

## Legislative Fiscal Office

Oregon State Capitol  
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## Joint Committee on Ways and Means

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Representative Tawna Sanchez, House Co-Chair

Senator Fred Girod, Senate Co-Vice Chair  
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Amanda Beitel, Legislative Fiscal Officer  
Tom MacDonald, Deputy Legislative Fiscal Officer (Budget)  
Paul Siebert, Deputy Legislative Fiscal Officer (Audit/IT)

**To:** Transportation and Economic Development Subcommittee

**From:** Michelle Deister, Legislative Fiscal Office

**Date:** June 6, 2023

**Subject:** SB 5511 – Housing and Community Services Department  
Work Session Recommendations

### Housing and Community Services Department – Agency Totals

	2019-21 Actual	2021-23 Legislatively Approved	2023-25 Current Service Level	2023-25 LFO Recommended
General Fund	326,583,557	923,982,969	192,202,324	413,302,282
Lottery Funds	21,752,234	25,224,730	28,443,620	28,443,620
Other Funds	586,451,142	1,107,774,136	504,140,287	646,874,893
Other Funds NL	649,881,602	926,685,282	882,849,056	882,849,056
Federal Funds	154,519,187	780,210,822	185,664,067	402,036,303
Federal Funds NL	150,805,360	176,472,688	185,102,399	185,102,399
<b>Total Funds</b>	<b>\$1,889,993,082</b>	<b>\$3,940,350,627</b>	<b>\$1,978,401,753</b>	<b>\$2,558,608,553</b>
Positions	252	422	323	441
FTE	219.21	366.03	322.50	447.58

The Legislative Fiscal Office recommends a 2023-25 Total Funds budget of \$2,558,608,553 and 441 positions (447.58) for the Housing and Community Services Department. This is a 29.3% increase from the 2023-25 Current Service Level.

### Adjustments to Current Service Level

Recommended adjustments to current service level will allow for the following;

- Continuing position authority and expenditures approved at the September 2022 meeting of the Emergency Board related to affordable housing inspection and oversight on behalf of the federal Housing and Urban Development Department, and weatherization grants;
- Identification of permanent funding sources for positions funded with one-time revenue in the 2023-25 biennium;

- Positions and expenditure limitation related to implementing a Medicaid waiver allowing Medicaid funds to be used for housing assistance;
- Augmenting Central Services and Affordable Rental Housing staffing to improve service delivery;
- Improved access to materials and information by those with limited English proficiency;
- Homeless services and assistance to members of Oregon’s nine federally recognized tribes;
- Decommissioning and replacement of substandard manufactured homes for low-income Oregonians;
- Rental assistance and tenant resources to prevent eviction;
- Down payment assistance and foreclosure prevention counseling;
- Deployment of Community Development Block Grant Disaster Relief funding for those affected by 2020 wildfires;
- Deployment of supplemental federal funding for weatherization;
- Adjustments to realize savings, correct errors, and carry over expenditure limitation due to timing of construction, contract finalization, or timing of expenses;
- Continuing -- for the remaining 18 months of the biennium -- investments made in House Bill 5019 to address the homelessness State of Emergency declared by the Governor in Executive Order 2022-02;
- Operating funding for navigation centers and shelters funded with one-time funds;
- Creation of a risk mitigation fund to cover damages to Permanent Supportive Housing Units; and
- An investment to fund the expansion of allowable uses of the Emergency Housing Assistance program, in an effort to increase access to shelter.

See attached “Work Session Presentation Report.”

Note: Statewide adjustments and six-year capital construction expenditures are not included in these recommendations. Any needed adjustments will be made in end of session bills.

**To Accept** LFO Recommendation:

**MOTION: I move the LFO recommendation to SB 5511. (VOTE)**

**OR**

**To Change** LFO Recommendation:

**MOTION: I move the LFO recommendation to SB 5511, with modifications. (VOTE)**

### **Performance Measures**

See attached “Legislatively Proposed 2023-25 Key Performance Measures.”

**To Accept** LFO Recommendation:

**MOTION: I move the LFO recommendation on Key Performance Measures. (VOTE)**

**OR**

**To Change** LFO Recommendation:

**MOTION: I move the LFO recommendation on Key Performance Measures, with modifications. (VOTE)**

### **Budget Notes**

The Legislative Fiscal Office is recommending two budget notes for the Housing and Community Services Department.

#### **#1 Budget Note: Agency Appropriation Structure**

The Housing and Community Services Department is directed to work with the Legislative Fiscal Office and Chief Financial Office to establish a more detailed appropriation structure for its primary biennial budget bill, that more accurately and transparently reflects amounts budgeted for the agency's primary areas of investment. The changes shall be incorporated into the primary budget bill for the Housing and Community Services Department that is submitted for the 2025 regular Legislative Session. The bill shall include amounts, by applicable fund type including General Fund, Other Funds, Federal Funds, and Lottery Funds, for the following agency summary cross reference programs: Housing Stabilization Programs; Project-Based Rental Housing Assistance; Multifamily Rental Housing Programs; Single Family Housing Programs; Disaster Recovery and Resiliency; Central Services; Bond Activities and Debt Service; and Capital Construction.

#### **#2 Budget Note: Expenditure and Outcome Information**

The Housing and Community Services Department is directed to maintain and update - at least semi-annually - data dashboards or other publicly accessible information that provides information on outcomes, and information on state investments provided to the Department. The information should include the amount of the state investment compared to how much of the investment has been spent down and should compare state investments to Department funding from other sources. The information should be available by program, date, county or region, and local service provider, as applicable. This information shall be available and maintained on the agency's web site.

At least once per year, the agency shall report to the Joint Committee on Ways and Means on progress to date in expending appropriated funds, and on related outcomes for homeownership, affordable rental housing and homeless services that include the number housing units funded and number of households served through the Department's programs, as applicable.

**To Accept** LFO Recommendation:

**MOTION: I move the LFO recommendation on Budget Notes. (VOTE)**

**OR**

**To Change** LFO Recommendation (any changes must be approved by the co-chairs):

**MOTION: I move the LFO recommendation on Budget Notes, with modifications.**  
(VOTE)

**Recommended Changes**

LFO recommends a budget of \$413,302,282 General Fund, \$28,443,620 Lottery Funds, \$646,874,893 Other Funds, \$402,036,303 Federal Funds and 441 positions (447.58 FTE), which is reflected in the – 2 amendment.

**MOTION: I move adoption of the – 2 amendment to SB 5511.** (VOTE)

**Final Subcommittee Action**

LFO recommends that SB 5511, as amended by the –[number] amendment, be moved to the Ways and Means Full Committee.

