

## ANALYSIS

### Item 23: Housing and Community Services Department Shelter and Rehousing Investments

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**Analyst:** Michelle Deister

**Request:** Acknowledge receipt of a report from the Housing and Community Services Department on shelter and rehousing investments pursuant to a budget note in HB 5019 (2023).

**Analysis:** In January 2023, Governor Kotek issued Executive Order 23-02 declaring a state of emergency in areas of the state that have experienced an increase in unsheltered homelessness of 50% or more since 2017. The declaration took effect January 10, 2023, and was extended in January 2024 for an additional year by Executive Order 24-02.

The Legislature adopted HB 2001 and HB 5019 early in the 2023 session to implement policy changes and provide \$158.9 million General Fund for state and local entities to address the emergency declaration and related issues in both the 2021-23 and 2023-25 biennia. In particular, HB 5019 appropriated \$129.2 million General Fund to the Housing and Community Services Department (HCSD), net of \$30.6 million that was repurposed from HCSD's 2021-23 budget, for a 12-month period crossing both 2021-23 and 2023-25, including \$26.1 million for efforts in areas not meeting the Executive Order's emergency criteria. To continue these investments through the remaining months of the 2023-25 biennium, the Legislature subsequently approved an increase of \$111.2 million General Fund in SB 5511 (2023), HCSD's primary budget bill.

A budget note adopted as part of HB 5019 provided the following direction to HCSD:

*The Housing and Community Services Department will report quarterly to the Joint Committee on Ways and Means and House and Senate policy committees relating to housing through June 30, 2025 with information on resources and outcomes related to investments in shelter and rehousing pursuant to HB 5019. Reports shall include the following:*

- *The amount of funding awarded to each continuum of care region.*
- *Targets and actual outcomes for each continuum of care region, including:*
  - *The number of new emergency shelter beds created;*
  - *The number of unsheltered homeless families rehoused and the duration of their rehousing (to measure housing retention);*
  - *The number of households whose homelessness was prevented; and*
  - *Information on contracts with individual service delivery partners including funding amounts, services provided, timelines for service delivery and outcomes achieved.*

HCSD provided its first quarterly report on the status of shelter and rehousing investments approved in HB 5019 (2023) and SB 5511 (2023) to the Joint Interim Committee on Ways and Means in September 2023, a second report on November 7, 2023, and a third report to the Joint Committee on Ways and Means Subcommittee on Transportation and Economic Development on February 8, 2024. This is the 4th quarterly report submitted pursuant to the budget note, focusing on funding in SB 5511 to sustain efforts begun by the executive order. The Legislative Fiscal Office notes that while allocations to Multi-

Agency Coordinating (MAC) Groups, Local Planning Groups (LPGs), and other service providers was updated, no additional information on outcomes beyond January 2024 was made available for purposes of completing this analysis.

**Executive Order Regions - Shelter and Rehousing:** In its February 2024 report, HCSD reported that \$60 million of \$160.3 million included in SB 5511 had been allocated to MAC Groups and eviction prevention providers for the period ending 1/10/2024, or 37.4% of funding included in the measure. This most recent report indicates allocations totaling \$61.5 million allocated for Executive Order regions to sustain shelter and rehousing, and \$34.65 million for eviction prevention statewide for the period ending April 10, 2024, totaling 60% of available SB 5511 funds. Total allocations for HB 5019 and SB 5511 by MAC Group and activity are detailed in the table below.

Measure	Emergency Shelter	Unit Access and Landlord Engagement	Street Outreach	Long Term Rental Assistance a.k.a Rehousing*	Total
HB 5019 (2023)	\$ 23,800,000	10,200,000	5,000,000	\$ 46,200,000	\$ 85,200,000
SB 5511 (2023)	\$ 45,800,000	17,500,000	2,300,000	\$ 39,700,000	\$ 105,300,000
<b>Subtotal</b>	<b>\$ 69,600,000</b>	<b>27,700,000</b>	<b>7,300,000</b>	<b>\$ 85,900,000</b>	<b>\$190,500,000</b>
*SB 5511 Rehousing Program will be implemented by July, 2024					
<b>By Executive Order Region</b>					
Central Oregon	\$ 11,748,102	\$ 3,422,609	\$ 1,312,978	\$ 8,768,071	\$ 25,251,760
Clackamas County	\$ -	\$ 490,000	\$ 2,360,000	\$ 4,415,294	\$ 7,265,294
Jackson County	\$ 9,734,637	\$ 2,729,036	\$ 1,565,868	\$ 5,389,505	\$ 19,419,046
Lane County	\$ 7,510,683	\$ 2,787,860	\$ 2,522,500	\$ 10,183,653	\$ 23,004,696
Marion/Polk Counties	\$ 14,842,040	\$ 3,679,345	\$ 1,773,938	\$ 5,351,303	\$ 25,646,626
Multnomah County	\$ 17,380,364	\$ 2,413,328	\$ 2,247,173	\$ 6,454,965	\$ 28,495,830
Washington County	\$ 8,560,609	\$ 526,833	\$ 1,016,487	\$ 1,083,832	\$ 11,187,761
Linn County	\$ 637,500	\$ 112,500	\$ -	\$ 177,812	\$ 927,812
Malheur County	\$ 637,500	\$ 112,500	\$ -	\$ 250,000	\$ 1,000,000
Clatsop County	\$ -	\$ -	\$ -	\$ 354,581	\$ 354,581
<b>Subtotal</b>	<b>\$ 71,051,435</b>	<b>\$16,274,011</b>	<b>\$ 12,798,944</b>	<b>\$ 42,429,016</b>	<b>\$142,553,406</b>

As reported in February, all MAC Groups in the regions covered by the executive order met shelter and rehousing goals. Shelter and rehousing funding associated with SB 5511 serves to maintain rental assistance, shelter operations, outreach, and navigation services that were stood up in furtherance of the goals. HCSD is able to track households individually, to determine what services they access, and when they may return for assistance. However, no means exists of determining exactly how many assisted households may fall back into homelessness; the only way such information would become apparent is if the displaced household again sought services through one of the state funded shelters.

Data for outcomes associated with \$39.7 million in funding designated for long-term rental assistance and rehousing in SB 5511 is not yet available. Allocation of these funds has not yet been finalized, with program implementation scheduled to begin by July 2024.

**Rural Oregon Continuum of Care:** Efforts to address homelessness in the balance of the state (areas of the state not designated by Executive Order 23-02 or 24-02 as experiencing a homelessness emergency) are now underway. HCSD allocated \$26 million of the \$26.1 million designated in HB 5019 for this purpose. Results through April 2024 will be published June 2024 on a data dashboard linked to HCSD's web site. The budget report for HB 5019 described the appropriation for efforts in the balance of state

pursuant to various categories, including Emergency Shelter, Unit Access and block leasing, capacity funding for service providers, and sanitation services. However, HCSD has consolidated these categories into two -- Shelter Bed Creation and Rehousing -- for purposes of reporting, and the amount allocated to each LPG for these activities is detailed on page 6 of the agency request. Of the \$26.1 million appropriated, \$26,035,000 has been allocated.

**Oregon Rehousing Initiative:** General Fund in the amount of \$39 million was included in SB 5701 (2024) to expand long-term rental and rehousing assistance to an estimated 700 additional households. HCSD presented its plan for allocating these resources across both Executive Order regions and the balance of state in January 2024. Recipients have now been identified, along associated allocation amounts and corresponding rehousing goals, which are detailed on pages 10-11 of the agency request. Dubbed the Oregon Rehousing Initiative (ORI), the average cost of per-household assistance varies widely, between \$12,162 and \$48,848. Reasons for these differences include the cost of rent in a given region, as well as the level of services and duration of rental assistance that each local service provider proposes in their approved plan.

**Eviction Prevention:** Resources appropriated for eviction prevention since March 2023 now total \$122.6 million. From the 2023 session, this includes \$33.6 million appropriated in HB 5019, with the goal of preventing an estimated 9,024 households from becoming homeless, and \$55 million appropriated in SB 5511. The following table summarizes the eviction prevention allocations:

Measure	HB 5019	SB 5511	SB 1530	Total through April 2024
Allocation Amt.	\$33,600,000	55,000,000	34,000,000	\$ 122,600,000
Households Served	9,024	7,407	3,697	20,128
<u>Receiving Agency Name</u>				
ACCESS	\$ 1,479,411	\$ 1,507,416	\$ 1,033,222	\$ 4,020,049
CAO	\$ 2,584,964	\$ 2,656,350	\$ 1,820,730	\$ 7,062,044
CAPECO	\$ 459,476	\$ 497,214	\$ 340,804	\$ 1,297,494
CAT	\$ 742,182	\$ 786,955	\$ 539,399	\$ 2,068,536
CCNO	\$ 359,479	\$ 371,074	\$ 254,344	\$ 984,897
CCSD	\$ 1,883,236	\$ 1,924,121	\$ 1,318,842	\$ 5,126,199
CINA	\$ 270,029	\$ 297,527	\$ 203,933	\$ 771,489
CSC	\$ 1,772,158	\$ 1,833,406	\$ 1,256,663	\$ 4,862,227
KLCAS	\$ 576,082	\$ 617,186	\$ 423,035	\$ 1,616,303
KLCAS-Curry	\$ 190,645	\$ 188,717	\$ 112,216	\$ 491,578
LCHHS	\$ 2,546,292	\$ 2,903,859	\$ 1,990,379	\$ 7,440,530
MCCAC	\$ 284,839	\$ 293,427	\$ 201,122	\$ 779,388
MULTCO	\$ 5,474,035	\$ 5,672,947	\$ 3,888,383	\$ 15,035,365
MWVCAA	\$ 2,560,310	\$ 2,616,789	\$ 1,793,615	\$ 6,970,714
NIMPACT	\$ 1,358,798	\$ 1,417,053	\$ 971,285	\$ 3,747,136
OHDC	\$ 1,607,861	\$ 1,658,106	\$ 1,136,508	\$ 4,402,475
UCAN	\$ 1,489,072	\$ 1,449,245	\$ 993,350	\$ 3,931,667
UCAN-Coos	\$ 409,734	\$ 525,146	\$ 342,813	\$ 1,277,693
YCAP	\$ 516,031	\$ 553,461	\$ 379,357	\$ 1,448,849
Eviction Prevention Rapid Response	\$ 6,720,000	\$ 9,680,000	TBD	\$ 16,400,000
Urban League of Portland-Project Empowerment	NA	\$4,750,000.00	TBD	\$ 4,750,000
Oregon Worker Relief Coalition HOME Fund	NA	\$8,325,000.00	TBD	\$ 8,325,000
Immigrant & Refugee Community Organization (IRCO)	NA	\$1,800,000.00	TBD	\$ 1,800,000
HCSA Administrative Costs	\$ 315,366	\$ 2,675,001	TBD	\$ 2,990,367
<b>TOTAL</b>	<b>\$33,600,000</b>	<b>\$ 55,000,000</b>	<b>TBD</b>	<b>\$ 88,600,000</b>

General Fund in the amount of \$34 million was appropriated for eviction prevention in SB 1530 (2024). As indicated in the table above, goals and funding allocations to Community Action Agencies have been determined, but outcome information and allocations for culturally responsive organizations associated with this funding are not yet available.

**Recommendation:** The Legislative Fiscal Office recommends that the Emergency Board acknowledge receipt of the report.

## Oregon Housing and Community Services Department Brickman

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**Request:** Report on resources and outcomes related to investments in shelter and rehousing from House Bill (5019) 2023.

**Recommendation:** Acknowledge receipt of the report.

**Discussion:** The Oregon Housing and Community Services Department (OHCS) is submitting a report per the following budget note contained in the Department's budget report for House Bill 5019 (2023):

**Budget Note**

The Housing and Community Services Department will report quarterly to the Joint Committee on Ways and Means and House and Senate policy committees relating to housing through June 30, 2025, with information on resources and outcomes related to investments in shelter and rehousing pursuant to House Bill 5019. Reports shall include the following:

- The amount of funding awarded to each continuum of care region.
- Targets and actual outcomes for each continuum of care region, including:
  - the number of new emergency shelter beds created;
  - the number of unsheltered homeless families rehoused and the duration of their rehousing (to measure housing retention);
  - the number of households whose homelessness was prevented; and
  - information on contracts with individual service delivery partners including funding amounts, services provided, timelines for service delivery, and outcomes achieved.

Per the budget report, OHCS reported to the Joint Interim Committee on Ways and Means regarding the Department's progress in September 2023 and November 2023, and to the Joint Committee on Ways and Means during the February 2024 session. This is the fourth quarterly report. The initial deadline to expend funds associated with the Governor's Executive Order (EO) 23-02 and House Bill 5019, was January 10, 2024.

Later in the 2023 session, the Legislature provided additional funding for Homelessness response programs in Senate Bill 5511 (2023) for the remaining 18 months of the 2023-25 biennium. Also, on January 29, 2024, Governor Kotek merged and extended Executive Orders 23-02 and 23-09 through Executive Order 24-02, to maintain the added capacity to the state's shelter system and expand goals to rehouse and prevent homelessness for additional households. The OHCS report in February 2024, demonstrated that the goals from EO 23-02 for shelter and rehousing in the Continuum of Care Regions (CoC) surpassed the original goal number by 42 percent for rehousing and by 52 percent for shelter beds created.

Senate Bill 5511 (2023) provided an additional \$160.3 million for emergency shelter, street outreach, and unit access for the remaining 18 months of the 2023-25 biennium. The final report was not available for drafting this analysis but is expected to be available to the Emergency Board. Work has begun, in earnest, with respect to the continuation of programs established through the initial EO 23-02, now contained in EO 24-02. The following is a table providing the breakdown of that funding.

Program	SB 5511 Funding Allocation
<b>Emergency Shelter (sustaining efforts initiated with HB 5019 funds)</b>	\$45,800,000
<b>Unit Access (block leasing and landlord engagement)</b>	\$17,500,000
<b>Street Outreach</b>	\$2,300,000
<b>Long Term Rent Assistance Program</b>	\$39,700,000
<b>Eviction Prevention</b>	\$55,000,000
<b>Total</b>	\$160,300,000

### Rural Oregon CoC

Through House Bill 5019 (2023), OHCS received \$26 million to address homelessness in the Rural CoC, for which they received over 29 projects (totaling \$37.2 million) from 16 Local Planning Groups (LPGs) established as a means to identify regions for the proposal of a single community plan. Due to shelter bed needs across the state, the original \$26 million for rapid rehousing was reduced and OHCS identified 11 high-impact shelter plans in 10 communities to which the funding was deployed.

Region	Shelter Bed Creation Goal	Shelter Bed Allocation	Rehousing Goal	Rehousing Allocation
Benton County	50	\$ 1,175,224	31	\$ 1,266,459
Clatsop County	80	\$ 2,500,000	33	\$ 1,336,732
Columbia County	-	\$ -	20	\$ 867,453
Coos County	8	\$ 642,020	32	\$ 1,285,799
Curry County	-	\$ -	14	\$ 594,904
Douglas County	-	\$ -	34	\$ 1,423,672
Hood River, Wasco, and Sherman Co's	34	\$ 664,278	29	\$ 1,250,734

Region	Shelter Bed Creation Goal	Shelter Bed Allocation	Rehousing Goal	Rehousing Allocation
Josephine County	16	\$ 799,029	31	\$ 1,239,691
Klamath, Lake Counties	-	\$ -	38	\$ 1,458,458
Lincoln County	70	\$ 193,954	16	\$ 662,225
Linn County	30	\$ 667,268	32	\$ 1,311,666
Malheur, Harney Counties	-	\$ -	34	\$ 1,270,412
Tillamook County	20	\$ 266,183	12	\$ 503,222
Umatilla, Morrow, Wheeler, Gilliam Co's	25	\$ 627,200	40	\$ 1,493,276
Wallowa, Union, Baker, Grant Co's	-	\$ -	33	\$ 1,210,754
Yamhill County	14	\$ 378,000	21	\$ 946,386
<b>Total</b>	<b>347</b>	<b>\$7,913,156</b>	<b>450</b>	<b>\$ 18,121,844</b>

OHCS provided Local Planning Groups (LPGs) that were not awarded shelter funds with the opportunity to utilize formula funds for shelter projects on the condition that they meet their rehousing goal and meet with OHCS to establish a plan. The Balance of State agreements are finalized, and the work on those agreements has begun.

#### **Statewide Homelessness Prevention (SHP)**

With respect to SHP, in House Bill 5019 (2023) OHCS received a total of \$33.6 million to prevent 8,750 evictions by January 10, 2024, and to support statewide homelessness prevention efforts. OHCS is deploying the funds through two pre-existing programs: 80 percent of the funding is being delivered through the Oregon Eviction Diversion and Prevention (ORE-DAP) Program and 20 percent of the funding is being delivered through the Eviction Prevention Rapid Response (EPRR) Program. Through Senate Bill 5511 (2023), OHCS received an additional \$55 million in homelessness prevention resources, 70 percent of which was deployed statewide through ORE-DAP and EPRR after Jan.10, 2024. In December 2023, Community Action Agencies received allocation announcements for the next wave of (Senate Bill 5511) ORE-DAP funds to continue services. OHCS has sent out all agreements for these resources to ensure ongoing rental assistance is available during the transition from House Bill 5019 resources to Senate Bill 5511 funds.

#### Oregon Eviction Diversion and Prevention Program (ORE-DAP)

ORE-DAP assists Oregonians with low incomes at risk of eviction or homelessness. ORE-DAP is administered by Community Action Agencies and/or their subgrantees to provide local rental assistance and partner with additional providers for additional eviction and housing-related resources, such as legal services and other wraparound interventions to support households facing eviction. The expectation of this program, having received 80 percent of the SHP funding, was to support housing in Oregon by preventing 7,000 evictions. A total of \$26.9 million was awarded to over 15 entities. ORE-DAP is currently deploying an additional \$27.7 million from Senate Bill 5511 (2023).

### Eviction Prevention Rapid Response (EPRR)

For the EPRR program, OHCS provides rapid response resources, in partnership with the Oregon Law Center's Eviction Defense Project, for pending evictions and other housing stability supports such as legal services and case management. In response to a pending eviction in conjunction with other housing stability supports, such as legal services and case management. Out of House Bill 5019 resources, a total of \$6.7 million is dedicated to SHP through the EPRR program with the goal of preventing evictions for 1,750 Oregonians statewide. As of January 10, 2024, OHCS provided a total of \$7.9 million in total assistance paid serving 1,615 distinct households. The number of households served as of January 10, 2024, was 92 percent of the goal. EPRR is currently deploying an additional \$6.9 million from Senate Bill 5511 (2023).



# Oregon

Tina Kotek, Governor

## Housing and Community Services

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April 29, 2024

Senator Rob Wagner, Co-Chair  
Representative Julie Fahey, Co-Chair  
Joint Emergency Board  
900 Court Street NE  
H-178 State Capitol  
Salem, OR 97301

Dear Co-Chairs:

### Nature of the Request

Signed into law in March 2023, [House Bill 5019](#) allocated \$158,856,981 in General Fund resources to Oregon Housing and Community Services (OHCS) and repurposed \$30,623,741 in funds previously allocated to the agency. The [HB 5019 Budget Report](#) for the bill included a Budget Note directing OHCS to “report quarterly to the Joint Committee on Ways and Means and House and Senate policy committees relating to housing through June 30, 2025, with information on resources and outcomes related to investments in shelter and rehousing pursuant to HB 5019. Reports shall include the following:

- *The amount of funding awarded to each continuum of care region.*
- *Targets and actual outcomes for each continuum of care region, including:*
  - *the number of new emergency shelter beds created;*
  - *the number of unsheltered homeless families rehoused and the duration of their rehousing (to measure housing retention);*
  - *the number of households whose homelessness was prevented; and*
  - *information on contracts with individual service delivery partners including funding amounts, services provided, timelines for service delivery, and outcomes achieved.”*

During February Legislative Days, OHCS reported to the Interim Joint Committee on Ways & Means on Oregon’s Emergency Homelessness Response effort, including preliminary EO 23-02 data. This May, OHCS will provide an updated summary of the critical work happening in the Balance of State, the goals and allocations connected to Executive Order 24-02, and the funding allocations related to ensuring the infrastructure created in the first year of the emergency response will have sufficient funding until the end of the biennium.

### Agency Action

#### Background

On Jan. 10, 2023, Governor Tina Kotek declared a state of emergency due to unsheltered homelessness in designated areas across Oregon through [EO 23-02](#). Governor Kotek also

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proposed three actionable goals to be achieved by Jan. 10, 2024:

1. Prevent 8,750 households from becoming homeless statewide;
2. Add 600 low-barrier shelter beds in emergency areas as designated in Executive Order 23-02; and
3. Rehouse at least 1,200 unsheltered households in emergency areas designated in Executive 23-02.

The Oregon State Legislature acted swiftly in partnership with Governor Kotek and passed [HB 5019](#) and [HB 2001](#) to fund and support the emergency response efforts outlined in EO 23-02, in addition to supporting homelessness response efforts in the Balance of State Continuum of Care (commonly referred to as the Balance of State), with additional goals to be achieved by June 30, 2025:

1. Add 100 low-barrier shelter beds in the Balance of State; and
2. Rehouse at least 450 unsheltered households in the Balance of State.

Additional information below outlines the shelter bed creation and rehousing efforts in both areas designated in EO 23-02 and the Balance of State, in addition to statewide homelessness prevention efforts.

On Jan. 9, 2024, Governor Kotek signed [Executive Order 24-02](#) to maintain the added capacity to the state's shelter system and expand goals to rehouse and prevent homelessness for additional households. OHCS and Oregon Department of Emergency Management (ODEM) developed measurable outcomes for the new executive order in collaboration with local communities.

#### Shelter and Rehousing in Areas Designated by EO 23-02

HB 5019 allocated \$85.2 million to support Oregon's Emergency Homelessness Response in regions designated in EO 23-02. The Oregon Legislature released a portion of HB 5019 funds to OHCS for the 21-23 biennium, which allowed emergency response efforts to begin sooner, without local communities waiting months for the start of the 23-25 biennium to receive funding.

Toward the end of the calendar year 2023, all seven EO agreements were extended to June 2024 to ensure ongoing operational funding for shelters and rehousing services through the transition from HB 5019 funding to [Senate Bill 5511](#) funding. Additionally, the three MAC opt-in regions from the Balance of State—Malheur, Clatsop, and Linn—received funding from set aside HB 5019 resources. This investment was for rehousing nine households each by Jan. 10, 2024, and is above and beyond the previous goals they have committed to complete by June 30, 2025. Jackson County received additional funds and an additional 67 households. In total, \$1.9 million from the \$3 million HB 5019 set aside was allocated for EO rehousing efforts.

OHCS and ODEM began emergency response efforts immediately and have worked with each Continuum of Care (CoC) region and county for which the Governor declared an emergency to establish a Multi-Agency Coordination (MAC) Group. Each MAC Group provides interagency management planning, coordination, and operational leadership to provide strategic coordination, identify resources, and manage goals. OHCS and ODEM meet weekly to support EO coordination. Additionally, with the support of OHCS, ODEM holds a monthly conversation with MAC Group leads to discuss challenges and barriers and support collaboration and critical problem-solving.

