

Temporary Lodging

Progress Report

October 2, 2023

Lori McClure: Resource Management Director: Temporary Lodging

ODHS Child Welfare

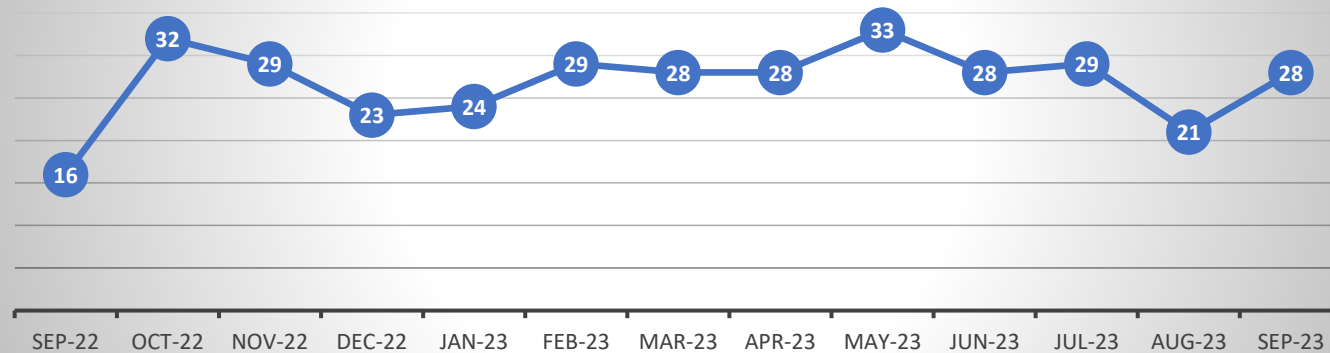
Temporary Lodging: Overview for Children and Young Adults

Numbers below are current through 9/30/2023

Children in Substitute Care	Unique Children and Young Adults in Temporary Lodging					Occasions of Temporary Lodging			Settlement Agreement Requirement
4693 (9/28/23)	16 In TL On 9/30/2023	28 Month Total (9/1/2023- 9/30/2023)	106 Year to Date (2023)	488 Since 07/01/2018	90 Transitioned from TL Year to Date 2023	28 Month to Date (September 2023)	126 Year to Date (2023)	797 Since 07/01/2018	12 Total individuals allowed in current period (7/31/23- 12/31/23)

Temporary Lodging: Numbers and Trends

**Number of Unique Youth with at least one night of TL per month:
September 2022 - September 2023**



Temporary Lodging: 3-month trend

July 2023: 29 (17 children carried over from prior month)
 August 2023: 21 (11 children carried over from prior month)
 September 2023: 28 (11 children carried over from prior month)

Trending:



Updates (September)

- Although Child Caring Agencies report some initial relief in workforce scarcity, staffing shortages continue statewide including the ODDS and OHA Behavioral Health systems primarily. This continues to impact access to placement services for some eligible children.
- There continues to be long waitlists for programs at the Intensive Service Array level (psychiatric residential) and the Stabilization and Crisis Unit. This is impacted by acuity of youth, and the complexity of children leading to longer stays.
- In September 2023, prevention funds were utilized to support over 110 children in the most family like setting available to prevent and reduce temporary lodging.
- A Special Master, Dr. Marty Beyer has been assigned by the Judge and has begun working with Child Welfare. She continues to meet with ODHS staff, state system partners and community partners.
- Aprille Flint-Gerner, Director Child Welfare Division, gave a Temporary Lodging overview to the House Interim Committee on Early Childhood and Human Services on 9/27/2023.

Initiative: Development and utilization of analytical tools to identify children and young adults at risk of Temporary Lodging.