**MOTION: I move SB 5511, as amended, to the Full Committee with a do pass recommendation.** (VOTE)

**Carriers**

Full Committee: \_\_\_\_\_

House Floor: \_\_\_\_\_

Senate Floor: \_\_\_\_\_

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2021-23 Agy. Leg. Adopted</b>	<b>501,765,128</b>	<b>25,224,730</b>	<b>848,189,272</b>	<b>437,638,180</b>	<b>926,685,282</b>	<b>176,472,688</b>	<b>2,915,975,280</b>	<b>350</b>	<b>327.84</b>
2021-23 Ebds, SS & Admin Act	422,217,841	-	259,584,864	342,572,642	-	-	1,024,375,347	72	38.19
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2021-23 Leg Approved Budget</b>	<b>923,982,969</b>	<b>25,224,730</b>	<b>1,107,774,136</b>	<b>780,210,822</b>	<b>926,685,282</b>	<b>176,472,688</b>	<b>3,940,350,627</b>	<b>422</b>	<b>366.03</b>
<b>2021-23 Leg Approved Budget (Base)</b>	<b>908,982,969</b>	<b>25,224,730</b>	<b>1,107,463,705</b>	<b>708,562,622</b>	<b>926,685,282</b>	<b>176,472,688</b>	<b>3,853,391,996</b>	<b>416</b>	<b>363.75</b>
Summary of Base Adjustments	47,327,442	3,218,890	(406,308,412)	(4,180,206)	(43,836,226)	8,629,711	(395,148,801)	(92)	(40.25)
<b>2023-25 Base Budget</b>	<b>956,310,411</b>	<b>28,443,620</b>	<b>701,155,293</b>	<b>704,382,416</b>	<b>882,849,056</b>	<b>185,102,399</b>	<b>3,458,243,195</b>	<b>324</b>	<b>323.50</b>
010: Non-PICS Pers Svc/Vacancy Factor	(7,309)	-	40,237	(39,574)	-	-	(6,646)	-	-
020: Phase In / Out Pgm & One-time Cost	(767,099,972)	-	(213,569,958)	(525,192,888)	-	-	(1,505,862,818)	(1)	(1.00)
030: Inflation & Price List Adjustments	2,999,194	-	16,514,715	6,514,113	-	-	26,028,022	-	-
<b>2023-25 Current Service Level</b>	<b>192,202,324</b>	<b>28,443,620</b>	<b>504,140,287</b>	<b>185,664,067</b>	<b>882,849,056</b>	<b>185,102,399</b>	<b>1,978,401,753</b>	<b>323</b>	<b>322.50</b>
070: Revenue Reductions/Shortfall	-	-	(3,131,042)	(923,081)	-	-	(4,054,123)	(18)	(18.00)
080: E-Boards	-	-	851,763	15,301,933	-	-	16,153,696	6	6.00
<b>Adjusted 2023-25 Current Service Level</b>	<b>192,202,324</b>	<b>28,443,620</b>	<b>501,861,008</b>	<b>200,042,919</b>	<b>882,849,056</b>	<b>185,102,399</b>	<b>1,990,501,326</b>	<b>311</b>	<b>310.50</b>
<b>Total LFO Recommended Packages</b>	<b>221,099,958</b>	<b>-</b>	<b>145,013,885</b>	<b>201,993,384</b>	<b>-</b>	<b>-</b>	<b>568,107,227</b>	<b>130</b>	<b>137.08</b>
<b>2023-25 Legislative Actions</b>	<b>413,302,282</b>	<b>28,443,620</b>	<b>646,874,893</b>	<b>402,036,303</b>	<b>882,849,056</b>	<b>185,102,399</b>	<b>2,558,608,553</b>	<b>441</b>	<b>447.58</b>
Net change from 2021-23 Leg Approved Budget	(510,680,687)	3,218,890	(460,899,243)	(378,174,519)	(43,836,226)	8,629,711	(1,381,742,074)	19	81.55
Percent change from 2021-23 Leg Approved Budget	(55.3%)	12.8%	(41.6%)	(48.5%)	(4.7%)	4.9%	(35.1%)	4.5%	22.3%
Net change from 2023-25 Adj Current Service Level	221,099,958	-	145,013,885	201,993,384	-	-	568,107,227	130	137.08
Percent change from 2023-25 Adj Current Service Level	115.0%	0.0%	28.9%	101.0%	0.0%	0.0%	28.5%	41.8%	44.2%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2021-23 Agy. Leg. Adopted</b>	<b>126,727,791</b>	-	<b>143,157,309</b>	<b>359,310,701</b>	-	-	<b>629,195,801</b>	<b>52</b>	<b>50.04</b>
2021-23 Ebds, SS & Admin Act	182,007,878	-	104,310,950	285,045,702	-	-	571,364,530	11	6.45
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2021-23 Leg Approved Budget</b>	<b>308,735,669</b>	-	<b>247,468,259</b>	<b>644,356,403</b>	-	-	<b>1,200,560,331</b>	<b>63</b>	<b>56.49</b>
<b>2021-23 Leg Approved Budget (Base)</b>	<b>308,735,669</b>	-	<b>247,468,259</b>	<b>580,883,462</b>	-	-	<b>1,137,087,390</b>	<b>61</b>	<b>55.73</b>
Summary of Base Adjustments	309,377	-	85,684	(1,088,600)	-	-	(693,539)	(13)	(7.73)
<b>2023-25 Base Budget</b>	<b>309,045,046</b>	-	<b>247,553,943</b>	<b>579,794,862</b>	-	-	<b>1,136,393,851</b>	<b>48</b>	<b>48.00</b>
010: Non-PICS Pers Svc/Vacancy Factor	(1,296)	-	27,191	(47,980)	-	-	(22,085)	-	-
020: Phase In / Out Pgm & One-time Cost	(264,284,142)	-	(134,970,561)	(473,629,220)	-	-	(872,883,923)	(1)	(1.00)
030: Inflation & Price List Adjustments	1,755,492	-	4,167,891	4,451,104	-	-	10,374,487	-	-
060: Technical Adjustments	(248,080)	-	(914)	(348,164)	-	-	(597,158)	(2)	(2.00)
<b>2023-25 Current Service Level</b>	<b>46,267,020</b>	-	<b>116,777,550</b>	<b>110,220,602</b>	-	-	<b>273,265,172</b>	<b>45</b>	<b>45.00</b>
070: Revenue Reductions/Shortfall	-	-	(1,863,772)	(397,508)	-	-	(2,261,280)	(10)	(10.00)
080: E-Boards	-	-	-	15,301,933	-	-	15,301,933	2	2.00
<b>Adjusted 2023-25 Current Service Level</b>	<b>46,267,020</b>	-	<b>114,913,778</b>	<b>125,125,027</b>	-	-	<b>286,305,825</b>	<b>37</b>	<b>37.00</b>
<b>Total LFO Recommended Packages</b>	<b>199,651,886</b>	-	<b>10,067,248</b>	<b>19,267,218</b>	-	-	<b>228,986,352</b>	<b>19</b>	<b>25.25</b>
<b>2023-25 Legislative Actions</b>	<b>245,918,906</b>	-	<b>124,981,026</b>	<b>144,392,245</b>	-	-	<b>515,292,177</b>	<b>56</b>	<b>62.25</b>
Net change from 2021-23 Leg Approved Budget	(62,816,763)	-	(122,487,233)	(499,964,158)	-	-	(685,268,154)	(7)	5.76
Percent change from 2021-23 Leg Approved Budget	(20.4%)	0.0%	(49.5%)	(77.6%)	0.0%	0.0%	(57.1%)	(11.1%)	10.2%
Net change from 2023-25 Adj Current Service Level	199,651,886	-	10,067,248	19,267,218	-	-	228,986,352	19	25.25
Percent change from 2023-25 Adj Current Service Level	431.5%	0.0%	8.8%	15.4%	0.0%	0.0%	80.0%	51.4%	68.2%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 070 Revenue Shortfalls**

Package Description This package decreases Other Funds expenditure limitation by \$1.9 million, decreases Federal Funds expenditure limitation by \$0.4 million and eliminates ten permanent, full-time positions (10.00 FTE) due to revenue shortfalls. In the 2021-23 biennium, ten permanent positions were approved with one-time funding. Two positions were approved in HB 5011 (2021) utilizing funding from a one-time federal award from the U.S. Treasury for emergency rental assistance through the American Rescue Plan Act (ARPA). Eight additional positions were approved to address eviction and diversion efforts in SB 5561 (2021 Second Special Session) with one-time Other Funds resources from the ARPA State and Local Fiscal Recovery Fund. All ten positions are either filled or currently in recruitment. OHCS has requested restoration of the positions in Package 101 (Retaining Quality Staff).

LFO Recommendation Approve.

LFO Recommended	-	-	(1,863,772)	(397,508)	-	-	(2,261,280)	(10)	(10.00)
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 082 September Eboard**

Package Description This package includes \$15.3 million Federal Funds expenditure limitation and 2 permanent full-time Compliance Specialist 2 positions (2.00 FTE) to distribute weatherization assistance to households experiencing low income. OHCS received a \$30.6 million award from the U.S. Department of Energy, through the Infrastructure Investment and Jobs Act, for the Low-Income Weatherization Assistance Program (WAP). WAP provides weatherization and energy conservation services at no cost to households at or below 200 percent of the federal poverty level. OHCS will distribute funding to CAAs by formula to reach eligible households. The two requested positions will perform compliance work related to the federal award. The September 2022 Emergency Board approved \$15.3 million of Federal Funds expenditure limitation and position authority for the two Compliance Specialist 2 positions for anticipated 2021-23 expenditures. This package includes Federal Funds expenditure limitation for the related 2023-25 expenditures.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	-	<b>15,301,933</b>	-	-	<b>15,301,933</b>	<b>2</b>	<b>2.00</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 090 Analyst Adjustments**

Package Description This package increases Other Funds expenditure limitation and adds two positions (2.00 FTE) to the Housing Stabilization Division associated with implementation of a federal Medicaid Waiver, to coordinate housing resources for low-income Oregonians, since housing has been designated as a social determinate of health. An Operations and Policy Analyst 3 position will design a rental assistance program for use by the Oregon Health Authority (OHA) for purposes of providing six months of rental assistance supported by medicaid. Health providers and housing authorities will be engaged to provide framework options for OHA. A second Program Analyst 3 position will coordinate reporting requirements related to waiver-eligible expenses, and will also serve as the technical expert and provide program oversight related to the rental assistance benefit.

The package also includes \$3.7 million in Other Funds to enable the agency to spend funds that will be carried over on youth homelessness prevention efforts.

This package also reduces projected document recording fee revenues from \$11.5 million to \$8.9 million for the 2023-25 biennium based on the most recent estimate provided by the Department of Revenue (DOR). DOR projected a decrease in document recording fee revenues due to a slowdown in the refinancing of mortgages due to a higher mortgage interest rate environment.

LFO Recommendation Approve.

