



541-383-3005 • MosaicCH.org

May 5, 2023

Co-Chairs Holvey and Girad,

I am Elaine Knobbs-Seasholtz, Director of Strategy and Development at Mosaic Community Health, previously known as Mosaic Medical. I'm testifying in support of our Capital Funding Request for a Mosaic Community Health Campus in Bend. Mosaic is a nonprofit community health center serving 30,000 patients across Central Oregon. We are the largest primary care provider for the low-income, OHP, under-insured and uninsured population in our region.

Currently in Bend, Mosaic's safety-net healthcare services are scattered among multiple sites. The new Mosaic campus on Bend's eastside will deliver health services directly to a future population of 24,000 patients, serving primarily low-income, underinsured, or uninsured patients in the most low-income and diverse area of the city. The new campus will be co-located with affordable housing for individuals and families, which is being developed by HousingWorks, the regional housing authority. The new 36,000 square foot Mosaic building will house clinical space for Mosaic pediatric, family practice, behavioral health and dental services, administrative offices as well as space for community partners. The new building will be built adjacent to the existing Mosaic - Conners Health Center, providing additional adult-focused primary care services and a pharmacy.

The total cost of the new Mosaic building is \$21,525,000. We are requesting \$7 million from state bonds. Other funding sources in the works include a \$6.5 million congressional appropriations ask, \$1.7 million in planned private grants, \$2.8k in planned community donations and \$3,525,000 of Mosaic internal reserves.

The Mosaic Community Health completed campus in Bend will offer—in an ideal central location—a full array of culturally sensitive health services supporting the growing low-income and marginalized communities of Central Oregon. If not funded, Mosaic's services will continue to be scattered across Bend, not meeting the needs of the community, and limiting the efficiency of our staff.

Please see further expanded information on the attached pages.

I urge you to consider our request and I thank you for your time.

Sincerely,

Elaine Knobbs-Seasholtz, MPH  
Director of Strategy and Development

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# 2023-25 CAPITAL FUNDING REQUEST

## PROJECT INFORMATION FORM

Legislative Fiscal Office  
900 Court St. NE, H-178  
Salem, OR 97301



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### CONTACT INFORMATION FOR RECIPIENT ORGANIZATION

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Legal Name \_\_\_\_\_

Organization Type \_\_\_\_\_ Federal Tax ID Number \_\_\_\_\_

Address \_\_\_\_\_

City \_\_\_\_\_ State \_\_\_\_\_ Zip Code \_\_\_\_\_

Contact Person \_\_\_\_\_

Contact Phone \_\_\_\_\_ Contact Email \_\_\_\_\_

### PROJECT INFORMATION

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Project Name \_\_\_\_\_

Project Description

Project Location \_\_\_\_\_

Project Schedule (Please describe the project's readiness, including planned start and end dates and any remaining permits, approvals, or other steps that must be completed prior to beginning.)

**PROJECT BUDGET**

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**Estimated Project Cost**

Construction/Renovation	_____
Site Improvements	_____
Land Acquisition	_____
Architectural and Engineering Fees	_____
Equipment	_____
Contingencies	_____
Other Costs (specify) _____	_____
Other Costs (specify) _____	_____
<b>Estimated Total Project Costs</b>	_____

**Amount Requested** \_\_\_\_\_ **Percent of Total Project Cost** \_\_\_\_\_

Type of Funding Requested \_\_\_\_\_

**Matching Funds**

State Funds (source) _____	_____
Federal Funds (source) _____	_____
Private/Other Grants	_____
Donations/Gifts	_____
Other Revenues/Financing (source) _____	_____
Other Revenues/Financing (source) _____	_____
<b>Total Matching Funds</b>	_____

**OTHER INFORMATION**

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Grants financed through the issuance of bonds are not available until bonds are sold. Multiple factors impact the timing of sales; however, many sales often occur during the last six months of the biennium (Oregon's biennial budget begins on July 1 of odd-numbered years and runs through June 30 of the next odd-numbered year). Significant decreases in revenues or changes in financial conditions subsequent to authorization may also delay or prevent the issuance of bonds, which means that the approved projects or grants would also be delayed or not funded.

Public works projects, including any project that uses \$750,000 or more of public funds for constructing, reconstructing, painting or performing a major renovation on a road, highway, building, structure or improvement of any type, may be subject prevailing wage requirements. Grant recipients must comply with prevailing wage rate laws and should consult the Oregon Bureau of Labor and Industries to determine whether a project is subject to prevailing wage.

