

Paid Family and Medical Leave Insurance Update presented to the Joint Committee on Ways and Means Subcommittee On Transportation and Economic Development February 8, 2022 Karen Madden Humelbaugh, Director

Paid Family and Medical Leave Insurance Program

Our Mission Support Business and Promote Employment

Our Vision

An Oregon where meaningful work enables the state's diverse people and businesses to realize their full potential, creating prosperity in every community.



Our Values

Integrity	Respect	Community
We are trusted to keep our word,	We value diverse perspectives,	We foster a sense of belonging for our employees,
always acting with honesty and courage.	assume good intent, and act with compassion.	partners, and customers, creating positive impacts where we live and work.



Our Goals



Continually advance our partnerships and systems to provide innovative services to Oregon's diverse people and businesses



Engage with communities across the state to maximize awareness and use of public workforce resources



Foster an inclusive and fair work environment where employees feel valued and supported in reaching their full potential



Invite and retain talented, diverse people to help us exceed our customers' expectations



What is **PFMLI**?

Family Leave

Medical Leave

Safe Leave





Building the Program: Addressing Equity

Universal Access	 Design programs for equitable access and opportunities Consider language, disability, income, race and ethnicity, culture, gender and gender identity, employment, education, location, technology and travel limitations, justice system involvement
Tribal Consultation	 Formal Consultation with Oregon's Tribes on impacts to Tribes
Cultural Values and Unconscious Bias	 Recognize culture values and unconscious biases impact our work Take conscious steps to avoid negative impacts on the public Continuously learn and look for unconscious bias to minimize its effect
Trauma-Informed Services	 Use trauma-informed approach when engaging with the public Recognize that employees' experience trauma and use trauma-informed practices when working with staff as well

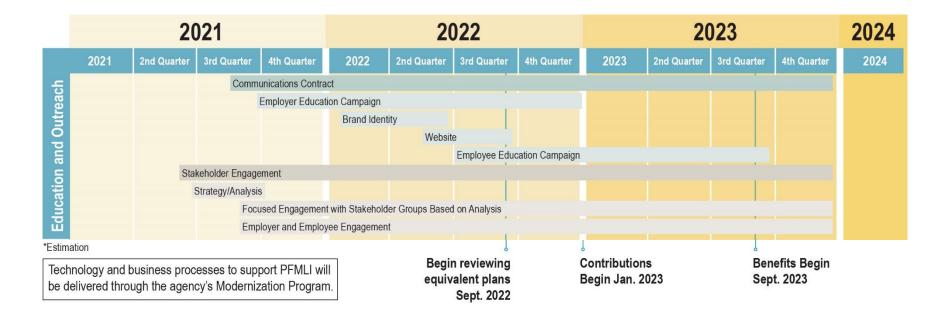


Building the Program: Collaboration and Engagement

- Nine Member Advisory Committee
- Rulemaking Advisory Committees
- Engagement with Community
- Town Halls and Listening Sessions



Oregon PFMLI Release Plan Education and Outreach





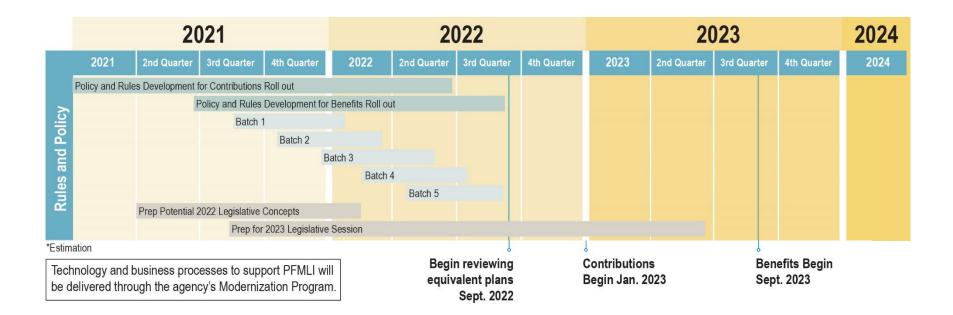
Communication

Contract with Brink Communications

- Business and Employee Research
- Communications Plan
- Marking, Branding
- Media and Social Media
- Website



