

# BUDGET NARRATIVE

## OREGON LIQUOR CONTROL COMMISSION 2019-2021 BUDGET INDEX

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## Enrolled House Bill 5019

Introduced and printed pursuant to House Rule 12.00. Pre-session filed (at the request of Oregon Department of Administrative Services)

CHAPTER .....

AN ACT

Relating to the financial administration of the Oregon Liquor Control Commission; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. Notwithstanding any other law limiting expenditures, the following amounts are established for the biennium beginning July 1, 2017, as the maximum limits for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Liquor Control Commission, for the following purposes:

- (1) Administrative expenses ..... \$ 69,069,457
- (2) Marijuana regulation ..... \$ 14,483,634
- (3) Agents' compensation..... \$123,927,415
- (4) Capital improvements ..... \$ 227,943

SECTION 2. For the biennium beginning July 1, 2017, expenditures by the Oregon Liquor Control Commission for liquor purchases are not limited.

SECTION 3. This 2017 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2017 Act takes effect July 1, 2017.

Enrolled House Bill 5019 (HB 5019-A) Page 1

**Passed by House June 22, 2017**

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## Enrolled House Bill 2150

Introduced and printed pursuant to House Rule 12.00. Pre-session filed (at the request of House Special Committee on Small Business Growth)

CHAPTER .....

AN ACT

Relating to electronic administration of alcoholic beverage tax provisions; creating new provisions; amending ORS 473.070; and prescribing an effective date.

Be It Enacted by the People of the State of Oregon:

**SECTION 1.** ORS 473.070 is amended to read:

473.070. (1) On or before the 20th day of each month, every manufacturer shall file with the Oregon Liquor Control Commission a statement of the quantity of wine, cider and malt beverages produced, purchased or received by the manufacturer during the preceding calendar month.

(2) Notwithstanding subsection (1) of this section, a manufacturer of wine that was not liable for a privilege tax under this chapter in the prior calendar year and that does not expect to be liable for a privilege tax under this chapter in the current calendar year, or a manufacturer of wine that is newly established during the current calendar year and that does not expect to be liable for a privilege tax under this chapter in the current calendar year, may file a single annual statement of the quantity of wine produced, purchased or received by the manufacturer during the current calendar year. The annual statement shall be filed with the commission on or before January 20 of the following year.

(3) The commission shall by rule establish procedures that allow manufacturers or importing distributors to use electronic means to:

- (a) File statements required under this section; and
- (b) Pay privilege taxes imposed by ORS 473.030 and 473.035.

**SECTION 2.** The amendments to ORS 473.070 by section 1 of this 2017 Act apply to statements or privilege taxes due on or after July 1, 2019.

**SECTION 3.** This 2017 Act takes effect on the 91st day after the date on which the 2017 regular session of the Seventy-ninth Legislative Assembly adjourns sine die.

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Enrolled House Bill 2150 (HB 2150-A)

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Agency Request  Governors Budget  Legislatively Adopted  Legislative Action

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79th OREGON LEGISLATIVE ASSEMBLY--2017 Regular Session

## Enrolled House Bill 3470

Sponsored by JOINT COMMITTEE ON WAYS AND MEANS

CHAPTER .....

### AN ACT

Relating to state financial administration; creating new provisions; amending ORS 327.008, 458.555, 458.558, 458.563, 458.578 and 458.580 and sections 7 and 8, chapter 604, Oregon Laws 2011, section 4, chapter 578, Oregon Laws 2013, section 3, chapter 106, Oregon Laws 2014, section 44, chapter 1, Oregon Laws 2015, section 4, chapter 763, Oregon Laws 2015, section 29, chapter 765, Oregon Laws 2015, and section 28, chapter \_\_\_\_, Oregon Laws 2017 (Enrolled House Bill 2795); repealing ORS 469.960, 469.961, 469.962, 469.963, 469.964, 469.965 and 469.966 and sections 49 and 50, chapter \_\_\_\_, Oregon Laws 2017 (Enrolled Senate Bill 908); and declaring an emergency.

**Be It Enacted by the People of the State of Oregon:**

#### ADMINISTRATION

##### SECTION 1. Notwithstanding ORS 173.240:

(1) **The Legislative Counsel and the Legislative Fiscal Officer shall conduct a review of state law governing the investment by the State Treasurer of the funds of this state and of local and tribal governments. The purpose of the review is to:**

**(a) Identify deficiencies in current law; and**

**(b) Make recommendations to clarify, simplify, consolidate and update the existing statutory framework.**

**(2) For purposes of the review, the Legislative Counsel and the Legislative Fiscal Officer may consult with the Department of Justice and the State Treasurer and any other officer or employee of this state or of any local or tribal government.**

**(3) The Legislative Counsel and the Legislative Fiscal Officer shall submit a report in the manner provided in ORS 192.245, and may include recommendations for legislation, to the Joint Committee on Ways and Means, or the Joint Interim Committee on Ways and Means, no later than December 31, 2017.**

**SECTION 2. Section 1 of this 2017 Act is repealed on January 2, 2018.**

**SECTION 3. (1) Notwithstanding ORS 221.770, 471.805 and 471.810, for the biennium beginning July 1, 2017, the Oregon Liquor Control Commission may expend moneys from the Oregon Liquor Control Commission Account to pay any expenses incurred by the commission in implementing and carrying out duties under ORS 475B.010 to 475B.395. Any expenditure**

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made under this subsection is considered a loan and must be repaid as provided in subsection (2) of this section.

(2) Not later than June 30, 2019, the commission shall transfer from the Marijuana Control and Regulation Fund to the Oregon Liquor Control Commission Account an amount

Enrolled House Bill 3470 (HB 3470-A) Page

## MARIJUANA REVENUE DISTRIBUTION

**SECTION 30.** Section 31 of this 2017 Act is added to and made a part of ORS 475B.700 to 475B.760.

**SECTION 31.** (1) Not later than 30 days before the beginning of each calendar quarter, the Oregon Department of Administrative Services shall forecast and prepare an estimate of the revenue that will be received during the remainder of the current biennium and subsequent three biennia pursuant to the tax imposed under ORS 475B.705. The estimate may be made on the basis of all pertinent information available to the Oregon Department of Administrative Services. Upon making the estimate, the Oregon Department of Administrative Services shall report the estimate to the Legislative Revenue Officer, the Legislative Fiscal Officer and the Department of Revenue.

(2) The Department of Revenue and the Oregon Liquor Control Commission shall provide the Oregon Department of Administrative Services with any information necessary for the Oregon Department of Administrative Services to perform its duties under this section.

**SECTION 32.** Section 44, chapter 1, Oregon Laws 2015, as amended by section 14, chapter 699, Oregon Laws 2015, and section 219, chapter 767, Oregon Laws 2015, is amended to read:

**Sec. 44.** [(1) There is established the Oregon Marijuana Account, separate and distinct from the General Fund.]

[(2) The account shall consist of moneys transferred to the account under section 11 of this 2015 Act.]

[(3) Subject to subsection (4) of this section, the Department of Revenue shall certify the amount of moneys available for distribution in the Oregon Marijuana Account and distribute the moneys as follows:]

[(a) Forty percent must be transferred to the Common School Fund;]

[(b) Twenty percent must be transferred to the Mental Health Alcoholism and Drug Services Account established under ORS 430.380;]

[(c) Fifteen percent must be transferred to the State Police Account established under ORS 181.175;]

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[(d) To assist local law enforcement in performing its duties under sections 3 to 70, chapter 1, Oregon Laws 2015, 10 percent must be transferred to the cities of this state in the following shares:]

[(A) For all distributions made from the Oregon Marijuana Account before July 1, 2017, in such

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*shares as the population of each city bears to the population of the cities of this state, as determined by Portland State University last preceding such apportionment, under ORS 190.510 to 190.610; and]*  
[(B) For all distributions made from the Oregon Marijuana Account on or after July 1, 2017:]  
[(i) Fifty percent of the 10 percent must be transferred in such shares as the number of licenses issued by the commission under sections 19 to 21, chapter 1, Oregon Laws 2015, during the calendar year preceding the date of the distribution for premises located in each city bears to the number of such licenses issued by the commission during such calendar year for all premises in this state; and]  
[(ii) Fifty percent of the 10 percent must be transferred in such shares as the number of licenses issued by the commission under section 22, chapter 1, Oregon Laws 2015, during the calendar year preceding the date of the distribution for premises located in each city bears to the number of such licenses issued by the commission during such calendar year for all premises in this state;]  
[(e) To assist local law enforcement in performing its duties under sections 3 to 70, chapter 1, Oregon Laws 2015, 10 percent must be transferred to counties in the following shares:]  
[(A) For all distributions made from the Oregon Marijuana Account before July 1, 2017, in such shares as their respective populations bear to the total population of this state, as estimated from time to time by Portland State University; and]  
[(B) For all distributions made from the Oregon Marijuana Account on or after July 1, 2017:]  
[(i) Fifty percent of the 10 percent must be transferred in such shares as the number of licenses issued by the commission under sections 19 to 21, chapter 1, Oregon Laws 2015, during the calendar year preceding the date of the distribution for premises located in each county bears to the number of such licenses issued by the commission during such calendar year for all premises in this state; and]  
[(ii) Fifty percent of the 10 percent must be transferred in such shares as the number of licenses issued by the commission under section 22, chapter 1, Oregon Laws 2015, during the calendar year preceding the date of the distribution for premises located in each county bears to the number of such licenses issued by the commission during such calendar year for all premises in this state; and]  
[(f) Five percent must be transferred to the Oregon Health Authority to be used for the establishment, operation and maintenance of alcohol and drug abuse prevention, early intervention and treatment services.]  
[(4) A city or county that adopts ordinances prohibiting the establishment of a premises for which a license is issued under section 19, 20, 21 or 22, chapter 1, Oregon Laws 2015, or prohibiting the establishment of an entity for which registration is required under ORS 475.300 to 475.346, is not eligible to receive distributions under this section.]  
[(5) It is the intent of the Legislative Assembly that the moneys distributed from the Oregon Marijuana Account to the persons listed in subsection (3) of this section are in addition to, and not in lieu of, any other moneys available to such persons.]

**(1) There is established the Oregon Marijuana Account, separate and distinct from the General Fund.**

**(2) The account shall consist of moneys transferred to the account under ORS 475B.760.**

**(3)(a) The Department of Revenue shall certify quarterly the amount of moneys available**

# BUDGET NARRATIVE

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in the Oregon Marijuana Account.

(b) Subject to subsection (4) of this section, the department shall transfer quarterly 20 percent of the moneys in the Oregon Marijuana Account as follows:

(A) Ten percent of the moneys in the account must be transferred to the cities of this state in the following shares:

(i) Seventy-five percent of the 10 percent must be transferred in shares that reflect the population of each city of this state that is not exempt from this paragraph pursuant to subsection (4)(a) of this section compared to the population of all cities of this state that are not exempt from this paragraph pursuant to subsection (4)(a) of this section, as determined

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by Portland State University under ORS 190.510 to 190.610, on the date immediately preceding the date of the transfer; and

(ii) Twenty-five percent of the 10 percent must be transferred in shares that reflect the number of licenses held pursuant to ORS 475B.070, 475B.090, 475B.100 and 475B.110 on the last business day of the calendar quarter preceding the date of the transfer for premises located in each city compared to the number of licenses held pursuant to ORS 475B.070, 475B.090, 475B.100 and 475B.110 on the last business day of that calendar quarter for all premises in this state located in cities; and

(B) Ten percent of the moneys in the account must be transferred to counties in the following shares:

(i) Fifty percent of the 10 percent must be transferred in shares that reflect the total commercially available area of all grow canopies associated with marijuana producer licenses held pursuant to ORS 475B.070 on the last business day of the calendar quarter preceding the date of the transfer for all premises located in each county compared to the total commercially available area of all grow canopies associated with marijuana producer licenses held pursuant to ORS 475B.070 on the last business day of that calendar quarter for all premises located in this state; and

(ii) Fifty percent of the 10 percent must be transferred in shares that reflect the number of licenses held pursuant to ORS 475B.090, 475B.100 and 475B.110 on the last business day of the calendar quarter preceding the date of the transfer for premises located in each county compared to the number of licenses held pursuant to ORS 475B.090, 475B.100 and 475B.110 on the last business day of that calendar quarter for all premises in this state.

(c) Eighty percent of the moneys in the Oregon Marijuana Account must be used as follows:

(A) Forty percent of the moneys in the account must be used solely for purposes for which moneys in the State School Fund established under ORS 327.008 may be used;

(B) Twenty percent of the moneys in the account must be used solely for purposes for which moneys in the Mental Health Alcoholism and Drug Services Account established under ORS 430.380 may be used;

(C) Fifteen percent of the moneys in the account must be used solely for purposes for

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which moneys in the State Police Account established under ORS 181A.020 may be used; and

(D) Five percent of the moneys in the account must be used solely for purposes related to alcohol and drug abuse prevention, early intervention and treatment services.

(4)(a) A city that has an ordinance prohibiting the establishment of a premises for which issuance of a license under ORS 475B.070, 475B.090, 475B.100 or 475B.110 is required is not eligible to receive transfers of moneys under subsection (3)(b)(A) of this section.

(b) A county that has an ordinance prohibiting the establishment of a premises for which issuance of a license under ORS 475B.070 is required is not eligible to receive transfers of moneys under subsection (3)(b)(B)(i) of this section.

(c) A county that has an ordinance prohibiting the establishment of a premises for which issuance of a license under ORS 475B.090, 475B.100 or 475B.110 is required is not eligible to receive transfers of moneys under subsection (3)(b)(B)(ii) of this section.

(5) In a form and manner prescribed by the Oregon Liquor Control Commission, each city and county in this state shall certify with the commission whether the city or county has an ordinance prohibiting the establishment of a premises for which issuance of a license under ORS 475B.070, 475B.090, 475B.100 or 475B.110 is required. If a city fails to comply with this subsection, the city is not eligible to receive transfers of moneys under subsection

(3)(b)(A) of this section. If a county fails to comply with this subsection, the county is not eligible to receive transfers of moneys under subsection (3)(b)(B) of this section.

**SECTION 33.** ORS 327.008 is amended to read:

327.008. (1)(a) There is established a State School Fund in the General Fund.

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(b) The Department of Education, on behalf of the State of Oregon, may solicit and accept gifts, grants, donations and other moneys from public and private sources for the State School Fund. Moneys received as provided in this paragraph shall be deposited into the State School Fund.

(c) The State School Fund shall consist of moneys appropriated by the Legislative Assembly, moneys transferred from the Education Stability Fund **and the Oregon Marijuana Account** and moneys received as provided in paragraph (b) of this subsection.

(d) The State School Fund is continuously appropriated to the Department of Education for the purposes of ORS 327.006 to 327.077, 327.095, 327.099, 327.101, 327.125, 327.137, 327.348, 336.575, 336.580, 336.635, 343.243, 343.533, 343.941 and 343.961 and sections 1 to 3, chapter 735, Oregon Laws 2013.

(2) There shall be apportioned from the State School Fund to each school district a State School Fund grant, consisting of the positive amount equal to a general purpose grant and a facility grant and a transportation grant and a high cost disabilities grant minus local revenue, computed as provided in ORS 327.011 and 327.013.

(3) For the first school year after a public charter school ceases to operate because of dissolution or closure or because of termination or nonrenewal of a charter, there shall be apportioned from the State School Fund to each school district that had sponsored a public charter school that

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ceased to operate an amount equal to the school district's general purpose grant per extended ADMw multiplied by five percent of the ADM of the public charter school for the previous school year.

(4) There shall be apportioned from the State School Fund to each education service district a State School Fund grant as calculated under ORS 327.019.

(5) All figures used in the determination of the distribution of the State School Fund shall be estimates for the same year as the distribution occurs, unless otherwise specified.

(6) Numbers of students in average daily membership used in the distribution formula shall be the numbers as of June of the year of distribution.

(7) A school district may not use the portion of the State School Fund grant that is attributable to the facility grant for capital construction costs.

(8) The total amount of the State School Fund that is distributed as facility grants may not exceed \$9 million in any biennium. If the total amount to be distributed as facility grants exceeds this limitation, the Department of Education shall prorate the amount of funds available for facility grants among those school districts that qualified for a facility grant. If the total amount to be distributed as facility grants does not exceed this limitation, any remaining amounts shall be expended for expenses incurred by the Office of School Facilities as provided in ORS 326.125 (1).

(9) Each biennium, the Department of Education may expend from the State School Fund no more than \$6 million for expenses incurred by the Office of School Facilities under ORS 326.125 (2) to (6).

(10) Each fiscal year, the Department of Education shall transfer to the Pediatric Nursing Facility Account established in ORS 327.022 the amount necessary to pay the costs of educational services provided to students admitted to pediatric nursing facilities as provided in ORS 343.941.

(11) Each fiscal year, the Department of Education shall transfer the amount of \$35 million from the State School Fund to the High Cost Disabilities Account established in ORS 327.348.

(12)(a) Each biennium, the Department of Education shall transfer \$33 million from the State School Fund to the Network of Quality Teaching and Learning Fund established under ORS 342.953.

(b) For the purpose of making the transfer under this subsection:

(A) The total amount available for all distributions from the State School Fund shall be reduced by \$5 million;

(B) The amount distributed to school districts from the State School Fund under this section and ORS 327.013 shall be reduced by \$14 million; and

(C) The amount distributed to education service districts from the State School Fund under this section and ORS 327.019 shall be reduced by \$14 million.

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(c) For each biennium, the amounts identified in paragraph (b)(B) and (C) of this subsection shall be adjusted by the same percentage by which the amount appropriated to the State School Fund for that biennium is increased or decreased compared with the preceding biennium, as determined by the Department of Education after consultation with the Legislative Fiscal Officer.

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(13) Each biennium, the Department of Education shall transfer \$12.5 million from the State School Fund to the Statewide English Language Learner Program Account established under ORS 327.344.

(14) Each fiscal year, the Department of Education may expend up to \$550,000 from the State School Fund for the contract described in ORS 329.488. The amount distributed to education service districts from the State School Fund under this section and ORS 327.019 shall be reduced by the amount expended by the department under this subsection.

(15) Each biennium, the Department of Education may expend up to \$350,000 from the State School Fund to provide administration of and support for the development of talented and gifted education under ORS 343.404.

(16) Each biennium, the Department of Education may expend up to \$150,000 from the State School Fund for the administration of a program to increase the number of speech-language pathologists and speech-language pathology assistants under ORS 348.394 to 348.406.

(17) Each fiscal year, the Department of Education shall transfer the amount of \$2.5 million from the State School Fund to the Small School District Supplement Fund established in section 3, chapter 735, Oregon Laws 2013.

**SECTION 34.** ORS 327.008, as amended by section 7, chapter 735, Oregon Laws 2013, section 7, chapter 81, Oregon Laws 2014, section 2, chapter 68, Oregon Laws 2015, section 38, chapter 245, Oregon Laws 2015, section 2, chapter 555, Oregon Laws 2015, section 11, chapter 604, Oregon Laws 2015, section 2, chapter 644, Oregon Laws 2015, and section 8, chapter 783, Oregon Laws 2015, is amended to read:

327.008. (1)(a) There is established a State School Fund in the General Fund.

(b) The Department of Education, on behalf of the State of Oregon, may solicit and accept gifts, grants, donations and other moneys from public and private sources for the State School Fund. Moneys received as provided in this paragraph shall be deposited into the State School Fund.

(c) The State School Fund shall consist of moneys appropriated by the Legislative Assembly, moneys transferred from the Education Stability Fund **and the Oregon Marijuana Account** and moneys received as provided in paragraph (b) of this subsection.

(d) The State School Fund is continuously appropriated to the Department of Education for the purposes of ORS 327.006 to 327.077, 327.095, 327.099, 327.101, 327.125, 327.137, 327.348, 336.575, 336.580, 336.635, 343.243, 343.533, 343.941 and 343.961.

(2) There shall be apportioned from the State School Fund to each school district a State School Fund grant, consisting of the positive amount equal to a general purpose grant and a facility grant and a transportation grant and a high cost disabilities grant minus local revenue, computed as provided in ORS 327.011 and 327.013.

(3) For the first school year after a public charter school ceases to operate because of dissolution or closure or because of termination or nonrenewal of a charter, there shall be apportioned from the State School Fund to each school district that had sponsored a public charter school that ceased to operate an amount equal to the school district's general purpose grant per extended

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ADMw multiplied by five percent of the ADM of the public charter school for the previous school year.

(4) There shall be apportioned from the State School Fund to each education service district a State School Fund grant as calculated under ORS 327.019.

(5) All figures used in the determination of the distribution of the State School Fund shall be estimates for the same year as the distribution occurs, unless otherwise specified.

(6) Numbers of students in average daily membership used in the distribution formula shall be the numbers as of June of the year of distribution.

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(7) A school district may not use the portion of the State School Fund grant that is attributable to the facility grant for capital construction costs.

(8) The total amount of the State School Fund that is distributed as facility grants may not exceed \$9 million in any biennium. If the total amount to be distributed as facility grants exceeds this limitation, the Department of Education shall prorate the amount of funds available for facility grants among those school districts that qualified for a facility grant. If the total amount to be distributed as facility grants does not exceed this limitation, any remaining amounts shall be expended for expenses incurred by the Office of School Facilities as provided in ORS 326.125 (1).

(9) Each biennium, the Department of Education may expend from the State School Fund no more than \$6 million for expenses incurred by the Office of School Facilities under ORS 326.125 (2) to (6).

(10) Each fiscal year, the Department of Education shall transfer to the Pediatric Nursing Facility Account established in ORS 327.022 the amount necessary to pay the costs of educational services provided to students admitted to pediatric nursing facilities as provided in ORS 343.941.

(11) Each fiscal year, the Department of Education shall transfer the amount of \$35 million from the State School Fund to the High Cost Disabilities Account established in ORS 327.348.

(12)(a) Each biennium, the Department of Education shall transfer \$33 million from the State School Fund to the Network of Quality Teaching and Learning Fund established under ORS 342.953.

(b) For the purpose of making the transfer under this subsection:

(A) The total amount available for all distributions from the State School Fund shall be reduced by \$5 million;

(B) The amount distributed to school districts from the State School Fund under this section and ORS 327.013 shall be reduced by \$14 million; and

(C) The amount distributed to education service districts from the State School Fund under this section and ORS 327.019 shall be reduced by \$14 million.

(c) For each biennium, the amounts identified in paragraph (b)(B) and (C) of this subsection shall be adjusted by the same percentage by which the amount appropriated to the State School Fund for that biennium is increased or decreased compared with the preceding biennium, as determined by the Department of Education after consultation with the Legislative Fiscal Officer.

(13) Each biennium, the Department of Education shall transfer \$12.5 million from the State



# BUDGET NARRATIVE

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School Fund to the Statewide English Language Learner Program Account established under ORS 327.344.

(14) Each fiscal year, the Department of Education may expend up to \$550,000 from the State School Fund for the contract described in ORS 329.488. The amount distributed to education service districts from the State School Fund under this section and ORS 327.019 shall be reduced by the amount expended by the department under this subsection.

(15) Each biennium, the Department of Education may expend up to \$350,000 from the State School Fund to provide administration of and support for the development of talented and gifted education under ORS 343.404.

(16) Each biennium, the Department of Education may expend up to \$150,000 from the State School Fund for the administration of a program to increase the number of speech-language pathologists and speech-language pathology assistants under ORS 348.394 to 348.406.

**SECTION 35. (1) Notwithstanding section 44 (3)(b)(A), chapter 1, Oregon Laws 2015, 10 percent of the moneys transferred to the Oregon Marijuana Account that were collected before July 1, 2017, must be transferred to the cities of this state in shares that reflect the population of each city of this state compared to the population of all cities of this state on July 1, 2017, as determined by Portland State University under ORS 190.510 to 190.610.**

**(2) Notwithstanding section 44 (3)(b)(B), chapter 1, Oregon Laws 2015, 10 percent of the moneys transferred to the Oregon Marijuana Account that were collected before July 1, 2017, must be transferred to the counties of this state in shares that reflect the population of each county of this state compared to the population of all counties of this state on July 1, 2017, as determined by Portland State University under ORS 190.510 to 190.610.**

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**SECTION 36. Section 35 of this 2017 Act is repealed on January 1, 2018.**

**SECTION 37. The amendments to section 44, chapter 1, Oregon Laws 2015, by section 32 of this 2017 Act apply to moneys transferred or used by the Department of Revenue on or after the effective date of this 2017 Act.**

## CAPTIONS

**SECTION 38. The unit captions used in this 2017 Act are provided only for the convenience of the reader and do not become part of the statutory law of this state or express any**

# BUDGET NARRATIVE

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Passed by House July 6, 2017

.....  
Timothy G. Sekerak, Chief Clerk of House

.....  
Tina Kotek, Speaker of House

Passed by Senate July 7, 2017

.....  
Peter Courtney, President of Senate

Received by Governor:

....., 2017

Approved:

....., 2017

.....  
Kate Brown, Governor

Filed in Office of Secretary of State:

....., 2017

.....  
Dennis Richardson, Secretary of State

Enrolled House

# BUDGET NARRATIVE

79th OREGON LEGISLATIVE ASSEMBLY--2017 Regular Session

**Enrolled**

## **Senate Bill 1057**

Sponsored by COMMITTEE ON RULES (at the request of Senators Ginny Burdick, Ted Ferrioli)

CHAPTER .....

AN ACT

Relating to cannabis; creating new provisions; amending ORS 279A.025, 471.705, 475B.010, 475B.015, 475B.025, 475B.033, 475B.035, 475B.040, 475B.045, 475B.055, 475B.060, 475B.065, 475B.068, 475B.070, 475B.075, 475B.125, 475B.130, 475B.135, 475B.140, 475B.150, 475B.160, 475B.170, 475B.180, 475B.190, 475B.200, 475B.205, 475B.210, 475B.215, 475B.218, 475B.230, 475B.233, 475B.235, 475B.240, 475B.255, 475B.260, 475B.290, 475B.295, 475B.298, 475B.300, 475B.305, 475B.310, 475B.315, 475B.325, 475B.340, 475B.345, 475B.355, 475B.358, 475B.365, 475B.370, 475B.399, 475B.428, 475B.430, 475B.605, 475B.655 and 475B.800 and sections 22, 30 and 33, chapter 24, Oregon Laws 2016, and sections 2, 3, 4 and 5, chapter 83, Oregon Laws 2016; and declaring an emergency.

**Be It Enacted by the People of the State of Oregon:**

### **GENERAL PROVISIONS**

**SECTION 1.** ORS 475B.010 is amended to read:

475B.010. ORS 475B.010 to 475B.395 shall be known and may be cited as the [*Control and Regulation of Marijuana Act.*] **Adult and Medical Use of Cannabis Act.**

**SECTION 2.** Sections 3 and 4 of this 2017 Act are added to and made a part of ORS 475B.010 to 475B.395.

**SECTION 3.** A license issued under ORS 475B.010 to 475B.395:

(1) Is issued for both adult use purposes and medical use purposes; and  
(2) Serves the purpose of exempting the person that holds the license from the criminal laws of this state for possession, delivery or manufacture of marijuana items, provided that the person complies with all state laws and rules applicable to licensees.

**SECTION 4.** Except as otherwise provided by law, the Oregon Liquor Control Commission has any power, and may perform any function, necessary for the commission to prevent the diversion of marijuana from licensees to a source that is not operating legally under the laws of this state.

### **REGULATORY SPECIALISTS**

**SECTION 5.** Section 6 of this 2017 Act is added to and made a part of ORS 475B.010 to 475B.395.

**SECTION 6.** (1) In addition to the duties, functions and powers described in ORS 471.775, and subject to subsection (2) of this section, a regulatory specialist, as defined in ORS

Enrolled Senate Bill 1057 (SB 1057-A) Page 1

# BUDGET NARRATIVE

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471.001, has the authority as provided in ORS 133.005 to 133.400, 133.450, 133.525 to 133.703, 133.721 to 133.739, 161.235, 161.245, 475B.010 to 475B.395, 475B.550 to 475B.590 and 475B.600 to 475B.655, and chapter 743, Oregon Laws 1971, to conduct inspections and investigations, make seizures, aid in prosecutions of and issue citations to licensees and persons who hold a certificate or permit under ORS 475B.010 to 475B.395 for violations of and offenses related to, and otherwise enforce, ORS 475B.010 to 475B.395, 475B.550 to 475B.590 and 475B.600 to 475B.655, any rule adopted under ORS 475B.010 to 475B.395, 475B.550 to 475B.590 and 475B.600 to 475B.655 and any other law of this state that charges the Oregon Liquor Control Commission with a duty, function or power related to a marijuana item, including enforcing any law or rule related to individuals who use false identification for purposes of purchasing or possessing a marijuana item or who engage in illegal activity on or near a premises.

(2) A regulatory specialist may not:

(a) Be sworn in as a federal law enforcement official and act in that capacity while performing an activity authorized by this section.

(b) Carry a firearm.

(c) Conduct inspections and investigations of a primary residence.

(d) For purposes of ensuring compliance with ORS 475B.400 to 475B.525, conduct inspections and investigations of registry identification cardholders or designated primary caregivers, the residences of registry identification cardholders or designated primary caregivers, or the locations where registry identification cardholders or designated primary caregivers produce marijuana.

## FINANCIAL DISCLOSURE

SECTION 7. Section 8 of this 2017 Act is added to and made a part of ORS 475B.010 to 475B.395.

SECTION 8. (1) The Oregon Liquor Control Commission may require a licensee or applicant for a license under ORS 475B.010 to 475B.395 to submit, in a form and manner prescribed by the commission, to the commission a sworn statement showing:

(a) The name and address of each person that has a financial interest in the business operating or to be operated under the license; and

(b) The nature and extent of the financial interest of each person that has a financial interest in the business operating or to be operated under the license.

(2) The commission may refuse to issue, or may suspend, revoke or refuse to renew, a license issued under ORS 475B.010 to 475B.395 if the commission determines that a person that has a financial interest in the business operating or to be operated under the license committed or failed to commit an act that would constitute grounds for the commission to refuse to issue, or to suspend, revoke or refuse to renew, the license if the person were the licensee or applicant for the license.

SECTION 9. Section 10 of this 2017 Act is added to and made a part of ORS 475B.550 to 475B.590.

# BUDGET NARRATIVE

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**SECTION 10. (1) The Oregon Liquor Control Commission may require a licensee or applicant for a license under ORS 475B.560 to submit, in a form and manner prescribed by the commission, to the commission a sworn statement showing:**

**(a) The name and address of each person that has a financial interest in the business operating or to be operated under the license; and**

**(b) The nature and extent of the financial interest of each person that has a financial interest in the business operating or to be operated under the license.**

**(2) The commission may refuse to issue, or may suspend, revoke or refuse to renew, a license issued under ORS 475B.560 if the commission determines that a person that has a financial interest in the business operating or to be operated under the license committed or failed to commit an act that would constitute grounds for the commission to refuse to issue, or to suspend, revoke or refuse to renew, the license if the person were the licensee or applicant for the license.**

## LETTER OF REPRIMAND

**SECTION 11. Sections 12 and 13 of this 2017 Act are added to and made a part of ORS 475B.010 to 475B.395.**

**SECTION 12. (1) Notwithstanding the lapse, suspension or revocation of a license issued under ORS 475B.010 to 475B.395, the Oregon Liquor Control Commission may:**

**(a) Proceed with any investigation of, or any action or disciplinary proceeding against, the person who held the license; or**

**(b) Revise or render void an order suspending or revoking the license.**

**(2) In cases involving the proposed denial of a license issued under ORS 475B.010 to 475B.395, the applicant for licensure may not withdraw the applicant's application.**

**SECTION 13. (1) Notwithstanding the lapse, suspension or revocation of a permit issued under ORS 475B.218, the Oregon Liquor Control Commission may:**

**(a) Proceed with any investigation of, or any action or disciplinary proceeding against, the person who held the permit; or**

**(b) Revise or render void an order suspending or revoking the permit.**

**(2) In cases involving the proposed denial of a license issued under ORS 475B.010 to 475B.395, the applicant for licensure may not withdraw the applicant's application.**

**SECTION 14. Section 15 of this 2017 Act is added to and made a part of ORS 475B.550 to 475B.590.**

**SECTION 15. (1) Notwithstanding the lapse, suspension or revocation of a license issued under ORS 475B.560, the Oregon Liquor Control Commission may:**

**(a) Proceed with any investigation of, or any action or disciplinary proceeding against, the person who held the license; or**

**(b) Revise or render void an order suspending or revoking the license.**

**(2) In cases involving the proposed denial of a license issued under ORS 475B.010 to**

# BUDGET NARRATIVE

475B.395, the applicant for licensure may not withdraw the applicant's application.

## TRADE SHOWS

SECTION 16. Section 17 of this 2017 Act is added to and made a part of ORS 475B.010 to 475B.395.

SECTION 17. (1) Notwithstanding ORS 475B.160 or any other provision prohibiting the transportation of marijuana items to or from a location for which a license has not been issued under ORS 475B.010 to 475B.395 or prohibiting the possession of marijuana items at a location for which a license has not been issued under ORS 475B.010 to 475B.395, a licensee may transport marijuana items to and exhibit marijuana items at a trade show, the Oregon State Fair or a similar event if:

(a) The marijuana items are tracked using the system developed and maintained under ORS 475B.150;

(b) All of the marijuana items are returned to a premises for which a license has been issued under ORS 475B.010 to 475B.395 immediately after the conclusion of the event; and

(c) The licensee complies with any other requirement imposed by the Oregon Liquor Control Commission by rule or order for the purpose of ensuring the security of the marijuana items, for the purpose of preventing minors from having access to the marijuana items or for any other purpose deemed relevant by the commission.

(2) The commission shall adopt rules to implement this section.

SECTION 18. (1) As used in this section, "licensee" and "marijuana item" have the meaning given those terms in ORS 475B.015.

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(2) Notwithstanding ORS 475B.160 or any other provision prohibiting the transportation of marijuana items to or from a location for which a license has not been issued under ORS 475B.010 to 475B.395 or prohibiting the possession of marijuana items at a location for which a license has not been issued under ORS 475B.010 to 475B.395, a licensee may transport marijuana items to and exhibit marijuana items at the 2017 Oregon State Fair if:

(a) The licensee is acting pursuant to an order issued by the Oregon Liquor Control Commission providing for the transportation and exhibition;

(b) All of the marijuana items are returned to a premises for which a license has been issued under ORS 475B.010 to 475B.395 immediately after the conclusion of the event; and

(c) The licensee complies with any other requirement imposed by the commission for the purpose of ensuring the security of the marijuana items, for the purpose of preventing minors from having access to the marijuana items or for any other purpose deemed relevant by the commission.

(3) The commission may issue only one order pursuant to this section.

(4) An order issued pursuant to this section may apply to more than one licensee.

## PRODUCTION, PROCESSING AND SALE FOR MEDICAL PURPOSES

SECTION 19. Section 2, chapter 83, Oregon Laws 2016, is amended to read:

# BUDGET NARRATIVE

**Sec. 2.** *[(1) As used in this section, “designated primary caregiver,” “marijuana processing site,” “medical marijuana dispensary” and “registry identification cardholder” have the meanings given those terms in ORS 475B.410.]*

*[(2)] (1)* To produce marijuana for medical purposes, a marijuana producer that holds a license **issued** under ORS 475B.070 must register with the Oregon Liquor Control Commission under this section.

*[(3)] (2)* The commission shall register a marijuana producer for the purpose of producing marijuana for medical purposes if the marijuana producer:

- (a) Holds a license **issued** under ORS 475B.070;
- (b) Meets any qualifications adopted by the commission by rule;
- (c) Applies to the commission in a form and manner prescribed by the commission; and
- (d) Pays any fee adopted by the commission by rule.

*[(4)(a) A marijuana producer registered under this section may produce marijuana for a registry identification cardholder, and provide usable marijuana to the registry identification cardholder or to the designated primary caregiver of the registry identification cardholder, if the marijuana producer enters into an agreement with the registry identification cardholder for whom the marijuana producer is producing the marijuana. An agreement entered into under this subsection:]*

*[(A) Must be submitted to the commission in a manner prescribed by the commission;]*

*[(B) Except as provided in subparagraph (C) of this paragraph, may not allow the marijuana producer to be compensated for producing the marijuana or providing the usable marijuana;]*

*[(C) May require a registry identification cardholder, or a designated primary caregiver on behalf of a registry identification cardholder, to reimburse a marijuana producer for all costs associated with producing marijuana for the registry identification cardholder or providing usable marijuana to the registry identification cardholder or designated primary caregiver;]*

*[(D) May not allow the marijuana producer to produce for the registry identification cardholder an amount of mature marijuana plants that exceeds the amount that a registry identification cardholder and a designated primary caregiver may jointly possess under ORS 475B.428;]*

*[(E) May not allow the marijuana producer to provide to the registry identification cardholder an amount of usable marijuana that exceeds the amount that a registry identification cardholder and a designated primary caregiver may jointly possess under ORS 475B.430; and]*

*[(F) May allow the marijuana producer to keep a portion of the usable marijuana harvested from the marijuana produced for the registry identification cardholder for the purposes of:]*

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*[(i) Providing usable marijuana to additional registry identification cardholders or designated primary caregivers; and]*

*[(ii) Transferring or selling usable marijuana to marijuana processing sites or medical marijuana dispensaries.]*

*[(c) Marijuana produced for a registry identification cardholder, and usable marijuana transferred or sold to a marijuana processing site or medical marijuana dispensary, pursuant to an agreement*

# BUDGET NARRATIVE

*entered into under this subsection must be tracked by the system developed and maintained under ORS 475B.150.]*

*[(d)(A) Upon request by the commission, the Oregon Health Authority shall provide the commission, notwithstanding any laws relating to the confidentiality of information under ORS 475B.460 and 475B.462, with the registration information of:]*

*[(i) A registry identification cardholder who enters into an agreement under this subsection; or]*

*[(ii) A registry identification cardholder, designated primary caregiver, marijuana processing site or medical marijuana dispensary that receives usable marijuana pursuant to an agreement entered into under this subsection.]*

*[(B) Registration information received by the commission under this paragraph that is confidential and not subject to public disclosure under ORS 475B.460 and 475B.462 remains confidential and not subject to public disclosure after being provided to the commission.]*

*[(e) Marijuana produced pursuant to an agreement entered into under this subsection is not subject to rules restricting the size of mature marijuana plant grow canopies adopted by the commission under ORS 475B.075.]*

*[(5)(a) The commission shall adopt rules necessary to administer this section, including rules:]*

*[(A) For the equitable conversion of a number of mature marijuana plants to a size of mature marijuana plant grow canopy;]*

*[(B) Limiting the amount of marijuana that may be produced under section (4) of this section;]*

*[(C) Limiting the amount of usable marijuana that may be provided, transferred or sold under subsection (4)(a)(F) of this section;]*

*[(D) Limiting the number of registry identification cardholders for whom a marijuana producer registered under this section may produce marijuana; and]*

*[(E) Prohibiting a registry identification cardholder from entering into more than one agreement with a marijuana producer registered under this section.]*

**(3) Subject to subsection (4) of this section, a marijuana producer registered under this section may produce marijuana plants on a medically designated grow canopy in addition to producing marijuana plants on the grow canopy allowed under rules adopted under ORS 475B.075. The commission shall specify the size of medically designated grow canopies by rule, provided that the size of any medically designated grow canopy does not exceed 10 percent of the total size of both the medically designated grow canopy and the grow canopy allowed under rules adopted under ORS 475B.075 at the time that the marijuana producer applies for registration under this section.**

**(4) A marijuana producer registered under this section must provide, for no consideration, at least 75 percent of the annual yield of usable marijuana harvested from the marijuana producer's medically designated grow canopy to registry identification cardholders and designated primary caregivers.**

**(5) A marijuana producer registered under this section may not, during a single transaction, provide a registry identification cardholder or the designated primary caregiver of a**



# BUDGET NARRATIVE

registry identification cardholder an amount of usable marijuana that exceeds the amount of usable marijuana that a registry identification cardholder and a designated primary caregiver may jointly possess under ORS 475B.430.

**(6)(a)** The commission shall adopt rules necessary to administer this section.

**(b)** The rules must establish sanctions for failure to meet the requirements of this section or a rule adopted under this section, including revocation of permission for the marijuana producer's medically designated grow canopy.

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*[(b)]* **(c)** The rules must provide that any fee adopted by the commission under subsection

*[(3)(d)]* **(2)(d)** of this section be in an amount reasonably calculated to not exceed, together with other fees collected under ORS 475B.010 to 475B.395, the cost of administering ORS 475B.010 to 475B.395.

**SECTION 20.** Section 3, chapter 83, Oregon Laws 2016, is amended to read:

**Sec. 3.** (1) To process marijuana for medical purposes, a marijuana processor that holds a license issued under ORS 475B.090 must register with the Oregon Liquor Control Commission under this section.

(2) The commission shall register a marijuana processor for the purpose of processing marijuana for medical purposes if the marijuana processor:

(a) Holds a license issued under ORS 475B.090;

(b) Meets any qualifications adopted by the commission by rule;

(c) Applies to the commission in a form and manner prescribed by the commission; and

(d) Pays any fee adopted by the commission by rule.

(3) A marijuana processor registered under this section may:

**(a)** Process marijuana and usable marijuana into medical grade cannabinoid products, cannabinoid concentrates and cannabinoid extracts[.]; **and**

**(b) Notwithstanding ORS 475B.160, receive marijuana and usable marijuana from, and for a fee process that marijuana and usable marijuana into cannabinoid products, cannabinoid concentrates and cannabinoid extracts for, a registry identification cardholder or the designated primary caregiver of a registry identification cardholder, provided that the cannabinoid products, cannabinoid concentrates and cannabinoid extracts meet the requirements of ORS 475B.550 to 475B.590 and 475B.625.**

(4)**(a)** The commission shall adopt rules necessary to administer this section.

**(b)** The rules must provide that any fee adopted by the commission under subsection (2)(d) of this section be in an amount reasonably calculated to not exceed, together with other fees collected under ORS 475B.010 to 475B.395, the cost of administering ORS 475B.010 to 475B.395.

**SECTION 21.** Section 4, chapter 83, Oregon Laws 2016, is amended to read:

**Sec. 4.** (1) To sell marijuana items at wholesale for medical purposes, a marijuana wholesaler that holds a license issued under ORS 475B.100 must register with the Oregon Liquor Control Commission under this section.

# BUDGET NARRATIVE

(2) The commission shall register a marijuana wholesaler for the purpose of selling marijuana **items** at wholesale for medical purposes if the marijuana wholesaler:

- (a) Holds a license under ORS 475B.100;
- (b) Meets any qualifications adopted by the commission by rule;
- (c) Applies to the commission in a form and manner prescribed by the commission; and
- (d) Pays any fee adopted by the commission by rule.

(3) A marijuana wholesaler registered under this section may sell medical grade cannabinoid products, cannabinoid concentrates and cannabinoid extracts at wholesale.

(4) The commission shall adopt rules necessary to administer this section. The rules must provide that any fee adopted by the commission under subsection (2)(d) of this section be in an amount reasonably calculated to not exceed, together with other fees collected under ORS 475B.010 to 475B.395, the cost of administering ORS 475B.010 to 475B.395.

**SECTION 22.** Section 5, chapter 83, Oregon Laws 2016, is amended to read:

**Sec. 5.** *[(1) As used in this section, “designated primary caregiver” and “registry identification cardholder” have the meanings given those terms in ORS 475B.410.]*

*[(2)] (1)* To sell marijuana **items** at retail for medical purposes, a marijuana retailer that holds a license **issued** under ORS 475B.110 must register with the Oregon Liquor Control Commission under this section.

*[(3)] (2)* The commission shall register a marijuana retailer for the purpose of selling marijuana **items** at retail for medical purposes if the marijuana retailer:

- (a) Holds a license **issued** under ORS 475B.110;
- (b) Meets any qualifications adopted by the commission by rule;
- (c) Applies to the commission in a form and manner prescribed by the commission; and
- (d) Pays any fee adopted by the commission by rule.

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*[(4)] (3)* A marijuana retailer registered under this section:

- (a) May sell medical grade cannabinoid products, cannabinoid concentrates and cannabinoid extracts to registry identification cardholders and designated primary caregivers;
- (b) May not sell medical grade cannabinoid products, cannabinoid concentrates and cannabinoid extracts to individuals other than registry identification cardholders and designated primary caregivers;
- (c) May sell usable marijuana and medical grade cannabinoid products, cannabinoid concentrates and cannabinoid extracts to registry identification cardholders and designated primary caregivers at a discounted price; and
- (d) May provide, **for no consideration**, usable marijuana and medical grade cannabinoid products, cannabinoid concentrates and cannabinoid extracts to a registry identification *[cardholders and designated primary caregivers free of charge]* **cardholder and the designated primary caregiver of the registry identification cardholder.**

*[(5)] (4)(a)* The commission shall adopt rules necessary to administer this section.

# BUDGET NARRATIVE

(b) The rules must provide that any fee adopted by the commission under subsection [(3)(d)] (2)(d) of this section be in an amount reasonably calculated to not exceed, together with other fees collected under ORS 475B.010 to 475B.395, the cost of administering ORS 475B.010 to 475B.395.

**SECTION 23. Sections 24 to 27 of this 2017 Act are added to and made a part of ORS 475B.010 to 475B.395.**

**SECTION 24. (1) The Oregon Liquor Control Commission shall designate any marijuana producer that holds a license issued under ORS 475B.070 and that is registered under section 2, chapter 83, Oregon Laws 2016, as an exclusively medical licensee if the marijuana producer attests, in a form and manner prescribed by the commission, to:**

- (a) Producing marijuana only for medical purposes; and
- (b) Transferring usable marijuana only to marijuana processors registered under section 3, chapter 83, Oregon Laws 2016, marijuana wholesalers registered under section 4, chapter 83, Oregon Laws 2016, marijuana retailers registered under section 5, chapter 83, Oregon Laws 2016, registry identification cardholders and designated primary caregivers.

(2) If the commission makes a designation under this section, the commission shall keep a record of the designation.

**SECTION 25. (1) The Oregon Liquor Control Commission shall designate any marijuana processor that holds a license issued under ORS 475B.090 and that is registered under section 3, chapter 83, Oregon Laws 2016, as an exclusively medical licensee if the marijuana processor attests, in a form and manner prescribed by the commission, to:**

- (a) Processing marijuana only for medical purposes;
- (b) Receiving usable marijuana only from a marijuana producer registered under section 2, chapter 83, Oregon Laws 2016; and
- (c) Transferring cannabinoid products, cannabinoid concentrates and cannabinoid extracts only to marijuana wholesalers registered under section 4, chapter 83, Oregon Laws 2016, marijuana retailers registered under section 5, chapter 83, Oregon Laws 2016, registry identification cardholders and designated primary caregivers.

(2) If the commission makes a designation under this section, the commission shall keep a record of the designation.

**SECTION 26. (1) The Oregon Liquor Control Commission shall designate any marijuana wholesaler that holds a license issued under ORS 475B.100 and that is registered under section 4, chapter 83, Oregon Laws 2016, as an exclusively medical licensee if the marijuana wholesaler attests, in a form and manner prescribed by the commission, to:**

- (a) Selling marijuana items only for a medical purposes;
- (b) Receiving usable marijuana only from marijuana producers registered under section 2, chapter 83, Oregon Laws 2016, and marijuana processors registered under section 3, chapter 83, Oregon Laws 2016;
- (c) Receiving cannabinoid products, cannabinoid concentrates and cannabinoid extracts

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# BUDGET NARRATIVE

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only from a marijuana processor registered under section 3, chapter 83, Oregon Laws 2016; and

(d) Transferring usable marijuana, cannabinoid products, cannabinoid concentrates and cannabinoid extracts only to marijuana retailers registered under section 5, chapter 83, Oregon Laws 2016.

(2) If the commission makes a designation under this section, the commission shall keep a record of the designation.

**SECTION 27. (1) The Oregon Liquor Control Commission shall designate any marijuana retailer that holds a license issued under ORS 475B.110 and that is registered under section 5, chapter 83, Oregon Laws 2016, as an exclusively medical licensee if the marijuana retailer attests, in a form and manner prescribed by the commission, to:**

(a) Selling marijuana items only for medical purposes;

(b) Receiving usable marijuana only from marijuana producers registered under section 2, chapter 83, Oregon Laws 2016, marijuana processors registered under section 3, chapter 83, Oregon Laws 2016, and marijuana wholesalers registered under section 4, chapter 83, Oregon Laws 2016;

(c) Receiving cannabinoid products, cannabinoid concentrates and cannabinoid extracts only from a marijuana processor registered under section 3, chapter 83, Oregon Laws 2016, and marijuana wholesalers registered under section 4, chapter 83, Oregon Laws 2016; and

(d) Transferring usable marijuana, cannabinoid products, cannabinoid concentrates and cannabinoid extracts only to registry identification cardholders and designated primary caregivers.

(2) If the commission makes a designation under this section, the commission shall keep a record of the designation.

**SECTION 28. ORS 475B.800, as amended by section 31, chapter 24, Oregon Laws 2016, is amended to read:**

475B.800. (1) The governing body of a city or county may adopt ordinances to be referred to the electors of the city or county as described in subsection (2) of this section that prohibit or allow the establishment of any one or more of the following in the area subject to the jurisdiction of the city or in the unincorporated area subject to the jurisdiction of the county:

(a) Marijuana processing sites registered under ORS 475B.435;

(b) Medical marijuana dispensaries registered under ORS 475B.450;

(c) Marijuana producers [*licensed*] **that hold a license issued** under ORS 475B.070;

(d) Marijuana processors [*licensed*] **that hold a license issued** under ORS 475B.090;

(e) Marijuana wholesalers [*licensed*] **that hold a license issued** under ORS 475B.100;

(f) Marijuana retailers [*licensed*] **that hold a license issued** under ORS 475B.110; [*or*]

(g) **Marijuana producers that hold a license issued under ORS 475B.070 and that the Oregon Liquor Control Commission has designated as an exclusively medical licensee under section 24 of this 2017 Act;**

# BUDGET NARRATIVE

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**(h) Marijuana processors that hold a license issued under ORS 475B.090 and that the commission has designated as an exclusively medical licensee under section 25 of this 2017 Act;**

**(i) Marijuana wholesalers that hold a license issued under ORS 475B.100 and that the commission has designated as an exclusively medical licensee under section 26 of this 2017 Act;**

**(j) Marijuana retailers that hold a license issued under ORS 475B.110 and that the commission has designated as an exclusively medical licensee under section 27 of this 2017 Act;**

**or**

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[(g)] **(k)** Any combination of the entities described in this subsection.

(2) If the governing body of a city or county adopts an ordinance under this section, the governing body shall submit the measure of the ordinance to the electors of the city or county for approval at the next statewide general election.

(3) If the governing body of a city or county adopts an ordinance under this section, the governing body must provide the text of the ordinance:

(a) To the Oregon Health Authority, in a form and manner prescribed by the authority, if the ordinance concerns a medical marijuana dispensary registered under ORS 475B.450 or a marijuana processing site registered under ORS 475B.435; or

(b) To the [*Oregon Liquor Control*] commission, if the ordinance concerns a premises for which a license has been issued under ORS [475B.070, 475B.090, 475B.100 or 475B.110] **475B.010 to 475B.395.**

(4)(a) Upon receiving notice of a prohibition under subsection (3) of this section, the authority shall discontinue registering those entities to which the prohibition applies until the date of the next statewide general election.

(b) Upon receiving notice of a prohibition under subsection (3) of this section, the commission shall discontinue licensing those premises to which the prohibition applies until the date of the next statewide general election.

(5)(a) If an allowance is approved at the next statewide general election under subsection (2) of this section, and the allowance concerns an entity described in subsection (1)(a) or (b) of this section, the authority shall begin registering the entity to which the allowance applies on the first business day of the January immediately following the date of the statewide general election.

(b) If an allowance is approved at the next statewide general election under subsection (2) of this section, and the allowance concerns an entity described in subsection (1)(c) to [(f)] **(j)** of this section, the commission shall begin licensing the premises to which the allowance applies on the first business day of the January immediately following the date of the next statewide general election.

**(6) If the electors of a city or county approve an ordinance prohibiting or allowing an establishment described in subsection (1)(a), (b) or (g) to (j) of this section, the governing**

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**body of the city or county may amend the ordinance, without referring the amendment to the electors of the city or county, to prohibit or allow any other establishment described in subsection (1)(a), (b) or (g) to (j) of this section.**

[(6)] (7) Notwithstanding any other provisions of law, a city or county that adopts an ordinance under this section that prohibits the establishment of an entity described in subsection (1) of this section may not impose a tax or fee on the production, processing or sale of marijuana or any product into which marijuana has been incorporated.

[(7)] (8) Notwithstanding subsection (1) of this section, a medical marijuana dispensary is not subject to an ordinance adopted under this section if the medical marijuana dispensary:

(a) Is registered under ORS 475B.450 on or before the date on which the governing body adopts the ordinance; and

(b) Has successfully completed a city or county land use application process.

[(8)] (9) Notwithstanding subsection (1) of this section, a marijuana processing site is not subject to an ordinance adopted under this section if the marijuana processing site:

(a) Is registered under ORS 475B.435 on or before the date on which the governing body adopts the ordinance; and

(b) Has successfully completed a city or county land use application process.

**SECTION 29.** Section 30, chapter 24, Oregon Laws 2016, is amended to read:

**Sec. 30.** (1) The governing body of a city or county may repeal an ordinance that prohibits the establishment of any one or more of the following in the area subject to the jurisdiction of the city or in the unincorporated area subject to the jurisdiction of the county:

(a) Marijuana processing sites registered under ORS 475B.435;

(b) Medical marijuana dispensaries registered under ORS 475B.450;

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(c) Marijuana producers [*licensed*] **that hold a license issued** under ORS 475B.070;

(d) Marijuana processors [*licensed*] **that hold a license issued** under ORS 475B.090;

(e) Marijuana wholesalers [*licensed*] **that hold a license issued** under ORS 475B.100;

(f) Marijuana retailers [*licensed*] **that hold a license issued** under ORS 475B.110; [*or*]

**(g) Marijuana producers that hold a license issued under ORS 475B.070 and that the Oregon Liquor Control Commission has designated as an exclusively medical licensee under section 24 of this 2017 Act;**

**(h) Marijuana processors that hold a license issued under ORS 475B.090 and that the commission has designated as an exclusively medical licensee under section 25 of this 2017 Act;**

**(i) Marijuana wholesalers that hold a license issued under ORS 475B.100 and that the commission has designated as an exclusively medical licensee under section 26 of this 2017 Act;**

**(j) Marijuana retailers that hold a license issued under ORS 475B.110 and that the commission has designated as an exclusively medical licensee under section 27 of this 2017 Act;**

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or

[(g)] (k) Any combination of the entities described in this subsection.

(2) If the governing body of a city or county repeals an ordinance under this section, the governing body must provide the text of the ordinance:

(a) To the Oregon Health Authority, in a form and manner prescribed by the authority, if the ordinance concerns a medical marijuana dispensary registered under ORS 475B.450 or a marijuana processing site registered under ORS 475B.435; or

(b) To the [*Oregon Liquor Control*] commission, in a form and manner prescribed by the commission, if the ordinance concerns a premises for which a license has been issued under ORS [475B.070, 475B.090, 475B.100 or 475B.110] **475B.010 to 475B.395.**

## DATABASE

**SECTION 30. Section 31 of this 2017 Act is added to and made a part of ORS 475B.400 to 475B.525.**

**SECTION 31. (1) Except as provided in subsection (5) of this section, the Oregon Health Authority shall establish, maintain and operate an electronic system for the keeping of information received by the authority under ORS 475B.415 and 475B.420 or information included on a registry identification card issued under ORS 475B.415 or on a marijuana grow site registration card issued under ORS 475B.420.**

(2) The authority may contract with a state agency or private entity to ensure the effective establishment, maintenance or operation of the electronic system.

(3) Except as provided in subsection (4) of this section, information kept in the electronic system is confidential and not subject to public disclosure under ORS 192.410 to 192.505. Except as provided in subsection (4) of this section, the authority may not disclose the information for any reason.

(4) Except as provided in subsection (5) of this section, the authority shall establish the electronic system in a manner that allows the Oregon Liquor Control Commission and the Department of Revenue to remotely access the electronic system. Information disclosed to the commission and the department under this subsection remains confidential and not subject to public disclosure under ORS 192.410 to 192.505. The commission and the department may not disclose the information for any reason.

(5) The authority is not required to keep in the database, and the commission and the department may not access, the following types of information:

(a) Information related to the debilitating condition of a registry identification cardholder; or

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(b) The contact information or address of a registry identification cardholder or a designated primary caregiver, unless the contact information or address are the same as the contact information or address of a marijuana grow site.

(6) The electronic system must be immediately accessible by the commission and the

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department at all times.

## LABELING

**SECTION 32. (1) On the operative date specified in section 99 of this 2017 Act, the duty of the Oregon Health Authority to adopt rules under ORS 475B.605 (1), and the power of the authority to impose civil penalties under ORS 475B.655, are imposed upon, transferred to and vested in the Oregon Liquor Control Commission.**

**(2) Notwithstanding the transfer under subsection (1) of this section of the duty to adopt rules, the rules of the authority that are in effect on the operative date specified in section 99 of this 2017 Act continue in effect until superseded or repealed by rules of the commission. References in the rules of the authority to the authority or an officer or employee of the authority are considered to be references to the commission or an officer or employee of the commission.**

**(3) Notwithstanding the transfer under subsection (1) of this section of the power to impose civil penalties, the proceedings of the authority that are pending on the operative date specified in section 99 of this 2017 Act are not affected by the transfer, except that the commission is substituted for the authority in the proceedings and moneys collected by the commission under the proceedings must be deposited in the Marijuana Control and Regulation Fund established under ORS 475B.240.**

**SECTION 33.** ORS 475B.605 is amended to read:

475B.605. (1) As is necessary to protect the public health and safety, and in consultation with the [*Oregon Liquor Control Commission*] **Oregon Health Authority** and the State Department of Agriculture, the [*Oregon Health Authority*] **Oregon Liquor Control Commission** shall adopt rules establishing standards for the labeling of marijuana items, including but not limited to:

(a) Ensuring that usable marijuana, cannabinoid concentrates and extracts, cannabinoid edibles and other cannabinoid products have labeling that communicates:

(A) Health and safety warnings;

(B) **If applicable**, activation time;

[(C) *Results of tests conducted pursuant to ORS 475B.550 to 475B.590;*]

[(D)] (C) Potency;

[(E)] (D) For cannabinoid products and cannabinoid concentrates and extracts, serving size and the number of servings included in a cannabinoid product or cannabinoid concentrate or extract package; and

[(F)] (E) Content of the marijuana item; and

(b) Labeling that is in accordance with applicable state food labeling requirements for the same type of food product or potable liquid when the food product or potable liquid does not contain marijuana or cannabinoids.

(2) In adopting rules under ORS 475B.400 to 475B.525, the authority shall require all usable marijuana, cannabinoid products and cannabinoid concentrates and extracts transferred by a medical marijuana dispensary registered under ORS 475B.450 to be labeled in accordance with subsection



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(1) of this section and rules adopted under subsection (1) of this section.

(3) In adopting rules under ORS 475B.010 to 475B.395, the commission shall require all usable marijuana, cannabinoid products and cannabinoid concentrates and extracts sold or transferred by a marijuana retailer that holds a license **issued** under ORS 475B.110 to be labeled in accordance with subsection (1) of this section and rules adopted under subsection (1) of this section.

(4) In adopting rules under subsection (1) of this section, the [authority:] **commission:**  
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(a) May establish different labeling standards for different varieties of usable marijuana and for different types of cannabinoid products and cannabinoid concentrates and extracts;

(b) May establish different minimum labeling standards for persons registered under ORS 475B.400 to 475B.525 and persons licensed under ORS 475B.010 to 475B.395;

(c) Shall consider the cost of a potential requirement and how that cost will affect the cost to the ultimate consumer of the marijuana item; and

(d) May not adopt rules that are more restrictive than is reasonably necessary to protect the public health and safety.

**SECTION 34.** ORS 475B.655 is amended to read:

475B.655. (1) In addition to any other liability or penalty provided by law, the [Oregon Health Authority] **Oregon Liquor Control Commission** may impose for each violation of a provision of ORS 475B.600 to 475B.655, or a rule adopted under a provision of ORS 475B.600 to 475B.655, a civil penalty that does not exceed \$500 for each day that the violation occurs.

(2) The [authority] **commission** shall impose civil penalties under this section in the manner provided by ORS 183.745.

(3) Moneys collected under this section shall be deposited in the [Oregon Health Authority Fund established under ORS 413.101] **Marijuana Control and Regulation Fund established under ORS 475B.240** and are continuously appropriated to the [authority] **commission** for the purpose of carrying out the duties, functions and powers of the authority under ORS 475B.600 to 475B.655.

## PLANT LIMITS

**SECTION 35.** Section 36 of this 2017 Act is added to and made a part of ORS 475B.400 to 475B.525.

**SECTION 36.** The number of mature marijuana plants that a registry identification cardholder and the designated primary caregiver of the registry identification cardholder may jointly possess under ORS 475B.428, and the amount of usable marijuana that a registry identification cardholder and the designated primary caregiver of the registry identification cardholder may jointly possess under ORS 475B.430, is in addition to, and not in lieu of, the number of marijuana plants and the amount of usable marijuana that may be possessed at a household as described in ORS 475B.245.

**SECTION 37.** ORS 475B.428, as amended by section 23, chapter 24, Oregon Laws 2016, is amended to read:

475B.428. [(1)] (1)(a) [Subject to subsection (2) of this section,] A registry identification cardholder

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and the designated primary caregiver of the registry identification cardholder may jointly possess:

**(A) Six or fewer mature marijuana plants[.]; and**

**(B) Twelve or fewer immature marijuana plants.**

**(b) Unless an address is the marijuana grow site of a person designated to produce marijuana by a registry identification cardholder, the address where a registry identification cardholder or the primary caregiver of a registry identification cardholder produces marijuana may be used to produce not more than:**

**(A) Six or fewer mature marijuana plants; and**

**(B) Twelve or fewer immature marijuana plants.**

(2)(a) A person may be designated to produce marijuana under ORS 475B.420 by no more than four registry identification cardholders.

(b) A person who is designated to produce marijuana by a registry identification cardholder may produce no more than six mature marijuana plants **and no more than 12 immature marijuana plants** for a registry identification cardholder who designates the person to produce marijuana.

(3) If the address of a person responsible for a marijuana grow site under ORS 475B.420 is located within city limits in an area zoned for residential use:

(a) Except as provided in paragraph (b) of this subsection, no more than 12 mature marijuana plants **and no more than 24 immature marijuana plants** may be produced at the address; or  
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(b) Subject to subsection (5) of this section, if each person responsible for a marijuana grow site located at the address first registered with the Oregon Health Authority under ORS 475B.420 before January 1, 2015[.]:

**(A) No more than the amount of mature marijuana plants located at that address on December 31, 2014, in excess of 12 mature marijuana plants, not to exceed 24 mature marijuana plants, may be produced at the address[.]; and**

**(B) No more than 48 immature marijuana plants may be produced at the address.**

(4) If the address of a person responsible for a marijuana grow site under ORS 475B.420 is located in an area other than an area described in subsection (3) of this section:

(a) Except as provided in paragraph (b) of this subsection, no more than 48 mature marijuana plants **and no more than 96 immature marijuana plants** may be produced at the address; or

(b) Subject to subsections (5) and (6) of this section, if each person responsible for a marijuana grow site located at the address first registered with the authority under ORS 475B.420 before January 1, 2015[.]:

**(A) No more than the amount of mature marijuana plants located at that address on December 31, 2014, in excess of 48 mature marijuana plants, not to exceed 96 mature marijuana plants, may be produced at the address[.]; and**

**(B) No more than 192 immature marijuana plants may be produced at the address.**

(5) If the authority suspends or revokes the registration of a person responsible for a marijuana grow site that is located at an address described in subsection (3)(b) or (4)(b) of this section:

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(a) No more than 12 mature marijuana plants **and no more than 24 immature marijuana plants** may be subsequently produced at any address described in subsection (3) of this section at which the person responsible for that marijuana grow site produces marijuana.

(b) No more than 48 mature marijuana plants **and no more than 96 immature marijuana plants** may be subsequently produced at any address described in subsection (4) of this section at which the person responsible for that marijuana grow site produces marijuana.

(6) If a registry identification cardholder who designated a person to produce marijuana for the registry identification cardholder pursuant to ORS 475B.420 terminates the designation, the person responsible for the marijuana grow site whose designation has been terminated may not be designated to produce marijuana by another registry identification cardholder, except that the person may be designated by another registry identification cardholder if no more than 48 mature marijuana plants **and no more than 96 immature marijuana plants** are produced at the address for the marijuana grow site at which the person produces marijuana.

(7) Subject to the limits described in subsections (2) to (6) of this section, if multiple persons responsible for a marijuana grow site under ORS 475B.420 are located at the same address, the persons designated to produce marijuana by registry identification cardholders who are located at that address may collectively produce [*mature*] marijuana plants for any number of registry identification cardholders who designate the persons to produce marijuana.

(8) If a law enforcement officer determines that [*a registry identification cardholder, the designated primary caregiver of a registry identification cardholder, or a person responsible for a marijuana grow site under ORS 475B.420 who grows marijuana for a registry identification cardholder, possesses*] **there is** a number of [*mature*] marijuana plants **at an address** in excess of the quantities specified in this section, **or that an address is being used to produce a number of marijuana plants in excess of the quantities specified in subsection (1)(b) of this section**, the law enforcement officer may confiscate only the excess number of [*mature*] marijuana plants.

**SECTION 38.** Section 33, chapter 24, Oregon Laws 2016, is amended to read:

**Sec. 33.** (1) As used in this section, “designated primary caregiver,” “immature marijuana plant,” “marijuana,” “medical cannabinoid product” and “registry identification cardholder” have the meanings given those terms in ORS 475B.410.

(2) A city or county may not adopt an ordinance, by referral or otherwise, that prohibits or otherwise limits:

(a) The privileges described in ORS 475B.245; or  
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(b) The right of a registry identification cardholder and the designated primary caregiver of a registry identification cardholder to:

(A) Possess the seeds of marijuana, immature marijuana plants or medical cannabinoid products as described in ORS 475B.400 to 475B.525;

(B) Jointly possess up to six mature marijuana plants **and up to 12 immature marijuana plants** under ORS 475B.428 (1); or

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(C) Jointly possess up to 24 ounces of usable marijuana under ORS 475B.430 (1).

## TRACKING

**SECTION 39.** Sections 40 and 41 of this 2017 Act are added to and made a part of ORS 475B.400 to 475B.525.

**SECTION 40. (1)** The Oregon Health Authority shall enter into an agreement with the Oregon Liquor Control Commission under which the commission shall use the system developed and maintained under ORS 475B.150 to track:

(a) The propagation of immature marijuana plants and the production of marijuana by marijuana grow sites;

(b) The processing of marijuana into medical cannabinoid products, cannabinoid concentrates and cannabinoid extracts that are transferred to a medical marijuana dispensary;

(c) The transfer of usable marijuana, immature marijuana plants, medical cannabinoid products, cannabinoid concentrates and cannabinoid extracts by a marijuana grow site or a medical marijuana dispensary to a registry identification cardholder or the designated primary caregiver of a registry identification cardholder; and

(d) The transfer of usable marijuana, immature marijuana plants, medical cannabinoid products, cannabinoid concentrates and cannabinoid extracts between marijuana grow sites, marijuana processing sites and medical marijuana dispensaries.

(2) Marijuana grow sites, marijuana processing sites, medical marijuana dispensaries and any other person that processes marijuana into medical cannabinoid products and cannabinoid concentrates for the purpose of transferring the medical cannabinoid products and cannabinoid concentrates to a medical marijuana dispensary are subject to tracking under this section.

(3) On and after the date on which a marijuana grow site becomes subject to tracking under this section, the person is exempt from the requirements of ORS 475B.423 and the provisions of ORS 475B.420 that relate to ORS 475B.423.

(4) On and after the date on which a marijuana processing site becomes subject to tracking under this section, the marijuana processing site is exempt from the requirements of ORS 475B.438 and the provisions of ORS 475B.435 that relate to ORS 475B.438.

(5) On and after the date on which a medical marijuana dispensary becomes subject to tracking under this section, the medical marijuana dispensary is exempt from the requirements of ORS 475B.453 and the provisions of ORS 475B.450 that relate to ORS 475B.453.

(6) The commission may conduct inspections and investigations of alleged violations of ORS 475B.400 to 475B.525 about which the commission obtains knowledge as a result of performing the commission's duties under this section. Notwithstanding section 6 of this 2017 Act, the commission may use regulatory specialists, as defined in ORS 471.001, to conduct the inspections and investigations, including inspections and investigations of marijuana grow sites located at a primary residence.

(7) Notwithstanding section 44, chapter 1, Oregon Laws 2015, before making any other

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distribution from the Oregon Marijuana Account established under section 44, chapter 1, Oregon Laws 2015, the Department of Revenue shall first distribute moneys quarterly from the account to the commission for deposit in the Marijuana Control and Regulation Fund established under ORS 475B.240 for purposes of paying administrative, inspection and investigatory costs incurred by the commission under this section, provided that the amount

of distributed moneys does not exceed \$1.25 million per quarter. For purposes of estimating the amount of moneys necessary to pay costs incurred under this section, the commission shall establish a formulary based on expected costs for each marijuana grow site, marijuana processing site or medical marijuana dispensary that is tracked under this section. The commission shall provide to the Department of Revenue and the Legislative Fiscal Officer before each quarter the estimated amount of moneys necessary to pay costs expected to be incurred under this section and the formulary.

(8) When imposing a fee on a person responsible for a marijuana grow site, marijuana processing site or medical marijuana dispensary under ORS 475B.420, 475B.435 or 475B.450, the authority shall impose an additional fee that is reasonably calculated to pay costs incurred under this section other than costs paid pursuant to subsection (7) of this section.

As part of the agreement entered into under subsection (1) of this section, the authority shall transfer fee moneys collected pursuant to this subsection to the commission for deposit in the Marijuana Control and Regulation Fund established under ORS 475B.240. Moneys collected pursuant to this subsection and deposited in the Marijuana Control and Regulation Fund are continuously appropriated to the commission for purposes of this section.

(9) The authority and the commission may adopt rules as necessary to administer this section.

(10) This section does not apply to a marijuana grow site located at an address where a registry identification cardholder produces marijuana and no more than 12 mature marijuana plants and 24 immature marijuana plants are produced at the address.

SECTION 41. (1) For purposes of subjecting marijuana grow sites, marijuana processing sites and medical marijuana dispensaries to tracking under section 40 of this 2017 Act:

(a) On or before September 1, 2017, the Oregon Health Authority shall notify marijuana grow sites, marijuana processing sites and medical marijuana dispensaries of the requirements of this section and section 40 of this 2017 Act;

(b) On or before December 1, 2017, each marijuana grow site, marijuana processing site and medical marijuana dispensary located in this state shall notify the authority in a form and manner prescribed by the authority as to whether the marijuana grow site, marijuana processing site or medical marijuana dispensary is electing to remain registered under ORS 475B.400 to 475B.525 and be subject to tracking or is electing to apply for licensure under ORS 475B.010 to 475B.395;

(c) If the marijuana grow site, marijuana processing site or medical marijuana dispensary

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elects to apply for licensure under ORS 475B.010 to 475B.395, the marijuana grow site, marijuana processing site or medical marijuana dispensary must have filed an application with the Oregon Liquor Control Commission under ORS 475B.040 on or before January 1, 2018; and

(d) If the marijuana grow site, marijuana processing site or medical marijuana dispensary elects to remain registered under ORS 475B.400 to 475B.525 and be subject to tracking, the marijuana grow site, marijuana processing site or medical marijuana dispensary is subject to tracking beginning on or before July 1, 2018.

(2) If a marijuana grow site, marijuana processing site or medical marijuana dispensary does not make an election as required by subsection (1) of this section on or before January 1, 2018, the authority may not renew the registration of the marijuana grow site, marijuana processing site or medical marijuana dispensary.

(3) If a marijuana grow site, marijuana processing site or medical marijuana dispensary is not in compliance with subsection (1)(d) of this section on or before July 1, 2018, the authority may not renew the registration of the marijuana grow site, marijuana processing site or medical marijuana dispensary unless the marijuana grow site, marijuana processing site or medical marijuana dispensary has an application on file with the commission under ORS 475B.040 and the commission has not proposed to deny the application.

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(4) The authority and the commission shall share information as necessary to implement this section.

**SECTION 42.** \$1.8 million shall be transferred from the Oregon Marijuana Account under section 44, chapter 1, Oregon Laws 2015, to the Marijuana Control and Regulation Fund established under ORS 475B.240 for the purposes described in sections 40 and 41 of this 2017 Act.

**SECTION 43.** ORS 475B.240 is amended to read:  
475B.240. The Marijuana Control and Regulation Fund is established in the State Treasury, separate and distinct from the General Fund. Interest earned by the Marijuana Control and Regulation Fund shall be credited to the fund. Moneys in the fund are continuously appropriated to the Oregon Liquor Control Commission to administer and enforce ORS 475B.010 to 475B.395[.], 475B.550 to 475B.590 and 475B.600 to 475B.655 and section 40 of this 2017 Act.

## TESTING BY STATE DEPARTMENT OF AGRICULTURE

**SECTION 44.** Section 45 of this 2017 Act is added to and made a part of ORS 475B.010 to 475B.395.

**SECTION 45.** The State Department of Agriculture may possess, test and dispose of marijuana items.

## TECHNICAL AMENDMENTS

**SECTION 46.** ORS 475B.015, as amended by section 63, chapter 24, Oregon Laws 2016, and section 11, chapter 83, Oregon Laws 2016, is amended to read:

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475B.015. As used in ORS 475B.010 to 475B.395:

(1) “Cannabinoid” means any of the chemical compounds that are the active constituents of marijuana.

(2) “Cannabinoid concentrate” means a substance obtained by separating cannabinoids from marijuana by:

(a) A mechanical extraction process;

(b) A chemical extraction process using a nonhydrocarbon-based [*or other*] solvent, such as water, vegetable glycerin, vegetable oils, animal fats, isopropyl alcohol or ethanol;

(c) A chemical extraction process using [*the hydrocarbon-based solvent*] carbon dioxide, provided that the process does not involve the use of high heat or pressure; or

(d) Any other process identified by the Oregon Liquor Control Commission, in consultation with the Oregon Health Authority, by rule.

(3) “Cannabinoid edible” means food or potable liquid into which a cannabinoid concentrate, cannabinoid extract or dried marijuana leaves or flowers have been incorporated.

(4) “Cannabinoid extract” means a substance obtained by separating cannabinoids from marijuana by:

(a) A chemical extraction process using a hydrocarbon-based solvent, such as butane, hexane or propane;

(b) A chemical extraction process using [*the hydrocarbon-based solvent*] carbon dioxide, if the process uses high heat or pressure; or

(c) Any other process identified by the commission, in consultation with the authority, by rule.

(5)(a) “Cannabinoid product” means a cannabinoid edible and any other product intended for human consumption or use, including a product intended to be applied to the skin or hair, that contains cannabinoids or dried marijuana leaves or flowers.

(b) “Cannabinoid product” does not include:

(A) Usable marijuana by itself;

(B) A cannabinoid concentrate by itself;

(C) A cannabinoid extract by itself; or

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(D) Industrial hemp, as defined in ORS 571.300.

(6) “Consumer” means a person who purchases, acquires, owns, holds or uses marijuana items other than for the purpose of resale.

**(7) “Designated primary caregiver” has the meaning given that term in ORS 475B.410.**

[(7)(a)] **(8)(a)** “Financial consideration” means value that is given or received either directly or indirectly through sales, barter, trade, fees, charges, dues, contributions or donations.

(b) “Financial consideration” does not include marijuana, cannabinoid products or cannabinoid concentrates that are delivered within the scope of and in compliance with ORS 475B.245.

[(8)] **(9)** “Homegrown” means grown by a person 21 years of age or older for noncommercial purposes.

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[(9)] (10) “Household” means a housing unit and any place in or around a housing unit at which the occupants of the housing unit are producing, processing, possessing or storing homegrown marijuana, cannabinoid products, cannabinoid concentrates or cannabinoid extracts.

[(10)] (11) “Housing unit” means a house, an apartment or a mobile home, or a group of rooms or a single room that is occupied as separate living quarters, in which the occupants live and eat separately from any other persons in the building and that has direct access from the outside of the building or through a common hall.

[(11)] (12) “Immature marijuana plant” means a marijuana plant that is not flowering.

[(12)] (13) “Licensee” means a person [who] **that** holds a license issued under ORS 475B.070, 475B.090, 475B.100 or 475B.110.

[(13)] (14) “Licensee representative” means an owner, director, officer, manager, employee, agent or other representative of a licensee, to the extent that the person acts in a representative capacity.

[(14)(a)] (15)(a) “Marijuana” means the plant Cannabis family Cannabaceae, any part of the plant Cannabis family Cannabaceae and [*the seeds of the plant Cannabis family Cannabaceae*] **marijuana seeds.**

(b) “Marijuana” does not include industrial hemp, as defined in ORS 571.300.

[(15)] (16) “Marijuana flowers” means the flowers of the plant genus Cannabis within the plant family Cannabaceae.

[(16)] (17) “Marijuana items” means marijuana, cannabinoid products, cannabinoid concentrates and cannabinoid extracts.

[(17)] (18) “Marijuana leaves” means the leaves of the plant genus Cannabis within the plant family Cannabaceae.

[(18)] (19) “Marijuana processor” means a person [who] **that** processes marijuana items in this state.

[(19)] (20) “Marijuana producer” means a person [who] **that** produces marijuana in this state.

[(20)] (21) “Marijuana retailer” means a person [who] **that** sells marijuana items to a consumer in this state.

**(22)(a) “Marijuana seeds” means the seeds of the plant Cannabis family Cannabaceae.**

**(b) “Marijuana seeds” does not include the seeds of industrial hemp, as defined in ORS 571.300.**

[(21)] (23) “Marijuana wholesaler” means a person [who] **that** purchases marijuana items in this state for resale to a person other than a consumer.

[(22)] (24) “Mature marijuana plant” means a marijuana plant that is not an immature marijuana plant.

[(23)] (25) “Medical grade cannabinoid product, cannabinoid concentrate or cannabinoid extract” means a cannabinoid product, cannabinoid concentrate or cannabinoid extract that has a concentration of tetrahydrocannabinol that is permitted under ORS 475B.625 in a single serving of the cannabinoid product, cannabinoid concentrate or cannabinoid extract for consumers who hold a valid registry identification card issued under ORS 475B.415.



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[(24)] (26) “Medical purpose” means a purpose related to using usable marijuana, cannabinoid products, cannabinoid concentrates or cannabinoid extracts to mitigate the symptoms or effects of a debilitating medical condition, as defined in ORS 475B.410.

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[(25)] (27) “Noncommercial” means not dependent or conditioned upon the provision or receipt of financial consideration.

[(26)(a)] (28)(a) “Premises” [or “licensed premises”] includes the following areas of a location licensed under ORS [475B.070, 475B.090, 475B.100 or 475B.110] **475B.010 to 475B.395:**

(A) All public and private enclosed areas at the location that are used in the business operated at the location, including offices, kitchens, rest rooms and storerooms;

(B) All areas outside a building that the commission has specifically licensed for the processing, wholesale sale or retail sale of marijuana items; and

(C) For a location that the commission has specifically licensed for the production of marijuana outside a building, that portion of the location used to produce marijuana.

(b) “Premises” [or “licensed premises”] does not include a primary residence.

[(27)(a)] (29)(a) “Processes” means the processing, compounding or conversion of marijuana into cannabinoid products, cannabinoid concentrates or cannabinoid extracts.

(b) “Processes” does not include packaging or labeling.

[(28)(a)] (30)(a) “Produces” means the manufacture, planting, cultivation, growing or harvesting of marijuana.

(b) “Produces” does not include:

(A) The drying of marijuana by a marijuana processor, if the marijuana processor is not otherwise producing marijuana; or

(B) The cultivation and growing of an immature marijuana plant by a marijuana processor, marijuana wholesaler or marijuana retailer if the marijuana processor, marijuana wholesaler or marijuana retailer purchased or otherwise received the plant from a licensed marijuana producer.

[(29)] (31) “Propagate” means to grow immature marijuana plants or to breed or produce [*the seeds of the plant Cannabis family Cannabaceae*] **marijuana seeds.**

[(30)] (32) “Public place” means a place to which the general public has access and includes, but is not limited to, hallways, lobbies and other parts of apartment houses and hotels not constituting rooms or apartments designed for actual residence, and highways, streets, schools, places of amusement, parks, playgrounds and areas used in connection with public passenger transportation.

**(33) “Registry identification cardholder” has the meaning given that term in ORS 475B.410.**

[(31)(a)] (34)(a) “Usable marijuana” means the dried leaves and flowers of marijuana.

(b) “Usable marijuana” does not include:

**(A) Marijuana seeds;**

[(A)] **(B)** The [*seeds,*] stalks and roots of marijuana; or

[(B)] **(C)** Waste material that is a by-product of producing or processing marijuana.

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**SECTION 47.** ORS 475B.025 is amended to read:

475B.025. (1) The Oregon Liquor Control Commission has the [*powers and*] duties, **functions and powers** specified in ORS 475B.010 to 475B.395 and the powers necessary or proper to enable the commission to carry out the commission's duties, functions and powers under ORS 475B.010 to 475B.395. The jurisdiction, supervision, duties, functions and powers of the commission extend to any person [*who buys, sells,*] **that** produces, processes, transports [*or delivers any marijuana items within*], **delivers, sells or purchases a marijuana item in** this state. The commission may sue and be sued.

(2) The duties, functions and powers of the commission **specified** in ORS 475B.010 to 475B.395 include the following:

(a) To regulate the [*purchase, sale,*] production, processing, transportation [*and*], delivery, **sale and purchase** of marijuana items in accordance with the provisions of ORS 475B.010 to 475B.395.

(b) To [*grant, refuse, suspend or cancel*] **issue, renew, suspend, revoke or refuse to issue or renew** licenses for the [*sale, processing or*] production, **processing or sale** of marijuana items, or other licenses [*in regard to*] **related to the consumption of** marijuana items, and to permit, in the commission's discretion, the transfer of a license between persons.

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[*c*] To investigate and aid in the prosecution of every violation of the statutory laws of this state relating to marijuana items and to cooperate in the prosecution of offenders before any state court of competent jurisdiction.]

[*d*] (c) To adopt, amend or repeal rules as necessary to carry out the intent and provisions of ORS 475B.010 to 475B.395, including rules that the commission considers necessary to protect the public health and safety.

[*e*] (d) To exercise all powers incidental, convenient or necessary to enable the commission to administer or carry out the provisions of ORS 475B.010 to 475B.395 or any other law of this state that charges the commission with a duty, function or power related to marijuana. Powers described in this paragraph include, but are not limited to:

- (A) Issuing subpoenas;
- (B) Compelling the attendance of witnesses;
- (C) Administering oaths;
- (D) Certifying official acts;
- (E) Taking depositions as provided by law;
- (F) Compelling the production of books, payrolls, accounts, papers, records, documents and testimony;

and

(G) Establishing fees in addition to the application, licensing and renewal fees described in ORS 475B.070, 475B.090, 475B.100 and 475B.110, provided that any fee established by the commission is reasonably calculated not to exceed the cost of the activity for which the fee is charged.

[*f*] (e) To adopt rules regulating and prohibiting [*marijuana producers, marijuana processors,*

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*marijuana wholesalers and marijuana retailers from*] advertising marijuana items in a manner:

- (A) That is appealing to minors;
- (B) That promotes excessive use;
- (C) That promotes illegal activity; or
- (D) That otherwise presents a significant risk to public health and safety.

[(g)] **(f)** To regulate the use of marijuana items for [*scientific, pharmaceutical, manufacturing, mechanical, industrial and*] other purposes **as deemed necessary or appropriate by the commission.**

(3) Fees collected pursuant to subsection [(2)(e)(G)] **(2)(d)(G)** of this section shall be deposited in the Marijuana Control and Regulation Fund established under ORS 475B.240.

**SECTION 48.** ORS 475B.033 is amended to read:

475B.033. The Oregon Liquor Control Commission may, by **rule or order**, provide for the manner and conditions under which:

- (1) Marijuana items left by a deceased, insolvent or bankrupt person or licensee, or subject to a security interest, may be foreclosed, sold under execution or otherwise disposed.
- (2) The business of a deceased, insolvent or bankrupt licensee may be operated for a reasonable period following the death, insolvency or bankruptcy.
- (3) A secured party, as defined in ORS 79.0102, may continue to operate **at a [business] premises** for which a license has been issued under ORS [475B.070, 475B.090, 475B.100 or 475B.110] **475B.010 to 475B.395** for a reasonable period after default on the indebtedness by the debtor.

**SECTION 49.** ORS 475B.035 is amended to read:

475B.035. The Oregon Liquor Control Commission may limit the quantity of marijuana items [*purchased at any one time by a consumer so as effectually to*] **transferred to a consumer or other individual if the commission determines that the limitation is necessary to prevent the resale of marijuana items.**

**SECTION 50.** ORS 475B.040 is amended to read:

475B.040. (1) An applicant for a license or renewal of a license **issued** under ORS 475B.010 to 475B.395 shall apply to the Oregon Liquor Control Commission in the form required by the commission **by rule**, showing the name and address of the applicant, location of the [*place of business*] **premises** that is to be operated under the license and other pertinent information required by the commission. The commission may not [*grant*] **issue** or renew a license until the applicant has complied with the provisions of ORS 475B.010 to 475B.395 and [*the rules of the commission*] **rules adopted under ORS 475B.010 to 475B.395.**

(2) The commission may reject any application that is not submitted in the form required **by the commission** by rule. The commission shall give applicants an opportunity to be heard if an application is rejected. A hearing under this subsection is not subject to the requirements for contested case proceedings under ORS chapter 183.

(3) Except as provided in subsection (2) of this section, a revocation of, or a refusal to issue or renew, a license **issued** under ORS 475B.010 to 475B.395 is subject to the requirements for contested

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case proceedings under ORS chapter 183.

**SECTION 51.** ORS 475B.045 is amended to read:

475B.045. (1) The Oregon Liquor Control Commission may not license an applicant under the provisions of ORS 475B.010 to 475B.395 if the applicant is under 21 years of age.

(2) The commission may refuse to license an applicant under the provisions of ORS 475B.010 to 475B.395 if the commission [*has reasonable ground to believe*] **makes a finding** that the applicant:

(a) Is in the habit of using alcoholic beverages, habit-forming drugs, marijuana or controlled substances to excess.

(b) Has made false statements to the commission.

(c) Is incompetent or physically unable to carry on the management of the establishment proposed to be licensed.

(d) Has been convicted of violating a [*general or local law of this state or another state, or of violating a federal law,*] **federal law, state law or local ordinance** if the conviction is substantially related to the fitness and ability of the applicant to lawfully carry out activities under the license.

(e) Is not of good repute and moral character.

(f) Does not have a good record of compliance with ORS 475B.010 to 475B.395 or any rule [*of the commission*] adopted under ORS 475B.010 to 475B.395.

(g) Is not the legitimate owner of the [*business*] **premises** proposed to be licensed, or **has not disclosed that** other persons have ownership interests in the [*business that have not been disclosed.*] **premises proposed to be licensed.**

(h) [*Is not possessed of or*] Has not demonstrated financial responsibility sufficient to adequately meet the requirements of the [*business*] **premises** proposed to be licensed.

(i) Is unable to understand the laws of this state relating to marijuana **items** or the rules [*of the commission relating to marijuana*] **adopted under ORS 475B.010 to 475B.395.**

(3) Notwithstanding subsection (2)(d) of this section, in determining whether the commission may refuse to license an applicant, the commission may not consider the prior conviction of the applicant or any owner, director, officer, manager, employee, agent or other representative of the applicant for:

(a) The manufacture of marijuana, if:

(A) The date of the conviction is two or more years before the date of the application; and

(B) The person has not been convicted more than once for the manufacture or delivery of marijuana;

(b) The delivery of marijuana to a person 21 years of age or older, if:

(A) The date of the conviction is two or more years before the date of the application; and

(B) The person has not been convicted more than once for the manufacture or delivery of marijuana; or

(c) The possession of marijuana.

**SECTION 52.** ORS 475B.055 is amended to read:

475B.055. A license [*granted*] **issued** under ORS 475B.010 to 475B.395:

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(1) Is a *[purely]* personal privilege.

*[(2) Is valid for the period stated in the license.]*

*[(3)] (2)* Is renewable in the manner provided in ORS 475B.040, except for a cause that would be grounds for refusal to issue the license under ORS 475B.045.

*[(4)] (3)* Is revocable or suspendible as provided in ORS 475B.210.

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*[(5)] (4)* Is transferable from the premises for which the license was originally issued to another premises subject to the provisions of ORS 475B.010 to 475B.395, applicable rules *[of the Oregon Liquor Control Commission]* **adopted under ORS 475B.010 to 475B.395** and applicable local ordinances.

*[(6)] (5)* **If the license was issued to an individual**, expires upon the death of the licensee, except as provided in ORS 475B.033.

*[(7)] (6)* Does not constitute property.

*[(8)] (7)* Is not alienable.

*[(9)] (8)* Is not subject to attachment or execution.

*[(10)] (9)* Does not descend by the laws of testate or intestate devolution.

**SECTION 53.** ORS 475B.060 is amended to read:

475B.060. (1) The Oregon Liquor Control Commission shall approve or deny an application to *[produce, process and sell marijuana under ORS 475B.070, 475B.090, 475B.100 and 475B.110]* **be licensed under ORS 475B.010 to 475B.395**. Upon receiving an application **under ORS 475B.040**, the commission may not unreasonably delay processing, approving or denying the application or, if the application is approved, issuing the license.

(2) The licenses described in ORS *[475B.070, 475B.090, 475B.100 and 475B.110]* **475B.010 to 475B.395** must be issued by the commission, subject to the provisions of ORS 475B.010 to 475B.395 and *[the]* rules adopted under ORS 475B.010 to 475B.395.

(3) The commission may not license a premises that does not have defined boundaries. A *[licensed]* premises does not need to be enclosed by a wall, fence or other structure, but the commission may require *[that]* a *[licensed]* premises **to** be enclosed as a condition of issuing or renewing a license. The commission may not license a mobile premises.

**SECTION 54.** ORS 475B.065 is amended to read:

475B.065. Licensees and licensee representatives may produce, deliver and possess marijuana items subject to the provisions of ORS 475B.010 to 475B.395 **and rules adopted under ORS 475B.010 to 475B.395**. The production, delivery *[and]* **or** possession of marijuana items by a licensee or a licensee representative in compliance with ORS 475B.010 to 475B.395 **and rules adopted under ORS 475B.010 to 475B.395** does not constitute a criminal or civil offense under the laws of this state.

**SECTION 55.** ORS 475B.068 is amended to read:

475B.068. *[The same person may hold one or more production licenses, one or more processor licenses, one or more wholesale licenses and one or more retail licenses.]* **A person may hold:**

**(1) Multiple licenses to conduct at different premises the same activity for which a license**

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is required under ORS 475B.010 to 475B.395; and

**(2) Multiple types of licenses to conduct at the same or different premises different activities for which a license is required under ORS 475B.010 to 475B.395.**

**SECTION 56.** ORS 475B.070, as amended by section 1, chapter 24, Oregon Laws 2016, and section 7, chapter 83, Oregon Laws 2016, is amended to read:

475B.070. (1) The production of marijuana is subject to regulation by the Oregon Liquor Control Commission.

(2) A marijuana producer must have a production license issued by the commission for the premises at which the marijuana is produced. To hold a production license **issued** under this section, a marijuana producer:

(a) Must apply for a license in the manner described in ORS 475B.040;

(b) Must provide proof that the applicant is 21 years of age or older; and

(c) Must meet the requirements of any rule adopted by the commission under subsection (3) of this section.

(3) The commission shall adopt rules that:

(a) Require a marijuana producer to annually renew a license issued under this section;

(b) Establish application, licensure and renewal of licensure fees for marijuana producers;

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(c) Require marijuana produced by marijuana producers to be tested in accordance with ORS 475B.555;

(d) Assist the viability of marijuana producers that are independently owned and operated and that are limited in size and revenue with respect to other marijuana producers, by minimizing barriers to entry into the regulated system and by expanding, to the extent practicable, transportation options that will support their access to the retail market;

(e) Allow a marijuana producer registered under section 2, chapter 83, Oregon Laws 2016, to produce marijuana for medical purposes in the same manner that rules adopted under ORS 475B.010 to 475B.395 allow a marijuana producer to produce marijuana for nonmedical purposes, excepting those circumstances where differentiating between the production of marijuana for medical purposes and the production of marijuana for nonmedical purposes is necessary to protect the public health and safety;

(f) Require marijuana producers to submit, at the time of applying for or renewing a license under ORS 475B.040, a report describing the applicant's or licensee's electrical or water usage; and

(g)[(A)] Require a marijuana producer to meet any public health and safety standards and industry best practices established by the commission by rule related to[.] **the production of marijuana or the propagation of immature marijuana plants and marijuana seeds.**

[*(i) The production of marijuana; or*]

[*(ii) The propagation of immature marijuana plants and the seeds of the plant Cannabis family Cannabaceae.*]

[*(B) For purposes of establishing rules under subparagraph (A)(ii) of this paragraph, the commission*

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*may not limit:]*

*[(i) The number of immature marijuana plants that may be possessed by a marijuana producer licensed under this section;]*

*[(ii) The size of the grow canopy a marijuana producer licensed under this section uses to grow immature marijuana plants; or]*

*[(iii) The weight or size of shipments of immature marijuana plants made by a marijuana producer licensed under this section.]*

(4) Fees adopted under subsection (3)(b) of this section:

(a) May not exceed, together with other fees collected under ORS 475B.010 to 475B.395, the cost of administering ORS 475B.010 to 475B.395;

(b) Shall be in the form of a schedule that imposes a greater fee for premises with more square footage or on which more [*mature*] marijuana plants are grown; and

(c) Shall be deposited in the Marijuana Control and Regulation Fund established under ORS 475B.240.

**SECTION 57.** ORS 475B.075, as amended by section 10, chapter 24, Oregon Laws 2016, is amended to read:

475B.075. (1) Subject to subsection [(2)] **(3)** of this section, the Oregon Liquor Control Commission shall adopt rules restricting the size of [*mature*] marijuana plant grow canopies at premises for which a license has been issued under ORS 475B.070. In adopting rules under this subsection, the commission shall:

(a) Limit the size of [*mature*] marijuana plant grow canopies, for premises where marijuana is grown outdoors and for premises where marijuana is grown indoors, in a manner calculated to result in premises that produce the same amount of harvested marijuana leaves and harvested marijuana flowers regardless of whether the marijuana is grown outdoors or indoors.

(b) Adopt a tiered system under which the permitted size of a marijuana producer's [*mature*] marijuana plant grow canopy increases at the time of licensure renewal under ORS 475B.070, except that the permitted size of a marijuana producer's [*mature*] marijuana plant grow canopy may not increase following any year during which the commission disciplined the marijuana producer for violating a provision of ORS 475B.010 to 475B.395 or a rule adopted under [*a provision of*] ORS 475B.010 to 475B.395.

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(c) Take into consideration the market demand for marijuana items in this state, the number of [*persons*] **marijuana producers** applying for a license under ORS 475B.070, [*and to whom a license has been issued*] **the number of marijuana producers that hold a license issued** under ORS 475B.070[,] and whether the availability of marijuana items in this state is commensurate with the market demand.

*[(2) This section:]*

*[(a) Applies only to that portion of a premises for which a license has been issued under ORS 475B.070 that is used to produce mature marijuana plants; and]*

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*[(b) Does not apply to a premises for which a license has been issued under ORS 475B.070 if the premises is used only to propagate immature marijuana plants.]*

**(2) For purposes of this section, the commission may adopt different rules for mature marijuana plant grow canopies and immature marijuana plant grow canopies.**

**(3) This section applies only to that portion of a premises for which a license has been issued under ORS 475B.070 that is used to produce marijuana plants.**

**SECTION 58.** ORS 475B.125 is amended to read:

475B.125. The Oregon Liquor Control Commission may adopt rules establishing the circumstances under which the commission may require a marijuana retailer that holds a license issued under ORS 475B.110 to use an age verification scanner or any other equipment used to verify a person's age for the purpose of ensuring that the marijuana retailer does not sell marijuana items to a person under 21 years of age. *[The marijuana retailer may not retain any]* Information obtained under this section **may not be retained** after verifying a person's age. *[The marijuana retailer may not use any information obtained under this section]* **and may not be used** for any purpose other than verifying a person's age.

**SECTION 59.** ORS 475B.130 is amended to read:

475B.130. (1) The Oregon Liquor Control Commission *[has the right after 72 hours' notice to the owner or the agent of the owner to]* **may, after 72 hours' notice,** make an examination of the books *[and]* **of a licensee for the purpose of determining compliance with ORS 475B.010 to 475B.395 and rules adopted under ORS 475B.010 to 475B.395.**

**(2) The commission** may at any time make an examination of *[the]* a premises *[of any person licensed]* **for which a license has been issued** under ORS 475B.010 to 475B.395 for the purpose of determining compliance with ORS 475B.010 to 475B.395 and *[the rules of the commission]* **rules adopted under ORS 475B.010 to 475B.395.**

*[(2)]* **(3)** The commission may not require the books of a licensee to be maintained on *[the]* a premises of the licensee.

*[(3)]* **(4)** This section does not authorize the commission to make an examination of *[the]* a premises of a person registered under ORS 475B.400 to 475B.525.

**SECTION 60.** ORS 475B.135 is amended to read:

475B.135. As is necessary to protect the public health and safety, the Oregon Liquor Control Commission may require a premises licensed under ORS *[475B.070, 475B.090, 475B.100 or 475B.110]* **475B.010 to 475B.395** to be segregated into separate areas:

(1) For conducting the activities permitted under each license, if the licensee holds more than one license issued under ORS *[475B.070, 475B.090, 475B.100 or 475B.110]* **475B.010 to 475B.395 for the same premises;** or

(2) For conducting activities related to processing marijuana into different types of cannabinoid products, cannabinoid concentrates or cannabinoid extracts, if the licensee is a marijuana processor **that holds a license issued under ORS 475B.090 and** that processes marijuana into any combination of different types of products, concentrates and extracts.



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**SECTION 61.** ORS 475B.140 is amended to read:

475B.140. As is necessary to protect the public health and safety, the Oregon Liquor Control Commission may require a [*person that holds a license under ORS 475B.070, 475B.090, 475B.100 or 475B.110*] **licensee** to maintain general liability insurance in an amount that the commission determines is reasonably affordable and available for the purpose of protecting the [*person*] **licensee** against damages resulting from a cause of action related to activities undertaken pursuant to the license **held by the licensee.**

**SECTION 62.** ORS 475B.150, as amended by section 64, chapter 24, Oregon Laws 2016, is amended to read:

475B.150. (1) The Oregon Liquor Control Commission shall develop and maintain a system for tracking the transfer of marijuana items between premises **for which licenses have been issued under ORS 475B.010 to 475B.395.**

(2) The purposes of the system developed and maintained under this section include, but are not limited to:

(a) Preventing the diversion of marijuana items to criminal enterprises, gangs, cartels and other states;

(b) Preventing persons from substituting or tampering with marijuana items;

(c) Ensuring an accurate accounting of the production, processing and sale of marijuana items;

(d) Ensuring that laboratory testing results are accurately reported; and

(e) Ensuring compliance with [*the provisions of*] ORS 475B.010 to 475B.395, rules adopted under [*the provisions of*] ORS 475B.010 to 475B.395 and any other law of this state that charges the commission with a duty, function or power related to marijuana.

(3) The system developed and maintained under this section must be capable of tracking, at a minimum:

(a) The propagation of immature marijuana plants and the production of marijuana by a marijuana producer;

(b) The processing of marijuana by a marijuana processor;

(c) The receiving, storing and delivering of marijuana items by a marijuana wholesaler;

(d) The sale of marijuana items by a marijuana retailer to a consumer;

(e) The **sale and** purchase [*and sale*] of marijuana items between licensees, as permitted by ORS 475B.010 to 475B.395;

(f) The transfer of marijuana items between premises **for which licenses have been issued under ORS 475B.010 to 475B.395;** and

(g) Any other information that the commission determines is reasonably necessary to accomplish the duties, functions and powers of the commission under ORS 475B.010 to 475B.395.

**SECTION 63.** ORS 475B.160, as amended by section 23, chapter 23, Oregon Laws 2016, section 65, chapter 24, Oregon Laws 2016, and section 12, chapter 83, Oregon Laws 2016, is amended to read:

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475B.160. (1) Except as provided in section 22, chapter 23, Oregon Laws 2016, and section 2, chapter 83, Oregon Laws 2016, a marijuana producer **that holds a license issued under ORS 475B.070**, marijuana processor **that holds a license issued under ORS 475B.090** or marijuana wholesaler **that holds a license issued under ORS 475B.100** may deliver marijuana items only to or on a premises **for which a license has been issued under ORS 475B.070, 475B.090, 475B.100 or 475B.110**, or to a registry identification cardholder or designated primary caregiver as allowed under ORS 475B.010 to 475B.395.

(2) *[A premises]* A licensee to which marijuana items may be delivered under subsection (1) of this section may receive marijuana items only from:

*[(a) A marijuana producer, marijuana processor or marijuana wholesaler for whom a premises has been licensed by the Oregon Liquor Control Commission;]*

(a) A marijuana producer that holds a license issued under ORS 475B.070, marijuana processor that holds a license issued under ORS 475B.090, marijuana wholesaler that holds a license issued under ORS 475B.100 or marijuana retailer that holds a license issued under ORS 475B.110;

(b) A researcher of cannabis [*certified*] that holds a certificate issued under ORS 475B.235 [*who*] and that transfers limited amounts of marijuana, usable marijuana, cannabinoid products, cannabinoid concentrates and cannabinoid extracts in accordance with procedures adopted under ORS 475B.235 (3)(d) and (e); or

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(c) A marijuana grow site registered under ORS 475B.420, marijuana processing site registered under ORS 475B.435, or a medical marijuana dispensary registered under ORS 475B.450, acting in accordance with procedures adopted by the **Oregon Liquor Control** Commission under section 25, chapter 24, Oregon Laws 2016.

(3) The sale of marijuana items by a marijuana retailer that holds a license issued under ORS 475B.110 must be restricted to the premises [*described in the license*] **for which the license has been issued**, but deliveries may be made by [*the*] a marijuana retailer to consumers pursuant to a bona fide order received at the premises prior to delivery.

(4) **The commission may by order waive the requirements of subsections (1) and (2) of this section to ensure compliance with ORS 475B.010 to 475B.395 or a rule adopted under ORS 475B.010 to 475B.395. An order issued under this subsection does not constitute a waiver of any other requirement of ORS 475B.010 to 475B.395 or any other rule adopted under ORS 475B.010 to 475B.395.**

**SECTION 64.** ORS 475B.170 is amended to read:

475B.170. (1) Subject to subsection (2) of this section, a licensee or licensee representative, before selling or providing a marijuana item to another person, must require the person to produce one of the following pieces of identification:

(a) The person's passport.

(b) The person's driver license, **issued by the State of Oregon or another state of the United**

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**States** [*whether issued in this state or by any other state, as long as the license has a picture of the person*].

(c) An identification card issued under ORS 807.400.

(d) A United States military identification card.

**(e) An identification card issued by a federally recognized Indian tribe.**

[(e)] **(f)** Any other identification card issued by a state **or territory of the United States** that bears a picture of the person, the name of the person, the person's date of birth and a physical description of the person.

(2) The Oregon Liquor Control Commission may adopt rules exempting a licensee or licensee representative from this section.

**SECTION 65.** ORS 475B.180 is amended to read:

475B.180. (1) A licensee may not employ [*any*] a person under 21 years of age [*in any part of any licensed premises*] **at a premises for which a license has been issued under ORS 475B.010 to 475B.395.**

(2) During [*any*] **an** inspection of a [*licensed*] premises **for which a license has been issued under ORS 475B.010 to 475B.395**, the Oregon Liquor Control Commission may require proof that a person performing work at the premises is 21 years of age or older. If the person does not provide the commission with acceptable proof of age upon request, the commission may require the person to immediately cease any activity and leave the premises until the commission receives acceptable proof of age. This subsection does not apply to a person temporarily at the premises to make a service, maintenance or repair call or for other purposes independent of the premises operations.

(3) If a person performing work has not provided proof of age requested by the commission under subsection (2) of this section, the commission may request that the licensee provide proof that the person is 21 years of age or older. Failure of the licensee to respond to a request made under this subsection by providing acceptable proof of age for a person is prima facie evidence that the licensee has allowed the person to perform work at the [*licensed*] premises **for which a license has been issued under ORS 475B.010 to 475B.395** in violation of the minimum age requirement.

**SECTION 66.** ORS 475B.315 is amended to read:

475B.315. (1) Except where other punishment is specifically provided for in ORS 475B.010 to 475B.395, violation of any provision of ORS 475B.010 to 475B.395 is a Class A misdemeanor.

(2) Subject to ORS 153.022, violation of a rule adopted under ORS 475B.025 [(2)(d)] **(2)(c)** is a Class C violation.

**SECTION 67.** ORS 475B.190 is amended to read:

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475B.190. (1) A licensee may not use or allow the use of a mark or label on the container of a marijuana item that is kept for sale if the [*container*] **mark or label** does not precisely and clearly indicate the nature of the container's contents or **if the mark or label** in any way might deceive a customer [*as to*] **about** the nature, composition, quantity, age or quality of the [*marijuana item*]. **container's contents.**

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(2) The Oregon Liquor Control Commission may prohibit a licensee from selling any brand of marijuana item that in the commission's judgment is deceptively **branded or** labeled [*or branded as to content*] or contains injurious or adulterated ingredients.

**SECTION 68.** ORS 475B.200 is amended to read:

475B.200. (1) Except for a [*licensed marijuana producer and the producer's licensee representative*] **marijuana producer that holds a license issued under ORS 475B.070 or licensee representative of a marijuana producer that holds a license issued under ORS 475B.070**, a licensee **or licensee representative** may not possess a mature marijuana plant.

(2) A licensee **or licensee representative** may not sell a mature marijuana plant.

**SECTION 69.** ORS 475B.205 is amended to read:

475B.205. (1) A person may not make false representations or statements to the Oregon Liquor Control Commission in order to induce or prevent action by the commission.

(2) A licensee [*of the commission*] may not maintain a noisy, lewd, disorderly or insanitary establishment or supply impure or otherwise deleterious marijuana items.

(3) A licensee [*of the commission*] may not misrepresent to a customer or to the public any marijuana items.

**SECTION 70.** ORS 475B.210 is amended to read:

475B.210. The Oregon Liquor Control Commission may revoke or suspend a license issued under ORS 475B.010 to 475B.395 if the commission finds or has reasonable ground to believe any of the following to be true:

(1) That the licensee:

(a) Has violated a provision of ORS 475B.010 to 475B.395 or a rule [*of the commission*] adopted under ORS 475B.010 to 475B.395.

(b) Has made any false representation or statement to the commission in order to induce or prevent action by the commission.

(c) Is insolvent or incompetent or physically unable to carry on the management of the establishment of the licensee.

(d) Is in the habit of using alcoholic liquor, habit-forming drugs, marijuana or controlled substances to excess.

(e) Has misrepresented to a customer or the public any marijuana items sold by the licensee.

(f) Since the [*granting*] **issuance** of the license, has been convicted of a felony, of violating any of the marijuana laws of this state, general or local, or of any misdemeanor or violation of any municipal ordinance committed on the [*licensed*] premises **for which the license has been issued**.

(2) That there is any other reason that, in the opinion of the commission, based on public convenience or necessity, warrants [*canceling*] **revoking** or suspending the license.

**SECTION 71.** ORS 475B.215, as amended by section 16, chapter 23, Oregon Laws 2016, is amended to read:

475B.215. (1) An individual who performs work for or on behalf of a [*person who holds a license under ORS 475B.070, 475B.090, 475B.100 or 475B.110*] **licensee** must have a valid permit issued by

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the Oregon Liquor Control Commission under ORS 475B.218 if the individual participates in:

(a) The possession, production, propagation, processing, securing or selling of marijuana items at the premises for which the license has been issued;

(b) The recording of the possession, production, propagation, processing, securing or selling of marijuana items at the premises for which the license has been issued; or

(c) The verification of any document described in ORS 475B.170.

(2) A *[person who holds a license under ORS 475B.070, 475B.090, 475B.100 or 475B.110]* licensee must verify that an individual has a valid permit issued under ORS 475B.218 before allowing the Enrolled Senate Bill 1057 (SB 1057-A) Page 26 individual to perform any work described in subsection (1) of this section at the premises for which the license has been issued.

**SECTION 72.** ORS 475B.218, as amended by section 13, chapter 24, Oregon Laws 2016, is amended to read:

475B.218. (1) The Oregon Liquor Control Commission shall issue permits to qualified applicants to perform work described in ORS 475B.215. The commission shall adopt rules establishing:

(a) The qualifications for performing work described in ORS 475B.215;

(b) The term of a permit issued under this section;

(c) Procedures for applying for and renewing a permit issued under this section; and

(d) Reasonable application, issuance and renewal fees for a permit issued under this section.

(2)(a) The commission may require an individual applying for a permit under this section to successfully complete a course, made available by or through the commission, through which the individual receives training on:

(A) Checking identification;

(B) Detecting intoxication;

(C) Handling marijuana items;

**(D) If applicable, producing and propagating marijuana;**

**(E) If applicable, processing marijuana;**

*[(D)]* **(F)** The content of ORS 475B.010 to 475B.395 and rules adopted under ORS 475B.010 to 475B.395; *[and]* **or**

*[(E)]* **(G)** Any matter deemed necessary by the commission to protect the public health and safety.

(b) The commission or other provider of *[the]* a course may charge a reasonable fee for the course.

(c) The commission may not require an individual to successfully complete *[the]* a course more than once, except that:

(A) As part of a final order suspending a permit issued under this section, the commission may require a permit holder to successfully complete the course as a condition of lifting the suspension; and

(B) As part of a final order revoking a permit issued under this section, the commission shall

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require an individual to successfully complete the course prior to applying for a new permit.

(3) The commission shall conduct a criminal records check under ORS 181A.195 on an individual applying for a permit under this section.

(4) Subject to the applicable provisions of ORS chapter 183, the commission may suspend, revoke or refuse to issue or renew a permit if the individual who is applying for or who holds the permit:

(a) Is convicted of a felony or is convicted of an offense under ORS 475.856, 475.858, 475.860, 475.862 or 475B.010 to 475B.395, except that the commission may not consider a conviction for an offense under ORS 475.856, 475.858, 475.860, 475.862 or 475B.010 to 475B.395 if the date of the conviction is two or more years before the date of the application or renewal;

(b) Violates any provision of ORS 475B.010 to 475B.395 or any rule adopted under ORS 475B.010 to 475B.395; or

(c) Makes a false statement to the commission.

(5) A permit issued under this section is a personal privilege and permits work described under ORS 475B.215 only for the individual who holds the permit.

**SECTION 73.** ORS 475B.230 is amended to read:

475B.230. (1) An employee of a [*person licensed under ORS 475B.070, 475B.090, 475B.100 or 475B.110*] **licensee** has the right to form, join and participate in the activities of a labor organization of the employee's own choosing for the purpose of securing representation and collective bargaining for matters concerning employment relations with the [*person licensed under ORS 475B.070, 475B.090, 475B.100 or 475B.110*] **licensee**.

(2) For purposes of this section, the provisions of ORS chapters 661 to 663 apply to relations between employees of [*persons licensed under ORS 475B.070, 475B.090, 475B.100 and 475B.110*] **licensees** and employers that are [*licensed under ORS 475B.070, 475B.090, 475B.100 or 475B.110*] **licensees** in the same manner that those provisions apply to other employment relations.

**SECTION 74.** ORS 475B.233 is amended to read:

475B.233. (1) It is an unlawful employment practice for a [*person that holds a license under ORS 475B.070, 475B.090, 475B.100 or 475B.110*] **licensee** to discharge, demote, suspend or in any manner discriminate or retaliate against an employee of the [*person*] **licensee** with regard to promotion, compensation or other terms, conditions or privileges of employment on the basis that the employee has in good faith reported information to the Oregon Liquor Control Commission that the employee believes is evidence of a violation of [*a provision of*] ORS 475B.010 to 475B.395 or a rule adopted under [*a provision of*] ORS 475B.010 to 475B.395.

(2) This section is subject to enforcement under ORS chapter 659A.

**SECTION 75.** ORS 475B.235, as amended by section 24, chapter 23, Oregon Laws 2016, and section 12, chapter 24, Oregon Laws 2016, is amended to read:

475B.235. (1) The Oregon Liquor Control Commission, in consultation with the Oregon Health Authority and the State Department of Agriculture, shall establish a program for the purpose of identifying and certifying private and public researchers of cannabis.

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(2)(a) The authority shall assist the commission in identifying candidates for certification under this section with respect to potential medical research.

(b) The department shall assist the commission in identifying candidates for certification under this section with respect to potential agricultural research.

(3) Subject to subsection (4) of this section, the commission shall adopt by rule or order:

(a) Qualifications for certification under this section;

(b) The term of a certificate issued under this section;

(c) Processes for applying for, receiving and renewing a certificate under this section;

(d) Procedures for tracking marijuana, usable marijuana, cannabinoid products, cannabinoid concentrates and cannabinoid extracts received by and disposed or otherwise made use of by a person [*certified*] **that holds a certificate issued** under this section; and

(e) Procedures for disposing or otherwise making use of marijuana, usable marijuana, cannabinoid products, cannabinoid concentrates and cannabinoid extracts.

(4) In establishing qualifications under subsection (3) of this section, the commission shall consider the following:

(a) A research applicant's access to funding and the overall cost of the proposed research;

(b) The overall benefit of an applicant's proposed research to this state's cannabis industry or to public health and safety; and

(c) Legal barriers to conducting the proposed research or legal risks associated with conducting the proposed research.

(5) In adopting procedures under subsection (3)(d) and (e) of this section with respect to making use of marijuana, usable marijuana, cannabinoid products, cannabinoid concentrates and cannabinoid extracts, the commission shall also adopt procedures by which a person [*certified*] **that holds a certificate issued** under this section may transfer limited amounts of marijuana, usable marijuana, cannabinoid products, cannabinoid concentrates and cannabinoid extracts to another person [*certified*] **that holds a certificate issued** under this section or to a premises for which a license has been issued under ORS 475B.070, 475B.090, 475B.100 or 475B.110.

(6) In adopting procedures under subsection (3)(d) and (e) of this section with respect to making use of marijuana, usable marijuana, cannabinoid products, cannabinoid concentrates and cannabinoid extracts, the commission shall also adopt procedures by which a person [*certified*] **that holds a certificate issued** under this section may give, devise or bequest usable marijuana, immature marijuana plants, **marijuana** seeds, cannabinoid products, cannabinoid concentrates and cannabinoid extracts to a medical marijuana dispensary registered with the authority under ORS 475B.450 and owned by a nonprofit corporation organized under ORS chapter 65 for purposes described in section 22, chapter 23, Oregon Laws 2016.

(7) A person [*certified*] **that holds a certificate issued** under this section:

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(a) May receive marijuana, usable marijuana, cannabinoid products, cannabinoid concentrates and cannabinoid extracts from a licensee or a registrant under ORS 475B.400 to 475B.525; and

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(b) May not sell or otherwise transfer marijuana, usable marijuana, cannabinoid products, cannabinoid concentrates or cannabinoid extracts to any other person, except as provided in this section and rules adopted by the commission under this section.

(8) Except as otherwise provided by the commission by rule, rules adopted [*by the commission for the purpose of administering and enforcing*] **under** ORS 475B.010 to 475B.395 with respect to licensees and licensee representatives apply to persons [*certified*] **that hold a certificate issued** under this section and persons employed by or who otherwise perform work for persons [*certified*] **that hold a certificate issued** under this section.

(9) A person [*who is certified*] **that holds a certificate issued** under this section, and an employee of or other person who performs work for a person [*certified*] **that holds a certificate issued** under this section, is exempt from the criminal laws of this state for possession, delivery or manufacture of marijuana, aiding and abetting another in the possession, delivery and manufacture of marijuana, or any other criminal offense in which possession, delivery or manufacture of marijuana is an element, while performing activities related to conducting research as described in this section.

**SECTION 76.** ORS 475B.255, as amended by section 38, chapter 24, Oregon Laws 2016, is amended to read:

475B.255. A person other than a [*person*] **marijuana processor** that holds a license **issued** under ORS 475B.090 may not process cannabinoid extracts into a cannabinoid product.

**SECTION 77.** ORS 475B.260 is amended to read:

475B.260. (1)(a) A person under 21 years of age may not attempt to purchase, purchase or acquire a marijuana item.

(b) For purposes of this subsection, purchasing a marijuana item includes accepting a marijuana item, and acquiring a marijuana item includes consuming a marijuana item, provided that the consumption of the marijuana item occurred no more than 24 hours before the determination that the person consumed the marijuana item.

(2) Except as authorized by the Oregon Liquor Control Commission by rule, or as necessary in an emergency, a person under 21 years of age may not enter or attempt to enter any portion of a [*licensed*] premises that is posted or otherwise identified as being prohibited to the use of persons under 21 years of age.

(3) A person who violates subsection (1) or (2) of this section commits a Class B violation.

(4) In addition to and not in lieu of any other penalty established by law, a court may require a person under 21 years of age who violates subsection (1) of this section through misrepresentation of age to perform community service, and the court may order that the person's driving privileges and right to apply for driving privileges be suspended for a period not to exceed one year. If a court has issued an order suspending driving privileges under this section, the court, upon petition of the person, may withdraw the order at any time the court deems appropriate. The court notification to the Department of Transportation under this subsection may include a recommendation that the person be granted a hardship permit under ORS 807.240 if the person is otherwise eligible for the permit.



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(5) If a person cited under this section is at least 13 years of age but less than 21 years of age at the time the person is found in default under ORS 153.102 or 419C.472 for failure to appear, in addition to and not in lieu of any other penalty, the court shall issue notice under ORS 809.220 to the department for the department to suspend the person's driving privileges under ORS 809.280 (4).

(6) In addition to and not in lieu of any penalty established by law, the court may order a person to undergo assessment and treatment if the person has previously been found to have violated this section.

(7) The prohibitions of this section do not apply to a person under 21 years of age who is acting under the direction of the commission or under the direction of state or local law enforcement Enrolled Senate Bill 1057 (SB 1057-A) Page 29 agencies for the purpose of investigating possible violations of laws prohibiting sales of marijuana items to persons who are under 21 years of age.

(8) The prohibitions of this section do not apply to a person under 21 years of age who is acting under the direction of a licensee for the purpose of investigating possible violations by employees of the licensee of laws prohibiting sales of marijuana items to persons who are under 21 years of age.

(9)(a) A person under 21 years of age is not in violation of, and is immune from prosecution under, this section if:

(A) The person contacted emergency medical services or a law enforcement agency in order to obtain medical assistance for another person who was in need of medical assistance because that person consumed a marijuana item and the evidence of the violation of this section was obtained as a result of the person's having contacted emergency medical services or a law enforcement agency; or

(B) The person was in need of medical assistance because the person consumed a marijuana item and the evidence of the violation of this section was obtained as a result of the person's having sought or obtained the medical assistance.

(b) Paragraph (a) of this subsection does not exclude the use of evidence obtained as a result of a person's having sought medical assistance in proceedings for crimes or offenses other than a violation of this section.

**SECTION 78.** ORS 475B.290 is amended to read:

475B.290. For purposes of ORS 475B.010 to 475B.395, the provisions of ORS 183.440 apply to subpoenas issued by the Oregon Liquor Control Commission and [any] **to subpoenas issued by an** authorized agent of the commission.

**SECTION 79.** ORS 475B.295 is amended to read:

475B.295. In addition to any other liability or penalty provided by law, the Oregon Liquor Control Commission may impose for each violation of a provision of ORS 475B.010 to 475B.395 or a rule adopted under [a provision of] ORS 475B.010 to 475B.395 a civil penalty that does not exceed \$5,000 for each violation. The commission shall impose civil penalties under this section in the manner provided by ORS 183.745. Moneys collected under this section shall be deposited in the Marijuana

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Control and Regulation Fund established under ORS 475B.240.

**SECTION 80.** ORS 475B.298 is amended to read:

475B.298. If [*it is proved that*] the owner of a building or premises knowingly has used the building or premises **for**, or allowed the building or premises to be occupied for, the [*manufacture, sale or possession*] **production, processing, sale or use** of marijuana items contrary to the provisions of ORS 475B.010 to 475B.395, **475B.400 to 475B.525, 475B.550 to 475B.590 or 475B.600 to 475B.655, or contrary to the provisions of any other state law or local ordinance regulating the production, processing, sale or use of marijuana items**, the building or premises [*are*] **is** subject to a lien for, and may be sold to pay all fines and costs assessed against [*their occupants for,*] **the occupants of the building or premises for**, any violation of ORS 475B.010 to 475B.395, **475B.400 to 475B.525, 475B.550 to 475B.590 or 475B.600 to 475B.655, or any other state law or local ordinance regulating the production, processing, sale or use of marijuana items**. The lien must be enforced immediately by civil action in [*any*] **a court that has jurisdiction over the area in which the building or premises is located**, by the district attorney of the county in which the building or premises [*are*] **is** located.

**SECTION 81.** ORS 475B.300 is amended to read:

475B.300. The [*state police, sheriffs and police*] **law enforcement** officers of this state may enforce ORS 475B.010 to 475B.395 and assist the Oregon Liquor Control Commission in detecting violations of ORS 475B.010 to 475B.395 and apprehending offenders. [*An enforcing*] **A law enforcement** officer who has notice, knowledge or reasonable ground of suspicion of a violation of ORS 475B.010 to 475B.395 shall immediately notify the district attorney **who has jurisdiction over the violation** and furnish the district attorney **who has jurisdiction over the violation** with names and addresses Enrolled Senate Bill 1057 (SB 1057-A) Page 30 of any witnesses[,] **to the violation** or other information [*within the officer's knowledge, of*] **related to the violation**.

**SECTION 82.** ORS 475B.305 is amended to read:

475B.305. (1) When [*an*] **a law enforcement** officer arrests a person for [*violation of*] **violating** ORS 475B.010 to 475B.395, the **law enforcement** officer may take into possession all marijuana items and other property that the **arrested** person [*so arrested*] has in possession, or that is on the premises, that [*is*] **apparently is** being used in violation of ORS 475B.010 to 475B.395.

(2) If a person arrested as described in this section is convicted, and the court finds that the marijuana items and other property have been used in violation of [*the laws of this state*] **ORS 475B.010 to 475B.395:**

(a) The marijuana items must be forfeited to an appropriate state or local law enforcement agency and must be delivered by the court or **law enforcement** officer, at the direction of the court, to the law enforcement agency; and

(b) Subject to **any** other applicable law, the other property must be forfeited to the Oregon Liquor Control Commission, and must be delivered by the court or **law enforcement** officer, **at the direction of the court**, to the commission.

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(3) The commission is authorized to destroy or *[make such other disposition]* **otherwise dispose** of any property *[it]* **the commission** receives under subsection (2)(b) of this section *[as it considers to be in the public interest. In any such case, all such]*, **provided that if the commission elects to sell the property**, including furniture, furnishings, **and** equipment and facilities for the storing, serving or using of marijuana items *[must be confiscated and forfeited to the state, and]*, the clear proceeds **of the sale** must be *[deposited with]* **credited to** the State Treasury **and deposited** in the Common School Fund.

**SECTION 83.** ORS 475B.310 is amended to read:

475B.310. The county courts, district attorneys and municipal authorities, immediately upon the conviction of *[any]* a licensee *[of the Oregon Liquor Control Commission]* of a violation of *[any provision of]* ORS 475B.010 to 475B.395, or *[the]* of a violation of any other law of this state or ordinance of *[any municipality]* a **city or county located** in this state<sup>]</sup>, *in which violation marijuana had any part,* **an element of which is the possession, delivery or manufacture of a marijuana item**, shall notify the **Oregon Liquor Control** Commission of the conviction. *[The county courts, district attorneys and municipal authorities shall notify the commission of any acts, practices or other conduct of a licensee convicted as described in this section that may be subversive of the general welfare or contrary to the spirit of ORS 475B.010 to 475B.395 and shall recommend such action on the part of the commission as will remove the evil.]*

**SECTION 84.** ORS 475B.325 is amended to read:

475B.325. (1) The governing body of a city or a county, when a petition is filed as provided in this section, shall order an election on the question **as to** whether the operation of *[licensed]* premises **for which a license has been issued under ORS 475B.010 to 475B.395** should be prohibited in the city or county.

(2) Except as otherwise provided in this section, the requirements for preparing, circulating and filing a petition under this section:

(a) In the case of a city, must be as provided for an initiative petition under ORS 250.265 to 250.346.

(b) In the case of a county, must be as provided for an initiative petition under ORS 250.165 to 250.235.