ODHS Name	Description	Owners	Current Efforts and Anticipated Next Steps
Probability of Experiencing Temporary Lodging	Development and utilization of analytical tools to identify children and young adults at risk of temporary lodging.	Peter Sprengelmeyer, Kody Cayson, Jason Wallin	<p>Current Status: Automation is now complete, and access has been granted to Child Welfare staff to pull the report as needed. Since implementation, ORRAI has adjusted the report to provide Child Welfare additional information to assist with establishing and evaluating the current or potential impact of programs on placement stabilization.</p> <p>Next Steps: ORRAI will continue to support Child Welfare as requested through implementation of the tool in local offices.</p>
Pilot: Probability of Experiencing Temporary Lodging	<p>A 90-day pilot for the use of analytics tool and supporting processes intended to recognize and respond to youth in substitute care at higher risk for Temporary Lodging.</p> <p>This is a continuation of the “Probability of Experiencing Temporary Lodging initiative.” It has been identified as a separate effort for the purposes of this document as it will be managed and lead through Child Welfare Program.</p>	Lacey Andresen, Lori McClure	<p>Current Status: The TL Analytics Tool continues in Multnomah County (D2), and Washington County (D16), and Lane County (D5). The tool continues to be utilized in all pilot branches.</p> <p>RMD met with ORRAI representative to discuss upcoming changes to the TL Analytics Pilot and options for continued measuring of outcomes.</p> <p>Next Steps: RMD will draft changes and next steps to the ORRAI TL Analytics to move it out of the pilot phase.</p>

Initiative: Analyzing resource needs and building capacity for services and placements used to avoid Temporary Lodging.			
ODHS Name	Description	Owners	Current Efforts and Anticipated Next Steps
Analyzing Research Needs	Evaluating care capacity and service needs based on the previously completed capacity analysis.	Sara Fox, Alex Palm, Alex Salas	<p>Current Status: Contracted care fluctuates as contracts are adjusted to reflect changes in type of care and average daily population. Contracted capacity is amended to reflect functional capacity approximately every two years.</p> <p>Continued capacity growth of Child Welfare administered settings will be intentionally developed based on the individual needs of children experiencing placement instability. As a result, Child Welfare has a current Specialty QRTP Request for Application (RFA) Solicitation number: S-10000-00001519 (ODHS-5204-21) listed on Oregon Buys.</p> <p>Psychiatric Residential Treatment capacity administered through the Oregon Health Authority continues as a need. As of September, Madrona capacity for inpatient SUD and psychiatric treatment for youth in care has some construction delays. Decision was made that admission criteria would include a Level 3 ASAM for SUD and CONs for all youth. Child Welfare's negotiations are still underway with Albertina Kerr for an increase of subacute capacity for youth in care. Based on the September meeting with Kerr, Child Welfare will have internal conversations about Kerr's new proposed language.</p> <p>ODHS is requesting quotes/proposals from qualified organizations prepared to address the service gaps identified to increase youth safety and placement stability, family preservation, placement stabilization, reduce further entry of youth of color into the Child Welfare system by functioning as a backbone organization or "lead organization" to develop and support a Collective of</p>

			<p>Community Based Organizations (CBOs) that work together, in community, toward the same goals and outcomes for children, youth and families. The team meets weekly to project plan and is hoping to post the solicitation mid-October 2023.</p> <p>Child Welfare has initiated meetings with key leadership of Coordinated Organizations (CCO) and Child Welfare staff to discuss temporary lodging prevention and the Child Welfare population within each CCO's service area. These meetings are intended to provide opportunities for relationship development and brainstorming. The initial meeting was held with Care Oregon and Health Share of Oregon in April and subsequent meetings were scheduled to cover Central Oregon, Lane, and Marion Counties. Child Welfare has reached out to Pacific Source for collaboration and is awaiting a response. Child Welfare analysts are planning to expand collaboration to Trillium as well. No meetings occurred in September 2023; the plan is to resume in October 2023. Child Welfare is engaging the OHA Innovator Agents to assist with barriers to connection with CCOs for this conversation.</p> <p>The Foster Plus RFP S-10000-00005750 has concluded with an evaluation committee held in September 2023. The awardee is GOBHI; contract negotiations will begin shortly to support the continued recruitment and retention of Proctor Foster homes through this collaboration of Proctor Foster CCA's.</p> <p>Next Steps: RSN continues to perform successfully and has expanded into Clackamas County June 1st, 2023. The partnership with the CCO has been extended for a 2-year period as both organizations are excited about the results.</p>
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			<p>The most recent data of the number of youth supported by RSN will be available by 10/6/2023.</p> <p>Child Welfare is continuing to engage with providers to determine who is willing to provide 1:1 supervision and supports for children and explore contracts. Child Welfare is working to determine variations in the scope of this work.</p>
ODHS Name	Description	Owners	Current Efforts and Anticipated Next Steps
Care Capacity and Data Informed Decisions – Resource Families	Defines approach to prevent temporary lodging through increased care capacity and preventative services. Data informs placement and service needs and identified gaps, to improve targeted capacity building efforts both prior to a Temporary Lodging situation and while in Temporary Lodging.	Billy Cordero, Sara Fox, Alex Palm, Alex Salas	<p>Current Status: In August, Certified Resource Families continue to access respite services. As of August, 185 individuals have completed the training requirements to become a certified respite provider. The Certified Respite Program continues to develop in-home respite services for families of origin who are being served by Child Welfare. The change request submitted to Information System Multidisciplinary Committee (ISMC) to facilitate the development of data reporting metrics within the OR-Kids database was approved and development has begun.</p> <p>Child Welfare is exploring how Oregon could stand up a professional resource parent certification type. Oregon is meeting with North Carolina in October to further explore their implementation of Kinship Therapeutic Foster Care. This pilot implementation is through Family Focused Treatment Association (FFTA). They have shared with Oregon their pilot's key findings and components of the model, including goals. Oregon will have the opportunity to ask further details and determine if further exploration is beneficial.</p> <p>The Joint Venture between ODDS and CW continues to be explored. ODDS is approaching potential providers to determine who might be willing/able to consider providing a bed specific to an ODDS eligible child in Child Welfare</p>

