



# PROPERTY TAX INCENTIVES IMPACT STUDY

BY APPLIED ECONOMICS, FEBRUARY 2022

Interim House Committee on Revenue

Interim Senate Committee on  
Finance and Revenue

**Oregon State Legislature**

**September 22, 2022**





# First, primer on Oregon programs

- **Point of incentives is not to make a bad investment good, or to subsidize, but rather marketing to induce solid business opportunities, for which other efforts and factors remain indispensable**
- **Abatement of local property taxes notably predominate Oregon's incentives for business development**
  - Set by state tax law, with local discretion and control in certain situations
  - Decentralized administration, limited state-level roles ..., reliance on collaboration, including for business accountability, data gathering, etc.
  - Inherently tied to amount of investment in physical capital (intensity)
  - No income tax credits or high-impact, state-run offering like elsewhere
- **Frequently competitive and targeted—at manufacturing implicitly, as well as economic hardship and rural areas**
- **Widely used, statewide, including many eligible, small businesses in enterprise zones**



# Property tax abatement programs

—new plant & equipment tax-exempt,  
not land or existing assets

- **Contrast to permanent, categorical exemptions (e.g., domestic use, farm equipment, inventories or small business personal property)**
- **Up to 2 years of ‘construction-in-process’ exemption generally available for non-utility/manufacturing structures, regardless of enterprise zone ..., as well as special version with the following**
- **Standard enterprise zone (SEZ), qualified property 100% exempt**
  - For 3 years, as-of-right for eligible (nonretail) firms increasing number of employees inside zone – at least 10% increase but local waiver available
  - With zone sponsor agreement, 1–2 extra years, subject to excellent employee compensation and wages per statutes \*
  - Local authorization (pre-project application); cover 1–3 years’ investments
  - Then, file annual claim starting in year after property’s placed in service

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\* Except urban zones inside Salem and Portland metropolitan areas



# Other property tax abatements

- **Most rural zones can exempt new facility for 7 to 15 years (LRZ)**
  - By local agreement, with special approvals and usually negotiated fees
  - Facility hiring and investment criteria vary by location according to state law, as well as wage & compensation criteria relative to county wage
  - Current use by food-processing, household-name data centers, LVL, and non-massive (<\$13 million total Capex) Astoria brewery project
  - Unlimited construction-period exemption, and any business type
- **Strategic Investment Program (SIP) ... definitely, for big projects**
  - Anywhere in state (rural and urban versions) for traded sector, notably by Intel, energy projects, Amazon, Columbia Distributing, Georgia-Pacific
  - 15-year partial exemption in excess of (growing) taxable portion (starting at \$25, 50 or 100 million), with statutory community service fee ( $\leq 25\%$  of tax savings or cap); **no** employment requirement in law
  - County-based process for local agreement, usually with other payments (established zone-based version available)
  - State application for final oversight through State commission



# Enterprise zones in Oregon, today

- **Currently 76 designated by local action—58 are rural designations**
  - For cities/ports/counties:
    - Since 2015, no statewide cap on number of zones allowed
    - Still subject to longstanding statutory requirements (e.g., local hardship)
    - Designation lasts 10–11 years (or until **2025**)
    - Urban means exclusively inside principal–regional UGB(s) within MSA
  - Also, reservation/tribal opportunities (or federally based)
- **Sponsorship: currently as result of designation or boundary change**
  - Cities – 124
  - Ports – 15
  - Counties – 30 ..., with zones located in 35 of 36
  - Tribes – 2 (CTUIR and Warm Springs)
- **Sponsor duties and discretion – appoint manager, assist assessor, processes, marketing, local incentives & conditions as applicable,**

# Latest on three programs

—for relative perspective

Program	Counties	Projects	Firms	New Jobs*	Exempt Property Value (\$_billions)
<b>SEZ</b>	28	287	≈260 †	14,714	\$4.0 ‡
<b>LRZ</b>	6 §	15	8	1,088	\$9.2
<b>SIP</b>	9 §	20	13	9,973	\$16.9 ¶

\* Different data source from Impact Study, which drew from QCEW/UI records.