Oregon PFMLI Release Plan Rules and Policy





Rulemaking Update

Batch	Description	Rules Become Final		
1	Contributions, Employer Size, Assistance Grants, Self-Employed Election, and Outreach rule	January 2022		
2	Equivalent Plans	April 2022		
3	Benefits	July 2022		
4	Appeals	August 2022		
5	Miscellaneous	September 2022		



Oregon PFMLI Release Plan Operations



PFMLI Budget

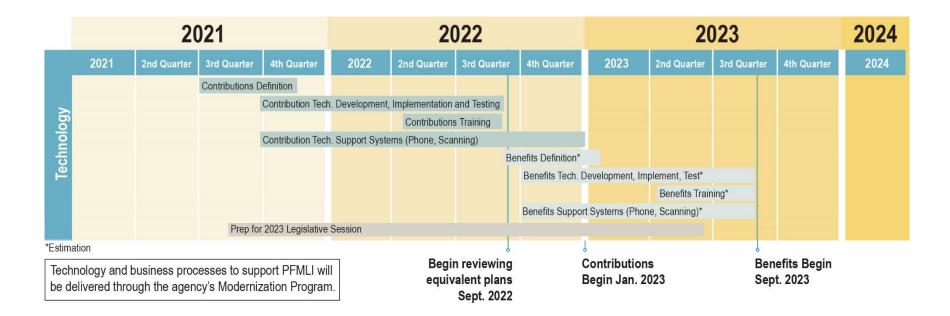
The PFMLI Budget for 2021-23 includes:

	General Fund	Other Funds
Current Service Level	\$ 2,700,000	0
PFMLI Implementation	\$35,200,000	\$7,700,000
PFMLI Technology	\$9,200,000	\$2,200,000
GF Repayment	0	\$53,200,000*

*The GF Repayment includes all GF expenditures summarized above and \$6 million from the 2019-21 biennium.



Oregon PFMLI Release Plan Technology





Steps with Modernization

- Subject matter experts supporting the Modernization Team
- Participation in 90+ definition sessions
- Letters and forms

• First User System Experience



OED Modernization Partner Engagement

External Stakeholder Engagement Planning

- Surveys
- Focus Groups
- Stakeholder Sandbox



Frances e-services employer portal (test environment)



Q Search our online services



Support Business · Promote Employment

Contribution Rate Background

- Employers and employees may both contribute
- Employers with approved equivalent plans do not contribute
- Self-employed may elect to contribute
- Contributions cover all program costs, including paying benefits
- Rate is set annually by the agency's Director
- Statutory parameters for establishing the rate



Contribution Rate Risk

- Projections have significant uncertainty
- Oregon's PFMLI program is more progressive
- Pandemic environment



Trust Fund Solvency

For the PFMLI Trust Fund to be solvent by statute:

- The balance in the trust fund should **not be less than six months' projected expenditures** at the end of contribution rate period.
- Contribution rate must also be set to minimize rate volatility yearto-year



Initial Contribution Rate Factors

- Initial contributions must fund
 - PFMLI benefits
 - Program administration
 - <u>and</u> repay the General Fund start-up costs
- Original implementation timeframe provided a year collecting contributions before paying benefits—now only eight months.
- If initial contribution rate is too low, the PFMLI Trust Fund could run out of money, meaning no further benefits would be paid until additional contributions are received.