(3) A petition under this section:

(a) Must be filed not less than 60 days before the day of the election; and

(b) Must be signed by not less than 10 percent of the electors registered in the city or county.

(4) If ORS 250.155 makes ORS 250.165 to 250.235 inapplicable to a county or if ORS 250.255 makes ORS 250.265 to 250.346 inapplicable to a city, the requirements for preparing, circulating and filing a petition under this section must be as provided for an initiative petition under the county or city charter or an ordinance adopted under the county or city charter.

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(5) A signature is not valid unless signed within 180 days before the petition is filed.

(6) An election under this section must be held at the time of the next statewide general

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election.

(7) An election under this section must be conducted under ORS chapters 246 to 260.

**SECTION 85.** ORS 475B.340, as amended by section 4, chapter 23, Oregon Laws 2016, and section 66, chapter 24, Oregon Laws 2016, is amended to read:

475B.340. (1) For purposes of this section, “reasonable regulations” includes:

(a) Reasonable conditions on the manner in which a marijuana producer [*licensed*] **that holds a license issued** under ORS 475B.070 may produce marijuana or in which a [*person who*] **researcher of cannabis that** holds a certificate issued under ORS 475B.235 may produce marijuana or propagate immature marijuana plants;

(b) Reasonable conditions on the manner in which a marijuana processor [*licensed*] **that holds a license issued** under ORS 475B.090 may process marijuana or in which a [*person who*] **researcher of cannabis that** holds a certificate issued under ORS 475B.235 may process marijuana;

(c) Reasonable conditions on the manner in which a marijuana wholesaler [*licensed*] **that holds a license issued** under ORS 475B.100 may sell marijuana at wholesale;

(d) Reasonable conditions on the manner in which a marijuana retailer [*licensed*] **that holds a license issued** under ORS 475B.110 may sell marijuana items;

(e) Reasonable limitations on the hours during which a premises for which a license has been issued under ORS [*475B.070, 475B.090, 475B.100 or 475B.110*] **475B.010 to 475B.395** may operate;

(f) Reasonable requirements related to the public’s access to a premises for which a license or certificate has been issued under ORS [*475B.070, 475B.090, 475B.100, 475B.110 or 475B.235*] **475B.010 to 475B.395**; and

(g) Reasonable limitations on where a premises for which a license or certificate may be issued under ORS [*475B.070, 475B.090, 475B.100, 475B.110 or 475B.235*] **475B.010 to 475B.395** may be located.

(2) Notwithstanding ORS 30.935, 215.253 (1) or 633.738, the governing body of a city or county may adopt ordinances that impose reasonable regulations on the operation of businesses located at premises for which a license **or certificate** has been issued under ORS [*475B.070, 475B.090, 475B.100 or 475B.110, or for which a certificate has been issued under ORS 475B.235,*] **475B.010 to 475B.395** if the premises are located in the area subject to the jurisdiction of the city or county, except that the governing body of a city or county may not:

(a) Adopt an ordinance that prohibits a premises for which a license has been issued under ORS 475B.110 from being located within a distance that is greater than 1,000 feet of another premises for which a license has been issued under ORS 475B.110.

(b) Adopt an ordinance [*after January 1, 2015,*] that imposes a setback requirement for an agricultural building used to produce marijuana located on a premises for which a license has been issued under ORS 475B.070 if the agricultural building:

(A) Was constructed on or before July 1, 2015, in compliance with all applicable land use and building code requirements at the time of construction;

(B) Is located at an address where a marijuana grow site first registered with the Oregon Health Authority under ORS 475B.420 on or before January 1, 2015;

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(C) Was used to produce marijuana pursuant to the provisions of ORS 475B.400 to 475B.525 on or before January 1, 2015; and

(D) Has four opaque walls and a roof.

**SECTION 86.** ORS 475B.345, as amended by section 3, chapter 91, Oregon Laws 2016, is amended to read:

475B.345. *[(1) As used in this section, “designated primary caregiver” and “registry identification cardholder” have the meanings given those terms in ORS 475B.410.]*

*[(2)(a)]* **(1)(a)** Except as expressly authorized by this section, the authority to impose a tax or fee on the production, processing or sale of marijuana items in this state is vested solely in the Legislative Assembly.

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(b) Except as expressly authorized by this section, a county, city or other municipal corporation or district may not adopt or enact ordinances imposing a tax or fee on the production, processing or sale of marijuana items in this state.

*[(3)]* **(2)** Subject to subsection *[(5)]* **(4)** of this section, the governing body of a city or county may adopt an ordinance to be referred to the electors of the city or county as described in subsection

*[(4)]* **(3)** of this section that imposes a tax or a fee on the sale of marijuana items that are sold in the area subject to the jurisdiction of the city or the unincorporated area subject to the jurisdiction of a county by a *[person]* **marijuana retailer** that holds a license **issued** under ORS 475B.110.

*[(4)]* **(3)** If the governing body of a city or county adopts an ordinance under this section, the governing body shall refer the measure of the ordinance to the electors of the city or county for approval at the next statewide general election.

*[(5)]* **(4)** An ordinance adopted under this section may not impose a tax or fee:

(a) In excess of three percent; or

(b) On a registry identification cardholder or on a designated primary caregiver who is purchasing a marijuana item for a registry identification cardholder.

**SECTION 87.** ORS 475B.355 is amended to read:

475B.355. (1) The Oregon Liquor Control Commission, the State Department of Agriculture and the Oregon Health Authority may not refuse to perform any duty under ORS 475B.010 to 475B.395 on the basis that manufacturing, distributing, dispensing, possessing or using marijuana is prohibited by federal law.

(2) The commission may not revoke or refuse to issue or renew a license, **certificate or permit** under ORS 475B.010 to 475B.395 on the basis that manufacturing, distributing, dispensing, possessing or using marijuana is prohibited by federal law.

**SECTION 88.** ORS 475B.358 is amended to read:

475B.358. A person may not sue the Oregon Liquor Control Commission or a member of the commission, the State Department of Agriculture or the Oregon Health Authority, or any employee of the commission, department or authority, for performing or omitting to perform any duty, function

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or power of the commission, department or authority set forth in ORS 475B.010 to 475B.395 or in any other law of this state requiring the commission, department or authority to perform a duty, function or power related to marijuana **items**.

**SECTION 89.** ORS 475B.365 is amended to read:

475B.365. In case of invasion, disaster, insurrection or riot, or imminent danger of invasion, disaster, insurrection or riot, the Governor may, for the duration of the invasion, disaster, insurrection or riot, or imminent danger, immediately **and without notice** suspend, [*without notice any license*] in the area involved, [*granted*] **any license, certificate or permit issued** under ORS 475B.010 to 475B.395.

**SECTION 90.** ORS 475B.370, as amended by section 3, chapter 23, Oregon Laws 2016, is amended to read:

475B.370. (1) Marijuana is:

- (a) A crop for the purposes of “farm use” as defined in ORS 215.203;
- (b) A crop for purposes of a “farm” and “farming practice,” both as defined in ORS 30.930;
- (c) A product of farm use as described in ORS 308A.062; and
- (d) The product of an agricultural activity for purposes of ORS 568.909.

(2) Notwithstanding ORS chapters 195, 196, 197, 215 and 227, the following are not permitted uses on land designated for exclusive farm use:

- (a) A new dwelling used in conjunction with a marijuana crop;
- (b) A farm stand, as described in ORS 215.213 (1)(r) or 215.283 (1)(o), used in conjunction with a marijuana crop; and
- (c) A commercial activity, as described in ORS 215.213 (2)(c) or 215.283 (2)(a), carried on in conjunction with a marijuana crop.

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(3) A county may allow the production of marijuana as a farm use on land zoned for farm or forest use in the same manner as the production of marijuana is allowed in exclusive farm use zones under this section and ORS 215.213, 215.283 and 475B.063.

(4) This section applies to:

- (a) Marijuana producers [*licensed*] **that hold a license issued** under ORS 475B.070;
- (b) Persons registered under ORS 475B.420 and designated to produce marijuana by one or more persons who hold valid registry identification cards issued under ORS 475B.415; and
- (c) For the purpose of producing marijuana or propagating immature marijuana plants, [*persons who hold certificates*] **researchers of cannabis that hold a certificate issued** under ORS 475B.235.

**SECTION 91.** ORS 475B.399 is amended to read:

475B.399. (1) As used in this section, “marijuana” and “marijuana item” have the meanings given those terms in ORS 475B.015.

(2) On or before February 1 of each odd-numbered year, the Oregon Liquor Control Commission shall report to the Legislative Assembly in the manner required by ORS 192.245, the approximate amount of marijuana produced by [*persons who hold a license*] **marijuana producers that hold a**

# BUDGET NARRATIVE

**license issued** under ORS 475B.070 and the approximate amount of marijuana items sold by [*persons who hold a license*] **marijuana retailers that hold a license issued** under ORS 475B.110, and whether the supply of marijuana in this state is commensurate with the demand for marijuana items in this state.

**SECTION 92.** ORS 475B.430 is amended to read:

475B.430. (1) Except as provided in subsection (2) of this section, a registry identification cardholder and the designated primary caregiver of the registry identification cardholder may jointly possess no more than 24 ounces of usable marijuana.

(2) Subject to subsection (3) of this section, a person designated to produce marijuana by a registry identification cardholder may possess the amount of usable marijuana that the person harvests from the person's mature marijuana plants, provided that the person may not possess usable marijuana in excess of the amount of usable marijuana in the person's possession as reported to the Oregon Health Authority under ORS 475B.423.

(3) A person designated to produce marijuana by a registry identification cardholder may not possess usable marijuana in excess of:

(a) For a marijuana [*growsite*] **grow site** located outdoors, 12 pounds of usable marijuana per mature marijuana plant; or

(b) For a marijuana [*growsite*] **grow site** located indoors, six pounds of usable marijuana per mature marijuana plant.

**SECTION 93.** Section 22, chapter 24, Oregon Laws 2016, is amended to read:

**Sec. 22.** (1) Subject to subsection (2) of this section, information is exempt from public disclosure under ORS 192.410 to 192.505 if the information is:

(a) The address of a premises for which a license has been issued or for which an applicant has proposed [*to be licensed*] **licensure** under ORS 475B.070, 475B.090 or 485B.100;

(b) Is related to the security plan or the operational plan for a premises for which a license has been issued or for which an applicant has proposed [*to be licensed*] **licensure** under ORS [475B.070, 475B.090, 485B.100 or 475B.110] **475B.010 to 475B.395**; or

(c) Is related to any record that the Oregon Liquor Control Commission determines contains proprietary information of a [*person who holds a license under ORS 475B.070, 475B.090, 485B.100 or 475B.110*] **licensee**.

(2) The exemption from public disclosure as provided by this section does not apply to a request for information if the request is made by a law enforcement agency.

**SECTION 94.** ORS 279A.025 is amended to read:

279A.025. (1) Except as provided in subsections (2) to (4) of this section, the Public Contracting Code applies to all public contracting.

(2) The Public Contracting Code does not apply to:

(a) Contracts between a contracting agency and:

Enrolled Senate Bill 1057 (SB 1057-A) Page 34

(A) Another contracting agency;

# BUDGET NARRATIVE

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- (B) The Oregon Health and Science University;
- (C) A public university listed in ORS 352.002;
- (D) The Oregon State Bar;
- (E) A governmental body of another state;
- (F) The federal government;
- (G) An American Indian tribe or an agency of an American Indian tribe;
- (H) A nation, or a governmental body in a nation, other than the United States; or
- (I) An intergovernmental entity formed between or among:
  - (i) Governmental bodies of this or another state;
  - (ii) The federal government;
  - (iii) An American Indian tribe or an agency of an American Indian tribe;
  - (iv) A nation other than the United States; or
  - (v) A governmental body in a nation other than the United States;
- (b) Agreements authorized by ORS chapter 190 or by a statute, charter provision, ordinance or other authority for establishing agreements between or among governmental bodies or agencies or tribal governing bodies or agencies;
  - (c) Insurance and service contracts as provided for under ORS 414.115, 414.125, 414.135 and 414.145 for purposes of source selection;
  - (d) Grants;
  - (e) Contracts for professional or expert witnesses or consultants to provide services or testimony relating to existing or potential litigation or legal matters in which a public body is or may become interested;
  - (f) Acquisitions or disposals of real property or interest in real property;
  - (g) Sole-source expenditures when rates are set by law or ordinance for purposes of source selection;
  - (h) Contracts for the procurement or distribution of textbooks;
  - (i) Procurements by a contracting agency from an Oregon Corrections Enterprises program;
  - (j) The procurement, transportation, **sale** or distribution of distilled liquor, as defined in ORS 471.001, or the appointment of agents under ORS **471.230 or** 471.750 by the Oregon Liquor Control Commission;
  - (k) Contracts entered into under ORS chapter 180 between the Attorney General and private counsel or special legal assistants;
- (L) Contracts for the sale of timber from lands owned or managed by the State Board of Forestry and the State Forestry Department;
  - (m) Contracts for activities necessary or convenient for the sale of timber under paragraph (L) of this subsection, either separately from or in conjunction with contracts for the sale of timber, including but not limited to activities such as timber harvesting and sorting, transporting, gravel pit development or operation, and road construction, maintenance or improvement;
  - (n) Contracts for forest protection or forest related activities, as described in ORS 477.406, by the State Forester or the State Board of Forestry;



# BUDGET NARRATIVE

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(o) Contracts entered into by the Housing and Community Services Department in exercising the department's duties prescribed in ORS chapters 456 and 458, except that the department's public contracting for goods and services is subject to ORS chapter 279B;

(p) Contracts entered into by the State Treasurer in exercising the powers of that office prescribed in ORS 178.010 to 178.100 and ORS chapters 286A, 287A, 289, 293, 294 and 295, including but not limited to investment contracts and agreements, banking services, clearing house services and collateralization agreements, bond documents, certificates of participation and other debt repayment agreements, and any associated contracts, agreements and documents, regardless of whether the obligations that the contracts, agreements or documents establish are general, special or limited, except that the State Treasurer's public contracting for goods and services is subject to ORS chapter 279B;

Enrolled Senate Bill 1057 (SB 1057-A) Page 35

(q) Contracts, agreements or other documents entered into, issued or established in connection with:

(A) The issuance of obligations, as defined in ORS 286A.100 and 287A.310, of a public body;

(B) The making of program loans and similar extensions or advances of funds, aid or assistance by a public body to a public or private body for the purpose of carrying out, promoting or sustaining activities or programs authorized by law; or

(C) The investment of funds by a public body as authorized by law, and other financial transactions of a public body that by their character cannot practically be established under the competitive contractor selection procedures of ORS 279B.050 to 279B.085;

(r) Contracts for employee benefit plans as provided in ORS 243.105 (1), 243.125 (4), 243.221, 243.275, 243.291, 243.303 and 243.565;

(s) Contracts for employee benefit plans as provided in ORS 243.860 to 243.886; or

(t) Any other public contracting of a public body specifically exempted from the code by another provision of law.

(3) The Public Contracting Code does not apply to the contracting activities of:

(a) The Oregon State Lottery Commission;

(b) The legislative department;

(c) The judicial department;

(d) Semi-independent state agencies listed in ORS 182.454, except as provided in ORS 279.835 to 279.855 and 279A.250 to 279A.290;

(e) Oregon Corrections Enterprises;

(f) The Oregon Film and Video Office, except as provided in ORS 279A.100 and 279A.250 to 279A.290;

(g) The Travel Information Council, except as provided in ORS 279A.250 to 279A.290;

(h) The Oregon 529 Savings Network and the Oregon 529 Savings Board;

(i) The Oregon Innovation Council;

(j) The Oregon Utility Notification Center; or

# BUDGET NARRATIVE

(k) Any other public body specifically exempted from the code by another provision of law.

(4) ORS 279A.200 to 279A.225 and 279B.050 to 279B.085 do not apply to contracts made with qualified nonprofit agencies providing employment opportunities for individuals with disabilities under ORS 279.835 to 279.855.

**SECTION 95.** ORS 471.705 is amended to read:

471.705. (1) There is created the Oregon Liquor Control Commission, consisting of *[five persons]* **seven commissioners** appointed by the Governor. One *[member shall]* **commissioner must** be from among the *[bona fide]* residents of each congressional district of *[the]* **this state. One additional commissioner must be from eastern Oregon. One additional commissioner must be from western Oregon.** One *[member shall]* **commissioner must** be from the food and alcoholic beverage retail industry. Not more than *[three]* **four** commissioners *[shall]* **may** be of the same political party *[and one shall be designated by]*. The Governor **shall designate one commissioner** to be chairperson of the commission. The commissioners are entitled to compensation and expenses as provided in ORS 292.495.

(2) Each commissioner at the time of appointment *[and qualification shall]* **must** be a resident of this state and *[shall]* **must** have resided in this state for at least five years next preceding appointment and qualification. *[The]* **Each** commissioner *[shall]* **must** be an elector *[therein]* **in this state and may not be** less than 30 years of age. *[A commissioner shall cease to hold office]* **The term of office of a commissioner terminates** if the commissioner ceases to possess the residency or industry qualification for appointment *[and]*. **If the term of office of a commissioner terminates under this subsection,** the Governor shall appoint a qualified individual to complete the unexpired term **of the commissioner.**

*[(2)]* (3) The term of office of a commissioner *[shall be]* **is** four years from the time of appointment and qualification and until a successor qualifies **for appointment.** The terms of the commissioners *[shall]* commence April 1. *[In case any]* **If a** commissioner is allowed to hold *[over]* **office** Enrolled Senate Bill 1057 (SB 1057-A) Page 36 after the expiration of *[the]* **a** term, the *[successor shall be appointed]* **Governor shall appoint the successor** for the *[balance]* **remainder** of the unexpired term. *[Vacancies in the commission shall be filled by the Governor for the unexpired term.]* **If a vacancy occurs in the commission, the Governor shall appoint the successor for the remainder of the unexpired term.** Each commissioner is eligible for reappointment, but *[no person shall be]* **an individual is not** eligible to serve for more than two full terms.

*[(3)]* (4) *[All]* Appointments of commissioners by the Governor **under this section** are subject to confirmation by the Senate pursuant to section 4, Article III, Oregon Constitution.

## REPEALS

**SECTION 96. Section 41 of this 2017 Act is repealed on July 1, 2019.**

## MISCELLANEOUS

**SECTION 97. The Oregon Liquor Control Commission shall adopt rules necessary to implement the amendments to sections 2 and 3, chapter 83, Oregon Laws 2016, by sections 19**

# BUDGET NARRATIVE

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and 20 of this 2017 Act on or before January 1, 2018.

**SECTION 98.** The amendments to section 2, chapter 83, Oregon Laws 2016, by section 19 of this 2017 Act do not affect any contract entered into between a marijuana producer registered under section 2, chapter 83, Oregon Laws 2016, and a registry identification cardholder, as defined in ORS 475B.410, before the effective date of this 2017 Act.

**SECTION 99.** (1) Sections 24 to 27 and 31 of this 2017 Act and the amendments to ORS 475B.605 and 475B.655 by sections 33 and 34 of this 2017 Act become operative on January 1, 2018.

(2) The Oregon Liquor Control Commission and the Oregon Health Authority may take any action before the operative date specified in subsection (1) of this section that is necessary to enable the commission and authority to exercise, on and after the operative date specified in subsection (1) of this section, all the duties, functions and powers conferred on the commission and authority by sections 24 to 27 and 31 of this 2017 Act and the amendments to ORS 475B.605 and 475B.655 by sections 33 and 34 of this 2017 Act.

**SECTION 100.** The unit captions used in this 2017 Act are provided only for the convenience of the reader and do not become part of the statutory law of this state or express any legislative intent in the enactment of this 2017 Act.

**SECTION 101.** This 2017 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2017 Act takes effect on its passage.

# BUDGET NARRATIVE

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Enrolled Senate Bill 1057 (SB 1057-A) Page 37  
**Passed by Senate May 10, 2017**

.....  
Lori L. Brocker, Secretary of Senate

.....  
Peter Courtney, President of Senate  
**Passed by House May 22, 2017**

.....  
Tina Kotek, Speaker of House  
**Received by Governor:**

..... M.,....., 2017

**Approved:**

..... M.,....., 2017

.....  
Kate Brown, Governor

**Filed in Office of Secretary of State:**

..... M.,....., 2017

.....  
Dennis Richardson, Secretary of State  
Enrolled Senate Bill 1057 (SB 1057-A)

# BUDGET NARRATIVE

79th OREGON LEGISLATIVE ASSEMBLY--2017 Regular Session

## Enrolled House Bill 5006

Introduced and printed pursuant to House Rule 12.00. Pre-session filed (at the request of Oregon Department of Administrative Services)

CHAPTER .....

AN ACT

Relating to state financial administration; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

**SECTION 145. Notwithstanding any other provision of law, the authorized appropriations and expenditure limitations for the biennium beginning July 1, 2017, for the following agencies and programs are changed by the amounts specified:**

**(1) ADMINISTRATION.**

	2017 Oregon Laws Chapter/	
Agency/Program/Funds	Section	Adjustment
<b>Oregon Advocacy Commissions Office:</b>		
<b>Operating Expenses</b>	General Fund Ch. 370	-\$6,529
<b>Oregon Department of Administrative Services</b>		
<b>Debt Service:</b>		
<b>General Fund</b>	HB 5002 1(5)	-77,892
<b>Chief Operating Office</b>		
<b>Other funds</b>	HB 5002 2(1)	-233,141
<b>Chief Financial Office</b>		
<b>Other funds</b>	HB 5002 2(2)	-102,593
<b>Office of the State Chief Information Officer</b>		
<b>Other funds</b>	HB 5002 2(3)	-262,556

# BUDGET NARRATIVE

Chief Human Resource Office		
Other funds	HB 5002 2(4)	-164,465
OSCIO - State Data Center		
- Operations		
Other funds	HB 5002 2(5)(a)	-1,151,456
OSCIO - State Data Center		
- Equipment Replace		
Other funds	HB 5002 2(5)(c)	-58,324
Enterprise Asset Management		
Other funds	HB 5002 2(6)	+436,361
Enterprise Goods and		
Services		
Other funds	HB 5002 2(7)	-2,125,225
Enterprise Human Resource		
Services		
Other funds	HB 5002 2(8)	-21,194
Business Services		
Other funds	HB 5002 2(9)	-768,859
Debt Service		
- Article XI-O Bonds		
Other funds	HB 5002 2(11)	+5
Debt Service - ODAS		
Other funds	HB 5002 2(13)	+5
Debt Service and Related		
Costs for Bonds Issued		
Lottery funds	HB 5002 3	-2,317,505
Oregon State Treasury:		
Administrative Expenses		
- ABLE		
General Fund	SB 5541 1(1)	-24,719
Administrative Expenses		
- ORSB		
General Fund	SB 5541 1(2)	-18,008
Administrative Expenses		
- Operations		
Other funds	SB 5541 2(1)	-1,547,338
Administrative Expenses		
- College Savings		
Other funds	SB 5541 2(2)	-10,019

# BUDGET NARRATIVE

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**Oregon Racing Commission:**

**Operating Expenses**

**Other funds** Ch. 58 1 -89,929

**Public Employees**

**Retirement System:**

**Central Administration**

**Division**

**Other funds** SB 5534 1(1) -201,996

**Financial and Administrative**

**Services Division**

**Other funds** SB 5534 1(2) -682,029

**Information Services**

**Division**

**Other funds** SB 5534 1(3) -621,521

**Operations Division**

**Other funds** SB 5534 1(4) -1,097,754

**Compliance, Audit and**

**Risk Division**

**Other funds** SB 5534 1(5) -114,759

**Secretary of State:**

**Administrative Services**

**Division**

**General Fund** SB 5536 1(1) -126,408

**Other funds** SB 5536 2(1) -326,154

**Elections Division**

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**SECTION 146. This 2017 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2017 Act takes effect July 1, 2017.**

**Passed by House July 5, 2017**

# BUDGET NARRATIVE

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.....  
Timothy G. Sekerak, Chief Clerk of House

.....  
Tina Kotek, Speaker of House

**Passed by Senate July 6, 2017**

.....  
Peter Courtney, President of Senate

**Received by Governor:**

.....M.,....., 2017

**Approved:**

.....M.,....., 2017

.....  
Kate Brown, Governor

**Filed in Office of Secretary of State:**

.....M.,....., 2017

.....  
Dennis Richardson, Secretary of State



# BUDGET NARRATIVE

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79th OREGON LEGISLATIVE ASSEMBLY--2017 Regular Session

**Enrolled**

## **Senate Bill 5508**

Printed pursuant to Senate Interim Rule 213.28 by order of the President of the Senate in conformance with pre-session filing rules, indicating neither advocacy nor opposition on the part of the President (at the request of Oregon Department of Administrative Services)

CHAPTER .....

### AN ACT

Relating to state financial administration; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. (1) Notwithstanding any other provision of law, the allocation from the Watershed Conservation Operating Fund established by section 3, chapter 659, Oregon Laws 2015, for the biennium ending June 30, 2017, to be allocated by the Oregon Watershed Enhancement Board to the State Department of Agriculture, is increased by \$1,101,380 for activities and projects to implement Article XV, section 4b, of the Oregon Constitution.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter 683, Oregon Laws 2015, for the biennium ending June 30, 2017, as the maximum limit for payment of expenses by the State Department of Agriculture from lottery moneys deposited into the Watershed Conservation Operating Fund established under ORS 541.945, is increased by \$1,101,380 for the eradication of invasive pests.

SECTION 2. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Judicial Department by section 1 (1), chapter 691, Oregon Laws 2015, for the biennium ending June 30, 2017, is decreased by \$300,000 for judicial compensation.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Judicial Department by section 1 (3), chapter 691, Oregon Laws 2015, for the biennium ending June 30, 2017, is increased by \$300,000 for mandated payments.

(3) Notwithstanding any other provision of law, the General Fund appropriation made to the Judicial Department by section 1 (6), chapter 691, Oregon Laws 2015, for the biennium ending June 30, 2017, is increased by \$2,340,000 for third-party debt collection.

# BUDGET NARRATIVE

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SECTION 3. Notwithstanding any other provision of law, the General Fund appropriation made to the Public Defense Services Commission by section 1 (2), chapter 615, Oregon Laws 2015, for the biennium ending June 30, 2017, is increased by \$9,000,000 for professional services.

SECTION 4. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 600, Oregon Laws 2015, for the biennium ending June 30, 2017, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Liquor Control Commission, for administrative expenses, is increased by \$800,000 for bank card fees.

Enrolled Senate Bill 5508 (SB 5508-A) Page 1

SECTION 5. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (2), chapter 600, Oregon Laws 2015, for the biennium ending June 30, 2017, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Liquor Control Commission, is increased by \$3,200,000 for agents' compensation.

\*\*\*\*\*

SECTION 44. This 2017 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2017 Act takes effect on its passage.

Passed by Senate March 9, 2017

.....  
Lori L. Brocker, Secretary of Senate

.....  
Peter Courtney, President of Senate

Passed by House March 21, 2017

.....  
Tina Kotek, Speaker of House



# BUDGET NARRATIVE

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79th OREGON LEGISLATIVE ASSEMBLY--2018 Regular Session

Enrolled

## House Bill 5201

Sponsored by JOINT COMMITTEE ON WAYS AND MEANS

CHAPTER .....

AN ACT

Relating to state financial administration; creating new provisions; amending section 1, chapter 594, Oregon Laws 2017; repealing section 1, chapter 589, Oregon Laws 2017, section 2, chapter 594, Oregon Laws 2017, and section 21, chapter 655, Oregon Laws 2017; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter 562, Oregon Laws 2017, for the biennium ending June 30, 2019, as the maximum limit for payments of expenses from lottery moneys allocated from the Parks and Natural Resources Fund to the State Department of Agriculture for the Oregon Plan, is increased by \$846,821 for invasive pest eradication activities.

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SECTION 114. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 578, Oregon Laws 2017, for the biennium ending June 30, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Liquor Control Commission, for administrative expenses, is increased by \$677,175 for information technology improvements, management and oversight.

# BUDGET NARRATIVE

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(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (2), chapter 578, Oregon Laws 2017, for the biennium ending June 30, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Liquor Control Commission, for marijuana regulation, is increased by \$3,631,786 for expenses related to the regulation of marijuana.

Enrolled House Bill 5201 (HB 5201-A) Page 20

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Oregon Liquor Control  
Commission:

Other Funds Ch. 578 1(1) +1,360,597

Other Funds Ch. 578 1(2) +347,431

Department of Revenue:

General Fund Ch. 601 1(1) +931,793

General Fund Ch. 601 1(2) +339,034

General Fund Ch. 601 1(3) +2,292,740

General Fund Ch. 601 1(4) +542,704

Other Funds Ch. 601 2(1) +126,635

Other Funds Ch. 601 2(3) +43,868

Other Funds Ch. 601 2(4) +538,002

Other Funds Ch. 601 2(5) +109,015

Other Funds Ch. 601 2(7) +26,986

Employment Relations Board:

General Fund Ch. 507 1 +64,945

Enrolled House Bill 5201 (HB 5201-A) Page 33

# BUDGET NARRATIVE

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79th OREGON LEGISLATIVE ASSEMBLY--2018 Regular Session  
Enrolled

## Senate Bill 1544

Printed pursuant to Senate Interim Rule 213.28 by order of the President of the Senate in conformance with pre-session filing rules, indicating neither advocacy nor opposition on the part of the President (at the request of Senate Interim Committee on Judiciary)

CHAPTER .....

AN ACT

Relating to marijuana; creating new provisions; amending ORS 305.260, 475B.109, 475B.136, 475B.139, 475B.227, 475B.630, 475B.813, 475B.831, 475B.864 and 475B.895 and sections 4 and 5, chapter 613, Oregon Laws 2017; and prescribing an effective date.

Be It Enacted by the People of the State of Oregon:

### MARIJUANA TAXATION

SECTION 1. ORS 305.620 is amended to read:

305.620. (1)(a) Any state agency or department may enter into agreements with any political subdivision of this state for the collection, enforcement, administration and distribution of local taxes of the political subdivision imposed upon or measured by gross or net income, wages or net earnings from self-employment, local general sales and use taxes, local transient lodging taxes or taxes imposed under ORS 475B.491.

(b) Notwithstanding ORS 314.835, a local government may disclose payment distribution amounts made pursuant to an agreement under this subsection to collect taxes imposed under ORS 475B.491.

(2) The department or agency shall prescribe the rules by which the agreements entered into under subsection (1) of this section are administered.

(3) The department or agency shall prescribe the rules by which the taxes described by subsection (1) of this section are administered, collected, enforced and distributed.

(4) A political subdivision may appear as an intervenor at any conference held by the Department of Revenue or conference, hearing or proceeding held by another department or agency in

# BUDGET NARRATIVE

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connection with a local tax administered by the department or agency. The political subdivision may be represented by its own counsel. The department or agency shall adopt rules governing the procedures to be followed by the political subdivision in making an appearance.

(5) Costs incurred by the department or agency in the administration, enforcement, collection and distribution of taxes under the agreements entered into under subsection (1) of this section shall be first deducted from the taxes collected before distribution is made to the political subdivision which is a party to the agreement.

(6) The Oregon Tax Court shall have exclusive jurisdiction to review determinations of the Department of Revenue or orders of another department or agency relating to the collection, enforcement, administration and distribution of local taxes under agreements entered into under subsection (1) of this section.

(7) A proceeding for refund or to set aside additional taxes or taxes assessed when no return was filed may be initiated before the state agency or department.

(8) An appeal from a determination or an order may be taken by the taxpayer or by the political subdivision whose taxes are in issue, by filing a complaint with the clerk of the Oregon Tax Court at its principal office in Salem, Oregon, within 60 days after the notice of the determination of the Department of Revenue or the order of the department or agency is sent to the taxpayer or the political subdivision. The filing of the complaint in the Oregon Tax Court shall constitute perfection of the appeal. Service of the taxpayer's complaint shall be accomplished by the clerk of the tax court by filing a copy of the complaint with the administrative head of the department or agency and a copy with the political subdivision. Service of the political subdivision's complaint shall be accomplished by the clerk of the tax court by filing a copy of the complaint with the administrative head of the department or agency and mailing a copy of the complaint to the taxpayer. The complaint of a taxpayer shall be entitled in the name of the person filing as plaintiff and the department or agency as defendant. The complaint of a political subdivision shall be entitled in the name of the political subdivision as plaintiff and the taxpayer and the department or agency as defendants. A copy of the order of the department or agency shall be attached to the complaint. All procedures shall be in accordance with ORS 305.405 to 305.494.

## MARIJUANA GROW SITES AND PLANTS

### SECTION 2. ORS 475B.136 is amended to read:

475B.136. (1) To produce marijuana for medical purposes, a marijuana producer that holds a license issued under ORS 475B.070 must register with the Oregon Liquor Control Commission under this section.

(2) The commission shall register a marijuana producer for the purpose of producing marijuana for medical purposes if the marijuana producer:

# BUDGET NARRATIVE

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- (a) Holds a license issued under ORS 475B.070;
  - (b) Meets any qualifications adopted by the commission by rule;
  - (c) Applies to the commission in a form and manner prescribed by the commission; and
  - (d) Pays any fee adopted by the commission by rule.
- (3) Subject to subsection (4) of this section, a marijuana producer registered under this section may produce marijuana plants on a medically designated grow canopy in addition to producing marijuana plants on the grow canopy allowed under rules adopted under ORS 475B.085. The commission shall specify the size of medically designated grow canopies by rule, provided that the size of any medically designated grow canopy does not exceed 10 percent of the total size of both the medically designated grow canopy and the grow canopy allowed under rules adopted under ORS 475B.085 at the time that the marijuana producer applies for registration under this section.
- (4) A marijuana producer registered under this section must provide, for no consideration, at least 75 percent of the annual yield of usable marijuana harvested from the marijuana producer's medically designated grow canopy to registry identification cardholders and designated primary caregivers.
- (5) A marijuana producer registered under this section may not, during a single transaction, provide a registry identification cardholder or the designated primary caregiver of a registry identification cardholder an amount of usable marijuana that exceeds the amount of usable marijuana that a registry identification cardholder and a designated primary caregiver may jointly possess under ORS 475B.834.
- (6) A marijuana producer registered under this section may provide immature marijuana plants to a person responsible for a marijuana grow site registered under ORS 475B.810, a registry identification cardholder or a designated primary caregiver of a registry identification cardholder.

Enrolled Senate Bill 1544 (SB 1544-B) Page 2

- [(6)(a)] (7)(a) The commission shall adopt rules necessary to administer this section.
- (b) The rules must establish sanctions for failure to meet the requirements of this section or a rule adopted under this section, including revocation of permission for the marijuana producer's medically designated grow canopy.
  - (c) The rules must provide that any fee adopted by the commission under subsection (2)(d) of this section be in an amount reasonably calculated to not exceed, together with other fees collected under ORS 475B.010 to 475B.545, the cost of administering ORS 475B.010 to 475B.545.

SECTION 3. ORS 475B.139 is amended to read:

475B.139. (1) To process marijuana for medical purposes, a marijuana processor that holds a license issued under ORS 475B.090 must register with the Oregon Liquor Control Commission under this section.



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- (2) The commission shall register a marijuana processor for the purpose of processing marijuana for medical purposes if the marijuana processor:
- (a) Holds a license issued under ORS 475B.090;
  - (b) Meets any qualifications adopted by the commission by rule;
  - (c) Applies to the commission in a form and manner prescribed by the commission; and
  - (d) Pays any fee adopted by the commission by rule.
- (3) A marijuana processor registered under this section may:
- (a) Process marijuana and usable marijuana into medical grade cannabinoid products, cannabinoid concentrates and cannabinoid extracts; and
  - (b) Notwithstanding ORS 475B.206, receive marijuana and usable marijuana from, and for a fee process that marijuana and usable marijuana into cannabinoid products, cannabinoid concentrates and cannabinoid extracts for, a registry identification cardholder or the designated primary caregiver of a registry identification cardholder, provided that the cannabinoid products, cannabinoid concentrates and cannabinoid extracts meet the requirements of ORS 475B.550 to 475B.590 and the concentration standards adopted under ORS 475B.625.
- (4)(a) The commission shall adopt rules necessary to administer this section.
- (b) The rules must provide that any fee adopted by the commission under subsection (2)(d) of this section be in an amount reasonably calculated to not exceed, together with other fees collected under ORS 475B.010 to 475B.545, the cost of administering ORS 475B.010 to 475B.545.

## SECTION 4. ORS 475B.630 is amended to read:

475B.630. (1) ORS 475B.600 to 475B.655 do not apply to:

- [(1)] (a) A person responsible for a marijuana grow site under ORS 475B.810 if the person is transferring usable marijuana or an immature marijuana plant, as defined in ORS 475B.015, to:
- [(a)] (A) A person who holds a registry identification card under ORS 475B.797 and who designated the person responsible for the marijuana grow site to grow marijuana for the person who holds a registry identification card; or
- [(b)] (B) A person who has been designated as the primary caregiver under ORS 475B.804 of a person who holds a registry identification card under ORS 475B.797, and who designated the person responsible for the marijuana grow site to grow marijuana for the person who holds a registry identification card; or
- [(2)] (b) A person who has been designated as the primary caregiver under ORS 475B.804 of a person who holds a registry identification card under ORS 475B.797 if the person is transferring a marijuana item to the person who holds a registry identification card.
- (2) The labeling and packaging requirements and standards of ORS 475B.600 to 475B.655 do not apply to a marijuana processor registered under ORS 475B.139 when the marijuana processor receives marijuana and usable marijuana from, and for a fee processes that

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marijuana and usable marijuana into cannabinoid products, cannabinoid concentrates and cannabinoid extracts for, a registry identification cardholder or the designated primary caregiver of a registry identification cardholder.

SECTION 5. ORS 475B.813 is amended to read:

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475B.813. (1) For purposes of ORS 475B.785 to 475B.949, *[the following forms of evidence shall be sufficient to establish the address where a marijuana grow site is located:]*

*[(a) A tax lot number;]*

*[(b) An assessor's map number with a map attached, showing the exact location of the marijuana grow site; or]*

*[(c) The exact location of the marijuana grow site using one or more of the following:]* if a marijuana grow site has a physical United States Postal Service address, an application filed for a marijuana grow site registration card under ORS 475B.810 must include the physical address. If the grow site does not have a physical United States Postal Service address, the application must include:

(a) An assessor's map number with a map showing the exact location of the grow site;

(b) The name of the city or, if outside of a city, the name of the county in which the grow site is located;

(c) The zip code for the location; and

(d) One or more of the following for the location:

(A) Longitude and latitude coordinates;

(B) Township coordinates; *[or]*

(C) Global positioning system coordinates[.]; or

(D) The tax lot number.

(2) For purposes of ORS 475B.810, the Oregon Health Authority shall accept the forms of evidence described in subsection (1) of this section for the purpose of establishing the address where a marijuana grow site is located.

SECTION 6. ORS 475B.831 is amended to read:

475B.831. (1)(a) A registry identification cardholder and the designated primary caregiver of the registry identification cardholder may jointly possess:

(A) Six or fewer mature marijuana plants; and

(B) Twelve or fewer immature marijuana plants.

(b)(A) Unless an address is the marijuana grow site of a person designated to produce marijuana by a registry identification cardholder, the address where a registry identification cardholder or the primary caregiver of a registry identification cardholder produces marijuana may be used to produce not more than:

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- (i) Six or fewer mature marijuana plants per registry identification cardholder, up to 12 mature marijuana plants; and
  - (ii) Twelve or fewer immature marijuana plants per registry identification cardholder, up to 24 immature marijuana plants.
  - (B) Except as provided in subparagraph (C) of this paragraph, an address that is subject to this paragraph may not be used to produce marijuana plants pursuant to ORS 475B.301.
  - (C) Subject to subparagraph (D) of this paragraph, an address that is subject to this paragraph may be used to produce marijuana plants pursuant to ORS 475B.301 if a person other than a registry identification cardholder who is using the address to produce marijuana plants pursuant to ORS 475B.785 to 475B.949 resides at the address.
  - (D) An address that is subject to this paragraph may not be used to produce more than 12 total mature marijuana plants.
- (2)(a) A person may be designated to produce marijuana under ORS 475B.810 by no more than *[four]* eight registry identification cardholders.
- [(b) A person who is designated to produce marijuana by a registry identification cardholder may produce no more than six mature marijuana plants and no more than 12 immature marijuana plants that are 24 inches or more in height for a registry identification cardholder who designates the person to produce marijuana.]*
- (b) A person responsible for a marijuana grow site may produce for a registry identification cardholder who designates the person to produce marijuana no more than:
    - (A) Six mature marijuana plants;
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    - (B) 12 immature marijuana plants that are 24 inches or more in height; and
    - (C) The amount, established by the Oregon Health Authority by rule, of immature marijuana plants that are less than 24 inches in height.
  - (3) If the address of a person responsible for a marijuana grow site registered under ORS 475B.810 is located within city limits in an area zoned for residential use:
    - (a) Except as provided in paragraph (b) of this subsection, no more than the following amounts of marijuana plants may be produced at the address:
      - (A) 12 mature marijuana plants *[and no more than]*;
      - (B) 24 immature marijuana plants that are 24 inches or more in height *[may be produced at the address; or]*; and
      - (C) The amount, established by the authority by rule, of immature marijuana plants that are less than 24 inches in height; or
    - (b) Subject to subsection (5) of this section, if each person responsible for a marijuana grow site located at the address first registered with the *[Oregon Health]* authority under ORS 475B.810 before

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January 1, 2015[:],

[(A)] no more than the following amounts of marijuana plants may be produced at the address:

(A) The amount of mature marijuana plants located at that address on December 31, 2014, in excess of 12 mature marijuana plants, not to exceed 24 mature marijuana plants[, *may be produced at the address; and*];

(B) [*No more than*] 48 immature marijuana plants that are 24 inches or more in height [*may be produced at the address.*]; and

(C) The amount, established by the authority by rule, of immature marijuana plants that are less than 24 inches in height.

(4) If the address of a person responsible for a marijuana grow site registered under ORS 475B.810 is located in an area other than an area described in subsection (3) of this section:

(a) Except as provided in paragraph (b) of this subsection, no more than the following amounts of marijuana plants may be produced at the address:

(A) 48 mature marijuana plants [*and no more than*];

(B) 96 immature marijuana plants that are 24 inches or more in height [*may be produced at the address; or*]; and

(C) The amount, established by the authority by rule, of immature marijuana plants that are less than 24 inches in height; or

(b) Subject to subsections (5) and (6) of this section, if each person responsible for a marijuana grow site located at the address first registered with the authority under ORS 475B.810 before January 1, 2015[:],

[(A)] no more than the following amounts of marijuana plants may be produced at the address:

(A) The amount of mature marijuana plants located at that address on December 31, 2014, in excess of 48 mature marijuana plants, not to exceed 96 mature marijuana plants[, *may be produced at the address; and*];

(B) [*No more than*] 192 immature marijuana plants that are 24 inches or more in height [*may be produced at the address.*]; and

(C) The amount, established by the authority by rule, of immature marijuana plants that are less than 24 inches in height.

[(5) *If the authority suspends or revokes the registration of a person responsible for a marijuana grow site that is located at an address described in subsection (3)(b) or (4)(b) of this section:*]

[(a) *No more than 12 mature marijuana plants and no more than 24 immature marijuana plants that are 24 inches or more in height may be subsequently produced at any address described in subsection (3) of this section at which the person responsible for that marijuana grow site produces marijuana.*]

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*[(b) No more than 48 mature marijuana plants and no more than 96 immature marijuana plants that are 24 or more inches in height may be subsequently produced at any address described in Subsection (4) of this section at which the person responsible for that marijuana grow site produces marijuana.]*

(5)(a) If the authority suspends or revokes the registration of a person responsible for a marijuana grow site that is located at an address described in subsection (3)(b) of this section, no more than the following amounts of marijuana plants may subsequently be produced at any address described in subsection (3) of this section at which the person responsible for the marijuana grow site produces marijuana:

- (A) 12 mature marijuana plants;
- (B) 24 immature marijuana plants that are 24 inches or more in height; and
- (C) The amount, established by the authority by rule, of immature marijuana plants that are less than 24 inches in height.

(b) If the authority suspends or revokes the registration of a person responsible for a marijuana grow site that is located at an address described in subsection (4)(b) of this section, no more than the following amounts of marijuana plants may subsequently be produced at any address described in subsection (4) of this section at which the person responsible for the marijuana grow site produces marijuana:

- (A) 48 mature marijuana plants;
- (B) 96 immature marijuana plants that are 24 inches or more in height; and
- (C) The amount, established by the authority by rule, of immature marijuana plants that are less than 24 inches in height.

(6) If a registry identification cardholder who designated a person to produce marijuana for the registry identification cardholder pursuant to ORS 475B.810 terminates the designation, the person responsible for the marijuana grow site whose designation has been terminated may not be designated to produce marijuana by another registry identification cardholder, except that the person may be designated by another registry identification cardholder if no more than 48 mature marijuana plants and no more than 96 immature marijuana plants that are 24 or more inches in height are produced at the address for the marijuana grow site at which the person produces marijuana.

(7) Subject to the limits described in subsections (2) to (6) of this section, if multiple persons responsible for a marijuana grow site under ORS 475B.810 are located at the same address, the persons designated to produce marijuana by registry identification cardholders who are located at that address may collectively produce marijuana plants for any number of registry identification cardholders who designate the persons to produce marijuana.

(8) If a law enforcement officer determines that there is a number of marijuana plants at an

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address in excess of the quantities specified in this section, or that an address is being used to produce a number of marijuana plants in excess of the quantities specified in subsection (1)(b) of this section, the law enforcement officer may confiscate only the excess number of marijuana plants.

SECTION 7. ORS 475B.895 is amended to read:

475B.895. (1) The Oregon Health Authority shall enter into an agreement with the Oregon Liquor Control Commission under which the commission shall use the system developed and maintained under ORS 475B.177 to track:

- (a) The propagation of immature marijuana plants and the production of marijuana by marijuana grow sites;
  - (b) The processing of marijuana into medical cannabinoid products, cannabinoid concentrates and cannabinoid extracts that are transferred to a medical marijuana dispensary;
  - (c) The transfer of usable marijuana, immature marijuana plants, medical cannabinoid products, cannabinoid concentrates and cannabinoid extracts by a marijuana grow site or a medical marijuana dispensary to a registry identification cardholder or the designated primary caregiver of a registry identification cardholder; and
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- (d) The transfer of usable marijuana, immature marijuana plants, medical cannabinoid products, cannabinoid concentrates and cannabinoid extracts between marijuana grow sites, marijuana processing sites and medical marijuana dispensaries.
- (2) Marijuana grow sites, marijuana processing sites, medical marijuana dispensaries and any other person that processes marijuana into medical cannabinoid products and cannabinoid concentrates for the purpose of transferring the medical cannabinoid products and cannabinoid concentrates to a medical marijuana dispensary are subject to tracking under this section.
- (3) On and after the date on which a marijuana grow site becomes subject to tracking under this section, the person is exempt from the requirements of ORS 475B.816 and the provisions of ORS 475B.810 that relate to ORS 475B.816.
- (4) On and after the date on which a marijuana processing site becomes subject to tracking under this section, the marijuana processing site is exempt from the requirements of ORS 475B.846 and the provisions of ORS 475B.840 that relate to ORS 475B.846.
- (5) On and after the date on which a medical marijuana dispensary becomes subject to tracking under this section, the medical marijuana dispensary is exempt from the requirements of ORS 475B.867 and the provisions of ORS 475B.858 that relate to ORS 475B.867.
- (6) The commission may conduct inspections and investigations of alleged violations of ORS 475B.785 to 475B.949 about which the commission obtains knowledge as a result of performing the commission's duties under this section. Notwithstanding ORS 475B.299, the commission may use regulatory specialists, as defined in ORS 471.001, to conduct the inspections and investigations, including

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inspections and investigations of marijuana grow sites located at a primary residence.

[(7) *Notwithstanding ORS 475B.759, before making any other distribution from the Oregon Marijuana Account established under ORS 475B.759, the Department of Revenue shall first distribute moneys quarterly from the account to the commission for deposit in the Marijuana Control and Regulation Fund established under ORS 475B.296 for purposes of paying administrative, inspection and investigatory costs incurred by the commission under this section, provided that the amount of distributed moneys does not exceed \$1.25 million per quarter. For purposes of estimating the amount of moneys necessary to pay costs incurred under this section, the commission shall establish a formulary based on expected costs for each marijuana grow site, marijuana processing site or medical marijuana dispensary that is tracked under this section. The commission shall provide to the Department of Revenue and the Legislative Fiscal Officer before each quarter the estimated amount of moneys necessary to pay costs expected to be incurred under this section and the formulary.*]

[(8)] (7) When imposing a fee on a person responsible for a marijuana grow site, marijuana processing site or medical marijuana dispensary under ORS 475B.810, 475B.840 or 475B.858, the authority shall impose *[an additional]* a fee that is reasonably calculated to pay costs incurred under this section *[other than costs paid pursuant to subsection (7) of this section]*. As part of the agreement entered into under subsection (1) of this section, the authority shall transfer fee moneys collected pursuant to this subsection to the commission for deposit in the Marijuana Control and Regulation Fund established under ORS 475B.296. Moneys collected pursuant to this subsection and deposited in the Marijuana Control and Regulation Fund are continuously appropriated to the commission for purposes of this section.

[(9)] (8) The authority and the commission may adopt rules as necessary to administer this section.

[(10)] (9) This section does not apply to a marijuana grow site located at an address where:

(a) A registry identification cardholder produces marijuana and no more than 12 mature marijuana plants and 24 immature marijuana plants are produced *[at the address]*; or

(b)(A) No more than two persons are registered under ORS 475B.810 to produce marijuana; and

(B) The address is used to produce marijuana for no more than two registry identification cardholders.

SECTION 7a. ORS 475B.895, as amended by section 7 of this 2018 Act, is amended to read:

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475B.895. (1) The Oregon Health Authority shall enter into an agreement with the Oregon Liquor Control Commission under which the commission shall use the system developed and maintained under ORS 475B.177 to track:

(a) The propagation of immature marijuana plants and the production of marijuana by marijuana grow sites;

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- (b) The processing of marijuana into medical cannabinoid products, cannabinoid concentrates and cannabinoid extracts that are transferred to a medical marijuana dispensary;
  - (c) The transfer of usable marijuana, immature marijuana plants, medical cannabinoid products, cannabinoid concentrates and cannabinoid extracts by a marijuana grow site or a medical marijuana dispensary to a registry identification cardholder or the designated primary caregiver of a registry identification cardholder; and
  - (d) The transfer of usable marijuana, immature marijuana plants, medical cannabinoid products, cannabinoid concentrates and cannabinoid extracts between marijuana grow sites, marijuana processing sites and medical marijuana dispensaries.
- (2) Marijuana grow sites, marijuana processing sites, medical marijuana dispensaries and any other person that processes marijuana into medical cannabinoid products and cannabinoid concentrates for the purpose of transferring the medical cannabinoid products and cannabinoid concentrates to a medical marijuana dispensary are subject to tracking under this section.
- (3) On and after the date on which a marijuana grow site becomes subject to tracking under this section, the person is exempt from the requirements of ORS 475B.816 and the provisions of ORS 475B.810 that relate to ORS 475B.816.
- (4) On and after the date on which a marijuana processing site becomes subject to tracking under this section, the marijuana processing site is exempt from the requirements of ORS 475B.846 and the provisions of ORS 475B.840 that relate to ORS 475B.846.
- (5) On and after the date on which a medical marijuana dispensary becomes subject to tracking under this section, the medical marijuana dispensary is exempt from the requirements of ORS 475B.867 and the provisions of ORS 475B.858 that relate to ORS 475B.867.
- (6) The commission may conduct inspections and investigations of alleged violations of ORS 475B.785 to 475B.949 about which the commission obtains knowledge as a result of performing the commission's duties under this section. Notwithstanding ORS 475B.299, the commission may use regulatory specialists, as defined in ORS 471.001, to conduct the inspections and investigations, including inspections and investigations of marijuana grow sites located at a primary residence.
- (7) Notwithstanding ORS 475B.759, before making any other distribution from the Oregon Marijuana Account established under ORS 475B.759, the Department of Revenue shall first distribute moneys quarterly from the account to the commission for deposit in the Marijuana Control and Regulation Fund established under ORS 475B.296 for purposes of paying administrative, inspection and investigatory costs incurred by the commission under this section, provided that the amount of distributed moneys does not exceed \$1.25 million per quarter. For purposes of estimating the amount of moneys necessary to pay costs incurred under this section, the commission shall establish a formulary based on expected costs for each marijuana grow site, marijuana processing site or medical marijuana dispensary that is



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tracked under this section. The commission shall provide to the Department of Revenue and the Legislative Fiscal Officer before each quarter the estimated amount of moneys necessary to pay costs expected to be incurred under this section and the formulary.

[(7)] (8) When imposing a fee on a person responsible for a marijuana grow site, marijuana processing site or medical marijuana dispensary under ORS 475B.810, 475B.840 or 475B.858, the authority shall impose [a] an additional fee that is reasonably calculated to pay costs incurred under this section other than costs paid pursuant to subsection (7) of this section. As part of the agreement entered into under subsection (1) of this section, the authority shall transfer fee moneys collected pursuant to this subsection to the commission for deposit in the Marijuana Control and Regulation Fund established under ORS 475B.296. Moneys collected pursuant to this subsection and Enrolled Senate Bill 1544 (SB 1544-B) Page 8 deposited in the Marijuana Control and Regulation Fund are continuously appropriated to the commission for purposes of this section.

[(8)] (9) The authority and the commission may adopt rules as necessary to administer this section.

[(9)] (10) This section does not apply to a marijuana grow site located at an address where:

- (a) A registry identification cardholder produces marijuana and no more than 12 mature marijuana plants and 24 immature marijuana plants are produced; or
- (b)(A) No more than two persons are registered under ORS 475B.810 to produce marijuana; and
- (B) The address is used to produce marijuana for no more than two registry identification cardholders.

SECTION 8. The fact that a marijuana grow site registered under ORS 475B.810 is subject to the provisions of ORS 475B.895 does not, by itself, mean that the marijuana grow site is a commercial operation for purposes of state law.

## OREGON CANNABIS COMMISSION

SECTION 9. Section 4, chapter 613, Oregon Laws 2017, is amended to read:

Sec. 4. (1) As soon as practicable after [*the effective date of this 2017 Act*] August 2, 2017, the Oregon Cannabis Commission shall determine:

- (a) A possible framework for the future governance of the Oregon Medical Marijuana Program, including:
  - (A) Proper oversight and regulation of each of the following:
    - (i) Registry identification cardholders and designated primary caregivers, as those terms are defined in ORS 475B.410;
    - (ii) Attending physicians, as defined in ORS 475B.410;
    - (iii) Marijuana grow sites, as defined in ORS 475B.410;
    - (iv) Marijuana processing sites, as defined in ORS 475B.410; and
    - (v) Medical marijuana dispensaries, as defined in ORS 475B.410;

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(B) Necessary amendments to the laws of the state pertaining to cannabis, including any necessary amendments to ORS 475B.010 to 475B.395 and 475B.400 to 475B.525; and

(C) The future role of the commission with respect to the possible framework.

(b) Steps that the state must take, whether administrative or legislative in nature, to ensure that research on cannabis and cannabis-derived products is being conducted for public purposes, including the advancement of:

(A) Public health policy and public safety policy;

(B) Agronomic and horticultural best practices; and

(C) Medical and pharmacopoeia best practices.

(2) In determining the possible framework for the future governance of the Oregon Medical Marijuana Program under subsection (1)(a) of this section, the commission shall consider:

(a) Potential factors that could prevent access to cannabis for medical use;

(b) Potential laws and rules that will facilitate access to cannabis for medical use; and

(c) The impact of federal laws, regulations and policies on the possible framework.

(3) On or before [December 15, 2017] February 1, 2019, the commission shall submit a report in the manner prescribed by ORS 192.245 to the interim committees of the Legislative Assembly related to health and judiciary on the findings and determinations made by the commission under subsection (1) of this section. As part of the report, the commission may make recommendations for legislation.

(4) For purposes of making recommendations for legislation under subsection (3) of this section, after [the effective date of this 2017 Act] August 2, 2017, and on or before [December 15, 2017] February 1, 2019, the commission may request an interim committee of the Legislative Assembly related to health or judiciary to direct the Legislative Counsel to prepare legislative concepts for the commission's consideration.

SECTION 10. Section 5, chapter 613, Oregon Laws 2017, is amended to read:

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Sec. 5. Section 4 [of this 2017 Act], chapter 613, Oregon Laws 2017, is repealed on [July 1, 2018] January 2, 2020.

## PROXIMITY TO SCHOOLS

SECTION 11. ORS 475B.109 is amended to read:

475B.109. Notwithstanding ORS 475B.105 (2)(d), a marijuana retailer may be located within 1,000 feet of a school if:

(1)(a) The marijuana retailer is not located within 500 feet of:

[(a)] (A) A public elementary or secondary school for which attendance is compulsory under ORS 339.020; or

[(b)] (B) A private or parochial elementary or secondary school, teaching children as described in ORS 339.030 (1)(a); and

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[(2)] (b) The Oregon Liquor Control Commission determines that there is a physical or geographic barrier capable of preventing children from traversing to the premises of the marijuana retailer[.]; or

(2) The marijuana retailer was established before August 1, 2017, in accordance with a city or county ordinance adopted under section 29b, chapter 83, Oregon Laws 2016.

SECTION 12. ORS 475B.864 is amended to read:

475B.864. Notwithstanding ORS 475B.858 (3)(d), a medical marijuana dispensary may be located within 1,000 feet of a school if:

(1)(a) The medical marijuana dispensary is not located within 500 feet of:

[(a)] (A) A public elementary or secondary school for which attendance is compulsory under ORS 339.020; or

[(b)] (B) A private or parochial elementary or secondary school, teaching children as described in ORS 339.030 (1)(a); and

[(2)] (b) The Oregon [*Liquor Control Commission*] Health Authority determines that there is a physical or geographic barrier capable of preventing children from traversing to the premises of the medical marijuana dispensary[.]; or

(2) The medical marijuana dispensary was established before August 1, 2017, in accordance with a city or county ordinance adopted under section 29, chapter 83, Oregon Laws 2016.

## ILLEGAL MARIJUANA MARKET ENFORCEMENT GRANT PROGRAM

SECTION 13. (1) The Illegal Marijuana Market Enforcement Grant Program is established to assist cities and counties with the costs incurred by local law enforcement agencies in addressing unlawful marijuana cultivation or distribution operations.

(2) The Oregon Criminal Justice Commission shall administer the grant program described in subsection (1) of this section and shall award the grants described in this section.

(3) The commission shall adopt rules to administer the grant program. Rules adopted under this section must include:

(a) A methodology for reviewing and approving grant applications and awarding grants; and

(b) A process for evaluating the efficacy of local law enforcement programs and services funded by the grant program.

(4) Moneys distributed to grant recipients under this section must be spent on costs associated with addressing and prosecuting unlawful marijuana cultivation or distribution operations.

(5) The commission shall prioritize the following when awarding grants under this section:

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(a) Providing financial assistance to local law enforcement agencies and district attorneys

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in rural areas of this state to address unlawful marijuana cultivation or distribution operations;

- (b) Supporting local law enforcement agencies and district attorneys in investigating and prosecuting large-scale unlawful marijuana cultivation or distribution operations;
- (c) Providing financial assistance to local law enforcement agencies and district attorneys in the investigation and prosecution of organized crime involved in unlawful marijuana cultivation or distribution operations; and
- (d) Providing financial assistance to local law enforcement agencies and district attorneys in the investigation and prosecution of unlawful marijuana cultivation or distribution operations that divert marijuana outside of this state.

SECTION 14. Not later than January 1, 2020, and not later than January 1 each year thereafter, the Oregon Criminal Justice Commission shall submit a report in the manner provided in ORS 192.245 on the status and effectiveness of the Illegal Marijuana Market Enforcement Grant Program established under section 13 of this 2018 Act to the interim committees of the Legislative Assembly related to the judiciary.

SECTION 15. The Illegal Marijuana Market Enforcement Grant Program Fund is established in the State Treasury separate and distinct from the General Fund. Moneys in the Illegal Marijuana Market Enforcement Grant Program Fund are continuously appropriated to the Oregon Criminal Justice Commission for the purposes of carrying out the provisions of section 13 of this 2018 Act. Interest earned by the fund shall be credited to the fund.

SECTION 16. (1) Notwithstanding ORS 475B.759, before making any other distribution from the Oregon Marijuana Account established under ORS 475B.759, the Department of Revenue shall first distribute quarterly from the account the following:

- (a) \$875,000 to the Oregon Liquor Control Commission for deposit in the Marijuana Control and Regulation Fund established under ORS 475B.296; and
- (b) \$375,000 to the Oregon Criminal Justice Commission for deposit into the Illegal Marijuana Market Enforcement Grant Program Fund established under section 15 of this 2018 Act for the purposes of paying the costs incurred by the commission in carrying out the provisions of section 13 of this 2018 Act.

(2) The final distribution made under subsection (1) of this section shall be made in the fiscal quarter beginning on October 1, 2023.

SECTION 17. Any balance in the Illegal Marijuana Market Enforcement Grant Program Fund that is unexpended and unobligated on the date of repeal of section 15 of this 2018 Act, and all moneys that would have been deposited in the Illegal Marijuana Market Enforcement Grant Program Fund had section 15 of this 2018 Act remained in effect, shall be transferred to and deposited in the Marijuana Control and Regulation Fund, and are appropriated for

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expenditure as in the case of other moneys in the Marijuana Control and Regulation Fund.

## INDUSTRIAL HEMP PRODUCTS AND COMMODITIES

SECTION 18. Sections 19 and 20 of this 2018 Act are added to and made a part of ORS 475B.010 to 475B.545.

SECTION 19. (1) As used in this section, “industrial hemp” has the meaning given that term in ORS 571.300.

(2) An industrial hemp product or commodity offered for sale by a marijuana retailer that holds a license issued under ORS 475B.105 must carry a label that clearly identifies whether the product or commodity is derived from hemp or marijuana.

(3) The Oregon Liquor Control Commission may inspect the premises of a marijuana retailer that holds a license issued under ORS 475B.105 to ensure compliance with this section.

SECTION 20. (1) As used in this section:

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(a) “Consumer” means a person who purchases, acquires, owns, holds or uses marijuana items other than for the purpose of resale.

(b) “Marijuana item” includes industrial hemp products and commodities that contain more than 0.3 percent tetrahydrocannabinol.

(2) A person other than a marijuana retailer that holds a license issued under ORS 475B.105 may not sell marijuana items to a consumer.

SECTION 21. ORS 475B.227 is amended to read:

475B.227. (1) For purposes of this section[,]:

(a) “Export” includes placing a marijuana item in any mode of transportation for hire, such as luggage, mail or parcel delivery, even if the transportation of the marijuana item is intercepted prior to the marijuana item leaving this state.

(b) “Marijuana item” includes industrial hemp products and commodities that contain more than 0.3 percent tetrahydrocannabinol.

(2) A person may not import marijuana items into this state or export marijuana items from this state.

(3) Except as provided in subsection (4) of this section, a violation of this section is a Class B violation.

(4) A violation of this section is a:

(a) Class A misdemeanor, if the importation or exportation:

(A) Is not for consideration and the person holds a license issued under ORS 475B.070, 475B.090, 475B.100 or 475B.105; or

(B) Concerns an amount of marijuana items that exceeds the applicable maximum amount specified in ORS 475B.337 (1)(a) to (f).

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(b) Class C felony, if the importation or exportation:

- (A) Is for consideration and the person holds a license issued under ORS 475B.070, 475B.090, 475B.100 or 475B.105;
- (B) Concerns an amount of marijuana items that exceeds 16 times the applicable maximum amount specified in ORS 475B.337 (1)(a) to (f); or
- (C) Concerns a cannabinoid extract that was not purchased from a marijuana retailer that holds a license issued under ORS 475B.105.

## UNIT CAPTIONS

SECTION 22. The unit captions used in this 2018 Act are provided only for the convenience of the reader and do not become part of the statutory law of this state or express any legislative intent in the enactment of this 2018 Act.

## EXPENDITURE LIMITATIONS

SECTION 23. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 505, Oregon Laws 2017, for the biennium ending June 30, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Criminal Justice Commission, is increased by \$1,500,000 to administer the Illegal Marijuana Market Enforcement Grant Program established in section 13 of this 2018 Act.

SECTION 24. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (2), chapter 578, Oregon Laws 2017, for the biennium ending June 30, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Liquor Control Commission for marijuana regulation, is increased by \$600,693 for regulatory and tracking expenses related to medical marijuana.

## APPLICABILITY

SECTION 25. The amendments to ORS 475B.813 by section 5 of this 2018 Act apply to applications submitted on or after July 1, 2018.

## SUNSET

SECTION 26. Sections 13 to 16 of this 2018 Act are repealed on January 2, 2024.

## OPERATIVE DATE

SECTION 27. (1) Sections 8, 13 to 17, 19 and 20 of this 2018 Act and the amendments to ORS 305.260, 475B.109, 475B.136, 475B.139, 475B.227, 475B.630, 475B.813, 475B.831, 475B.864 and 475B.895 and sections 4 and 5, chapter 613, Oregon Laws 2017, by sections 1 to 7, 9 to 12 and

# BUDGET NARRATIVE

21 of this 2018 Act become operative on July 1, 2018.

(2) The amendments to ORS 475B.895 by section 7a of this 2018 Act become operative on January 2, 2024.

(3) The Oregon Criminal Justice Commission, the Oregon Health Authority, the Oregon Liquor Control Commission and the Department of Revenue may take any action before the operative date specified in subsection (1) of this section that is necessary for the authority, commission or department to exercise, on and after the operative date specified in subsection (1) of this section, all of the duties, functions and powers conferred on the authority, commission or department by sections 8, 13 to 17, 19 and 20 of this 2018 Act and the amendments to ORS 305.260, 475B.109, 475B.136, 475B.139, 475B.227, 475B.630, 475B.813, 475B.831, 475B.864 and 475B.895 and sections 4 and 5, chapter 613, Oregon Laws 2017, by sections 1 to 7, 9 to 12 and 21 of this 2018 Act.

## EFFECTIVE DATE

SECTION 28. This 2018 Act takes effect on the 91st day after the date on which the 2018 regular session of the Seventy-ninth Legislative Assembly adjourns sine die.

Enrolled Senate Bill 1544 (SB 1544-B) Page 13

Passed by Senate March 3, 2018

.....  
Lori L. Brocker, Secretary of Senate

.....  
Peter Courtney, President of Senate

Passed by House March 3, 2018

.....  
Tina Kotek, Speaker of House

Received by Governor:

.....M.,....., 2018

Approved:

.....M.,....., 2018

.....  
Kate Brown, Governor

Filed in Office of Secretary of State:

.....M.,....., 2018

.....  
Dennis Richardson, Secretary of State

Enrolled Senate Bill 1544 (SB 1544-B) Page 14

# BUDGET NARRATIVE

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79th OREGON LEGISLATIVE ASSEMBLY--2018 Regular Session

Enrolled

## House Bill 4089

Sponsored by Representative WILSON, Senator PROZANSKI, Representative MCLAIN; Representatives BARRETO, ESQUIVEL, FAHEY, GOMBERG, HELFRICH, HELM, LEWIS, MCKEOWN, OLSON, POWER, RESCHKE, SALINAS, SMITH DB, SOLLMAN, SPRENGER, STARK, WHISNANT, WITT, Senators BAERTSCHIGER JR, DEBOER, DEMBROW, FREDERICK, GIROD, HANSELL, JOHNSON, KRUSE, MANNING JR, OLSEN (at the request of Oregon Industrial Hemp Farmers Association (OIHFA)) (Pre-session filed.)

CHAPTER .....

AN ACT

Relating to industrial hemp; creating new provisions; amending ORS 475B.301, 475B.311, 475B.337, 475B.341, 475B.349, 475B.831, 571.300, 571.305, 571.330, 571.333, 571.339 and 571.348; repealing ORS 571.324; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

### OREGON INDUSTRIAL HEMP AGRICULTURAL PILOT PROGRAM

SECTION 1. Sections 2 and 3 of this 2018 Act are added to and made a part of ORS 571.300 to 571.348.

SECTION 2. ORS 571.300 to 571.348 shall be known and may be cited as the Oregon Industrial Hemp Agricultural Pilot Program and Research Act.

SECTION 3. The State Department of Agriculture shall administer an Oregon Industrial Hemp Agricultural Pilot Program for the purpose of studying the growth, cultivation and marketing of industrial hemp in this state. In carrying out the program, the department:

(1) Shall administer ORS 571.300 to 571.348;



# BUDGET NARRATIVE

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(2) Shall adopt by rule any record keeping and reporting requirements necessary to administer the program;

(3) May purchase, possess, seize or dispose of industrial hemp products or commodities as the department deems necessary to enforce and ensure compliance with ORS 571.300 to 571.348 or department rules relating to ORS 571.300 to 571.348; and

(4) May exercise any other power or perform any other function necessary to administer the program.

SECTION 4. Section 3 of this 2018 Act is intended to name the State Department of Agriculture hemp research program operating immediately prior to the effective date of this 2018 Act the Oregon Industrial Hemp Agricultural Pilot Program. The Oregon Industrial Hemp Agricultural Pilot Program is a continuation of the hemp research program operating immediately prior to the effective date of this 2018 Act and not a new program. Any references in any statutory or uncodified law or resolution of the Legislative Assembly, or in a rule, document, record or proceeding authorized by the Legislative Assembly, to the hemp research program operated by the department immediately prior to the effective date of this 2018 Act are considered to be references to the Oregon Industrial Hemp Agricultural Pilot Program.

SECTION 5. Section 4 of this 2018 Act is repealed January 2, 2019.

## AGRICULTURAL HEMP SEED CERTIFICATE PROGRAM

SECTION 6. Section 7 of this 2018 Act is added to and made a part of ORS 571.300 to 571.348.

SECTION 7. (1) For purposes of ORS 633.511 to 633.750, agricultural hemp seed is an agricultural seed or a flower seed, as those terms are defined in ORS 633.511.

(2) The Director of Agriculture, or the director's agent, and the Dean of the College of Agricultural Sciences of Oregon State University, or the dean's agent, shall establish a program for the labeling and certification of agricultural hemp seed. For purposes of the program:

(a) The director and the dean shall perform their respective duties under ORS 633.511 to 633.750 with respect to agricultural hemp seed in the same manner that the director and dean perform their respective duties under ORS 633.511 to 633.750 with respect to other agricultural seed or flower seed, including but not limited to those duties related to labeling, testing and certifying seeds; and

(b) The director and the dean shall exercise their respective functions and powers under ORS 633.511 to 633.750 with respect to agricultural hemp seed in the same manner that the director and dean exercise their respective functions and powers under ORS 633.511 to 633.750 with respect to other agricultural seed or flower seed, including but not limited to

# BUDGET NARRATIVE

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inspecting and sampling seeds and making rules and regulations under ORS 633.680.

(3) Notwithstanding subsections (1) and (2) of this section, if the director in consultation with the dean determines that a specific provision of ORS 633.511 to 633.750, or a specific rule or regulation made under ORS 633.511 to 633.750, that applies to other agricultural seed or flower seed is inadequate or not suitable for the regulation of agricultural hemp seed, the director may by rule exempt agricultural hemp seed from the provision, rule or regulation and make rules providing more adequate or suitable regulation of agricultural hemp seed.

(4)(a) The director and the dean shall collaborate with growers registered under ORS 571.305 in performing their respective duties and exercising their respective functions and powers under ORS 633.511 to 633.750 with respect to agricultural hemp seed.

(b) The director and the dean may collaborate with growers registered under ORS 571.305 and other stakeholders to develop a heritage agricultural hemp seed for this state.

(5) The director and the dean may collaborate with entities authorized to certify seeds under the laws of other states in performing their respective duties and exercising their respective functions and powers under ORS 633.511 to 633.750 with respect to agricultural hemp seed.

(6) A grower registered under ORS 571.305 is not required, for purposes related to growing industrial hemp, to use an agricultural hemp seed variety certified under the program described in this section.

(7) The State Department of Agriculture may establish by rule waivers to, or exemptions from, tests that would otherwise be conducted to determine a crop's average tetrahydrocannabinol concentration for crops planted with agricultural hemp seed varieties certified pursuant to the program described in this section.

## INDUSTRIAL HEMP TESTING

SECTION 8. Sections 9 and 10 of this 2018 Act are added to and made a part of ORS 571.300 to 571.348.

Enrolled House Bill 4089 (HB 4089-B) Page 2

SECTION 9. The State Department of Agriculture may by rule or order establish a process providing for the remediation of a violation of ORS 571.330 or 571.333 that is committed by a grower or handler registered under ORS 571.305 and is not committed intentionally.

SECTION 10. The State Department of Agriculture may charge growers and handlers registered under ORS 571.305 fees reasonably calculated by the department to pay the cost of sampling or testing industrial hemp or industrial hemp commodities or products under ORS 571.330 and 571.333. Moneys from fees charged under this section shall be deposited in the Industrial Hemp Fund established under section 30 of this 2018 Act.

# BUDGET NARRATIVE

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SECTION 11. ORS 571.330 is amended to read:

571.330. (1) For purposes of this section, “consumption” means to ingest, inhale or topically apply to the skin or hair.

[(2)] (2)(a) A laboratory licensed by the Oregon Liquor Control Commission under ORS 475B.560 and accredited by the Oregon Health Authority pursuant to ORS 475B.565 may test industrial hemp and industrial hemp commodities and products produced or processed by a grower, handler or agricultural hemp seed producer registered under ORS 571.305.

(b) An accredited independent testing laboratory that has been approved by the authority or the State Department of Agriculture may test industrial hemp and industrial hemp commodities and products produced or processed by a grower, handler or agricultural hemp seed producer registered under ORS 571.305.

(3) A [*handler registered under ORS 571.305*] grower or handler may not sell or transfer an industrial hemp commodity or product that is intended for human consumption unless the commodity or product is tested by a laboratory described in subsection (2) of this section to ensure that the commodity or product meets the requirements adopted by the Oregon Health Authority under ORS 475B.555 (1)(a) and (b) and (2) for testing marijuana items.

(4) For purposes of this section, the [*State Department of Agriculture*] department shall adopt rules:

(a) Establishing protocols for the testing of industrial hemp commodities and products; and  
(b) Establishing procedures for determining batch sizes and for sampling industrial hemp commodities and products.

(5) This section does not apply to:

(a) Agricultural hemp seed;  
(b) Seeds of the plant genus *Cannabis* within the plant family *Cannabaceae* that are incapable of germination;  
(c) Products derived from seeds described in paragraph (b) of this subsection; or  
(d) Other parts of industrial hemp that the department identifies by rule as exempt.

SECTION 12. ORS 571.333 is amended to read:

571.333. (1) The State Department of Agriculture may enter into an agreement with the Oregon Health Authority for the purpose of developing standards for investigating and testing an industrial hemp crop to [*ensure that the crop contains an*] determine the average tetrahydrocannabinol concentration [*that does not exceed 0.3 percent on a dry weight basis*] of the crop.

(2) In accordance with standards developed under subsection (1) of this section, a laboratory [*licensed by the Oregon Liquor Control Commission under ORS 475B.560 and accredited by the authority*

# BUDGET NARRATIVE

*pursuant to ORS 475B.565]* described in ORS 571.330 may test an industrial hemp crop for the purpose of determining the average tetrahydrocannabinol concentration of the crop. The laboratory must provide the test results to the department in a form and manner prescribed by the department.

*[(3) A laboratory described in subsection (2) of this section must provide the test results to the department in a form and manner prescribed by the department.]*

## INDUSTRIAL HEMP COMMODITIES OR PRODUCTS

Enrolled House Bill 4089 (HB 4089-B) Page 3

SECTION 13. Sections 14, 15 and 15a of this 2018 Act are added to and made a part of ORS 571.300 to 571.348.

SECTION 14. (1) The Oregon Liquor Control Commission may purchase, possess, seize or dispose of industrial hemp products or commodities located on a premises licensed under ORS 475B.070, 475B.090, 475B.100, 475B.105 or 475B.560 or other area under the control of the premises licensee as the commission deems necessary to enforce and ensure compliance with:

(a) ORS 475B.010 to 475B.545, 475B.550 to 475B.590 or 475B.600 to 475B.655 or rules adopted by the commission relating to ORS 475B.010 to 475B.545, 475B.550 to 475B.590 or 475B.600 to 475B.655; or

(b) Any provision in ORS 571.300 to 571.348 or in rules adopted by the commission or State Department of Agriculture under ORS 571.300 to 571.348 that makes a requirement, restriction or other provision of ORS 475B.010 to 475B.545, 475B.550 to 475B.590 or 475B.600 to 475B.655 applicable to industrial hemp.

(2) If the commission purchases, possesses, seizes or disposes of industrial hemp products or commodities under this section to enforce or ensure compliance with a provision of ORS 571.300 to 571.348 or rule adopted by the department under ORS 571.300 to 571.348 that makes a requirement, restriction or other provision of ORS 475B.010 to 475B.545, 475B.550 to 475B.590 or 475B.600 to 475B.655 applicable to industrial hemp, the commission shall notify the department of the commission action as soon as practicable.

SECTION 15. (1) As used in this section:

(a) “Consumption” has the meaning given that term in ORS 571.330.

(b) “Processor” means a person licensed under ORS 475B.090.

(c) “Retailer” means a person licensed under ORS 475B.105.

(d) “Wholesaler” means a person licensed under ORS 475B.100.

(2) Except as provided in section 15a of this 2018 Act, a processor, retailer or wholesaler may purchase, receive, transfer, sell or transport industrial hemp, or an industrial hemp

# BUDGET NARRATIVE

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commodity or product that contains cannabinoids and is intended for human consumption, only if:

- (a) The processor, retailer or wholesaler received the hemp, commodity or product from a grower or handler registered under ORS 571.305 or a processor;
  - (b) The grower, handler or processor under paragraph (a) of this subsection is registered by the Oregon Liquor Control Commission as provided under ORS 571.336; and
  - (c) The hemp, commodity or product meets the requirements for marijuana items under ORS 475B.010 to 475B.545, 475B.550 to 475B.590 and 475B.600 to 475B.655 and rules adopted by the commission.
- (3) A grower, handler or processor registered as described under ORS 571.336 (2)(a) shall enter hemp, commodity or product that contains cannabinoids, is intended for human consumption and is intended for transfer, sale or transport to a processor, retailer or wholesaler licensed under ORS 475B.010 to 475B.545 into the tracking system described in ORS 475B.177 before the hemp, commodity or product is transferred to a laboratory described in ORS 571.330 (2) for testing of a type described under ORS 475B.555. The commission shall continue to track the hemp, commodity or product entered into the system under this subsection when the hemp, commodity or product is transferred, sold or transported to a premises licensed under ORS 475B.010 to 475B.545, or to other areas under the control of the premises licensee.
- (4) The State Department of Agriculture shall adopt rules regarding the activities of growers and handlers under this section.
- (5) The commission shall adopt rules regarding the activities of processors, retailers, wholesalers and laboratories under this section.

SECTION 15a. (1) As used in this section:

- (a) “Consumer” has the meaning given that term in ORS 475B.015.
- Enrolled House Bill 4089 (HB 4089-B) Page 4
- (b) “Retailer” means a person licensed under ORS 475B.105.
- (2) Industrial hemp products that contain more than 0.3 percent tetrahydrocannabinol may not be sold to a consumer by a person other than a retailer.
- (3) The Oregon Liquor Control Commission shall adopt rules establishing measures the commission deems necessary for ensuring compliance with this section.

SECTION 16. ORS 571.339 is amended to read:

571.339. A person may not make a retail sale of industrial hemp commodities or products in this state unless the industrial hemp commodities or products and the industrial hemp used to process the industrial hemp commodities or products meet the [*same or substantially the same*] requirements for processing industrial hemp commodities or products or growing industrial hemp set forth in ORS

# BUDGET NARRATIVE

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571.300 to 571.348 and rules adopted under ORS 571.300 to 571.348. This section does not apply to the retail sale of industrial hemp commodities or products by a marijuana retailer, as defined in ORS 475B.015, that holds a license issued under ORS 475B.105.

NOTE: Sections 17 and 18 were deleted by amendment. Subsequent sections were not renumbered.

## PERSONAL POSSESSION

SECTION 19. Section 20 of this 2018 Act is added to and made a part of ORS 571.300 to 571.348.

SECTION 20. (1) ORS 571.300 to 571.348 do not apply to the production or storage of homegrown plants in the genus *Cannabis* within the plant family Cannabaceae at a household by one or more persons 21 years of age or older, if the total amount of homegrown plants at the household does not exceed four plants at any time.

(2) As used in this section, “homegrown” and “household” have the meanings given those terms in ORS 475B.015.

SECTION 21. ORS 475B.301 is amended to read:

475B.301. ORS 475B.025, 475B.030, 475B.033, 475B.035, 475B.040, 475B.045, 475B.050, 475B.055, 475B.060, 475B.063, 475B.065, 475B.068, 475B.070, 475B.085, 475B.090, 475B.100, 475B.105, 475B.115, 475B.119, 475B.136, 475B.139, 475B.144, 475B.146, 475B.154, 475B.158, 475B.163, 475B.173, 475B.177, 475B.206, 475B.211, 475B.216, 475B.224, 475B.232, 475B.236, 475B.241, 475B.246, 475B.256, 475B.261, 475B.266, 475B.276, 475B.281, 475B.286, 475B.296, 475B.461, 475B.474, 475B.479, 475B.486, 475B.491, 475B.501, 475B.506, 475B.514, 475B.518, 475B.521, 475B.523, 475B.526 and 475B.529 do not apply:

(1) To the production or storage of homegrown [*marijuana*] plants in the genus *Cannabis* within the plant family Cannabaceae that are otherwise subject to ORS 475B.010 to 475B.545 at a household by one or more persons 21 years of age and older, if the total amount of homegrown [*marijuana*] plants at the household does not exceed four [*marijuana*] plants at any time.

(2) To the possession or storage of usable marijuana items at a household by one or more persons 21 years of age or older, if the total amount of usable marijuana at the household does not exceed eight ounces of usable marijuana at any time.

(3) To the making, processing, possession or storage of cannabinoid products at a household by one or more persons 21 years of age and older, if the total amount of cannabinoid products at the household does not exceed 16 ounces in solid form at any time.

(4) To the making, processing, possession or storage of cannabinoid products at a household by one or more persons 21 years of age and older, if the total amount of cannabinoid products at the household does not exceed 72 ounces in liquid form at any time.

(5) To the making, processing, possession or storage of cannabinoid concentrates at a household

# BUDGET NARRATIVE

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by one or more persons 21 years of age or older, if the total amount of cannabinoid concentrates at the household does not exceed 16 ounces at any time.

(6) To the possession of cannabinoid extracts at a household by one or more persons 21 years of age or older, if the cannabinoid extracts were purchased from a marijuana retailer that holds a license under ORS 475B.105, or transferred by a medical marijuana dispensary registered by the

Enrolled House Bill 4089 (HB 4089-B) Page 5

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**Passed by House March 3, 2018**

.....  
Timothy G. Sekerak, Chief Clerk of House  
.....

Tina Kotek, Speaker of House

**Passed by Senate March 3, 2018**

.....  
Peter Courtney, President of Senate

**Received by Governor:**

.....M.,....., 2018

**Approved:**

.....M.,....., 2018  
.....

Kate Brown, Governor

**Filed in Office of Secretary of State:**

.....M.,....., 2018  
.....

Dennis Richardson, Secretary of State

Enrolled House Bill 4089 (HB 4089-B) Page 12

# BUDGET NARRATIVE

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79th OREGON LEGISLATIVE ASSEMBLY--2018 Regular Session

**Enrolled**

## **House Bill 5202**

Sponsored by JOINT COMMITTEE ON WAYS AND MEANS

CHAPTER .....  
AN ACT

Relating to state financial administration; and declaring an emergency.  
Be It Enacted by the People of the State of Oregon:

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SECTION 9. For the purpose of carrying out the provisions of ORS 291.055 (1)(e), the following new or increased fees, adopted by the Oregon Liquor Control Commission and approved by the Oregon Department of Administrative Services, are approved:

(1) Medically designated canopy  
registration ..... \$ 100

(2) Hemp certificate ..... \$ 500

SECTION 10. This 2018 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2018 Act takes effect on its passage.



# BUDGET NARRATIVE

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Passed by House March 3, 2018

.....  
Timothy G. Sekerak, Chief Clerk of House  
.....

Tina Kotek, Speaker of House

Passed by Senate March 3, 2018

.....  
Peter Courtney, President of Senate

Received by Governor:

.....M.,....., 2018

Approved:

.....M.,....., 2018  
.....

Kate Brown, Governor

Filed in Office of Secretary of State:

.....M.,....., 2018  
.....

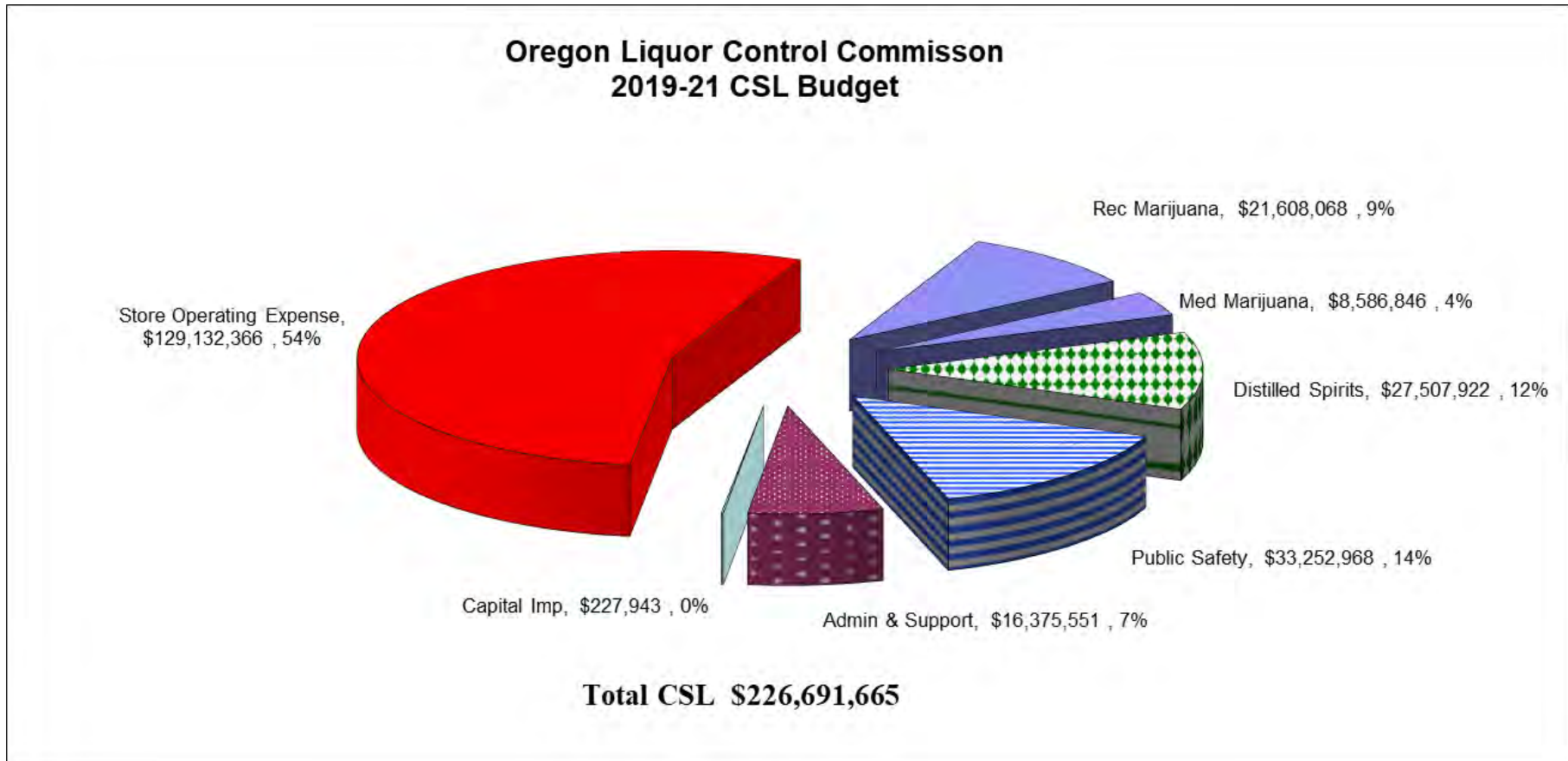
Dennis Richardson, Secretary of State

Enrolled House Bill 5202 (HB 5202-INTRO) Page 6

# BUDGET NARRATIVE

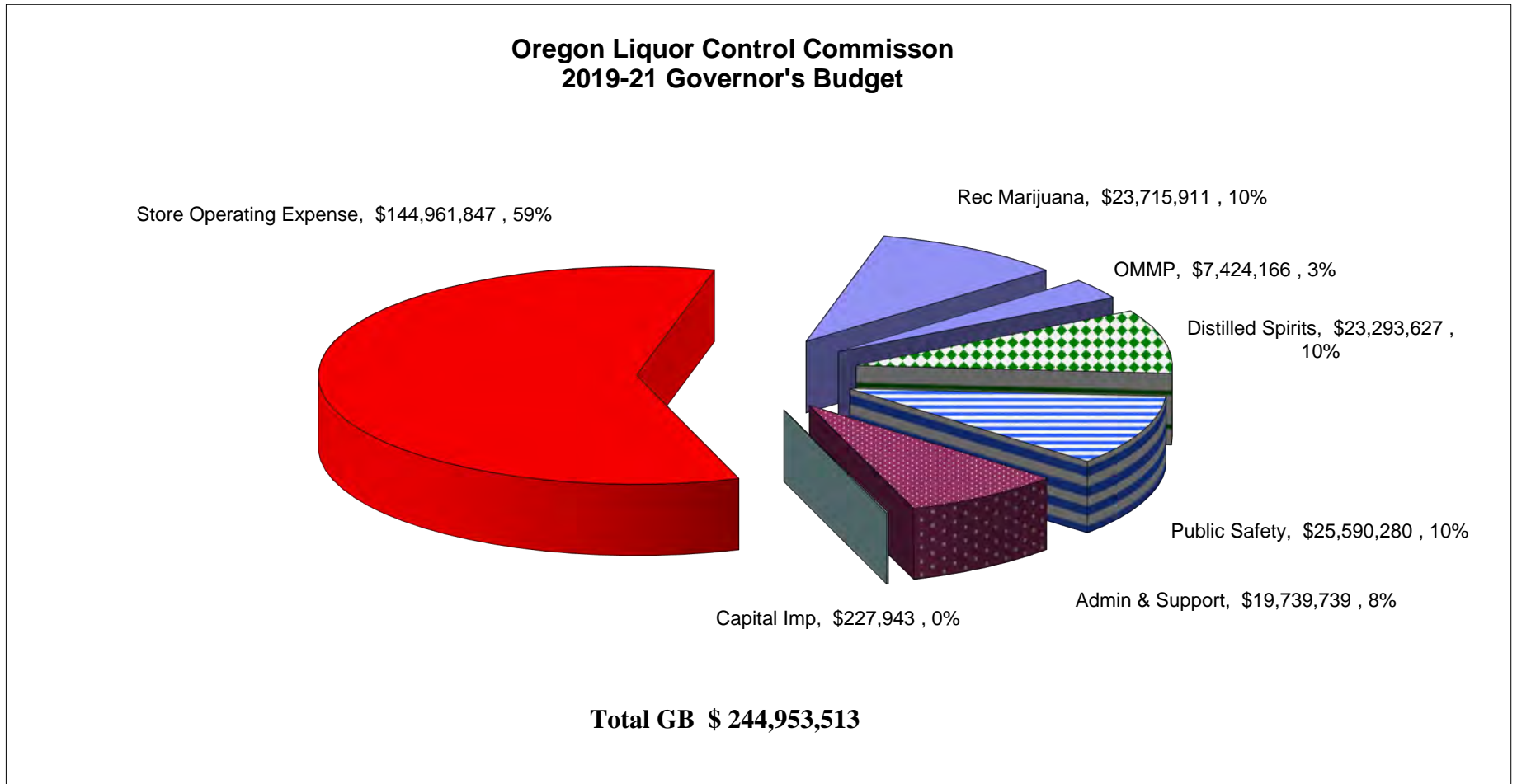
## OREGON LIQUOR CONTROL COMMISSION AGENCY SUMMARY 2019-21 BUDGET

### A. BUDGET SUMMARY GRAPHICS



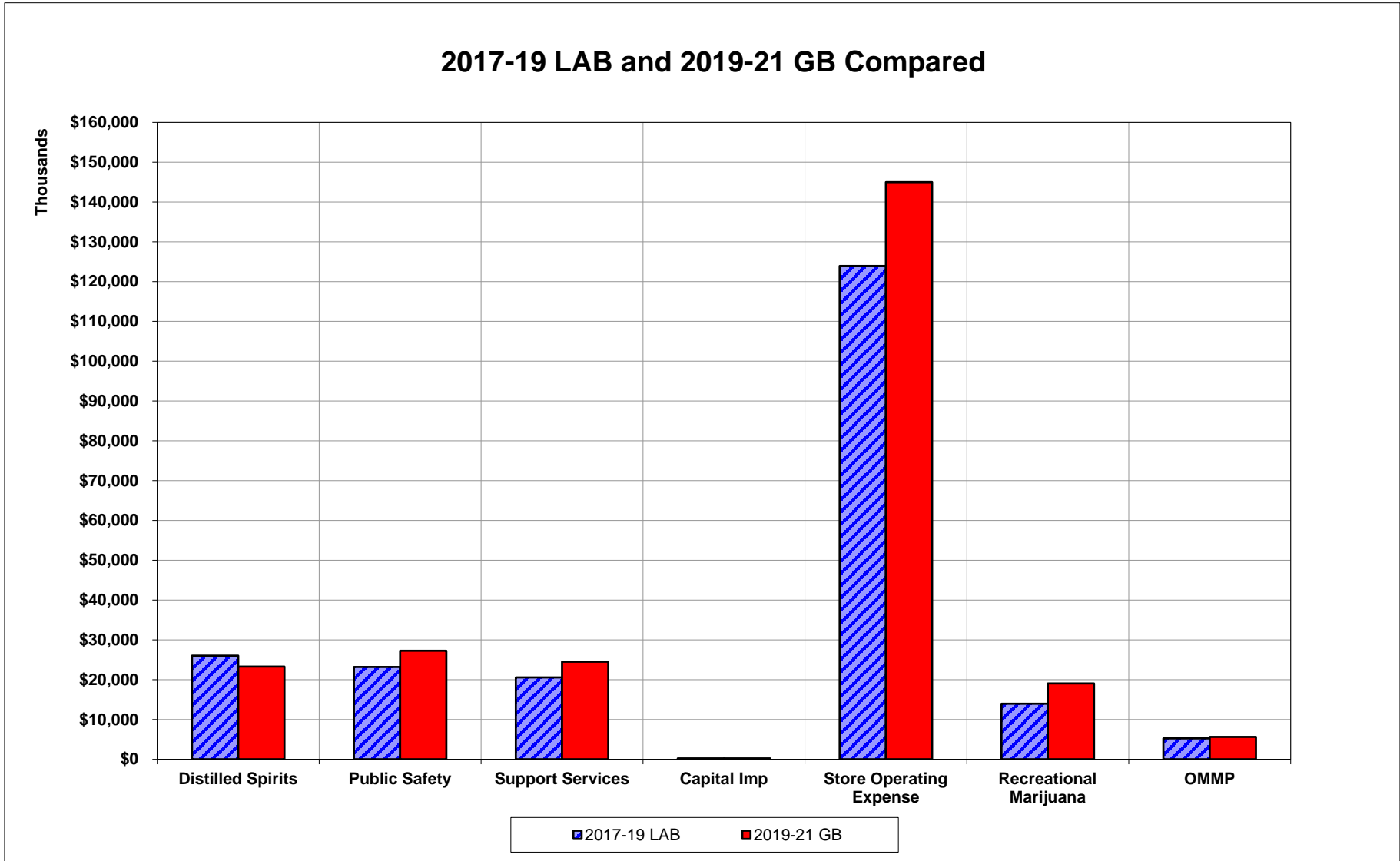
# BUDGET NARRATIVE

## BUDGET SUMMARY GRAPHICS Continued:



# BUDGET NARRATIVE

## BUDGET SUMMARY GRAPHICS Continued:



# BUDGET NARRATIVE

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## **B. MISSION STATEMENT AND STATUTORY AUTHORITY**

The mission of the Oregon Liquor Control Commission (OLCC) is to support businesses, public safety, and community livability through education and the enforcement of liquor and marijuana laws. This mission has been adapted to incorporate the addition of recreational marijuana licensing, tracking, and compliance, OMMP tracking and inspections, and hemp tracking to the agency's portfolio. The OLCC values managing the alcoholic beverage and marijuana control systems intelligently, ensuring that any growth or change is socially responsible, responsive to citizens' needs, and encourages the development of all Oregon industry.

The OLCC administers Oregon's Liquor Control Act and Cannabis Regulation. The agency's alcohol and marijuana authority is derived from Oregon Revised Statutes Chapters 471, Alcoholic Liquor Generally; 473, Wine, Cider and Malt Beverage Privilege Tax; 474, Trade Practices Related to Malt Beverages; 459A.700 to 740, Beverages Containers, the Bottle Bill; 475B Cannabis Regulation, and Administrative Rules Chapter 845.

**During the 2017 Regular Session the Legislature passed several bills that impacts agency operations including:**

### Alcohol Policy Legislation

- HB 2089 - Vermouth Sales in Exclusive Stores
- HB 2150 - Electronic Privilege Tax
- HB 2159 - Cider Definition
- HB 2160 - Brew Pub Locations
- HB 2779 - Treasury Public Funds
- SB 677 - Cider Businesses
- SB 1044 - Alcohol Systems Clean Up

### Recreational, Medical Marijuana, and Hemp Legislation

- HB 2198 - Medical Marijuana Governance
- SB 56 - Marijuana Systems Clean Up
- SB 302 - The Control and Regulation of Marijuana Act
- SB 319 - Siting of Marijuana Establishments near Schools
- SB 863 - Marijuana Consumer Privacy
- SB 1015 - Industrial Hemp Processing
- SB 1057 - Marijuana Tracking and Regulation

# BUDGET NARRATIVE

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## Policy Legislation Applied to Both Alcohol and Marijuana

- SB 303 - Minors in Possession of Alcohol or Marijuana

## Bottle Bill Policy Legislation

- HB 2746 - Compliance Dates for Labeling

## Tobacco Policy Legislation

- SB 754 - Increases Minimum Age for Purchasing

## Budget and Tax Distribution Legislation

- HB 2197 - Tribal Tax Rebates
- HB 3470 - Statutory Changes to support 2017-19 Legislative Adopted Budget (Marijuana Tax Distribution, Borrowing from Liquor Fund)
- HB 5006 - Emergency Board Allocation and 2017-19 Budget Adjustments
- HB 5019 - OLCC Budget 2017-19
- SB 5508 - Limitation Increase for 2015-17
- SB 5529 - Oregon Marijuana Account, Lottery, and Criminal Fine Allocations
- SB 5545 - Ratifies Marijuana Fees

**During the 2018 Short Session the Legislature passed several bills that impact agency operations including:**

## Recreational, Medical Marijuana, and Hemp Legislation

- HB 4089 - Hemp Legislation
- SB 1544 - Medical Marijuana, Hemp and Illegal Marijuana Market Enforcement Grant Program

## Budget and Tax Distribution Legislation

- HB 4163 - Moves Marijuana Civil Penalties collected to General Fund
- HB 5201 - OLCC Budget Additions
- HB 5202 - Hemp and Marijuana Fees

# BUDGET NARRATIVE

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## C. AGENCY STRATEGIC BUSINESS PLANS

The agency's long-term strategies focus on the state's long-term vision and outcomes, specifically: A Thriving Oregon Economy; Excellence in State Government; and Safer, Healthier Communities. The agency utilizes the governing principles of supporting economic development, public safety, accountability, transparency, customer service, and stewardship of state resources to guide agency operations and services that will enhance its long-term strategic directions for the public services it provides. The following discussion outlines strategic considerations utilized by the agency in its continuing efforts to evolve the alcohol licensing and enforcement program while building and implementing marijuana licensing and enforcement programs, creating a seamless, streamlined organization. Key initiatives include evolving Oregon's recreational marijuana program, implementing medical marijuana and hemp tracking, providing support for the Oregon Bottle Bill, and modernizing Oregon's alcohol program.

### Agency Overview

#### *Core Functions*

- Centrally purchase, warehouse and distribute bottled distilled spirits to OLCC-appointed retail agents
- License and regulate alcohol licensees and alcohol server permittees
- Administer Bottle Bill
- *New* License and regulate OLCC marijuana licensees and marijuana worker permittees
- *New* Track and inspect OHA medical growers who grow for more than two cardholders, OHA processors and dispensaries
- *New* Track hemp processed and sold to OLCC licensees

#### *Third largest generator of public funds*

- 2019-21 estimates \$598.3 million in liquor revenue distributed to general fund, cities and counties
- *New* 2019-21 estimates \$202.1 million in marijuana tax revenue distributed to schools, cities, counties and health programs (Office of Economic Analysis)

#### *Funding Sources*

- OLCC marijuana program and hemp tracking is funded by marijuana and hemp license fees
- OLCC tracking of OHA medical marijuana program is funded by OHA fees and marijuana tax proceeds
- OLCC alcohol program is funded by license fees, sales of distilled spirits, and beer and wine tax revenue

# BUDGET NARRATIVE

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The following discussion outlines the challenges the agency faces in its efforts to build an infrastructure to match the agency as it is today.

## **Challenge: Agency Characterized by 4 Years of Growth and Change**

### *Staff and Leadership Changes*

- 230 positions prior to legalization of recreational marijuana, in 2019-21 expected to reach 354 (Governor's budget)
- Of the 304 employees prior to the 2018 session, 94 were new to the agency and 81 moved to a new position within the agency
- Recruiting and onboarding, existing employees have added roles and responsibilities, continual training required for both marijuana and alcohol

### *Implementing 2015, 2016, 2017 and 2018 Statutory Changes*

- *New* license types, new privileges
- *New* Rulemaking (draft, rules advisory committee, board approval)
- *New* Online Marijuana License system, Online Worker Permit System, Cannabis Tracking System, Alcohol Permit System,
- *New* Electronic Privilege Tax System
- *New* process and procedure development

### *Marijuana license and enforcement activity exceeds estimates*

- Initial estimate 1,200 applications, now 4,422
- Initial estimate 800 licensees, now 1,986
- Initial estimate 4,000 marijuana worker permits, now 31,000
- *New* Applicant and licensee training and education
- *New* 5.7 million visits to marijuana website, 91,000 subscribers to GovDelivery

### *Retail Alcohol Expansion*

- Marketing and outreach completed in four of five regions
- 37 retail stores appointed, 18 opened, 13 in process of opening, and 6 withdrawn; new stores generated \$27 million in sales
- 89 retail distillery tasting rooms opened after 2009 legislation which allowed sales
- Sales are expected to increase by \$134 million from 2017-19 biennium; volume of cases distributed in 2019-21 are expected to increase by 2.5% per year.



# BUDGET NARRATIVE

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## Strategic Approach to Challenges

### *Creating a culture of accountability for change*

The leadership of OLCC continues to work on updating the agency's strategies for the future. As commissioners, the executive director and division directors are in key positions introduce fresh approaches to the work of the agency, there is both excitement and stress present within the agency as a dedicated, knowledgeable and seasoned staff work to enable new ideas and change.

The OLCC has a culture that prides itself on its service, expertise, transparency, and integrity. It is both the producer of public services and a provider of public safety and that integrated responsibility is reflected across the breadth of the organization. Integration of these dual responsibilities remains one of the most vital elements of an OLCC plan for the future.

It is a key agency objective to harness the richness of its considerable human capital talent and knowledge to advance a culture of accountability for change and productivity. The agency believes it has strong competencies within its staff and throughout its divisions that will enable it to accomplish this result.

### *Facilitating the contribution of businesses to sustain community growth throughout Oregon*

The business of the OLCC takes place in communities throughout Oregon. The OLCC's liquor agents and licensees sell and produce revenue from within the community; likewise Oregon's manufacturing industry and servers throughout the state earn their livings and income when local businesses thrive. In addition, the OLCC's management of liquor sales and beer and wine privilege taxes produces the third largest source of revenue for the State of Oregon; its revenue stream is directly and indirectly returned to services within communities through allocations to the general fund, cities, counties and mental health programs. The OLCC's marijuana program is self-funded through license fees. OLCC licensees grow, process, and sell useable marijuana and processed products in retail outlets throughout the state. Tax revenue from retail sales are expected to grow as this industry becomes established in Oregon. While the Oregon Department of Revenue collects and distributes marijuana taxes, the OLCC has a substantial role in auditing data and financial transactions through the agency's Cannabis Tracking System. With these two programs, the OLCC makes a positive contribution to Oregon's economic development and community livability by developing rules and regulations that support business growth and protect public safety.

# BUDGET NARRATIVE

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## *Creating new means to advance public health and safety through prevention and community engagement*

The OLCC has duties to oversee the safe operations of its licensed alcohol and marijuana facilities and to ensure compliance. A continuing major focus of the agency for the long-term includes its fundamental work to prevent sales to minors. The OLCC is not satisfied by the rate of non-sales to minors; the rate of minor decoy compliance (percent of operations that did not result in a sale) for alcohol reached a high of 84% in 2013 but went down to 81% in 2015. The rate of successful minor decoy operations at alcohol licensees is lower than at marijuana licensees'. The agency will take steps in 2019-21 to address this discrepancy and improve overall compliance rates. Minor decoy operations were one of the first proactive compliance actions the agency conducted at recreationally licensed marijuana retailers in December 2017 and due to the concerning amount of sales to state sanctioned minor decoys, in January 2018, the Commission escalated the penalty schedule for marijuana sales to a minor. After the first couple of visits, the word getting out in the industry, and the increase in penalties, the sale rate decreased to 10% with a successful no sale rate of 90%. Bend has visited all but one of their licensed retailers and has maintained a 100% no sale rate. To close the gap and eliminate sales to minors the OLCC pursues four primary strategies: 1) Increase the number of decoy operations, 2) Expand upon the agencies general prevention communication strategy by providing increased community-level communications when non-sales to minors are faltering or not improving so community and licensee-based awareness is heightened, 3) Increase licensee education, and 4) Consider the implementation of heightened fines for violations if the rate of non-sales to minors fails to improve over time.

Another central focus of the OLCC is to reduce the incidents in alcohol and marijuana sales to visibly intoxicated persons. This fundamental interest of the OLCC is primarily pursued through the general structure of rules, training and enforcement. The agency utilizes a primary strategy of training licensees, alcohol and worker permit holders, and servers, to reduce the incidents of sales and service to visibly intoxicated people. Such incidents are considered when a community identifies concerns and the agency is approving or renewing license applications for the sale of alcohol or marijuana.

## *Opening communications as a means to place the agency closer to Oregon customers and to advance all other agency strategies*

The OLCC sees improved communication strategies as a fundamental need to support its duties to keep the public safe, licensees in compliance, and the business of OLCC productive. The OLCC sees a future in which it will affirmatively support Oregon's development through active policies and communication with the greater alcoholic beverage and marijuana industry and its stakeholders across the state. Over the coming years the OLCC will work to establish renewed and new regular communication channels with a host of its constituencies. There is both a critical need for improvement and considerable opportunity to effectively move forward in opening lines of communication. As the organization grows, internal communications have become more critical in the agency's efforts to integrate, train, and onboard new employees and those new to their positions. Both alcohol and marijuana rules, processes, and procedures are shifting to streamline processes and reflect new learning.

# BUDGET NARRATIVE

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The OLCC has a strong commitment to education and transparency. The OLCC has a broad scope of communication needs within Oregon. This begins with establishing the means to communicate with licensees, permittees, agents, and employees on a regular basis. The OLCC responsibilities cover the entire state and combined operations of the agency cover 19 to 20 hours on most days. This broad community responsibility should be matched by strong community level communications. OLCC strategies for the future include bolstering responsiveness and capability to engage local communities and employees at the policy, process and operational levels.

## *Agency Process Improvement Efforts*

Process improvements have been a high priority for OLCC for several biennia, including streamlining and technological and automation improvements for the Public Safety Services Program and Distilled Spirits Programs. The focus on system improvement is particularly prevalent as the agency works to integrate the Marijuana Program responsibilities throughout the organization. Rather than creating a completely separate stand-alone program with redundant services, the agency integrated central office support for marijuana throughout the organization. A proportional share of management services and staff are allocated to marijuana and paid through marijuana funds, and now with the addition of OMMP tracking responsibilities, a proportional share will be paid through, marijuana tax funds. Integrating these services creates efficiencies, as systems, such as finance and purchasing, are already in place. Agency leadership including managers of key divisions, have responsibility for managing both alcohol and marijuana staff. This creates efficiencies and consistency throughout the agency. The integration, while positive, continues to create stresses as new needs are identified, departments are rearranged, desks are moved, and job responsibilities are realigned. The changes, focus on interdepartmental project teams, and agency improvement efforts have energized staff, resulting in a high degree of problem solving efforts to create processes that benefit stakeholders and the public.

The extraordinary heavy lift to improve processes in 2017-19 will continue over the next two years. The agency has eight legacy and stand-alone information technology systems, three new online systems, and needs to develop additional electronic systems to replace manual processes. Data for the legacy systems has to be input manually and information has to be extracted manually. Moving forward key issues are replacing aging agency core technology systems, contract and vendor management, connection of disparate agency IT programs, business process change management, addressing data storage capacity issues, and disaster recovery. The ability to coordinate IT projects and strategically move forward, particularly for an emerging organization with multiple needs, is very different from more static organizations with limited change. To be successful the agency is proposing a budget strategy that works within the timelines of legislative approval and regulatory oversight and at the same time allows the agency to develop the technology in a timely manner. All of these activities represent a major retooling of the agency to achieve long-term goals for high performance service delivery to support commerce and revenues generated for the state over the next ten years.

# BUDGET NARRATIVE

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## *Agency Two Year Plan*

### **Build agency infrastructure to match how the agency works today**

#### *Information Technology Systems*

- Invest in technology to protect core agency functions of distilled spirits distribution, finance, licensing and cannabis tracking
  - Secure appropriate levels of staffing to ensure continuation of agency operations
  - Provide near and long-term redundancy for disaster recovery
  - Replace unsupported legacy software
  - Replace unsupported hardware
  - Select and manage technology solutions for new agency mandates
  - Set aside limitation for investment in IT projects and hardware and release by E-board as project stage gate approvals are received
- Redesign work processes to eliminate manual processes, reliance on excel spreadsheets, and duplicate data entry
  - Connect data from disparate systems
  - Add administrative functionality to software
  - Utilize data to inform business intelligence and decision making
- License and vendor selection, evaluation, and oversight
  - License inventory and management
  - Vendor contract selection, assessments and realignment
  - Manage Stage Gate and contracting processes

#### *Capital Construction and Space Planning*

- Identify options to accommodate growth in licensing, enforcement, and distribution including space utilization of headquarters and lease options.
- Develop a capital investment plan to maximize operations and investments over the next decade.

# BUDGET NARRATIVE

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## *Administration*

- Manage current and continue growth of the agency responsibilities through reclassification of existing personnel and selective hiring.
- Strengthen relationships with stakeholders and lawmakers to manage changing alcohol and marijuana environment.

## *Internal communications*

- Provide staff development and training to ensure consistency between divisions in charge of licensing, public safety and the OLCC sanction processes to provide for consistent practices and high levels of accurate technical support regardless of which field or regional office provides the service.
- Refine data and measures of progress on desired outcomes.
- Build agency intranet to improve employee productivity.

## *External communications*

- Increase outreach to licensees on law and rule changes.
- Prepare licensees, permittees, and retail agents for the challenges of successful compliance through the establishment of opportunities for engagement and trainings.
- Prioritize public access and transparency to information about OLCC licensing and enforcement activities and ensure robust information is available through the agency's web and social media presence.
- Implement agency internet redesign required by DAS.

## **Preserve and build state revenue**

### *Financial Services*

- Create efficiencies in tax collection, business support services and payment:
  - Replace unsupported liquor store auditor equipment and software
  - Implement online privilege tax system
  - Increase data analysis and dissemination for making business decisions
- Grow revenue through license fees to support program needs and increase revenue for state, cities and counties.

# BUDGET NARRATIVE

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## *Retail Services*

- Target retail market expansion to support customers, revenue growth and stability.
- Automate data analysis and dissemination to improve profitability.
- Improve automation of entire chain of logistics from the manufacturers' marketplace, to warehouse and shipping of inventory to retail sales transactions.

## *Distilled Spirits Program*

- Optimize staffing levels to meet current distribution demand.
- Acquire key equipment to support daily operations.
- Increase data analysis and dissemination to improve warehouse efficiency.

## **Enhance livable communities through regulation, licensing, and enforcement/compliance**

### *Regulation*

- Adapt policies and rules to match statutory changes and evolving alcohol and marijuana markets.
- Collaborate with other state agencies and industry stakeholders to refine existing rules.
- Adapt and innovate regulations to embrace digital commerce for alcohol transactions.
- Innovate with alcohol agents approaches to e-commerce for home delivery.
- Ensure the OLCC system services increase access to medical marijuana products for OMMP cardholders.

### *Licensing*

- Increase licensee outreach and education to increase rule understanding and compliance.
- Adopt, refine or replace automated process to replace manual systems, administrative process and duplicate data entry.
- Refine the Cannabis Tracking System for all recreational marijuana licensees, OMMP and hemp tracking programs.
- Minimize alcohol and marijuana licensing application, permittee, and renewal backlog.

### *Enforcement/Compliance*

- Ensure public health and safety via administrative enforcement actions.
- Cooperate with law enforcement agencies with the prosecution of illicit commercial marijuana offenses in Oregon.
- Operate a law enforcement only call center to answer questions, direct resources and provide real time investigation assistance.
- Implement OHA medical marijuana tracking through CTS and provide onsite inspections.

# BUDGET NARRATIVE

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- Continue a vigorous minor decoy operation program.
- Increase inspectors and proactive inspections of marijuana licenses including more data driven specific inspections targeting diversion.
- Target “pay to play” and other nefarious market place activities to ensure a level and fair market for alcohol.

## *OLCC Agency Programs*

The Oregon Liquor Control Commission: wholesales, distributes and contracts retail agents to sell all distilled spirits; contracts with Oregon Distillery licenses to sell their products in distillery tasting rooms; regulates all individuals and businesses that manufacture, wholesale, retail, import, export or serve alcoholic beverage to ensure compliance with state liquor laws; regulates all individuals or business that produce, process, wholesale, sell, research, or test marijuana; tracks OHA medical marijuana in the Cannabis Tracking System; tracks hemp in the Cannabis Tracking System; educates and trains liquor and marijuana licensees, alcohol server and marijuana worker permittees, the public and other groups; investigates and takes compliance action when necessary against those who violate liquor and marijuana laws; provides due process in contested cases; and provides revenues for cities, counties and the state General Fund. The OLCC also has responsibilities for the bottle bill and approves redemption centers and ensure retailers meet their obligations for redemption of redeemable containers. It fulfills these functions in ways that encourage the development of Oregon industries.

A seven-member, citizen board of Commissioners administers the Liquor Control Act and Cannabis regulation. The OLCC carries out its mission through five operational program units: Distilled Spirits, Public Safety, Administration/Support Services, Marijuana, and OMMP Tracking. The Marijuana and OMMP Tracking Programs pay for employees in their respective programs and a proportional share of agency management and expenses. Additionally, the Store Operating Expenses Program fund contains dollars for the OLCC to pay independent, contracted liquor store agents for their services operating liquor stores. The Capital Improvement Program fund contains dollars to support the infrastructure of the Milwaukie office complex, including two warehouses and grounds owned by the OLCC. The OLCC’s alcohol programs are funded through OLCC-generated revenue, such as from the sale of bottled distilled spirits, collection of privilege taxes on beer and wine, and from liquor license and permit fees and fines. The OLCC’s Marijuana Program is funded through marijuana licensee and marijuana worker permit fees and fines. The OLCC’s OMMP Tracking Program is funded through marijuana tax proceeds. In 2019-21, the agency will focus on adding capability and capacity, particularly building core technology and FTE, to support operations in both the alcohol and marijuana programs, including distilled spirits retail expansion, movement to online systems, effective use of agency facilities and IT infrastructure, enforcement and minor control goals, licensing efficiency, timely response to public records requests, and internal communications.

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## ***Distilled Spirits Program***

## ***Program 001***

The Distilled Spirits Program enables the socially responsible availability of distilled spirits in Oregon. It is a vital part of Oregon's hospitality and tourism economy and supports the manufacturing and distribution networks for beer, wine, ciders and distilled spirits. Oregon's liquor system promotes public safety and livable communities, and generates revenue by making alcohol available in a managed environment. The program makes distilled spirits available for sale by the bottle through liquor stores run by independent, contracted business people (liquor agents), appointed by the liquor Commissioners in a competitive process that balances customer service, access and revenue generation. The program regulates legal and responsible sales through the liquor stores. In addition, distilled liquor is available for sale in distillery tasting room outlets. The Distilled Spirits Program comprises the Wholesale Operations' Distribution Center, the Purchasing Division, and the Retail Services Division. The program centrally purchases, warehouses, and distributes distilled spirits to Oregon's liquor stores. It oversees the liquor agents. Under this system, the OLCC can provide a varied and balanced inventory of distilled spirit brands to the public. Customers throughout the state have a world class choice of distilled spirits available in their communities or within a reasonable distance from them at consistent prices. Through oversight of retail operations, the program ensures responsible sales in the liquor stores. Liquor agents and their customers, distillers and their representatives, and licensees purchasing spirits from liquor stores are key stakeholders of this program and serve as its partners.

### *Program focus for 2019-21:*

- Align oversight of distillery agent contracts with statutory obligations
- Target expansion of retail outlets to support customers, revenue growth and stability. Following a general statewide expansion focused on market development and consumer access in 2017-19, the OLCC will limit expansion to targeted opportunities to generate revenue and to foster unique marketplace innovations.
- Increase data analysis and dissemination to improve profitability
- Foster increased agent participation in system governance
- Open increased channels of agent communication, education and input from the hospitality and tourism sectors
- Communication and education about retail premises violations
- Publish consumer magazine to support statewide liquor and hospitality sales and service.

## ***Public Safety Services Program***

## ***Program 002***

The Public Safety Services Program protects the public safety, supports livable communities and enables economic development through the administration and enforcement of liquor and marijuana laws. The program regulates the manufacture, distribution and sale of alcoholic beverages, the production, manufacture, wholesale, testing, research, retailing, and tracking of marijuana, and more recently the tracking of OMMP medical marijuana and hemp. It builds partnerships with local law enforcement, moderation groups and



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licensees. The program comprises four divisions: License Services Division, Public Safety Division, Alcohol (& Marijuana) Education Division, and Administrative Policy and Process Services Division.

The Public Safety Services Program works to license only qualified people and businesses to sell alcohol and marijuana and to ensure their compliance with liquor and marijuana laws. Program staff work extensively with licensees to help them understand and comply with the laws that govern them; training and educating them in processes and laws is OLCC's first strategy to gaining liquor and marijuana law compliance. Staff also works with neighborhood, civic and business groups, the general public, schools and local governments to educate them about liquor and marijuana laws and to gain their perspective on a variety of issues. Additionally, the program ensures that people who sell or serve alcohol or work in the marijuana industry take the mandatory education course to obtain their permits, and that the curriculum is effective, accurate and reflects current laws and policies. The hospitality industry (including restaurants, taverns and other businesses selling and serving alcohol at the retail level); beer and wine wholesalers and distributors; the alcoholic beverage industry, licensees of recreational marijuana, and OMMP registrants and hemp growers subject to tracking are customers of this program. Neighborhoods, communities, local law enforcement, moderation groups and local government also have interest in this program and serve as its partners.

## *Program focus for 2019-21:*

- Ensure public health and safety via administrative enforcement actions.
- Collaborate with federal, state and local law enforcement to protect Oregon's legal recreational marijuana market.
- Cooperate with law enforcement agencies on the prosecution of illicit commercial marijuana offenses in Oregon.
- Operate a law enforcement only call center to answer questions, direct resources and provide real time investigation assistance.
- Implement OMMP medical marijuana and Hemp tracking through CTS and provide onsite inspections.
- Continue a vigorous minor decoy operation program.
- Provide greater management controls to achieve coordination of field offices activities and compliance outcomes.
- Increase accountability through consistent records management.
- Increase licensee outreach and education to increase rule understanding and compliance.
- Replace manual systems and minimize duplicate data entry with automated processes.
- Minimize license application, renewal, and permittee backlog.
- Refine process for sanctioning minor and major marijuana administrative violations.

# BUDGET NARRATIVE

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## ***Administration and Support Services Program      Program 003***

The Administration and Support Services Program (usually called the *Support Services Program* for ease) provides the infrastructure to fulfill the liquor commission policy direction, and for OLCC programs to provide services to its customers and stakeholders. The program provides a means to communicate and collaborate with external stakeholders. It provides the OLCC with an internal infrastructure to create and implement organizational structure; ensure accountability and stewardship; and provide the tools and supplies for an efficient and safe workplace. Functions include setting and implementing policy, providing public information, internal and external communications, hiring staff, providing fiscal accountability and recordkeeping, administering privilege tax collection, providing information technology services, stewardship of facilities, business continuity, internal auditing, staff training, labor relations, commodity purchasing, personal property control, building and equipment leasing, motor pool management, physical plant and building maintenance, mailroom services, and central supplies. OLCC's internal users of these services are the program's customers. Additionally, external stakeholders are customers -- including legislators, local governments, law enforcement, the alcohol and marijuana industries and the hospitality industry. The media is also a customer of this program.

### *Program focus for 2019-21:*

- Invest in technology to protect core agency functions of distilled spirits distribution, finance, licensing and cannabis tracking.
- Redesign work processes to eliminate manual processes, reliance on excel spreadsheets, and duplicate data entry.
- Utilize data to inform business intelligence, policy analysis, and decision making.
- Scope future capital investments and return on potential investments for continuity of operations.
- Build agency intranet to improve employee productivity.
- Increase communication with all constituencies.

## ***Store Operating Expenses Program      Program 005***

The OLCC contracts with individual and private business people, to operate exclusive and nonexclusive liquor stores and distillery tasting rooms around the state to make distilled spirits available in a managed and socially responsible manner. These independent contractors (called *liquor agents*) receive funds from which they pay all store expenses, including rent, utilities, store fixtures, remodeling, moving and staffing expenses. From the net, they fund their own salary and any benefits or retirement savings. The Store Operating Expenses Program fund contains the dollars the OLCC distributes to liquor agents to operate the stores and a commission for sales in distillery tasting room outlets. Both the shopping public and business people with licenses to sell distilled spirits by the drink are customers of the liquor stores. The shopping public are customers of the distillery tasting rooms.

# BUDGET NARRATIVE

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## *Program focus for 2019-21:*

- Review retail contracts, classifications, and compensation to stimulate an increased quality in retail business appointments, store quality improvements, business practices, and stable growth in revenue
- Provide annual training for agents and their staff to better overall business practices and knowledge about liquor products, and
- Facilitate regular communications with the agents about liquor industry trends and data that can positively impact agent store operation.

## ***Capital Improvements Program***

## ***Program 088***

Through OLCC's Capital Improvements Program, the agency provides effective stewardship of OLCC-owned building and grounds. The OLCC owns its Milwaukie office and warehouse complex, which includes the distribution center for all bottled distilled liquor. The distribution center comprises two warehouse facilities. The entire campus houses approximately 248 employees; 80 employees are located in eleven different leased field offices. Each biennium, the OLCC completes regular maintenance and repairs per its ten-year plan, and completes major projects as provided for by the Legislatively Adopted Budget.

## *Program focus for 2019-21:*

- Implement the Agency's capital improvement program.
- Develop a capital investment plan to maximize operations and investments over the next decade.

## ***Marijuana Regulation Program***

## ***Program 004***

In November 2014, Oregon voters approved Ballot Measure 91, which legalized the sale and use of recreational marijuana in Oregon; tasking the OLCC with regulation. Subsequent legislation in 2015 and 2016 further defined and expanded the scope of regulation, including the addition of license types, and allowing medical products to be produced, processed, and sold through the OLCC system. This responsibility resulted in an added focus of the OLCC, requiring adoption in a very short timeframe to adopt marijuana regulations relating to growers, wholesalers, processors, retailers, laboratories, marijuana worker permits, and research certificates. In 2015-17 the focus in this program was on hiring and training staff, agency integration, interagency coordination (OHA, Department of Agriculture, and Department of Revenue), creation of processes and procedures, licensee education and licensing. A major undertaking was the development and implementation of online systems including the Cannabis Tracking System, License Application System, Packaging & Label Approval System, and Marijuana Server Permit Education and Application System. The

# BUDGET NARRATIVE

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Program was responsible for staffing the Cannabis Best Practices Environmental Task Force and producing a DUII report for the legislature. In 2017 and 2018 the marijuana program was again impacted by multiple changes in statute which added responsibilities for consumer privacy, hemp processing, marijuana tracking and regulation, hemp tracking and OMMP registrant tracking, and labeling. Changes in statute resulted in the need to modify the agency's electronic systems, hire and train additional staff, policies, procedures and rules and significant outreach to existing licensees and applicants.

