

2024 WORK PLAN

PREPARED FOR: Joint Task Force on Hospital Challenges

DATE: January 11, 2024

BY: LPRO staff

This work plan is offered for planning purposes only. All contents are tentative and will change based on Task Force deliberations, the timing of commissioned research, and availability of invited speakers. The Task Force will review and discuss the work plan at its meeting on January 18, 2024.

Month	Focus	Topics and Tasks	Additional Resources
Jan 18, 2024	Planning	• Discuss goals, work plan, and agendas • Introduce consultant and review analysis plan • Discuss priority populations for innovative care model and work force discussions • Discuss scenarios of interest for coverage and reimbursement concepts (asset limits, presumptive eligibility, skilled nursing, discharge incentives)	Task Force Workplan
Feb 2024	Recess for 2024 Legislative Session		
Mar 28, 2024	Information Gathering	• 2024 Legislative Session Recap • Focused Conversation #1: Post-acute workforce* education, training, licensure, and certification [TENTATIVE] ○ Overview of key Oregon policies related to post-acute workforce development, including education requirements, licensure, certification, and scope of practice for key post-acute care professions* (LPRO) ○ Presentations on post-acute career advancement/"lattice", continuing education pathways (invited guests TBD) ○ Presentations on post-acute workforce* pipeline, agency and partner roles, and education initiatives (invited guests TBD) ○ Discuss post-acute education, standardized training, licensing, certification, and career pathways.	Review of post-acute workforce licensure, certification, and scope of practice <i>*Does not include APD/AAA eligibility/case workers. Analysis of case worker employment data available May 2024.</i>

Month	Focus	Topics and Tasks	Additional Resources
Apr 25, 2024	Information Gathering	- Focused Conversation #2: Complex care needs; innovative care models; and federal-state partnership opportunities (part 1) [TENTATIVE] - Research on factors affecting Oregon's post-acute sector capacity for complex care (ATI) - Presentations on issues affecting post-acute worker recruitment, retention (ATI and invited speakers TBD) - Presentation on innovative care models including CMS/CMMI demonstrations (ATI) - Discuss pathways to discharge; barriers to discharge (including discharge to home and hiring home care workers); innovative care models for patients without stable housing	Survey on post-acute sector capacity and workforce issues Regulatory requirements affecting placement of patients with complex needs
May 23, 2024	Information Gathering	- Focused Conversation #3: Improving discharge planning, processes, and outcomes; system-wide coordination [TENTATIVE] - Analysis of hospital discharge processes, case worker and eligibility staffing, and outcomes (ATI) - Perspectives of case managers and front-line workers on discharge processes and delays (invited speakers TBD) - Presentation of model concept for escalation protocol; health information exchange and housing coordination opportunities; (LPRO, ATI, and invited speakers TBD) - Discuss escalation concept; warm hand offs between discharge planners and case managers, and other system and process improvements	Assessment of discharge processes, staffing, and outcomes Escalation protocol proposal

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Jun 27, 2024	Information Gathering	- Focused Conversation #4: Improving coverage and reimbursement for post-acute care; options for community-based placements [TENTATIVE] - Preliminary findings from payment studies for skilled nursing, home health, outpatient dialysis, and home and community-based care (ATI and ODHS) - Alternative payment models, quality incentives, and options across payers (ATI) - Analyses of cost/utilization estimates for Medicaid LTSS presumptive eligibility, asset limit, and skilled nursing care coverage changes (ODHS and OHA) - Discuss asset limits, presumptive eligibility, skilled nursing, and home- and community-based care base and exception rates, , placement agency fees, 3-month review cycles, stipend calculator	Rate and payment method studies (including SB 5506) Coverage and reimbursement concept analyses Data on payer mix of facilities by type and region, if available Feedback from case management entities and managers about presumptive eligibility concept
Jul 30, 2024	Deliberations	- Focused conversation #5: complex care needs, innovative care models, and federal-state partnership opportunities (part 2) - Integrate key takeaways from analyses and focused conversations - Discuss potential state recommendations and federal advocacy needs - Provide direction to staff on next steps	Summary of analyses Information on land use regulations that may impact facility siting Updates on HB 3396 workforce funding initiatives, labor management training trusts
Aug 2024	Summer Recess		
Sep 3, 2024	Deliberations	- Edit first draft recommendations - Discuss other report content	Draft recommendations
Oct 15, 2024	Deliberations	- Finalize recommendations - Other edits to final report	First draft report
Nov 12, 2024	Adopt Report	Finalize and adopt report	Final draft report