

**CORE3**  
Central Oregon **Ready Responsive Resilient**

To: Chair Rep. Thuy Tran  
Oregon House Committee on Emergency  
Management, General Government, and Veterans

**CORE3CENTER.ORG**

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From: CORE3 Leadership

February 5, 2026

**RE: CORE3 Leadership Support of HB 4121**

Dear Chair Tran and Committee Members,

I am writing on behalf of the CORE3 Leadership Team, which supports a broad coalition of local, regional, state, and federal partners who have collaborated to develop the Central Oregon Ready, Responsive, Resilient (CORE3) Center, in support of HB 4121.

CORE3 is designed to serve as both a dedicated Emergency Coordination Center (ECC) and a multi-agency, multidisciplinary public safety training facility. The project responds to documented gaps in emergency coordination and training capacity and is intended to meet mandatory and best-practice training needs for local, state, and federal public safety personnel, while strengthening Oregon's readiness for large-scale emergencies, including the anticipated catastrophic Cascadia Subduction Zone event.

HB 4121 reflects a collaborative, statewide effort to strengthen and modernize Oregon's emergency management and public safety training system, which remains insufficient to meet the demands of a Cascadia-scale event and growing public safety training needs. The bill recognizes the importance of both statewide coordination and regional training capacity, including facilities like CORE3, and provides clearer structure for communication, collaboration, and future training investment.

CORE3 represents a construction-ready opportunity to meaningfully improve Oregon's emergency response infrastructure. We are grateful for the Legislature's prior investments, which have allowed partners to move deliberately and responsibly from concept to implementation. Those funds have been stewarded to advance CORE3 to a shovel-ready stage for construction of the classroom and Emergency Coordination Facility.

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Key milestones achieved to date include:

**2022 Legislative Investment - \$9.5 Million**

- Completion of Design and Engineering, with Construction Documents scheduled for completion by March 15, 2026.
- Construction of 21<sup>st</sup> Street access improvements, completed on time and under budget.
- Design complete for required Highway Safety Improvements, including a left turn lane, with \$2.5 million allocated and construction ready.

**2025 Legislative Investment - \$10 Million**

- Site development and building pad construction for the ECC Facility, on track for completion by June 2027.

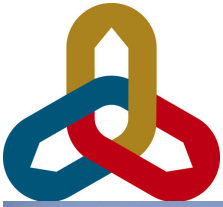
See attached photos of CORE3 ECC Renderings and 21<sup>st</sup> Street Completion.

HB 4121 builds on this progress and represents the next critical step in delivering a functional emergency coordination and training facility with regional and statewide significance, that will then serve as a model for similar facilities across Oregon. CORE3 partners are aligned, the site is actively being developed, and the project is ready to proceed with this next phase. Maintaining momentum is critical to controlling costs and avoiding escalation.

We respectfully urge your support of HB 4121 and appreciate your continued leadership and investment in critical emergency preparedness and public safety infrastructure.

Sincerely,

Mayor Ed Fitch, CORE3 Chair  
On behalf of CORE3 Leadership



## CORE3 ECC Renderings & Floor Plan



**ECC Section Perspective**



**CORE3 Exterior**



**CORE3 Lobby**



**CORE3 Exterior**



**CORE3 Clean Classroom**



**CORE3 Clean Classroom**

ADMINISTRATION / EMERGENCY COORDINATION CENTER  
BUILDING FLOOR PLAN







## CORE3 Construction Photos - 21<sup>st</sup> Street



**Blasting for 21<sup>st</sup> Street**



**Excavation from Blast**



**Storm Structure**



**Sanitary Sewer Installation**



**Sanitary Sewer Installation**



**Subgrade Prep: Oasis Village**



**Water Main Installation**



**Curb Poured**



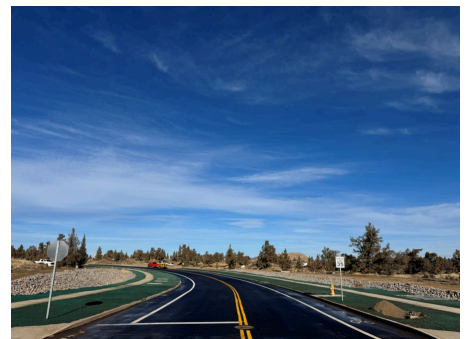
**Base Prep for Paving**



**Joint Utility Trench**



**Joint Utility Installation**



**Finished 21<sup>st</sup> Street**

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