As part of a proactive and solutions-oriented stance to achieve the rehousing goals of the emergency response, Governor Kotek made a call to action for landlords within the EO regions, asking them to partner with their local MAC Group to make rental units available to help house more people experiencing homelessness. To respond to the call to action, OHCS collected landlord engagement points of contact from all MAC regions, including the three opt-ins. The Governor's call to action directed landlords to [OHCS's webpage](#), where these contacts were listed. Additionally, the Governor and OHCS met with Multifamily NW, housing authorities, and the Oregon Rental Association to encourage landlords to participate in rehousing efforts and listen to their feedback about the initiative. Partnering directly with landlords to better understand their needs has proven to be an invaluable aspect of the success of the EO 23-02 implementation.

The table below includes shelter bed creation and rehousing goals, HB 5019 funding allocation amounts, and actuals at the end of the performance period, Jan. 10, 2024, for each region designated in EO 23-02:

<b>Region</b>	<b>Shelter Bed Creation Goal</b>	<b>Shelter Bed Creation Actuals (as of 1/10/24)</b>	<b>Rehousing Goal</b>	<b>Rehousing Actuals (as of 1/10/24)</b>	<b>Total Allocation</b>
OR-500 - Eugene/Springfield Lane County CoC	230	277	247	230	\$15,514,697
OR-501 -Portland/Gresham Multnomah County CoC	140	160	186	232	\$15,488,728
OR-502 - Medford, Ashland Jackson County CoC	67	123	200	242	\$9,920,291
OR-503 - Central Oregon CoC	111	183	186	200	\$14,724,565
OR-504 - Salem/Marion Polk Counties CoC	79	90	182	176	\$11,260,019
OR-506 - Hillsboro/Beaverton Washington County CoC	61	214	121	154	\$7,994,011

*OR-507 - Clackamas County CoC	-	-	170	166	\$5,415,294
**Malheur-Harney Counties	-	-	9	5	\$250,000
**Linn County	-	-	9	8	\$177,812
**Clatsop County	-	-	9	13	\$354,581
<b>Statewide Totals</b>	<b>688</b>	<b>1,047 (175%)</b>	<b>1,319</b>	<b>1,426 (119%)</b>	<b>\$81,099,998</b>

*\*The state did not award shelter funds to Clackamas County.*

*\*\*The three opt-in communities listed in this table received a total of 27 households and \$782,393 to be part of the EO rehousing effort. The goals listed in this table are specific to the EO, not the Balance of State region.*

### *SB 5511 (2023) and Sustaining HB 5019 (2023) Shelter, Unit Access, and Street Outreach Efforts*

OHCS received \$160.3 million in funding from SB 5511 to sustain the efforts of the Early Session package from HB 5019. Of that, \$59.9 million was allocated to MAC Groups for shelter, unit access, and street outreach efforts. OHCS held two engagement sessions with MAC Groups to understand service gaps and explore the best methods to release funding to local communities. Agreements for these funds have received legal sufficiency and have been sent to communities for signature, with all but one agreement being fully executed.

<b>Continuum of Care (CoC)</b>	<b>Total Allocation</b>
Central Oregon	\$10,527,194
Clackamas County	\$1,850,000
Jackson County	\$9,498,755
Lane County	\$7,490,000
Marion/Polk Counties	\$14,386,607
Multnomah County	\$13,007,102
Washington County	\$3,193,750
*Linn County	\$750,000
*Malheur County	\$750,000
<b>Total</b>	<b>\$61,453,408</b>

*\*Malheur and Linn Counties were allocated SB 5511 funds to provide gap funding from HB 5019*

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### Shelter and Rehousing in the Balance of State

HB 5019 allocated \$26.135 million to support Oregon's Emergency Homelessness Response in the Rural Oregon Continuum of Care, also known as the Balance of State.

In the last three months of the 21-23 Biennium, OHCS engaged with local elected leadership coordinated by the Association of Oregon Counties and League of Oregon Cities to develop a structure for local communities to engage in the response effort in a manner aligned with existing partnerships and service delivery. As a result, local communities divided themselves into 16 Local Planning Groups (LPGs) with designated leads to build consensus and approach planning equitably and efficiently. Members include Community Action Agencies (CAAs), culturally specific organizations, culturally responsive organizations, cities, counties, and other critical partners. LPGs also include HB 4123 (2022) Pilot Communities and MAC Groups formed by communities that declared a homelessness state of emergency locally (Malheur, Linn, and Clatsop Counties).

HB 5019 Balance of State funding became available to OHCS in July 2023, upon the start of the new Biennium, and included a longer timeline to achieve outcomes, with a deadline of June 30, 2025. LPGs were required to submit a single community plan with an identified lead entity that OHCS would fund for the region by July 21, 2023.

OHCS utilized the [HB 5019 Budget Report](#), provider feedback, and lessons learned from previous funding structures to divide the funding process for the Balance of State into two main parts. This approach ensured that each community across the Balance of State received funding and allowed OHCS to select the most viable and strongest projects for shelter funding to ensure that they met the goals for increasing the number of shelter beds in the Balance of State. This dual funding approach included:

1. Formula funding tied to rehousing goals for each LPG; and
2. Competitive funding to support shelter bed creation.

OHCS received 29 shelter proposals, with a total funding request of \$37,185,598. Shelter bed creation funding was awarded to ten LPGs, supporting 13 individual shelter projects, with two awarded regions bifurcating shelter funds. Over \$18 million was distributed for rapid rehousing across the Balance of State.

On Sept. 12, 2023, OHCS released the funding allocations and associated goals for LPGs, outlined in the table below:

<b>Region</b>	<b>Shelter Bed Creation Goal</b>	<b>Shelter Bed Creation Allocation</b>	<b>Rehousing Goal</b>	<b>Rehousing Allocation</b>	<b>Total Allocation</b>
Benton County	50	\$1,175,224	31	\$1,266,459	\$2,441,683
Clatsop County	80	\$2,500,000	33	\$1,336,732	\$3,836,732
Columbia County	-	---	20	\$867,453	\$867,453
Coos County	8	\$642,020	32	\$1,285,799	\$1,927,819
Curry County	-	---	14	\$594,904	\$594,904
Douglas County	-	---	34	\$1,423,672	\$1,423,672
Hood River, Wasco, and Sherman Counties	34	\$664,278	29	\$1,250,734	\$1,915,012
Josephine County	16	\$799,029	31	\$1,239,691	\$2,038,720
Klamath and Lake Counties	-	---	38	\$1,458,458	\$1,458,458
Lincoln County	70	\$193,954	16	\$662,225	\$856,179
Linn County	30	\$667,268	32	\$1,311,666	\$1,978,934
Malheur and Harney Counties	-	---	34	\$1,270,412	\$1,270,412
Tillamook County	20	\$266,183	12	\$503,222	\$769,405
Umatilla, Morrow, Wheeler, and Gilliam Counties	25	\$627,200	40	\$1,493,276	\$2,120,476
Wallowa, Union, Baker, and Grant Counties	-	---	33	\$1,210,754	\$1,210,754
Yamhill County	14	\$378,000	21	\$946,386	\$1,324,386
<b>Total</b>	<b>347</b>	<b>\$7,913,156</b>	<b>450</b>	<b>\$18,121,844</b>	<b>\$26,035,000</b>

OHCS has provided LPGs that were not awarded shelter funds with the opportunity to utilize formula funds for shelter projects on the condition that they meet their rehousing goal and meet with OHCS to establish a plan.

Balance of State agreements have been finalized, and the work is underway. To prepare regions for the work, OHCS held onboarding trainings, including Homeless Management Information System (HMIS) training connected to rehousing and shelter, and a fiscal training to support regions as they request funds from the financial system. LPGs that requested additional technical assistance have been connected with OHCS's contracted technical assistance provider, ICF. Additionally, three LPGs are received technical assistance support by participating in the 100 Day Challenge through the global non-profit [RE!nstitute](#). Currently, RE!nstitute is establishing its second cohort for the 100 Day Challenge, and members will include the Balance of State regions.

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OHCS holds monthly office hours with LPGs, which will continue until the end of the 23-25 Biennium. The next office hours are scheduled for May 24, 2024. In addition to office hours, OHCS staff have regularly met with Balance of State communities to offer support, guidance, and collaborative problem-solving as they work to meet their established milestones.

OHCS will create a public-facing data dashboard with a tentative public launch in May 2024 to ensure ongoing transparency and accountability for the services being provided. This interactive data dashboard will be updated quarterly to allow OHCS and local communities to demonstrate progress on their goals and identify whether plans need to be shifted. The dashboard will not display real-time data but will show activities performed in the quarter previous to being shared with OHCS.

#### Statewide Homelessness Prevention

To prevent 8,750 evictions by Jan. 10, 2024, HB 5019 allocated \$33.6 million to support statewide homelessness prevention efforts. These funds were deployed through two pre-existing, successful programs: the Oregon Eviction Diversion and Prevention (ORE-DAP) Program and the Eviction Prevention Rapid Response (EPRR) Program, with 80% of funding through ORE-DAP and 20% through EPRR. OHCS and our partners successfully surpassed the goal of preventing homelessness for 8,750 households by providing services to 9,024 households. OHCS released a final version of the [dashboard](#) on April 5, 2024.

Through ORE-DAP, CAAs and/or their subgrantees provide local rental assistance while partnering with providers of other critical eviction and housing-related resources to support households facing eviction. ORE-DAP grantees were tasked with preventing evictions for 7,000 Oregonians at risk of homelessness by Jan. 10, 2024.

EPRR, in partnership with the Oregon Law Center's [Eviction Defense Project](#), provides rapid resources in response to a pending eviction in conjunction with other housing stability supports like legal services and case management. EPRR was tasked with preventing homelessness through eviction for 1,750 households by Jan. 10, 2024.

#### *SB 5511 (2023) Homelessness Prevention Funding*

OHCS received an additional \$55 million in homelessness prevention resources, 70% of which was deployed statewide through ORE-DAP and EPRR after Jan. 10, 2024. In December 2023, CAAs received allocation announcements for the next wave of SB 5511 ORE-DAP funds to continue services. OHCS has sent out all agreements for these resources to ensure ongoing rental assistance is available during the transition from HB 5019 resources to SB 5511 funds. A total of \$6.93 million is being deployed through EPRR, and \$27.72 million through ORE-DAP.

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### *SB 1530 (2024) Homelessness Prevention Funding*

During the 2024 Oregon Legislative session, [SB 1530](#) appropriated \$34 million to OHCS for homelessness prevention services, including those delivered through ORE-DAP and EPRR programs, as well as culturally responsive organizations. Per the Legislature's direction, \$7 million of SB 1530 prevention funds were appropriated for distribution to Urban League of Portland for homelessness prevention services. OHCS anticipates contract agreements will take approximately eight weeks, with the goal of executing all agreements and funding allocations to be delivered to grantees in late June 2024.

### Long Term Rent Assistance (LTRA) Program

OHCS was tasked with creating a Long-Term Rent Assistance (LTRA) program to ensure households rehoused through EO 23-02, and HB 5019 rehousing investments have continued services and long-term rental assistance after Jan. 10, 2024, if needed.

The LTRA program will help with the cost of rent to increase housing access and long-term stability for people exiting homelessness. This type of assistance has proven to be a key strategy to support housing stability and, for some people, is vital to their ability to stay housed. Investing in LTRA provides an avenue for fewer people living in shelters, motels, on the street, or doubled up in unstable arrangements. With this option, fewer families, seniors, and people with disabilities will have to choose between paying rent and buying needed medicine or food.

These benefits could substantially reduce low-income households' exposure to hardship and trauma and improve their chances of long-term success while preserving the value of the state's investment in other services to get them rehoused. Like the federal housing choice voucher program, Oregon's LTRA program increases housing choices for people who were rehoused during the emergency response. By providing ongoing help with the cost of rent, this approach allows people with long-term rent assistance to access more homes, including homes in the private market, significantly increasing the number of rental units available to people experiencing homelessness throughout the state.

The LTRA program will maintain housing stability of the households re-housed from HB 5019 as their prepaid rental assistance ends. Not all households receiving rehousing resources will need long-term rent assistance. OHCS's strategy for allocating the resources and continuing to develop strong community plans is as follows:

- \$39.7 million has been appropriated to OHCS for this program for the 23-25 biennium. OHCS will calculate the final funding allocation percentages based on MAC Groups' EO 23-02 rehousing accomplishments and the identified need for ongoing assistance from those rehoused during the emergency response.
- OHCS has entered into initial agreements with MAC Groups to release 15% of the total funding for planning and early implementation. Each MAC Group will provide a detailed plan outlining how they will structure the program based on the final LTRA guidance.

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- MAC Groups' Community Plans will help shape and determine final goals and allocation amounts.

OHCS finalized the LTRA program guidance in February 2024 to inform local jurisdiction program implementation expectations. OHCS has engaged in the following processes to build out the design of the program:

- OHCS convened a workgroup with representatives from each EO region. They provided valuable insights and expertise during their sessions, which concluded in December 2023. The resulting guidance was finalized in February 2024.
- OHCS has partnered with Portland State University's Homelessness Research and Action Collaborative (HRAC) to conduct a thorough review of literature and assess local programs offering long-term rent assistance. The aim is to identify best practices and effective strategies related to racial injustice and considerations when developing service programs. OHCS incorporated their research, findings, and recommendations in the LTRA program guidance.
- OHCS has finalized an agreement with a peer support consultant who will support engagement with people with lived experience to inform LTRA program implementation and evolution. The Mental Health & Addiction Association of Oregon (MHAAO), a peer-run, community-based nonprofit organization, will conduct statewide data collection activities, including focus groups, listening sessions, and online surveys aimed at supporting people experiencing homelessness and their long-term needs. MHAAO will compile and analyze the collected quantitative and qualitative data to produce a comprehensive project report.

The projected timeline for final LTRA program implementation is mid- to late June 2024.

#### Oregon Rehousing Initiative (SB 5701)

During the 2024 Session, the Oregon Legislature allocated \$39 million, disappropriated from a Special Purpose Appropriation originally made in 2023, via [SB 5701 \(2024\)](#). This funding is designated for a statewide rehousing program—the Oregon Rehousing Initiative (ORI)—to help rehouse more community members experiencing homelessness. OHCS created a framework for implementing the funding and [brought that plan](#) to the Interim Joint Committee on Ways and Means during January 2024 Legislative Days, where it was approved. OHCS continued engaging with communities to inform policy decisions as the program was further developed and will continue to do so as it is implemented.

ORI grantees include the ten MAC Groups named in EO 24-02, as well as the remaining 13 Local Planning Groups in the Balance of State. In addition to these regions, SB 5701 designated a 25% set aside for culturally responsive organizations (CROs). OHCS will contract directly with three CROs: Oregon Worker Relief (OWR), Urban League of Portland (UL), and Immigrant and Refugee Community Organization (IRCO). Funding allocations were determined utilizing a

formula funding process, followed by a collaborative process to calculate rehousing goals for each region. Each MAC Group and LPG developed a Regional Plan detailing how they would implement ORI in their area based on the funding allocated to them. Regional Plans include the total number of households they commit to rehousing through ORI by June 30, 2025. Final allocations and rehousing goals for MAC Groups and LPGs are provided in the tables below. Ongoing conversations are taking place with the CROs, and those allocations and goals are not yet finalized.

<b>MAC Group</b>	<b>ORI Funding Allocation</b>	<b>ORI Rehousing Goal</b>
OR-500 - Eugene/Springfield/Lane County CoC	\$2,094,244.00	110
OR-501 - Portland/Gresham/Multnomah County CoC	\$3,393,102.28	100
OR-502 - Medford, Ashland/Jackson County CoC	\$1,152,691.71	50
OR-503 - Central Oregon CoC	\$2,056,329.44	60
OR-504 - Salem/Marion, Polk Counties CoC	\$2,034,071.36	120
OR-506 - Hillsboro/Beaverton/Washington County CoC	\$1,168,890.30	60
OR-507 - Clackamas County CoC	\$912,170.91	75
Clatsop County (Opt-In Region)	\$998,974.21	40
Linn County (Opt-In Region)	\$1,009,373.10	30
Malheur County (Opt-In Region)	\$834,521.91	20
<b>TOTAL</b>	<b>\$15,654,369.22</b>	<b>665</b>

<b>Balance of State Local Planning Groups</b>	<b>ORI Funding Allocation</b>	<b>ORI Rehousing Goal</b>
Benton County	\$972,819.44	20
Columbia County (CAT)	\$569,821.78	20
Coos County	\$960,623.71	32
Curry County (Brookings Core Response)	\$390,787.02	8
Douglas County (UCAN)	\$935,196.88	23
Hood River, Wasco, and Sherman Counties	\$850,024.19	20
Josephine County (UCAN)	\$931,353.14	20
Klamath and Lake Counties (KLCAS)	\$958,047.53	25
Lincoln County	\$502,670.36	15
Community Action Program of East Central Oregon (CAPECO)	\$1,033,644.27	30
Community Connection of Northeast Oregon (CCNO)	\$795,333.01	24
Tillamook County (CARE)	\$349,264.24	10
Yamhill County	\$719,045.22	30

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<b>TOTAL</b>	<b>\$9,968,630.79</b>	<b>277</b>
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The MAC Groups' ORI goals will be included in their EO 24-02 rehousing goals. Collectively, the MAC Groups will be working to rehouse 650 households, though some groups have identified regional goals that reach just beyond that goal. While the Balance of State's ORI goals are not included within EO 24-02, they will collectively rehouse an additional 277 households by June 30, 2025.

### Key Takeaways

As OHCS and communities statewide engaged in the emergency response work, we created an environment where learning and growth were prioritized and celebrated. In light of that, we want to highlight some key takeaways that are critical for the state as we develop deeper levels of response to the problem of homelessness.

- **Workforce:** The homeless response system relies on thousands of frontline staff providing the care, support, guidance, and expertise to people experiencing homelessness. A workforce of professionals to provide this support is critical to accomplishing the goals of the Emergency Homelessness Response. Non-profit organizations and local governments have reported incredible challenges in hiring, staffing, and equipping their teams because of low wages, difficult and stressful environments, and other factors that broadly impact the non-profit industry.
- **Behavioral Health Needs:** MAC Groups have consistently identified that unmet behavioral health needs continue to be a challenge for serving the population of people experiencing unsheltered homelessness in Oregon. In recognition of this important connection, Governor Kotek has added the Oregon Health Authority to EO 24-02 to ensure that ongoing housing and homeless system alignment can continue with the behavioral health needs identified in local communities.
- **Rehousing Unit Access:** Rehousing people experiencing homelessness requires relationships with various critical partners, including property owners who rent to households exiting homelessness. We continue to see the need for more available housing hampering efforts to rehouse households prepared to move into permanent housing quickly. Recognizing this important relationship, OHCS continues to fund the production and preservation of affordable housing and is also working with local MAC Groups to ensure they have the resources to build relationships with property owners to locate more available units.
- **Eviction Diversion/Prevention Needs:** While the ORE-DAP and EPRR programs received significant funding and have set goals to prevent many evictions, Oregonians continue to grapple with skyrocketing rents, inflation, and wages that haven't kept pace with the rising cost of living. These factors collectively contribute to high eviction rates,

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creating a complex challenge that requires multifaceted solutions to ensure housing stability for all Oregonians. According to Evicted in Oregon's Statewide Eviction Data, 22,939 evictions were filed between March 2023 and February 2024. In 2023, 17,904 cases received a legal judgment; of those cases, 6,057 Oregon households received an eviction judgment. OHCS is working hard with our partners to intervene with resources aimed at preventing evictions; however, limited resources for rent assistance and other key eviction prevention interventions, such as legal mediation and representation, are quickly depleted due to the high needs and subsequent requests for assistance across the state. Based on research conducted by Portland State University's (PSU) Homelessness Research & Action Collaborative, the Cost of Oregon Evictions recommends fully funding equitable rent supports and related prevention supports to meet the scale of need to respond to households who may be at risk of homelessness due to eviction. The recent requests for additional funding indicate the need for more resources to meet the ongoing demand for eviction prevention assistance.

- **System Building:** OHCS worked to incorporate flexibility in the LTRA program design so that local MAC Groups and their communities can build their programs based on local needs and concerns. This flexibility will also allow communities to determine their local program administrator. Since the program is modeled after a tenant voucher program, the local public housing authorities (PHAs) could best fit the role. This work requires intensive local planning and coordination. Through the planning process, we learned that some Continuums of Care did not have the necessary cross-agency relationships in place to fully collaborate and coordinate these efforts in a timely manner. As a result, OHCS extended the planning process and is playing a supportive role in partnership with the Governor's office to help bridge these system partnerships, which are critical to keeping people housed.
- **One-Time Funding:** One-time funding allocations reduce the effectiveness and impact of services in light of our workforce challenges. Non-profits' expansion and contraction cycles result in frequent lay-offs, inability to hire permanent employees, and unclear funding landscape for organizations that rely on ongoing support. It is essential to have skilled and experienced personnel in critical roles and stable funding for organizations at the front line is crucial to help address this problem.

#### Accountability

OHCS's mandate from the Legislature was clear for this effort: invest in communities to reach specific, measurable outcomes and ensure accountability throughout Oregon's Emergency Homelessness Response effort. OHCS will be prepared to share more about how we provide support and accountability for local communities in this effort when presenting at the Ways & Means Committee in May.

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As part of their contracting process with OHCS, local communities were required to outline when they anticipated reaching certain milestones in working toward the shelter bed creation and rehousing goals they committed to, including the Oregon Rehousing Initiative (ORI). If a community is not meeting a milestone they committed to, OHCS sees the first step in getting them back on track always being a conversation about local needs, challenges, and proposed solutions. Some examples of challenges local communities may face that OHCS can support include:

- A local service provider may be experiencing a challenge with data entry and would benefit from additional training and technical assistance.
- A MAC Group may need technical assistance to secure additional units to rehouse more households.
- OHCS may provide guidance to a MAC Group to consider bringing on additional service provider subgrantees to increase capacity to reach their goals.

Additionally, there have been times when regions have not understood or agreed with the parameters of funding and legislative intent of funds and sought to implement policies that are at odds with these policies. OHCS understands the importance of partnership building and flexibility and will work with regions to create an outcome that both supports OHCS's program intent and speaks to the unique dynamics of a particular community. OHCS finds that collaboration and clear communication among program staff and local partners are key to moving the work forward to achieve outcomes and create accountability.

#### Final EO 23-02 Results

OHCS has reported the final data on the EO 23-02 results to mark the end of the first year the emergency response. Since OHCS's February 2024 presentation to the Legislature, the information has been thoroughly verified through the HMIS data processes used to validate the information on our public dashboard. All three EO 23-02 goals related to preventing homelessness, creating shelter capacity, and rehousing people experiencing unsheltered homelessness were achieved in partnership with MAC Groups, service providers, local governments, culturally specific partners, and others.

Final EO 23-02 Results			
	Shelter Beds Created	Households Rehoused	Homelessness Prevention
Goal	600	1,200	8,750
Final Results	1,047	1,426	9,024

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**Action Requested**

The Oregon Housing and Community Services Department requests acceptance of this report with acknowledgment that OHCS will provide a full written report by May 17, 2024.

