Deep Dive 4 – Logistics of Toll Collection

Special Subcommittee on Transportation Planning – Meeting #5

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Agenda

- Toll Program Set-up Overview
- > Toll System User Experience
- > Toll Rulemaking Overview
- Discounts and Exemptions
- Operations Set-up and Costs





Working together on innovative transportation solutions



2015-2016: Governor led transportation visioning panel with meetings around the state



2020-2021: Urban Mobility Strategy adopted to coordinate all projects for climate, equity, safety and mobility



2017-2018: House Bill 2017 passed identified core projects and gave direction to study and implement a toll program for congestion relief



Value Pricing Feasibility Analysis
 developed and evaluated pricing concepts



Reaffirmed tolling as funding and congestion tool.





Urban Mobility Strategy Map

ODOT Projects



System Improvement Project



Bike/Pedestrian Crossing Project



Regional Mobility Pricing Project*



I-205 Toll Project

Partner Project with ODOT Support



System Improvement Project



Bike/Pedestrian Crossing Project



Bus on Shoulder Pilot





TriMet Project



Multimodal/Community Study

++++ Amtrak Cascades - Expanded daily service between Portland and Seattle

Note: Core project names are boxed





^{*} The exact locations where tolls will be applied on I-5 and I-205 as part of the Regional Mobility Pricing Project will be determined during the federal National Environmental Policy Act (NEPA) process.

Tolling is not new to Oregon

- Oregon has a history of tolling, all the way back to the 1800s.
- We are using modern tolling.





Columbian Files/The Columbian

Tim Boyle/Getty Images





Interstate Bridge

Tolled 1917-1929 and 1960-1966

County and ODOT

Operated by Multnomah

Historical tolls Current tolls

- **Bridge of the Gods**
- Tolls began 1926
- Operated by Port of Cascade Locks
- System: BreezeBy



Morrison Street Bridge

- Tolled 1887-1895
- Operated by ODOT



Barlow Road

1846-1912

Past and Present Tolls in Oregon

Sources: Hood River Bridge; The History Museum of Hood River County; Bridge of the Gods; Tolls in Oregon (Hadlow, 2023)

Hood River-White Salmon Interstate Bridge

- Tolls began 1950
- Operated by Port of Hood River
- System: BreezeBy





Toll System Approach

- Prioritize customer service
- Integrate simplicity
- Drive efficiency
- Ensure interoperability
- Minimize capital and operational costs
- Help customers get the lowest toll rates possible







Using toll roads in 4 easy steps

Set up account Place toll tag in vehicle **Drive** 3 Pay toll 4





Toll System User Experience









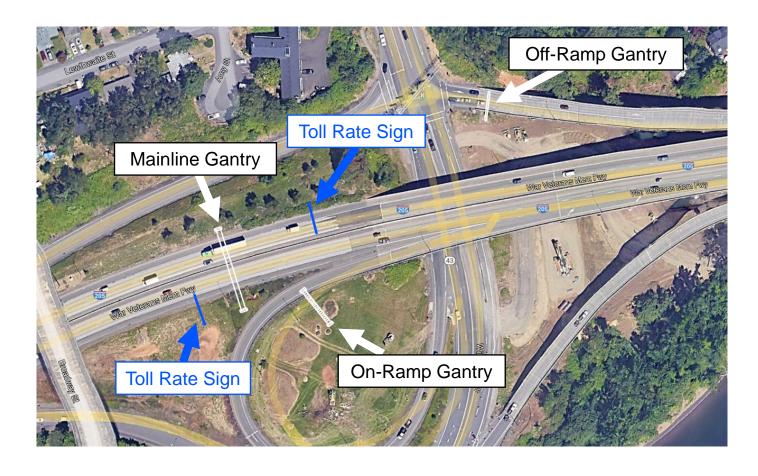


All lanes, all electronic, no stopping



I-205 Toll Project Portland Milwaukie Tigard Lake Oswego Gladstone Tualatin West Linn Oregon City Potential toll gantry I-205 Abernethy Bridge Project Miles

I-205 Toll Project Gantries







How much will I pay in tolls?

At Deep Dive 5 on Feb. 23, we will cover how toll rates vary by:

- Facility used
- Time of day
- Vehicle size
- Account holder or not







Account Holders: Frequent Users



Regular User



Commercial



Business





Non-Account Holders



Vacation / Business Visitor



Unexpected User



Infrequent User





How do accounts for electronic tolling

work?



