



Oregon Health Care Landscape

Becky Hultberg, President & CEO

DECEMBER 8, 2022



When your loved one needs a hospital bed, there is nothing more important in the world.



We've used the word 'unprecedented' a lot in the last three years. So, it's hard to know how to ratchet that up. We are at what our people are calling a historical moment."

Dr. Jennifer Vines

Multnomah County Health Officer



**An ecosystem that loses its structure and function
will become more simplified over time.**



Oregon hospitals in crisis: Samaritan CEO says it could take a generation to recover

Sept 9, 2022



Oregon hospitals overstuffed with patients ready to leave but with nowhere to go

Nov 6, 2022



Access to health care threatened as Oregon hospitals lose money

Sept 30, 2022



Oregon's hospitals are struggling, with weeks to go in the respiratory illness season

Dec 2, 2022

TUESDAY, DECEMBER 6

326

PATIENTS BOARDING IN
EMERGENCY DEPARTMENTS

481

PATIENTS WAITING TO BE
DISCHARGED

7

PEDIATRIC ICU BEDS
AVAILABLE IN OREGON



CONTRIBUTING FACTORS



**Nationwide
labor shortage**



**Rising
expenses**



**Patient
discharge delays**



65%

OF HOSPITALS IN THE RED

-4.7%

MEDIAN OPERATING MARGIN

\$215M

OPERATING LOSSES IN FIRST
SIX MONTHS OF THE YEAR

Q3 PRELIMINARY FINDINGS

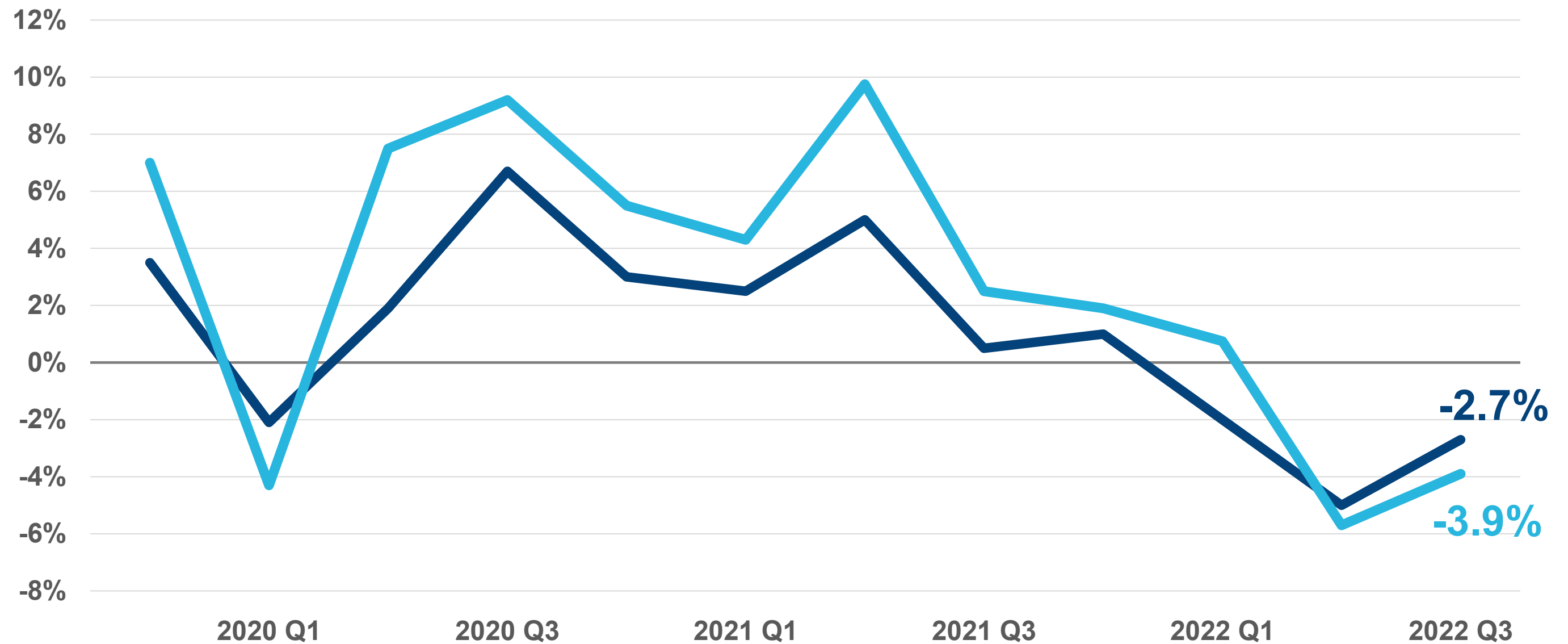
Hospitals' operating margins improved slightly from the second quarter, but hospital finances remain precarious

Expenses, particularly labor costs, continue to outpace revenues and drive poor performance

Emergency department visits are rising, further compounding boarding challenges

Hospitals continue to face difficulties discharging patients due to staffing shortages and lack of available beds at post-acute facilities

MEDIAN OPERATING MARGIN vs MEDIAN TOTAL MARGIN



NECESSARY ACTIONS AND INVESTMENTS



**Workforce
development
and retention**



**Protecting
access to care**



**Stability of
the system**



Thank You

Questions?

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