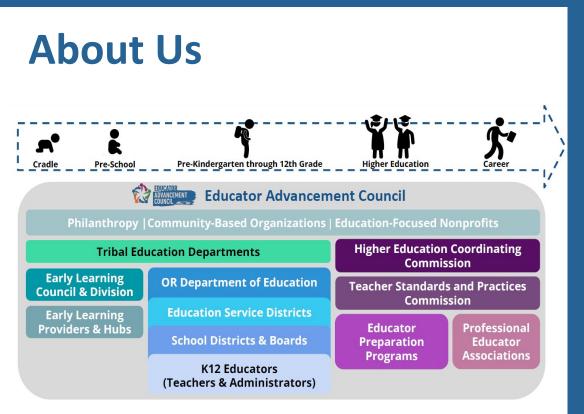
Education Workforce Challenges

Senate Committee on Labor and Business

February 21, 2023





Created by the Legislature and launched in 2018, the Educator Advancement Council (EAC) is an innovative partnership with the state that coordinates a systemic approach to continuously assessing needs as well as coordinating priorities for services and resources to support Oregon educators. We collaborate with partners to redesign the system so it works effectively for every adult and every student.



Education Staff Shortages

Shortages exist at **all career stages** - pipelines into positions, early career, and retention of existing staff.

- Staffing challenges are not equal across geographies, subject areas, as well as the diverse settings and conditions of school systems
- Challenges pre-existed, and exacerbated by, pandemic conditions
- Shortages are greatest in **specialized areas** (i.e. special education, bilingual education)
- Shortages affect **licensed and non-licensed** staff in instructional and support positions

EDUCATOR ADVANCEMENT CONTINUUM







(https://learningpolicyinstitute.org/sites/default/files/Teacher_Exodus_Infographic.pdf)

Why do staff leave?

Teacher and staff shortages are an increasing problem since the Great Recession and exacerbated by pandemic conditions.

Challenges with **recruitment of new staff and retention of existing staff** caused by:

- Lack of adequate preparation
- Lack of ongoing training and support in high leverage practices for sustained success
- Lack of innovation in staffing models
- Low salaries (relative to other professions)

Classified staff in particular have had little to no access to opportunities for training, support, and career advancement.



Challenges in Oregon School Districts

The most common types of recruitment and retention challenges described in HB 4030 (2022) applications included (from most common to least common):

- 1. **Difficulty finding and retaining qualified candidates to fill open positions** across most licensed and classified staff categories, including for specialized positions such as special education teachers, counselors, nurses, mental health counselors, and bus drivers
- 2. **Need for improved preparation and staff support,** including additional training, professional learning, and mentoring opportunities, particularly for classified staff, new staff, as well as in areas of high-need (special education, social emotional learning, and meeting the growing diversity of student needs)
- 3. **Burnout of current staff** caused by lack of time and space for staff collaboration, planning, and connection, as well as chronic understaffing in specialized and substitute positions, leading to staff feeling isolated, disconnected, and overwhelmed
- 4. **Increasing cost of living, low wages, and affordable housing shortages** across the state, and in particular affecting classified staff and staff in rural communities with long commutes and few housing options



Investments in Recruitment, Retention, and Diversity

Educator Advancement Council

- \$53.8 million in 2021-2023 biennium for educator access to **high quality professional learning**, **mentoring**, **and other supports** through Regional Educator Networks and teacher scholarships
- \$30.7 million (with Oregon Department of Education, Teacher Standards and Practices Commission, and Higher Education Coordinating Commission) to support **educator preparation, scholarships, mentoring, and diversification** efforts (including Grow Your Own Partnership Programs)
- Biennial **Statewide Educator Survey** on teaching and learning conditions in schools (currently in-progress)

HB 4030 (2022)

- \$78 million in 2022-2023 for districts and charter schools to support efforts to recruit and retain staff
- \$19 million in 2022-2023 for district reimbursement of **Substitute Teacher and Instructional Assistant trainings**





Strategic Policy Priorities

- Continuously Improving Systemic Conditions (programs, services, and resources) to meet the changing demands of the educator workforce by local context and varying educator needs
- Developing a Statewide Professional Learning System that builds organizational capacity (knowledge, skills, and dispositions) at all levels of the system to better meet student needs to eliminate disparity, disproportionality, and predictability in outcomes
- **Career Preparation and Advancement** opportunities that are accessible to all educators across multiple contexts and at varying stages of an educator's career
- **Creating Strategic Partnerships** (State Agency Leadership Collaboration, Grow Your Own Partnerships, Regional Collaboration, Local Communities of Practice, etc.)



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