- Lowest cost for registered, prepaid accounts
- Free or low-cost sticker-type toll tags
- No monthly cost to maintain account
- Prepaid balances Universal since electronic tolls began in 1989/1990
- All accounts offer auto-replenishment



Having everyone sign up for an account and use a toll tag is the best way to keep toll rates and costs low.





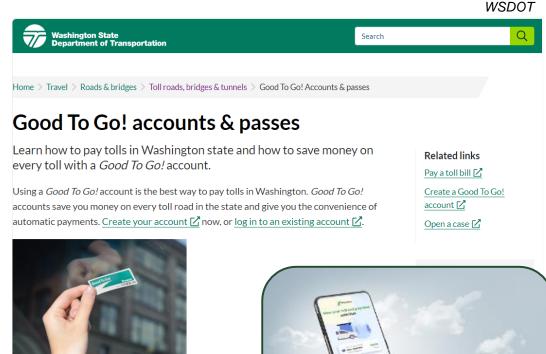
WSDOT

How can I set up an account, pay tolls, and get support?

- Online
- In-person customer service center
- Call center
- Cash payment option
- Multilingual services

Future phase:

- DMV kiosks
- Mobile application









What you'll find on this page:

Late fees, civil penalties and disputes

• Good To Go! passes and installation guides

Good To Go! accounts

 Visitor's guide Translated materials

How do I pay tolls?

Account with toll tag

- Automatic account charge
- Online or cash payment option
- Likely frequent user



No account

- License plate picture
- Mailed bill
- Online or cash payment option
- Additional processing fee
- · Likely infrequent user





What happens if I don't pay my toll bill?

ODOT's goal is to make sure users pay tolls, not to incur additional fees and penalties.

- Going after outstanding toll bills is a costly, time-consuming process for both the customer and ODOT.
- ODOT will <u>not</u> suspend a driver's license for unpaid tolls.
- Civil penalty process and registration holds are used to ensure payment, not to increase penalty.
- Everyone has opportunity to dispute toll bills.



WSDOT Blog





Will the toll tag work with other toll systems?

- Toll system on I-5 and I-205 will be interoperable with:
 - Current Gorge bridge tolls
 - Washington's toll system
 - Truck fleet toll systems
 - And others

What are the benefits?

- Seamless customer experience for both Oregonians and visitors
- Reduce administrative costs of invoicing







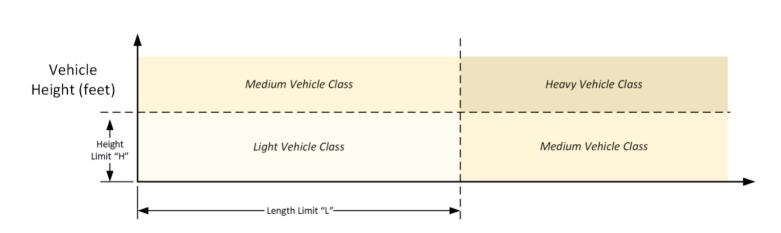


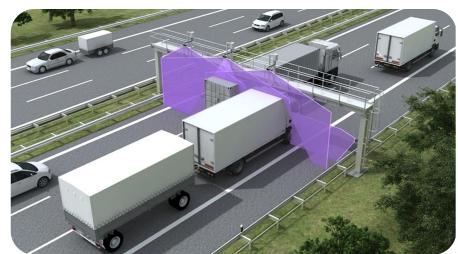




How do sized-based toll rates work?

- Tolls applied by vehicle size: Small, medium, large
- Three classes: Easier for customers and simpler to administer
- Sensors detect and measure vehicle height, length, and width as vehicles pass beneath the gantry









Toll Rulemaking Overview





Building the customer experience

Federal & State Laws

State Policies

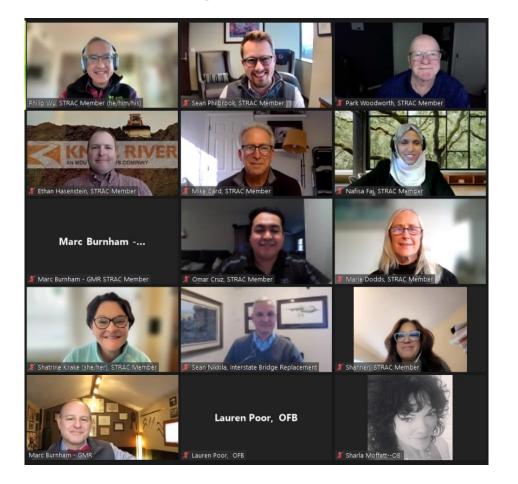
Administrative Rules

Agency Procedures





Statewide Toll Rulemaking Advisory Committee



Member Representation

A Sight for Sport Eyes

AAA Oregon/Idaho

Combined Transport Inc.

