



LPRO
LEGISLATIVE POLICY
AND RESEARCH OFFICE

Joint Task Force on Hospital Discharge Challenges

October 17, 2023

Meeting #2: Needs and Opportunities

Please have:
Camera on
Microphone unmuted

Roll Call

Needs & Opportunities

October 17



LEGISLATIVE POLICY AND RESEARCH OFFICE

Roadmap

Agency Roles & Overview

Hospital Perspectives

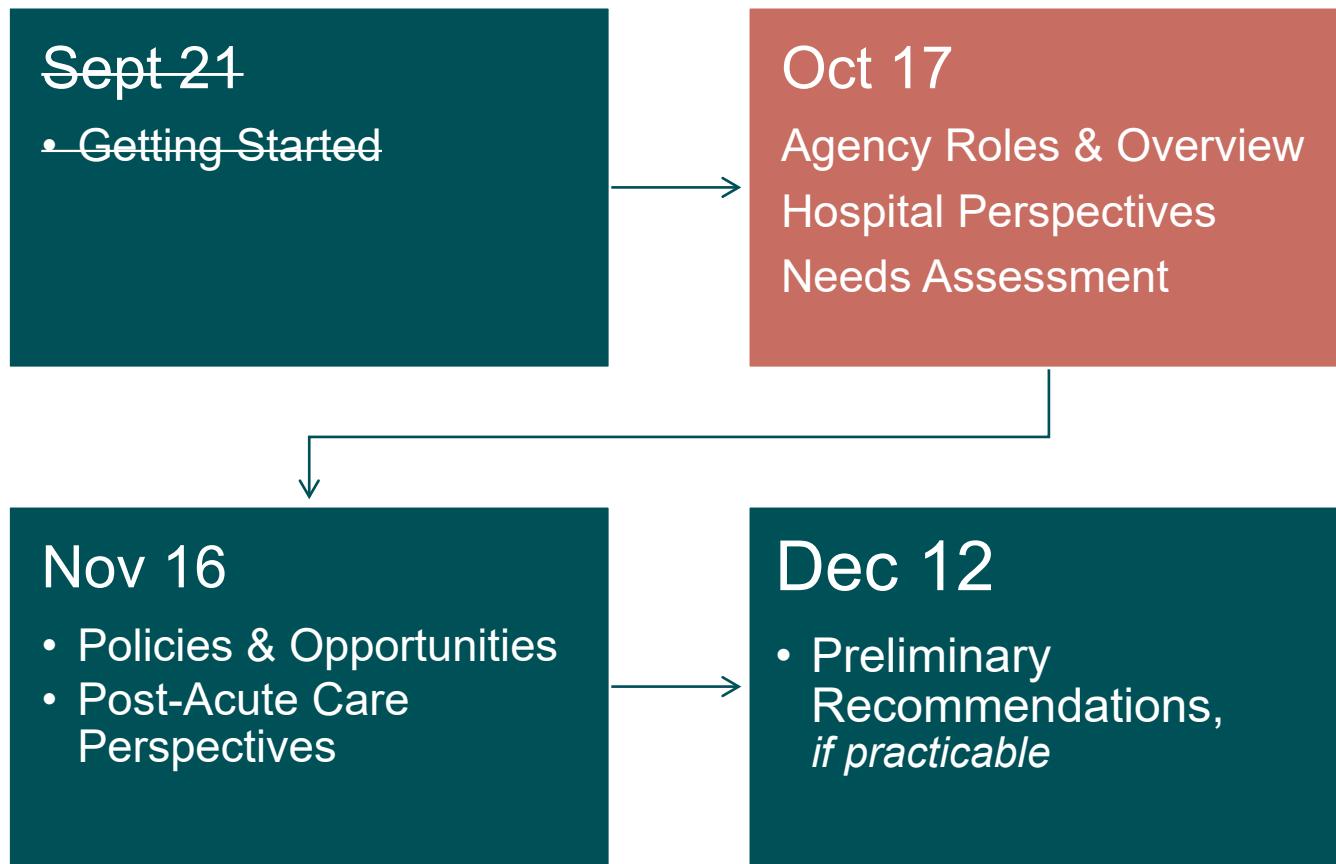
Needs Assessment

Public Comment

October 17, 2023

3

2023 Meetings



HB 3396:

Policy Framework

Nursing workforce barriers

Discharge processes

Innovative care and payment

Coverage and reimbursement

Community-based placements

Federal and state partnerships



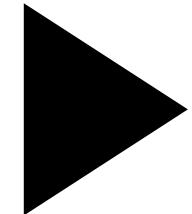
2024 Meetings

	Topics	Purpose
Jan	Introduce consultant; Review work plan	Planning
Feb	[No Meeting – Legislative Session]	
Mar	Nursing training, licensure, and certification	
Apr	Complex care needs, innovative care, and federal partnership	Focused Conversation
May	Hospital discharge planning, processes, and outcomes	
Jun	Community-based placements; Coverage and reimbursement	
Jul	Key takeaways; Direct staff to draft recommendations	
Aug	[No Meeting – Summer Recess]	Deliberation
Sep	Discuss draft recommendations	
Oct	Finalize and adopt recommendations	
Nov	Adopt Final Report	Final Report



Connecting with the Public

- **Live-stream** Capitol viewing station and on OLIS Task Force site:
<https://olis.oregonlegislature.gov/liz/2023I1/Committees/JTFHDC/Overview>
 - Use the link for materials and recordings
- **Public Comment**
 - Sign up on OLIS prior to meeting, or
 - Comment in writing:
 - JTFHDC.exhibits@oregonlegislature.gov
- **Language Access** (interpretation, translation, CART):
<https://www.oregonlegislature.gov/lpro/Pages/language-access.aspx>



Agency Roles & Process Overview

Oregon Health Authority

Oregon Department of Human Services



Agency Q&A

Prompt:

What additional information is needed to understand processes and regulations?

Following the meeting:

Members may submit additional questions for ODHS and OHA

- Email to: JTFHDC.Exhibits@oregonlegislature.gov
 - By 12 pm on Friday, October 17
 - Will be shared in the form received
- Responses prior to the Task Force meeting on November 16



Hospital Perspectives



Break

Suggestion: Camera and mic off



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Needs Assessment Results and Discussion

PREPARED FOR: Joint Task Force on Hospital Discharge Challenges

DATE: For presentation on October 17, 2023

BY: LPRO staff

Overview

- Recap timeline and purpose of needs assessment
- Overview of needs assessment responses
- Suggested framework for discussion
- Task Force discussion
- Direction to staff on next steps



Roadmap to Recommendations

Phase I (2023)