LFO Recommended	-	-	4,149,665	-	-	-	4,149,665	2	2.00
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	<b>General Fund</b>	<b>Lottery Funds</b>	<b>Other Funds</b>	<b>Federal Funds</b>	<b>Nonlimited Other Funds</b>	<b>Nonlimited Federal Funds</b>	<b>Total Funds</b>	<b>Positions</b>	<b>Full-Time Equivalent (FTE)</b>
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**Package 101 Retaining Quality Staff**

Package Description This package increases Other Funds by \$2.2 million and restores ten permanent, full-time positions (10.00 FTE) in the Housing Stabilization Programs division. The positions were eliminated in Package 070 (Revenue Shortfalls) or phased out in Package 022. Two positions were initially authorized with one-time federal funding in HB 5011 (2021) to administer the Oregon Emergency Rental Assistance Program. Seven positions were initially authorized with one-time funding from the ARPA State and Local Fiscal Recovery Fund in SB 5561 (2021 Second Special Session) to administer the Oregon Eviction Diversion and Prevention Program (ORE-DAP). One position was initially authorized with a one-time General Fund appropriation in HB 5202 (2022) to support the Interagency Council on Homelessness. The positions are either currently filled or in active recruitment. The ongoing revenue source to support the positions is from document recording fees.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	<b>2,198,183</b>	-	-	-	<b>2,198,183</b>	<b>10</b>	<b>10.00</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 102 Improving Program Delivery and Access**

Package Description This package includes a revenue transfer of \$216,325 Other Funds to pay for the Housing Stabilization Programs division’s share of additional requested positions in the Central Services division. Agency-wide, revenue transfers from other divisions fund 10 positions in the Central Services division to add staffing capacity to perform a variety of administrative functions, including budget development, fiscal compliance, accounting, information services and human resources work.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	-	-	-	-	-	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 106 Shelter for Oregonians**

Package Description This package increases General Fund by \$5.0 million to reflect a tribal investment. The resources are intended to assist tribal communities respond to homelessness challenges in their communities.

LFO Recommendation Approve.

LFO Recommended	5,000,000	-	-	-	-	-	5,000,000	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 110 Keeping Oregonians in their Homes**

Package Description Funding for rental assistance through the Oregon Eviction Diversion and Prevention and Eviction Prevention and Rapid Response programs is included in the amount of \$55 million. At least 30% of these funds are to be directed to culturally specific organizations to provide these services, with an emphasis on organizations that performed this work under contract with HCSD in the 2021-23 biennium, in an effort to ensure continuity in services.

In addition, a total of \$6,000,000 is included for tenant resources, in the form of grants to be made to tenant assistance organizations to continue support provided either directly or indirectly in the 2021-23 biennium, for efforts including but not limited to tenant education, resource navigation, referrals, help line staffing, referrals, and eviction prevention resources. Resources will be granted to the following organizations with the following amounts:

- \* \$2,200,000 to the Community Alliance of Tenants;
- \* \$300,000 to the Springfield Eugene Tenant Association; and
- \* \$3,500,000 to the Eviction Defense Project through the Oregon Law Center.

LFO Recommendation Approve.

LFO Recommended	61,000,000	-	-	-	-	-	61,000,000	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 119 Deploying Weatherization Resources**

Package Description This package provides expenditure limitation to enable the Department to expend the remaining balance of Emergency Solutions Grant funds received in 2020. One (limited duration) Program Analyst 4 position (0.50 FTE) is recommended to be extended, ensuring continuity for the program as it closes down, and to allow for close out monitoring and reporting.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	-	8,500,000	-	-	8,500,000	1	0.50
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 803 Emergency Housing Investment Package**

Package Description This package includes General Fund support for the 2023-25 biennium sufficient to maintain investments initially made through HB 5019 for the remaining eighteen months of the 2023-25 biennium. The funding and positions for the following initiatives are not assumed to be part of the 2025-27 current service level calculation.

In the Housing Stability Division, six additional positions are established and 12.75 FTE are included (providing FTE to extend nine positions approved as part of HB 5019) to augment the Department’s support for Multi-Agency Coordinating (MAC) group activities. New positions established in the division include a Program Analyst 3, a Compliance Specialist 2 position, an Operations and Policy Analyst 3 position associated with shelter operations, a Principal Executive Manager E position, and Program Analysts devoted to services for youth and existing shelter operations. Corresponding Personal Services expenditure limitation of \$2,987,688 and associated services and supplies expenses of \$264,198 is included to support these positions.

General Fund is included to continue the following investments in continuum of care regions of the state that were included in the Governor’s emergency declaration due to homelessness (Executive Order 2023-2) is as follows:

- Approximately 600 low-barrier shelter beds and associated provider administration: \$45,800,000;
- \$17,500,000 for services and block leasing arrangements that help to maintain unit access for people rehoused through HB 5019;
- \$2,300,000 to maintain local service provider staffing related to homeless outreach and navigation to shelter;
- \$39,700,000 to continue rental assistance payments and services to approximately 1,200 unsheltered households for the remainder of the biennium that are rehoused as a result of HB 5019 investments.

General Fund in the amount of \$24,100,000 is included in this package to continue operating support through 2023-25 for shelters and navigation centers funded through one-time investments in the 2019-21 and 2021-23 biennia including navigation centers and Project Turnkey sites.

LFO Recommendation Approve.

<b>LFO Recommended</b>	<b>132,651,886</b>	-	-	-	-	-	<b>132,651,886</b>	<b>6</b>	<b>12.75</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 804 Removing Barriers to Shelter**

Package Description A one-time General Fund investment of \$1,000,000 is recommend to supplement Emergency Housing Assistance Program funding for the purpose of removing barriers to shelter by supporting services or accommodation of companion animals for those who are unstably housed.

LFO Recommendation Approve.

<b>LFO Recommended</b>	<b>1,000,000</b>	-	-	-	-	-	<b>1,000,000</b>	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 806 Expenditure Alignment**

Package Description This package makes adjustments to expenditure limitation to reflect changes in the presumed timing of expenditures since the publication of the Governor’s Budget, adjustments to properly categorize employee pay codes and classifications, and adjustments to expenditures to correct entry errors pertaining to budget structure or expenditure category.

In the Housing Stabilization Program, additional Other Funds expenditure limitation is included to allow expenditure of legal settlement funds received in a previous biennium; and limitation to reflect previously authorized transfers to Other Funds for shelter operations and facilities funded through Project Turnkey.

LFO Recommendation Approve.

LFO Recommended	-	-	3,719,400	10,767,218	-	-	14,486,618	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2021-23 Agy. Leg. Adopted</b>	<b>13,795,536</b>	-	<b>6,771,781</b>	<b>1,020,316</b>	-	<b>176,472,688</b>	<b>198,060,321</b>	<b>17</b>	<b>16.50</b>
2021-23 Ebds, SS & Admin Act	7,967	-	421,634	1,616	-	-	431,217	4	1.52
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2021-23 Leg Approved Budget</b>	<b>13,803,503</b>	-	<b>7,193,415</b>	<b>1,021,932</b>	-	<b>176,472,688</b>	<b>198,491,538</b>	<b>21</b>	<b>18.02</b>
<b>2021-23 Leg Approved Budget (Base)</b>	<b>13,803,503</b>	-	<b>6,882,984</b>	<b>1,021,932</b>	-	<b>176,472,688</b>	<b>198,181,107</b>	<b>17</b>	<b>16.50</b>
Summary of Base Adjustments	153,487	-	70,757	5,167	-	8,629,711	8,859,122	-	-
<b>2023-25 Base Budget</b>	<b>13,956,990</b>	-	<b>6,953,741</b>	<b>1,027,099</b>	-	<b>185,102,399</b>	<b>207,040,229</b>	<b>17</b>	<b>16.50</b>
010: Non-PICS Pers Svc/Vacancy Factor	5,109	-	(3,694)	(4)	-	-	1,411	-	-
020: Phase In / Out Pgm & One-time Cost	8,447,200	-	(3,400,000)	-	-	-	5,047,200	-	-
030: Inflation & Price List Adjustments	564,664	-	27,265	39,888	-	-	631,817	-	-
<b>2023-25 Current Service Level</b>	<b>22,973,963</b>	-	<b>3,577,312</b>	<b>1,066,983</b>	-	<b>185,102,399</b>	<b>212,720,657</b>	<b>17</b>	<b>16.50</b>
080: E-Boards	-	-	851,763	-	-	-	851,763	4	4.00
<b>Adjusted 2023-25 Current Service Level</b>	<b>22,973,963</b>	-	<b>4,429,075</b>	<b>1,066,983</b>	-	<b>185,102,399</b>	<b>213,572,420</b>	<b>21</b>	<b>20.50</b>
<b>Total LFO Recommended Packages</b>	<b>(2,713,450)</b>	-	<b>4,419,566</b>	-	-	-	<b>1,706,116</b>	<b>2</b>	<b>1.84</b>
<b>2023-25 Legislative Actions</b>	<b>20,260,513</b>	-	<b>8,848,641</b>	<b>1,066,983</b>	-	<b>185,102,399</b>	<b>215,278,536</b>	<b>23</b>	<b>22.34</b>
Net change from 2021-23 Leg Approved Budget	6,457,010	-	1,655,226	45,051	-	8,629,711	16,786,998	2	4.32
Percent change from 2021-23 Leg Approved Budget	46.8%	0.0%	23.0%	4.4%	0.0%	4.9%	8.5%	9.5%	24.0%
Net change from 2023-25 Adj Current Service Level	(2,713,450)	-	4,419,566	-	-	-	1,706,116	2	1.84
Percent change from 2023-25 Adj Current Service Level	(11.8%)	0.0%	99.8%	0.0%	0.0%	0.0%	0.8%	9.5%	9.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 082 September Eboard**

Package Description This package includes \$0.9 million of Other Funds expenditure limitation and four permanent full-time Compliance Specialist 2 positions (4.00 FTE) to perform Management Occupancy Reviews (MORs) as part of the required compliance duties associated with OHCS’s contract with HUD. OHCS is required to complete annual MORs on two-thirds of the properties in its Performance-Based Contract Administrator portfolio. The source of Other Funds revenue to pay for these positions is the contracted per unit fees OHCS receives from HUD. The September 2022 Emergency Board approved position authority and Other Funds expenditure limitation for these permanent positions.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	851,763	-	-	-	851,763	4	4.00
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 101 Retaining Quality Staff**