In 2019-21, the program focus will continue on agency integration, interagency integration, enforcement, rulemaking, licensee education, licensing, compliance, and the production and analysis of data from the Cannabis Tracking System to aid in auditing of tax collections in conjunction with the Department of Revenue and compliance activities. Processes and procedures will be refined as statutes and rules change and as the program gains experience. Adaptability, transparency and public and industry engagement will be key to the development of this new industry, public safety, and community livability.

With significant changes in the medical production of marijuana, the OLCC must work to ensure access to marijuana for medical conditions for which use is considered beneficial as supported by medical evidence with some positive benefit of treatment such as: cancer and use in the treatment of associated nausea, pain associated with glaucoma, veterans with post-traumatic stress disorder or PTSD, use for seizures in children and adults, and for the reduction of opioid use for pain management under a physician's care.

The OLCC works closely with its partner agencies to administer this program:

- Oregon Health Authority (Oregon Medical Marijuana Program regulation, testing standards, ORELAP certification, label requirements, THC concentration limits)
- Oregon Department of Revenue (taxation, audit)
- Oregon Department of Agriculture (certification of kitchen and weight scales, pesticide use)
- Oregon Department of Water Resources (regulatory authority of water use in Oregon)

The marijuana program is funded solely from marijuana licensee fees and fines, paying for marijuana program expenses and personnel including its proportional share of agency-wide shared management, support staff, and expenses. The Department of Revenue collects and distributes marijuana taxes.

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## *Program focus for 2019-21:*

- Continue integration of marijuana enforcement activities with Public Safety Services Program.
- Continue integration of marijuana licensing activities with Public Safety Services Program.
- Coordinate government to government policy issues.
- Refine and streamline marijuana rules, policies and procedures.
- Identify needed technical statute changes and work with the legislature to achieve them in 2019.
- Provide for ongoing data reporting.
- Ensure the recreational system is servicing medical patients and their unique needs.

## ***OMMP Tracking Program***

## ***Program 006***

OLCC's Medical Marijuana Tracking Program results from the passage of SB 1057 (2018) which requires that OMMP medical marijuana growers, producers, and retailers to be tracked by OLCC's cannabis tracking system. OLCC was given the responsibility to administer the tracking and to perform inspections to assure that OMMP marijuana is properly accounted for. Violations are reported to OHA for enforcement.

## *Program focus for 2019-21:*

- Continued hiring and onboarding of staff.
- Refinement of policies and procedures.
- Implementing OMMP tracking program.
- Continued registrant education and outreach.
- Analysis of Cannabis Tracing System data.
- Performing registrant inspections.

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*2019-21 Governor's Budget - OLCC Program Summary:*

OLCC Programs	Other Funds Limitation	Positions	FTEs
Distilled Spirits	\$23,293,627	79	79.00
Public Safety Services	\$27,273,997	114	112.00
Administration & Support	\$24,528,225	70	70.00
Store Operating Expenses	\$144,961,847	0	0.00
Capital Improvements	\$227,943	0	0.00
Recreational Marijuana	\$19,044,126	68	68.00
Medical Marijuana - OMMP Tracking	\$5,623,748	23	23.00
<b>TOTALS</b>	<b>\$244,953,513</b>	<b>354</b>	<b>352.00</b>

**Oregon Liquor Control Commission is Focused on Business Success and Creating a Fair Marketplace:** The OLCC's role is to create and enforce responsive and well-defined regulations that support business innovation, create fair markets, and provide education and enforcement services that keep communities and people safe. The plethora of complex policy and regulatory issues in the alcohol and marijuana environmental sections, described below, will challenge the agency in 2019-21. E-Commerce, trade practices, retail expansion, and agent compensation discussions are likely to dominate the policy landscape for alcohol. Implementation of recreational marijuana, OMMP marijuana, and hemp programs will continue to generate significant policy and regulatory work as the agency works to maintain a legal cannabis market, expand services to meet the needs of medical marijuana cardholders, prevent diversion from the legal market, and keep marijuana out of the hands of children. Market consolidation and licensing complexities combined with data analysis will continue to fuel the growth in need for technology and staff.

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## *Alcohol Environmental Factors:*

### *OLCC's Sales Produce Major Revenue for State and Local Services*

**Alcohol Sales Are a Significant Revenue Producer for Oregon's State and Local Government Programs.** During the 2019-21 biennium, the Governor's budget estimates OLCC will collect \$1.5 billion in revenue from four primary areas: 94.5% of the agency's revenue comes from sales of distilled spirits, 3% from collection of wine and beer tax and 1% from liquor license fees and 1.5% from marijuana license fees; \$1.5 billion will come from alcohol sales, license fees and fines. A total of \$598.3 million is the estimated distribution to state and local government programs – a critical resource for education, health, and public safety.

### *Oregon Market Driven by Competition and Consumer Choice*

**Distilled Spirits in Oregon are Capturing Higher Market Share of Alcohol Sales:** Oregon's spirits market is competitive, filled with a selection of consumer choices and generally matching or exceeding national trends for premium product sales. Over the last several years, the Distilled Spirits Council of the U.S. (DISCUS) has observed that per capita consumption of all alcoholic beverage types combined has remained flat nationally but has risen in Oregon since 1995, and distilled spirits has captured more of the alcoholic beverage market share in Oregon. This shift continues in Oregon and across the nation. Distillers' increased national marketing and advertising has led to greater consumption of spirits. Distillers' premium and super-premium spirits in American whiskey and Tequila has driven much of the recent growth in distilled spirits.

**Oregon Consumers Choosing Premium Brands Among a World Class Offering of Products:** Distilled spirits customers' preference for premium brands continues to increase since a recession-driven shift to less expensive items. In 2017, over 4,100 different products were available to consumers and sold through the Oregon liquor system. The warehouse regularly stocks 2,000 items and in 2017 the agency filled 22,314 special orders for 2,100 additional items. The special-order process is particularly important to small Oregon Distillers as it provides a unique to Oregon distribution channel that enables these distillers to build brand recognition.

**Oregonians Choose Craft Products Produced in Oregon:** Oregonians support local products in the marketplace. Oregon craft distillers contribute to state revenue growth and are an important source of product diversity in Oregon's market. Oregon spirits account for 13% of annual liquor sales in the state, making them an important factor both to state revenue and distributions to local governments. The OLCC system provides important access to the entire statewide market for craft distillers' offerings distributed statewide through the OLCC warehouse. This is an important market advantage compared to other states. The OLCC recently reduced cost for small

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distillers by allowing them to serve local markets without first shipping to the Portland warehouse, thereby creating new efficiencies for getting local products to local markets.

## *Oregon Sales of Spirits Continues to Grow*

It is important to be aware of the economic, business, regulatory, and other environmental factors that affect sales. A major issue facing the OLCC's distilled spirits program is how to manage resources and gain efficiencies to keep pace with the changing, growing marketplace within the state budget framework. The OLCC has applied several strategies to this challenge and sales performance shows the strategies' success.

The national and Oregon distilled spirits sales trends that evolved in the last two biennia have continued to grow and retail prices for distilled spirits continue to increase modestly. Distilled spirits sales in Oregon are affected by demographic and market forces similar to those in the national environment. Oregon case sales will continue to increase in 2019-21. The OLCC expects a growth rate of 2.5% percent per year in case sales during the 2019-21 biennium. In 2009-11, people were "buying down"; that is, buying less expensive brands than in the recent past. Since 2014, OLCC has seen the average price per bottle increase from \$16.56 to \$17.24. For 2019-21, the agency is projecting an annual sales growth rate of 5.4 percent using econometric forecast models tying sales to population growth.

**Sales of Spirits in Oregon Reflect National Sales Trends:** Sales of distilled spirits in Oregon reflect sales patterns on a national level. Domestic whiskeys are the sales leaders followed by vodkas. The major brands are the biggest sellers with about 400 products accounting for over 75% of the sales revenue. During FY 2017, over 4,100 different products were sold through the Oregon liquor system. Oregon-based spirits account for 13% of annual liquor sales in the state making them an important factor both to state revenue and local communities.

**Liquor Sales Recover after Great Recession but Percentage of Consumer Sales Still Higher than Licensee Sales:** Before the Great Recession (starting in 2008), liquor sales revenue had increased at an average rate of 7% during the previous decade. After the recession began, the liquor sales revenue declined to an average annual increase rate of 2%. Over the past five years, liquor sales have resumed a 5% annual growth rate. The volume of liquor as represented by case sales, which had increased at an average annual rate of 5% during the previous decade, went to almost 0% after the recession. The implementation of the 50¢ surcharge helped maintain positive revenue growth after the recession while volume growth was negligible. Since the economic recovery, case sales have resumed at an annual average increase of 2.5%.



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During the Great Recession the share of liquor sales to consumers increased relative to on-premises sales at licensed establishments. The percent of sales to licensees dropped from 29% in 2007 (prior to the recession) to 24% in 2013 and has not recovered, indicating that the increases in liquor sales have been driven by consumers rather than bars and restaurants. Liquor sales growth for licensees (bars and restaurants) went negative in 2009 and 2010 as many businesses were affected by the Great Recession but has since recovered showing average annual increases of 3.0% since 2013.

***Factors Influencing Oregon Sales:*** The OLCC carefully watches trends and factors that influence the market within the state. One development is the dramatic and enduring positive affect the State of Washington’s liquor privatization has had on boarder sales. A new development is a federal government tax break for distillers.

***Washington Privatization Continues to Boost Sales in Oregon:*** A ballot initiative changed the Washington liquor system in 2012. The combined effect of revenue replacement fees along with private wholesaler and retailer markups raised liquor prices about 30% over pre-privatization levels and created a significant differential with Oregon liquor prices. The impact to Oregon was that liquor stores along the Washington state line saw an average increase of 34% in sales, which has been maintained. Oregon liquor stores do not track out-of-state purchases, so it is not possible to know exactly how much revenue was generated as a result of the Washington privatization. A comparison of before and after sales for stores near the Washington state line suggests, however, that as much as \$15 million in additional revenue may have been added annually to Oregon sales.

***Craft Beverage Modernization Act Cuts Federal Excise Taxes:*** The Craft Beverage Modernization Act was part of the 2017 Federal Tax Cuts and Jobs Creation Act passed in December 2017. It included the first reduction in federal alcohol excise taxes since the Civil War. The federal excise tax on distilled spirits was reduced from \$13.50 per proof gallon (one gallon that is 50% alcohol) to \$2.70 per proof gallon for the first 100,000 proof gallons, \$13.34 up to 22,130,000 proof gallons and \$13.50 for production above 22,130,000.

This represents an 80% decline in federal excise tax for smaller distilled spirits producers and a decline in excise taxes of between \$1.1-\$4.6 million for large producers and importers of distilled spirits. This is in addition to lower corporate income tax rates that large distillers will enjoy from other provisions of the tax. One major industry player experienced a 1.7% decline in effective tax rate for FY 2018 and anticipates a further 7% drop for FY 2019.

At an average price per bottle of \$17.84, the excise tax decrease for a small producer represents about 20% of the total cost to OLCC of an average 750 ml bottle of 80 proof liquor. Analysis of 2017 bottle prices compared to 2018 bottle prices indicate no systematic reduction in producer prices has been passed on to OLCC and Oregon consumers, either from smaller craft producers or major vendors. However, notable capital investment in storage facilities to age bourbon and whiskey suggests that this reduction is fueling capital investments in meeting future demand for both large and small producers.

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## *Commission Leadership Creates a Culture of Accountability for Change*

OLCC Commissioners and agency leadership continues to focus on creating a culture of accountability for change throughout the organization. A key focus is aligning rules, regulations, and enforcement, and utilizing education to increase compliance in order to both protect public safety and support the success of businesses, the creation of jobs throughout Oregon, and the expansion of the retail footprint. This requires enhanced efforts to reach out to the local agencies and state partners to work on community-based solutions.

**Balancing Convenience and Economic Development with Public Safety:** In the 2019-21 biennium, the agency will continue retail expansion efforts to increase customer convenience and promote economic development through the creation of new businesses. Expansion efforts have led to discussion on whether the number of outlets selling distilled spirits is adequate to meet demand and if not how many more outlets can the state open without heightening public health concerns related to over consumption of alcohol. The challenge of balancing convenience, economic development and public safety has always been a critical mission of the agency. Growing the agency's capacity to communicate directly with communities and licensees that sell and serve alcohol and expanding the capacity to inspect and enforce its regulations in the field are primary tools to achieve a balance between its responsibilities and achieve greater safety in communities.

While the sale of liquor generates state revenue and fuels a strong hospitality and entertainment economy that is important to citizens and tourism, alcohol has high societal health and safety costs. Other public health services have the primary responsibility of addressing the negative effects of over consumption and law enforcement in every community deals with the associated violence and traffic deaths related to alcohol. The OLCC sees expansion of its enforcement capabilities as vital to keeping communities and people safe through education and regulation of the sale and service of alcohol. Communication and partnership about central issues and problems caused by alcohol are part of accountability for change and the OLCC's role to help achieve it.

**Underage Drinking Continues to Be a Serious Problem:** Underage drinking continues to be a serious problem across the nation, and in Oregon, though the country has been able to affect a downward trend in recent years. The OLCC's number one public safety priority is preventing underage drinking. The OLCC realizes it cannot adequately address the problem alone but can be a major part of the solution by ensuring alcohol is not available to minors from licensed premises.

The Public Safety Services Program works in partnership with a variety of entities to increase communication between agencies and the public. The program staff have been active with the Governor's Advisory Committee on DUII, the Governor's Alcohol and Drug Policy Committee; National Liquor Law Enforcement Association; Oregon Chief of Police Association; Office of Mental Health and

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Addiction Services Department; Oregon Lottery, local law enforcement agencies, State Police, and city and county government agencies.

Currently the Public Safety Services Program has over 14,000 retail businesses such as restaurants or convenience stores that serve or sell alcohol directly to the public. In addition to working with licensees, Public Safety Services staff oversees more than 165,000 alcohol service permit holders. The Education Division of the Public Safety Services Program administers a mandatory clerk-training course, a voluntary seller training course, and the Responsible Vendor Program. The staff also designs and develops special educational projects focused on youth which are distributed through print and social media.

One of the primary tools of the Commission in its work to support public safety is expansion of its ability to communicate directly to communities and licensees that serve communities. The OLCC believes that it can improve community safety by using data to keep communities aware of growth in alcohol related sales and service problems locally. Communication coupled with an ability to complete inspections and necessary enforcement is a central combination for the agency in meeting its responsibilities to keep people safe.

**A Mission to Match its Responsibilities:** The Commission and agency worked with all its employees to define its agency wide understanding of the responsibilities and services it provides to the state. This was important defining work for establishing a new culture of responsibility for how all employees and leadership carry out their jobs on behalf of the citizens of Oregon and the Commission. This mission took into account new responsibilities for marijuana and recognized the broad responsibilities of the agency; this contrasted with its old prohibition era alcohol mission focused on regulation of just sales and service. It is simple and to the point. The laws of Oregon detail OLCC's responsibilities. Interestingly the agency mission statement does not focus on generating revenue, the calling out of any regulation, or other specific responsibility of law. This mission is notable for its focus on service to the success of the economy and people. For the employees of OLCC, it defines our purpose.

**Mission of the OLCC:** Support businesses, public safety and community livability through education and the enforcement of liquor and marijuana laws

**Minimizing the Impact of Retail Expansion on Existing Liquor Agents:** The Commission's concern for balancing the expansion of liquor outlets with the impact on existing businesses is a direct example of its commitment to be accountable for change. The Commission considered the potential negative impact on existing liquor stores in their deliberations for the appointment of new stores. First, the Commission provided existing agents opportunity to participate in the expansion process and some existing agents were successful applicants along with newly created liquor business operators that were welcomed into the system through appointment by the Commission. The 18 expansion stores generated \$27.0 million in additional sales; however, there was a reduction of \$5.4 million in nearby stores. This resulted in a \$21.6 million net sales gain within all market areas. The Commission is pleased with the results and

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will continue to monitor sales trends, share them with agents and the legislature, and incorporate the findings into future location selections.

## *Adapting to Innovations in Commerce, Customer Expectations and Creating Fair Markets*

***E-Commerce transactions involving Beer, Wine, and Cider:*** Consumer demand for access to goods and services through online tools that provide both convenience and variety is skyrocketing. Consumers are interested in including alcohol items in their orders when purchasing groceries or meals for home-delivery. Businesses that own and operate e-commerce tools like apps and websites are stepping up to meet consumer demand for home delivery. Many of these market actors would like to facilitate alcohol transactions and provide alcohol delivery as a part of their services. The operators are using a variety of applications and web-based tools to facilitate online alcohol transactions in other parts of the country and they would like to do so in Oregon. However, most do not hold liquor licenses in Oregon. Because the OLCC provides a retail system for the sale of distilled spirits, these digital operators are focused on facilitating alcohol transactions involving malt beverages, wine, and cider and asking the OLCC for guidance how they can provide alcohol transaction facilitation and delivery services in Oregon. Oregon law allows liquor licensees to deliver beer, wine and cider to consumers in certain circumstances. OLCC has worked proactively with stakeholders to fit their delivery models into the existing legal framework. However, some companies that utilize private contractors may not be able to adapt their business models to existing state requirements.

This is a new and exciting area of regulation for the OLCC and the Oregon marketplace, but the existing statutory framework defining conduct qualifying as a “sale” of alcohol in Oregon is written broadly and may preclude some of these e-commerce actors from facilitating legal alcohol transactions in Oregon, without a license. A primary goal of many of the e-commerce actors seeking to operate here is to connect existing retailers that hold liquor licenses in Oregon with Oregon consumers through their apps and web-based tools. In some cases, the method for connecting the licensees with the consumers presents issues for the e-commerce actors under the current statutory scheme.

In Oregon, a business that “sells” alcohol must have a liquor license and the current licensing structure set by state statute does not include a license option that would fit the needs of all e-commerce businesses. This frustrates some participants who would benefit from the alcohol transaction services that could be provided by these e-commerce tools. Importantly, it frustrates liquor licensed businesses that would like to use third-party apps and websites to manage orders, payment and delivery to customers that are demanding the service. Digital operators are anxious to receive this guidance so they can determine whether it is feasible for them to legally enter the Oregon market to provide alcohol transaction services under the existing statutory framework. While the OLCC could consider rules modifications to work on the edges of this larger commerce issue, it does not have the ability to work around the central prohibitions of state law related to sales without a license. The legislature could work with interested parties and regulators to fashion a

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solution to the issue. Possible options include modifying the statutory definition of “sale”, designing a new license-type, or defining a set of criteria to use to distinguish and allow these types of businesses to enter the alcohol stream of commerce.

***E-Commerce for Spirits:*** App and web-based alcohol shopping for beer, wine, and cider will be present in the Oregon market and, depending on state regulation, will provide varying degrees of service to customers and businesses. This creates unique challenges for OLCC given its responsibility to oversee sales of spirits in this changing consumer environment. Customer’s expectations are important in private business, to OLCC businesses, and the independent agents that sell spirits. Business growth and relevancy is driven by the ability to provide innovative products that reach customers conveniently. Customer convenience continues to be one of the reasons for the expansion of the OLCC agent store system in both traditional and non-traditional outlets.

The spirits market and OLCC retail stores are not insulated from the strong consumer trend of shopping from home and home delivery. Today, shoppers across the globe are purchasing products online for delivery to their homes or to pre-order products for one stop pick-up. The internet offers widespread variety and its use is disrupting traditional brick and mortar retail businesses. As the exclusive provider of spirits in Oregon in an alcohol control state, the OLCC regulated system may need to adapt its distribution system to preserve revenue and meet consumer expectations by including e-commerce as a consumer choice in addition to shopping in independent agent liquor stores. Over the past decade the stock of OLCC outlets through private agents is increasingly catering to customer preferences and experiences. Tremendous investment in store improvements have been made in the last three years with changing policies of the OLCC and greater confidence in its stability as an institution; In 2018 the OLCC was recognized as the best-of-the-best for retail innovation among its peer states by *Stateways* magazine. The legislature has invested in its operations and facilities in order to serve the state consumer into the future. All of this is in recognition of the tremendous asset the OLCC is as a revenue producer for the state. As a state with an overall limited tax and revenue base, state-controlled liquor distribution is likely to remain a central feature of Oregon’s liquor future.

These e-marketing platforms have various business models and work to comply with prohibited activities in federal and state law. OLCC is in position over the next two years to explore, with the independent agents that sell liquor and the legislature, its future with respect to online ordering and delivery of spirits to the home. It is an important and delicate discussion for shaping the desirability of the system for customers and to preserve market share and revenue generation. Financial transactions and visualization of inventories on an app or website defies existing technical and legal applications of concepts such as financial assistance, advertising, sales, and soliciting related to the sale and service of alcohol. These online services also blend the careful separation in law between the three-regulatory tiers. Retailers, distributors, and manufacturers are only allowed to engage in specific activities, yet services on apps and websites sometimes look like an amalgamation of all three tiers without careful examination of how they are structured, how payments are technically made, who actually makes a sale, fills an order, or makes a delivery.

The agency is up to the task of creating actionable options for the public, Commission, and legislature to consider. The OLCC must work with its agents to make sure that any system design is synergistic with agent’s sales of liquor and that full verification that a legal

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adult is accepting the spirits at the home occurs. There are a variety of system designs that could ensure age verification and that compensation from the online system includes agents in the revenue stream of delivery to the home.

***Trade Practice Regulation:*** Post prohibition alcohol law and regulation created a three-tiered system that does not allow one area of business to engage in other areas of business. The three tiers are the manufacturers that make the distilled liquor, wholesalers that distribute distilled liquor, and retailers that sell distilled liquor. Statutes were put in place to control the monopolization of the industry by manufactures and wholesalers of alcohol and to address issues of historical corruption and criminal association within the industry. Other than the separation of the tiers, one of the most significant controls placed on industry was to prohibited financial assistance between the three tiers; this prohibition was put in place to create level planning field.

Many states are mired in deep historical corruption and competition to gain market advantage in the liquor business. Oregon does not have that history, nor has it had a reputation of being a “pay-to-play” market. But nationwide the Alcohol Taxation and Tobacco Bureau (TTB) that regulates liquor on behalf of the federal government has engaged in a renewed enforcement focus on trade practices. The OLCC does not have a reason to believe trade practice violations are prevalent but it does believe that now is the time to work with the industry to ensure a professional ethic and level playing field for all the business that work in the Oregon marketplace. Even through there are no documented violations in recent years in Oregon, the OLCC has detected an increased level of concern about this practice in its discussions with a number of licensees, brokers, and manufacturers that sell, market and make spirits. Unfair and unethical trade practices skew competition and it is the job of the OLCC to ensure a level playing field.

OLCC is taking action to get in front of the “pay-to-play” issue with strong support from its industry partners. The agency’s strategy is to enlist the industry itself in communicating the need to play by the rules. It will encourage communication about the importance of providing the agency information and tips when trade practice violations occur or are suspected. Prohibited activities include action such as solicitation of sales, providing financial incentives, or the giving of gifts and gratuities such as gifts of professional soccer or basketball tickets, televisions, displays, cash for providing shelf space or to carry a brand, or vacations.

## ***Serving a Growing Swath of the Oregon Economy and Jobs***

The OLCC serves a business and consumer sector that reaches every corner of Oregon. The agency’s licensees fuel a hospitality and entertainment industry that creates jobs and business opportunities throughout Oregon, including rural Oregon where jobs are often scarce. Oregon’s craft distilleries along with wineries, who produce top tier wines of international note, and craft beer brewers that produce an incredible array of products are fueling Oregon’s reputation for tourism and unique dinning. These businesses often utilize Oregon grown agricultural products in their businesses, from the grapes of the Willamette Valley and Southern Oregon, across the wheat fields of Eastern Oregon, to the hops grown along the pathway of the Willamette River. The focus on craft processes and Oregon

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grown products creates a lure and special vibrancy in bars and restaurants throughout the state. This creates an important cluster of the economy that supports jobs and economic opportunity in urban and rural Oregon as well as enjoyment for Oregonians and visitors that come to experience Oregon's natural craft products, and to enjoy the hospitality of the businesses that welcome them.

**Oregon Beer, Wine, and Distillery Manufacturers Compete for Market Share:** Oregon's alcoholic beverage manufacturers compete for businesses in Oregon communities, statewide, and in national and international markets. Across the spectrum of beverages, Oregon manufacturers produce many high-quality products and exclusive alcoholic beverage experiences. This is an industry that thrives on innovation and the OLCC works with manufacturers to enable the introduction of new and creative offerings in this sector.

**Oregon Liquor Stores Serve the Oregon Consumer, Oregon's craft markets, and the entire hospitality economy:** Agent liquor stores play a vital role in providing services to Oregon's hospitality industry, through the sales of Oregon's craft products and high-quality products from national and international manufacturers. Agent stores deliver a diverse selection of distilled spirits to bars and restaurants, many of whom differentiate themselves by focusing on locally sourced craft cocktail preparations for their patrons. Through annual OLCC agent trainings, agents have gained insights into the products from master distillers and sales experts. Increasingly, agents are making major investments to improve the shopping environment for Oregon customers, and their knowledge about their community places these small businesses in a unique position to be promoters of the cultural aspects of Oregon's thriving hospitality and entertainment businesses. Agent's knowledge of product selection serves their customers well and subsequently increases their earnings and profits. They know their customers, and their sales have generated billions of dollars to fund state, county and city services over the decades.

The OLCC recognizes the importance of agents as the engine of liquor sales which create state revenue. It's to OLCC's and the state's advantage to ensure the system of stores is profitable for hard working retailers. It is also important that compensation is fair and recognizes the independence of these small business contract agents who assume both the opportunity and responsibilities of liquor sales in Oregon.

## ***Marijuana Environmental Factors:***

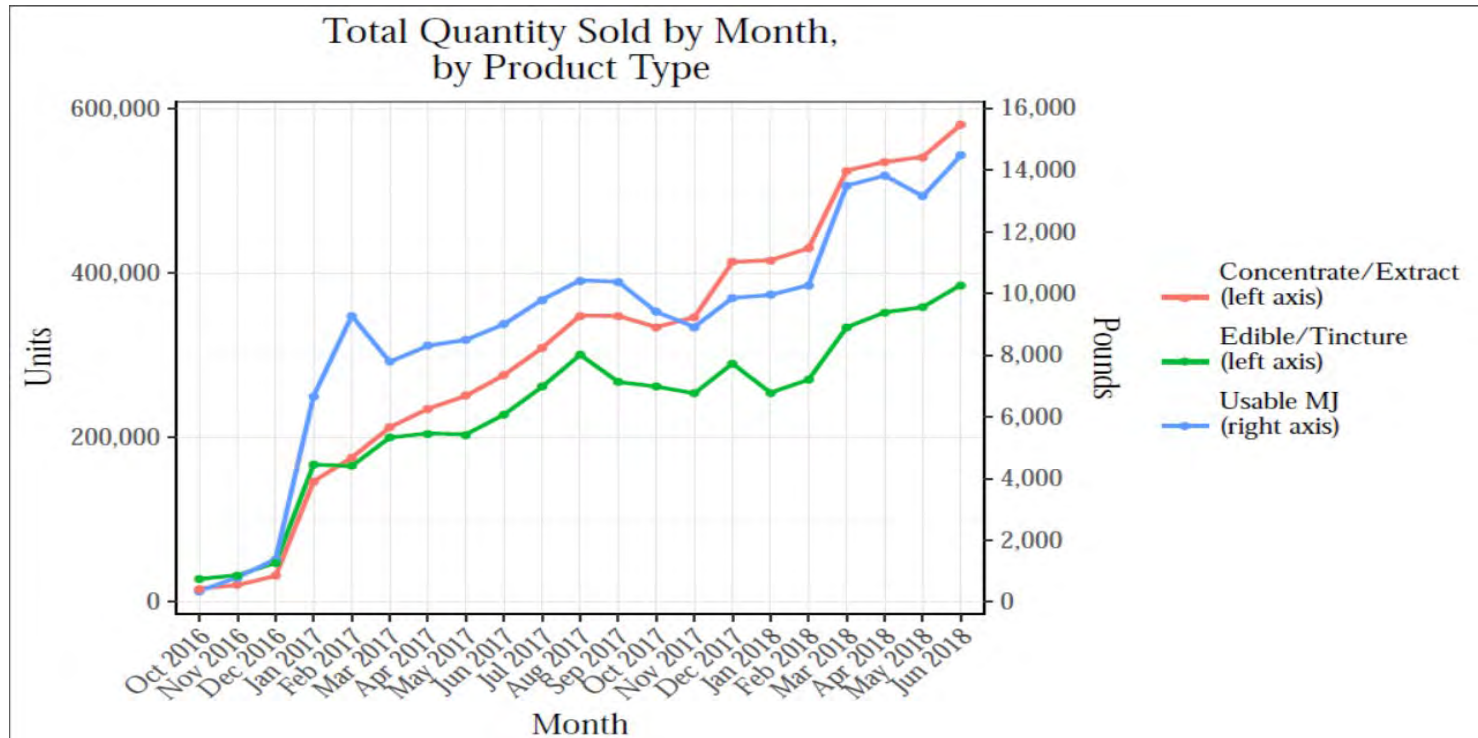
### ***Oregon Successfully Establishes a Legal Cannabis Market for Oregonians***

Oregon was well poised to establish a comprehensive consumer market for cannabis after the passage of Measure 91. Oregon's legal regulatory system is providing a growing selection of innovative product choices for customers. Sales of marijuana have generated \$173.1 million in tax dollars for public services since the program's inception. Marijuana sales are expected to generate \$202 million in tax collections for the 2019-21 biennium.

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## *Oregonians have access to a wide variety of superior products at low retail prices*

Oregon now has a robust supply chain in place — growers, testing labs, processors, wholesalers and retail licensees are linked together through the Cannabis Tracking System to efficiently move supplies of tested products to the Oregon consumer. This development, and superior quality control in the legal system, is creating the conditions to fully displace old illegal market alternatives within Oregon.



Legal consumer access was the central outcome sought by Ballot Measure 91 and that central aim of policy has largely been achieved. The earned revenue streams from fees and taxes will be more than sufficient to evolve second generation systems and introduce additional controls to improve regulatory efficiency. Cannabis clearly is a growing and important sector of the Oregon economy fueling the creation of jobs and tax revenue for government services at the state and local level.



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## *Annual Sales of Retail Cannabis Nearly Match Spirit Sales in Oregon*

The growth of Oregon's market has been rapid. A comparison of the annual retail sales of cannabis products shows that these sales nearly match sales of spirits in Oregon. Annual retail sales of marijuana were \$588.0 million in 2017 and this compares to total annual retail sales of distilled spirits of \$ \$626.1 million in the same year. The rise of the marijuana market has been nothing short of dramatic.

**Revenue Generation Comparison:** Through the end of the current biennium, Oregon's 17% sales tax on marijuana has generated \$206.7 million in revenue. This compares to the revenue generated from alcohol distilled spirits sales and licensing of \$544.0 million. These revenues combined with the proceeds from a 3% local cannabis tax directs millions of dollars to local government budgets. Many cities and counties continue to exercise their ability to prohibit marijuana businesses within their boundaries, but most jurisdictions that allow sales have chosen to take advantage of their ability to impose the maximum local sales tax of 3%.

## *Expanding Services to Meet the Needs of Medical Marijuana Cardholders*

Oregon's recreational market is becoming a full-service supplier as the legislature allowed retailers to produce and sell higher dosage, medical grade products to OMMP patients and caregivers. Additionally, OMMP patients and caregivers do not pay tax on any marijuana items purchased at OLCC retailers. The OLCC system is medical patient friendly. Currently approximately 13% of retail sales are made to medical cardholders.

**Creating a Patient Friendly OLCC System:** With significant regulatory changes in the oversight of Oregon's medical grow system many OMMP patients may lose or have already lost their existing relationships with a medical grower. Almost all OMMP medical dispensaries have converted to OLCC retail marijuana stores that sell both recreational and tax free medical grade marijuana products. For medical cardholders the OLCC system is becoming a viable and growing alternative for access to medical products. Improving access for medical cardholders presents an opportunity to serve patients that have found cannabis effective for relieving their medical conditions. Serving OMMP cardholders is an important objective for the OLCC system and increasing sales of cannabis to medical cardholders will be the primary signal that efforts to improve access are working.

**Refining Medical Use:** Oregon's newly created Cannabis Commission is charged with making recommendations on a framework for future governance of OMMP. As recommendations come forward, the OLCC will tailor its rules to facilitate patient access to medical products useful for treating or managing certain health conditions. As well, the OLCC is prepared to make changes to help a defined population of low-income patients gain access to medical grade products through a system of not-for-profit retail distribution or administration of programs that provide for subsidized access. Supporting low income patients is not explicitly addressed in the current OLCC market, however, the OLCC continues to search for opportunities to improve patient access.

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**Responding to Research and Trends for Medical Marijuana:** The consideration of policy options would certainly be aided by research and medical evidence of effectiveness. There remains a lack of research in the U.S. but there is a growing consensus that for certain medical conditions marijuana is beneficial. Oregon is an ideal position to be a leader in the area of research when federal constraints give way.

**Exploring Medical Cannabis Use:** Across states, and certainly within states that sell recreational marijuana, an older cohort of the population has been identified as one of the groups experimenting with marijuana for its benefits and value to their health issues. This is but one group that has a growing interest and curiosity about the potential medical benefits of cannabis.

For some time now there has been a growing list of medical use conditions associated with cannabis and evidence that medical cannabis use might be beneficial for patients with these conditions; however, more research is needed. Some of the conditions and treatment use that are finding acceptance include: cancer and treatment related nausea; seizures in children; Post Traumatic Stress Disorder (PTSD) in veterans; opioid use reduction under a physician's care, a substitute for pain and chronic discomfort associated with a wide variety of diseases and conditions; insomnia and eating disorders; and generally as a muscle relaxant. While some medical properties are associated with Delta 9 Tetrahydrocannabinol (THC), which is the chemical or cannabinoid associated with euphoria, non-psychoactive cannabidiol or CBD oils and extracts are widely touted for healing properties. It is CBDs derived from hemp that are used in the production of Charlotte's Web that has been popularized for its reported success in reducing chronic seizures in children.

All of this interest and use of marijuana for medical treatments confirms that the focus on the medical properties of cannabis will continue. For the OLCC system to be an effective provider of marijuana products to the public, it will have to closely monitor developments in the medical use of marijuana and look to medical experts and the Oregon Cannabis Commission to evolve its relationship to serve medical cardholders.

## ***Leading the Nation and the World in Best Practices and Protecting Children***

Oregon is a worldwide leader in product testing and has in place rigorous pesticide tests to protect marijuana consumers. Learning from Colorado and Washington's early experiences, Oregon set in place nation-leading best practices for product labeling and packaging — Oregon pre-approves all packaging and labels designs before they are placed on products.

**Cannabis Tracking:** The Cannabis Tracking System (CTS) creates strong consumer protections from tainted products and the systems' product identification features allows the rapid traceability of tainted products and initiation of recalls. Oregon's tracking system provider, Franwell, is the national leader for provision of marijuana tracking services to recreational states through its Metrc platform. With all the changes in state law over three legislative sessions, Oregon is driving innovation and improvements for this tracking system out of necessity and other states are benefiting from that work. While the practices of tracking marijuana are new, Oregon is a leader in

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what might be described as state-of-the-art imperfection. Even with its imperfections, Oregon's Cannabis Tracking System is a powerful tool for achieving regulatory compliance and in the next two years, the OLCC will be able to exploit its robust capabilities.

**Protecting Children:** Oregon has in place measures to protect children and minors under age 21 from accessing marijuana products that are dangerous for them. From the development of universal marijuana product warning symbols to requirements that packaging and advertising not be attractive to children, the Oregon system has in place state-of-the-art practices used to protect children from dangerous products. This includes many products that must leave stores in child resistant packaging and units of recreational product dosages are generally lower than other states. The OLCC has also prohibited certain marijuana strain names from appearing on package labels that, in general, are misleading, contain other illicit drug references, or are named after cartoon characters or otherwise appeal to minors. As well, Oregon has strong enforcement protocols and penalties in place to enforce sales to minors. Marijuana tax dollars have been used by OHA to support prevention education to children about consequences of marijuana use at an early age. Oregon has not seen a dramatic change in reported marijuana usage by children, though at least one recent study has seen a spike in an older adolescent age group and several studies are indicating that legalization has changed attitudes adolescent have about the safety of marijuana use. These are issues which public health official are monitoring closely and these professionals are in the best position to represent research to policy makers.

**Advancing Laboratory Testing and Oversight:** Oregon put in place a nation leading regime of product testing standards for laboratories. In this system there is no tolerance for pesticide detection. As innovative as Oregon's work is in this area, the management of testing and the ability to provide meaningful oversight is very challenging. In this area there is a need for additional policy development and oversight of highly technical procedures and regulations. The OLCC issues licenses to marijuana testing laboratories and oversees their reporting of test results. The agency also works with partner agencies to investigate complaints about test falsification and other potential violations. Regulation of labs and the establishment of testing protocols and lab certification is a shared responsibility between the Oregon Health Authority, ORELAP certification standards, the Oregon Department of Agriculture and the OLCC. Until expertise and resources are developed, a regular inspection and auditing protocol for labs will not be available. In the meantime, potential violations will be investigated as complaints are reported to OLCC and its partners. The OLCC is in position to self-fund its responsibilities with fees. Partner agencies are typically financed through the General Fund and do not have great flexibility to dedicate staff to this mission. To date, these agencies have not received funding from the Marijuana Administrative Fund which would be a natural consideration for policy makers seeking to align the expenses of regulating marijuana with the revenues generated through taxation.

## ***Growing Pains and a Predictable Market Shakeout***

Oregon is far from done with dealing with all the complexities of regulating marijuana. While consumers enjoy a plethora of cannabis products the amount of supply in the legal system and intense retail competition is leading to reduced prices. Competition and lower profits are economically squeezing both cannabis producers and retailers. Indicative of this is the dramatic price drop of a gram of

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usable marijuana; the October 2016 average price per gram of usable marijuana was \$9.73 but dropped to \$4.62 per gram June 2018. On the retail side, there are reportedly more licensed marijuana retailers than Starbucks locations in Oregon. Though Oregon's open market system has benefited consumers, the flood of businesses within is making profitability a challenge.

***Market Consolidation:*** Oregon's market response to the low pricing structure is leading to industry realignment. For companies that are being pressured by Oregon's highly competitive market, well capitalized new business interests represent an opportunity for some licensees to recover cost by selling their businesses. Consolidation and ownership churn is expected to continue given the state of the industry. This activity impacts the focus and priorities for OLCC enforcement and licensing. The agency is seeing an increasing number of failing businesses that are working with OLCC to legally dispose of cannabis and properly relinquish their licenses. In other cases, failing businesses often end up with serious charges of basic violations and through the administrative process agree to relinquish their license through settlement rather than proceed to a hearings process.

***Licensing Complexities Driven by Consolidation:*** The agency recently announced that it would not be processing new license applications because it needed to focus on renewing licenses for existing licensees that are requesting complicated ownership changes and physical changes to facilities. Approving these renewals is necessary for continued operation as the issuance of renewals generate the fees needed to fund OLCC operations. Renewals are taking roughly 80% of the time of approving original applications and though the agency would like to streamline the renewal process, new ownerships require additional owner and investor background checks and investigation. The agency's marijuana renewal processes not working well to address current circumstances. This burgeoning and unexpected workload is causing the OLCC concerns because licensees can continue to operate while renewals and ownership changes are being reviewed, just as is true with liquor licenses, however, this presents a vulnerability for potential system abuses and the agency's experts are considering options that can be implemented to reduce the risks identified.

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***In spite of Market Distress Demand for New Licenses Remains Strong***

The following table shows the status of issued and new license applications as of July 15, 2018:

	License Active	Approved Not Paid	Surrendered	New Applications	Grand Total
<b>Laboratory</b>	22	1	4	16	43
<b>Processor</b>	182	0	9	414	605
<b>Producer</b>	1064	10	77	1293	2444
<b>Retailer</b>	573	4	42	351	970
<b>Wholesaler</b>	126	3	7	220	356
<b>Research</b>	0	0	0	4	4
<b>Grand Total</b>	1967	18	139	2298	4422

**Helping Failing Businesses Exit Licensing:** As welcoming as Oregon’s system has been to new market entrants, OLCC is positioning to be as helpful and timely as possible in assisting licensees that are exiting the market. Oregon’s regulatory response in a business shakeout environment is two-fold, the agency’s first goal is to be in the position to help business unwind in a legal manner — for example, by prioritizing business ownership and investor changes to help stabilize existing businesses. The second is to work to make sure failing businesses’ products are properly sold out, transferred or destroyed.

**Marijuana Supply:** The rapid growth of businesses in this sector are producing a lot of marijuana. In response, the Oregon market is consolidating to match production to consumer sales and consumption. This is leading to a debate over the necessity for additional supply and license controls. In many respects this is a classic free market debate. The essential question of this emergent debate is whether the government needs to impose additional controls to match supply to consumption in Oregon or will business failures and consolidation balance supply to consumption more efficiently. Secondly, if over production is warehoused and stored by licensees, are controls and reporting systems strong enough to ensure it remains in the legal system.

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In general, many officials in law enforcement and as well as industry stakeholders have expressed support for limits for marijuana licenses or perhaps a legislatively imposed moratorium. However, this view is far from universal. There are other people and industry members who believe limits will be too high to be effective, that taking action now would be unfair or, that limits would go against the open nature of Oregon’s system which is successfully providing the opportunity for industry participants to “go legal.” The OLCC will be carefully compiling and analyzing its data to inform this growing debate about the need for additional controls.

***Marijuana Supply Report:*** The OLCC will be producing a supply and sales study for the 2019 Legislature that will quantify supply produced within the OLCC system, describe quantities of finished products and their sales to consumers. It will also detail inventories of marijuana that are in the supply chain of OLCC licensees. Additionally, it will seek to identify any consumer ready products, like storable cannabis extracts, that are being stored longer-term, to account for unsold product that is being held by licensees. It will also seek to quantify documented waste and destruction. Ideally the study will provide useful analysis to contrast supply with consumption research for Oregon. All of this will provide a window of data to inform policy makers and citizens with an interest in regulation of marijuana supply. This study will not account for supplies of OMMP grower produced marijuana or transfers to patients that occurred prior to July 1, 2018 and it will not make estimates of production in Oregon that is taking place at illegal, non-state licensed grows.

## ***Enforcement Landscape is changing for Legal and Illegal Marijuana Businesses***

From the perspective of federal authorities, and specifically Oregon’s US Attorney, when marijuana is sold illegally in interstate commerce there is no distinction as to its origins; recreational, medical and unregulated markets are all complicit. And in spite of a national cannabis debate between states and the federal government, there is no clear guidelines on how to bridge the gap between the federal objective of stopping interstate diversion and Oregon’s statutes that guide OLCC’s licensing and compliance operations. Oregon’s U.S. Attorney has a great deal of authority to shape the federal relationship with the state. Through the U.S. Attorney for Oregon’s statements, actions and setting of priorities, Oregon officials are confident that legal grows operating within the rules of the state are not a target priority for the U.S. Attorney’s Office in Oregon. This aligns with the leadership and advocacy the Governor has provided to support the small businesses that are operating in compliance with Oregon law. The OLCC is appreciative of the coordination and investigative work of federal, county and city law enforcement that are helping the OLCC cleanup bad actor licensees who slide over the line and engage in criminal activity.

**Oregon’s Action to Curtail Diversion and Account for Production:** Preventing marijuana diversion and trafficking outside of the state is a top priority and any Oregon licensee or worker permit holder that removes products from a premises for sale outside of OLCC’s system will lose their licenses and permits and potentially be subject to criminal prosecution. Investments in communications will

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continue to aid in the agency's public safety efforts. The entirety of the OLCC policies and procedures for education, licensing, tracking, compliance inspections and enforcement of violations are all designed to ensure legally produced marijuana remains within the legal system. All of this work is critical to preventing diversion. A major policy change by the 2017 legislature demonstrates Oregon's commitment to confront the issue of preventing diversion by state authorized growers of medical marijuana. While the state's medical grow system has consistently been identified as a major source of diversion, it is important to not paint with too broad a brush. Some medical marijuana growers have focused on the legitimate activity of producing marijuana for patients, however, a history of system abusers and bad actors have historically operated within this system to fuel Oregon's out of state diversion reputation. As a result of these concerns, the Oregon Legislature took significant action to reform the system.

**Tracking Medical Grows is a Major Milestone for Marijuana Regulation in Oregon:** Oregon faced a considerable hurdle of transitioning growers that were largely unregulated in the state's OMMP marijuana system into the highly regulated OLCC recreational system. The robust historical and culturally imbedded industry of outdoor growers within OMMP present unique challenges. With an extraordinarily inclusive process of rules development, and legislative changes, many decades-long growers moved out of the OHA system and into the recreational system in 2016 and 2017. Yet, many thousands of growers remained in Oregon's existing OMMP medical grow system. Though it is impossible to determine the quantity and number of operations involved, it is generally accepted by marijuana industry members and law enforcement that a good number of OMMP growers were illegally selling exported marijuana to lucrative out-of-state markets. While this conclusion is generally accepted, there is a contentious debate about how much diversion has been taking place and by whom. Attribution of diversion is really difficult because Oregon still has a number of growers that simply grow and export illegally. Regardless of the level of OMMP growers' actual responsibility for problem of diversion, the Oregon Legislature took action to provide for more regulation and transparency for production of marijuana within the OMMP system. Legislative concern about diversion and potential federal intervention in its newly passed recreational program prompted the state to take bipartisan action to place new requirements on the OHA Oregon Medical Marijuana Program registrants that grow marijuana for OMMP patients.

As of July 1, 2018, many OMMP growers and registrants, are required to be tracked by the Cannabis Tracking System (CTS) and are subject to inspection by OLCC Medical Marijuana Inspectors. This will allow the state to account for all marijuana legally produced in Oregon except for registrants who grow for two or fewer patients. Though the transition is still underway, Oregon now has a system in place that is constantly tracking all medical grows who grow for more than two cardholders, the sharing of product with patients from those grows and the legal sales of up to 20 pounds of product into the OLCC recreational system. All OLCC grower product has been tracked since inception of the program. This is a major development for the control of diversion outside of Oregon as more and more marijuana growers come under ubiquitous regulation and tracking of marijuana. Regional law enforcement studies about diversion, the OLCC supply report, and other private estimates on legal and illegal production in Oregon will continue to differ widely through the next year. Nevertheless, the step the state is taking to bring these grows under meaningful tracking is a significant step to combating illegal diversion, ensuring that marijuana

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products are not leaking out of the state system. Provided Oregon continues to invest in inspections and oversight for program compliance and that federal, state and local prosecutions of illegal activity are a priority, this step by Oregon creates the conditions to align the interests of legal growers, regulators and law enforcement on a shared aim of eliminating illegal operations.

It is still a tenuous transition, but Oregon policy makers, its emerging legal industry and citizens have taken perhaps the most definitive step in the country to combat illegal production and to support the emerging high-quality controlled legal system. This creates a system “proving-up” that industry members hope will open doors to controlled and legal access to broader medical markets across America and the world.

On this course Oregon has the opportunity to reduce a history of illegal diversion and create a new national and worldwide reputation for its marijuana production acumen within a legally regulated framework.

## ***Enforcing Against Criminal Activity***

The regulated and legal system of marijuana production will not thrive and grow without a concurrent effort of strong enforcement against illegal marijuana operations. These growers are competitors with the legal market; their activities diminish tax revenue generated by the legal system. As important for Oregon’s industry, the persistence of the illegal export of marijuana impedes advancing industry members’ hope for opportunities for interstate commerce. These opportunities include controlled and legal export to states that have recently legalized medical marijuana programs. These policy direction debates will take place within the federal government, individual states and here in Oregon. Many of these policy considerations are beyond the scope of OLCC’s responsibilities, however, all of these dynamics point to the importance of strong enforcement against illegal grows and activities. The legal system’s growth and success is tied to the creation of a level playing field for the businesses that participate in it.

***Depending on Strong Coordination with Law Enforcement Partners:*** Today, the OLCC relies upon federal, state, and local law enforcement to pursue criminal activity related to its licensees as the OLCC only has administrative enforcement powers over its licensees and their transportation of product in Oregon. This is likely a proper relationship for the OLCC to be effective in its administrative responsibilities; however, this division of responsibilities requires strong avenues of coordination between administrative agencies and criminal law enforcement agencies. The following are some of the ways OLCC works with and provides and receives services and cooperation from law enforcement:

- Based on investigations or informant information, the OLCC communicates with law enforcement on criminal matters that are beyond OLCC jurisdiction.
- Law enforcement often informs OLCC about licenses that are being investigated criminally. At law enforcements’ discretion they may share evidence with OLCC in order to allow the agency to consider taking appropriate action against the license.



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Depending on the case and circumstances, OLCC can use shared evidence to stop operations through the immediate suspension of the license.

- OLCC cooperates, coordinates with, and seeks the assistance of law enforcement to the extent it is legally possible.
- OLCC operates a law enforcement call center to provide law enforcement information about licensees, transportation manifests, or data related to the production, transfer and sale of marijuana.
- In Southern Oregon, the new OLCC office will house Oregon State Police officers with responsibility for pursuing marijuana crimes.
- The OLCC provides training and education for law enforcement about the marijuana regulatory structure.
- OLCC Inspector training and curriculum development takes place through the Oregon Department of Public Safety Standards and Training (DPSST).
- The OLCC seeks input and direct participation from Law Enforcement about OLCC policy.

Over the next two years the OLCC will work to establish stronger ties and protocols for coordination with law enforcement. To date, when the OLCC has needed assistance, law enforcement agencies across Oregon have responded. However local prosecution of criminal marijuana offenses and the priority placed on responding to theft and robbery reports from licensees could be characterized as variable. For some time now, rural Oregon law enforcement has faced financial issues requiring them to prioritize their overall responsibilities to protect public safety in their communities. This prioritization is likely as it should be given the need to prioritize resources, however, the state has and will look to fill gaps in implementing a coordinated overall marijuana policy in order to stabilize the legal marijuana system in Oregon.

Oregon State Police is one of the most important partners in achieving the aims of OLCC and the legal system. OSP receives some marijuana tax dollars to focus on criminal activity related to marijuana and there is opportunity to provide a net increase in resources to OSP to assist with an overall statewide policy to control marijuana. In 2017 the legislature took an important step by tapping the marijuana administrative fund to fund both OLCC medical grow inspectors and to distribute grants to local jurisdictions by the Criminal Justice Commission; the OLCC was instrumental in identifying this priority and is appreciative to the legislature for taking this needed action. All of these efforts, beyond the scope of OLCC's specific responsibilities, help to create a stable legal system and support the success of Oregon's regulated marijuana production. The OLCC intends to continue work for a comprehensive approach to the control of marijuana diversion statewide.

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## *Achieving Regulatory Compliance through Comprehensive Rules and Sanctions, Education, Analysis and Inspections*

The OLCC is continually assessing and modifying the regulatory framework to ensure that public safety is maintained. Although the US Attorney General rescinded the Cole Memorandum, the memo's guidelines continue to provide an important framework for regulatory guardrails that allow the cannabis industry to function and diminish the prospect of illegal activity.

**Refining an Efficient System of Compliance:** The OLCC's top priority is to ensure the regulated market – whether OLCC licensees or OMMP registrants –are following Oregon's laws and rules. The industry itself wants a fair and level playing field and consistent application of agency rules. Most OLCC licensees are focused on success within the legal framework that they have gone through considerable effort to join. Most have responded positively to education as the agency and industry have launched into this new and dynamic relationship. For these licensees the OLCC has worked hard to create a system of education, warnings, standard fines for violations and an ability to settle more serious failures when the violations are not wanton and when the activities do not indicate systemic diversion. The agency is working to refine its charging practices and refine sanctions to give licensees remedial opportunities to get operations on track while not tolerating diversion and failures to prevent access to marijuana by minors.

**Improving Rules to Protect Public Safety and Provide for Efficient Implementation:** The OLCC will be reviewing all of its rules with respect to implementation of marijuana and hemp laws. This is an opportunity to eliminate processes that are not working for the OLCC or industry; and it is an opportunity to improve overall compliance to achieve public safety. Between the fall of 2018 and early 2019, the OLCC will engage in rule making procedures to refine laws based on OLCC's and industry's learnings. Across several areas, procedures that were transferred into marijuana rules from the agencies alcohol rules will be revised to ensure that rules work given the unique nature of regulating marijuana.

**General Rule Making:** The OLCC will open its suite of marijuana rules for revision. In this process errors will be corrected, rules will be refined to create efficiencies for licensing and inspections, and new provisions will be created based on the agency's learnings over the past two years of implementation. The OLCC will conduct a separate rule making process for hemp in order to implement recent legislation. The OLCC may have business needs to accelerate adoption of specific areas of rulemaking focuses. Selected issues for OLCC rule making include:

**Diversion and Product Tracking:** The OLCC has identified three primary issues for refinement in this area, all issues being worked on in this section are commonly raised by law enforcement and the industry as potential points for diversion which is why the OLCC is targeting these specific areas of regulation for improvement.

- **Harvest Notice:** The first is simply to require a notice of harvest by outdoor growers in order to facilitate inspections of harvest practices as it is within this crucial timeframe that the opportunity for diversion is high.

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- **Post-Harvest Drying:** The OLCC feels it is important to examine the practices associated with drying marijuana and requirements that licenses have to meet in reporting weight loss as harvested marijuana is dried and prepared for sale.
- **Waste Disposal:** The OLCC, law enforcement, and licenses have identified the current waste rules as needing revision. The OLCC will be pulling together a workgroup prior to rule making to devise practical controls for operators to implement while providing greater accountability and oversight of waste disposal methods.

**BHO Extracting:** The OLCC is very concerned about the proper inspection of equipment and the quality and consistency of life safety inspections statewide. This is a dangerous process and one inspected, licensed facility had an explosion with serious injury to an employee. Beyond this the OLCC rule is flawed technically. The OLCC has been working with the State Fire Marshall, OSHA, Oregon Building Codes Division and industry experts to improve overall inspections. This is complicated by the fact that there are not national standards for cannabis extraction; however, there are significant improvements that will be implemented to meet the current need for better inspections prior to licensure.

**Renewal Process:** The current OLCC license renewal process is based on alcohol licensing experience, but it is not working well given the demand for marijuana renewals and concurrent changes being sought for ownership interests and physical premises changes. The OLCC will seek a more efficient way to provide for license renewals and OLCC fee payments. This work will have to tie into major improvements of the electronic licensing system and its 2.0 generation.

**Hemp Regulation:** New laws surrounding OLCC regulatory responsibilities for hemp require agency rule making. The OLCC is likely to open a separate rule making process for this task. Regulating hemp in conjunction with marijuana is confounding to the hemp market and creates complexities within overall requirements of OLCC rules.

***Changing Expectations and Culture:*** The rapid issuance of licenses to build the market combined with a rather open-ended system of registration and historical expectations carried forward from an OMMP program that was never designed for accountability leaves OLCC with a lot of work to do to ensure licensees are professionalizing operations sufficient to maintain compliance. It is inevitable that a faction of OLCC licensees will attempt to manipulate the protection provided by their license as a cover to engage in diversion. Even operators that came into the system with the best of intentions may be vulnerable to the lure of established criminal influences that organize the illegal export of marijuana to lucrative markets across the county. Colorado and Washington have experienced this and Oregon will as well. The job of the OLCC over the next two years is to separate the new licensees that comply with regulations from those who are willing to risk their license and investments for returns from illegal diversion.

***Building towards Systemic Enforcement:*** It has taken time to create rules that match three legislative sessions of major law changes. Building up staff, the development of rules, and creating the IT systems and procedures to implement the rules has consistently lagged behind the overwhelming workload of starting-up a new industry. Until 2017, most of the focus of OLCC was on licensing a vast number of marijuana business and finalizing rules. For most of this time, enforcement was complaint based and

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reactive. Early on, alcohol program licensing and compliance staff were drawn upon to match the urgency of establishing the regulated marijuana market. With approval of the 2017-19 budget, the OLCC had the necessary permissions to move forward and hired additional staff for enforcement. At the same time, the OLCC gained major new responsibilities for tracking of medical growers.

**Compliance and Good Enforcement Begins with Licensing and Renewals:** Enforcement begins with having a good licensing process that preforms criminal background checks, vets investors and ownerships, and examines the premises of the marijuana licensee. Annual licensing renewal is another important checkpoint for public safety oversight of the industry. Since the inception of the program OLCC has continuously adjusted and revised details and procedures surrounding licensing to ensure that reviews are accurate, efficient and complete. Although initial licensing automation will work for the new program, changes in laws, rules, procedures and volume of activities has exposed the limitations of the initial licensing system. Perhaps the highest priority for the agency is to fully revamp licensing and move on to a next generation system. This is a mission critical issue for the agency, for its effective review of licenses, and to effectively managing persistent demand for complex license changes surrounding ownerships and the physical site.

**Establishing Inspection Protocols and Training Inspectors:** It was not until 2018 that the integration of marijuana enforcement into public safety compliance really took hold. While there are more resources necessary to complete this process, OLCC has established a management structure that is integrated within the Public Safety Division and in regional field offices. OLCC has made progress on training staff and developing field procedures for enforcement inspections of each license type. Early in 2018 the agency ran multiple minor decoy operations in each region of the state, it has inspected retail locations, and now has a full suite of procedures for inspections. The agency educates licensees through regular contact and regulatory bulletins prior to the initiation of a new inspection protocol so they understand what inspectors will be looking for and understand what is necessary to be compliant.

**Capitalizing on the Use of Data Analytics to Set Inspection Priorities:** Oregon's Cannabis Tracking System (CTS - Metrc) is populated with dynamic daily data detailing the condition of grows and the movement of marijuana through the supply chain. Some of the information tracked includes: status of individual plants, quantities of marijuana flower being dried, bulk packages of marijuana that are tested, lab results associated with packages, manifest for transportation to processors, wholesalers and retailers, daily sales of marijuana sold to recreational and medical customers by quantity and units, and taxed and tax-free sales. All of these data points reflect a fraction of the streams of data in the CTS. As retail sales came on line, the OLCC created a team to monitor daily sales and to investigate sales patterns that were unusual, or sales of quantities of marijuana that were above the legal limits for personal possession of marijuana products.

Until 2018, only one person monitored the system and coordinated with Metrc on a regular basis. A great amount of time went into constant modifications of the system to tailor it to new state laws and the rules of the OLCC. Other than the initial oversight on

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sales, the data was only analyzed to make changes to the system and when there were complaints about specific marijuana operations. In these specific cases, CTS was used to analyze operations and to provide inspectors with reported inventory data. These specific data investigations proved useful and many violations and data entry mistakes were discovered through episodic reviews. On many occasions enforcement and the policy team identified specific requests that were satisfied by a single analyst's work. Given the limited trained inspectors the agency had at that time, and the focus on licensing, the OLCC did not have resources to pursue all suspicious activities. While CTS was being put to good use, the agency lacked resources for enforcement inspections needed to investigate the issues flagged in system and also lacked resources for policy making needs related to findings. *OLCC's usage of CTS to date represents a gross underutilization of the system's capacity to provide information about compliance and more importantly as a means to detect non-compliance.*

In 2017 the Oregon Legislative Assembly funded additional personnel to analyze CTS data. This was done in part to ensure that there was additional capacity in place to oversee data related to the OLCC's new responsibilities for tracking medical grow sites under the OMMP system. By mid-2018, after the hiring of management staff and technical staff, OLCC oversight of tracking for medical grows was in place. This capacity gain helps the OLCC to more fully employ the power of the CTS system, however, it is still inadequate given the agency's commitment to the vision of robust use of CTS.

**Creating a Specialized Unit Focused on Analytics and Data:** The OLCC has developed plans to create a full compliance unit and team of analysts charged with bringing the initial vision of the tracking system to life. The CTS is at the heart of creating a comprehensive approach of using data to create a system of violation prevention, deterrence and detection through the automated and manual identification of data anomalies in the CTS. Central to the system is the ability to flag activities for warnings and violation tickets followed by inspectors in the field who inspect or survey licensee activities. Utilizing basic algorithms and programming, the regular production of data reports will unleash the tremendous value of the data reported into the CTS system.

The specialized unit will generate a suite of regular and specific reports that will be used by OLCC management to set field inspection and oversight priorities. The reports will be constructed to combine intelligence from the system about multiple data anomalies to focus OLCC inspections on high-risk licensees that are generating variations outside their own statistics for operation and in comparison, to the universe of licensees. As an example, the system may detect unusual discrepancies between wet weight and dried product, combined with multiple changes in waste data, and strange reporting of travel manifest data. Any one of these issues may not be overly concerning on its own but examining the pattern of relationships certainly could reveal larger issues. The CTS is self-reported data and may be inaccurate, just like someone entering business data into a ledger. The critical part of the overall compliance regime is that OLCC licensees are accountable for their data entries into the CTS and that those entries match physical inventory upon inspection. Inspections are ultimately necessary to verify compliance and this is true of almost all known regulatory systems — someone has to look specifically

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at the case to determine its merits. This is why having adequately trained inspectors will be an ongoing focus of OLCC into the future.

However, not all data needs to be verified on the ground. The OLCC rules contain timing requirements and steps that must be followed sequentially. The rules also dictate transaction limits such as for the sale of retail products. In these prescriptive data cases, programing can be created by the unit to issue automated warnings to prevent mistakes or to highlight failures that have happened. In some cases, the agency may be able to issue tickets based solely on reported data for both single event issues or after multiple warnings about the same issue.

Lastly, this unit will be responsible for analyzing video data for inspectors. This data is stored on site at marijuana operations and is an important source of evidence of violations. By creating capacity in this unit, analysts will create efficiencies by freeing inspector time so they can do inspections. As well, the CTS analysts will be in the best position to crosswalk taped activity with reported data in CTS.

Through its current budget request, and with the continuing work of existing personnel, the OLCC will develop and fully employ the use of CTS data in regulating marijuana licensees. This system is at the heart of OLCC's goals for mitigating diversion and for holding licensees accountable for the responsibilities of their license.

***Capacity to Inspect and Verify Compliance:*** In the end, the Oregon regulatory system depends on highly-trained field personnel to work directly with licensees across all the complexities of each license type. OLCC inspectors assigned to marijuana are trained specially for work with marijuana licensees and they are certified by the Department of Public Safety Standards and Training (DPSST) where the agency sponsors an annual training academy. Modifications to training for inspectors taking on the new OLCC responsibilities of inspecting OMMP grows will reflect the fact that inspectors within this program may be accessing grow sites located at a residence.

The entirety of OLCC's success with compliance relies on a regime of inspections that are at least annual, that may be random, or that may be ubiquitous enough that the licensed community believes OLCC is likely to inspect their operations. Especially at this nascent stage of system development, and with the cultural change the OLCC system represents, it is critical that licensees take the regulation seriously — meaning the agency must urgently focus on inspecting operations in the field. With over 1,900 licenses and in year three of the program, now is the time to roll forward into systematic enforcement of regulatory requirements. Prior to 2018 the OLCC only responded to the investigation of complaints. In early 2018 the OLCC engaged retailers through statewide minor decoy missions — and received lackluster results. As a result, OLCC increased the penalties for a violation of sales to a minor. These operations resulted in much better compliance. This will be the case across a variety of different issues associated with different license types.

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To a great extent the deterrence and prevention mission is a numbers equation. As OLCC increases its regulatory presence, licensees will become more vigilant. In the current biennium recreational program inspectors were funded at a ratio of 100 licenses to 1 inspector, the agency believes this ratio is too low and is recommending a ratio of 75 to 1 for the next two years. For the medical inspectors, the ratio is anticipated to be 1 in 150 when the program is fully operational. OMMP inspectors do not have the same licensing inspection responsibilities of inspectors on the recreational side. They will spend the majority of their time educating registrants on regulations, use of the Cannabis Tracking System, and compliance investigations.

Hiring inspectors has been a challenge, but a new software program is speeding up intensive background checks the agency performs prior to hiring. Although background checks are rigorous and many candidates do not make it through this process, the OLCC believes it is critically important that all new inspectors are thoroughly vetted. The agency has a staffing plan to match the new ratios. Hiring in Southern Oregon has recently been difficult and the OLCC has had trouble recruiting qualified candidates. This is troublesome as Southern Oregon has the most licensees of any region in the state, and many of these licensees are outdoor growers who are a focus of the agency with respect to diversion issues. If this problem persists the agency has a plan to reorganize the coverage area of the Eugene office and may establish new boundaries for the regions to facilitate coverage in the South.

While OLCC inspectors' number one mission is to seek out diversion they are also trained to provide education to growers and to work with them to ensure compliance and success in the regulated system. Inspectors are responsible for using their judgment in issuing violations. However, many businesses are not routinely meeting obligations and frequently licensee's lack of diligence is earning them serious violations which carry the potential of license revocation. When diversion evidence is not a factor, these cases are often settled. Perhaps the most common tickets written relate to lack of camera coverage and the ability of licensees to retrieve back-up video for OLCC inspectors. The rules of the OLCC penalize licensee with the maximum sanctions because of the public interest of control in operations

## ***Other Important Issues Concerning Marijuana Regulation***

**Considering Social Consumption:** Measure 91 prohibited public consumption when passed by voters and this prohibition remains in place. The prohibition of public consumption, combined with the requirements of Oregon's Indoor Clean Air Act, make licensed social consumption venues virtually impossible and leaves private property and residences the legal options for consumption. Understandably the industry will push for policy changes to allow for social consumption in order to shore up its economic viability. Product innovation, cannabis tourism (similar to wine tasting) and flexible business models will continue to challenge the OLCC's licensing and compliance capacity. While social consumption has been considered and debated in all states where recreational marijuana is legal, no state has completed licensing of social consumption venues. On-premises consumption of marijuana presents a set of regulatory challenges that are discreet from other license types. For example, states must consider patron intoxication, neighborhood livability issues and employee exposure to second-hand smoke. While the regulatory debate about providing legal

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premises for social consumption is high-centered by competing values in the law, the lack of controlled options has not stopped increasingly cavalier illegal public consumption. Oregon, like elsewhere, will continue to struggle with the societal and social conflicts surrounding regulation of social consumption.

***Regulating Hemp:*** As the OLCC's cannabis regulating responsibilities are increasing, the legislature also tasked the agency to extend its oversight of industrial hemp within OLCC license system. Hemp is often touted for the use of its seeds and stalks for making rope, fabric and other products, however, much of the hemp grow today is destined for processing consumable CBD products. CBD, or cannabidiol, is a non-psychoactive compound found in industrial hemp and some marijuana cultivars. CBD is widely believed to have medicinal value. The state faces another balancing act with CBD because the US Drug Enforcement Agency has classified CBDs as a Schedule I drug when used for human consumption, the same classification as marijuana. The US farm bill currently under consideration may change this designation, but that legislation has not yet been adopted.

At the same time, non-CBD hemp products are perfectly legal for export nationally and internationally. Hemp hearts, or the shelled seed of the hemp plant, are a food product touted for its nutrition. Hemp oil made from the seeds of hemp is also sold as food product or ingredient in topical lotions and creams. Topical creams containing CBDs are also common.

Today, hemp growers and handlers registered by the Oregon Department of Agriculture can transfer hemp items to OLCC licensees under certain conditions. Any hemp items transferred to OLCC licensees must be entered into the Cannabis Tracking System and must be accompanied by a system-generated transportation manifest. Hemp growers and handlers pay fees to participate in CTS and bring hemp items into the OLCC system. Marijuana licensees who are endorsed to receive hemp also pay a fee. Hemp itself is not taxed when sold; however, if hemp is mixed with marijuana the product becomes a marijuana item and is taxable from that point forward. The hemp industry itself worked very hard to gain access to the OLCC market. Until legislation passed, the OLCC was legally limited to only regulating marijuana. While hemp products had been available at OLCC retail locations, but the agency was working to phase them out due to the inability to track these items in CTS. Timely legislation preserved hemp products availability at OLCC locations and ensured that these products were tracked when received.

Hemp and marijuana plants are nearly identical. The plants are both cannabis plants with hemp being low in psychoactive Tetrahydrocannabinol or THC; the chemical or cannabinoid associated with euphoria. Regulating hemp grows and products while trying to distinguish these plants and its products from marijuana is a confounding regulatory task. Legal hemp is required to be field tested to ensure it is below its 0.3% THC level.

With the growing reputation of CBD's medicinal value, both hemp growers and marijuana growers compete for this desirable product market. However, marijuana growers are at a disadvantage in that grows of hemp are much larger and do not bear the added security cost of cameras or the burden of comprehensive CTS tagging, recording of harvest weights, packaging and other detailed data recording steps and operational requirements for producing marijuana. However, hemp entering the OLCC system will have to be tested just as if it was a marijuana product. OLCC marijuana licensees may also hold a hemp license and grow hemp, but the



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operations must be separate. No hemp is allowed on a marijuana producers licensed premises. Given the current competitive environment within the state's legal marijuana market, many OLCC growers are turning to hemp as another source of income and this will undoubtedly create many opportunities for regulatory confusion.

Marijuana and hemp are both cannabis plants and products made from them can be easily confused in the field. This can be confounding to law enforcement, neighbors and public officials. Raw hemp, and the products made from it look very much like marijuana and marijuana products. OLCC licensees who transport marijuana items must carry a travel manifest and law enforcement can call OLCC and verify the manifest. This requirement also applies to hemp that is transported to or from an OLCC licensee. However, the manifest and tracking requirements do not apply to hemp items sold outside the OLCC license system. Hemp items are commonly sold at unlicensed locations such as farmers market and in interstate commerce. This inconsistency creates a clear opportunity for nefarious actors to use hemp operations as cover for illegal commerce in marijuana.

There are no easy regulatory answers as the state balances the creation of a safe high-quality consumer market for marijuana with a largely unregulated market for hemp. One issue not to be lost in this policy discussion is that unlike marijuana, hemp is not taxed. The state is likely to expend considerable resources working to balance the issues raised by parallel but inconsistent regulations for hemp and marijuana production; there are no clear or easy answers here for policy makers.

**Banking:** Cannabis businesses have limited banking options due to federal banking restrictions and the flow of funds and cash generated by the cannabis industry creates a public safety issue. Oregon has followed the lead of other legal cannabis states in working with state-chartered banks and credit unions to address this issue. As provided under House Bill 4094, enacted during the 2016 legislative session, the OLCC has entered into agreements with three credit unions that are banking the cannabis industry. The OLCC provides CTS data to these financial institutions for compliance auditing in order to provide these institutions with the information they need to service marijuana accounts.

**Coordination with other States:** OLCC will continue to work with other state regulators to share best practices and codify regulations as this industry steps towards emerging into a national market. Oregon and the OLCC remain aware of our pioneer status in the regulation of marijuana. Oregon's reputation for having thoughtfully built out the regulatory framework for marijuana and the knowledge and experience gained is important to other states, and the OLCC actively shares its regulations and experiences with new regulators.

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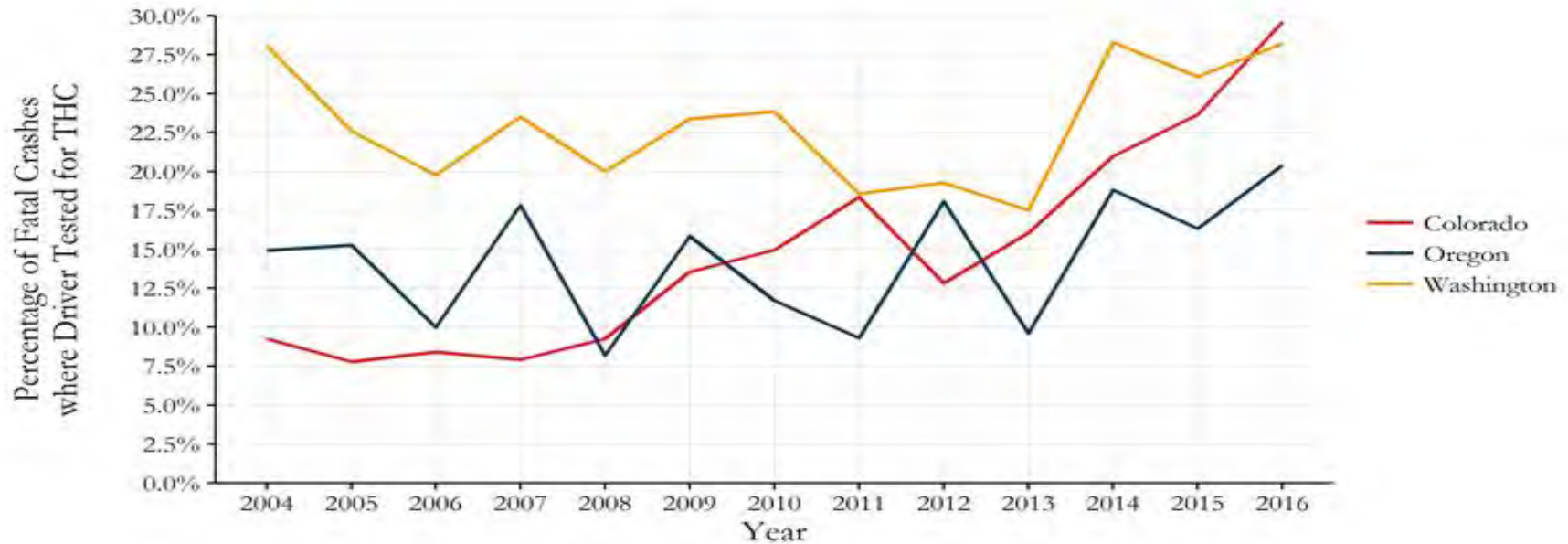
***Mixing Marijuana and Alcohol:*** Since the passage of Ballot Measure 91 the Commission has been clear with its licenses that THC and alcohol do not mix. The OLCC has communicated its expectations in numerous forums, including through its “What’s Legal” campaign about legal consumption. OLCC has also adopted rules that prohibit the co-location of alcohol and marijuana licenses and prohibits the consumption of marijuana on any licensed premises. Also, in place are vigorous controls for alcohol license special events that are held in conjunction with marijuana events in Oregon. Careful controls are in place to clearly separate the license alcohol activity from the event surrounding it. Again, no marijuana use is permitted.

Alcohol and marijuana are certainly a deadly combination for driving. At the outset, it is important to understand that there is no drug test for THC that measures impairment and the detection of marijuana is not a sign of impairment, law enforcement uses field sobriety test to make arrests for drugged driving. However, there is convincing research that mixing alcohol and marijuana results in increased impairment when compared to consuming the substances alone. This combination - in excess - results in greater impairment, less control and greater danger while driving. Alcohol related traffic fatalities are consistently a significant cause of all traffic fatalities. A new development is that drug screens are being conducted for all traffic fatalities in Oregon. A battery of tests are done to detect the presence of marijuana and other drugs when someone dies from a traffic accident. Marijuana as the sole drug detected represents about half of all fatalities in which drugs were detected and, when fatalities involved other drugs and marijuana, the relationship of marijuana to total fatalities involving drugs increases. This may be due to the fact that marijuana is detectable in the user’s system for longer than other drugs. In Oregon the total annual traffic fatality deaths in 2016 in which the drug screen detected THC totals 25. Importantly, this number includes passengers as well as drivers. It is difficult to identify trends with only one year of data on this drug screening of people who have died in traffic accidents. Certainly, such data will be important to closely watch.

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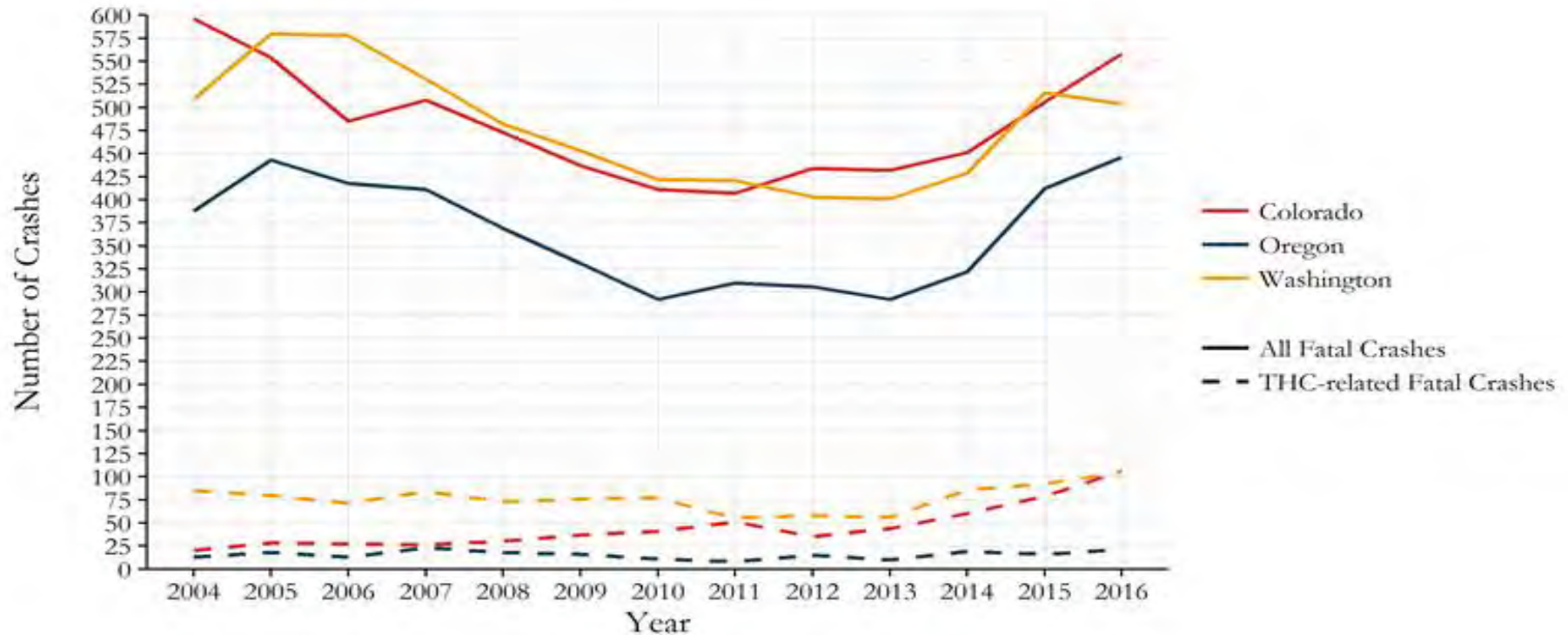
## NHTSA's 2016 DUII Traffic Fatality Data (FARS)

THC-Intoxicated Drivers  
as Percentage of Fatal Crashes where Driver Tested for THC,  
2004 – 2016



# BUDGET NARRATIVE

Fatal Crashes by State,  
2004 – 2016



***Marijuana Infused Beverages:*** As more states have legalized marijuana, there has been an increasing interest in marijuana-infused beverages. In Oregon and other states, these beverages cannot legally contain alcohol. However, anecdotal observations show unregulated production of cannabis infused alcohol has existed for some time and is likely to continue despite its illegality. In addition to THC infused beverages, CBD-infused beverages have grown in popularity. The Alcohol and Tobacco Tax and Trade Bureau (TTB) grants federal approval for spirits and other categories of alcoholic beverage that contain hemp seed oil or other inert hemp ingredients. However, TTB will not approve any alcohol beverage that contains CBD or THC.

# BUDGET NARRATIVE

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Despite TTB prohibition, industry innovation in this area is going to occur. Several large manufacturers of alcoholic beverages have either become shareholders or formed other business alliances with marijuana companies with an interest in producing marijuana beverages - Heineken, Constellations Brands, Blue Moon, and Molson-Coors are reportedly looking into the concept. Innovators in this area are positioning to sell non-alcoholic beer and wine products as regulated marijuana products by removing alcohol and replacing it with THC. Oregon manufacturers also have an interest in these type of products or those that include CBDs. Certainly this has interesting implications for the OLCC that regulates marijuana and alcohol in Oregon and that oversees the sale of spirits. It also has interesting implication for health professionals captured in a July 23, 2018 Forbes news story that headline, “Cannabis Beer Could Save Drinkers from Cirrhosis of the Liver.” Cirrhosis of the liver kills about 3.3 million people worldwide. This is one of many examples about the changing public policy issues being driven by the legalization of cannabis. The OLCC will continue to monitor these many developing issues to fulfill its responsibility to Oregonians to carefully regulate the cannabis market.

## D. Agency Initiatives in the 2019-21 Budget

The 2019-21 Governor’s Budget includes the following policy option packages for OLCC. These option packages will enable OLCC to address issues arising from the agency’s aging core technology systems, the expansion of the agency’s mission to regulate marijuana, the addition of OMMP marijuana and hemp tracking, the expansion of the alcohol system, to prevent the sale of alcohol and marijuana to youth.

### Information Services

**Package No. 301, 0 FTE, \$2,500,000**

This package will allow the agency to implement a Beer and Wine Privilege Tax system. \$2,000,000 will be unscheduled until the agency reaches Stage Gate 3 of the state’s oversight process.

### Distilled Spirits Shipping Capacity and Service Package

**Package No. 102, 11 FTE, \$2,243,955**

Addresses need for management, logistics and account functions. It requests funding authority for a Distilled Spirits Program Manager, four liquor distribution equipment operators, six liquor distribution workers and temporary workforce funding for seasonal labor needs.

### Liquor License Fee Increase for Revenue Generation

**Package No. 203, 0 FTE, \$9,172,403\***

Raises funding for much needed upgrades in infrastructure and information technology and offset the use of other liquor funds that can be distributed to the state, cities and counties. \*Raises revenue

# BUDGET NARRATIVE

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## **Public Safety Statewide Dispatch Services**

**Package No. 205, 0 FTE, \$1,035,870**

Requests funding to continue the cost of maintaining the Oregon State Police dispatch services for OLCC's Inspectors in the field.

## **Licensing Staff Fulfillment**

**Package No. 206, 4 FTE, \$844,185**

Requests funding for staffing services for efficient licensing and permitting, an increase in demand for public records and effective management in licensing. This package requests funding for one limited duration double fill of a metro area Event Licensing Specialist AS1 position, one Principal Executive Manager D for alcohol licensing, one Principal Executive Manager B for license process, one Operations and Policy Analyst 2 for public records, and a reclass for the Director of Licensing from a Principal Executive manager E to a Principal Executive Manager F.

## **Public Safety Enforcement Staff Fulfillment**

**Package No. 207, 2 FTE, \$835,524**

Requests funding for the addition of two Liquor Regulatory Specialists, one for the Salem office and another for Eugene.

## **Marijuana Program Enhancement**

**Package No. 408, 9 FTE, \$1,807,761**

Requests funding for staff including 8 marijuana regulatory specialists to ensure regulatory compliance, 1 laboratory compliance specialist to focus on laboratory compliance, protocol and regulation, as well as funding for continuing strategic and tactical communications support related to marijuana.

## **Regulatory Specialist Reclass**

**Package No. 209, 0 FTE, \$107,176**

Requests differential funding for Regulatory Specialists to implement findings by DAS Classification and Compensation unit in a compensation study of the liquor and marijuana regulatory class positions.

## **Financial Services Staff Fulfillment**

**Package No. 310, 1 FTE, \$200,345**

Requests funding to support the ongoing retail expansion and distillery agent growth. The package adds one accounting technician 2 for retail expansion, and new equipment and software for store auditors.

## **Administration and Communication Outreach –Digital Infrastructure**

**Package No. 311, 0 FTE, \$73,000**

This package adds consulting services to build an agency intranet.

## **Move Agency Bank Cards**

**Package No. 112, 0 FTE, \$7,350,000\***

Keeps the responsibility for contracting for merchant services with the state but transitions the responsibility for credit card fees to the agents. Agents are made whole by shifting the state's allocation for credit card fees to agent compensation. \*Transfers 2<sup>nd</sup> fiscal year funds from Bank Card Costs in Distilled Spirits Program to Store Operating Expense (agents compensation).

# BUDGET NARRATIVE

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## LEGISLATIVE CONCEPTS

### **Agency Concept 84500-001 - Fees for Alcohol Licensing**

The generation of revenue in Oregon from alcohol is heavily weighted toward the markup for distilled spirits. Oregon is one of the highest states in the country generating revenue from spirits and one of the lowest in the country in generating revenue from license fees. Revenue from distilled spirits subsidize the agency's licensing, renewal and enforcement activities for over 15,000 alcohol licensees and 9,000 special event licenses. Doubling annual license fees and adding a fee for the temporary annual use of license will provide additional funding to provide services to licensees including online licensing and renewal systems, training, education, enforcement, increased communication and IT services to help licensees comply with the law.

### **Agency Concept 84500-002-Redemption Center Fee**

The refund value for empty beverage containers increased from 5 cents to 10 cents on April 1, 2017 and the types of beverages included in the Bottle Bill greatly expanded on January 1, 2018. These changes increased interest in redeeming containers, which in turn created a major increase in the number of questions and complaints from impacted stores and the public about the Bottle Bill, which are currently fielded by the agency's one Bottle Bill Compliance Specialist. This leaves little time for performance of higher level compliance and oversight functions. A \$3,000 annual registration fee for each redemption center will support the funding of an AS1 position to assist the Bottle Bill Compliance Specialist in performing duties related to Bottle Bill public information and compliance.

### **Agency Concept 84500-003 – Marijuana Fee Conditional Letter of Authority**

The OLCC's recreational marijuana program is funded solely by licensing and renewal fees, however renewal fees are not realized until the application has been approved. In situations where an existing business applies for renewal shortly before their renewal date, or has a particularly complicated renewal application due to changes in business structure or operations, the applicant, agency and local government need additional time after the renewal date to process the application. In these cases the agency issues a Conditional Letter of Authority to allow the business to continue to operate. The agency collects the license fee, however, it cannot expend those funds unless and until the license is approved, even though the licensee is operating and OLCC staff are doing the work. This has created a problem because some licensees are seemingly "gaming" the system, requesting a Conditional Letter of Authority, and then withdrawing their renewal application after harvest and profits are made. In addition, if an agency proposes to deny a license, the licensee can continue to operate without paying a fee. Under this proposal, if a licensee uses their license privileges under a Conditional Letter of Authority (i.e. into a new license year while a renewal is pending), and then later want to surrender their license, the license fee is not refundable.

# BUDGET NARRATIVE

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## **Agency Concept 84500-004 License Server Fee**

The statute requires accounting for the \$2.60 annual server permit fees from licensees and \$13 server permit fee from server permittees is cumbersome and can be streamlined as the costs of the server permit program and alcohol education program are covered by allowed fees under ORS 471.375(2) and other agency alcohol revenues. The agency proposes eliminating the fees outlined in ORS 471.542 (6) and the required accounting in ORS 471.375 (2).

## **Agency Concept 84500-05 – Electronic Verification of ID**

Lack of banking access is a significant problem facing Oregon’s legal marijuana industry. One of the primary concerns is ensuring that marijuana businesses are adhering to state law and federal policy. For example, guidance from the Federal Financial Crime Enforcement Network states that financial institutions that service MRBs must ensure that they are not selling to minors. In addition, Oregon law imposes daily purchase and possession limits on marijuana transactions. These limitations are easily circumvented by the practice of “smurfing” whereby a consumer makes multiple purchases from multiple retailers in the same day or the practice of “looping” whereby a consumer makes multiple purchases from a single retailer in the same day. Electronic methods of preventing sales to minors by validating ID and the prevention of “smurfing” and “looping” are available; however, the use of electronic methods to provide this service may be prohibited under Oregon law. Oregon law provides that “A marijuana retailer may not transfer any information that may be used to identify a consumer to any other person.” For banks, these types of electronic solutions represent a critical layer of assurance that MRBs are fulfilling their legal obligations and are participating in a process that makes legal marijuana businesses more attractive as potential customers. Amending Section 47B.220 (4) to clarify when and how electronic vendors can be used for age verification and to prevent “smurfing” and “looping” would provide clarity and direction to marijuana businesses in the use of electronic verification equipment and software, and potentially increase the ability of marijuana businesses to secure banking services.

## **E. CRITERIA FOR 2019-17 BUDGET DEVELOPMENT**

OLCC administers the Liquor Control Act and Cannabis Regulation to ensure social responsibility in liquor and marijuana regulation. In doing so, its functions of providing for the retail sales of alcohol, licensing and efficient collection of taxes, and licensing and sales of marijuana (taxes are collected and distributed by the Oregon Department of Revenue), supports the Oregon economy, business investment, employment and vital public services. It is within this legal framework that the OLCC is responsive to citizens’ needs, for public health and safety and engagement on matters of civic and consumer concern. Through and within this framework the OLCC finds its processes and means to meet the challenges of the changing marketplace of the 21<sup>st</sup> century.



# BUDGET NARRATIVE

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The OLCC's long-term plan is to manage growth within its values and mission. The OLCC actively is planning how to be responsive to the changing demographics and marketplace, while promoting responsible alcohol and marijuana sales and encouraging the development of all Oregon industry and consumer sensitive retail markets.

The OLCC is engaging responsible growth by prioritizing public safety, embracing economic opportunity, and safeguarding its ability to produce revenue to support public programs vital to Oregonians:

- By continuing to create and strengthen partnerships with local law enforcement, moderation groups and others, the OLCC can make well-informed policy decisions and resource allocations to protect the public,
- By reinforcing its commitment to establishing a positive business environment within its overall regulatory structure, the OLCC sets the tone for a sustainable and productive business climate, and
- By prioritizing investments which enhance overall productivity, the OLCC can deliver on expectations that its business operation generate revenue for state, county, and city public services.

The OLCC recognizes that as the environment changes, OLCC and its stakeholders will benefit from the OLCC's responsiveness to changes. OLCC seeks to use the most modern technology it can afford, to improve services and help business people get into business and employ others. It seeks to transition to modern web-based services which provide greater flexibility, use state technology resources, and create more ease for the user.

The future of Oregon depends on its ability to strategically invest in human capital and infrastructure to facilitate the growth of business and jobs, and to contribute to a positive business climate. The OLCC licenses, permits, and approves people to manufacture, sell and serve alcohol when they meet certain criteria. In addition, the OLCC licenses growers, processors, wholesalers, retailers, laboratories and researchers and issues marijuana worker permits. Licensees in both programs must consistently comply with the law to keep the privilege, so Oregon's communities can be safe. The OLCC needs a certain level of resources to manage growth and regulate the industry responsibly. In order to keep barriers at a minimum and provide good service levels, the agency also focuses on streamlining and automating processes as much as possible. This also is consistent with the priority to reduce barriers for business, including regulatory barriers.

# BUDGET NARRATIVE

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The OLCC budget proposal focuses on its charge to safeguard state assets and provide responsible stewardship for the continued sale and service of alcohol along with its new responsibility for regulating the sales of recreational marijuana. The proposals are primarily focused on adding capability and capacity, particularly FTE, to support operations in both the alcohol and marijuana programs, in order to support distilled spirits retail expansion, movement to online systems, effective use of agency facilities and IT infrastructure, adequate staff to support minor control goals and growth in both licensing and compliance, and timely responding to public records request.

# BUDGET NARRATIVE

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## *Major criteria for 2019-21 budget development*

All budget proposals align with the long-term strategies the OLCC is working toward:

1. Creating a culture of accountability for change,
2. Facilitating the contribution of businesses to sustain community growth throughout Oregon,
3. Creating new means to advance public health and safety through prevention and community engagement, and
4. Opening communications as a means to place the agency closer to Oregon customers and to advance all other agency strategies.

The focus for the establishment of priorities across the agency includes criteria that supports measured progress toward achieving the strategic plans of the OLCC:

- Safeguard state assets and provide responsible stewardship and return on investments
- Invest in the productivity of the workforce and their professional growth and development to improve agency productivity
- Replace OLCC's aging core technology to integrate systems and respond to the growing responsibilities of the agency intelligently,
- Streamline and automate processes for applicants, license and permit holders, and administrative staff
- Invest in the capacity to meet potential customer demand for distilled spirits and secure forecasted revenue necessary to support public services,
- Collaborate with law enforcement to enhance public safety and community livability
- Enhance economic development through licensee education to achieve greater compliance and secure safety through prevention
- Increase partnership and communication with business, community, public safety and other partners.

## *The OLCC used the following criteria to develop its policy option packages for 2019-21 and their priority ranking:*

1. Does it increase revenue for state services?
2. Does it create efficiency savings within the agency and improve customer service?
3. Does it provide resources to adequately educate and visit licensees in order to increase compliance, reduce sales to minors, and enhance community livability?
4. Does it adequately reflect the growing workload and responsibilities within the agency?

# BUDGET NARRATIVE

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**F. PERFORMANCE MEASUREMENT**

Annual Performance Progress Report (APPR) documents appear in the “Special Reports” section.

**G. MAJOR INFORMATION TECHNOLOGY PROJECTS**

The OLCC is in process of finalizing a Request for Proposal for the OLCC Privilege Tax Project mandated by HB 2150 in the 2017 legislative session.

# BUDGET NARRATIVE

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**Summary of 2019-21 Biennium Budget**

Oregon Liquor Control Comm  
Oregon Liquor Control Comm  
2019-21 Biennium

Governor's Budget  
Cross Reference Number: 84500-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	304	298.82	206,250,022	-	-	206,250,022	-	-	-
2017-19 Emergency Boards	22	13.80	6,902,538	-	-	6,902,538	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>326</b>	<b>312.62</b>	<b>213,152,560</b>	-	-	<b>213,152,560</b>	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	11.38	5,919,920	-	-	5,919,920	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>326</b>	<b>324.00</b>	<b>219,072,480</b>	-	-	<b>219,072,480</b>	-	-	-
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	909,459	-	-	909,459	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	450,408	-	-	450,408	-	-	-
<b>Subtotal</b>	-	-	<b>1,359,867</b>	-	-	<b>1,359,867</b>	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,672,999)	-	-	(2,672,999)	-	-	-
<b>Subtotal</b>	-	-	<b>(2,672,999)</b>	-	-	<b>(2,672,999)</b>	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	8,900,584	-	-	8,900,584	-	-	-
State Gov't & Services Charges Increase/(Decrease)			300,226	-	-	300,226	-	-	-

**Summary of 2019-21 Biennium Budget**

Oregon Liquor Control Comm  
 Oregon Liquor Control Comm  
 2019-21 Biennium

Governor's Budget  
 Cross Reference Number: 84500-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	9,200,810	-	-	9,200,810	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(268,493)	-	-	(268,493)	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>326</b>	<b>324.00</b>	<b>226,691,665</b>	-	-	<b>226,691,665</b>	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Oregon Liquor Control Comm  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>326</b>	<b>324.00</b>	<b>226,691,665</b>	-	-	<b>226,691,665</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>326</b>	<b>324.00</b>	<b>226,691,665</b>	-	-	<b>226,691,665</b>	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2018 Emergency Board	-	-	503,174	-	-	503,174	-	-	-
090 - Analyst Adjustments	1	1.00	7,865,403	-	-	7,865,403	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(258,367)	-	-	(258,367)	-	-	-
092 - Statewide AG Adjustment	-	-	(57,188)	-	-	(57,188)	-	-	-
102 - Distilled Spirits Shipping Capacity & Svcs	11	11.00	2,243,955	-	-	2,243,955	-	-	-
112 - Move Agency Bank Card Costs	-	-	-	-	-	-	-	-	-
113 - Increase Licensee Comp Rates	-	-	-	-	-	-	-	-	-
114 - Separate Distillery Agent Compensation	-	-	-	-	-	-	-	-	-
203 - License Fees Increase	-	-	-	-	-	-	-	-	-
205 - Statewide Dispatch Services	-	-	1,036,320	-	-	1,036,320	-	-	-
206 - Licensing Staff Fulfillment	4	4.00	844,185	-	-	844,185	-	-	-
207 - Public Safety Staff Fulfillment	2	2.00	942,084	-	-	942,084	-	-	-
209 - Regulatory Specialist Reclass	-	-	107,176	-	-	107,176	-	-	-
215 - Bottle Bill Regulation & Funding	-	-	-	-	-	-	-	-	-
301 - Information Services Enhancement	-	-	2,500,000	-	-	2,500,000	-	-	-



**Summary of 2019-21 Biennium Budget**

Oregon Liquor Control Comm  
Oregon Liquor Control Comm  
2019-21 Biennium

Governor's Budget  
Cross Reference Number: 84500-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
304 - Distilled Spirits Shipping Capacity & Svcs	-	-	-	-	-	-	-	-	-
310 - Financial Services Staff Fulfillment	1	1.00	200,345	-	-	200,345	-	-	-
311 - Administration and Communication Outreach	-	-	73,000	-	-	73,000	-	-	-
408 - Marijuana Program Enhancement	9	9.00	2,261,761	-	-	2,261,761	-	-	-
<b>Subtotal Policy Packages</b>	<b>28</b>	<b>28.00</b>	<b>18,261,848</b>	-	-	<b>18,261,848</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	<b>354</b>	<b>352.00</b>	<b>244,953,513</b>	-	-	<b>244,953,513</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	8.59%	12.60%	14.92%	-	-	14.92%	-	-	-
Percentage Change From 2019-21 Current Service Level	8.59%	8.64%	8.06%	-	-	8.06%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Distilled Spirits Program  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	68	68.00	25,681,292	-	-	25,681,292	-	-	-
2017-19 Emergency Boards	-	-	347,467	-	-	347,467	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>68</b>	<b>68.00</b>	<b>26,028,759</b>	<b>-</b>	<b>-</b>	<b>26,028,759</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	646,343	-	-	646,343	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>68</b>	<b>68.00</b>	<b>26,675,102</b>	<b>-</b>	<b>-</b>	<b>26,675,102</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	210,129	-	-	210,129	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	49,833	-	-	49,833	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>259,962</b>	<b>-</b>	<b>-</b>	<b>259,962</b>	<b>-</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(37,000)	-	-	(37,000)	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(37,000)</b>	<b>-</b>	<b>-</b>	<b>(37,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	563,612	-	-	563,612	-	-	-
State Gov't & Services Charges Increase/(Decrease)			46,246	-	-	46,246	-	-	-

**Summary of 2019-21 Biennium Budget**

Oregon Liquor Control Comm  
 Distilled Spirits Program  
 2019-21 Biennium

Governor's Budget  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	<b>609,858</b>	-	-	<b>609,858</b>	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>68</b>	<b>68.00</b>	<b>27,507,922</b>	-	-	<b>27,507,922</b>	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Distilled Spirits Program  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>68</b>	<b>68.00</b>	<b>27,507,922</b>	-	-	<b>27,507,922</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>68</b>	<b>68.00</b>	<b>27,507,922</b>	-	-	<b>27,507,922</b>	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	932,406	-	-	932,406	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(40,656)	-	-	(40,656)	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
102 - Distilled Spirits Shipping Capacity & Svcs	11	11.00	2,243,955	-	-	2,243,955	-	-	-
112 - Move Agency Bank Card Costs	-	-	(7,350,000)	-	-	(7,350,000)	-	-	-
113 - Increase Licensee Comp Rates	-	-	-	-	-	-	-	-	-
114 - Separate Distillery Agent Compensation	-	-	-	-	-	-	-	-	-
203 - License Fees Increase	-	-	-	-	-	-	-	-	-
205 - Statewide Dispatch Services	-	-	-	-	-	-	-	-	-
206 - Licensing Staff Fulfillment	-	-	-	-	-	-	-	-	-
207 - Public Safety Staff Fulfillment	-	-	-	-	-	-	-	-	-
209 - Regulatory Specialist Reclass	-	-	-	-	-	-	-	-	-
215 - Bottle Bill Regulation & Funding	-	-	-	-	-	-	-	-	-
301 - Information Services Enhancement	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Distilled Spirits Program  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
304 - Distilled Spirits Shipping Capacity & Svcs	-	-	-	-	-	-	-	-	-
310 - Financial Services Staff Fulfillment	-	-	-	-	-	-	-	-	-
311 - Administration and Communication Outreach	-	-	-	-	-	-	-	-	-
408 - Marijuana Program Enhancement	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>11</b>	<b>11.00</b>	<b>(4,214,295)</b>	-	-	<b>(4,214,295)</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	<b>79</b>	<b>79.00</b>	<b>23,293,627</b>	-	-	<b>23,293,627</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	16.18%	16.18%	-10.51%	-	-	-10.51%	-	-	-
Percentage Change From 2019-21 Current Service Level	16.18%	16.18%	-15.32%	-	-	-15.32%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Public Safety Services Program  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	108	105.68	22,557,637	-	-	22,557,637	-	-	-
2017-19 Emergency Boards	-	-	630,407	-	-	630,407	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>108</b>	<b>105.68</b>	<b>23,188,044</b>	-	-	<b>23,188,044</b>	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	0.32	1,020,737	-	-	1,020,737	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>108</b>	<b>106.00</b>	<b>24,208,781</b>	-	-	<b>24,208,781</b>	-	-	-
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	418,112	-	-	418,112	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	191,983	-	-	191,983	-	-	-
<b>Subtotal</b>	-	-	<b>610,095</b>	-	-	<b>610,095</b>	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(42,000)	-	-	(42,000)	-	-	-
<b>Subtotal</b>	-	-	<b>(42,000)</b>	-	-	<b>(42,000)</b>	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	83,110	-	-	83,110	-	-	-
State Gov't & Services Charges Increase/(Decrease)			76,699	-	-	76,699	-	-	-

**Summary of 2019-21 Biennium Budget**

Oregon Liquor Control Comm  
Public Safety Services Program  
2019-21 Biennium

Governor's Budget  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	<b>159,809</b>	-	-	<b>159,809</b>	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>108</b>	<b>106.00</b>	<b>24,936,685</b>	-	-	<b>24,936,685</b>	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Public Safety Services Program  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>108</b>	<b>106.00</b>	<b>24,936,685</b>	-	-	<b>24,936,685</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>108</b>	<b>106.00</b>	<b>24,936,685</b>	-	-	<b>24,936,685</b>	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(63,377)	-	-	(63,377)	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
102 - Distilled Spirits Shipping Capacity & Svcs	-	-	-	-	-	-	-	-	-
112 - Move Agency Bank Card Costs	-	-	-	-	-	-	-	-	-
113 - Increase Licensee Comp Rates	-	-	-	-	-	-	-	-	-
114 - Separate Distillery Agent Compensation	-	-	-	-	-	-	-	-	-
203 - License Fees Increase	-	-	-	-	-	-	-	-	-
205 - Statewide Dispatch Services	-	-	560,832	-	-	560,832	-	-	-
206 - Licensing Staff Fulfillment	4	4.00	844,185	-	-	844,185	-	-	-
207 - Public Safety Staff Fulfillment	2	2.00	942,084	-	-	942,084	-	-	-
209 - Regulatory Specialist Reclass	-	-	53,588	-	-	53,588	-	-	-
215 - Bottle Bill Regulation & Funding	-	-	-	-	-	-	-	-	-
301 - Information Services Enhancement	-	-	-	-	-	-	-	-	-



**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Public Safety Services Program  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
304 - Distilled Spirits Shipping Capacity & Svcs	-	-	-	-	-	-	-	-	-
310 - Financial Services Staff Fulfillment	-	-	-	-	-	-	-	-	-
311 - Administration and Communication Outreach	-	-	-	-	-	-	-	-	-
408 - Marijuana Program Enhancement	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>6</b>	<b>6.00</b>	<b>2,337,312</b>	-	-	<b>2,337,312</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	<b>114</b>	<b>112.00</b>	<b>27,273,997</b>	-	-	<b>27,273,997</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	5.56%	5.98%	17.62%	-	-	17.62%	-	-	-
Percentage Change From 2019-21 Current Service Level	5.56%	5.66%	9.37%	-	-	9.37%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Administration and Support  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	67	66.92	19,515,122	-	-	19,515,122	-	-	-
2017-19 Emergency Boards	1	0.67	1,059,898	-	-	1,059,898	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>68</b>	<b>67.59</b>	<b>20,575,020</b>	-	-	<b>20,575,020</b>	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	0.41	714,107	-	-	714,107	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>68</b>	<b>68.00</b>	<b>21,289,127</b>	-	-	<b>21,289,127</b>	-	-	-
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	271,533	-	-	271,533	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(41,439)	-	-	(41,439)	-	-	-
<b>Subtotal</b>	-	-	<b>230,094</b>	-	-	<b>230,094</b>	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(570,896)	-	-	(570,896)	-	-	-
<b>Subtotal</b>	-	-	<b>(570,896)</b>	-	-	<b>(570,896)</b>	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	182,103	-	-	182,103	-	-	-
State Gov't & Services Charges Increase/(Decrease)			33,609	-	-	33,609	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Administration and Support  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	<b>215,712</b>	-	-	<b>215,712</b>	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>68</b>	<b>68.00</b>	<b>21,164,037</b>	-	-	<b>21,164,037</b>	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Administration and Support  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>68</b>	<b>68.00</b>	<b>21,164,037</b>	-	-	<b>21,164,037</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>68</b>	<b>68.00</b>	<b>21,164,037</b>	-	-	<b>21,164,037</b>	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2018 Emergency Board	-	-	503,174	-	-	503,174	-	-	-
090 - Analyst Adjustments	1	1.00	223,400	-	-	223,400	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(105,306)	-	-	(105,306)	-	-	-
092 - Statewide AG Adjustment	-	-	(30,425)	-	-	(30,425)	-	-	-
102 - Distilled Spirits Shipping Capacity & Svcs	-	-	-	-	-	-	-	-	-
112 - Move Agency Bank Card Costs	-	-	-	-	-	-	-	-	-
113 - Increase Licensee Comp Rates	-	-	-	-	-	-	-	-	-
114 - Separate Distillery Agent Compensation	-	-	-	-	-	-	-	-	-
203 - License Fees Increase	-	-	-	-	-	-	-	-	-
205 - Statewide Dispatch Services	-	-	-	-	-	-	-	-	-
206 - Licensing Staff Fulfillment	-	-	-	-	-	-	-	-	-
207 - Public Safety Staff Fulfillment	-	-	-	-	-	-	-	-	-
209 - Regulatory Specialist Reclass	-	-	-	-	-	-	-	-	-
215 - Bottle Bill Regulation & Funding	-	-	-	-	-	-	-	-	-
301 - Information Services Enhancement	-	-	2,500,000	-	-	2,500,000	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Administration and Support  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
304 - Distilled Spirits Shipping Capacity & Svcs	-	-	-	-	-	-	-	-	-
310 - Financial Services Staff Fulfillment	1	1.00	200,345	-	-	200,345	-	-	-
311 - Administration and Communication Outreach	-	-	73,000	-	-	73,000	-	-	-
408 - Marijuana Program Enhancement	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>2</b>	<b>2.00</b>	<b>3,364,188</b>	-	-	<b>3,364,188</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	<b>70</b>	<b>70.00</b>	<b>24,528,225</b>	-	-	<b>24,528,225</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	2.94%	3.57%	19.21%	-	-	19.21%	-	-	-
Percentage Change From 2019-21 Current Service Level	2.94%	2.94%	15.90%	-	-	15.90%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Recreational Marijuana Program  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	54	51.80	12,849,549	-	-	12,849,549	-	-	-
2017-19 Emergency Boards	5	2.83	1,111,084	-	-	1,111,084	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>59</b>	<b>54.63</b>	<b>13,960,633</b>	-	-	<b>13,960,633</b>	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	4.37	2,066,153	-	-	2,066,153	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>59</b>	<b>59.00</b>	<b>16,026,786</b>	-	-	<b>16,026,786</b>	-	-	-
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	39,864	-	-	39,864	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	128,421	-	-	128,421	-	-	-
<b>Subtotal</b>	-	-	<b>168,285</b>	-	-	<b>168,285</b>	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(773,005)	-	-	(773,005)	-	-	-
<b>Subtotal</b>	-	-	<b>(773,005)</b>	-	-	<b>(773,005)</b>	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,697,443	-	-	1,697,443	-	-	-
State Gov't & Services Charges Increase/(Decrease)			85,268	-	-	85,268	-	-	-

**Summary of 2019-21 Biennium Budget**

Oregon Liquor Control Comm  
 Recreational Marijuana Program  
 2019-21 Biennium

Governor's Budget  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	1,782,711	-	-	1,782,711	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(268,493)	-	-	(268,493)	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>59</b>	<b>59.00</b>	<b>16,936,284</b>	-	-	<b>16,936,284</b>	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Recreational Marijuana Program  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>59</b>	<b>59.00</b>	<b>16,936,284</b>	<b>-</b>	<b>-</b>	<b>16,936,284</b>	<b>-</b>	<b>-</b>	<b>-</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>59</b>	<b>59.00</b>	<b>16,936,284</b>	<b>-</b>	<b>-</b>	<b>16,936,284</b>	<b>-</b>	<b>-</b>	<b>-</b>
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	(425,884)	-	-	(425,884)	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(35,276)	-	-	(35,276)	-	-	-
092 - Statewide AG Adjustment	-	-	(26,763)	-	-	(26,763)	-	-	-
102 - Distilled Spirits Shipping Capacity & Svcs	-	-	-	-	-	-	-	-	-
112 - Move Agency Bank Card Costs	-	-	-	-	-	-	-	-	-
113 - Increase Licensee Comp Rates	-	-	-	-	-	-	-	-	-
114 - Separate Distillery Agent Compensation	-	-	-	-	-	-	-	-	-
203 - License Fees Increase	-	-	-	-	-	-	-	-	-
205 - Statewide Dispatch Services	-	-	280,416	-	-	280,416	-	-	-
206 - Licensing Staff Fulfillment	-	-	-	-	-	-	-	-	-
207 - Public Safety Staff Fulfillment	-	-	-	-	-	-	-	-	-
209 - Regulatory Specialist Reclass	-	-	53,588	-	-	53,588	-	-	-
215 - Bottle Bill Regulation & Funding	-	-	-	-	-	-	-	-	-
301 - Information Services Enhancement	-	-	-	-	-	-	-	-	-



**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Recreational Marijuana Program  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
304 - Distilled Spirits Shipping Capacity & Svcs	-	-	-	-	-	-	-	-	-
310 - Financial Services Staff Fulfillment	-	-	-	-	-	-	-	-	-
311 - Administration and Communication Outreach	-	-	-	-	-	-	-	-	-
408 - Marijuana Program Enhancement	9	9.00	2,261,761	-	-	2,261,761	-	-	-
<b>Subtotal Policy Packages</b>	<b>9</b>	<b>9.00</b>	<b>2,107,842</b>	-	-	<b>2,107,842</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	<b>68</b>	<b>68.00</b>	<b>19,044,126</b>	-	-	<b>19,044,126</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	15.25%	24.47%	36.41%	-	-	36.41%	-	-	-
Percentage Change From 2019-21 Current Service Level	15.25%	15.25%	12.45%	-	-	12.45%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Agents Compensation Program  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-005-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	-	-	123,927,415	-	-	123,927,415	-	-	-
2017-19 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2017-19 Leg Approved Budget</b>	-	-	<b>123,927,415</b>	-	-	<b>123,927,415</b>	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	-	-	<b>123,927,415</b>	-	-	<b>123,927,415</b>	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	5,204,951	-	-	5,204,951	-	-	-
<b>Subtotal</b>	-	-	<b>5,204,951</b>	-	-	<b>5,204,951</b>	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

**Summary of 2019-21 Biennium Budget**

Oregon Liquor Control Comm  
 Agents Compensation Program  
 2019-21 Biennium

Governor's Budget  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>129,132,366</b>	-	-	<b>129,132,366</b>	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Agents Compensation Program  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-005-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>129,132,366</b>	-	-	<b>129,132,366</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	-	-	<b>129,132,366</b>	-	-	<b>129,132,366</b>	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	8,479,481	-	-	8,479,481	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
102 - Distilled Spirits Shipping Capacity & Svcs	-	-	-	-	-	-	-	-	-
112 - Move Agency Bank Card Costs	-	-	7,350,000	-	-	7,350,000	-	-	-
113 - Increase Licensee Comp Rates	-	-	-	-	-	-	-	-	-
114 - Separate Distillery Agent Compensation	-	-	-	-	-	-	-	-	-
203 - License Fees Increase	-	-	-	-	-	-	-	-	-
205 - Statewide Dispatch Services	-	-	-	-	-	-	-	-	-
206 - Licensing Staff Fulfillment	-	-	-	-	-	-	-	-	-
207 - Public Safety Staff Fulfillment	-	-	-	-	-	-	-	-	-
209 - Regulatory Specialist Reclass	-	-	-	-	-	-	-	-	-
215 - Bottle Bill Regulation & Funding	-	-	-	-	-	-	-	-	-
301 - Information Services Enhancement	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Agents Compensation Program  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-005-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
304 - Distilled Spirits Shipping Capacity & Svcs	-	-	-	-	-	-	-	-	-
310 - Financial Services Staff Fulfillment	-	-	-	-	-	-	-	-	-
311 - Administration and Communication Outreach	-	-	-	-	-	-	-	-	-
408 - Marijuana Program Enhancement	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	<b>15,829,481</b>	-	-	<b>15,829,481</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	-	-	<b>144,961,847</b>	-	-	<b>144,961,847</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	-	-	16.97%	-	-	16.97%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	12.26%	-	-	12.26%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Medical Marijuana Program  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-006-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	7	6.42	1,491,064	-	-	1,491,064	-	-	-
2017-19 Emergency Boards	16	10.30	3,753,682	-	-	3,753,682	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>23</b>	<b>16.72</b>	<b>5,244,746</b>	-	-	<b>5,244,746</b>	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	6.28	1,472,580	-	-	1,472,580	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>23</b>	<b>23.00</b>	<b>6,717,326</b>	-	-	<b>6,717,326</b>	-	-	-
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(30,179)	-	-	(30,179)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	121,610	-	-	121,610	-	-	-
<b>Subtotal</b>	-	-	<b>91,431</b>	-	-	<b>91,431</b>	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(1,250,098)	-	-	(1,250,098)	-	-	-
<b>Subtotal</b>	-	-	<b>(1,250,098)</b>	-	-	<b>(1,250,098)</b>	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,169,365	-	-	1,169,365	-	-	-
State Gov't & Services Charges Increase/(Decrease)			58,404	-	-	58,404	-	-	-

**Summary of 2019-21 Biennium Budget**

Oregon Liquor Control Comm  
 Medical Marijuana Program  
 2019-21 Biennium

Governor's Budget  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	1,227,769	-	-	1,227,769	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>23</b>	<b>23.00</b>	<b>6,786,428</b>	-	-	<b>6,786,428</b>	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Medical Marijuana Program  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-006-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>23</b>	<b>23.00</b>	<b>6,786,428</b>	-	-	<b>6,786,428</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>23</b>	<b>23.00</b>	<b>6,786,428</b>	-	-	<b>6,786,428</b>	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	(1,344,000)	-	-	(1,344,000)	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(13,752)	-	-	(13,752)	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
102 - Distilled Spirits Shipping Capacity & Svcs	-	-	-	-	-	-	-	-	-
112 - Move Agency Bank Card Costs	-	-	-	-	-	-	-	-	-
113 - Increase Licensee Comp Rates	-	-	-	-	-	-	-	-	-
114 - Separate Distillery Agent Compensation	-	-	-	-	-	-	-	-	-
203 - License Fees Increase	-	-	-	-	-	-	-	-	-
205 - Statewide Dispatch Services	-	-	195,072	-	-	195,072	-	-	-
206 - Licensing Staff Fulfillment	-	-	-	-	-	-	-	-	-
207 - Public Safety Staff Fulfillment	-	-	-	-	-	-	-	-	-
209 - Regulatory Specialist Reclass	-	-	-	-	-	-	-	-	-
215 - Bottle Bill Regulation & Funding	-	-	-	-	-	-	-	-	-
301 - Information Services Enhancement	-	-	-	-	-	-	-	-	-



**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Medical Marijuana Program  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-006-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
304 - Distilled Spirits Shipping Capacity & Svcs	-	-	-	-	-	-	-	-	-
310 - Financial Services Staff Fulfillment	-	-	-	-	-	-	-	-	-
311 - Administration and Communication Outreach	-	-	-	-	-	-	-	-	-
408 - Marijuana Program Enhancement	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	<b>(1,162,680)</b>	-	-	<b>(1,162,680)</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	<b>23</b>	<b>23.00</b>	<b>5,623,748</b>	-	-	<b>5,623,748</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	-	37.56%	7.23%	-	-	7.23%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-17.13%	-	-	-17.13%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Capital Improvements  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	-	-	227,943	-	-	227,943	-	-	-
2017-19 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2017-19 Leg Approved Budget</b>	-	-	<b>227,943</b>	-	-	<b>227,943</b>	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	-	-	<b>227,943</b>	-	-	<b>227,943</b>	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>227,943</b>	-	-	<b>227,943</b>	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Capital Improvements  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>227,943</b>	-	-	<b>227,943</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	-	-	<b>227,943</b>	-	-	<b>227,943</b>	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
102 - Distilled Spirits Shipping Capacity & Svcs	-	-	-	-	-	-	-	-	-
112 - Move Agency Bank Card Costs	-	-	-	-	-	-	-	-	-
113 - Increase Licensee Comp Rates	-	-	-	-	-	-	-	-	-
114 - Separate Distillery Agent Compensation	-	-	-	-	-	-	-	-	-
203 - License Fees Increase	-	-	-	-	-	-	-	-	-
205 - Statewide Dispatch Services	-	-	-	-	-	-	-	-	-
206 - Licensing Staff Fulfillment	-	-	-	-	-	-	-	-	-
207 - Public Safety Staff Fulfillment	-	-	-	-	-	-	-	-	-
209 - Regulatory Specialist Reclass	-	-	-	-	-	-	-	-	-
215 - Bottle Bill Regulation & Funding	-	-	-	-	-	-	-	-	-
301 - Information Services Enhancement	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Oregon Liquor Control Comm  
Capital Improvements  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 84500-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
304 - Distilled Spirits Shipping Capacity & Svcs	-	-	-	-	-	-	-	-	-
310 - Financial Services Staff Fulfillment	-	-	-	-	-	-	-	-	-
311 - Administration and Communication Outreach	-	-	-	-	-	-	-	-	-
408 - Marijuana Program Enhancement	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	-	-	-	-	-	-	-
<b>Total 2019-21 Governor's Budget</b>	-	-	<b>227,943</b>	-	-	<b>227,943</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

**Agencywide Program Unit Summary  
2019-21 Biennium**

**Version: Y - 01 - Governor's Budget**

<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>001-00-00-00000</b>	<b>Distilled Spirits Program</b>						
	Other Funds	28,292,146	25,681,292	26,028,759	22,401,877	23,293,627	-
<b>002-00-00-00000</b>	<b>Public Safety Services Program</b>						
	Other Funds	19,069,694	22,557,637	23,188,044	28,351,233	27,273,997	-
<b>003-00-00-00000</b>	<b>Administration and Support</b>						
	Other Funds	16,475,153	19,515,122	20,575,020	30,432,974	24,528,225	-
<b>004-00-00-00000</b>	<b>Recreational Marijuana Program</b>						
	Other Funds	8,531,492	12,849,549	13,960,633	20,433,662	19,044,126	-
<b>005-00-00-00000</b>	<b>Agents Compensation Program</b>						
	Other Funds	105,588,568	123,927,415	123,927,415	142,882,366	144,961,847	-
<b>006-00-00-00000</b>	<b>Medical Marijuana Program</b>						
	Other Funds	-	1,491,064	5,244,746	6,981,500	5,623,748	-
<b>088-00-00-00000</b>	<b>Capital Improvements</b>						
	Other Funds	4,953,678	227,943	227,943	6,461,943	227,943	-
<b>TOTAL AGENCY</b>							
	Other Funds	182,910,731	206,250,022	213,152,560	257,945,555	244,953,513	-

**PROGRAM PRIORITIZATION FOR 2019-21**

Agency Name: Oregon Liquor Control Commission																			Agency Number: 84500	
2019-21 Biennium																				
Agency-Wide Priorities for 2019-2021 Biennium																				
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request	
Agcy	Prgm/ Div																		The Oregon Liquor Control Commission (OLCC) is the agency responsible for regulating the sale and service of alcoholic beverages in Oregon by administering the state's Liquor Control Act and regulating the sale of recreational marijuana in Oregon through the Control, Regulation, and Taxation of Marijuana and Industrial Hemp Act. The OLCC also enforces the Bottle Bill. Under this law, any malt or carbonated beverage container sold in Oregon must have a refund value of at least five cents.	
1	1	003-026	Information Technology	845-4, 845-6	4			9,134,748				\$ 9,134,748	16	16.00	N	N	C		POP 301	
2	1	001-030	Distribution Center	845-4, 845-5	6			11,581,164				\$ 11,581,164	65	65.00	N	Y	C		POP 102	
3	2	001-020	Purchasing	845-4, 845-5	6			1,101,616				\$ 1,101,616	4	4.00	N	N	C		POP 102	
4	1	002-045	Licenses Services	845-1, 845-2, 845-3, 845-4	5			4,120,250				\$ 4,120,250	19	19.00	N	N	C		POP 203, POP 206	
6	1	088-088	Capital Improvements	845-5	4			227,943				\$ 227,943	0	0.00	N	N	C		POP 304	
5	2	002-047	Public Safety	845-1, 845-2, 845-3, 845-4	5			19,350,515				\$ 19,350,515	80	78.00	N	Y	C		POP 205, POP 207, POP 209	
6	1	004-087	Recreational Marijuana Enforcement	845-7, 845-8	3			8,312,459				\$ 8,312,459	37	37.00	N	Y	S		POP 205, POP 408, POP 209	
7	1	006-091	OMMP Tracking Administration	845-8	3			5,623,748				\$ 5,623,748	23	23.00	N	Y	S		POP 205	
8	2	004-080	Recreational Marijuana Administration	845-7, 845-8	3			4,139,774				\$ 4,139,774	13	13.00	N	N	S		POP 408	
9	3	004-085	Recreational Marijuana Licensing	845-7, 845-8	3			6,591,893				\$ 6,591,893	18	18.00	N	N	S			
10	2	003-025	Financial Services	845-4, 845-6	4			6,452,840				\$ 6,452,840	27	27.00	N	N	C		POP 310	
11	3	003-010	Administration	845-4, 845-6	4			1,933,788				\$ 1,933,788	3	3.00	N	N	C		POP 311	
12	4	003-011	Government Affairs / Communications	845-4, 845-6	4			1,290,169				\$ 1,290,169	5	5.00	N	N	C		POP 311	
13	5	003-015	Administrative Services	845-4, 845-6	4			2,985,098				\$ 2,985,098	10	10.00	N	N	C		POP 311	
14	3	001-024	Bank Card Fees	845-4, 845-5	6			7,931,857				\$ 7,931,857	0	0.00	Y	Y	C		POP 112	
15	1	005-072	Store Agents Compensation	845-5	6			144,961,847				\$ 144,961,847	0	0.00	Y	N	C		POP 112, POP 113, POP 114	
16	2	005-073	Distillery Agents Compensation	845-5	6			0				\$ -	0	0.00	Y	N	C		POP 114	
17	3	002-055	Administrative Policy and Process	845-1, 845-2, 845-3, 845-4	5			3,046,568				\$ 3,046,568	12	12.00	N	N	C		POP 215	
18	6	003-010	Commissioners	845-4, 845-6	4			36,371				\$ 36,371	0	0.00	N	N	C			
19	7	003-010	Human Resources	845-4, 845-6	4			1,392,137				\$ 1,392,137	5	5.00	N	N	C			
20	4	001-040	Retail Services	845-4, 845-5	6			2,640,521				\$ 2,640,521	10	10.00	N	N	C			
21	4	002-046	Alcohol Education	845-1, 845-2, 845-3, 845-4	5			756,664				\$ 756,664	3	3.00	N	N	C			
22	8	003-016	Management Consulting	845-4, 845-6	4			949,399				\$ 949,399	4	4.00	N	N	C			
23	9	003-075	Motor Pool	845-4, 845-6	4			250,286				\$ 250,286	0	0.00	N	N	C			
24	5	001-042	Liquor Sales Support	845-4, 845-5	6			38,469				\$ 38,469	0	0.00	N	N	C			
25	10	003-060	Supply Center	845-4, 845-6	4			63,389				\$ 63,389	0	0.00	N	N	C			
								244,953,513				\$ 244,953,513	354	352.00						

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

**19. Legal Requirement Code**

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
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- S Statutory

Prioritize each program activity for the Agency as a whole

Document criteria used to prioritize activities:

OLCC's policies and operational decisions has two major elements, consistent with the Governor's priorities and budgeting principles. First, OLCC's policies will have public safety considerations guide growth. Second, OLCC's policies will support economic viability for Oregonians and the state's revenue base. The OLCC recognizes that responding to changing demographics and environments can take several years to develop and implement. In 2017-19, OLCC will focus on anticipating future needs and developing innovations to the current retailing model. This will help it to make long-term improvements and be responsive to the citizens of Oregon, its alcohol beverage-related industries, and the people who visit the state. To accomplish these goals for the long term health of the agency, the Commission is focused on maintaining the infrastructure of the agency that supports the activities of the Distilled Spirits and Public Safety operations.