- Short timeline, existing analyses
- Recommendations if practicable

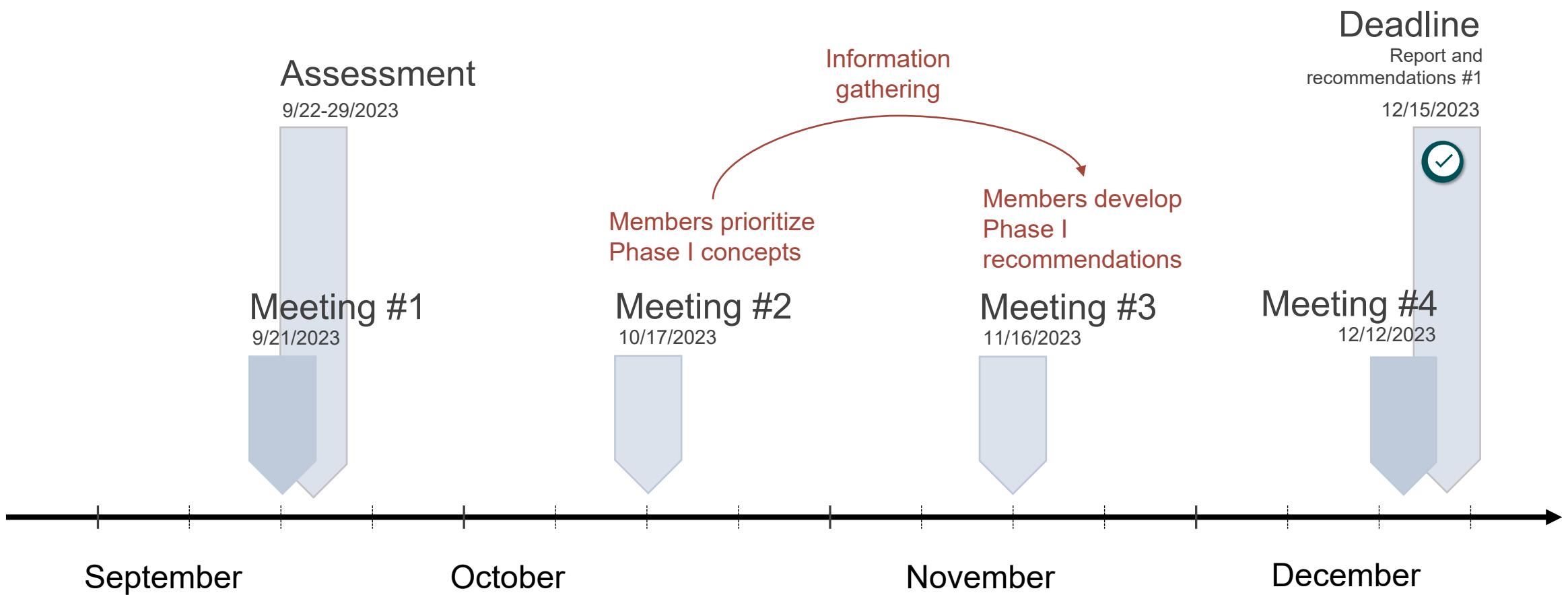
Phase II (2024)

- Longer timeline
- “Focused conversations” with additional perspectives and new analysis
- Final recommendations

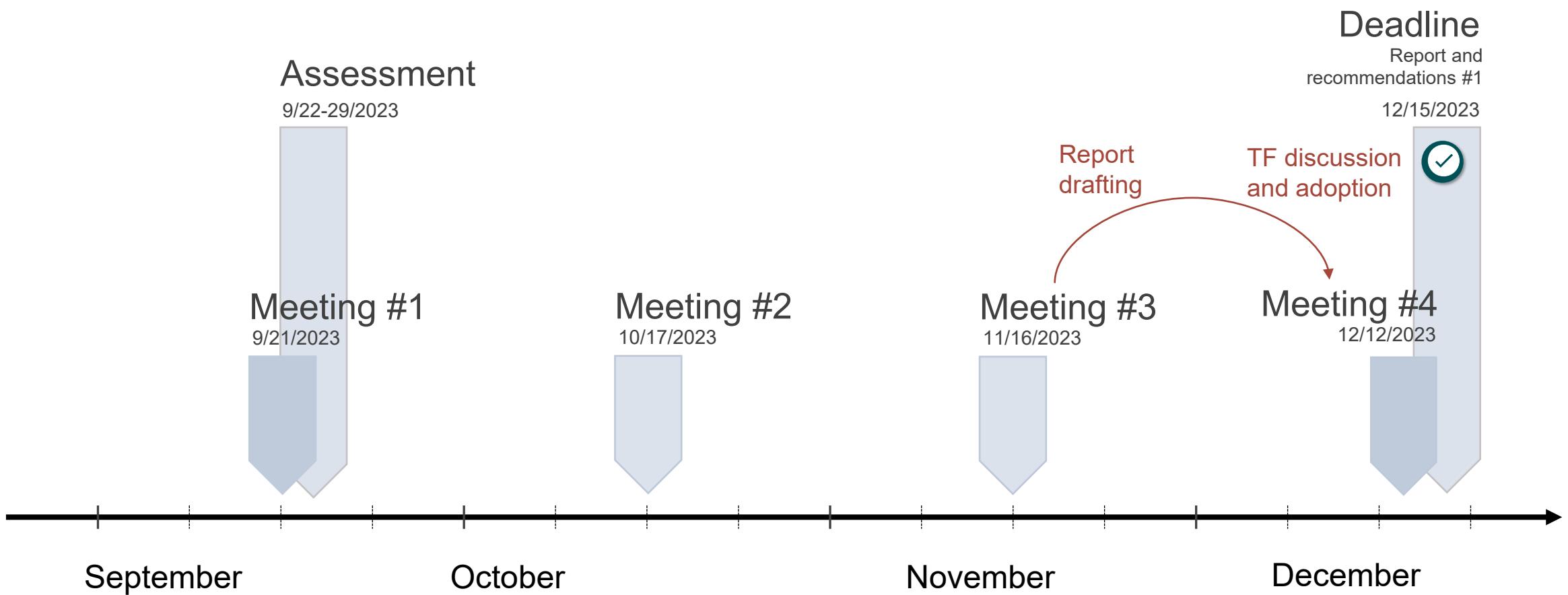
Phase I	2023
Getting Started	September
Information Gathering	October
Deliberation	November
Decisions	December
Phase II	2024
Planning	January
Focused Conversations	March
	April
	May
	June
Deliberation	July
	September
	October
Final Report	November