**Legislation Affected**

None.

Sincerely,

A handwritten signature in black ink, appearing to be 'AB' with a stylized flourish.

Andrea Bell, Executive Director  
Oregon Housing and Community Services

cc: Amanda Beitel, Legislative Fiscal Office  
Michelle Deister, Legislative Fiscal Office  
Kate Nass, Chief Financial Office  
Tamara Brickman, Chief Financial Office

# Emergency Homelessness Response | Quarterly Report

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May 17, 2024





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# Introduction

Oregon's severe shortage of affordable housing has resulted in a significant increase in unsheltered homelessness across the state. This humanitarian crisis affects individuals and families who cannot keep up with the rising costs of living, stagnant wages, and personal hardships. The COVID-19 pandemic only exacerbated the underlying structural factors that drove homelessness in Oregon. Unfortunately, more people, especially communities of color, people with disabilities, and those who live in rural communities, are falling into homelessness than ever before.

Every investment we have made or will make toward decreasing unsheltered homelessness is tied to the long-term health of our state. The rising disparities in who experiences housing instability and homelessness have caused leaders across Oregon to reevaluate our approaches to serving those in need and invest in strategies designed by the communities who are most impacted, rather than one-size-fits-all approaches that have failed to turn the tide on the persistent disparities in our system, especially amongst communities of color.

Throughout the initiative, OHCS has committed itself and its partners across the state to analyzing local disparities in people experiencing homelessness, especially by race and ethnicity, and taking concerted action toward reducing those disparities through a targeted universalism framework that seeks to prioritize the needs and strategies that work for those most impacted to improve the overall outcomes for everyone experiencing homelessness in a community. OHCS is committed to understanding the landscape of these disparities as well as taking action to address and reduce these disparate rates of homelessness across Oregon.

## Executive Order (EO) 23-02 Goals

On Jan. 10, 2023, Governor Tina Kotek declared a state of emergency due to unsheltered homelessness in designated Continuum of Care (CoC) regions across Oregon through [EO 23-02](#). Governor Kotek also proposed three actionable goals to be achieved by Jan. 10, 2024:

1. Prevent 8,750 households from becoming homeless statewide;
2. Add 600 low-barrier shelter beds in emergency areas as designated in Executive Order 23-02; and
3. Rehouse at least 1,200 unsheltered households in emergency areas designated in Executive 23-02.

The Oregon State Legislature acted swiftly in partnership with Governor Kotek and passed [HB 5019](#) and [HB 2001](#) to fund and support EO 23-02's emergency response efforts, in addition to supporting homelessness response efforts in the Rural Oregon Continuum of Care (commonly referred to as the Balance of State), with additional goals to be achieved by June 30, 2025:

1. Add 100 low-barrier shelter beds in the Balance of State; and
2. Rehouse at least 450 unsheltered households in the Balance of State.

OHCS has reported the final data on the EO 23-02 results to mark the end of the first year of the emergency response. Since OHCS's February 2024 presentation to the Legislature, the data was thoroughly verified through the HMIS data processes used to validate the information on our public dashboard. The state surpassed all goals of preventing homelessness, creating shelter capacity, and rehousing people experiencing unsheltered homelessness in partnership with MAC Groups, service providers, local governments, culturally specific partners, and others.



**1,047 low-barrier shelter beds created,**  
*surpassing the original goal by 447 beds (175%)*



**1,426 households were rehoused,**  
*exceeding the original goal by 226 households (119%)*



**9,024 households prevented from homelessness,**  
*exceeding the original goal by 273 households (103%)*

## Executive Order (EO) 24-02 Goals

On Jan. 9, 2024, Governor Kotek signed [Executive Order \(EO\) 24-02](#) to maintain the added capacity to the state's shelter system and expand goals to rehouse and prevent homelessness for additional households. OHCS and Oregon Department of Emergency Management (ODEM) developed measurable outcomes for the new executive order in collaboration with local communities for the ten regions named in the Executive Order. Those regions are the seven CoCs named in EO 23-02, and the three opt-in MAC Groups: Clatsop, Linn, and Malheur Counties. Rehousing efforts will be comprised of rehousing taking place through the Oregon Rehousing Initiative (ORI), as well as HB 5019 funded EO 24-02 households.

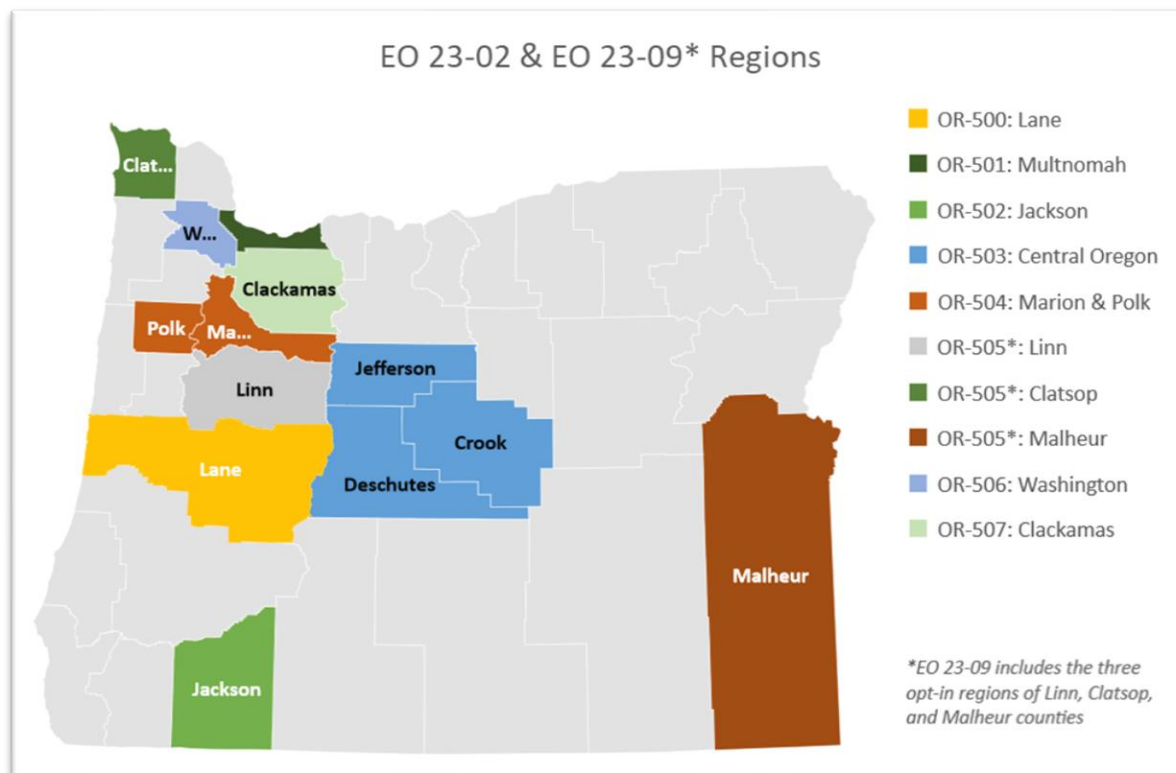
## Background

### EO Regions' Structure

EO 23-02 declared a state of emergency due to homelessness in regions of the state that had experienced an increase in unsheltered homelessness of 50% or more from 2017 to 2022:

- Metro Continuums of Care <sup>1</sup>
- Central Oregon
- Eugene, Springfield/Lane County
- Jackson County
- Marion-Polk Counties

EO 23-09 expanded this declaration of emergency to include regions that have demonstrated an unsheltered population of 30 households or greater in 2022 and either an increase in unsheltered homelessness of 50% or more from 2017 to 2022 or a rate of unsheltered homelessness in 2022 of 80% or greater. The three opt-in regions included in EO 23-09 are Clatsop County, Linn County, and Malheur County.



1 Portland, Gresham/Multnomah; Hillsboro, Beaverton/Washington County; and Clackamas County Continuums of Care.

### Continuums of Care (MAC Groups)

Following the emergency declaration, ODEM and OHCS worked with each Continuum of Care (CoC) region to establish Multi Agency Coordination (MAC) Groups. MAC Groups were critical to ensuring standardized strategies and processes in each region while supporting local coordination and decision-making. MAC Groups allowed Oregon to respond to this emergency with a data-driven approach, prioritize support to higher-acuity community members, and track outcomes across regions. Members of MAC Groups include, but are not limited to:

- Local jurisdictions (homelessness and emergency management staff)
- Public housing authorities
- Local homelessness agencies
- Rapid rehousing service providers
- Shelter developers/operators
- Landlord associations
- Behavioral health providers

MAC Groups created community plans that outlined their region's rehousing and shelter bed goals, and worked continuously with OHCS and ODEM toward meeting their goals.

The counties within the Portland Metro region created individual MAC Groups, and representatives from those groups met regularly to ensure coordination throughout the Metro area. Additionally, OHCS and ODEM continue to meet with MAC Group leads monthly during office hours and a recurring Challenges and Barriers meeting to continue supporting local efforts.

## Rural Oregon Continuum of Care (Balance of State)

With the passage of HB 5019 and HB 2001, OHCS received direction to address homelessness in the [Rural Oregon Continuum of Care](#) (ROCC), also known as the Balance of State, with \$26.135 million in funding during the 2023-2025 biennium. This funding must be used to create at least 100 shelter beds and rehouse 450 households by June 30, 2025.

### Local Planning Groups

When allocating similar homeless services funding, OHCS historically funded Community Action Agencies (CAAs) throughout the Balance of State. Seeing an opportunity to engage additional providers and increase coordination at the local level, OHCS opted to require the establishment of Local Planning Groups (LPGs) throughout all geographic regions of the Balance of State. Opt-in regions within the Balance of State through EO 23-09—Clatsop County, Linn County, and Malheur County—had previously established MAC Groups. These are reflected in the EO 23-02 and EO 23-09 regional map on page 5.



Local communities divided themselves into Local Planning Groups with designated leads to build consensus and approach planning equitably and efficiently. The LPGs also include [HB 4123](#) (2022) Pilot Communities.

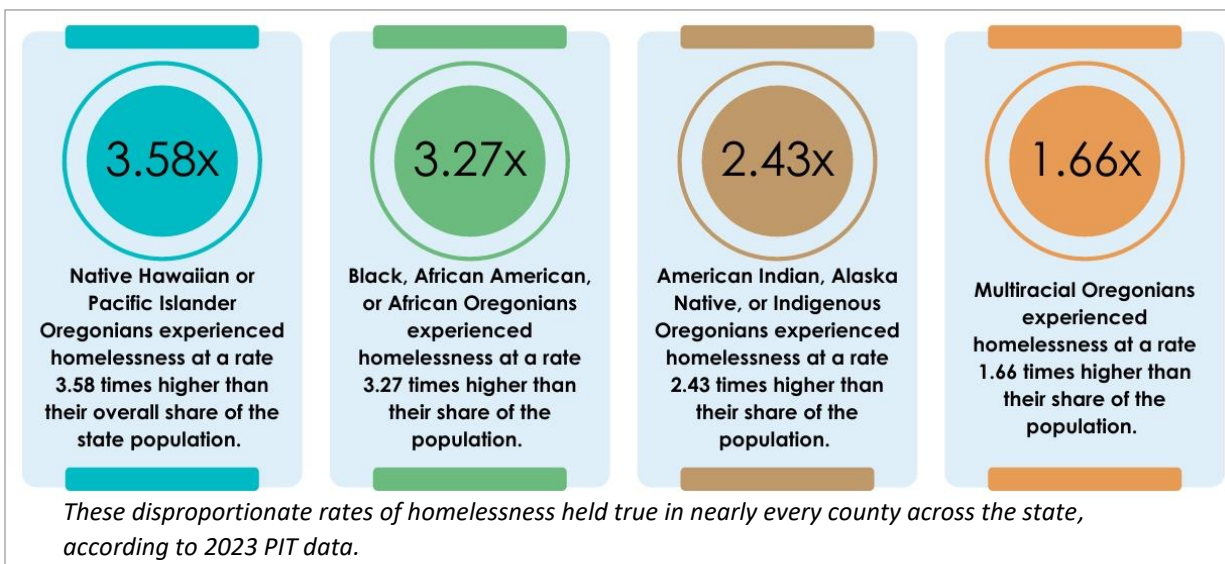
To support this effort, OHCS contracted with the Community Action Partnership of Oregon (CAPO), the lead agency for the ROCC, to expand its ability to provide robust data tracking and outcome reporting for the new providers and programs that this investment will create.

Balance of State agreements have been finalized, and the work is underway. To prepare regions for the work, OHCS held onboarding trainings, including Homeless Management

Information System (HMIS) training connected to rehousing and shelter, and a fiscal training to support regions as they request funds from the financial system. LPGs that requested additional technical assistance have been connected with OHCS's contracted technical assistance provider, ICF. Additionally, three BoS regions, Curry, Lincoln, and the City of Lebanon received technical assistance by participating in the 100 Day Challenge through the global nonprofit [REInstitute](#). Currently, REInstitute is establishing its second cohort for the 100 Day Challenge, and members will include the Balance of State regions that opt in. OHCS holds monthly office hours with LPGs, which will continue until the end of the 23-25 biennium. The next office hours are scheduled for May 24, 2024. In addition to office hours, OHCS staff have regularly met with Balance of State communities to offer support, guidance, and collaborative problem-solving as they work to meet their established milestones.

## Statewide Homelessness Disparities Data

OHCS has partnered with the Portland State University Homelessness Research and Action Collaborative (HRAC) to produce a yearly analysis of the Point in Time Count (PIT) data, with a special focus on what the data tells us about disparities across Oregon.



The 2023 Point In Time Count, conducted right before the Executive Order 23-02 response efforts began in January 2023, showed that 20,110 people were experiencing homelessness across Oregon on a single night in January 2023. 13,004 of those individuals were experiencing unsheltered homelessness. Across the country, as well as in Oregon, we know that, "racism and discrimination, particularly against Black and Indigenous communities, but also other people of color, people with physical and mental disabilities and members of the LGBTQIA+ community- have also been shown to increase the likelihood of homelessness due to impacts on: renting or purchasing housing; employment and income opportunities;

health and behavioral health access and treatment; educational access and attainment; and arrest, conviction and incarceration rates.”<sup>1</sup>

## Emergency Shelter and Rapid Rehousing

Thanks to the commitment of the Oregon Legislature and Governor Kotek, with input from stakeholders on both sides of the aisle, HB 5019 appropriated \$85.2 million to original emergency areas to meet specific shelter and rehousing goals. OHCS also set aside an additional \$3 million for a flexible funding pool to ensure the Emergency Homelessness Response goals were met. After assessing the highest needs to determine the best use for those funds, OHCS allocated \$1.9 million to support additional rehousing efforts for these regions, identified as having capacity to exceed their rehousing goals before Jan. 10, 2024:

- Jackson County received \$1,117,607 to rehouse an additional 67 households;
- Clatsop County (opt-in region) received \$354,581 to rehouse an additional nine households;
- Linn County (opt-in region) received \$177,812 to rehouse an additional nine households; and
- Malheur County (opt-in region) received \$250,000 to rehouse an additional nine households.

The table below summarizes funding allocated to each CoC to meet specific shelter and rehousing goals in their region:

Region	Final Allocation
OR-500 - Eugene/Springfield/Lane County CoC	\$15,514,697
OR-501 - Portland/Gresham/Multnomah County CoC	\$15,488,728
OR-502 - Medford, Ashland/Jackson County CoC	\$9,920,291
OR-503 - Central Oregon CoC	\$14,724,565
OR-504 - Salem/Marion, Polk Counties CoC	\$11,260,019
OR-506 - Hillsboro/Beaverton/Washington County CoC	\$7,994,011
OR-507 - Clackamas County CoC	\$5,415,294
*Malheur-Harney Counties	\$250,000
*Linn County	\$177,812
*Clatsop County	\$354,581
<b>Total</b>	<b>\$81,099,998</b>

*\*The three opt-in communities listed received a total of \$782,393 to be part of the EO rehousing effort.*

<sup>1</sup> Greene, J., Spurbeck, F. H., and Zapata, M. (2023). 2023 Oregon Statewide Homelessness Estimates. Portland State University Homelessness Research & Action Collaborative.

The final funding amounts distributed to the regions named in EO 23-02 took into consideration many factors, including the available appropriation, funding requests, details laid out in community plans, an assessment of readiness to achieve the goals, and a detailed funding formula that took unsheltered homelessness, poverty, and severe rent burden of low-income households into account. OHCS allocated all funds to MAC groups, who identified providers and subgrantees to support the work. Please see the Appendix for a list of subgrantee information for each MAC Group.

OHCS utilized the House Bill 5019 budget report, provider feedback, and lessons learned from previous funding structures to divide the funding process into two main parts. This approach ensured that each community across the Balance of State received funding and allowed OHCS to select the most viable and robust projects for shelter funding to ensure that they could meet the goal of increasing the number of shelter beds in the Balance of State. This dual funding approach included:

1. Formula funding tied to rehousing goals for each Local Planning Group (LPG) or MAC Group (in the case of the three opt-in regions); and
2. Competitive funding to support shelter bed creation.

Every community across the Balance of State received funding to rehouse a specific number of households and provide support for street outreach costs and other critical homeless services response funds, such as sanitation services. OHCS is providing communities with flexibility to use formula funds for shelter creation if the community still commits to rehousing the number of households assigned. Local flexibility, outcomes-oriented accountability metrics, and data-driven prioritization are all critical aspects of this program.

OHCS has provided Local Planning Groups that were not awarded shelter funds with the opportunity to utilize formula funds for shelter projects provided they achieve their rehousing goal and meet with OHCS to establish a plan.

Balance of State Communities	Final Allocation
Benton County	\$2,441,683
Clatsop County	\$3,836,732
Columbia County (CAT)	\$867,453
Coos County	\$1,927,819
Curry County	\$594,904
Douglas County (UCAN)	\$1,423,672
Hood River, Wasco, and Sherman Counties	\$1,915,012
Josephine County (UCAN)	\$2,038,720
Klamath, Lake Counties (KLCAS)	\$1,458,458
Lincoln County	\$856,179

Linn County	\$1,978,934
Malheur-Harney County	\$1,270,412
Tillamook County	\$769,405
Umatilla, Morrow, Wheeler, and Gilliam Counties (CAPECO)	\$2,120,476
Wallowa, Union, Baker, and Grant Counties (CCNO)	\$1,210,754
Yamhill County (YCAP)	\$1,324,386
<b>Total</b>	<b>\$26,035,000</b>

## Increasing Shelter Capacity

According to current national data, Oregon continues to experience a high rate of unsheltered homelessness, as has been the case historically. The 2023 Annual Homelessness Assessment Report to Congress stated that Oregon has the second-highest rate of unsheltered homelessness, surpassed only by California. Before the implementation of EO 23-02, an estimated 20,110 people were experiencing homelessness in Oregon, with just 6,168 year-round shelter beds to serve them, according to the 2023 Oregon Point-In-Time (PIT) Count. This was an increase in year-round shelter beds from the data that informed the 2019 Statewide Shelter Study, which found 4,174 emergency shelter beds across the state. Oregon also saw a greater increase in homelessness during the same period. All of these figures were collected in January of 2023, before EO 23-02 was implemented later that year.

Oregon's Emergency Homelessness Response invested in shelter capacity by aiming to add at least 600 new shelter beds in the EO regions before Jan. 10, 2024. The state significantly exceeded this goal by creating 1,047 beds, adding much-needed capacity to the system.

## CoC Shelter Goals and Reporting

The table below shows each Continuum of Care region's shelter bed creation goal and their progress toward meeting that goal as of Jan. 10, 2024:

Region	Shelter Bed Creation Goal	Shelter Beds Created by 1/10/2024
OR-500 - Eugene/Springfield/Lane County CoC	230	277
OR-501 - Portland/Gresham/Multnomah County CoC	140	160
OR-502 - Medford, Ashland/Jackson County CoC	67	123
OR-503 - Central Oregon CoC	111	183
OR-504 - Salem/Marion, Polk Counties CoC	79	90
OR-506 - Hillsboro/Beaverton/Washington County CoC	61	214
OR-507 - Clackamas County CoC*	-	-
<b>Total</b>	<b>688</b>	<b>1,047</b>

*\*The state did not award shelter funds to Clackamas County.*

### Senate Bill 5511 Sustaining HB 5019 Efforts

OHCS received \$160.3 million in funding from [SB 5511](#) to sustain work established during EO 23-02. \$65.6 million was allocated to MAC regions to sustain HB 5019 efforts in the areas of emergency shelter, unit access/landlord engagement, and street outreach. Additionally, \$39.7 million of the \$160.3 million was allocated to create the long-term rental assistance program, which will provide rental assistance to households rehoused in the EO region under EO 23-02. Of these SB 5511 funds, \$55 million were allocated to eviction prevention efforts.

The table below shows SB 5511 funding allocated to sustain EO 23-02 efforts.

Program	SB 5511 Funding Allocation
Emergency Shelter (sustaining efforts initiated with HB 5019 funds)	\$45,800,000
Unit Access (block leasing and landlord engagement)	\$17,500,000
Street Outreach	\$2,300,000
Long Term Rent Assistance Program	\$39,700,000
Eviction Prevention	\$55,000,000
<b>Total</b>	<b>\$160,300,000</b>

To date, \$61.4 million from SB 5511 has been allocated to the seven MAC regions to sustain HB 5019 emergency shelters, unit access/landlord engagement, and street outreach investments. Additionally, \$1.5 million was allocated to MAC Opt-Ins Malheur and Linn to add shelter capacity to their regions.

To gain a deeper understanding of the needs of MAC regions to sustain 5019 investments, OHCS held two engagement sessions. In these sessions OHCS worked with MAC groups to explore the best methods to release funding to local communities. Through these conversations, OHCS determined that the most effective approach to releasing the funds would be to analyze the needs of each region. This needs analysis considered what HB 5019 funds remained available for that region, in addition to anticipated funding needs to sustain the work.

The table on page 12 shows funding allocated to each CoC for emergency shelter, street outreach, and unit access/landlord engagement. ***(Discussion of the regions' SB 5511 funding allocations for LTRA and Eviction Prevention begins on page 21.)***

Continuum of Care (CoC)	Total Allocation
Central Oregon	\$10,527,194
Clackamas County	\$1,850,000
Jackson County	\$9,498,755
Lane County	\$7,490,000
Marion/Polk Counties	\$14,386,607
Multnomah County	\$13,007,102
Washington County	\$3,193,750
*Linn County	\$750,000
*Malheur County	\$750,000
<b>Total</b>	<b>\$61,453,408</b>

*\*Malheur and Linn Counties were allocated SB 5511 funds to provide gap funding from HB 5019*

*Please note that the total allocation amount above excludes OHCS admin costs.*

Throughout the emergency response, OHCS tracked shelter bed creation goals using a reporting process known as the Housing Inventory County (HIC) report. MAC Groups provided this report to OHCS every month to measure progress on the goals compared with the timeline in their community plan. OHCS collaborated with communities throughout the shelter development process, identifying and implementing specific steps for establishing new shelters.