† Nearly 70% already exist inside enterprise zone.

‡ 10 Amazon projects account for 46%. (Median exemption is only around \$1 million; many SEZ projects receive 2 or 3 overlapping exemptions)

§ 3 more with proposed LRZ projects, and 4 more with proposed SIP projects.

¶ From 2020; 2 Intel projects (the only urban ones) account for 73%.



# Role of Impact Study

- **Common part of incentives policy–program evaluation – but rather unprecedented for Oregon – also, impending EZ sunset**
- **Resources ultimately secured to rigorously quantify return on investment (‘ROI’) of property tax abatement programs**
- **Concurrent with more general Strategic Assessment of Incentives (SAI) by different consultant**
- **Input–output simulation based on labor income and inter-industry factors in Oregon for metrics of efficiency based on impacts—**
  - Contribution to growth in state economy
  - Fiscal or rather revenues – additional tax receipts
- **Doesn’t answer everything—other issues and data to explore as addressed in Study, SAI, ..., but long called for evidence, as grist for the mill of public policy dialogue**



# Impact Study Background

- **In 2020**
  - Organize (technical) steering group to guide investigations and review excellent responses to joint RFP for two projects
  - Select Applied Economics/TadZo bid (great experience, great value)
  - Work begins, setting up interviews to inform consultants
- **2021: evaluate interview feedback on various issues; build datasets for IMPLAN model, and perform ROI calculations**
- **Datasets based on project–abatements in effect during 2019 or 2020 (some w/LRZ & SIP are several years old; many still ongoing incl. w/SEZ)**
- **Major effort successfully linked 362 projects to 300 confidential, unduplicated payroll tax accounts at Employment Department, of which 279 are SEZ (mostly smaller investments):**
  - Total employment at dataset businesses (direct) - 55,788 by 2019/2020
  - Net increase since entering program - 27,688 with average wage of \$98,169

# Inputs to simulation and so forth

- **Direct jobs = employment change in ongoing operations (not construction or equipment); this generates inside Oregon:**
  - Indirect jobs & wages of suppliers, suppliers of suppliers ... and so on ...
  - Induced jobs & wages due to spending by direct and indirect employees
  - Economic output and labor income to estimate personal income taxes
- **Property taxes as assembled and validated by Business Oregon (from position of researcher not administrator) are ROI denominator**