Timeline (October-November)

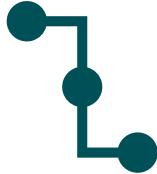


Timeline (November-December)



Needs Assessment: Results

Needs Assessment Results



Process

- 16 members completed the questionnaire
- Staff compiled responses, inductively coded and grouped by topic, summarized in memo



Staff summary includes

- Your perspectives on challenges to be addressed and what success will look like
- Your initial ideas about needs and opportunities in each policy domain
- Information and analysis that would help you develop recommendations



Limitations and Cautions

- Summary does not reflect all Task Force perspectives (non-response and varied detail of response)
- Summary does not capture the full nuance, depth, complexity of these issues
- Perspectives not “fact checked”
- Summary does not imply consensus
- Some ideas may appear in a different category than where you reported
- Staff interpretation may be incomplete or inaccurate



1) Vision

Challenges

- Many factors complicating hospital discharge (bottlenecks, process delays, complex patient needs, misaligned incentives)
- Complexity and interconnectedness of challenges (“entire system”)
- Lack of shared problem definitions and need for prioritization

What Success Looks Like

- Patient centered solutions that reflect diversity of care needs and regions
- Short term solutions that streamline administrative processes and improve flow
- Long term solutions that are sustainable and adaptive over time
- Recommendations that are clear in direction, specific, and can be measured for impact



Needs and Opportunities

2.A: Nurse training, education, licensure and certification

HB 3396 goal:

“streamlining and reducing barriers to training, education, licensure and certification for all classifications of nurses and nursing assistants for work in post-acute care settings while maintaining the quality of the workforce”

Members identified needs and opportunities related to:

- Recruiting existing care providers from outside Oregon
- Developing new care providers in Oregon
- Licensure and certification changes
- Continuing education for existing care providers



Needs and Opportunities

2.B: Improving discharge from acute to post-acute care

HB 3396 goal:

“facilitating timely discharge of patients from hospitals to appropriate placements in post-acute care settings”

Need for seamless transitions and improved flow

Needs and opportunities related to:

- Discharge process improvements
- Funding-related discharge delays
- Transportation
- Technology
- Public guardians
- Staff shortages



Needs and Opportunities

2.C: Increasing community-based placements

HB 3396 goal:

“increasing available options for and access to community-based placements”

Needs and opportunities related to:

- Capacity of community-based facilities
- Regulation of complex post-acute care
- Investments in staffing for complex care



Needs and Opportunities

2.D: Innovative models for complex care

HB 3396 goal:

“supporting innovative care models and innovative payment models to increase access to placements in post-acute care settings by patients with complex health needs or who lack stable housing”