The work that went into achieving the shelter goals required significant effort from local communities, and OHCS remains committed to providing CoCs continuing access to workshops, office hours, and individualized support as needed.

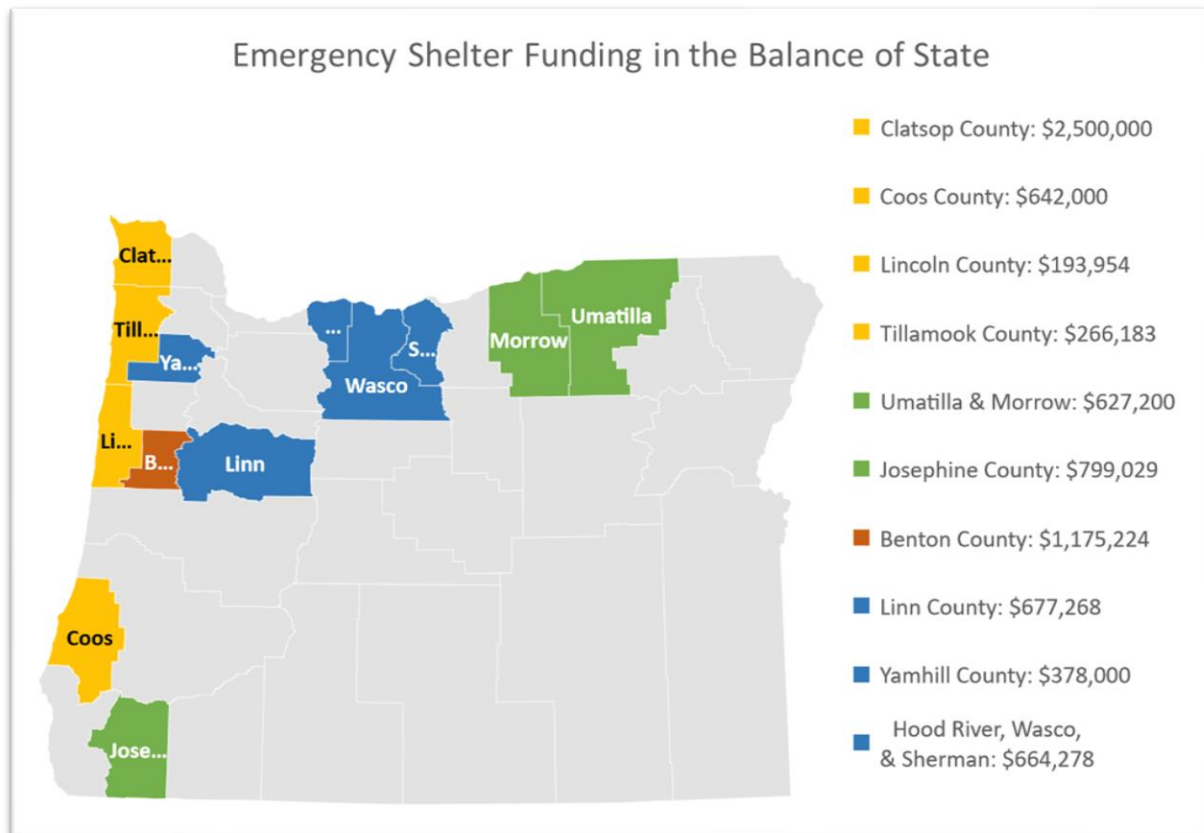
## Balance of State Shelter Goals and Reporting

OHCS received 29 shelter proposals from LPGs, with a total funding request of \$37,185,598, exceeding the total Balance of State allocation of \$26.1 million. To be responsive to community feedback and critical data about the pressing need for more shelters, OHCS increased the proportion of HB 5019 funding allocated to shelter projects, decreasing available funds to over \$18 million for rapid rehousing across the Balance of State.

After careful consideration, OHCS identified eleven high-impact shelter plans across ten communities to fund. Factors considered in the decision-making process included geographic diversity, shelter readiness, and the reduction of disparities and/or alignment with serving with local community-identified subpopulations.

Balance of State Communities	Shelter Bed Creation Goal	Shelter Allocation
Benton County	50	\$1,175,224
Clatsop County	80	\$2,500,000
Columbia County (CAT)	-	---
Coos County	8	\$642,020
Curry County	-	---
Douglas County (UCAN)	-	---
Hood River, Wasco, and Sherman Counties	34	\$664,278
Josephine County (UCAN)	16	\$799,029
Klamath, Lake Counties (KLCAS)	-	---
Lincoln County	70	\$193,954
Linn County	30	\$667,268
Malheur-Harney County	-	---
Tillamook County	20	\$266,183
Umatilla, Morrow, Wheeler, and Gilliam Counties (CAPECO)	25	\$627,200
Wallowa, Union, Baker, and Grant Counties (CCNO)	-	---
Yamhill County (YCAP)	14	\$378,000
<b>Total</b>	<b>347</b>	<b>\$7,913,156</b>

The map on the following page shows the ten Balance of State communities awarded funding for 11 emergency shelter projects serving 13 counties across the Balance of State. The key to the right of the map lists the counties served, the shelter project, and the funding awarded.



## Rehousing

Homelessness is, at its root, caused by the lack of housing that is affordable. An effective and compassionate response at a systems level must devote significant attention and resources to securing housing placements for those living outside and supporting those households to maintain their housing through several types of assistance. With this in mind, Oregon's Emergency Homelessness Response aimed to rehouse 1,200 households within regions designated in EO 23-02.

Rapid Rehousing services provide a range of critical supports for people experiencing homelessness, helping them secure and maintain stable housing. These services address immediate housing needs and the underlying factors contributing to homelessness. Here are some of the key services provided in a Rapid Rehousing program:

1. **Housing search assistance:** Case managers or housing specialists work closely with individuals to identify suitable housing options, navigate the rental market, and secure safe and affordable housing. They may provide resources, guidance, and advocacy to help individuals find and secure housing quickly. OHCS also allows services to be utilized for block leasing strategies to secure multiple units from a single housing provider.

2. **Financial assistance:** Rapid Rehousing programs offer short-term financial aid to cover move-in costs, rental deposits, and ongoing rental assistance. This financial support aims to bridge the gap between homelessness and housing stability, ensuring that those rehoused can afford their new housing and avoid eviction.
3. **Case management:** Case managers provide personalized support and assistance tailored to a person's individual needs. They help clients develop and implement a personalized housing stability plan, connect them with necessary resources and services, and address any barriers hindering housing stability.
4. **Mediation and landlord liaison:** Case managers may serve as mediators between tenants and landlords, helping to resolve conflicts, negotiate lease agreements, and advocate for the rights of people experiencing homelessness. They may also maintain relationships with landlords and property owners to secure housing opportunities for program participants.
5. **Supportive services:** Rapid Rehousing programs offer access to a range of supportive services, including mental health counseling, substance abuse treatment, employment assistance, life skills training, and budgeting support. These services aim to address underlying challenges and promote long-term stability.
6. **Follow-up support:** Rapid Rehousing programs typically provide ongoing support and follow-up to ensure housing stability even after someone secures housing. Support may include periodic check-ins, assistance with maintaining rent payments, and access to additional resources if needed.
7. **Progressive engagement:** Progressive engagement is an approach to helping households end their homelessness as rapidly as possible, despite barriers, with individually tailored financial and support resources. Through progressive engagement, assistance may be provided to households entering the homelessness system at a level specific to their need. In many cases, a household may need a small amount of assistance to stabilize, while others may need more.

Rapid rehousing programs provide comprehensive support by combining housing assistance, financial aid, case management, supportive services, and ongoing follow-up, empowering people experiencing homelessness to transition into stable housing and rebuild their lives.

### Landlord Engagement

Landlord engagement and ensuring unit access are pivotal in effectively addressing and ending homelessness. By actively involving landlords in the process, communities can expand the availability of affordable housing options for individuals and families experiencing homelessness. Landlords participating in housing programs and initiatives designed to combat homelessness create stable and supportive environments by providing access to units that meet the specific needs of individuals and families. Their involvement is vital to increasing housing availability and helps break down barriers and stigmas associated with homelessness. Through landlord engagement, communities can build stronger partnerships, foster understanding, and develop innovative solutions that empower individuals to

transition out of homelessness and into safe, permanent housing. Collaboration between landlords, local Continuums of Care and Local Planning Groups, and social service organizations is crucial in establishing a comprehensive approach that addresses the root causes of homelessness, ensures access to suitable housing units, and provides sustainable solutions for all those affected. For example, Lane County surveyed landlords to better understand opportunities to engage with them and their challenges. Clackamas County pays for renters' insurance for rehoused households as part of the effort to build successful relationships with landlords.

HB 5019 required OHCS to set aside \$3 million for the [Housing Choice Landlord Guarantee Program](#) to ensure that landlords and prospective tenants participating in rehousing efforts could benefit from the program's expansion via [HB 3417](#), which expanded HCLGP eligibility to landlords who have rehoused individuals as part of the emergency response effort after Jan. 10, 2023. This expansion has officially launched, and landlords can access program funds. The HCLGP pays up to \$5,000 to cover unpaid rent and property damage caused due to or during a tenant's occupancy. Additionally, [SB 1529](#) included a modification to the HCLGP to allow OHCS to increase the maximum reimbursement for damage to units that landlords can claim. OHCS has filed permanent rules with the Secretary of State Office for the program expansion.

As part of a proactive and solutions-oriented stance to achieve the rehousing goals, Governor Kotek made a call to action for landlords within the EO regions, asking them to partner with their local MAC Group to make rental units available to house more people experiencing homelessness. To respond to the call to action, OHCS collected landlord engagement points of contact from all MAC regions, including the three opt-ins. The Governor's call to action directed landlords to [OHCS's webpage](#), where these contacts were listed, and it is being used to cultivate relationships between interested landlords and their local regional contacts. Additionally, the Governor and OHCS met with Multifamily NW, housing authorities, and the Oregon Rental Association to encourage landlords to participate in rehousing efforts and listen to their feedback about the initiative. Partnering directly with landlords to better understand their needs has proven to be an invaluable aspect of the success of the EO 23-02 implementation.



## CoC Rehousing Goals and Reporting

As of Jan. 10, 2024, formal reporting confirms that the goal of rehousing 1,200 households in the original seven emergency order regions has been surpassed. The table below shows the reporting from local communities for the final figures:

Region	Rehousing Goal	Households Rehoused by 1/10/24
OR-500 - Eugene/Springfield/Lane County CoC	247	230
OR-501 - Portland/Gresham/Multnomah County CoC	186	232
OR-502 - Medford, Ashland/Jackson County CoC	200	242
OR-503 - Central Oregon CoC	186	200
OR-504 - Salem/Marion, Polk Counties CoC	182	176
OR-506 - Hillsboro/Beaverton/Washington County CoC	121	154
OR-507 - Clackamas County CoC	170	166
*Malheur-Harney Counties	9	5
*Linn County	9	8
*Clatsop County	9	13
<b>Total</b>	<b>1,319</b>	<b>1,426</b>

*\*The three opt-in communities listed in this table received a total of 27 households and \$782,393 to be part of the EO rehousing effort.*

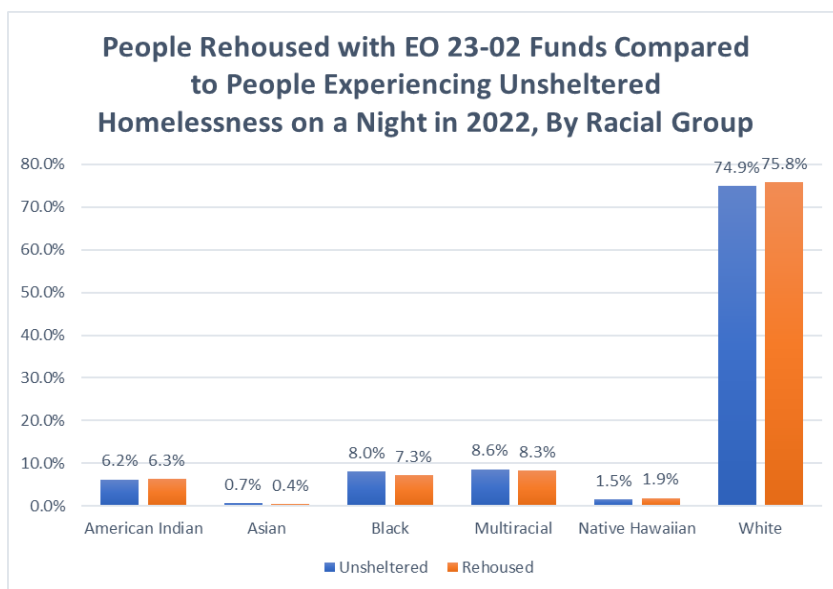
## Racial Disparities Analysis

Figure 1. OHCS is currently beginning to analyze the data from the first year of the emergency response to understand how communities across the EO regions performed in their commitment to reduce disparities found in their Community Plans. OHCS is working to produce an equity dashboard that will allow us to better understand the demographics of those served by rehousing and prevention. The data in Figure 1 is an example of what the dashboard will enable OHCS to examine both at the regional and local levels.

Across all EO 23-02 regions, there was relative parity when comparing the number of people experiencing unsheltered homelessness in 2022 and people rehoused in the program by racial group. Figure 1 shows this in greater detail. This is particularly encouraging for the American Indian, Alaska Native, or Indigenous and Black or African American populations where the data shows the deepest disparities. According to 2022 Census data, 1.31% of the population in Oregon identified as American Indian, Alaska Native, or Indigenous, and 2.4% of the population identified as Black or African American, while 6.2% of the unsheltered homeless population was American Indian, Alaska Native, or Indigenous, and 8% was Black

or African American. These disparities were prevalent throughout the EO Regions, and these populations were therefore a focus of many of the MAC groups.

For the Hispanic or Latinx population, MAC groups reached a greater proportion of them through this program than the proportion experiencing unsheltered homelessness. According to the 2022 Point-in-Time count data, 9.1% of all people experiencing unsheltered homelessness in the EO Regions were Hispanic or Latinx. The EO 23-02 data shows that



17.1% of all those rehoused with these funds were Hispanic or Latinx. This is more in line with the percent of the population living poverty that identifies as Hispanic or Latinx (18%).

EO 24-02 has resulted in new goals for rehousing and prevention for the ten regions named in the Executive Order. Rehousing goals will include households rehoused using HB 5019 funding after Jan. 10, 2024, and households placed through the Oregon Rehousing Initiative (ORI). The following table displays the rehousing goals by region:

Region	HB 5019 EO 24-02 Household Goal	EO 24-02 Rehousing Goal (ORI)
OR-500 - Eugene/Springfield/Lane County CoC	17	110
OR-501 - Portland/Gresham/Multnomah County CoC	52	100
OR-502 - Medford, Ashland/Jackson County CoC	50	50
OR-503 - Central Oregon CoC	100	60
OR-504 - Salem/Marion, Polk Counties CoC	163	120
OR-506 - Hillsboro/Beaverton/Washington County CoC	0	60
OR-507 - Clackamas County CoC	64	75
Clatsop County (Opt-In Region)	-	40
Linn County (Opt-In Region)	-	30
Malheur County (Opt-In Region)	-	20
<b>Total</b>	<b>446</b>	<b>665</b>

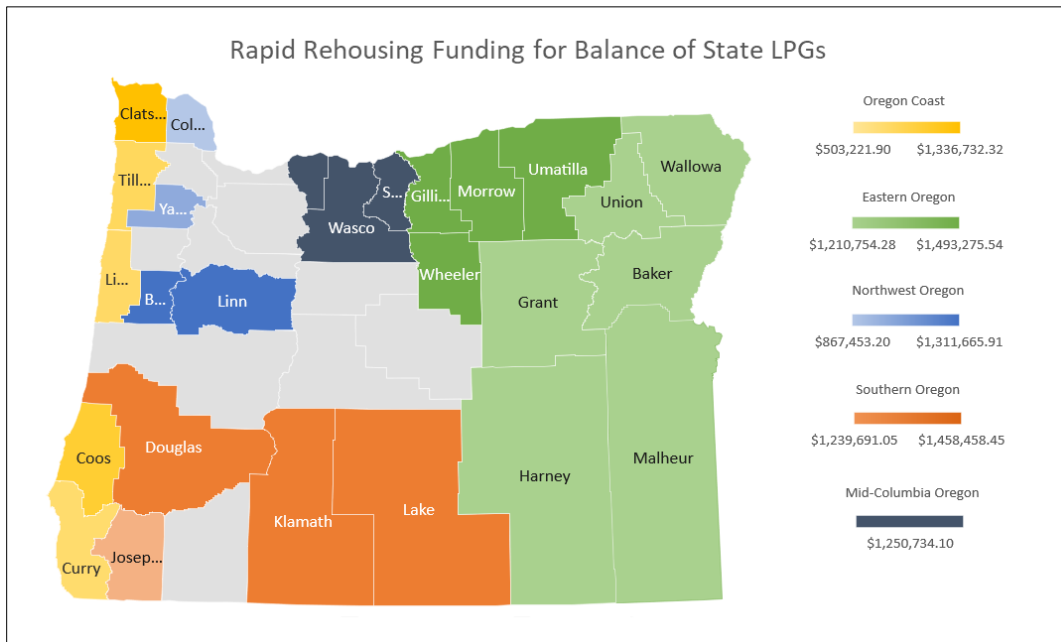
The MAC Groups will work collectively to rehouse 650 households, though some groups have identified regional goals that reach just beyond that number. The Balance of State's ORI goals are not included within EO 24-02. They will collectively rehouse an additional 277 households by June 30, 2025. More information on these housing placements is provided later in this report.

## Balance of State Rehousing Goals and Reporting

In September 2023, OHCS released the HB 5019 funding allocations and associated rehousing goals for Balance of State communities outlined in the table below. These rehousing goals do not include the households the regions committed to under the Oregon Rehousing Initiative.

Balance of State Communities	Rehousing Goal	Rehousing Allocation
Benton County	31	\$1,266,459
Clatsop County	33	\$1,336,732
Columbia County (CAT)	20	\$867,453
Coos County	32	\$1,285,799
Curry County	14	\$594,904
Douglas County (UCAN)	34	\$1,423,672
Hood River, Wasco, and Sherman Counties	29	\$1,250,734
Josephine County (UCAN)	31	\$1,239,691
Klamath, Lake Counties (KLCAS)	38	\$1,458,458
Lincoln County	16	\$662,225
Linn County	32	\$1,311,666
Malheur-Harney County	34	\$1,270,412
Tillamook County	12	\$503,222
Umatilla, Morrow, Wheeler, and Gilliam Counties (CAPECO)	40	\$1,493,276
Wallowa, Union, Baker, and Grant Counties (CCNO)	33	\$1,210,754
Yamhill County (YCAP)	21	\$946,386
<b>Total</b>	<b>450</b>	<b>\$18,121,844</b>

The map below shows the Local Planning Groups and MAC Groups comprised of 26 counties in the Balance of State. The table below shows the respective funding amounts for the five geographic regions for Rapid Rehousing work.



## Oregon Rehousing Initiative (Senate Bill 5701 Special Purpose Appropriation)

OHCS received \$39 million in a Special Purposes Appropriation via [SB 5701 \(2024\)](#). This funding is designated for a statewide rehousing program—the Oregon Rehousing Initiative—to help rehouse more community members experiencing homelessness.

OHCS created a framework for implementing the funding and [brought that plan forward](#) to the Interim Joint Committee on Ways and Means during January Legislative Days. OHCS continued engaging with communities to inform policy decisions as the program was further developed and will continue to do so as it is implemented. Aligning with the legislative intent of the program, these conversations and best practices have informed the following program elements of ORI:

- Providers are encouraged to use **progressive engagement** to tailor services to the individual needs of each household served. While some households may require the maximum amount of rental assistance allowable, others may need shorter durations to stabilize.
- Rehoused households are eligible for a **maximum of 24 months of rental assistance**. Providers must place households by June 30, 2025. However, regions will have until June 30, 2027, to expend funds to allow for the full 24 months of rental assistance for any households that may require it.
- **Household eligibility criteria have been expanded** from HB 5019 rehousing programs to include the following categories of homelessness: Category 1: Literally Homeless, Category 3: Homeless Under Other Federal Statutes, Category 4: Fleeing/Attempting to Flee Domestic Violence, and Category 6: Unsheltered Homelessness. (Legislative

intent of HB 5019 rehousing programs was to support *unsheltered* homelessness, and therefore, eligibility only included Category 6: Unsheltered Homelessness.)

- Performance measures will go beyond just the number of households rehoused. In addition to meeting their regional rehousing goal, **regions will report on key performance indicators** aligned with reducing the time participants spend homeless and increasing the housing stability of those rehoused.

OHCS has learned that allowing local communities flexibility in determining how they will use processes like Coordinated Entry is critical to ensuring equitable funding distribution to those most in need. Lastly, OHCS recognizes the critical importance of services such as housing navigation, housing counseling, intensive case management, retention supports, and other wraparound services to support the housing stability of a highly vulnerable population. These services will all be allowable through ORI rehousing programs.

OHCS received and reviewed regional plans from MAC and LPGs detailing how they will implement ORI programs in their regions. Discussions occurred as needed, and final rehousing goals were negotiated and confirmed. OHCS is actively working through the procurement process for ORI agreements, with a goal of finalizing this by the end of May. While ORI programming may be backdated to April, OHCS anticipates rehousing to commence in most regions in June 2024.

All rehousing placements must be made by June 30, 2025; however, in order to allow for a maximum of 24 months of rental assistance for each household rehoused, regions will have until June 30, 2027, to expend their total allocation.

ORI funding allocations were determined utilizing a formula funding process, with the formulas based on the following weights: ACS Poverty (15%), Housing Factor/Cost Burden (15%), Homeless (30%), Unsheltered Rate (30%), and McKinney-Vento (10%). OHCS used a collaborative process to determine rehousing goals for each region. Regions submitted ORI Regional Plans detailing how they would implement the program in their region based on the funding being allocated. This included the total number of households that they would commit to rehousing through ORI programming. These final allocations and rehousing goals are provided in the tables below. Please note that ORI also includes a 25% set-aside for Culturally Responsive Organizations (CROs). OHCS is currently in the process of working with CROs to determine final allocation amounts and rehousing goals. In total, CROs are set to receive a little over \$9.4M, which is not reflected in the tables below.