**PROGRAM PRIORITIZATION FOR 2019-21**

<b>Agency Name:</b> Oregon Liquor Control Commission																			<b>Agency Number:</b> 84500					
<b>2019-21 Biennium</b>																								
<b>SPIRITS SCR 001 Fund 001</b>																								
<b>Program/Division Priorities for 2019-21 Biennium</b>																								
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request				
Agcy	Prgm/ Div	OLCC	<b>Distilled Spirits Program</b> - The Distilled Spirits Program oversees the distribution and sale of distilled spirits in the state. The Distilled Spirits division centrally purchases, warehouses and distributes distilled spirits to Oregon's independently operated liquor stores.	845-4, 845-5	6																			
2	1		001-030 Distribution Center					11,581,164				\$ 11,581,164	65	65.00	N	Y	C							
3	2		001-020 Purchasing					1,101,616				\$ 1,101,616	4	4.00	N	N	C			POP 102				
14	3		001-024 Bank Card Fees					7,931,857				\$ 7,931,857	0	0.00	Y	Y	C			POP 102				
20	4		001-040 Retail Services					2,640,521				\$ 2,640,521	10	10.00	N	N	C			POP 112				
24	5		001-042 Liquor Sales Support					38,469				\$ 38,469	0	0.00	N	N	C							
								23,293,627				\$ 23,293,627	79	79.00										

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

**19. Legal Requirement Code**

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
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- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

All Oregonians and tourists to Oregon who purchase distilled spirits buy them from OLCC-licensed outlets (restaurants, bars, etc.) or from the OLCC-contracted liquor stores that supply those licensed outlets. More than Two hundred forty-five small-business people and their employees earn their livelihood through operating liquor stores. Distilleries and their suppliers, across the country, benefit from the Oregon distilled spirits market. All Oregonians benefit from the sales profits distributed to Oregon cities, counties and the state General Fund. The Distilled Spirits Program operates as an integrated unit to move product through the supply chain to the end consumer. The divisions within the program constitute an integrated program that serves to efficiently and effectively meet the customer demand for distilled products by consumers and industry participants. In addition to the Distilled Spirits Program, the Store Operating Expense Program provides the operating capital and the profits for each of the independent, contracted liquor agents, and is an integral part of the wholesale/retail supply chain. The Distilled Spirits Program is guided by the principle of supporting and increasing the economic development of the state as a way to invest in the future of Oregon. Oregon's method of retailing distilled spirits through liquor agents appointed by and overseen by the OLCC also supports the principle of public safety. The OLCC manages the location and density of outlets, and their effects on the community. As a result, included in the Agency Request Budget for the OLCC Distilled Spirits Program is a policy option package to increase resources so that the OLCC will be able to continue to meet consumer demand, thus increasing the amount of revenue returned to the state after paying all operating expenses.

**PROGRAM PRIORITIZATION FOR 2019-21**

<b>Agency Name:</b> Oregon Liquor Control Commission																			<b>Agency Number:</b> 84500					
<b>2019-21 Biennium</b>																								
<b>Safety SCR 002 Fund 001</b>																								
<b>Program/Division Priorities for 2019-21 Biennium</b>																								
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22			
<b>Priority</b> (ranked with highest priority first)	<b>Agency</b> <b>Initials</b>	<b>Program or</b> <b>Activity</b> <b>Initials</b>	<b>Program Unit/Activity Description</b>	<b>Identify Key</b> <b>Performance</b> <b>Measure(s)</b>	<b>Primary</b> <b>Purpose</b> <b>Program-</b> <b>Activity</b> <b>Code</b>	<b>GF</b>	<b>LF</b>	<b>OF</b>	<b>NL-OF</b>	<b>FF</b>	<b>NL-FF</b>	<b>TOTAL</b> <b>FUNDS</b>	<b>Pos.</b>	<b>FTE</b>	<b>New or</b> <b>Enhanced</b> <b>Program</b> <b>(Y/N)</b>	<b>Included as</b> <b>Reduction</b> <b>Option (Y/N)</b>	<b>Legal Req.</b> <b>Code</b> <b>(C, D, FM,</b> <b>FO, S)</b>	<b>Legal Citation</b>	<b>Explain What is Mandatory (for C, FM, and</b> <b>FO Only)</b>	<b>Comments on Proposed Changes to CSL</b> <b>included in Agency Request</b>				
Agcy	Prgm/Div	OLCC	<b>Public Safety Program</b> - OLCC's Public Safety Program licenses and regulates businesses in the alcohol industry such as manufacturers, wholesalers, bars, restaurants, grocery and convenience stores	845-1, 845-2, 845-3, 845-4	5																			
4	1		002-045 Licenses Services					4,120,250				\$ 4,120,250	19	19.00	N	N	C							
5	2		002-047 Public Safety					19,350,515				\$ 19,350,515	80	78.00	N	Y	C				POP 203, POP 206			
17	3		002-055 Administrative Policy and Process					3,046,568				\$ 3,046,568	12	12.00	N	N	C				POP 205, POP 207, POP 209			
21	4		002-046 Alcohol Education					756,664				\$ 756,664	3	3.00	N	N	C				POP 215			
												\$ -												
												\$ -												
												\$ -												
												\$ 27,273,997	114	112.00										

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural

**19. Legal Requirement Code**

- C Constitutional
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- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

12 Social Support

**Document criteria used to prioritize activities:**

All Oregonians and tourists to Oregon who purchase distilled spirits by the drink, beer or wine are impacted by the number, location and liquor law compliance of licensed establishments. Communities and neighbors are affected by whether or not only qualified business people receive and keep liquor licenses, and their responsible sale and service. Cities and counties' law enforcement workloads are affected by OLCC's staffing and effectiveness. The alcoholic beverage industry is protected by assuring licenses are issued only to qualified individuals. All Oregonians' safety is protected by OLCC's Public Safety Division assuring licensees comply with liquor laws. Keeping alcohol from underage drinkers and keeping visibly intoxicated persons from being served preserves public safety by reducing drunk-driving, alcohol-related accidents and other associated problems, such as our youths health and safety. The OLCC Public Safety Program works to fulfill the Governor's principle of public safety.



**PROGRAM PRIORITIZATION FOR 2019-21**

Agency Name: Oregon Liquor Control Commission				Agency Number: 84500																		
2019-21 Biennium																						
Support SCR 003 Fund 001				Program/Division Priorities for 2019-21 Biennium																		
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request		
		OLCC	Support Services Program - The Support Services Program is responsible for the coordination, management, reporting and physical infrastructure used to support both the merchandising and regulatory functions of the Commission.	845-4, 845-6	4																The Oregon Liquor Control Commission (OLCC) is the agency responsible for regulating the sale and service of alcoholic beverages in Oregon by administering the state's Liquor Control Act and regulating the sale of recreational marijuana in Oregon through the Control, Regulation, and Taxation of Marijuana and Industrial Hemp Act. The OLCC also enforces the Bottle Bill. Under this law, any malt or carbonated beverage container sold in Oregon must have a refund value of at least five cents.	
1	1	003-026	Information Technology					9,134,748				\$ 9,134,748	16	16.00	N	N	C				POP 301	
10	2	003-025	Financial Services					6,452,840				\$ 6,452,840	27	27.00	N	N	C				POP 310	
11	3	003-010	Administration					1,933,788				\$ 1,933,788	3	3.00	N	N	C				POP 311	
12	4	003-011	Government Affairs / Communications					1,290,169				\$ 1,290,169	5	5.00	N	N	C				POP 311	
13	5	003-015	Administrative Services					2,985,098				\$ 2,985,098	10	10.00	N	N	C				POP 311	
18	6	003-010	Commissioners					36,371				\$ 36,371	0	0.00	N	N	C				POP 311	
19	7	003-010	Human Resources					1,392,137				\$ 1,392,137	5	5.00	N	N	C					
22	8	003-016	Management Consulting					949,399				\$ 949,399	4	4.00	N	N	C					
23	9	003-075	Motor Pool					290,286				\$ 290,286	0	0.00	N	N	C					
25	10	003-060	Supply Center					63,369				\$ 63,369	0	0.00	N	N	C					
								24,528,225				\$ 24,528,225	70	70.00								

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

**19. Legal Requirement Code**

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
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- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

The Support Services Program operates in conjunction with the Distilled Spirits and Public Safety Programs to assure the functionality and the accountability of those programs to the people of Oregon. The Support Services program provides human resources, labor relations, non-liquor purchasing, maintenance, motor pool, mail, supply, accounting and information services to the OLCC. These activities are key to providing responsible stewardship by managing risk for the agency and assuring fiscal accountability. The program provides all of the administrative support to the OLCC's mission of "promoting the public interest through the responsible sale and service of alcoholic beverages. The Support Services Program ensures that the two operating programs of the OLCC meet both principles of public safety and economic development.

**PROGRAM PRIORITIZATION FOR 2019-21**

Agency Name:		Oregon Liquor Control Commission																				
2019-21 Biennium																						
Agents SCR 005		Fund 002																				
		Agency Number: 84500																				
Program/Division Priorities for 2019-21 Biennium																						
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request		
	Agcy	Prgm/ Div	OLCC	<b>STORE OPERATING EXPENSES PROGRAM</b> - This program funds the operating expenses and the income of contracted liquor agents who sell the products at retail on behalf of the OLCC.	845-5	6															The Oregon Liquor Control Commission (OLCC) is the agency responsible for regulating the sale and service of alcoholic beverages in Oregon by administering the state's Liquor Control Act and regulating the sale of recreational marijuana in Oregon through the Control, Regulation, and Taxation of Marijuana and Industrial Hemp Act. The OLCC also enforces the Bottle Bill. Under this law, any malt or carbonated beverage container sold in Oregon must have a refund value of at least five cents.	
15	1		005-072	Store Agents Compensation				144,961,847				\$ 144,961,847	0	0.00	Y	N	C				POP 112, POP 113, POP 114	
16	2		005-073	Distillery Agents Compensation				0				\$ -	0	0.00	Y	N	C				POP 114	
								144,961,847				\$ 144,961,847	0	0.00								

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
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**19. Legal Requirement Code**

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- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

The Store Operating Expense Program manifests the Governor's principles by supporting economic development within the state of Oregon. This program provides the operating income for more than 245 independent businesses (liquor stores) that makes distilled spirits available by the bottle to citizens, businesses and tourists. This program provides the resources for those businesses to pay for the rent, utilities, wages for employees, as well as the net income to the liquor store owner. These funds enable the livelihood of liquor agents, their employees. Under the direction of the OLCC Retail Services Division, agents sell over two thousand different products to individuals and licensed businesses. Agents generate in excess of \$1.114 billion dollars of sales in the 15-17 biennium, which encourages economic activity in the private businesses in the hospitality and the alcoholic beverage industry industries. Additionally, the revenue remaining after paying the operating costs of the agents, the cost of goods sold and the operating expenses of the commission are distributed to state and local governments to support programs in the public sector.

Oregon's method of retailing distilled spirits through liquor agents appointed by and overseen by the OLCC also supports the principle of public safety. The OLCC manages the location and density of outlets, and their effects on neighborhood livability.

Agency Request Budget

X

Governor's Balanced Budget

Legislatively Approved Budget

OLCC Agency Summary

Budget Page 99

**PROGRAM PRIORITIZATION FOR 2019-21**

Agency Name: Oregon Liquor Control Commission																			Agency Number: 84500					
2019-21 Biennium																								
Capital SCR 088 Fund 003																								
Program/Division Priorities for 2019-21 Biennium																								
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request				
Agcy	Prgm/ Div	OLCC	CAPITAL IMPROVEMENTS PROGRAM - Provides the preventive maintenance and repairs to the OLCC's buildings and grounds.	845-5	4															The Oregon Liquor Control Commission (OLCC) is the agency responsible for regulating the sale and service of alcoholic beverages in Oregon by administering the state's Liquor Control Act and regulating the sale of recreational marijuana in Oregon through the Control, Regulation, and Taxation of Marijuana and Industrial Hemp Act. The OLCC also enforces the Bottle Bill. Under this law, any malt or carbonated beverage container sold in Oregon must have a refund value of at least five cents.				
6	1	088-088	Capital Improvements					227,943				\$ 227,943	0	0.00	N	N	C			POP 304				
								227,943				\$ 227,943	0	0.00										

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

**19. Legal Requirement Code**

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

Through the OLCC's Capital Improvements Program, the commission contributes to responsible stewardship of the state's resources. It provides maintenance and repairs for the OLCC-owned building and grounds. The OLCC prepares a ten-year capital maintenance plan and uses the resources in this program to ensure the continued viability of the physical infrastructure. The OLCC has made significant investment in the buildings and grounds which is protected by a responsible and consistent maintenance program. Appropriate maintenance ensures that the two operational programs of the OLCC are able to meet the principles of protecting the public's safety and enhancing economic development.

Agency Request Budget

Governor's Balanced Budget

Legislatively Approved Budget

OLCC Agency Summary

Budget Page 100

**PROGRAM PRIORITIZATION FOR 2019-21**

<b>Agency Name:</b> Oregon Liquor Control Commission																											
<b>2019-21 Biennium</b>																			<b>Agency Number:</b> 84500								
Rec MJ SCR 004 Fund 004																											
<b>Program/Division Priorities for 2019-21 Biennium</b>																											
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22						
<b>Priority</b> (ranked with highest priority first)	<b>Agency</b> <b>Initials</b>	<b>Program or</b> <b>Activity</b> <b>Initials</b>	<b>Program Unit/Activity Description</b>	<b>Identify Key</b> <b>Performance</b> <b>Measure(s)</b>	<b>Primary</b> <b>Purpose</b> <b>Program-</b> <b>Activity</b> <b>Code</b>	<b>GF</b>	<b>LF</b>	<b>OF</b>	<b>NL-</b> <b>OF</b>	<b>FF</b>	<b>NL-</b> <b>FF</b>	<b>TOTAL FUNDS</b>	<b>Pos.</b>	<b>FTE</b>	<b>New or</b> <b>Enhanced</b> <b>Program</b> <b>(Y/N)</b>	<b>Included as</b> <b>Reduction</b> <b>Option</b> <b>(Y/N)</b>	<b>Legal Req.</b> <b>Code</b> <b>(C, D, FM,</b> <b>FO, S)</b>	<b>Legal</b> <b>Citation</b>	<b>Explain What is Mandatory</b> (for C, FM, and FO Only)	<b>Comments on Proposed Changes to CSL</b> included in Agency Request							
Agcy	Prgm/ Div	OLCC	The Recreational Marijuana Program is exclusively authorized to make recreational marijuana available to consumers and licensed businesses through retail marijuana stores. The program also tracks the growing, transporting, processing and selling of recreational marijuana products. The Public Safety Program is responsible for licensing and regulating the operation of the recreational marijuana industry in Oregon	845-7, 845-8	3																						
6	1		004-087 Recreational Marijuana Enforcement					8,312,459				\$ 8,312,459	37	37.00	N	Y	S				POP 205, POP 408, POP 209						
8	2		004-080 Recreational Marijuana Administration					4,139,774				\$ 4,139,774	13	13.00	N	N	S				POP 408						
9	3		004-085 Recreational Marijuana Licensing					6,591,893				\$ 6,591,893	18	18.00	N	N	S										
								-	-	19,044,126		\$ 19,044,126	68	68.00													

**7. Primary Purpose Program/Activity Exists**

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- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

All Oregonians who purchase marijuana will be impacted by the number, location and marijuana law compliance of licensed entities. Communities and neighbors are affected by whether or not only qualified people receive and keep marijuana licenses, and the responsible sale and service. Cities and counties law enforcement workloads will be affected by OLCC's staffing and effectiveness. The marijuana industry will be protected by assuring licenses are issued only to qualified individuals. All Oregonians' safety will be protected by OLCC's Marijuana Program assuring licensees comply with all laws and rules. The OLCC Marijuana Enforcement Program will work to fulfill the Governor's principle of public safety.

**PROGRAM PRIORITIZATION FOR 2019-21**

<b>Agency Name:</b> Oregon Liquor Control Commission																						
<b>2019-21 Biennium</b>																			<b>Agency Number:</b> 84500			
OMMP Track SCR 006 Fund 006																						
<b>Program/Division Priorities for 2019-21 Biennium</b>																						
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	
<b>Priority</b> (ranked with highest priority first)	<b>Agency</b> <b>Initials</b>	<b>Program or</b> <b>Activity</b> <b>Initials</b>	<b>Program Unit/Activity Description</b>	<b>Identify Key</b> <b>Performance</b> <b>Measure(s)</b>	<b>Primary</b> <b>Purpose</b> <b>Program-</b> <b>Activity</b> <b>Code</b>	<b>GF</b>	<b>LF</b>	<b>OF</b>	<b>NL-</b> <b>OF</b>	<b>FF</b>	<b>NL-</b> <b>FF</b>	<b>TOTAL FUNDS</b>	<b>Pos.</b>	<b>FTE</b>	<b>New or</b> <b>Enhanced</b> <b>Program</b> <b>(Y/N)</b>	<b>Included as</b> <b>Reduction</b> <b>Option</b> <b>(Y/N)</b>	<b>Legal Req.</b> <b>Code</b> <b>(C, D, FM,</b> <b>FO, S)</b>	<b>Legal</b> <b>Citation</b>	<b>Explain What is Mandatory</b> (for C, FM, and FO Only)	<b>Comments on Proposed Changes to CSL</b> <b>Included in Agency Request</b>		
Agcy	Prgm/ Div	OLCC	OLCC's Medical Marijuana Tracking Program results from the passage of SB 1057 and modifies the medical marijuana programs administered by the OLCC and the Oregon Health authority, including requiring the OLCC to establish a medical designation under the OLCC licensure system, and to track medical marijuana growers, processors, wholesalers and retailers that opt into the OLCC system. The OLCC has also taken over responsibility from the OHA for regulating the labeling and packaging of medical marijuana products.	845-8	3																	
7	1	006-091	OMMP Tracking Administration					5,623,748				\$ 5,623,748	23	23.00	N	Y	S				POP 205	
								5,623,748				\$ 5,623,748	23	23.00								

**7. Primary Purpose Program/Activity Exists**

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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

All Oregonians who purchase marijuana will be impacted by the number, location and marijuana law compliance of licensed entities. Communities and neighbors are affected by whether or not only qualified people receive and keep marijuana licenses, and the responsible sale and service. Cities and counties' law enforcement workloads will be affected by OLCC's staffing and effectiveness. The marijuana industry will be protected by assuring licenses are issued only to qualified individuals. All Oregonians' safety will be protected by OLCC's Marijuana Program assuring licensees comply with all laws and rules. The OLCC Marijuana Enforcement Program will work to fulfill the Governor's principle of public safety.

# BUDGET NARRATIVE

## 10% REDUCTION OPTIONS (ORS 291.216)

<b>Fund</b>	<b>CSL 2019-21</b>	<b>10% Reduction</b>
Administration	\$ 73,608,644	\$ 7,360,864
Agents Compensation	\$ 129,132,366	\$ 12,913,237
Capital Improvements	\$ 227,943	\$ 22,794
Recreational Marijuana	\$ 16,936,284	\$ 1,693,628
Medical Marijuana Tracking	\$ 6,786,428	\$ 678,643
<b>Total</b>	<b>\$ 226,691,665</b>	<b>\$ 22,669,167</b>

# BUDGET NARRATIVE

## 10% REDUCTION OPTIONS (ORS 291.216)

ACTIVITY OR PROGRAM (WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	DESCRIBE REDUCTION (DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2019-21 AND 2021-23)	AMOUNT AND FUND TYPE (GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	RANK AND JUSTIFICATION (RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
1. Distilled Spirits Program – Bank Card Fee Limitation	Reduce bank card fees by 15% for the purchase of liquor	(OF) \$2,197,000	1. The OLCC does not have the ability to control the use of bank cards by consumers wishing to purchase distilled spirits. A reduction in the amount of limitation needed to pay for bank card fees would require the OLCC to limit the agency outlets authorized to accept bank cards. Only the largest class of stores would be allowed to accept bank cards with the potential of OLCC withdrawing even their authority at the end of the biennium if use is higher than projected. This would create dissatisfaction among consumers and liquor agents by establishing a two-tier system for customer service. In the 2003-05 biennium, bank fees were a non-limited item.
2. Support Services Program – Motor Pool and Supply Center	Eliminate the purchase of replacement motor pool vehicles and reduce supply center costs.	(OF) \$135,000	2. OLCC staff travel throughout the state to visit liquor license applicants and established licensees – to investigate, inspect, monitor, and assess compliance with liquor laws. Retail Services district managers travel long distances to visit liquor stores to oversee the retail operation, transfer

# BUDGET NARRATIVE

## 10% REDUCTION OPTIONS (ORS 291.216)

			<p>product, and process claims. OLCC auditors travel to all liquor stores throughout the year to ensure the reporting and depositing accuracy of independent contractors handling state funds. Having reliable vehicles means having a safe work environment for OLCC's staff. This cut would eliminate the replacement of aging vehicles for the 2019-121 biennium and reduce maintenance activities for the remaining fleet. This cut compromises a safe work environment and service to stakeholders. Reducing supplies reduces employee effectiveness.</p>
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# BUDGET NARRATIVE

## 10% REDUCTION OPTIONS (ORS 291.216)

<p>3. Public Safety Program -Liquor Regulatory Specialist</p>	<p>Eliminate 7 Liquor Regulatory Specialist.</p>	<p>(OF) \$1,300,000</p>	<p>8. This reduction significantly reduces OLCC's ability to enforce liquor laws and protect the public safety in a large area of the state. This reduction would reduce total alcohol Public Safety Division staffing by 18 % out of a total of 38 Regulatory FTE. Public Safety compliance managers and regulatory specialists are stationed in field and district offices throughout the state, servicing license applicants and licensee holders directly. This reduction would eliminate 7 liquor regulatory specialist positions among various field offices and Portland based on seniority and conditions of the current labor agreement with represented employees</p>
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# BUDGET NARRATIVE

## 10% REDUCTION OPTIONS (ORS 291.216)

4. Administration	Eliminate 1 Economist 4	(OF)    \$245,000	<p>4. This reduction would eliminate professional-level analytical services and consultation to agency executives in the Distilled Spirits, Public Safety Services and Support Services programs on behalf of the Executive Director. It would eliminate the ability to perform analyses on a wide variety of program and policy functions, including: budget development; strategic and business planning; rule-making, operational and program special project development and communications. It would compromise development of communication of the budget process, including budget policy option packages, budget book narratives, or to report on budget notes, budget appeals to persuade the Department of Administrative Services or the Governor’s Office to revise their recommendations, and other reports to explain OLCC budget-development principles and their significance.</p>
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# BUDGET NARRATIVE

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## 10% REDUCTION OPTIONS (ORS 291.216)

Administrative Fund – First 5% Total		(OF) <u>\$2,877,000</u>	
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# BUDGET NARRATIVE

## 10% REDUCTION OPTIONS (ORS 291.216)

<p>5. Distilled Spirits Program – Distribution Center</p>	<p>Eliminate 7 Liquor Dist. Worker 1s (7 FTE), one Liquor Distribution Worker 2 (1 FTE) and one Liquor Equip Operator (1 FTE) in the Distribution Center.</p>	<p>(OF)</p>	<p>\$1,210,000</p>	<p>7. This reduction would eliminate the distribution center’s ability to fill liquor store orders for partial cases or special orders. Liquor stores would have to order full cases, or none, of slower-moving products including emerging Oregon craft products which depend on individual bottle sales throughout the state. If stores choose to order full cases, unnecessary state dollars would be invested in higher inventory quantities. If stores do not order the product due to storage or inventory goal restraints, they may lose sales and customers would not find their desired products as dependably. Special orders would have to be dramatically curtailed impacting the ability to meet consumer demand for varieties of products. In either case, state general fund revenue is lost, either by extra inventory investment or lost sales. This reduction has the potential to negatively impact the development of the Oregon Craft Distilling industry. The income of smaller volume, Oregon-based, distilled spirits suppliers’ would be reduced, as well as contracted agents' compensation which is determined by sales volume. Would negatively impact the ability to move and ship an increased amount of</p>
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# BUDGET NARRATIVE

## 10% REDUCTION OPTIONS (ORS 291.216)

			<p>product that was the result of the conveyor expansion during 2015-17 and the statewide expansion that is adding new retail outlets across Oregon. This reduction would eliminate 9 liquor warehouse positions based on seniority and conditions of the current labor agreement with represented employees.</p>
<p>8. Administrative Services -Support Division</p>	<p>Eliminate one Purchasing Contract Assistant and one Administrative Specialist 2</p>	<p>(OF)     \$380,000</p>	<p>8. The OLCC continues to experience significant increased workloads and growth from alcohol and marijuana businesses. This has resulted in a significant increase in purchasing related to new staff, office relocations and new information technology projects. Purchasing is a significant part of this service to accommodate the growing workloads and would significantly slow down the agency's ability support public safety and distilled spirits programs. . This reduction would eliminate 2 positions based on seniority and conditions of the current labor agreement with represented employees.</p>

# BUDGET NARRATIVE

## 10% REDUCTION OPTIONS (ORS 291.216)

<p>9. Support Services Program – Management Consulting Services Division</p>	<p>Eliminate one Research Analyst 4 (1 FTE)</p>	<p>(OF) \$263,000</p>	<p>9. The reduction will impact several key areas of agency management. The position is the primary analyst for the agency; duties include forecasting revenue, preparing Key Performance Measures, improving business processes, preparing public safety and licensing statistics, planning for business continuity and many other duties of an analytical nature. Loss of the position would result in reporting delays, lack of improvement in agency business processes and loss of a unique skill set that may not be absorbed by other employees in the agency. The position serves as the fiscal analyst for the agency during the legislative session. Evaluation of bills and legislative concepts would have to be assigned elsewhere. The loss of expertise could result in fiscal analysis and impact statements that are not prepared timely, may be inaccurate, and would overburden other staff that would have to assume the responsibilities.</p>
<p>10. Support Services Program – Financial Services</p>	<p>Eliminate one Accountant 1 (1 FTE) and 1, one PEM D (1 FTE))</p>	<p>(OF) \$450,000</p>	<p>10. Losing financial services staff would increase the state's exposure to liquor agents potentially under-reporting their liquor sales. OLCC collects over \$700 million annually in</p>

# BUDGET NARRATIVE

## 10% REDUCTION OPTIONS (ORS 291.216)

			<p>sales revenue which is independently reported by agents. Reducing audit staff would extend the period of time between audits and would require higher-level employees to assume some of the work load of reviewing and reconciling audit activity. Remaining audit staff would have to increase the amount of time spent traveling. Smaller liquor agencies and those in eastern Oregon would be reduced in audit oversight the most. The OLCC is currently in a statewide expansion, increasing the number of retail outlets across Oregon. Reducing management staff would cause the timely reporting and accuracy of financial reporting to be significantly compromised.</p>
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# BUDGET NARRATIVE

## 10% REDUCTION OPTIONS (ORS 291.216)

<p>11. Support Services Program – Information Technology Division</p>	<p>Reduce on ISS8 and one ISS 3</p>	<p>(OF) \$480,000</p>	<p>11. OLCC business partners, such as licensees, liquor agents, and their customers, rely on OLCC's efficient processes. Compromising OLCC's ability to maintain its computer network infrastructure will affect its business processes. Customer service will be impacted reducing report distribution/preparation, order and inventory processing and inventory accountability. The impact of this proposal will be a reduction in maintenance of network infrastructure hardware and software. Customer service, responsiveness, reliability and support of the state's economic infrastructure are directly and indirectly affected. Any changes that may affect OLCC's ability to order and ship distilled spirits to liquor stores may seriously effect sales and revenue distribution to local and state government.</p>
<p>12. Licensing/AP&amp;P</p>	<p>Reduce one AS1, 1 one OS2 and one OPA2 in Licensing and AP&amp;P</p>	<p>(OF) \$480,000</p>	<p>Reduce two positions from licensing and one position from rulemaking. This will greatly reduce the amount of licenses, service permits and temporary sales licenses that can be processed. Rulemaking for alcohol and marijuana rules will have to be slowed down or have to be assigned elsewhere. This</p>



# BUDGET NARRATIVE

## 10% REDUCTION OPTIONS (ORS 291.216)

			reduction would eliminate 3 positions and would occur based on seniority and conditions of the current labor agreement with represented employees.
<b>Administrative Fund – Second 5% Reductions Total</b>		(OF) <b><u>\$3,474,000</u></b>	
<b>Administrative Fund – 10% Reductions Total</b>		(OF) <b><u>\$7,371,000</u></b>	
1. Capital Improvements Fund – First 5% Reductions Total	Reduce capital improvements by 5%	(OF)    \$11,500	1. OLCC is the steward of state-owned offices, two warehouses, distilled spirits inventory, and grounds situated on approximately 25 acres in Milwaukie. The 40,000 sq. ft. office building and 230,000 sq. ft. of warehouse space plus property are worth in excess of \$55 million dollars. An adequate capital improvement budget is needed to assure the property will not diminish in value, protect the warehouse inventory, and assure visitors and employees have a safe facility. All businesses supported by OLCC's functions are in turn affected by how well the state safeguards the facility and its activities; these budget reductions compromise the stewardship.

# BUDGET NARRATIVE

## 10% REDUCTION OPTIONS (ORS 291.216)

2. Capital Improvements Fund – Second 5% Reductions Total	Reduce capital improvements by 5%	(OF) \$11,500	2. OLCC is the steward of state-owned offices, two warehouses, distilled spirits inventory, and grounds situated on approximately 25.0 acres in Milwaukie. The 40,000 sq. ft. office building and 230,000 sq. ft. of warehouse space plus property are worth in excess of \$18 million dollars. An adequate capital improvement budget is needed to assure the property will not diminish in value, protect the warehouse inventory, and assure visitors and employees have a safe facility. All businesses supported by OLCC's functions are in turn affected by how well the state safeguards the facility and its activities; these budget reductions compromise the stewardship. An additional reduction will exacerbate the problems associated with lack of upkeep and maintenance of state owned properties.
<b>Capital Improvements Fund – 10% Reductions Total</b>		<b>(OF) <u>\$23,000</u></b>	

# BUDGET NARRATIVE

## 10% REDUCTION OPTIONS (ORS 291.216)

<p>1. Store Operating Expenses Fund – First 5% Reduction Total</p>	<p>Reduce compensation to agents for store operating expenses, from a statewide average of 8.93% of their distilled spirits sales to 8.04%.</p>	<p>(OF)</p>	<p>\$6,462,000</p>	<p>1. Reducing liquor agent’s funding could result in reduced liquor store service levels to consumers and licensed business; lower liquor sales result in reduced profits distributed to local and state government. Reduced service levels could create State government reputational risk if customers become frustrated. Historically agents have asked for more funding, not less. If their compensation drops, agent liquor stores may not produce enough income to be viable. To compensate for reduced funding, agents may need to shorten their hours to save labor expenses, reduce store staffing levels, defer maintenance, remodels or relocations to better locations, and/or have fewer cash registers and computer upgrades. These types of reductions would reduce service levels to consumers and tourists. Reduced liquor agent funding could also impact the quality of the applicant pool when appointing liquor agents. Economic development, public safety, and stewardship could be negatively affected.</p>
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# BUDGET NARRATIVE

## 10% REDUCTION OPTIONS (ORS 291.216)

<p>2. Store Operating Expenses Fund – Second 5% Reduction Total</p>	<p>Reduce compensation to agents for store operating expenses, from a statewide average of 8.93% of their distilled spirits sales to 8.04%.</p>	<p>(OF)     \$6,462,000</p>	<p>2. Reducing liquor agents' funding could reduce liquor store service levels to consumers and licensed businesses; lower liquor sales result in reduced profits distributed to local and state government. Citizens will be more frustrated with state government. Agents have historically asked for more funding, not less. If their compensation drops, most agents will probably need to reduce service levels so they can afford running the liquor agencies. Store agents' might shorten their hours to save labor expenses; reduce store staffing levels generally, creating more opportunity for theft, less service, and more unemployment; and they may defer maintenance, remodels or relocating to better locations. They may have fewer cash registers or computer upgrades. Reduction would reduce service levels to consumers and tourists. OLCC may have fewer and less qualified people to choose from when appointing liquor agents. Economic development, public safety, and stewardship could be negatively affected.</p>
<p><b>Store Operating Expenses Fund – 10% Reductions Total</b></p>		<p>(OF)     <b><u>\$12,923,000</u></b></p>	

# BUDGET NARRATIVE

## 10% REDUCTION OPTIONS (ORS 291.216)

1. Recreational Marijuana Fund – First 5% Reduction Total	Charge Oregon licensees \$20 per month to use cannabis tracking system instead of OLCC paying it out of licensing fee.	(OF) \$950,000	1. This reduction causes licensees to pay their own fees for the CTS system which incurs higher business costs and creates an a potential lack of compliance within the system.
2. Recreational Marijuana Fund – Second 5% Reduction Total	Charge Oregon licensees \$40 per month to use cannabis tracking system instead of OLCC paying it out of licensing fee.	(OF) \$950,000	2. This reduction causes licensees to pay their own fees for the CTS system which incurs higher business costs and creates an a potential lack of compliance within the system.
<b>Recreational Marijuana Fund – 10% Reductions Total</b>		(OF) <b><u>\$1,900,000</u></b>	

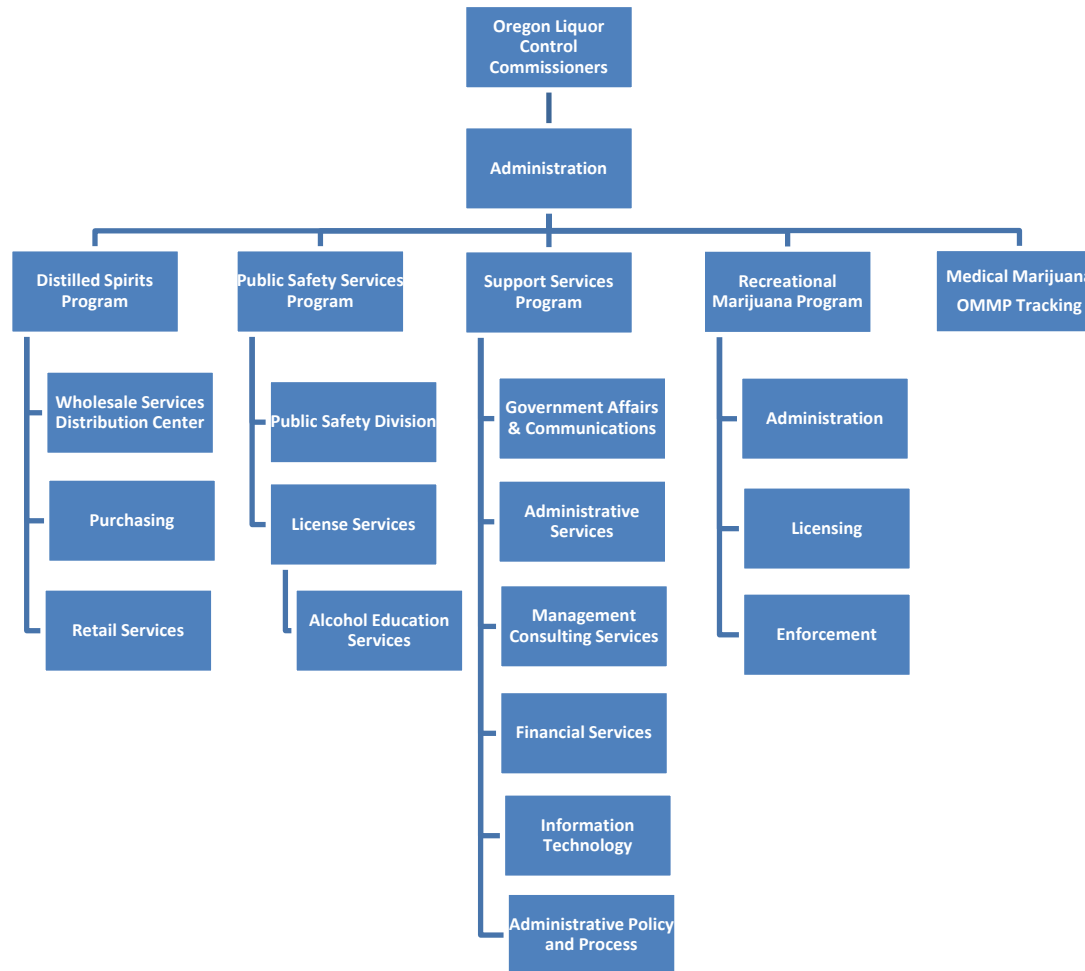
# BUDGET NARRATIVE

## 10% REDUCTION OPTIONS (ORS 291.216)

<b>1. Medical Marijuana Program First 5% Reduction Total</b>	Eliminate 2 Regulatory Specialists (2 FTE)	(OF)      \$339,500	1. This reduction reduces the inspection and tracking capability of medical marijuana registrants and cuts the staff by 13%. This is a startup program and reductions could eliminate the perception of detection among OMMP growers
<b>2. Medical Marijuana Program Second 5% Reduction Total</b>	Eliminate 2 Regulatory Specialists (2 FTE)	(OF)      \$339,500	1. This reduction reduces the inspection and tracking capability of medical marijuana registrants and cuts the staff by 26%. This is a startup program and reductions could eliminate the perception of detection among OMMP growers
<b>Recreational Marijuana Fund – 10% Reductions Total</b>		<u>(OF)      \$679,000</u>	

# BUDGET NARRATIVE

## AGENCY SUMMARY NARRATIVE: OLCC AGENCY ORGANIZATION CHART 2017 - 2019



# BUDGET NARRATIVE

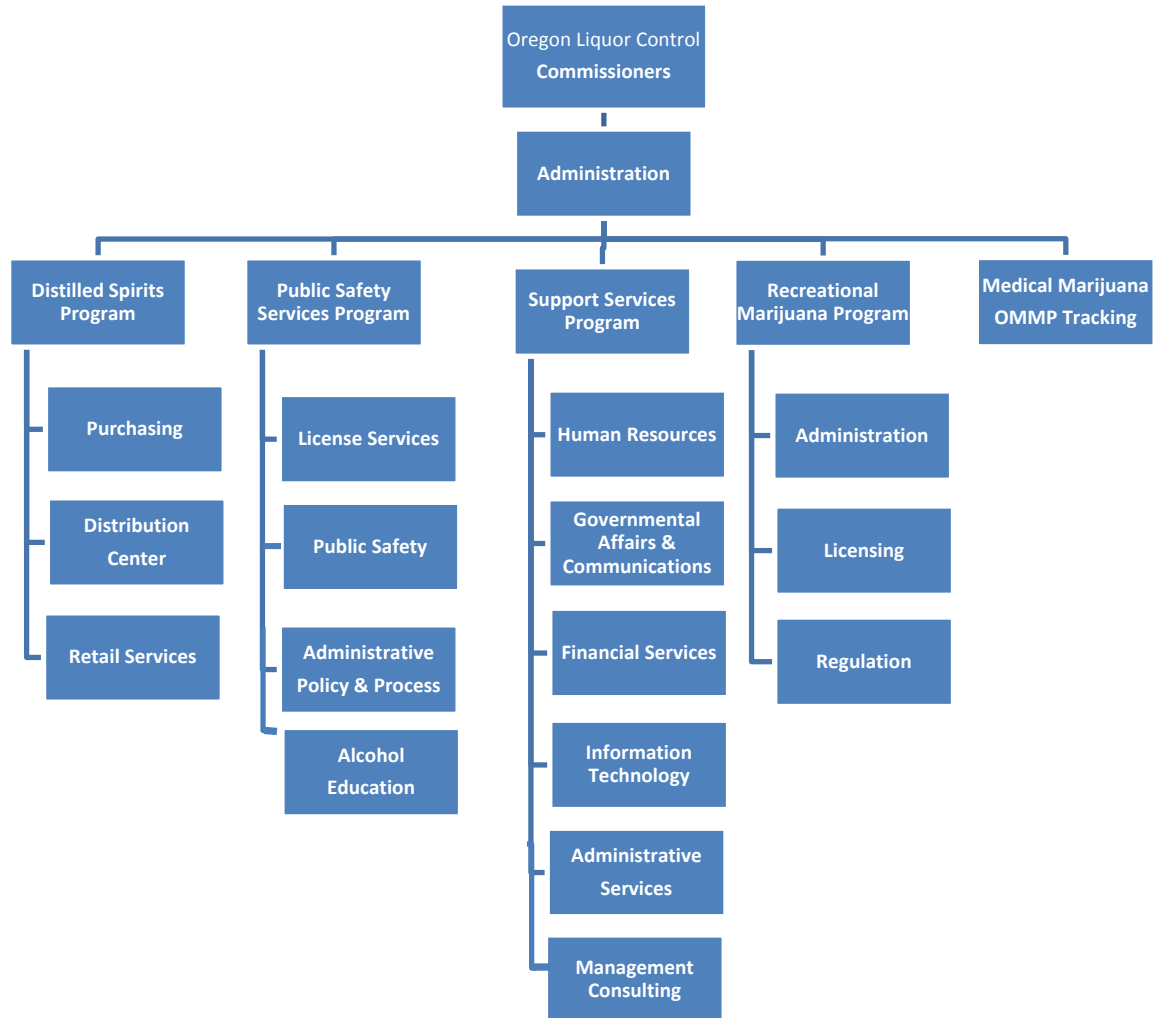
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# BUDGET NARRATIVE

## AGENCY SUMMARY NARRATIVE: OLCC AGENCY ORGANIZATION CHART 2019 - 2021



# BUDGET NARRATIVE

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# BUDGET NARRATIVE

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## OREGON LIQUOR CONTROL COMMISSION REVENUES 2019-21 BUDGET

### OTHER FUNDS

All revenue received by the Oregon Liquor Control Commission (OLCC) is classified as “Other Funds.”

### SOURCES

The Oregon Liquor Control Commission receives revenues from distilled spirits sales, license fees from alcohol and fines, server education fees, taxes on malt beverages and wines (Privilege Tax), marijuana license fees, marijuana tax money, worker permit fees and miscellaneous income.

### MATCHING RATES

The Oregon Liquor Control Commission receives no revenue subject to matching rates.

### GENERAL LIMITATIONS ON USE

The Oregon Liquor Control Commission focuses on producing growing and stable revenue for the support of public programs. Its stewardship of sales of distilled spirits and collection of malt and wine privilege taxes are optimized to protect the long-term stability of this significant revenue stream for the state General Fund, cities, and counties. The Oregon Liquor Control Commission’s management of distilled spirits sales and beer and wine privilege taxes produces the third largest source of revenue for the State of Oregon with a 2017-19 biennia value of over \$1.5 billion as a business enterprise. Funding for the Marijuana Program comes exclusively from marijuana related license fees. Funding for OMMP Medical Marijuana tracking comes exclusively from recreational marijuana taxes.

# BUDGET NARRATIVE

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ORS 471.805 directs the Oregon Liquor Control Commission to do the following:

"Except as otherwise provided in ORS 471.810(2), all money collected by the Oregon Liquor Control Commission under this chapter, and ORS chapter 473 and Privilege Taxes shall be remitted to the State Treasurer who shall credit it to a suspense account of the commission. After withholding refundable license fees and such sum, not to exceed \$250,000, as it considers necessary as a revolving fund for a working cash balance for the purpose of paying travel expenses, advances, and other miscellaneous bills and extraordinary items which are payable in cash immediately upon presentation, the commission shall direct the State Treasurer to transfer the money remaining in the suspense account to the Oregon Liquor Control Commission Account in the General Fund.

"All necessary expenditures of the commission incurred in carrying out the purpose and provisions required of the commission by law, including the salaries of its employees, purchases made by the commission and such sums necessary to reimburse the \$250,000 revolving fund, shall be audited and paid from the Oregon Liquor Control Commission account in the General Fund.

"Money produced by the operation of this chapter and ORS chapter 473 necessary to pay such expenditures is appropriated from the Oregon Liquor Control Commission Account in the General Fund for such purposes."

ORS 471.810(1) directs the OLCC to do the following:

"At the end of each month, the Oregon Liquor Control Commission shall certify the amount of moneys available for distribution in the Oregon Liquor Control Commission Account, and after withholding such moneys as it may deem necessary to pay its outstanding obligations shall within 35 days of the month for which a distribution is made direct to the State Treasurer to pay the amounts due, upon warrants drawn by the Oregon Department of Administrative Services, as follows..."

In the 2017-19 biennium, the OLCC is projected to distribute \$545.3 million to the state general fund, cities, counties and mental health for vital services. The distribution formula as defined by statute dedicates 56% of the revenue to the General Fund, 20% to Cities, 10% to Counties, 14% to City Revenue Sharing, and 50% of privilege tax revenue to Mental Health.

# BUDGET NARRATIVE

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ORS 471.810(5) directs the OLCC to do the following:

Notwithstanding subsection (1) of this section, amounts to be distributed from the Oregon Liquor Control Commission Account that are attributable to a per bottle surcharge imposed by the Oregon Liquor Control Commission, shall be credited to the General Fund.

For the 2017-19 biennium, the OLCC continues a 50 cent per bottle surcharge scheduled to expire on June 30, 2019. The surcharge is expected to raise an additional \$35.4 million of revenue for distribution to the state General Fund. At their July 2018 meeting, the OLCC commissioners approved a continuance of the 50 cents per bottle surcharge, providing an estimated \$37.9 million to be distributed to the General Fund in 2019-21 biennium.

And, regarding Marijuana, section 3, chapter 20, Oregon Laws 2015 provides:

(1) Notwithstanding ORS 221.770, 471.805 and 471.810, for the biennium beginning July 1, 2013, and the biennium beginning July 1, 2015, the Oregon Liquor Control Commission may expend moneys in the Oregon Liquor Control Commission Account to pay any expenses incurred by the commission in implementing and carrying out sections 3 to 70, chapter 1, Oregon Laws 2015 [ORS 475B.010 to 475B.395]. Any expenditure made under this subsection is considered a loan and must be repaid from the Oregon Marijuana Account established by section 44, chapter 1, Oregon Laws 2015. Expenditures made under this subsection shall be made from moneys in the Oregon Liquor Control Commission Account before the distributions required by ORS 471.810 are made.

(2) Notwithstanding section 44, chapter 1, Oregon Laws 2015, not later than June 30, 2017, the Department of Revenue shall transfer from the Oregon Marijuana Account to the commission for deposit in the Oregon Liquor Control Commission Account an amount equal to the total amount expended by the commission under subsection (1) of this section plus two percent of the total amount expended. The department shall make the transfer required by this subsection before making any other withholding, distribution or expenditure from the Oregon Marijuana Account for purposes described in section 44, Chapter 1, Oregon Laws 2015.

ORS 475B.240 provides the following:

The Marijuana Control and Regulation Fund is established in the State Treasury, separate and distinct from the General Fund. Interest earned by the Marijuana Control and Regulation Fund shall be credited to the fund. Moneys in the fund are continuously appropriated to the Oregon Liquor Control Commission to administer and enforce ORS 475B.010 to 475B.395.

# BUDGET NARRATIVE

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## **BASIS FOR THE 2019-21 FORECASTS**

### **Liquor (distilled spirits) sales ORBITS 0710**

The OLCC forecasts distilled spirits sales based on an econometric model. This model uses projections of population growth from the Oregon Office of Economic Analysis to predict consumption per capita. This is combined with estimates of inflation in the wholesale cost of distilled spirits based on historical data. The OLCC then evaluates the range of possible revenue outcomes given the current operating environment.

The national and Oregon distilled spirits sales trends that have emerged in recent years continue to grow. Population growth and distilled spirits market share are the main drivers, rather than per capita alcohol consumption increases. Manufacturers' distilled spirits prices continue to increase modestly. Distilled spirits customers' preferences for premium brands are expected to continue to show improvement since a recession-driven shift to less expensive items. For 2019-21 the Agency Request Budget is projecting an average annual growth rate of 4.3%.

Based on the expected trends in the retail marketplace, the OLCC Agency Request Budget forecasts 2019-21 distilled spirits sales gross revenue at \$1.501 billion. This forecast total does not include an estimated \$37.9 million that would be generated by the bottle surcharge.

The Agency Request Budget will provide the necessary resources for the OLCC to meet expected demand for distilled spirits in the next biennium.

### **Privilege Taxes ORBITS 0185**

Revenue from taxes on malt beverages, table wines and dessert wines is forecasted to be \$40,017,000 for the 2019-21 biennium compared to an estimate of \$38,057,000 for the 2017-19 biennium.

Privilege tax rates on malt beverages and wine:

- Malt beverage: \$2.60 per 31-gallon barrel;
- Table wine: 67 cents per gallon;
- Dessert wine: 77 cents per gallon.

# BUDGET NARRATIVE

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The forecasted change in revenues results from the continued maturing of the wine industry in Oregon coupled with an expected increase in population. The continued growth in privilege taxes has been mitigated by the shift in consumer preferences from malt beverages to distilled spirits. Per capita consumption of malt beverage products has demonstrated a shift to distilled spirits and wine.

## **Other Business License and Fees ORBITS 0205**

The OLCC continues to see an increased demand for distilled spirits licenses as the hospitality industry continues to grow and the economy recovers. The OLCC Agency Request Budget forecasts distilled spirits revenues to be \$11,744,000 from license fees and permits in the 2019-21 biennium.

OLCC's Marijuana Program is expected to oversee over 2,300 marijuana licenses during the 2019-21 biennium. Based on information from Colorado and Washington, there is also likely to be a higher percentage of turnover in marijuana licenses during the first two years and the economics of the new industry are established. The OLCC Agency Request Budget forecasts marijuana license revenues to be \$25,000,000 in the 2019-21 biennium.

## **Fines ORBITS 0505**

The OLCC forecasts revenues from fines to decrease slightly to \$831,786 in 2019-21. The continued demand and issuance of licenses results in a corresponding increase in violations revenue.

## **Miscellaneous Income ORBITS 0705,**

The OLCC forecasts is \$784,000 in 2019-21 from handling fees of government sales and miscellaneous fees.

## **Other Revenues ORBITS 0975,**

The OLCC forecasts \$25,000 in 2019-21 for sales of fixed assets related to liquor distribution.

Other Revenues will also include transfers of \$7.0 million from the Marijuana Administrative Fund (tax revenues) to the Marijuana Regulatory Account to fund the OMMP Medical Marijuana Tracking Program now administered by OLCC. Transfers will be done on a quarterly bases in increments of \$875,000. This results from legislation in the 2018 session (SB 1544)

# BUDGET NARRATIVE

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## Charges for Services, ORBITS 0410,

The OLCC forecasts \$6,000 in 2019-21 fees for replacing lost liquor licenses, copier fees, and other similar charges.

## Fee Schedules

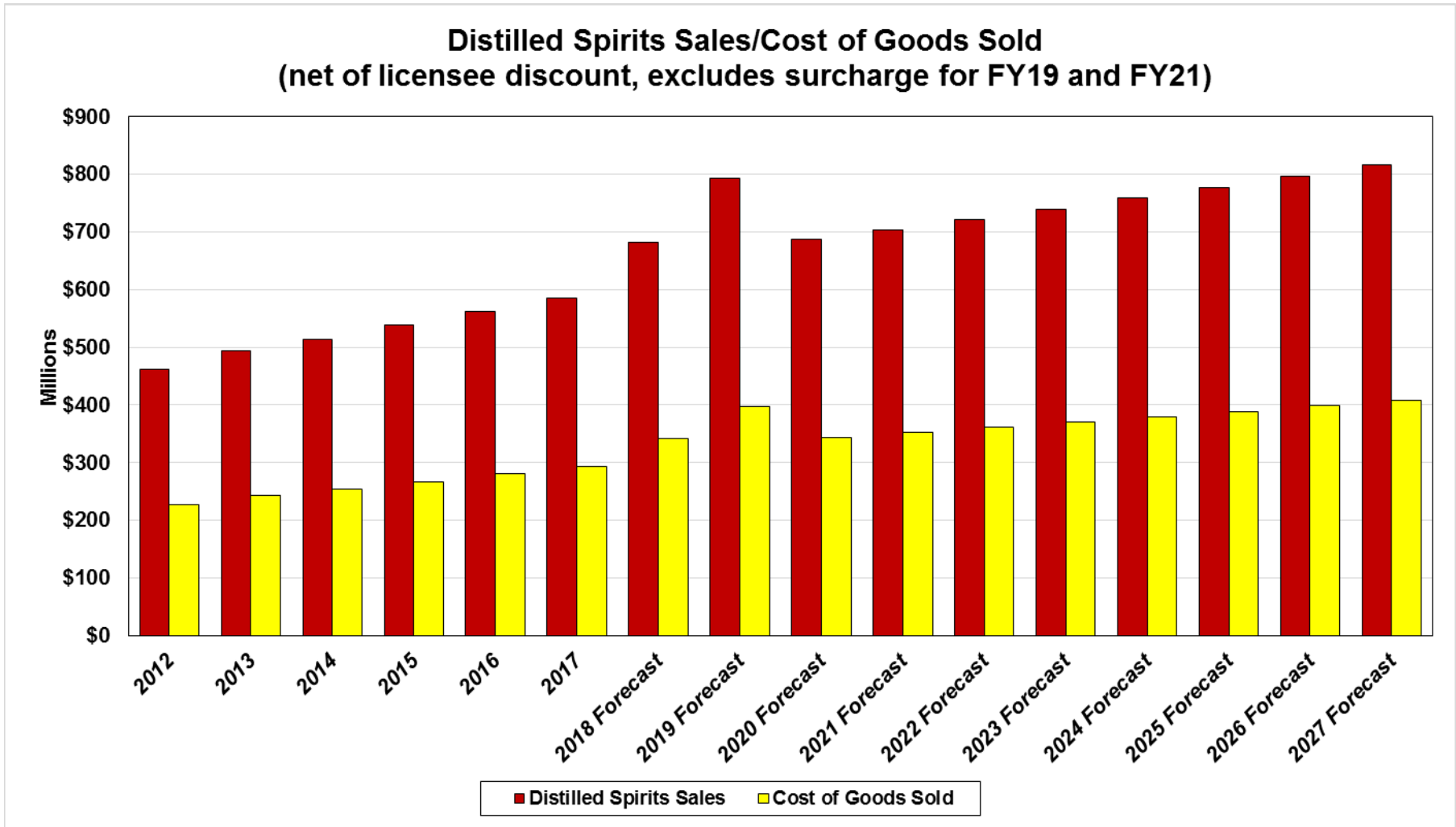
The effective mark-up on distilled spirits is 107 percent, and distilled spirits prices are set by the OLCC (ORS 471.745). The tax rates on malt beverages and wines are set by statute (ORS 473.030). The tax rate is \$2.60 per 31-gallon barrel of malt beverages; 67 cents per gallon of wine 14 percent alcohol by volume and under (table wine), and 77 cents per gallon of wine over 14 percent alcohol by volume (dessert wine). License fees are set by statute (ORS 471.290, ORS 472.117, and ORS 472.150). The fees vary by the type of license, and range from \$10 to \$500 for alcohol for periods of one to five years depending on the type of license.

OLCC's Marijuana Program expects to be fully funded by license and application fees during the 2019-21 biennium. Fees for Recreational Marijuana licensees are established by rule under OAR 845-025-1060 as authorized under ORS 475B. New fees will be established through rulemaking that cover the Agency Request Budget cost for administering the program. The fees will be based on the total number of licenses and permits issued by the end of calendar year 2018 that are expected to renew during the 2019-21 biennium plus the forecast revenue from new licenses.



# BUDGET NARRATIVE

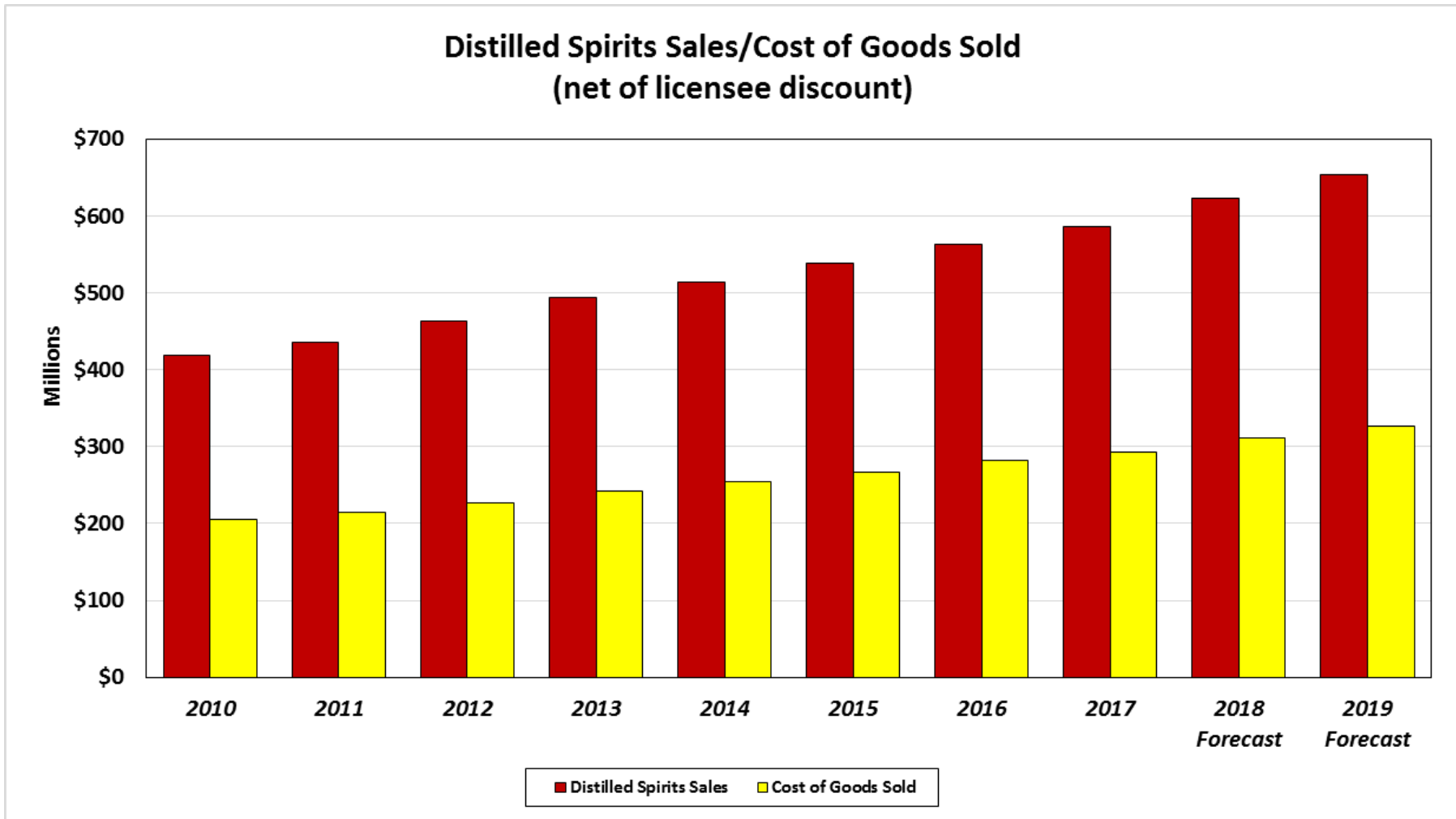
**GRAPH A**



Historically the cost of goods sold remains at approximately 50% of total revenue from distilled spirits sales.

# BUDGET NARRATIVE

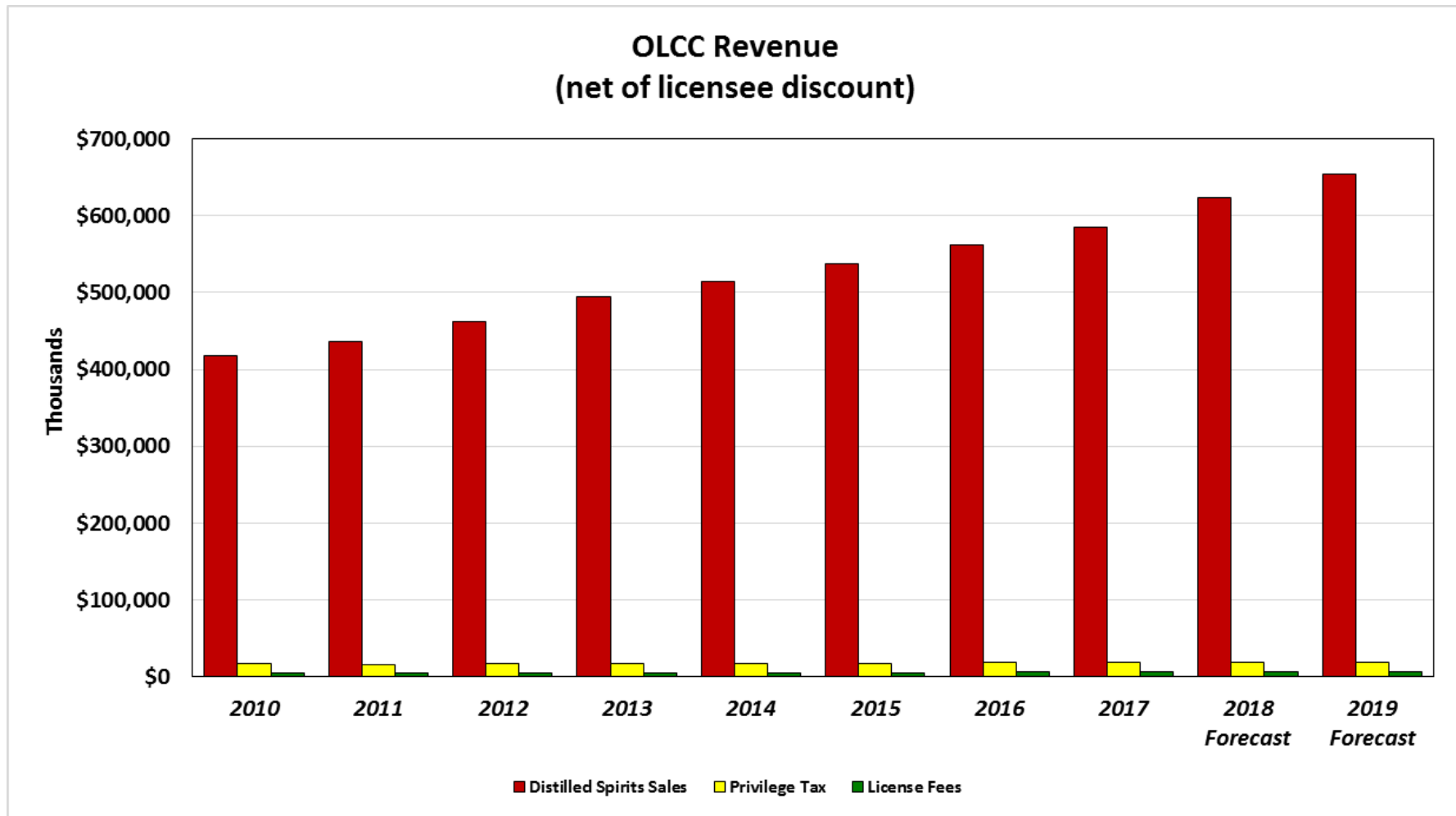
GRAPH B



Historically the cost of goods sold remains at approximately 50% of total revenue from distilled spirits sales.

# BUDGET NARRATIVE

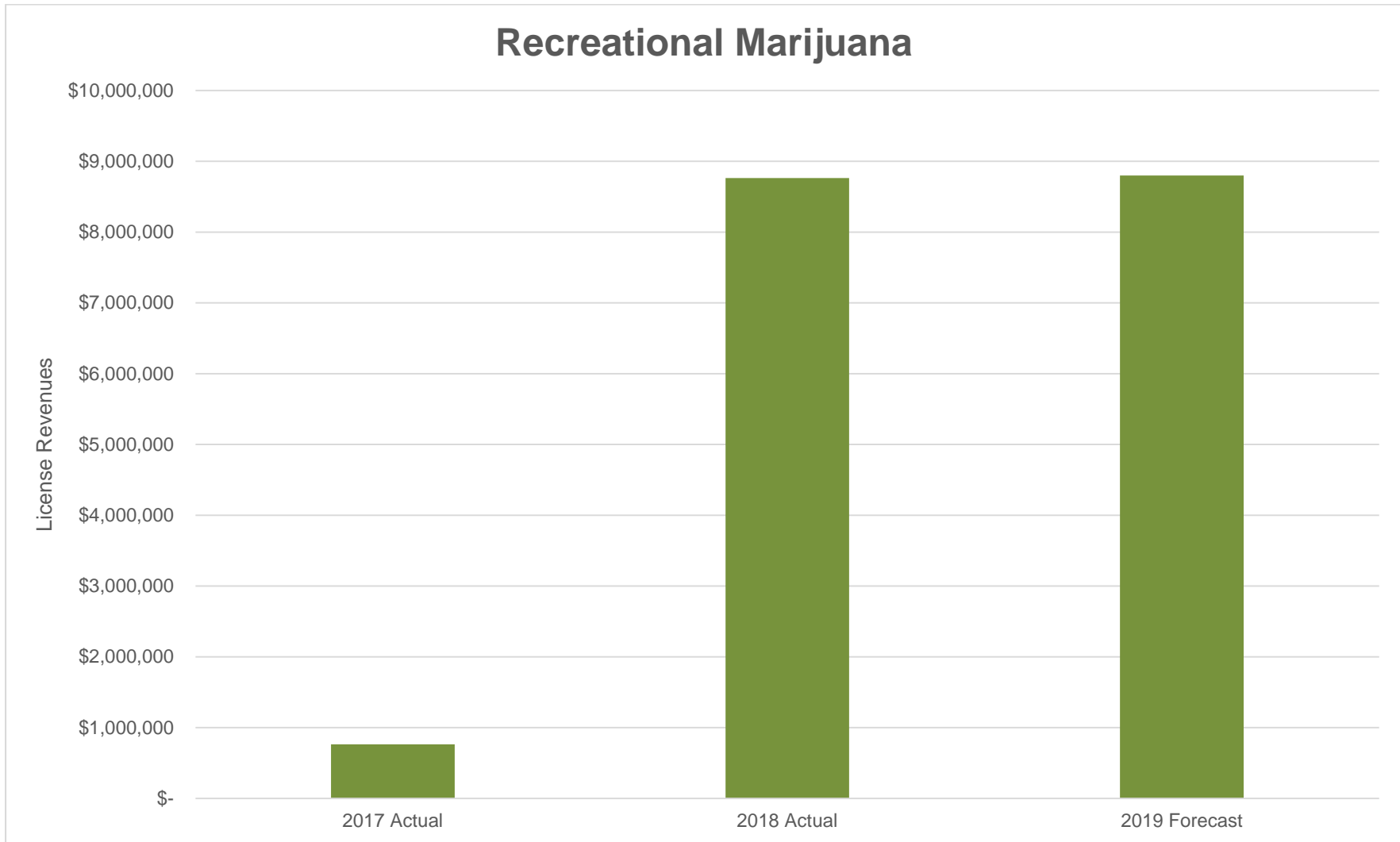
GRAPH C



In 2017, 96% of the revenue came from distilled spirits sales, 3% from privilege tax, and 1% from licensing fees.

# BUDGET NARRATIVE

GRAPH D



# BUDGET NARRATIVE

## SCHEDULE 1

**Distilled Spirits Case Sales  
For the 10 Years Ended June 30, 2019  
And Forecasted Through June 30, 2027**

Fiscal Year Ended <u>30-Jun</u>	Cases Sold	Quantity Increase	Percent Increase
2010	2,573,935	1,070	0.04%
2011	2,676,106	102,171	3.97%
2012	2,791,591	115,485	4.32%
2013	2,911,100	119,509	4.28%
2014	2,955,352	44,252	1.52%
2015	3,021,190	65,838	2.23%
2016	3,127,664	106,474	3.52%
2017	3,244,159	116,495	3.72%
2018	3,363,994	119,835	3.69%
2019 <i>Forecast</i>	3,506,022	142,003	4.22%

**2019-21 Governor's Budget and Forward**

2020 <i>Forecast</i>	3,667,515	161,493	4.61%
2021 <i>Forecast</i>	3,699,368	31,853	0.87%
2022 <i>Forecast</i>	3,726,728	27,360	0.74%
2023 <i>Forecast</i>	3,758,652	31,924	0.86%
2024 <i>Forecast</i>	3,803,717	45,065	1.20%
2025 <i>Forecast</i>	3,847,483	43,766	1.15%
2026 <i>Forecast</i>	3,902,189	54,706	1.42%
2027 <i>Forecast</i>	3,966,829	64,640	1.66%

## SCHEDULE 2

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# BUDGET NARRATIVE

## Classification of Gross Distilled Spirits Sales by Type of Purchaser For the 10 Fiscal Years Ended June 30, 2019 And Forecasted Through 2027

Fiscal Year Ended <u>30-Jun</u>	Liquor Sales to Licensees		Liquor Sales to Individuals		<u>Total</u>
	<u>Amount</u>	<u>% of Total</u>	<u>Amount</u>	<u>% of Total</u>	
2010	107,014,917	25.21%	321,261,360	75.67%	424,555,782
2011	110,473,196	24.95%	336,251,319	75.94%	442,785,514
2012	116,157,307	24.71%	358,138,613	76.19%	470,059,868
2013	120,727,057	24.02%	386,206,278	76.85%	502,545,579
2014	124,626,237	23.79%	396,021,511	75.59%	523,907,277
2015	131,720,169	23.93%	415,858,543	75.56%	550,368,638
2016	141,174,201	24.43%	436,688,740	75.56%	577,936,396
2017	146,113,847	24.16%	457,060,040	75.56%	604,896,823
2018	149,117,706	23.75%	478,747,571	76.25%	632,414,156
2019 <i>Forecast</i>	162,836,762	24.17%	510,810,230	75.82%	673,714,363

### 2019-21 Governor's Budget and Forward

*2020 <i>Forecast</i>	168,283,989	24.17%	527,897,891	75.82%	696,251,505
*2021 <i>Forecast</i>	172,336,946	24.17%	540,611,801	75.82%	713,020,049
*2022 <i>Forecast</i>	176,200,628	24.17%	552,731,966	75.82%	729,005,495
*2023 <i>Forecast</i>	180,319,429	24.17%	565,652,424	75.82%	746,046,457
*2024 <i>Forecast</i>	185,100,716	24.17%	580,651,067	75.82%	765,828,366
*2025 <i>Forecast</i>	189,887,633	24.17%	595,667,369	75.82%	785,633,566
*2026 <i>Forecast</i>	195,265,904	24.17%	612,538,720	75.82%	807,885,413
*2027 <i>Forecast</i>	201,227,275	24.17%	631,239,221	75.82%	832,549,751

\*Forecast excludes \$0.50 per bottle surcharge

### SCHEDULE 3

Agency Request   
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# BUDGET NARRATIVE

## Agency Request Distilled Spirits Sales Forecast 2019-2021 by Month and Year

<b>Fiscal Year 2020</b>	<b><u>Sales</u></b>	<b><u>Cost of Sales</u></b>	<b><u>Cases</u></b>
July	\$59,593,205	\$29,802,793	316,895
August	\$59,304,463	\$29,658,392	313,843
September	\$54,470,297	\$27,240,807	288,439
October	\$57,452,854	\$28,732,395	303,494
November	\$57,993,037	\$29,002,543	307,252
December	\$79,744,693	\$39,880,631	405,597
January	\$49,700,320	\$24,855,323	268,729
February	\$50,926,838	\$25,468,710	266,517
March	\$55,783,542	\$27,897,566	292,718
April	\$54,563,081	\$27,287,209	285,143
May	\$58,696,181	\$29,354,189	309,226
June	\$58,022,994	\$29,017,525	309,661
<b>Totals</b>	<b><u>\$696,251,505</u></b>	<b><u>\$348,198,084</u></b>	<b><u>3,667,515</u></b>
<b>Fiscal Year 2021</b>			
July	\$61,028,449	\$30,520,565	319,648
August	\$60,732,754	\$30,372,686	316,569
September	\$55,782,162	\$27,896,876	290,944
October	\$58,836,550	\$29,424,387	306,130
November	\$59,389,743	\$29,701,042	309,921
December	\$81,665,267	\$40,841,118	409,120
January	\$50,897,304	\$25,453,940	271,063
February	\$52,153,361	\$26,082,099	268,832
March	\$57,127,034	\$28,569,452	295,260
April	\$55,877,180	\$27,944,395	287,619
May	\$60,109,822	\$30,061,156	311,912
June	\$59,420,422	\$29,716,384	312,350
<b>Totals</b>	<b><u>\$713,020,049</u></b>	<b><u>\$356,584,098</u></b>	<b><u>3,699,368</u></b>
<b>Biennial Totals</b>	<b><u>\$1,409,271,554</u></b>	<b><u>\$704,782,182</u></b>	<b><u>7,366,882</u></b>

### SCHEDULE 4

Agency Request   
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# BUDGET NARRATIVE

## GROSS REVENUES

Through <u>30-Jun</u>	<u>Distilled Spirits</u> <u>Revenues</u>	<u>Privilege</u> <u>Tax</u>	<u>License</u> <u>Fees</u>	<u>Total</u> <u>Revenue</u>
2010	424,555,782	16,754,392	4,725,715	446,035,889
2011	442,785,514	16,203,500	4,574,925	463,563,938
2012	470,059,868	16,892,654	4,791,065	491,743,587
2013	502,545,579	16,387,708	4,933,215	523,866,502
2014	523,907,277	17,583,833	5,222,685	546,713,795
2015	550,368,638	17,685,881	5,291,583	573,346,102
2016	577,936,396	18,285,984	5,259,570	601,481,950
2017	604,896,823	18,819,333	5,436,050	629,152,206
2018	627,865,277	18,379,137	5,437,244	651,681,658
2019 <i>Forecast</i>	673,714,363	19,218,785	5,735,133	698,668,280
*2020 <i>Forecast</i>	696,251,505	19,849,995	5,813,280	721,914,780
*2021 <i>Forecast</i>	713,020,049	20,251,005	5,930,720	739,201,774
*2022 <i>Forecast</i>	729,005,495	20,589,650	6,091,685	755,686,830
*2023 <i>Forecast</i>	746,046,457	20,933,958	6,257,018	773,237,433
*2024 <i>Forecast</i>	765,828,366	21,284,023	6,426,839	793,539,229
*2025 <i>Forecast</i>	785,633,566	21,639,942	6,601,269	813,874,777
*2026 <i>Forecast</i>	807,885,413	22,001,814	6,780,434	836,667,660
*2027 <i>Forecast</i>	832,549,751	22,369,736	6,964,460	861,883,948

\*Forecast excludes \$0.50 per bottle surcharge

## SCHEDULE 5

Agency Request   
  Governor's Budget   
  Legislatively Adopted   
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# BUDGET NARRATIVE

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## Per Capita Sales of Distilled Spirits Oregon Liquor Control Commission

Fiscal Year Ended <u>30-Jun</u>	Distilled Spirits <u>Sales</u>	Estimated <u>Population</u>	Per Capita <u>Sales</u>
2010	424,555,782	3,823,465	111.04
2011	442,785,514	3,837,300	115.39
2012	470,059,868	3,857,625	121.85
2013	502,545,579	3,883,735	129.40
2014	523,907,277	3,919,020	133.68
2015	550,368,638	3,962,710	138.89
2016	577,936,396	4,013,845	143.99
2017	604,896,823	4,076,350	148.39
2018	627,865,277	4,141,100	151.62
2019 <i>Forecast</i>	673,714,363	4,211,653	159.96
*2020 <i>Forecast</i>	696,251,505	4,271,468	163.00
*2021 <i>Forecast</i>	713,020,049	4,329,056	164.71
*2022 <i>Forecast</i>	729,005,495	4,384,052	166.29
*2023 <i>Forecast</i>	746,046,457	4,437,665	168.12
*2024 <i>Forecast</i>	765,828,366	4,489,332	170.59
*2025 <i>Forecast</i>	785,633,566	4,539,203	173.08
*2026 <i>Forecast</i>	807,885,413	4,588,010	176.09
*2027 <i>Forecast</i>	832,549,751	4,635,610	179.60

\*Forecast excludes \$0.50 per bottle surcharge

# SUMMARY OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2015-2017 Actual	2017-19 Legislatively Approved	2017-19 Estimated	2019-21		
						Agency Request	Governor's	Legislatively Adopted
ALL Sources	OTHER	Various	\$186,085,454	\$225,843,291	\$215,134,616	\$257,945,555	\$255,291,923	

\_\_\_ Agency Request

  X   **Governor's Budget**

\_\_\_ Legislatively Adopted

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Oregon Liquor Control Comm  
2019-21 Biennium**

**Agency Number: 84500  
Cross Reference Number: 84500-000-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Privilege Taxes	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
Business Lic and Fees	27,202,830	30,690,000	30,690,000	51,288,255	55,856,806	-
Charges for Services	-	6,000	6,000	6,000	6,000	-
Fines and Forfeitures	-	1,292,000	1,292,000	831,786	831,786	-
Sales Income	907,718	36,226,000	36,226,000	784,000	784,000	-
Liquor Sales	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
Liquor Cost of Goods Sold	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
Cost of Goods Sold	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
Other Revenues	39	25,000	25,000	7,000,025,000	-	-
Transfer In - Intrafund	174,379,200	187,985,734	190,023,506	231,382,529	213,813,437	-
Transfer In - Indirect Cost	-	3,926,427	3,926,427	6,472,203	6,472,202	-
Tsfr From Revenue, Dept of	5,492,950	9,300,000	10,800,000	7,000,000	7,000,000	-
Transfer Out - Intrafund	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
Transfer Out - Indirect Cost	-	(3,926,427)	(3,926,427)	(6,472,203)	(6,472,202)	-
Transfer to Other	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
Transfer to General Fund	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
Transfer to Cities	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
Transfer to Counties	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
Tsfr To Administrative Svcs	(57,887,974)	(73,111,058)	(73,155,233)	(69,520,080)	(81,542,727)	-
Tsfr To Oregon Health Authority	(22,219,688)	(18,697,500)	(18,748,622)	(20,253,141)	(19,826,324)	-
Tsfr To Agriculture, Dept of	(212,641)	-	-	(292,593)	(292,593)	-
<b>Total Other Funds</b>	<b>\$186,085,454</b>	<b>\$224,438,588</b>	<b>\$225,843,291</b>	<b>\$7,192,583,162</b>	<b>\$255,291,923</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-001-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	28,292,146	25,681,292	26,028,759	29,226,560	23,293,627	-
<b>Total Other Funds</b>	<b>\$28,292,146</b>	<b>\$25,681,292</b>	<b>\$26,028,759</b>	<b>\$29,226,560</b>	<b>\$23,293,627</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-002-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	-	-	-	9,250,403	9,172,403	-
Other Revenues	39	-	-	-	-	-
Transfer In - Intrafund	19,069,655	21,507,858	22,138,265	26,667,517	25,590,281	-
Transfer In - Indirect Cost	-	1,052,531	1,052,531	1,683,716	1,683,716	-
<b>Total Other Funds</b>	<b>\$19,069,694</b>	<b>\$22,560,389</b>	<b>\$23,190,796</b>	<b>\$37,601,636</b>	<b>\$36,446,400</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500  
Cross Reference Number: 84500-003-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	16,475,153	16,641,226	17,701,124	26,018,307	19,739,739	-
Transfer In - Indirect Cost	-	2,873,896	2,873,896	4,788,487	4,788,486	-
<b>Total Other Funds</b>	<b>\$16,475,153</b>	<b>\$19,515,122</b>	<b>\$20,575,020</b>	<b>\$30,806,794</b>	<b>\$24,528,225</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500  
Cross Reference Number: 84500-004-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	7,925,905	19,300,000	19,300,000	28,637,770	25,000,000	-
Tsfr From Revenue, Dept of	5,492,950	-	-	-	-	-
Transfer Out - Indirect Cost	-	(3,926,427)	(3,926,427)	(4,671,785)	(4,671,784)	-
Tsfr To Administrative Svcs	-	-	(44,175)	-	-	-
Tsfr To Oregon Health Authority	-	-	(51,122)	(169,324)	(169,324)	-
Tsfr To Agriculture, Dept of	(212,641)	-	-	(292,593)	(292,593)	-
<b>Total Other Funds</b>	<b>\$13,206,214</b>	<b>\$15,373,573</b>	<b>\$15,278,276</b>	<b>\$23,504,068</b>	<b>\$19,866,299</b>	<b>-</b>



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-005-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	105,588,568	123,927,415	123,927,415	142,882,366	144,961,847	-
<b>Total Other Funds</b>	<b>\$105,588,568</b>	<b>\$123,927,415</b>	<b>\$123,927,415</b>	<b>\$142,882,366</b>	<b>\$144,961,847</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-006-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	-	-	-	1,656,082	768,000	-
Transfer In - Intrafund	-	-	-	125,836	-	-
Tsfr From Revenue, Dept of	-	9,300,000	9,300,000	7,000,000	7,000,000	-
Transfer Out - Indirect Cost	-	-	-	(1,800,418)	(1,800,418)	-
<b>Total Other Funds</b>	-	<b>\$9,300,000</b>	<b>\$9,300,000</b>	<b>\$6,981,500</b>	<b>\$5,967,582</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-088-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	4,953,678	227,943	227,943	6,461,943	227,943	-
<b>Total Other Funds</b>	<b>\$4,953,678</b>	<b>\$227,943</b>	<b>\$227,943</b>	<b>\$6,461,943</b>	<b>\$227,943</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Oregon Liquor Control Comm  
2019-21 Biennium**

**Agency Number: 84500**

**Cross Reference Number: 84500-990-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Privilege Taxes	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
Business Lic and Fees	19,276,925	11,390,000	11,390,000	11,744,000	20,916,403	-
Charges for Services	-	6,000	6,000	6,000	6,000	-
Fines and Forfeitures	-	1,292,000	1,292,000	831,786	831,786	-
Sales Income	907,718	36,226,000	36,226,000	784,000	784,000	-
Liquor Sales	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
Liquor Cost of Goods Sold	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
Cost of Goods Sold	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
Other Revenues	-	25,000	25,000	7,000,025,000	-	-
Tsfr From Revenue, Dept of	-	-	1,500,000	-	-	-
Transfer Out - Intrafund	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
Transfer to Other	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
Transfer to General Fund	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
Transfer to Cities	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
Transfer to Counties	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
Tsfr To Administrative Svcs	(57,887,974)	(73,111,058)	(73,111,058)	(69,520,080)	(81,542,727)	-
Tsfr To Oregon Health Authority	(22,219,688)	(18,697,500)	(18,697,500)	(20,083,817)	(19,657,000)	-
<b>Total Other Funds</b>	<b>(\$1,499,999)</b>	<b>\$7,852,854</b>	<b>\$7,315,082</b>	<b>\$6,915,118,295</b>	<b>-</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Oregon Liquor Control Comm  
2019-21 Biennium**

**Agency Number: 84500**

**Cross Reference Number: 84500-000-00-00-00000**

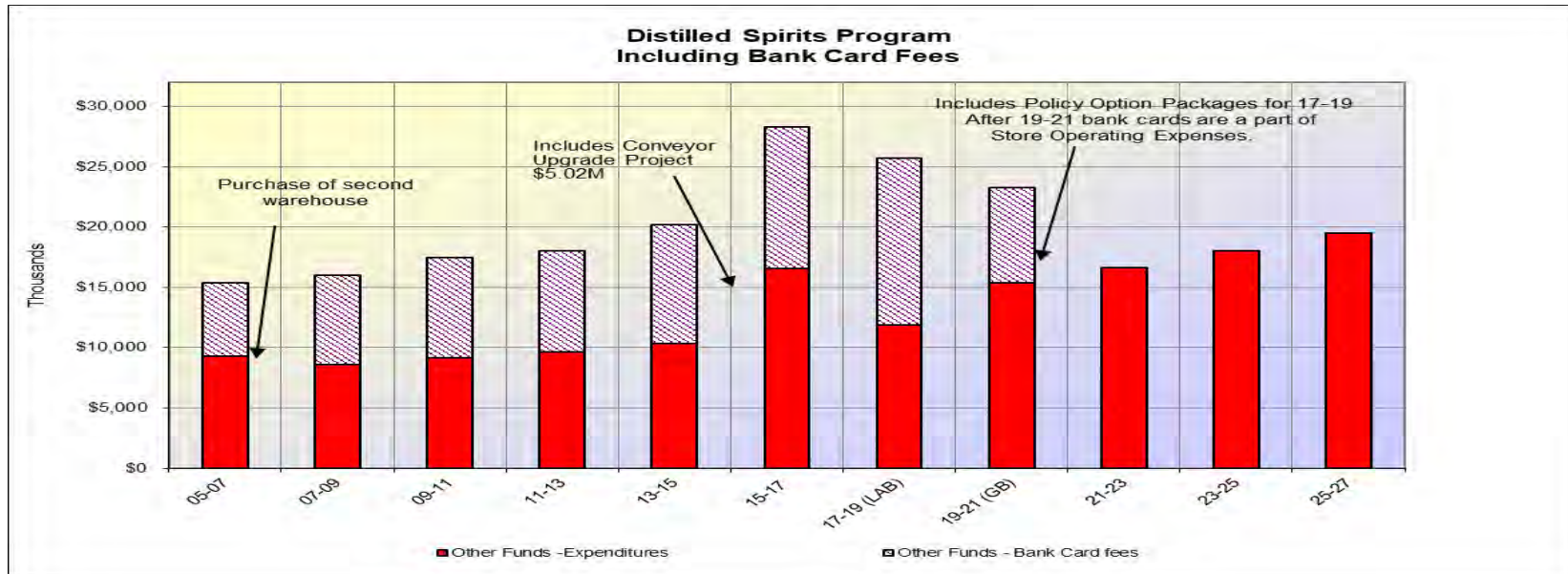
<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Privilege Taxes	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
Business Lic and Fees	27,202,830	30,690,000	30,690,000	51,288,255	55,856,806	-
Charges for Services	-	6,000	6,000	6,000	6,000	-
Fines and Forfeitures	-	1,292,000	1,292,000	831,786	831,786	-
Sales Income	907,718	36,226,000	36,226,000	784,000	784,000	-
Liquor Sales	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
Liquor Cost of Goods Sold	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
Cost of Goods Sold	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
Other Revenues	39	25,000	25,000	7,000,025,000	-	-
Transfer In - Intrafund	174,379,200	187,985,734	190,023,506	231,382,529	213,813,437	-
Transfer In - Indirect Cost	-	3,926,427	3,926,427	6,472,203	6,472,202	-
Tsfr From Revenue, Dept of	5,492,950	9,300,000	10,800,000	7,000,000	7,000,000	-
Transfer Out - Intrafund	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
Transfer Out - Indirect Cost	-	(3,926,427)	(3,926,427)	(6,472,203)	(6,472,202)	-
Transfer to Other	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
Transfer to General Fund	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
Transfer to Cities	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
Transfer to Counties	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
Tsfr To Administrative Svcs	(57,887,974)	(73,111,058)	(73,155,233)	(69,520,080)	(81,542,727)	-
Tsfr To Oregon Health Authority	(22,219,688)	(18,697,500)	(18,748,622)	(20,253,141)	(19,826,324)	-
Tsfr To Agriculture, Dept of	(212,641)	-	-	(292,593)	(292,593)	-
<b>Total Other Funds</b>	<b>\$186,085,454</b>	<b>\$224,438,588</b>	<b>\$225,843,291</b>	<b>\$7,192,583,162</b>	<b>\$255,291,923</b>	<b>-</b>

# BUDGET NARRATIVE

## OLCC - DISTILLED SPIRITS PROGRAM - 001 2019-21 BUDGET

### PROGRAM UNIT EXECUTIVE SUMMARY

- A. **PRIMARY OUTCOME AREA** Economy and Jobs
- B. **PROGRAM CONTACT** Will Higlin, OLCC Deputy Director, 503-872-5224
- C. **FUNDS BUDGET AND PERFORMANCE**



The bars show OLCC Distilled Spirits (DS) Program’s expenditures, separated into bank cards and non-bank card portions. All are funded by Other Funds (OLCC-generated liquor revenues). The line graph shows gross hard liquor (distilled spirits) revenue.

# BUDGET NARRATIVE

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## D. PROGRAM OVERVIEW

The Distilled Spirits Program centrally purchases, warehouses and distributes bottled distilled spirits to 267 liquor outlets, making spirits available through OLCC-appointed liquor store agents. In April 2016, as a first step to increase store density to meet population growth and customer convenience needs, the Commission approved, as part of an open recruitment effort, 14 new retail liquor locations to sell distilled spirits in the Portland tri-county area. Eight locations were approved in grocery stores or neighborhood markets and six locations were approved in stand-alone stores. Of the 14 new stores, four were awarded to existing agents. In 2017-19, the Commission continued to appoint new liquor agents throughout the state. To date the Commission has approved a total of 37 new stores; 18 have opened, 13 are in process of opening and 6 have withdrawn. Phase 5 of the expansion was approved at the June 2018 Commission meeting and will focus on the Willamette Valley and northern coast. Targeted expansion will continue during the 2019-21 biennium to support customers and enhance revenue stability and growth. By the end of the 2019-21 biennium, the Commission expects to have close to 300 locations statewide. The state's system supports jobs throughout the distilled spirits production and supply chain, encouraging the development of Oregon's economy, per ORS 471.030, Purpose of Liquor Control Act.

The Distilled Spirits Program also oversees Oregon Distillery Licensees who import, manufacture, distill, rectify, blend or denature distilled spirits that they distribute through OLCC's distribution system or sell directly to customers who visit their tasting rooms. Sales through tasting rooms were first allowed in 2009. There are now 108 Oregon Distiller licensees that collectively operate 89 distillery tasting rooms that report sales.

In large part due to the work of the employees in this program, for 2018, the OLCC was recognized for its outstanding retail innovation and expansion work by StateWays Magazine that awarded Oregon the Best of the Best Retail Innovation Award. This award recognition is given out to U.S. control states or jurisdictions within states.

Historically, the Distilled Spirits Program including Purchasing, Wholesale Services (Distribution Center) and Retail Services has been managed by the Deputy Director but with the expansion of the agency's responsibility for regulating marijuana, OMMP and Hemp, the Director's role has been significantly expanded as it relates to overseeing the agency's overall operations. Improving the agency's bandwidth to elevate the Distilled Spirits Program is an important goal for the commission and agency leadership. The Distilled Spirits Program needs dedicated leadership to focus on the continuation of retail expansion, managing the current and future needs for warehouse space, and replacing current legacy ordering systems to

# BUDGET NARRATIVE

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protect the generation of revenue. Given the high importance of this program to state revenue generation, dedicated strategic business management and planning on a comprehensive basis is a current opportunity for the program. The development and strengthening of OLCC's ability to plan and execute business operations at a high level has been a developmental goal for the Commission since it began in earnest its 2013 retail innovation industry engagement. With the agency growth, the OLCC is now in position to build upon its expertise to enhance operations, provide outstanding customer service, increase the generation of revenue and lay down a continuing path of stable revenue to support public services at the state, county and city levels of government well into the future.

## **E. PROGRAM FUNDING**

The Governor's Budget is \$23,293,627 Other Funds limitation for the 2019-21 biennium for this program, with 79.00 FTE and 79 positions.

## **F. PROGRAM DESCRIPTION**

Oregon has created an exceptional system for liquor distribution and sales in terms of choice and selection for the Oregon customer and in its efficient generation of revenue to support public services. The program efficiently makes available more than 2,000 different distilled spirits items every day, plus special orders, using economy of scale and minimal distribution layers. It operates a Milwaukie Distribution Center that safeguards \$80 million worth of vendor-owned distilled spirits inventory plus up to \$1.0 million in state-owned inventory in the warehouse. It coordinates the appointment of and then oversees contracted liquor agents' operation of the stores located throughout the state, ensuring the quality of services to the public and the more than 4,700 businesses licensed to sell distilled spirits. The program projected to generate \$642.1 million in distributions to state and local governments in the 2019-21 biennium making alcohol revenue the State's third largest source of revenue. All of this work and associated benefits is accomplished on a program budget that is 2% of sales, representing an impressive return on investment for this state owned business.

## **G. PROGRAM JUSTIFICATION AND LINK TO 10-YEAR OUTCOME**

The Distilled Spirits Program's linchpin role in the alcoholic beverage industry supports Oregon's economy and job growth. The industry supplies jobs through an entire supply chain – from international distillers to local micro-distillers to local brokers to delivery truck drivers to the owners and servers in the small restaurant in your neighborhood; they depend on OLCC's



# BUDGET NARRATIVE

reliable management and movement of spirits for their livelihoods. The sale of distilled spirits generates significant revenue that OLCC distributes to the state general fund and to local governments. The total revenue distribution to the general fund, counties and cities in 2019-21 is expected to be \$614.2 million. This program contributes to the following strategies:

- Meeting the immediate growing demand for spirits in Oregon and preparing for anticipated 10-year growth,
- Efficiently supplying and supporting local Oregon based businesses including liquor agents, licensees, manufacturers, and distributors, and
- Developing and maintaining regulatory rules that protect public safety and support Oregon’s economic development.

## H. PROGRAM PERFORMANCE

Biennium	Cases of Spirits Handled, millions	Program Cost per Case (excludes bank card fees)	OLCC KPM, Rate of Return (Distribution per Expenditure)	Distilled Spirits Gross Sales (Millions)
2003-05	4.12	\$1.67	\$2.70	\$598
2005-07	4.73	\$1.96	\$2.47	\$720
2007-09	5.12	\$1.67	\$2.72	\$816
2009-11	5.25	\$1.75	\$2.73	\$858
2011-13	5.70	\$1.70	\$2.90	\$974
2013-15	6.14	\$1.73	\$2.88	\$1,072
2015-17	6.33	\$2.62	\$2.88	\$1,148
2017-19	6.59	\$1.74	\$2.88	\$1,277
2019-21 GB	6.87	\$2.17	\$2.88	\$1,376
2021-23 est	7.22	\$2.30	\$2.88	\$1,463
2023-25 est	7.41	\$2.43	\$2.88	\$1,565
2025-27 est	7.59	\$2.57	\$2.88	\$1,604

# BUDGET NARRATIVE

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The chart above shows the number of cases handled by the program's Distribution Center, in millions; the cost per case handled; the key performance measure of distribution to the state General Fund and local governments per expenditure dollar, and the distilled spirits gross sales dollars (the ultimate output). Actuals are through fiscal year 2017. Projections include the surcharge approved by the Commission on July 26, 2018. The OLCC's rate of return will depend on agency-wide funding levels.

## **I. ENABLING LEGISLATION/PROGRAM AUTHORIZATION**

The OLCC administers Oregon's Liquor Control Act. The OLCC's authority is derived from Oregon Revised Statutes Chapters 471, Alcoholic Liquor Generally; 473, Wine Cider and Malt Beverage Privilege Tax; 474, Trade Practices Related to Malt Beverages; 459A.700 to 74, Beverages Containers; the Bottle Bill, and Administrative Rules Chapter 845.

## **J. FUNDING STREAMS**

The Distilled Spirits Program is funded by OLCC-generated revenue. All revenue received by the OLCC is classified as "Other Funds." Revenues come from liquor sales, license fees and fines, server education fees, taxes on malt beverages and wines (Privilege Tax) and miscellaneous income. ORS 471.805 directs the OLCC to distribute available moneys to the state General Fund, cities, counties, and Mental Health.

## **K. SIGNIFICANT PROPOSED PROGRAM CHANGES FROM 2017-19**

In 2019-21 biennium the program will focus on the following strategic initiatives.

- Optimize staffing levels to meet current distilled spirits distribution demand
- Acquire key equipment to support daily distribution operations
- Increase data analysis and dissemination to improve warehouse efficiency
- Replace current legacy ordering systems to protect revenue

# BUDGET NARRATIVE

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- Target retail market expansion to support customers, revenue growth and stability
- Increase data analysis and dissemination to improve liquor profitability and increase revenue
- Simplify agent compensation formula
- Establish distinct compensation formula for Oregon Distillery agents
- Complete roof repairs and replacement for the main warehouse

The Governor's Budget forecasts \$1.5 billion in total gross liquor sales for 2019-21 (excluding surcharge revenue) and a total of 6.9 million cases handled. Approval of Package No. 102, "Distilled Spirits Shipping Capacity and Service Package" and Package 112 "Move Agency Bank Cards to Liquor Store Agents" will make this possible.

Policy Option Packages which support the operations of this program but are included in other program areas involve:

- Policy Option Package 301 "Information Services Enhancement" found in the Administration and Support Services Program-003
- Policy Option Package 310 "Financial Services Staff Fulfillment" found in the Administration and Support Services Program-003
- Policy Option Package 311 "Administration and Communication Outreach, Digital Infrastructure" found in the Administration and Support Services Program-003
- Policy Option Package 203 "Liquor License Fee Increase for Revenue Generation" found in Public Safety Program - 002

# BUDGET NARRATIVE

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## OLCC - DISTILLED SPIRITS PROGRAM (001) 2019-21 BUDGET Organization Chart



# BUDGET NARRATIVE

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## OLCC - DISTILLED SPIRITS PROGRAM SUMMARY - PROGRAM 001 2019-21 Budget

### A. PURPOSE, ACTIVITIES & ISSUES

#### *Purpose*

The Distilled Spirits Program functions are an essential part of the state's strategy to protect the public safety while encouraging economic development, per ORS 471.030. The program makes bottled distilled spirits available for purchase by Oregon's citizens, visitors, and the hospitality industry in a managed, efficient and business-like fashion. The state's distilled spirits retailing system supports the viability of small entrepreneurs, along with the larger hospitality and alcoholic beverage industries, as they create a stable economic and employment base for the state. The sale of distilled spirits generates significant revenue that OLCC distributes to the state General Fund and to local governments.

The Distilled Spirits Program's linchpin role in the alcoholic beverage industry supports the state of Oregon's role in fostering economic growth and jobs. The industry provides jobs throughout Oregon and the entire supply chain – from international distillers to local micro-distillers to local brokers, to delivery truck drivers and liquor store staff, to the owners and servers in the restaurants throughout rural and urban Oregon– they depend upon OLCC's reliable management and movement of spirits for their livelihoods. The Distilled Spirits Program collaborates with producers, wholesalers and independent retailers to provide economic growth and a self-supporting system.

Restaurants and bars – often locally-owned businesses – purchase approximately 24 percent of the spirits sold by the liquor stores. The OLCC contracts with entrepreneurs to serve as agents and operate those liquor stores, stand-alone locations or within another store, which employ hundreds of store clerks statewide. Additionally, the craft distillery industry has been growing in Oregon, and hopes to gain more national momentum and recognition. The OLCC, through its distribution system and its liquor stores, can make sure that these local micro-businesses get an equal footing, alongside national and international brands, on the shelves of Oregon liquor stores.

# BUDGET NARRATIVE

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## *Activities*

To accomplish its mission, the program centrally purchases, warehouses and distributes bottled distilled spirits to the more than 279 approved locations including 86 exclusive stand-alone liquor outlets, and 193 nonexclusive liquor outlets combined with grocery stores, convenience stores, and other retail outlets. In addition, distilled spirits manufactured by Oregon Distillery Licensees are available in 89 tasting room outlets. In April 2016, as a first step to increase store density to meet population growth and customer convenience, the Commission approved, as part of an open recruitment effort, 14 new retail liquor locations to sell distilled spirits in the Portland tri-county area. Eight locations were approved in grocery stores or neighborhood markets and six locations were approved in stand-alone stores. Of the 14 new stores, four were awarded to existing agents. In 2017-19, the Commission continued to appoint new liquor agents throughout the state. To date the Commission has approved a total of 37 new stores; 18 have opened, 13 are in process of opening, and 6 have withdrawn. Phase 5 of the expansion has begun and focuses on the Willamette Valley and northern coast. Targeted expansion will continue during the 2019-21 biennium to support customers and enhance revenue stability and growth. By the end of the 2019-21 biennium, the Commission expects to have close to 300 locations statewide.

The Distilled Spirits Program assists with the Commissioners' appointment of new liquor agents and oversees the opening and operation of retail outlets and distillery tasting rooms. The Commission owns the distilled liquor inventory in agent stores. Liquor agents order inventory from the warehouse; wholesale services distributes the liquor to the agent and then pays the manufacturer for the inventory once it leaves the warehouse. Distillery Licensees distribute their products through the warehouse or make direct sales out of their Distillery Retail Outlets. The Commission does not own the inventory located in Distillery Retail Outlets but pays for the inventory as it is sold to consumers. Through this system, the OLCC provides the public with a varied and balanced inventory of distilled spirits brands and encourages the development and availability of Oregon products. Through oversight of retail operations, the program ensures responsible sales in the retail stores and customer service. Program management collaborates with its varied stakeholders to understand their needs and problem solve constructively together. OLCC partners with liquor stores, distilleries, trade conferences and industry members frequently as part of OLCC's continued outreach focus.

The Distilled Spirits Program provides economies of scale and avoids additional "middle-man" markups by providing both wholesaling and retailing functions statewide. More detailed descriptive narratives on the divisions and functions follow this summary. In addition, please see the Store Operating Expenses Fund, Program 005 section in this budget book.

# BUDGET NARRATIVE

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This division is responsible for the outcomes of: selecting, purchasing, storing and distributing distilled liquor, maintaining shipping lines within the warehouse, managing the selection, contracts and operations of exclusive and nonexclusive liquor agents, distillery retail outlet agents, and the monitoring, tracking, and safekeeping of manufacturer-owned and state-owned inventory.

## *Issues*

OLCC expects a growth rate of 2.5% per year in case sales during the 2019-21 biennium. Customers' special orders for products outside the regular product line continue to be a small but significant portion of sales. For 2017, OLCC processed more than 22,000 special orders of 2,100 items. The trend of gaining dollars per case is a good one for both the generation of revenue and for social concerns. The availability of over 4,100 product skews with over 22,000 special orders a year marks this system as a world class one for consumers and Oregon represents one of a few very large, one stop, national markets for World-wide manufactures and brokers of distilled spirits.

The program continues to respond to today's marketplace. About 30 years ago, Oregon had one liquor store for every 12,000 Oregonians. Until its recent open recruitment process, the Commission operated 248 liquor outlets, with a 1 to 16,000 ratio of stores to state population; however, in some areas of the state that ratio was as high as 1 to 25,000. In addition, Oregonians have grown more sophisticated and have greater demand for modern, consumer-friendly shopping and higher levels of convenience than ever before. This combination continues to present a unique opportunity for the Commission to increase store density while exploring new and innovative business models to meet the state's highly convenience-driven market. To date the commission has 267 operating liquor stores and 13 stores that are in various stages of opening, bringing the ratio to one liquor store for every 14,800 Oregonians. The Commission will continue to strategically expand stores to support customers and enhance revenue stability and growth during the 2019-21 biennium as in five years the ratio would be one liquor store for every 16,400 Oregonians if no further stores are approved. Of the 18 stores that have opened \$27.0 million in sales have been generated; however existing agents saw a reduction in sales of \$5.4 million. The net gain in sales is \$21.6 million.

The staff evaluates each applicant based upon their knowledge related to liquor and/or alcohol sales, retail business experience, retail operations, merchandising, business management, customer service skills, supervisory ability, financial condition, proposed location's impact on current liquor agent(s), business plan, and expected consumer sales. The final number of new stores approved depend upon the staff review and prospective agent presentations to OLCC Commissioners. The OLCC Commissioners consider and balance presentations and the competition for stores and locations with the quality of the applications, community need, and potential impact on existing liquor stores. The results of expansion are impressive in terms

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of growth in markets and reflect the care the Commission has for minimizing the impact on existing liquor agent stores while capturing growing market opportunities. The existing liquor agents are the foundation of Oregon system of sales and the commission is highly aware of their responsibility to provide existing agents every chance for business success in the marketplace.

To respond to a growing population and its interest in spirits and with OLCC removal of old compensation formula disincentives related to store classifications changes, system wide OLCC agents are now investing in upgrading their stores and the quality of the consumer shopping experience. Agents are moving to larger stores and to better locations and making the choice to drive more customers to their stores by expanding into non-exclusive stores that sell beer and wine. They are designing spaces to accommodate growler and distilled spirit in-store tastings. These are all exciting system improvements that are reaching out to and being noticed by the Oregon consumer.

The OLCC continues to make policy changes to support new business models to give liquor agents more flexibility in the types of alcoholic beverage they carry in their stores and the services they provide. These investments and changes are focused on customers' desires for more convenience and the agents desire to increase sales by improving the overall shopping experience. Popular legislative and administrative rule changes have created a foundation for the exciting amount of new investment in agent stores, like the decisions to allow agents that sold spirits to become non-exclusive and be licensed to also sell beer and wine (and thus fill growlers). And the legislature and agency have catered to our home grown manufactures of distilled spirits by advancing the new distillery special events license, allowing distillery agents to sell spirits in multiple locations, and expanding free tastings of distilled spirits. All of these actions have helped to foster agent and distillery agent growth in sales and compensation — and for the state, increased revenue.

Success in increasing case sales volume puts more pressure on the Distribution Center infrastructure. A major issue facing the OLCC's Distilled Spirits Program is how to manage resources and gain efficiencies to keep pace with the changing, growing, and flexible marketplace while working within the comparatively static state budget framework. The more responsive and timely the OLCC can meet marketplace demands and changes, the more efficiently the system can meet liquor agent, customer and industry needs. If OLCC does not have an adequate infrastructure and the resources to meet consistent case growth, then the state risks losing potential distilled spirits sales revenue

The OLCC has continued to improve processes and add equipment to gain efficiencies to keep up with demand. In 2015-17, legislators allocated \$5.01 million in capital expenditure to modernize the conveyor system to allow for simultaneous order fulfillment and shipping through multiple doors, in less than a week of operations, the system generated the income to pay for this vital capital investment. This investment increased shipping capacity through the addition of conveyors and software used



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to merge, identify and separate products at the point of shipping. The conveyor project, which became operational in July 2016, reconfigured the distribution center warehouse to remove constraints that only allowed shipping through one door at a time. With the new system the bottleneck which limited shipping capacity was eliminated; orders are processed through up to four doors at a time. The recent installation of the upgraded conveyor system is anticipated to accommodate the previous outbound shipping constraints, however, as new stores are added, and workers load three trucks at a time, both demand increases and the speed of operations during a shift increase. To gain the productivity improvements the system is capable of and to provide for efficient operations, more staff and equipment is need to load and replenish the warehouse during the same shift. The agency has relied on temporary workers in the past, but it is now looking to add regular staff to match the new pace of business in the warehouse.

In addition to liquor stores, Oregon has seen tremendous growth in the number of distilleries. Legislation in 2013 and 2015 increased the privileges and the number of permitted distillery agency locations which allows Oregon distillers to sell from multiple locations. Since the inception of distiller agency sales in 2009, the annual rate of sales has grown at an annual rate of 29% per year, grossing \$18 million by the end of the 2017-19 biennium. The number of distiller agent tasting room locations has grown to 89 which now sell distilled spirits. Distillery agents are currently self-reporting sales and are not audited. Annual sales from distillery agents are projected to be \$8 million, or \$16 million in the 2019-21 biennium which represents significant revenue for the state. The state system needs to be tailored to issues that make distillery agents different than retail agents and the OLCC is working on providing recognition of these differences in business in the way it allocates compensation, in contracting with distillery agents. OLCC is gearing up to focus on accounting and financial transactions and requirements OLCC places on distillery agents reporting to ensure it is simple, aligns with industry practices and meets the state's obligation to collect funds from the transactions of sales. This budget takes steps in that direction and the OLCC is taking steps to work with industry leaders to educate and harmonize necessary changes that match the growth of these important Oregon businesses.

The expansion of liquor stores, increased sales volume, has created stresses on OLCC resources to effectively optimize revenue as it manages, supplies, and accounts for state liquor inventory. The agency has identified key program focuses that will all address state requirements or that seek to improve the productivity of the agency to match its responsibility for management, innovation, and stable revenue growth into the future. At the center of this is the need to align management to the this important mission ahead and OLCC is looking to add a high-level manager whose daily focus is responsibility for managing the overall spirits program, developing regularly business plans with goals for productivity, and to help the agency leadership and commission adopt strategies to achieve the financial and modernization efforts identified in plans. The agency has been moving toward forming a base for stronger and dynamic leadership of the spirits program. Though its last budget approval, the OLCC increased its capacity to analyze business systems, information used to make efficiency gains in operations and grow revenue. Now OLCC is looking to focus this anticipatory work by creating a position for overall

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management of the spirits program. This position is vital to making as much progress as possible on the identified key program focuses for the 2019-2021 budget period.

In 2019-21 biennium the program will focus on the following strategic initiatives.

- Optimize staffing levels to meet current distilled spirits distribution demand
- Acquire key equipment to support daily distribution operations
- Increase data analysis and dissemination to improve warehouse efficiency
- Replace current legacy ordering systems to protect revenue
- Target retail market expansion to support customers, revenue growth and stability
- Increase data analysis and dissemination to improve liquor profitability and increase revenue
- Simplify the agent compensation formula
- Establish a distinct and separate compensation formula for Oregon Distillery agents
- Complete roof repairs and replacement for the main warehouse

The Governor's Budget forecasts \$1.5 billion in total gross liquor sales for 2019-21 and a total of 7.4 million cases handled. Approval of Package No. 102, "Distilled Spirits Shipping Capacity and Service Package" and Package 112 "Move Agency Bank Cards to Liquor Store Agents" will make this possible.

Policy Option Packages which support the operations of this program but are included in other program areas involve:

- Policy Option Package 301 "Information Services Enhancement" found in the Administration and Support Services Program-003
- Policy Option Package 310 "Financial Services Staff Fulfillment" found in the Administration and Support Services Program-003
- Policy Option Package 311 "Administration and Communication Outreach" found in the Administration and Support Services Program-003
- Policy Option Package 203 "Liquor License Fee Increase for Revenue Generation" found in Public Safety Program - 002

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*The structural components of the program are:*

**Purchasing** (subprogram 20) staff works closely with Retail Services Division staff to provide distilled liquor to customers. Purchasing staff order bottled spirits produced throughout the world, and make sure the emerging Oregon craft distillery industry is represented in the state inventory lineup. Staff continuously monitors trends in sales, review new liquor items to add to the line, and identify slow-selling products to eliminate from inventory. They work closely with industry representatives to stay informed about new products and trends.

This division is responsible for the outcomes of: purchasing distilled liquor, maintaining product in-stock levels, filling exclusive and nonexclusive liquor store requests, managing product lines, and assuring that a variety of products including Oregon craft products are available to consumers state-wide.

**The Wholesale Services Division** (subprogram 30) staff manages the OLCC distribution center for distilled spirits and provide customer service to the exclusive and nonexclusive retail liquor stores. The distribution center is comprised of two warehouses in Milwaukie, creating efficiencies by providing centralized distribution and warehousing services for the state liquor operation. The center manages the liquor shipments ordered by Purchasing; its crews receive and store the products, fill merchandise orders, and ship products coordinating with common carriers to receive and ship millions of cases of liquor a year. They keep the inventory secure in the bailment warehouses. The bailment warehouse is a staging area for inventory of manufacturer-owned high demand products. OLCC pays for the manufacturer owned inventory when it is ordered by and shipped to liquor agents. The distribution center staff settles claims for any damaged and defective goods returned by stores.

This division is responsible for the outcomes of: receiving, storing, and shipping distilled spirits, maintaining shipping lines, verifying and maintaining inventory records and control, and providing for the security of manufacturer-owned and state-owned inventory.

**The Retail Services Division** (subprogram 40) oversees the operation of the liquor stores and distillery outlets. Retail Services staff work closely with exclusive and nonexclusive liquor store agents and distillery outlets so they know how to apply liquor regulations and retail operating procedures to their store operations. Staff assists them in managing the state-owned liquor inventory in the stores, to make a variety of products, including Oregon products, readily available to customers. The liquor agents receive monthly compensation payments that they use to fund the stores' operating expenses. Distillery outlet agents track sales and remits to the state mark-up on each bottle sold. The OLCC does provide some specific supplies to the stores; these OLCC expenses, associated with supporting liquor stores, appear in Liquor Sales Support, subprogram 42.

# BUDGET NARRATIVE

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This division is responsible for the outcomes of: overseeing the selection, contracts, and operations of the 279 approved exclusive and nonexclusive liquor stores located throughout Oregon and the onboarding of new liquor and distillery agents. The number of liquor agent locations is expected to increase up to 300 by the end of the 2019-21 biennium. The number of distillery agents is expected to continue growing. When the OLCC completes the fifth and final phase of expansion in the 2017-2019 budget period, a slower pace of adding retail to the system in the 2019-2021 budget period will depend upon the quality of the applicants, community need, and potential impact on existing liquor stores. The system will only expand on a specifically targeted basis in the near future, after Phase five of the current expansion process is completed.

## **B. BACKGROUND**

In 1933, the Knox Act created the alcohol “control system” in Oregon. This state chose a control system to make alcohol available in a regulated, managed environment, and to avoid the abuses that led to the national Prohibition movement. Since the Knox Act, Oregon’s system has evolved in response to changing environments. The original retail system, with its larger stores operated by state employees, was converted to a completely exclusive and nonexclusive agent-run system by the early 1980’s. With Measure 5 reductions to this program in the 1990’s, the program began in earnest to reduce administrative costs by reassigning OLCC staff duties, streamlining, and incorporating more efficient, modern technology. The program continues to contain administrative costs increases through implementing greater efficiencies.

The Distilled Spirits Program continues to focus on modernizing operations, meeting higher customer expectations, and responding to industry’s long-term growth trends. OLCC has been revitalizing its product selection processes, managing the product line to be more responsive to the market and carrying more variety and enhancing its distribution center’s systems and equipment, relying more on electronics, computerization and automation to gain efficiencies while minimizing needs to increase staffing levels. Examples include: acquiring a second warehouse to store most of its bulk case storage and make room for efficiencies from adding conveyors in the first warehouse, raising OLCC’s expectations of agents in their choice of store locations and appearance to meet customers’ expectations, creating incentives for excellent liquor store operation (e.g., allowing appointment of outstanding agents to more than one store location), adding liquor stores in underserved areas, giving liquor agents more professional education and data on how to meet customers’ growing expectations, allowing non-licensee customers to use bank cards in liquor stores, applying the Oregon liquor store model to new situations (satellite locations and corporate agents), and changing organizational structures to enable divisions to work more effectively with each other. In 2015-17, legislators allocated \$5.01 million in capital expenditure to modernize the conveyor system to allow for simultaneous order fulfillment and shipping through multiple doors. This investment increased shipping capacity through the addition of conveyors and software used to merge, identify and separate products at the point of shipping. The conveyor project, which

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became operational in July 2016, reconfigured the distribution center warehouse to remove constraints that allowed shipping through only one door at a time. The legislators also allocated \$4.2 million total capital expenditure for Phase I of the roofing project, HVAC, and related items for the McLoughlin and Milport facilities. Continued investment in facilities, technology and staff are critical to preserving and growing the State's distilled spirits revenue stream.

## C. EXPECTED RESULTS

This program is focused on the effective and efficient sale and distribution of distilled liquor throughout Oregon. Management oversight of exclusive and nonexclusive liquor agents, distribution processes, and meeting consumers' demands are key activities. The Distilled Spirits Program plans to achieve the primary goals as outlined in the subsequent subprogram narratives, in doing so, the division is focused on specific results including:

- **Preserving a growing revenue stream.** The program will enhance revenue to the state general fund, counties and cities, by utilizing technology and modern warehouse processes to meet current and expected consumer demand over the next 10 years in a cost effective manner.
- **Managing distilled liquor inventory.** The program will continue to effectively supply exclusive and nonexclusive liquor stores in a timely fashion without paying for excess inventory.
- **Providing for statewide selection of distilled spirits.** The program will assure that a wide variety of distilled products, including Oregon products and special orders, are available timely statewide at a consistent price.
- **Supporting Oregon economic growth.** The program supports the development and success of multiple small businesses including manufacturers of Oregon craft beverage products.
- **Applying distribution industry best business practices.** The program will utilize enhanced distribution technology to deliver products in a way that effectively manages costs.
- **Providing superior, high quality customer service.** The program will continuously respond to the evolving needs of stakeholders – consumers, agents, licensees, suppliers, and government.
- **Protecting the public and consumers from harm.** The program will continue to train and provide oversight on Liquor Law compliance in the existing 267 exclusive and nonexclusive agent-operated stores and focus on education and training for the new agent-operated stores that are forecasted to become operational by the end of the 2019-21 biennium.

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The program will provide the buying public and licensees from the hospitality industry up to 300 exclusive and nonexclusive agent-operated liquor stores across the state. In 2017, the OLCC distribution center carried more than 2,000 listed items throughout Oregon and filled more than 22,000 special orders of 2,100 additional products. OLCC anticipates the product line will continue to grow, adding up to another 400-500 items in 2019-21 to meet consumer demand. The dual pressures of adding inventory for new stores and the growth in product offerings and Oregon distilleries will require constant review of sales data in order to maximize limited warehouse space and maintain profits while supporting Oregon distilleries and meeting consumer demand for variety.

The OLCC has used the following measures to evaluate how well the Distilled Spirits Program provides retail and wholesale functions:

- *Cases handled* – the number of liquor cases handled daily per distribution center staff
- *Stock availability*– rate of product in-stock availability in the distribution center when an order is placed by a liquor agent
- *Inventory turnover* – number of turns of product inventory
- *Agents’ evaluation* – percent of liquor agent annual performance evaluations that receive an “outstanding” score.
- *Net profit margin* – the net profit margin of OLCC Distilled Spirits Program

The Commission extended the surcharge of 50 center per bottle for 2019-21 at the July 26, 2018 Commission meeting. The Agency Request Budget forecasts \$1.45 billion in total gross liquor sales for 2019-21 and a total of 7.4 million cases handled. Approval of Package No. 102, “Distilled Spirits Shipping Capacity and Service Package” which addresses the need for management, logistics and warehouse staff will make this possible.

## **D. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent Other Funded and generates revenues from the sale of distilled spirits, license fees and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471 and 473.

## **E. PROPOSED LEGISLATIVE CHANGES**

There are no proposed legislative changes.

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## OLCC - PURCHASING - SUBPROGRAM 20 2019-21 Budget

### A. PURPOSE, ACTIVITIES & ISSUES

The Purchasing Division is responsible for ensuring that adequate, appropriate inventories and a varied selection of liquor products, including Oregon-produced distilled spirits, are available to meet customer demand. This function is a vital component of the system that makes distilled spirits available to Oregon consumers. OLCC division staff monitors changes in the suppliers' product lines and manages the OLCC product line. Staff determines OLCC order quantities by regularly reviewing sales history, sales forecasts, inventory on hand and order quantities, and service level expectations. They maintain liquor price quotes from suppliers and supplier discount offers and post the state's retail liquor prices.

The division continues to look for ways to enhance customer service and meet consumer needs in this growing and increasingly sophisticated and varied distilled spirits market place. It looks to make up-to-date product information more readily available and accessible to liquor agents (retail liquor store contractors) and the general public. As part of this effort, the program designed a technology system to capture liquor store distilled spirits retail sales information more frequently by item, on a daily basis. With this up-to-date information, the OLCC has significantly improved service to customers by letting the public search through the OLCC website [www.oregonliquorsearch.com](http://www.oregonliquorsearch.com) to see which products are in stock and at which stores, statewide. The site now shows photos of products, as well. The division will continue to develop ways to make information more readily available and useful.

This division is responsible for the outcomes of: monitoring changes in the suppliers' product lines, managing the OLCC product line, reviewing sales histories, forecasts, managing inventory, obtaining liquor price quotes and posting liquor prices.

### B. BACKGROUND

The powers and duties of the OLCC are defined in ORS 471.705 through 471.810. Under these statutes, the OLCC is authorized to control the manufacture, possession, sale, purchase, transportation, importation and delivery of distilled spirits (ORS 471.730). The OLCC is also authorized to set retail prices for distilled spirits (ORS 471.745) and to have, in stores and warehouses, the quantities and kinds of product reasonably required to supply the public demand (ORS 471.750). ORS

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471.030 (2) clarifies that the policy of this state is to encourage the development of all Oregon industry; the division looks to see that Oregon-produced spirits are represented in its line, no matter how small an Oregon craft distiller might be.

The distilled spirits industry continues its trend to introduce many new products, such as higher-priced specialty items. Customers have responded enthusiastically to the greater diversity of products. Because the suppliers continue to own most of the product in the OLCC bailment distribution center and the state owns the inventory in the retail stores, the contracted liquor agents can afford to carry an excellent and varied selection of products, often more than most stores carry in open, or privatized, states; they are not limited to the largest sellers with the greatest turnover. They can also afford to carry products of small Oregon craft distillers. The OLCC continues to expand its product line in response to the industry's creation of new products and the growing Oregon craft distillery industry. In 2017, the OLCC distribution center distributed more than 2,000 listed items and more than 22,000 special orders of 2,100 additional products. OLCC anticipates the product line will continue to grow, adding up to another 400-500 items in 2019-21 to meet consumer demand.

By continually evaluating the product line, the division provides the public with new liquor products as they are introduced, and eliminates non-performing items. This helps ensure the state's investment in liquor inventory will optimize profits for the state, customers have the products they desire, and the OLCC encourages Oregon economic development. The dual pressures of adding inventory for new stores and the growth in product offerings and Oregon distilleries will require constant review of sales data in order to maximize limited warehouse space and maintain profits while supporting Oregon distilleries and meeting consumer demand for variety.

In the 1993-95 biennium, the OLCC converted to a bailment warehouse system. The OLCC does not pay for the liquor until the product is shipped from the warehouse to agents or a case is opened. The manufacturers own the distilled spirits under bailment; they are stored in the bailment warehouse prior to their sale to the state. Under this system, suppliers stock merchandise in the physical OLCC distribution center warehouses. Holding large stocks of state-owned inventory in the warehouses is minimized this way. In most instances, the OLCC purchasing staff sends suppliers suggested bailment replenishment notices rather than purchase orders. Then staff withdraws stock from bailment as needed for the OLCC to fill retail store liquor orders. Twice a month, after orders are shipped, the OLCC sends combination purchase order/invoices to the suppliers notifying them of items withdrawn from bailment that are due to be paid.

The Purchasing Division continually seeks more efficient ways of doing business and using technology to avoid needing more purchasing staff despite increased number of items, a growing complexity in the marketplace, and increased product demand.



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## C. EXPECTED RESULTS

The efforts of the Purchasing Program result in liquor store orders filled in a timely manner as requested and customers who consistently find a wide variety of distilled spirits including Oregon products when shopping at the stores throughout Oregon. The goals of the division include:

- **Provide for statewide selection of distilled spirits.** The program will assure that a wide variety of distilled products, including Oregon products and special orders, are available statewide and in a timely manner at a consistent price.
- **Support Oregon economic growth.** The program supports the development and success of multiple small businesses including manufacturers of Oregon craft beverage products
- **Provide superior, high quality customer service.** The program will continuously respond to the evolving needs of stakeholders – consumers, agents, licensees, suppliers, and government.

## D. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent Other Funded and generates revenues from the sale of distilled spirits, license fees from alcohol and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471 and 473.

## E. PROPOSED LEGISLATIVE CHANGES

There are no proposed legislative changes.

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## OLCC - BANK CARDS - SUBPROGRAM 24 2019-21 Budget

### A. PURPOSE, ACTIVITIES & ISSUES

Since the 1995-97 biennium, the Legislature approves funds in the OLCC budget for liquor stores to accept bank cards; liquor store customers may choose to use their bank cards (credit and debit cards) when they shop in liquor stores. OLCC pays the bank transaction fees and the rental charges for bank card processing equipment in the liquor stores. This funding supports a popular convenience for over-the-counter liquor store customers. These funds are limited; however, a conversion to nonlimited would recognize that bank card fees and expenses are variable costs correlated with sales and independent purchase decisions by customers; those costs are an expense of doing business and outside of OLCC's control. If bank fees were nonlimited, then the OLCC would have had funding immediately available for bank card expenses at all times, even as they vary during the biennium.

The OLCC's bank card-related expenditures will grow even more as new liquor outlets are added statewide and the sales of distilled products grow. Bank-fee expenditures vary depending on how many customers use bank cards and the nature and volume of their purchases. Customers' bank card use continues to increase as a percentage of overall liquor sales. In fiscal year 2000, bank card sales were 28 percent of total consumer sales. By fiscal year 2007, they had grown to 57 percent. For fiscal year 2017, bank card sales are 73% percent of total consumer sales. Consumers continue to shift towards bank cards and away from cash/checks due to the convenience of cards and an increasingly electronic society. Customers using cards also tend to buy higher-priced liquor products than customers using cash or checks, bolstering liquor revenues. OLCC expects these trends to continue into the future. The OLCC's bank card expenses are a function of customers' choices when buying distilled spirits, and varies accordingly.

Credit card fees are a cost of business for retailers and the state of Oregon pays those fees; however, accurate accounting for which credit card fees to pay is an emerging issues as retail stores increasing sell products other than distilled spirits. Historically, credit card rates and allocated credit card expenditures for an expected product mix are determined at the start of an agent's contract; however, over time the agent's actual product mix and rates have changed. Using predicted credit card usage rather than actual usage was designed to simplify accounting however over time it has resulted in unequal treatment between agents and potentially under paying or over paying of specific agents. Agents are distinct private businesses and the

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agency is proposing the agents, like other private businesses pay for the cost and continue to save the state from the significant accounting reconciliation created by the reimbursement of credit card fees. To preserve equity and cover these real business costs, the OLCC is proposing to shift funds paid for credit card fees to compensation. This will fix the inequities and work associated with historical credit card payments.