Package Description This package includes a revenue transfer of \$30,961 Other Funds to pay for the Project-Based Rental Housing Assistance division's share of restored positions in the Central Services division. The Central Services division requested restoration of 9 permanent full-time positions (9.00 FTE) to add staffing capacity to perform a variety of administrative functions, including research analysis, communications, procurement and equity, diversity and inclusion (EDI) work.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	-	-	-	-	-	-	-
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	<b>General Fund</b>	<b>Lottery Funds</b>	<b>Other Funds</b>	<b>Federal Funds</b>	<b>Nonlimited Other Funds</b>	<b>Nonlimited Federal Funds</b>	<b>Total Funds</b>	<b>Positions</b>	<b>Full-Time Equivalent (FTE)</b>
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**Package 102 Improving Program Delivery and Access**

Package Description This package transfers \$138,988 Other Funds to the Central Services division to augment staffing capacity to perform a variety of administrative functions, including budget development, fiscal compliance, accounting, information services and human resources work.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	-	-	-	-	-	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 801 LFO Analyst Adjustments**

Package Description This package eliminates General Fund in the 2023-25 biennium to reflect the timing of expected occupancy for Permanent Supportive Housing units that were funded in previous biennia. Permanent Supportive Housing Units that are financed with state General Obligation bonds include a \$20,000 per unit/per year subsidy (\$40,000 per biennium) for rental assistance and wrap around services to tenants. Fewer units than originally projected are expected to come on-line in 2023-25 because of construction delays and supply chain issues experienced during the pandemic. One-time General Fund savings of \$6.7 million is projected for the 2023-25 biennium.

LFO Recommendation Approve.

LFO Recommended	(6,713,450)	-	-	-	-	-	(6,713,450)	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 803 Emergency Housing Investment Package**

Package Description This package includes General Fund support for the 2023-25 biennium sufficient to maintain investments initially made through HB 5019 for the remaining eighteen months of the 2023-25 biennium. The funding and positions for the following initiative is not assumed to part of the 2025-27 current service level calculation.

\$4 million in one-time General Fund is included to establish a risk mitigation fund for Permanent Supportive Housing units that help to stabilize operating costs, by providing a source of funding to repair damage to units or other unanticipated operations expenses.

LFO Recommendation Approve.

<b>LFO Recommended</b>	<b>4,000,000</b>	-	<b>4,000,000</b>	-	-	-	<b>8,000,000</b>	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 806 Expenditure Alignment**

Package Description This package reflects adjustments to expenditure limitation to reflect changes in the presumed timing of expenditures since the publication of the Governor’s Budget, adjustments to properly categorize employee pay codes and classifications, and adjustments to expenditures to correct entry errors pertaining to budget structure or expenditure category.

In the Project Based Rental Housing program, two positions are moved from the Affordable Rental Housing program to this program, and \$40,320 in services and supplies expenditure limitation is added to correct an error in the Governor’s Budget.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	<b>419,566</b>	-	-	-	<b>419,566</b>	<b>2</b>	<b>1.84</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2021-23 Agy. Leg. Adopted</b>	<b>170,281,907</b>	-	<b>202,702,079</b>	<b>37,231,486</b>	<b>900,000</b>	-	<b>411,115,472</b>	<b>90</b>	<b>88.17</b>
2021-23 Ebds, SS & Admin Act	205,001,932	-	140,840,183	2,043,384	-	-	347,885,499	2	1.16
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2021-23 Leg Approved Budget</b>	<b>375,283,839</b>	-	<b>343,542,262</b>	<b>39,274,870</b>	<b>900,000</b>	-	<b>759,000,971</b>	<b>92</b>	<b>89.33</b>
<b>2021-23 Leg Approved Budget (Base)</b>	<b>360,283,839</b>	-	<b>343,542,262</b>	<b>37,274,870</b>	<b>900,000</b>	-	<b>742,000,971</b>	<b>92</b>	<b>89.33</b>
Summary of Base Adjustments	2,851	-	1,361,551	287,905	(500,000)	-	1,152,307	(4)	(1.33)
<b>2023-25 Base Budget</b>	<b>360,286,690</b>	-	<b>344,903,813</b>	<b>37,562,775</b>	<b>400,000</b>	-	<b>743,153,278</b>	<b>88</b>	<b>88.00</b>
010: Non-PICS Pers Svc/Vacancy Factor	2,449	-	(2,171)	4,809	-	-	5,087	-	-
020: Phase In / Out Pgm & One-time Cost	(360,000,000)	-	(34,482,102)	-	-	-	(394,482,102)	-	-
030: Inflation & Price List Adjustments	16,604	-	10,170,515	305,215	-	-	10,492,334	-	-
060: Technical Adjustments	-	-	(203,970)	(31,909)	-	-	(235,879)	(1)	(1.00)
<b>2023-25 Current Service Level</b>	<b>305,743</b>	-	<b>320,386,085</b>	<b>37,840,890</b>	<b>400,000</b>	-	<b>358,932,718</b>	<b>87</b>	<b>87.00</b>
<b>Adjusted 2023-25 Current Service Level</b>	<b>305,743</b>	-	<b>320,386,085</b>	<b>37,840,890</b>	<b>400,000</b>	-	<b>358,932,718</b>	<b>87</b>	<b>87.00</b>
<b>Total LFO Recommended Packages</b>	<b>9,394,452</b>	-	<b>19,200,779</b>	-	-	-	<b>28,595,231</b>	<b>42</b>	<b>36.88</b>
<b>2023-25 Legislative Actions</b>	<b>9,700,195</b>	-	<b>339,586,864</b>	<b>37,840,890</b>	<b>400,000</b>	-	<b>387,527,949</b>	<b>129</b>	<b>123.88</b>
Net change from 2021-23 Leg Approved Budget	(365,583,644)	-	(3,955,398)	(1,433,980)	(500,000)	-	(371,473,022)	37	34.55
Percent change from 2021-23 Leg Approved Budget	(97.4%)	0.0%	(1.2%)	(3.7%)	(55.6%)	0.0%	(48.9%)	40.2%	38.7%
Net change from 2023-25 Adj Current Service Level	9,394,452	-	19,200,779	-	-	-	28,595,231	42	36.88
Percent change from 2023-25 Adj Current Service Level	3072.7%	0.0%	6.0%	0.0%	0.0%	0.0%	8.0%	48.3%	42.4%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 090 Analyst Adjustments**

Package Description This package makes a General Fund reduction of \$0.3 million by shifting administrative costs for the Publicly Supported Housing Preservation program from General Fund to Other Funds. The Other Funds revenue source to support the additional Other Funds expenditures is excess operating reserves from revenue streams such as conduit bond fees or Low Income Housing Tax Credit 4% fees, among others.

This package also reduces projected document recording fee revenue from \$87.6 million to \$67.6 million for the 2023-25 biennium based on the most recent estimate provided by the Department of Revenue (DOR). DOR projected a decrease in document recording fee revenues due to a slowdown in the refinancing of mortgages due to a higher mortgage interest rate environment.

LFO Recommendation Approve.

<b>LFO Recommended</b>	<b>(305,548)</b>	<b>-</b>	<b>305,548</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 101 Retaining Quality Staff**

Package Description This package is a revenue transfer of \$188,731 Other Funds to pay for the Multifamily Rental Housing Programs division's share of restored positions in the Central Services division. The Central Services division requested restoration of 9 permanent full-time positions (9.00 FTE) to add staffing capacity to perform a variety of administrative functions, including research analysis, communications, procurement and equity, diversity and inclusion (EDI) work.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	-	-	-	-	-	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 102 Improving Program Delivery and Access**

Package Description This package increases Other Funds by \$3.85 million and establishes 18 permanent, full-time positions (16.72 FTE) to build out the division’s infrastructure by filling a variety of operational gaps, including performing compliance work related to subsidized affordable rental housing, data tracking and analysis for affordable housing developments, outreach and support for division programs, administration of the Family Self Sufficiency program which supports tenants in HUD Contract Administration properties, providing technical expertise for the Low Income Housing Tax Credit and the Oregon Affordable Housing Tax Credit programs, among others.

In addition, a revenue transfer of \$847,245 Other Funds is included in the package for Central Services staffing capacity to perform a variety of administrative functions, including budget development, fiscal compliance, accounting, information services and human resources work.

LFO Recommendation Approve.

