



OREGON'S INVESTMENT IN POSTSECONDARY CAPITAL

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A Decade of University Capital Investment (2009-2021) Value of Bonds Issued by the State

Invested by State in University **\$918M** Capital Construction Projects (XI-G, LRB and XI-Q)

\$617M

Invested by the Universities in capital (XI-F)



Ten Year Strategic Capital Development Plan – Universities

To provide a high-level summary of state capital needs for public universities based on demographic, economic, industry, and other environmental factors

Developed by outside experts: SmithGroup and NCHEMS

Conducted FebruaryOctober 2019 in
partnership with
stakeholders, including two
rounds of campus visits

Led to four main recommendations and seven key findings



Four Main Recommendations

Invest in Capital Improvement and Replacement

Incentivize Collaboration

Define Institutional Roles and Missions

Improve Capital Planning Practices



Rubric Revision

Based on the recommendations made in the report, the HECC adopted a revised rubric in October that places greater emphasis on:

Renewal and repair of existing facilities

Success of underserved students

Addressing deferred maintenance

Collaboration for optimal space utilization

"One half of the existing building stock have already served their expected life cycle but they can be renewed to extend their useful life for another cycle. As part of a stewardship model of managing these assets, renewal can also improve student services and learning effectiveness."

Revised 2019-21 University Capital Rubric

Strategic Capital Development Plan (1-52 points)

- 24 pts Space renewal, workforce or completion priorities
- 12 pts Addressing deferred maintenance issues
- 8 pts Support research & economic development
- 8 pts Collaboration with interested parties

Operational Savings and Sustainability (1-8 points)

• Does the project reduce operational costs, support continued efficiency or increase the sustainability of the facility?

Life safety, Security or Loss of Use (1-10 points)

 Does the project meet life, safety and code compliance needs of mission critical items or improve the security of the facility?

Institutional Priority (1-5 points)

• What's the priority within the existing master plan?

Student Success for Underserved Populations (1-10 points)

 How will the project impact the success of students from underserved populations?

Leveraging Institutional Resources (1-15 points)

• Is the project funded by a campus match or pledged resources?



Timeline for 2020 University Capital Requests

February-September 2019

Strategic Capital Plan Project

September 2019

• Strategic Capital Plan Completed

October 2019

- Adopt new rubric
- Receive project requests

November 2019

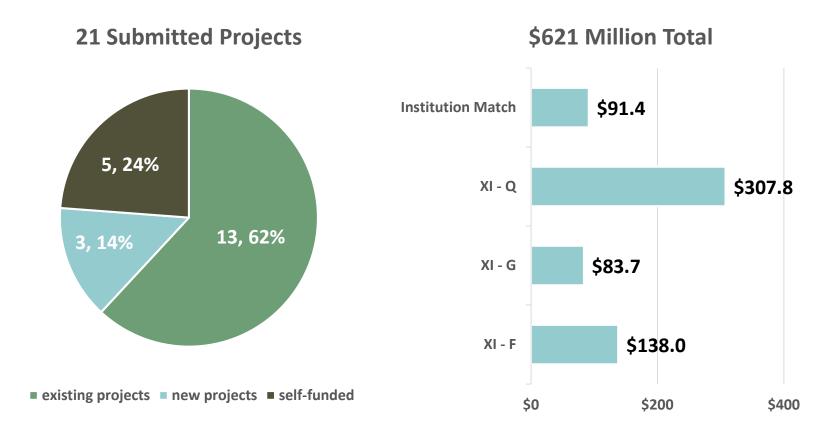
Review and rank requests

December 2019

Submit prioritized list



Projects Submitted and Amounts



Existing projects are those submitted during the spring of 2018 while new projects are those added during the fall of 2019.



Additional Context

Focus on improvement and replacement

 The majority of the projects are major renovations with one new construction and one tear down/rebuild.

Focus on STEM and student success

• Of the top five projects, one is for student success while the other four are major renovations of STEM focused academic buildings.

\$91.4 million in institutional matching

 Most institutional matching comes from donor funds with one project including student fee support.