Policy Option Package 112 “Move Agency Bank Card Costs” keeps the responsibility for contracting for merchant services with the state but transitions the responsibility for credit card fees to the agents. Agents are made whole by shifting the state’s allocation for credit card fees to agent compensation.

## **B. BACKGROUND**

Before the mid-1990s, liquor stores did not accept any bank cards. A 1993 legislative budget note directed the OLCC to study bank cards during 1993-95. The OLCC did a pilot study, developed a plan, and projected revenue and expenditure effects. Based on that information, the Legislature approved \$425,000 to phase in implementation during 1995-97. The OLCC projected that additional revenue would offset both one-time implementation and ongoing operating costs, because customers tend to buy higher-priced products when using bank cards. The Legislature approved the funding if the liquor commissioners would approve an administrative rule change to allow stores to accept the cards. The liquor commissioners approved the rule change on April 25, 1995. By the end of fiscal year 1996, all stores choosing to be in the program received equipment and training and started accepting bank cards.

From the beginning, bank cards were popular with customers and today, most customers pay with debit or credit cards. In 1999, bank card expenses were non-limited and in 2005, they were limited. Consumer trends in use of debit and credit cards has continued to grow, consequently since 1998 the OLCC has needed to request additional limitation authority from the Emergency Board to pay the transactions fees. The Emergency Board has used increases in liquor sales revenue to pay for the bank card transactions that helped to fuel that revenue increase.

## **C. EXPECTED RESULTS**

For 2019-21, the OLCC will continue to allow customers to use alternative methods of payment, by enabling liquor stores to accept Visa, MasterCard, Discover and debit cards as demanded by the retail customer; however, if Policy Option Package 112 is accepted, the funds typically spent on credit card fees will be shifted to agent compensation, and agents will pay their actual

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costs. The OLCC will no longer need to request Emergency Board authority to cover these costs if actual sales are higher than forecasted.

## **D. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent Other Funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471 and 473.

## **E. PROPOSED LEGISLATIVE CHANGES**

There are no proposed legislative changes.

# BUDGET NARRATIVE

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## OLCC - WHOLESALE SERVICES - SUBPROGRAM 30 (DISTRIBUTION CENTER) 2019-21 Budget

### A. PURPOSE, ACTIVITIES & ISSUES

The OLCC operates a distribution center for centralized distilled spirits distribution and warehousing services for the state liquor operation. This centralized distribution function enables economies of scale for the OLCC's wholesale services, which support the retail store functions. Responsibilities of the division are to manage and execute effectively and efficiently these functions: receiving and storing all incoming shipments of distilled spirits to the state of Oregon, verifying and maintaining accurate records of product shipments, participating in inventory control, ensuring security for inventory, scheduling order-picking sequence and pick orders, and shipping distilled spirits via common carrier to all Oregon exclusive and nonexclusive retail liquor stores.

The distribution center has been handling more cases, more diverse product lines that suppliers are offering, and an increasingly larger number of stocked liquor items. Customers desire more specialty holiday items and Oregon produced products. The program encourages the development of the Oregon economy by carrying products from Oregon distillers. Even though the total number of bottles may be small, the center carries a wide variety of products from the growing number of Oregon craft distilleries. The Wholesale Division supports this growing industry by splitting and repacking cases to send even single bottles to liquor stores throughout Oregon. This service is more expensive than shipping cases, but it is an important service for the delivery of specialty and craft products, assisting smaller agents in managing their inventory, and reducing state-owned inventory. Maintaining adequate product selection and quantities is important to fill liquor store orders, meet consumer's needs, and encourage the development of small, growing Oregon distilleries.

In 2014 the OLCC calculated the limitations in the physical plant would ultimately hold OLCC back from meeting future demand. In the 2015-17 biennium the legislature allocated \$5.01 million to add additional sorting conveyors and equipment to expand the shipping capacity of the Milwaukie site to increase the efficiency of the product fulfillment cycle, and meet the shipping needs of the distribution center for the next ten years. The conveyor expansion project was completed in July 2016. Warehouse space will become a premium to keep up with the growth in Oregon distillers, new product offerings, and as more stores are added requiring additional stocks.

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The legislature also allocated \$4.17 million to cover Phase I costs for roofing and related items of the Milport and McLoughlin Warehouses. Phase I of the roofing project uncovered unexpected dry rot throughout the beams and ledgers of both the Milport and McLoughlin facilities, requiring replacement and unexpected costs to meet building official safety requirements.

This division is responsible for the outcomes of: receiving and storing distilled spirits, inventory control, scheduling warehouse order fulfillment, and shipping distilled spirits via common carrier.

## **B. BACKGROUND**

The OLCC maintains and operates a centralized distribution center in Milwaukie. The distribution center has two warehouses—the first, a 124,000 square-foot main warehouse/shipping center and the second, a 106,000 square-foot “Milport” storage warehouse. The first warehouse was filling beyond capacity because of the growing business. OLCC bought the second Milport warehouse in 2007. OLCC then moved most of its manufacturer-owned bulk case storage to the second warehouse. Moving manufacturer-owned product to the second warehouse created room in the main warehouse for another full-case conveyor line and a longer split-case (repack) conveyor, which improved shipping efficiencies. OLCC staff move product as needed between the buildings.

Both warehouses have floors arranged in a grid system similar to blocks and streets in a town. This grid system is used to assign each space a unique storage address, a location identification number. With the addition of the new sorting conveyors, in July of 2016, three of the main warehouse’s four conveyors, as well as the storage system, are laid out according to product demand and efficiency. Warehouse management system (WMS) software keeps track of all products and their locations, using secure radio frequency (RF) technology across both warehouses. The Warehouse Control Software (WCS) is designed to optimize productivity of the conveyor system and streamline product flow. The liquor industry nationally, and the OLCC distribution center, relies more and more on electronic systems for product movement. SCC/UPC (shipping container code/universal product code) bar coding is the language of the industry for ordering, shipping, and receiving, eventually replacing the proprietary packaging labels the OLCC still relies on to identify cases of liquor.

In 2002-03 staff modified the existing computerized merchandising business system (MBS), improving operating parameters. The MBS system allows the OLCC to electronically receive goods into either warehouse and identifies storage locations while staff are moving product off the floor. They can identify storage locations and process orders without using a paper-based process. In 2015-17 the Office of Information Services eliminated an antiquated COBOL-based system that was part of OLCC’s Merchandising Business System (MBS) -- the primary operations system for the OLCC distilled spirits business

# BUDGET NARRATIVE

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resulting in \$1.45 billion in gross revenue from total liquor sales. The profits from these sales are distributed to the state and local government to support critical programs like schools, public health, and police. The old MBS was severely out of date, but the current system is still in desperate need of modernization to support a growing distilled spirits industry. MBS is one of many outdated programs that are intertwined with financial, manufacturing and liquor store systems to keep OLCC's distribution center functioning. The entire breadth of legacy programs supporting the Distilled Spirits Program needs to be modernized and integrated into a supportable and reliable system to safeguard the state's third largest revenue source.

OLCC is in need of an integrated and flexible end-to-end web software solution to replace inefficient and disjointed legacy Distilled Spirits Distribution, Marijuana, and Alcohol program technology solutions which include:

- Beer and wine privilege tax
- Marijuana and liquor licensing
- Online fee collection
- Inventory tracking
- Case management
- Enforcement
- Distilled spirits supply chain
- Retail liquor store management

To meet these needs OLCC requested Policy Option Package 301 "Information Services" found in the Support Services Program – 003. This package request staff and funding to support the critical IT needs of the agency. The package requests funding to add one data base architect, two technical project managers, one quality assurance and automation developer, one businesses systems analysts, and three systems developers, replacement of outdated network equipment, and funding for future software development projects for alcohol warehouse management, licensing and financial management and marijuana licensing, enforcement and supply chain tracking.

Picking, assembling, verifying, and delivering complex orders to waiting trucks happens at an average rate up to 1,800 cases per hour (up from 1,000 cases) at peak capacity. With the old system, workers would pick orders in sequence, one at a time. With the new system, workers pick multiple orders at the same time on each of the four conveyors, lessening travel distances between orders, gaining efficiency and improving labor utilization. The installation of the upgraded conveyor system has mitigated the out bound shipping constraints allowing more cases of liquor to be shipped in each shift, however, keeping the new system supplied with product continues to be a challenge as new liquor outlets come on line and consumer demand

# BUDGET NARRATIVE

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increases, resulting in a 14% increase in demand for distribution. Speed is important to the efficiency of each worker shift. The addition of equipment operators, distribution workers, and temporary workforce funded requested as part of Package No. 102 “Distilled Spirits Shipping Capacity and Service Package” will maximize the capacity of the conveyer system and meet the additional shipping needs created by new retail outlets, Oregon distillery outlets, and increases in consumer demand.

The OLCC provides stewardship of the physical site, too. In 1999-2001, OLCC replaced part of the warehouse roof, repaired and repainted the warehouse exterior, and fixed the warehouse floor. During 1999-2001, the OLCC filled in an unused train well in the warehouse. In 2003-05 the OLCC made emergency repairs to the 1977 warehouse addition. In 2005-07 the OLCC added storage racking and upgraded the sprinkler system to protect vendor-owned inventory from potential fire loss. The December 2006 Emergency Board approved funding for OLCC to purchase the Milport warehouse, to store manufacturer-owned inventory in bailment. Bailment has virtually eliminated out of stocks and improved customer service. It eliminates large amounts of excess state-owned inventory that otherwise would have been necessary to meet demand in a timely manner. The McLoughlin and Milport Facility enable OLCC to continue responsible stewardship of the \$80 million bailment inventory and \$1.0 million state-owned inventory stored in the distribution centers. To provide for public safety and to protect both state-owned and manufacturer owned inventory, legislators approved \$4.17 million in 2015-17 for Phase I of the roofing project for both facilities. The first phase of the roofing project was completed in 2016.

In the 2019-21 the agency is requesting Policy Option Package 304 “Roof Repairs and Replacement to Main Warehouse” for the final phase of the roofing project. The estimates include \$3.3 million for roof repair, \$1.0 million for required earthquake remediation, and \$1.9 million for the required 45% contingency. The description of this Package is in the Capital Improvements Program - 088.

There are multiple facility challenges the OLCC will be facing over the next 10 years including needs for additional roof repairs, seismic upgrades required by local building codes in order to complete Phase II of the roofing project, and an expected need for additional warehouse storage as the retail system expands. The recent upgrade to the warehouse conveyer system allows OLCC to meet the current increase in distribution of distilled spirits; however, within the next 10 years, the demand for storage of distilled liquor slated for distribution is expected to exceed the capacity of the current location. Expansion opportunities for the current location are limited due to lack of access to roads and trucking staging areas necessary for the anticipated future distribution traffic and OLCC has initiated planning to examine cost and alternatives for the most cost effective future path for shipping.



# BUDGET NARRATIVE

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## C. EXPECTED RESULTS

The efforts of the Wholesale Services Program (Distribution Program), including the policy option packages, will enable the division to meet the liquor (spirits revenue) forecast of \$1.45 billion in total gross sales and handle 7.4 million cases of spirits in 2019-21. The goals of the division include:

- **Preserving a growing revenue stream.** The program will preserve revenue to the state general fund, counties and cities, by utilizing technology and efficient warehouse processes to meet current and expected consumer demand over the next ten years in a cost effective manner.
- **Effectively manage distilled liquor inventory.** The program will continue to supply exclusive and nonexclusive liquor stores in a timely fashion without paying for excess inventory.
- **Apply distribution industry best business practices.** The program will utilize enhanced distribution technology to deliver products in a way that effectively manages costs and records the movement of product with precision.
- **Safety store and manage manufacturer-owned and state-owned inventory.** The program will participate in inventory control and make sure that inventory is protected from damage.
- **Enterprise resource planning.** Enterprise systems allow for full distribution center control. Since all data is stored within the enterprise system, it can generate detailed reports utilized to monitor and improve distribution activities including financial information and specific inventory reporting.

## D. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471 and 473.

## E. PROPOSED LEGISLATIVE CHANGES

There are no proposed legislative changes.

# BUDGET NARRATIVE

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## OLCC - RETAIL SERVICES DIVISION - SUBPROGRAM 40 2019-21 Budget

### A. PURPOSE, ACTIVITIES & ISSUES

The Retail Services Division oversees the operation of the statewide retail distilled spirits business. Currently, Retail Services oversees 267 stores (up from 248 prior to expansion); however, 13 more are in process of opening and the next phase of expansion has been approved. The total number of new store locations is difficult to target but OLCC believes there is demand for up to 300 throughout the state. The final number will depend upon the quality of applications, community need and potential impact on existing liquor stores. Independent businesspeople or businesses contract with OLCC to operate the stores as liquor agents (retail contractors). The Retail Services Division manages the retail function for the state and oversees these contracted liquor agents.

State statutes, administrative rules, liquor agents' contracts and the OLCC retail operations manual provide the guidelines and requirements for store operations. Retail Services staff works closely with agents to help them understand and follow liquor regulations and store operating procedures. Staff assists agents in managing the state's investment in inventory. They make sure enough merchandise is available to meet customer demands while optimizing investment dollars and encouraging the development of the Oregon economy. Agency staff oversees agents in sales, cash control, customer service, upgrading store appearance, layout, signing, and displays. Staff works to understand liquor agents' changing needs and respond to their concerns. Staff explores updating procedures, technology and policies. They advise agency administration and commissioners on their policy decisions affecting agent contracts and compensation administration.

The division continues to focus on developing and implementing a retail business plan to modernize the system. The plan calls for continuously enhancing and modernizing the system. Recent changes have included enabling some liquor stores that exclusively sold spirits to become non-exclusive stores with the additional privileges such as selling beer and wine - including filling growlers for customers. Also, the OLCC is appointing more Oregon distilleries as liquor agents who can sell their own products directly to the customer in their Distillery Retail Outlets.

# BUDGET NARRATIVE

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This division is responsible for the outcomes of: oversight of selection, contracts, and operations of statewide exclusive and nonexclusive liquor agents, the development and education of agent store operating requirements and procedures, assisting in managing the state's investment in inventory, and oversight of agent cash control, customer service and relationship with the agency. Growth in retail services fuels the need for additional personnel to manage the logistics of adding new liquor outlets and distilleries.

## **B. BACKGROUND**

In 1933, the Knox Act created the control system in Oregon. Oregon law gives the Oregon Liquor Control Commission the sole authority to sell distilled spirits by the bottle. The system promotes responsible sales and consumption of alcoholic beverages, benefiting the citizens of Oregon while providing revenues for the state's General Fund, cities and counties.

The division and program continues to look for ways to modernize its operations. In 2001-03, OLCC completed a new retail interface, called *OLAS (Oregon Liquor Agent Services)*, to allow two-way electronic data communication between OLCC and liquor stores. In 2005-07, OLCC staff designed and developed a software system to receive and report out daily sales and inventory data from liquor agencies as well as send liquor product orders and inventory reports back to OLCC. In 2007-09, Retail Services Division and OLCC information technology staff implemented this new system and OLCC staff continues to expand the report capabilities of this new technology. To date, 100 percent of the liquor agents use the web-based OLAS system to directly communicate with OLCC for varying data needs. The program has significantly improved service to customers by letting the public search – through the OLCC website [www.oregonliquorsearch.com](http://www.oregonliquorsearch.com) to see which products are in stock and at which stores, statewide.

An integrated and flexible end-to-end web software solution to replace inefficient and disjointed legacy Distilled Spirits Distribution, Marijuana, and Alcohol program technology solutions will aid the Retail Services Division in its efforts for retail expansion, data analysis and inventory management for up to 300 retail liquor store and 89 distillery retail outlets in 2019-21.

To meet these needs OLCC is requesting Policy Option Package 301 “Information Services” found in the Support Services Program – 003. This package request staff and funding to support the critical IT needs of the agency. The package requests funding to add one data base architect, two technical project managers, one quality assurance and automation developer, one businesses systems analysts, and three systems developers, replacement of outdated network equipment, and funding for future

# BUDGET NARRATIVE

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software development projects for alcohol warehouse management, licensing and financial management and marijuana licensing, enforcement and supply chain tracking.

In 2009, OLCC and stakeholders saw the need for system and process improvements. Several forums have been implemented to address those needs. Forums such as The Retail Partners Council (agents and OLCC staff) and the Retail Enterprise Review Committee (liquor agents, grocery industry representatives, distilled spirits industry members, public safety officials, legislators and OLCC staff) were formed to continually evaluate new policy ideas and ways of enhancing the current business model. These stakeholder groups have addressed creative solutions to the changing business dynamics with ideas such as allowing liquor stores the flexibility to sell more types of products, including beer and wine; allowing corporations (including grocery stores) to compete with individuals for appointment as liquor agents, and overall general program flexibility in relation to seasonal/satellite stores. In subsequent biennia, liquor commissioners instituted many of the ideas through administrative rule changes. The 2013-14 Retail Innovations Group continued the review of the system and exploration of adopting different policies and models. In the 2015-17 biennium the Commission embarked upon an open recruitment process designed to increase store density while exploring new and innovative business models to meet the state's highly convenience driven market. The open recruitment plan allows all types of retail store models, widening the range of choices Oregon shoppers have for obtaining distilled spirits.

## C. EXPECTED RESULTS

The efforts of the Retail Services Division, including the policy option packages, will enable the division to meet the liquor (spirits revenue) forecast of \$1.45 billion in total gross sales and handle 7.4 million cases of spirits in 2019. The 2019-21 goals of the division include:

- **Preserving a growing revenue stream.** The program will enhance revenue to the state general fund, counties and cities, through its selection, management and oversight of exclusive and nonexclusive liquor agents.
- **Providing for statewide selection of distilled spirits.** Through their work with agents the program will assure that a wide variety of distilled products, including Oregon products and special orders, are timely available statewide at a consistent price.
- **Supporting Oregon economic growth.** The program focuses on enhancing revenue growth by supporting the development and entrepreneurial success of exclusive and nonexclusive liquor store agents located in both urban and rural areas of Oregon.

# BUDGET NARRATIVE

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- **Providing superior, high quality customer service.** The program will continuously respond to the evolving needs of stakeholders – consumers, agents, licensees, suppliers, and government, focusing on modernizing the retail business model to enhance the customer’s shopping experience and provide one stop, attractive, and friendly shopping environments.
- **Protecting the public and consumers from harm.** The program will continue to train and provide oversight on Liquor Law compliance in the 279 approved exclusive and nonexclusive agent-operated stores, as well as new stores as they are appointed and become operational.

## **D. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees for alcohol and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471 and 473.

## **E. PROPOSED LEGISLATIVE CHANGES**

There are no proposed legislative changes.

# BUDGET NARRATIVE

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## OLCC - LIQUOR SALES SUPPORT - SUBPROGRAM 42 2019-21 Budget

### A. PURPOSE, ACTIVITIES & ISSUES

The Distilled Spirits Program has an ORBITS organization structure that captures OLCC expenses specifically associated with operating the liquor retail business. This structure, called “Liquor Sales Support,” reflects many expenses incurred to support the retail stores operated by contracted agents.

In 2019-21, the OLCC is providing agents with the following, which the OLCC pays from the liquor sales support subprogram/cost center. The costs will increase in this area as new stores are appointed and become operational.

- Bank deposit slips
- Order guides, inventory sheets, etc.
- Movement of store fixtures and safes during store relocations

### B. BACKGROUND

Beginning with the 1987-89 Legislatively Adopted budget, the OLCC, with the support of legislative staff, began to break out certain program operating expenditures, such as postage and supplies that directly support liquor agencies, into a separate cost center. The types of expenditures included in subprogram 42, Liquor Sales Support, fit into the category of expenses normally incurred by private retail businesses.

In 2011-13 the OLCC migrated to electronic versions of the following publications, instead of using this cost center to pay for their printing:

- Product Price Lists
- OLCC Retail Services Newsletter
- Top 100 Items List
- New Items List
- Retail Operation Manual

# BUDGET NARRATIVE

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OLCC staff will continue to refine this list as a resource to contracted agents.

**C. EXPECTED RESULTS**

The Distilled Spirits Program expects to continue to provide agents with the supplies they need. Please see Distilled Spirits Program summary and the Store Operating Expenses Program narratives for the expected results of agent-operated liquor stores.

**D. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent Other Funded and generates revenues from the sale of distilled spirits, license fees for alcohol and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accord with ORS Chapters 471 and 473.

**E. PROPOSED LEGISLATIVE CHANGES**

There are no proposed legislative changes.

# BUDGET NARRATIVE

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## **Distilled Spirits Shipping Capacity Maintenance and Management** **OLCC 2019-21 Budget Policy Option Package No. 102, Agency Priority No 2**

### **A. PACKAGE PURPOSE**

Retail expansion of Oregon’s liquor stores has had a substantial impact on the increased quantity of cases shipped. OLCC anticipate this trend will continue as the number of stores continues to increase along with the volume sold in each store. Currently, the OLCC Milwaukie warehouse ships distilled spirits to 267 stores (up from 248 prior to expansion); however, 13 more are in process of opening and the next phase of expansion has been approved. By the end of the 2019-21 biennium, staff are expecting an increase to 300 retail outlets. The impact of the conveyor system requires distilled spirits products to ship out at a much higher rate of 1,800 cases per hour as compared to 1,000 cases per hour on the old conveyor system – an 80% increase. This higher shipping rate on the new conveyor system demands a faster and timelier replenishment of product to the four conveyor pick lines. Additional replenishment resources are needed to meet current and future demand.

In the past there was a large spike in shipments during the month of December and OLCC would supplement with seasonal employees to ship those orders. Today, the warehouse no longer employs seasonal employees since the monthly shipping volume has increased to the level typical for December. Instead, the warehouse uses temporary employees to operate conveyor lines which gives OLCC the ability to staff based on increased or decreased volume and FTE; this also allows for time off and illness of permanent employees. During the current biennium OLCC has had to employ an average of 12 temporary workers per day. This has led to excessive labor costs in the warehouse that are currently exceeding the agency’s historical budgetary thresholds. In addition temporary workers can only be hired for periods up to six months. This requires a constant hiring and training cycle for temporary workers that takes time and resources away from distribution center operations.

In addition to staffing, there are critical parts of the distribution center that need to be replaced or repaired. OLCC is requesting funds for equipment replacement needed to continue sustainable operation of the distribution center.



# BUDGET NARRATIVE

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Finally, the OLCC requested a new position to manage the Distilled Spirits Program to oversee all operations and to focus on development strategic plans and data analysis to increase revenue generation and to optimize earnings through implementation of financial efficiencies in purchasing, distribution and sales of spirits. This position would be responsible for distilled spirits revenue generation including management of the three divisions in the distilled spirits program including Purchasing, Distribution Center and Retail Services. Historically the agency's Deputy Director has managed these divisions individually but with the increase in the size of the agency due to adding responsibilities for marijuana, OMMP Tracking and Hemp, the Deputy's role has been significantly expanded as it relates to overseeing the agency's overall operations which has resulted in not having the bandwidth to effectively lead the Distilled Spirits Program. The Distilled Spirits Program needs dedicated leadership to focus on the continuation of retail expansion, managing the current warehouse space, potentially leading an effort to add additional operations to another facility, and replacing current legacy ordering systems to protect and enhance the generation of revenue. This position will oversee an entire program rather than the divisional programs described above. This new position will be the statewide program expert for distilled spirits, align the divisions, establish short and long term goals for the distilled spirits program, identify and analyze operational and policy issues, and direct, plan, organize, control, record, and budget for all activities of the program.

## **B. HOW ACHIEVED**

OLCC is requesting the addition of four Liquor Distribution Equipment Operators and six Liquor Distribution Worker 1s' to keep with increasing demand for replenishment and shipping. The distribution center is also requesting equipment and funding for replacement of infrastructure that has become obsolete or worn out. OLCC is also requesting additional funding for temporary workers that will right size the budget with the actual labor needs of the distribution center.

OLCC also requested the addition of a Distilled Spirits Program Manager position (PEM F) to manage the Distilled Spirits program including the Distribution Center, Retail Services and Purchasing (of liquor).

# BUDGET NARRATIVE

Division	Package Description	FTE	One-time	Ongoing	Total
Retail Services	<b>Distilled Spirits Program Manager</b>				
	Add 1 Principle Executive Manager F	1.00		\$253,861	\$253,861
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$277,229	\$287,691
Distribution Center	Add 4 Liquor Distribution Equipment Operators				
	Salaries & OPE for 4 Liquor Distribution Equipment Operators	4.00		\$490,640	\$490,640
	Two Forklifts		\$90,000		\$90,000
	One Remote Order Selector		\$30,000		\$30,000
	One Trailer		\$35,000		\$35,000
	Repack Extendable		\$30,000		\$30,000
	Replacement Racking		\$60,000		\$60,000
	Dock Shelters		\$16,000		\$16,000
	Re-Installation of Dock Locks		\$25,000		\$25,000
	Camera System for Millport Warehouse		\$90,000		\$90,000
		4.00	\$376,000	\$490,640	\$866,640
Distribution Center	Add 6 Liquor Distribution Worker 1s for increased shipping capacity	6.00		\$718,674	\$718,674
	Services & Supplies set-up costs for 6 Liquor Distribution Workers		\$12,000	\$36,000	\$48,000
		6.00	\$12,000	\$754,674	\$766,674
Distribution Center	Temporary Workforce funding for seasonal labor needs (Salaries & Social Security)			\$322,950	\$322,950
<b>Subtotal - Distilled Spirits Shipping Service Capacity - Package 102</b>		<b>11.00</b>	<b>\$398,462</b>	<b>\$1,845,493</b>	<b>\$2,243,955</b>

# BUDGET NARRATIVE

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## a. Benefits to stakeholders

Additions of these positions will support timely delivery of products to a growing number of liquor outlets and the subsequent growth in sales. Proper maintenance and replacement of equipment will result in fewer interruptions of service for spirits manufacturers and liquor stores. The Distilled Spirits Manager will act as a direct liaison to industry and retail agents for distilled spirits issues in the development of new policies and procedures and the resolution of complex issues.

## b. Benefits to OLCC

OLCC will have the resources to continue expansion of liquor stores and meet consumer demand for spirits in Oregon. Adequate staffing will mitigate resource constraints that cause stress for agency personnel and increased requests for leave. Dedicated leadership for the Distilled Spirits Program brings coordination to all divisions of the program, analysis, and an increased emphasis on revenue generation. The Deputy Director can focus on increasing agency-wide duties.

## C. STAFFING IMPACT

The package adds 11 FTE.

## D. QUANTIFYING RESULTS

The OLCC Warehouse Operation is currently responsible for shipping over 6.5 million cases of distilled spirits each biennium, over \$3.2 million each year. The four Liquor Distribution Equipment Operators and six Liquor Distribution Workers will provide the warehouse the support to manage the increased volume related to receiving, replenishment, and shipping of 6.5 million plus cases of distilled spirits.

# BUDGET NARRATIVE

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## D. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B.

# BUDGET NARRATIVE

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## Move Agency Bank Card Costs to Liquor Store Agents OLCC 2019-21 Budget Policy Option Package No. 112, Agency Priority No 12

### A. PACKAGE PURPOSE

OLCC liquor stores have been accepting bank cards (credit cards and debit cards) since 1999. The state pays for all costs related to purchases made with bank cards in OLCC liquor stores. The total forecasted amount of costs to the state is expected to be \$14.3 million in the 2019-21 biennium. Bank card costs for items other than liquor (cigarettes, beer, wine and other related items) are reimbursed to the agency. This requires accounting resources from the agency's end to reconcile the cards costs on a monthly basis. OLCC must also purchase the credit card machines for all liquor stores and ensure that they are PCI compliant with Treasury standards.

Bank card costs are normally borne by the businesses that incur them. OLCC proposes to pass the bank card costs borne by the state to the liquor store agents. This will enable the store agents to manage them more appropriately between liquor purchases and related items and will relieve the agency of the need to reconcile bank card purchases. In exchange, OLCC proposes to raise the amount of overall compensation paid to agents to offset the additional costs and work needed by them to purchase machines, manage accounts, achieve PCI compliance with Treasury and pay the amount of costs incurred for liquor purchases.

### B. HOW ACHIEVED

OLCC will begin working with liquor agents and Treasury to develop the options necessary to make the transition happen. Liquor store agents will have to purchase credit card machines that are compliant with Treasury standards and rules. ACH transfers to Treasury from liquor stores are now allowed which should allow the agents to assume responsibility for bank card costs. OLCC estimates that the full transition will be completed by July 1, 2020. At that time agents compensation will be increased from 8.93% to 9.94% to offset the estimated credit cards costs of \$7.4 million for the Fiscal Year 2021.

Bank card costs are expected to continue to increase as more consumers elect to use them. OLCC will need to look at overall bank card costs on a biennial basis to ensure that liquor agents are being compensated fairly. For the purposes of determining ongoing agent compensation funding, the OLCC will account for credit card rate adjustments and increased usage as a factor in establishing OLCC sales compensation rates.

# BUDGET NARRATIVE

Division	Package Description	FTE	One-time	Ongoing	Total
	<b>Move Agency Bank Card Costs to Liquor Store Agents</b>				
Distilled Spirits	Transfer Bank Card Costs from Distilled Spirits Program to Store Operating Expense Program		\$0	(\$7,350,000)	(\$7,350,000)
Store Operating Expenses	Increase Agents Compensation Rate from 8.93% to 9.94% in FY2021		\$0	\$7,350,000	\$7,350,000
<b><i>Subtotal - Move Agency Bank Card Costs - Package 112</i></b>		<b>0.00</b>	<b>\$0</b>	<b>\$7,350,000</b>	<b>\$7,350,000</b>

**a. Benefits to stakeholders**

Liquor agents will manage their own bank card costs and will be compensated for the additional expense.

**b. Benefits to OLCC**

OLCC will not have to account for bank card costs and management of bank card machines. Liquor agents will account for all costs incurred by the stores.

# BUDGET NARRATIVE

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## **C. STAFFING IMPACT**

The package adds no new staff to OLCC.

## **D. QUANTIFYING RESULTS**

OLCC will transfer the total costs to agents by the middle of the next biennium. Bank card costs have been increasing at an average rate of 7% per year due to increased usage and a greater number of retail liquor outlets. OLCC will continue to monitor credit card costs and adjust the forecasts for agent compensation budgets accordingly.

## **E. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	42,874	-	-	-	42,874
Mass Transit Tax	-	-	6,959	-	-	-	6,959
Vacancy Savings	-	-	210,129	-	-	-	210,129
<b>Total Personal Services</b>	-	-	<b>\$259,962</b>	-	-	-	<b>\$259,962</b>
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	259,962	-	-	-	259,962
<b>Total Expenditures</b>	-	-	<b>\$259,962</b>	-	-	-	<b>\$259,962</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(259,962)	-	-	-	(259,962)
<b>Total Ending Balance</b>	-	-	<b>(\$259,962)</b>	-	-	-	<b>(\$259,962)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(6,000)	-	-	-	(6,000)
Agency Program Related S and S	-	-	(6,000)	-	-	-	(6,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$12,000)</b>	-	-	-	<b>(\$12,000)</b>
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	(25,000)	-	-	-	(25,000)
<b>Total Capital Outlay</b>	-	-	<b>(\$25,000)</b>	-	-	-	<b>(\$25,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(37,000)	-	-	-	(37,000)
<b>Total Expenditures</b>	-	-	<b>(\$37,000)</b>	-	-	-	<b>(\$37,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	37,000	-	-	-	37,000
<b>Total Ending Balance</b>	-	-	<b>\$37,000</b>	-	-	-	<b>\$37,000</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Services & Supplies**

Instate Travel	-	-	2,149	-	-	-	2,149
Out of State Travel	-	-	198	-	-	-	198
Employee Training	-	-	152	-	-	-	152
Office Expenses	-	-	531,834	-	-	-	531,834
Telecommunications	-	-	2,316	-	-	-	2,316
State Gov. Service Charges	-	-	46,246	-	-	-	46,246
Data Processing	-	-	6,699	-	-	-	6,699
Publicity and Publications	-	-	666	-	-	-	666
Professional Services	-	-	636	-	-	-	636
IT Professional Services	-	-	607	-	-	-	607
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	348	-	-	-	348
Dues and Subscriptions	-	-	87	-	-	-	87
Facilities Rental and Taxes	-	-	2,409	-	-	-	2,409
Fuels and Utilities	-	-	8,608	-	-	-	8,608
Facilities Maintenance	-	-	1,125	-	-	-	1,125
Agency Program Related S and S	-	-	4,958	-	-	-	4,958
Other Services and Supplies	-	-	345	-	-	-	345

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	475	-	-	-	475
<b>Total Services &amp; Supplies</b>	-	-	<b>\$609,858</b>	-	-	-	<b>\$609,858</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	609,858	-	-	-	609,858
<b>Total Expenditures</b>	-	-	<b>\$609,858</b>	-	-	-	<b>\$609,858</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(609,858)	-	-	-	(609,858)
<b>Total Ending Balance</b>	-	-	<b>(\$609,858)</b>	-	-	-	<b>(\$609,858)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	932,406	-	-	-	932,406
<b>Total Services &amp; Supplies</b>	-	-	<b>\$932,406</b>	-	-	-	<b>\$932,406</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	932,406	-	-	-	932,406
<b>Total Expenditures</b>	-	-	<b>\$932,406</b>	-	-	-	<b>\$932,406</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(932,406)	-	-	-	(932,406)
<b>Total Ending Balance</b>	-	-	<b>(\$932,406)</b>	-	-	-	<b>(\$932,406)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(37,938)	-	-	-	(37,938)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(2,718)	-	-	-	(2,718)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$40,656)</b>	-	-	-	<b>(\$40,656)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(40,656)	-	-	-	(40,656)
<b>Total Expenditures</b>	-	-	<b>(\$40,656)</b>	-	-	-	<b>(\$40,656)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	40,656	-	-	-	40,656
<b>Total Ending Balance</b>	-	-	<b>\$40,656</b>	-	-	-	<b>\$40,656</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 102 - Distilled Spirits Shipping Capacity & Svcs**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	850,752	-	-	-	850,752
Temporary Appointments	-	-	300,000	-	-	-	300,000
Empl. Rel. Bd. Assessments	-	-	671	-	-	-	671
Public Employees' Retire Cont	-	-	153,902	-	-	-	153,902
Social Security Taxes	-	-	88,034	-	-	-	88,034
Worker's Comp. Assess. (WCD)	-	-	638	-	-	-	638
Mass Transit Tax	-	-	5,104	-	-	-	5,104
Flexible Benefits	-	-	387,024	-	-	-	387,024
<b>Total Personal Services</b>	-	-	<b>\$1,786,125</b>	-	-	-	<b>\$1,786,125</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	1,000	-	-	-	1,000
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	2,000	-	-	-	2,000
Data Processing	-	-	1,500	-	-	-	1,500
IT Professional Services	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	17,368	-	-	-	17,368
Other Services and Supplies	-	-	49,000	-	-	-	49,000
IT Expendable Property	-	-	2,267	-	-	-	2,267
<b>Total Services &amp; Supplies</b>	-	-	<b>\$74,135</b>	-	-	-	<b>\$74,135</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	7,695	-	-	-	7,695
Technical Equipment	-	-	90,000	-	-	-	90,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 102 - Distilled Spirits Shipping Capacity & Svcs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Industrial and Heavy Equipment	-	-	120,000	-	-	-	120,000
Automotive and Aircraft	-	-	35,000	-	-	-	35,000
Building Structures	-	-	131,000	-	-	-	131,000
<b>Total Capital Outlay</b>	-	-	<b>\$383,695</b>	-	-	-	<b>\$383,695</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,243,955	-	-	-	2,243,955
<b>Total Expenditures</b>	-	-	<b>\$2,243,955</b>	-	-	-	<b>\$2,243,955</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,243,955)	-	-	-	(2,243,955)
<b>Total Ending Balance</b>	-	-	<b>(\$2,243,955)</b>	-	-	-	<b>(\$2,243,955)</b>
<b>Total Positions</b>							
Total Positions							11
<b>Total Positions</b>	-	-	-	-	-	-	<b>11</b>
<b>Total FTE</b>							
Total FTE							11.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>11.00</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 112 - Move Agency Bank Card Costs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$7,350,000)</b>	-	-	-	<b>(\$7,350,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Expenditures</b>	-	-	<b>(\$7,350,000)</b>	-	-	-	<b>(\$7,350,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	7,350,000	-	-	-	7,350,000
<b>Total Ending Balance</b>	-	-	<b>\$7,350,000</b>	-	-	-	<b>\$7,350,000</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	178,167	-	-	-	178,167
Mass Transit Tax	-	-	13,816	-	-	-	13,816
Vacancy Savings	-	-	418,112	-	-	-	418,112
<b>Total Personal Services</b>	-	-	<b>\$610,095</b>	-	-	-	<b>\$610,095</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	610,095	-	-	-	610,095
<b>Total Expenditures</b>	-	-	<b>\$610,095</b>	-	-	-	<b>\$610,095</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(610,095)	-	-	-	(610,095)
<b>Total Ending Balance</b>	-	-	<b>(\$610,095)</b>	-	-	-	<b>(\$610,095)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(17,000)	-	-	-	(17,000)
Agency Program Related S and S	-	-	(25,000)	-	-	-	(25,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$42,000)</b>	-	-	-	<b>(\$42,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(42,000)	-	-	-	(42,000)
<b>Total Expenditures</b>	-	-	<b>(\$42,000)</b>	-	-	-	<b>(\$42,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	42,000	-	-	-	42,000
<b>Total Ending Balance</b>	-	-	<b>\$42,000</b>	-	-	-	<b>\$42,000</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	8,092	-	-	-	8,092
Out of State Travel	-	-	477	-	-	-	477
Employee Training	-	-	9,824	-	-	-	9,824
Office Expenses	-	-	11,597	-	-	-	11,597
Telecommunications	-	-	10,977	-	-	-	10,977
State Gov. Service Charges	-	-	76,699	-	-	-	76,699
Data Processing	-	-	1,104	-	-	-	1,104
Publicity and Publications	-	-	2,299	-	-	-	2,299
Professional Services	-	-	12,445	-	-	-	12,445
IT Professional Services	-	-	2,972	-	-	-	2,972
Employee Recruitment and Develop	-	-	328	-	-	-	328
Dues and Subscriptions	-	-	348	-	-	-	348
Facilities Rental and Taxes	-	-	17,947	-	-	-	17,947
Fuels and Utilities	-	-	849	-	-	-	849
Facilities Maintenance	-	-	679	-	-	-	679
Agency Program Related S and S	-	-	1,564	-	-	-	1,564
Other Services and Supplies	-	-	440	-	-	-	440
IT Expendable Property	-	-	1,168	-	-	-	1,168
<b>Total Services &amp; Supplies</b>	-	-	<b>\$159,809</b>	-	-	-	<b>\$159,809</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	159,809	-	-	-	159,809
<b>Total Expenditures</b>	-	-	<b>\$159,809</b>	-	-	-	<b>\$159,809</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(159,809)	-	-	-	(159,809)
<b>Total Ending Balance</b>	-	-	<b>(\$159,809)</b>	-	-	-	<b>(\$159,809)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(59,141)	-	-	-	(59,141)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(4,236)	-	-	-	(4,236)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$63,377)</b>	-	-	-	<b>(\$63,377)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(63,377)	-	-	-	(63,377)
<b>Total Expenditures</b>	-	-	<b>(\$63,377)</b>	-	-	-	<b>(\$63,377)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	63,377	-	-	-	63,377
<b>Total Ending Balance</b>	-	-	<b>\$63,377</b>	-	-	-	<b>\$63,377</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 203 - License Fees Increase

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	9,172,403	-	-	-	9,172,403
<b>Total Revenues</b>	-	-	<b>\$9,172,403</b>	-	-	-	<b>\$9,172,403</b>
<b>Ending Balance</b>							
Ending Balance	-	-	9,172,403	-	-	-	9,172,403
<b>Total Ending Balance</b>	-	-	<b>\$9,172,403</b>	-	-	-	<b>\$9,172,403</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	560,832	-	-	-	560,832
<b>Total Services &amp; Supplies</b>	-	-	<b>\$560,832</b>	-	-	-	<b>\$560,832</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	560,832	-	-	-	560,832
<b>Total Expenditures</b>	-	-	<b>\$560,832</b>	-	-	-	<b>\$560,832</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(560,832)	-	-	-	(560,832)
<b>Total Ending Balance</b>	-	-	<b>(\$560,832)</b>	-	-	-	<b>(\$560,832)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 206 - Licensing Staff Fulfillment**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	449,520	-	-	-	449,520
Empl. Rel. Bd. Assessments	-	-	244	-	-	-	244
Public Employees' Retire Cont	-	-	81,318	-	-	-	81,318
Social Security Taxes	-	-	34,388	-	-	-	34,388
Worker's Comp. Assess. (WCD)	-	-	232	-	-	-	232
Mass Transit Tax	-	-	2,677	-	-	-	2,677
Flexible Benefits	-	-	140,736	-	-	-	140,736
<b>Total Personal Services</b>	-	-	<b>\$709,115</b>	-	-	-	<b>\$709,115</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	4,000	-	-	-	4,000
Office Expenses	-	-	4,000	-	-	-	4,000
Telecommunications	-	-	8,000	-	-	-	8,000
Data Processing	-	-	6,000	-	-	-	6,000
Facilities Rental and Taxes	-	-	69,472	-	-	-	69,472
Other Services and Supplies	-	-	4,000	-	-	-	4,000
IT Expendable Property	-	-	9,068	-	-	-	9,068
<b>Total Services &amp; Supplies</b>	-	-	<b>\$104,540</b>	-	-	-	<b>\$104,540</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	30,530	-	-	-	30,530
Automotive and Aircraft	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	<b>\$30,530</b>	-	-	-	<b>\$30,530</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 206 - Licensing Staff Fulfillment

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	844,185	-	-	-	844,185
<b>Total Expenditures</b>	-	-	<b>\$844,185</b>	-	-	-	<b>\$844,185</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(844,185)	-	-	-	(844,185)
<b>Total Ending Balance</b>	-	-	<b>(\$844,185)</b>	-	-	-	<b>(\$844,185)</b>
<b>Total Positions</b>							
Total Positions							4
<b>Total Positions</b>	-	-	-	-	-	-	<b>4</b>
<b>Total FTE</b>							
Total FTE							4.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>4.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 207 - Public Safety Staff Fulfillment**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	226,752	-	-	-	226,752
Empl. Rel. Bd. Assessments	-	-	122	-	-	-	122
Public Employees' Retire Cont	-	-	41,020	-	-	-	41,020
Social Security Taxes	-	-	17,346	-	-	-	17,346
Worker's Comp. Assess. (WCD)	-	-	116	-	-	-	116
Mass Transit Tax	-	-	1,360	-	-	-	1,360
Flexible Benefits	-	-	70,368	-	-	-	70,368
<b>Total Personal Services</b>	-	-	<b>\$357,084</b>	-	-	-	<b>\$357,084</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	6,000	-	-	-	6,000
Employee Training	-	-	12,334	-	-	-	12,334
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	143,564	-	-	-	143,564
Data Processing	-	-	2,000	-	-	-	2,000
Facilities Rental and Taxes	-	-	34,736	-	-	-	34,736
Agency Program Related S and S	-	-	307,776	-	-	-	307,776
Other Services and Supplies	-	-	1,000	-	-	-	1,000
IT Expendable Property	-	-	4,534	-	-	-	4,534
<b>Total Services &amp; Supplies</b>	-	-	<b>\$512,944</b>	-	-	-	<b>\$512,944</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	15,390	-	-	-	15,390

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 207 - Public Safety Staff Fulfillment

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	56,666	-	-	-	56,666
<b>Total Capital Outlay</b>	-	-	<b>\$72,056</b>	-	-	-	<b>\$72,056</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	942,084	-	-	-	942,084
<b>Total Expenditures</b>	-	-	<b>\$942,084</b>	-	-	-	<b>\$942,084</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(942,084)	-	-	-	(942,084)
<b>Total Ending Balance</b>	-	-	<b>(\$942,084)</b>	-	-	-	<b>(\$942,084)</b>
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							2.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>2.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 209 - Regulatory Specialist Reclass

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	41,472	-	-	-	41,472
Public Employees' Retire Cont	-	-	7,504	-	-	-	7,504
Social Security Taxes	-	-	3,172	-	-	-	3,172
Mass Transit Tax	-	-	1,440	-	-	-	1,440
<b>Total Personal Services</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	53,588	-	-	-	53,588
<b>Total Expenditures</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(53,588)	-	-	-	(53,588)
<b>Total Ending Balance</b>	-	-	<b>(\$53,588)</b>	-	-	-	<b>(\$53,588)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 215 - Bottle Bill Regulation & Funding**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 215 - Bottle Bill Regulation & Funding

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	(53,276)	-	-	-	(53,276)
Mass Transit Tax	-	-	11,837	-	-	-	11,837
Vacancy Savings	-	-	271,533	-	-	-	271,533
<b>Total Personal Services</b>	-	-	<b>\$230,094</b>	-	-	-	<b>\$230,094</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	230,094	-	-	-	230,094
<b>Total Expenditures</b>	-	-	<b>\$230,094</b>	-	-	-	<b>\$230,094</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(230,094)	-	-	-	(230,094)
<b>Total Ending Balance</b>	-	-	<b>(\$230,094)</b>	-	-	-	<b>(\$230,094)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 021 - Phase - In

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Data Processing	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	(14,000)	-	-	-	(14,000)
Professional Services	-	-	(300,000)	-	-	-	(300,000)
IT Professional Services	-	-	(180,000)	-	-	-	(180,000)
Employee Recruitment and Develop	-	-	(1,896)	-	-	-	(1,896)
Facilities Maintenance	-	-	(75,000)	-	-	-	(75,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$570,896)</b>	-	-	-	<b>(\$570,896)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(570,896)	-	-	-	(570,896)
<b>Total Expenditures</b>	-	-	<b>(\$570,896)</b>	-	-	-	<b>(\$570,896)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	570,896	-	-	-	570,896
<b>Total Ending Balance</b>	-	-	<b>\$570,896</b>	-	-	-	<b>\$570,896</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-

**Services & Supplies**

Instate Travel	-	-	3,968	-	-	-	3,968
Out of State Travel	-	-	1,059	-	-	-	1,059
Employee Training	-	-	2,247	-	-	-	2,247
Office Expenses	-	-	11,329	-	-	-	11,329
Telecommunications	-	-	3,992	-	-	-	3,992
State Gov. Service Charges	-	-	33,609	-	-	-	33,609
Data Processing	-	-	14,916	-	-	-	14,916
Publicity and Publications	-	-	426	-	-	-	426
Professional Services	-	-	5,523	-	-	-	5,523
IT Professional Services	-	-	6,570	-	-	-	6,570
Attorney General	-	-	85,720	-	-	-	85,720
Employee Recruitment and Develop	-	-	293	-	-	-	293
Dues and Subscriptions	-	-	495	-	-	-	495
Facilities Rental and Taxes	-	-	43	-	-	-	43
Fuels and Utilities	-	-	13,327	-	-	-	13,327
Facilities Maintenance	-	-	8,363	-	-	-	8,363
Agency Program Related S and S	-	-	513	-	-	-	513
Other Services and Supplies	-	-	6,788	-	-	-	6,788

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	16,531	-	-	-	16,531
<b>Total Services &amp; Supplies</b>	-	-	<b>\$215,712</b>	-	-	-	<b>\$215,712</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	215,712	-	-	-	215,712
<b>Total Expenditures</b>	-	-	<b>\$215,712</b>	-	-	-	<b>\$215,712</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(215,712)	-	-	-	(215,712)
<b>Total Ending Balance</b>	-	-	<b>(\$215,712)</b>	-	-	-	<b>(\$215,712)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 081 - September 2018 Emergency Board

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	503,174	-	-	-	503,174
<b>Total Services &amp; Supplies</b>	-	-	<b>\$503,174</b>	-	-	-	<b>\$503,174</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	503,174	-	-	-	503,174
<b>Total Expenditures</b>	-	-	<b>\$503,174</b>	-	-	-	<b>\$503,174</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(503,174)	-	-	-	(503,174)
<b>Total Ending Balance</b>	-	-	<b>(\$503,174)</b>	-	-	-	<b>(\$503,174)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	149,592	-	-	-	149,592
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	27,061	-	-	-	27,061
Social Security Taxes	-	-	11,444	-	-	-	11,444
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$223,400</b>	-	-	-	<b>\$223,400</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	223,400	-	-	-	223,400
<b>Total Expenditures</b>	-	-	<b>\$223,400</b>	-	-	-	<b>\$223,400</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(223,400)	-	-	-	(223,400)
<b>Total Ending Balance</b>	-	-	<b>(\$223,400)</b>	-	-	-	<b>(\$223,400)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(37,799)	-	-	-	(37,799)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(67,507)	-	-	-	(67,507)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$105,306)</b>	-	-	-	<b>(\$105,306)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(105,306)	-	-	-	(105,306)
<b>Total Expenditures</b>	-	-	<b>(\$105,306)</b>	-	-	-	<b>(\$105,306)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	105,306	-	-	-	105,306
<b>Total Ending Balance</b>	-	-	<b>\$105,306</b>	-	-	-	<b>\$105,306</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(30,425)	-	-	-	(30,425)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$30,425)</b>	-	-	-	<b>(\$30,425)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(30,425)	-	-	-	(30,425)
<b>Total Expenditures</b>	-	-	<b>(\$30,425)</b>	-	-	-	<b>(\$30,425)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	30,425	-	-	-	30,425
<b>Total Ending Balance</b>	-	-	<b>\$30,425</b>	-	-	-	<b>\$30,425</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 301 - Information Services Enhancement**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
IT Professional Services	-	-	2,500,000	-	-	-	2,500,000
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$2,500,000</b>	-	-	-	<b>\$2,500,000</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 301 - Information Services Enhancement

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Data Processing Hardware	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,500,000	-	-	-	2,500,000
<b>Total Expenditures</b>	-	-	<b>\$2,500,000</b>	-	-	-	<b>\$2,500,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,500,000)	-	-	-	(2,500,000)
<b>Total Ending Balance</b>	-	-	<b>(\$2,500,000)</b>	-	-	-	<b>(\$2,500,000)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE	-	-	-	-	-	-	-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 310 - Financial Services Staff Fulfillment**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	75,096	-	-	-	75,096
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	13,585	-	-	-	13,585
Social Security Taxes	-	-	5,745	-	-	-	5,745
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Mass Transit Tax	-	-	451	-	-	-	451
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$130,180</b>	-	-	-	<b>\$130,180</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	1,000	-	-	-	1,000
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	2,000	-	-	-	2,000
Data Processing	-	-	16,500	-	-	-	16,500
Facilities Rental and Taxes	-	-	17,368	-	-	-	17,368
Other Services and Supplies	-	-	1,000	-	-	-	1,000
IT Expendable Property	-	-	23,602	-	-	-	23,602
<b>Total Services &amp; Supplies</b>	-	-	<b>\$62,470</b>	-	-	-	<b>\$62,470</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	7,695	-	-	-	7,695
<b>Total Capital Outlay</b>	-	-	<b>\$7,695</b>	-	-	-	<b>\$7,695</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 310 - Financial Services Staff Fulfillment

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	200,345	-	-	-	200,345
<b>Total Expenditures</b>	-	-	<b>\$200,345</b>	-	-	-	<b>\$200,345</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(200,345)	-	-	-	(200,345)
<b>Total Ending Balance</b>	-	-	<b>(\$200,345)</b>	-	-	-	<b>(\$200,345)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 311 - Administration and Communication Outreach**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
IT Professional Services	-	-	57,610	-	-	-	57,610
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$57,610</b>	-	-	-	<b>\$57,610</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 311 - Administration and Communication Outreach

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	15,390	-	-	-	15,390
<b>Total Capital Outlay</b>	-	-	<b>\$15,390</b>	-	-	-	<b>\$15,390</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	73,000	-	-	-	73,000
<b>Total Expenditures</b>	-	-	<b>\$73,000</b>	-	-	-	<b>\$73,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(73,000)	-	-	-	(73,000)
<b>Total Ending Balance</b>	-	-	<b>(\$73,000)</b>	-	-	-	<b>(\$73,000)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE	-	-	-	-	-	-	-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	110,050	-	-	-	110,050
Mass Transit Tax	-	-	18,371	-	-	-	18,371
Vacancy Savings	-	-	39,864	-	-	-	39,864
<b>Total Personal Services</b>	-	-	<b>\$168,285</b>	-	-	-	<b>\$168,285</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	168,285	-	-	-	168,285
<b>Total Expenditures</b>	-	-	<b>\$168,285</b>	-	-	-	<b>\$168,285</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(168,285)	-	-	-	(168,285)
<b>Total Ending Balance</b>	-	-	<b>(\$168,285)</b>	-	-	-	<b>(\$168,285)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 021 - Phase - In

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Oregon Health Authority	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Tsfr To Administrative Svcs	-	-	-	-	-	-	-
Tsfr To Agriculture, Dept of	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	(19,000)	-	-	-	(19,000)
Office Expenses	-	-	(42,588)	-	-	-	(42,588)
Telecommunications	-	-	(5,917)	-	-	-	(5,917)
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	(1,000)	-	-	-	(1,000)
Facilities Maintenance	-	-	(679,500)	-	-	-	(679,500)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$748,005)</b>	-	-	-	<b>(\$748,005)</b>
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	(25,000)	-	-	-	(25,000)
<b>Total Capital Outlay</b>	-	-	<b>(\$25,000)</b>	-	-	-	<b>(\$25,000)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	(773,005)	-	-	-	(773,005)
<b>Total Expenditures</b>	-	-	<b>(\$773,005)</b>	-	-	-	<b>(\$773,005)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	773,005	-	-	-	773,005
<b>Total Ending Balance</b>	-	-	<b>\$773,005</b>	-	-	-	<b>\$773,005</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-

**Services & Supplies**

Instate Travel	-	-	3,375	-	-	-	3,375
Out of State Travel	-	-	602	-	-	-	602
Employee Training	-	-	3,191	-	-	-	3,191
Office Expenses	-	-	7,124	-	-	-	7,124
Telecommunications	-	-	3,181	-	-	-	3,181
State Gov. Service Charges	-	-	85,268	-	-	-	85,268
Data Processing	-	-	3,800	-	-	-	3,800
Publicity and Publications	-	-	117	-	-	-	117
Professional Services	-	-	15,999	-	-	-	15,999
IT Professional Services	-	-	43,002	-	-	-	43,002
Attorney General	-	-	75,403	-	-	-	75,403
Employee Recruitment and Develop	-	-	3,645	-	-	-	3,645
Dues and Subscriptions	-	-	117	-	-	-	117
Facilities Rental and Taxes	-	-	11,144	-	-	-	11,144
Facilities Maintenance	-	-	34,296	-	-	-	34,296
Agency Program Related S and S	-	-	5,753	-	-	-	5,753
Other Services and Supplies	-	-	2,703	-	-	-	2,703
Expendable Prop 250 - 5000	-	-	3,040	-	-	-	3,040

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	112	-	-	-	112
<b>Total Services &amp; Supplies</b>	-	-	<b>\$301,872</b>	-	-	-	<b>\$301,872</b>
<b>Special Payments</b>							
Spc Pmt to Agriculture, Dept of	-	-	9,829	-	-	-	9,829
<b>Total Special Payments</b>	-	-	<b>\$9,829</b>	-	-	-	<b>\$9,829</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	311,701	-	-	-	311,701
<b>Total Expenditures</b>	-	-	<b>\$311,701</b>	-	-	-	<b>\$311,701</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(311,701)	-	-	-	(311,701)
<b>Total Ending Balance</b>	-	-	<b>(\$311,701)</b>	-	-	-	<b>(\$311,701)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	1,471,010	-	-	-	1,471,010
<b>Total Services &amp; Supplies</b>	-	-	<b>\$1,471,010</b>	-	-	-	<b>\$1,471,010</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,471,010	-	-	-	1,471,010
<b>Total Expenditures</b>	-	-	<b>\$1,471,010</b>	-	-	-	<b>\$1,471,010</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,471,010)	-	-	-	(1,471,010)
<b>Total Ending Balance</b>	-	-	<b>(\$1,471,010)</b>	-	-	-	<b>(\$1,471,010)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Tsfr To Agriculture, Dept of	-	-	(292,593)	-	-	-	(292,593)
<b>Total Transfers Out</b>	-	-	<b>(\$292,593)</b>	-	-	-	<b>(\$292,593)</b>
<b>Special Payments</b>							
Spc Pmt to Agriculture, Dept of	-	-	(268,493)	-	-	-	(268,493)
<b>Total Special Payments</b>	-	-	<b>(\$268,493)</b>	-	-	-	<b>(\$268,493)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(268,493)	-	-	-	(268,493)
<b>Total Expenditures</b>	-	-	<b>(\$268,493)</b>	-	-	-	<b>(\$268,493)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(24,100)	-	-	-	(24,100)
<b>Total Ending Balance</b>	-	-	<b>(\$24,100)</b>	-	-	-	<b>(\$24,100)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	(3,177,770)	-	-	-	(3,177,770)
<b>Total Revenues</b>	-	-	<b>(\$3,177,770)</b>	-	-	-	<b>(\$3,177,770)</b>
<b>Services &amp; Supplies</b>							
Data Processing	-	-	-	-	-	-	-
IT Professional Services	-	-	(425,884)	-	-	-	(425,884)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$425,884)</b>	-	-	-	<b>(\$425,884)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(425,884)	-	-	-	(425,884)
<b>Total Expenditures</b>	-	-	<b>(\$425,884)</b>	-	-	-	<b>(\$425,884)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,751,886)	-	-	-	(2,751,886)
<b>Total Ending Balance</b>	-	-	<b>(\$2,751,886)</b>	-	-	-	<b>(\$2,751,886)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(32,917)	-	-	-	(32,917)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(2,359)	-	-	-	(2,359)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$35,276)</b>	-	-	-	<b>(\$35,276)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(35,276)	-	-	-	(35,276)
<b>Total Expenditures</b>	-	-	<b>(\$35,276)</b>	-	-	-	<b>(\$35,276)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	35,276	-	-	-	35,276
<b>Total Ending Balance</b>	-	-	<b>\$35,276</b>	-	-	-	<b>\$35,276</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(26,763)	-	-	-	(26,763)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$26,763)</b>	-	-	-	<b>(\$26,763)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(26,763)	-	-	-	(26,763)
<b>Total Expenditures</b>	-	-	<b>(\$26,763)</b>	-	-	-	<b>(\$26,763)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	26,763	-	-	-	26,763
<b>Total Ending Balance</b>	-	-	<b>\$26,763</b>	-	-	-	<b>\$26,763</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	280,416	-	-	-	280,416
<b>Total Services &amp; Supplies</b>	-	-	<b>\$280,416</b>	-	-	-	<b>\$280,416</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	280,416	-	-	-	280,416
<b>Total Expenditures</b>	-	-	<b>\$280,416</b>	-	-	-	<b>\$280,416</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(280,416)	-	-	-	(280,416)
<b>Total Ending Balance</b>	-	-	<b>(\$280,416)</b>	-	-	-	<b>(\$280,416)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 209 - Regulatory Specialist Reclass

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	41,472	-	-	-	41,472
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	7,504	-	-	-	7,504
Social Security Taxes	-	-	3,172	-	-	-	3,172
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	1,440	-	-	-	1,440
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	53,588	-	-	-	53,588
<b>Total Expenditures</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(53,588)	-	-	-	(53,588)
<b>Total Ending Balance</b>	-	-	<b>(\$53,588)</b>	-	-	-	<b>(\$53,588)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 209 - Regulatory Specialist Reclass

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 301 - Information Services Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 408 - Marijuana Program Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	1,031,520	-	-	-	1,031,520
Empl. Rel. Bd. Assessments	-	-	549	-	-	-	549
Public Employees' Retire Cont	-	-	186,604	-	-	-	186,604
Social Security Taxes	-	-	78,909	-	-	-	78,909
Worker's Comp. Assess. (WCD)	-	-	522	-	-	-	522
Mass Transit Tax	-	-	6,187	-	-	-	6,187
Flexible Benefits	-	-	316,656	-	-	-	316,656
<b>Total Personal Services</b>	-	-	<b>\$1,620,947</b>	-	-	-	<b>\$1,620,947</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	24,000	-	-	-	24,000
Employee Training	-	-	50,696	-	-	-	50,696
Office Expenses	-	-	5,000	-	-	-	5,000
Telecommunications	-	-	52,480	-	-	-	52,480
Data Processing	-	-	9,500	-	-	-	9,500
Publicity and Publications	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	156,312	-	-	-	156,312
Agency Program Related S and S	-	-	21,504	-	-	-	21,504
Other Services and Supplies	-	-	5,000	-	-	-	5,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 408 - Marijuana Program Enhancement

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	20,403	-	-	-	20,403
<b>Total Services &amp; Supplies</b>	-	-	<b>\$344,895</b>	-	-	-	<b>\$344,895</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	69,255	-	-	-	69,255
Automotive and Aircraft	-	-	226,664	-	-	-	226,664
<b>Total Capital Outlay</b>	-	-	<b>\$295,919</b>	-	-	-	<b>\$295,919</b>
<b>Special Payments</b>							
Dist to Cities	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,261,761	-	-	-	2,261,761
<b>Total Expenditures</b>	-	-	<b>\$2,261,761</b>	-	-	-	<b>\$2,261,761</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,261,761)	-	-	-	(2,261,761)
<b>Total Ending Balance</b>	-	-	<b>(\$2,261,761)</b>	-	-	-	<b>(\$2,261,761)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 408 - Marijuana Program Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Positions</b>							
Total Positions							9
<b>Total Positions</b>	-	-	-	-	-	-	<b>9</b>
<b>Total FTE</b>							
Total FTE							9.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>9.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	5,204,951	-	-	-	5,204,951
<b>Total Services &amp; Supplies</b>	-	-	<b>\$5,204,951</b>	-	-	-	<b>\$5,204,951</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	5,204,951	-	-	-	5,204,951
<b>Total Expenditures</b>	-	-	<b>\$5,204,951</b>	-	-	-	<b>\$5,204,951</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(5,204,951)	-	-	-	(5,204,951)
<b>Total Ending Balance</b>	-	-	<b>(\$5,204,951)</b>	-	-	-	<b>(\$5,204,951)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	3,566,143	-	-	-	3,566,143
<b>Total Revenues</b>	-	-	<b>\$3,566,143</b>	-	-	-	<b>\$3,566,143</b>
<b>Services &amp; Supplies</b>							
Professional Services	-	-	8,479,481	-	-	-	8,479,481
<b>Total Services &amp; Supplies</b>	-	-	<b>\$8,479,481</b>	-	-	-	<b>\$8,479,481</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	8,479,481	-	-	-	8,479,481
<b>Total Expenditures</b>	-	-	<b>\$8,479,481</b>	-	-	-	<b>\$8,479,481</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(4,913,338)	-	-	-	(4,913,338)
<b>Total Ending Balance</b>	-	-	<b>(\$4,913,338)</b>	-	-	-	<b>(\$4,913,338)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 112 - Move Agency Bank Card Costs

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	7,350,000	-	-	-	7,350,000
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$7,350,000</b>	-	-	-	<b>\$7,350,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	7,350,000	-	-	-	7,350,000
<b>Total Expenditures</b>	-	-	<b>\$7,350,000</b>	-	-	-	<b>\$7,350,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Ending Balance</b>	-	-	<b>(\$7,350,000)</b>	-	-	-	<b>(\$7,350,000)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 113 - Increase Licensee Comp Rates

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 114 - Separate Distillery Agent Compensation

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	112,102	-	-	-	112,102
Mass Transit Tax	-	-	9,508	-	-	-	9,508
Vacancy Savings	-	-	(30,179)	-	-	-	(30,179)
<b>Total Personal Services</b>	-	-	<b>\$91,431</b>	-	-	-	<b>\$91,431</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	91,431	-	-	-	91,431
<b>Total Expenditures</b>	-	-	<b>\$91,431</b>	-	-	-	<b>\$91,431</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(91,431)	-	-	-	(91,431)
<b>Total Ending Balance</b>	-	-	<b>(\$91,431)</b>	-	-	-	<b>(\$91,431)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
Tsfr From Revenue, Dept of	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(6,000)	-	-	-	(6,000)
Employee Training	-	-	(144,690)	-	-	-	(144,690)
Office Expenses	-	-	(170,706)	-	-	-	(170,706)
Telecommunications	-	-	(12,930)	-	-	-	(12,930)
IT Professional Services	-	-	(400,000)	-	-	-	(400,000)
Employee Recruitment and Develop	-	-	(3,200)	-	-	-	(3,200)
Agency Program Related S and S	-	-	(99,572)	-	-	-	(99,572)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$837,098)</b>	-	-	-	<b>(\$837,098)</b>
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	(413,000)	-	-	-	(413,000)
<b>Total Capital Outlay</b>	-	-	<b>(\$413,000)</b>	-	-	-	<b>(\$413,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,250,098)	-	-	-	(1,250,098)
<b>Total Expenditures</b>	-	-	<b>(\$1,250,098)</b>	-	-	-	<b>(\$1,250,098)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	1,250,098	-	-	-	1,250,098
<b>Total Ending Balance</b>	-	-	<b>\$1,250,098</b>	-	-	-	<b>\$1,250,098</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,773	-	-	-	1,773
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	874	-	-	-	874
Telecommunications	-	-	494	-	-	-	494
State Gov. Service Charges	-	-	58,404	-	-	-	58,404
Data Processing	-	-	43,375	-	-	-	43,375
Professional Services	-	-	574	-	-	-	574
Employee Recruitment and Develop	-	-	53	-	-	-	53
Facilities Rental and Taxes	-	-	5,625	-	-	-	5,625
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	1,077	-	-	-	1,077
<b>Total Services &amp; Supplies</b>	-	-	<b>\$112,249</b>	-	-	-	<b>\$112,249</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	112,249	-	-	-	112,249
<b>Total Expenditures</b>	-	-	<b>\$112,249</b>	-	-	-	<b>\$112,249</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(112,249)	-	-	-	(112,249)
<b>Total Ending Balance</b>	-	-	<b>(\$112,249)</b>	-	-	-	<b>(\$112,249)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Data Processing	-	-	1,115,520	-	-	-	1,115,520
<b>Total Services &amp; Supplies</b>	-	-	<b>\$1,115,520</b>	-	-	-	<b>\$1,115,520</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,115,520	-	-	-	1,115,520
<b>Total Expenditures</b>	-	-	<b>\$1,115,520</b>	-	-	-	<b>\$1,115,520</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,115,520)	-	-	-	(1,115,520)
<b>Total Ending Balance</b>	-	-	<b>(\$1,115,520)</b>	-	-	-	<b>(\$1,115,520)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	(888,082)	-	-	-	(888,082)
Transfer In - Intrafund	-	-	(125,836)	-	-	-	(125,836)
<b>Total Revenues</b>	-	-	<b>(\$1,013,918)</b>	-	-	-	<b>(\$1,013,918)</b>
<b>Services &amp; Supplies</b>							
Data Processing	-	-	(1,344,000)	-	-	-	(1,344,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$1,344,000)</b>	-	-	-	<b>(\$1,344,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,344,000)	-	-	-	(1,344,000)
<b>Total Expenditures</b>	-	-	<b>(\$1,344,000)</b>	-	-	-	<b>(\$1,344,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	330,082	-	-	-	330,082
<b>Total Ending Balance</b>	-	-	<b>\$330,082</b>	-	-	-	<b>\$330,082</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(12,835)	-	-	-	(12,835)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(917)	-	-	-	(917)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$13,752)</b>	-	-	-	<b>(\$13,752)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(13,752)	-	-	-	(13,752)
<b>Total Expenditures</b>	-	-	<b>(\$13,752)</b>	-	-	-	<b>(\$13,752)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	13,752	-	-	-	13,752
<b>Total Ending Balance</b>	-	-	<b>\$13,752</b>	-	-	-	<b>\$13,752</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	195,072	-	-	-	195,072
<b>Total Services &amp; Supplies</b>	-	-	<b>\$195,072</b>	-	-	-	<b>\$195,072</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	195,072	-	-	-	195,072
<b>Total Expenditures</b>	-	-	<b>\$195,072</b>	-	-	-	<b>\$195,072</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(195,072)	-	-	-	(195,072)
<b>Total Ending Balance</b>	-	-	<b>(\$195,072)</b>	-	-	-	<b>(\$195,072)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 304 - Distilled Spirits Shipping Capacity & Svcs

Cross Reference Name: Capital Improvements  
 Cross Reference Number: 84500-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Building Structures	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Agency-Wide Consolidation  
Cross Reference Number: 84500-990-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Liquor Sales	-	-	41,423,286	-	-	-	41,423,286
<b>Total Revenues</b>	-	-	<b>\$41,423,286</b>	-	-	-	<b>\$41,423,286</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	(3,566,143)	-	-	-	(3,566,143)
Transfer to Other	-	-	(7,571,429)	-	-	-	(7,571,429)
Transfer to General Fund	-	-	(21,200,000)	-	-	-	(21,200,000)
Transfer to Counties	-	-	(3,785,714)	-	-	-	(3,785,714)
Tsfr To Administrative Svcs	-	-	(5,300,000)	-	-	-	(5,300,000)
<b>Total Transfers Out</b>	-	-	<b>(\$41,423,286)</b>	-	-	-	<b>(\$41,423,286)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:001-00-00 Distilled Spirits Program

PACKAGE: 102 - Distilled Spirits Shipping Cap

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2000074	MESNZ7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	7,208.00		172,992 79,831			172,992 79,831
3000075	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000077	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000079	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000080	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000081	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000082	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000083	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000088	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000123	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000124	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
TOTAL PICS SALARY										850,752			850,752
TOTAL PICS OPE										607,319			607,319
TOTAL PICS PERSONAL SERVICES =				11	11.00	264.00				1,458,071			1,458,071



REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 206 - Licensing Staff Fulfillment

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4500125	AL	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,403.00		81,672 56,325			81,672 56,325
4500126	MMS	X7002	AP PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	02	4,666.00		111,984 64,128			111,984 64,128
4500127	AL	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4500178	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	02	5,937.00		142,488 71,979			142,488 71,979
TOTAL PICS SALARY										449,520			449,520
TOTAL PICS OPE										256,918			256,918
TOTAL PICS PERSONAL SERVICES =				4	4.00	96.00				706,438			706,438

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 207 - Public Safety Staff Fulfillmen

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700131	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700132	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
TOTAL PICS SALARY										226,752			226,752
TOTAL PICS OPE										128,972			128,972
TOTAL PICS PERSONAL SERVICES =				2	2.00	48.00				355,724			355,724

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700035	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700035	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700036	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700036	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700040	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700040	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700042	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	08	5,706.00		136,944- 70,552-			136,944- 70,552-
4700042	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	06	5,706.00		136,944 70,552			136,944 70,552
4700043	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700043	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700045	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700045	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700048	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700048	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700049	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700049	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700072	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700072	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700076	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700076	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700078	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700078	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700089	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
4700089	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700520	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	08	5,706.00		136,944- 70,552-			136,944- 70,552-
4700520	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	06	5,706.00		136,944 70,552			136,944 70,552

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700522	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700522	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700526	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700526	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700527	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700527	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700529	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700529	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700530	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700530	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700544	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700544	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700545	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700545	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700547	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700547	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700550	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700550	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700551	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700551	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700552	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700552	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700556	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	08	5,706.00		136,944- 70,552-			136,944- 70,552-
4700556	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	06	5,706.00		136,944 70,552			136,944 70,552
4700585	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
4700585	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700627	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700627	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700629	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700629	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700652	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
4700652	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700653	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700653	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700752	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
4700752	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352
4700876	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700876	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700877	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700877	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700878	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-
4700878	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700879	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
4700879	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352
4700903	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700903	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700904	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
4700904	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700905	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700905	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
TOTAL PICS SALARY										41,472			41,472
TOTAL PICS OPE										10,676			10,676
TOTAL PICS PERSONAL SERVICES =				---	-----	-----			-----	-----	-----	-----	-----
					.00	.00				52,148			52,148



REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 Administration and Support

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1600179	MMN X5618 AP	INTERNAL AUDITOR 3	1	1.00	24.00	02	6,233.00		149,592			149,592
									73,808			73,808
TOTAL PICS SALARY									149,592			149,592
TOTAL PICS OPE									73,808			73,808
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00				223,400			223,400

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 Administration and Support

PACKAGE: 310 - Financial Services Staff Fulfi

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2500147	AL	C0211	AP ACCOUNTING TECHNICIAN 2	1	1.00	24.00	02	3,129.00		75,096			75,096
										54,633			54,633
TOTAL PICS SALARY										75,096			75,096
TOTAL PICS OPE										54,633			54,633
TOTAL PICS PERSONAL SERVICES =				1	1.00	24.00				129,729			129,729

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8000050	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-
8000050	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8000452	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
8000452	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
8000453	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
8000453	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
8000454	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000454	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000455	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000455	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000456	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000456	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000457	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8000457	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
8000458	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
8000458	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
8000471	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
8000471	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
8000472	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000472	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000473	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-
8000473	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8000474	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8000474	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8500106	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500106	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8500107	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500107	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500108	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500108	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500109	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500109	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500110	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
8500110	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352
8500111	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500111	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500112	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500112	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500113	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8500113	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
8500114	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8500114	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8500115	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8500115	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8500116	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8500116	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
TOTAL PICS SALARY										41,472			41,472
TOTAL PICS OPE										10,676			10,676
TOTAL PICS PERSONAL SERVICES =				---	-----	-----		-----	-----	-----	-----	-----	-----
					.00	.00				52,148			52,148

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 408 - Marijuana Program Enhancement

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8700133	AL	C5248	AP COMPLIANCE SPECIALIST 3	1	1.00	24.00	02	5,188.00		124,512 67,352			124,512 67,352
8700134	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700135	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700136	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700137	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700138	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700139	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700140	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700141	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
TOTAL PICS SALARY										1,031,520			1,031,520
TOTAL PICS OPE										583,240			583,240
TOTAL PICS PERSONAL SERVICES =				9	9.00	216.00				1,614,760			1,614,760

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500  
Cross Reference Number: 84500-000-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Privilege Taxes	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
Business Lic and Fees	27,202,830	30,690,000	30,690,000	51,288,255	55,856,806	-
Charges for Services	-	6,000	6,000	6,000	6,000	-
Fines and Forfeitures	-	1,292,000	1,292,000	831,786	831,786	-
Sales Income	907,718	36,226,000	36,226,000	784,000	784,000	-
Liquor Sales	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
Liquor Cost of Goods Sold	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
Cost of Goods Sold	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
Other Revenues	39	25,000	25,000	7,000,025,000	-	-
Transfer In - Intrafund	174,379,200	187,985,734	190,023,506	231,382,529	213,813,437	-
Transfer In - Indirect Cost	-	3,926,427	3,926,427	6,472,203	6,472,202	-
Tsfr From Revenue, Dept of	5,492,950	9,300,000	10,800,000	7,000,000	7,000,000	-
Transfer Out - Intrafund	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
Transfer Out - Indirect Cost	-	(3,926,427)	(3,926,427)	(6,472,203)	(6,472,202)	-
Transfer to Other	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
Transfer to General Fund	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
Transfer to Cities	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
Transfer to Counties	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
Tsfr To Administrative Svcs	(57,887,974)	(73,111,058)	(73,155,233)	(69,520,080)	(81,542,727)	-
Tsfr To Oregon Health Authority	(22,219,688)	(18,697,500)	(18,748,622)	(20,253,141)	(19,826,324)	-
Tsfr To Agriculture, Dept of	(212,641)	-	-	(292,593)	(292,593)	-
<b>Total Other Funds</b>	<b>\$186,085,454</b>	<b>\$224,438,588</b>	<b>\$225,843,291</b>	<b>\$7,192,583,162</b>	<b>\$255,291,923</b>	<b>-</b>



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-001-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	28,292,146	25,681,292	26,028,759	29,226,560	23,293,627	-
<b>Total Other Funds</b>	<b>\$28,292,146</b>	<b>\$25,681,292</b>	<b>\$26,028,759</b>	<b>\$29,226,560</b>	<b>\$23,293,627</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-002-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	-	-	-	9,250,403	9,172,403	-
Other Revenues	39	-	-	-	-	-
Transfer In - Intrafund	19,069,655	21,507,858	22,138,265	26,667,517	25,590,281	-
Transfer In - Indirect Cost	-	1,052,531	1,052,531	1,683,716	1,683,716	-
<b>Total Other Funds</b>	<b>\$19,069,694</b>	<b>\$22,560,389</b>	<b>\$23,190,796</b>	<b>\$37,601,636</b>	<b>\$36,446,400</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-003-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	16,475,153	16,641,226	17,701,124	26,018,307	19,739,739	-
Transfer In - Indirect Cost	-	2,873,896	2,873,896	4,788,487	4,788,486	-
<b>Total Other Funds</b>	<b>\$16,475,153</b>	<b>\$19,515,122</b>	<b>\$20,575,020</b>	<b>\$30,806,794</b>	<b>\$24,528,225</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-004-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	7,925,905	19,300,000	19,300,000	28,637,770	25,000,000	-
Tsfr From Revenue, Dept of	5,492,950	-	-	-	-	-
Transfer Out - Indirect Cost	-	(3,926,427)	(3,926,427)	(4,671,785)	(4,671,784)	-
Tsfr To Administrative Svcs	-	-	(44,175)	-	-	-
Tsfr To Oregon Health Authority	-	-	(51,122)	(169,324)	(169,324)	-
Tsfr To Agriculture, Dept of	(212,641)	-	-	(292,593)	(292,593)	-
<b>Total Other Funds</b>	<b>\$13,206,214</b>	<b>\$15,373,573</b>	<b>\$15,278,276</b>	<b>\$23,504,068</b>	<b>\$19,866,299</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-005-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	105,588,568	123,927,415	123,927,415	142,882,366	144,961,847	-
<b>Total Other Funds</b>	<b>\$105,588,568</b>	<b>\$123,927,415</b>	<b>\$123,927,415</b>	<b>\$142,882,366</b>	<b>\$144,961,847</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-006-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	-	-	-	1,656,082	768,000	-
Transfer In - Intrafund	-	-	-	125,836	-	-
Tsfr From Revenue, Dept of	-	9,300,000	9,300,000	7,000,000	7,000,000	-
Transfer Out - Indirect Cost	-	-	-	(1,800,418)	(1,800,418)	-
<b>Total Other Funds</b>	-	<b>\$9,300,000</b>	<b>\$9,300,000</b>	<b>\$6,981,500</b>	<b>\$5,967,582</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-088-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	4,953,678	227,943	227,943	6,461,943	227,943	-
<b>Total Other Funds</b>	<b>\$4,953,678</b>	<b>\$227,943</b>	<b>\$227,943</b>	<b>\$6,461,943</b>	<b>\$227,943</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Oregon Liquor Control Comm  
2019-21 Biennium**

**Agency Number: 84500**

**Cross Reference Number: 84500-990-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Privilege Taxes	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
Business Lic and Fees	19,276,925	11,390,000	11,390,000	11,744,000	20,916,403	-
Charges for Services	-	6,000	6,000	6,000	6,000	-
Fines and Forfeitures	-	1,292,000	1,292,000	831,786	831,786	-
Sales Income	907,718	36,226,000	36,226,000	784,000	784,000	-
Liquor Sales	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
Liquor Cost of Goods Sold	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
Cost of Goods Sold	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
Other Revenues	-	25,000	25,000	7,000,025,000	-	-
Tsfr From Revenue, Dept of	-	-	1,500,000	-	-	-
Transfer Out - Intrafund	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
Transfer to Other	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
Transfer to General Fund	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
Transfer to Cities	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
Transfer to Counties	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
Tsfr To Administrative Svcs	(57,887,974)	(73,111,058)	(73,111,058)	(69,520,080)	(81,542,727)	-
Tsfr To Oregon Health Authority	(22,219,688)	(18,697,500)	(18,697,500)	(20,083,817)	(19,657,000)	-
<b>Total Other Funds</b>	<b>(\$1,499,999)</b>	<b>\$7,852,854</b>	<b>\$7,315,082</b>	<b>\$6,915,118,295</b>	<b>-</b>	<b>-</b>

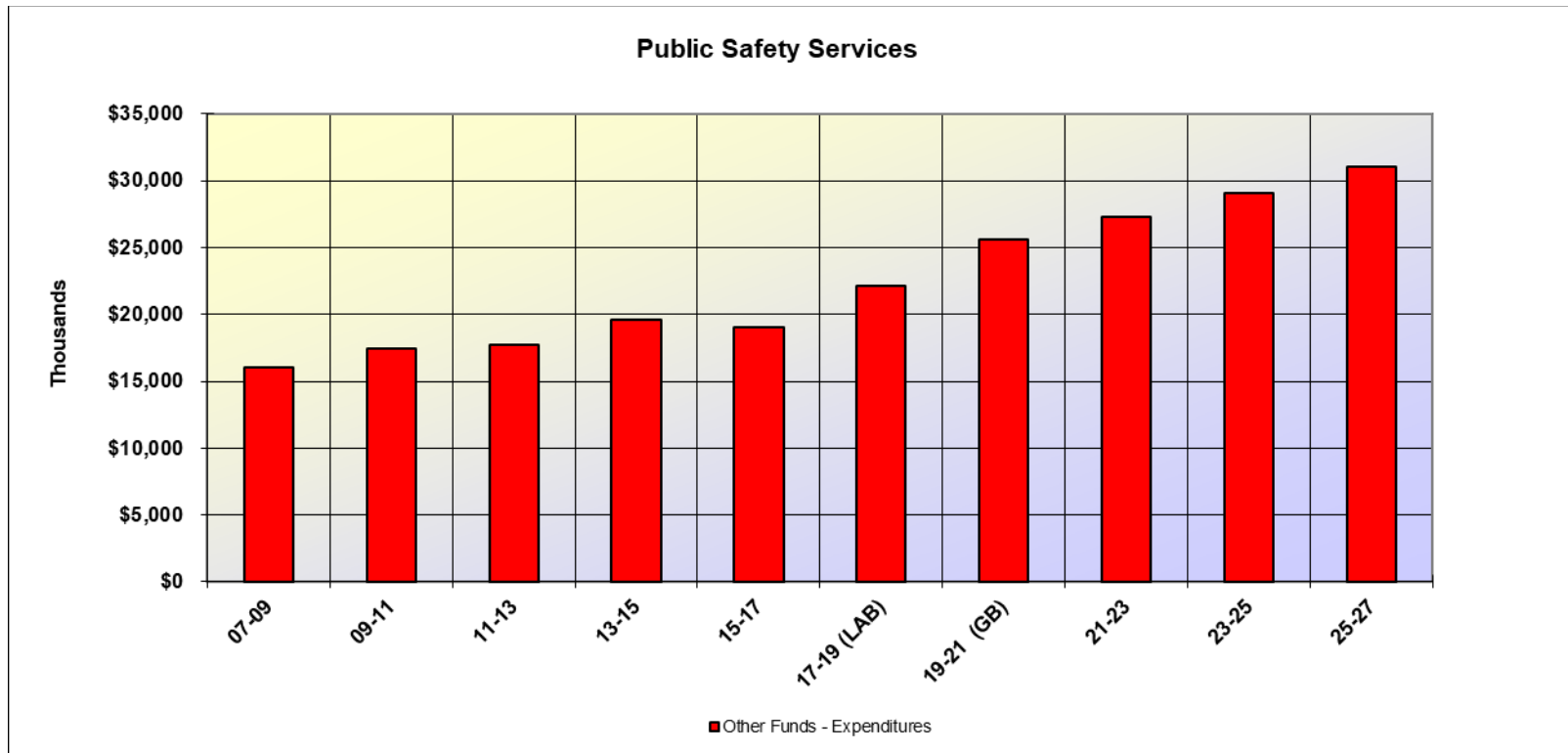


# BUDGET NARRATIVE

## OLCC - PUBLIC SAFETY SERVICES PROGRAM - 002 2019-21 BUDGET

### PROGRAM UNIT EXECUTIVE SUMMARY

- A. **PRIMARY OUTCOME AREA** Economy and Jobs
- B. **PROGRAM CONTACT** Will Higlin, OLCC Deputy Director, 503-872-5224
- C. **FUNDS BUDGET AND PERFORMANCE**



# BUDGET NARRATIVE

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## D. PROGRAM OVERVIEW

The OLCC Public Safety Services (PSS) Program regulates the manufacture, distribution and sale of alcohol beverages and provides management of personnel who oversee the production, processing, and sale of recreational marijuana while encouraging the development of Oregon’s economy. This program is focused on ensuring the legal sale of alcohol and marijuana, service of alcohol to responsible adults, and minimizing alcohol and marijuana-related public safety risks. This program implements all fundamental agency responsibilities and strategies related to licensing, education and enforcement; this effort has statewide reaches and contributes to the quality of community life throughout Oregon. A primary mission for this work is to prevent the sale of alcohol and marijuana to minors.

In 2019-21 the Public Safety Services Program requested the following packages to meet the challenges of a growing and complex regulatory structure for alcohol, marijuana, and the Bottle Bill:

- Policy Option Package 203 “Liquor License Fee Increase for Revenue Generation” raises funding for much needed upgrades in infrastructure and information technology and offset the use of other liquor funds that can be distributed to the state, cities and counties.
- Policy Option Package 205 “Public Safety Statewide Dispatch Services” requests funding to continue the cost of maintaining the Oregon State Police dispatch services for OLCC’s Inspectors in the field.
- Policy Option Package 206 “Licensing Staff Fulfillment” requests funding for staffing services for efficient licensing and permitting, an increase in demand for public records and effective management in licensing. This package requests funding for one limited duration double fill of a metro area Event Licensing Specialist AS1 position, one Principal Executive Manager D for alcohol licensing, one Principal Executive Manager B for license process, one Operations and Policy Analyst 2 for public records.
- Policy Option Package 207 “Public Safety Enforcement Staff Fulfillment” requests funding for the addition of two Liquor Regulatory Specialists, one for the Salem office and another for Eugene.
- Policy Option Package “408” Marijuana Program Enhancement” located in the Marijuana Program budget requests funding for staff including 8 marijuana regulatory specialists to ensure regulatory compliance, 1 laboratory compliance specialist to focus on laboratory compliance, protocol and regulation, as well as funding for continuing strategic and

# BUDGET NARRATIVE

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tactical communications support related to marijuana, reclassification of positions to reflect actual duties, and increasing annual marijuana license fees by \$100 to accommodate the increase in program expense if all the proposed policy option packages for recreational marijuana are approved.

- Policy Option Package 209 “Regulatory Specialist Reclassification” requests differential funding for Regulatory Specialists to implement findings by DAS Classification and Compensation unit in a compensation study of the liquor and marijuana regulatory class positions.

## **E. PROGRAM FUNDING REQUEST**

The Governor’s Budget is \$27,273,997 Other Funds limitation for the 2019-21 biennium, including 114 positions and 112.00 FTE.

## **F. PROGRAM DESCRIPTION**

The Public Safety Services Program is vital to meeting the agency’s mission to support businesses, public safety, and community livability through education and the enforcement of liquor and marijuana laws. The three divisions within this Program are focused on OLCC’s primary objective of preventing alcohol and marijuana from getting into the hands of minors, and preventing the over-service of alcohol:

- License Services Division – responsible for investigating and processing license applications and renewals for alcohol and marijuana licensees, and issuing alcohol service permits and marijuana worker permits.
- Alcohol Education Division – responsible for overseeing private industry server education providers and other programs that train people to sell and serve alcohol legally, as well as the development and implementation of the marijuana worker permit education program.
- Public Safety Division – responsible for educating licensees, investigating complaints, and enforcing liquor and marijuana laws through sanctions if education is not effective.
- Administrative Policy and Processes Division – reviews the final OLCC internal investigative reports for technical sufficiency. It provides due process to the OLCC’s licensees, permit fees, applicants and liquor agents by developing the agency record at contested case hearing and ensuring consistent application of policies and laws. Please note that the AP&P

# BUDGET NARRATIVE

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Division was reported as part of the Support Services; however in 2017-19 it was moved to Public Safety to enhance coordination between with the Public Safety Division.

The Public Safety Program is responsible for providing statewide services to every Oregon community. For 2019-21, OLCC will be responsible for the oversight of more than 17,000 alcohol licensees, including 11,900 restaurants, bars, grocery and convenience stores, plus 279 liquor stores, 89 distiller locations, and 165,000 alcohol service permittees throughout the state. In addition the Program provides oversight for 2,300 marijuana licenses including producers, processors, wholesalers, retailers, laboratories and 31,000 marijuana worker permittees. To ensure statewide reach, the Program continues to build upon the need for community services through five regional offices and eight satellite offices, including its headquarters in Milwaukie. All four divisions of the Program work with businesses, citizens, local government and law enforcement to license, educate, and enforce if required through charges and sanctions, Oregon's liquor and marijuana laws with the goal of preventing public safety issues statewide.

## G. PROGRAM JUSTIFICATION AND LINK TO LONG TERM OUTCOMES

The State of Oregon generates over \$1.5 billion dollars of retail alcohol sales for the two year budget period. Revenue generated from these sales pays for OLCC cost of spirits distribution, and the greater share of overall agency administration and the Public Safety Division Services Program. Since the inception of the marijuana program, marijuana now pays, by formula and positions, its share of overall costs, including substantial support for the Public Safety Program. The recreational marijuana program is solely funded by application and licensing fees; the work of the OLCC supports tax revenue collected and distributed by the Department of Revenue. The OMMP Medical Marijuana Tracking Program is funded by transfers from the Oregon Department of Revenue's Marijuana Administrative Fund; these transfers of recreational marijuana tax dollars are made prior to distribution of revenue through the established marijuana distribution formula. The state has chosen to create a regulated market that requires adherence to standards of complex laws and rules that are focused on creating both a market for the sale and service of alcohol and marijuana and comprehensive controls to minimize public safety risks and to support local businesses and community livability. Revenues from the programs are dedicated to programs that support health and public services including education and public safety. Inherent in the mosaic of state laws concerning alcohol and marijuana is the directive to control public safety risks and prevent health risks associated with abuse.

Alcohol is widely available throughout the state and is a major part of Oregon's economy and culture. Marijuana is widely available through licensed retail outlets throughout Oregon in communities that have opted into the recreational marijuana program. New businesses such as producers, processors, wholesalers and retail are becoming an increasingly important generator of economic development and tax proceeds to fund city, county and state services. If abused, alcohol and marijuana can contribute to increased crime and health problems that exact high societal costs. In providing for access to alcohol and marijuana, Oregon has three high

# BUDGET NARRATIVE

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priority issues for control: 1) keeping alcohol and marijuana out of the hands of minors; 2) preventing the over service of individuals, and 3) preventing illegal diversion of marijuana in or out of the legal market.

The OLCC Program, through its ability to control the sale and service of alcohol and marijuana, connects to Oregon's long-term desire for growing the state's economy by supporting the safe operation of small business and the creation of urban and rural jobs. It also connects with the long-term goal of minimizing alcohol and marijuana-related risks to the public and providing for public safety.

Oregon's alcoholic beverage system, including the hospitality, tourism, grocery, and beer and wine industries, provides thousands of jobs for Oregonians in restaurants, hotels, grocery and convenience stores, bars and taverns. Oregon local producers, such as winemakers, brewers and craft distillers, also rely on Oregon's agricultural industry to supply them with raw materials for their alcohol products. Similarly, Oregon's recreational marijuana system provides jobs and tourism opportunities. OLCC's ability to efficiently and quickly issue appropriate statute-required licenses and permits to qualified individuals and entities in both the alcohol beverage and recreational marijuana programs generate economic benefits throughout rural and urban Oregon. Educating licensees, and monitoring and enforcing their compliance with liquor and marijuana laws, does more than keep businesses in compliance and out of trouble; it creates an industry-wide business climate of viability and profitability within local communities and reflects a tremendous statewide responsibility for the provision of education, licensing and public safety services statewide.

The Program links to supporting and building Oregon's economy and the creation of jobs in the following ways:

- **Protecting the public and consumers from harm.** The Program works with licensees and communities to respond to community level problems associated with the consumption and service of alcohol and marijuana with an emphasis on education and prevention strategies as a key part of a regulatory system that ranges from corrective compliance to loss of licensing and service privileges.
- **Proactively encouraging Oregon's economy and communities.** The Program contributes to the growing and stable revenue for the support of public programs by focusing on supporting the success of licensees and their employees.

The Program also links to statewide long-term health and safety strategies by minimizing the over consumption of alcohol and recreational marijuana and eliminating driving while under the influence of intoxicants. The OLCC is active in its support of public messages for responsible consumption and fostering public understanding of what is legal. Distributed revenues also support these strategies at both the state and local level.

# BUDGET NARRATIVE

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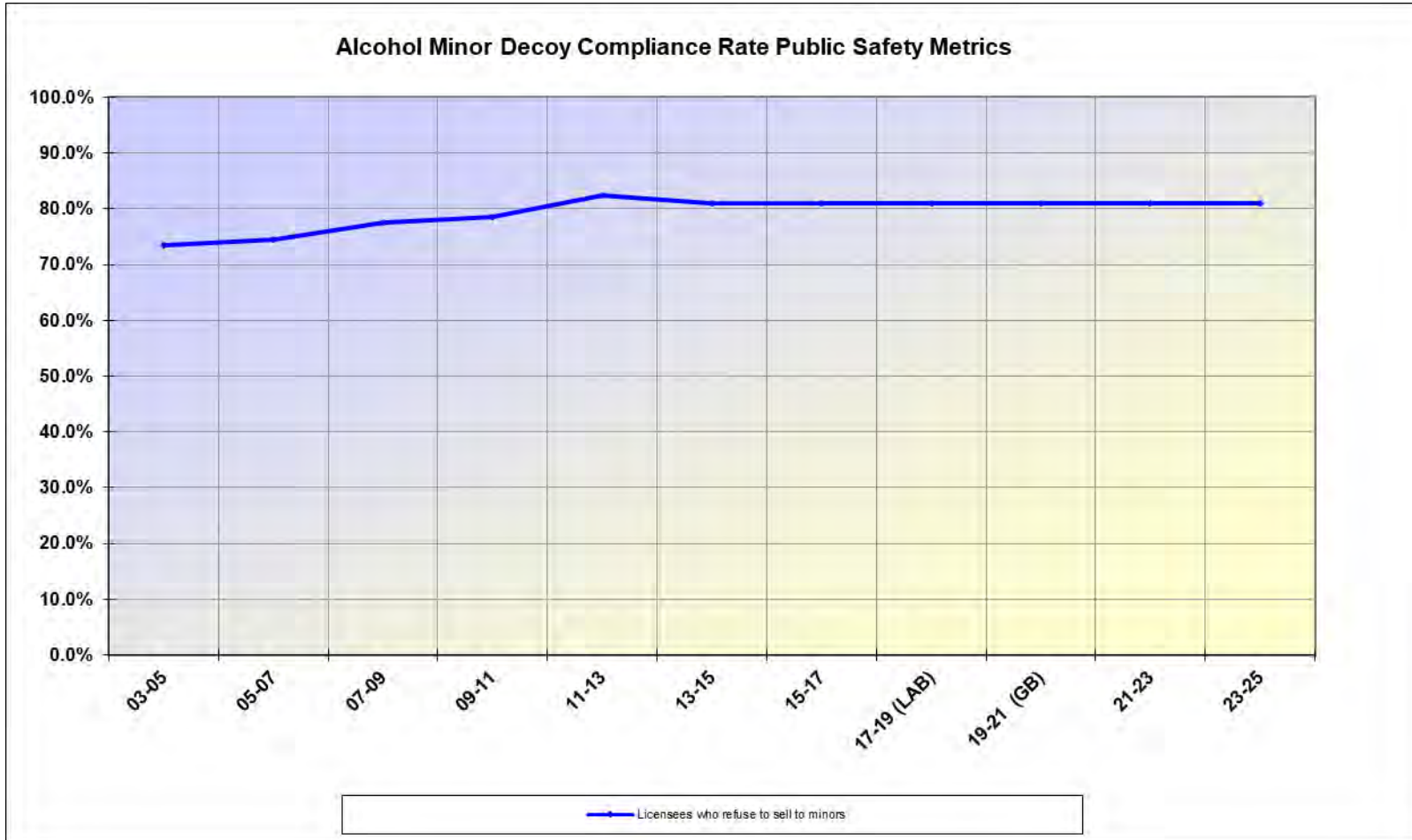
The OLCC is also working to enhance the availability of timely community-level data. Improvements in the reporting and timeliness of data through public safety sources and the health community guides OLCC's community level responses in its efforts to prevent alcohol and marijuana-related health and safety issues. The OLCC will use the community level data to monitor trends in alcohol and marijuana abuse; based on data, the OLCC can adjust its practices in order to continually contribute to improving the overall safety and health of Oregonians. In regard to these issues, the overall and full societal cost of liquor and recreational marijuana consumption by Oregonians should be understood, and the OLCC works to maintain an environment of positive returns within the context of its systems and authorities under state law.

The state system of control can be a contributor to increased public safety and better health outcomes. The Public Safety Services Program links to general long-term goals for health and safety by supporting actions that are preventative in nature:

- Reduction of mortality and morbidity:
  - Provide server education and hold licensees who violate regulations accountable – including the denial and suspension of license privileges.
  - Support public services messages focused on the responsible use of alcohol and marijuana and the prevention of driving under the influence.
  
- Enhancing community safety:
  - Enforce prohibition on the sale of alcohol and marijuana to minors aggressively
  - Provide local funding to assist local policing, health services, and education
  - Use an awareness of health and public safety data to monitor success in controlling access to alcohol and marijuana, particularly to minors
  - Use an awareness of health and public safety data to direct community and licensee prevention actions
  - Communicate what is legal to promote public and personal safety.

# BUDGET NARRATIVE

## H. PROGRAM PERFORMANCE



The graph above shows trends in the rates of successful minor decoy operations at alcohol licensees. The statewide average for alcohol minor decoy compliance (percent of operations did not result in a sale) reached a high of 84% in 2013 but went down to 81% in 2015. The rate of successful minor decoy operations at alcohol licensees is lower than at marijuana licensees. The agency will take steps in 2019-21 to address this discrepancy and improve overall compliance rates.

# BUDGET NARRATIVE

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OLCC started minor decoy operations in marijuana retail stores in December 2017. Minor decoy operations were one of the first proactive compliance actions the agency conducted at recreationally licensed marijuana retailers. Due to the concerning amount of sales to state sanctioned minor decoys, in January 2018 the Commission escalated the penalty schedule for marijuana sales to a minor (OAR 845-025-8590). After the first couple of visits, the word getting out in the industry, and the increase in penalties, the sales rate decreased to 10% with a successful no sale rate of 90%. The Bend office has visited all but one of their licensed retailers and has maintained a 100% no sale rate.

## **I. ENABLING LEGISLATION/PROGRAM AUTHORIZATION**

The OLCC administers Oregon’s Liquor Control Act. The OLCC’s authority is derived from Oregon Revised Statutes Chapters 471, Alcoholic Liquor Generally; Chapter 473, Wine Cider and Malt Beverage Privilege Tax; Chapter 474, Trade Practices Related to Malt Beverages; Chapters 459A.700 to 74, Beverages Containers; the Bottle Bill; Chapter 475B, Cannabis Regulation, and Administrative Rules Chapter 845.

## **J. FUNDING STREAMS**

All OLCC programs are funded by OLCC-generated revenue. All revenue received by the OLCC is classified as “Other Funds.” Revenues come from liquor sales, alcohol and marijuana license fees and fines, server permit and marijuana worker permit fees, taxes on malt beverages and wines (Privilege Tax) and miscellaneous income. ORS 471.805 directs the OLCC to distribute available moneys to the state General Fund, cities, counties, and mental health. The Marijuana program is funded solely through recreational marijuana program application, licensing and permit fees. Marijuana tax revenue is collected and distributed by the Oregon Department of Revenue to state and local governments for statewide education, state and local policing and health programs. The OMMP Tracking Program is paid for by Marijuana Tax deposited to the Marijuana Administrative Fund of the Oregon, Department of Revenue and proceeds of OHA fees to support costs related to the Cannabis Tracking System.

## **K. SIGNIFICANT PROPOSED PROGRAM CHANGES FROM 2017-19**

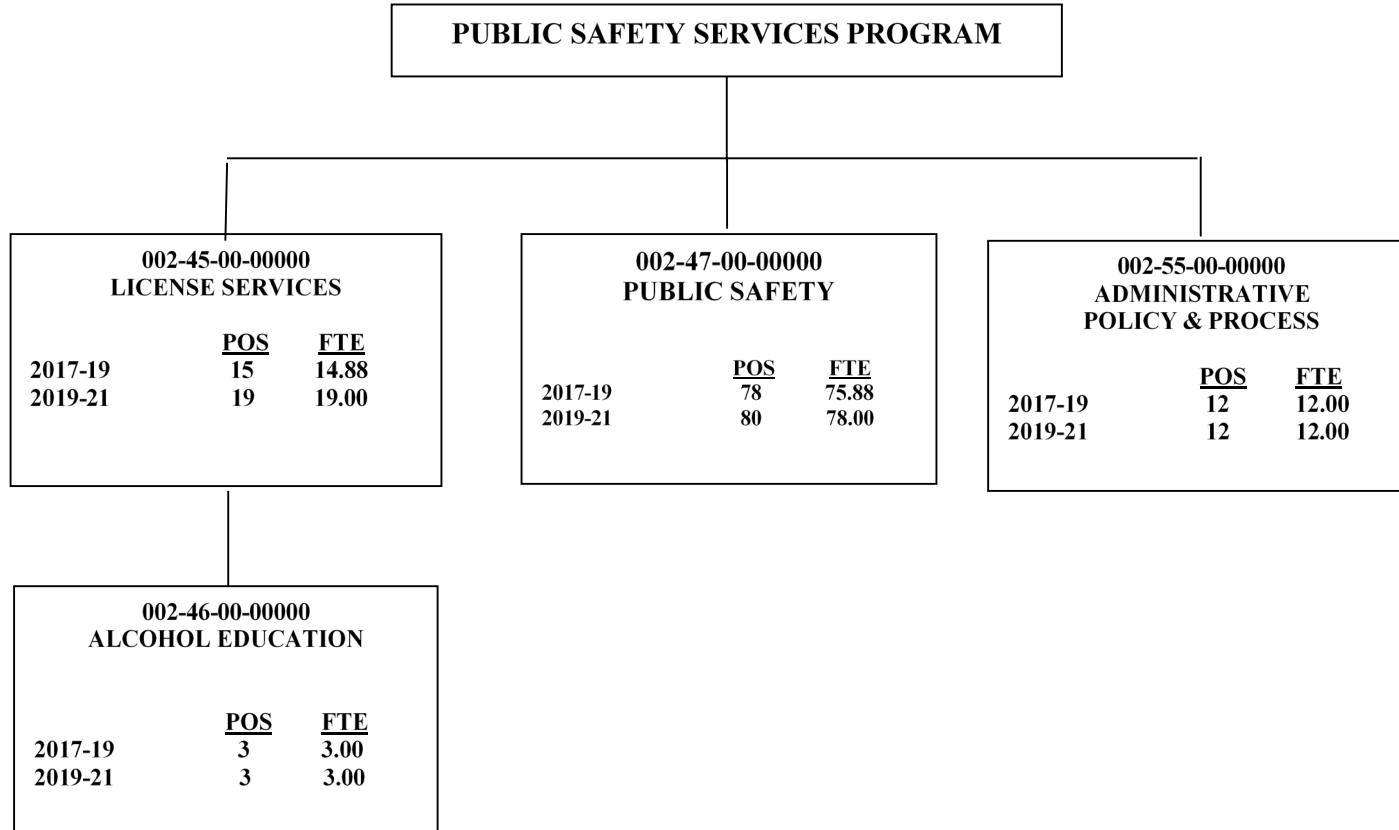
The 2019-21 Budget moves the Administrative Policy and Process Services Division (subprogram 55) from the Administration and Support Services Program – 003 to the Public Safety Services Program – 002.



# BUDGET NARRATIVE

## OLCC - PUBLIC SAFETY SERVICES PROGRAM (002) 2019-21 BUDGET

### Organization Chart



# BUDGET NARRATIVE

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## A. PURPOSE, ACTIVITIES & ISSUES

The Program regulates the manufacture, distribution and sale of alcoholic beverages and marijuana. It protects public safety within the context of ORS 471.030 and ORS 475B.025, while encouraging the development of all Oregon industry. The mission of the agency is to integrate and balance its role in supporting business, public safety, and community livability through education and the enforcement of liquor and marijuana laws.

Management of the public safety program continues to develop and evolve as the OLCC continues to grow. The OLCC has begun to separate the management of licensing and compliance divisions due to extremely high employee to supervisory ratios. This change has allowed the agency to keep work flow within one defined chain of command leading to more consistent decisions and outcomes. Compliance and Licensing will always be intertwined at a functional level at the regional offices.

Regulation of alcohol and marijuana use is essential to minimizing these products' risk to society, while making it available for responsible consumption. Irresponsible use is widely recognized as a cause of social and health problems including increased criminal activity such as crimes of violence and domestic abuse, driving under the influence, and addiction - all significant factors for society's desire to regulate the availability and consumption of alcohol and marijuana. Regulation is a focus of government, not only because of concern for the health, safety and welfare of all individuals, but also because substance abuse burdens society with high-costs related to preserving health and the livability of communities. Controlling the misuse of alcohol and marijuana, and setting standards for the responsible sale and service of alcohol and marijuana, is a means to preventing both problems and limiting costs to the state.

At the same time, the responsible use of alcohol is intertwined with Oregonians love of food, sport, entertainment and social and cultural relationships and celebrations. The sale and service of alcohol is an important part of the Oregon economy including not just those business and jobs related to the manufacturing, shipping, marketing, warehousing, distribution and sales to the public, but it is a major component of our hospitality, tourism, and special events business base. These activities represent a significant portion of the Oregon economy and both the alcohol and marijuana related sectors are notably creating jobs and rural employment in Oregon.

The purpose of the Program is to help ensure licensees and permittees comply with liquor and recreational marijuana laws: to protect public safety and safeguard Oregon's economic development and viability. State law and OLCC rules and regulations surrounding alcohol and marijuana are designed to balance and integrate policies and practices to regulate various aspects of the alcoholic beverage and recreational marijuana systems in a socially responsible manner.

# BUDGET NARRATIVE

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A main strategy for protecting the public and community welfare is to prevent underage consumption of alcohol and marijuana. Alcohol is a major contributor in the four leading causes of teen deaths: highway crashes, homicides, suicides and drowning. Minor alcohol consumption is also linked to other crimes such as sexual assault, vandalism, excessive noise, littering and public urination – which deeply affect communities’ livability. Other priorities include preventing over consumption by patrons in licensed businesses and preventing driving under the influence of intoxicants (DUI) through education and enforcement.

The Program consists of four divisions: License Services, Alcohol Education, Administrative Policy and Process, and Public Safety. The organizational structures of these divisions are designed to achieve an integrated approach to the work the agency does to control alcohol and marijuana sales and use.

This Program is responsible for the outcomes of approving licenses for the sale and service of alcohol, approving licenses for the production, processing, testing and sales of marijuana, educating and permitting servers and marijuana worker permittees, inspecting licensed premises and enforcing standards for operations, access to sales, preventing access to alcohol and marijuana by minors, and preventing over service of alcohol or sales to intoxicated patrons in marijuana retail stores. Licensing is the initial layer of protection for public safety in Oregon. Proper licensing helps to ensure compliant operations and the process of licensing vets ownerships through criminal background checks.

During the 2015-17 biennium the agency’s alcohol licensing and compliance staff assisted the Marijuana Program in licensing activities, necessitated by the number of license applications, expertise of existing staff, delays in hiring, and the training required of new marijuana staff to be fully operational. During the 2017-19 biennium, the agency continued to receive marijuana applications at a staggering pace and renewals were complicated by significant shifts in licensee operations and ownership. The transition of moving compliance resources away from licensing and back to compliance activities has been problematic for license processing due to the complexity of recreational marijuana licensing and renewals. However the “all hands” on deck strategy succeeded in establishing a full supply chain of licensees that has generated over \$200 million in revenue. Only after the supply chain was intact did OLCC move staff back to necessary compliance oversight of alcohol and marijuana licensees. During the 2019-21 biennium, licensing will require additional compliance staff to satisfy the continuing demand for licensing and renewals. This will allow the agency to continue on its initial launching of an active compliance program for all license types. As well, it will improve the management accountability for licensing by isolating the service, and by focusing on the factors of policies, resources, and time to licensure that will define its efficiency. In the near term, maintaining a flow of license renewals and approvals to meet demand will require additional resources.

To create efficiencies and agency-wide consistency, the agency has unified alcohol and marijuana services under a single management structure and employing shared support service. Under this integrated model, inspections in public safety inspect both

# BUDGET NARRATIVE

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alcohol and marijuana licenses through individual inspectors are assigned to each area. Both alcohol and marijuana licensing is carried out by the licensing program through a professional staff that is dedicated by license type. Many personnel in both compliance and licensing are cross trained and have the knowledge to perform both alcohol and marijuana compliance and licensing work.

To achieve these outcomes, the program focuses on education. It works to provide continuing training to licensees and permittees through community level interactions. In the field inspections are a primary tool to achieve compliance and prevent serious violations and backing up licensee and permittee compliance are a suite of sanctions and penalties that are progressive up to the revoking of licenses and permits.

## **B. BACKGROUND**

*The structural components of the program are:*

**The License Services Division** investigates applications and issues licenses and permits for alcohol businesses, marijuana businesses and special events. The division also issues permits for alcohol servers and marijuana workers. The marijuana program pays for its proportional share of the costs for operating this integrated service.

A liquor license is a key component for most businesses in the hospitality and grocery industries. A liquor license is a statutory requirement for all producers of distilled spirits, beer, wine and cider. A recreational marijuana license is a statutory requirement for all producers, wholesalers, processors, retailers, laboratories, and research businesses. These industries thrive in Oregon where the cost of licensure is very low for alcohol businesses, affordable for marijuana businesses, and the licensing framework and process is straightforward and easily navigated compared to other states. Licensing staff works with applicants, providing the initial education and assistance with liquor and recreational marijuana laws and working to develop safe, responsible businesses for communities. Staff closely reviews local governments input when processing new and renewing annual licenses and event licenses, to ensure the community voice is heard and listened to when the input cites statutory and actionable denial criteria. License Services Division is also responsible for permitting and certifying out-of-state alcohol producers and distributors that sell and ship spirits to the OLCC or beer, wine and cider products to Oregon businesses.

This Division is also responsible for the outcomes of supporting business development through licensing in a fair and consistent manner. It is also charged with creating an overall healthy and safe business climate for the responsible sale of alcohol and marijuana products throughout Oregon.

# BUDGET NARRATIVE

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**The Alcohol and Marijuana Education Division** provides educational services to prevent violations and support compliance of businesses and their employees related to alcohol and marijuana sales, alcohol service, and general overall responsibilities for working or employing staff in all license types for marijuana. The staff in this program evaluate online and in-person alcohol server education classes, oversees server education providers and is responsible for the course curriculum. This program is also responsible for the online recreational marijuana worker permit education and application system. Service permit and education staff work together to provide qualified and trained workers to service the hospitality industry in Oregon, and the producers, processors, wholesalers, and retailers of recreational marijuana. Education staff also work with industry, prevention groups, schools and local jurisdictions to provide information about all aspects of control of alcohol and marijuana and the prevention of its abuse. Alcohol education staff are also responsible for administering the Responsible Vendor and Clerk training programs that train staff in making legal sales to adults and licensees. Employers are provided the incentive of a one-time break on an errant minor sale when they commit to purchase and install age verification technology at sales registers.

This Division is responsible for the outcomes of providing and monitoring service permits in the alcohol program and recreational marijuana worker permits in the marijuana program. Education about regulations and techniques to control patrons contributes to business sustainability, supports public safety, and is a most effective means of achieving agency goals. Because of the OLCC's strong believe in the vital importance of education, the OLCC is seeking communications funds for both alcohol and marijuana to get education information out to the public and licensees. This division was a vital part of the highly regarded "What's Legal" campaign educating the public about the limited ways marijuana was made legal in Oregon and has been a part of every media campaign promoting drinking responsibly. It has consistently collaborated with agency partners in the development of radio and video spots on the dangers of driving buzzed and promoting the practice of designating drivers that do not drink at parties or other social events.

**The Public Safety Division** operates thirteen offices statewide whose staff conduct local license investigations, respond to complaints, and investigate liquor and recreational marijuana law violations. The Marijuana Program will pay for its proportional share of this cost. The top priorities are: educating licensees and the staff of licensed establishments on liquor and recreational marijuana laws and strategies to run a safe business; preventing sales to minors and visibly intoxicated persons; preventing disorderly establishments; and minimizing community and other substance-related problems caused by alcohol and marijuana businesses and their patrons, such as impaired driving. If preventative efforts through education are insufficient, the Division can use its administrative authority to gain compliance. This can involve warnings, fines, license restrictions, suspensions and ultimately license or permit cancellations. These latter strategies are a last resort because they have negative impacts on the livelihoods of the people working in the businesses and on the economic viability of the communities at large.

The Division is working more proactively with local communities to tailor regulatory compliances plans to their needs and develop community-based solutions. Field office staff also work in partnership with local governments and community groups to resolve or

# BUDGET NARRATIVE

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prevent problems created by liquor and marijuana businesses or their patrons. Staff work closely with universities to administer their substance abuse policies on campuses. They provide training and education at DPSST; The Police Academy; Oregon universities, colleges and schools; tribal governments and MADD. In addition to regulating the alcohol industry, the division also enforces laws related to unlicensed sales, adults furnishing alcohol to minors, and minor keg parties. The scope of OLCC's authority to regulate the recreational marijuana market is limited to the licensed premises framework by law. The agency relies on local, state and federal law enforcement to enforce laws outside of the recreational framework. The agency has initiated its OLCC Medical Tracking Program and will assist the Oregon Health Authority by carrying out compliance inspections of OHA medical grows who grow for more than two medical cardholders — this law change means that these OHA growers will have to report daily on their production, sharing of marijuana with OMMP cardholders, and record annual sales of up to \$20 pounds of marijuana into the recreational system.

The Public Safety Services Division collaborates with a variety of entities to provide services, create solutions, and increase communication. The program staff has been active on the Governor's Advisory Committee on DUII and in working with the Governor's Alcohol and Drug Policy Committee, the Oregon Association of Chiefs of Police, Oregon State Sheriffs' Association, Office of Mental Health and Addiction Services Department, Oregon Lottery, local law enforcement agencies, State Police, and city and county government agencies. OLCC continues to work with Portland's office of Community and Civic Life on livability and public safety concerns. Since 2007-09, the program has been focusing more on outreach and coordination with other organizations and the industry. It also began working more closely with Oregon Partnership, a non-profit alcohol and drug prevention organization that share OLCC's interest in preventing alcohol use by minors. The OLCC is currently evaluating how it communicates internally and with its partners to facilitate opening channels of communication and engagement; its work in that regard will ensure effective long-term partnerships for the agency and provide it with a greater ability to structure important compliance and community prevention messages.

The activity of the Public Safety Services Division is reflected by the following output measures:

## Alcohol

As of July 15, 2018, the Public Safety Services Program has more than 17,000 active liquor licenses:

- More than 14,000 are retail businesses that serve or sell alcohol directly to the public.
- There are approximately 165,000 active alcohol service permits
- Over 9,500 temporary sales licenses are approved annually

# BUDGET NARRATIVE

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## Marijuana

The program provides management in the central headquarters office in Milwaukie, and to the field offices for the licensing and compliance activities in the recreational marijuana program. Marijuana license fees are allocated to pay the program's proportional share of the management cost. OLCC currently has 1,986 active marijuana licenses and an additional 2,436 licensing applications received. The sheer number of license requests including renewals has impacted OLCC's ability to transfer resources from licensing to compliance. The number of marijuana licenses and permits for 2019-2021 are as follows:

- 1,074 producers, 129 wholesalers, 182 processors, 577 retailers, and 23 labs
- 31,000 active marijuana worker permits
- 729 OMMP premises in the Cannabis Tracking System

This Division is responsible for the outcomes of regulatory compliance of licensees and permittees throughout all regions of the state, utilizing both education and enforcement strategies. The actions of the Division are not just focused on finding violations; it is also about providing education to licensees in order to create an understanding of the alcoholic beverage and recreational marijuana industry's needs in order to attain compliance. This education strengthens the overall industry's sustainability and increases individual opportunities for business success.

**Administrative Policy and Process Division (AP&P):** This important division reviews the final OLCC internal investigative reports for technical sufficiency in issuing charges of violations. It provides due process to the OLCC's licensees and case presenters represent the agency in administrative hearing before an administrative law judge (ALJ), the unit drafts rules and provides for the commission by setting permit fees and violations, it makes recommendations to the commission on cases returning to the OLCC commission and provides for the commission adoption of final orders cases for licensees, holders of servers permits, and those involving worker permits. The staff assist the Commission and Executive Director in the consistent application of policies, with maintaining understanding of the relation of current cases to prior Commission decisions and informing them of applicable laws. The unit consults frequently with the Oregon Department of Justice for legal advice. In addition, the unit is responsible for a growing amount of official and required notifications of violations, hearings, and final orders. Please note that the AP&P Division was reported as part of the Support Services; however in 2017-19 it was moved to the Public Safety Program to enhance coordination between this unit and the Public Safety Division.

This division is responsible for the outcomes of: leading transparent processes for policy and regulatory rulemaking; ensuring effective agency representation in contested case matters; and, providing for the fair and equitable application and resolution of violations, penalties, and settlements. Importantly, while the division director is managed and supervised within Public Safety, on case and policy matters the OLCC Executive Director is a direct report.

# BUDGET NARRATIVE

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## *Issues*

The Program has long worked to balance the concerns of its wide range of stakeholders. Licensees and license applicants expect fair, speedy and responsive service from the OLCC. The public expects to be able to buy alcoholic beverages from a variety of convenient outlets such as grocery stores, restaurants, and taverns and marijuana products from OLCC licensed retail stores. The public expects business operators to comply with liquor and recreational marijuana laws, especially laws related to avoiding alcohol and marijuana sales to minors and intoxicated persons. Neighbors of liquor outlets and recreational marijuana retailers do not want businesses to have adverse impacts on their communities. Public Safety Services Program staff work to balance all of these concerns in partnership with diverse groups, such as local government, law enforcement, and neighborhood associations, to provide quality service to all Oregonians while promoting the responsible sale of alcohol and marijuana.

The program faces many challenges in ensuring the public's safety from the abuse and misuse of alcohol and marijuana, and helping businesses to comply with laws so they can stay in business, provide jobs, and enhance their communities. Changes in our social environment, marketing trends, and media exposure have contributed to the stress on program resources to keep up with the pace of a growing population; for example, social media allows large crowds to be drawn together in a matter of hours, often overwhelming safeguards and crowd control preparations. Crowd control and security are growing problems within portions of Oregon's cities and metropolitan areas. Underage drinking and marijuana consumption continues to be a major problem across the nation and in Oregon. The OLCC realizes it cannot alone adequately address the problem, but it can be a major part of the solution by ensuring alcohol and marijuana is not available to minors from licensed premises. The OLCC's public safety concerns also focus on alcohol over-service and specific licensed businesses that present liquor law compliance challenges.

In 2018, the Program had about 17,000 alcohol licenses (including out-of-state businesses that require licenses to ship product to Oregon). By July 15, 2018 the recreational marijuana program has issued 1,986 recreational marijuana licenses. Program staff screens out license applicants according to statutory criteria; applicants whose histories show they would be a poor risk for complying with liquor and recreational marijuana laws. These include convicted felons, those who cannot demonstrate financial responsibility, persons with ties to organized crime, people with serious drug or alcohol abuse problems, and people who cannot demonstrate the ability to control existing problems with their patrons. OLCC is constantly reviewing and evaluating criteria for the issuance of licenses in both programs. The 17,000 alcohol licenses include about 14,085 premises located in Oregon that hold licenses to sell or service alcohol and need to be continually monitored by program staff. Consumption of marijuana by persons other than medical card holders are not allowed by statute in licensed premises.

The program continues to experience a steady increase in the demand for liquor and recreational marijuana licenses, alcohol server permits and marijuana worker permits. OLCC continues to look for non-staff level methods and technology to improve and streamline the process-both internally and externally for our customers to maintain efficiency levels and issue licenses as quickly as



# BUDGET NARRATIVE

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possible to get and keep people in business. However, the recreational marijuana program has had longer than expected delays in processing original licenses and renewals due to a myriad of factors including complexity and higher than expected demand.

## **Program strategies to efficiently and effectively get and keep businesses in business and support the state economy include:**

### *Customize for today's marketplace and community needs*

#### *Update licensing policies*

As the marketplace innovates, OLCC can support the economy by proactively helping keep the Legislature aware of entrepreneurs' modern business models, and revise statutes as appropriate. OLCC can also reinterpret existing laws and rules, or amend its rules, to reflect modern industry standards and needs. Examples from recent years include OLCC's rules to allow liquor licensing of the popular and proliferating food cart businesses in Portland (FY 2014); its support of a new special events distillery license (FY 2013) and expanded privileges for licensed distilleries, including distilled spirits tastings (FY 2014); along with accommodating the expanded public desire to use "growlers;" in 2013 the Legislature began to allow liquor license holders to sell wine and cider, in addition to beer, in containers provided by the customer. Two key issues going forward will be the examination of regulation of e-commerce for alcohol marketing and the implementation of licensing policies to aid in managing over supply in Oregon's marijuana marketplace.

#### *Tailor community-based regulatory plans*

The Public Safety Division has been working more proactively with local communities to tailor regulatory compliance plans to their needs and develop community-based solutions.

### *Educate sellers and servers*

#### *Education first*

The agency's compliance philosophy in both the alcohol and recreational marijuana programs is education first. Education is the backbone and the first step in the process of gaining voluntary compliance. The Public Safety Program will continue to analyze its enforcement actions to make sure the needs of stakeholders and the public are met.

The OLCC is reviewing its processes to ensure it uses its enforcement and punitive strategies – including penalties such as license suspensions, fines and ultimately business closures – in extreme circumstances or as last resorts – to protect the public from safety threats posed by licensees or permittees not able to comply with laws even after education efforts. Education for licensees and server and marijuana worker permit holders is only a first step; investigators and inspectors can provide ongoing education and

# BUDGET NARRATIVE

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corrective feedback to help ensure liquor and recreational marijuana law compliance, especially for new licensees and start-up businesses.

## *First Call Program*

The Public Safety Division's First Call Program helps give new retail licensees the resources to successfully comply with liquor laws. Division staff visit newly licensed businesses, businesses whose ownership is changing, and businesses with restrictions placed on their newly issued licenses. Program staff visit within 90 days of the license issuance to provide education and information on all liquor laws, review any restrictions to ensure the licensee understands them, and help solve any compliance issues without penalty for non-priority violations during this 90-day start-up period. In the recreational marijuana program, applicants are visited by inspectors prior to licensure.

## *Gain efficiencies and improve customer services:*

### *Redesign workloads*

In order to continue to be an effective agency, the program continues to seek ways for the OLCC to issue liquor and recreational marijuana licenses in a timely manner in the face of growing numbers of people wanting OLCC services. The program remains committed to streamlining the license process to reduce regulatory barriers to getting people into business.

### *Rely more on technology*

The OLCC is heavily reliant on technology in all aspects of its work from accepting orders and shipping alcohol from the warehouse to accepting and issuing worker permits electronically. As with all service providers, OLCC's customers have come to expect electronic formats for serving their needs. OLCC is in the process of modernizing its digital commerce and regulatory businesses lines to serve its licensees and permit holders and meet the expectations of the Governor and legislature. The OLCC has relied on legacy systems that are at end-of-life or simply too inflexible to adapt to the pace of the dynamic business changes the OLCC is managing. Both the executive and legislative branches of government have supported the initiation of several projects to move the agency forward and the agency received authorization for a Chief Information Officer during the 2018 legislative session. Other areas of this requested budget positions the agency to plan, contract and integrate critical business system for the operations of the spirits program, all public safety services including licensing systems, Public Safety case management and violations tracking, and critical systems for financial accounting and tax collections. The agency is currently working with the State CIO's office and DAS Procurement to design a single integrated strategy to advance for contract and funding approvals. The agency proposes to set aside funding limitation until it meets the many Stage Gates of approval each project will require. Only then will the agency request spending authority from the legislature or its Emergency Board. The agency recognizes that its business partners and customers have a role in economizing the direct expense of these systems. Designing a modular software design that is flexible to changing

# BUDGET NARRATIVE

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business requirements and adaptable to modification is a core goal for the efficiency of future IT systems. This entirety of work is central to the OLCC public safety mission.