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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LFO Analyst Notes The recommended positions include the following:

- 0.92 Ops & Policy Analyst 2
- 0.92 Ops & Policy Analyst 2
- 0.92 Ops & Policy Analyst 2
- 0.92 Ops & Policy Analyst 2
- 0.88 Program Analyst 4
- 1.00 Program Analyst 4
- 0.92 Program Analyst 3
- 0.92 Program Analyst 3
- 0.92 Compliance Specialist 1
- 0.92 Compliance Specialist 1
- 0.92 Compliance Specialist 2
- 0.92 Compliance Specialist 2
- 0.92 Compliance Specialist 2
- 0.92 Compliance Specialist 2
- 0.92 Compliance Specialist 3
- 0.92 Loan Specialist 1
- 0.92 Loan Specialist 2
- 0.92 Ops & Policy Analyst 4

<b>LFO Recommended</b>	-	-	3,851,927	-	-	-	3,851,927	18	16.72
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 805 Affordable Housing Realignment**

Package Description A change in business processes from multiple programs and fund offerings for financing of affordable rental housing projects to one consolidated annual Notice of Funding Availability (NOFA) is expected to result in more projects being ready to develop sooner, lessening the risk of market volatility on projects and reducing the time between funding commitments and project completion. Several strategies will be employed to effect the process change and support applicants seeking financing for affordable rental housing financing through HCSD.

- HCSD will create a process to prequalify organizations that wish to apply for funding, by establishing standards that applications will have to meet before they are accepted for review.
  - For those entities that cannot meet standards, a revolving loan capitalized by a one-time \$9.7 million in General Fund appropriation will serve as bridge financing to help applicants finance permits, architectural services, or other pre-development costs, which would be repaid when the applicant submits a more complete application and receives a funding award.
  - The new award process will continue to be competitive, but on a first-come, first-reviewed basis, after completion of all predevelopment activities.
- \* Additional financial incentives may be awarded projects that meet goals of equity and racial justice, community partnerships, or housing to meet other targeted needs beyond production volume and affordability.

This process will involve 26 additional staff (22.00 FTE) consisting of Business Operations Administrators (managers), Program Analysts, Administrative Support, Loan Specialists, and Operations and Policy Analysts which will be financed through application fees charged to project sponsors.

- An applications team will receive and evaluate applications, manage communication with developer teams, and monitor resources.
- A policy initiative team will develop application scoring elements to meet policy objectives, based on input from the Housing Stability Council, advisory groups and best practices learned from other states or non-profits. This team will have program analysts to establish funding criteria and encourage submission of projects that achieve objectives in equity and racial justice, rural housing production, and permanent supportive housing.
- A pipeline management team will manage the predevelopment capacity resources, ensuring there is separation between the final applications team to avoid potential conflicts of interest.
- A data team will monitor results to determine if policy objectives are being met, in terms of the amount of housing produced, the cost per unit, and where and for whom the housing is produced.
- A change management team will identify internal policy and procedure changes that need to be reconfigured under this new model, and help to communicate and engage with developers on how to navigate the new application processes.

LFO Recommendation Approve.

LFO Recommended	9,700,000	-	15,493,387	-	-	-	25,193,387	26	22.00
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 806 Expenditure Alignment**

Package Description This package reflects adjustments to expenditure limitation to reflect changes in the presumed timing of expenditures since the publication of the Governor’s Budget, adjustments to properly categorize employee pay codes and classifications, and adjustments to expenditures to correct entry errors pertaining to budget structure or expenditure category.

In the Affordable Rental Housing Division, two positions are removed from this division, and transferred to the Project Based Rental Housing program. Services and Supplies expenditure limitation of \$40,320 is removed from this division and transferred to the Project Based Rental Housing program.

LFO Recommendation Approve.

LFO Recommended	-	-	(450,083)	-	-	-	(450,083)	(2)	(1.84)
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2021-23 Agy. Leg. Adopted</b>	<b>58,983,414</b>	-	<b>18,555,172</b>	<b>33,733,608</b>	-	-	<b>111,272,194</b>	<b>56</b>	<b>50.06</b>
2021-23 Ebds, SS & Admin Act	35,114,574	-	12,194,615	41,670,340	-	-	88,979,529	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2021-23 Leg Approved Budget</b>	<b>94,097,988</b>	-	<b>30,749,787</b>	<b>75,403,948</b>	-	-	<b>200,251,723</b>	<b>56</b>	<b>50.06</b>
<b>2021-23 Leg Approved Budget (Base)</b>	<b>94,097,988</b>	-	<b>30,749,787</b>	<b>75,403,948</b>	-	-	<b>200,251,723</b>	<b>56</b>	<b>50.06</b>
Summary of Base Adjustments	(65,343)	-	549,594	(1,416,409)	-	-	(932,158)	(19)	(13.06)
<b>2023-25 Base Budget</b>	<b>94,032,645</b>	-	<b>31,299,381</b>	<b>73,987,539</b>	-	-	<b>199,319,565</b>	<b>37</b>	<b>37.00</b>
010: Non-PICS Pers Svc/Vacancy Factor	(12,846)	-	2,149	(62,118)	-	-	(72,815)	-	-
020: Phase In / Out Pgm & One-time Cost	(90,395,952)	-	(6,200,000)	(50,367,033)	-	-	(146,962,985)	-	-
030: Inflation & Price List Adjustments	76,173	-	831,231	998,488	-	-	1,905,892	-	-
<b>2023-25 Current Service Level</b>	<b>3,700,020</b>	-	<b>25,932,761</b>	<b>24,556,876</b>	-	-	<b>54,189,657</b>	<b>37</b>	<b>37.00</b>
<b>Adjusted 2023-25 Current Service Level</b>	<b>3,700,020</b>	-	<b>25,932,761</b>	<b>24,556,876</b>	-	-	<b>54,189,657</b>	<b>37</b>	<b>37.00</b>
<b>Total LFO Recommended Packages</b>	<b>12,500,000</b>	-	<b>55,283,050</b>	<b>44,330,217</b>	-	-	<b>112,113,267</b>	<b>5</b>	<b>5.00</b>
<b>2023-25 Legislative Actions</b>	<b>16,200,020</b>	-	<b>81,215,811</b>	<b>68,887,093</b>	-	-	<b>166,302,924</b>	<b>42</b>	<b>42.00</b>
Net change from 2021-23 Leg Approved Budget	(77,897,968)	-	50,466,024	(6,516,855)	-	-	(33,948,799)	(14)	(8.06)
Percent change from 2021-23 Leg Approved Budget	(82.8%)	0.0%	164.1%	(8.6%)	0.0%	0.0%	(17.0%)	(25.0%)	(16.1%)
Net change from 2023-25 Adj Current Service Level	12,500,000	-	55,283,050	44,330,217	-	-	112,113,267	5	5.00
Percent change from 2023-25 Adj Current Service Level	337.8%	0.0%	213.2%	180.5%	0.0%	0.0%	206.9%	13.5%	13.5%



	<b>General Fund</b>	<b>Lottery Funds</b>	<b>Other Funds</b>	<b>Federal Funds</b>	<b>Nonlimited Other Funds</b>	<b>Nonlimited Federal Funds</b>	<b>Total Funds</b>	<b>Positions</b>	<b>Full-Time Equivalent (FTE)</b>
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**Package 090 Analyst Adjustments**

Package Description The package reduces projected document recording fee revenues for the 2023-25 biennium based on the most recent estimate provided by the Department of Revenue (DOR). DOR projected a decrease in document recording fee revenues due to a slowdown in the refinancing of mortgages due to a higher mortgage interest rate environment.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	-	-	-	-	-	-	-
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	<b>General Fund</b>	<b>Lottery Funds</b>	<b>Other Funds</b>	<b>Federal Funds</b>	<b>Nonlimited Other Funds</b>	<b>Nonlimited Federal Funds</b>	<b>Total Funds</b>	<b>Positions</b>	<b>Full-Time Equivalent (FTE)</b>
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**Package 101 Retaining Quality Staff**

Package Description This package transfers \$33,709 to pay for the Single Family Housing Programs division’s share of restored positions in the Central Services division. The Central Services division requested restoration of 9 permanent full-time positions (9.00 FTE) to add staffing capacity to perform a variety of administrative functions, including research analysis, communications, procurement and equity, diversity and inclusion (EDI) work.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	-	-	-	-	-	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 102 Improving Program Delivery and Access**

Package Description This package increases Other Funds and Federal Funds to continue two full-time limited duration positions (2.00 FTE), to continue work related to the Oregon Homeownership Stabilization Initiative (OHSI) and the Homeowner Assistance Fund (HAF). The source of Other Funds revenue is excess administrative allowances from state and federal programs. The source of Federal Funds revenue is from the OHSI and HAF federal awards.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	<b>283,050</b>	<b>234,953</b>	-	-	<b>518,003</b>	<b>2</b>	<b>2.00</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 108 Supporting Owners of Manufactured Homes**

Package Description This package increases General Fund by \$2.5 million and increases Other Funds by \$2.5 million to provide additional resources to the Manufactured Home Replacement Program (MHRP) and assist homeowners as they move through the process of decommissioning and replacing their homes. The program leverages federal and non-profit resources to serve low-income homeowners who are living in substandard or dangerous manufactured housing.

LFO Recommendation Approve.

<b>LFO Recommended</b>	<b>2,500,000</b>	<b>-</b>	<b>2,500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,000,000</b>	<b>-</b>	<b>-</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 109 Building Starter Homes**

Package Description This package increases Other Funds by \$40.0 million to allow for carry over of homeownership development funds approved in 2021-23 that are not anticipated to be expended until 2023-25. Of this amount, \$20 million is associated with development funding designated for development of alternative homeownership models, such as co-ops and community land trusts, as well as single family housing, and \$20 million is to be paired with proceeds from LIFT bonds for homeownership, approved in the 2021-23 biennium..