**Please return the completed form and any supporting documentation to:**

Walt Campbell, Principal Legislative (Bonds) Analyst

[walt.campbell@oregonlegislature.gov](mailto:walt.campbell@oregonlegislature.gov)



*Quality Care For All*

**Mosaic Community Health Campus**

(Request of \$7,000,000 of \$21,525 project)

**PROJECT SUMMARY**

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Proposed state funds will support completion of a Mosaic Community Health Campus located on the eastside of Bend. The completed campus will provide Bend and the overall Central Oregon community with a primary hub for community health services that promote equitable access to quality healthcare and wellness services.

A 36,000 square foot new facility will complete the community health campus vision, located at NE Conners Avenue in Bend, between NE Tucson Way and 27<sup>th</sup> Street. The new campus will be co-located with affordable apartments for individuals and families which is being developed by HousingWorks, the regional housing authority.

The lower two floors of the planned five story building will house clinical space for Mosaic pediatric, family practice, and behavioral health services, as well as space for community partnerships.

The second floor will include dental services and Mosaic's IT and administrative offices. With pediatric, family practice, behavioral health, and dental services in one location, families will benefit from comprehensive, integrated health services provided in one accessible location.

The new building is adjacent to existing Mosaic facilities providing additional community health services and a pharmacy. The completed campus will offer, in an ideal central location, a full array of culturally sensitive health services that are inclusive of low-income, uninsured, and underinsured individuals and families

**PROJECT NEED AND IMPACT**

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Bend is the largest city in the rapidly growing Central Oregon region, with a population that has increased from 20,000 in 1990 to over 100,000 today. With the increase in population has come declining affordability and a growing unhoused population. Mosaic's patient population in Bend has increased from 3000 in 2006 to almost 13,000 in 2022. The Mosaic Community Health Campus will be specifically located on the eastside of Bend, the area of the city with the highest

percentage of those living at or below the poverty level. Additionally, Bend's eastside has the highest concentration of households identifying as Black, Indigenous and People of Color (BIPOC) and persons from two or more races.

The planned Community Health Campus is critically needed to ensure healthcare equity for community members of all ages and backgrounds. Mosaic is the core safety net organization for regional community health in Central Oregon. Currently, in the region's largest population center, services are scattered among multiple sites, creating logistical challenges for patients and health providers alike.

The new Community Health Campus will deliver health services directly to approximately 24,000 patients, primarily low-income, low-coverage or uninsured patients. ***Increase of approximately 80% over current Bend-based service levels.***

The 80% service level increase includes:

- 5,000 Pediatric visits
- 4,500 Dental visits
- 3,300 Walk-in services (similar to urgent care) *This is a new service made possible by the new Community Health Campus facility.*

Consolidation of Mosaic medical, dental and administrative services under one roof will lower overall costs, resulting in a reduced 10% cost per patient.

## MOSAIC COMMUNITY HEALTH

Mosaic is a community-based, community-supported, and community-governed network of community health centers that provide quality care for all regardless of life circumstances.

Founded in 2002, we believe that the quality of our patient's healthcare should never depend on how much money they make, what language they speak, or the status of insurance coverage. Since the day we opened the doors of our first clinic in Prineville, we have continually invested in new facilities, expanded services, and recruited the very best providers and support staff to ensure that our patients are receiving top-notch care.

Today Mosaic has health centers in Bend, Redmond, Madras and Prineville, three pharmacies, five School-Based Health Centers, and a Mobile Clinic. We reach beyond the boundaries of traditional medicine by bringing together multiple services within our clinic walls. Our patients benefit from a coordinated system that includes medical and dental care, behavioral health services, innovative pain management, nutrition services, pharmacy and more.

The planned Community Health Campus is considered a top organizational priority and essential to achieving our vision of "quality care for all" in Central Oregon.

## PROJECT TIMELINE

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Jul 2024 - Jun 2025

### **Development and Planning Phase**

Secure 75% of funding

Advance from concept to complete design drawings

Value engineering to keep project within budget

Complete permitting

Jul 2025 - Dec 2026

### **Construction Phase**

Secure 100% funding

Complete construction on time, within budget

Consolidate Bend-based community health services at campus

Community outreach and grand opening

## CONCLUSION

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When complete, the Mosaic Community Health Campus will be an iconic, high visibility delivery site for community healthcare. Investment in this project is an opportunity to create a community where everyone's health is valued equally. The result will be better access to healthcare, and ultimately, a healthier community.