

# Oregon Eligibility Partnership

Nate Singer, Director, Oregon Eligibility Partnership Jillian Johnson, Deputy Director, Oregon Eligibility Partnership April 25, 2023

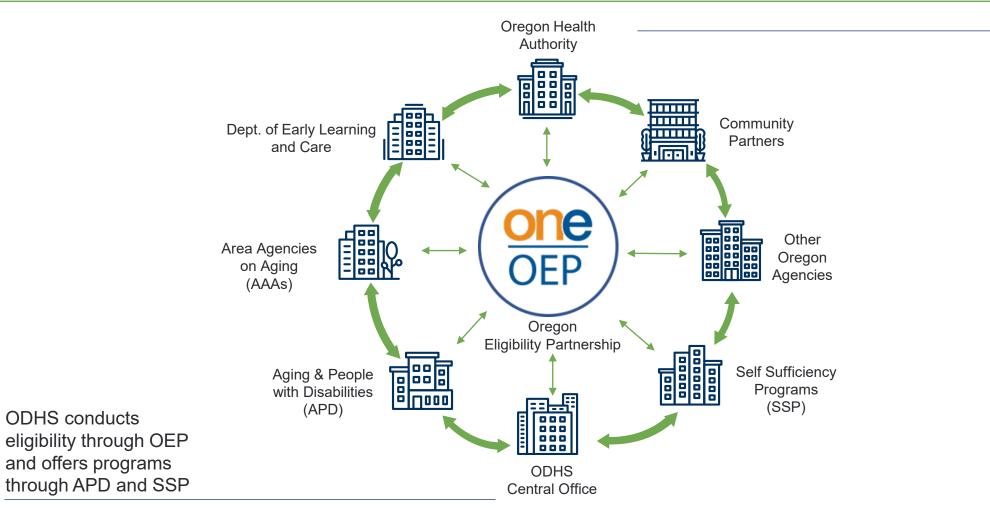
## Agenda

- I. Eligibility process and workload
- II. Redeterminations update
- III. Workload model update
- IV. Questions

Oregon Eligibility Partnership



#### How we partner



Oregon Health Authority responsible for medical policy

#### Who we are serving

1.5 Million	1.6 Million	841,000	41	\$3 Billion
1 in 3 people in Oregon are served through the ONE system	Applications processed	People using the ONE Applicant Portal	Percentage of cases receiving multiple benefits through the ONE system	Amount of SNAP food benefits sent to people since go-live

34	1.7 million	42.5
Percent of medical caseload increase since the pandemic began	Number of calls taken in the last year from our ONE Customer Service Center	Percent of applications submitted online



#### **Eligibility is more than processing**

Staff work one-on-one



Connect people with case managers, family coaches and community resources.