## C. EXPECTED RESULTS

Based on the agency mission, strategic plan and performance measures the Public Safety Services Program expects the following results in the 2019-21 biennia:

- **Decrease the availability of alcohol to minors through licensed premises**  
Attain an 82 percent compliance rate for 1,800 minor decoy operations per year, a key performance measure (KPM) target established by the 2013 legislative session.
- **Improve liquor law compliance as shown by a limited number of repeat violators**  
Limit to 12 percent the number of licensed businesses who deserve receiving a second violation within two years of the first, a key performance measurement (KPM) target established by the 2013 legislative session.
- **Increase contact with licensees and service permittees**  
Visit at least 25 percent of all licensed premises during the biennium; check for service permits and inform licensees about other compliance requirements.
- **Balance enforcement**  
Maintain existing minor intervention programs: minor decoy, college/contacts, high-priority ID checking, and false ID investigations. Of these programs, spend 60 percent of time on enforcement activities on minor decoy operations and 40 percent on the other programs.
- **Issue licenses efficiently**  
Enable Oregon businesses to begin and operate safely and responsibly as soon as possible. Issue alcohol licenses more quickly than an average of 75 days statewide, a key performance measurement (KPM) target set by the 2013 legislative session. With data and experience a KPM will be developed for marijuana licensing.
- **Improve licensing customer service**  
Continue migrating existing license processing systems to contemporary, web-based software platforms. Improve license processing efficiency and customer service through process reengineering and automation.

## D. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accord with ORS Chapters 471, 473, and 475B.

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## E. PROPOSED LEGISLATIVE CHANGES

### **Agency Concept 84500-001 – Fees for Alcohol Licensing**

The generation of revenue in Oregon from alcohol is heavily weighted toward the markup for distilled spirits. Oregon is one of the highest states in the country generating revenue from spirits and one of the lowest in the country in generating revenue from license fees. Revenue from distilled spirits subsidize the agency’s licensing, renewal and enforcement activities for over 15,000 alcohol licensees and 9,000 special event licenses. Doubling annual license fees and adding a fee for the temporary annual use of license will provide additional funding to provide services to licensees including online licensing and renewal systems, training, education, enforcement, increased communication and IT services to help licensees comply with the law.

### **Agency Concept 84500-002 – Redemption Center Fee**

The refund value for empty beverage containers increased from 5 cents to 10 cents on April 1, 2017 and the types of beverages included in the Bottle Bill greatly expanded on January 1, 2018. These changes increased interest in redeeming containers, which in turn created a major increase in the number of questions and complaints from impacted stores and the public about the Bottle Bill, which are currently fielded by the agency’s one Bottle Bill Compliance Specialist. This leaves little time for performance of higher level compliance and oversight functions. A \$3,000 annual registration fee for each redemption center will support the funding of an AS1 position to assist the Bottle Bill Compliance Specialist in performing duties related to Bottle Bill public information and compliance.

### **Agency Concept 84500-003 – Marijuana Fee Conditional Letter of Authority**

The OLCC’s recreational marijuana program is funded solely by licensing and renewal fees, however renewal fees are not realized until the application has been approved. In situations where an existing business applies for renewal shortly before their renewal date, or has a particularly complicated renewal application due to changes in business structure or operations, the applicant, agency and local government need additional time after the renewal date to process the application. In these cases the agency issues a Conditional Letter of Authority to allow the business to continue to operate. The agency collects the license fee, however, it cannot expend those funds unless and until the license is approved, even though the licensee is operating and OLCC staff are doing the work. This has created a problem because some licensees are seemingly “gaming” the system, requesting a Conditional Letter of Authority, and then withdrawing their renewal application after harvest and profits are made. In addition, if an agency proposes to deny a license, the licensee can continue to operate without paying a fee. Under this proposal, if a licensee uses their license privileges under a Conditional Letter of Authority (i.e. into a new license year while a renewal is pending), and then later want to surrender their license, the license fee is not refundable.

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## **Agency Concept 84500-004 – License Server Fee**

The statute requires accounting for the \$2.60 annual server permit fees from licensees and \$13 server permit fee from server permittees is cumbersome and can be streamlined as the costs of the server permit program and alcohol education program are covered by allowed fees under ORS 471.375(2) and other agency alcohol revenues. The agency proposes eliminating the fees outlined in ORS 471.542 (6) and the required accounting in ORS 471.375 (2).

## **Agency Concept 84500-05 – Electronic Verification of ID**

Lack of banking access is a significant problem facing Oregon’s legal marijuana industry. One of the primary concerns is ensuring that marijuana businesses are adhering to state law and federal policy. For example, guidance from the Federal Financial Crime Enforcement Network states that financial institutions that service MRBs must ensure that they are not selling to minors. In addition, Oregon law imposes daily purchase and possession limits on marijuana transactions. These limitations are easily circumvented by the practice of “smurfing” whereby a consumer makes multiple purchases from multiple retailers in the same day or the practice of “looping” whereby a consumer makes multiple purchases from a single retailer in the same day. Electronic methods of preventing sales to minors by validating ID and the prevention of “smurfing” and “looping” are available; however, the use of electronic methods to provide this service may be prohibited under Oregon law. Oregon law provides that “A marijuana retailer may not transfer any information that may be used to identify a consumer to any other person.” For banks, these types of electronic solutions represent a critical layer of assurance that MRBs are fulfilling their legal obligations and are participating in a process that makes legal marijuana businesses more attractive as potential customers. Amending Section 47B.220 (4) to clarify when and how electronic vendors can be used for age verification and to prevent “smurfing” and “looping” would provide clarity and direction to marijuana businesses in the use of electronic verification equipment and software, and potentially increase the ability of marijuana businesses to secure banking services.

# BUDGET NARRATIVE

## OLCC - LICENSE SERVICES DIVISION - SUBPROGRAM 45

2019-21 Budget

### A. PURPOSE, ACTIVITIES & ISSUES

The License Services Division promotes the safe and responsible operation of businesses within Oregon’s hospitality and craft wine, beer, and spirits industries as well as the new recreational marijuana industry. The alcohol businesses that make up these industries are both small and large, new and established, and all are a vital part of the state’s economy and identity. All of the recreational marijuana businesses are new; however they vary in size, expertise, and capital investment. Oversight of capital investment is complex as this industry does not have the ability to bank funds or acquire traditional business loans, and reviews of investments and ownerships are not standard. A significant number of marijuana licensees are changing their organizational structures, operational plans, and physical structures to adapt to changing market conditions, others are surrendering their license, while still others are submitting applications. The License Services Division regulates these industries by investigating and issuing license applications and renewals, alcohol service permits and marijuana worker permits. Through its actions, License Services ensures that public safety, economic development, stewardship and livability concerns are addressed.

Management of the program, including the field offices of Bend, Salem, Eugene and Medford include both alcohol and marijuana staff and are all supervised directly out of the Portland Headquarters to ensure consistency in the quality and standards of review. This is a recent management change allowing for flexibility to manage many new employees’ growth and expertise, to utilize statewide electronic workload assignment between regions, and streamline licensing through one supervisory chain. This process includes the opportunity to advance first time regulatory issues in marijuana and alcohol licensing to a Licensing Policy Committee (LPC) made up of staff and management with different areas of expertise. This committee considers interpretations of the application of its rules to specific licensing issues and considers requests for waivers. OLCC’s regulatory inspectors assist the licensing process by completing on premise license inspections for licensure and renewals. Integration of the management for the shared aspects of marijuana and alcohol licensing and compliance creates agency-wide consistency and efficiency. The Marijuana Program pays for its proportional share of the cost for this service.

Licensing is a frontline service for ensuring public safety. Conducting criminal background checks and review of complex financial interests, and business management and ownership are primary public safety concerns in the issuance of licenses. Recent enforcement intelligence suggest that the OLCC will need stronger rules, penalties and flexibility to consider immediate suspensions in operations that inappropriately switch out the designated licensee in charge of the business – public safety is monitoring these issues and considering actions it might take in license and renewals to place greater accountability on prospective licensees to assure they remain in charge of their issued licenses. Through annual licensing requirements for the agency’s primary licenses, the OLCC ensures operational accountability and consistent compliance.

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The License Services Division issues and renews licenses and service permits and manages the license personnel for the recreational marijuana program; interprets and communicates policy regarding licensing and service permits; provides technical assistance, consultation and guidance for licensees, permittees, applicants, and field staff; processes and reviews completed license and service permit applications; processes and reviews compliance actions; and maintains files and records on all licenses and service permits. Division staff communicates and collaborates regularly with individual businesses, alcohol beverage industry representatives, marijuana industry representatives, local governments, neighborhood associations, and moderation groups to ensure understanding and compliance with liquor and recreational marijuana laws, and to promote awareness of general public policy issues, as well as those issues arising from specific licensing matters.

*The division is organized into two sections:*

**The Metro Licensing Unit** is stationed in Portland and handles approximately 52 percent of the statewide alcohol license and 43 percent of the statewide recreational marijuana license investigation workload. Technical and administrative staffs are responsible for distributing license applications, and providing guidance and information on liquor licensing regulations to applicants, local governments and the public. The staff investigates applications for annual and temporary liquor licenses. The unit generally serves licensees in Multnomah, Clackamas, Washington, Clatsop, Hood River, Wasco and Columbia counties, but frequently assists other field office investigations around the state. They are responsible for presenting policy matters to decision makers. They also develop and maintain the license manual.

**The License Process Unit** oversees liquor and recreational marijuana licenses and service permit and marijuana worker permit application workflow and records. The unit is the conduit between the license investigators, compliance inspectors and licensing data systems. It processes initial applications and issues licenses and service permit renewals statewide; maintains the OLCC's official license and service permit files; responds to public records requests, and provides clerical support to the License Services Division staff. Unlike in field offices outside of the Portland-Metro area, this unit's staff processes licenses for alcohol businesses owned out-of-state that now require Oregon licenses: licenses such as direct shippers, certificates of approval (CERAs) and wine self-distributors because of new legislation in 2008.

Staff maintain records for alcohol servers and marijuana worker permits holders, approximately 17,000 alcohol licensees, including about 3,848 headquartered out-of-state, and more than 165,000 alcohol service permittees. In 2019-21, the staff expects to maintain records on approximately 2,300 marijuana licensees and 31,000 marijuana worker permittees.

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The number of licensed alcohol businesses regulated by the OLCC has steadily increased since 2000. The complexity of licensing work has also increased during the last decade, as businesses pursue new operational models not contemplated when the agency's regulatory and licensing framework was first conceived. The sale of beer and wine growlers or take home containers of alcohol are a great example of new industry innovation. Many of these complexities focus on creating new capability and innovation desired by Oregon's own craft producers that are interested in maximizing their ability to grow business income in Oregon and internationally; the OLCC plays a leading role in facilitating policies and regulations that advance the growth of Oregon's alcohol producing pioneers. Out-of-state licenses comprise 22 percent of the new licenses processed annually, compared to a decade ago when it was only five percent. As the economic recovery continues, the agency sees a trend of even more license applications and renewals.

The recreational marijuana industry has flourished in Oregon. The OLCC licenses businesses to function as laboratories, processors, producers, retailers, wholesalers and researchers within the Oregon market. The demand for recreational marijuana licenses has far exceeded predictions. OLCC has received 4,423 applications and has 1,964 currently licensed and operating. On June 1, 2018 OLCC announced they would continue to process new applications submitted through June 15, 2018, however, the processing of applications received after that date would be completed only after renewals and license applications already received had been completed. During that 15 day window, OLCC received an additional 1,001 new license applications. Many factors such as consumer demand within Oregon, product over or under production, and statutory changes are expected to impact pricing and business profitability. To adapt, businesses will open, close, and reorganize, all requiring licensing services.

The complexity of the recreational marijuana licensing process and subsequent workload continues to increase. The recreational marijuana industry has moved from mostly small family type operations into a myriad of structures including full complete corporate structures. In a recent application, a corporate entity had 122 people involved in the business structure with an initial investment of over \$55 million dollars. These types of license applications require a lengthy investigation that drain OLCC's resources. As the industry continues to evolve, business structures are constantly changing with new investments and principal partnership changes. This has made the task of a license renewal as difficult and as lengthy as the initial licensure.

The License Services Division continues to pursue streamlining efforts and the use of technology to provide more and higher quality service to its stakeholders. However, the agency is at a crossroads as it pertains to technology. A substantial investment is needed into information technology to tie all of the licensing and compliance systems into a fully integrated system. The explosion of recreational marijuana has expedited the need for this vision to be achieved in a timely manner. Even with advances in technology, the sheer volume of work in the license services division will require significant investments in additional staffing. This is a critically important discussion for the OLCC. The agency's current licensing system was procured through the statewide contract with NIC USA. This system was conceived before three major legislative changes in marijuana policy and prior to the development of agency rules to implement state policy. This contractor provided exactly what the state and OLCC needed to meet the rapid timeline for the agency to accept marijuana license applications. The system has been adapted to many of the priorities the agency



# BUDGET NARRATIVE

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faced over two-and-half years of implementation and rapid customization. This work allowed the OLCC to license and establish a full marketplace of licensees that have generated over \$200 million in tax revenue for the state – a good value and achievement for the agency and NIC USA. However, the programing has not been able to match the complexities of managing license renewals – for reasons articulated, renewals are generating a staggering and substantial review of work and much of this process is being accomplished manually. In fact the legislature provided funding to the agency to support some of the additional workload during the 2018 short session. If progress cannot be made on servicing renewals, the OLCC has the option to opt out of the contract in November of 2018. The agency is preparing for this potential outcome and if it were to happen, the OLCC would still rely on the existing system for many months. In June of 2018 the OLCC was already exploring options to advance an RFP for a next generation licensing system. The OLCC is currently exploring every alternative to advance a procurement and innovative funding proposal.

The Licenses Services Division has seen a substantial increase in the requests for special liquor licensing. In addition to special licenses, OLCC has also had an increase in requests for alcohol service permits. With the addition of recreational marijuana worker permits OLCC has issued close to 31,000 worker permits. Even with implementing technology to assist in the application process, calls for questions and assistance are at an all-time high.

This Division is responsible for: processing and renewing license applications, investigating applications temporary licenses, processing and renewing server and worker permit applications, and providing guidance and information on liquor and recreational marijuana licensing regulations to applicants, local governments and the public,

## **B. BACKGROUND**

The License Services Division administers relevant parts of the Liquor Control Act ORS Ch. 471, the Wine, Cider and Malt Beverage Privilege Tax ORS Ch. 473, Administrative Procedures Act ORS Ch. 183, Reuse and Recycling ORS Ch. 459A, Trade Practices Relating to Malt Beverages ORS Ch. 474, Department of Justice OAR 137, Ch. 1 and 3, ORS Chapter 475B, and the Liquor Control Administrative Rules OAR Chapter 845.

# BUDGET NARRATIVE

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## C. EXPECTED RESULTS

In the 2019-21 biennium, the division expects the following results:

- Improve production through streamlining procedures and processes; evaluate the licensing and renewal process in its entirety and have in place an automated licensing system that matches changes in statute, policy and practices
- Maximize the allocation of licensing resources as it learns more about the evolution of the recreational marijuana business in Oregon
- Continue to manage increased workloads while continuing to focus on high quality customer service
- Issue licenses efficiently to enable Oregon businesses to open and operate safely and responsibly as soon as possible
- Issue alcohol licenses more quickly than the average of (75 days) statewide, a key performance measurement (KPM) target in in the 2013 legislative session
- Improve customer service and support economic and job development by enabling applicants to apply for all licensing types through automated systems that improve the efficiency of our internal staff

## D. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent Other Funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471, 473, and 475B.

## E. PROPOSED LEGISLATIVE CHANGES

### **Agency Concept 84500-001 – Fees for Alcohol Licensing**

The generation of revenue in Oregon from alcohol is heavily weighted toward the markup for distilled spirits. Oregon is one of the highest states in the country generating revenue from spirits and one of the lowest in the country in generating revenue from license fees. Revenue from distilled spirits subsidize the agency's licensing, renewal and enforcement activities for over 15,000 alcohol licensees and 9,000 special event licenses. Doubling annual license fees and adding a fee for the temporary annual use of license will provide additional funding to provide services to licensees including online licensing and renewal systems, training, education, enforcement, increased communication and IT services to help licensees comply with the law.

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## **Agency Concept 84500-003 – Marijuana Fee Conditional Use of Authority**

The OLCC’s recreational marijuana program is funded solely by licensing and renewal fees however renewal fees are not realized until the application has been approved. In situations where an existing business applies for renewal shortly before the renewal date or has a particularly complicated renewal application due to changes in business structure or operations, the applicant, agency and local government need additional time after the renewal date to process the application. In these cases the agency issues a Conditional Letter of Authority to allow the business to continue to operate. The agency collects the license fee, however, it cannot expend those funds unless and until the license is approved, even though the licensee is operating and OLCC staff are doing the work. This has created a problem because some licensees are seemingly “gaming” the system, requesting a Conditional Letter of Authority, and then withdrawing their renewal application after harvest and profits are made. In addition, if an agency proposes to deny a license, the licensee can continue to operate without paying a fee. Under this proposal, if a licensee uses their license privileges under a Conditional Letter of Authority (i.e. into a new license year while a renewal is pending), and then later want to surrender their license, the license fee is not refundable.

## **Agency Concept 84500-004 – License Server Fee**

The statute requires accounting for the \$2.60 annual server permit fees from licensees and \$13 server permit fee from server permittees is cumbersome and can be streamlined as the costs of the server permit program and alcohol education program are covered by allowed fees under ORS 471.375(2) and other agency alcohol revenues. The agency proposes eliminating the fees outlined in ORS 471.542 (6) and the required accounting in ORS 471.375 (2).

# BUDGET NARRATIVE

## OLCC - ALCOHOL (& MARIJUANA) EDUCATION DIVISION - SUBPROGRAM 46 2019-21 Budget

### A. PURPOSE, ACTIVITIES & ISSUES

#### *Purpose*

The Alcohol and Marijuana Education Division works to decrease alcohol and marijuana sales to minors and visibly intoxicated persons, and to keep intoxicated drivers off our roads by providing educational opportunities and resources. The misuse or abuse of alcohol and marijuana can lead to serious consequences, including death. Oregon's server education program was the first such mandated alcohol education in the United States. This program is a model for the marijuana programs in many other states, and many states look to OLCC for assistance and guidance in developing their own programs. The Alcohol and Marijuana Education Division's staff maintain the quality and integrity of Oregon's program.

The Division consists of two compliance specialists and one support staff. Among other responsibilities, staff monitor and enforce the standards of the statewide Alcohol Server Education (ASE) Program and the Marijuana Worker Permit Program. The proactive training outlined in the model server education curriculum is the key to responsible alcohol service. It is designed to give alcohol servers and their managers the knowledge and skills needed to take serious steps to minimize the problems caused by alcohol abuse. Instructors teach topics such as effective alcohol server intervention techniques, checking ID, preventing sales to minors and visibly intoxicated patrons, drunk driving laws, liquor liability, the effects of alcohol on the body, and marketing for safe and responsible alcohol consumption. Division staff, with advice from an Alcohol Server Education Advisory Committee (whose membership is legislatively mandated in ORS 471.547), determines the course curriculum, teaching and training techniques, quality assurance plan, and test questions. The expertise of the alcohol server education program has transferred into OLCC's new and similar responsibilities for marijuana permittees. The Marijuana Worker Permit Program became operational in July 2016. Applicants take an online course focused on marijuana laws, rules, regulations, ID checking, preventing minor access and visibly intoxicated persons from access to marijuana. Online Alcohol Permit Applications became operational in 2018. This Program will be further refined as additional educational needs are identified.

#### *Activities*

Division staff monitors about 1,100 in-person alcohol server education classes taught statewide, as well as the various approved online courses. More than 34,000 alcohol servers go through a course each year. Division staff oversees the training and testing of the servers. Staff evaluates instructors, update curriculum and tests, and certify private online and classroom providers and instructors to ensure they are teaching according to requirements laid out in statute and administrative rule. They assist providers in maintaining compliance with administrative rules and statutes; in improving the quality of their instruction; provide training tools; grade and record tests; provide sign interpreters for the hearing impaired; and provide course materials and tests for classes taught in

## BUDGET NARRATIVE

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Chinese and Spanish. Staff investigates complaints of substandard performance and violations of program rules and takes the necessary compliance actions. In addition, staff develops class calendars and serves as a resource in directing prospective students to the location of classes throughout Oregon. Staff maintains and collects statistics and inform instructors on changes in the law, policies, or items for class instruction. Division staff developed a marijuana worker permit online curriculum modeled after the successful alcohol program and is expected to monitor up to 31,000 marijuana worker permit holders in the 2019-21 biennium.

Staff has focused their efforts to meet the priority of streamlining governmental processes on behalf of the public. In 2007, the OLCC amended its rules to allow providers to offer the initial alcohol server education class online, in addition to the online renewal class. Division staff, in consultation with the Alcohol Server Education Advisory Committee, developed standards for approving the online courses. As of April 2013, the Alcohol Education Program staff has approved nine online server education renewal classes and nine online server education initial classes, supplementing the existing in-classroom providers and instructor's class offerings. One online proposal is pending. All of the marijuana worker permit education takes place online through the agency's website.

The Division also administers an alcohol clerk training course, the seller-training course and the Responsible Vendor Program.

- The clerk-training course is mandatory for any off-premises sales license employee or liquor store employee who sells alcohol to a minor and who will be retained by his or her employer. To continue to sell alcohol, the clerk must take this training in responsible alcohol sales. Division staff approve curriculum and course providers. Staff notifies licensees if their clerks need to take training, then track clerks' progress through the course.
- The voluntary seller-training course was established by the 2009 Legislature and implemented in 2010. House Bill 3343 created a new provision for employees of a liquor licensee or liquor store agent who sell or serve alcohol to a minor. These employees may receive a reduced criminal penalty (a violation instead of a misdemeanor for the first two convictions), if they voluntarily complete an OLCC-approved training program such as this, prior to their court appearance. Division staff approves the curriculum and course providers for the seller-training course. SB 1546 passed during the 2014 legislative session, establishing reduced penalties for clerks who sell to a minor; their first two convictions are considered only violations, regardless of whether they have completed any prior OLCC-approved training.
- The Responsible Vendor Program is a voluntary program, which rewards retail licensees who adopt best practices on alcohol sales and provide ongoing training to their employees. Licensees receive reduced sanctions if an employee does sell alcohol to a minor, as long as the licensee has all of the Responsible Vendor Program requirements in place at the time of the violation. Division staff review and approve all applications, and provide assistance to licensees in understanding and meeting program requirements. In 2008, staff revised Responsible Vendor Program materials into a plain language format for licensees' ease of reading and understanding of the program's requirements. In 2008, the Responsible Vendor Program won a Best Practices

# BUDGET NARRATIVE

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Award from the National Conference of State Liquor Administrators (NCSLA). The program won the Social Responsibility Award for programs that are “innovative, pioneering, and deemed to be of value to other states and the regulated industry.”

Division staff also designs and develop special educational projects, which historically has promoted the goals of alcohol education. With the addition of marijuana responsibilities, the program provides marijuana education as well. The marijuana program pays for its proportional share of the cost.

## *Issues*

In 2016, SB 1598 expanded the marijuana worker permit program to include all workers in recreational marijuana licensed growers, processors, wholesalers, and retailers. An online education and application system was created and became operation in July 2016. In 2019-21, the Division expects over 31,000 worker permits to be granted.

This Division is responsible for: monitoring and enforcing the standards of the statewide Alcohol Servicer Education (ASE) Program. This includes certifying private online and classroom providers and instructors, maintaining a master training calendar, providing curriculum and training tools, and investigating complaints of substandard performance, as well as providing clerk training courses, voluntary seller courses and maintaining the Responsible Vendor Program as well as the Marijuana Worker Permit Program.

## **B. BACKGROUND**

The Alcohol Education Program regulates the providers and instructors who teach the alcohol education course mandated by statute (ORS 471.542) for all licensees and servers of on-premises liquor licenses. The division also monitors the clerk-training course (ORS 471.341), which is mandatory for clerks who have sold alcohol to a minor, it oversees the Responsible Vendor Program (ORS 471.344), which provides incentives to licensees who adopt best practices and require ongoing training for employees, and the Marijuana Worker Permit Program (ORS 475B.215). The staff also works with the OLCC license investigators and inspectors and their support staff to maintain and update their training and policy and procedures manuals as necessary.

## **C. EXPECTED RESULTS**

The Alcohol Education Division’s goal is to maintain an excellent level of service. Staff ensures quality and consistency in both development and delivery of the educational program for both the alcohol and marijuana programs. Staff expects to evaluate 100% of the 28 alcohol server education instructors each year and provide meaningful feedback to them and the 13 certified course

## **BUDGET NARRATIVE**

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providers. Staff expects to continue approving more alcohol online courses and continue to monitor already approved courses. Staff enforces existing rules and standards and takes compliance action when necessary. Staff will continue to explore ways to encourage more participation by retail alcohol licensees in the free and voluntary Responsible Vendor Program. Staff provides guidance and assistance to licensees and the general public on responsible alcohol and marijuana sales and consumption, and this technical and educational component will continue for the biennium of 2019-21.

### **D. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100% Other Funded, and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471, 473 and 475B.

### **E. PROPOSED LEGISLATIVE CHANGES**

There are no proposed legislative changes.

# BUDGET NARRATIVE

## OLCC - PUBLIC SAFETY DIVISION - SUBPROGRAM 47

2019-21 Budget

### A. PURPOSE, ACTIVITIES & ISSUES

To promote the public safety, the Public Safety Division ensures liquor and recreational marijuana licensed businesses statewide comply with all applicable laws. The Division does this by providing education and training on liquor and recreational marijuana laws to licensees, conducting in-depth investigations, enforcing special events (temporary sales permits), and enforcing liquor and marijuana law through administrative sanctions. Division staff in the field offices also assist in the licensing process by doing on site licensing inspections prior to licensure and at renewal. The Division builds partnerships with local governing bodies, citizen groups, neighborhood associations, local law enforcement, federal law enforcement, schools and universities, and moderation groups. The Division's proactive relationship with the alcohol beverage and marijuana industries helps to ensure Industry's understanding and compliance with liquor and marijuana laws. The Division collaborates with communities statewide to maintain neighborhood livability and safeguard the marketplace and economy.

Public Safety Division field operational staff implements regulatory operations, processes and procedures and OLCC policies. The Division's compliance inspectors investigate complaints of liquor and recreational marijuana law violations; referrals by police agencies, reports or complaints from the public; industry members and other agencies; and violations encountered during OLCC staff's observations. Inspectors' help licensees identify compliance problems and offer education. If these efforts fail and violations continue, staff may initiate administrative sanctions and/or issue criminal citations. If public safety is at risk, the agency can order an immediate license suspension.

License investigators investigate applications for one-year liquor and recreational marijuana licenses and ensure that OLCC issues licenses only to qualified applicants. Investigators act on requests for changes in business locations, license privileges, type of operation and ownership. These staff also investigate license renewal applications.

The Division has five regional work units reporting to the Public Safety Division director. These units include the metro enforcement unit headquartered in the Milwaukie office and four others units located throughout the state. As OLCC grows the agency is beginning to segregate the regional managers in its larger offices into program areas. OLCC currently has one regional manager in the metro enforcement unit that is dedicated to alcohol and one that is dedicated to recreational marijuana. During the 2017-2019 biennium OLCC is in the process of completing the hiring and training of employees for the OMMP medical tracking program. The OMMP medical marijuana inspection is a state-wide program and is managed by a manager out of the



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Milwaukie Office. Regulatory Specialists are assigned to the five regional units as well as the metro enforcement unit is all three program areas, alcohol, recreational marijuana and the newly forming medical marijuana program.

## The five regional units are:

1. Metro Enforcement Unit, headquartered at the Milwaukie office
2. Salem Region, headquartered in Salem with field offices in Warrenton and Corvallis
3. Eugene Region headquartered in Eugene with field offices in Newport and Roseburg
4. Medford Region, headquartered in Medford with field offices in Klamath Falls and Coos Bay
5. Bend Region, headquartered in Bend with a field office in Pendleton.

Regulatory staff activities include making on-site observations; educating licensees; issuing citations; doing compliance work with licensees in their districts; responding to alcohol parties involving minors; working with local governments, neighborhoods, and law enforcement; and conducting license investigations. In addition to these activities, field operations staffs are using the following proactive programs for educating new licensees and dealing with minors and impaired drivers ongoing:

First Call Program To provide new retail licensees with the resources to be successful by complying with liquor laws, division staff visits newly licensed premises. They also visit licensees who have restrictions placed on their newly issued licenses, and when a business's ownership changes. Staff visit within 90 days to provide education and information on all liquor laws, review any restrictions to ensure the licensee understands them, and helps solve any compliance issues without penalty the licensee for non-priority violations during this 90-day start-up period. In the Marijuana Program, recreational marijuana applicants are visited prior to the issuance of their license.

Minor Intervention Program The division focuses enforcement resources on the prevention of underage drinking. Staff uses a variety of techniques, which are constantly under review and further development. The Division balances enforcement efforts between those that target alcohol and marijuana retailers, such as the minor decoy program; those that are undertaken in cooperation with the industry, such as high-priority identification checking; and those that focus on the minors, such as working with communities and citing minors who purchase and/or consume alcohol and marijuana. Minor intervention programs include minor decoy, high-priority identification checking, false ID and providing education to licensees and their staff on checking ID.

DUII Report and Special Investigation Unit The DUII Report Program seeks to reduce the sale or service of alcohol to visibly intoxicated persons. The program identifies licensed outlets that have a high incidence of DUII reports and follows-up with notification, education, and enforcement. It also has implemented a Statewide Investigation Unit that specializes in

# BUDGET NARRATIVE

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undercover work to detect over service or minor access issues. These programs play an important role in making Oregon's highways safer and reducing unlawful activity.

Saturation Patrols This program conducts compliance checks in a geographic area with a number of different teams. Sometimes, for patrols of liquor licenses, it teams up with local law enforcement to conduct walk-throughs of licensed alcohol businesses to check for compliance. This allows the OLCC and local law enforcement to visit many more liquor licenses than could be conducted by one or two inspectors and provides high visibility for the industry and their patrons. The OLCC also conducts saturation patrols for marijuana licenses but these teams are comprised of only OLCC inspectors who may be brought together from statewide offices to a regional office to check on licensee operations in a local community. A good example of this strategy is Operation "Good Harvest" scheduled to be carried out in the Fall of 2018. This operation will focus saturation patrols on the outdoor marijuana harvest, primarily in Southern Oregon. To facilitate this focused effort to deter and detect diversion, the Commission adopted a rule that requires outdoor producers of recreational marijuana to place a notification to harvest in the Cannabis Tracking System (CTS - METRC). OLCC has continued to learn through enforcement efforts and informant information that diversion can occur after harvest and prior to the entry of wet marijuana crop weight required to be entered into METRC. This notification allows OLCC regulatory specialists to inspect producer licenses near harvest dates to gain voluntary compliance and detect illegally diverted recreational marijuana. As a force multiplier, the agency also informed licenses that it may make selected requests for videos of harvest operations at a location not visited during the patrol.

Data Driven Enforcement data driven law enforcement is a common practice used by police departments to identify trends and incidents based upon relevant data that can be used to lower crime rates. OLCC uses the same philosophy, using data to identify points of diversion or non-compliance through data analysis of the Cannabis Tracking System. OLCC has gained experience identifying these data points through investigations, speaking with law enforcement and members of the recreational marijuana industry. OLCC will employ data driven compliance actions to maintain the integrity of the recreational marijuana market.

The Public Safety Division also conducts classes and training at the DPSST, the Police Academy, Oregon universities, colleges and schools, tribal governments and for organizations such as MADD. It has been working more proactively with local communities to tailor regulatory compliance plans to their needs and develop community-based solutions.

## *Enforcement Challenges*

Alcohol continues to be the most widely used legal drug by teens. According to the 2017 Oregon Healthy Teen Survey administered by the Oregon Health Authority it is the most widely used substance among American youth. The survey cites a significant negative impact of alcohol use for youth including potential lifetime dependency, involvement in alcohol-related motor vehicle crashes,

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personal injury, physical fights and potential lasting brain impairment. In Oregon during 2015, 12 percent of 8<sup>th</sup> graders and 29 percent of 11<sup>th</sup> graders surveyed had drunk alcohol on one or more occasions in the past 30 days. In 2018 those percentages fell slightly to 10.3% of 8<sup>th</sup> graders and 26.9% of 11<sup>th</sup> graders. Similarly, students in the 2017 Healthy Teen Survey were asked about their marijuana and other drug use. 6.7% of 8<sup>th</sup> graders and 20.9 % of 11<sup>th</sup> graders reported use on one or more occasions in the past 30 days.

The OLCC plays an important role in reducing the number of intoxicated drivers on the road by educating servers, worker permit holders, and licensees and enforcing Oregon’s laws relating to the sale of marijuana or service of alcoholic beverages to visibly intoxicated persons.

The increase in competition for market share between the beer, wine and spirits industries has brought about aggressive industry marketing campaigns and promotion practices – many of which target minors and may not be compliant with state laws and rules. The OLCC is likely to face similar challenges with the developing marijuana industry. Because of this, OLCC has an increased need to continue to monitor alcohol and marijuana advertising.

Resource constraints have limited the number of alcohol minor decoy operations to about 1,700 per year or about 13% of all license premises. Past policy and practice for the enforcement division was to “test” 20% of the licensed premises in any given year with a minor decoy operation or each premises in the state would be visited every five years. Resource constraints in Public Safety have begun to impact Key Performance Measures. The statewide average for alcohol minor decoy compliance (percent of operations that did not result in a sale) reached a high of 84% in 2013 but went down to 81% in 2015. The rate of successful minor decoy operations at alcohol licensees is lower than at marijuana licensees. The agency will take steps in 2019-21 to address this discrepancy and improve overall compliance rates. OLCC started minor decoy operations in marijuana retail stores in December 2017. Minor decoy operations were one of the first proactive compliance actions the agency conducted at recreationally licensed marijuana retailers. Due to the concerning amount of sales to state sanctioned minor decoys, in January 2018 the Commission escalated the penalty schedule for marijuana sale to a minor (OAR 845-025-8590). After the first couple of visits, the word getting out in the industry, and the increase in penalties, the sales rate decreased to 10% with a successful no sale rate of 90%. The Bend office staff have visited all but one of their licensed retailers and has maintained a 100% no sale rate.

In 2019-21 the Oregon liquor industry is expected to continue its steady growth. The Oregon recreational marijuana industry has blossomed in Oregon. As of July 15, 2018 OLCC had 4,422 marijuana license applications; 1,986 licenses were approved leaving 2,436 to be processed. The agency currently has 31,000 marijuana worker permits. On June 1, 2018, OLCC announced a slowing of the marijuana application process and an additional 1,001 applications for licensure were received prior to June 15, 2018 deadline.

# BUDGET NARRATIVE

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Existing marijuana businesses in Oregon will continue to grow and evolve. The recreational marijuana industry in Oregon has created a frenzy of investment and business opportunities. As the industry evolves, it is clear that licensing and renewals in the recreational marijuana market are more complex than alcohol and often takes more time to process. A recent example of this is an application for several types of recreational marijuana licenses involved a business structure that included 122 individuals who had invested of over \$55 million dollars. Each one of these individuals had invested at least \$50,000 which requires a background investigation.

In almost all of the license renewals for recreational marijuana received at OLCC there is a change in business structure, additional license or endorsement requests, or change in operating procedures that need to be investigated before a renewal can be issued. The industry continues to evolve with multiple complex changes in business structure and operations; this continues to be the norm instead of the exception.

During this biennium the OLCC has begun moving from a licensing agency into a licensing and compliance agency. The OLCC had an “all hands on deck” approach to licensing to bring marijuana production from the shadows of society into a well-regulated established retail market structure. This has not occurred without challenges. The OLCC has continued to struggle to meet the demands of licensing and renewals at a pace that is expected from our customers. The renewal process demands just as much employee time as original applications due to the complexity. OLCC’s regulatory specialists are involved in the licensing process as they respond to license locations to make sure that the licensing site meets standards and rules which occurs on almost every application taking time away from other compliance activities.

OLCC’s compliance work to date has been mostly centered on industry complaint driven investigations, retail inspections and minor decoy operations. In mid-August the program will be adding producer, wholesaler, processor, and lab inspections to its compliance program. As the agency continues to evaluate the data in the Cannabis Tracking System, the agency will add a significant component to its compliance work. This will be data driven enforcement from information gleaned from the Cannabis Tracking System. The agency will continue to learn from its law enforcement partners, other regulated states and its own investigations which violations in the system have led to diversion. The agency will focus its compliance efforts on these violations to prevent diversion of marijuana to the illegal market.

## **B. BACKGROUND**

The Division ensures compliance with liquor and marijuana laws (ORS Chapters 471, 473, 475B, OAR Chapter 845) by OLCC licensees, contract liquor agents, servers, and marijuana worker permittees. The Division also enforces certain provisions of the Beverage Container Act (Bottle Bill) (ORS 459A.700-.740).

# BUDGET NARRATIVE

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## C. EXPECTED RESULTS

The Public Safety Division expects the following results in 2019-21:

- **Decrease the availability of alcohol to minors through licensed premises**  
Attain an 82% compliance rate for 1,800 minor decoy operations run annually, a key performance measure (KPM) target established by the 2013 legislative session.
- **Improve liquor law compliance as shown by a limited number of repeat violators**  
Limit to 12% the number of licensed businesses who deserve receiving a second violation within two years of the first, a key performance measurement (KPM) target established by the 2013 legislative session.
- **Increase contact with licensees and service permittees**  
Visit at least 25% of all licensed premises during the biennium; check for service permits and inform licensees about other compliance requirements.
- **Balance enforcement**  
Maintain existing minor intervention programs; minor decoy, college/contacts, high-priority ID checking, and false ID investigations. Of these programs, spend 60% of enforcement activities on minor decoy operations and 40 percent on the other programs.

The Public Safety Division also expects to continue to:

- **Issue liquor licenses only to qualified people.** Ensure that applicants for licenses meet the standards set out in state law and administrative rules, by thoroughly reviewing an applicant's criminal record, financial resources, prior OLCC record, identify any unauthorized interests in the business, and ensure that operational plans and proposed locations don't implicate potential problems.
- **Protect public safety by ensuring compliance with liquor and recreational marijuana laws and rules.** Ensure that liquor and recreational marijuana licensees, alcohol servers, and marijuana worker permittees comply with liquor and marijuana laws.
- **Educate licensees as the first strategy** to gain voluntary compliance with liquor and recreational marijuana laws
- **Investigate complaints** from the public, local, state and federal law enforcement and industry members
- **Direct compliance staff resources to priority violations** to ensure that licensed establishments do not threaten neighborhood livability and can be good employers and contributors to the community's economic foundation.
- **Complete administrative procedures** to deal with violations to ensure voluntary compliance, using citations and criminal penalties as a last resort

# BUDGET NARRATIVE

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- **Enforce liquor laws in a timely and effective manner.** Complete most enforcement investigations within 30 days. Focus on priority violations. Monitor DUII reports and intervene in a timely manner.
- **Enforce recreational marijuana laws focusing on violations that lead to diversion** to the illegal market and that protect the integrity of the legal recreational market. This can be enhanced through the use of data driven enforcement and a routine standardized inspection process.
- **Serve as a liaison.** Be responsive to industry groups, neighborhood organizations, local governments, and citizens to promote open communication, mutual understanding, and participation in OLCC processes.
- **Collaborate with law enforcement**
  - Increase participation with law enforcement in identifying organized crime and human trafficking/sexual exploitation in liquor-licensed establishments.
  - Increase in developing tailored regulatory plans for communities' needs, customizing community based solutions
  - Continue to attend the Sheriff's/Chief's conferences including presenting information on OLCC alcohol, recreational marijuana, and OMMP medical marijuana tracking programs.
  - Continue to have an open line of communication between OLCC and the United States Attorney's Office in Oregon.
  - Continue to operate a law enforcement only telephone hotline to assist state, local, and federal law enforcement identify illegal operations
- **Provide training for staff:**
  - Ensure OLCC staff are trained and proficient in liquor and recreational marijuana laws, medical marijuana laws, policies, procedures, ethics, and cultural sensitivity. Ensure staff maintains consistent work practices to maintain fair and impartial compliance efforts throughout the State of Oregon.
  - Ensure OLCC Regulatory Specialists meet statutory requirements for their "peace officer" status. OLCC Regulatory Specialists will continue to be required to attend a four week academy at the Department of Public Safety Standards and Training (DPSST) within a year from their hire date and attend mandatory training.
  - Conduct bi-monthly Regulatory Specialists training in recreational and medical marijuana to increase our employee knowledge base.
  - Continue training licensing staff on changes in process, technology, administrative rules to increase our employee knowledge base.
- **Provide training for law enforcement.** Provide training to local law enforcement agencies on liquor and recreational marijuana laws. Develop strong partnerships with local law enforcement to enforce liquor laws.

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## D. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent Other Funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471, 473 and 475B.

## E. PROPOSED LEGISLATIVE CHANGES

### **Agency Concept 84500-05 – Electronic Verification of ID**

Lack of banking access is a significant problem facing Oregon’s legal marijuana industry. One of the primary concerns is ensuring that marijuana businesses are adhering to state law and federal policy. For example, guidance from the Federal Financial Crime Enforcement Network states that financial institutions that service MRBs must ensure that they are not selling to minors. In addition, Oregon law imposes daily purchase and possession limits on marijuana transactions. These limitations are easily circumvented by the practice of “smurfing” whereby a consumer makes multiple purchases from multiple retailers in the same day or the practice of “looping” whereby a consumer makes multiple purchases from a single retailer in the same day. Electronic methods of preventing sales to minors by validating ID and the prevention of “smurfing” and “looping” are available; however, the use of electronic methods to provide this service may be prohibited under Oregon law. Oregon law provides that “A marijuana retailer may not transfer any information that may be used to identify a consumer to any other person.” For banks, these types of electronic solutions represent a critical layer of assurance that MRBs are fulfilling their legal obligations and are participating in a process that makes legal marijuana businesses more attractive as potential customers. Amending Section 47B.220 (4) to clarify when and how electronic vendors can be used for age verification and to prevent “smurfing” and “looping” would provide clarity and direction to marijuana businesses in the use of electronic verification equipment and software, and potentially increase the ability of marijuana businesses to secure banking services.

# BUDGET NARRATIVE

## OLCC - ADMINISTRATIVE POLICY & PROCESS SERVICES DIVISION - SUBPROGRAM 55 2019-21 Budget

### A. PURPOSE, ACTIVITIES & ISSUES

The Administrative Policy and Process Services (AP&P) Division provides technical and policy support, and consulting services, to OLCC programs. The division assists in formulating and recommending agency policies, procedures, or practices; resolving technical issues encountered while enforcing liquor and marijuana laws, licensing or issuing permits to applicants, operating the state's Distilled Spirits Program, or responding to industry issues connected to wholesaling and manufacturing; with writing manuals; providing technical regulatory-related training to staff, and reviewing staff work in a quality assurance role.

The AP&P Division reviews and evaluates investigative reports with recommended enforcement actions or with actions involving contractual violations. AP&P staff reviews the cases for technical sufficiency. After evaluating reports, staff may issue a violation notice initiating the contested case hearing process. Staff ultimately resolves these cases via administrative hearing, settlement or withdrawal.

The division reviews licensing investigative reports for technical sufficiency. It makes recommendations to the OLCC executive director for cases where the executive director or the OLCC commissioners must make the final decisions. If the final licensing decision is negative, AP&P staff issues a notice initiating the contested case hearing process.

The division presents the OLCC's administrative violations, licensing and certain contractual violation cases at contested case hearings; an OLCC employee representative prepares and presents the contested case before the Office of Administrative Hearings. OLCC's assigned assistant Attorney General sometimes consults on the case, and in rare cases presents the case with the OLCC employee representative assisting. Case preparation involves reviewing the case for legal sufficiency, identifying witnesses and documentary evidence, responding to discovery requests, subpoenaing witnesses, participating in pre-hearing conferences, filing and responding to motions, and planning and executing the presentation of the case at hearing. The OLCC employee representative reviews the administrative law judge's proposed order, files comments as appropriate, and orally presents the comments to the liquor commissioners at their regularly scheduled meetings.

The director of AP&P reviews the hearing record and assists the OLCC commissioners in drafting and issuing final orders. If a final order is appealed, staff prepares and files the official hearing record with the Court of Appeals and tracks the progress of the appeal.



## BUDGET NARRATIVE

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The AP&P director provides review of OLCC policies, rulemaking, and significant regulatory issues. The AP&P director provides technical leadership and support to external stakeholder groups and agency task forces. The AP&P director receives all requests for legal assistance from throughout the OLCC and, in coordination with the Attorney General's (AG) Office, answers the requests where appropriate, or routes to the AG's Office.

AP&P Division staff draft agency rules and conducts the agency's rulemaking function in accordance with the Administrative Procedures Act. This includes collaborating with various internal subject matter experts to develop rule concepts, facilitating stakeholder advisory groups, developing fiscal impact statements, conducting rulemaking hearings and gaining approval by both agency leadership and Commissioners.

The AP&P Division coordinates complex public record requests, provides technical advice on responding to such requests, and reviews the response to such requests to ensure compliance with Public Records law.

The AP&P director is part of a team responsible for the OLCC's legislative initiatives, including drafting legislative concepts, providing testimony, and assisting legislators.

The volume of rules, technical requests and reviews, and complexity of contested case hearings have increased greatly. The number of contested case prosecutions has reduced in recent years due to the focus on licensee education, but it is anticipated that this trend will change now that the Division handles marijuana licensing and compliance matters.

Typically AP&P staff has historically completed an average of about 15 – 20 separate rulemaking actions (with each rulemaking action possibly containing multiple rules to amend). This activity has increased significantly with the addition of marijuana regulation. For example, in 2015, AP&P staff assisted in the facilitation of 11 separate recreational marijuana advisory committees; these committees met over 35 times to discuss and shape various marijuana policy issues that were later incorporated into administrative rules. This increased rule activity has extended beyond 2015 as AP&P staff has continued to regularly respond to market issues, lessons learned and legislative changes with both an annual revision to Division 25 of Chapter 845 of the Oregon Administrative Rules and temporary action to respond to problematic issues within the market.

Requests for AP&P's technical assistance and technical reviews continue to rise steadily. AP& P has received additional staffing in the form of a case presenter to assist with marijuana contested cases, and a Bottle Bill specialist to administer the legislative changes under the Oregon Bottle Bill. The OLCC expects these demands on its services to continue to rise. To support this program, the agency is requested Policy Option Package "Policy Option Package 215 "Bottle Bill Regulation & Funding" for one administrative specialist 1 to perform duties related to the expansion of the Bottle Bill, public information and compliance. This package was not approved for the Governor's budget.

# BUDGET NARRATIVE

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## B. BACKGROUND

The division has historically performed the following functions: reviewing and evaluating final reports generated by the Public Safety Division (subprogram 47); issuing charging documents and otherwise resolving contested cases for the OLCC Public Safety Services and Distilled Spirits programs (including hearing preparations, post-hearing exceptions and oral argument to the liquor commissioners); drafting rules and conducting rulemaking; providing technical assistance to the Public Safety Division; coordinating with the state Office of Administrative Hearings; providing technical and policy support to the liquor commissioners, including assistance with drafting final orders in contested cases; compiling the contested case record on appeal, and compiling a Digest of Cases chronicling final orders in contested cases. New to the department is the drafting of rules, policy development, and future caseloads for recreational marijuana licensees.

In February 2005, the agency consolidated Public Safety Services Program's technical resources into the Administrative Policy and Process Services Division. The purpose of the reorganization was to provide consistent, centralized technical guidance and training to the agency; to respond to legal/technical issues from the agency as a whole; to review and make recommendations on policy issues and technical determinations concerning enforcement, licensing, retailing, rulemaking and hearings; to provide legal coordination for the agency; and, in coordination with the Attorney General's Office, to provide review for legal sufficiency and consistency at all levels. The decision to review for technical sufficiency earlier in the agency's processes and having one central clearinghouse for evaluating technical sufficiency and ensuring consistency was implemented using existing resources.

## C. EXPECTED RESULTS

The Administrative Policy and Process Division will continue to provide its services and activities in the 2019-21 biennium. The expected result is to meet growing demand for services across three base responsibilities of AP&P with existing staff:

- **Meeting an anticipated increase in demand for charging documents, especially pertaining to marijuana license refusals, worker permit refusals, and marijuana compliance actions:** As Oregon grows, so do the number of violations and charges, and in the 2019-21 budget period the Administrative Policy and Process Division's workload is expected to increase. In order to preserve agency resources and achieve equitable results, the division continues a process for formal settlement negotiations to increase the number of settlements and reduce the number of contested case hearings.

# BUDGET NARRATIVE

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- **Meeting an expected increase in demand for rulemaking:** The OLCC faces a rapidly changing regulatory environment. Given the ever-evolving recreational marijuana regulatory landscape, the division projects that the number and complexity of rulemaking actions will continue to increase. Rulemaking actions will also continue to increase due to: ongoing legislative amendments to the agency’s authorizing statutes; potential shifts in the traditional three-tier system of alcohol distribution and taxation; implementing and clarifying Bottle Bill legislation; and the industry’s increased use of the petition process to effect administrative rule changes.
- **Meeting an expected demand for increased technical assistance:** Innovation within growing spirits, wine and beer industries in Oregon and internationally is creating new complexities for regulating the industries and entertainment and hospitality businesses that serve alcoholic beverages. As a consequence, there is increasing need for technical assistance for the industry, and for personnel, to ensure commerce while maintaining compliance. Technical assistance in interpreting marijuana statutes and rules will increase as the market and regulatory landscape evolve. The Technical Services Unit will continue to respond to requests for technical assistance throughout the agency. These requests are on the rise due to fundamental shifts in the liquor industry, resulting in multi-faceted challenges to the traditional three-tier model of alcohol manufacture, distribution, and sales; new or expanded technical areas such as marijuana law interpretation and policy development, the siting of redemption centers, an increase in the bottle deposit and an expansion of containers covered by legislation expanding the Oregon Bottle Bill; and, continued enforcement of privilege tax reporting requirements.

## D. **REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent Other Funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471, 473 and 475B.

## E. **PROPOSED LEGISLATIVE CHANGES**

### **Agency Concept 84500-002 – Redemption Center Fee**

The refund value for empty beverage containers increased from 5 cents to 10 cents on April 1, 2017 and the types of beverages included in the Bottle Bill greatly expanded on January 1, 2018. These changes increased interest in redeeming containers, which in turn created a major increase in the number of questions and complaints from impacted stores and the public about the Bottle Bill, which are currently fielded by the agency’s one Bottle Bill Compliance Specialist. This leaves little time for performance of higher level compliance and oversight functions. A \$3,000 annual registration fee for each redemption center will support the funding of an AS1 position to assist the Bottle Bill Compliance Specialist in performing duties related to Bottle Bill public information and compliance.

# BUDGET NARRATIVE

## Liquor License Fee Increase for Revenue Generation OLCC 19-21 Budget Policy Option Package No. 203, Agency Priority No 3

### A. PACKAGE PURPOSE

Licensing fees for alcohol have been unchanged for the last 20 to 60 years and do not reflect the costs of administering the alcohol licenses they were intended to regulate. Oregon’s alcohol license fees are also among the lowest in the nation. Funding from raising alcohol fees will be applied to agency operations for much needed upgrades in infrastructure and information technology and offset the use of other liquor funds that can be distributed to the state, cities and counties.

### B. HOW ACHIEVED

OLCC has submitted Legislative Concept 84500-01 to the Governor which will propose statutory change in alcohol license fees. The fees recommended for change or detailed below:

License Type	License Description	Annual or Daily Fee	Proposed New Fee	Projected 2019-21 Transactions with New Fee	Projected 19-21 Revenue
BP	Brewery Public House	\$ 250	\$ 500	717	\$ 358,703
BRW	Brewery	\$ 500	\$ 1,000	28	\$ 28,489
BRWNC	Brewery No Consumption	\$ 500	\$ 1,000	34	\$ 33,669
CERA	Certificate of Approval (five year license)	\$ 175	\$ 350	372	\$ 130,274
DIST	Distillery	\$ 100	\$ 200	267	\$ 53,353
DS	Direct Shipper	\$ 50	\$ 100	3,364	\$ 336,433
F-COM	Full On-Premises Sales	\$ 400	\$ 800	12,600	\$ 10,079,700
GSP	Grower Sales Privilege	\$ 250	\$ 500	31	\$ 15,540
GSPNC	Grower Sales Privilege No Consumption	\$ 250	\$ 500	70	\$ 34,964
L	Limited On-Premises Sales	\$ 200	\$ 400	7,867	\$ 3,146,808
O	Off Premises Sales	\$ 100	\$ 200	13,259	\$ 2,651,835
WH	Warehouse	\$ 100	\$ 200	101	\$ 20,202
WMBW	Wholesale Malt & Wine Distributor	\$ 275	\$ 550	477	\$ 262,102
WSD	Wine Self Distribution	\$ 100	\$ 200	461	\$ 92,202
WY	Winery	\$ 250	\$ 500	1,254	\$ 626,918
WYNC	Winery No Consumption	\$ 250	\$ 500	927	\$ 463,613
TSL Addition	Establish Temporary Use of an Annual License(per day fees)	\$ -	\$ 10	1,000	\$ 10,000

# BUDGET NARRATIVE

## Liquor License Fee increase for Revenue Generation OLCC 2019-21 Budget Policy Option Package No 203

Division	Package Description	FTE	One-time	Ongoing	Total
	<b>LIQUOR LICENSE FEE INCREASE for REVENUE GENERATION</b>				
	<b>Double Liquor License Fees from Current Statutory Levels</b>				
Distilled Spirits	2019-21 Forecast Revenue from Current Fees		\$0	\$9,172,403	\$9,172,403
	2019-21 Forecast Revenue from Statutory Increase Approval		\$0	\$18,344,806	\$18,344,806
	Gain in Liquor License Revenue for 2019-2021		\$0	\$9,172,403	\$9,172,403
<b>Subtotal - Liquor License Fee Increase - Package 203</b>		<b>0.00</b>	<b>\$0</b>	<b>\$9,172,403</b>	<b>\$9,172,403</b>

**a. Benefits to stakeholders**

Raising alcohol license fees will have an impact on Oregon businesses. Revenue generated from raising fees will help fund development of automated licensing and regulatory systems that will move applications, renewals, privilege tax and other filings from the current paper processes to electronic filing.

**b. Benefits to OLCC**

OLCC will generate additional revenues to fund needed agency improvements including automation of manual processes and reduction of paper forms.

# BUDGET NARRATIVE

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## **C. STAFFING IMPACT**

No staff are added.

## **D. QUANTIFYING RESULTS**

The OLCC expects to process over 35,000 paper license application in the 2019-21 biennium. Raising alcohol license fees is expected to generate an additional million in revenue for the agency, state, cities and counties.

## **E. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B.

# BUDGET NARRATIVE

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## Public Safety Statewide Dispatch Services

OLCC 2019-21 Budget Policy Option Package No. 205, Agency Priority No 5, As Modified

### **A. PACKAGE PURPOSE**

During the current biennium OLCC entered into an intergovernmental agreement with the Oregon State Police to provide dispatch services and the Oregon Department of Transportation to provide radio maintenance services. In contracting with OSP, OLCC was able to establish a statewide radio and communication plan that allowed our inspectors in the field to communicate in times of need and increased the safety of field inspectors of bars, restaurants and marijuana growers and retailers. OLCC Inspectors have limited law enforcement authority and it is an industry standard to have constant communication capabilities. By using OSP dispatch the OLCC knows the exact locations of inspectors and can communicate in times of need with not only OSP, but other local law enforcement partners on a statewide basis.

Historically OLCC had a rudimentary internal dispatch process for the Portland area out of the Portland Regional Office. The dispatch center was not staffed all the time and often inspectors were in the field with no ability to call for radio help. The system was not robust and often inspectors were texting dispatch to be able to notify them of their updated locations. In the other Regional Offices OLCC relied on other law enforcement agencies to agree to let OLCC use their local system in cases of emergency. It was not a standardized, systematic approach to communication across the state and coverage was spotty at best. In some locations there was no communication systems available.

### **B. HOW ACHIEVED**

This request is funding the continued cost of maintaining the Oregon State Police Dispatch services for OLCC's Inspectors in the field. The cost of each inspector using the State Police Dispatch Services per month is \$508 per month per the current agreement.

# BUDGET NARRATIVE

## Public Safety Statewide Dispatch Services OLCC 2019-21 Budget Policy Option Package No 205, As Modified

Division	Package Description	FTE	One-time	Ongoing	Total
<b>Public Safety Statewide Dispatch Services</b>					
Public Safety	Oregon State Police Dispatch Services for Distilled Spirits OSP dispatch services for 46 liquor regulatory specialists, managers, and compliance specialists.	0.00	\$0	\$560,832	\$560,832
		<hr/> 0.00	<hr/> \$0	<hr/> \$560,832	<hr/> \$560,832
Recreational Marijuana	Oregon State Police Dispatch Services for Recreational Marijuana OSP dispatch services for 23 marijuana inspectors and 1 compliance specialist.	0.00	\$0	\$280,416	\$280,416
		<hr/> 0.00	<hr/> \$0	<hr/> \$280,416	<hr/> \$280,416
Medical Marijuana	Oregon State Police Dispatch Services for Recreational Marijuana OSP dispatch services for 16 liquor regulatory specialists, managers, and compliance specialists.	0.00	\$0	\$195,072	\$195,072
		<hr/> 0.00	<hr/> \$0	<hr/> \$195,072	<hr/> \$195,072
<b>Subtotal - Statewide Dispatch Services - Package 205</b>		<hr/> <b>0.00</b>	<hr/> <b>\$0</b>	<hr/> <b>\$1,036,320</b>	<hr/> <b>\$1,036,320</b>



# BUDGET NARRATIVE

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## 1. Benefits to stakeholders

OLCC regulatory specialist for alcohol, recreational marijuana and medical marijuana will have constant communication to a statewide system that ensures employee safety in all areas of the state including licensed premises in large metropolitan regions and remote marijuana production operations in rural areas. Oregon State Police will receive funding assistance to provide dispatch services for law enforcement throughout the state. Local law enforcement can coordinate with OLCC regulatory specialists.

## 2. Benefits to OLCC

OLCC Regulatory Specialists are better protected and will have better coordination with other state law enforcement agencies.

## C. STAFFING IMPACT

The package adds no new staff to OLCC.

## D. QUANTIFYING RESULTS

OLCC expects to have 77 regulatory specialists covering over 17,000 licensed alcohol, recreational marijuana and medical marijuana locations in the state.

## E. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. Funding for Recreational Marijuana comes exclusively from marijuana related license fees collected under OAR 845-625-1060 as authorized under ORS 475B. Funding for OMMP Medical Marijuana Tracking comes from marijuana tax money as distributed to OLCC under ORS 475B.895 (7).

# BUDGET NARRATIVE

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**THIS VERSION OF THE PACKAGE WAS NOT APPROVED IN THE GOVERNOR'S BUDGET**

**Public Safety Statewide Dispatch Services**  
**OLCC 2019-21 Budget Policy Option Package No. 205, Agency Priority No 5**

## **F. PACKAGE PURPOSE**

During the current biennium OLCC entered into an intergovernmental agreement with the Oregon State Police to provide dispatch services and the Oregon Department of Transportation to provide radio maintenance services. In contracting with OSP, OLCC was able to establish a statewide radio and communication plan that allowed our inspectors in the field to communicate in times of need and increased the safety of field inspectors of bars, restaurants and marijuana growers and retailers. OLCC Inspectors have limited law enforcement authority and it is an industry standard to have constant communication capabilities. By using OSP dispatch the OLCC knows the exact locations of inspectors and can communicate in times of need with not only OSP, but other local law enforcement partners on a statewide basis.

Historically OLCC had a rudimentary internal dispatch process for the Portland area out of the Portland Regional Office. The dispatch center was not staffed all the time and often inspectors were in the field with no ability to call for radio help. The system was not robust and often inspectors were texting dispatch to be able to notify them of their updated locations. In the other Regional Offices OLCC relied on other law enforcement agencies to agree to let OLCC use their local system in cases of emergency. It was not a standardized, systematic approach to communication across the state and coverage was spotty at best. In some locations there was no communication systems available.

## **G. HOW ACHIEVED**

This request is funding the continued cost of maintaining the Oregon State Police Dispatch services for OLCC's Inspectors in the field. The cost of each inspector using the State Police Dispatch Services per month is \$508 per month per the current agreement.

# BUDGET NARRATIVE

## Public Safety Statewide Dispatch Services OLCC 2019-21 Budget Policy Option Package No 205

Division	Package Description	FTE	One-time	Ongoing	Total
<b>Public Safety Statewide Dispatch Services</b>					
Public Safety	Oregon State Police Dispatch Services for Distilled Spirits OSP dispatch services for 46 liquor regulatory specialists, managers, and compliance specialists.	0.00	\$0	\$584,916	\$584,916
		<hr/>	<hr/>	<hr/>	<hr/>
Recreational Marijuana	Oregon State Police Dispatch Services for Recreational Marijuana OSP dispatch services for 23 marijuana inspectors and 1 compliance specialist.	0.00	\$0	\$292,608	\$292,608
		<hr/>	<hr/>	<hr/>	<hr/>
Medical Marijuana	Oregon State Police Dispatch Services for Recreational Marijuana OSP dispatch services for 16 liquor regulatory specialists, managers, and compliance specialists.	0.00	\$0	\$195,072	\$195,072
		<hr/>	<hr/>	<hr/>	<hr/>
<b>Subtotal - Statewide Dispatch Services - Package 205</b>		<b>0.00</b>	<b>\$0</b>	<b>\$1,072,596</b>	<b>\$1,072,596</b>
		<hr/>	<hr/>	<hr/>	<hr/>

# BUDGET NARRATIVE

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## 3. Benefits to stakeholders

OLCC regulatory specialist for alcohol, recreational marijuana and medical marijuana will have constant communication to a statewide system that ensures employee safety in all areas of the state including licensed premises in large metropolitan regions and remote marijuana production operations in rural areas. Oregon State Police will receive funding assistance to provide dispatch services for law enforcement throughout the state. Local law enforcement can coordinate with OLCC regulatory specialists.

## 4. Benefits to OLCC

OLCC Regulatory Specialists are better protected and will have better coordination with other state law enforcement agencies.

## H. STAFFING IMPACT

The package adds no new staff to OLCC.

## I. QUANTIFYING RESULTS

OLCC expects to have 77 regulatory specialists covering over 17,000 licensed alcohol, recreational marijuana and medical marijuana locations in the state.

## J. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. Funding for Recreational Marijuana comes exclusively from marijuana related license fees collected under OAR 845-625-1060 as authorized under ORS 475B. Funding for OMMP Medical Marijuana Tracking comes from marijuana tax money as distributed to OLCC under ORS 475B.895 (7).

# BUDGET NARRATIVE

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## Public Safety Licensing Staff Fulfillment

OLCC 2019-21 Budget Policy Option Package No. 206, Agency Priority No 6, As Modified

### A. PACKAGE PURPOSE

This licensing package focus on three areas of support necessary for staffing services for efficient licensing and permitting, matching staff to a new overall increase in demand for public records, and aligning the unit and its management of licensing with that of the public safety side of the public safety division beginning with recognizing the high-level responsibility held by the OLCC Licensing Director.

OLCC has grown substantially in the last two biennia including adding dozens of positions in the recreational marijuana program. The need to match growing demand for alcohol services has also increased over several biennia right along with an improving economy generally and with the booming craft beer and wine industries. The alcohol services of OLCC can no longer absorb impacts that meeting the immediate demands of the start-up of the marijuana program created. The OLCC has placed a priority on meeting all growth and this request reflects that comprehensive focus. This request prioritizes and directs resources to manage and service an ever increasing stream of applications for alcohol server permits and temporary sales licenses for special events — these permits and licenses support the hospitality and entertainment economy in Oregon and delays in service impact Oregon’s local economies.

The marijuana program area has driven a myriad of new workload on the agency related to requests for public records and data. This is in addition to the higher level of public record requests the OLCC is processing for its administration and alcohol. The OLCC Licensing Division is now experiencing a constant and growing workload related to record requests that are intensely time consuming, putting a significantly higher workload on the Licensing Division in Public Safety including management. With the rapid growth of the agency, existing positions have also taken on additional responsibilities requiring them to be re-classed to best suit their current duties.

### B. HOW ACHIEVED

**OLCC requests addition of one limited duration double fill of the metro area Event Licensing Specialist AS1 position.** The current workload of this position is more than one person can manage and has consistently, for years, required assistance from multiple other staff. The special event workload in the Portland Metro region makes up one half of the licenses processed statewide, processing over 5,000 per year. The reason for asking for a limited duration double fill instead of an addition permanent position is that there are too many variables in play and on deck for this position to accurately predict what the workload will look like when all the changes are finalized.

# BUDGET NARRATIVE

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**OLCC requests addition of one Principal Executive Manager D for alcohol licensing.** There are thirty Licensing Specialists statewide reporting to the sole Licensing PEMD (4500.052). Thirteen of those are in the recreational marijuana program and seventeen are in the alcohol program. This manager is required to manage the two separate programs. Regulatory Specialists are managed by region rather than statewide. So for comparison purposes, the following numbers are for *statewide* licensing and *Portland Metro* enforcement, where liquor and marijuana employees are managed separately. OLCC is asking for this additional manager position to make the manager: staff ratio in licensing commensurate with enforcement and to mirror the structure of managing liquor and marijuana separately.

**OLCC requests addition of one Principal Executive Manager B for license process.** The current manager to employee ratio (1:24) is unsustainable. The addition of a lower level management position helps develop a pathway into the C level and beyond. In addition to the expected demands of supervising 24 people and 9 work units, the marijuana program is not yet stabilized and requires a lot of attention and the liquor program will gradually migrate to online processing which will also require a lot of attention. The new manager will supervise staff in the liquor program where processes and workload are normal and stable. The senior manager will make hiring and disciplinary decisions in consultation with the new PEMB.

**OLCC requests addition of one Operations and Policy Analyst 2** that can centrally manage public records requests. OLCC requires a staff position that can centrally manage requests, estimate fees, and apply public records laws and policies in order to achieve the following goals: meet statutory deadlines (5-day acknowledgement and 10-day response requirements with the ability to extend deadlines); timely respond to an increasing number of requests, develop consistent tracking, and allow staff who currently fill these requests to focus on their primary duties. Response times are dependent on workload and staff availability, but simple requests often take less than five working days. More complex requests can take between 30 and 60 days. Many marijuana related-records are exempt from disclosure, requiring a significant amount of staff time to redact information. 2017 SB 481, effective January 1, 2018, creates deadlines for agencies to acknowledge receipt of requests within five business days and fulfill requests within 10 days, but does allow for extensions of time. OLCC's tracked data reflects nearly 800 records fulfilled annually. OLCC has had 5.25 million visits to [www.marijuana.oregon.gov](http://www.marijuana.oregon.gov) web site since the website was created, and has had 6.28 million visits to the webpages focused on liquor in the last three years. OLCC's email subscription service has approximately 91,000 subscribers for marijuana information and 70,000 subscribers for liquor information. In the last year, the "Request License Records" page on OLCC's website had 2,741 hits. There is a lot of interest in the agency's activities and the lack of a centralized records request process makes it difficult for the public to know where to send a request. In addition to traditional records requests, there are a significant amount of requests for agency records from other public bodies such as local government, law enforcement, and the legislature. Staff's goal is to create a public records section on the OLCC web page where persons seeking information can submit a request to view or receive records. This position will monitor the incoming requests and coordinate responses. Having one person to monitor and manage incoming requests and to coordinate with the divisions that maintain the records is vital to OLCC's success in meeting required deadlines.

# BUDGET NARRATIVE

## Public Safety Licensing Staff Fulfillment OLCC 2019-21 Budget Policy Option Package No 206, As Modified

Division	Package Description	FTE	One-time	Ongoing	Total
Licensing	Add 1 Limited Duration Administrative Specialist 2 for Special Events	1.00		\$138,467 <span style="color: red;">▲</span>	\$138,467
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,445 <span style="color: red;">▲</span>		\$7,445
		1.00	\$10,212	\$161,835	\$172,047
Licensing	Add 1 Principle Executive Manager D to Licensing Processing	1.00		\$215,322 <span style="color: green;">▲</span>	\$215,322
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$238,690	\$249,152
Licensing	Add 1 Principle Executive Manager B to Licensing Processing	1.00		\$176,784 <span style="color: green;">▲</span>	\$176,784
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$200,152	\$210,614
Licensing	Add 1 Operations & Policy Analyst 2 for Public Records Requests	1.00		\$178,542 <span style="color: green;">▲</span>	\$178,542
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$201,910	\$212,372
<b>Subtotal - Licensing Staff Fulfillment - Package 206</b>		<b>4.00</b>	<b>\$41,598</b>	<b>\$802,587</b>	<b>\$844,185</b>

# BUDGET NARRATIVE

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## a. Benefits to stakeholders

OLCC's licensing system processes over 19,000 alcohol and marijuana licenses annually. In addition there is processing and renewals for 165,000 alcohol service permits, 31,000 marijuana worker permits, and 9,500 temporary sales licenses. Timely processing of licenses and permits enables business and people to begin contributing economically to the state but they must also be licensed effectively so they do not become a public safety risk

## b. Benefits to OLCC

Resource constraints within the agency have led to significant overtime and stress related to increased workloads. Non-compliance of some licensees can lead to high profile cases where perception of the agency is diminished. More resources allow OLCC to more effectively serve the public.

## C. STAFFING IMPACT

The package adds seven positions to OLCC.

## D. QUANTIFYING RESULTS

This requests links directly to two agency Key Performance Measures; Time to license for alcohol licenses and time to license for marijuana licenses

## E. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B.



# BUDGET NARRATIVE

**THIS VERSION OF THE PACKAGE WAS NOT APPROVED IN THE GOVERNOR'S BUDGET**

## Public Safety Licensing Staff Fulfillment

OLCC 2019-21 Budget Policy Option Package No. 206, Agency Priority No 6

### **F. PACKAGE PURPOSE**

This licensing package focus on three areas of support necessary for staffing services for efficient licensing and permitting, matching staff to a new overall increase in demand for public records, and aligning the unit and its management of licensing with that of the public safety side of the public safety division beginning with recognizing the high-level responsibility held by the OLCC Licensing Director.

OLCC has grown substantially in the last two biennia including adding dozens of positions in the recreational marijuana program. The need to match growing demand for alcohol services has also increased over several biennia right along with an improving economy generally and with the booming craft beer and wine industries. The alcohol services of OLCC can no longer absorb impacts that meeting the immediate demands of the start-up of the marijuana program created. The OLCC has placed a priority on meeting all growth and this request reflects that comprehensive focus. This request prioritizes and directs resources to manage and service an ever increasing stream of applications for alcohol server permits and temporary sales licenses for special events — these permits and licenses support the hospitality and entertainment economy in Oregon and delays in service impact Oregon's local economies.

The marijuana program area has driven a myriad of new workload on the agency related to requests for public records and data. This is in addition to the higher level of public record requests the OLCC is processing for its administration and alcohol. The OLCC Licensing Division is now experiencing a constant and growing workload related to record requests that are intensely time consuming, putting a significantly higher workload on the Licensing Division in Public Safety including management. With the rapid growth of the agency, existing positions have also taken on additional responsibilities requiring them to be re-classed to best suit their current duties.

### **G. HOW ACHIEVED**

**OLCC requests addition of one limited duration double fill of the metro area Event Licensing Specialist AS1 position.** The current workload of this position is more than one person can manage and has consistently, for years, required assistance from multiple other staff. The special event workload in the Portland Metro region makes up one half of the licenses processed statewide, processing over 5,000 per year. The reason for asking for a limited duration double fill instead of an addition permanent position is that there are too many variables in play and on deck for this position to accurately predict what the workload will look like when all the changes are finalized.

# BUDGET NARRATIVE

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**OLCC requests addition of one Principal Executive Manager D for alcohol licensing.** There are thirty Licensing Specialists statewide reporting to the sole Licensing PEMD (4500.052). Thirteen of those are in the recreational marijuana program and seventeen are in the alcohol program. This manager is required to manage the two separate programs. Regulatory Specialists are managed by region rather than statewide. So for comparison purposes, the following numbers are for *statewide* licensing and *Portland Metro* enforcement, where liquor and marijuana employees are managed separately. OLCC is asking for this additional manager position to make the manager: staff ratio in licensing commensurate with enforcement and to mirror the structure of managing liquor and marijuana separately.

**OLCC requests addition of one Principal Executive Manager B for license process.** The current manager to employee ratio (1:24) is unsustainable. The addition of a lower level management position helps develop a pathway into the C level and beyond. In addition to the expected demands of supervising 24 people and 9 work units, the marijuana program is not yet stabilized and requires a lot of attention and the liquor program will gradually migrate to online processing which will also require a lot of attention. The new manager will supervise staff in the liquor program where processes and workload are normal and stable. The senior manager will make hiring and disciplinary decisions in consultation with the new PEMB.

**OLCC requests addition of one Operations and Policy Analyst 2** that can centrally manage public records requests. OLCC requires a staff position that can centrally manage requests, estimate fees, and apply public records laws and policies in order to achieve the following goals: meet statutory deadlines (5-day acknowledgement and 10-day response requirements with the ability to extend deadlines); timely respond to an increasing number of requests, develop consistent tracking, and allow staff who currently fill these requests to focus on their primary duties. Response times are dependent on workload and staff availability, but simple requests often take less than five working days. More complex requests can take between 30 and 60 days. Many marijuana related-records are exempt from disclosure, requiring a significant amount of staff time to redact information. 2017 SB 481, effective January 1, 2018, creates deadlines for agencies to acknowledge receipt of requests within five business days and fulfill requests within 10 days, but does allow for extensions of time. OLCC's tracked data reflects nearly 800 records fulfilled annually. OLCC has had 5.25 million visits to [www.marijuana.oregon.gov](http://www.marijuana.oregon.gov) web site since the website was created, and has had 6.28 million visits to the webpages focused on liquor in the last three years. OLCC's email subscription service has approximately 91,000 subscribers for marijuana information and 70,000 subscribers for liquor information. In the last year, the "Request License Records" page on OLCC's website had 2,741 hits. There is a lot of interest in the agency's activities and the lack of a centralized records request process makes it difficult for the public to know where to send a request. In addition to traditional records requests, there are a significant amount of requests for agency records from other public bodies such as local government, law enforcement, and the legislature. Staff's goal is to create a public records section on the OLCC web page where persons seeking information can submit a request to view or receive records. This position will monitor the incoming requests and coordinate responses. Having one person to monitor and manage incoming requests and to coordinate with the divisions that maintain the records is vital to OLCC's success in meeting required deadlines.

## BUDGET NARRATIVE

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**OLCC requests addition of three Office Specialists 2s for alcohol service permits.** Currently, the unit consists of one Administrative Specialist II position and one Office Specialist II (OS2) position. The OS2 position is currently a limited duration appointment that has been staffed with temporary employees. OLCC receives over 200 new applications per day for alcohol service permits. The standard rate of background checking is about 20% of applications. About 10% of applicants disclosed criminal backgrounds and we would run those automatically.

**OLCC requests a re-class for the Director of Licensing (4500.517) position from a Principal Executive Manager E to a Principal Executive Manager F.** The OLCC has grown substantially in the last two biennia including adding numerous positions and the recreational marijuana program. Restructuring the management team will be required to balance the supervisory needs of the agency. This position was classified as an executive manager E when the only responsibility for this position was the state wide liquor licensing program. The Director of Licensing is a key position within the OLCC and now has responsible for statewide licensing program of alcohol and marijuana while managing technical experts within the licensing program. The volume of work added with recreational marijuana has exceeded all estimates. The OLCC has received 4,422 license applicants as of July 15, 2018. Of those applications, 1,986 are approved licenses. The marijuana licensing process is a more complex licensing process than alcohol that includes water rights and land use compatibility studies as examples. This position currently has nine direct reports and two managerial employees reporting to this position. The direct reports are technical experts and administrative support. The two managers that report directly to this position are both executive level D managers. These two managers have 54 subordinate employees reporting to them. This includes license services located in our Milwaukie Headquarters and license investigators located throughout the State of Oregon.

# BUDGET NARRATIVE

## Public Safety Licensing Staff Fulfillment OLCC 2019-21 Budget Policy Option Package No 206

Division	Package Description	FTE	One-time	Ongoing	Total
Licensing	Add 1 Limited Duration Administrative Specialist 2 for Special Events Services & Supplies, including office space @ \$17,368 per employee Work station furniture & chair	1.00		\$138,487	\$138,487
			\$2,767	\$23,368	\$26,135
			\$7,695		\$7,695
		1.00	\$10,462	\$161,855	\$172,317
Licensing	Add 1 Principle Executive Manager D to Licensing Processing Services & Supplies, including office space @ \$17,368 per employee Work station furniture & chair	1.00		\$215,322	\$215,322
			\$2,767	\$23,368	\$26,135
			\$7,695		\$7,695
		1.00	\$10,462	\$238,690	\$249,152
Licensing	Add 1 Principle Executive Manager B to Licensing Processing Services & Supplies, including office space @ \$17,368 per employee Work station furniture & chair	1.00		\$176,784	\$176,784
			\$2,767	\$23,368	\$26,135
			\$7,695		\$7,695
		1.00	\$10,462	\$200,152	\$210,614
Licensing	Add 1 Operations & Policy Analyst 2 for Public Records Requests Services & Supplies, including office space @ \$17,368 per employee Work station furniture & chair	1.00		\$178,542	\$178,542
			\$2,767	\$23,368	\$26,135
			\$7,695		\$7,695
		1.00	\$10,462	\$201,910	\$212,372
Licensing	Add 3 Office Specialist 2s for Alcohol Service Permits Services & Supplies, including office space @ \$17,368 per employee Work station furniture & chair	3.00		\$363,432	\$363,432
			\$8,301	\$70,104	\$78,405
			\$23,085		\$23,085
		3.00	\$31,386	\$433,536	\$464,922
Licensing	Reclassify Licensing Director PEM-E to PEM-F			\$25,621	\$25,621
		0.00	\$0	\$25,621	\$25,621
<b>Subtotal - Licensing Staff Fulfillment - Package 206</b>		<b>7.00</b>	<b>\$73,234</b>	<b>\$1,261,764</b>	<b>\$1,334,998</b>

# BUDGET NARRATIVE

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## a. Benefits to stakeholders

OLCC's licensing system processes over 19,000 alcohol and marijuana licenses annually. In addition there is processing and renewals for 165,000 alcohol service permits, 31,000 marijuana worker permits, and 9,500 temporary sales licenses. Timely processing of licenses and permits enables business and people to begin contributing economically to the state but they must also be licensed effectively so they do not become a public safety risk

## b. Benefits to OLCC

Resource constraints within the agency have led to significant overtime and stress related to increased workloads. Non-compliance of some licensees can lead to high profile cases where perception of the agency is diminished. More resources allow OLCC to more effectively serve the public.

## H. STAFFING IMPACT

The package adds seven positions to OLCC.

## I. QUANTIFYING RESULTS

This requests links directly to two agency Key Performance Measures; Time to license for alcohol licenses and time to license for marijuana licenses

## J. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B.

# BUDGET NARRATIVE

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## Public Safety Enforcement Staff Fulfillment

OLCC 2019-21 Budget Policy Option Package No. 207, Agency Priority No 7, As Modified

### A. PACKAGE PURPOSE

#### **OLCC requests addition of two Liquor Regulatory Specialists**

Currently there are 13,262 licensed liquor premises statewide. Listed below are the license numbers broken down by region divided by the number of liquor Inspector positions. This allows us to establish a ratio to evaluate adequate coverage. The mitigating factor is geographic size of the regions.

<b>Region</b>	<b>Number of Licenses</b>	<b>Inspectors</b>	<b>Ratio of Licensee/Inspector</b>
Portland	5,660	16	1 to 354
Salem	2,220	5	1 to 444
Eugene	2,060	5	1 to 412
Bend	1,654	6	1 to 276
Medford	1,668	6	1 to 278

Eugene and Salem shows the highest ratios and includes the responsibility of having the two largest universities in Oregon. The ratio for Bend and Medford are the lowest, but it includes the greatest geographical area. The Medford region has a similar ratio to Bend but has a larger geographic footprint. As liquor license numbers continue to increase, having inspector presence and investigative capacity is necessary to OLCC's regulatory mandate. Adding an inspector to the Eugene region would lower the ratio to 1 to 343 and adding an inspector to the Salem region would lower the ratio to 1 to 370. Adding these two inspector positions will align the ratios of Eugene and Salem which serve a large part of Oregon.

# BUDGET NARRATIVE

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## **OLCC requests funding to purchase and mount permanent fixed radios**

During this biennium, the OLCC contracted for state wide radio dispatch services through the Oregon State Police. OLCC was financially unable to purchase both fixed radios and portable radios for inspectors during this biennium. The agency purchased portable radios first as they can always be in the possession of the inspectors ensuring their safety. However, portable radios have environmental limitations on their performance and in densely populated areas like downtown Portland and the very remote areas such as Southern Oregon, their performance is diminished. It is an industry standard in law enforcement to have both portable radios and fixed radios within the vehicles. This combination of fixed/portable communication system allows the best communication possible and will improve safety for Inspectors. Once the radios are purchased the agency will only need to purchase additional radios when it adds to its inspector vehicle fleet. An additional on-going cost that will be a monthly fee is for trunking the radios. Trunking allows radios to automatically change stations as the vehicle moves between radio tower sites throughout the state which assures contact with Oregon State Police and improves inspector safety. The cost of each radio is \$4,500 with installation costing an additional \$300 per vehicle. Trunking the radios requires a monthly cost of \$30 per radio. OLCC inspector's safety is vital to the agency's mission as OLCC inspectors are asked to control safety in difficult and confrontational situations, often in isolated and rural areas. The use and installation of radios not only allows OLCC inspectors to readily communicate with law enforcement for safety; they enhance operations by allowing the inspector to connect with managers for approvals for field actions. This reduces the risk associated with the utilization of law enforcement powers and aids in the consistent application of rules throughout the state (conformity on changing marijuana regulations). Lastly, these systems provide for inspector safety through geolocation of inspectors across the state.

## **B. HOW ACHIEVED**

**OLCC requests addition of two Liquor Regulatory Specialist** positions for the Public Safety Division. One of the positions will be stationed in the Salem Regional Office and the second position will be stationed at the Eugene Regional Office (Corvallis).

**OLCC requests funding to purchase and mount permanent fixed radios** in all inspector vehicles statewide which includes liquor, recreational marijuana, and OMMP tracking regulatory specialists.

**OLCC requests funding for monthly trunking fees** for all inspectors statewide including liquor, recreational marijuana, and OMMP tracking regulatory specialists.

# BUDGET NARRATIVE

## Public Safety Staff Fulfillment OLCC 2019-21 Budget Policy Option Package No 207, As Modified

Division	Package Description	FTE	One-time	Ongoing	Total
<b>Public Safety Statewide Dispatch Services</b>					
Public Safety	Add 2 Regulatory Specialists for Liquor	2.00		\$357,084	\$357,084
	Services & Supplies, including office space @ \$17,368 per employee		\$32,864	\$46,736	\$79,600
	Work station furniture & chair		\$72,056		\$72,056
		2.00	\$104,920	\$403,820	\$508,740
Public Safety	Permanently mount radios in 63 Enforcement Vehicles		\$302,400		\$302,400
	Monthly Trunking Fee for 63 radios			\$45,360	\$45,360
	Monthly Trunking Fee for 85 portable radios			\$61,200	\$61,200
	OSP Fees for use of statewide dispatch system			\$24,384	\$24,384
		0.00	\$302,400	\$130,944	\$433,344
<b>Subtotal - Public Safety Staff Fulfillment - Package 207</b>		<b>2.00</b>	<b>\$407,320</b>	<b>\$534,764</b>	<b>\$942,084</b>

**a. Benefits to stakeholders**

Oregon’s liquor regulatory system oversees over 13,000 licensed premises including brewpubs, bars, restaurants, convenience stores, concerts, special events and wineries. Businesses need to be regulated effectively so they do not become a public safety risk. Prevention of alcohol sales to minors is a top priority for OLCC.

Oregon’s marijuana and OMMP tracking regulatory system continues to grow; currently inspectors oversee over 2,500 marijuana licensees and OMMP registrant premises. Prevention of diversion outside of the regulatory system and sales to minors is a top priority for OLCC.



# BUDGET NARRATIVE

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## **b. Benefits to OLCC**

Addition of Public Safety resources will allow OLCC to more effectively serve the public. Non-compliance of some alcohol licensees can lead to high profile cases where the perception of the agency is diminished and the ability to enforce alcohol laws is made more difficult.

Permanently mounted radios and tracking services provide continual radio contact and coordination between inspectors and the Oregon State Police dispatch to mitigate the environmental limitations of portable radios including densely populated and very remote areas.

## **C. STAFFING IMPACT**

The package adds two positions to OLCC.

## **D. QUANTIFYING RESULTS**

This requests links to a Key Performance Measure: Sales to Minors Compliance

## **E. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. The recreational marijuana program and the OMMP tracking program will pay their proportional share of the costs through OLCC's allocation formula.

# BUDGET NARRATIVE

**THIS VERSION OF THE PACKAGE WAS NOT APPROVED IN THE GOVERNOR'S BUDGET**

## Public Safety Enforcement Staff Fulfillment

OLCC 2019-21 Budget Policy Option Package No. 207, Agency Priority No 7

### A. PACKAGE PURPOSE

#### **OLCC requests addition of two Liquor Regulatory Specialists**

Currently there are 13,262 licensed liquor premises statewide. Listed below are the license numbers broken down by region divided by the number of liquor Inspector positions. This allows us to establish a ratio to evaluate adequate coverage. The mitigating factor is geographic size of the regions.

<b>Region</b>	<b>Number of Licenses</b>	<b>Inspectors</b>	<b>Ratio of Licensee/Inspector</b>
Portland	5,660	16	1 to 354
Salem	2,220	5	1 to 444
Eugene	2,060	5	1 to 412
Bend	1,654	6	1 to 276
Medford	1,668	6	1 to 278

Eugene and Salem shows the highest ratios and includes the responsibility of having the two largest universities in Oregon. The ratio for Bend and Medford are the lowest, but it includes the greatest geographical area. The Medford region has a similar ratio to Bend but has a larger geographic footprint. As liquor license numbers continue to increase, having inspector presence and investigative capacity is necessary to OLCC's regulatory mandate. Adding an inspector to the Eugene region would lower the ratio to 1 to 343 and adding an inspector to the Salem region would lower the ratio to 1 to 370. Adding these two inspector positions will align the ratios of Eugene and Salem which serve a large part of Oregon.

# BUDGET NARRATIVE

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## **OLCC requests funding to purchase and mount permanent fixed radios**

During this biennium, the OLCC contracted for state wide radio dispatch services through the Oregon State Police. OLCC was financially unable to purchase both fixed radios and portable radios for inspectors during this biennium. The agency purchased portable radios first as they can always be in the possession of the inspectors ensuring their safety. However, portable radios have environmental limitations on their performance and in densely populated areas like downtown Portland and the very remote areas such as Southern Oregon, their performance is diminished. It is an industry standard in law enforcement to have both portable radios and fixed radios within the vehicles. This combination of fixed/portable communication system allows the best communication possible and will improve safety for Inspectors. Once the radios are purchased the agency will only need to purchase additional radios when it adds to its inspector vehicle fleet. An additional on-going cost that will be a monthly fee is for trunking the radios. Trunking allows radios to automatically change stations as the vehicle moves between radio tower sites throughout the state which assures contact with Oregon State Police and improves inspector safety. The cost of each radio is \$4,500 with installation costing an additional \$300 per vehicle. Trunking the radios requires a monthly cost of \$30 per radio. OLCC inspector's safety is vital to the agency's mission as OLCC inspectors are asked to control safety in difficult and confrontational situations, often in isolated and rural areas. The use and installation of radios not only allows OLCC inspectors to readily communicate with law enforcement for safety; they enhance operations by allowing the inspector to connect with managers for approvals for field actions. This reduces the risk associated with the utilization of law enforcement powers and aids in the consistent application of rules throughout the state (conformity on changing marijuana regulations). Lastly, these systems provide for inspector safety through geolocation of inspectors across the state.

## **B. HOW ACHIEVED**

**OLCC requests addition of two Liquor Regulatory Specialist** positions for the Public Safety Division. One of the positions will be stationed in the Salem Regional Office and the second position will be stationed at the Eugene Regional Office (Corvallis).

**OLCC requests funding to purchase and mount permanent fixed radios** in all inspector vehicles statewide which includes liquor, recreational marijuana, and OMMP tracking regulatory specialists.

**OLCC requests funding for monthly trunking fees** for all inspectors statewide including liquor, recreational marijuana, and OMMP tracking regulatory specialists.

# BUDGET NARRATIVE

## Public Safety Staff Fulfillment OLCC 2019-21 Budget Policy Option Package No 207

Division	Package Description	FTE	One-time	Ongoing	Total
<b>Public Safety Statewide Dispatch Services</b>					
Public Safety	Add 2 Regulatory Specialists for Liquor	2.00		\$357,084	\$357,084
	Services & Supplies, including office space @ \$17,368 per employee		\$32,864	\$46,736	\$79,600
	Work station furniture & chair		\$72,056		\$72,056
		2.00	\$104,920	\$403,820	\$508,740
Public Safety	Permanently mount radios in 63 Enforcement Vehicles		\$302,400		\$302,400
	Monthly Trunking Fee for 63 radios			\$45,360	\$45,360
	Monthly Trunking Fee for 85 portable radios			\$61,200	\$61,200
		0.00	\$302,400	\$106,560	\$408,960
<b>Subtotal - Public Safety Staff Fulfillment - Package 207</b>		<b>2.00</b>	<b>\$407,320</b>	<b>\$510,380</b>	<b>\$917,700</b>

**a. Benefits to stakeholders**

Oregon’s liquor regulatory system oversees over 13,000 licensed premises including brewpubs, bars, restaurants, convenience stores, concerts, special events and wineries. Businesses need to be regulated effectively so they do not become a public safety risk. Prevention of alcohol sales to minors is a top priority for OLCC.

Oregon’s marijuana and OMMP tracking regulatory system continues to grow; currently inspectors oversee over 2,500 marijuana licensees and OMMP registrant premises. Prevention of diversion outside of the regulatory system and sales to minors is a top priority for OLCC.

# BUDGET NARRATIVE

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## **b. Benefits to OLCC**

Addition of Public Safety resources will allow OLCC to more effectively serve the public. Non-compliance of some alcohol licensees can lead to high profile cases where the perception of the agency is diminished and the ability to enforce alcohol laws is made more difficult.

Permanently mounted radios and tracking services provide continual radio contact and coordination between inspectors and the Oregon State Police dispatch to mitigate the environmental limitations of portable radios including densely populated and very remote areas.

## **C. STAFFING IMPACT**

The package adds two positions to OLCC.

## **D. QUANTIFYING RESULTS**

This requests links to a Key Performance Measure: Sales to Minors Compliance

## **E. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. The recreational marijuana program and the OMMP tracking program will pay their proportional share of the costs through OLCC's allocation formula.

# BUDGET NARRATIVE

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## Marijuana Program Enhancement

OLCC 2019-21 Budget Policy Option Package No. 408, Agency Priority No 8, As Modified

### **A. PACKAGE PURPOSE**

The recreational marijuana program in Oregon continues to grow and outpace initial estimates. During the beginning of the program agency's inspectors who normally do enforcement were tasked with assisting licensees come into the licensed program. During the last year the agency has slowly transitioned its Inspectors back to compliance work. To date, most of the compliance work is driven by complaints received at OLCC; however, the Public Safety Program has implemented and carried out new inspection protocols for marijuana minor decoy missions and for retail inspections. All inspections for producers, processors, wholesalers and labs will have active inspections under protocols specific to the issues of compliance of the specific license type and all inspectors will have training to carry out each type of inspection or investigation. The OLCC is developing the internal process to utilize data from the Cannabis Tracking System (CTS - Metric) to create priorities for inspection, oversight, and the issuance of warnings and violations. The CTS is a powerful tool and manual and automated analysis of data within CTS can be utilized to detect potential problems or violations of specific marijuana licensees and license types. With the hiring of additional staff, the OLCC will be analyzing and programing reports to detect potential patterns of deceptive behavior and inaccurate reporting. This intelligence will be used to monitor license and task inspection missions and surveillance by inspectors.

The compliance work in the recreational marijuana program continues to evolve. OLCC is building a comprehensive compliance program, aligning internal processes for complaint driven investigations with data driven compliance efforts and developing schedules for periodic inspections of all license types to stop diversion, deter behavior and practices leading to diversion, and ensuring the integrity of tracking of product for quality control, tax collections, and consumer protection. This level of comprehensive oversight is an expectation of the state laws creating the program and is designed with the full recognition that marijuana remains a Schedule I regulated drug that is federally illegal.

Laboratory oversight and regulation is technical and mired in the necessary analysis of data and reports from hundreds, maybe thousands of test results and associated reporting. This specialized work requires detailed and specific knowledge and skills. The OLCC recognizes the need for specialized expertise to aid Inspectors in the oversight of laboratory licensees and to assist the agency in developing future policies concerning laboratory regulation in conjunction with OHA, the ORLAP lab certification board, industry members, and public health officials. This area of regulation is important to ensuring a level playing field in the industry and to protect consumers. Some of the many

# BUDGET NARRATIVE

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issues in this area include: ensuring that existing and future testing procedures are properly carried out; falsification of results and technical equipment malfunctions are detected; and record keeping is accurate

The recreational marijuana program continues to create demand for information and education to be delivered to multiple stakeholder groups, and specifically, OLCC marijuana licensees. The comprehensive regulation and rules being put in place by OLCC and partner agencies is critical to communicate to licensees to ensure compliance. Frequently information is of interest and concern to the general public, and there is high demand for clarification on issues such as developments on social consumption, clarifications about the prohibition of use in many environments, or about the legal consequences of activities. The OLCC public affairs/communications team has been utilizing an external communications partner on a limited basis to support the recreational marijuana program with specialized communication expertise to assist the agency's efforts in creating effective messaging and public outreach materials when those projects are beyond the capacity of existing staff. These efforts include: stakeholder engagement, public education campaigns like the well-received "What's Legal" campaign, and graphic design support. For instance, for some time now the agency has wanted to create an education and reward campaign that focus on the dangers of unlicensed butane hash oil, or BHO extraction of THC happening in neighborhood home and apartments — this is a very real and deadly practice and partnering with public safety and public health partners on communications on this topic is an example of specialize communication projects. Given expanding regulator authority for medical marijuana tracking and complicated hemp regulations the OLCC audiences for specialized communication support are growing and will continue to grow over several years.

## **B. HOW ACHIEVED**

**The OLCC requests one Compliance Specialist 3 for Marijuana Laboratory Regulation** to focus on laboratory compliance, protocol and regulation. The marijuana program has many areas where state agency collaboration is required. One large area of overlap is the complex regulatory environment for overseeing laboratory licensees testing of marijuana products for pesticides and other dangerous compounds that can taint the safety and quality of the product intended for human consumption by smoking, vaping, consuming in edibles, or used as topical treatments. The laboratories are accredited by the Oregon Environmental Laboratory Accreditation Program (ORELAP) which is housed within OHA. The laboratories follow OHA's administrative rules for product testing requirements and the OLCC is responsible for licensing laboratories. The OLCC is turning its focus to laboratory compliance now that the overall marijuana market is up and running. The OLCC is ready to engage with partner agencies in providing the level of necessary oversight of this complex and highly technical area of licensure and compliance. Specialized scientific knowledge and analytical skills are necessary to support OLCC's work with ORELAP and OHA to conduct audits, investigations, and make sure the laboratories are held to the same standards of other licensees and the focus on consumer safety is met. This area of regulation is important to ensuring a level playing field in the industry and to protect

## BUDGET NARRATIVE

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consumers. Some of the many issues focused in this area include: assuring that existing and future testing procedures are properly carried out; falsification of results and technical equipment malfunctions are detected; and record keeping is accurate.

Compliance staff can spend an exorbitant amount of time researching complaints against laboratories. Having a dedicated staff member to focus on laboratory compliance, protocol and regulation will assist the overall efficiency of OLCC's compliance program. Regulatory inspectors can get needed assistance in the field and OLCC will have the capacity to work with OHA and ORELAP on detailed investigations and audits (provided OHA and ORELAP are also provided resources). ORELAP will benefit having a contact person at the OLCC who understands laboratory protocol and the OLCC rules and regulations. OHA will benefit by having a staff member who works directly with labs and can track modifications of testing requirements and train and educate other inspectors on these change.

Even with its considerable imperfections, Oregon's aggressive testing standards are nation leading and important to marijuana regulation across the nation and internationally. Laboratory regulation is an important policy area for all states regulating both medical and recreational marijuana because it is important to human consumption of marijuana products. Protecting health and safety in this area, and the consistency of standards between jurisdictions for measuring product qualities, is important to harmonize. Today, testing methodology varies from laboratory to laboratory and state to state. Regulators and the industry are looking to improve and standardize testing to protect consumers through consistent regulation. Even though interstate commerce is not available today, brands that consumers are familiar with are available through each state's regulatory systems and these products, with respect to testing are not equivalent for consumer use. This position will help the OLCC continue to manage to a best practices level of service.

**OLCC requests addition of eight Regulatory Specialists (Inspectors)** for the Recreational Marijuana program to ensure regulatory compliance of license. The work of marijuana compliance is more detailed and intricate than in liquor and there are expectations in law and from the federal government about the need for comprehensive efforts to control marijuana production and sales. Inspections in rural Oregon involve significant travel times and inspections of retail establishment can take two Inspectors up to four hours to complete. Likewise, organizing and caring out minor decoy missions is a time consuming process and it is a vital expectation of law that the OLCC works aggressively to prevent marijuana from being sold to minors.

Currently OLCC has 1,909 active marijuana licensees with a forecast to grow to 2,300 licensees in the next biennium based on the current number of applications in the system. OLCC's current ratio of licensees to Inspector is 100 to 1. By adding 8 Inspectors the ratio of licensees to Inspector would be reduced to 75 to 1. This is greater than established ratios used for alcohol inspections, but is directly responsive to the growing demand for services to the industry and is commensurate with the high degree of public safety concern surrounding Oregon's nascent program of marijuana regulation. This is an important time in the establishment of expectations for professionalization of the industry and application of OLCC rules. In this early stage in the program, constant education, communication



# BUDGET NARRATIVE

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and presence is critical. OLCC is aware the importance of compliance is not equal amongst its licensees. While most OLCC licensees value their license and make significant investments to be a part of the system and meet OLCC stringent standards, others licenses are not exhibiting the same operational dedication to meeting those standards. A strong regulatory enforcement structure is needed to protect the industry and make sure that Oregon is doing its due diligence in stopping diversion to the illegal market and having an effective compliance program. This request is directed at satisfying the overall concern for public safety and control as the program develops.

## **The following requests were included in the Agency request budget, but not included in the Governor's budget:**

**OLCC requested a re-class of an Administrative Specialist 2 to Operations Policy Analyst 1** (Position 8000.407). This position was originally established at an AS2 level, prior to having any knowledge of the MJ licensing rules, processes and computer systems, based loosely on the corresponding AS2 position in liquor. It became apparent after a few months that the duties were going to be nothing like the liquor AS2. This request is to fund the reclassification of the position to the appropriate level of an OPA1. As the current work of this position is significantly different than expected, the new duties have been assessed by HR staff and determined to be appropriately classed at an Operations Policy Analyst 1. The revised tasks fall under three general categories;

- 1) Systems improvement including assessing system operations and resolving system functional problem.
- 2) Operational Evaluation and Support including monitoring application processing in the NIC-USA application system, researching impacts of statutory and administrative rule changes on the system and evaluating the benefits and consequences of policy option proposals.
- 3) Administrative Services and Support including tracking of application and design processes to maintain efficient flows of licensing work.

**OLCC requested a re-class of an Operations & Policy Analyst 3 to Principle Executive Manager D (800.407)** to lead development by a team of analysts in the process of creating a system of violation prevention, deterrence and detection through automated and manual detection of data anomalies in the Cannabis Tracking System (CTS - Metrc). This is at the heart of a systematic system of flagging activities for warning and violation tickets and the missioning of inspectors in the field to inspect or surveil license activities. Utilizing basic algorithms and programing the regular production of data reports will unleash the tremendous value of the data reported into the CTS system. This position will manage technicians that will analyze data, complete reports, and cause the issuance of warnings and violation notices that will be automatically sent from the CTS system based on predetermined criteria. This technical unit will also review videos to enhance OLCC's ability to proactively assist the program's compliance efforts, this will provide an efficiency to field operations that will focus on conducting inspections. Technicians will be asked to review supplied video for evidence of infractions, frequently during a specific historical time period. The reports created by the unit will be sent directly to the OLCC's statewide regional managers using a

## BUDGET NARRATIVE

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commercial off-the-shelf program and will be used to establish compliance priorities for their regions. This manager would also be responsible for making non-protected data available to researchers and to those communicating data on behalf of the agency. Eight positions would report directly to this position including compliance data analyst and video watchers — also included in this policy option package — for both the Recreational and OMMP Medical Marijuana Tracking programs.

**OLCC requested addition of three Office Specialists 2's** to enable the agency to utilize the information stored on video to enforce compliance and prevent or detect diversion of marijuana. These specialist will watch and report on surveillance videos obtained from field investigations. Providing this oversight is an important part of the agency evolution in that it ensures the capability to gain the benefit of requiring important public safety camera coverage rules. Camera coverage and the retention of back-up video is a major requirement of OLCC rules and simply failing to meet this requirement can result in the loss of a license. It is not just a key features of the program's current enforcement model to require licensees to maintain and operate video surveillance equipment, video is important in determining violations and video examination has provided evidence and proof of violations for many OLCC administrative cases.

These requirements are in Oregon Administrative Rule under Chapter 825-025-1430-1460. Any licensee licensed prior to August 31, 2016 is required to maintain the prior 30 days of recordings and licensees licensed after August 31, 2016 are required to maintain 90 days of recordings. The extension of time of recordings was a direct result of public safety concerns expressed at rule making and the fact that it has been used to prove violations and sanction licensees is evidence itself of the importance of using this common technology to prove allegations of misconduct. As the OLCC moves from a more reactive, complaint driven enforcement approach to a more disciplined data driven approach, seizing and watching video for compliance issues will become a regular, frequently used method of ensuring oversight of licenses. Often times Inspectors have an idea of the date that a violation occurred, but looking for additional violations once an illegal practice has been identified is very time intensive. The requested positions will watch video for specific violations that were suspected through an Inspector investigation or through data driven metrics that were obtained from the Cannabis Tracking System (CTS - Metrc). Once a video has been identified that needs to be reviewed an Inspector will respond to the licensed location and obtain copies of the video. The OS2s will then watch the videos and flag any suspicious activity found and send the video back to the Inspector's for review and additional investigation. The addition of these positions will free up Inspector's to continue to work in the field and not spend inordinate amounts of time reviewing video surveillance.

**OLCC requested funding (\$200,000 biennial allocation)** for continuing strategic and tactical support related to marijuana from an external communications partner to provide assistance as the agency takes on additional responsibilities. This support will be used as the agency continues to adapt to changes in laws and rules regulating recreational marijuana, medical marijuana, and hemp that must be communicated to large groups of licensees, registrants, and stakeholders. The support will build upon existing work and compliment a similar request for the agency's distilled spirits retail expansion, particularly communications and engagement with alcohol licensees and

# BUDGET NARRATIVE

stakeholders. There is simply high value in having the capability to educate the public and license about the changing landscape of regulation in the dynamic areas of OLCC regulation. The OLCC has a statewide presence and statewide responsibilities and while considerable investments are made

## Marijuana Program Enhancement OLCC 2019-21 Budget Policy Option Package No 408, As Modified

Division	Package Description	FTE	One-time	Ongoing	Total
Marijuana - Regulation	Add 1 Compliance Specialist 3 for Marijuana Laboratory Regulation	1.00		\$192,611	\$192,611
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$215,979	\$226,441
Marijuana - Regulation	Add 8 Regulatory Specialists for Marijuana	8.00		\$1,428,336	\$1,428,336
	Services & Supplies, including office space @ \$17,368 per employee		\$131,456	\$186,944	\$318,400
	Work station furniture & chair		\$288,224		\$288,224
		8.00	\$419,680	\$1,615,280	\$2,034,960
<b>Subtotal - Marijuana Prog Expenditures</b>		<b>9.00</b>	<b>\$430,142</b>	<b>\$1,831,259</b>	<b>\$2,261,401</b>

**a. Benefits to stakeholders**

Creation of a well-regulated marijuana industry will benefit all licensees in Oregon and reduce the risk of federal scrutiny.

# BUDGET NARRATIVE

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## **b. Benefits to OLCC**

A well-regulated industry poses less reputational risk to the agency.

## **C. STAFFING IMPACT**

The package adds nine positions to OLCC.

## **D. QUANTIFYING RESULTS**

OLCC's marijuana program has two key performance measures; Time to License and Sales to Minors compliance rate.

## **E. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. Funding for Recreational Marijuana comes exclusively from marijuana related license fees collected under OAR 845-625-1060 as authorized under ORS 475B. Funding for Medical Marijuana Tracking comes from marijuana tax money as distributed to OLCC under ORS 475B.895 (7).

# BUDGET NARRATIVE

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**THIS VERSION OF THE PACKAGE WAS NOT APPROVED IN THE GOVERNOR'S BUDGET**

**Marijuana Program Enhancement**  
**OLCC 2019-21 Agency Request Budget**  
**Policy Option Package No. 408, Agency Priority No 8**

**A PACKAGE PURPOSE**

The recreational marijuana program in Oregon continues to grow and outpace initial estimates. During the beginning of the program agency's inspectors who normally do enforcement were tasked with assisting licensees come into the licensed program. During the last year the agency has slowly transitioned its Inspectors back to compliance work. To date, most of the compliance work is driven by complaints received at OLCC; however, the Public Safety Program has implemented and carried out new inspection protocols for marijuana minor decoy missions and for retail inspections. All inspections for producers, processors, wholesalers and labs will have active inspections under protocols specific to the issues of compliance of the specific license type and all inspectors will have training to carry out each type of inspection or investigation. The OLCC is developing the internal process to utilize data from the Cannabis Tracking System (CTS - Metric) to create priorities for inspection, oversight, and the issuance of warnings and violations. The CTS is a powerful tool and manual and automated analysis of data within CTS can be utilized to detect potential problems or violations of specific marijuana licensees and license types. With the hiring of additional staff, the OLCC will be analyzing and programing reports to detect potential patterns of deceptive behavior and inaccurate reporting. This intelligence will be used to monitor license and task inspection missions and surveillance by inspectors.

The compliance work in the recreational marijuana program continues to evolve. OLCC is building a comprehensive compliance program, aligning internal processes for complaint driven investigations with data driven compliance efforts and developing schedules for periodic inspections of all license types to stop diversion, deter behavior and practices leading to diversion, and ensuring the integrity of tracking of product for quality control, tax collections, and consumer protection. This level of comprehensive oversight is an expectation of the state laws creating the program and is designed with the full recognition that marijuana remains a Schedule I regulated drug that is federally illegal.

Laboratory oversight and regulation is technical and mired in the necessary analysis of data and reports from hundreds, maybe thousands of test results and associated reporting. This specialized work requires detailed and specific knowledge and skills. The OLCC recognizes the need for specialized expertise to aid Inspectors in the oversight of laboratory licensees and to assist the agency in developing future policies concerning laboratory regulation in conjunction with OHA, the ORLAP lab certification board, industry members, and public health officials. This area of regulation is important to ensuring a level playing field in the industry and to protect consumers. Some of the many

# BUDGET NARRATIVE

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issues in this area include: ensuring that existing and future testing procedures are properly carried out; falsification of results and technical equipment malfunctions are detected; and record keeping is accurate

The recreational marijuana program continues to create demand for information and education to be delivered to multiple stakeholder groups, and specifically, OLCC marijuana licensees. The comprehensive regulation and rules being put in place by OLCC and partner agencies is critical to communicate to licensees to ensure compliance. Frequently information is of interest and concern to the general public, and there is high demand for clarification on issues such as developments on social consumption, clarifications about the prohibition of use in many environments, or about the legal consequences of activities. The OLCC public affairs/communications team has been utilizing an external communications partner on a limited basis to support the recreational marijuana program with specialized communication expertise to assist the agency's efforts in creating effective messaging and public outreach materials when those projects are beyond the capacity of existing staff. These efforts include: stakeholder engagement, public education campaigns like the well-received "What's Legal" campaign, and graphic design support. For instance, for some time now the agency has wanted to create an education and reward campaign that focus on the dangers of unlicensed butane hash oil, or BHO extraction of THC happening in neighborhood home and apartments — this is a very real and deadly practice and partnering with public safety and public health partners on communications on this topic is an example of specialize communication projects. Given expanding regulator authority for medical marijuana tracking and complicated hemp regulations the OLCC audiences for specialized communication support are growing and will continue to grow over several years.

## **B. HOW ACHIEVED**

**OLCC requests a re-class of an Administrative Specialist 2 to Operations Policy Analyst 1** (Position 8000.407). This position was originally established at an AS2 level, prior to having any knowledge of the MJ licensing rules, processes and computer systems, based loosely on the corresponding AS2 position in liquor. It became apparent after a few months that the duties were going to be nothing like the liquor AS2. This request is to fund the reclassification of the position to the appropriate level of an OPA1. As the current work of this position is significantly different than expected, the new duties have been assessed by HR staff and determined to be appropriately classed at an Operations Policy Analyst 1. The revised tasks fall under three general categories:

1. Systems improvement including assessing system operations and resolving system functional problem.
2. Operational Evaluation and Support including monitoring application processing in the NIC-USA application system, researching impacts of statutory and administrative rule changes on the system and evaluating the benefits and consequences of policy option proposals.

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3. Administrative Services and Support including tracking of application and design processes to maintain efficient flows of licensing work.

**OLCC requests one Compliance Specialist 3 for Marijuana Laboratory Regulation** to focus on laboratory compliance, protocol and regulation. The marijuana program has many areas where state agency collaboration is required. One large area of overlap is the complex regulatory environment for overseeing laboratory licensees testing of marijuana products for pesticides and other dangerous compounds that can taint the safety and quality of the product intended for human consumption by smoking, vaping, consuming in edibles, or used as topical treatments. The laboratories are accredited by the Oregon Environmental Laboratory Accreditation Program (ORELAP) which is housed within OHA. The laboratories follow OHA's administrative rules for product testing requirements and the OLCC is responsible for licensing laboratories. The OLCC is turning its focus to laboratory compliance now that the overall marijuana market is up and running. The OLCC is ready to engage with partner agencies in providing the level of necessary oversight of this complex and highly technical area of licensure and compliance. Specialized scientific knowledge and analytical skills are necessary to support OLCC's work with ORELAP and OHA to conduct audits, investigations, and make sure the laboratories are held to the same standards of other licensees and the focus on consumer safety is met. This area of regulation is important to ensuring a level playing field in the industry and to protect consumers. Some of the many issues focused in this area include: assuring that existing and future testing procedures are properly carried out; falsification of results and technical equipment malfunctions are detected; and record keeping is accurate.

Compliance staff can spend an exorbitant amount of time researching complaints against laboratories. Having a dedicated staff member to focus on laboratory compliance, protocol and regulation will assist the overall efficiency of OLCC's compliance program. Regulatory inspectors can get needed assistance in the field and OLCC will have the capacity to work with OHA and ORELAP on detailed investigations and audits (provided OHA and ORELAP are also provided resources). ORELAP will benefit having a contact person at the OLCC who understands laboratory protocol and the OLCC rules and regulations. OHA will benefit by having a staff member who works directly with labs and can track modifications of testing requirements and train and educate other inspectors on these change.

Even with its considerable imperfections, Oregon's aggressive testing standards are nation leading and important to marijuana regulation across the nation and internationally. Laboratory regulation is an important policy area for all states regulating both medical and recreational marijuana because it is important to human consumption of marijuana products. Protecting health and safety in this area, and the consistency of standards between jurisdictions for measuring product qualities, is important to harmonize. Today, testing methodology varies from laboratory to laboratory and state to state. Regulators and the industry are looking to improve and standardize testing to protect consumers through consistent regulation. Even though interstate commerce is not available today, brands that consumers are familiar with are available through each state's regulatory systems and these products, with respect to testing are not equivalent for consumer use. This position will help the OLCC continue to manage to a best practices level of service.

# BUDGET NARRATIVE

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**OLCC requests a re-class of an Operations & Policy Analyst 3 to Principle Executive Manager D (800.407)** to lead development by a team of analysts in the process of creating a system of violation prevention, deterrence and detection through automated and manual detection of data anomalies in the Cannabis Tracking System (CTS - Metrc). This is at the heart of a systematic system of flagging activities for warning and violation tickets and the missioning of inspectors in the field to inspect or surveil license activities. Utilizing basic algorithms and programming the regular production of data reports will unleash the tremendous value of the data reported into the CTS system. This position will manage technicians that will analyze data, complete reports, and cause the issuance of warnings and violation notices that will be automatically sent from the CTS system based on predetermined criteria. This technical unit will also review videos to enhance OLCC's ability to proactively assist the program's compliance efforts, this will provide an efficiency to field operations that will focus on conducting inspections. Technicians will be asked to review supplied video for evidence of infractions, frequently during a specific historical time period. The reports created by the unit will be sent directly to the OLCC's statewide regional managers using a commercial off-the-shelf program and will be used to establish compliance priorities for their regions. This manager would also be responsible for making non-protected data available to researchers and to those communicating data on behalf of the agency. Eight positions would report directly to this position including compliance data analyst and video watchers — also included in this policy option package — for both the Recreational and OMMP Medical Marijuana Tracking programs.

**OLCC requests addition of eight Regulatory Specialists (Inspectors)** for the Recreational Marijuana program to ensure regulatory compliance of license. The work of marijuana compliance is more detailed and intricate than in liquor and there are expectations in law and from the federal government about the need for comprehensive efforts to control marijuana production and sales. Inspections in rural Oregon involve significant travel times and inspections of retail establishment can take two Inspectors up to four hours to complete. Likewise, organizing and caring out minor decoy missions is a time consuming process and it is a vital expectation of law that the OLCC works aggressively to prevent marijuana from being sold to minors.

Currently OLCC has 1,909 active marijuana licensees with a forecast to grow to 2,300 licensees in the next biennium based on the current number of applications in the system. OLCC's current ratio of licensees to Inspector is 100 to 1. By adding 8 Inspectors the ratio of licensees to Inspector would be reduced to 75 to 1. This is greater than established ratios used for alcohol inspections, but is directly responsive to the growing demand for services to the industry and is commensurate with the high degree of public safety concern surrounding Oregon's nascent program of marijuana regulation. This is an important time in the establishment of expectations for professionalization of the industry and application of OLCC rules. In this early stage in the program, constant education, communication and presence is critical. OLCC is aware the importance of compliance is not equal amongst its licensees. While most OLCC licensees value their license and make significant investments to be a part of the system and meet OLCC stringent standards, others licenses are not exhibiting the same operational dedication to meeting those standards. A strong regulatory enforcement structure is needed to protect the



## BUDGET NARRATIVE

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industry and make sure that Oregon is doing its due diligence in stopping diversion to the illegal market and having an effective compliance program. This request is directed at satisfying the overall concern for public safety and control as the program develops.

**OLCC requests addition of three Office Specialists 2's** to enable the agency to utilize the information stored on video to enforce compliance and prevent or detect diversion of marijuana. These specialist will watch and report on surveillance videos obtained from field investigations. Providing this oversight is an important part of the agency evolution in that it ensures the capability to gain the benefit of requiring important public safety camera coverage rules. Camera coverage and the retention of back-up video is a major requirement of OLCC rules and simply failing to meet this requirement can result in the loss of a license. It is not just a key features of the program's current enforcement model to require licensees to maintain and operate video surveillance equipment, video is important in determining violations and video examination has provided evidence and proof of violations for many OLCC administrative cases.

These requirements are in Oregon Administrative Rule under Chapter 825-025-1430-1460. Any licensee licensed prior to August 31, 2016 is required to maintain the prior 30 days of recordings and licensees licensed after August 31, 2016 are required to maintain 90 days of recordings. The extension of time of recordings was a direct result of public safety concerns expressed at rule making and the fact that it has been used to prove violations and sanction licensees is evidence itself of the importance of using this common technology to prove allegations of misconduct. As the OLCC moves from a more reactive, complaint driven enforcement approach to a more disciplined data driven approach, seizing and watching video for compliance issues will become a regular, frequently used method of ensuring oversight of licenses. Often times Inspectors have an idea of the date that a violation occurred, but looking for additional violations once an illegal practice has been identified is very time intensive. The requested positions will watch video for specific violations that were suspected through an Inspector investigation or through data driven metrics that were obtained from the Cannabis Tracking System (CTS - Metrc). Once a video has been identified that needs to be reviewed an Inspector will respond to the licensed location and obtain copies of the video. The OS2s will then watch the videos and flag any suspicious activity found and send the video back to the Inspector's for review and additional investigation. The addition of these positions will free up Inspector's to continue to work in the field and not spend inordinate amounts of time reviewing video surveillance.

**OLCC requests funding (\$200,000 biennial allocation)** for continuing strategic and tactical support related to marijuana from an external communications partner to provide assistance as the agency takes on additional responsibilities. This support will be used as the agency continues to adapt to changes in laws and rules regulating recreational marijuana, medical marijuana, and hemp that must be communicated to large groups of licensees, registrants, and stakeholders. The support will build upon existing work and compliment a similar request for the agency's distilled spirits retail expansion, particularly communications and engagement with alcohol licensees and stakeholders. There is simply high value in having the capability to educate the public and license about the changing landscape of regulation in the dynamic areas of OLCC regulation. The OLCC has a statewide presence and statewide responsibilities and while considerable investments are made

# BUDGET NARRATIVE

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in licensing and enforcement staff, expenditures on communication that helps license comply with ever changing regulation and that educates the public are effective in helping OLCC achieve its public safety mission.

**OLCC proposes to raise fees for annual marijuana licenses by \$100** to accommodate increase in program expense if all the proposed policy option packages for recreational marijuana are approved. Fee increases are done by rule and would be implemented to accommodate increases in personal services and costs associated with inflation.

# BUDGET NARRATIVE

## Marijuana Program Enhancement OLCC 2019-21 Budget Policy Option Package No 408

Division	Package Description	FTE	One-time	Ongoing	Total
Marijuana - Administration	Reclassify Admin Specialist 2 to Operations & Policy Analyst			\$15,586	\$15,586
	Reclassify OPA3 to PEM-D to manage data operations for Marijuana			\$10,704	\$10,704
		0.00	\$0	\$26,290	\$26,290
Marijuana - Regulation	Add 1 Compliance Specialist 3 for Marijuana Laboratory Regulation	1.00		\$192,611	\$192,611
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$215,979	\$226,441
Marijuana - Regulation	Add 8 Regulatory Specialists for Marijuana	8.00		\$1,428,336	\$1,428,336
	Services & Supplies, including office space @ \$17,368 per employee		\$131,456	\$186,944	\$318,400
	Work station furniture & chair		\$288,224		\$288,224
		8.00	\$419,680	\$1,615,280	\$2,034,960
Marijuana - Administration	Add 3 Office Specialist 2s to watch & investigate Marijuana video	3.00		\$363,432	\$363,432
	Services & Supplies, including office space @ \$17,368 per employee		\$8,301	\$70,104	\$78,405
	Work station furniture & chair		\$23,085		\$23,085
		3.00	\$31,386	\$433,536	\$464,922
Marijuana - Administration	Funding for Contract Services related to Marijuana Outreach		\$200,000		\$200,000
	Contract with PR firm to develop materials and public safety announcements	0.00	\$200,000	\$0	\$200,000
	<b>Expenditures</b>	<b>12.00</b>	<b>\$661,528</b>	<b>\$2,291,085</b>	<b>\$2,952,613</b>
	<b>Revenue</b>				
Marijuana - Administration	Proposed Fee Increase of \$100 per license x 4,600 licenses	0.00	\$0	\$460,000	\$460,000
	<b>Subtotal - Marijuana Program Enhancement - Package 408</b>	<b>12.00</b>	<b>\$661,528</b>	<b>\$1,831,085</b>	<b>\$2,492,613</b>

# BUDGET NARRATIVE

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**a. Benefits to stakeholders**

Creation of a well-regulated marijuana industry will benefit all licensees in Oregon and reduce the risk of federal scrutiny.

**b. Benefits to OLCC**

A well-regulated industry poses less reputational risk to the agency.

**C. STAFFING IMPACT**

The package adds twelve positions to OLCC.

**D QUANTIFYING RESULTS**

OLCC's marijuana program has two key performance measures; Time to License and Sales to Minors compliance rate.

**E REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. Funding for Recreational Marijuana comes exclusively from marijuana related license fees collected under OAR 845-625-1060 as authorized under ORS 475B. Funding for Medical Marijuana Tracking comes from marijuana tax money as distributed to OLCC under ORS 475B.895 (7).

# BUDGET NARRATIVE

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## Regulatory Specialist Reclassification

OLCC 2019-21 Budget Policy Option Package No. 209, Agency Priority No 9, As Modified

### **A. PACKAGE PURPOSE**

In 2017 the Classification and Compensation unit of the Department of Administrative Services completed a compensation study of the Liquor and Marijuana Regulatory class positions. The study concluded that Regulatory Specialists who were sworn inspectors should be raised from a salary level 25 to a salary level 27. It also concluded that unsworn Regulatory Specialists who are classified as license investigators would remain at the salary level 25. The study resulted in a splitting the of the Regulatory Specialist positions into two positions: Regulatory Specialist (Level 27) and Licensing Specialist (Level 25).

The change of the salary ranges was implemented with a least cost process meaning that for most employees their salary in the new range is the same salary as the old range. Those regulatory specialists who moved from Level 25 to Level 27 have the same salary but at a lower step in the new range with one exception: those employees who moved from a salary Level 25 to Level 27 who have already reached or will reach the top step of Level 27 during the 2019-21 biennium. This package adjusts the agency's budget to account for cost of reclassification.

### **B. HOW ACHIEVED**

Provide funding for differential of Regulatory Specialist that moved from a Salary Level 25 to a Salary Level 27 who have reached or will reach the top step of the 27 level during the 2019-21 biennium.

# BUDGET NARRATIVE

## Regulatory Specialist Reclassification OLCC 2019-21 Budget Policy Option Package No 209, As Modified

Division	Package Description	FTE	One-time	Ongoing	Total
<b>Regulatory Specialist Position Study Reclassifications</b>					
Public Safety	Personal Services cost for Reclassification of 38 Liquor Regulatory Specialists from salary level 25 to 27			\$53,588	\$53,588
Marijuana	Personal Services cost for Reclassification of 23 Liquor Regulatory Specialists from salary level 25 to 27			\$53,588	\$53,588
<b>Subtotal - Regulatory Specialist Study Reclassifications - Package 209</b>		<b>0.00</b>	<b>\$0</b>	<b>\$107,176</b>	<b>\$107,176</b>

**a. Benefits to stakeholders**

Regulatory Specialists at the OLCC will receive the compensation that was granted to them as a result of the position study and reclassification.

**b. Benefits to OLCC**

OLCC’s budget limitation will accommodate the required additional salary steps.

**C. STAFFING IMPACT**

The package adds no positions to the agency

# BUDGET NARRATIVE

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## **D. QUANTIFYING RESULTS**

OLCC's budget will accurately reflect the salary differentials.

## **E. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. The recreational marijuana program will pay its proportional share of costs for the salary adjustment. No salary adjustment is needed for the OMMP tracking program as those regulatory specialists were hired at Level 27.

# BUDGET NARRATIVE

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**THIS VERSION OF THE PACKAGE WAS NOT APPROVED IN THE GOVERNOR'S BUDGET**

## Regulatory Specialist Reclassification

OLCC 2019-21 Budget Policy Option Package No. 209, Agency Priority No 9

### **A. PACKAGE PURPOSE**

In 2017 the Classification and Compensation unit of the Department of Administrative Services completed a compensation study of the Liquor and Marijuana Regulatory class positions. The study concluded that Regulatory Specialists who were sworn inspectors should be raised from a salary level 25 to a salary level 27. It also concluded that unsworn Regulatory Specialists who are classified as license investigators would remain at the salary level 25. The study resulted in a splitting the of the Regulatory Specialist positions into two positions: Regulatory Specialist (Level 27) and Licensing Specialist (Level 25).

The change of the salary ranges was implemented with a least cost process meaning that for most employees their salary in the new range is the same salary as the old range. Those regulatory specialists who moved from Level 25 to Level 27 have the same salary but at a lower step in the new range with one exception: those employees who moved from a salary Level 25 to Level 27 who have already reached or will reach the top step of Level 27 during the 2019-21 biennium. This package adjusts the agency's budget to account for cost of reclassification.

### **B. HOW ACHIEVED**

Provide funding for differential of Regulatory Specialist that moved from a Salary Level 25 to a Salary Level 27 who have reached or will reach the top step of the 27 level during the 2019-21 biennium.



# BUDGET NARRATIVE

## Regulatory Specialist Reclassification OLCC 2019-21 Budget Policy Option Package No 209

Division	Package Description	FTE	One-time	Ongoing	Total
<b>Regulatory Specialist Position Study Reclassifications</b>					
Public Safety	Personal Services cost for Reclassification of 38 Liquor Regulatory Specialists from salary level 25 to 27			\$404,617	\$404,617
Marijuana	Personal Services cost for Reclassification of 23 Liquor Regulatory Specialists from salary level 25 to 27			\$252,157	\$252,157
<b>Subtotal - Regulatory Specialist Study Reclassifications - Package 209</b>		<b>0.00</b>	<b>\$0</b>	<b>\$656,774</b>	<b>\$656,774</b>

**a. Benefits to stakeholders**

Regulatory Specialists at the OLCC will receive the compensation that was granted to them as a result of the position study and reclassification.