			<p>custody. ODDS has been working through the final stages of completing their flyer to inform providers of this opportunity and to solicit interest from skilled DD providers to meet the immediate placement and services needs of an eligible child.</p> <p>In the summer of 2023, ODDS held an ODDS agency-wide brain storming set of sessions called “World Café”. The goal was to gather any input on capacity building. Lots of input and good ideas were gathered. ODDS is in the process of analyzing which of the capacity building ideas are viable for expeditious implementation.</p> <p>In October/November, ODHS will offer three new ongoing training curriculums to resource parents: Core Teen, Positive Discipline, and Crisis Prevention Institute: Verbal Intervention. All three curriculums focus on developing an understanding of challenging behaviors in connection to trauma responses, with a specific emphasis on skill development.</p> <p>Next Steps: The next step of the respite program is to expand respite to families whose children remain in their care as we continue to promote family preservation and prevention. Additionally, the program’s future plan includes statewide recruitment for families who are interested in providing this support.</p> <p>Joint Venture between Child Welfare and ODDS: In an effort to move closer to finalization, in September, Child Welfare and ODDS will discuss the latest revisions of the Statement of Work, which will guide the services of the potential provider.</p>
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			ODDS is planning to share the information gathered from their “World Café” capacity building brainstorming sessions with Community Developmental Disabilities Program (CDDP) partners to include them in the conversation. They are thereafter planning to create a report with prioritized ideas for capacity building.
Initiative: Child Welfare Strategic Plan workstreams			
ODHS Workstream Name	Description	Owners	Current Efforts and Anticipated Next Steps
Settlement Agreement Compliance	Outlines specifics to maintain compliance with settlement agreement and January 10, 2020, Arbitration Order.	Lori McClure, Caroline Burnell	<p>Current Status: The RMD continues working closely with the DOJ, the ODHS legal unit and Child Welfare leadership. Preparations for the next settlement period, January 1, 2023 – June 30, 2023, have started. This period has a requirement of no more than 12 unique foster children and young adults in Temporary Lodging in the 6-month period.</p> <p>Next Steps: Maintain engagement with the DOJ, the ODHS legal unit, and Child Welfare leadership through the new period. Continue court ordered compliance for bi-weekly and monthly reporting. Continue planning for additional efforts to accelerate compliance with the report submitted to the Court on June 1, 2020, outlining when ODHS will be in substantial compliance with certain provisions of the settlement agreement pursuant to the arbitration order.</p>
ODHS Workstream Name	Description	Owners	Current Efforts and Anticipated Next Steps
Care Capacity and Data Informed Decisions	Defines approach to prevent temporary lodging through increased care capacity and preventative services. Data informs placement and service needs and identified	Sara Fox	Please see update for Initiative ii.

	gaps, to improve targeted capacity building efforts.		
Local Office Engagement	Defines approach toward connecting the settlement agreement requirements, strategic planning, and practice in local offices.	Lacey Andresen	<p>Current Status: Child Welfare has contracted with BGAID and Seneca for a pilot to focus on enhanced search and engagement for families. They started accepting referrals in late September. The RMD team is referring qualifying cases as well as referrals coming from local branches.</p> <p>The relative search workgroup is in the process of remodeling the letters sent to family to encourage engagement and connection. Recently every search specialist was given access to ancestry.com databases to enhance search tools.</p> <p>Challenges in father and non-custodial parent engagement in child welfare practice. The Child Welfare Child Fatality Prevention & Review Program held a sub-work group in September to develop recommendations from the system mapping sessions that occurred in August specific to father/non-custodial parent engagement. Additional consultation and feedback are being gathered from Washington DCYF staff (who are part of the WA Interagency Fatherhood Council) and Oregon Tribal representatives. Once all feedback is received and recommendations are compiled, prioritization will occur. The team anticipates that the recommendations will be finalized over the winter and implementation of the system improvements is set to occur throughout 2024.</p> <p>The Family Preservation demonstration sites and their communities began collaborating, building, and understanding what works to keep families together. Over the past year, four key components of readiness have been identified and based on a foundation of equity and data. These key components facilitate a refocusing of practice on</p>