LFO Recommendation Approve.

LFO Recommended	-	-	40,000,000	-	-	-	40,000,000	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 116 Supporting Homebuyers**

Package Description This package consists of \$7.5 million General Fund for Down Payment Assistance in the 2023-25 biennium, intended to capitalize a revolving loan program that will be paired with the agency's flex lending mortgage program, providing a second mortgage at an affordable rate that allows disadvantaged borrowers to build equity at a faster rate. This funding is not assumed to be recurring for purposes of calculating current service level for the 2025-2027 biennium; a corresponding Other Funds expenditure limitation increase for 2023-25 is also assumed, to enable the use of General Fund to capitalize the loan program.

The package also adds General Fund in the amount of \$2.5 million on a one-time basis for foreclosure avoidance counseling, which may provide access to the service for 1,875 Oregonians.

\$12.5 million in Other Funds expenditure limitation consists of the \$7.5 million General Fund for Down Payment assistance, plus \$5 million in carry forward limitation from 2021-23 grants to culturally responsive organizations to increase homeownership opportunities in their communities.

LFO Recommendation Approve.

<b>LFO Recommended</b>	<b>10,000,000</b>	<b>-</b>	<b>12,500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>22,500,000</b>	<b>-</b>	<b>-</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 806 Expenditure Alignment**

Package Description This package reflects adjustments to expenditure limitation to reflect changes in the presumed timing of expenditures since the publication of the Governor’s Budget, adjustments to properly categorize employee pay codes and classifications, and adjustments to expenditures to correct entry errors pertaining to budget structure or expenditure category.

In the Homeownership Division, Federal Funds expenditure limitation and position authority (3 positions, 3.00 FTE) are added to close out the Homeowner Assistance Fund program, which was funded by American Rescue Plan Act dollars and is expected to wrap up in 2023-25.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	-	<b>44,095,264</b>	-	-	<b>44,095,264</b>	<b>3</b>	<b>3.00</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2021-23 Agy. Leg. Adopted</b>	-	-	1,454,862	-	-	-	1,454,862	14	5.93
2021-23 Ebds, SS & Admin Act	-	-	80,699	-	-	-	80,699	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2021-23 Leg Approved Budget</b>	-	-	1,535,561	-	-	-	1,535,561	14	5.93
<b>2021-23 Leg Approved Budget (Base)</b>	-	-	1,535,561	-	-	-	1,535,561	14	5.93
Summary of Base Adjustments	-	-	(1,332,446)	-	-	-	(1,332,446)	(14)	(5.93)
<b>2023-25 Base Budget</b>	-	-	203,115	-	-	-	203,115	-	-
010: Non-PICS Pers Svc/Vacancy Factor	-	-	(52,541)	-	-	-	(52,541)	-	-
020: Phase In / Out Pgm & One-time Cost	-	-	(150,574)	-	-	-	(150,574)	-	-
<b>2023-25 Current Service Level</b>	-	-	-	-	-	-	-	-	-
<b>Adjusted 2023-25 Current Service Level</b>	-	-	-	-	-	-	-	-	-
<b>2023-25 Legislative Actions</b>	-	-	-	-	-	-	-	-	-
Net change from 2021-23 Leg Approved Budget	-	-	(1,535,561)	-	-	-	(1,535,561)	(14)	(5.93)
Percent change from 2021-23 Leg Approved Budget	0.0%	0.0%	(100.0%)	0.0%	0.0%	0.0%	(100.0%)	(100.0%)	(100.0%)
Net change from 2023-25 Adj Current Service Level	-	-	-	-	-	-	-	-	-
Percent change from 2023-25 Adj Current Service Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%



	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2021-23 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2021-23 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2021-23 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2021-23 Leg Approved Budget (Base)</b>	-	-	-	-	-	-	-	-	-
Summary of Base Adjustments	-	-	-	-	-	-	-	-	-
<b>2023-25 Base Budget</b>	-	-	-	-	-	-	-	-	-
060: Technical Adjustments	865,847	-	552,125	3,075,934	-	-	4,493,906	13	13.00
<b>2023-25 Current Service Level</b>	<b>865,847</b>	-	<b>552,125</b>	<b>3,075,934</b>	-	-	<b>4,493,906</b>	<b>13</b>	<b>13.00</b>
<b>Adjusted 2023-25 Current Service Level</b>	<b>865,847</b>	-	<b>552,125</b>	<b>3,075,934</b>	-	-	<b>4,493,906</b>	<b>13</b>	<b>13.00</b>
<b>Total LFO Recommended Packages</b>	-	-	<b>48,990,740</b>	<b>136,146,536</b>	-	-	<b>185,137,276</b>	<b>29</b>	<b>29.00</b>
<b>2023-25 Legislative Actions</b>	<b>865,847</b>	-	<b>49,542,865</b>	<b>139,222,470</b>	-	-	<b>189,631,182</b>	<b>42</b>	<b>42.00</b>
Net change from 2021-23 Leg Approved Budget	865,847	-	49,542,865	139,222,470	-	-	189,631,182	42	42.00
Percent change from 2021-23 Leg Approved Budget	100.0%	0.0%	100.0%	100.0%	0.0%	0.0%	100.0%	100.0%	100.0%
Net change from 2023-25 Adj Current Service Level	-	-	48,990,740	136,146,536	-	-	185,137,276	29	29.00
Percent change from 2023-25 Adj Current Service Level	0.0%	0.0%	8873.1%	4426.2%	0.0%	0.0%	4119.7%	223.1%	223.1%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 118 Deploying Federal Recovery Resources**

Package Description HCSD received a \$422 million Community Development Block Grant - Disaster Relief for recovery and rehousing efforts related to the 2020 fire season. The state has six years to complete expenditure of the entire grant from the date of approval of the action plan, which was approved in August of 2022. This policy option package deploys a portion of the grant funds to rehousing efforts based on an action plan submitted to and approved by the federal Housing and Urban Development department (HUD), which serves as the granting agency and oversight authority. \$136.1 million in Federal Funds expenditure limitation is included in the package to support recovery efforts in the 2023-25 biennium and associated staffing. Also included in the package is Other Funds expenditure limitation associated with \$21.9 million lottery bond proceeds approved in 2021-23 that were committed to recovery projects but not fully spent by the close of the 2021-23 biennium.

Deploying funding for the various program elements of the action plan (described below), requires procurement and compliance staffing; Program Analyst and Operations and Policy Analyst positions to evaluate applications and award funding for assistance and new housing production in wildfire affected communities; Public Affairs Specialists to serve as coordinators with partner agencies and community based organizations, media, local governments and the public to ensure that funding opportunities are understood and accessible; Business and Information Systems Specialists to manage an applicant intake and reporting system to track the use of funds and disposition of requests for assistance; and Financial Services staff to reconcile accounts and prepare financial reports for program managers, local and state partners and HUD. Of the total package amount, \$148.8 is associated with program payments for recovery efforts, and \$9.2 million is for agency administrative expenses related to positions and services and supplies.

LFO Recommendation Approve.

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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LFO Analyst Notes Homeowner Assistance and Reconstruction Program (HARP) (\$204.6 million): A housing replacement program for homeowners who lost homes to the fires. The program will provide new homes or help survivors complete rebuilding. At this time, the program does not include any benefits for survivors who have completed their reconstruction. If sufficient funds are available, a reimbursement program could be added in a future amendment to the Action plan.

Homeownership Opportunities Program (HOP) (\$119.3 million): A new homeownership program for fire survivors who were renters and displaced by the fires. This program will fund development of affordable opportunities for former renters to buy homes. HCSD will partner with nonprofit and other developers to build new housing. When developing new “parks,” the program will focus on quality construction (ideally, modular units as opposed to manufactured homes) and cooperative or other land ownership models that ensure long-term affordable space rents.

Survivor Support Services: The Action Plan has funds for services such as rent support, housing navigation, legal assistance, and case management; intermediate housing assistance (\$20.1 million); housing and recovery services (\$6.0 million); and legal services (\$6.0 million).

Planning, Public Infrastructure and Economic Revitalization Program (PIER) (\$42.1 million): PIER is a fund to support local priority projects to build new infrastructure, carry out mitigation activities to prepare for future disasters, and support economic revitalization. HCSD, with input from the impacted counties, will suballocate PIER funding by county. Local governments and other key recovery stakeholders (such as the housing authorities and economic development districts) will be asked to select and define the priority projects to receive these funds.

Community Planning and Revitalization (CPR) (\$3 million): This program allows the state to carry out housing and mitigation planning for disaster-impacted areas.

The Action Plan budget reserves the maximum allowable amount (5 percent or \$21.4 million) for administrative costs.

<b>LFO Recommended</b>	-	-	<b>21,889,550</b>	<b>136,146,536</b>	-	-	<b>158,036,086</b>	<b>29</b>	<b>29.00</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 806 Expenditure Alignment**

Package Description This package reflects adjustments to expenditure limitation to reflect changes in the presumed timing of expenditures since the publication of the Governor’s Budget.