Needs and opportunities related to:

- New settings and care types
- New incentives and funding models
- Expanding home and community-based service models
- Post-acute care delivery in shelters



Needs and Opportunities

2.E: Coverage and reimbursement

HB 3396 goal:

“modifying medical assistance and commercial health benefit plan coverage and reimbursement to facilitate appropriate post-acute care setting placements”

Needs and opportunities related to:

- Oregon Health Plan (Medicaid)
- Medicare Advantage
- Commercial coverage
- Across payers, streamlining authorization and payment processes



Needs and Opportunities

2.F: Federal Partnership Opportunities

HB 3396 goal:

“opportunities for federal and state partnerships to secure federal resources and the federal approvals needed for such partnerships”

Needs and opportunities related to:

- Learning about current CMS/CMMI interests, demonstrations, payment options
- Collaboration with federal regulators
- Exploring additional Medicaid waiver options
- Exploring Medicare waiver or payment model options
- Addressing limited liaisons at Veterans Affairs



3) What Would Help to Develop Recommendations

Additional Task Force planning conversations on Phase II in December and January

In the six policy areas you shared:

- Perspectives you want to hear from
- Information or analysis requested

These will be incorporated into the draft roadmap, (particularly the “focused conversations”)

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Suggested Framework for Today's Discussion