**b. Benefits to OLCC**

OLCC's budget limitation will accommodate the required additional salary steps.

**C. STAFFING IMPACT**

The package adds no positions to the agency

**D. QUANTIFYING RESULTS**

OLCC's budget will accurately reflect the salary differentials.

# BUDGET NARRATIVE

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## **E. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. The recreational marijuana program will pay its proportional share of costs for the salary adjustment. No salary adjustment is needed for the OMMP tracking program as those regulatory specialists were hired at Level 27.

# BUDGET NARRATIVE

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**THIS PACKAGE WAS NOT APPROVED FOR THE GOVERNOR'S BUDGET**

**Bottle Bill Regulation & Funding**  
**OLCC 19-21 Agency Request Budget**  
**Policy Option Package No. 215, Agency Priority No 15**

**A. PACKAGE PURPOSE**

OLCC administers Oregon's Bottle Bill, which touches nearly every person in the state. The one staff member currently in the Bottle Bill Program performs all the duties associated with administering the Bottle Bill. The primary responsibility OLCC has for the bottle bill are to approve redemption centers and participating retailer agreements, approving changes to redemption center agreements, and ensuring all retailers and redemption centers meet their responsibility for bottle redemptions in conformance with state law.

On April 1, 2017, the refund value for empty beverage containers increased from 5 cents to 10 cents. Further, per statutory requirements, the types of beverages included in the Bottle Bill expanded to include more types of beverages on January 1, 2018. These changes increased interest in redeeming containers. This has resulted in a drastic increase in the number of questions and complaints from both impacted stores and the public about the Bottle Bill. Responding to these questions and complaints leaves little time for the Compliance Specialist to perform higher level compliance and oversight functions.

**D. HOW ACHIEVED**

**OLCC requests addition of one Administrative Specialist 1** position in the Bottle Bill Program to provide support to the Bottle Bill Compliance Specialist in performing duties related to Bottle Bill public information and compliance. OLCC will create a new position in the Bottle Bill Program to field questions and complaints and provide general support to the Compliance Specialist. Duties performed by the AS1 may include responding to questions and complaints, sending correspondence and signage to retailers, tracking complaints, providing Bottle Bill orientation materials to new retailers, creating and posting public notices regarding redemption center applications, compiling public comment on proposed redemption centers, and preparing notices to retailers that are non-compliant with redemption center requirements.

OLCC is proposing legislation that will require redemption centers to register with the Commission and be charged an annual fee of \$3,000. The fee will help cover the costs for administration of the bottle bill including the requested new position. The fee is expected to generate

# BUDGET NARRATIVE

about \$78,000 in the next biennium based on the current number of redemption centers. This revenue will grow as new redemption centers are opened around the state.

## Bottle Bill Regulation & Funding OLCC 2019-21 Budget Policy Option Package No. 215

Division	Package Description	FTE	One-time	Ongoing	Total
	<b>Bottle Bill Regulation &amp; Funding</b>				
	<b>Regulation</b>				
Public Safety	Add 1 Administrative Specialist 2 for Bottle Bill administration	1.00		\$138,487	\$138,487
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
	<b>Expenditures</b>	<u>1.00</u>	<u>\$10,462</u>	<u>\$161,855</u>	<u>\$172,317</u>
	<b>Funding</b>				
Public Safety	Establish Fee for Redemption Centers for Regulation & Compliance			(\$78,000)	(\$78,000)
		<u>0.00</u>	<u>\$0</u>	<u>(\$78,000)</u>	<u>(\$78,000)</u>
<b>Subtotal - Bottle Bill Regulation &amp; Funding - Package 215</b>		<u><b>1.00</b></u>	<u><b>\$10,462</b></u>	<u><b>\$83,855</b></u>	<u><b>\$94,317</b></u>

**a. Benefits to stakeholders**

Oregon citizens and beverage retailers will receive better, more timely service.

# BUDGET NARRATIVE

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## b. Benefits to OLCC

The OLCC Bottle Bill Program will be able to operate more efficiently and provide a higher level of service. This will reduce delays in responding to both public and industry concerns and enable the Compliance Specialist to investigate problems, provide education and work with all parties to improve the statewide goals of redeeming returnable containers.

## E. STAFFING IMPACT

The package adds one position to OLCC.

## F. QUANTIFYING RESULTS

Staff will be able to timely respond to questions and concerns, as the AS1 position will be charged with triaging concerns and providing clerical service currently being provided by the Compliance Specialist. This will enable the Compliance Specialist to correspond with higher level issues and provide education to beverage retailers. This will improve understanding and compliance with the Bottle Bill. Having an AS1 perform more basic Bottle Bill duties will allow the Compliance Specialist to perform at a higher level, including on-site compliance checks at redemption centers and retailers, providing training opportunities to manufacturers, distributors, retailers and OLCC staff, and ensuring retailers in redemption center zones are compliant.

## G. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. OLCC is proposing legislation to assess a \$3,000 annual registration fee for each redemption center to support the ongoing works that a redemption center causes OLCC. The owners of the redemption centers would remit the fee on an annual basis to OLCC.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	42,874	-	-	-	42,874
Mass Transit Tax	-	-	6,959	-	-	-	6,959
Vacancy Savings	-	-	210,129	-	-	-	210,129
<b>Total Personal Services</b>	-	-	<b>\$259,962</b>	-	-	-	<b>\$259,962</b>
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	259,962	-	-	-	259,962
<b>Total Expenditures</b>	-	-	<b>\$259,962</b>	-	-	-	<b>\$259,962</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(259,962)	-	-	-	(259,962)
<b>Total Ending Balance</b>	-	-	<b>(\$259,962)</b>	-	-	-	<b>(\$259,962)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(6,000)	-	-	-	(6,000)
Agency Program Related S and S	-	-	(6,000)	-	-	-	(6,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$12,000)</b>	-	-	-	<b>(\$12,000)</b>
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	(25,000)	-	-	-	(25,000)
<b>Total Capital Outlay</b>	-	-	<b>(\$25,000)</b>	-	-	-	<b>(\$25,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(37,000)	-	-	-	(37,000)
<b>Total Expenditures</b>	-	-	<b>(\$37,000)</b>	-	-	-	<b>(\$37,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	37,000	-	-	-	37,000
<b>Total Ending Balance</b>	-	-	<b>\$37,000</b>	-	-	-	<b>\$37,000</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-

**Services & Supplies**

Instate Travel	-	-	2,149	-	-	-	2,149
Out of State Travel	-	-	198	-	-	-	198
Employee Training	-	-	152	-	-	-	152
Office Expenses	-	-	531,834	-	-	-	531,834
Telecommunications	-	-	2,316	-	-	-	2,316
State Gov. Service Charges	-	-	46,246	-	-	-	46,246
Data Processing	-	-	6,699	-	-	-	6,699
Publicity and Publications	-	-	666	-	-	-	666
Professional Services	-	-	636	-	-	-	636
IT Professional Services	-	-	607	-	-	-	607
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	348	-	-	-	348
Dues and Subscriptions	-	-	87	-	-	-	87
Facilities Rental and Taxes	-	-	2,409	-	-	-	2,409
Fuels and Utilities	-	-	8,608	-	-	-	8,608
Facilities Maintenance	-	-	1,125	-	-	-	1,125
Agency Program Related S and S	-	-	4,958	-	-	-	4,958
Other Services and Supplies	-	-	345	-	-	-	345



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	475	-	-	-	475
<b>Total Services &amp; Supplies</b>	-	-	<b>\$609,858</b>	-	-	-	<b>\$609,858</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	609,858	-	-	-	609,858
<b>Total Expenditures</b>	-	-	<b>\$609,858</b>	-	-	-	<b>\$609,858</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(609,858)	-	-	-	(609,858)
<b>Total Ending Balance</b>	-	-	<b>(\$609,858)</b>	-	-	-	<b>(\$609,858)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	932,406	-	-	-	932,406
<b>Total Services &amp; Supplies</b>	-	-	<b>\$932,406</b>	-	-	-	<b>\$932,406</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	932,406	-	-	-	932,406
<b>Total Expenditures</b>	-	-	<b>\$932,406</b>	-	-	-	<b>\$932,406</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(932,406)	-	-	-	(932,406)
<b>Total Ending Balance</b>	-	-	<b>(\$932,406)</b>	-	-	-	<b>(\$932,406)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(37,938)	-	-	-	(37,938)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(2,718)	-	-	-	(2,718)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$40,656)</b>	-	-	-	<b>(\$40,656)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(40,656)	-	-	-	(40,656)
<b>Total Expenditures</b>	-	-	<b>(\$40,656)</b>	-	-	-	<b>(\$40,656)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	40,656	-	-	-	40,656
<b>Total Ending Balance</b>	-	-	<b>\$40,656</b>	-	-	-	<b>\$40,656</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 102 - Distilled Spirits Shipping Capacity & Svcs**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	850,752	-	-	-	850,752
Temporary Appointments	-	-	300,000	-	-	-	300,000
Empl. Rel. Bd. Assessments	-	-	671	-	-	-	671
Public Employees' Retire Cont	-	-	153,902	-	-	-	153,902
Social Security Taxes	-	-	88,034	-	-	-	88,034
Worker's Comp. Assess. (WCD)	-	-	638	-	-	-	638
Mass Transit Tax	-	-	5,104	-	-	-	5,104
Flexible Benefits	-	-	387,024	-	-	-	387,024
<b>Total Personal Services</b>	-	-	<b>\$1,786,125</b>	-	-	-	<b>\$1,786,125</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	1,000	-	-	-	1,000
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	2,000	-	-	-	2,000
Data Processing	-	-	1,500	-	-	-	1,500
IT Professional Services	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	17,368	-	-	-	17,368
Other Services and Supplies	-	-	49,000	-	-	-	49,000
IT Expendable Property	-	-	2,267	-	-	-	2,267
<b>Total Services &amp; Supplies</b>	-	-	<b>\$74,135</b>	-	-	-	<b>\$74,135</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	7,695	-	-	-	7,695
Technical Equipment	-	-	90,000	-	-	-	90,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 102 - Distilled Spirits Shipping Capacity & Svcs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Industrial and Heavy Equipment	-	-	120,000	-	-	-	120,000
Automotive and Aircraft	-	-	35,000	-	-	-	35,000
Building Structures	-	-	131,000	-	-	-	131,000
<b>Total Capital Outlay</b>	-	-	<b>\$383,695</b>	-	-	-	<b>\$383,695</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,243,955	-	-	-	2,243,955
<b>Total Expenditures</b>	-	-	<b>\$2,243,955</b>	-	-	-	<b>\$2,243,955</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,243,955)	-	-	-	(2,243,955)
<b>Total Ending Balance</b>	-	-	<b>(\$2,243,955)</b>	-	-	-	<b>(\$2,243,955)</b>
<b>Total Positions</b>							
Total Positions							11
<b>Total Positions</b>	-	-	-	-	-	-	<b>11</b>
<b>Total FTE</b>							
Total FTE							11.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>11.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 112 - Move Agency Bank Card Costs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$7,350,000)</b>	-	-	-	<b>(\$7,350,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Expenditures</b>	-	-	<b>(\$7,350,000)</b>	-	-	-	<b>(\$7,350,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	7,350,000	-	-	-	7,350,000
<b>Total Ending Balance</b>	-	-	<b>\$7,350,000</b>	-	-	-	<b>\$7,350,000</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	178,167	-	-	-	178,167
Mass Transit Tax	-	-	13,816	-	-	-	13,816
Vacancy Savings	-	-	418,112	-	-	-	418,112
<b>Total Personal Services</b>	-	-	<b>\$610,095</b>	-	-	-	<b>\$610,095</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	610,095	-	-	-	610,095
<b>Total Expenditures</b>	-	-	<b>\$610,095</b>	-	-	-	<b>\$610,095</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(610,095)	-	-	-	(610,095)
<b>Total Ending Balance</b>	-	-	<b>(\$610,095)</b>	-	-	-	<b>(\$610,095)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(17,000)	-	-	-	(17,000)
Agency Program Related S and S	-	-	(25,000)	-	-	-	(25,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$42,000)</b>	-	-	-	<b>(\$42,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(42,000)	-	-	-	(42,000)
<b>Total Expenditures</b>	-	-	<b>(\$42,000)</b>	-	-	-	<b>(\$42,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	42,000	-	-	-	42,000
<b>Total Ending Balance</b>	-	-	<b>\$42,000</b>	-	-	-	<b>\$42,000</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	8,092	-	-	-	8,092
Out of State Travel	-	-	477	-	-	-	477
Employee Training	-	-	9,824	-	-	-	9,824
Office Expenses	-	-	11,597	-	-	-	11,597
Telecommunications	-	-	10,977	-	-	-	10,977
State Gov. Service Charges	-	-	76,699	-	-	-	76,699
Data Processing	-	-	1,104	-	-	-	1,104
Publicity and Publications	-	-	2,299	-	-	-	2,299
Professional Services	-	-	12,445	-	-	-	12,445
IT Professional Services	-	-	2,972	-	-	-	2,972
Employee Recruitment and Develop	-	-	328	-	-	-	328
Dues and Subscriptions	-	-	348	-	-	-	348
Facilities Rental and Taxes	-	-	17,947	-	-	-	17,947
Fuels and Utilities	-	-	849	-	-	-	849
Facilities Maintenance	-	-	679	-	-	-	679
Agency Program Related S and S	-	-	1,564	-	-	-	1,564
Other Services and Supplies	-	-	440	-	-	-	440
IT Expendable Property	-	-	1,168	-	-	-	1,168
<b>Total Services &amp; Supplies</b>	-	-	<b>\$159,809</b>	-	-	-	<b>\$159,809</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	159,809	-	-	-	159,809
<b>Total Expenditures</b>	-	-	<b>\$159,809</b>	-	-	-	<b>\$159,809</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(159,809)	-	-	-	(159,809)
<b>Total Ending Balance</b>	-	-	<b>(\$159,809)</b>	-	-	-	<b>(\$159,809)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(59,141)	-	-	-	(59,141)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(4,236)	-	-	-	(4,236)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$63,377)</b>	-	-	-	<b>(\$63,377)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(63,377)	-	-	-	(63,377)
<b>Total Expenditures</b>	-	-	<b>(\$63,377)</b>	-	-	-	<b>(\$63,377)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	63,377	-	-	-	63,377
<b>Total Ending Balance</b>	-	-	<b>\$63,377</b>	-	-	-	<b>\$63,377</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 203 - License Fees Increase

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	9,172,403	-	-	-	9,172,403
<b>Total Revenues</b>	-	-	<b>\$9,172,403</b>	-	-	-	<b>\$9,172,403</b>
<b>Ending Balance</b>							
Ending Balance	-	-	9,172,403	-	-	-	9,172,403
<b>Total Ending Balance</b>	-	-	<b>\$9,172,403</b>	-	-	-	<b>\$9,172,403</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	560,832	-	-	-	560,832
<b>Total Services &amp; Supplies</b>	-	-	<b>\$560,832</b>	-	-	-	<b>\$560,832</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	560,832	-	-	-	560,832
<b>Total Expenditures</b>	-	-	<b>\$560,832</b>	-	-	-	<b>\$560,832</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(560,832)	-	-	-	(560,832)
<b>Total Ending Balance</b>	-	-	<b>(\$560,832)</b>	-	-	-	<b>(\$560,832)</b>

## ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Oregon Liquor Control Comm**  
**Pkg: 206 - Licensing Staff Fulfillment**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	449,520	-	-	-	449,520
Empl. Rel. Bd. Assessments	-	-	244	-	-	-	244
Public Employees' Retire Cont	-	-	81,318	-	-	-	81,318
Social Security Taxes	-	-	34,388	-	-	-	34,388
Worker's Comp. Assess. (WCD)	-	-	232	-	-	-	232
Mass Transit Tax	-	-	2,677	-	-	-	2,677
Flexible Benefits	-	-	140,736	-	-	-	140,736
<b>Total Personal Services</b>	-	-	<b>\$709,115</b>	-	-	-	<b>\$709,115</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	4,000	-	-	-	4,000
Office Expenses	-	-	4,000	-	-	-	4,000
Telecommunications	-	-	8,000	-	-	-	8,000
Data Processing	-	-	6,000	-	-	-	6,000
Facilities Rental and Taxes	-	-	69,472	-	-	-	69,472
Other Services and Supplies	-	-	4,000	-	-	-	4,000
IT Expendable Property	-	-	9,068	-	-	-	9,068
<b>Total Services &amp; Supplies</b>	-	-	<b>\$104,540</b>	-	-	-	<b>\$104,540</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	30,530	-	-	-	30,530
Automotive and Aircraft	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	<b>\$30,530</b>	-	-	-	<b>\$30,530</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 206 - Licensing Staff Fulfillment

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	844,185	-	-	-	844,185
<b>Total Expenditures</b>	-	-	<b>\$844,185</b>	-	-	-	<b>\$844,185</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(844,185)	-	-	-	(844,185)
<b>Total Ending Balance</b>	-	-	<b>(\$844,185)</b>	-	-	-	<b>(\$844,185)</b>
<b>Total Positions</b>							
Total Positions							4
<b>Total Positions</b>	-	-	-	-	-	-	<b>4</b>
<b>Total FTE</b>							
Total FTE							4.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>4.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 207 - Public Safety Staff Fulfillment**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	226,752	-	-	-	226,752
Empl. Rel. Bd. Assessments	-	-	122	-	-	-	122
Public Employees' Retire Cont	-	-	41,020	-	-	-	41,020
Social Security Taxes	-	-	17,346	-	-	-	17,346
Worker's Comp. Assess. (WCD)	-	-	116	-	-	-	116
Mass Transit Tax	-	-	1,360	-	-	-	1,360
Flexible Benefits	-	-	70,368	-	-	-	70,368
<b>Total Personal Services</b>	-	-	<b>\$357,084</b>	-	-	-	<b>\$357,084</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	6,000	-	-	-	6,000
Employee Training	-	-	12,334	-	-	-	12,334
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	143,564	-	-	-	143,564
Data Processing	-	-	2,000	-	-	-	2,000
Facilities Rental and Taxes	-	-	34,736	-	-	-	34,736
Agency Program Related S and S	-	-	307,776	-	-	-	307,776
Other Services and Supplies	-	-	1,000	-	-	-	1,000
IT Expendable Property	-	-	4,534	-	-	-	4,534
<b>Total Services &amp; Supplies</b>	-	-	<b>\$512,944</b>	-	-	-	<b>\$512,944</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	15,390	-	-	-	15,390

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 207 - Public Safety Staff Fulfillment

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	56,666	-	-	-	56,666
<b>Total Capital Outlay</b>	-	-	<b>\$72,056</b>	-	-	-	<b>\$72,056</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	942,084	-	-	-	942,084
<b>Total Expenditures</b>	-	-	<b>\$942,084</b>	-	-	-	<b>\$942,084</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(942,084)	-	-	-	(942,084)
<b>Total Ending Balance</b>	-	-	<b>(\$942,084)</b>	-	-	-	<b>(\$942,084)</b>
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							2.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>2.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 209 - Regulatory Specialist Reclass

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	41,472	-	-	-	41,472
Public Employees' Retire Cont	-	-	7,504	-	-	-	7,504
Social Security Taxes	-	-	3,172	-	-	-	3,172
Mass Transit Tax	-	-	1,440	-	-	-	1,440
<b>Total Personal Services</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	53,588	-	-	-	53,588
<b>Total Expenditures</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(53,588)	-	-	-	(53,588)
<b>Total Ending Balance</b>	-	-	<b>(\$53,588)</b>	-	-	-	<b>(\$53,588)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 215 - Bottle Bill Regulation & Funding**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 215 - Bottle Bill Regulation & Funding

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	(53,276)	-	-	-	(53,276)
Mass Transit Tax	-	-	11,837	-	-	-	11,837
Vacancy Savings	-	-	271,533	-	-	-	271,533
<b>Total Personal Services</b>	-	-	<b>\$230,094</b>	-	-	-	<b>\$230,094</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	230,094	-	-	-	230,094
<b>Total Expenditures</b>	-	-	<b>\$230,094</b>	-	-	-	<b>\$230,094</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(230,094)	-	-	-	(230,094)
<b>Total Ending Balance</b>	-	-	<b>(\$230,094)</b>	-	-	-	<b>(\$230,094)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 021 - Phase - In

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Data Processing	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	(14,000)	-	-	-	(14,000)
Professional Services	-	-	(300,000)	-	-	-	(300,000)
IT Professional Services	-	-	(180,000)	-	-	-	(180,000)
Employee Recruitment and Develop	-	-	(1,896)	-	-	-	(1,896)
Facilities Maintenance	-	-	(75,000)	-	-	-	(75,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$570,896)</b>	-	-	-	<b>(\$570,896)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(570,896)	-	-	-	(570,896)
<b>Total Expenditures</b>	-	-	<b>(\$570,896)</b>	-	-	-	<b>(\$570,896)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	570,896	-	-	-	570,896
<b>Total Ending Balance</b>	-	-	<b>\$570,896</b>	-	-	-	<b>\$570,896</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-

**Services & Supplies**

Instate Travel	-	-	3,968	-	-	-	3,968
Out of State Travel	-	-	1,059	-	-	-	1,059
Employee Training	-	-	2,247	-	-	-	2,247
Office Expenses	-	-	11,329	-	-	-	11,329
Telecommunications	-	-	3,992	-	-	-	3,992
State Gov. Service Charges	-	-	33,609	-	-	-	33,609
Data Processing	-	-	14,916	-	-	-	14,916
Publicity and Publications	-	-	426	-	-	-	426
Professional Services	-	-	5,523	-	-	-	5,523
IT Professional Services	-	-	6,570	-	-	-	6,570
Attorney General	-	-	85,720	-	-	-	85,720
Employee Recruitment and Develop	-	-	293	-	-	-	293
Dues and Subscriptions	-	-	495	-	-	-	495
Facilities Rental and Taxes	-	-	43	-	-	-	43
Fuels and Utilities	-	-	13,327	-	-	-	13,327
Facilities Maintenance	-	-	8,363	-	-	-	8,363
Agency Program Related S and S	-	-	513	-	-	-	513
Other Services and Supplies	-	-	6,788	-	-	-	6,788

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	16,531	-	-	-	16,531
<b>Total Services &amp; Supplies</b>	-	-	<b>\$215,712</b>	-	-	-	<b>\$215,712</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	215,712	-	-	-	215,712
<b>Total Expenditures</b>	-	-	<b>\$215,712</b>	-	-	-	<b>\$215,712</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(215,712)	-	-	-	(215,712)
<b>Total Ending Balance</b>	-	-	<b>(\$215,712)</b>	-	-	-	<b>(\$215,712)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 081 - September 2018 Emergency Board

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	503,174	-	-	-	503,174
<b>Total Services &amp; Supplies</b>	-	-	<b>\$503,174</b>	-	-	-	<b>\$503,174</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	503,174	-	-	-	503,174
<b>Total Expenditures</b>	-	-	<b>\$503,174</b>	-	-	-	<b>\$503,174</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(503,174)	-	-	-	(503,174)
<b>Total Ending Balance</b>	-	-	<b>(\$503,174)</b>	-	-	-	<b>(\$503,174)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	149,592	-	-	-	149,592
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	27,061	-	-	-	27,061
Social Security Taxes	-	-	11,444	-	-	-	11,444
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$223,400</b>	-	-	-	<b>\$223,400</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	223,400	-	-	-	223,400
<b>Total Expenditures</b>	-	-	<b>\$223,400</b>	-	-	-	<b>\$223,400</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(223,400)	-	-	-	(223,400)
<b>Total Ending Balance</b>	-	-	<b>(\$223,400)</b>	-	-	-	<b>(\$223,400)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(37,799)	-	-	-	(37,799)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(67,507)	-	-	-	(67,507)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$105,306)</b>	-	-	-	<b>(\$105,306)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(105,306)	-	-	-	(105,306)
<b>Total Expenditures</b>	-	-	<b>(\$105,306)</b>	-	-	-	<b>(\$105,306)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	105,306	-	-	-	105,306
<b>Total Ending Balance</b>	-	-	<b>\$105,306</b>	-	-	-	<b>\$105,306</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(30,425)	-	-	-	(30,425)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$30,425)</b>	-	-	-	<b>(\$30,425)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(30,425)	-	-	-	(30,425)
<b>Total Expenditures</b>	-	-	<b>(\$30,425)</b>	-	-	-	<b>(\$30,425)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	30,425	-	-	-	30,425
<b>Total Ending Balance</b>	-	-	<b>\$30,425</b>	-	-	-	<b>\$30,425</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 301 - Information Services Enhancement**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
IT Professional Services	-	-	2,500,000	-	-	-	2,500,000
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$2,500,000</b>	-	-	-	<b>\$2,500,000</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 301 - Information Services Enhancement

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Data Processing Hardware	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,500,000	-	-	-	2,500,000
<b>Total Expenditures</b>	-	-	<b>\$2,500,000</b>	-	-	-	<b>\$2,500,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,500,000)	-	-	-	(2,500,000)
<b>Total Ending Balance</b>	-	-	<b>(\$2,500,000)</b>	-	-	-	<b>(\$2,500,000)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE	-	-	-	-	-	-	-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 310 - Financial Services Staff Fulfillment**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	75,096	-	-	-	75,096
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	13,585	-	-	-	13,585
Social Security Taxes	-	-	5,745	-	-	-	5,745
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Mass Transit Tax	-	-	451	-	-	-	451
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$130,180</b>	-	-	-	<b>\$130,180</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	1,000	-	-	-	1,000
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	2,000	-	-	-	2,000
Data Processing	-	-	16,500	-	-	-	16,500
Facilities Rental and Taxes	-	-	17,368	-	-	-	17,368
Other Services and Supplies	-	-	1,000	-	-	-	1,000
IT Expendable Property	-	-	23,602	-	-	-	23,602
<b>Total Services &amp; Supplies</b>	-	-	<b>\$62,470</b>	-	-	-	<b>\$62,470</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	7,695	-	-	-	7,695
<b>Total Capital Outlay</b>	-	-	<b>\$7,695</b>	-	-	-	<b>\$7,695</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 310 - Financial Services Staff Fulfillment

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	200,345	-	-	-	200,345
<b>Total Expenditures</b>	-	-	<b>\$200,345</b>	-	-	-	<b>\$200,345</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(200,345)	-	-	-	(200,345)
<b>Total Ending Balance</b>	-	-	<b>(\$200,345)</b>	-	-	-	<b>(\$200,345)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 311 - Administration and Communication Outreach**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
IT Professional Services	-	-	57,610	-	-	-	57,610
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$57,610</b>	-	-	-	<b>\$57,610</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 311 - Administration and Communication Outreach

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	15,390	-	-	-	15,390
<b>Total Capital Outlay</b>	-	-	<b>\$15,390</b>	-	-	-	<b>\$15,390</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	73,000	-	-	-	73,000
<b>Total Expenditures</b>	-	-	<b>\$73,000</b>	-	-	-	<b>\$73,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(73,000)	-	-	-	(73,000)
<b>Total Ending Balance</b>	-	-	<b>(\$73,000)</b>	-	-	-	<b>(\$73,000)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE	-	-	-	-	-	-	-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	110,050	-	-	-	110,050
Mass Transit Tax	-	-	18,371	-	-	-	18,371
Vacancy Savings	-	-	39,864	-	-	-	39,864
<b>Total Personal Services</b>	-	-	<b>\$168,285</b>	-	-	-	<b>\$168,285</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	168,285	-	-	-	168,285
<b>Total Expenditures</b>	-	-	<b>\$168,285</b>	-	-	-	<b>\$168,285</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(168,285)	-	-	-	(168,285)
<b>Total Ending Balance</b>	-	-	<b>(\$168,285)</b>	-	-	-	<b>(\$168,285)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 021 - Phase - In

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Oregon Health Authority	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Tsfr To Administrative Svcs	-	-	-	-	-	-	-
Tsfr To Agriculture, Dept of	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	(19,000)	-	-	-	(19,000)
Office Expenses	-	-	(42,588)	-	-	-	(42,588)
Telecommunications	-	-	(5,917)	-	-	-	(5,917)
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	(1,000)	-	-	-	(1,000)
Facilities Maintenance	-	-	(679,500)	-	-	-	(679,500)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$748,005)</b>	-	-	-	<b>(\$748,005)</b>
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	(25,000)	-	-	-	(25,000)
<b>Total Capital Outlay</b>	-	-	<b>(\$25,000)</b>	-	-	-	<b>(\$25,000)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	(773,005)	-	-	-	(773,005)
<b>Total Expenditures</b>	-	-	<b>(\$773,005)</b>	-	-	-	<b>(\$773,005)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	773,005	-	-	-	773,005
<b>Total Ending Balance</b>	-	-	<b>\$773,005</b>	-	-	-	<b>\$773,005</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Recreational Marijuana Program**  
**Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-

**Services & Supplies**

Instate Travel	-	-	3,375	-	-	-	3,375
Out of State Travel	-	-	602	-	-	-	602
Employee Training	-	-	3,191	-	-	-	3,191
Office Expenses	-	-	7,124	-	-	-	7,124
Telecommunications	-	-	3,181	-	-	-	3,181
State Gov. Service Charges	-	-	85,268	-	-	-	85,268
Data Processing	-	-	3,800	-	-	-	3,800
Publicity and Publications	-	-	117	-	-	-	117
Professional Services	-	-	15,999	-	-	-	15,999
IT Professional Services	-	-	43,002	-	-	-	43,002
Attorney General	-	-	75,403	-	-	-	75,403
Employee Recruitment and Develop	-	-	3,645	-	-	-	3,645
Dues and Subscriptions	-	-	117	-	-	-	117
Facilities Rental and Taxes	-	-	11,144	-	-	-	11,144
Facilities Maintenance	-	-	34,296	-	-	-	34,296
Agency Program Related S and S	-	-	5,753	-	-	-	5,753
Other Services and Supplies	-	-	2,703	-	-	-	2,703
Expendable Prop 250 - 5000	-	-	3,040	-	-	-	3,040

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	112	-	-	-	112
<b>Total Services &amp; Supplies</b>	-	-	<b>\$301,872</b>	-	-	-	<b>\$301,872</b>
<b>Special Payments</b>							
Spc Pmt to Agriculture, Dept of	-	-	9,829	-	-	-	9,829
<b>Total Special Payments</b>	-	-	<b>\$9,829</b>	-	-	-	<b>\$9,829</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	311,701	-	-	-	311,701
<b>Total Expenditures</b>	-	-	<b>\$311,701</b>	-	-	-	<b>\$311,701</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(311,701)	-	-	-	(311,701)
<b>Total Ending Balance</b>	-	-	<b>(\$311,701)</b>	-	-	-	<b>(\$311,701)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	1,471,010	-	-	-	1,471,010
<b>Total Services &amp; Supplies</b>	-	-	<b>\$1,471,010</b>	-	-	-	<b>\$1,471,010</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,471,010	-	-	-	1,471,010
<b>Total Expenditures</b>	-	-	<b>\$1,471,010</b>	-	-	-	<b>\$1,471,010</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,471,010)	-	-	-	(1,471,010)
<b>Total Ending Balance</b>	-	-	<b>(\$1,471,010)</b>	-	-	-	<b>(\$1,471,010)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Tsfr To Agriculture, Dept of	-	-	(292,593)	-	-	-	(292,593)
<b>Total Transfers Out</b>	-	-	<b>(\$292,593)</b>	-	-	-	<b>(\$292,593)</b>
<b>Special Payments</b>							
Spc Pmt to Agriculture, Dept of	-	-	(268,493)	-	-	-	(268,493)
<b>Total Special Payments</b>	-	-	<b>(\$268,493)</b>	-	-	-	<b>(\$268,493)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(268,493)	-	-	-	(268,493)
<b>Total Expenditures</b>	-	-	<b>(\$268,493)</b>	-	-	-	<b>(\$268,493)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(24,100)	-	-	-	(24,100)
<b>Total Ending Balance</b>	-	-	<b>(\$24,100)</b>	-	-	-	<b>(\$24,100)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	(3,177,770)	-	-	-	(3,177,770)
<b>Total Revenues</b>	-	-	<b>(\$3,177,770)</b>	-	-	-	<b>(\$3,177,770)</b>
<b>Services &amp; Supplies</b>							
Data Processing	-	-	-	-	-	-	-
IT Professional Services	-	-	(425,884)	-	-	-	(425,884)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$425,884)</b>	-	-	-	<b>(\$425,884)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(425,884)	-	-	-	(425,884)
<b>Total Expenditures</b>	-	-	<b>(\$425,884)</b>	-	-	-	<b>(\$425,884)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,751,886)	-	-	-	(2,751,886)
<b>Total Ending Balance</b>	-	-	<b>(\$2,751,886)</b>	-	-	-	<b>(\$2,751,886)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(32,917)	-	-	-	(32,917)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(2,359)	-	-	-	(2,359)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$35,276)</b>	-	-	-	<b>(\$35,276)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(35,276)	-	-	-	(35,276)
<b>Total Expenditures</b>	-	-	<b>(\$35,276)</b>	-	-	-	<b>(\$35,276)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	35,276	-	-	-	35,276
<b>Total Ending Balance</b>	-	-	<b>\$35,276</b>	-	-	-	<b>\$35,276</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(26,763)	-	-	-	(26,763)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$26,763)</b>	-	-	-	<b>(\$26,763)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(26,763)	-	-	-	(26,763)
<b>Total Expenditures</b>	-	-	<b>(\$26,763)</b>	-	-	-	<b>(\$26,763)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	26,763	-	-	-	26,763
<b>Total Ending Balance</b>	-	-	<b>\$26,763</b>	-	-	-	<b>\$26,763</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	280,416	-	-	-	280,416
<b>Total Services &amp; Supplies</b>	-	-	<b>\$280,416</b>	-	-	-	<b>\$280,416</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	280,416	-	-	-	280,416
<b>Total Expenditures</b>	-	-	<b>\$280,416</b>	-	-	-	<b>\$280,416</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(280,416)	-	-	-	(280,416)
<b>Total Ending Balance</b>	-	-	<b>(\$280,416)</b>	-	-	-	<b>(\$280,416)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 209 - Regulatory Specialist Reclass

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	41,472	-	-	-	41,472
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	7,504	-	-	-	7,504
Social Security Taxes	-	-	3,172	-	-	-	3,172
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	1,440	-	-	-	1,440
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	53,588	-	-	-	53,588
<b>Total Expenditures</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(53,588)	-	-	-	(53,588)
<b>Total Ending Balance</b>	-	-	<b>(\$53,588)</b>	-	-	-	<b>(\$53,588)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 209 - Regulatory Specialist Reclass

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 301 - Information Services Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 408 - Marijuana Program Enhancement**

**Cross Reference Name: Recreational Marijuana Program**  
**Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	1,031,520	-	-	-	1,031,520
Empl. Rel. Bd. Assessments	-	-	549	-	-	-	549
Public Employees' Retire Cont	-	-	186,604	-	-	-	186,604
Social Security Taxes	-	-	78,909	-	-	-	78,909
Worker's Comp. Assess. (WCD)	-	-	522	-	-	-	522
Mass Transit Tax	-	-	6,187	-	-	-	6,187
Flexible Benefits	-	-	316,656	-	-	-	316,656
<b>Total Personal Services</b>	-	-	<b>\$1,620,947</b>	-	-	-	<b>\$1,620,947</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	24,000	-	-	-	24,000
Employee Training	-	-	50,696	-	-	-	50,696
Office Expenses	-	-	5,000	-	-	-	5,000
Telecommunications	-	-	52,480	-	-	-	52,480
Data Processing	-	-	9,500	-	-	-	9,500
Publicity and Publications	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	156,312	-	-	-	156,312
Agency Program Related S and S	-	-	21,504	-	-	-	21,504
Other Services and Supplies	-	-	5,000	-	-	-	5,000



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 408 - Marijuana Program Enhancement

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	20,403	-	-	-	20,403
<b>Total Services &amp; Supplies</b>	-	-	<b>\$344,895</b>	-	-	-	<b>\$344,895</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	69,255	-	-	-	69,255
Automotive and Aircraft	-	-	226,664	-	-	-	226,664
<b>Total Capital Outlay</b>	-	-	<b>\$295,919</b>	-	-	-	<b>\$295,919</b>
<b>Special Payments</b>							
Dist to Cities	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,261,761	-	-	-	2,261,761
<b>Total Expenditures</b>	-	-	<b>\$2,261,761</b>	-	-	-	<b>\$2,261,761</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,261,761)	-	-	-	(2,261,761)
<b>Total Ending Balance</b>	-	-	<b>(\$2,261,761)</b>	-	-	-	<b>(\$2,261,761)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 408 - Marijuana Program Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Positions</b>							
Total Positions							9
<b>Total Positions</b>	-	-	-	-	-	-	<b>9</b>
<b>Total FTE</b>							
Total FTE							9.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>9.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	5,204,951	-	-	-	5,204,951
<b>Total Services &amp; Supplies</b>	-	-	<b>\$5,204,951</b>	-	-	-	<b>\$5,204,951</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	5,204,951	-	-	-	5,204,951
<b>Total Expenditures</b>	-	-	<b>\$5,204,951</b>	-	-	-	<b>\$5,204,951</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(5,204,951)	-	-	-	(5,204,951)
<b>Total Ending Balance</b>	-	-	<b>(\$5,204,951)</b>	-	-	-	<b>(\$5,204,951)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	3,566,143	-	-	-	3,566,143
<b>Total Revenues</b>	-	-	<b>\$3,566,143</b>	-	-	-	<b>\$3,566,143</b>
<b>Services &amp; Supplies</b>							
Professional Services	-	-	8,479,481	-	-	-	8,479,481
<b>Total Services &amp; Supplies</b>	-	-	<b>\$8,479,481</b>	-	-	-	<b>\$8,479,481</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	8,479,481	-	-	-	8,479,481
<b>Total Expenditures</b>	-	-	<b>\$8,479,481</b>	-	-	-	<b>\$8,479,481</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(4,913,338)	-	-	-	(4,913,338)
<b>Total Ending Balance</b>	-	-	<b>(\$4,913,338)</b>	-	-	-	<b>(\$4,913,338)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 112 - Move Agency Bank Card Costs

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	7,350,000	-	-	-	7,350,000
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$7,350,000</b>	-	-	-	<b>\$7,350,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	7,350,000	-	-	-	7,350,000
<b>Total Expenditures</b>	-	-	<b>\$7,350,000</b>	-	-	-	<b>\$7,350,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Ending Balance</b>	-	-	<b>(\$7,350,000)</b>	-	-	-	<b>(\$7,350,000)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 113 - Increase Licensee Comp Rates

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 114 - Separate Distillery Agent Compensation

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	112,102	-	-	-	112,102
Mass Transit Tax	-	-	9,508	-	-	-	9,508
Vacancy Savings	-	-	(30,179)	-	-	-	(30,179)
<b>Total Personal Services</b>	-	-	<b>\$91,431</b>	-	-	-	<b>\$91,431</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	91,431	-	-	-	91,431
<b>Total Expenditures</b>	-	-	<b>\$91,431</b>	-	-	-	<b>\$91,431</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(91,431)	-	-	-	(91,431)
<b>Total Ending Balance</b>	-	-	<b>(\$91,431)</b>	-	-	-	<b>(\$91,431)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
Tsfr From Revenue, Dept of	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(6,000)	-	-	-	(6,000)
Employee Training	-	-	(144,690)	-	-	-	(144,690)
Office Expenses	-	-	(170,706)	-	-	-	(170,706)
Telecommunications	-	-	(12,930)	-	-	-	(12,930)
IT Professional Services	-	-	(400,000)	-	-	-	(400,000)
Employee Recruitment and Develop	-	-	(3,200)	-	-	-	(3,200)
Agency Program Related S and S	-	-	(99,572)	-	-	-	(99,572)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$837,098)</b>	-	-	-	<b>(\$837,098)</b>
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	(413,000)	-	-	-	(413,000)
<b>Total Capital Outlay</b>	-	-	<b>(\$413,000)</b>	-	-	-	<b>(\$413,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,250,098)	-	-	-	(1,250,098)
<b>Total Expenditures</b>	-	-	<b>(\$1,250,098)</b>	-	-	-	<b>(\$1,250,098)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	1,250,098	-	-	-	1,250,098
<b>Total Ending Balance</b>	-	-	<b>\$1,250,098</b>	-	-	-	<b>\$1,250,098</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,773	-	-	-	1,773
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	874	-	-	-	874
Telecommunications	-	-	494	-	-	-	494
State Gov. Service Charges	-	-	58,404	-	-	-	58,404
Data Processing	-	-	43,375	-	-	-	43,375
Professional Services	-	-	574	-	-	-	574
Employee Recruitment and Develop	-	-	53	-	-	-	53
Facilities Rental and Taxes	-	-	5,625	-	-	-	5,625
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	1,077	-	-	-	1,077
<b>Total Services &amp; Supplies</b>	-	-	<b>\$112,249</b>	-	-	-	<b>\$112,249</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	112,249	-	-	-	112,249
<b>Total Expenditures</b>	-	-	<b>\$112,249</b>	-	-	-	<b>\$112,249</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(112,249)	-	-	-	(112,249)
<b>Total Ending Balance</b>	-	-	<b>(\$112,249)</b>	-	-	-	<b>(\$112,249)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Data Processing	-	-	1,115,520	-	-	-	1,115,520
<b>Total Services &amp; Supplies</b>	-	-	<b>\$1,115,520</b>	-	-	-	<b>\$1,115,520</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,115,520	-	-	-	1,115,520
<b>Total Expenditures</b>	-	-	<b>\$1,115,520</b>	-	-	-	<b>\$1,115,520</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,115,520)	-	-	-	(1,115,520)
<b>Total Ending Balance</b>	-	-	<b>(\$1,115,520)</b>	-	-	-	<b>(\$1,115,520)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	(888,082)	-	-	-	(888,082)
Transfer In - Intrafund	-	-	(125,836)	-	-	-	(125,836)
<b>Total Revenues</b>	-	-	<b>(\$1,013,918)</b>	-	-	-	<b>(\$1,013,918)</b>
<b>Services &amp; Supplies</b>							
Data Processing	-	-	(1,344,000)	-	-	-	(1,344,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$1,344,000)</b>	-	-	-	<b>(\$1,344,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,344,000)	-	-	-	(1,344,000)
<b>Total Expenditures</b>	-	-	<b>(\$1,344,000)</b>	-	-	-	<b>(\$1,344,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	330,082	-	-	-	330,082
<b>Total Ending Balance</b>	-	-	<b>\$330,082</b>	-	-	-	<b>\$330,082</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(12,835)	-	-	-	(12,835)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(917)	-	-	-	(917)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$13,752)</b>	-	-	-	<b>(\$13,752)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(13,752)	-	-	-	(13,752)
<b>Total Expenditures</b>	-	-	<b>(\$13,752)</b>	-	-	-	<b>(\$13,752)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	13,752	-	-	-	13,752
<b>Total Ending Balance</b>	-	-	<b>\$13,752</b>	-	-	-	<b>\$13,752</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	195,072	-	-	-	195,072
<b>Total Services &amp; Supplies</b>	-	-	<b>\$195,072</b>	-	-	-	<b>\$195,072</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	195,072	-	-	-	195,072
<b>Total Expenditures</b>	-	-	<b>\$195,072</b>	-	-	-	<b>\$195,072</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(195,072)	-	-	-	(195,072)
<b>Total Ending Balance</b>	-	-	<b>(\$195,072)</b>	-	-	-	<b>(\$195,072)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 304 - Distilled Spirits Shipping Capacity & Svcs

Cross Reference Name: Capital Improvements  
 Cross Reference Number: 84500-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Building Structures	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Agency-Wide Consolidation  
Cross Reference Number: 84500-990-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Liquor Sales	-	-	41,423,286	-	-	-	41,423,286
<b>Total Revenues</b>	-	-	<b>\$41,423,286</b>	-	-	-	<b>\$41,423,286</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	(3,566,143)	-	-	-	(3,566,143)
Transfer to Other	-	-	(7,571,429)	-	-	-	(7,571,429)
Transfer to General Fund	-	-	(21,200,000)	-	-	-	(21,200,000)
Transfer to Counties	-	-	(3,785,714)	-	-	-	(3,785,714)
Tsfr To Administrative Svcs	-	-	(5,300,000)	-	-	-	(5,300,000)
<b>Total Transfers Out</b>	-	-	<b>(\$41,423,286)</b>	-	-	-	<b>(\$41,423,286)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:001-00-00 Distilled Spirits Program

PACKAGE: 102 - Distilled Spirits Shipping Cap

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2000074	MESNZ7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	7,208.00		172,992 79,831			172,992 79,831
3000075	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000077	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000079	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000080	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000081	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000082	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000083	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000088	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000123	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000124	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
TOTAL PICS SALARY										850,752			850,752
TOTAL PICS OPE										607,319			607,319
TOTAL PICS PERSONAL SERVICES =				11	11.00	264.00				1,458,071			1,458,071

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 206 - Licensing Staff Fulfillment

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4500125	AL	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,403.00		81,672 56,325			81,672 56,325
4500126	MMS	X7002	AP PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	02	4,666.00		111,984 64,128			111,984 64,128
4500127	AL	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4500178	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	02	5,937.00		142,488 71,979			142,488 71,979
TOTAL PICS SALARY										449,520			449,520
TOTAL PICS OPE										256,918			256,918
TOTAL PICS PERSONAL SERVICES =				4	4.00	96.00				706,438			706,438

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 207 - Public Safety Staff Fulfillmen

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700131	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700132	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
TOTAL PICS SALARY										226,752			226,752
TOTAL PICS OPE										128,972			128,972
TOTAL PICS PERSONAL SERVICES =				2	2.00	48.00				355,724			355,724



REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700035	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700035	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700036	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700036	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700040	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700040	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700042	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	08	5,706.00		136,944- 70,552-			136,944- 70,552-
4700042	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	06	5,706.00		136,944 70,552			136,944 70,552
4700043	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700043	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700045	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700045	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700048	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700048	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700049	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700049	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700072	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700072	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700076	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700076	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700078	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700078	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700089	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
4700089	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700520	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	08	5,706.00		136,944- 70,552-			136,944- 70,552-
4700520	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	06	5,706.00		136,944 70,552			136,944 70,552

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700522	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700522	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700526	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700526	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700527	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700527	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700529	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700529	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700530	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700530	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700544	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700544	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700545	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700545	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700547	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700547	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700550	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700550	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700551	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700551	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700552	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700552	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700556	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	08	5,706.00		136,944- 70,552-			136,944- 70,552-
4700556	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	06	5,706.00		136,944 70,552			136,944 70,552
4700585	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
4700585	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700627	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700627	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700629	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700629	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700652	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
4700652	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700653	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700653	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700752	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
4700752	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352
4700876	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700876	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700877	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700877	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700878	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-
4700878	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700879	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
4700879	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352
4700903	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700903	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700904	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
4700904	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700905	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700905	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
TOTAL PICS SALARY										41,472			41,472
TOTAL PICS OPE										10,676			10,676
TOTAL PICS PERSONAL SERVICES =				---	-----	-----			-----	-----	-----	-----	-----
					.00	.00				52,148			52,148

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 Administration and Support

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1600179	MMN X5618 AP	INTERNAL AUDITOR 3	1	1.00	24.00	02	6,233.00		149,592			149,592
									73,808			73,808
TOTAL PICS SALARY									149,592			149,592
TOTAL PICS OPE										73,808		73,808
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00				223,400			223,400

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 Administration and Support

PACKAGE: 310 - Financial Services Staff Fulfi

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2500147	AL	C0211	AP ACCOUNTING TECHNICIAN 2	1	1.00	24.00	02	3,129.00		75,096			75,096
										54,633			54,633
TOTAL PICS SALARY										75,096			75,096
TOTAL PICS OPE										54,633			54,633
TOTAL PICS PERSONAL SERVICES =				1	1.00	24.00				129,729			129,729



REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8000050	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-
8000050	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8000452	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
8000452	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
8000453	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
8000453	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
8000454	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000454	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000455	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000455	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000456	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000456	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000457	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8000457	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
8000458	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
8000458	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
8000471	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
8000471	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
8000472	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000472	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000473	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-
8000473	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8000474	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8000474	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8500106	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500106	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8500107	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500107	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500108	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500108	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500109	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500109	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500110	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
8500110	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352
8500111	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500111	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500112	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500112	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500113	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8500113	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
8500114	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8500114	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8500115	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8500115	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8500116	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8500116	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
TOTAL PICS SALARY										41,472			41,472
TOTAL PICS OPE										10,676			10,676
TOTAL PICS PERSONAL SERVICES =				---	-----	-----		-----	-----	-----	-----	-----	-----
					.00	.00				52,148			52,148

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 408 - Marijuana Program Enhancement

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8700133	AL	C5248	AP COMPLIANCE SPECIALIST 3	1	1.00	24.00	02	5,188.00		124,512 67,352			124,512 67,352
8700134	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700135	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700136	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700137	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700138	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700139	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700140	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700141	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
TOTAL PICS SALARY										1,031,520			1,031,520
TOTAL PICS OPE										583,240			583,240
TOTAL PICS PERSONAL SERVICES =				9	9.00	216.00				1,614,760			1,614,760

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Oregon Liquor Control Comm  
2019-21 Biennium**

**Agency Number: 84500**

**Cross Reference Number: 84500-000-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Privilege Taxes	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
Business Lic and Fees	27,202,830	30,690,000	30,690,000	51,288,255	55,856,806	-
Charges for Services	-	6,000	6,000	6,000	6,000	-
Fines and Forfeitures	-	1,292,000	1,292,000	831,786	831,786	-
Sales Income	907,718	36,226,000	36,226,000	784,000	784,000	-
Liquor Sales	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
Liquor Cost of Goods Sold	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
Cost of Goods Sold	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
Other Revenues	39	25,000	25,000	7,000,025,000	-	-
Transfer In - Intrafund	174,379,200	187,985,734	190,023,506	231,382,529	213,813,437	-
Transfer In - Indirect Cost	-	3,926,427	3,926,427	6,472,203	6,472,202	-
Tsfr From Revenue, Dept of	5,492,950	9,300,000	10,800,000	7,000,000	7,000,000	-
Transfer Out - Intrafund	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
Transfer Out - Indirect Cost	-	(3,926,427)	(3,926,427)	(6,472,203)	(6,472,202)	-
Transfer to Other	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
Transfer to General Fund	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
Transfer to Cities	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
Transfer to Counties	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
Tsfr To Administrative Svcs	(57,887,974)	(73,111,058)	(73,155,233)	(69,520,080)	(81,542,727)	-
Tsfr To Oregon Health Authority	(22,219,688)	(18,697,500)	(18,748,622)	(20,253,141)	(19,826,324)	-
Tsfr To Agriculture, Dept of	(212,641)	-	-	(292,593)	(292,593)	-
<b>Total Other Funds</b>	<b>\$186,085,454</b>	<b>\$224,438,588</b>	<b>\$225,843,291</b>	<b>\$7,192,583,162</b>	<b>\$255,291,923</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-001-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	28,292,146	25,681,292	26,028,759	29,226,560	23,293,627	-
<b>Total Other Funds</b>	<b>\$28,292,146</b>	<b>\$25,681,292</b>	<b>\$26,028,759</b>	<b>\$29,226,560</b>	<b>\$23,293,627</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-002-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	-	-	-	9,250,403	9,172,403	-
Other Revenues	39	-	-	-	-	-
Transfer In - Intrafund	19,069,655	21,507,858	22,138,265	26,667,517	25,590,281	-
Transfer In - Indirect Cost	-	1,052,531	1,052,531	1,683,716	1,683,716	-
<b>Total Other Funds</b>	<b>\$19,069,694</b>	<b>\$22,560,389</b>	<b>\$23,190,796</b>	<b>\$37,601,636</b>	<b>\$36,446,400</b>	-



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-003-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	16,475,153	16,641,226	17,701,124	26,018,307	19,739,739	-
Transfer In - Indirect Cost	-	2,873,896	2,873,896	4,788,487	4,788,486	-
<b>Total Other Funds</b>	<b>\$16,475,153</b>	<b>\$19,515,122</b>	<b>\$20,575,020</b>	<b>\$30,806,794</b>	<b>\$24,528,225</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-004-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	7,925,905	19,300,000	19,300,000	28,637,770	25,000,000	-
Tsfr From Revenue, Dept of	5,492,950	-	-	-	-	-
Transfer Out - Indirect Cost	-	(3,926,427)	(3,926,427)	(4,671,785)	(4,671,784)	-
Tsfr To Administrative Svcs	-	-	(44,175)	-	-	-
Tsfr To Oregon Health Authority	-	-	(51,122)	(169,324)	(169,324)	-
Tsfr To Agriculture, Dept of	(212,641)	-	-	(292,593)	(292,593)	-
<b>Total Other Funds</b>	<b>\$13,206,214</b>	<b>\$15,373,573</b>	<b>\$15,278,276</b>	<b>\$23,504,068</b>	<b>\$19,866,299</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-005-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	105,588,568	123,927,415	123,927,415	142,882,366	144,961,847	-
<b>Total Other Funds</b>	<b>\$105,588,568</b>	<b>\$123,927,415</b>	<b>\$123,927,415</b>	<b>\$142,882,366</b>	<b>\$144,961,847</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-006-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	-	-	-	1,656,082	768,000	-
Transfer In - Intrafund	-	-	-	125,836	-	-
Tsfr From Revenue, Dept of	-	9,300,000	9,300,000	7,000,000	7,000,000	-
Transfer Out - Indirect Cost	-	-	-	(1,800,418)	(1,800,418)	-
<b>Total Other Funds</b>	-	<b>\$9,300,000</b>	<b>\$9,300,000</b>	<b>\$6,981,500</b>	<b>\$5,967,582</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-088-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	4,953,678	227,943	227,943	6,461,943	227,943	-
<b>Total Other Funds</b>	<b>\$4,953,678</b>	<b>\$227,943</b>	<b>\$227,943</b>	<b>\$6,461,943</b>	<b>\$227,943</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500  
Cross Reference Number: 84500-990-00-00-00000

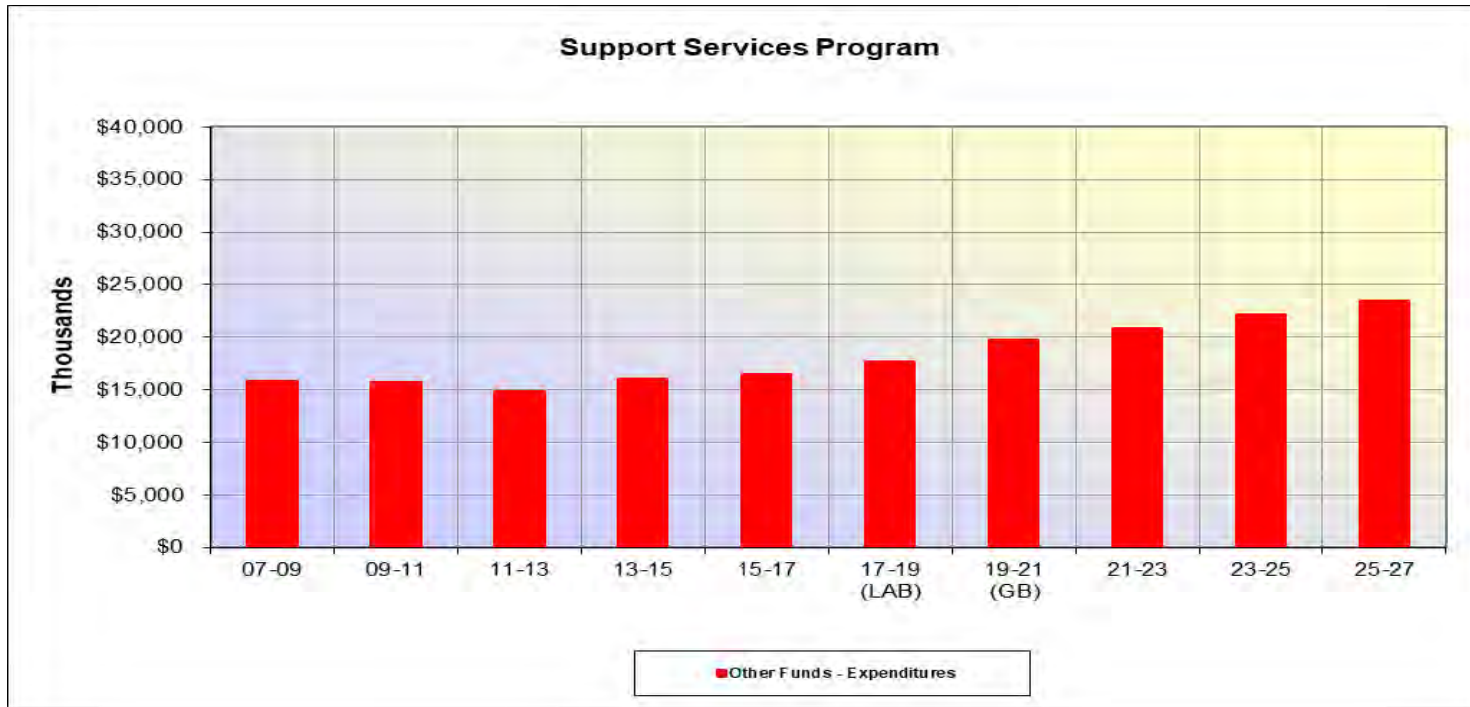
<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Privilege Taxes	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
Business Lic and Fees	19,276,925	11,390,000	11,390,000	11,744,000	20,916,403	-
Charges for Services	-	6,000	6,000	6,000	6,000	-
Fines and Forfeitures	-	1,292,000	1,292,000	831,786	831,786	-
Sales Income	907,718	36,226,000	36,226,000	784,000	784,000	-
Liquor Sales	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
Liquor Cost of Goods Sold	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
Cost of Goods Sold	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
Other Revenues	-	25,000	25,000	7,000,025,000	-	-
Tsfr From Revenue, Dept of	-	-	1,500,000	-	-	-
Transfer Out - Intrafund	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
Transfer to Other	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
Transfer to General Fund	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
Transfer to Cities	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
Transfer to Counties	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
Tsfr To Administrative Svcs	(57,887,974)	(73,111,058)	(73,111,058)	(69,520,080)	(81,542,727)	-
Tsfr To Oregon Health Authority	(22,219,688)	(18,697,500)	(18,697,500)	(20,083,817)	(19,657,000)	-
<b>Total Other Funds</b>	<b>(\$1,499,999)</b>	<b>\$7,852,854</b>	<b>\$7,315,082</b>	<b>\$6,915,118,295</b>	<b>-</b>	<b>-</b>

# BUDGET NARRATIVE

## OLCC - ADMINISTRATION AND SUPPORT SERVICES PROGRAM - 003 2019-21 BUDGET

### PROGRAM UNIT EXECUTIVE SUMMARY

- A. **PRIMARY OUTCOME AREA**                      Economy and Jobs
- B. **PROGRAM CONTACT**                      Will Higlin, OLCC Deputy Director, 503-872-5224
- C. **FUNDS BUDGET AND PERFORMANCE**



The bars on the graph show historical and projected total expenditures for the support services program.

# BUDGET NARRATIVE

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## D. PROGRAM OVERVIEW

The Administration and Support Services Program provides the infrastructure for the agency to fulfill liquor commissioners' policy direction and for OLCC programs to provide services to customers and stakeholders. It provides a means to communicate and collaborate with external stakeholders; the internal structure to ensure accountability and stewardship, and provide the tools and supplies for an efficient and safe workplace.

## E. PROGRAM FUNDING

The Governor's Budget is \$24,528,225 Other Funds limitation for the 2019-21 biennium for this program, with 70 positions and 70.00 FTEs.

## F. PROGRAM DESCRIPTION

Functions include setting and implementing policy; providing public information; communicating with internal and external stakeholders; building relationships with partners; providing fiscal accountability and recordkeeping; administering privilege tax collection; providing information technology; training staff; providing labor relations; purchasing commodities; controlling personal property; leasing buildings and equipment; managing its motor pool; maintaining the physical plant and buildings; and providing mailroom services, central supplies and printing coordination.

## G. PROGRAM JUSTIFICATION AND LINK TO 10-YEAR OUTCOME

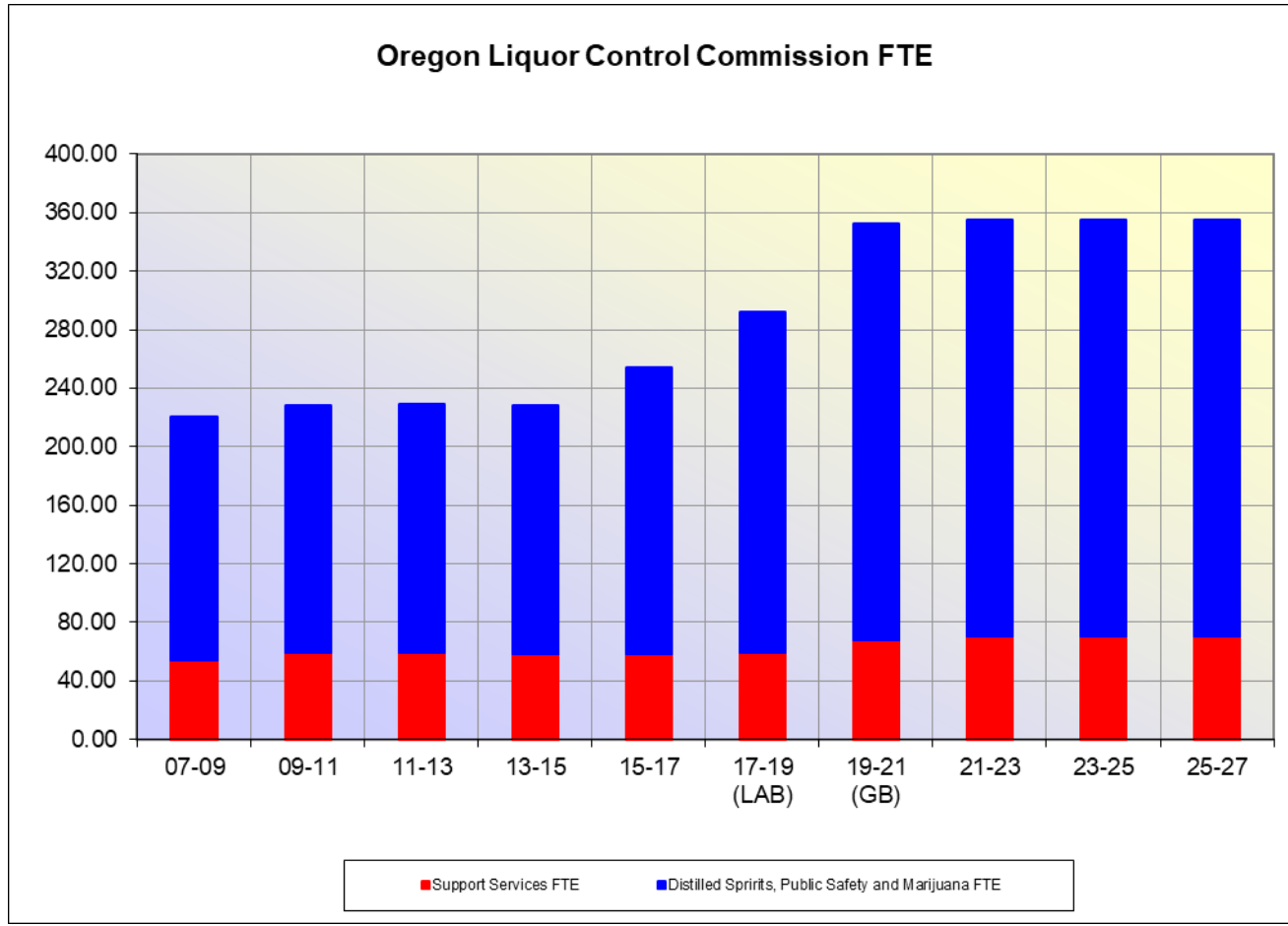
The Administration and Support Services Program enables the agency's Distilled Spirits, Marijuana, Public Safety Services, and OMMP Tracking programs, and its Store Improvement and Capital Improvement funds to meet projected 10-year revenue outcomes, growing from revenue of \$1.24 billion in 2015-17 to projected revenue of \$1.53 billion in 2019-21 (gross revenue including marijuana fees) and to implement licensing and compliance programs for the - recreational marijuana program including hemp and the OMMP program. These programs and funds contribute to the following strategies (see other program unit executive summaries for more details):

- Build agency infrastructure to match how the agency works today
- Preserve and build state revenue
- Enhance livable communities through regulation, licensing and enforcement/compliance



# BUDGET NARRATIVE

## H. PROGRAM PERFORMANCE



The bars on the graph show historical and projected FTE for the support services program and the distilled spirits, public safety and marijuana programs.

# BUDGET NARRATIVE

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## I. ENABLING LEGISLATION/PROGRAM AUTHORIZATION

The OLCC administers Oregon’s Liquor Control Act and regulates recreational licensing and compliance for cannabis. The OLCC’s authority is derived from Oregon Revised Statutes Chapters 471, Alcoholic Liquor Generally; 473, Wine Cider and Malt Beverage Privilege Tax; 474, Trade Practices Related to Malt Beverages; 459A.700 to 74, Beverages Containers; the Bottle Bill; 475B, Cannabis Regulation; and Administrative Rules Chapter 845.

## J. FUNDING STREAMS

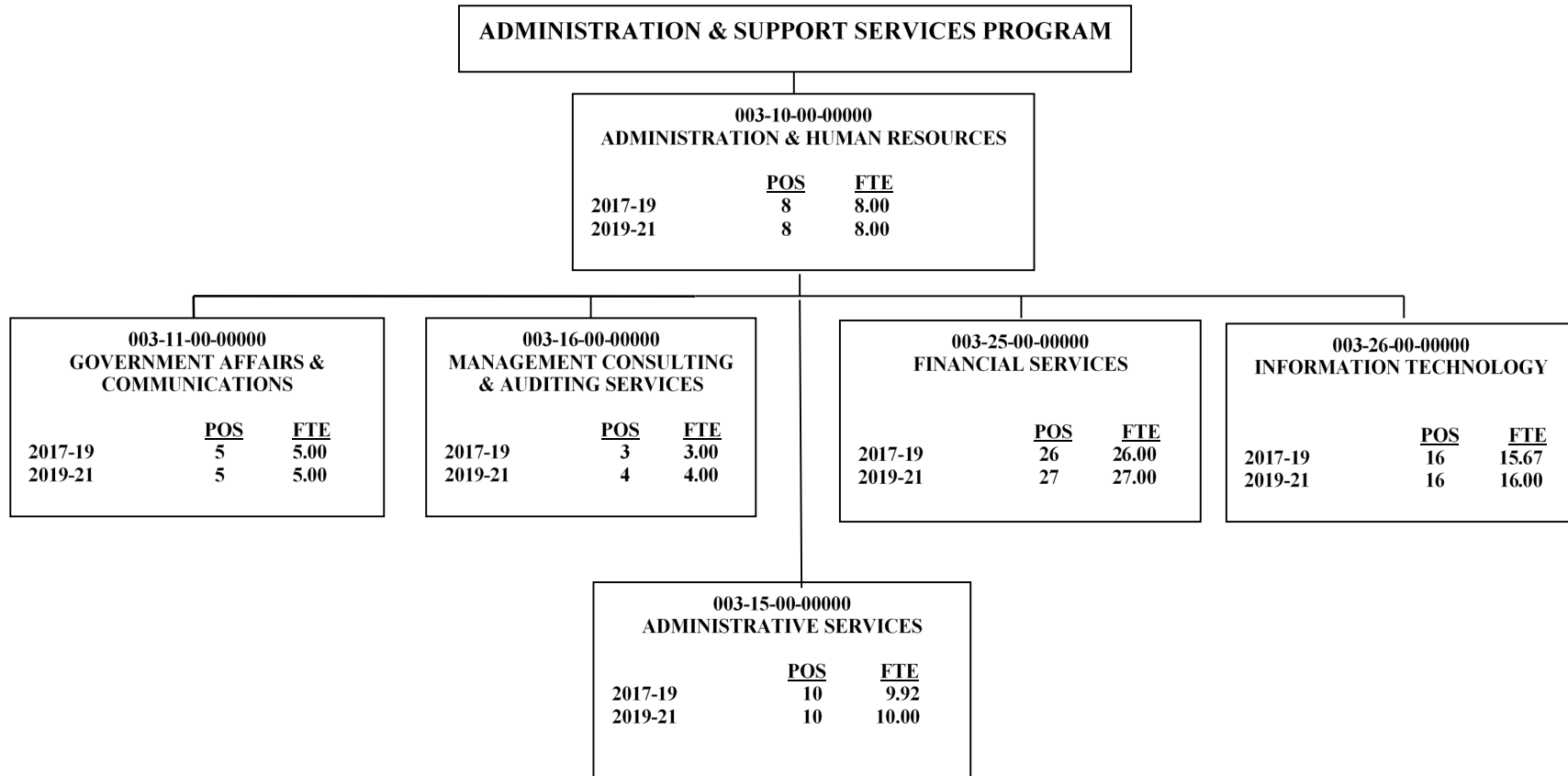
All OLCC alcoholic beverage programs are funded by OLCC-generated revenue. All revenue received by the OLCC is classified as “Other Funds.” Revenues come from liquor sales, license fees and fines, server education fees, taxes on malt beverages and wines (Privilege Tax) and miscellaneous income. ORS 471.805 directs the OLCC to distribute available moneys to the state General Fund, cities, counties, and Mental Health. OLCC’s marijuana program is funded by marijuana license fees and fines. Marijuana taxes are collected and distributed through the Department of Revenue. OLCC’s OMMP Program is funded with marijuana tax proceeds.

## K. SIGNIFICANT PROPOSED PROGRAM CHANGES FROM 2017-19

The 2019-21 Governor’s Budget moves the Administrative Policy and Process Services Division (sub-program 55) from the Administration and Support Services Program - 003 to the Public Safety Services Program - 002.

# BUDGET NARRATIVE

## OLCC - ADMINISTRATION AND SUPPORT SERVICES PROGRAM (003) 2019-21 BUDGET Organization Chart



# BUDGET NARRATIVE

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## OLCC - ADMINISTRATION & SUPPORT SERVICES PROGRAM SUMMARY - PROGRAM 003 2019-21 Budget

### A. PURPOSE, ACTIVITIES & ISSUES

In 2017-19, the Administrative and Support Services Program supported a successful mission expansion to aid in the implementation of the recreational marijuana and compliance programs. The addition of marijuana licensing and compliance to the agency's portfolio in 2015 subsequent legislative changes in 2015, 2016, 2017, and 2018 continues to require new policies and rules, new procedures, hiring of additional support staff and adjustments in duties. Assisting in the implementation of the marijuana program as well as integrating the marijuana program into the agency's work requires significant effort. The workload of every department increased – from the development of rules, to procurement of computers; from recruiting and interviewing staff to analyzing data; from organizing informational meetings and materials for new licensees to tracking budgets and aligning new information systems. An emphasis on internal and external communication is key to the success of every department in this endeavor.

#### *Purpose*

The Administration and Support Services Program provides the infrastructure for the agency to fulfill liquor commissioners' policy direction and for OLCC programs to provide services to customers and stakeholders. It provides a means to communicate and collaborate with external stakeholders; the internal structure to ensure accountability and stewardship, and provide the tools and supplies for an efficient and safe workplace. Functions include setting and implementing policy; providing public information; communicating with internal and external stakeholders; building relationships with partners; providing fiscal accountability and recordkeeping; administering privilege tax collection; adjudicating enforcement activities; providing information technology; training staff; providing labor relations; purchasing commodities; controlling personal property; leasing buildings and equipment; managing its motor pool; maintaining the physical plant and buildings; and providing mailroom services, central supplies and printing coordination.

#### *Activities*

As the third largest state revenue producer after income tax and lottery, the program provides leadership and infrastructure to support economic development in the state while providing for the responsible sale and service of alcoholic beverages and the licensing of recreational marijuana businesses. ORS 471.030 directs the Liquor Control Act to be implemented in the context of encouraging the development of all Oregon industry. This includes modernizing the retail alcoholic beverage system; developing a

# BUDGET NARRATIVE

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comprehensive system of licensing recreational marijuana; streamlining and prioritizing public safety functions and workloads; and using affordable modern technology to optimize the OLCC's ability to regulate, distribute, and generate stable revenue for all Oregonians. With an annual alcohol sales growth OLCC is on track to transfer record levels of revenue to cities, counties and the state General Fund. The tax revenue produced by recreational marijuana licensees is collected and distributed by the Oregon Department of Revenue. The OLCC funds the recreational marijuana program solely through license fees and fines.

## *Issues*

A major issue during the 2015-17 and the 2017-19 biennium was growing agency services to meet the expanded mission for the agency; OLCC leadership and staff continues to adapt in order to develop systems, processes, and rules to implement the recreational marijuana statutes along with multiple legislative changes in 2015, 2016, 2017, and 2018. At the same time the agency remains focused on improving and expanding distribution processes and retail opportunities to sell alcoholic beverages throughout Oregon. The Commission and the agency management team is committed to maintaining an efficient and responsive organization, supporting Oregonians through the active development of new policy approaches, prioritizing improved communication across all areas of activity, and taking action to implement identified business investments to improve service and efficiency. This work is accomplished while maintaining a strong focus on the overriding priority of the OLCC to keep customers and the community safe. The OLCC is looking to strengthen the tools and communication it can apply at the local level to work with communities to ensure citizen safety and prevent alcohol and marijuana related problems while maintaining an unwavering focus on preventing alcohol and marijuana sales to minors.

Over the last two decades, Oregon's population and its hospitality and tourism industries has resulted in a growing distilled spirits market, more liquor licenses, and greater demands on OLCC programs. With the addition of the marijuana program and the OMMP and hemp tracking programs, the focus on retail expansion, and an aging IT infrastructure, OLCC's administrative duties have expanded exponentially. Since the passage of Measure 91 legalizing marijuana, OLCC staff has grown from 230 employees to 328 and is likely to grow more. Of the 304 current positions prior to the 2018 session, 94 employees were new to the agency and 81 moved to a new position within the agency. New license types, new license privileges for alcohol and marijuana, new software, and new processes and procedures has necessitated the need for policy development, IT oversight and continual training and materials for external stakeholders and employees. These needs will continue throughout the 2019-21 biennium. The agency regulates 1,986 marijuana licenses, 31,000 marijuana worker permittees, 14,085 liquor licenses, 9,500 special event licenses, 3,846 out of state certificate holders and 165,000 alcohol service permittees. New rules and procedures continue to be developed, vetted, revised and implemented, and adapting IT systems to meet the agency's current needs have added significant responsibilities to existing and new staff. Implementing and communicating these changes have been hampered by the lack of a functioning employee intranet. The development of the Support Services Program continues to streamline processes in order meet increasing workloads while bearing its share of State reduction in staff and dollars. The agency budget calls for paced investments to meet demand for future services.

# BUDGET NARRATIVE

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For 2019-21, the program proposes policy option packages to accomplish what the CSL budget cannot – to meet the stakeholders’ expectations for efficient and effective services including online services and updated infrastructure – both physical and information technology – that is modern and functional.

This division is responsible for the outcomes of: facilitating and making decisions that support all other divisions’ work to produce growing, stable revenue, and activities that provide for customer convenience and citizen safety through the OLCC regulatory processes of licensing and compliance.

The following policy option packages in each of the structural components of the program are designed to meet the challenges and new work associated with growth in alcohol licensees and the expanded mission for the agency.

***The structural components of the program are:***

***Administration Division, including Human Resources (subprogram 10)*** provides leadership in coordinating the development and articulation of the mission, vision and strategic goals for the agency, and implementing policy as set by the liquor commissioners. The administration division’s key strategy to fulfilling the agency’s role in economic development and public safety is to support current personnel’s productivity through investment in technology infrastructure and training. The OLCC’s seven part-time citizen liquor commissioners are the ultimate decision makers and serve as the OLCC’s policy setters for budget, regulation, appointment of liquor agents, oversight of the marijuana program, and contested cases. This division ensures that the overall policy direction set by the board of commissioners, the Legislature and the Governor is carried out. The executive director sets the tone and the climate to achieve the OLCC’s goals and objectives and leads the executive team. The division also spearheads creating and strengthening partnerships with stakeholders – explaining agency needs, policies and processes within state government, and to stakeholders, and the public primary Administration Division functions are: strategic planning, policy and organizational development, guidance, assistance and support to the OLCC's program units – Distilled Spirits, Public Safety Services, Marijuana Program, Support Services, and the newly formed Medical Marijuana Program - OMMP Tracking.

This division is responsible for the outcomes of: meeting the OLCC’s overall mission of supporting businesses, public safety, and community livability with accountability to the citizens of Oregon through management of an effective and productive workforce. The 2019-21 agency budget requested funding in Policy Option Package 311 “Administration and Communication Outreach – Sr. Policy Advisor and Digital Infrastructure” for one senior policy advisor to evolve rules for complex policy and regulatory discussions related to the changing alcohol, marijuana, medical marijuana, hemp and bottle bill regulations. The person in this position will work directly with key agency staff, industry, and customer partners to shape options for alcohol and marijuana policy.

# BUDGET NARRATIVE

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As the agency’s policy expert, this person will report at the Director level of the OLCC and service the response to policy requests from the director, commission, Governor’s Office and Legislature across all areas of agency responsibility. This request is not included in the Governor’s budget request.

***Government Affairs and Communications Division*** (*subprogram 11*) is the central communication link between the agency and its external stakeholders, the media and the general public. It is responsible for internal and external agency communications, legislative coordination, media relations, and print and electronic materials.

This division is responsible for the outcomes of: providing Oregonians with timely information about the activities, products, services, and public meetings of the OLCC with transparency and clarity.

The 2019-21 agency budget requested funding in Policy Option Package 311 “Administration and Communication Outreach - Sr. Policy Advisor and Digital Infrastructure” for consulting services to build an agency intranet, one public affairs specialist to manage the agency intranet and assist in the management of the agency’s internet as well as the required transition to the DAS required updated format in 2020. In addition the agency budget requested consulting funds for alcohol stakeholder education and communication. This request is not included in the Governor’s budget request. A request for funding marijuana stakeholder education and outreach is included in Policy Option Package 408 found in the Public Safety Services Program – 002.

## ***Management and Administrative Services***

The ***Administrative Services Division*** (*subprogram 15*) provides internal services including commodity purchasing and contracting, property control, **motor pool** (*subprogram 75*), physical plant maintenance, grounds/building maintenance, mail/**supply services** (*subprogram 60*), and administers the separate limitation fund for the **Capital Improvements Program** (*program 88*).

This division is responsible for the outcomes of: providing citizens cost effective services; providing stewardship for state owned assets; and ensuring the economy and equity of procurement processes.

# BUDGET NARRATIVE

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**Management Consulting and Audit Services Division** (subprogram 16) ensures OLCC's sound stewardship of the state's resources and enables OLCC's Distilled Spirits, Marijuana Program, Public Safety Services, and the rest of the Support Services programs to perform their functions effectively and optimally. The division's services provide quality control and enable the OLCC to meet highest standards in performance. Division staff ensures maintenance and support for the OLCC's functions and offices statewide. Its internal consulting services include performance measurement, statistical analysis, RFP development, research, and economic, sales and revenue forecasting services.

This division is responsible for the outcomes of: providing accountability for program operations; facilitating data-based performance standards and decision making; and, calculating predictive forecasts for revenue sources that allow the agency to meet its obligations for providing steady and growing revenue.

**Financial Services Division** (subprogram 25) provides fiscal accountability and stewardship of assets for the OLCC. In accordance with generally accepted accounting principles (GAAP), the division provides financial services, ensures OLCC-wide accountability, and maintains financial records in support of the OLCC's mission. Financial Services ensures appropriate oversight and review of the fiduciary role of the independent liquor agents' activities by providing an external audit function over liquor receipts. The division also is responsible for the collection and recording of privilege taxes due from licensees of the OLCC. Financial Services implements internal control policies to accurately record and report financial transactions. The workload of this division continues to increase due to distillery agent expansion, retail expansion, ageing liquor auditing equipment and software, and marijuana implementation.

This division is responsible for the outcomes of: accounting for the integrity of all OLCC financial transactions: providing analysis for the prioritization of programs and spending; and, maintaining and producing an agency budget.

The 2019-21 Governor's budget, Policy Option Package 310 "Financial Services Staff Fulfillment" supports the ongoing retail expansion and distillery agent growth. The package adds one accounting technician 2 for retail expansion, and new equipment and software for store auditors.

**Information Technology (IT) Division** (subprogram 26) provides the means for the OLCC staff and stakeholders to perform their functions efficiently and effectively using information technology. OLCC also relies on the data from the Office of Information Services (OIS) to provide for responsible stewardship of resources, such as its Milwaukie liquor distribution center and the statewide retail liquor store operations.



# BUDGET NARRATIVE

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The OIS staff serve a varied internal and external customer base with various platforms, applications and desktop configurations. This effort has been hampered by multiple aging platforms and software that are inextricably linked together. Historically, the agency has addressed technology needs on a piecemeal basis, operating in a constant state of short-term replacement and repairs. There has not been enough time, capacity or funding to step back and adequately analyze the future state of the agency and constituent needs while aligning technology infrastructure and architecture. This longtime reactionary operational model has resulted in the agency implementing numerous quick fixes and workarounds which was reflected throughout the Secretary of State IT audit findings. OLCC recently received legislative funding for a Chief Information Officer position which was filled May 7, 2018. Shortly thereafter, the CIO hired a Director of OIS. With these two strategic positions in place, the agency has initiated an evaluation across the entire technology spectrum. After initial analysis, it became apparent that the agency OIS division has been significantly lacking in staffing and infrastructure resources in order to maintain even the basic business operations expanding legislative mandates.

The Office of Information Services' customers include: OLCC Licensing and Public Safety divisions, OLCC Distilled Spirits Program, OLCC Marijuana Program, OMMP Tracking Program, liquor licensees, permittees, liquor suppliers, liquor agents, other agencies, local governments, and the general public. The OLCC utilizes both custom-developed and off-the-shelf applications that provide major functionality for OLCC programs, and thousands of liquor and marijuana licensed businesses, their stakeholders, and general public customers across the state. Replacing aging hardware and software for the distilled spirits program and its links to distilled liquor purchasing, manufacturer fulfillment and payment, liquor agent orders and payment is critical to preserving liquor revenue. OLCC currently operates on many outdated and unsupported IT systems along with a variety of paper only processes in conjunction with hundreds of excel spreadsheets. Maintaining and operating these environments is very time consuming and expensive. These legacy systems and processes are not only outdated but are also segregated, lacking a consistent data flow and thus, being susceptible to errors and manipulation. In order to support commerce and revenues generated for the state over the next ten years, a major retooling of the agency is required to achieve long-term goals for high performance service delivery.

This division is responsible for the outcomes of: innovating and implementing information technology services and solutions that support an efficient workforce and information management oversight; and, providing citizens, licensees, and business customers convenient and accessible electronic services information, data and transactions.

# BUDGET NARRATIVE

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The 2019-21 agency budget requested funding in Policy Option Package 301 “Information Services” for staff and funding to support the critical IT needs of the agency. The package adds one data base architect, two technical project managers, one quality assurance and automation developer, one businesses systems analysts, and three systems developers, replacement of outdated network equipment, and funding for future software development projects for alcohol warehouse management, licensing and financial management and marijuana licensing, enforcement and supply chain tracking. This package is partially included in the Governor’s budget.

## **B. BACKGROUND**

Oregon’s hospitality and distilled spirits industries and the new marijuana licensees and their customers depend on OLCC’s Distilled Spirits, Marijuana Program, OMMP Medical Marijuana Tracking, and Public Safety Services programs’ services for access to the marketplace and for clarity about regulatory controls. The OLCC works to prioritize and streamline services and program delivery through coordinated administration and support in order to facilitate commerce in a well-regulated marketplace. The Administration and Support Services Program creates a framework for providing the efficient and effective support of the Distilled Spirits, Marijuana Program and Public Safety Services programs. More and more emphasis is put on asset management, updating retail operations, and an increasing need for internal and external technology upgrades to support the effectiveness and timeliness of staff support and the delivery of services to customers.

Since 2015, the agency has focused on reorganizing its structural units to ensure centralization, efficiency and effective coordination. This has been particularly important as staff and programs have been added, particularly for the regulation of marijuana, the tracking of OMMP medical marijuana, tracking of hemp, and changes in the Bottle Bill.

## **C. EXPECTED RESULTS**

This program is focused on the organization-wide outcome of meeting the OLCC’s overall mission of supporting businesses, public safety, and community livability through education and the enforcement of liquor and marijuana laws. The Administration and Support Services Program plans to achieve the primary goals as outlined in the subsequent subprogram narratives, in doing so, the division is focused on specific results, including:

# BUDGET NARRATIVE

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- **Protecting the public and consumers from harm.** The program works with communities to respond to community level problems associated with the consumption and service of alcohol and the licensing of marijuana businesses with an emphasis on education and prevention strategies as a key part of a regulatory system that ranges from corrective compliance to loss of licensing and service privileges.
- **Leading the agency in affirmatively and proactively encouraging Oregon’s economy and communities (per ORS 471.030).** The program produces growing and stable revenue for the support of public programs by focusing on the success of licensed and contracted businesses, and creating jobs and income for a diverse and growing workforce throughout Oregon.
- **Developing and solidifying communication, partnership and trust with stakeholders.** Stakeholders include the alcohol beverage and marijuana industries, hospitality industry, liquor agents, law enforcement, moderation groups and local and state government.
- **Enabling agency-wide streamlining.** Automation or removal of unnecessary barriers for stakeholders’ assists in their successful entry into business and promotes sustained growth.
- **Providing responsible stewardship.** The program provides oversight of the operation, maintenance, and modernization of OLCC-owned facilities, infrastructure and contracted retail outlets to meet customers’ needs, safeguard commission and vendor-owned assets, and optimize the long-term stability of this vital revenue stream.
- **Valuing diversity and inclusion.** The program incorporates diversity and inclusion system-wide and within the workplace.

## D. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accord with ORS Chapters 471, 473 and 475B.

## E. PROPOSED LEGISLATIVE CHANGES

There are no proposed legislative changes.

# BUDGET NARRATIVE

## OLCC - ADMINISTRATION DIVISION - SUBPROGRAM 10

### *Including Human Resources*

2019-21 Budget

#### A. PURPOSE, ACTIVITIES & ISSUES

The Administration Division provides leadership in implementing policy as set by the board of liquor commissioners. The division is the agency's central link with the seven part-time, citizen commissioners who serve as the OLCC's policy setters and ultimate decision makers. This is in compliance with Oregon Revised Statutes 471, 473, 474, and 475B. The board leads the OLCC in the development and articulation of the mission, vision and strategic goals for the agency. Requirements for complex policy work has significantly expanded with the addition of responsibilities for regulating adult use marijuana, hemp, OMMP registrants, and continual demands to modernize alcohol regulation. The Administration Division – consisting of the Executive Director's office and the Human Resources Division – provides the overall framework and structure in which the OLCC's managers and staff work to achieve the agency's goals and objectives. Planning, setting priorities, developing policy, providing guidance, and securing and allocating appropriate resources for the OLCC's programs – Distilled Spirits, Public Safety Services, Marijuana, OMMP Tracking, and Support Services Programs– are the Administration Division's primary management functions.

Administration's subprogram 10 includes the agency's Human Resources (HR) function. HR helps the Administration Division implement organizational, structural expression of the agency's vision and values and support staff. Administration also guides legislative activities, public outreach and internal communication, working with the Governmental Affairs and Communications Division, subprogram 11 to do so.

The 2019-21 agency budget requested funding in Policy Option Package No. 311 "Administration and Communication Outreach – Sr. Policy Advisor and Digital Infrastructure" for one principle executive manager E to evolve rules for complex policy and regulatory discussions related to the changing alcohol, marijuana, medical marijuana, hemp and bottle bill regulations. The person in this position will work directly with key agency staff, industry, and customer partners to shape options for alcohol and marijuana policy. As the agency's policy expert, this person will report at the Director level of the OLCC and service the response to policy requests from the director, commission, Governor's Office and Legislature across all areas of agency responsibility.

In 2019-21, the agency will continue to focus on accountability and outcomes, preserving stable revenue, enhancing the economy, removing regulatory barriers, streamlining and improving internal and public processes, public safety, and building a diverse workforce. In 2019-21, administration aims to more affirmatively and proactively support the Oregon economy through policy,

# BUDGET NARRATIVE

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communications and streamlined, efficient, modern services. The OLCC administration continues to focus on extending its outreach efforts. OLCC interacts regularly with stakeholders to understand their issues, gather information, and adjust rules as necessary to create a regulatory structure that fosters economic development and public safety.

## B. BACKGROUND

Historically, the OLCC Communications Division was part of Administration's subprogram 10 budget. Since 2005-07 the Communications Division budget has appeared as its own subprogram 11. Also since 2005-07, the Human Resources budget has been part of the budget for Administration, subprogram 10. Prior, it was part of Administrative Services, subprogram 15. In 2017-19 the Administrative Policy and Process Division, subprogram 55, was moved to the Public Safety Services Program. These budget changes followed changes in organization reporting structure.

## C. EXPECTED RESULTS

In 2019-21, the Administration Division will advance implementation of specific strategic outcomes to improve business efficiency and customer service by focusing on:

- **Facilitating Accountability and Outcomes:** Administration will provide fiscal accountability and stewardship of assets and provide improved oversight of all agency functions and independent liquor agents by increasing data and analysis to support management decision making, results measurement, and financial and management audits.
- **Prioritizing Economic Development and Job Creation in Oregon:** Administration will affirmatively and proactively support Oregon's economy and communities by initiating specific actions to modernize, streamline or remove regulatory barriers for stakeholders in order to free capital investments in communities, to create business income and commerce, and to provide for private sector job growth.
- **Advancing Public Outreach and Partnership Building:** Administration will increase its outreach to stakeholders in 2019-21 to promote understanding and partnership in supporting Oregon communities' economies, safety, and vitality by focusing on issues and challenges collaboratively.
- **Focusing on Policy Development, Planning and Analysis:** In 2019-21, Administration will work to integrate new policies into its operations based on new short and long-term strategic planning that will provide for public safety, improve distribution and retail operations, and identify specific actions to enable a focus on economic development and jobs.

# BUDGET NARRATIVE

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- **Implementing Operational Improvements:** Administration will improve the systems it manages and its operations by replacing legacy technology and manual systems, beginning a long-term plan to build a modern IT infrastructure utilizing technology and analysis of best practices to support licensing and compliance for alcohol and marijuana and the preservation and enhancement of revenue through the distribution of distilled spirits, analysis, and system design.
- **Evolving Human Resources Management:** Human Resources will take a greater role in facilitating staff and manager success in an increasingly diverse work environment by providing consultative support for managers and staff in order to ensure best practices, problem solving and training, and to ensure that the OLCC has a productive and creative work environment, that meets the needs of a diverse workforce, throughout the agency.

## D. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent Other Funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471, 473 and 475B.

## E. PROPOSED LEGISLATIVE CHANGES

There are no proposed legislative changes.

# BUDGET NARRATIVE

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## OLCC - GOVERNMENT AFFAIRS & COMMUNICATIONS DIVISION - SUBPROGRAM 11 2019-21 Budget

### A. PURPOSE, ACTIVITIES & ISSUES

The OLCC Government Affairs and Communications Division is the central communication link between external stakeholders, OLCC employees, legislators, and the general public. The division puts a high priority on excellent customer service through communications with the public, the media, and lawmakers, as well as developing all agency Internet content, publications and educational media used throughout the state. Effective and coordinated messages play a key role in providing consistent and accurate information to the public and creating a more transparent agency.

Partners and constituents include neighborhood and community groups, the Governor, legislators, industry groups, licensees, liquor agents, marijuana licensees, moderation advocacy groups, local governments, and police agencies as well as the departments of Revenue, Human Services, Transportation, Environmental Quality and Agriculture and the Oregon Health Authority. Additional partners include the League of Oregon Cities, the Association of Oregon Counties, the Governor's Advisory Committee on DUII, the Governor's Alcohol and Drug Policy Commission, and the Oregon Transportation Safety Commission.

The division is responsible for identifying information needs and designing, developing, and disseminating communications to external and internal stakeholders of OLCC to meet those needs. The communications team consults with program staff to meet agency communication, information, and public relations expectations. The division also provides guidance to OLCC management on effective communication strategies for high-profile, urgent or controversial issues.

The division coordinates communications and legislative advocacy services for OLCC staff during legislative sessions. Writing and coordinating legislative concept drafts and legislative testimony, along with working with stakeholders on legislative matters, are the responsibility of the division. It also maintains communication with legislators and works on constituent issues within their districts.

The director of the Government Affairs and Communications Division is a key advisor to the agency executive director, senior staff and board of commissioners in identifying, designing and implementing legislative responses and solutions to alcohol and marijuana control system policy issues; analyzing proposed and adopted policy, procedural, administrative rule, legislative impacts and application; and establishing productive relationships with internal and external stakeholders locally and nationally. The division participates in various external and internal meetings and makes presentations to develop and communicate agency goals, policies and objectives.

# BUDGET NARRATIVE

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Assisting community partners, licensees and members of the public who contact the agency with questions is a vital part of providing excellent agency communications and service to stakeholders. Knowing how the different divisions of the OLCC work together and knowing how best to communicate with each area helps the division meet the needs of constituents in a timely and effective manner.

The Government Affairs and Communication Division coordinates a variety of external communications including distribution of press releases to local, regional and national media outlets. The division works with the media to educate licensees, lawmakers and the public about OLCC's initiatives to support economic development and community livability, and to combat underage drinking and alcohol abuse. The division also provides information on managing the sale of distilled spirits and recreational marijuana in the state, such as encouraging the growth of Oregon businesses and generating revenue that benefits state General Fund programs and city and county programs, as well as drug and alcohol treatment. The division provides a public service by responding to public, government, media, and stakeholder inquiries through the creation and distribution of public information materials through multiple communication channels. Key topics include: minor sales checks, social responsibility messages, licensing activities, liquor commissioners' decisions, rulemaking, regulatory actions, revenue distribution, marijuana program implementation, bottle bill, distilled spirits sales, and retail expansion. The division manages a digital subscription service, GovDelivery, which allows citizens to subscribe to topics of interest and receive automated email or wireless notification when those topics are updated, enhances external communications. The division currently manages more than 165,000 subscribers to this service.

The agency website is a primary communication link between the OLCC and the general public. As constituents' online needs grow, the need for OLCC's communications strategy to focus on new and developing online technology is crucial. Google Analytics data shows that traffic on OLCC's website continues to increase substantially. In 2015-17 a new section was created on the OLCC website to serve as a central clearing house for information and as a primary education tool for potential recreational marijuana licensees. From 2014-17 the OLCC website has been accessed close to 19.5 million times. To date, the recreational marijuana section of the OLCC website has been accessed 5.2 million times. Other key sections of the web include the home page, bottle bill, Oregon liquor search, and alcohol licensing. The OLCC website provides valuable resources such as updates on administrative rule changes; public meeting dates, agendas and minutes; liquor and marijuana licensing information; resources for those who sell and serve alcohol; resources for those who produce and sell marijuana, and important social responsibility messages directed at combating over-consumption and underage drinking. The Government Affairs and Communication team continues to make improvements to the website, increasing accessibility to information. Enhanced online features continue to be added as the agency's regulatory responsibilities grow including OMMP registrant and hemp tracking, and retail liquor expansion and the growth of distillery outlets. In addition, the OLCC web site is required to convert to the new format by 2020. This will require significant oversight and coordination between the communications and OLCC divisions to design the new site and determine how that



# BUDGET NARRATIVE

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migration will happen. To date the external web houses 10,177 pages, 9,363 documents and 2,800 images that need to be maintained and converted to the new format.

Social media has been successful in the agency's efforts to improve transparency. The Government Affairs and Communications Division use several social media tools to share information with the public and provide effective two-way communication with its constituents. The division continues to enhance relationships with a variety of stakeholders – especially the ever-growing population of people who get the vast majority of their information from online sources and mobile devices. Such tools help OLCC reach online communities to gather feedback on OLCC issues, and respond to incorrect information regarding OLCC initiatives. These tools are increasingly used by the public and are a cost-effective way for the agency to communicate in a timely manner, without the additional cost of paper and postage.

Providing timely and beneficial communication to OLCC staff is also a key role of the Government Affairs and Communications Division. As the agency grows, the need for an agency intranet has become paramount. Currently agency information is widely spread throughout disparate drives that are difficult to navigate, particularly for new employees who make up over a third of the workforce. An intranet website is a key strategy used to provide a cost-effective way to disseminate information statewide to employees in an easy to access manner.

Having centralized, accurate and timely information on the external and internal web is a key compliance strategy. The likelihood of compliance increases when applicants, licensees, permittees, and employees have a centralized place to find accurate, up-to-date information. Internal efficiencies increase when stakeholders and employees can easily find the information they seek. The need to produce and update materials and reports have increased significantly with the growth in responsibilities for the agencies, new departments, and their stakeholders.

The Government Affairs and Communication Division is responsible for ensuring consistent communication on the agency's mission and role. The division develops, creates and coordinates outreach materials, PowerPoint presentations and other graphic design services. The team serves as resource for other staff for designing and creating various public presentations and materials including forms, brochures, guides, fact sheets and signs.

Educational materials to support social responsibility campaigns are also created by the Government Affairs and Communications team including pamphlets, videos and public service announcements. The OLCC has been partnering with alcohol industry representatives since 2008 to create public service announcement campaigns designed to educate the public on responsible alcohol consumption. These social responsibility messages reach a broad audience through television, social media, the web, and news stories. The department has relied on an outside communications consultant to produce targeted communication campaigns such as

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the “What’s Legal” public information campaign for recreational marijuana. What’s Legal campaign had an earned media circulation reach of over 60 million, resulting in accurate reporting statewide and increased public understanding of the law. The need for targeted communications consulting in both alcohol and marijuana continues into the 2019-21 biennium as the agency continues to adapt to changes in laws and rules regulating recreational marijuana, medical marijuana and hemp that must be communicated to large groups of licensees, registrants, and stakeholders. The support will build upon existing work and will expand to help with the agency’s distilled spirits retail expansion, particularly communications and engagement with alcohol licensees and stakeholders.

Oregon is known for its thriving wine and craft beer industries. Craft spirits and cider have also entered the Oregon market as burgeoning growth industries. As these industries develop, the OLCC Government Affairs and Communications Division will continue working with policy makers and the media to support Oregon businesses and their contribution to the local economy, while selling alcohol responsibly. This same approach is used as the recreational marijuana market develops and matures.

The 2019-21 agency budget requested funding in Policy Option Package 311 “Administration and Communication Outreach - Sr. Policy Advisor and Digital Infrastructure” for consulting services to build an agency intranet, one public affairs specialist to manage the agency intranet and assist in the management of the agency’s internet as well as the required transition to the DAS required updated format in 2020. In addition the agency is requesting consulting funds for alcohol stakeholder education and communication. This package was partially included in the Governor’s budget. A request for funding marijuana stakeholder education and outreach is included in Policy Option Package 408 found in the Public Safety Services Program – 002.

## **B. BACKGROUND**

In 1999-2001, OLCC restructured the Government Affairs and Communications Division to ensure stronger partnership building, legislative liaison activities, and production of modern communication materials. But, the 2003-05 Legislatively Adopted Budget reduced the Communications Division by one FTE: the community relation coordinator. Since then, other staff – such as the executive director, the Government Affairs and Communications Division director and program managers – have performed those partnership activities. The abolished coordinator also was responsible for agency legislative coordination and communication functions. Other staff – such as the Government Affairs and Communications Division director – now incorporate many of those functions into their positions.

Before 2005-07, this division’s budget appeared as part of Administration, subprogram 10. Since 2005-07 it appears separately as subprogram 11.

# BUDGET NARRATIVE

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## C. EXPECTED RESULTS

The efforts of the Government Affairs and Communications Division staff help communicate the work of the agency to the public, all other interested stakeholders, and to internal staff in a manner that reflects the OLCC's mission. Expected results include both strengthening existing partnerships and creating new partnerships to improve the OLCC's public outreach. The goals of the division include:

- Develop and communicate strategic goals and plans,
- Respond to all public inquiries,
- Ensure strong partnerships with state, county and local governmental agencies,
- Aid and assist other departments with their stakeholders through the development of forms, signs, informational materials, and presentations
- Promote public safety and the responsible use of alcoholic beverages and marijuana, and
- Ensure a public and governmental understanding of the economic importance of Oregon's regulated alcohol and marijuana industries.
- Manage the agency's external and internal website

## D. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent Other Funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471, 473 and 475B.

## E. PROPOSED LEGISLATIVE CHANGES

There are no proposed legislative changes.

# BUDGET NARRATIVE

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## MANAGEMENT AND ADMINISTRATIVE SERVICES

*Administrative Services Division – Subprogram 15*

*Management Consulting and Audit Services Division – Subprogram 16*

*Supply Center – Subprogram 60*

*Motor Pool – Subprogram 75*

**2019-21 Budget**

### A. PURPOSE, ACTIVITIES & ISSUES

The agency's Management and Administrative Services' functions provide the internal means that OLCC programs need to realize their goals and missions. The Management and Administrative Services area's two divisions and their unit subprograms ensure OLCC's sound stewardship of the state's resources, and enable OLCC's Distilled Spirits, Public Safety Services, and the rest of the Support Services programs to perform their functions effectively and efficiently. Providing research analysis, process improvement, strategic planning facilitation, internal auditing services, business disruption prevention, and safeguarding of information assets are essential functions for this area. Facilities maintenance and procurement-related support are essential services, as well.

**Administrative Services Division** (*subprogram 15*) The Administrative Services Division staff provide internal services including supplies, services and IT procurement and contracting; property control, motor pool (see narrative for Motor Pool, subprogram 75, below), property leasing, building security and access control, telephone services physical plant maintenance, grounds/building maintenance, mail/supply services (see Supply Center, subprogram 60, below) and administering the capital improvements program (see narrative in the Capital Improvements Program Fund in the section for that limitation.) The Division continues to work with energy monitoring, collection and reduction as required: ORS 276.900 through 276.915 and governed by OAR 330-130-0010 through 330-130-0100 (330-130-0080)

The division continues to focus on and take pride in providing quality services and supplies necessary for a productive workplace; maintaining a safely and efficiently operated building facilities; and providing centralized purchasing and contracting services that are cost effective, timely, and compliant with all state laws, rules and policies. There are multiple facility challenges the OLCC will be facing over the next 10 years including needs for additional roof repairs and related repairs, seismic upgrades required by local building officials in order to complete Phase II of the roofing project, and an expected need for additional warehouse storage as the retail system expands. Major projects in 2019-21 include Phase II roof replacement and repair and facilities planning and procurement to accommodate staff growth statewide.

# BUDGET NARRATIVE

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The 2015 upgrade to the warehouse conveyor system allows OLCC to meet the current increase to our distribution of distilled spirits; however, within the next 10 years, the demand for storage of distilled liquor slated for distribution is expected to exceed the capacity of the current location. Expansion opportunities for the current location are limited and need to be explored in the next biennium.

This Division would be responsible for the implementation of Policy Option Package 304 “Roof Repairs and Replacement to Main Warehouse” located in the Capital Improvements Program – 088 which requests funding for the final phase of the roofing project. The estimates include \$3.3 million for roof repair, \$1.0 million for required earthquake remediation, and \$1.9 million for a 45% contingency. This package is not included in the Governor’s budget.

**Management Consulting and Audit Services Division** (*subprogram 16*) This subprogram reports on program performance and provides information for corrective actions through internal auditing, process improvement, business analysis, business continuity planning, and information security.

The division’s internal audit function is an independent, objective assurance-and-consulting activity with a goal of adding value and improving the operations of the OLCC. Since 2009-11, the division contracts with external consultants to provide these services. The internal audit function focuses on operational accountability and performance, and provides management with appraisals, analyses, and recommendations concerning the activities reviewed. Per OAR 125-700-0010 and with the passage of HB 3139, required internal audit activities include:

An annual risk assessment – this is a process of identifying and prioritizing possible events that could adversely affect the achievement of OLCC’s mission.

An annual audit plan – based on the risk assessment, this is a roadmap defining audit areas, schedules, and objectives.

Individual audits – these are targeted studies of areas of concern based on the risk assessment. They typically result in recommendations for improving efficiency and effectiveness, customer service, and other operational or financial controls.

The division’s management consultants collaborate with and advise agency executive staff and management on technical, operational, and strategic matters relating to the agency’s four program areas. By providing supplemental quantitative and qualitative expertise to the Public Safety Services, Distilled Spirits, Marijuana, OMMP Medical Marijuana Tracking, and the

## BUDGET NARRATIVE

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Support Services programs, management consulting activities promote more effective and consistent decision-making, streamline or enhance processes, and allow for more efficient use of limited resources. This optimizes OLCC's path toward its strategic goals and mission. Examples of consulting services include: revenue and sales forecasting, cost benefit analyses, distilled spirits market research, the Performance Measurement Program, and management of contract researchers. The division is also responsible for overseeing business continuity planning and ensuring OLCC's ability to conduct business soon after a disaster for those who depend on its services and revenues – from liquor agents, licensed restaurants and other licensed establishments, to state and local governments that depend on OLCC revenue.

This division is also responsible for OLCC's Information Security Program and policies required by the state Enterprise Security Office. Information security is the protection of information assets from a wide range of threats in order to ensure business continuity, ensure privacy of information, minimize business risk, and maximize return on investments and business opportunities. Activities include: conducting business security risk and technical vulnerability assessments, establishing an incident response team, conducting security awareness training, and monitoring for compliance.

**Supply Center** (*subprogram 60*) The supply center, managed by the Administrative Services Division, is a cost center used to accumulate expenditures for office supplies such as paper, notebooks, pens, pencils, technology supplies, file folders, photocopier toner/developer, copier/computer paper, postage, labels, envelopes, batteries and other items used by all OLCC work units. The supply center is a cost-effective, centralized service that provides office and warehouse supplies in a timely fashion. It supports the purchase of sustainable supplies and products available through state contracts. The supply center maximizes the use of materials through reuse and recycling.

**Motor Pool** (*subprogram 75*) The OLCC Administrative Services Division uses the Motor Pool subprogram 75 as a cost center to track, monitor and manage expenditures for vehicle purchase and maintenance, and fuel for vehicles of the OLCC. The OLCC motor pool operates with DAS authority. The fleet includes vehicles for staff to do liquor and marijuana license related inspections and investigations, maintenance, and also liquor distribution. Besides the Portland area staff, the liquor and marijuana inspectors, investigators and Retail Services Division district managers located in offices need vehicles to do their jobs servicing their geographic areas. Other staff must travel on state business routinely. The agency monitors and actively manages the fleet to ensure compliance with DAS requirements. This subprogram has managed with budget reductions applied in past biennia and as recently as for 2015-17.

# BUDGET NARRATIVE

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Rapidly increasing fuel costs in recent years have challenged the Administrative Services Division to regularly review individual vehicle use to ensure optimum use of the fleet, making reassignments among agency drivers as necessary or downsizing if appropriate. In 2015-17 the agency reduced the fleet by three light duty vehicles and added four vehicles. For 2017-19, OLCC's fleet size is 76 vehicles; 72 light-duty and four heavy-duty.

## **B. BACKGROUND**

A "Management Consulting Services Division" (*subprogram 16*) was originally organized in 2005-07 to bring together services previously found in separate parts of the agency. Functions within the Support Services Program were reorganized for greater efficiency and concentration of professional internal consulting services. Functions such as internal auditing, consulting, process improvement, and information security had become state and agency priorities. As the internal auditing function became more instituted at OLCC, the division's name was updated in 2013-15 to "Management Consulting and Auditing Services Division."

Some of these functions historically had appeared within a General Services Unit within an Administrative Services Division, subprogram 15. The historical Administrative Services Division was created in 1978 to place support functions in one division for greater effectiveness and efficiency. In 1983, supplies and services procurement, office space leasing, human resources, contracting and property control were added. An Information Technology Services (IT) Unit was added to the division in 1984. Information Services later become a stand-alone division, subprogram 26, as its manager gained greater authority for project management and coordinating with outside stakeholders such as DAS, and directly advising and consulting with the OLCC executive team. Since 2007-09, human resources (HR) services (previously subprogram 12) are reported as the Human Resources Division and part of subprogram 10, Administration.

In 2013-15, to streamline the organizational structure and improve the management-to-staff ratio, the position that managed the Management Consulting and Auditing Services Division was changed to a non-supervisory position, and the division began to report directly to the agency deputy director instead of an intermediary. Another manager still oversees subprograms 15, 60 and 75, for the Administrative Services Division, Supply Center and Motor Pool respectively, along with administering the Capital Improvements Fund, subprogram 88.

# BUDGET NARRATIVE

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## C. EXPECTED RESULTS

These support services structures will continue in 2019-21 to provide the quality services and supplies necessary for a productive workplace using best practices and available funds to provide professional services. The goals for the division include:

- Providing enhanced analysis and forecasting
- Managing and maintaining building infrastructure
- Providing oversight for purchasing, asset management, and internal controls
- Providing policy and cost benefit analysis

Management Consulting and Auditing Services will focus on identifying proper internal control systems and best practices, including meaningful and reliable performance measures, internal auditing, prevention of business disruption, protection of information assets, and efficiency through centralized purchasing, fleet and property management services.

## D. REVENUE SOURCE

The Oregon Liquor Control is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471, 473 and 475B.

## E. PROPOSED LEGISLATIVE CHANGES

There are no proposed legislative changes.



# BUDGET NARRATIVE

## OLCC - FINANCIAL SERVICES DIVISION - SUBPROGRAM 25

2019-21 Budget

### A. PURPOSE, ACTIVITIES & ISSUES

The Financial Services Division provides fiscal accountability by administering the laws, rules, and policies of the state and the Oregon Liquor Control Commission. In accordance with generally accepted accounting principles, the division's goals are to provide fiscal services, ensure protection of the state's assets in conjunction with the activities of the Distilled Spirits Program and the Marijuana Program to ensure OLCC-wide accountability, and maintain financial records in support of the OLCC's mission.

Financial Services is an integral component of the systems approach to distilled spirits and marijuana industries adopted by the OLCC, and serves a critical function in the safeguarding of the state's assets. Financial Services ensures appropriate oversight and review of the fiduciary role of the independent liquor agents' activities by providing an external audit function over liquor receipts. Financial Services also plays a role in the collection and recording of privilege taxes due from licensees of the OLCC. Financial Services implements internal control policies to accurately record and report financial transactions. It ensures that the net cash flow generated each month from its activities is distributed timely to the state General Fund, Oregon cities and counties, the mental health, drug and alcohol treatment account, and the Oregon Wine Board to allow the continued delivery of services to the citizens of Oregon. New to the program is accounting for marijuana fee revenue and analyzing data from the Cannabis Tracking System to aid in compliance activities for the OLCC, the Oregon Department of Revenue, and the requirements from HB 4094 (2016 session) to provide licensee cannabis tracking system data to banks.

The division's staff includes auditors, accountants, accounting technicians, and managers. The staff develop, implement and monitor systems to ensure proper reporting, banking and recording of liquor, privilege tax and license revenue for both alcohol and marijuana of more than \$1.53 billion per biennium; ensure that liquor inventories, fixed assets, and supplies are properly accounted for; audit and approve expenditures; manage budget development and budget implementation; maintain budgetary control of OLCC's activities; maintain central records of revenue and expenditures; prepare financial statements and reports; and perform audits of all retail liquor stores and assist the Department of Revenue in performing tax audits of marijuana licensees. Manufacturers and distributors of malt beverages and wine pay privilege tax monthly to the OLCC, amounting to approximately \$40.1 million included in the biennium total. The entire process is manual resulting in 28,000 paper forms filed per year that must be hand entered into spreadsheets. In addition, Oregon breweries, brewpubs and wineries must report and be reconciled in a similar matter. OLCC Financial Services staff audit their monthly tax returns; maintaining appropriate accounting records to ensure full payment of the tax and compliance with records maintenance and reporting procedures. Staff also administers and processes tax

## BUDGET NARRATIVE

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returns, maintains accounting records, and collects amounts due for the payment of the tonnage tax on behalf of the Oregon Wine Board. The wine industry has grown steadily in the last 10 to 17 years, significantly affecting Oregon's economy. This growth and change in the operating environment has placed increasing demands on OLCC, which collects privilege taxes on this activity.

The division has seen substantial workload increases in the last 15 years as a result of a 133 percent increase in gross revenues and the corresponding increase in transaction count. The division has seen additional workload responsibilities due to the addition of marijuana licensing, changes in the budget, operating and legal environments. Liquor business increases continue to put pressure on the staff resources required to perform audits of liquor stores due to increases in the quantity and variety of inventory products. The need for audits will increase as more stores are added statewide. Many audits that previously required two staff persons to perform now require as many as five staff to ensure accuracy. As the wine industry has matured, the number of licensees submitting tax returns has increased. Legislative action in 2008 approved the issuance of Direct Shipper permits to wineries, including out-of-state licensees. Each permit holder is required to submit tax reports for shipments into Oregon. During a time of dramatic growth, Financial Services always has been challenged to meet increasing demand. As a result of continuous efforts to streamline processes and to incorporate technological improvements, Financial Services has still maintained the highest level of accountability to the taxpayers of Oregon, earning its 22<sup>nd</sup> Chief Financial Officer's Gold Star Certificate for the 2017 fiscal year.

In addition to the growth in liquor stores, Oregon has seen tremendous growth in the number of distilleries. Since the inception of distillery agency sales in 2009 the annual rate of sales has grown at 41% per year, grossing \$18 million by the end of the 2019-21 biennium. The number of distiller agency locations has grown to 89 which now sell distilled spirits. Distillery agents are currently self-reporting and sales are not audited. Annual sales from distillery agents are expected to exceed \$8 million in the 2019-21 biennium and represent significant revenue for the state.

OLCC's expansion effort to establish more retail liquor stores continues on course to exceed 300 stores by the end of the biennium. This will represent a 25% increase in workload for Financial Services staff to process growing liquor store revenue, pay agents compensation, reconcile bank card payments and ensure the state's financial resources are being accounted for properly. Current staff are often having to work overtime to keep up with the workloads. In addition OLCC staff are using outdated technology when auditing liquor stores in order to accommodate an inventory program that runs on unsupported software.

In addition, Oregon's distillery agents also continue to grow 108 Distillery licenses and 89 distillery agent locations selling their own spirits. The current forecast for distillery agent sales for the 2019-21 biennium is expected to exceed \$16 million which will put them on a similar level with wine and beer tax collections. Distillery agents report and remit their sales monthly to OLCC but there are no formal audit resources due to lack of staffing to ensure that the reporting are accurate.

# BUDGET NARRATIVE

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The 2019-21 Legislative Request Budget requests funding in Policy Option Package 310 “Financial Services Staff Fulfillment” to support the ongoing retail expansion and distillery agent growth. The package adds two accountant 2s for distillery agent auditing, one accounting technician 3 for distillery agent tracking, one accounting technician 2 for retail expansion, and new equipment and software for store auditors.

## **B. BACKGROUND**

The Oregon Liquor Control Commission functions in accordance with the Oregon Revised Statutes Chapters 471, 472, and 473. ORS 471.780, 471.790, 471.805, 471.810, and 475B specifically deal with preservation of records, deposit of funds, disposition of monies and distribution of available funds. The Privilege Tax Section primarily administers ORS 473, which imposes a privilege tax on manufacturers and importing distributors of malt beverages and wine. Malt beverages are taxed at the rate of \$2.60 per 31-gallon barrel. Wine with not more than 14 percent alcohol by volume is taxed at the rate of \$0.67 per gallon. Wine with more than 14 percent but not more than 21 percent alcohol by volume is taxed at the rate of \$0.77 per gallon. The section also collects tonnage taxes for the Oregon Wine Board with a tax rate of \$25 per ton. These areas are under the jurisdiction of the OLCC’s Financial Services Division. Recreational marijuana taxes are collected and distributed by the Oregon Department of Revenue.

The 2015-17 Legislatively Adopted Budget added four positions to the Financial Services staff as a result of the addition of the Marijuana Program. Initially, these positions are responsible for developing, implementing and training related to the new processes, rules and requirements, and new areas of business that have arisen as a result of the new Marijuana Program. Collectively, these positions collect and account for the marijuana fee revenue, analyze and reconcile data from the Cannabis Tracking System, assist the Department of Revenue with tax audits of marijuana licensees, provide data to aid in OLCC compliance activities and provide Cannabis Tracking System data to banks as required by law.

## **C. EXPECTED RESULTS**

The goals of the division include:

- Prepare accurate financial statements within thirty days of each month’s end so that correct and timely distribution of funds are made to the state, cities, and counties,
- Ensure that all revenue is reported timely and appropriately banked, recorded, and transferred to appropriate accounts with the state treasurer’s office,
- Ensure that all bills are paid correctly and on time,
- Ensure that all agency programs comply with fiscal procedures prescribed by various state agencies, and
- Prepare, implement and monitor the agency’s budget in accordance with executive and legislative intent.

# BUDGET NARRATIVE

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Additional objectives are to have monthly privilege tax reports reviewed, posted and recorded within one month of assessment, and discrepancies resolved immediately through correspondence and/or telephone; have all privilege tax revenue appropriately and timely banked and recorded; have an adequate bond or other acceptable collateral for each alcohol licensee; have manufacturers and importing distributors of malt beverages and wine audited in each three-year period; provide comprehensive information about the tax laws, tax reporting, and tax statistics to the malt beverage and wine industries and other interested parties; and to support the agency mission by providing cost/benefit and other financial management analyses of agency functions.

In the 2019-21 biennium, the Financial Services Division will continue working with business partners in the implementation and refinement of an online privilege tax software application for the efficient collection, analysis, and customer support of privilege taxes for wine and beer. In addition, Financial Services will support the agency mission by providing financial management analyses of agency functions.

## **D. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent Other Funded and generates revenues from the sale of distilled spirits, license fees and penalties from alcohol and marijuana, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471, 473 and 475B.

## **E. PROPOSED LEGISLATIVE CHANGES**

There are no proposed legislative changes.

# BUDGET NARRATIVE

## OLCC - INFORMATION TECHNOLOGY DIVISION - SUBPROGRAM 26 2019-21 Governor's Budget

### A. PURPOSE, ACTIVITIES & ISSUES

The OLCC Office of Information Services (OIS) provides the means for the OLCC staff and stakeholders to perform their functions efficiently and effectively using information technology. OLCC also relies on the data from OIS to provide for responsible stewardship of resources, such as its Milwaukee liquor distribution center and the statewide retail liquor store operations.

The OIS staff serve a varied internal and external customer base with various platforms, applications and desktop configurations. This effort has been hampered by multiple aging platforms and software that are inextricably linked together. Historically, the agency has addressed technology needs on a piecemeal basis, operating in a constant state of short-term replacement and repairs. There has not been enough time, capacity or funding to step back and adequately analyze the future state of the agency and constituent needs while aligning technology infrastructure and architecture. This longtime reactionary operational model has resulted in the agency implementing numerous quick fixes and workarounds which was reflected throughout the Secretary of State IT audit findings. OLCC recently received legislative funding for a Chief Information Officer position which was filled May 7, 2018. Shortly thereafter, the CIO hired a Director of OIS. With these two strategic positions in place, the agency has initiated an evaluation across the entire technology spectrum. After initial analysis, it became apparent that the agency OIS division has been significantly lacking in staffing and infrastructure resources in order to maintain even the basic business operations, and expanding legislative mandates.

#### *Activities*

The division continually evaluates program areas and existing technologies for opportunities to increase effectiveness through the enhancement or application of information technology. In the 2019-21 biennium, OIS will continue to pursue modernization efforts along four strategic tracks: information technology network and infrastructure, distilled spirits operations, marijuana operations, and public safety operations. The division has made gains in replacing aging network platforms with modern systems in order to improve operational capacity, reliability and security. This improvement provides OLCC with a significantly higher level of technical capability to serve business partners, stakeholders and constituents. It will provide more highly resilient, redundant systems to provide uninterrupted data processing for OLCC's Distilled Spirits, Marijuana, and Public Safety Services programs.

# BUDGET NARRATIVE

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OLCC recognizes that older technology is more susceptible and vulnerable to security breaches; the agency is investing in modern software systems that will enable OLCC to drastically increase security and meet the requirements of emerging and future security standards, such as those issued by the Department of Administrative Services.

In 2015-17 the Office of Information Services eliminated an antiquated COBOL-based system that was part of OLCC's Merchandising Business System (MBS) -- the primary operations system for the OLCC distilled spirits business resulting in \$1.45 billion in gross revenue from total liquor sales. The profits from these sales are distributed to the state and local government to support critical programs like schools, public health, and police. The old MBS was severely out of date, but the current system is still in desperate need of modernization to support a growing distilled spirits industry. MBS is one of many outdated programs that are intertwined with financial, manufacturing and liquor store systems to keep OLCC's distribution center functioning. The entire breadth of legacy programs supporting the Distilled Spirits Program needs to be modernized and integrated into a supportable and reliable system to safeguard the state's third largest revenue source.

## *Issues*

OLCC currently operates on many outdated and unsupported IT systems along with a variety of paper only processes in conjunction with hundreds of excel spreadsheets. Maintaining and operating these environments is very time consuming and expensive. These legacy systems and processes are not only outdated but are also segregated, lacking a consistent data flow and thus, being susceptible to errors and manipulation. In order to support commerce and revenues generated for the state over the next ten years, a major retooling of the agency is required to achieve long-term goals for high performance service delivery.

OLCC is in need of an integrated and flexible end-to-end web software solution to replace inefficient and disjointed legacy Distilled Spirits Distribution, Marijuana, and Alcohol program technology solutions which include:

- Beer and wine privilege tax
- Marijuana and liquor licensing
- Online fee collection
- Inventory tracking
- Case management
- Enforcement
- Distilled spirits supply chain
- Retail liquor store management

# BUDGET NARRATIVE

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Given the problems described in the current environment, the strategic approach would be to execute in stages starting with privilege tax solution as a proof of concept and then moving on to marijuana and liquor licensing including online payments, case management, and enforcement. The distilled spirits supply chain and retail store management solution would follow as separate phases including liquor store order tracking, distillery retail sales tracking, and a modern customer engagement shopping portal.

Optimal solution would ensure a robust business intelligence capability that would empower licensees, vendors, and liquor stores by offering in-depth insight into their own business operations. The solution will also provide better management of OLCC relationships with customers throughout the life cycle of products, licensees, permittees, and contractors.

The OLCC needs to be able to maintain the current legacy systems and get back into compliance with state and industry technology requirements (contracting, security/privacy, infrastructure, software, change management, disaster recovery, documentation, etc.). Additionally, OLCC will need sufficient staffing to oversee the future state development and maintain those new environments.

OLCC must build its OIS capacity to match its need for new systems, manage growing state IT requirements, and service the increasing number of personnel at OLCC. The ability to coordinate OIS projects and strategically move forward, particularly for a rapidly growing organization supporting both emerging and established industries, is very different from more static organizations with limited change. The challenge the agency faces is the time constraints to develop the technology within a biennial timeframe. To be successful, the agency is proposing a budget strategy that works within the timelines of legislative approval and regulatory oversight.

The 2019-21 agency budget requested funding in Policy Option Package 301 “Information Services” for staff and funding to support the critical IT needs of the agency. The package requests funding to add one data base architect, two technical project managers, one quality assurance and automation developer, one businesses systems analysts, and three systems developers, replacement of outdated network equipment, and funding for future software development projects for alcohol warehouse management, licensing and financial management and marijuana licensing, enforcement and supply chain tracking. This package is partially included in the Governor’s budget.

## **B. BACKGROUND**

Modernization of OLCC software and infrastructure has been slow-moving. In 2009-11 the agency made some investments in its server, storage and network information system hardware infrastructure. A long-term plan developed in 2012 was heavily based on using virtualization and web-based applications. While the OLCC has made some progress, there is significant work to be done to

# BUDGET NARRATIVE

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bring processes and systems current for modern-day commerce and increased business demands on the network. Efficient document management is also something that the OLCC has hoped to accomplish through the long-term plan, but has yet to realize. Outdated systems currently in use at OLCC make it impossible to efficiently and effectively catalog, index, and search agency documents or data. Processes that are documented by paper and excel spreadsheets like the Privilege Tax system make it difficult to find data in an expeditious manner.

## C. EXPECTED RESULTS

In the 2019-21 budget period the OLCC expects to expand the OIS workforce so that the division can adequately support the Distilled Spirits program, Marijuana and Alcohol Licensing, and Compliance programs. OLCC currently does not have a database architect which is severely impacting agency's ability to connect the data from various legacy systems into meaningful agency wide business intelligence information. This gap is a serious detriment for serving OLCC's diverse constituencies, the legislature, as well as agency's internal day-to-day operations. The Database Architect is a center stone of any data rich ecosystem, starting with the data collection assessment and solution design and all the way through more complex analysis, reporting, and data visualization needs. These are all critical components required for OLCC to be successful in maintaining its current services and supporting the development of new services.