EO 24-02 Region	ORI Funding Allocation	ORI Rehousing Goal
OR-500 - Eugene/Springfield/Lane County CoC	\$2,094,244.00	110
OR-501 - Portland/Gresham/Multnomah County CoC	\$3,393,102.28	100
OR-502 - Medford, Ashland/Jackson County CoC	\$1,152,691.71	50
OR-503 - Central Oregon CoC	\$2,056,329.44	60
OR-504 - Salem/Marion, Polk Counties CoC	\$2,034,071.36	120

OR-506 - Hillsboro/Beaverton/Washington County CoC	\$1,168,890.30	60
OR-507 - Clackamas County CoC	\$912,170.91	75
Clatsop County (Opt-In Region)	\$998,974.21	40
Linn County (Opt-In Region)	\$1,009,373.10	30
Malheur County (Opt-In Region)	\$834,521.91	20
<b>Total</b>	<b>\$15,654,369.22</b>	<b>665</b>

<b>Balance of State Region (not named in EO 24-02)</b>	<b>ORI Funding Allocation</b>	<b>ORI Rehousing Goal</b>
Benton County	\$972,819.44	20
Columbia County (CAT)	\$569,821.78	20
Coos County	\$960,623.71	32
Curry County (Brookings Core Response)	\$390,787.02	8
Douglas County (UCAN)	\$935,196.88	23
Hood River, Wasco, and Sherman Counties	\$850,024.19	20
Josephine County (UCAN)	\$931,353.14	20
Klamath and Lake Counties (KLCAS)	\$958,047.53	25
Lincoln County	\$502,670.36	15
Community Action Program of East Central Oregon (CAPECO)	\$1,033,644.27	30
Community Connection of Northeast Oregon (CCNO)	\$795,333.01	24
Tillamook County (CARE)	\$349,264.24	10
Yamhill County	\$719,045.22	30
<b>Total</b>	<b>\$9,968,630.79</b>	<b>277</b>

## Statewide Homelessness Prevention

Preventing an individual or family from losing their home is the most cost-effective approach to addressing and reducing homelessness. [House Bill 5019](#) allocated a total of \$33.6 million to support homelessness prevention efforts, to be deployed through two pre-existing programs: 80% of funding delivered through the Oregon Eviction Diversion and Prevention (ORE-DAP) program and 20% through the Eviction Prevention Rapid Response (EPRR) program. These resources were deployed statewide to prevent 8,750 households from becoming homeless by funding rent assistance and other eviction prevention services.

OHCS and our partners surpassed the goal of preventing homelessness for 8,750 households by providing services to 9,024 households. OHCS released a final version of the [dashboard](#) on April 5, 2024.

## Prevention Funding and Goals

OHCS received \$160.3 million in funding from SB 5511 to sustain the emergency response efforts. \$55 million was allocated for homelessness prevention, 70% of which was deployed statewide through ORE-DAP and EPRR after Jan. 10, 2024.

In December 2023, Community Action Agencies (CAAs) received allocation announcements for the next wave of SB 5511 ORE-DAP funds to continue services. \$27.72 million is being deployed through ORE-DAP and \$6.93 million through EPRR. OHCS has sent out all agreements for these resources to ensure ongoing rental assistance is available during the transition from HB 5019 resources to SB 5511 funds. All contracts have been executed.

The remaining 30% of the \$55 million appropriation will be deployed through culturally responsive organizations (CROs) delivering prevention services. Three organizations that received prior 2021-23 funding were reallocated the combined \$16.5 million based on prior biennium percentages. The Oregon Worker Relief Coalition, the Urban League of Portland, and Immigrant and Refugee Community Organization (IRCO) provide eviction prevention rent assistance, wraparound supports, basic needs assistance, and other stability supports.

During the 2024 Oregon Legislative session, SB 1530 appropriated \$34 million to OHCS for homelessness prevention services, including those delivered through the Oregon Eviction Diversion and Prevention (ORE-DAP) and Eviction Prevention Rapid Response (EPRR) programs, as well as culturally responsive organizations. Per the Legislature's direction, \$7 million of SB 1530 prevention funds were appropriated for distribution to Urban League of Portland for homelessness prevention services.

OHCS anticipates contract agreement and funding allocations to be delivered to grantees in June 2024.

The combined eviction prevention efforts statewide are anticipated to engage in homelessness prevention activities with 11,800 Oregon households by June 30, 2025. Included in this total are EPRR goals for SB 5511 and SB 1530 of 1782. Final allocations and OREDAP goals are provided in the table below.

Eviction Prevention Funding Allocations & Goals						
Agency	SB5511 Allocation	SB5511 Goal	SB1530 Allocation	SB1530 Goal	Total Allocations (SB5511 & SB1530)	Total Goals (SB5511 & SB1530)
ACCESS	\$1,507,416	255	\$1,033,222	149	\$2,540,638	404
CAO	\$2,656,350	349	\$1,820,730	203	\$4,477,080	552
CAPECO	\$497,214	198	\$340,804	115	\$838,018	313
CAT	\$786,955	352	\$539,399	205	\$1,326,354	557
CCNO	\$371,074	123	\$254,344	72	\$625,418	195
CCSSD	\$1,924,121	476	\$1,318,842	277	\$3,242,963	753
CINA	\$297,527	80	\$203,933	47	\$501,460	127
CSC	\$1,833,406	500	\$1,256,663	291	\$3,090,069	791
KLCAS	\$617,186	175	\$423,035	102	\$1,040,221	277
KLCAS-Curry	\$163,717	40	\$112,216	23	\$275,933	63
LCHHS	\$2,903,859	453	\$1,990,379	264	\$4,894,238	717
MCCAC	\$293,427	116	\$201,122	68	\$494,549	184
MULTCO	\$5,672,947	1,200	\$3,888,383	699	\$9,561,330	1,899
MWVCAA	\$2,616,789	697	\$1,793,615	406	\$4,410,404	1,103
NIMPACT	\$1,417,053	290	\$971,285	169	\$2,388,338	459
OHDC	\$1,658,106	497	\$1,136,508	290	\$2,794,614	787
UCAN	\$1,449,245	250	\$993,350	146	\$2,442,595	396
UCAN-Coos	\$500,146	130	\$342,813	76	\$842,959	206
YCAP	\$553,461	164	\$379,357	96	\$932,818	260
<b>TOTAL</b>	<b>\$27,719,999</b>	<b>6,345</b>	<b>19,000,000</b>	<b>3,697</b>	<b>46,719,999</b>	<b>10,042</b>

## Oregon Eviction Diversion and Prevention Program (ORE-DAP)

ORE-DAP assists Oregonians with low incomes at risk of eviction or homelessness. This program launched in 2021 and is administered statewide by Community Action Agencies (CAAs). Through ORE-DAP, CAAs and/or their subgrantees provide local rental assistance while partnering with providers of other critical eviction and housing-related resources, such as legal services and other wraparound interventions, to support households facing eviction.

ORE-DAP grantees were expected to prevent evictions for 7,000 Oregonians, or 80% of Oregon's Emergency Homelessness Response total prevention goal. ORE-DAP providers have reported to OHCS through the Homeless Management Information System (HMIS) that they have successfully prevented homelessness by providing an eviction prevention intervention for 7,409 households.

## ORE-DAP Goals and Reporting

The table below outlines the funding allocated to each CAA, their corresponding homelessness prevention goal, and the number of evictions prevented through Jan. 10, 2024.

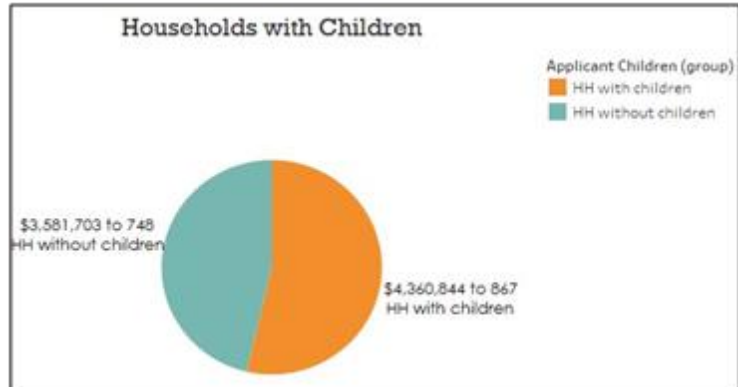
Community Action Agency (CAA)	Service Area	ORE-DAP Total HB5019 Allocation	Prevention Goal	Households Served by 1/10/2024
<b>ACCESS</b>	Jackson	\$1,479,412	385	412
<b>Community Action Organization (CAO)</b>	Washington	\$2,584,964	673	721
<b>Community Action Partnership of East Central Oregon (CAPECO)</b>	Umatilla, Gilliam, Morrow, and Wheeler	\$459,476	120	163
<b>Community Action Team (CAT)</b>	Clatsop, Columbia, and Tillamook	\$742,181	193	294
<b>Community Connection of NE Oregon (CCNO)</b>	Baker, Grant, Union, and Wallowa	\$359,479	94	125
<b>Clackamas County Social Services (CCSD)</b>	Clackamas	\$1,883,236	490	366
<b>Community in Action (CINA)</b>	Malheur and Harney	\$270,028	70	69
<b>Community Services Consortium (CSC)</b>	Lincoln, Linn, Benton	\$1,772,158	461	474
<b>Klamath and Lake Community Action Services (KLCAS)</b>	Klamath, Lake, and Curry Counties	\$766,727	200	200
<b>Lane County Human Services (LCHHS)</b>	Lane County	\$2,843,772	741	810
<b>Mid-Columbia Community Action Council (MCCAC)</b>	Hood River, Sherman, and Wasco	\$284,838	74	69
<b>Mid-Willamette Valley Community Action Agency (MWVCAA)</b>	Marion and Polk	\$ 2,560,310	667	691
<b>Dept. of Human Services, Youth &amp; Family Services Division</b>	Multnomah	\$ 5,474,036	1426	1481
<b>Neighbor Impact</b>	Crook, Deschutes, and Jefferson	\$1,358,798	354	356
<b>Oregon Human Development Corporation (OHDC)</b>	Underserved communities, Hispanic &	\$1,607,860	419	528

	Latinx community & Agricultural workers			
<b>United Community Action Network (UCAN)</b>	Douglas, Josephine, and Coos	\$1,898,806	494	508
<b>Yamhill Community Action Partnership (YCAP)</b>	Yamhill	\$533,920	139	142
	<b>Total HB5019 ORE-DAP Allocations to CAAs: \$26,880,001</b>		<b>7,000</b>	<b>7,409</b>

## Eviction Prevention Rapid Response (EPRR) Program

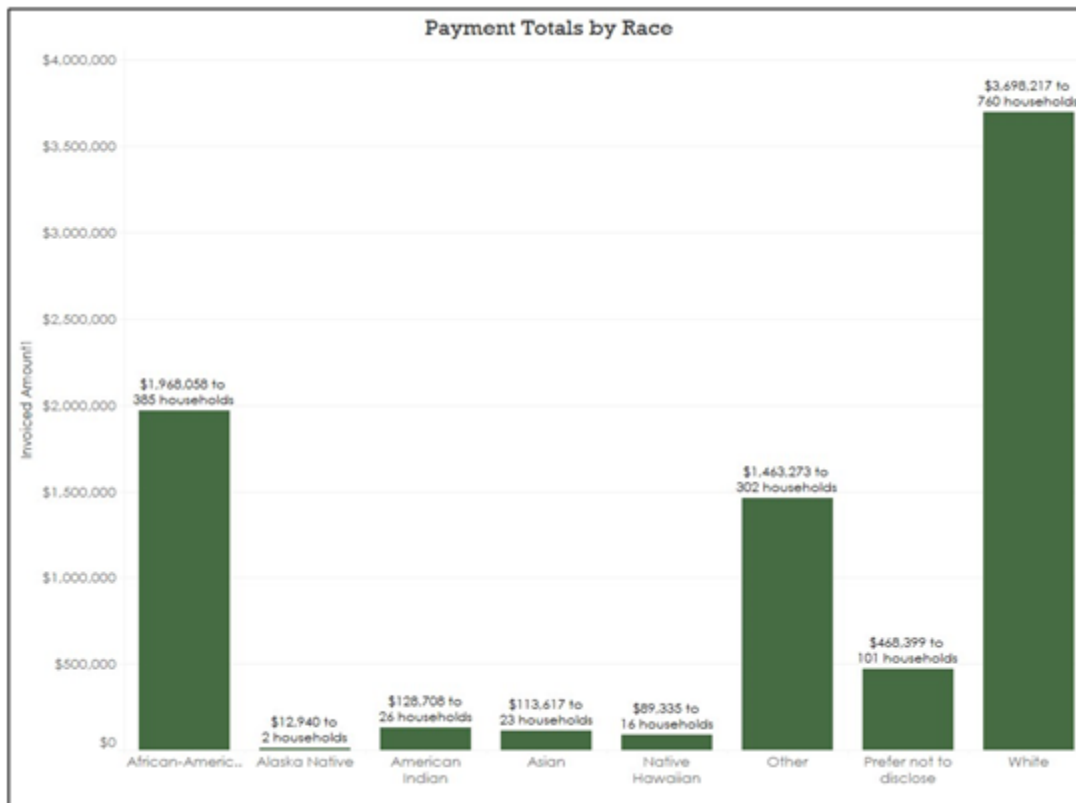
The EPRR Program was created in the 2021-2023 biennium in anticipation of increased evictions due to safe harbor protections expiring after the COVID-19 pandemic. In partnership with the Oregon Law Center’s [Eviction Defense Project](#), EPRR provides rapid resources in response to a pending eviction in conjunction with other housing stability supports, like legal services and case management.

As part of this successful program, Oregon Law Center and other pre-approved legal aid services and specific direct service providers can access a rapid response hotline, portal, and funds to intervene to prevent evictions by providing rapid financial support. OHCS’ contracted processing vendor has the requisite financial capacity and intake expertise to receive “in the moment” applications for emergency rental assistance to Oregonians with eviction court summons.



### EPRR Goals and Reporting

With 20% of Homelessness Prevention funding dedicated to EPRR, OHCS and our partners worked to prevent evictions for 1,750 Oregonians statewide, or 20% of the total homelessness prevention goal articulated in Executive Order 23-02. Specifically, OHCS allocated \$6.72 million to EPRR out of HB 5019 resources.

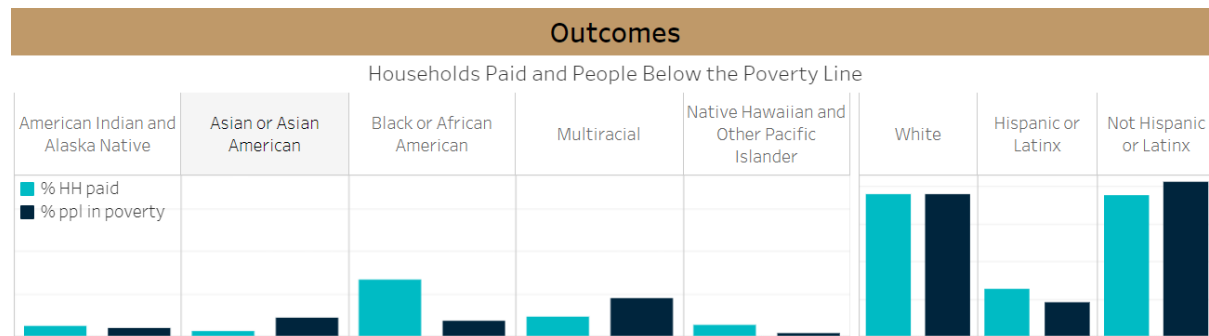


EPRR served 1,615 distinct households for \$7.9 million in total assistance paid through HB 5019 funds. To support additional households who faced eviction due to nonpayment, since the program’s relaunch under Oregon’s Emergency Homelessness Response, data shows higher-than-estimated costs per household to prevent an eviction. As a result, OHCS utilized \$2.7 million of SB 5511 prevention funds to support EPRR payments through Jan. 30, 2024.

### Outcomes based on racial demographics

As we have described above, OHCS utilized an approach that focused on the fact that many communities across Oregon experience homelessness at different rates, especially when examining the data by race and ethnicity. OHCS has been developing an equity analysis [dashboard](#) to look at the first year data from prevention to better understand the results. An important caveat the data on prevention is provided to OHCS at the household level, and the comparison being used is to people in poverty, making this a difficult comparison. The table below is a screenshot from the dashboard that shows the various racial and ethnic groups and how often they appear in the data compared to the rate at which they experience poverty across Oregon. We see that, while there are some groups such as Black or African Americans that were served at much higher rates than the proportion they show up in those experiencing poverty in Oregon, we also have other groups that are being served at lower rates, such as those who identify Served using the prevention funding in EO 23-02. This is also likely indicative of the various factors that drive the disparities we see in homelessness,

such as racism and discrimination, increasing the potential for housing instability amongst certain racial groups.



## Long Term Rent Assistance Program

OHCS was tasked with creating a Long-Term Rent Assistance (LTRA) program to ensure that the households rehoused through EO 23-02 and HB 5019 rehousing investments have continued services and rental assistance after Jan. 10, 2024, if needed. This program will help with the cost of rent to increase housing access and long-term housing stability for people exiting homelessness. This type of assistance has proven to be a key strategy to support housing stability, and for some people, it is vital to their ability to stay housed.

OHCS implemented a strategic approach to allocate resources and efficiently foster resilient community planning as follows:

- \$39.7 million has been appropriated for the 2023-2025 biennium to OHCS for this program. OHCS funding allocation will utilize MAC Regions' EO 23-02 rehousing accomplishments and the identified need for ongoing assistance from those rehoused under EO 23-02 to calculate final funding allocation percentages.
- OHCS has entered into initial agreements with MAC regions to release 15% of the total funding for program planning purposes. Each MAC group will provide a detailed plan for the community on how they would structure the program based on the final LTRA Guidance.
- Community Plans will help shape and determine final goals and allocation amounts.

OHCS finalized the LTRA Program Guidance in February 2024. The guidance informs local jurisdiction program implementation expectations. OHCS has engaged in the following processes to help build out the design of the LTRA program:

- OHCS convened a workgroup representing each EO region. Members contributed valuable insights and expertise during their sessions, which concluded in December 2023. The guidance resulting from these discussions was subsequently approved in February 2023.

- OHCS has partnered with [Portland State University Homelessness Research and Action Collaborative \(HRAC\)](#) to conduct a thorough review of literature and assess local programs offering Long-Term Rent Assistance (LTRA). The aim is to identify best practices and effective strategies specifically as they relate to racial injustice and considerations when developing service programs. Their research, findings, and recommendations were incorporated in the build-out of the program guidance.
- OHCS has finalized an agreement with a peer support consultant who will support lived experience engagement to inform LTRA program implementation and evolution. The Mental Health & Addiction Association of Oregon (MHA AO) is a peer-run, community-based nonprofit organization. MHA AO will conduct statewide data collection activities, including focus groups, listening sessions, and online surveys aimed at supporting people experiencing homelessness and their long-term needs. MHA AO will compile and analyze the quantitative and qualitative data to produce a comprehensive project report.

The projected timeline for the final Long Term Rent Assistance program implementation is slated for mid to late June 2024.

## Tracking and Support for Regions

### Data Dashboard

OHCS's [Emergency Homelessness Response website](#) includes an interactive data dashboard that displays progress on Oregon's Emergency Homelessness Response goals. The website provides access to data, progress updates, information for landlords on how to get involved with local efforts, and other related information.

The interactive data dashboard allows OHCS and local communities to demonstrate progress on Oregon's Emergency Homelessness Response goals. The dashboard does not display real-time data, but activities performed before the present month. For example, in January 2024, OHCS published progress toward the goal through November 2023.

Local regions shared the prior month's data with OHCS on the 20th of each month. Upon receipt, the Homeless Management Information System (HMIS) and Research Division staff review the data to ensure accuracy.

OHCS updates the public dashboard on the 15th of the month after allowing ample time for all reports to be reviewed for completeness and accuracy.

Local Planning Groups and Multi-Agency Coordination (MAC) groups across the Balance of State have developed plans that include their individual measurable goals, which will collectively accomplish two specific outcomes by June 30, 2025.

The Balance of State dashboard will show data related to rehousing efforts and shelter bed construction both overall in the BoS with breakdowns showing progress toward goals for each LPG, as well. Data will be updated quarterly. The dashboard is scheduled to be published and available to the public on May 15<sup>th</sup>.

## Technical Assistance

OHCS has contracted with a dedicated team of experts at [ICF International, Inc.](#), a global consulting and technology services company that provides various services, including strategic planning, management, marketing, and analytics. This partnership has expanded state capacity and ensured partners received the support and guidance needed to meet their goals around unsheltered homelessness. This strategic partnership continues to bring expertise to local communities, equipping statewide partners with specialized knowledge and insight. The collaboration demonstrates a firm commitment to finding innovative solutions that support communities' local challenges.

In August 2023, OHCS launched an ICF-led technical assistance webinar series open to every community involved in the emergency homelessness response. They conducted monthly webinars on critical topics, ranging from shelter best practices to landlord recruitment and engagement.

OHCS continues to partner with the global nonprofit [REInstitute](#), which offers TA support through their Oregon 100-Day Challenge on Homelessness. Through the 100-Day Challenge, REInstitute works with communities to examine local barriers and system challenges that can impact homelessness in their region. Three regions from the Balance of State are participating in the challenge as the first cohort. The second cohort will be from the EO region and is still under development. REInstitute held three workshops the week of Jan. 15 and will hold a workshop this spring for partners to dive into system design. These workshops provide a space to create solutions for housing barriers identified by the participating communities.

In total, including non-emergency response work, OHCS' contract with ICF can support up to \$1 million in technical assistance to Oregon service providers and homelessness response leaders. REInstitute provides their services with a total not-to-exceed contract amount of \$500,000. These agreements both span across the 2021-2023 biennium into the 2023-2025 biennium and are therefore being paid out of funds available from the Biennium in which the services occurred.

Rural needs are a critical aspect of this project, and OHCS recognizes the uniqueness of providing technical assistance in communities across Oregon. OHCS is partnering directly with the Rural Oregon Continuum of Care through a capacity-building grant. This grant will help build ROCC's internal ability to provide critical technical assistance to communities across the Balance of State. The agreement was finalized in late 2023.

## Key Takeaways

As OHCS and communities statewide engaged in the emergency response work, we created an environment where learning and growth were prioritized and celebrated. In light of that, we want to highlight some key takeaways that are critical for the state as we develop deeper levels of response to the problem of homelessness.

### Successes

**Funding Structure:** OHCS developed and deployed an entirely new system for delivering homeless services funding in Oregon during this response. This system emphasizes an outcomes-oriented funding structure that holds local systems accountable for achieving their goals. By tapping into already-existing infrastructure, such as the federal government's system for delivering homeless services known as the Continuum of Care or the House Bill 4123 Pilot Communities established by the Oregon Legislature, the state significantly accelerated providing services in a coordinated and concerted manner. Investing in locally-organized systems allows for decision-making, prioritization, and delivery of vital services while still ensuring that smaller organizations serving unique populations across Oregon can access the funds.

**Collaboration with Multiple Levels of Government:** The state effectively developed deeper partnerships with multiple levels of government throughout this effort. By working with local governments, including cities and counties, who are often at the frontlines of supporting people experiencing homelessness, OHCS ensured those close to the challenges helped craft the solutions. OHCS also tapped into the existing system thanks to the federal government's investments through the Department of Housing and Urban Development (HUD). Moreover, OHCS engaged with the nine Federally Recognized Tribal Governments for direct funding to ensure tribal sovereignty and authority were honored and respected during the emergency response.

**Transparency & Accountability:** State government is mandated to build responses to critical societal problems that ensure transparent, easy-to-understand results and accountability for achieving goals. As part of EO 23-02, OHCS had a clear mandate from the Governor to build a response that allowed the decisions, processes, and results clear. By creating a dashboard, rigorous commitment to data systems already used by local providers, and consistent reporting on the results, OHCS has ensured the investment from the Legislature has yielded the results that the people of Oregon demand of their government.

