

**November
2025**

Move Oregon Forward "Best Practices" Committee Bills



Indi Namkoong - Verde
Brett Morgan - Climate Solutions



Best Practices Goals

- **Learn + borrow from other states**
- **Bring solutions towards shared goals with low / no fiscal**
- **Build on past work, and update what needs refinement**
- **Build more trust between ODOT, the public, the OTC, and the legislature**



Two Policies

1. “Measure What You Drive”


⇒ Track it, compare it, fix it

2. “Guardrails for Good Governance”

⇒ Close gaps and clean up

transportation debt practices





Measure What We Drive

1. Performance-Driven Funding — “Every Dollar Has a Score”

Use a clear, public scoring system (like Virginia’s SMART SCALE) so projects are graded on safety, climate, access, maintenance, and cost before they enter the STIP.

2. Maintenance, Safety & Climate Guardrails — “Keep It Working, Keep It Clean”

Set minimums for fixing what we have first (similar to WA/MN) and require projects of significant size to show they don’t worsen emissions, our ability to maintain our system and improve safety.

3. Annual Report Card — “Show Your Work”

Publish a simple public dashboard (like WA’s Gray Notebook) tracking pavement, bridges, safety, and emissions. Missing targets triggers requires corrective action.





Guardrails for Good Governance

1. Offer ODOT better than the state's one-size-fits-all debt policies.

Adopt a transportation debt management policy reflecting ODOT's unique capacities and the unique needs of our transportation system - balance flexible funding for the future with today's cash flow needs.

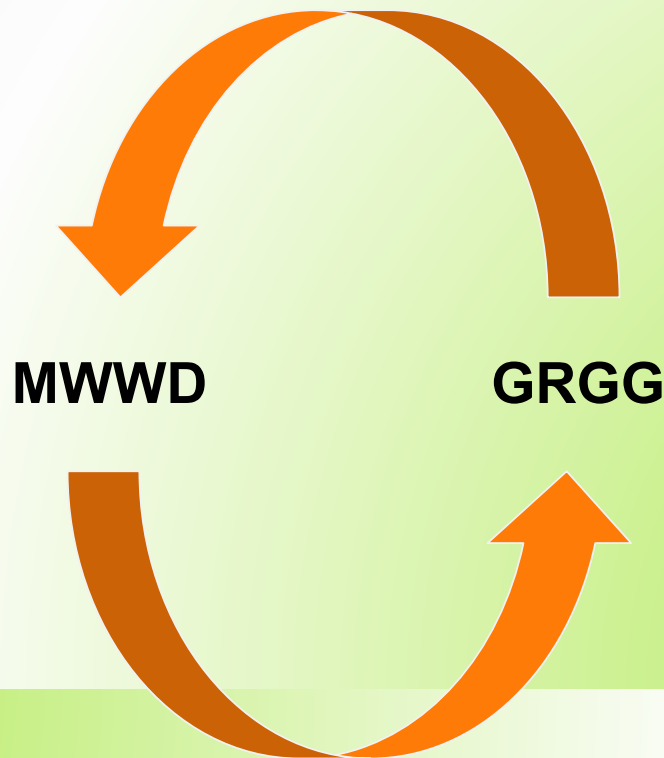
2. Provide decision-makers and the public with the information they need when they need it the most.

Disclosures, transparency, opportunity costs, public engagement.

3. More connections, more support for the Oregon Transportation Commission.

Geo/modal representation, clear guidance on responsibilities, put down a marker for future independent staffing

Clearer guidance, better decisions + accountability



Clear metrics power stronger guardrails; stronger guardrails demand clearer metrics. Each pushes the other toward smarter spending, better outcomes, and a more transparent system.

Better data, actionable feedback loop, track progress over time