In the Disaster Recovery and Resiliency program, \$27.1 million in Other Funds limitation is added to reflect an authorized transfer of General Fund to Other Funds which will enable funding approved in 2021-23 to be spent in the 2023-25 biennium.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	<b>27,101,190</b>	-	-	-	<b>27,101,190</b>	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2021-23 Agy. Leg. Adopted</b>	<b>62,622,082</b>	-	<b>55,754,662</b>	<b>6,342,069</b>	-	-	<b>124,718,813</b>	<b>113</b>	<b>109.14</b>
2021-23 Ebds, SS & Admin Act	85,490	-	1,672,629	13,811,600	-	-	15,569,719	55	29.06
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2021-23 Leg Approved Budget</b>	<b>62,707,572</b>	-	<b>57,427,291</b>	<b>20,153,669</b>	-	-	<b>140,288,532</b>	<b>168</b>	<b>138.20</b>
<b>2021-23 Leg Approved Budget (Base)</b>	<b>62,707,572</b>	-	<b>57,427,291</b>	<b>13,978,410</b>	-	-	<b>134,113,273</b>	<b>168</b>	<b>138.20</b>
Summary of Base Adjustments	153,654	-	2,691,703	(1,968,269)	-	-	877,088	(42)	(12.20)
<b>2023-25 Base Budget</b>	<b>62,861,226</b>	-	<b>60,118,994</b>	<b>12,010,141</b>	-	-	<b>134,990,361</b>	<b>126</b>	<b>126.00</b>
010: Non-PICS Pers Svc/Vacancy Factor	(725)	-	63,444	65,719	-	-	128,438	-	-
020: Phase In / Out Pgm & One-time Cost	(60,867,078)	-	(30,096,650)	(1,196,635)	-	-	(92,160,363)	-	-
030: Inflation & Price List Adjustments	482,276	-	1,128,133	719,418	-	-	2,329,827	-	-
060: Technical Adjustments	(617,767)	-	(347,241)	(2,695,861)	-	-	(3,660,869)	(10)	(10.00)
<b>2023-25 Current Service Level</b>	<b>1,857,932</b>	-	<b>30,866,680</b>	<b>8,902,782</b>	-	-	<b>41,627,394</b>	<b>116</b>	<b>116.00</b>
070: Revenue Reductions/Shortfall	-	-	(1,267,270)	(525,573)	-	-	(1,792,843)	(8)	(8.00)
<b>Adjusted 2023-25 Current Service Level</b>	<b>1,857,932</b>	-	<b>29,599,410</b>	<b>8,377,209</b>	-	-	<b>39,834,551</b>	<b>108</b>	<b>108.00</b>
<b>Total LFO Recommended Packages</b>	<b>2,267,070</b>	-	<b>6,819,444</b>	<b>2,249,413</b>	-	-	<b>11,335,927</b>	<b>32</b>	<b>38.19</b>
<b>2023-25 Legislative Actions</b>	<b>4,125,002</b>	-	<b>36,418,854</b>	<b>10,626,622</b>	-	-	<b>51,170,478</b>	<b>140</b>	<b>146.19</b>
Net change from 2021-23 Leg Approved Budget	(58,582,570)	-	(21,008,437)	(9,527,047)	-	-	(89,118,054)	(28)	7.99
Percent change from 2021-23 Leg Approved Budget	(93.4%)	0.0%	(36.6%)	(47.3%)	0.0%	0.0%	(63.5%)	(16.7%)	5.8%
Net change from 2023-25 Adj Current Service Level	2,267,070	-	6,819,444	2,249,413	-	-	11,335,927	32	38.19
Percent change from 2023-25 Adj Current Service Level	122.0%	0.0%	23.0%	26.9%	0.0%	0.0%	28.5%	29.6%	35.4%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 070 Revenue Shortfalls**

Package Description This package decreases Other Funds expenditure limitation by \$1.3 million, decreases Federal Funds expenditure limitation by \$0.5 million and eliminates eight permanent, full-time positions (8.00 FTE) due to revenue shortfalls. In the 2021-23 biennium, eight permanent positions were approved with one-time funding. Two positions were approved in HB 5011 (2021) utilizing funding from a one-time federal award from the U.S. Treasury through the ARPA Emergency Rental Assistance program. Six positions were approved to address emergency rental assistance work in SB 5561 (2021 Second Special Session) with one-time Other Funds resources from the ARPA State and Local Fiscal Recovery Fund. All eight positions are either filled or currently in recruitment. HCSD has requested restoration of the positions in Package 101 (Retaining Quality Staff).

LFO Recommendation Approve.

LFO Recommended	-	-	(1,267,270)	(525,573)	-	-	(1,792,843)	(8)	(8.00)
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 090 Analyst Adjustments**

Package Description This package provides staffing capacity to implement the new 1115 Medicaid waiver. The source of Other Funds revenue is a transfer from the Oregon Health Authority. A Financial Analyst position will be needed at 0.5 FTE for accounting and financial management related to fulfilling reporting requirements for the program. An Operations and Policy Analyst 3 position will coordinate engagement and gather feedback with healthcare and housing providers.

The Housing and Community Services Department may return to the Emergency Board with additional information and a request for additional staff to meet demonstrated increases in workload associated with this waiver.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	346,576	-	-	-	346,576	2	1.50
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	<b>General Fund</b>	<b>Lottery Funds</b>	<b>Other Funds</b>	<b>Federal Funds</b>	<b>Nonlimited Other Funds</b>	<b>Nonlimited Federal Funds</b>	<b>Total Funds</b>	<b>Positions</b>	<b>Full-Time Equivalent (FTE)</b>
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**Package 101 Retaining Quality Staff**

Package Description Ongoing revenue has been identified to support permanent positions that were established in 2021-23 with one-time revenue. In the Central Services division, these positions perform agency-wide functions including accounting, procurement, and contracts processing, information services, and communications.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	<b>1,589,702</b>	<b>395,882</b>	-	-	<b>1,985,584</b>	<b>9</b>	<b>9.00</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 102 Improving Program Delivery and Access**

Package Description This package increases Other Funds by \$1.4 million and increases Federal Funds by \$0.8 million to fund 10 permanent, full-time positions (9.48 FTE) to add staffing capacity to perform a variety of administrative functions, including budget development, fiscal compliance, accounting, information services and human resources work. The revenue source for these positions is existing administrative funding from state and federal programs.

LFO Recommendation Approve.

LFO Analyst Notes The positions included in the package are as follows:

- 0.92Fiscal Analyst 2
- 1.00Compliance & Reg Manager 1
- 0.92Program Analyst 2
- 0.92Program Analyst 2
- 1.00Fiscal Analyst 3
- 0.92Accountant 2
- 1.00Information Systems Spec 4
- 1.00Information Systems Spec 5
- 0.92Human Resource Analyst 1
- 0.88Human Resource Analyst 2

<b>LFO Recommended</b>	-	-	1,447,440	769,847	-	-	2,217,287	10	9.48
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 103 Training, Technical Assistance & Access**

Package Description \$1.7 million General Fund is appropriated to support language accessibility tools within the agency's various divisions, and to make content published on the web available to those with limited English proficiency. The work would consist of translation and interpretation services, and to ensure compliance with federal, state, and ADA requirements.

LFO Recommendation Approve.

<b>LFO Recommended</b>	<b>1,700,000</b>	-	-	-	-	-	<b>1,700,000</b>	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 118 Deploying Federal Recovery Resources**

Package Description This package includes \$0.7 million Federal Funds expenditure limitation and the continuation of two full-time limited duration Accountant positions (2.00 FTE), as well as the establishment of a full-time Research Analyst 3 position (0.92 FTE) to provide administrative support to the ReOregon program. The positions will request funds from HUD’s disbursement system, make payments to vendors and complete required reports. Re-Oregon assists homeowners with replacement or repair of homes lost in the 2020 Labor Day Fires. The program is primarily funded with a \$422.3 million federal CDBG-DR award.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	-	<b>681,520</b>	-	-	<b>681,520</b>	<b>3</b>	<b>2.92</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 801 LFO Analyst Adjustments**

Package Description This package shifts support for seven positions in the Central Services division from General Fund to Other Funds. Administrative allowances from program fees charged by other divisions, and federal funds administrative allowances where applicable are sufficient to support this support this fund shift.

LFO Recommendation Approve.

LFO Recommended	(2,081,044)	-	1,678,880	402,164	-	-	-	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 803 Emergency Housing Investment Package**

Package Description This package includes General Fund support for the 2023-25 biennium sufficient to maintain investments initially made through HB 5019 for the remaining eighteen months of the 2023-25 biennium. The funding and positions are not assumed to part of the 2025-27 current service level calculation.

- General Fund totaling \$2,648,114 and 8.25 FTE will continue positions in the Central Services division that were established to focus on coordinating and implementing efforts related to Executive Order 2023-02, the Governor’s emergency declaration due to homelessness. These positions are related to contracting, public affairs, research, reporting, accounting, data collection, and program management.

LFO Recommendation Approve.

<b>LFO Recommended</b>	<b>2,648,114</b>	-	-	-	-	-	<b>2,648,114</b>	-	<b>8.25</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 805 Affordable Housing Realignment**

Package Description A change in business processes from multiple programs and fund offerings for financing of affordable rental housing projects to one consolidated annual Notice of Funding Availability (NOFA) is expected to result in more projects being ready to develop sooner, lessening the risk of market volatility on projects and reducing the time between funding commitments and project completion.

