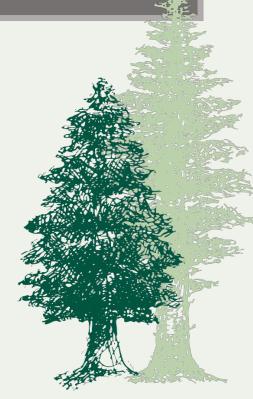


# Fixing Emergency Fire Funding

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#### **Desired Future State**

#### Sustainable agency finances

- A. Consistent and efficient financial processes that enable ODF to adjust to dynamic workloads across fire seasons.
- B. Sufficient funding to cover ODF's emergency firefighting costs, eliminating the need to draw on budgeted resources, which jeopardizes accomplishment of ODF's other core business.



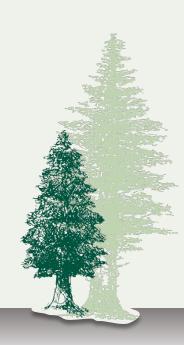
## Challenge—Fire Finance Function

Working to address financial solvency and build toward financial sustainability for nearly 3 years.

Two parts to this:

- 1. Fire finance function
  - Contributing factors
  - MGO recommendations





## Challenge—Fire Funding

#### 2. Oregon's emergency fire funding structure

- ODF starts fire season with \$10M cash on hand for emergency fire costs.
- Worked for the average fire season of 10+ years ago when average gross costs were \$10M or less.
- Today's average gross costs far exceed that.
- ODF pays full gross costs up front and carries that debt until reimbursed.
- Anything over \$10M comes directly from funds meant for ODF's day-to-day operations.



## Proposed Solution—LC 1

Intent: Makes agency and its programs whole by resolving the cause of continuous cash-flow issues—unreimbursed fire season costs—while establishing a stable foundation for the new emergency fire funding structure.

#### Request for funding to:

- Cover current debt ODF is carrying while awaiting reimbursement, plus
- Three years of gap funding to address fire season costs until enough revenues are in the new fund (LC 2).

### Proposed Solution—LC 2

Intent: Long-term financial stability through an adequately funded emergency fire cost fund.

- Establishes new emergency fire cost fund to cover ODF costs in excess of base firefighting budgets.
- Fund cap = 2x the 3-year rolling cost average.
- Reimbursements go back into fund. Funds in excess of cap to be invested into forest restoration and resiliency work, including fuels mitigation.
- Abolishes OFLPF but keeps revenue streams. Adjusts existing revenue streams for inflation. Recommends GF.
- Abolishes EFCC. Establishes oversight committee for new fund. Membership proportional to revenue streams and appointed by BOF.