Community Partners input applications and engage with eligibility workers



ODHS programs partner with agencies to share knowledge

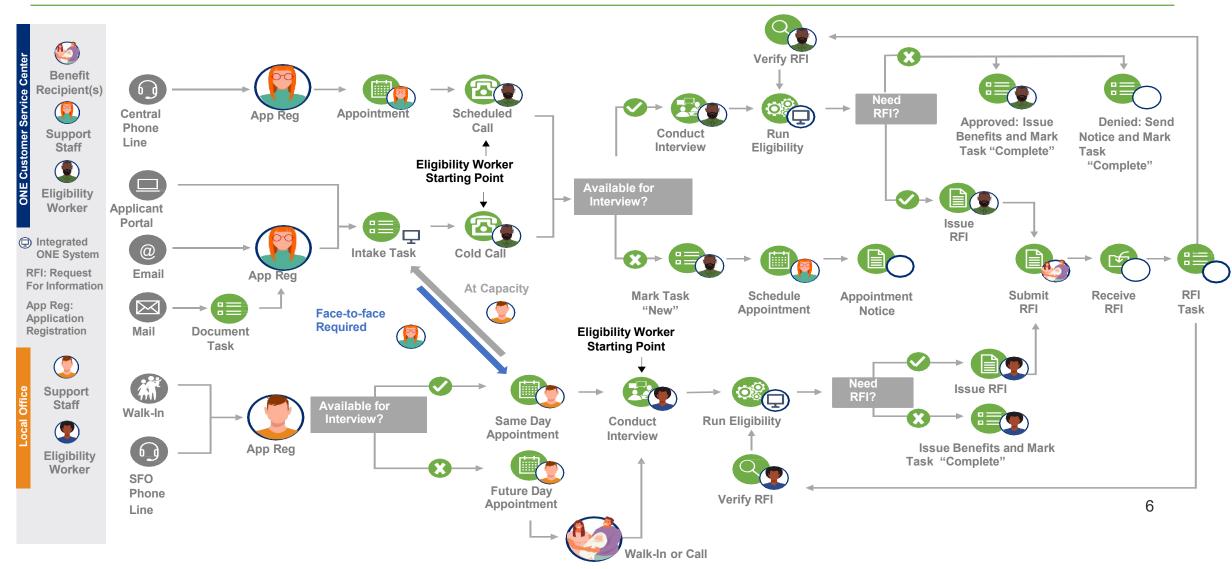


Community information on ODHS benefits



Equitable, consistent, and efficient access to benefits.

#### How we deliver timely and accurate benefits



## Agenda

- I. Eligibility process and workload
- **II. Redeterminations update**
- III. Workload model update
- IV. Questions

Oregon Eligibility Partnership



#### What has happened since February

February and March saw continued focus on preparation for the unwinding of continuous eligibility protections for Medicaid related to the federal Public Health Emergency:

- Training for ODHS staff and ODHS/OHA community partners
- ONE system updates
- Continued outreach and engagement

#### **Outreach methods**



#### **Direct Outreach**

Direct, targeted nudges by mail, phone, email, and ONE System Applicant Portal.

#### **Indirect Outreach**

2

Broad awareness campaigns across paid, owned, earned, and social media.



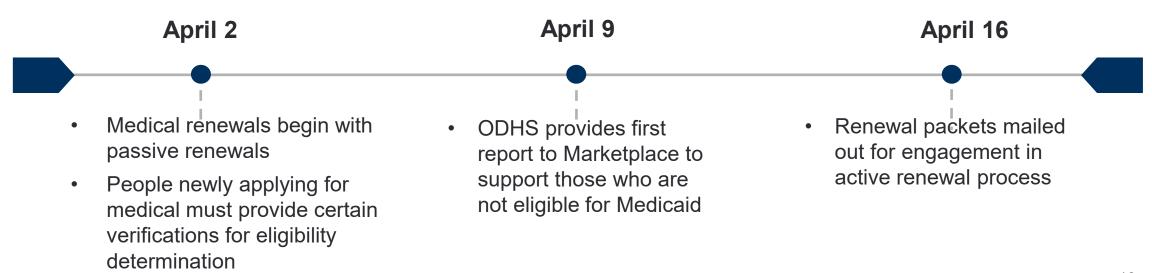
#### **Partner Outreach**

Equipping partners to support outreach and amplify messages through their channels.

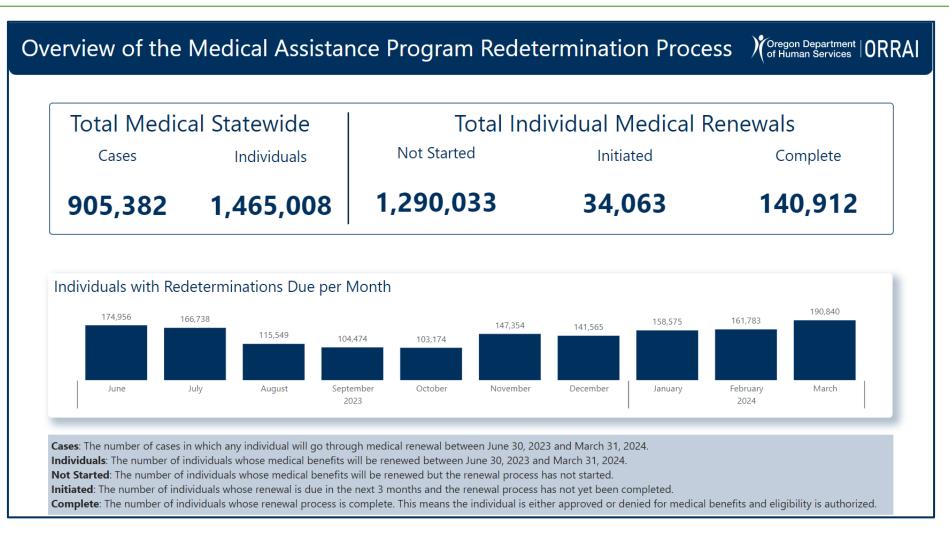
#### **Redeterminations – real time update**