Eight positions (7.04 FTE) support accounting, human resources and information technology functions related to streamlining funding opportunities and supporting developers with predevelopment resources until they are ready to successfully submit projects for financing. The changes are expected to result in an increased number of overall transactions, tracking and reporting on loans originated with predevelopment resources, and additional recruitment, classification, and employee relations associated with new staff. In addition, a training and development specialist will be dedicated to onboarding new staff, and an information systems specialist position will guide efforts to reconfigure data systems for the new application process and associated necessary reporting functions.

LFO Recommendation Approve.

<b>LFO Recommended</b>	-	-	<b>1,756,846</b>	-	-	-	<b>1,756,846</b>	<b>8</b>	<b>7.04</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2021-23 Agy. Leg. Adopted</b>	<b>69,354,398</b>	<b>25,224,730</b>	<b>9,793,407</b>	-	<b>925,785,282</b>	-	<b>1,030,157,817</b>	<b>8</b>	<b>8.00</b>
2021-23 Ebds, SS & Admin Act	-	-	64,154	-	-	-	64,154	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2021-23 Leg Approved Budget</b>	<b>69,354,398</b>	<b>25,224,730</b>	<b>9,857,561</b>	-	<b>925,785,282</b>	-	<b>1,030,221,971</b>	<b>8</b>	<b>8.00</b>
<b>2021-23 Leg Approved Budget (Base)</b>	<b>69,354,398</b>	<b>25,224,730</b>	<b>9,857,561</b>	-	<b>925,785,282</b>	-	<b>1,030,221,971</b>	<b>8</b>	<b>8.00</b>
Summary of Base Adjustments	46,773,416	3,218,890	264,745	-	(43,336,226)	-	6,920,825	-	-
<b>2023-25 Base Budget</b>	<b>116,127,814</b>	<b>28,443,620</b>	<b>10,122,306</b>	-	<b>882,449,056</b>	-	<b>1,037,142,796</b>	<b>8</b>	<b>8.00</b>
010: Non-PICS Pers Svc/Vacancy Factor	-	-	5,859	-	-	-	5,859	-	-
020: Phase In / Out Pgm & One-time Cost	-	-	(4,270,071)	-	-	-	(4,270,071)	-	-
030: Inflation & Price List Adjustments	103,985	-	189,680	-	-	-	293,665	-	-
<b>2023-25 Current Service Level</b>	<b>116,231,799</b>	<b>28,443,620</b>	<b>6,047,774</b>	-	<b>882,449,056</b>	-	<b>1,033,172,249</b>	<b>8</b>	<b>8.00</b>
<b>Adjusted 2023-25 Current Service Level</b>	<b>116,231,799</b>	<b>28,443,620</b>	<b>6,047,774</b>	-	<b>882,449,056</b>	-	<b>1,033,172,249</b>	<b>8</b>	<b>8.00</b>
<b>Total LFO Recommended Packages</b>	-	-	<b>233,058</b>	-	-	-	<b>233,058</b>	<b>1</b>	<b>0.92</b>
<b>2023-25 Legislative Actions</b>	<b>116,231,799</b>	<b>28,443,620</b>	<b>6,280,832</b>	-	<b>882,449,056</b>	-	<b>1,033,405,307</b>	<b>9</b>	<b>8.92</b>
Net change from 2021-23 Leg Approved Budget	46,877,401	3,218,890	(3,576,729)	-	(43,336,226)	-	3,183,336	1	0.92
Percent change from 2021-23 Leg Approved Budget	67.6%	12.8%	(36.3%)	0.0%	(4.7%)	0.0%	0.3%	12.5%	11.5%
Net change from 2023-25 Adj Current Service Level	-	-	233,058	-	-	-	233,058	1	0.92
Percent change from 2023-25 Adj Current Service Level	0.0%	0.0%	3.9%	0.0%	0.0%	0.0%	0.0%	12.5%	11.5%

Bond Activities and Debt Service

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 101 Retaining Quality Staff

Package Description This package transfers revenue in the amount of \$20,843 to pay for the Bond Activities and Debt Service division's share of restored positions in the Central Services division.

LFO Recommendation Approve.

LFO Recommended	-	-	-	-	-	-	-	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 102 Improving Program Delivery and Access**

Package Description This package increases Other Funds by \$0.2 million establishes one permanent full-time Fiscal Analyst 3 position (0.92 FTE) to provide additional administrative support to manage bond sales, invest bond proceeds and manage debt service payments.

LFO Recommendation Approve.

LFO Recommended	-	-	233,058	-	-	-	233,058	1	0.92
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2021-23 Agy. Leg. Adopted</b>	-	-	410,000,000	-	-	-	410,000,000	-	-
2021-23 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2021-23 Leg Approved Budget</b>	-	-	410,000,000	-	-	-	410,000,000	-	-
<b>2021-23 Leg Approved Budget (Base)</b>	-	-	410,000,000	-	-	-	410,000,000	-	-
Summary of Base Adjustments	-	-	(410,000,000)	-	-	-	(410,000,000)	-	-
<b>2023-25 Base Budget</b>	-	-	-	-	-	-	-	-	-
<b>2023-25 Current Service Level</b>	-	-	-	-	-	-	-	-	-
<b>Adjusted 2023-25 Current Service Level</b>	-	-	-	-	-	-	-	-	-
<b>Total LFO Recommended Packages</b>	-	-	-	-	-	-	-	-	-
<b>2023-25 Legislative Actions</b>	-	-	-	-	-	-	-	-	-
Net change from 2021-23 Leg Approved Budget	-	-	(410,000,000)	-	-	-	(410,000,000)	-	-
Percent change from 2021-23 Leg Approved Budget	0.0%	0.0%	(100.0%)	0.0%	0.0%	0.0%	(100.0%)	0.0%	0.0%
Net change from 2023-25 Adj Current Service Level	-	-	-	-	-	-	-	-	-
Percent change from 2023-25 Adj Current Service Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

# Legislatively Proposed 2023 - 2025 Key Performance Measures

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**Agency:** Housing and Community Services Department

**Mission Statement:**

We provide stable and affordable housing and engage leaders to develop integrated statewide policy that addresses poverty and provides opportunity for Oregonians.

Legislatively Proposed KPMs	Metrics	Agency Request	Last Reported Result	Target 2024	Target 2025
1. Reducing Homelessness - Percentage of homeless households who exited into permanent housing and retained that housing for six months or longer.		Approved	87%	80%	80%
2. Energy Assistance - Of all crisis energy payments, the percentage of payments made to prevent power disconnections. Crisis payments include those for preventing disconnection of service or restoring service which was shut off.		Approved	92%	90%	90%
3. Affordable Rental Housing - Percentage of regulated multifamily housing units funded with grants, tax credits, and bonds, that will be affordable to households earning at or below 50% of the area median income.		Approved	40%	65%	65%
4. Affordable Rental Housing for People with Disabilities - Percentage of affordable rental housing units funded that provide rental opportunities for low-income individuals with physical or mental disabilities.		Approved	12%	7%	7%
5. Affordable Rental Housing (Construction Costs) - Construction costs per square foot for: newly constructed housing units developed through grant and tax credit programs; and construction costs per square foot for rehabilitated housing units developed through grant and tax credit programs, as compared to national RS Means data.	a) Cost per square foot of newly constructed housing developed through grant and tax credit programs	Approved	100%	100%	100%
	b) Cost per square foot for rehabilitated housing units developed through grant and tax credit programs		169%	100%	100%
6. Affordable Rental Housing (Areas of Opportunity) - Percentage of affordable rental housing units funded with 9% Low Income Housing Tax Credits or HOME program funds that will be developed in high opportunity areas. High opportunity areas are defined as census tracts that meet two of the following three criteria: low poverty rate, below average unemployment rate, high ratio of jobs to labor force.		Approved	43%	40%	40%
7. Affordable Rental Housing in Rural Areas - Percent increase in the number of affordable rental housing units that will be developed in rural areas. Rural areas are defined as: communities with population 15,000 or less outside of the Portland Urban Growth Boundary in counties within Metropolitan Statistical Areas (Benton, Clackamas, Columbia, Deschutes, Jackson, Josephine, Lane, Marion, Multnomah, Polk, Washington and Yamhill Counties) and communities with 40,000 population or less in the balance of the state.		Approved	-24%	5%	5%
8. Homeownership - Percentage of households at or below the county median family income served by the Oregon Bond Residential Loan program.		Approved	86%	70%	70%
9. Homeownership Services to People of Color - Percentage of people served by all OHCS homeownership programs who identify as people of color.		Approved	32%	30%	30%
10. Agency Customer Service - Percentage of customers rating their satisfaction with the agency's customer service as "good" or "excellent": timeliness, accuracy, helpfulness, expertise, availability of information, overall.	Availability of Information	Approved	45%	80%	80%
	Overall		55%	80%	80%

Legislatively Proposed KPMs	Metrics	Agency Request	Last Reported Result	Target 2024	Target 2025
	Timeliness		47%	80%	80%
	Accuracy		48%	80%	80%
	Expertise		58%	80%	80%
	Helpfulness		60%	80%	80%

**LFO Recommendation:**

The Legislative Fiscal Office recommends 2023-25 Key Performance Measures and targets as presented.

**SubCommittee Action:**