Global Medical Response

Identity Clark County

May Trucking

Oregon Business and Industry

Oregon Farm Bureau

Penske Truck Leasing

Ride Connection

Washington County Commission / Regional Toll Advisory Committee

West Linn Chamber

Westside Economic Alliance

XPO Logistics

Oregon Environmental Council /
Equity and Mobility Advisory Committee





Listening to the voice of the customer

88 focus group languages used to facilitate focus groups participants 4,712 tabling trucking event attendees meeting participants 22 community-based Many more meetings and webinars... organization participants





Responding to community feedback

- ✓ Register for an account on the website, by mail, by phone, and in person
- ✓ Interoperable with Washington's toll system on day one
- ✓ Pay online, by mail, or in-person with credit card, cash, or check
- ✓ Provide additional time to resolve unpaid toll bills without penalty
- ✓ We will prioritize data privacy and will not take and store photos of people
- ✓ Low-income toll program on day one of tolling
- ✓ Discounts and exemptions are limited to what is required and necessary





What will toll rules cover?

Toll collection and accounts

 Methods to pay a toll (card, cash, check, online, bank draft)

Administrative fee, civil penalty, and customer data

- Payment, civil penalty, and dispute process
- Customer data information collected may not be disclosed

Discounts and exemptions

- Exempt vehicles: public transit, military, emergency/incident response, tribal government and member vehicles
- Discounts based on income





Toll Rulemaking Process Timeline



2024

Jul Feb Mar Apr Mav Jun Aug Sep Oct Nov Dec Jan Feb Mar Apr May

Part 1: Enrollment, payment processing, and enforcement

2023

Part 2: Low-income toll program, rate setting and adjustment process, and vehicle rates

Public outreach, specialty groups (freight, etc.), and equity-focused discussion groups

Public comment period

Draft and revise the draft rules and create supportive materials for engagement

Work with DOJ to review, publish with SOS, and prepare for public outreach

OTC

Public

ODOT

Provide feedback on draft rules and challenging topics

Adopt rules

Toll Rulemaking Public Comment Period

Open April 1-30



https://oregontolling.org



VOICEMAIL

503-837-3536



EMAIL

oregontollrules@odot.oregon.gov

Please include "Rulemaking Comment" in the subject line.



MAIL

Oregon Department of Transportation

Attn: Director's Office Rulemaking Comment

355 Capitol St. NE MS11

Salem, Oregon, 97301





Discounts and Exemptions





What did the STRAC say about discounts and exemptions?

- Balance equitable tolling and providing exemptions without overburdening other users.
- Concern about cost increase associated with operational complexity of discount/exemption process and revenue loss.
- Priority to keep toll rates as low as possible for everyone.







Member Representation

Washington County Community Engagement

Oregon Environmental Council

At-large member

Beyond Black/Play, Grow, Learn

WorkSystems Inc. Board

Disability Awareness Resource Team (DART)

At-large member; Columbia Distributing

TriMet

Clark County Juvenile Court

Clackamas County Public Health Department / Department of Transportation & Development

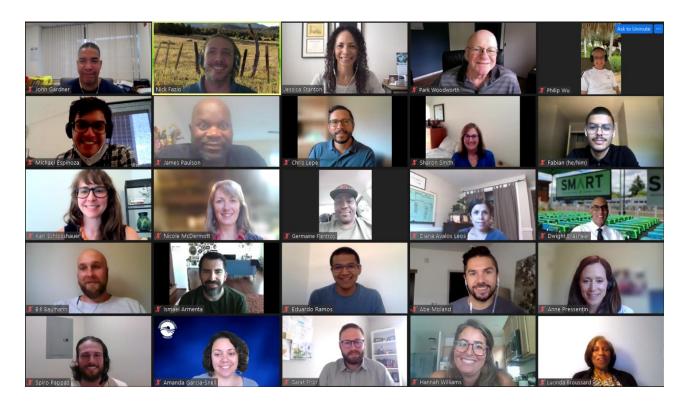
City of Vancouver

Fourth Plain Forward

At-large member

Ride Connection

Equity and Mobility Advisory Committee (EMAC)







What did EMAC say about discounts and exemptions?

