



Presentation Schedule

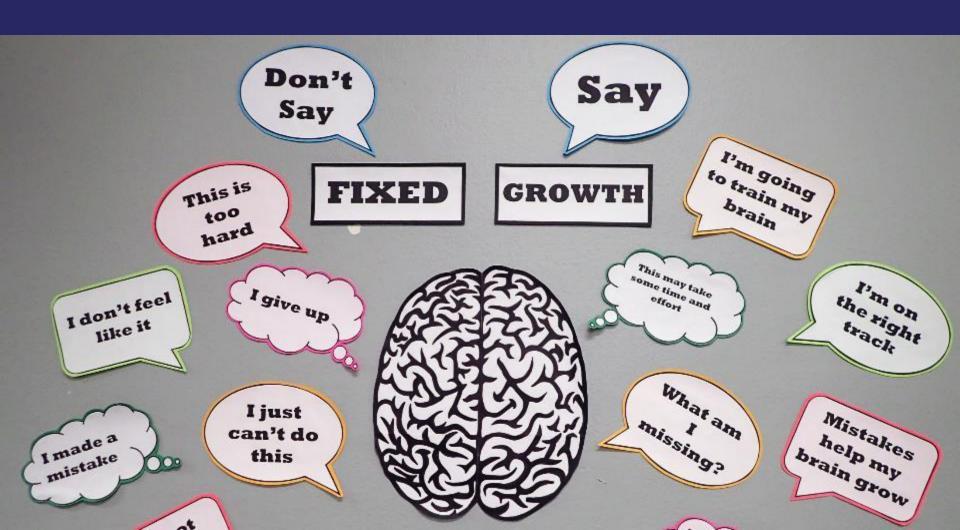


- Reducing Isolation of Youth in Close Custody
- CFO Presentation





Reducing Isolation





Challenges



- 1. Aging physical plants at OYA designed for and assuming the use of isolation
- 2. Staffing ratio
- 3. Culture change takes time







How We Did It



- Statewide workgroups, including advocates
 - Recommended tightening the threshold for use of isolation.
- Engaged staff "town-hall" style meetings with every unit. Educated on effects of isolation and the developmental model. Asked, "What's needed to implement new policy?"
 - Change the policy.
 - Neutral "in-between" spaces to separate youth in crisis
 - Additional staff to help with conflict resolution and skillbuilding
 - They told us, "Change the culture first."





How We're Doing It



- Addressed culture/mindset:
 - Adoption of Positive Human Development
 - Rolled out "Fundamental Practices" guide
 - Implementation of 10-Year Plan for Facilities to align living units with PHD
 - Redefined accountability with respect to isolation
- Closed behavior mgmt. unit and created complex trauma unit (The University of Life)
- Created alternatives to isolation ("in-between spaces")
- Staffed those spaces with Skill Development Coordinators
- 2017 law change codified policy outlawed isolation as punishment
- OYA policy change effective July 2018

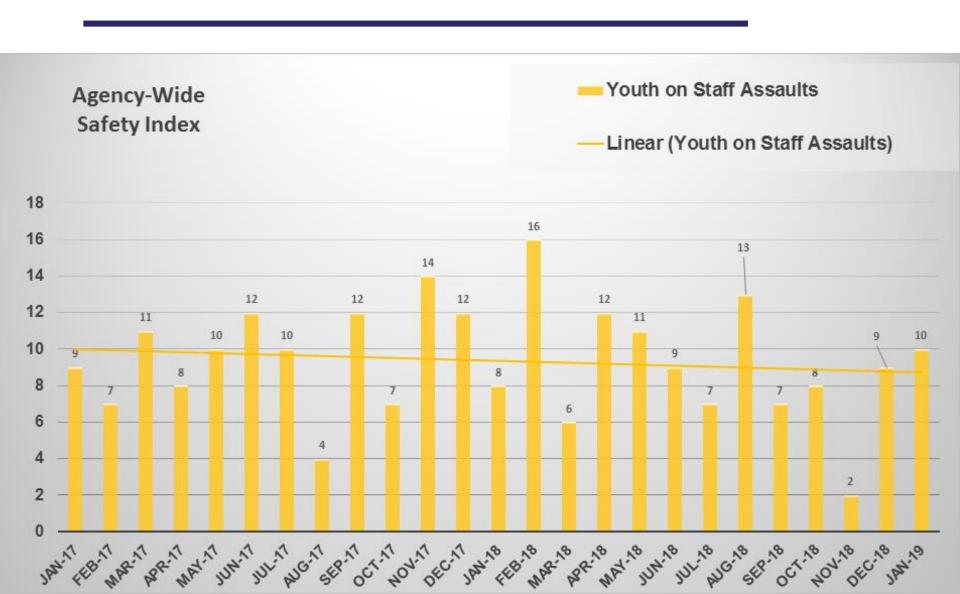




Results



Reducing Isolation: Results



Results