Multi-biennia Trust Fund Forecast

Biennium	*as of 11/25/21	2021-23	2023-25	
(A) Beginning Fund	Balance		213,673,384	
Revenue				
(B) General Fund Loa	an to PFML Insurance fund			
(C) Collections (begin	(C) Collections (begin 1/1/23)		2,273,697,911	
(D) Fees (Employer Equivalent Plans)		22,500	45,000	
(E) Interest and Pena	(E) Interest and Penalties		10,322,265	
(F) Interest on Fund	(F) Interest on Fund		32,316,989	
(G) Subtotal (B+C+D)+E+F)	276,786,481	2,316,382,165	
Expenditures				
(H) General Fund Loa	an Repayment	53,162,258		
(I) Benefit Payments (begin 9/3/2023)		1,553,502,555	
(J) Grant Payments			1,713,830	
(K) Administrative Cos	sts*	9,950,839	100,687,090	
(L) Subtotal (H+I+J+	K)	63,113,097	1,655,903,475	
(M) Ending Fund Ba	lance (A+G-L)	213,673,384	874,152,074	

*2021-23 Administrative Costs reflect only the OF portion of Administrative Costs. 2023-25 costs are all OF

Trust Fund Quarterly Forecast

*as of 11/25/21	2023 Q1	2023 Q2	2023 Q3	2023 Q4	2024 Q1	2024 Q2
(A) Beginning Fund Balance		22,500	213,673,384	401,190,037	459,376,587	491,459,682
Revenue						
(B) General Fund Loan to PFML Insurance fund						
(C) Contributions (begin 1/1/23)		276,763,812	265,693,259	265,257,132	255,665,229	308,195,848
(D) Fees (Employer Equivalent Plans)	22,500				22,500	
(E) Interest and Penalties (Employer)			682,832	681,711	1,314,119	1,584,127
(F) Interest on Fund		169	1,602,550	3,008,925	3,445,324	3,685,948
(G) Subtotal (B+C+D+E+F)	22,500	276,763,981	267,978,642	268,947,768	260,447,173	313,465,922
Expenditures						
(H) General Fund Loan Repayment		53,162,258				
(I) Benefit Payments (begin 9/3/2023)			66,582,943	199,748,830	210,448,304	210,448,304
(J) Grant Payments				241,297	244,102	244,102
(K) Administrative Costs		9,950,839	13,879,045	10,771,092	17,671,672	13,022,232
(L) Subtotal (H+I+J+K)		63,113,097	80,461,988	210,761,219	228,364,078	223,714,638
(M) Ending Fund Balance (A+G-L)	22,500	213,673,384	401,190,037	459,376,587	491,459,682	581,210,966



Multi-Year Trust Fund Solvency Forecast

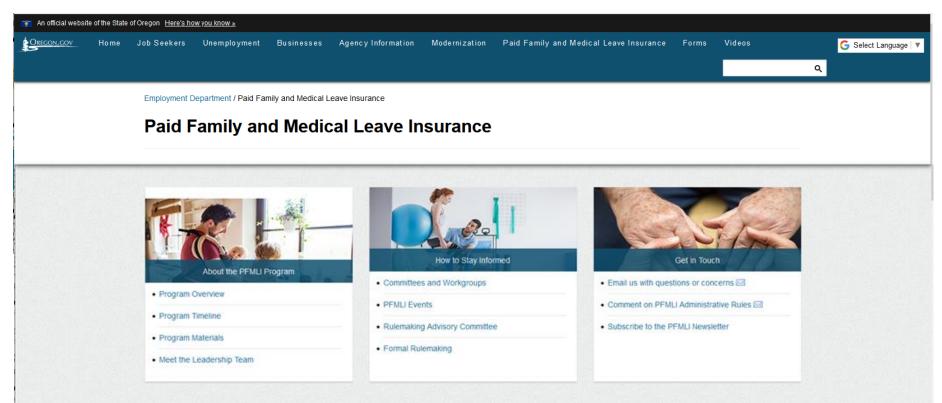
Solvency Requirement:

Trust Fund End Balance_{CRP} \geq 6 months[']Projected Expenditures

Contribution Rate Period	2023	2024
Balance of Projected Trust Fund	459,376,587	728,441,686
6 months of Projected Expenditures	452,078,716	467,641,273
Difference	7,297,871	260,800,413
Number of months Reserve	6.1	9.3

*forecast as of 11/25/21

Oregon.gov/employ/pfmli





Questions?