- Over 75,000 cases passively renewed
- Over 140,000 individuals' renewals completed
- 46,894 cases have Requests For Information
- Just over 6,000 cases notified of termination of benefits

- Since April 1, average wait time for ONE Customer Service Center was 9 minutes
  - Maximum for all queues was 148 minutes
  - Avg for support queue was 1 minute
  - Avg for eligibility queue was 14 minutes



#### Dashboard



#### What is next?

- Submitting medical eligibility redetermination information.
- Responding to active renewal notices.
- Individuals with closure notices for June 30 may contact us to clarify or contest the closure.
- Next group of Passive Renewals will be processed.
- Applications, redeterminations, and periodic reviews will continue for food, cash and child care benefits.



### Agenda

- I. Eligibility process and workload
- II. Redeterminations update
- III. Workload model update
- IV. Questions

Oregon Eligibility Partnership



#### Choice

We want individuals to be able to choose where and how they engage and get the quality customer service where and how they want to receive it.



Going into local ODHS or AAA offices



Coming into an office or community location and using a lobby computer to apply



Dropping off or picking up applications at our offices



Talking to a Community Partner or Application Assister



Calling our Statewide Virtual Eligibility Center (VEC)



Mailing in documentation



Applying through our Applicant Portal from home

#### **Workload Model Update**

- Previously ODHS had separate eligibility models for:
  - APD/AAA
  - SSP eligibility
  - MAGI medical and our Statewide Virtual Eligibility Center (VEC) model did not exist
- Our new model looks at data around timings and benchmarks to determine the number of available hours and positions necessary to determine eligibility and support the work of eligibility operations.
- Our new model then looks at the forecasted caseload and case actions such as intakes, redeterminations, and case maintenance and then efficiencies from systems and shared caseload to determine total workload and task times.