**Agency Operations & Infrastructure:** OHCS and ODEM worked to set up the emergency response infrastructure rapidly. An effective government response requires committed public servants who know their role and can turn a policy into practical implementation. By having the flexibility offered by the Executive Order, as well as the staffing commensurate to the task, the state was able to quickly deploy funding to local communities and ensure the

back-end functions – financial systems, procurement, legal review, communications, research, and data, as well as other vital functions, effectively operated. Investment in this staffing infrastructure helped to ensure vital results for Oregonians in crisis.

**Technical Assistance:** OHCS has invested heavily in Technical Assistance as described above. This continues to be one of the most critical interventions, supporting local communities and state governments in incorporating learnings and best practices nationwide. Having expert advisors available to work through strategy, implement training, and support local leaders with big decisions has yielded immeasurable results. The state must continue supporting communities by having experts available for specific and measurable impact.

**Eliminating Disparities:** OHCS utilized a community planning process informed by national advisors at ICF, Inc. to ensure the response to EO 23-02 included a specific focus on reducing or eliminating disparities in the homelessness system. The community planning process required each local community to look at available data and identify what groups continue to have higher homelessness rates than their peers. This activity ensured that prioritization for responses was informed by the specific communities that are most in need. OHCS will continue to evaluate the racial disparities and outcomes for those we have served using an equity and racial justice lens over the coming months to learn how the response and process worked to achieve the goal of reducing disparities in the system.

## Ongoing Trends

**Behavioral Health: (Housing 360 Pilot)** EO 23-02 implementation illuminated critical gaps within our broader homeless services system that require significant strategic alignment of resources, increased collaboration, and design modifications to correct. One of the consistent areas of feedback and gaps that EO 23-02 MAC Groups continually elevated was the level of need for additional specialized behavioral health resources to support people experiencing homelessness who also have behavioral health diagnoses. There are few interventions, programs, and resources available to the state enterprise that explicitly tie together and work to bridge solutions for this critical multi-dimensional population. In order to effectively end homelessness in Oregon, especially chronic homelessness, we need tools that enable local communities to bring together diverse funding sources, delivering high-quality and effective services that provide supports to the population while reducing incidences of homelessness.

To help inform future investments, state actions, and programmatic criteria, OHCS and the Interagency Council on Homelessness have proposed a pilot program—the Housing 360 Pilot—to cultivate greater coordination of health, behavioral health, and social services, as applicable, with the goal of improved housing outcomes through the provision of comprehensive, systematic coordination and racially equitable services. The remaining \$3.4 million, currently unallocated from ORI through SB 5701, will be directed toward the pilot, with a request for proposal process taking place among current ORI grantees. This pilot initiative builds on EO 24-02’s directive to engage more deeply with communities around unmet behavioral health needs in the state. The pilot would focus on providing funding that

helps create bridges of access and care between the homeless services system and the behavioral health system.

**High Need for Assistance:** Eviction data across Oregon reports 22,460 eviction cases filed from January to December 2023. Of those cases, 18,193 (81%) were for nonpayment of rent. To support these additional households who faced eviction due to nonpayment, OHCS would need an increased investment of roughly 50% more compared to current funding levels to accommodate the need for additional rental assistance for those facing evictions due to nonpayment of rent. This demonstrates that while allocated resources prevented nearly 9,000 households from eviction, the continued need for rental assistance persists.

According to data from the [Eviction Research Network](#), eviction filings demonstrate racial disparities, with particularly high filing counts for Black renting households in Oregon. Over the past 12 months, an eviction filing has been experienced by:

- 1 in 30 renting households (3.3%)
- 1 in 14 Black households (7%)
- 1 in 42 Latine households (2.4%)
- 1 in 37 “Other Group” (Asian, mixed-race, Indigenous, and other racial/ethnic groups) households (2.7%)
- 1 in 42 White households (2.3%)

We know that the best way to reduce homelessness is to prevent it from happening altogether. Oregon must continue to invest in homelessness prevention to slow the number of Oregonians experiencing homelessness while we continue to invest in shelter solutions and housing production.

**Workforce:** The homeless response system relies on thousands of frontline staff providing the care, support, guidance, and expertise to people experiencing homelessness. A workforce of professionals to provide this support is critical to accomplishing the goals of the Homelessness Emergency Response. Non-profit organizations and local governments have reported incredible challenges in hiring, staffing, and equipping their teams because of low wages, difficult and stressful environments, and other factors that broadly impact the non-profit industry.

**Integration with local services:** Homeless services systems require complex coordination between federal, state, and local funders, as well as between private and public funders. We continue to see local homeless services systems utilizing Executive Order 23-02 resources within their local systems. Because the MAC groups are integrated within their CoC infrastructure, the federal resources going into each community are being deployed alongside local or state resources. This type of integration is critical to ensuring that funding works within the larger system to end homelessness in each community.

**Rehousing Unit Access:** Rehousing people experiencing homelessness requires relationships with various critical partners, including property owners who rent to households exiting homelessness. We continue to see the need for more available housing hampering efforts to quickly rehouse households prepared to move into permanent housing. Recognizing this

important relationship, OHCS continues to fund the production and preservation of affordable housing and is also working with local MAC Groups to ensure they have the resources to build relationships with property owners to locate more available units.

**One-Time Funding:** One-time funding allocations reduce the effectiveness and impact of services in light of our workforce challenges. Non-profits' expansion and contraction cycles result in frequent layoffs, inability to hire permanent employees, and unclear funding landscape for organizations that rely on the ongoing support. It is essential to have skilled and experienced personnel in critical roles and stable funding for organizations at the front line is crucial to help address this problem.

## Accountability

The Legislature's mandate for OHCS was very clear for this effort: invest in communities to reach specific, measurable outcomes and ensure accountability throughout Oregon's Emergency Homelessness Response effort.

As part of their contracting process with OHCS, local communities were required to outline when they anticipated reaching certain milestones in working toward their shelter bed creation and rehousing goals. MAC groups were required to outline monthly milestones in their community plans. Local Planning Groups also provided quarterly milestones, although their contracted period to reach their goals is June 30, 2025. If a community fails to meet a milestone they committed to, OHCS believes the initial step towards getting back on track is a conversation about local needs, challenges, and potential solutions. Some examples of challenges local communities may face that OHCS can support include:

- A local service provider may be experiencing a challenge with data entry and would benefit from additional training and technical assistance.
- A MAC group or LPG may need technical assistance to support them in securing additional units they can utilize to rehouse more households.
- OHCS and ODEM may require specific modifications to the operations of the MAC group meetings to ensure they are meeting their intended purpose of coordinating the local response efforts.
- OHCS may require a corrective action plan from MAC groups or LPGs who are behind on their goals to document the attempts and solutions needed to restore the trajectory of services to the planned outcomes.
- OHCS may provide guidance to a MAC group or Local Planning Group to consider bringing on additional service provider subgrantees to increase capacity to reach their goals.
- Finally, if it is determined a local group's goals cannot be met, OHCS may, as a last resort, reduce that group's funding and redistribute those resources – with a corresponding increase in goals — elsewhere to ensure the overall goals of this response effort are met.

Furthermore, partner contract agreements outline clear language that sets default expectations and remedies that OHCS may initiate when contract obligations are not being met. Those may include:

- Opportunity to Cure
- Recovery of Funds
- Withholding
- Redistribution of funds
- Termination

Additionally, there have been times when regions have not understood or agreed with the parameters of funding and legislative intent of funds and sought to implement policies that are at odds with these policies. OHCS understands the importance of partnership building and flexibility and will work with regions to create an outcome that both supports OHCS's program intent and speaks to the unique dynamics of a particular community. OHCS finds that collaboration and clear communication among program staff and local partners are key to moving the work forward to achieve outcomes and create accountability.

## Reducing Racial Disparities through Accountable Systems

Reducing unsheltered homelessness through an emergency response framework allows for a rapid response to the crisis unfolding across Oregon's diverse communities. This approach can also deepen the disparities that were highlighted above for communities of color and other groups. As part of OHCS' commitment to racial equity, we designed the community planning process to involve a racial equity analysis that looked at provided data showing how each Local Planning Group and CoC across Oregon had specific racial disparities. We then asked the local communities to create a plan for how they would reduce the disparity rates for these prioritized populations, including what actions they would take to ensure the state resources were used to reduce the disparities evident in their community.

OHCS will continue to hold ourselves and these communities accountable to generating equitable results by analyzing the data that is generated and further discussing how the actions each community took, which sometimes looked at things like enhanced referral pathways, deepening partnerships with Culturally Specific Organizations or engagement with people with lived experience of homelessness who were members of these racial groups. As part of our commitment to proactive, solutions-oriented partnership with local governments and community organizations, we will provide technical assistance as well as require modifications to strategies where necessary to take bold action to reduce disparities we see from data across the State.

## What's Next?

### Ongoing Analysis

OHCS is committed to ongoing learning both during and after emergency response work. As part of this commitment, OHCS will be doing an ongoing analysis of the learnings from the EO

23-02 implementation to inform future programs and policies. We will continue to center people with lived experience of homelessness and include robust data analysis in our work to identify where the agency and its partners succeeded in reaching diverse populations and where we can do more. OHCS will also examine internal agency procedures to better prepare for future responses and build institutional memory for the ongoing work to house and support more Oregonians experiencing housing instability and homelessness. We look forward to sharing more of this work with the broader public and our stakeholders in the year ahead.

OHCS has completed a draft racial equity [dashboard](#) that serves as one component of OHCS's larger, collaborative evaluation process of EO 23-02 funding to examine the efficacy of work completed as related to the initial planning and strategies intended to address historically underserved populations within rehousing, shelter, and eviction prevention programs. In this dashboard, MAC group reported data is disaggregated by race and ethnicity and compared to existing data on homelessness and poverty to more fully understand if these identified subpopulations were served equitably with EO 23-02 program funding.

The creation of this dashboard represents one piece of a larger analysis into the racial equity outcomes of the EO 23-02 funding. Throughout the EO 23-02 period, MAC groups submitted monthly client-level data from HMIS on their Rehousing program, which allowed OHCS to track progress towards the EO 23-02 goals and create some high-level data visualizations by race and ethnicity. Members of the OHCS Research team along with the Special Initiatives and Program Evaluation teams are now able to focus more time and attention on digging deeper into the HMIS data for further insights, and to work with our research partners, such as PSU's Homelessness Research & Action Collaborative (HRAC) and ICF, on additional data collection, such as interviews with MAC Groups and the partner organizations they engaged in this work.

The goal of this analysis is ultimately to improve the outcomes and reduce the disparities for the people we serve, thus, the data will be actively used to inform key conversations with MAC groups about the improvements we recommend they make for Year 2 of the biennium with the additional funds. OHCS plans to utilize the learnings from the initial dashboard combined with further analysis efforts, both quantitative and qualitative, to support system transformation and the improvement of racial disparities in each region.

# EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

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### Notes:

*Funding amounts provided in the tables below were reported to OHCS by Grantees. Allocation totals may not accurately reflect total funding allocated to subgrantee(s), as Grantees may have deducted administrative costs from program allocations in their reports to OHCS, or they may be waiting to fully allocate all grant funds for strategic purposes. Highlighted amounts reflect allocations from Senate Bill 5511.*

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

### MAC Region Subgrantees – HB 5019 and SB 5511 Funds

Central Oregon (OR-503)			\$17,329,259.00
Subgrantee	J Bar J Youth Services		Total Allocations
			\$1,056,218.00 (HB 5019)
			\$1,454,660.00 (SB 5511)
Emergency Shelter	Grandma's House and The Loft	\$640,000.00	The LOFT will add 6 additional beds and GHCO will add 2 additional beds. Added bed capacity to provide shelter for RHY and youth specific services and space.
Emergency Shelter	Grandma's House	\$417,000.00	Ongoing operational funding to support 4 new beds created through HB5019, to include payroll expenses for Resident Monitors, Case Manager, and Program Manager. Provides youth specific shelter and supports.
Administration		\$40,032.00	Administrative Costs and Staffing
Emergency Shelter	The LOFT	\$369,000.00	Ongoing operational funding to support 4 new beds created through HB5019, to include payroll expenses for Resident Monitors, Case Manager, and Program Manager. Provides youth specific shelter and supports.
Administration		\$35,424.00	Administrative Costs and Staffing
Street Outreach	Street Outreach Program	\$108,614.00	Expansion of Street Outreach Services to Crook and Jefferson County. JBJYS utilizes strategies and principles that are based in Positive Youth Development (PYD), Trauma-Informed Care and Harm Reduction, to reach homeless youth. The SOP will reduce the number of runaway and homeless youth (RHY) subjected to, or at risk of sexual abuse/exploitation & trafficking by providing necessary street-based services & supports, while guiding youth towards shelter resources.

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

		\$75,000.00	Street Outreach being performed in Crook and Jefferson County for youth populations. This project will reduce the number of youth experiencing homelessness who are subjected to, or at risk of sexual abuse/exploitation & trafficking by providing necessary street-based services & supports, while guiding youth towards shelter resources. Average engagement of 20-25 youth per month with the majority of youth participating in case management or supportive service assistance.
Administration		\$7,200.00	Administrative Costs and Staffing
Emergency Shelter	Canal House Shelter	\$307,604.00	Renovations and operational support to bring online 5 new youth shelter beds in Redmond. This shelter will be the first youth focused shelter in the city of Redmond. The program will provide temporary, emergency shelter, counseling, and provide drop-in navigation services to include basic needs provision and the opportunity for adult mentorship. Canal House will provide shelter for those under 20, with an emphasis on youth under the age of 18.
		\$464,000.00	Ongoing operational funding to support 5 new shelter created through HB5019, to include payroll expenses for Resident Monitors, Case Manager, and Program Manager, along with client needs support.
Administration		\$47,004.00	Administrative Costs and Staffing
Subgrantee	NeighborImpact		Total Allocation \$138,530.00 (HB 5019)
Data Collection	HMIS Lead Agency	\$138,530.00	Data being collected and HMIS setup and support for Subrecipients
Subgrantee	City of Madras		Total Allocation \$1,085,536.000 (HB 5019)
Emergency Shelter	Madras Homeless Services Center	\$1,085.536.00	Congregate shelter space to add 29 shelter beds. (14 in a men's dorm, 12 in a womens/family dorm, and 3 is a supportive care room). Facility open for operations as of January 10, 2024.

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

Subgrantee	Mountain View Community Development		Total Allocation	\$184,000.00 (HB 5019)
Street Outreach	Safe Parking Program	\$75,000.00	Outreach and operational support in reaching 75 unhoused individuals. Historical program data shows 24% of participants involved in case management support has secured housing in less than 12 months.	
Rapid Rehousing		\$109,000.00	Organization provides intensive housing-focused case management to support moving unsheltered homeless population into permanent housing.	
Subgrantee	Shepherd's House Ministries		Total Allocations	\$508,109.00 (HB 5019)
				\$1,327,534.00 (SB 5511)
Emergency Shelter	Redmond Shelter	\$508,109.00	Start-up costs and initial months of operating for a new low-barrier shelter with 44 beds in Redmond. Campus will provide comprehensive services to people experiencing homelessness in a low-barrier environment. In addition to overnight shelter, the building will have a new commercial kitchen and a cafeteria with capacity to serve up to 80 persons three meals per day. Shelter will offer case management which is client centered and focused on progressing towards goals and housing.	
Emergency Shelter	Redmond Campus - Shelter	\$1,277,534.00	Ongoing operational funding to support new shelter facility with 52 emergency shelter beds. Funding to support staffing and facility, along with additional facility needs for security, housing navigation, and mentorship programs.	
Administration		\$50,000.00	Administrative Costs and Staffing	
Subgrantee	Redmond Oasis Village Project		Total Allocations	\$69,015.00 (HB 5019)
				\$767,750.00 (SB 5511)
Emergency Shelter	Redmond Oasis Village Operator	\$69,015.00	Operations and staffing to support 20 new shelter beds as operator of Redmond Oasis Village	
Emergency Shelter	ROVP	\$767,752.00	Ongoing operational funding to support new shelter site of 20 shelter beds, with a focus on removing barriers and assisting clients in their pathway to housing.	

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

Subgrantee	Central Oregon Fuse		Total Allocation	\$48,400.00 (HB 5019)
Rapid Rehousing	EO Barrier Busting Program	\$30,000.00	BBF goal is to support rehousing of 20 households through removal of barriers and providing support to partner organizations.	
Street Outreach		\$8,000.00	Outreach supports for BIPOC population, women, and people living with disabling conditions and chronic health conditions.	
Data Collection & Administration		\$10,400.00	Capturing HMIS data for partners not currently utilizing HMIS and providing client payments moving HHs into permanent housing.	
Subgrantee	City of Bend		Total Allocations	\$954,405.00 (HB 5019)
				\$1,455,555.00 (SB 5511)
Emergency Shelter	Franklin Avenue Shelter	\$954,405.00	In partnership with Shepherd's House Ministries, creation of 60 new congregate shelter beds at former motel. SHM provides 24/7 onsite supervision and support, case management, and food services, as well as housing navigation through their Navigation Center.	
		\$1,310,000.00	Ongoing operational funding to support 60 emergency shelter beds created through HB5019. Funding supports staffing and facility expenses, while continuing to provide a safe shelter site with case management and supportive services.	
Administration		\$145,555.00	Administrative Costs and Staffing	
Subgrantee	City of Bend		Total Allocations	\$525,000.00 (HB 5019)
Rapid Rehousing	Lighthouse Navigation Services	\$200,000.00	Housing Navigators and Case Managers to provide RRH services and supports in transitioning clients from unsheltered homelessness to shelter to permanent housing. Lighthouse Navigation Services has partnered with NeighborImpact, the local Community Action Agency, to provide client direct supports as they move into housing.	

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

<b>Street Outreach</b>		\$325,000.00	Outreach funding for operations to help support client pathway into housing through the ongoing case management and drop in services at the Navigation Center.	
<b>Subgrantee</b>	<b>Deschutes County Parole and Probation</b>		<b>Total Allocation</b>	<b>\$1,138,518.00 (HB 5019)</b>
<b>Emergency Shelter</b>	Adult Shelter	\$1,138,518.00	Acquisition for the creation of 8 new shelter beds to serve people 18 and over who identify as males and who are on community supervision for conditions that restrict proximity to minors and/or require sexual offense registration. Prioritization of men who identify as Black, Indigenous, Latinx, Asian, and People of Color and men who are medically vulnerable or veterans.	
<b>Subgrantee</b>	<b>Savage Commercial Property</b>		<b>Total Allocation</b>	<b>\$4,742,300.00 (HB 5019)</b>
<b>Rapid Rehousing</b>	CV The Old Mill	\$4,642,300.00	Renovation of Old Mill Inn and Suite to bring 75-units online for RRH. \$1,000,000 for renovation of units with \$4,642,300 for rent, property management, utilities & landlord incentive	
	Cascade Management	\$100,000.00	Affordable Housing Consultant to provide support in CV The Old Mill units	
<b>Subgrantee</b>	<b>Redemption House Ministries</b>		<b>Total Allocation</b>	<b>\$181,445.00 (HB 5019)</b>
<b>Street Outreach</b>	Outreach and Kitchen	\$181,445.00	Kitchen supports for only shelter in Crook County to serve population while providing housing navigation. Street outreach and Navigation services expanded to better serve rural area with goal to reach 30 new individuals and gather data on homeless population in county.	
<b>Subgrantee</b>	<b>Reach Out</b>		<b>Total Allocation</b>	<b>\$97,650.00 (HB 5019)</b>

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

<b>Street Outreach</b>	Mobile Case Management	\$97,650.00	Reach provides mobile case management and outreach to our most vulnerable unhoused community members. Goal is to build relationships and trust to connect people with housing opportunities and assist in obtaining the needed paperwork to be housing ready. Goal is to serve 500 individuals.	
<b>Subgrantee</b>	<b>Bethlehem Inn</b>		<b>Total Allocation</b>	<b>\$510,075.00 (HB 5019)</b>
<b>Rapid Rehousing</b>	BIRCH Apartments	\$510,075.00	Renovations of motel for RRH units, BIRCH apartments provide a sober living community for those moving from unsheltered homelessness into a permanent housing structure. Bethlehem Inn to provide case management and wrap around services. Award includes utility support, property management, and rent for tenants meeting the criteria as defined in HB5019 EO23-02.	
<b>Subgrantee</b>	<b>Central Oregon Veterans Outreach</b>		<b>Total Allocation</b>	<b>\$44,940.00 (HB 5019)</b>
<b>Street Outreach</b>	COVO Outreach	\$44,940.00	COVO Outreach services Award to support ongoing outreach in the surrounding public lands, in connecting those in unsheltered situations with services and supports to remove barriers and creates a pathway to housing. COVO outreach supports the community homeless population, with an emphasis on Veteran supports.	
<b>Subgrantee</b>	<b>Jefferson County Faith Based Network</b>		<b>Total Allocations</b>	<b>\$339,617.00 (HB 5019)</b>
				<b>\$700,000.00 (SB 5511)</b>
<b>Emergency Shelter</b>	Madras Emergency Shelter Operator	\$339,617.00	JCFBN to provide operations and staffing as operator of Madras Homeless Services Center.	
<b>Emergency Shelter</b>	Secure Care Shelter Services Center (Madras Homelessness Services Center)	<b>\$636,364.00</b>	Ongoing operational funding to support new shelter facility and 29 beds created through HB5019. Services will continue to be added as additional case management and navigation service positions are filled. Day time services will also be added as a pathway to housing is built within this community.	