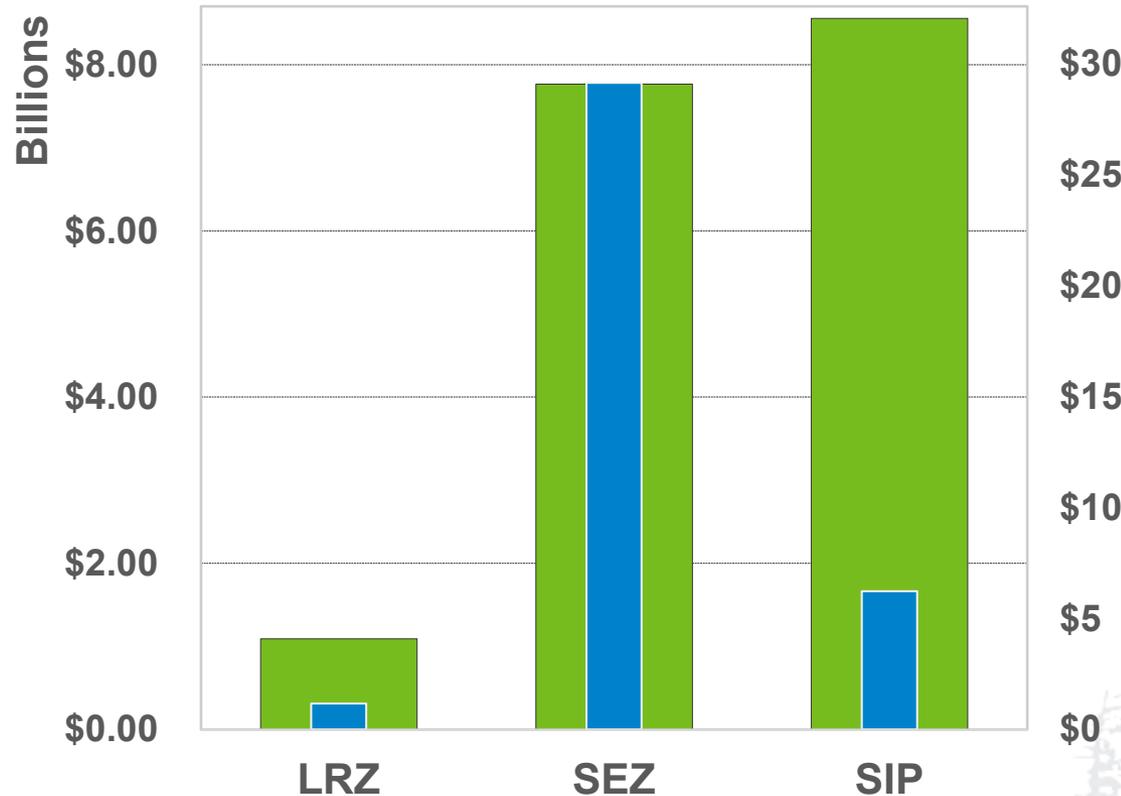
Program	Total New Jobs*	Average Income*	Raw Prop. Tax Data †	Less True Levies †	Less Compression †	Less Discount †	Adjusted Property Taxes †	... with Inflation ‡
<b>SEZ</b>	42,081	\$54,189	\$355	-\$55	-\$17	-\$10	\$273	\$289
<b>LRZ</b>	4,172	\$66,282	\$549	-\$37	-\$11	-\$14	\$487	\$535
<b>SIP</b>	25,039	\$96,033	\$1,920	-\$315	-\$35	-\$53	\$1,521	\$1,672

\* Including direct, indirect and induced; 2020 dollars.