\$131.0 million in eliminated deferred maintenance



Noteworthy Example – Strategic Capital Development Plan Alignment

OSU Cordley Hall Renovation, Phase II



Creates more flexible and active learning focused space

Central to biological sciences – 30% of undergraduates serving 70 majors in 8 colleges

Addresses space renewal and deferred maintenance, focused on STEM, supports research and incorporates collaboration



Noteworthy Example –

Operational Savings and Sustainability

PSU Science Building 1 Renovation



Creates well-equipped, STEM-centric facility that supports next generation of active learning

Substantial energy savings due to lighting upgrades and HVAC heat recovery system

Expected 25-30% reduction in energy consumed by lighting alone



Noteworthy Example – Student Success for Underrepresented Populations

WOU Student Success Center



Cornerstone of WOU's efforts to maximize retention and graduation rates

Clusters student support services allowing for additional space for student engagement

WOU intentionally defined the projected impact on retention and graduation rates as a result of this project establishing clear expectations



Prioritized List of University Capital Projects

Priority	Institution	Project Submittals	HECC Rubric Score	XI-C	XI-G		XI-Q		Subtotal		Gifts/Other		Project Total		State Running Total	
1	OSU	Cordley Hall Renovation, Phase II	95	\$ 28,000	0,000	\$	-	\$	28,000,000	\$	28,000,000	\$	56,000,000	\$	28,000,000	
2	OIT	Boivin Hall Rehabilitation	93	\$ 1,015	5,000	s	18,270,000	\$	19,285,000	s	1,015,000	\$	20,300,000	\$	47,285,000	
3	PSU	SB1 Renovation & Expansion	92	\$ 7,500	0,000	\$	67,500,000	\$	75,000,000	\$	7,500,000	\$	82,500,000	\$	122,285,000	
4	WOU	Student Success Center	91	\$	-	s	21,340,000	\$	21,340,000	s	660,000	\$	22,000,000	\$	143,625,000	
5	UO	Huestis Hall Deferred Maintenance	89	\$ 6,360	0,000	\$	50,880,000	\$	57,240,000	\$	6,360,000	\$	63,600,000	\$	200,865,000	
6	OSU	Arts and Education Complex	85	\$ 35,000	0,000	\$	-	\$	35,000,000	s	35,000,000	s	70,000,000	\$	235,865,000	
7	OSU-CC	Student Success Center	84	\$ 5,000	0,000	\$	7,900,000	\$	12,900,000	\$	5,000,000	\$	17,900,000	\$	248,765,000	
8	WOU	Health Science Remodel	83	\$	-	\$	48,015,000	\$	48,015,000	\$	1,485,000	\$	49,500,000	\$	296,780,000	
9	EOU	Inlow Hall Renovation, Phase II	74	\$	-	\$	10,600,000	\$	10,600,000	\$	-	\$	10,600,000	\$	307,380,000	
10	SOU	Music Renovation & DMC Addition	74	\$	-	\$	13,650,000	\$	13,650,000	\$	450,000	\$	14,100,000	\$	321,030,000	
11	SOU	Britt Phase II DM & Creative Institute	66	\$	-	\$	4,700,000	\$	4,700,000	\$	50,000	\$	4,750,000	\$	325,730,000	
12	WOU	Performing Arts Remodel	63	\$	-	\$	16,005,000	\$	16,005,000	\$	495,000	\$	16,500,000	\$	341,735,000	
13	WOU	Achievement, Movement and	51	\$	-	\$	30,264,000	\$	30,264,000	\$	936,000	\$	31,200,000	\$	371,999,000	
14	EOU	Grand Staircase Replacement	40	\$	-	s	3,000,000	\$	3,000,000	s	80,000	\$	3,080,000	\$	374,999,000	
15	OSU-CC	Land Development - Area 2	35	\$ 83	5,000	\$	15,830,000	\$	16,665,000	\$	835,000	\$	17,500,000	\$	391,664,000	
N/A	SOU	Cascade Hall Demolition	N/A	\$	-	\$	_	\$	_	s	3,500,000	\$	3,500,000			
		Total/Average	74	\$83,710	,000	\$3	807,954,000	\$3	391,664,000	\$	91,366,000	\$4	83,030,000			

Self Funded Projects - Not graded							
EOU	New Residence Hall	\$	14,000,000				
OIT	New Residence Hall	\$	45,000,000				
PSU	12th & Market Residence Hall	\$	60,500,000				
PSU	University Center Building Land Purchase	\$	15,000,000				
WOU	Valsetz Dining & Auxilliary Services Renovation	\$	3,500,000				
Self funded Totals \$1							