## EO 23-02 and 24-02 Subgrantees Information

*Updated May 2024*

<b>Administration</b>		<b>\$63,636.00</b>	Administrative Costs and Staffing
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## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

Clackamas County (OR-507)			\$2,350,000.00	
Subgrantee	Clackamas Women's Services (CWS)		Total Allocation	\$1,350,000.00 (HB 5019)
<b>Rapid Rehousing</b>	Housing Program (HP)	\$133,676.00	<p>The mission of CWS is to break the isolation of domestic and sexual violence. We offer trauma-informed and culturally specific/responsive support for adults and children of all gender identifications, with a range of wrap-around emergency, transitional, and long-term services for those who have been impacted by domestic and sexual violence, elder abuse, stalking, and trafficking. Our survivor-centered programs are designed to promote safety, whole person wellness, and self-determination. Our Housing Program (HP) provides diversion and prevention, rapid re-housing, transitional and permanent supportive housing, and support services to over 400 households annually. CWS serves as the primary door to the CHA system for survivors. CWS will serve 50 households in this project.</p>	
<b>Rapid Rehousing</b>	Ant Farm	\$605,560.00	<p>AntFarm, Inc. is a youth and family organization operating in Rural Clackamas County from offices in Sandy, Estacada, and Molalla. AntFarm provides multiple types of services for community members. Specific to this contract, AntFarm provides outreach, case management, life skills coaching, and housing navigation for young people and adults who are homeless or housing unstable. All programs are intentional in providing support, skills training, and navigation for successful and stable housing. Focusing on the rural community AntFarm will serve 45 households.</p>	
<b>Rapid Rehousing</b>	Northwest Housing Alternatives	\$200,000.00	<p>NHA provides services that connect tenants to critical health and community resources, work to prevent homelessness before it begins, and offer emergency shelter and services for families experiencing homelessness. NHA will serve 25 households.</p>	

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

<b>Rapid Rehousing</b>	Northwest Family Services	\$13,162.00	Northwest Family Services (NWFS) mission is supporting family stability, child well-being, and victims of crime through the social determinants of health. Major areas of service include housing, behavioral health, health navigation, youth engagement, and basic needs. The majority of participants served by NWFS identify as Latine/x and virtually everyone lives in poverty and experience significant trauma. NWFS offers culturally specific shelter for domestic violence victims (Casa Esperanza) and a youth-focused housing program. NWFS will serve 30 households.
<b>Rapid Rehousing</b>	Up & Over	\$43,610.00	OUR VISION is that every child lives in a world where they recognize their value and the value of others. UP and Over is dedicated to promoting balanced, respectful and enriched relations between people. To build a community where all people, especially the young, are encouraged to develop their fullest potential in spirit, mind and body. Up and Over signifies encouraging others through self empowerment to overcome obstacles. To not only go UP the hill, but to get OVER it one step at a time. Up & Over is providing culturally specific RRH for 15 households.
<b>Rapid Rehousing</b>	Immigrant Refugee Community Organization	\$200,000.00	Culturally specific services supporting immigrants, refugees, and other diverse community members providing navigation, rental assistance and housing supportive services for 15 households.

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

<b>Rapid Rehousing</b>	Parrott Creek	\$153,992.00	<p>Since 1968, Parrott Creek Child &amp; Family Services has supported some of Clackamas County's most vulnerable community members. We serve low-income children and families involved in juvenile justice, child welfare, substance misuse and behavioral health systems as well as those facing housing insecurity and homelessness. Our programs range from early interventions for children and teenagers to community based services, outpatient treatment, recovery homes and intensive residential care. Our housing programs typically serve homeless youth and young adults ages of 16-2 who are pregnant and/or have children in their primary care. A year ago we began providing outpatient mental health and substance use disorder treatment to both teenagers and adults. Parrott Creek will serve 10 households.</p>	
<b>Subgrantee</b>	<b>The Father's Heart Street Ministry</b>		<b>Total Allocation</b>	<b>\$1,000,000.00 (HB 5019)</b>
<b>Street Outreach</b>	LoveOne Program	\$1,000,000.00	<p>Services include laundry events, mobile showers, food pantries, direct staff outreach and engagement, and rapid housing interventions.</p>	

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

Jackson County (OR-502)			\$13,809,238.00	
Subgrantee	City of Ashland		Total Allocations	\$1,158,100.00 (HB 5019)
				\$1,424,813.00 (SB 5511)
Emergency Shelter	Ashland Emergency Shelter	\$1,158,100.00	The City of Ashland purchased a building to add 30 congregate shelter beds. This building also houses Ashland's Severe Weather Shelter.	
		\$1,424,813.00	\$1,424,813 was allocated to the City of Ashland for the nightly shelter as well as OHRA for shelter operations. This is on hold as our CoC along with OHCS is still in discussions about the future of the shelter beds created in the City of Ashland Shelter, which is now closed.	
Subgrantee	ORHA		Total Allocation	\$1,468,786.00 (HB 5019)
Rapid Rehousing	Rehousing Program	\$1,008,742.00	OHRA operates a non-congregate shelter offering navigation services. In their non-congregate shelter, they prioritize placing individuals who have SPDAT scores that are on the high end. Their RRH goal was 37	
		\$460,044.00 (\$519,850.00)	Additional funds were awarded to OHRA to assist OR-502 with increasing our rapid rehousing goal from 133 to 200.	
Subgrantee	City Of Medford		Total Allocations	\$3,029,841.00 (HB 5019)
				\$3,630,074.00 (SB 5511)

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

Emergency Shelter	Rogue Crossings & Kelly Shelter	\$2,888,134.00	Rogue Crossings, formally known as the Urban Campground, is a managed campground with non-congregate units for low-barrier shelter and transitional housing. The low-barrier shelter beds that are within this project are funded by the EO. The Kelly Shelter, which is a pre-existing low-barrier shelter added beds for medically fragile. Rogue Retreat started an Outreach program and reserved beds within the Kelly Shelter for automatic placement.	
		\$2,703,918.00	City of Medford purchased foldems for non-congregate, low barrier shelter as well as did the infrastructure work for Rogue Crossings, formally known as the Urban Campground which is a managed campground that has tents and non-congregate units for low-barrier shelter and transitional housing. The low-barrier shelter beds that are within this project are funded by the EO. The Kelly Shelter, which is a pre-existing low-barrier shelter added beds for medically fragile. Rogue Retreat started an Outreach program and reserved beds within the Kelly Shelter for automatic placement.	
		\$382,113.00	Staff support for Shelter Operations and Street Outreach along with administrative costs	
Street Outreach	Rogue Retreat	\$141,707.00	The City of Medford contracted with Rogue Retreat to perform street outreach to unsheltered homeless in Jackson County.	
		\$544,043.00	The City of Medford contracted with Rogue Retreat to perform street outreach to unsheltered homeless in Jackson County.	
Subgrantee	Community Works		Total Allocation	\$245,223.00 (HB 5019)
Rapid Rehousing	Domestic Violence Support	\$245,223.00	Community Works is Jackson County's main DV survivor support organization. The RRH goal was 15	

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

Subgrantee	ACCESS		Total Allocations	\$597,757.00 (HB 5019)
				\$2,254,644.00 (SB 5511)
<b>Rapid Rehousing</b>	RRH/Street Outreach	\$597,757.00	Additional funds were awarded to ACCESS to assist OR-502 with increasing our rapid rehousing goal from 133 to 200.	
<b>Unit Access</b>		\$1,216,223.00	ACCESS partnered with a property management company that purchased several hotels in Medford and have been converting them to micro apartments in a block-lease agreement. When the construction is complete there will be 90 units. RRH's goal was 90. ACCESS also has created a Landlord Engagement Team to recruit landlords to participate in leasing permanent housing units for participants.	
<b>Street Outreach</b>		\$537,826.00	ACCESS is organizing daily street outreach efforts with community partners. The locations of the county that the outreach will be performed is identified by community partners. ACCESS outreach team is also providing peer support to the individuals living in the RRH units.	
<b>Administration</b>		\$206,359.00	Staff support and administrative costs for the Street Outreach team and Case Managers	
<b>Administration</b>	Lead Agency of CoC/HMIS Administrator/ Program Manager	\$294,236.00	CoC and HMIS Staff support to oversee HMIS and Subrecipients as well as administrative costs.	

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

Lane County (OR-500)			\$22,421,447.89
Subgrantee	Ann's Heart		Total Allocations
			\$102,000.00 (HB 5019)
Subgrantee	Ann's Heart		\$251,111.11 (SB 5511)
Emergency Shelter	Women's Shelter	\$102,000	Creates new emergency shelter beds for unhoused women in Springfield, OR.
Emergency Shelter	Ann's Heart	\$251,111.11	Six Congregate Low-barrier Emergency Shelter Beds for Single Women
Subgrantee	Carry it Forward		Total Allocation
			\$888,000
Rapid Rehousing	Housing Navigation	\$400,000	Assists people with housing navigation and case management in rural areas of Lane County.
Emergency Shelter	Rural Shelter & Medical Respite	\$238,000	Creates new low barrier emergency shelter beds for rural communities in South Lane County and new medical respite beds.
Street Outreach	Mobile Services & Outreach	\$250,000	Provides housing focused street outreach coupled with a mobile kitchen.
Subgrantee	Catholic Community Services of Lane County		Total Allocations
			\$1,132,000.00 (HB 5019)
Subgrantee	Catholic Community Services of Lane County		\$626,666.67 (SB 5511)
Rapid Rehousing	Housing Navigation Services	\$860,000	Permanently houses unsheltered families by providing housing navigation services.
Emergency Shelter	Family Shelter Beds	\$272,000	Improves 6 family shelter beds and creates 10 new family shelter beds.
Emergency Shelter	OASIS Shelter	\$626,666.67	16 Non-Congregate Low-barrier Emergency Shelter Beds for Families
Subgrantee	City of Eugene Shelter Consortium		Total Allocations
			\$2,431,000.00 (HB 5019)
Subgrantee	City of Eugene Shelter Consortium		\$4,939,460.00 (SB 5511)
Emergency Shelter	Multi-Site Shelter Beds Creation	\$2,431,000	Upgrades 166 beds to meet emergency shelter designation and creates 62 new emergency shelter beds at various sites

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

<b>Emergency Shelter</b>	Everyone Village, Square One Village, St. Vincent DePaul, Carry It Forward	\$4,939,460	228 Congregate and Non-Congregate Low-barrier Emergency Shelter Beds, including beds for Singles, Couples and those needing medical respite
<b>Subgrantee</b>	<b>Equitable Social Solutions</b>		<div> <b>Total Allocations</b> </div> <div> <b>\$3,521,000 (HB 5019)</b>  <b>\$693,333.33 (SB 5511)</b> </div>
<b>Rapid Rehousing</b>	Diversion & Rehousing	\$2,470,000	Provides re-housing diversion and rapid rehousing assistance.
<b>Rapid Rehousing</b>	Housing Navigation Services	\$1,000,000	Provides housing navigation and funding to families, youth, and people with disabilities in rural areas.
<b>Emergency Shelter</b>	Medical Respite Shelter Beds	\$51,000	Create three new medical respite beds to support people who are unsheltered with significant health needs.
<b>Unit Access</b>	Shankle Brooklyn Medical Respite	\$500,000	Block Leasing for at least 20 Re-housed Households.
<b>Emergency Shelter</b>		\$193,333	Three Congregate Low-barrier Medical Respite Emergency Shelter Beds
<b>Subgrantee</b>	<b>Florence Emergency Cold Weather Shelter Committee (FECWAC) and Nancy Devereaux Center</b>		<div> <b>Total Allocations</b> </div> <div> <b>\$510,000.00 (HB 5019)</b>  <b>\$743,111.11 (SB 5511)</b> </div>
<b>Emergency Shelter</b>	Rural Shelter Beds	\$510,000	Upgrades 30 structures to create new emergency shelter beds in a rural area.
<b>Emergency Shelter</b>	Florence Bridge	\$743,111.11	20 Non-Congregate Low-barrier Emergency Shelter Beds in West County
<b>Subgrantee</b>	<b>HIV Alliance</b>		<div> <b>Total Allocations</b> </div> <div> <b>\$1,650,000 (HB 5019)</b>  <b>\$477,730.00 (SB 5511)</b> </div>
<b>Rapid Rehousing</b>	Rural Housing Navigation Services	\$750,000	Launched new housing navigation and case management program in rural areas of Lane County.
<b>Street Outreach</b>	Diversion and Referral Services	\$900,000	Culturally responsive mobile diversion and outreach program connecting people to housing and programs. One team will focus intensely on people in one encampment at a time.

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

<b>Street Outreach</b>	Street Outreach	\$477,730.00	Street Outreach in Rural Areas and on Focused Encampments Across Lane County	
<b>Subgrantee</b>	<b>Lane County Coordinated Diversion</b>		<b>Total Allocation</b>	<b>\$2,000,000 (HB 5019)</b>
<b>Rapid Rehousing</b>	Housing Navigation Services	\$2,000,000	Provides housing problem solving and flexible funding to people who are unhoused and referred through community partners.	
<b>Subgrantee</b>	<b>Lane County STEP Workforce Program</b>		<b>Total Allocation</b>	<b>\$600,000 (HB 5019)</b>
<b>Rapid Rehousing</b>	Housing Navigation & Workforce Services	\$600,000	Provides rapid re-housing assistance in tandem with workforce supports to households who are unsheltered.	
<b>Subgrantee</b>	<b>Looking Glass Community Services</b>		<b>Total Allocations</b>	<b>\$170,000 (HB 5019)</b>
				<b>\$919,174.89 (SB 5511)</b>
<b>Emergency Shelter</b>	Youth Shelter Beds	\$170,000	Creates 10 new emergency shelter beds for youth under age 25.	
<b>Emergency Shelter</b>	Youth Peer Shelter	\$919,174.89	10 Congregate Low-barrier Emergency Shelter, peer supported Beds for Youth under 25	
<b>Subgrantee</b>	<b>Siuslaw Outreach Services</b>		<b>Total Allocation</b>	<b>\$400,000 (HB 5019)</b>
<b>Rapid Rehousing</b>	Coastal Housing Navigation Services	\$400,000	Supports people within Lane County's rural coastal communities.	
<b>Subgrantee</b>	<b>ShelterCare</b>		<b>Total Allocations</b>	<b>\$153,000 (HB 5019)</b>
				<b>\$213,861.11 (SB 5511)</b>
<b>Emergency Shelter</b>	Medical Respite Shelter Beds	\$153,000	Rehabilitates structures in disrepair to improve emergency shelter beds. Two medical respite beds.	
<b>Emergency Shelter</b>	ALL IN Beds	\$213,861.11	Seven Non-Congregate Low-barrier Emergency Shelter Beds	

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

Marion-Polk Counties (OR-504)			\$20,406,861.00
Subgrantee	Catholic Community Services Foundation		Total Allocation \$663,164.00 (HB 5019)
Emergency Shelter	Church at the Park CCS Family Village	\$663,164.00	Renovations of warehouse on same property as existing family micro shelter village, adding showers, restrooms, and 32 non-congregate, low barrier shelter beds to bring the total number of beds to 102.
Subgrantee	Center for Hope & Safety		Total Allocations \$966,098.00 (HB 5019) \$361,952.00 (SB 5511)
Emergency Shelter	Mosaic	\$966,098.00	Renovations at Mosaic, a Project Turnkey facility, adding 10 non-congregate, low-barrier beds for DV survivor families in Marion County. New units will have kitchenettes to support family-style living. Increases capacity to 70 beds.
Emergency Shelter	Mosaic Family Shelter	\$323,852.00 (\$361,952.00)	Operation of 20 low-barrier shelter beds for families who are survivors of domestic violence.
Subgrantee	Church at the Park		Total Allocations \$2,305,820.00 (HB 5019) \$7,686,287.00 (SB 5511)
Emergency Shelter	Young Adult Micro-Shelter Village Creation	\$820,105.00	Renovations to establish a 38-bed, low barrier, non-congregate micro shelter village for young adults, ages 18-24; provide emergency shelter, housing-focused case management, three meals per day, and on-site access to health, education, employment, and social service resources.
Emergency Shelter	Rural Micro-Shelter Village Creation in Polk County	\$1,429,515.00	Acquisition and renovation to create a 40-bed, low barrier, non-congregate micro shelter village in rural Polk County; provide emergency shelter, housing-focused case management, three meals per day, and on-site access to health, education, employment, and social service resources.

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

<b>Street Outreach</b>	Young Adult Housing Navigation Services & Outreach	\$56,200.00	Housing-focused Street Outreach to young adults who are unsheltered to engage them in emergency shelter services; work collaboratively with other youth and young adult outreach teams to maximize unsheltered household access to services.	
<b>Emergency Shelter</b>	CCS Family Village	<b>\$3,498,984.00</b> (\$3,910,637.00)	Operation of 132-bed low-barrier micro-shelter village with supportive services for families in Salem.	
<b>Emergency Shelter</b>	Young Adult Village	<b>\$2,207,831.00</b> (\$2,467,580.00)	Operation of 38-bed low-barrier micro-shelter village with supportive services for young adults, ages 18-24 in Salem.	
<b>Emergency Shelter</b>	Polk Emergency Shelter	<b>\$1,660,101.00</b> (\$1,855,411.00)	Operation of 40 low-barrier emergency shelter beds in Polk County.	
<b>Street Outreach</b>	CATP Outreach	<b>\$319,371.00</b> (\$356,945.00)	Housing-focused Street Outreach services, with navigation to housing resources.	
<b>Subgrantee</b>	<b>Polk County Family &amp; Community Outreach</b>		<b>Total Allocations</b>	<b>\$437,500.00 (HB 5019)</b>
				<b>\$827,634.00 (SB 5511)</b>
<b>Rapid Rehousing</b>	Polk RRH Partnership	\$137,500.00	Landlord engagement and barrier removal with focus on rural Polk County	
<b>Street Outreach</b>		\$300,000.00	Housing-focused Outreach in Polk County	
<b>Street Outreach</b>	FCO Outreach Services	<b>\$827,634.00</b> (\$924,984.00)	Housing-focused Street Outreach services in Polk County, with navigation to housing resources.	
<b>Subgrantee</b>	<b>Sable House</b>		<b>Total Allocation</b>	<b>\$630,000.00 (HB 5019)</b>
<b>Rapid Rehousing</b>	Rapid Rehousing for DV Survivors	\$630,000.00	Rapid Rehousing for at least 40 unsheltered DV survivor households in Polk County, with a focus on rural Polk County; provide housing-focused case management and rental assistance.	
<b>Subgrantee</b>	<b>Mid-Willamette Valley Community Action Agency</b>		<b>Total Allocations</b>	<b>\$3,139,415.00 (HB 5019)</b>
				<b>\$942,481.00 (SB 5511)</b>

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

<b>Emergency Shelter</b>	Arches Family Shelter	\$786,448.00	Renovation to create 36 non-congregate, low barrier beds for families; provide emergency shelter, resource navigation, and housing-focused case management
		<b>\$773,181.00</b> (\$864,139.00)	Operation of a 36-bed family shelter in Salem.
<b>Street Outreach</b>	Arches Outreach	<b>\$169,300.00</b> (\$189,219.00)	Housing-focused Street Outreach services in Marion County, with navigation to housing resources.
<b>Rapid Rehousing</b>	Marion RRH Partnership	\$1,285,272.00	Rapid Rehousing for at least 50 unsheltered households in Marion County; provide housing-focused case management, rental assistance, and ongoing peer support.
<b>Street Outreach</b>		\$107,633.00	Housing-focused Street Outreach to engage unsheltered households throughout Marion County in Rapid Rehousing; work collaboratively with other outreach teams to maximize unsheltered household access to RRH.
<b>Rapid Rehousing</b>	Polk RRH Partnership	\$960,062.00	Rapid Rehousing for at least 50 unsheltered households with a focus on rural Polk County; provide housing-focused case management and rental assistance.
<b>Subgrantee</b>	<b>Salem Housing Authority</b>		<b>Total Allocation</b> <b>\$413,260.00 (HB 5019)</b>
<b>Rapid Rehousing</b>	Barrier Removal for Permanent Housing	\$413,260.00	Housing-focused case management and barrier removal funds for 65 unsheltered households. Includes coordination between all three housing authorities in the region and alignment in the use of housing vouchers or other rent subsidies.
<b>Subgrantee</b>	<b>Sheltering Silverton</b>		<b>Total Allocations</b> <b>\$549,748.00 (HB 5019)</b> <b>\$652,528.00 (SB 5511)</b>
<b>Emergency Shelter</b>	Congregate and Non-Congregate Shelter	\$536,054.00	Renovations to add 12 congregate beds and 8 non-congregate beds; provide emergency shelter and resource navigation in the Silverton area of rural Marion County.

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

		<b>\$652,528.00</b> (\$729,300.00)	Operation of 20 low-barrier shelter beds for adults in Silverton.
<b>Data Collection</b>	HMIS & Data Entry	\$13,694.00	HMIS data entry, provider-level reports and service evaluation
<b>Subgrantee</b>	<b>United Way of the Mid-Willamette Valley</b>	<b>Total Allocations</b>	<b>\$563,600.00 (HB 5019)</b>
			<b>\$305,474.00 (SB 5511)</b>
<b>Emergency Shelter</b>	SafeSleep United	\$542,800.00	Renovations to add 31 low-barrier beds and a kitchen and shower and restroom facilities to the existing 19 beds, expanding capacity to 50 beds; provide emergency shelter, resource navigation, and two meals per day for women and women with children in north Salem.
		<b>\$305,474.00</b> (\$314,413.00)	Operation of 31 low-barrier emergency shelter beds for women in Salem.
<b>Data Collection</b>	HMIS & Data Entry	\$20,800.00	HMIS data entry, provider-level reports and service evaluation

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

Multnomah County (OR-501)			\$14,180,912.24
Subgrantee	Do Good Multnomah		Total Allocation \$3,608,107 (HB 5019)
Rapid Rehousing	Rental Assistance	\$3,080,860	Rehousing 160 households from priority populations identified in work plan.
Street Outreach	Engagement & Housing Navigation	\$527,247	Outreach to priority populations recently enrolled at Temporary Alternative Shelter Site and Safe Rest Villages providing engagement to housing services and reduce shelter exits to the streets.
Subgrantee	4D Recovery		Total Allocation \$680,000 (HB 5019)
Rapid Rehousing	Rental Assistance	\$680,000	Rehousing 40 households from priority populations identified in work plan.
Subgrantee	All Good Northwest		Total Allocation \$666,975 (HB 5019)
Rapid Rehousing	Rental Assistance	\$666,975	Rehousing 21 households from priority populations identified in work plan.
Subgrantee	Cultivate Initiatives		Total Allocation \$565,286 (HB 5019)
Rapid Rehousing	Rental Assistance	\$399,286	Rehousing 8 households from priority populations identified in work plan.
Street Outreach	Engagement & Housing Navigation	\$165,000	Outreach to priority populations recently enrolled at Temporary Alternative Shelter Site and Safe Rest Villages providing engagement to housing services and reduce shelter exits to the streets.
Subgrantee	JOIN		Total Allocation \$707,911 (HB 5019)
Rapid Rehousing	Rental Assistance	\$707,911	Rehousing 25 households from priority populations identified in work plan.
Subgrantee	NARA		Total Allocation \$110,000 (HB 5019)
Rapid Rehousing	Rental Assistance	\$110,000	Rehousing 5 households from priority populations identified in work plan.