† Millions of dollars; adjusted using Dept. of Rev. county-based factors – 19.3%, overall.

‡ In millions of 2020 dollars from study.

# Additional annual economic output –in 2020 dollars



- Total Economic Output Impact (left axis)
- Ratio: net ROI per \$ of adj. property tax (right)

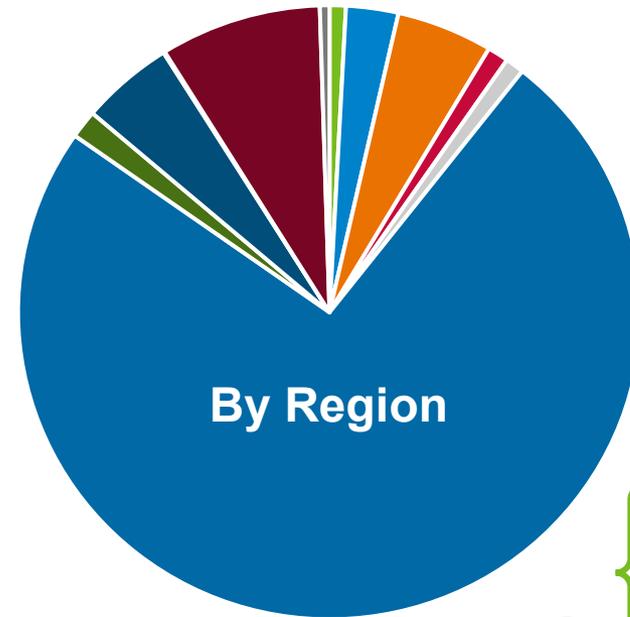
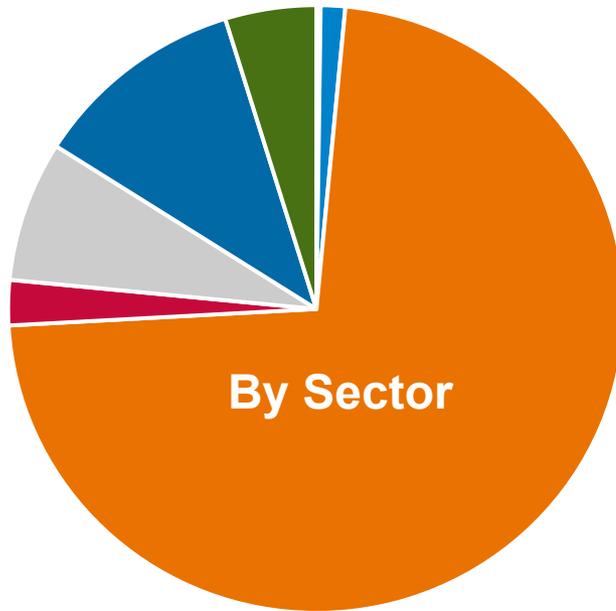
**Overall, from the three programs' dataset projects:**