### **Federal Application Processing Timelines**



Medicaid Application – 45 Days



**SNAP** Applications – 30 Days



**Expedited SNAP Application – 7 Days** 

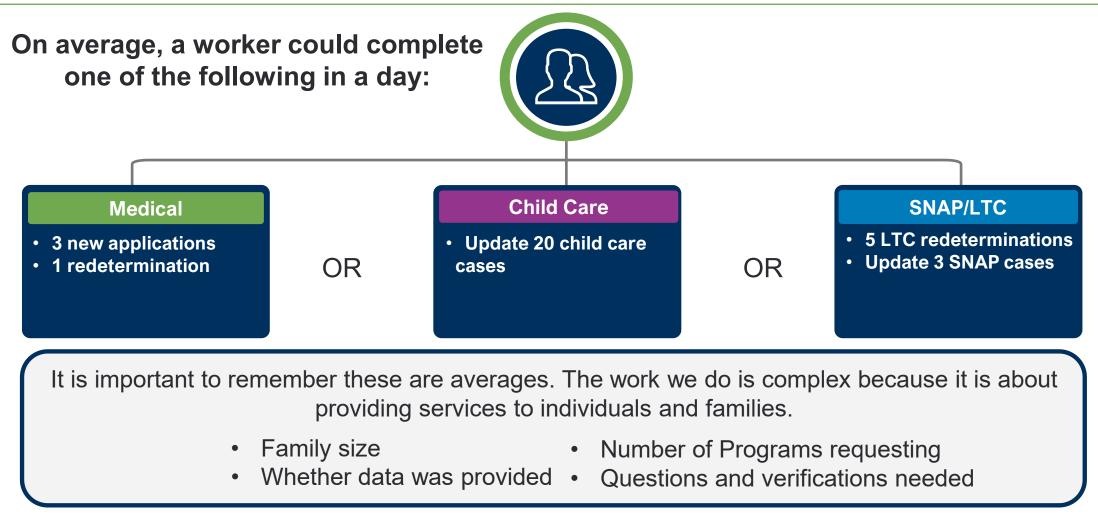


**TANF and Refugee Application – 30 Days** 



**ERDC Application – 45 Days** 

#### **Today:**



#### **ONE Services Tool**

#### Individual View: October 2022 - Nash

Purpose: This sheet allows you to review an individual's services alongside the average services for the State. Paste the OR Number below in cell **B5** to display metrics for an individual. Please note that the graphics provided <u>only</u> includes services completed during an individual's regular work schedule. Services completed outside of the regular shift are noted in the Validation Table below.



#### What our Model is showing right now

- Investment in GRB and policy change to 24 months <u>reduces</u> the difference in workload and staff by -1,295 positions.
- Funding ODHS and AAA staff is *critical* as we continue to serve individuals on behalf of ODHS, OHA, and DELC programs.
- We have a model to continue the conversation about staffing and show the effect of future investments in policy, technology, and operational changes.

OEP		23-25 SPRING RESHOOT SPRING 2023 FORECAST					
POSITION TYPE:	CLASS	Current Position Authority 23 25	Positions Earned	Reshoot Percent of Earned	Difference Current to Workload Forecast		
Eligibility Specialist	Human Service Specialist 3	1,394.00	3,117.06	44.7%	(1,723.06)		
Eligibility Leads	Human Service Specialist 4	86.00	283.37	30.3%	(197.37)		
Support Staff	Office Specialist 2/Human Service Specialist 1	467.00	1,248.79	37.4%	(781.79)		
Support Lead	Administraive Specialist 2	35.00	113.53	30.8%	(78.53)		
Supervisor 2	Supervisor 2	154.00	501.12	30.7%	(347.12)		
Totals		2,136.00	5,263.87	40.6%	(3,127.87)		

GRB 24 Months SPRING 2023 FORECAST 2023-25 LAB				GRB 24 months and 100,000 reduction SPRING 2023 FORECAST				GRB 24 months and 300,000 reduction SPRING 2023 FORECAST			
Current Position Authority 23- 25	Positions Earned Forecast (S23)	Percent of Earned	Difference Current to Workload Forecast	Current Position Authority 23 25	Positions Earned Forecast (S23)	Percent of Earned	Difference Current to Workload Forecast	Current Position Authority 23- 25	Positions Earned Forecast (S23)	Percent of Earned	Difference Current to Workload Forecast
1,615.00	2,568.17	62.9%	(953.17)	1,615.00	2,412.34	66.9%	(797.34)	1,615.00	2,100.68	76.9%	(485.68)
95.00	233.47	40.7%	(138.47)	95.00	219.30	43.3%	(124.30)	95.00	190.97	49.7%	(95.97)
493.00	1,029.24	47.9%	(536.24)	493.00	966.90	51.0%	(473.90)	493.00	842.24	58.5%	(349.24)
36.00	93.57	38.5%	(57.57)	36.00	87.90	41.0%	(51.90)	36.00	76.57	47.0%	(40.57)
168.00	412.87	40.7%	(244.87)	168.00	387.82	43.3%	(219.82)	168.00	337.72	49.7%	(169.72)
2,407.00	4,337.32	55.5%	(1,930.32)	2,407.00	4,074.27	59.1%	(1,667.27)	2,407.00	3,548.17	67.8%	(1,141.17)

#### Outcome



"You all are really human services because you gave me my Mom back. My visits we about her. I was able to sit by her when she passed away instead of running you gave me my Mom back. My visits were around to different offices trying to get you all copies of paperwork. The pandemic took so much but you gave me my time with my Mom back."