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

<b>Subgrantee</b>	<b>City of Gresham</b>		<b>Total Allocation</b>	<b>\$621,806.24 (HB 5019)</b>
<b>Rapid Rehousing</b>	Rental Assistance	\$621,806.24	Rehousing 25 households from priority populations identified in work plan.	
<b>Subgrantee</b>	<b>Central City Concern</b>		<b>Total Allocation</b>	<b>\$600,000 (HB 5019)</b>
<b>Street Outreach</b>	Engagement & Housing Navigation	\$600,000	Outreach to priority populations recently enrolled at Temporary Alternative Shelter Site and Safe Rest Villages providing engagement to housing services and reduce shelter exits to the streets.	
<b>Subgrantee</b>	<b>City of Portland</b>		<b>Total Allocation</b>	<b>\$6,621,827 (HB 5019)</b>
<b>Emergency Shelter</b>	(TASS)	\$6,621,827	Emergency shelter site (TASS) costs (lease, utilities, maintenance, supplies, pest control), purchasing of 140 pods for shelter	

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

Washington County (OR-506)			\$6,314,026.14	
Subgrantee	Washington County		Total Allocation	\$479,062.50 (SB 5511)
Administration	Administration	\$479,062.50	Administrative Costs and Staffing	
Subgrantee	Centro Cultural		Total Allocations	\$407,000.00 (HB 5019)
				\$494,760.00 (SB 5511)
Emergency Shelter	Winter Shelter for Elderly, Medically Vulnerable, & Families w/ Children	\$407,000.00	Non-congregate, low barrier shelter. Winter shelter capacity extended to year-round. 20 Units for elderly and/or medically vulnerable individuals or families with children.	
	Emergency Shelter	\$494,760.00	Non-congregate, low barrier shelter. Shelter capacity extended for approximately six months to provide year-round shelter units for 20 family households in Forest Grove area.	
Subgrantee	Forest Grove Foundation		Total Allocations	\$85,714.00 (HB 5019)
				\$69,035.94 (SB 5511)
Rapid Rehousing	Outreach & Housing Navigation	\$85,714.00	Staffing and flexible client funds to support participation in Locally Coordinated Command Center activities	
Street Outreach	Street Outreach	\$69,035.94	Street outreach being conducted in Forest Grove area with emphasis on reaching unhoused individuals. Goal is to (significantly) increase direct engagement and connect individuals with shelter and stable housing services.	
Subgrantee	Great Good NW		Total Allocations	\$85,714.00 (HB 5019)
				\$69,035.94 (SB 5511)
Rapid Rehousing	Outreach & Housing Navigation	\$85,714.00	Staffing and flexible client funds to support participation in Locally Coordinated Command Center activities	

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

<b>Street Outreach</b>	Street Outreach	\$69,035.94	Street outreach being conducted in Beaverton area with emphasis on reaching unhoused individuals. Goal is to (significantly) increase direct engagement and connect individuals with shelter and stable housing services.	
<b>Subgrantee</b>	<b>Just Compassion</b>		<b>Total Allocations</b>	<b>\$899,714.00 (HB 5019)</b>
				<b>\$69,035.94 (SB 5511)</b>
<b>Rapid Rehousing</b>	Outreach & Housing Navigation	\$85,714.00	Staffing and flexible client funds to support participation in Locally Coordinated Command Center activities	
<b>Emergency Shelter</b>	Winter Shelter Beds	\$814,000.00	Congregate, low-barrier shelter. Winter shelter capacity extended to year-round. 45 beds for adult only households.	
<b>Street Outreach</b>	Street Outreach	\$69,035.94	Street outreach being conducted in Tigard/Tualatin/Eastern Washington County area with emphasis on reaching unhoused individuals. Goal is to (significantly) increase direct engagement and connect individuals with shelter and stable housing services.	
<b>Subgrantee</b>	<b>Immigrant &amp; Refugee Community Organization (IRCO)</b>		<b>Total Allocations</b>	<b>\$85,714.00 (HB 5019)</b>
				<b>\$69,035.94 (SB 5511)</b>
<b>Rapid Rehousing</b>	Outreach & Housing Navigation	\$85,714.00	Staffing and flexible client funds to support participation in Locally Coordinated Command Center activities	
<b>Street Outreach</b>	Street Outreach	\$69,035.94	Street outreach being conducted with an emphasis on reaching unhoused individuals identifying as immigrants and refugees. Goal is to (significantly) increase direct engagement and connect individuals with shelter and stable housing services.	
<b>Subgrantee</b>	<b>New Narrative</b>		<b>Total Allocations</b>	<b>\$85,714.00 (HB 5019)</b>
				<b>\$69,035.94 (SB 5511)</b>

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

<b>Rapid Rehousing</b>	Outreach & Housing Navigation	\$85,714.00	Staffing and flexible client funds to support participation in Locally Coordinated Command Center activities
<b>Street Outreach</b>	Street Outreach	\$69,035.94	Street outreach being conducted in Tigard/Tualatin/Eastern Washington County area with emphasis on reaching unhoused individuals. Goal is to (significantly) increase direct engagement and connect individuals with shelter and stable housing services.
<b>Subgrantee</b>	<b>Open Door Housing Works</b>		<b>Total Allocations</b>
			<b>\$1,103,214.00 (HB 5019)</b> <b>\$986,400.00 (SB 5511)</b>
<b>Rapid Rehousing</b>	Outreach & Housing Navigation	\$85,714.00	Staffing and flexible client funds to support participation in Locally Coordinated Command Center activities
<b>Emergency Shelter</b>	Winter Shelter Beds	\$1,017,500.00	Congregate, low-barrier shelter. Winter shelter capacity extended to year-round. 56 beds for adult only households.
	Emergency Shelter	\$493,200.00	Non-congregate, low-barrier shelter. Shelter capacity extended for approximately four & one-half months to provide year-round shelter for 30 adult-only shelter beds in Hillsboro area.
		\$493,200.00	Non-congregate, low-barrier shelter. Shelter capacity extended for approximately four & one-half months to provide year-round shelter for 30 adult-only shelter beds in Aloha area.
<b>Subgrantee</b>	<b>Project Homeless Connect</b>		<b>Total Allocations</b>
			<b>\$1,001,464.00 (HB 5019)</b> <b>\$69,035.94 (SB 5511)</b>
<b>Rapid Rehousing</b>	Outreach & Housing Navigation	\$85,714.00	Staffing and flexible client funds to support participation in Locally Coordinated Command Center activities
<b>Emergency Shelter</b>	Winter Shelter for Elderly, Medically Vulnerable, & Families w/ Children	\$915,750.00	Non-congregate, low barrier shelter. Winter shelter capacity extended to year-round. 45 Units for elderly and/or medically vulnerable individuals or families with children.

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

<b>Street Outreach</b>	Street Outreach	\$69,035.94	Street outreach being conducted in Eastern Hillsboro/Aloha area with emphasis on reaching unhoused individuals. Goal is to (significantly) increase direct engagement and connect individuals with shelter and stable housing services.	
<b>Subgrantee</b>	<b>TBD</b>		<b>Total Allocation</b>	<b>\$185,340.00 (SB 5511)</b>
<b>Emergency Shelter</b>	Emergency Shelter	\$185,340.00	Site preparation costs for a new/moving pod village site during the 2024-2025 fiscal year. Hillsboro pod shelter reflected below will move to a new location once the permanent Hillsboro shelter has opened for operation.	

## EO 23-02 and 24-02 Subgrantees Information

*Updated May 2024*

### Balance of State Subgrantees – HB 5019 Funds

Benton County		\$1,175,230.90	
Subgrantee	Unity Shelter	Total Allocation	\$1,175,230.90
Emergency Shelter	Operation of 50 new and reinstated shelter beds resulting in no less than a total of 100 shelter beds within Unity Shelter's Emergency Shelter Program and support any capital improvements as necessary for year-round operations of no less than 100 shelter beds at Unity Shelter's emergency shelter sites.		

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

Clatsop County			\$3,885,091.00
Subgrantee	Clatsop Community Action		Total Allocation \$2,669,581.00
Rapid Rehousing	Columbia Inn	\$1,654,581.00	Clatsop Community Action Rehousing Program
Emergency Shelter		\$650,000.00	Columbia Inn Shelter, serving families, DV survivors, veterans, and persons with disabilities, total bed capacity 67
Street Outreach		\$120,000.00	Street Outreach
Capacity Building		\$100,000.00	Organizational capacity building
Sanitation Services		\$50,000.00	Promote hygiene and health
Data Collection		\$95,000.00	HMIS data collected at service entry. Planning and evaluation for service utilization and progress towards permanent supportive housing.
Subgrantee	LiFEBoat Services		Total Allocation \$1,015,000.00
Emergency Shelter	LifeBoat Services Shelter	\$650,000.00	Low barrier congregate shelter with 22 beds
Street Outreach		\$120,000.00	Street Outreach
Capacity Building		\$100,000.00	Organizational capacity building
Sanitation Services		\$50,000.00	Promote hygiene and health
Data Collection		\$95,000.00	HMIS data collected at service entry. Planning and evaluation for service utilization and progress towards permanent supportive housing.
Subgrantee	Clatsop County		Total Allocation \$200,510.00
Administration	County Administration	\$200,510.00	

## EO 23-02 and 24-02 Subgrantees Information

*Updated May 2024*

Curry County			\$332,168.97
Subgrantee	Brookings Community Resource Response		Total Allocation \$332,168.97
Rapid Rehousing	Rapid Rehousing	\$272,440.00	8 households to be served, people experiencing homelessness in Curry County.
Street Outreach		\$59,728.97	Serving people experiencing homelessness in Curry County.

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

Klamath and Lake Counties			\$169,345.31
Subgrantee	Thrive Church		Total Allocation \$75,669.31
Emergency Shelter	Warming Center	\$72,309.31	Expanded local warming center, adding ten additional beds, operating for an additional 12 hours a day, providing bus tokens to homeless individuals to get to and from the shelter, and providing laundry vouchers.
Sanitation Services		\$3,360.00	Provide laundry vouchers to category one homeless individuals/families currently staying in the warming center.
Subgrantee	Integral Youth Services		Total Allocation \$93,676.00
Emergency Shelter	Johns House and Exodus House	\$93,676.00	Expanded the youth shelter, added additional beds, continued to support the cost of operations.

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

Lincoln County			\$858,242.00
Subgrantee	Agape Respite Center		Total Allocation \$57,247.00
Street Outreach	\$49,920.00	Funding for one (1) FTE to provide case management services to clients engaged in re-housing, specific to the unhoused population utilizing street outreach as a mechanism to case management.	
Capacity Building	\$7,327.00	Offsetting the cost of rental space for day time drop in services, including mail, showers, meals, laundry, and service referrals.	
Subgrantee	Centro de Ayuda		Total Allocation \$21,800.00
Rapid Rehousing	\$21,800.00	Culturally specific organization providing services to migrants, Latinos and non English speakers. The grant funds are to support staffing for targeted client/landlord assistance including application completion and translation services. Direct expenses to support the navigation services.	
Subgrantee	Coastal Support Services		Total Allocation \$71,984.00
Rapid Rehousing	\$49,920.00	Funding to offset the costs to staff the following positions: Case Management and Adult Mental Health Peer Support	
Street Outreach	\$22,064.00	Funding to offset the costs to staff the following positions: Street Outreach.	
Subgrantee	Community Services Consortium		Total Allocation \$109,188.00
Rapid Rehousing	\$109,188.00	Funding to provide targeted short term rental and utility assistance to referring agencies.	
Subgrantee	Family Promise of Lincoln County		Total Allocation \$48,389.00
Rapid Rehousing	\$26,325.00	Funding a portion of an FTE for a Family Advocate to work with clients within the emergency shelter system to navigate services and seek out stable, permanent housing.	

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

<b>Street Outreach</b>	\$22,064.00	Funding to offset the costs to staff the following positions: Street Outreach.	
<b>Subgrantee</b>	<b>Helping Hands Hope Center</b>	<b>Total Allocation</b>	<b>\$193,954.00</b>
<b>Emergency Shelter</b>	\$193,954.00	Funding for shelter operational costs for its Lincoln City location.	
<b>Subgrantee</b>	<b>My Sisters' Place</b>	<b>Total Allocation</b>	<b>\$75,310.00</b>
<b>Rapid Rehousing</b>	\$41,014.00	Funding for a Shelter Advocate & Housing Specialist.	
<b>Emergency Shelter</b>	\$32,676.00	Funding for a shelter fire suppression system upgrade.	
<b>Capacity Building</b>	\$1,620.00	Offsetting the cost of program expenses including equipment, training, materials, and/or travel costs.	
<b>Subgrantee</b>	<b>Northwest Coastal Housing (NWCH)</b>	<b>Total Allocation</b>	<b>\$68,125.00</b>
<b>Data Collection</b>	\$68,125.00	Staffing of one (1) FTE position to assist with the data entry for NWCH of all transitional housing and rehousing metrics, as well as the file management.	
<b>Subgrantee</b>	<b>ReConnections Counseling</b>	<b>Total Allocation</b>	<b>\$103,005.00</b>
<b>Rapid Rehousing</b>	\$103,005.00	Funding for medium term rentals for families.	
<b>Subgrantee</b>	<b>Samaritan House Inc.</b>	<b>Total Allocation</b>	<b>\$24,372.00</b>
<b>Rapid Rehousing</b>	\$24,372.00	Funding for a staff position to do in-house focused case management including service referrals and re-housing navigation.	
<b>Subgrantee</b>	<b>St. Stephen Episcopal Church &amp; St. Luke by the Sea Episcopal Church</b>	<b>Total Allocation</b>	<b>\$23,980.00</b>
<b>Rapid Rehousing</b>	\$4,000.00	Funding for short term rental assistance to utilize in their navigation work for individuals experiencing homelessness.	

## EO 23-02 and 24-02 Subgrantees Information

*Updated May 2024*

<b>Emergency Shelter</b>	\$19,980.00	Funding for emergency motel for individuals experiencing homelessness.	
<b>Subgrantee</b>	<b>Yachats Community Presbyterian Church - "Don's Place"</b>	<b>Total Allocation</b>	<b>\$60,888.00</b>
<b>Emergency Shelter</b>	\$60,888.00	Funding for shelter bathroom and hygiene facilities.	

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

Linn County			\$1,960,898.00	
Subgrantee	Faith, Hope, and Charity		Total Allocation	\$953,240.00
Emergency Shelter	Shelter and Peer Support	\$953,240.00	Goal to create 30 shelter beds utilizing non-congregate model (motel sheltering) and/or master leased units, if possible. Peer support services, case management, housing search, and other wraparound services included for those served. Includes 10% Admin.	
Subgrantee	City of Sweet Home		Total Allocation	\$449,093.00
Rapid Rehousing	Sweet Home Family Shelter – Project name TBD	\$184,093.00	Staffing costs for a Case Manager and Community Service Officer to provide support services and connection to resources to homeless families, including shelter and permanent housing. Includes \$13,000 Admin.	
Emergency Shelter		\$265,000.00	Creation of 8 units of non-congregate shelter for families with children (pod shelters and tiny homes). Construction costs, operating expenses, plus meals and support to shelter residents. Up to 34 beds.	
Subgrantee	Community Helping Addicts Negotiate Change Effectively (C.H.A.N.C.E.)		Total Allocation	\$292,565.00
Emergency Shelter	2 <sup>nd</sup> CHANCE Shelter	\$292,565.00	Add 42 additional low-barrier shelter beds to existing emergency shelter in Albany, OR. Includes supplies, equipment, plus staffing for Case Manager, Outreach worker, overnight manager and security staff. Includes \$12,000 in Admin.	
Subgrantee	Creating Housing Coalition		Total Allocation	\$129,500.00

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

<b>Rapid Rehousing</b>	Community Outreach Assistance Team (COAT)	\$94,500.00	Funding for Case Manager to connect unsheltered households reached through street outreach with permanent housing. Services for housing search, retention, and rental application fees. Includes \$4,500 in Admin.	
<b>Street Outreach</b>		\$35,000.00	Street outreach services to the unsheltered of Albany and western Linn County. Includes staffing, food, and hygiene supplies.	
<b>Subgrantee</b>	<b>Crossroads Communities</b>		<b>Total Allocation</b>	<b>\$136,500.00</b>
<b>Rapid Rehousing</b>	Crossroads	\$115,000.00	Case management staffing to assist unsheltered households with finding permanent housing and housing retention services.	
<b>Street Outreach</b>		\$21,500.00	Oversight and staffing costs of street outreach workers in East Linn County, Includes \$6,500 in Admin.	

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

Malheur and Harney Counties			\$1,929,850.87	
Subgrantee	Housing Authority of Malheur & Harney County		Total Allocation	\$407,020.00
<b>Rapid Rehousing</b>	Rapid Rehousing Utilizing Malheur Turnkey	\$407,020.00	Housing Authority which is Owner of Malheur Turnkey where houseless family households are being rapidly rehoused in these units. 34 households to be served. Households being served are families with children and youth aging out of foster care experiencing homelessness. Geographic reach is only in Malheur County. This allocation covers rent, utility costs, damage repair, moving costs, Security deposits and 2 FTE Housing Focused Case Managers on site for Turnkey.	
Subgrantee	City of Ontario, Oregon		Total Allocation	\$12,500.00
<b>Sanitation Services</b>	City of Ontario	\$12,500.00	Handwashing stations, Porta Potties and Trash Dumpsters for City Ordinance Encampment Site in Ontario	
Subgrantee	City of Vale, Oregon		Total Allocation	\$12,500.00
<b>Sanitation Services</b>	City of Vale	\$12,500.00	Handwashing stations, Porta Potties and Trash Dumpsters for City Ordinance Encampment Site in Vale	
Subgrantee	Community in Action for Malheur and Harney Counties		Total Allocation	\$1,497,830.87
<b>Rapid Rehousing</b>	Serving both Counties of Malheur & Harney County for homeless housing services	\$377,590.00	Community in Action has a 9 bedroom Basque House in which we are utilizing for rapid rehousing single individuals experiencing homelessness. This is for the goal of rehousing 9 households in which Community in Action has had a few already get subsidy assistance from the Housing Authority and are now in permanent housing.	

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

<b>Emergency Shelter</b>		\$637,500.00	Community in Action is the owner for our emergency shelter. Providing shelter maintenance and operations for full year round converted shelter. Renovations to convert shelter to year round such as installation of AC units. Acquisition of property where shelter site is currently located. Direct client services. This will provide 16 year rounds shelter beds and the goal to serve 32 individuals.
<b>Street Outreach</b>		\$475,240.87	Engagement of supplies such as sleeping bags, blankets, clothing, and hygiene kits for our encampment sites and emergency shelter. 1 FTE Harney County Outreach Specialist and 1 Malheur County Outreach Specialist and 1 FTE Street Outreach Coordinator position. Purchase of 1 Vehicle per county for outreach and transportation. Laundry vouchers for clients and training for outreach services.
<b>Data Collection</b>		\$7,500.00	Laptops for outreach staff for data collection needing to be collected for HMIS and reporting requirements. This also includes installation of software for laptops for outreach case management.

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

### ORE-DAP Eviction Prevention Subgrantees – HB 5019 and SB 5511 Funds

<b>ACCESS</b> <i>Jackson County</i>		
<b><i>Subgrantee</i></b>	<b><i>Total Allocation</i></b>	<b><i>Activities &amp; Services</i></b>
<b>Unete</b>	\$154,880.00 (HB 5019)	UNETE is providing Eviction Prevention Services with the goal of preventing evictions for 44 households serving the general population. UNETE is a culturally specific organization and a special focus on the Hispanic/migrant population will be identified here.
	<b>\$136,743.20</b> (SB 5511)	
<b>ARC of Jackson County</b>	\$110,000.00 (HB 5019)	The ARC of Jackson County is providing Eviction Prevention Services with the goal of preventing evictions for 31 households serving the general population.
	<b>\$108,856.00</b> (SB 5511)	
<b>OHRA</b>	\$339,376.00 (HB 1059)	OHRA is providing Eviction Prevention Services with the goal of preventing evictions for 96 households serving the general population.
	<b>\$341,459.30</b> (SB 5511)	
<b>Salvation Army</b>	\$147,630.00 (HB 5019)	The Salvation Army is providing Eviction Prevention Services with the goal of preventing evictions for 42 households serving the general population.
	<b>\$163,960.70</b> (SB 5511)	
<b>Resolve</b>	\$35,858.00 (HB 5019)	Resolve will be providing Eviction Prevention Services through court mediation services for the general population.
	<b>\$44,767.00</b> (SB 5511)	

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

<b>Community Services Consortium (CSC)</b> <i>Linn, Benton, and Lincoln Counties</i>		
<b><i>Subgrantee</i></b>	<b><i>Total Allocation</i></b>	<b><i>Activities &amp; Services</i></b>
<b>Casa Latinos Unidos</b>	\$23,339.00 (HB 5019)	Partner agency is providing connection to CSC eviction prevention services to Latinx population via referrals. Markets CSC housing programs to Spanish speakers, participates on our Advisory Council, and advises agency on ways to better serve the Hispanic population.
<b>Corvallis Multicultural Literacy Center</b>	\$24,700.00 (HB 5019)	Partner agency is providing connection to CSC eviction prevention services to immigrants and refugee populations via referrals. Markets CSC housing programs to non-English speakers, participates on our Advisory Council, and advises agency on ways to better serve this population.
<b>NAACP</b>	\$25,000.00 (HB 5019)	Partner agency is providing connection to CSC eviction prevention services to the Black community via referrals. Markets CSC housing programs, participates on our Advisory Council, and advises agency on ways to better serve the Black community. Co-sponsors BIPOC-focused housing fair with CSC.

# EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

Lane County Human Services Division (LCHSD)		
Lane County		
Subgrantee	Total Allocation	Activities & Services
ARC of Lane County	\$373,609.00 (HB 5019)	ARC is identified as a culturally specific agency, and the majority of cases are those who identified needing a provider who has specific services to households with a person who has an intellectual or developmental disability
	\$502,292.66 (SB 5511)	
Catholic Community Services	\$175,000.00 (HB 5019)	Program focus is on older adults over 55+ and the provider does take on younger cases as capacity and referral flow allows
	\$357,966.69 (SB 5511)	
Centro Latino Americano	\$317,140.00 (HB 5019)	Centro Latino is identified as a culturally specific agency, and the majority of cases are those who identified needing a provider who has services specific to the Latino community
	\$444,557.87 (SB 5511)	
Equitable Social Solutions	\$58,490.00 (HB 5019)	Works with rural communities and those with immediate needs.
HIV Alliance	\$280,750.00 (HB 5019)	HIV Alliance is identified as a culturally specific agency, and the majority of cases are those who identified needing a provider who has specific services to LGBTQIA+ and BIPOC communities
	\$271,353.50 (SB 5511)	
Lane County	\$420,000.00 (HB 5019)	Focuses on households needing short-term assistance and/or who have complicated situations.
Laurel Hill Center	\$57,350.00 (HB 5019)	Laurel Hill is identified as a culturally specific agency and take cases of households where one or more members have a serious and persistent mental illness
	\$80,828.70 (SB 5511)	
ShelterCare	\$196,000.00 (HB 5019)	Programs works with a wide array of households and has the ability to process applications and checks more quickly. Households that need faster financial assistance turnaround are assigned here as needed
	\$213,618.72 (SB 5511)	
Siuslaw Outreach Services	\$93,140.00 (HB 5019)	SOS provides support to households who reside in the rural coastal area of Lane County, including Florence and Mapleton.
	\$213,618.72 (SB 5511)	

## EO 23-02 and 24-02 Subgrantees Information

Updated May 2024

<b>Mid-Willamette Valley Community Action Agency (MWVCAA)</b> <i>Marion &amp; Polk Counties</i>		
<b><i>Subgrantee</i></b>	<b><i>Total Allocation</i></b>	<b><i>Activities &amp; Services</i></b>
<b>Polk County Family and Community Outreach (PFCO)</b>	\$640,077.50 (HB 5019)	Serving rural Polk County exclusively. With a goal of 167 households to be served by 1/10/24. As of 10/31/23 304 households have been served. Meeting their local and sub grantee requirements. PFCO has funds remaining and is able to continue serving rural Polk households through the fall and winter, while also working with MWVCAA for EO - Rapid Re Housing opportunities.
	<b>\$686,907.08</b> (SB 5511)	