- \$17.4 billion
- \$8 per \$ of adjusted property tax ROI

**Output affected by:**

- Job quantities
- Pay levels
- Industry mix & model's 6-digit NAICS code factor for in-state supplier relationships and so forth

# State economic impact breakdowns



See map on page 10

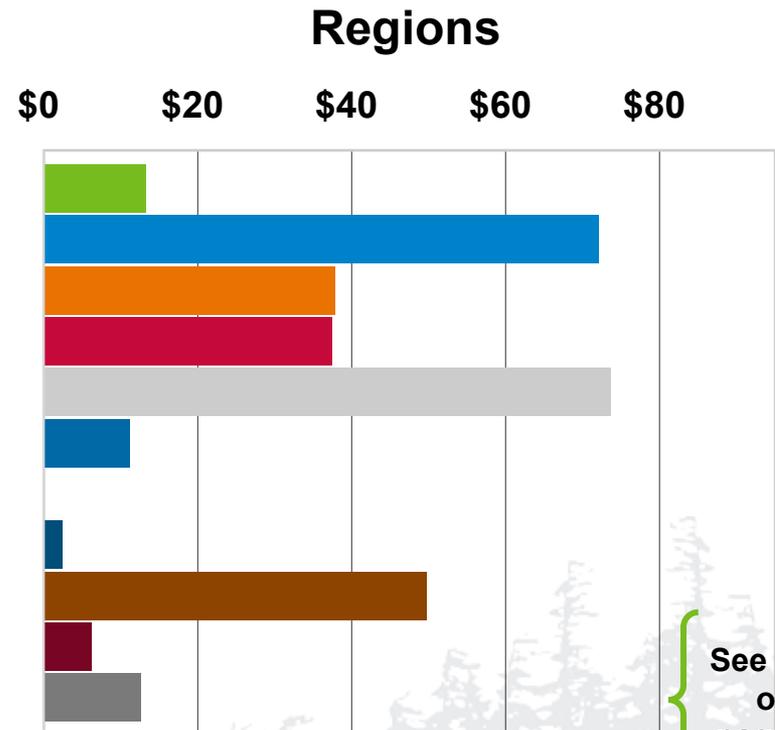
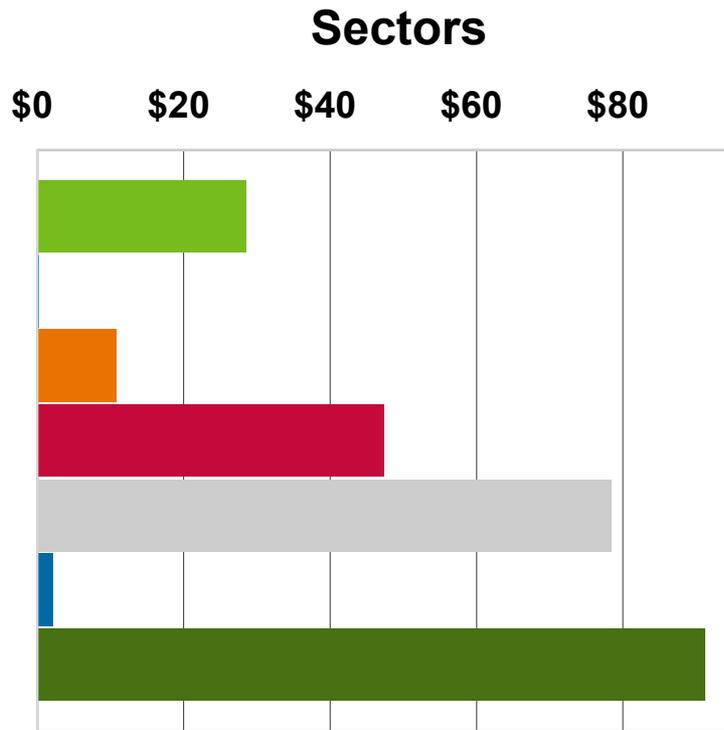
- Agriculture & Mining
- Energy & Construction
- Manufacturing
- Wholesale Trade
- Transp & Warehousing
- Information
- Services