Identifying Phase I and Phase II Concepts

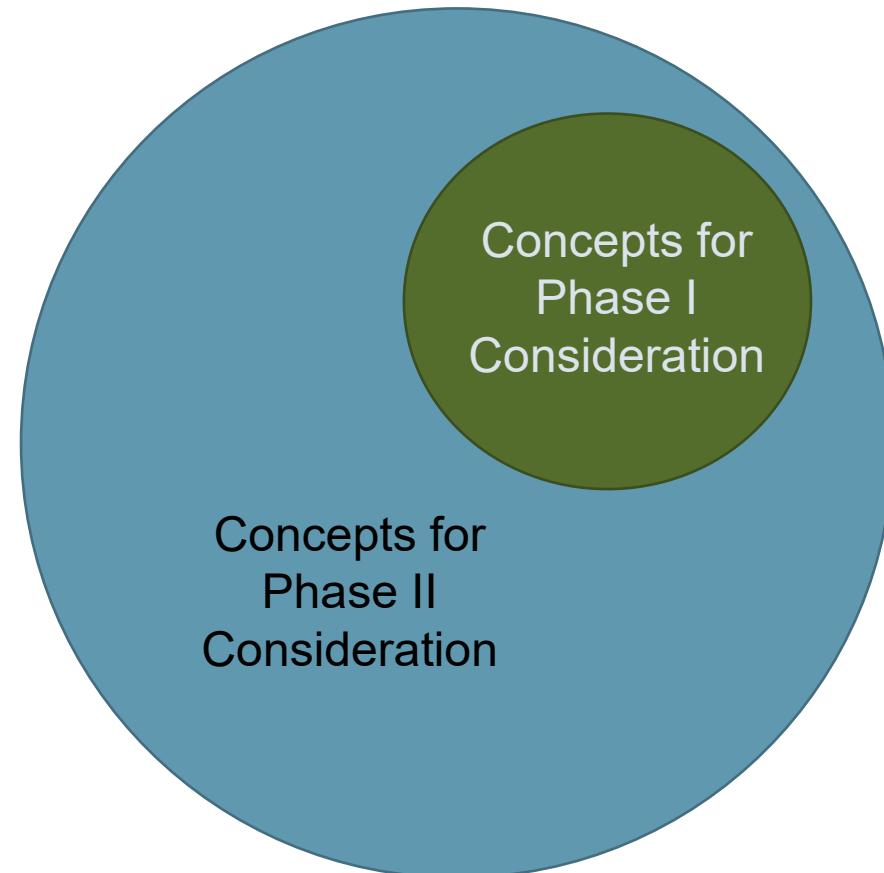
Suggested Lens for Today

Phase I concepts: reasonable likelihood of readiness by meeting 3

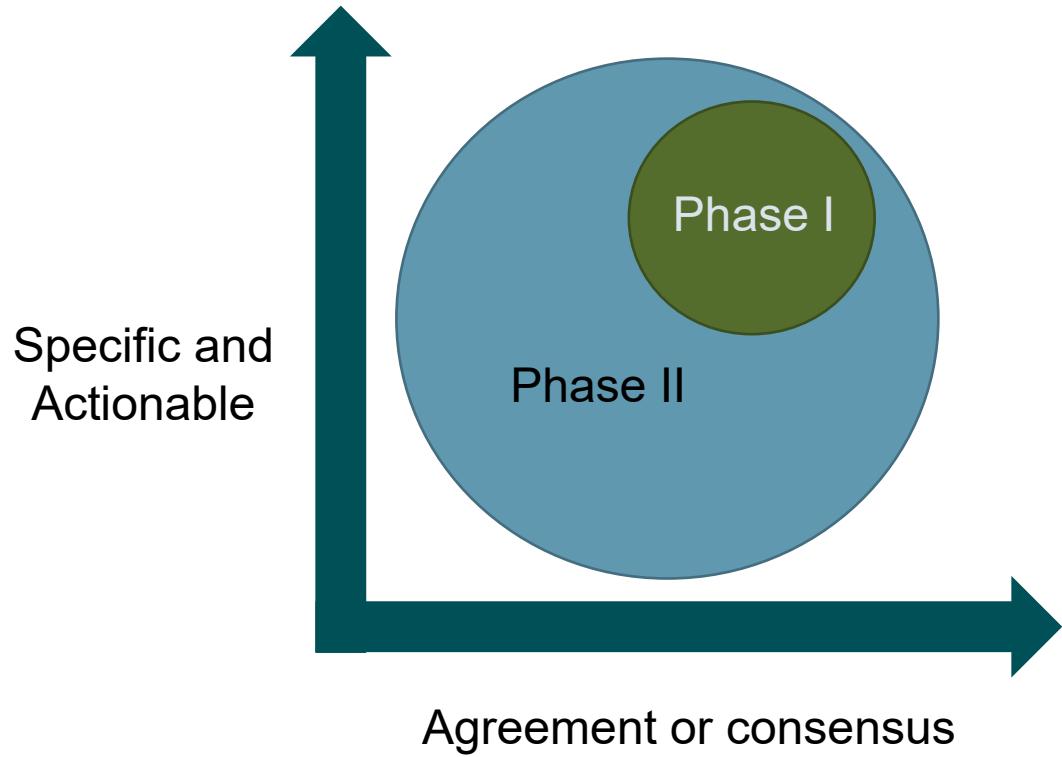
Phase II concepts:

- Need more information and analysis
- Need more time for discussion

Goal: identify Phase I concepts today for “fast track” discussion and analysis at meeting 3



Suggested Criteria for Phase I “Readiness”



- 1) Can the concept be made **specific and actionable** by your November meeting?
- 2) Can the Task Force reach **consensus** on the concept by your November meeting?

Note: Task Force rules define consensus as “a participatory process whereby, on matters of substance, members strive for positions that they can accept, support, live with, or agree not to oppose. Consensus means that all members agree not to oppose the position. A member who opposes a position may request a roll call vote.” (JTFHDC Operating Procedures adopted September 16, 2023)



Next steps

Today

- Discuss which concepts are ready for Phase I

This week

- By 12 pm on Friday, October 20, additional feedback on concepts: JTFHDC.Exhibits@oregonlegislature.gov
- Will be shared with Chair and Vice-Chair in the form received

At November meeting

- Additional information presented on Phase I concepts
- Discuss and decide on Phase 1 recommendations (if practicable)

At December meeting

- Review December deliverable
- Adopt and submit



Public Comment

- Sign up prior to the meeting
- Submit written comment to:

JTFHDC.exhibits@oregonlegislature.gov

Next Meeting

Thursday, November 16

9 am – 12 pm

