



Fixing What was Broken

ROI

“For the first time I enjoy coming to work.”

“The last board meeting, it was amazing seeing how well the board and the agency are working well together. The best I have seen in the years I have worked with the agency.”

Leasing

Caught up on 10+ years of CPI.
30 lease holdovers addressed.

Airports

Prospect 2025
Oakridge 2026
100% on Airport Inspection KPM
27 Airports painted 2023-2025
Obstructions being removed.
Aurora Vehicle Pedestrian Deviations
Master Plan Transparency

Aircraft

Aircraft registration catch up project
started in in 2023 completed.

Comms Proactive Responsive



Overhauled

Website
Social Media
Press Releases
Newsletter
Surveys

"If people don't know what you are doing, you are doing nothing."

“Relationships drive what is possible.”

Airport Visits

90 out of 96 since 2023
Multiple visits to airports.

Travel

Average of \$1,811 per month for
out of state travel for 2025.

Dates (2025)	Description	Expense
January	TRB Washington DC	1,837.04
February	NASAO Washington DC Spring Conference	3,777.69
March	Vertcon 2025 Conference Dallas, Texas	1,585.30
March	AAM Multistate Collaborative Utah	1,871.78
March	Advanced Air Mobility Lift Summit Monterey, CA	1,303.02
April	AUVSI Xponential Conference Houston TX	1,313.07
August	LEDA Conference Framingham, MA	2,035.42
August	AAM Multistate Collaborative Conference, Oklahoma City OK	1,287.40
September	Commercial UAV Exponential Conference, Las Vegas	1,661.90
September	Anchorage NASAO Conference	2,929.53
October	Annual PA Aviation Conference, Johnstown, PA	2,131.94
Total		21,733.40

Alignment with mission resulting in:

- MOU's with multiple companies.
- Information sharing with other states.
- Best practices for new technologies.
- R&D = Rip & Duplicate = Save \$\$\$\$\$

Relationships
=
Results

Looking Forward

“ODAV enables and advocates for a safe and efficient aviation system that connects communities and drives economic growth.”

Strategic Plan

Completed: 2025
Implementation: 2026+

Goal 1

By December 2026, ODAV will identify, advocate, and pursue long-term stable funding mechanisms that will increase annual funding by at least 100%.

- Workgroup convening in March 2026 to brainstorm.
- Economic Impact Study funded by FAA.
- Focus on Economic Development.
- Establishment as Subject Matter Experts statewide and nationally.
- Increased cooperation and coordination with ODF, OSP, OEM, ODOT and others.
- New technologies: Fire, DFR, Medical.

Aviation & Economic Development

Oregon's Prosperity Roadmap

Strategic Goals for Oregon's Economy:

1. Accelerate Oregon's Economic Growth
2. More Living Wage Jobs, Now
3. Retain and Grow Oregon Businesses

Key Steps that Aviation can directly support:

- Reduce Barriers to Investment and Growth.
- Modernize and Strengthen Oregon's Economic Development Tools.
- Collaborate with Businesses and Communities for Results.

Aviation as a Lifeline

“Aviation is more than transportation, it is a lifeline that sustains communities, saves lives, and connects people.”

**Air Ambulance
Organ Transport**

Rapid deployment
Area Access

Wildfire
Search & Rescue
Disaster Recovery

Rapid deployment
Area access
Evacuation

Mail & Cargo
Access to Healthcare
Economic Development

Reliable delivery statewide
Area access
Investment / Jobs

Public Safety
National & Local
Security

Law enforcement
Border / Coastal Security

Economic Development



Following productive engagement at Xponential, Commercial UAV, ODAV is collaborating with Business Oregon to cultivate relationships with international market partners that will advance aviation industry development in Oregon, including; manufacturing, assembly, and related supply-chain opportunities.

South Korea

Engaged with **14+** companies; several demonstrated strong interest and near-term readiness to explore opportunities in Oregon.

Taiwan

Engaged with **8+** companies; a few showed promising interest and potential alignment with Oregon's aviation business development goals.

Japan

Engaged with **11+** companies; while overall interest was high, most indicated that further development is needed before pursuing opportunities in Oregon.

Seoul ADEX 2025

Purpose

- Strengthen Oregon global aviation relationships.
- Identify potential partnerships supporting aviation.
- Promote Oregon as a gateway for collaboration in aviation technologies, infrastructure, and economic development.

Outcome

- Met with nearly 400 businesses advancing aviation.
- Ongoing discussions with ~20 companies interested in establishing a business foundation in Oregon.
- Preparation for Summer 2026 South Korean Delegation tour.

Full Report Available on Request

2026 South Korean Delegation



Summer 2026 (Tentatively scheduled for July)

Collaborators:

- Business Oregon
- Korean Institute of Aviation Safety Technology (KIAST)
- Korea Trade Investment Promotion Agency (KOTRA)

Outline (subject to change):

- ~10 companies (general aviation, UAS, AAM, manufacturing, assembly, service)
- 3-4 days duration
- Regional tour:
 - *Gorge, Metro, Coastal, Valley*

Aviation as an Economic Engine

Statistics from 2018 Chapter 8, OAP

Annual economic impact of aviation industry.	~\$24.2 billion per year
Jobs supported (direct + indirect) by Oregon's aviation industry.	78,000+ jobs
Economic impact of Oregon airports.	~\$28.5 billion
Jobs supported.	~213,000 jobs
Payroll associated with those jobs.	~\$10 billion

Oregon Aviation Plan Update

Chapter 8: Economic Impact of Oregon Airports

- Last update was 2018. New modular model.

Statewide

- 96 Public Use Airports in Oregon.
 - 52 are NPIAS.
 - 28 are State Owned (12 NPIAS)

Direct & Indirect/Induced Impacts

- Sector Specific (Tourism, Cargo, Medical, Business, Wildfire/Resilience)
 - Commercial
 - General Aviation
 - Emerging Technologies (UAS, AAM)

Aurora Airport Master Plan Update