			<p>equitably keeping families together, safe, and stable. There is a focus on moving away from separating families as a strategy to achieving safety.</p> <p>The agency is proceeding with developing a contract for CPI training; Crisis Prevention Institute (CPI) principles and strategies to provide support for both staff and resource parents in engaging and supporting children and families. In August, the Child Welfare Equity, Training & Workforce Development Manager started assembling a workgroup of subject matter experts to create procedure and guidance through which CPI will be used to support children and families.</p> <p>Next Steps: Provide messaging for the emergency department guide as well as determine protocol that will be provided along with it.</p>
Interagency Partnerships (IAP)	Outlines, objectives, and goals will improve current communication processes and responsiveness to reduce number and length of temporary lodging stays.	Alex Palm, Chelas Kronenberg,	<p>Current Status: DD Service Array Specialist and ODDS training unit began creating the voice overs for the shared training, as all feedback from caseworkers and service coordinators has been received.</p> <p>ODDS has started a routine process of looking closer at reasons why DD eligible children and youth in temporary lodging have not been accepted by providers. ODDS has a new quarterly review for children accessing residential treatment services. If a child has received denials from multiple DD providers, then ODDS staff will reach out to providers to discuss the denial reasons and to look at supports/resources the provider might not have considered.</p> <p>ODDS has completed a pilot contract with a home care agency. The primary purpose of this pilot is to provide qualified DSPs, dedicated to work exclusively with ODDS</p>

			<p>individuals under 18 years of age, to provide short term crisis prevention staffing support in situations where parents/legal guardians are unable to identify staff to safely support the youth and they are at risk of out of home placement. The HDE support from this pilot is short term and approved in weekly increments of time. This was being utilized in August to prevention temporary lodging.</p> <p>Next Steps: The ODDS/CW liaisons will work with the training units to begin formatting how the training will look in Workday.</p> <p>The RMD will request updates from ODDS on their efforts to improve access to DD services for children and youth whose needs are best met through ODDS.</p> <p>IAP will be reviewing building a strategy to determine if BRS services can be offered in a DD Paid placement and if 1:1 DSP/PSW support could be offered in placements where BRS Services are offered.</p>
ODHS Workstream Name	Description	Owners	Current Efforts and Anticipated Next Steps

Daily Operations	Defines focused efforts to ensure central office is executing and reinforcing the improvement efforts identified through the other workstreams.	Lori McClure, Garth Taft	<p>Current Status: The Judge has ordered a Special Master to review and make specific recommendations to the court.</p> <p>The Contract Support Specialist position on the RMD started on 10/2/2023. The person in this role will assist with contracts and policy analysis related to types of contracted services for children and families in need of intensive in-home and community services.</p> <p>Next Steps: The RMD will continue to meet with the Special Master to discuss current and planned efforts to prevent temporary lodging.</p>
Data Informed Decisions	Defines a partnership with ORRAI to improve Temporary Lodging recognition and response through analytics.	Peter Sprengelmeyer, Kody Cayson, Jason Wallin	<p>Current Status: ORRAI met on 3/10/2023 with CW program and district managers whose districts and branches conduct monthly staffings using the temporary lodging tool scores. From that meeting, there are no planned changes to how the tool functions. Instead, there may be upcoming changes to how the tool is implemented in CW decision making. The threshold for attention may shift to bring more than the top 2% of scores to CW staff, but those staff may use professional discretion as to which young people from that broader list are staffed each month.</p> <p>Next Steps: ORRAI supports the use of TL scores as a source of information in decision making, so is encouraged by the potential to bring professional discretion into decisions about Temporary Lodging staffings. ORRAI encourages CW to document each month which young people receive staffings and why those young people were selected from</p>

			the broader list of young people with scores exceeding the selected threshold.
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