- North Coast
- South Valley/Mid-Coast
- Southern
- North Central
- South Central
- Northeast
- Mid-Valley
- South Coast
- Metro
- Central
- Greater Eastern

Mfg.: 73% compared to 60% of jobs (Figure 7, page 14)

# Output efficiency by sector | region

–Net ROI per \$ of property tax (2020 dollars)



- Agriculture & Mining
- Energy & Construction
- Manufacturing
- Wholesale Trade
- Transp & Warehousing
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See map on page 10

# Bottom-line payback, so far

## –in 2020 dollars

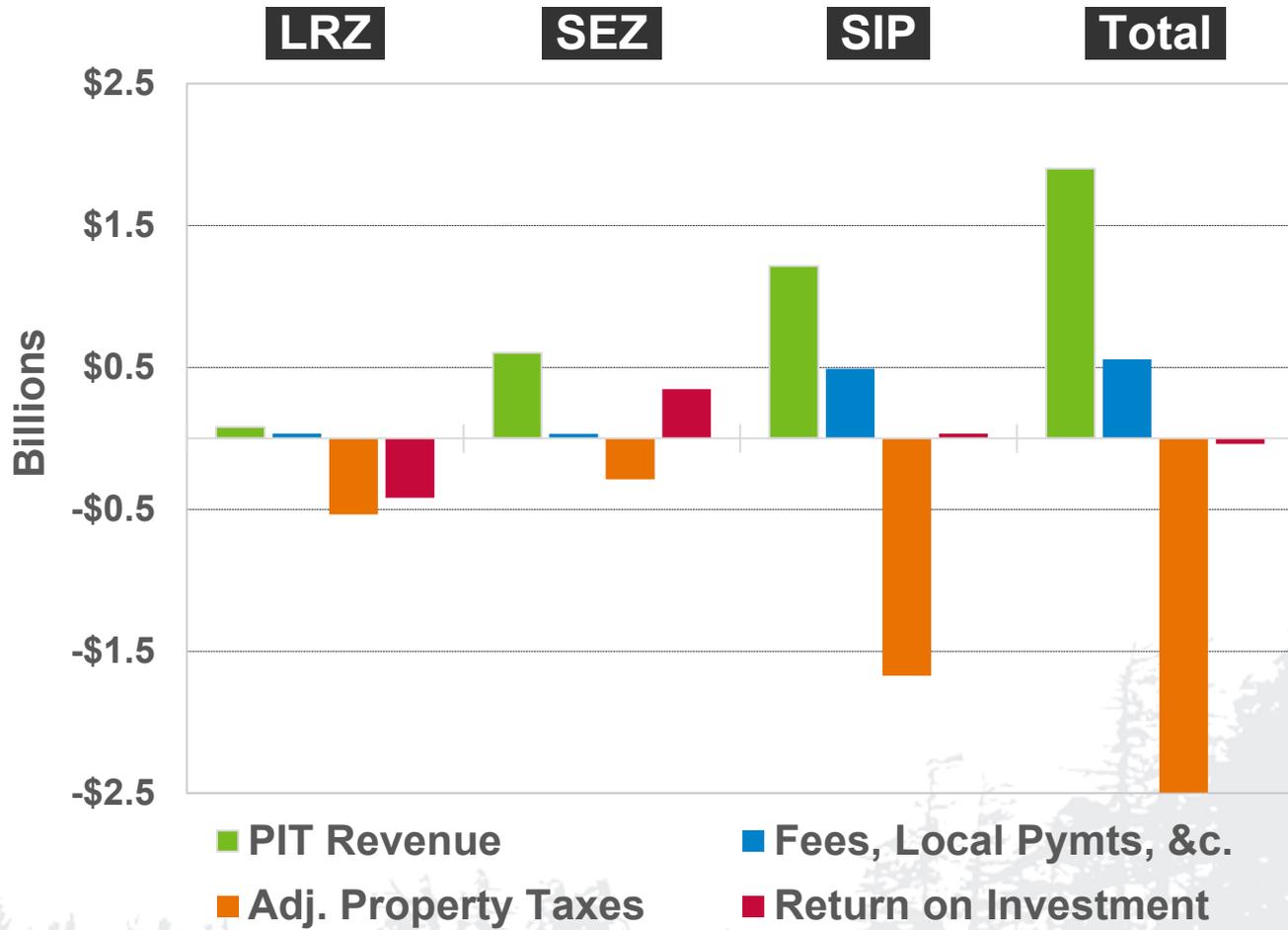
Benefit/cost factor	Explanation
<b>\$1,901,720,000</b>	Estimate income taxes to state from employment growth over several years, though largely in 2015–2019*
<b>+ \$566,580,000</b>	Local/application fees & payments (based on special research effort) and SIP taxable portion
<hr/> <b>\$2,458,300,000</b>	Total <b>revenue return</b> (benefit) for main analysis
<b>– \$2,496,290,000</b>	Total <b>investment</b> (cost) in local property taxes from projects THROUGH 2020
<hr/> <b>– \$37,990,000</b>	Net ROI across all three programs, or ...

**1.5% of total property tax foregone (> -2¢ per \$ of property tax)—*pretty much breaking even with the projects extant in last biennium***

\*Based on average labor income of total employment (including indirect and induced) in current dollars and on each year's personal incomes tax (PIT) laws since business entered program—*i.e.*, concurrently with each project's use of abatement—mostly until ONLY 2019 (**NO** projection of ongoing revenue); then, existing employment netted out after converting to constant (2020) dollars.

# Revenue ROI by program

## -in 2020 dollars



### PIT affected by:

- Job quantities
- Pay levels
- In-state industry mix and factors

### Property taxes affected by:

- Amount and trend of value
- Regional nature of adjustments

**Both, by period for cumulation until 2019/2020** (e.g., SEZ only up to around 4 years on average)

# Public revenues, recently

- **Included formally in study's main analysis are:**

- State personal income taxes (PIT) from labor
- Project-specific application fees, community service fees, and other local payments under agreements and urban zone policies (99.9% local)
- Adjusted property taxes paid by SIP businesses on taxable portion

