Representative Evans,

Thank you for the opportunity to present before the House Veterans and Emergency Management Committee last week.

As a follow-up to the question you asked at the end of the hearing regarding the COVID-19 After Action Reports. OEM leadership and most of our staff participated in the AAR process, which is written to capture varying perspectives and recommendations from multiple sources and experiences within an incident. I believe the AARs accurately captured the feedback and experiences of Oregon OEM. My team and I look forward to assisting in the implementation of recommendations provided in the reports.

Best regards,

Andrew



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