

The Goal of Strengthening Families, Resilient Neighborhoods Initiative:

To strengthen families and build more resilient neighborhoods to improve children's safety, individual and family health, education and wellness outcomes.

The Problem:

- *New funding mechanisms are needed to break free of grant cycle constraints and create sustainable financial support for positive child safety, health and education outcomes.*
- *Innovative demonstration projects that can be scaled to other communities are needed in order to validate and speed the transition to coordinated, value-oriented service models where positive outcomes and the contributions of partnering organizations determine payment.*

Addressing the problem of sustainable funding: SFRN Tax Credit Proposal

It will direct revenue from the tax credit via grants to stakeholders who have successfully developed strong coalitions able to provide the services and supports that meet priority family and neighborhood needs. The coalition will be accountable for meeting targeted metrics which demonstrate improved outcomes for children, families and neighborhoods.

Evidence-based service model addressing the social determinants of health and well-being

Services provided are based on the best current science, have been proven to be preventive, and address the known drivers of poor outcomes for children, individuals, families and neighborhoods. The project, funded by a proposed tax credit, is designed to integrate healthcare, supportive, affordable housing, early learning/education, and social services.

Coalition of collaborating service providers each doing what they do best

We have established a coalition of distinguished service organizations who are committed to collaboration versus competition. This model will avoid the common pitfalls of redundancy and interruption services that result in poor outcomes and high costs. In Marion County the coalition includes these non-profit partners: Court Appointed Special Advocates (CASA), Catholic Community Services, Community Action, Family Building Blocks, Mano-a-Mano, Options Counseling, Liberty House, and Salem Leadership Foundation. Oregon Department of Human Resources and Marion County Health Department are also partners but would not receive funding from the tax credit.

Value and Outcomes-based payment: rewarding results not just activity

We are seeking support of a pilot demonstration project in which multiple non-profit partners are paid for a) proportional service contribution and b) defined aggregate and individual participant success measures. The goal is to define, monitor and analyze metrics for success with the support of state-of-the art data systems and expert evaluation.

What do we mean when we talk about Value-based and Outcome-based payment?

Value-based services were developed as part of healthcare reforms and differ from fee-for-service or capitated payment models, in which providers are paid based on the amount of services they deliver. The "value" in value-based health and human service delivery is derived from measuring actual health and well-being outcomes against the cost of delivering the outcomes. Value-based initiatives do re-orient care delivery from a focus on the volume of activity to value added and positive outcomes.

How does Outcome-based payment differ from Value-based payment?

Value-based payment models can be too narrowly focused on specific healthcare activities and cost reduction. Well-designed Outcomes-based payment systems incorporate the analytical rigor and cost emphasis of value-based models but take a broader view of what constitutes "value," incorporating goals and positive outcomes that address and reflect a broader range of the social determinants of health and well-being for individuals, families and communities. Outcomes-based payment programs are also by design focused on prevention of negative outcomes and the attendant costs to society. They incorporate evaluation of measures of health at the level of the individual but also the neighborhood and community as a whole, looking at things like self-sufficiency, education attainment, criminal involvement, child welfare, etc.