- Support at least a 50% discount for people at or below 200% of the Federal Poverty Level (FPL).
- Explore options for families and individuals between 200% and 400% FPL.
- Toll discounts are more equitable and favorable compared to credits.
- Equity benefits should extend to residents of SW Washington.
- Partner with organizations that could enhance existing toll discount as a form of transportation assistance.





How was the low-income toll program developed?



May 2020: ODOT formed the Equity and Mobility Advisory Committee (EMAC) to advise on toll benefits for underserved populations.



June-November 2023: ODOT worked with the Statewide Toll Rulemaking Advisory Committee (STRAC), EMAC, equity framework communities and community-based organizations to develop a low-income toll program.



September 2022: Low-Income Toll Report developed with EMAC and delivered to Oregon Legislature in alignment with HB 3055 direction.



December 2023: Oregon
Transportation Commission committed to program benefits and exemptions.
This includes offering low-income program on first day of toll collection.





What will the low-income toll program include?

Oregon Transportation Commission direction:

- Offer a 50% discount for incomes up to 200% of the Federal Poverty Level (~\$60,000 for household of four in 2023) on day 1 of toll collection
- Analyze additional discounts for incomes up to 400% Federal Poverty Level (~\$120,000 for a household of four in 2023)
- Extend eligibility to residents of both Oregon and Washington





How will low-income toll program enrollment work?

Low barrier of entry – multiple income verification options:

- Enrolled in an Oregon public social services program (Oregon ONE Eligibility)
- Enrollment in TriMet's reduced fares program
- Provide information required for verification











What are the effects of the low-income toll program?

- Initial analysis shows limited revenue loss and limited traffic impact
- Low-income toll program would reduce rerouting by low-income households
 - Program participants experience benefits of tolling (faster, more reliable trip)
 - Program helps keep long trips on the highway





Who will be exempted from tolls?

- Public transit (including paratransit)
- Emergency response, incident response, law enforcement vehicles
- Active military vehicles
- Registered tribal government vehicles and members
 - Being developed through governmentto-government consultation







Operations Set-up and Costs





Who will operate the toll system?

- ODOT will contract with firms specializing in developing and operating toll systems.
- Customer service center will generate invoices, collect money, interact with customers, and provide in-person customer service.
- Roadside systems vendor will operate cameras, toll tag readers, and other technology to identify vehicles.





How do we get from gross revenue to net revenue?

Adjusted Gross Toll Revenue & Fees

Net Toll Revenue

Minus toll operations and road maintenance:

- Credit card fees
- Toll tag purchase and distribution costs
- State and consultant operations
- Roadway toll systems O&M

- Customer service center vendor O&M
- Customer back-office system vendor O&M
- Road maintenance costs





How is net toll revenue used?



Debt service payments on toll bonds/federal loans

Rehabilitation and repair reserve account deposits





Revenue stabilization/debt service reserve account deposits

Other investments in the corridor







How much will operational costs be?

- We are developing estimates of administrative costs.
 - These account for the costs of good customer service and administering discounts and exemptions.
- Costs are typically contextualized as either an average cost per transaction or as a percentage of the toll.
 - In Washington, average toll across five facilities is \$3.11. The average transaction cost is about 66 cents, meaning an administrative cost of about 20%.





How much will operational costs be?

Operational cost as a percentage of total revenue is **highly dependent on the toll rate.**



Higher tolls: percentage of revenue that goes to administrative costs is lower



Lower tolls: percentage of revenue that goes to administrative costs is higher

Economies of scale: As we add facilities and customers, costs will be spread over more facilities, customers, and transactions.

I-205 modeled toll rates are relatively low.

- Average toll less than \$2
- Projected administrative costs ≈ 33% of total revenue

IBR modeled toll rates are higher.

Projected administrative costs ≈ 20%





What's included in operational costs?

Investing in the toll system allows us to provide a **robust customer service** experience, a key priority heard from our engagement.

We are committed to implementing a **low-income toll program on day 1** of tolling. Configuring this system requires additional investment.

Investing in operations upfront allows us to stand up a toll system that will reduce regional traffic congestion and provide a sustainable revenue source.

Tolls **improve traffic flow** and help **reduce congestion**.





What's next?

Feb. 23: Deep Dive 5 on Toll Rates

Upcoming Program Milestones:

April Rulemaking Public Comment

Summer I-205 Toll Project Supplemental Environmental

Assessment

2025 Regional Mobility Pricing Project Environmental

Assessment





Thank you!