- **Excluded for lack of data, method or resources are changes to:**

State taxes (±)	Local revenues (±)
<ul style="list-style-type: none"> <li>• Business income taxes</li> <li>• Gross receipts taxes (CAT)</li> <li>• One-time effect on PIT, etc., from capital spending–               <ul style="list-style-type: none"> <li>· Construction (analyzed separately)</li> <li>· In-state M&amp;E purchases</li> </ul> </li> </ul> (– Expired E-zone tax credits) <div style="border-left: 1px solid black; border-right: 1px solid black; padding: 5px; margin-left: 20px;">             State funds (incl. lottery) go toward schools, other local services and SIP gainshare           </div>	<ul style="list-style-type: none"> <li>• Franchise fees (local tax on utility usage)</li> <li>• Normal development fees and charges</li> <li>• Misc. taxes: business income, construction excise (schools), lodging, transit payroll, others?</li> <li>• Property taxes arising from:               <ul style="list-style-type: none"> <li>· Non-exempt property (e.g., changes to land/valuations, at suppliers/utilities, SEZ PP, ...)</li> <li>· Increased bonding capacity</li> <li>· Induced residential or commercial development (which has attendant public service costs!)                   <ul style="list-style-type: none"> <li>(– Construction-in-process abatements?)</li> </ul> </li> </ul> </li> </ul>



# Other local benefits

—aside from current revenues

- **Jobs, training opportunities, etc. perceived as better than norm, according to interviews (listed in appendix A)**
- **Non-monetary conditions on companies, such as tracking local supplier use, green design, and community–social–public benefits with hiring, career paths, and other agreed-to/required actions**
- **Strictly voluntary charitable contributions and community involvement by company, executives or employees**
- **Customers & orders for local businesses (e.g., hotels) during construction ..., and separate research looked at such spending:**
  - Using available data on \$61.6 billion in capital spending, \$26.4 billion attributed to construction (lack in-state multipliers for M&E purchases)
  - Modeling – \$50.5 billion in total, one-time spending for 357,596 jobs and \$22.8 billion of labor income (again, largely SIP-related) in Oregon
- **Post-abatement effects on property tax base (top benefit for many)**

# Further issues

- **Always question of effectiveness on investment and hiring compared to counterfactual—hard to prove even in specific case ..., rarely if ever simple ..., rather, nuanced and multi-variable ...**
- **Study/interviews include project examples, business climate discussion, as well as other considerations:**
  - Costs or economic leakages from demands on land supply, traffic, public services in excess of associated funding, or labor & cost of labor – with or without state/local immigration – and public perceptions and reactions
  - Contrasting success among various rural and metro areas
  - Other incentives (grants, UR-TIF) and economic development programs, complementary or redundancy
  - Complexity of and among local requirements
  - Ever-growing amount of affected property taxes
    - For local school district or ESD – not unlike bond levies – essentially a wash, due to statewide equalization of funding ..., but other districts
    - Overall statewide school funding reduced by around 2% (significant money, see appendix E) before considering payback through state funds



# Final thoughts

- **Sample of possible topics for further exploration**
  - Socioeconomic improvement at regional or community level, which would be ultimate purpose of enterprise zones?
  - Ensuring/enhancing benefits/opportunities for rural and historically underserved groups?
  - Big-picture interplay with housing stock, social policies, cost of growth? ..., analytically very challenging and complicated
  - Limited resources or data, while still grappling with job-counting basics relative to other states, for example, ..., and should something like the impact study be regularly repeated?
  - Fiscal-administrative costs not measured ..., but possibly too light?
- **STRATEGIC ASSESSMENT OF INCENTIVES – concurrent investigation that included other programs, as well as DEI, rural, small business and other topics, with benchmarking of other states**



# Contact and further information

**Webpage:** [Business Oregon : Incentives Reports : Reports, Publications, and Plans : State of Oregon](https://www.oregon.gov/biz/reports/Pages/incentives-reports.aspx)

<<https://www.oregon.gov/biz/reports/Pages/incentives-reports.aspx>>

**Next Wednesday: Hour-long webinar workshop, as part of regular series, with more detail on Study**

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