A rapidly emerging marijuana industry and growing and changing alcohol industry, closely followed by frequent legislative changes needed to match these industry changes, have made it imperative to replace old IT systems that cannot be supported any longer and create new systems for needs that did not even exist in the past. OLCC has a desperate need for Technical Project Managers (TPM) and a Business Systems Analyst (BSA) to support these system development and integration efforts and manage their operations and maintenance. These TPM and BSA resources will be critical to success of the agency throughout the entire systems development lifecycle, from the initial requirements gathering analysis and project initiation to the final Stage Gate milestones, as well as via other required process and documentation work with OSCIO, ESO, Procurement, DOJ, ETS, and other State offices.

OLCC's has dozens of old and unsupported alcohol inventory and finance related applications and databases along with a variety of supporting in-between solutions, and they all need frequent care-and-feeding. The agency is currently understaffed to keep maintaining all of these systems along with overseeing (technical reviews and change management) and filling the gaps (creating the missing functionality and compliance pieces) across the variety of new vendor solutions that marijuana industry has brought in the past few years. This problem is further complicated by a lack of staff with quality assurance (manual and automated testing), security, and reporting and data visualization technical skills. Without new systems developer resources, it is questionable for how long the agency will be able to maintain its business operations, serve its constituencies, and fulfil its legislative mandates.



# BUDGET NARRATIVE

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## D. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent Other Funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471, 473 and 475B.

## E. PROPOSED LEGISLATIVE CHANGES

There are no proposed legislative changes.

# BUDGET NARRATIVE

## Information Services Enhancement

### OLCC 2019-21 Budget, Policy Option Package No. 301, Agency Priority No 1, As Modified

#### **A. PACKAGE PURPOSE**

The Oregon Liquor Control Commission has been evaluating the current state of agency business operations and its technology architecture. Historically, the agency has addressed technology needs on an as-needed basis operating in a constant state of “firefighting”. There has not been enough time, capacity or funding to step back and adequately analyze the future state of agency and constituent needs while aligning technology infrastructure and architecture. This longtime reactionary operational model has resulted in the agency implementing numerous quick fixes and workarounds which was reflected throughout the Secretary of State Audit findings.

OLCC recently received legislative funding for a Chief Information Officer position which was filled May 7, 2018. Shortly thereafter, the CIO hired a Director of OIS. With these two strategic positions in place, the agency has initiated an evaluation across the entire technology spectrum. After initial analysis, it has become apparent that the agency OIS division has been significantly lacking in staffing and infrastructure resources in order to maintain even the basic business operations, not to mention the expanding legislative mandates.

OLCC currently operates on many outdated and unsupported IT systems along with a variety of paper only processes in conjunction with hundreds of excel spreadsheets. Maintaining and operating these environments is very time consuming and expensive. These legacy systems and processes are not only outdated but are also segregated, lacking a consistent data flow and thus, being susceptible to errors and manipulation. In order to support commerce and revenues generated for the state over the next ten years, a major retooling of the agency is required to achieve long-term goals for high performance service delivery.

Until the agency is able to execute on the aforementioned future state of technology, OLCC needs to be able to maintain the current legacy systems and get back into compliance with state and industry technology requirements (contracting, security/privacy, infrastructure, software, change management, disaster recovery, documentation, etc.). Additionally, OLCC will need sufficient staffing to oversee the future state development and maintain those new environments.

The ability to coordinate IT projects and strategically move forward, particularly for a rapidly growing organization supporting both emerging and established industries, is very different from more static organizations with limited change. The challenge the agency faces is the time constraints to develop the technology within a biennial timeframe. To be successful, the agency is proposing a budget strategy that works within the timelines of legislative approval and regulatory oversight.

## BUDGET NARRATIVE

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This information Services request is of high importance to the OLCC as the current state of affairs is “high risk.” A day of warehouse downtime reflects \$2.5 million in retail sales value. Operating a marijuana licensing program with a system designed to meet 2019 needs, instead of the basic structure created to immediately process applications for the requirements of 2015, is needed to alleviate pressure on the OLCC to produce complicated licensing renewals and meet three sessions of significant policy and rule changes; the OLCC depends on renewals to fund the program through license fees. Failure to modernize the business transaction capabilities of all aspects of the Distilled Spirits Program, from the purchase from the manufacture to the retail sales to the consumer, hampers the ability to gain operational savings and revenue generation efficiencies. The Information Services Enhancement request aligns necessary staff resources to elevate IT services throughout OLCC. It provides the capacity to plan and execute critical projects and to enhance and maintain services that function on a stable ongoing basis — an acute contrast from today’s condition of primary systems being at risk of episodic failure or residing in the world of manual processes and a low productivity environment. Importantly the request is structured to make resources available to fund projects as necessary while meeting the requirements of accountability for execution of IT projects in Oregon.

The set aside of monies makes it possible to execute work — with stage gate approvals — on a timely basis. Efficiency and enterprise contracts may significantly reduce overall capital expenditure but specific project work has to be advanced to understand available alternatives to achieve savings. With this budget request, OLCC will be in the position to stabilize systems depended upon for operations, elevate planning to execute high priority projects meeting rigorous contract oversight requirements, and introduce greater technology hardware and software solutions to improve OLCC productivity in the cubical and in the field. This request positions the agency for several years and biennia of IT work. It puts the agency in position to aggressively manage a history of neglected investment in IT, to attack urgent mission critical IT software and hardware stabilization issues (including remote services), and to institute management oversight to service the IT needs for the agency into the future. Even as the agency adopts more software as a service platforms and off-sites hardware systems, the agency will need the investment in IT human capital to drive and achieve agency modernization. The agency has taken steps to cover the growing cost of its overall budget requests by capturing administrative efficiencies and proposing increased revenue generation in its requested budget proposals for the next biennium. Liquor revenues alone are the state’s third largest source of revenue, and with marijuana significant additional revenue transfers to education, public safety and health services. Biennial transfers of these two revenue sources in 2019-21 will be around \$700 million without a major policy change disruption. Staffing and providing the means to readily finance necessary improvements to modernize and stabilize operational platforms for OLCC IT service in the context proposed is a sound business decision and it is the OLCC’s highest priority.

# BUDGET NARRATIVE

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## **B. HOW ACHIEVED**

**The Governor's budget requests setting aside funding (\$2,500,000) for Multi-year Software Development Projects Related to Alcohol and Marijuana.** OLCC is in need of an integrated and flexible end-to-end web software solution to replace inefficient and disjointed legacy Distilled Spirits Distribution, Marijuana, and Alcohol program technology solutions such as:

- Beer and wine privilege tax
- Marijuana and liquor licensing
- Online fee collection
- Inventory tracking
- Case management
- Enforcement
- Distilled spirits supply chain
- Retail liquor store management

Given the problems described in the current environment, the strategic approach would be to execute a comprehensive plan in stages spanning multiple biennia starting with privilege tax solution as a proof of concept and then moving on to marijuana and liquor licensing including online payments, case management, and enforcement. The distilled spirits supply chain and retail store management solution would follow as separate phases including liquor store order tracking, distillery retail sales tracking, and a modern customer engagement shopping portal. Development and implementation of software solutions for marijuana will be initially financed from liquor funding and then paid back over time out of marijuana funding.

The ability to coordinate IT projects and strategically move forward, particularly for an emerging organization with multiple needs, is very different from more static organizations with limited change. The challenge the agency faces is the time constraints to develop the technology within a biennial timeframe. To be successful the agency is proposing a budget strategy that works within the timelines of legislative approval and regulatory oversight and at the same time allow the agency to develop the technology in a timely manner. The Governor's Budget is requesting that \$2,000,000 be reserved as un-scheduled and allocated with e-Board approval. This strategy allows the agency to acquire and develop information systems critical to agency responsibilities and continuing revenue generation in a timely manner.

With approval of this package, OLCC will reflect this comprehensive approach to the many IT challenges the agency faces in its budget and IT plan. This would include phasing of all projects individually or as distinct work with an enterprise contract, including stage gate processes.

# BUDGET NARRATIVE

## Information Services Enhancement OLCC 2019-21 Agency Request Budget Policy Option Package No 301, As Modified

Division	Package Description	FTE	One-time	Ongoing	Total
Information Services	Beer & Wine Privilege Tax - systems development (stage gates 1 & 2)		\$500,000		\$500,000
Information Services	Beer & Wine Privilege Tax - systems development (stage gates 3++) (Un-Scheduled)		\$2,000,000		\$2,000,000
<b>Subtotal - Information Services Enhancement - Package 301</b>		<b>0.00</b>	<b>\$2,500,000</b>	<b>\$0</b>	<b>\$2,500,000</b>

**a. Benefits to stakeholders**

Without new information services resources, it is questionable for how long will the agency be able to maintain its business operations, serve its constituencies, and fulfill its legislative mandates. Revenue streams from liquor and marijuana will be preserved. Industry stakeholder for both alcohol and marijuana will be able to conduct more business electronically and reduce the time and paperwork.

**b. Benefits to OLCC**

Integrated and modernized information services will reduce manual processes and bring user efficiencies that will allow OLCC to keep up with increasing workloads related to liquor, public safety and marijuana without adding significant staff in the future. System failures requiring “workarounds” and resulting in service delays will be reduced.

**C. STAFFING IMPACT**

The package adds no FTEs to the Office of Information Services Division.

# BUDGET NARRATIVE

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## **D. QUANTIFYING RESULTS**

Gross liquor sales are forecast to be \$1.4 billion in the upcoming biennium and are critically reliant on information technology to receive, store and sell spirits.

## **E. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. \$3.5 million of the request will be dedicated to liquor systems funded through liquor revenue and \$2.5 million will be dedicated to marijuana systems and borrowed from the liquor fund.

# BUDGET NARRATIVE

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**THIS VERSION OF THE PACKAGE WAS NOT APPROVED IN THE GOVERNOR'S BUDGET**

## Information Services Enhancement

### OLCC 2019-21 Budget, Policy Option Package No. 301, Agency Priority No 1

#### **A. PACKAGE PURPOSE**

The Oregon Liquor Control Commission has been evaluating the current state of agency business operations and its technology architecture. Historically, the agency has addressed technology needs on an as-needed basis operating in a constant state of “firefighting”. There has not been enough time, capacity or funding to step back and adequately analyze the future state of agency and constituent needs while aligning technology infrastructure and architecture. This longtime reactionary operational model has resulted in the agency implementing numerous quick fixes and workarounds which was reflected throughout the Secretary of State Audit findings.

OLCC recently received legislative funding for a Chief Information Officer position which was filled May 7, 2018. Shortly thereafter, the CIO hired a Director of OIS. With these two strategic positions in place, the agency has initiated an evaluation across the entire technology spectrum. After initial analysis, it has become apparent that the agency OIS division has been significantly lacking in staffing and infrastructure resources in order to maintain even the basic business operations, not to mention the expanding legislative mandates.

OLCC currently operates on many outdated and unsupported IT systems along with a variety of paper only processes in conjunction with hundreds of excel spreadsheets. Maintaining and operating these environments is very time consuming and expensive. These legacy systems and processes are not only outdated but are also segregated, lacking a consistent data flow and thus, being susceptible to errors and manipulation. In order to support commerce and revenues generated for the state over the next ten years, a major retooling of the agency is required to achieve long-term goals for high performance service delivery.

Until the agency is able to execute on the aforementioned future state of technology, OLCC needs to be able to maintain the current legacy systems and get back into compliance with state and industry technology requirements (contracting, security/privacy, infrastructure, software, change management, disaster recovery, documentation, etc.). Additionally, OLCC will need sufficient staffing to oversee the future state development and maintain those new environments.

The ability to coordinate IT projects and strategically move forward, particularly for a rapidly growing organization supporting both emerging and established industries, is very different from more static organizations with limited change. The challenge the agency faces is the time constraints to develop the technology within a biennial timeframe. To be successful, the agency is proposing a budget strategy that works within the timelines of legislative approval and regulatory oversight.

# BUDGET NARRATIVE

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This information Services request is of high importance to the OLCC as the current state of affairs is “high risk.” A day of warehouse downtime reflects \$2.5 million in retail sales value. Operating a marijuana licensing program with a system designed to meet 2019 needs, instead of the basic structure created to immediately process applications for the requirements of 2015, is needed to alleviate pressure on the OLCC to produce complicated licensing renewals and meet three sessions of significant policy and rule changes; the OLCC depends on renewals to fund the program through license fees. Failure to modernize the business transaction capabilities of all aspects of the Distilled Spirits Program, from the purchase from the manufacture to the retail sales to the consumer, hampers the ability to gain operational savings and revenue generation efficiencies. The Information Services Enhancement request aligns necessary staff resources to elevate IT services throughout OLCC. It provides the capacity to plan and execute critical projects and to enhance and maintain services that function on a stable ongoing basis — an acute contrast from today’s condition of primary systems being at risk of episodic failure or residing in the world of manual processes and a low productivity environment. Importantly the request is structured to make resources available to fund projects as necessary while meeting the requirements of accountability for execution of IT projects in Oregon.

The set aside of \$6 million makes it possible to execute work — with stage gate approvals — on a timely basis. Efficiency and enterprise contracts may significantly reduce overall capital expenditure but specific project work has to be advanced to understand available alternatives to achieve savings. With this budget request, OLCC will be in the position to stabilize systems depended upon for operations, elevate planning to execute high priority projects meeting rigorous contract oversight requirements, and introduce greater technology hardware and software solutions to improve OLCC productivity in the cubical and in the field. This request positions the agency for several years and biennia of IT work. It puts the agency in position to aggressively manage a history of neglected investment in IT, to attack urgent mission critical IT software and hardware stabilization issues (including remote services), and to institute management oversight to service the IT needs for the agency into the future. Even as the agency adopts more software as a service platforms and off-sites hardware systems, the agency will need the investment in IT human capital to drive and achieve agency modernization. The agency has taken steps to cover the growing cost of its overall budget requests by capturing administrative efficiencies and proposing increased revenue generation in its requested budget proposals for the next biennium. Liquor revenues alone are the state’s third largest source of revenue, and with marijuana significant additional revenue transfers to education, public safety and health services. Biennial transfers of these two revenue sources in 2019-21 will be around \$700 million without a major policy change disruption. Staffing and providing the means to readily finance necessary improvements to modernize and stabilize operational platforms for OLCC IT service in the context proposed is a sound business decision and it is the OLCC’s highest priority.



# BUDGET NARRATIVE

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## **B. HOW ACHIEVED**

**OLCC requests the addition of one Data Base Architect (Information Systems Specialist 8) position.** OLCC currently does not have a database architect which is severely impacting agency's ability to connect the data from various legacy systems into meaningful agency wide business intelligence information. This gap is a serious detriment for serving OLCC's diverse constituencies, the legislature, and the agency's internal day-to-day operations. Database Architect is a center stone of any data rich ecosystem, starting with data collection assessment and solution design and all the way through more complex analysis, reporting, and data visualization needs. These are all critical components required for OLCC to be successful in maintaining its current services and supporting the development of new services as the agency's regulatory responsibilities grow.

**OLCC requests the addition of two Technical Project Managers (Information Systems Specialist 7) positions and one Business Systems Analyst (Information Systems Specialist 7) position.** The rapidly emerging marijuana industry and growing and changing alcohol industry, closely followed by frequent legislative changes needed to match these industry changes, have created an imperative to replace old IT systems that cannot be supported any longer and create new systems for needs that did not exist in the past. OLCC has a desperate need for Technical Project Managers and a Business Systems Analyst to support these system development and integration efforts and manage their operations and maintenance. The Technical Project Managers and Business Systems Analyst are critical resources for the success of the agency in its entire systems development lifecycle, from the initial requirements gathering, analysis, and project initiation, to the final Stage Gate milestones, as well as other required process and documentation when working with OSCIO, ESO, Procurement, DOJ, ETS, and other State offices.

**OLCC requests the addition of three Systems Developers (Information Systems Specialist 7) positions.** OLCC's has dozens of old and unsupported alcohol inventory and finance related applications and databases along with a variety of supporting in-between solutions, and they all need frequent care-and-feeding. The agency is currently understaffed to keep maintaining all of these systems along with overseeing (technical reviews and change management) and filling the gaps (creating the missing functionality and compliance pieces) across the variety of new vendor solutions that marijuana industry has brought in the past few years. This problem is further complicated by a lack of staff with quality assurance (manual and automated testing), security, and reporting and data visualization technical skills.

**OLCC requests funding (\$200,000) to Replace Outdated Network Equipment.** OLCC's network equipment with from which all services are delivered is outdated and close to failure.

**OLCC requests setting aside funding (\$6,000,000) for Multi-year Software Development Projects Related to Alcohol and Marijuana.** OLCC is in need of an integrated and flexible end-to-end web software solution to replace inefficient and disjointed legacy Distilled Spirits Distribution, Marijuana, and Alcohol program technology solutions such as:

# BUDGET NARRATIVE

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- Beer and wine privilege tax
- Marijuana and liquor licensing
- Online fee collection
- Inventory tracking
- Case management
- Enforcement
- Distilled spirits supply chain
- Retail liquor store management

Given the problems described in the current environment, the strategic approach would be to execute a comprehensive plan in stages spanning multiple biennia starting with privilege tax solution as a proof of concept and then moving on to marijuana and liquor licensing including online payments, case management, and enforcement. The distilled spirits supply chain and retail store management solution would follow as separate phases including liquor store order tracking, distillery retail sales tracking, and a modern customer engagement shopping portal. Development and implementation of software solutions for marijuana will be initially financed from liquor funding and then paid back over time out of marijuana funding.

The ability to coordinate IT projects and strategically move forward, particularly for an emerging organization with multiple needs, is very different from more static organizations with limited change. The challenge the agency faces is the time constraints to develop the technology within a biennial timeframe. To be successful the agency is proposing a budget strategy that works within the timelines of legislative approval and regulatory oversight and at the same time allow the agency to develop the technology in a timely manner. The agency is requesting the \$6,000,000 be reserved as un-scheduled and allocated with e-Board approval. This strategy allows the agency to acquire and develop information systems critical to agency responsibilities and continuing revenue generation in a timely manner.

With approval of this package, OLCC will reflect this comprehensive approach to the many IT challenges the agency faces in its budget and IT plan. This would include phasing of all projects individually or as distinct work with an enterprise contract, including stage gate processes.

# BUDGET NARRATIVE

## Information Services Enhancement OLCC 2019-21 Agency Request Budget Policy Option Package No 301

<u>Division</u>	<u>Package Description</u>	<u>FTE</u>	<u>One-time</u>	<u>Ongoing</u>	<u>Total</u>
Information Services	Add 1 Database Architect to connect the data from various legacy systems into meaningful agency wide business intelligence information	1.00		\$230,847	\$230,847
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$254,215	\$264,677
Information Services	Add 2 Technical Project Managers for systems development and integration supporting Stage Gate, ISO, and other internal project, process and documentation needs.	2.00		\$429,676	\$429,676
	Services & Supplies, including office space @ \$17,368 per employee		\$5,534	\$46,736	\$52,270
	Work station furniture & chair		\$15,390		\$15,390
		2.00	\$20,924	\$476,412	\$497,336
Information Services	Add 1 Systems Developer for legacy systems support, future state solution oversight, and filling the gaps across new vendor solutions	1.00		\$214,838	\$214,838
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$238,206	\$248,668
Information Services	Add 1 Business Systems Analyst for requirements analysis and documentation supporting Stage Gate, ISO, and internal processes.	1.00		\$214,838	\$214,838
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$238,206	\$248,668
Information Services	Add 1 Systems Developer for legacy systems support, future state solution oversight, and filling the gaps across new vendor solutions	1.00		\$214,838	\$214,838
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$238,206	\$248,668
Information Services	Add 1 Systems Developer for legacy systems support, future state solution oversight, and filling the gaps across new vendor solutions	1.00		\$214,838	\$214,838
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$238,206	\$248,668
Information Services	Replace Outdated Network Equipment		\$200,000		\$200,000
Information Services	Future software development projects related to Liquor & Public Safety including: warehouse management, licensing, financial management, enforcement and supply chain tracking.		\$6,000,000		\$6,000,000
<b>Subtotal - Information Services Enhancement - Package 301</b>		<b>7.00</b>	<b>\$6,273,234</b>	<b>\$1,683,451</b>	<b>\$7,956,685</b>

# BUDGET NARRATIVE

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## **a. Benefits to stakeholders**

Without new information services resources, it is questionable for how long will the agency be able to maintain its business operations, serve its constituencies, and fulfill its legislative mandates. Revenue streams from liquor and marijuana will be preserved. Industry stakeholder for both alcohol and marijuana will be able to conduct more business electronically and reduce the time and paperwork.

## **b. Benefits to OLCC**

Integrated and modernized information services will reduce manual processes and bring user efficiencies that will allow OLCC to keep up with increasing workloads related to liquor, public safety and marijuana without adding significant staff in the future. System failures requiring “workarounds” and resulting in service delays will be reduced.

## **F. STAFFING IMPACT**

The package adds 7.00 FTEs to the Office of Information Services Division.

## **G. QUANTIFYING RESULTS**

Gross liquor sales are forecast to be \$1.4 billion in the upcoming biennium and are critically reliant on information technology to receive, store and sell spirits.

## **H. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. \$3.5 million of the request will be dedicated to liquor systems funded through liquor revenue and \$2.5 million will be dedicated to marijuana systems and borrowed from the liquor fund.

# BUDGET NARRATIVE

## Financial Services Staff Fulfilment

OLCC 2019-21 Budget Policy Option Package No. 310, Agency Priority No 10, As Modified

### **A. PACKAGE PURPOSE**

OLCC's expansion effort to establish more retail liquor stores continues on course to exceed 300 stores by the end of the biennium. This will represent a 25% increase in workload for Financial Services staff to process liquor store revenue, pay agents compensation, reconcile bank card payments and ensure that the state's financial resources are being accounted for properly. The current number of 279 approved liquor stores has already significantly increased the work load for Financial Services staff that process liquor store sales reports and related items. Current staff are often having to work overtime to keep up with the workloads.

OLCC staff are currently using outdated technology when auditing liquor stores in order to accommodate an inventory program that runs on unsupported software.

In addition, Oregon's distillery agents also continue to grow with close to 100 agent locations selling their own spirits. The current forecast for distillery agent sales going into the 2019-21 biennium is expected to reach \$17.3 million which will put them on a similar level with wine tax and beer tax collections. Distillery agents report and remit their sales monthly to OLCC but there are no formal audit resources due to lack of staffing to ensure that the reports are accurate.

### **B. HOW ACHIEVED**

The 2019-21 Governor's budget includes the addition of one Accounting Technician 2 position to process additional liquor store receipts and payments related to retail expansion. Accounts for retail liquor stores must be done on a monthly basis. Currently there are two positions that do these duties but one of the positions is also a cashier for the agency which has seen growth in payments due to both marijuana and liquor license applications. Previously this was three positions, 1 cashier and 2 liquor store receipts clerks. Due to position realignments one of the liquor store receipts clerks was moved to Privilege Tax and the duties were redistributed to the cashier and the remaining receipts clerk. With the liquor store retail expansion project and the increase in licenses, the distribution of duties is no longer working, causing current staff to work overtime.

# BUDGET NARRATIVE

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**The 2019-21 Governor's budget includes new laptops, hand scanners and replacement of unsupported** software for OLCC's liquor store auditors. Liquor stores are audited on an annual basis or whenever a store changes ownership or closes. The store auditing process has OLCC auditors go into the stores to do physical counts of inventory and then reconcile those counts with what is currently in the OLCC financial systems. The process is vital to ensuring that the state's inventory of liquor is properly accounted for. Currently the audit program is running on unsupported software developed over ten years ago. To run this software the auditors must use older equipment including laptops and hand scanners. Outdated equipment and unsupported software put the agency at a high risk of having components fail and being unable to repair or replace them. Failure of this process would put state resources at risk.

# BUDGET NARRATIVE

## Financial Services Staff Fulfillment OLCC 2019-21 Budget Policy Option Package No 310, As Modified

Division	Package Description	FTE	One-time	Ongoing	Total
Financial Services	Add 1 Accounting Technician 2 for Retail Expansion	1.00		\$130,180	\$130,180
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$153,548	\$164,010
Financial Services	New Equipment and Software for Liquor Store Auditors				
	5 laptops for store auditors		\$11,335		\$11,335
	5 Hand Scanners		\$15,000		\$15,000
	New software for store audits to replace unsupported software		\$10,000		\$10,000
		0.00	\$36,335	\$0	\$36,335
<b>Subtotal - Financial Services Staff Fulfillment - Package 310</b>		<b>1.00</b>	<b>\$46,797</b>	<b>\$153,548</b>	<b>\$200,345</b>

**a. Benefits to stakeholders**

Distillery agents will report accurately and be held accountable.

**b. Benefits to OLCC**

Distillery sales and compensation for distillery agents will have accurate accounting, which will lead to increased revenue from Distillery agent sales. The state is ensured that the revenue earned from distillery agents is accounted for and collected timely and properly.

# BUDGET NARRATIVE

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## **C. STAFFING IMPACT**

The package adds one position to OLCC.

## **D. QUANTIFYING RESULTS**

Distillery agents are expected to have \$17.3 million in sales during the 2019-21 biennium, with \$5.7 million remitted to the OLCC for distribution to the general fund cities and counties that must be properly accounted for. Gross liquor sales are forecast to be \$1.4 billion for the 2019-21 biennium.

## **E. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B.



# BUDGET NARRATIVE

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**THIS VERSION OF THE PACKAGE WAS NOT APPROVED IN THE GOVERNOR'S BUDGET**

## Financial Services Staff Fulfilment

OLCC 2019-21 Agency Request Budget Policy Option Package No. 310, Agency Priority No 10

### A. PACKAGE PURPOSE

OLCC's expansion effort to establish more retail liquor stores continues on course to exceed 300 stores by the end of the biennium. This will represent a 25% increase in workload for Financial Services staff to process liquor store revenue, pay agents compensation, reconcile bank card payments and ensure that the state's financial resources are being accounted for properly. The current number of 279 approved liquor stores has already significantly increased the work load for Financial Services staff that process liquor store sales reports and related items. Current staff are often having to work overtime to keep up with the workloads.

OLCC staff are currently using outdated technology when auditing liquor stores in order to accommodate an inventory program that runs on unsupported software.

In addition, Oregon's distillery agents also continue to grow with close to 100 agent locations selling their own spirits. The current forecast for distillery agent sales going into the 2019-21 biennium is expected to reach \$17.3 million which will put them on a similar level with wine tax and beer tax collections. Distillery agents report and remit their sales monthly to OLCC but there are no formal audit resources due to lack of staffing to ensure that the reports are accurate.

OLCC proposes addition of 3 positions in the Financial Services Division to support the ongoing retail expansion and distillery agent growth.

### B. HOW ACHIEVED

OLCC is requests addition of one **Accounting Technician 2** position to process additional liquor store receipts and payments related to retail expansion. Accounts for retail liquor stores must be done on a monthly basis. Currently there are two positions that do these duties but one of the positions is also a cashier for the agency which has seen growth in payments due to both marijuana and liquor license applications. Previously this was three positions, 1 cashier and 2 liquor store receipts clerks. Due to position realignments one of the liquor store receipts clerks was moved to Privilege Tax and the duties were redistributed to the cashier and the remaining receipts clerk. With the liquor store retail expansion project and the increase in licenses, the distribution of duties is no longer working, causing current staff to work overtime.

# BUDGET NARRATIVE

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**OLCC requests addition of one Accounting Technician 3** position to track distillery agents reporting, account for payments, follow up on deficiencies and ensure that their compensation is paid in a timely manner. These functions are currently split among three positions that do part of the required activities but do not focus exclusively on distillery agents. The position will work on recording and maintaining distillery agent inventories, reporting sales and tracking compensation due to each agent after the month has closed. This position will also help develop and maintain an electronic reporting system for distillery agents.

**OLCC requests addition of one Accountant 2** position for distillery agent auditing. This is a counterpart position for the similar levels that audit wine, beer and marijuana taxes. The position will focus on distillery agents as a group and develop an auditing process similar to that for beer and wine. The auditor position may be doing physical inventories of distillery agents as well as reconciling production and sales with federal alcohol excise tax returns. This position will also help develop and maintain an electronic reporting system for distillery agents.

**The final request is for new laptops, hand scanners and replacement of unsupported** software for OLCC's liquor store auditors. Liquor stores are audited on an annual basis or whenever a store changes ownership or closes. The store auditing process has OLCC auditors go into the stores to do physical counts of inventory and then reconcile those counts with what is currently in the OLCC financial systems. The process is vital to ensuring that the state's inventory of liquor is properly accounted for. Currently the audit program is running on unsupported software developed over ten years ago. To run this software the auditors must use older equipment including laptops and hand scanners. Outdated equipment and unsupported software put the agency at a high risk of having components fail and being unable to repair or replace them. Failure of this process would put state resources at risk.

# BUDGET NARRATIVE

## Financial Services Staff Fulfillment OLCC 2019-21 Agency Request Budget Policy Option Package No 310

Division	Package Description	FTE	One-time	Ongoing	Total
Financial Services	Add 1 Accountant 2 for Distillery Agent Auditing	1.00		\$154,073	\$154,073
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$177,441	\$187,903
Financial Services	Add 1 Accounting Technician 3 for Distillery Agent Tracking	1.00		\$134,212	\$134,212
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$157,580	\$168,042
Financial Services	Add 1 Accounting Technician 2 for Retail Expansion	1.00		\$130,180	\$130,180
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$153,548	\$164,010
Financial Services	New Equipment and Software for Liquor Store Auditors				
	5 laptops for store auditors		\$11,335		\$11,335
	5 Hand Scanners		\$15,000		\$15,000
	New software for store audits to replace unsupported software		\$10,000		\$10,000
		0.00	\$36,335	\$0	\$36,335
<b>Subtotal - Financial Services Staff Fulfillment - Package 310</b>		<b>3.00</b>	<b>\$67,721</b>	<b>\$488,569</b>	<b>\$556,290</b>

# BUDGET NARRATIVE

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## a. Benefits to stakeholders

Distillery agents will report accurately and be held accountable.

## b. Benefits to OLCC

Distillery sales and compensation for distillery agents will have accurate accounting, which will lead to increased revenue from Distillery agent sales. The state is ensured that the revenue earned from distillery agents is accounted for and collected timely and properly.

## F. STAFFING IMPACT

This package adds three positions to OLCC.

## G. QUANTIFYING RESULTS

Distillery agents are expected to have \$17.3 million in sales during the 2019-21 biennium, with \$5.7 million remitted to the OLCC for distribution to the general fund cities and counties that must be properly accounted for. Gross liquor sales are forecast to be \$1.4 billion for the 2019-21 biennium.

## H. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B.

# BUDGET NARRATIVE

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## Administration and Communication Outreach - Sr. Policy Advisor and Digital Infrastructure OLCC 2019-21 Budget Policy Option Package No. 311, Agency Priority No 11, As Modified

### A. PACKAGE PURPOSE

With the legalization of adult use marijuana in 2014, the OLCC's scope of duties has grown exponentially. While OLCC has added field staff and management to address this growth, the agency is also facing increased needs in other areas. These needs include developing administrative rules for OLCC's marijuana program, managing implementation of new marijuana laws, developing policy, managing stakeholder communication, and assisting in legislative engagement. For example, OLCC staff has been involved in negotiation of intergovernmental compacts for production of cannabis on tribal lands, increased coordination with other state agencies on issues such as testing and pesticide use, and serving on the Oregon Cannabis Commission. The OLCC is also experiencing growth of its existing role in regulating liquor. The agency has undergone significant expansion of retail sales agents, is currently examining the complicated issue of agent compensation, and is preparing for new policy developments in e-commerce of alcohol beverages.

Clear communication and opening channels of communication is a highly effective tool to gain regulatory compliance, increase stakeholder understanding when working with OLCC, and directly impact issues of public concern to the people in the communities of Oregon. The OLCC places a premium on education as a primary tool for compliance and achieving the regulatory and public safety aims of the OLCC's mission. Over the past three years, the efforts the agency has made in this regard have been well received. As the OLCC continues its retail expansion activity and implements the oversight of OMMP and Hemp tracking, there is a growing need for communications and stakeholder engagement. The OLCC public affairs/communications team has been utilizing an external communications partner on a limited basis to support the recreational marijuana program with specialized expertise and capacity the agency doesn't have including: public education campaigns - including the "What's Legal" campaign - and graphic design support. With the addition of responsibilities for regulating OMMP medical marijuana and hemp the need for this specialized support will remain and likely grow over the next few years. Similar to the marijuana programs, communication and outreach related to the liquor program will continue to drive the agency's expansion efforts for retail outlets.

The OLCC has worked to focus its major communication projects to drive value for the mission of the agency and believes investments in communication has tangible payoff for compliance by increasing the coordination with partners in government and business and the participation of the public in the high profile issues impacting every community in Oregon. These are issues of public safety regarding alcohol and marijuana and the impact of the agency's regulatory structure on the economy and the jobs through the hospitality, entertainment and agricultural business sectors in Oregon. Communication with and about our craft wine, beer, and distilled spirits

# BUDGET NARRATIVE

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manufacturers works to support the pride, tourism and commerce these sectors bring. Strong avenues of communication are a means to help these businesses grow and remain healthy contributors to the Oregon economy. Lastly, communities are highly effected by OLCC policy making — licensing and sanctioning and providing timely services is important at the individual community level and OLCC believes its communication work helps solve problems through creating understanding of its programs and increasing access to services. If granted, the OLCC will work to prioritize this valued funding to maximize the impact of this important but limited request.

With the passage of Measure 91, and marijuana statutory changes in 2015, 2016, 2017, and 2018, the responsibilities of the agency have changed significantly. New license types, new privileges, new software, and new processes and procedures have necessitated the need for continual training and materials for external stakeholders and employees. In addition, the agency has embarked on a robust retail expansion program and new programs to track hemp and OHA medical registrants in the OLCC’s cannabis tracking system necessitating significant demand for external communications. The agency’s external website and GovDelivery list serve program has served as critical information hubs for both the alcohol and marijuana programs; however, demand for producing, editing, providing graphical support, and posting content has far outstripped the agency’s ability to perform. In the three year period from November 2014 to November 2017 OLCC’s external website has had 19.5 million viewers; the Bottle Bill and Marijuana content are new sections of the web within this timeframe. Going forward new sections and content need to be developed and added to the website to address new responsibilities of the agency including the regulation of hemp products processed and sold through OLCC licensees and OLCC tracking of OHA medical marijuana. Investments in the OLCC’s primary portal of information saves the agency time and produces efficiency gains in providing the public the knowledge they need to engage our services and to meet regulatory requirements. This is a vital investment in productivity and public service and supports the staff at OLCC that is frequently inundated with calls for information and services.

Due to the triage of critical IT needs focused on warehouse operations and revenue generation, the agency has not had a functioning intranet since 2014. This has become increasingly problematic as the agency has grown from 230 employees to 328 and is likely to grow more as it adjusts to its responsibilities to regulate the sale and distribution of alcohol, marijuana, hemp, and OMMP registrants tracked in the Cannabis Tracking System. In addition, of the 304 positions prior to the 2018 session, 94 employees were new to the agency and 81 moved to a new position within the agency. Demand for internal information is at an all-time high due to the sheer number of new employees, employees new to their jobs, and changing organizational operations. A one stop shop for critical information would ease the onboarding process and assure that employees are getting accurate information necessary to do their jobs. An intranet will provide a structure for OLCC to effectively provide consistent communication with its employees throughout the state, serving as a centralized place to house corporate information and spur collaboration. Intranets gives employees the ability to access the tools and information they need to effectively perform their work, improving productivity. Search capabilities and collaboration tools within the intranet allow employees to find information quickly and electronically collaborate on documents and projects. This is an important investment in the efficiency of operations and development of a customer service quick response culture within the agency. Ready access to internal information and the

# BUDGET NARRATIVE

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ability to collaborate with and gain the expertise of other OLCC employees supports the vision for the agency in its work to be of the finest caliber for the provision of public services.

Finally, continued and future growth of the agency has resulted in the need to reorganize internal office space and find new office space. Agency personnel in the Administrative and Support Division have stepped up to be trained and take on new duties to meet the workload. The agency's grounds maintenance worker 2 has taken on the tasks of office reorganizations and relocations including moving offices, setting up workstations, and ordering furniture. This position has saved the agency thousands of dollars in relocations costs. At the direction of agency leadership a decision was made to defer locking in decisions about deployment of personnel to new leased locations until the agency had a better idea about its scale of growth and geographic service demands. Agency employees sacrificed space and accommodated an internal squeeze on workspace to support the agency's deployment of short-term facility and service plans statewide and in the metropolitan area. A reclassification of this position to a Facility and Operation Specialist 1 would right size the current duties of the position and ensure the OLCC remains nimble as personnel continue to be hired and as temporary space and personnel placement gives way to the longer-term organization of the physical space and locations that OLCC requires to be an effective provider of services. This request recognizes and values this position's responsibilities and added duties for the day-to-day work performed.

## **B. HOW ACHIEVED**

**OLCC requests addition of one Principle Executive Manager E (Non-Supervisory) as Senior Policy Advisor position.** The requested position would reside in OLCC's Administration Division and support the Executive Director and management. With the legalization of adult use marijuana in 2014, changes to marijuana law in 2015, 2016, 2017, and 2018, the addition of responsibilities for OMMP and hemp tracking, and a changing regulatory landscape for distilled spirits including retail expansion and e-commerce, OLCC's scope of duties and subsequent policy considerations have grown and will continue to grow significantly. The responsibility for developing administrative rules for OLCC's marijuana program, managing implementation of new marijuana laws, developing policy, managing stakeholder communication, and assisting in legislative engagement continues to exceed the capacity of existing staff. Examples include the negotiation of intergovernmental compacts for production of cannabis on tribal lands, increased coordination with other state agencies on issues such as testing and pesticide use, and serving on the Oregon Cannabis Commission. In addition, the OLCC is also experiencing growth of its existing role for regulating liquor. The agency has undergone significant expansion of retail sales agents, is currently examining the complicated issue of agent and distiller compensation, and is preparing for new policy developments in the e-commerce marketing of alcohol beverages. OLCC is considering innovations for its retail system for sales of alcohol including ordering distilled spirits through phone apps which opens a complicated area for regulation. Many of these additional duties had been assumed by the Director of

# BUDGET NARRATIVE

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Administrative Policy & Process Division; however, the volume of work cannot be maintained as these changes have also increased the workload associated with the Administrative Policy and Process Division's core duties including administrative rulemaking, contested case hearings, coordination with DOJ to meet the agencies needs for legal services and providing technical assistance and training to agency staff. The volume and complexity of administrative hearings has increased significantly. While the agency has added case presenter positions to address the volume of hearings, it has not added resources to address the growing complex policy development and oversight needed to manage these changes. The addition of a senior policy advisor in the administration division will provide policy leadership, coordination and support for the Executive Director and management while providing for the continued management of a growing workload within the Administrative Policy and Process Division (AP&P) that has functionally moved from administration into the Public Safety Division. The creation of this agency director level policy advisor position compliments the plans for the AP&P unit to support a growing body of work for policy development and issue coordination across the spectrum of marijuana and alcohol fronts. It positions the OLCC to focus on the magnifying growth in caseload and future production necessary to sanction violators of rules and laws from both lines of OLCC business. With the detailed complexity of both the regulatory regiments for liquor and marijuana, the agency and policy makers will benefit from creation of the position with respect to policy development and agency wide implementation.

**OLCC requests funding (\$200,000 biennial allocation)** for continuing strategic and tactical support related to alcohol from an external communications partner to provide assistance as the agency takes on additional responsibilities. This request is tied to POP 408 which makes a similar request for the marijuana programs. Adoption of this package will help the agency to more clearly communicate changing laws, rules, and licensee and registrant expectations for participating in the alcohol programs; it will also help the agency's retail expansion efforts to communicate to and engage with prospective licensees, agents and their customers, and community stakeholders.

**OLCC requests addition of one Public Affairs Specialist 1 position** to oversee the building of an agency intranet and to work with division managers in the development, posting, and maintenance of intranet content. In addition, this position will assist in the development of materials and posting to the agency's internet as well as assist in the required transition to the DAS required internet updated format in 2020. Providing timely and beneficial communication to OLCC staff is a key role of the Government Affairs and Communications Division. Approximately two-thirds of the agency staff is new to the agency or new to their jobs. Having a centralized intranet will provide a structure for OLCC to effectively provide consistent communication with its employees throughout the state, serving as a centralized place to house corporate information and spur collaboration. Having centralized, accurate and timely information on the external and internal web is a key compliance strategy. The likelihood of compliance increases when applicants, licensees, permittees and employees have a centralized place to find accurate, up-to-date information. Internal efficiencies increase when employees can easily find the information they seek.



## BUDGET NARRATIVE

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This person would design, write and edit information and educational materials and disseminate the information through the intranet, internet, and public meetings. The requirement for public and internal communications continues to increase as the agency responsibilities grow including new requirements for the bottle bill, electronic licensing and permit processes, OMMP and hemp tracking, retail expansion, adoption of rules, and communications related to the changing regulatory environment. All of these changes require stakeholder engagement and changes to agency's internet which serves as a central clearing house for information and a primary educational tool for licensees, applicants, and permit holders. Since 2014-17 the OLCC website has been accessed close to 19.5 million times. In addition, OLCC's web site is required to convert to a new DAS required format in 2020. This will require significant oversight and coordination between the communications and OLCC departments to design the new site and determine how that migration will happen. To date the external web houses 10,177 pages, 9,363 documents and 2,800 images that need to be reviewed, maintained and converted to the new format.

**OLCC requests funding (\$75,000 biennial allocation)** to provide consulting services to aid in building an agency intranet to provide constant, reliable, and secure communications with employees to ensure successful growth. Having centralized, accurate and timely information on an agency intranet is a critical productivity tool. The agency plans to follow the standard in state agencies and utilize enterprise software Sharepoint in Office 365 to build the intranet. Resources are not available in the agency's information technology department to build the site.

**OLCC requests a reclass Grounds Maintenance Worker 2 to Facilities Engineering Technician 1** (Position 1500.014) to compensate the position according the current duties that being performed at the higher level.

# BUDGET NARRATIVE

**Administration and Communication Outreach - Sr. Policy Advisor and Digital Infrastructure**  
**OLCC 2019-21 Budget Policy Option Package No 311, As Modified**

Division	Package Description	FTE	One-time	Ongoing	Total
Communications	Funding for Contract Services related to OLCC				
	Contract Services to develop usable Intranet		\$57,610		\$57,610
			\$15,390		\$15,390
<b><i>Subtotal - Administration &amp; Communication Outreach - Package 311</i></b>		<b><i>0.00</i></b>	<b><i>\$73,000</i></b>	<b><i>\$0</i></b>	<b><i>\$73,000</i></b>

**a. Benefits to stakeholders**

Enhances the agency’s ability to communicate with licensees, applicants, permit holders and the public on ever changing statutes, rules and processes.

These investments will aid OLCC in its efforts to educate its partners and customers on compliance by the direct funding to improve internet access and services and through the productivity gains realized through access to well organized agency information

**b. Benefits to OLCC**

Enhances the agency’s policy creation and implementation ability to meet the demands of a consistently changing regulatory environment. Increases employee communication and productivity through the creation of an agency intranet.

# BUDGET NARRATIVE

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## **C. STAFFING IMPACT**

The package adds no positions to OLCC.

## **D. QUANTIFYING RESULTS**

The agency currently regulates 1,766 marijuana licenses, 25,502 marijuana worker permittees, 15,300 liquor licenses, 8,900 alcohol special event licenses, 3,298 out-of-state certificate holders, and 157,600 alcohol service permittees, 278 retail liquor outlets and 102 distillery outlets. These licensees, permittees and certificate holders as well as potential applicants and public stakeholders seek clear policy direction and accurate, timely, and unique information which has become increasing difficult to produce due to the sheer volume of content and the number of departments and stakeholders involved. Having a functioning intranet boosts productivity; a 15 minute a day time savings per employee could result in a biennial productivity gain of \$214,000.

## **E. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B.

# BUDGET NARRATIVE

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**THIS VERSION OF THE PACKAGE WAS NOT APPROVED IN THE GOVERNOR'S BUDGET**

## Administration and Communication Outreach - Sr. Policy Advisor and Digital Infrastructure OLCC 2019-21 Agency Request Budget Policy Option Package No. 311, Agency Priority No 11

### **F. PACKAGE PURPOSE**

With the legalization of adult use marijuana in 2014, the OLCC's scope of duties has grown exponentially. While OLCC has added field staff and management to address this growth, the agency is also facing increased needs in other areas. These needs include developing administrative rules for OLCC's marijuana program, managing implementation of new marijuana laws, developing policy, managing stakeholder communication, and assisting in legislative engagement. For example, OLCC staff has been involved in negotiation of intergovernmental compacts for production of cannabis on tribal lands, increased coordination with other state agencies on issues such as testing and pesticide use, and serving on the Oregon Cannabis Commission. The OLCC is also experiencing growth of its existing role in regulating liquor. The agency has undergone significant expansion of retail sales agents, is currently examining the complicated issue of agent compensation, and is preparing for new policy developments in e-commerce of alcohol beverages.

Clear communication and opening channels of communication is a highly effective tool to gain regulatory compliance, increase stakeholder understanding when working with OLCC, and directly impact issues of public concern to the people in the communities of Oregon. The OLCC places a premium on education as a primary tool for compliance and achieving the regulatory and public safety aims of the OLCC's mission. Over the past three years, the efforts the agency has made in this regard have been well received. As the OLCC continues its retail expansion activity and implements the oversight of OMMP and Hemp tracking, there is a growing need for communications and stakeholder engagement. The OLCC public affairs/communications team has been utilizing an external communications partner on a limited basis to support the recreational marijuana program with specialized expertise and capacity the agency doesn't have including: public education campaigns - including the "What's Legal" campaign - and graphic design support. With the addition of responsibilities for regulating OMMP medical marijuana and hemp the need for this specialized support will remain and likely grow over the next few years. Similar to the marijuana programs, communication and outreach related to the liquor program will continue to drive the agency's expansion efforts for retail outlets.

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# BUDGET NARRATIVE

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participation of the public in the high profile issues impacting every community in Oregon. These are issues of public safety regarding alcohol and marijuana and the impact of the agency's regulatory structure on the economy and the jobs through the hospitality, entertainment and agricultural business sectors in Oregon. Communication with and about our craft wine, beer, and distilled spirits manufacturers works to support the pride, tourism and commerce these sectors bring. Strong avenues of communication are a means to help these businesses grow and remain healthy contributors to the Oregon economy. Lastly, communities are highly effected by OLCC policy making — licensing and sanctioning and providing timely services is important at the individual community level and OLCC believes its communication work helps solve problems through creating understanding of its programs and increasing access to services. If granted, the OLCC will work to prioritize this valued funding to maximize the impact of this important but limited request.

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complicated issue of agent and distiller compensation, and is preparing for new policy developments in the e-commerce marketing of alcohol beverages. OLCC is considering innovations for its retail system for sales of alcohol including ordering distilled spirits through phone apps which opens a complicated area for regulation. Many of these additional duties had been assumed by the Director of Administrative Policy & Process Division; however, the volume of work cannot be maintained as these changes have also increased the workload associated with the Administrative Policy and Process Division's core duties including administrative rulemaking, contested case hearings, coordination with DOJ to meet the agencies needs for legal services and providing technical assistance and training to agency staff. The volume and complexity of administrative hearings has increased significantly. While the agency has added case presenter positions to address the volume of hearings, it has not added resources to address the growing complex policy development and oversight needed to manage these changes. The addition of a senior policy advisor in the administration division will provide policy leadership, coordination and support for the Executive Director and management while providing for the continued management of a growing workload within the Administrative Policy and Process Division (AP&P) that has functionally moved from administration into the Public Safety Division. The creation of this agency director level policy advisor position compliments the plans for the AP&P unit to support a growing body of work for policy development and issue coordination across the spectrum of marijuana and alcohol fronts. It positions the OLCC to focus on the magnifying growth in caseload and future production necessary to sanction violators of rules and laws from both lines of OLCC business. With the detailed complexity of both the regulatory regiments for liquor and marijuana, the agency and policy makers will benefit from creation of the position with respect to policy development and agency wide implementation.

**OLCC requests funding (\$200,000 biennial allocation)** for continuing strategic and tactical support related to alcohol from an external communications partner to provide assistance as the agency takes on additional responsibilities. This request is tied to POP 408 which makes a similar request for the marijuana programs. Adoption of this package will help the agency to more clearly communicate changing laws, rules, and licensee and registrant expectations for participating in the alcohol programs; it will also help the agency's retail expansion efforts to communicate to and engage with prospective licensees, agents and their customers, and community stakeholders.

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## BUDGET NARRATIVE

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internal web is a key compliance strategy. The likelihood of compliance increases when applicants, licensees, permittees and employees have a centralized place to find accurate, up-to-date information. Internal efficiencies increase when employees can easily find the information they seek.

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**OLCC requests a reclass Grounds Maintenance Worker 2 to Facilities Engineering Technician 1** (Position 1500.014) to compensate the position according the current duties that being performed at the higher level.



# BUDGET NARRATIVE

## Administration and Communication Outreach - Sr. Policy Advisor and Digital Infrastructure OLCC 2019-21 Agency Request Budget Policy Option Package No 311

Division	Package Description	FTE	One-time	Ongoing	Total
Administration	<b>Add 1 Senior Policy Advisor position</b>				
	Add 1 Principle Executive Manager E	1.00		\$233,667	\$233,667
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$257,035	\$267,497
Communications	Funding for Contract Services related to Distilled Spirits				
	Contract with PR firm to develop materials and public safety announcements		\$200,000		\$200,000
		0.00	\$200,000	\$0	\$200,000
Communications	<b>Add 1 Public Affairs Specialist to manage Intranet</b>				
	Add 1 Public Affairs Specialist to manage Intranet	1.00		\$165,443	\$165,443
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$188,811	\$199,273
Communications	Funding for Contract Services related to OLCC				
	Contract Services to develop usable Intranet		\$73,000		\$73,000
		0.00	\$73,000	\$0	\$73,000
Administrative Services	Reclassify Grounds Maintenance Worker 2 to Facilities Energy Technician 2			\$16,192	\$16,192
		0.00	\$0	\$16,192	\$16,192
<b>Subtotal - Administration &amp; Communication Outreach - Package 311</b>		<b>2.00</b>	<b>\$293,924</b>	<b>\$462,038</b>	<b>\$755,962</b>

# BUDGET NARRATIVE

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## a. Benefits to stakeholders

Enhances the agency's ability to communicate with licensees, applicants, permit holders and the public on ever changing statutes, rules and processes.

These investments will aid OLCC in its efforts to educate its partners and customers on compliance by the direct funding to improve internet access and services and through the productivity gains realized through access to well organized agency information

## b. Benefits to OLCC

Enhances the agency's policy creation and implementation ability to meet the demands of a consistently changing regulatory environment. Increases employee communication and productivity through the creation of an agency intranet.

## H. STAFFING IMPACT

The package adds two positions to OLCC.

## I. QUANTIFYING RESULTS

The agency currently regulates 1,766 marijuana licenses, 25,502 marijuana worker permittees, 15,300 liquor licenses, 8,900 alcohol special event licenses, 3,298 out-of-state certificate holders, and 157,600 alcohol service permittees, 278 retail liquor outlets and 102 distillery outlets. These licensees, permittees and certificate holders as well as potential applicants and public stakeholders seek clear policy direction and accurate, timely, and unique information which has become increasing difficult to produce due to the sheer volume of content and the number of departments and stakeholders involved. Having a functioning intranet boosts productivity; a 15 minute a day time savings per employee could result in a biennial productivity gain of \$214,000.

# BUDGET NARRATIVE

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## **J. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	42,874	-	-	-	42,874
Mass Transit Tax	-	-	6,959	-	-	-	6,959
Vacancy Savings	-	-	210,129	-	-	-	210,129
<b>Total Personal Services</b>	-	-	<b>\$259,962</b>	-	-	-	<b>\$259,962</b>
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	259,962	-	-	-	259,962
<b>Total Expenditures</b>	-	-	<b>\$259,962</b>	-	-	-	<b>\$259,962</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(259,962)	-	-	-	(259,962)
<b>Total Ending Balance</b>	-	-	<b>(\$259,962)</b>	-	-	-	<b>(\$259,962)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(6,000)	-	-	-	(6,000)
Agency Program Related S and S	-	-	(6,000)	-	-	-	(6,000)
<b>Total Services &amp; Supplies</b>	-	-	( <b>\$12,000</b> )	-	-	-	( <b>\$12,000</b> )
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	(25,000)	-	-	-	(25,000)
<b>Total Capital Outlay</b>	-	-	( <b>\$25,000</b> )	-	-	-	( <b>\$25,000</b> )
<b>Total Expenditures</b>							
Total Expenditures	-	-	(37,000)	-	-	-	(37,000)
<b>Total Expenditures</b>	-	-	( <b>\$37,000</b> )	-	-	-	( <b>\$37,000</b> )
<b>Ending Balance</b>							
Ending Balance	-	-	37,000	-	-	-	37,000
<b>Total Ending Balance</b>	-	-	<b>\$37,000</b>	-	-	-	<b>\$37,000</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-

**Services & Supplies**

Instate Travel	-	-	2,149	-	-	-	2,149
Out of State Travel	-	-	198	-	-	-	198
Employee Training	-	-	152	-	-	-	152
Office Expenses	-	-	531,834	-	-	-	531,834
Telecommunications	-	-	2,316	-	-	-	2,316
State Gov. Service Charges	-	-	46,246	-	-	-	46,246
Data Processing	-	-	6,699	-	-	-	6,699
Publicity and Publications	-	-	666	-	-	-	666
Professional Services	-	-	636	-	-	-	636
IT Professional Services	-	-	607	-	-	-	607
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	348	-	-	-	348
Dues and Subscriptions	-	-	87	-	-	-	87
Facilities Rental and Taxes	-	-	2,409	-	-	-	2,409
Fuels and Utilities	-	-	8,608	-	-	-	8,608
Facilities Maintenance	-	-	1,125	-	-	-	1,125
Agency Program Related S and S	-	-	4,958	-	-	-	4,958
Other Services and Supplies	-	-	345	-	-	-	345

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	475	-	-	-	475
<b>Total Services &amp; Supplies</b>	-	-	<b>\$609,858</b>	-	-	-	<b>\$609,858</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	609,858	-	-	-	609,858
<b>Total Expenditures</b>	-	-	<b>\$609,858</b>	-	-	-	<b>\$609,858</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(609,858)	-	-	-	(609,858)
<b>Total Ending Balance</b>	-	-	<b>(\$609,858)</b>	-	-	-	<b>(\$609,858)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	932,406	-	-	-	932,406
<b>Total Services &amp; Supplies</b>	-	-	<b>\$932,406</b>	-	-	-	<b>\$932,406</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	932,406	-	-	-	932,406
<b>Total Expenditures</b>	-	-	<b>\$932,406</b>	-	-	-	<b>\$932,406</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(932,406)	-	-	-	(932,406)
<b>Total Ending Balance</b>	-	-	<b>(\$932,406)</b>	-	-	-	<b>(\$932,406)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(37,938)	-	-	-	(37,938)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(2,718)	-	-	-	(2,718)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$40,656)</b>	-	-	-	<b>(\$40,656)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(40,656)	-	-	-	(40,656)
<b>Total Expenditures</b>	-	-	<b>(\$40,656)</b>	-	-	-	<b>(\$40,656)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	40,656	-	-	-	40,656
<b>Total Ending Balance</b>	-	-	<b>\$40,656</b>	-	-	-	<b>\$40,656</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 102 - Distilled Spirits Shipping Capacity & Svcs**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	850,752	-	-	-	850,752
Temporary Appointments	-	-	300,000	-	-	-	300,000
Empl. Rel. Bd. Assessments	-	-	671	-	-	-	671
Public Employees' Retire Cont	-	-	153,902	-	-	-	153,902
Social Security Taxes	-	-	88,034	-	-	-	88,034
Worker's Comp. Assess. (WCD)	-	-	638	-	-	-	638
Mass Transit Tax	-	-	5,104	-	-	-	5,104
Flexible Benefits	-	-	387,024	-	-	-	387,024
<b>Total Personal Services</b>	-	-	<b>\$1,786,125</b>	-	-	-	<b>\$1,786,125</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	1,000	-	-	-	1,000
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	2,000	-	-	-	2,000
Data Processing	-	-	1,500	-	-	-	1,500
IT Professional Services	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	17,368	-	-	-	17,368
Other Services and Supplies	-	-	49,000	-	-	-	49,000
IT Expendable Property	-	-	2,267	-	-	-	2,267
<b>Total Services &amp; Supplies</b>	-	-	<b>\$74,135</b>	-	-	-	<b>\$74,135</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	7,695	-	-	-	7,695
Technical Equipment	-	-	90,000	-	-	-	90,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 102 - Distilled Spirits Shipping Capacity & Svcs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Industrial and Heavy Equipment	-	-	120,000	-	-	-	120,000
Automotive and Aircraft	-	-	35,000	-	-	-	35,000
Building Structures	-	-	131,000	-	-	-	131,000
<b>Total Capital Outlay</b>	-	-	<b>\$383,695</b>	-	-	-	<b>\$383,695</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,243,955	-	-	-	2,243,955
<b>Total Expenditures</b>	-	-	<b>\$2,243,955</b>	-	-	-	<b>\$2,243,955</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,243,955)	-	-	-	(2,243,955)
<b>Total Ending Balance</b>	-	-	<b>(\$2,243,955)</b>	-	-	-	<b>(\$2,243,955)</b>
<b>Total Positions</b>							
Total Positions							11
<b>Total Positions</b>	-	-	-	-	-	-	<b>11</b>
<b>Total FTE</b>							
Total FTE							11.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>11.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 112 - Move Agency Bank Card Costs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$7,350,000)</b>	-	-	-	<b>(\$7,350,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Expenditures</b>	-	-	<b>(\$7,350,000)</b>	-	-	-	<b>(\$7,350,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	7,350,000	-	-	-	7,350,000
<b>Total Ending Balance</b>	-	-	<b>\$7,350,000</b>	-	-	-	<b>\$7,350,000</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	178,167	-	-	-	178,167
Mass Transit Tax	-	-	13,816	-	-	-	13,816
Vacancy Savings	-	-	418,112	-	-	-	418,112
<b>Total Personal Services</b>	-	-	<b>\$610,095</b>	-	-	-	<b>\$610,095</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	610,095	-	-	-	610,095
<b>Total Expenditures</b>	-	-	<b>\$610,095</b>	-	-	-	<b>\$610,095</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(610,095)	-	-	-	(610,095)
<b>Total Ending Balance</b>	-	-	<b>(\$610,095)</b>	-	-	-	<b>(\$610,095)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(17,000)	-	-	-	(17,000)
Agency Program Related S and S	-	-	(25,000)	-	-	-	(25,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$42,000)</b>	-	-	-	<b>(\$42,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(42,000)	-	-	-	(42,000)
<b>Total Expenditures</b>	-	-	<b>(\$42,000)</b>	-	-	-	<b>(\$42,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	42,000	-	-	-	42,000
<b>Total Ending Balance</b>	-	-	<b>\$42,000</b>	-	-	-	<b>\$42,000</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	8,092	-	-	-	8,092
Out of State Travel	-	-	477	-	-	-	477
Employee Training	-	-	9,824	-	-	-	9,824
Office Expenses	-	-	11,597	-	-	-	11,597
Telecommunications	-	-	10,977	-	-	-	10,977
State Gov. Service Charges	-	-	76,699	-	-	-	76,699
Data Processing	-	-	1,104	-	-	-	1,104
Publicity and Publications	-	-	2,299	-	-	-	2,299
Professional Services	-	-	12,445	-	-	-	12,445
IT Professional Services	-	-	2,972	-	-	-	2,972
Employee Recruitment and Develop	-	-	328	-	-	-	328
Dues and Subscriptions	-	-	348	-	-	-	348
Facilities Rental and Taxes	-	-	17,947	-	-	-	17,947
Fuels and Utilities	-	-	849	-	-	-	849
Facilities Maintenance	-	-	679	-	-	-	679
Agency Program Related S and S	-	-	1,564	-	-	-	1,564
Other Services and Supplies	-	-	440	-	-	-	440
IT Expendable Property	-	-	1,168	-	-	-	1,168
<b>Total Services &amp; Supplies</b>	-	-	<b>\$159,809</b>	-	-	-	<b>\$159,809</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	159,809	-	-	-	159,809
<b>Total Expenditures</b>	-	-	<b>\$159,809</b>	-	-	-	<b>\$159,809</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(159,809)	-	-	-	(159,809)
<b>Total Ending Balance</b>	-	-	<b>(\$159,809)</b>	-	-	-	<b>(\$159,809)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(59,141)	-	-	-	(59,141)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(4,236)	-	-	-	(4,236)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$63,377)</b>	-	-	-	<b>(\$63,377)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(63,377)	-	-	-	(63,377)
<b>Total Expenditures</b>	-	-	<b>(\$63,377)</b>	-	-	-	<b>(\$63,377)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	63,377	-	-	-	63,377
<b>Total Ending Balance</b>	-	-	<b>\$63,377</b>	-	-	-	<b>\$63,377</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 203 - License Fees Increase

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	9,172,403	-	-	-	9,172,403
<b>Total Revenues</b>	-	-	<b>\$9,172,403</b>	-	-	-	<b>\$9,172,403</b>
<b>Ending Balance</b>							
Ending Balance	-	-	9,172,403	-	-	-	9,172,403
<b>Total Ending Balance</b>	-	-	<b>\$9,172,403</b>	-	-	-	<b>\$9,172,403</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	560,832	-	-	-	560,832
<b>Total Services &amp; Supplies</b>	-	-	<b>\$560,832</b>	-	-	-	<b>\$560,832</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	560,832	-	-	-	560,832
<b>Total Expenditures</b>	-	-	<b>\$560,832</b>	-	-	-	<b>\$560,832</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(560,832)	-	-	-	(560,832)
<b>Total Ending Balance</b>	-	-	<b>(\$560,832)</b>	-	-	-	<b>(\$560,832)</b>

## ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor Control Comm  
Pkg: 206 - Licensing Staff Fulfillment

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	449,520	-	-	-	449,520
Empl. Rel. Bd. Assessments	-	-	244	-	-	-	244
Public Employees' Retire Cont	-	-	81,318	-	-	-	81,318
Social Security Taxes	-	-	34,388	-	-	-	34,388
Worker's Comp. Assess. (WCD)	-	-	232	-	-	-	232
Mass Transit Tax	-	-	2,677	-	-	-	2,677
Flexible Benefits	-	-	140,736	-	-	-	140,736
<b>Total Personal Services</b>	-	-	<b>\$709,115</b>	-	-	-	<b>\$709,115</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	4,000	-	-	-	4,000
Office Expenses	-	-	4,000	-	-	-	4,000
Telecommunications	-	-	8,000	-	-	-	8,000
Data Processing	-	-	6,000	-	-	-	6,000
Facilities Rental and Taxes	-	-	69,472	-	-	-	69,472
Other Services and Supplies	-	-	4,000	-	-	-	4,000
IT Expendable Property	-	-	9,068	-	-	-	9,068
<b>Total Services &amp; Supplies</b>	-	-	<b>\$104,540</b>	-	-	-	<b>\$104,540</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	30,530	-	-	-	30,530
Automotive and Aircraft	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	<b>\$30,530</b>	-	-	-	<b>\$30,530</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 206 - Licensing Staff Fulfillment

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	844,185	-	-	-	844,185
<b>Total Expenditures</b>	-	-	<b>\$844,185</b>	-	-	-	<b>\$844,185</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(844,185)	-	-	-	(844,185)
<b>Total Ending Balance</b>	-	-	<b>(\$844,185)</b>	-	-	-	<b>(\$844,185)</b>
<b>Total Positions</b>							
Total Positions							4
<b>Total Positions</b>	-	-	-	-	-	-	<b>4</b>
<b>Total FTE</b>							
Total FTE							4.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>4.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 207 - Public Safety Staff Fulfillment**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	226,752	-	-	-	226,752
Empl. Rel. Bd. Assessments	-	-	122	-	-	-	122
Public Employees' Retire Cont	-	-	41,020	-	-	-	41,020
Social Security Taxes	-	-	17,346	-	-	-	17,346
Worker's Comp. Assess. (WCD)	-	-	116	-	-	-	116
Mass Transit Tax	-	-	1,360	-	-	-	1,360
Flexible Benefits	-	-	70,368	-	-	-	70,368
<b>Total Personal Services</b>	-	-	<b>\$357,084</b>	-	-	-	<b>\$357,084</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	6,000	-	-	-	6,000
Employee Training	-	-	12,334	-	-	-	12,334
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	143,564	-	-	-	143,564
Data Processing	-	-	2,000	-	-	-	2,000
Facilities Rental and Taxes	-	-	34,736	-	-	-	34,736
Agency Program Related S and S	-	-	307,776	-	-	-	307,776
Other Services and Supplies	-	-	1,000	-	-	-	1,000
IT Expendable Property	-	-	4,534	-	-	-	4,534
<b>Total Services &amp; Supplies</b>	-	-	<b>\$512,944</b>	-	-	-	<b>\$512,944</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	15,390	-	-	-	15,390



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 207 - Public Safety Staff Fulfillment

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	56,666	-	-	-	56,666
<b>Total Capital Outlay</b>	-	-	<b>\$72,056</b>	-	-	-	<b>\$72,056</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	942,084	-	-	-	942,084
<b>Total Expenditures</b>	-	-	<b>\$942,084</b>	-	-	-	<b>\$942,084</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(942,084)	-	-	-	(942,084)
<b>Total Ending Balance</b>	-	-	<b>(\$942,084)</b>	-	-	-	<b>(\$942,084)</b>
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							2.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>2.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 209 - Regulatory Specialist Reclass

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	41,472	-	-	-	41,472
Public Employees' Retire Cont	-	-	7,504	-	-	-	7,504
Social Security Taxes	-	-	3,172	-	-	-	3,172
Mass Transit Tax	-	-	1,440	-	-	-	1,440
<b>Total Personal Services</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	53,588	-	-	-	53,588
<b>Total Expenditures</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(53,588)	-	-	-	(53,588)
<b>Total Ending Balance</b>	-	-	<b>(\$53,588)</b>	-	-	-	<b>(\$53,588)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 215 - Bottle Bill Regulation & Funding**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 215 - Bottle Bill Regulation & Funding

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	(53,276)	-	-	-	(53,276)
Mass Transit Tax	-	-	11,837	-	-	-	11,837
Vacancy Savings	-	-	271,533	-	-	-	271,533
<b>Total Personal Services</b>	-	-	<b>\$230,094</b>	-	-	-	<b>\$230,094</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	230,094	-	-	-	230,094
<b>Total Expenditures</b>	-	-	<b>\$230,094</b>	-	-	-	<b>\$230,094</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(230,094)	-	-	-	(230,094)
<b>Total Ending Balance</b>	-	-	<b>(\$230,094)</b>	-	-	-	<b>(\$230,094)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 021 - Phase - In

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Data Processing	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	(14,000)	-	-	-	(14,000)
Professional Services	-	-	(300,000)	-	-	-	(300,000)
IT Professional Services	-	-	(180,000)	-	-	-	(180,000)
Employee Recruitment and Develop	-	-	(1,896)	-	-	-	(1,896)
Facilities Maintenance	-	-	(75,000)	-	-	-	(75,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$570,896)</b>	-	-	-	<b>(\$570,896)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(570,896)	-	-	-	(570,896)
<b>Total Expenditures</b>	-	-	<b>(\$570,896)</b>	-	-	-	<b>(\$570,896)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	570,896	-	-	-	570,896
<b>Total Ending Balance</b>	-	-	<b>\$570,896</b>	-	-	-	<b>\$570,896</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-

**Services & Supplies**

Instate Travel	-	-	3,968	-	-	-	3,968
Out of State Travel	-	-	1,059	-	-	-	1,059
Employee Training	-	-	2,247	-	-	-	2,247
Office Expenses	-	-	11,329	-	-	-	11,329
Telecommunications	-	-	3,992	-	-	-	3,992
State Gov. Service Charges	-	-	33,609	-	-	-	33,609
Data Processing	-	-	14,916	-	-	-	14,916
Publicity and Publications	-	-	426	-	-	-	426
Professional Services	-	-	5,523	-	-	-	5,523
IT Professional Services	-	-	6,570	-	-	-	6,570
Attorney General	-	-	85,720	-	-	-	85,720
Employee Recruitment and Develop	-	-	293	-	-	-	293
Dues and Subscriptions	-	-	495	-	-	-	495
Facilities Rental and Taxes	-	-	43	-	-	-	43
Fuels and Utilities	-	-	13,327	-	-	-	13,327
Facilities Maintenance	-	-	8,363	-	-	-	8,363
Agency Program Related S and S	-	-	513	-	-	-	513
Other Services and Supplies	-	-	6,788	-	-	-	6,788

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	16,531	-	-	-	16,531
<b>Total Services &amp; Supplies</b>	-	-	<b>\$215,712</b>	-	-	-	<b>\$215,712</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	215,712	-	-	-	215,712
<b>Total Expenditures</b>	-	-	<b>\$215,712</b>	-	-	-	<b>\$215,712</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(215,712)	-	-	-	(215,712)
<b>Total Ending Balance</b>	-	-	<b>(\$215,712)</b>	-	-	-	<b>(\$215,712)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 081 - September 2018 Emergency Board

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	503,174	-	-	-	503,174
<b>Total Services &amp; Supplies</b>	-	-	<b>\$503,174</b>	-	-	-	<b>\$503,174</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	503,174	-	-	-	503,174
<b>Total Expenditures</b>	-	-	<b>\$503,174</b>	-	-	-	<b>\$503,174</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(503,174)	-	-	-	(503,174)
<b>Total Ending Balance</b>	-	-	<b>(\$503,174)</b>	-	-	-	<b>(\$503,174)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	149,592	-	-	-	149,592
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	27,061	-	-	-	27,061
Social Security Taxes	-	-	11,444	-	-	-	11,444
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$223,400</b>	-	-	-	<b>\$223,400</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	223,400	-	-	-	223,400
<b>Total Expenditures</b>	-	-	<b>\$223,400</b>	-	-	-	<b>\$223,400</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(223,400)	-	-	-	(223,400)
<b>Total Ending Balance</b>	-	-	<b>(\$223,400)</b>	-	-	-	<b>(\$223,400)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(37,799)	-	-	-	(37,799)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(67,507)	-	-	-	(67,507)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$105,306)</b>	-	-	-	<b>(\$105,306)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(105,306)	-	-	-	(105,306)
<b>Total Expenditures</b>	-	-	<b>(\$105,306)</b>	-	-	-	<b>(\$105,306)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	105,306	-	-	-	105,306
<b>Total Ending Balance</b>	-	-	<b>\$105,306</b>	-	-	-	<b>\$105,306</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(30,425)	-	-	-	(30,425)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$30,425)</b>	-	-	-	<b>(\$30,425)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(30,425)	-	-	-	(30,425)
<b>Total Expenditures</b>	-	-	<b>(\$30,425)</b>	-	-	-	<b>(\$30,425)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	30,425	-	-	-	30,425
<b>Total Ending Balance</b>	-	-	<b>\$30,425</b>	-	-	-	<b>\$30,425</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 301 - Information Services Enhancement**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
IT Professional Services	-	-	2,500,000	-	-	-	2,500,000
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$2,500,000</b>	-	-	-	<b>\$2,500,000</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 301 - Information Services Enhancement

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Data Processing Hardware	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,500,000	-	-	-	2,500,000
<b>Total Expenditures</b>	-	-	<b>\$2,500,000</b>	-	-	-	<b>\$2,500,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,500,000)	-	-	-	(2,500,000)
<b>Total Ending Balance</b>	-	-	<b>(\$2,500,000)</b>	-	-	-	<b>(\$2,500,000)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE	-	-	-	-	-	-	-
<b>Total FTE</b>	-	-	-	-	-	-	-

## ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Liquor Control Comm  
Pkg: 310 - Financial Services Staff Fulfillment

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	75,096	-	-	-	75,096
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	13,585	-	-	-	13,585
Social Security Taxes	-	-	5,745	-	-	-	5,745
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Mass Transit Tax	-	-	451	-	-	-	451
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$130,180</b>	-	-	-	<b>\$130,180</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	1,000	-	-	-	1,000
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	2,000	-	-	-	2,000
Data Processing	-	-	16,500	-	-	-	16,500
Facilities Rental and Taxes	-	-	17,368	-	-	-	17,368
Other Services and Supplies	-	-	1,000	-	-	-	1,000
IT Expendable Property	-	-	23,602	-	-	-	23,602
<b>Total Services &amp; Supplies</b>	-	-	<b>\$62,470</b>	-	-	-	<b>\$62,470</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	7,695	-	-	-	7,695
<b>Total Capital Outlay</b>	-	-	<b>\$7,695</b>	-	-	-	<b>\$7,695</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 310 - Financial Services Staff Fulfillment

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	200,345	-	-	-	200,345
<b>Total Expenditures</b>	-	-	<b>\$200,345</b>	-	-	-	<b>\$200,345</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(200,345)	-	-	-	(200,345)
<b>Total Ending Balance</b>	-	-	<b>(\$200,345)</b>	-	-	-	<b>(\$200,345)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 311 - Administration and Communication Outreach**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
IT Professional Services	-	-	57,610	-	-	-	57,610
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$57,610</b>	-	-	-	<b>\$57,610</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 311 - Administration and Communication Outreach

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	15,390	-	-	-	15,390
<b>Total Capital Outlay</b>	-	-	<b>\$15,390</b>	-	-	-	<b>\$15,390</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	73,000	-	-	-	73,000
<b>Total Expenditures</b>	-	-	<b>\$73,000</b>	-	-	-	<b>\$73,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(73,000)	-	-	-	(73,000)
<b>Total Ending Balance</b>	-	-	<b>(\$73,000)</b>	-	-	-	<b>(\$73,000)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE	-	-	-	-	-	-	-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	110,050	-	-	-	110,050
Mass Transit Tax	-	-	18,371	-	-	-	18,371
Vacancy Savings	-	-	39,864	-	-	-	39,864
<b>Total Personal Services</b>	-	-	<b>\$168,285</b>	-	-	-	<b>\$168,285</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	168,285	-	-	-	168,285
<b>Total Expenditures</b>	-	-	<b>\$168,285</b>	-	-	-	<b>\$168,285</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(168,285)	-	-	-	(168,285)
<b>Total Ending Balance</b>	-	-	<b>(\$168,285)</b>	-	-	-	<b>(\$168,285)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 021 - Phase - In

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Oregon Health Authority	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Tsfr To Administrative Svcs	-	-	-	-	-	-	-
Tsfr To Agriculture, Dept of	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	(19,000)	-	-	-	(19,000)
Office Expenses	-	-	(42,588)	-	-	-	(42,588)
Telecommunications	-	-	(5,917)	-	-	-	(5,917)
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	(1,000)	-	-	-	(1,000)
Facilities Maintenance	-	-	(679,500)	-	-	-	(679,500)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$748,005)</b>	-	-	-	<b>(\$748,005)</b>
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	(25,000)	-	-	-	(25,000)
<b>Total Capital Outlay</b>	-	-	<b>(\$25,000)</b>	-	-	-	<b>(\$25,000)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	(773,005)	-	-	-	(773,005)
<b>Total Expenditures</b>	-	-	<b>(\$773,005)</b>	-	-	-	<b>(\$773,005)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	773,005	-	-	-	773,005
<b>Total Ending Balance</b>	-	-	<b>\$773,005</b>	-	-	-	<b>\$773,005</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-

**Services & Supplies**

Instate Travel	-	-	3,375	-	-	-	3,375
Out of State Travel	-	-	602	-	-	-	602
Employee Training	-	-	3,191	-	-	-	3,191
Office Expenses	-	-	7,124	-	-	-	7,124
Telecommunications	-	-	3,181	-	-	-	3,181
State Gov. Service Charges	-	-	85,268	-	-	-	85,268
Data Processing	-	-	3,800	-	-	-	3,800
Publicity and Publications	-	-	117	-	-	-	117
Professional Services	-	-	15,999	-	-	-	15,999
IT Professional Services	-	-	43,002	-	-	-	43,002
Attorney General	-	-	75,403	-	-	-	75,403
Employee Recruitment and Develop	-	-	3,645	-	-	-	3,645
Dues and Subscriptions	-	-	117	-	-	-	117
Facilities Rental and Taxes	-	-	11,144	-	-	-	11,144
Facilities Maintenance	-	-	34,296	-	-	-	34,296
Agency Program Related S and S	-	-	5,753	-	-	-	5,753
Other Services and Supplies	-	-	2,703	-	-	-	2,703
Expendable Prop 250 - 5000	-	-	3,040	-	-	-	3,040

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	112	-	-	-	112
<b>Total Services &amp; Supplies</b>	-	-	<b>\$301,872</b>	-	-	-	<b>\$301,872</b>
<b>Special Payments</b>							
Spc Pmt to Agriculture, Dept of	-	-	9,829	-	-	-	9,829
<b>Total Special Payments</b>	-	-	<b>\$9,829</b>	-	-	-	<b>\$9,829</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	311,701	-	-	-	311,701
<b>Total Expenditures</b>	-	-	<b>\$311,701</b>	-	-	-	<b>\$311,701</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(311,701)	-	-	-	(311,701)
<b>Total Ending Balance</b>	-	-	<b>(\$311,701)</b>	-	-	-	<b>(\$311,701)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	1,471,010	-	-	-	1,471,010
<b>Total Services &amp; Supplies</b>	-	-	<b>\$1,471,010</b>	-	-	-	<b>\$1,471,010</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,471,010	-	-	-	1,471,010
<b>Total Expenditures</b>	-	-	<b>\$1,471,010</b>	-	-	-	<b>\$1,471,010</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,471,010)	-	-	-	(1,471,010)
<b>Total Ending Balance</b>	-	-	<b>(\$1,471,010)</b>	-	-	-	<b>(\$1,471,010)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Tsfr To Agriculture, Dept of	-	-	(292,593)	-	-	-	(292,593)
<b>Total Transfers Out</b>	-	-	<b>(\$292,593)</b>	-	-	-	<b>(\$292,593)</b>
<b>Special Payments</b>							
Spc Pmt to Agriculture, Dept of	-	-	(268,493)	-	-	-	(268,493)
<b>Total Special Payments</b>	-	-	<b>(\$268,493)</b>	-	-	-	<b>(\$268,493)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(268,493)	-	-	-	(268,493)
<b>Total Expenditures</b>	-	-	<b>(\$268,493)</b>	-	-	-	<b>(\$268,493)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(24,100)	-	-	-	(24,100)
<b>Total Ending Balance</b>	-	-	<b>(\$24,100)</b>	-	-	-	<b>(\$24,100)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	(3,177,770)	-	-	-	(3,177,770)
<b>Total Revenues</b>	-	-	<b>(\$3,177,770)</b>	-	-	-	<b>(\$3,177,770)</b>
<b>Services &amp; Supplies</b>							
Data Processing	-	-	-	-	-	-	-
IT Professional Services	-	-	(425,884)	-	-	-	(425,884)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$425,884)</b>	-	-	-	<b>(\$425,884)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(425,884)	-	-	-	(425,884)
<b>Total Expenditures</b>	-	-	<b>(\$425,884)</b>	-	-	-	<b>(\$425,884)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,751,886)	-	-	-	(2,751,886)
<b>Total Ending Balance</b>	-	-	<b>(\$2,751,886)</b>	-	-	-	<b>(\$2,751,886)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(32,917)	-	-	-	(32,917)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(2,359)	-	-	-	(2,359)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$35,276)</b>	-	-	-	<b>(\$35,276)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(35,276)	-	-	-	(35,276)
<b>Total Expenditures</b>	-	-	<b>(\$35,276)</b>	-	-	-	<b>(\$35,276)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	35,276	-	-	-	35,276
<b>Total Ending Balance</b>	-	-	<b>\$35,276</b>	-	-	-	<b>\$35,276</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(26,763)	-	-	-	(26,763)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$26,763)</b>	-	-	-	<b>(\$26,763)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(26,763)	-	-	-	(26,763)
<b>Total Expenditures</b>	-	-	<b>(\$26,763)</b>	-	-	-	<b>(\$26,763)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	26,763	-	-	-	26,763
<b>Total Ending Balance</b>	-	-	<b>\$26,763</b>	-	-	-	<b>\$26,763</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	280,416	-	-	-	280,416
<b>Total Services &amp; Supplies</b>	-	-	<b>\$280,416</b>	-	-	-	<b>\$280,416</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	280,416	-	-	-	280,416
<b>Total Expenditures</b>	-	-	<b>\$280,416</b>	-	-	-	<b>\$280,416</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(280,416)	-	-	-	(280,416)
<b>Total Ending Balance</b>	-	-	<b>(\$280,416)</b>	-	-	-	<b>(\$280,416)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 209 - Regulatory Specialist Reclass

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	41,472	-	-	-	41,472
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	7,504	-	-	-	7,504
Social Security Taxes	-	-	3,172	-	-	-	3,172
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	1,440	-	-	-	1,440
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	53,588	-	-	-	53,588
<b>Total Expenditures</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(53,588)	-	-	-	(53,588)
<b>Total Ending Balance</b>	-	-	<b>(\$53,588)</b>	-	-	-	<b>(\$53,588)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 209 - Regulatory Specialist Reclass

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 301 - Information Services Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 408 - Marijuana Program Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	1,031,520	-	-	-	1,031,520
Empl. Rel. Bd. Assessments	-	-	549	-	-	-	549
Public Employees' Retire Cont	-	-	186,604	-	-	-	186,604
Social Security Taxes	-	-	78,909	-	-	-	78,909
Worker's Comp. Assess. (WCD)	-	-	522	-	-	-	522
Mass Transit Tax	-	-	6,187	-	-	-	6,187
Flexible Benefits	-	-	316,656	-	-	-	316,656
<b>Total Personal Services</b>	-	-	<b>\$1,620,947</b>	-	-	-	<b>\$1,620,947</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	24,000	-	-	-	24,000
Employee Training	-	-	50,696	-	-	-	50,696
Office Expenses	-	-	5,000	-	-	-	5,000
Telecommunications	-	-	52,480	-	-	-	52,480
Data Processing	-	-	9,500	-	-	-	9,500
Publicity and Publications	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	156,312	-	-	-	156,312
Agency Program Related S and S	-	-	21,504	-	-	-	21,504
Other Services and Supplies	-	-	5,000	-	-	-	5,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 408 - Marijuana Program Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	20,403	-	-	-	20,403
<b>Total Services &amp; Supplies</b>	-	-	<b>\$344,895</b>	-	-	-	<b>\$344,895</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	69,255	-	-	-	69,255
Automotive and Aircraft	-	-	226,664	-	-	-	226,664
<b>Total Capital Outlay</b>	-	-	<b>\$295,919</b>	-	-	-	<b>\$295,919</b>
<b>Special Payments</b>							
Dist to Cities	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,261,761	-	-	-	2,261,761
<b>Total Expenditures</b>	-	-	<b>\$2,261,761</b>	-	-	-	<b>\$2,261,761</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,261,761)	-	-	-	(2,261,761)
<b>Total Ending Balance</b>	-	-	<b>(\$2,261,761)</b>	-	-	-	<b>(\$2,261,761)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 408 - Marijuana Program Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Positions</b>							
Total Positions							9
<b>Total Positions</b>	-	-	-	-	-	-	<b>9</b>
<b>Total FTE</b>							
Total FTE							9.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>9.00</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	5,204,951	-	-	-	5,204,951
<b>Total Services &amp; Supplies</b>	-	-	<b>\$5,204,951</b>	-	-	-	<b>\$5,204,951</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	5,204,951	-	-	-	5,204,951
<b>Total Expenditures</b>	-	-	<b>\$5,204,951</b>	-	-	-	<b>\$5,204,951</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(5,204,951)	-	-	-	(5,204,951)
<b>Total Ending Balance</b>	-	-	<b>(\$5,204,951)</b>	-	-	-	<b>(\$5,204,951)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 032 - Above Standard Inflation

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	3,566,143	-	-	-	3,566,143
<b>Total Revenues</b>	-	-	<b>\$3,566,143</b>	-	-	-	<b>\$3,566,143</b>
<b>Services &amp; Supplies</b>							
Professional Services	-	-	8,479,481	-	-	-	8,479,481
<b>Total Services &amp; Supplies</b>	-	-	<b>\$8,479,481</b>	-	-	-	<b>\$8,479,481</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	8,479,481	-	-	-	8,479,481
<b>Total Expenditures</b>	-	-	<b>\$8,479,481</b>	-	-	-	<b>\$8,479,481</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(4,913,338)	-	-	-	(4,913,338)
<b>Total Ending Balance</b>	-	-	<b>(\$4,913,338)</b>	-	-	-	<b>(\$4,913,338)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 112 - Move Agency Bank Card Costs

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	7,350,000	-	-	-	7,350,000
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$7,350,000</b>	-	-	-	<b>\$7,350,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	7,350,000	-	-	-	7,350,000
<b>Total Expenditures</b>	-	-	<b>\$7,350,000</b>	-	-	-	<b>\$7,350,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Ending Balance</b>	-	-	<b>(\$7,350,000)</b>	-	-	-	<b>(\$7,350,000)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 113 - Increase Licensee Comp Rates

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 114 - Separate Distillery Agent Compensation

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	112,102	-	-	-	112,102
Mass Transit Tax	-	-	9,508	-	-	-	9,508
Vacancy Savings	-	-	(30,179)	-	-	-	(30,179)
<b>Total Personal Services</b>	-	-	<b>\$91,431</b>	-	-	-	<b>\$91,431</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	91,431	-	-	-	91,431
<b>Total Expenditures</b>	-	-	<b>\$91,431</b>	-	-	-	<b>\$91,431</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(91,431)	-	-	-	(91,431)
<b>Total Ending Balance</b>	-	-	<b>(\$91,431)</b>	-	-	-	<b>(\$91,431)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
Tsfr From Revenue, Dept of	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(6,000)	-	-	-	(6,000)
Employee Training	-	-	(144,690)	-	-	-	(144,690)
Office Expenses	-	-	(170,706)	-	-	-	(170,706)
Telecommunications	-	-	(12,930)	-	-	-	(12,930)
IT Professional Services	-	-	(400,000)	-	-	-	(400,000)
Employee Recruitment and Develop	-	-	(3,200)	-	-	-	(3,200)
Agency Program Related S and S	-	-	(99,572)	-	-	-	(99,572)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$837,098)</b>	-	-	-	<b>(\$837,098)</b>
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	(413,000)	-	-	-	(413,000)
<b>Total Capital Outlay</b>	-	-	<b>(\$413,000)</b>	-	-	-	<b>(\$413,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,250,098)	-	-	-	(1,250,098)
<b>Total Expenditures</b>	-	-	<b>(\$1,250,098)</b>	-	-	-	<b>(\$1,250,098)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	1,250,098	-	-	-	1,250,098
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>\$1,250,098</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,250,098</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,773	-	-	-	1,773
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	874	-	-	-	874
Telecommunications	-	-	494	-	-	-	494
State Gov. Service Charges	-	-	58,404	-	-	-	58,404
Data Processing	-	-	43,375	-	-	-	43,375
Professional Services	-	-	574	-	-	-	574
Employee Recruitment and Develop	-	-	53	-	-	-	53
Facilities Rental and Taxes	-	-	5,625	-	-	-	5,625
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	1,077	-	-	-	1,077
<b>Total Services &amp; Supplies</b>	-	-	<b>\$112,249</b>	-	-	-	<b>\$112,249</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	112,249	-	-	-	112,249
<b>Total Expenditures</b>	-	-	<b>\$112,249</b>	-	-	-	<b>\$112,249</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(112,249)	-	-	-	(112,249)
<b>Total Ending Balance</b>	-	-	<b>(\$112,249)</b>	-	-	-	<b>(\$112,249)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Data Processing	-	-	1,115,520	-	-	-	1,115,520
<b>Total Services &amp; Supplies</b>	-	-	<b>\$1,115,520</b>	-	-	-	<b>\$1,115,520</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,115,520	-	-	-	1,115,520
<b>Total Expenditures</b>	-	-	<b>\$1,115,520</b>	-	-	-	<b>\$1,115,520</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,115,520)	-	-	-	(1,115,520)
<b>Total Ending Balance</b>	-	-	<b>(\$1,115,520)</b>	-	-	-	<b>(\$1,115,520)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	(888,082)	-	-	-	(888,082)
Transfer In - Intrafund	-	-	(125,836)	-	-	-	(125,836)
<b>Total Revenues</b>	-	-	<b>(\$1,013,918)</b>	-	-	-	<b>(\$1,013,918)</b>
<b>Services &amp; Supplies</b>							
Data Processing	-	-	(1,344,000)	-	-	-	(1,344,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$1,344,000)</b>	-	-	-	<b>(\$1,344,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,344,000)	-	-	-	(1,344,000)
<b>Total Expenditures</b>	-	-	<b>(\$1,344,000)</b>	-	-	-	<b>(\$1,344,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	330,082	-	-	-	330,082
<b>Total Ending Balance</b>	-	-	<b>\$330,082</b>	-	-	-	<b>\$330,082</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(12,835)	-	-	-	(12,835)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(917)	-	-	-	(917)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$13,752)</b>	-	-	-	<b>(\$13,752)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(13,752)	-	-	-	(13,752)
<b>Total Expenditures</b>	-	-	<b>(\$13,752)</b>	-	-	-	<b>(\$13,752)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	13,752	-	-	-	13,752
<b>Total Ending Balance</b>	-	-	<b>\$13,752</b>	-	-	-	<b>\$13,752</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	195,072	-	-	-	195,072
<b>Total Services &amp; Supplies</b>	-	-	<b>\$195,072</b>	-	-	-	<b>\$195,072</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	195,072	-	-	-	195,072
<b>Total Expenditures</b>	-	-	<b>\$195,072</b>	-	-	-	<b>\$195,072</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(195,072)	-	-	-	(195,072)
<b>Total Ending Balance</b>	-	-	<b>(\$195,072)</b>	-	-	-	<b>(\$195,072)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 304 - Distilled Spirits Shipping Capacity & Svcs

Cross Reference Name: Capital Improvements  
 Cross Reference Number: 84500-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Building Structures	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Agency-Wide Consolidation  
Cross Reference Number: 84500-990-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Liquor Sales	-	-	41,423,286	-	-	-	41,423,286
<b>Total Revenues</b>	-	-	<b>\$41,423,286</b>	-	-	-	<b>\$41,423,286</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	(3,566,143)	-	-	-	(3,566,143)
Transfer to Other	-	-	(7,571,429)	-	-	-	(7,571,429)
Transfer to General Fund	-	-	(21,200,000)	-	-	-	(21,200,000)
Transfer to Counties	-	-	(3,785,714)	-	-	-	(3,785,714)
Tsfr To Administrative Svcs	-	-	(5,300,000)	-	-	-	(5,300,000)
<b>Total Transfers Out</b>	-	-	<b>(\$41,423,286)</b>	-	-	-	<b>(\$41,423,286)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:001-00-00 Distilled Spirits Program

PACKAGE: 102 - Distilled Spirits Shipping Cap

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2000074	MESNZ7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	7,208.00		172,992 79,831			172,992 79,831
3000075	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000077	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000079	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000080	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000081	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000082	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000083	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000088	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000123	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000124	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
TOTAL PICS SALARY										850,752			850,752
TOTAL PICS OPE										607,319			607,319
TOTAL PICS PERSONAL SERVICES =				11	11.00	264.00				1,458,071			1,458,071

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 206 - Licensing Staff Fulfillment

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4500125	AL	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,403.00		81,672 56,325			81,672 56,325
4500126	MMS	X7002	AP PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	02	4,666.00		111,984 64,128			111,984 64,128
4500127	AL	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4500178	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	02	5,937.00		142,488 71,979			142,488 71,979
TOTAL PICS SALARY										449,520			449,520
TOTAL PICS OPE										256,918			256,918
TOTAL PICS PERSONAL SERVICES =				4	4.00	96.00				706,438			706,438

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 207 - Public Safety Staff Fulfillmen

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700131	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700132	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
TOTAL PICS SALARY										226,752			226,752
TOTAL PICS OPE										128,972			128,972
TOTAL PICS PERSONAL SERVICES =				2	2.00	48.00				355,724			355,724

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700035	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700035	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700036	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700036	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700040	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700040	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700042	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	08	5,706.00		136,944- 70,552-			136,944- 70,552-
4700042	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	06	5,706.00		136,944 70,552			136,944 70,552
4700043	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700043	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700045	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700045	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700048	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700048	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700049	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700049	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700072	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700072	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700076	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700076	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700078	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700078	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700089	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
4700089	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700520	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	08	5,706.00		136,944- 70,552-			136,944- 70,552-
4700520	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	06	5,706.00		136,944 70,552			136,944 70,552



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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700522	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700522	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700526	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700526	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700527	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700527	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700529	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700529	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700530	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700530	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700544	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700544	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700545	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700545	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700547	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700547	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700550	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700550	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700551	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700551	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700552	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700552	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700556	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	08	5,706.00		136,944- 70,552-			136,944- 70,552-
4700556	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	06	5,706.00		136,944 70,552			136,944 70,552
4700585	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
4700585	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700627	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700627	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700629	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700629	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700652	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
4700652	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700653	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700653	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700752	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
4700752	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352
4700876	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700876	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700877	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700877	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700878	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-
4700878	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700879	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
4700879	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352
4700903	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700903	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700904	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
4700904	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700905	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700905	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
TOTAL PICS SALARY										41,472			41,472
TOTAL PICS OPE										10,676			10,676
TOTAL PICS PERSONAL SERVICES =				---	-----	-----			-----	-----	-----	-----	-----
					.00	.00				52,148			52,148

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 Administration and Support

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1600179	MMN X5618 AP	INTERNAL AUDITOR 3	1	1.00	24.00	02	6,233.00		149,592			149,592
									73,808			73,808
TOTAL PICS SALARY									149,592			149,592
TOTAL PICS OPE										73,808		73,808
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00				223,400			223,400

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 Administration and Support

PACKAGE: 310 - Financial Services Staff Fulfi

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2500147	AL C0211 AP	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	02	3,129.00		75,096			75,096
									54,633			54,633
TOTAL PICS SALARY									75,096			75,096
TOTAL PICS OPE										54,633		54,633
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00				129,729			129,729

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8000050	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-
8000050	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8000452	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
8000452	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
8000453	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
8000453	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
8000454	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000454	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000455	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000455	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000456	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000456	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000457	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8000457	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
8000458	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
8000458	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
8000471	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
8000471	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
8000472	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000472	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000473	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-
8000473	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8000474	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8000474	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8500106	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500106	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295



REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8500107	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500107	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500108	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500108	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500109	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500109	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500110	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
8500110	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352
8500111	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500111	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500112	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500112	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500113	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8500113	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
8500114	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8500114	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8500115	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8500115	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8500116	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8500116	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
TOTAL PICS SALARY										41,472			41,472
TOTAL PICS OPE										10,676			10,676
TOTAL PICS PERSONAL SERVICES =				---	-----	-----		-----	-----	-----	-----	-----	-----
					.00	.00				52,148			52,148

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 408 - Marijuana Program Enhancement

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8700133	AL	C5248	AP COMPLIANCE SPECIALIST 3	1	1.00	24.00	02	5,188.00		124,512 67,352			124,512 67,352
8700134	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700135	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700136	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700137	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700138	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700139	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700140	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700141	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
TOTAL PICS SALARY										1,031,520			1,031,520
TOTAL PICS OPE										583,240			583,240
TOTAL PICS PERSONAL SERVICES =				9	9.00	216.00				1,614,760			1,614,760

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Oregon Liquor Control Comm  
2019-21 Biennium**

**Agency Number: 84500**

**Cross Reference Number: 84500-000-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Privilege Taxes	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
Business Lic and Fees	27,202,830	30,690,000	30,690,000	51,288,255	55,856,806	-
Charges for Services	-	6,000	6,000	6,000	6,000	-
Fines and Forfeitures	-	1,292,000	1,292,000	831,786	831,786	-
Sales Income	907,718	36,226,000	36,226,000	784,000	784,000	-
Liquor Sales	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
Liquor Cost of Goods Sold	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
Cost of Goods Sold	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
Other Revenues	39	25,000	25,000	7,000,025,000	-	-
Transfer In - Intrafund	174,379,200	187,985,734	190,023,506	231,382,529	213,813,437	-
Transfer In - Indirect Cost	-	3,926,427	3,926,427	6,472,203	6,472,202	-
Tsfr From Revenue, Dept of	5,492,950	9,300,000	10,800,000	7,000,000	7,000,000	-
Transfer Out - Intrafund	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
Transfer Out - Indirect Cost	-	(3,926,427)	(3,926,427)	(6,472,203)	(6,472,202)	-
Transfer to Other	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
Transfer to General Fund	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
Transfer to Cities	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
Transfer to Counties	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
Tsfr To Administrative Svcs	(57,887,974)	(73,111,058)	(73,155,233)	(69,520,080)	(81,542,727)	-
Tsfr To Oregon Health Authority	(22,219,688)	(18,697,500)	(18,748,622)	(20,253,141)	(19,826,324)	-
Tsfr To Agriculture, Dept of	(212,641)	-	-	(292,593)	(292,593)	-
<b>Total Other Funds</b>	<b>\$186,085,454</b>	<b>\$224,438,588</b>	<b>\$225,843,291</b>	<b>\$7,192,583,162</b>	<b>\$255,291,923</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-001-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	28,292,146	25,681,292	26,028,759	29,226,560	23,293,627	-
<b>Total Other Funds</b>	<b>\$28,292,146</b>	<b>\$25,681,292</b>	<b>\$26,028,759</b>	<b>\$29,226,560</b>	<b>\$23,293,627</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-002-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	-	-	-	9,250,403	9,172,403	-
Other Revenues	39	-	-	-	-	-
Transfer In - Intrafund	19,069,655	21,507,858	22,138,265	26,667,517	25,590,281	-
Transfer In - Indirect Cost	-	1,052,531	1,052,531	1,683,716	1,683,716	-
<b>Total Other Funds</b>	<b>\$19,069,694</b>	<b>\$22,560,389</b>	<b>\$23,190,796</b>	<b>\$37,601,636</b>	<b>\$36,446,400</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-003-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	16,475,153	16,641,226	17,701,124	26,018,307	19,739,739	-
Transfer In - Indirect Cost	-	2,873,896	2,873,896	4,788,487	4,788,486	-
<b>Total Other Funds</b>	<b>\$16,475,153</b>	<b>\$19,515,122</b>	<b>\$20,575,020</b>	<b>\$30,806,794</b>	<b>\$24,528,225</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-004-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	7,925,905	19,300,000	19,300,000	28,637,770	25,000,000	-
Tsfr From Revenue, Dept of	5,492,950	-	-	-	-	-
Transfer Out - Indirect Cost	-	(3,926,427)	(3,926,427)	(4,671,785)	(4,671,784)	-
Tsfr To Administrative Svcs	-	-	(44,175)	-	-	-
Tsfr To Oregon Health Authority	-	-	(51,122)	(169,324)	(169,324)	-
Tsfr To Agriculture, Dept of	(212,641)	-	-	(292,593)	(292,593)	-
<b>Total Other Funds</b>	<b>\$13,206,214</b>	<b>\$15,373,573</b>	<b>\$15,278,276</b>	<b>\$23,504,068</b>	<b>\$19,866,299</b>	-



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-005-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	105,588,568	123,927,415	123,927,415	142,882,366	144,961,847	-
<b>Total Other Funds</b>	<b>\$105,588,568</b>	<b>\$123,927,415</b>	<b>\$123,927,415</b>	<b>\$142,882,366</b>	<b>\$144,961,847</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-006-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	-	-	-	1,656,082	768,000	-
Transfer In - Intrafund	-	-	-	125,836	-	-
Tsfr From Revenue, Dept of	-	9,300,000	9,300,000	7,000,000	7,000,000	-
Transfer Out - Indirect Cost	-	-	-	(1,800,418)	(1,800,418)	-
<b>Total Other Funds</b>	-	<b>\$9,300,000</b>	<b>\$9,300,000</b>	<b>\$6,981,500</b>	<b>\$5,967,582</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-088-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	4,953,678	227,943	227,943	6,461,943	227,943	-
<b>Total Other Funds</b>	<b>\$4,953,678</b>	<b>\$227,943</b>	<b>\$227,943</b>	<b>\$6,461,943</b>	<b>\$227,943</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Oregon Liquor Control Comm  
2019-21 Biennium**

**Agency Number: 84500**

**Cross Reference Number: 84500-990-00-00-00000**

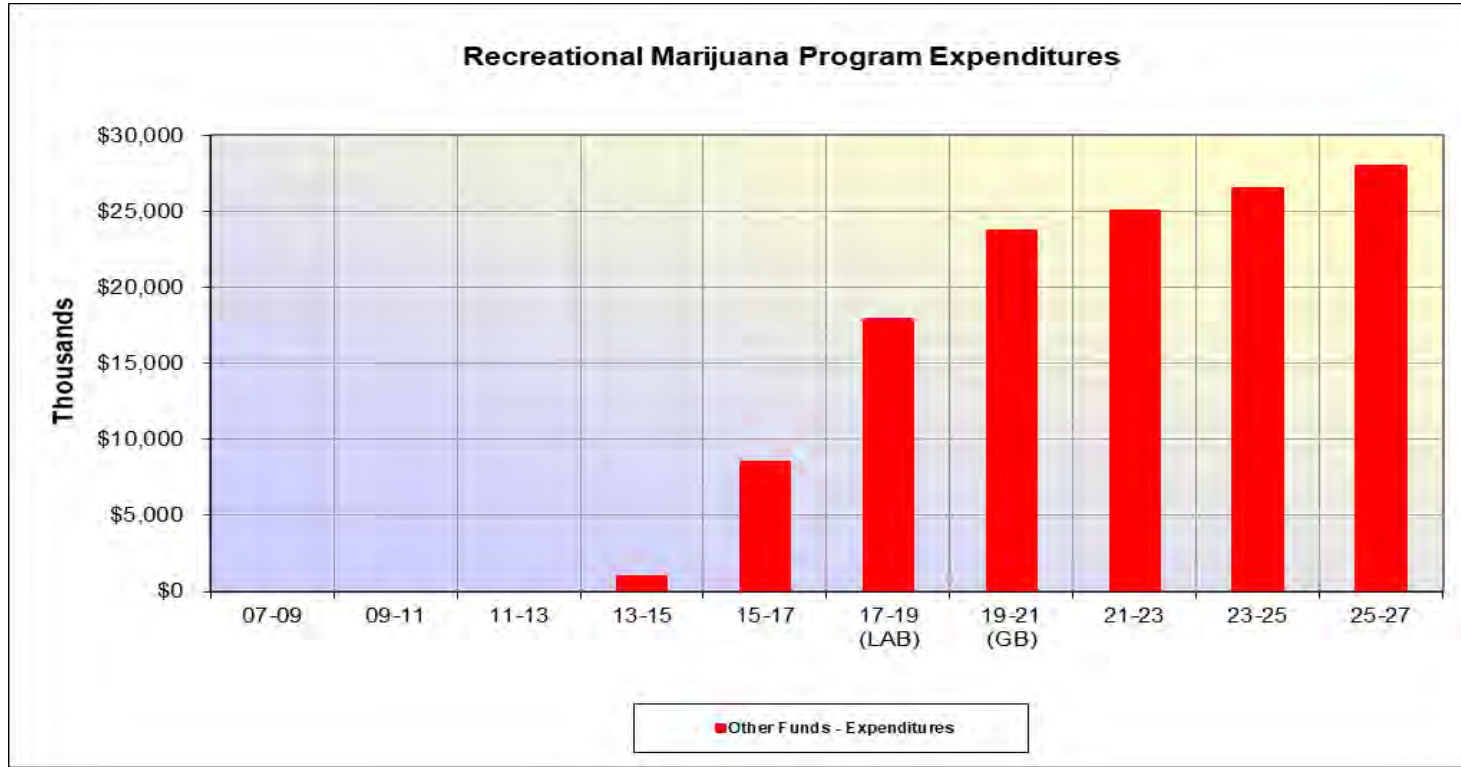
<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Privilege Taxes	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
Business Lic and Fees	19,276,925	11,390,000	11,390,000	11,744,000	20,916,403	-
Charges for Services	-	6,000	6,000	6,000	6,000	-
Fines and Forfeitures	-	1,292,000	1,292,000	831,786	831,786	-
Sales Income	907,718	36,226,000	36,226,000	784,000	784,000	-
Liquor Sales	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
Liquor Cost of Goods Sold	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
Cost of Goods Sold	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
Other Revenues	-	25,000	25,000	7,000,025,000	-	-
Tsfr From Revenue, Dept of	-	-	1,500,000	-	-	-
Transfer Out - Intrafund	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
Transfer to Other	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
Transfer to General Fund	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
Transfer to Cities	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
Transfer to Counties	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
Tsfr To Administrative Svcs	(57,887,974)	(73,111,058)	(73,111,058)	(69,520,080)	(81,542,727)	-
Tsfr To Oregon Health Authority	(22,219,688)	(18,697,500)	(18,697,500)	(20,083,817)	(19,657,000)	-
<b>Total Other Funds</b>	<b>(\$1,499,999)</b>	<b>\$7,852,854</b>	<b>\$7,315,082</b>	<b>\$6,915,118,295</b>	<b>-</b>	<b>-</b>

# BUDGET NARRATIVE

## OLCC - RECREATIONAL MARIJUANA REGULATION PROGRAM - 004 2019-21 BUDGET

### PROGRAM UNIT EXECUTIVE SUMMARY

- A. **PRIMARY OUTCOME AREA** Economy and Jobs
- B. **PROGRAM CONTACT** Will Higlin, OLCC Deputy Director, 503-872-5224
- C. **FUNDS BUDGET AND PERFORMANCE**



# BUDGET NARRATIVE

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## D. PROGRAM OVERVIEW

OLCC's Marijuana Program regulates the production, manufacture, distribution and sale of recreational and medical grade marijuana products to ensure public safety and consumer protection while encouraging economic development. This Program funds agency responsibilities and strategies related to licensing, compliance and education. The Program's efforts have statewide reaches, and impact community livability and public safety throughout Oregon. Two primary missions of the Program's work are to prevent the sale of marijuana products to minors and to help ensure that marijuana is not being diverted outside of the regulated market. Additionally, stringent regulation supports revenue generation for the state from the sale of recreational marijuana.

In November 2014, Oregon voters approved Ballot Measure 91, which legalized the sale and use of recreational marijuana in Oregon. The measure tasked OLCC with regulating the new industry, including adoption of rules, licensing and compliance. Each following year has provided subsequent legislation which has further defined, expanded, and changed the scope of regulation. Past changes include: movement of taxation responsibilities to the Oregon Department of Revenue, the addition of more license types that could be issued, the addition of privileges for existing license types, and allowing medical products to be produced, processed, and sold through the OLCC system. More recently 2017 legislation widened the scope of the OLCC's regulatory authority to include a subset of the Oregon Medical Marijuana Program (OMMP) and the tracking of hemp products in OLCC's cannabis tracking system.

### 2015 Legislation

- SB 460 (allows early start of recreational sales in medical marijuana dispensaries; sunsets on December 31, 2016)
- SB 844 (creates task force on Researching the Medical and Public Health Properties of Cannabis. The task force is staffed by OHA, OLCC is a member)
- HB 2041 (replaces Measure 91 grower tax administered by OLCC with 17% retail tax administered by the Department of Revenue)
- HB 3400 (clarifies and adds requirements for implementation of Measure 91 as well as makes changes to the medical marijuana statutes)

# BUDGET NARRATIVE

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## 2016 Legislation

- HB 4014 (marijuana base bill that includes concepts requested by the Commission as well as multiple other technical and minor policy fixes to HB 3400 passed by the legislature in the 2015 session)
- SB 1511 (expanded access bill which allows OLCC licensees to grow, process and sell medical product, to sell tax free to medical card holders, and creates a micro-canopy tier for small farmers)
- SB 1598 (removes land use compatibility statement requirements for certain small growers and requires all workers of recreational licensees to obtain a marijuana worker permit)
- HB 4094 (exempts financial institutions providing services to marijuana licensees from state criminal law and directs the OLCC to provide financial institutions with information related to licensees or registered businesses)

## 2017 Legislation

- HB 2198 - Medical Marijuana Governance
- SB 56 - Marijuana Systems Clean Up
- SB 302 - The Control and Regulation of Marijuana Act
- SB 319 - Siting of Marijuana Establishments near Schools
- SB 863 - Marijuana Consumer Privacy
- SB 1015 - Industrial Hemp Processing
- SB 1057 - Marijuana Tracking and Regulation
- SB 303 - Minors in Possession of Alcohol or Marijuana
- HB 2197 - Tribal Tax Rebates
- HB 3470 - Statutory Changes to support 2017-19 Legislative Adopted Budget (Marijuana Tax Distribution, Borrowing from Liquor Fund)
- HB 5006 - Emergency Board Allocation and 2017-19 Budget Adjustments
- HB 5019 - OLCC Budget 2017-19
- SB 5529 - Oregon Marijuana Account, Lottery, and Criminal Fine Allocations
- SB 5545 - Ratifies Marijuana Fees

## 2018 Legislation

- Recreational, Medical Marijuana, and Hemp Legislation
- HB 4089 Hemp Legislation
- SB 1544 Medical Marijuana, Hemp and Illegal Marijuana Market Enforcement Grant Program

# BUDGET NARRATIVE

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- HB 4163 Moves Marijuana Civil Penalties collected to General Fund
- HB 5201 OLCC Budget Additions
- HB 5202 Hemp and Marijuana Fees

The legislation listed above and the program implementation discussed below highlight the dramatic changes of the marijuana program over the past three years. These legislative changes have continually compressed the timeframe for the agency's rulemaking processes as well as the timeframe in which the agency must develop policy and procedures, contract for IT services, communicate with constituents and hire, train, and deploy staff for implementation.

On January 4, 2016 the OLCC began accepting applications for marijuana producers, processors, wholesalers, laboratories and retailers. The first production licenses were granted in April of 2016, followed by processors, wholesalers, laboratories and retailers. By January 1, 2017, the end of the "Early Start" law, the OLCC had a functioning recreational marketplace. However, the establishment of a newly legalized market did not come without cost. The OLCC is tasked with bringing a historically illicit market into a regulated legal market. Because of this the OLCC has applicants, and now licensees, with varied skill sets, IT knowledge and business backgrounds. This made each license application time consuming to process and added a variety of factors to address in policy and procedure. Aside from OLCC licensing and compliance work there was, and continues to be, a focus on licensee education of new and existing statutes and rules, and other state laws and responsibilities required to be followed in order to be a successful business.

Currently the OLCC has 1,986 active marijuana licensees and an additional 2,436 applications; these numbers are much larger than anticipated by the OLCC and other market research estimates. For comparison, the original estimate of the recreational market was 830 licensees. Marijuana licenses are renewed on an annual basis to ensure all licensing and compliance factors are being addressed at regular intervals. Other than licensing businesses, the OLCC is also required by law to issue marijuana worker permits for the majority of employees within the recreational marketplace. At this time the OLCC has processed almost 31,000 worker permit applications. The need for licensing, compliance and analytical staff continues to be a necessity to create a well-regulated marketplace.

While working on implementation of licensing, compliance, IT systems, and general program policy and procedures it became clear the OLCC needed to integrate the marijuana program into the established liquor program when possible. An effort to best use resources and fund the integration of the marijuana program into the larger OLCC became a focus for administration. At this time the marijuana program is holistically integrated into already established OLCC workplace, allowing the OLCC to utilize its staff and resources to better serve its licensees and ensure that compliance is being achieved.



# BUDGET NARRATIVE

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As a result of robust legislative changes the OLCC has been in constant rulemaking for the past three years. The implementation of new law takes staff time, education, interagency coordination and stakeholder engagement. With the modifications and additions to law and rules the OLCC must educate staff, licensees and the general public on the current regulations. In 2019-21 the OLCC anticipates marijuana law and rules to continue to be modified to best fit the needs of Oregonians. A current example are legislative mandates from the 2017 and 2018 sessions that go beyond the general scope of recreational marijuana, which brings new policy, licensing and compliance responsibilities to the OLCC.

On July 1, 2018 a subset of registered OMMP growers, processors and dispensaries are required by statute to utilize the same tracking system as the recreational market to track cannabis in Oregon. The OLCC has the authority to conduct investigations and refer findings to the OHA. To implement this the OLCC has completed initial rulemaking, is hiring compliance and support staff, coordinating with the Oregon Health Authority (OHA) and the vendor of the tracking system to ensure all requirements are met in a timely manner. By giving the OLCC limited authority in the medical marketplace the OLCC staff will need to learn OHA's medical rules and regulations and work closely with the OHA on compliance actions.

In the summer of 2018 the OLCC will open rulemaking to implement 2018 legislative changes to the industrial hemp law, related to hemp products entering the OLCC recreational marijuana market. Changes include, but are not limited to, tracking requirements, testing, packaging, and labeling and product flow in the recreational marijuana market. As OLCC finishes rulemaking the agency will be required to educate its licensees, ODA hemp handlers and growers, and the general public. Compliance within this program is critical because industrial hemp and marijuana products are virtually indistinguishable, but are regulated in a very different manner.

Much of the work in implementing the recreational marijuana program has focused around interagency coordination. Marijuana law in Oregon touches many agencies other than the OLCC. The OLCC works closely with the Oregon Health Authority, Department of Agriculture, Department of Revenue and the Oregon Water Resources Department. All agencies have their own areas of expertise and are able to share information to solve issues effecting the state as a whole. One large area of overlap in the marijuana system is laboratory licensees. The laboratories are accredited by the Oregon Environmental Laboratory Accreditation Program (ORELAP) which is housed within OHA. The laboratories follow OHA's administrative rules for product testing requirements, and the OLCC licenses the laboratories. While focusing on compliance the OLCC has realized the need for staff with specialized scientific knowledge to work with ORELAP and OHA to conduct audits and make sure the laboratories are held to the same standards of other licensees and the focus on consumer safety is met.

# BUDGET NARRATIVE

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Outdoor producer applications are the most complicated and time consuming license type for agency staff to process, as this segment of the industry covers a vast cross section of Oregon's geography and requires unique solutions for technology, reporting, and recording systems necessary to track marijuana production. Applications for outdoor production are also higher in number than all other license types. The OLCC recognized that a one size fits all regulatory structure was inappropriate for all license types, and provided a waiver request process for those applicants with unique operations to proposed alternative means of accomplishing the agency's public safety goals. These waiver requests are heavily utilized by outdoor producers, and require extensive review, inspections and the development of knowledge about industry practices to process and make consistent decisions on them.

License renewals and compliance continues to challenge the agency as this new industry adapts to rapidly changing market forces. As the market evolves, licensees continue to make changes to their physical premises or business ownership and structures, requiring additional investigation, physical inspections and background checks. As of July 15, 2018, the agency temporarily stopped processing new license applications in order to focus on processing renewals and already submitted applications.

Since 2015-17, the focus in this Program has been on hiring and training staff, agency integration, interagency coordination (Oregon Health Authority, Department of Agriculture and Department of Revenue), creation of processes and procedures, licensee education and licensing. A major undertaking was the development and implementation of online programs including the Cannabis Tracking System, License Application System, Packaging & Label Approval System, and Marijuana Server Permit Education and Application System. The Program was also responsible for staffing the Cannabis Best Practices Environmental Task Force and producing a DUII report for the Oregon legislature. The agency is in process of developing a statutorily required marijuana supply and demand report for the 2019 legislature.

In 2019-21 the OLCC's Marijuana Program will transition from implementation of rules and initial licensure to an annual licensing and compliance focus. The program's focus will be on continued agency integration, compliance activities, licensing, rulemaking, licensee education, and the production and analysis of data from the Cannabis Tracking System to aid in enforcement and compliance activities. In addition, attention will be given to the auditing of tax related information for the Department of Revenue. Processes and procedures will be refined as statutes and rules change, and as the program gains experience. Adaptability, transparency, public engagement and industry engagement will be key to the development of this new industry, public safety, and community livability. While overall licensing and compliance activities are similar between alcohol and marijuana, the specific practices of the various recreational marijuana license types are very different. The OLCC will continue to develop new skills and knowledge to define activities that are allowed and those that are not, as well as the degree of severity of any violation of governing statutes and administrative rules. Agency staff will have to fine tune their ability to monitor licensee activity through the Cannabis Tracking System to trigger investigations, and learn what activities are within normal bounds of deviation and what are not.

# BUDGET NARRATIVE

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Coordination with local law enforcement will be paramount for smooth operations of legal activity, for enforcing and investigating suspected criminal activities of licensees, and importantly, for supporting the legal market through enforcement against illegal operations and sales.

In the fall of 2018, marijuana regulatory officers will focus on outdoor harvests. A large amount of marijuana enters the system during the fall outdoor season. OLCC is enhancing its ability to inspect harvests to make sure diversion out of the legal system is addressed.

There is an expectation that OLCC will contribute to the development of public policies to support social and business issues that impact the legal operations of its licensees. The OLCC is working with the state Treasurer and industry to facilitate banking solutions that get the cash out of the system as great sums of cash are a source of criminality and violence. HB 4098 from 2016 gave the OLCC the ability to work with financial institutions and provide data from the Cannabis Tracking System as well as licensing and compliance information. At this time the OLCC has relationships with three credit unions and pursues conversations with others who are interested. The OLCC is working with the industry to ensure that efforts to provide for social consumption of marijuana are separate and apart from licensees that serve and sell liquor products. Lastly, the OLCC will follow legislative guidance and new laws addressing these issues and other new frontiers related to the marketing of tourism and private social events permitting that would require regulation changes.

Goals of the program include:

## **Administrative Goals:**

- Provide the Marijuana Policy Team of the OLCC with consistent coordination for team members, division and program managers
- Ensure an ability to rapidly communicate on crisis enforcement matters
- Prepare agency leadership to represent the marijuana program
- Ensure marijuana fees support the cost of the program
- Maintain an accountability for transfers of marijuana funding that is utilized to support services and personnel in most divisions of the OLCC as both alcohol and marijuana responsibilities are fully integrated services of the agency
- Transfer funds to the Public Safety Program to support marijuana licensing and inspection
- Transfer funds to the Public Safety Program to train, equip, and provide for the safety of inspectors
- Establish coordination between program areas for the administration of violations in conjunction with the Public Safety Division

# BUDGET NARRATIVE

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- Establish coordination for making licensing determinations in conjunction with the Public Safety Division
- Assist the Public Safety Division in the development of a comprehensive education program for the marijuana worker permittees, which meaningfully serve to prevent sales to minors, diversion of product and other public safety issues statewide.
- Facilitate revenue generation and accurate collection of taxes, and distribution to state and local governments by the Oregon Department of Revenue
- Coordinate with the Public Safety Division, OMMP Tracking Division
- Establish intergovernmental Agreement to coordinate with the Public Safety and OMMP Tracking Divisions to develop internal guidelines and processes to utilize the Cannabis Tracking System as a means of conducting meaningful compliance checks on marijuana licensees.
- Work with DPSSST staff to refine OLCC's academy and internal training requirements for all sworn staff
- Establish and maintain intergovernmental agreements with the Oregon State Police, the Oregon Public Safety Standards and Training, the Oregon Department of Revenue, the Oregon Department of Agriculture and all other state agencies the OLCC provides or delivers services with or through.

## **Policy Goals:**

- Facilitate coordinated development of the agency's administrative rules, policies and processes that further the goal of preventing diversion of product, preventing access to alcohol and marijuana by minors, reducing impaired driving incidents and protecting the overall public health and safety needs of the state.
- Provide policy analysis, coordinate policy development and prepare issues for necessary leadership decision making
- Develop strategies and plans for program development through the Marijuana Policy Team and agency leadership.
- Review and assess the effectiveness and fairness of fines, suspensions, and license revocations in deterring future violations and protection of overall public safety.
- Engage in regular coordination meetings with local law enforcement, local governments and other regulatory bodies to position the agency to be responsive to local communities' many interests in marijuana and its regulation.
- Maintain the agency's leadership position in establishing best practices for regulation through continued participation and engagement with states and nations that regulate cannabis.
- Ensure the agency is open and accessible to the marijuana industry as a whole and that marijuana licensees are supported in achieving compliance through readily available services and consistent regulatory communication by OLCC.

# BUDGET NARRATIVE

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- Engage other state and local agencies involved in marijuana and alcohol control to further develop a statewide approach to alcohol and marijuana compliance.
- Coordinate with external youth outreach groups to address and reverse the reduced perception of harm in minor consumption of access to alcohol and marijuana and to support OHA and public health officials in their focus on this critical prevention issue.

In the 2019-21 biennium, the OLCC's Marijuana Program will continue to transition from the implementation phase to a focus on compliance. The Program in 2019-21 will focus on licensing, renewal and compliance activities described in and managed by the Public Safety Services Program -002. In addition IT systems and internal processes need significant revision to better match the changing statutory requirements and work flow as it exists today. A key initiative will be recrafting the online application system and processes to provide better functionality and to reduce manual processes for licensees and administrative staff.

The Marijuana Program is funded solely from marijuana application and license/permit fees and fines, paying for marijuana program expenses and personnel including its proportional share of agency-wide shared management, support staff, and expenses. The Department of Revenue collects and distributes marijuana taxes.

In 2019-21 the Governor's Budget includes the following packages to meet the challenges of an evolving marijuana regulatory landscape:

- Policy Option Package 205 "Public Safety Statewide Dispatch Services" requests funding to continue the cost of maintaining the Oregon State Police dispatch services for OLCC's inspectors in the field.
- Policy Option Package 209 "Regulatory Specialist Reclassification" requests differential funding for Regulatory Specialists to implement findings by DAS Classification and Compensation unit in a compensation study of the liquor and marijuana regulatory class positions.
- Policy Option Package "408" Marijuana Program Enhancement" requests funding for staff including 8 marijuana regulatory specialists to ensure regulatory compliance, 1 laboratory compliance specialist to focus on laboratory compliance, protocol and regulation, as well as funding for continuing strategic and tactical communications support related to marijuana, reclassification of positions to reflect actual duties, and increasing annual marijuana license fees by \$100 to accommodate the increase in program expense if all the proposed policy option packages for recreational marijuana are approved.

# BUDGET NARRATIVE

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## E. PROGRAM FUNDING REQUEST

The Governor's Budget is \$19,044,126 Other Funds limitation for the 2019-21 biennium for this program, with 68 positions and 68.00 FTEs.

## F. PROGRAM DESCRIPTION

In 2019-21 the Program's focus will be on enhanced compliance activities and continued agency integration, interagency integration, rulemaking, licensee education, licensing, and the production and analysis of data from the Cannabis Tracking System to aid in licensee compliance and the auditing of tax collections in conjunction with the Department of Revenue. Processes and procedures will be refined as statutes and rules change and as the program gains experience. Adaptability, transparency and public and industry engagement will be key to the development of this new industry, public safety and community livability.

OLCC's duties for recreational marijuana regulation include the following:

- Adoption and enforcement of regulations relating to producers, wholesalers, processors, retailers, laboratories, marijuana worker permits and research certificates,
- Management of a product tracking system which must be used by licensees to track all marijuana and marijuana products from plant viability to final sale to the consumer,
- Implementation of a marijuana workers permitting program for all recreational marijuana businesses,
- Inspections, seizures, citation and arrest authority related to OLCC-licensed marijuana facilities,
- Regulation of all marijuana products sold in OLCC retail stores
- Label and package approval for both recreational and medical marijuana,
- Working with the Oregon Health Authority to allow the medical marijuana program to utilize tracking technology,
- Assisting in the development of testing requirements and standards for product testing, and
- Working with the Department of Revenue to reconcile product movement with taxes paid.

# BUDGET NARRATIVE

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The OLCC works closely with its partner agencies to administer this program:

- Oregon Health Authority (Oregon Medical Marijuana Program regulation, testing standards, ORELAP certification, label requirements, THC concentration limits)
- Oregon Department of Revenue (taxation, audit)
- Oregon Department of Agriculture (certification of kitchen and weight scales, pesticide use)
- Oregon Department of Water Resources (regulatory authority of water use in Oregon)

## **G. PROGRAM JUSTIFICATION AND LINK TO LONG TERM OUTCOMES**

The budget environment related to regulation of recreational marijuana continues to be best described as “uncertain.” Resources budgeted are predicated on an estimated number of licensees, the *actual* number of which may vary widely from estimates. While the agency has some data for the number of active marijuana licenses and worker permits, applications for both continue to rise. At the same time the persistence of a pre-existing unregulated market, consumer demand, and initial volatility stemming from entrepreneurial enthusiasm, startups versus long-term successful marijuana-related businesses, and regulations both nationally and in neighboring states could all influence the number of licensees, and therefore the resources needed and available for effective regulation. It is anticipated that the budget will be adjusted pending actual experience as license applications and renewals are received and the work of approvals and inspections continue.

## **H. PROGRAM PERFORMANCE**

OLCC is proposing two metrics for the 2019-21 biennium of operation for the Marijuana Program that will mirror similar metrics in the alcohol side.

The first proposed metric is compliance-based, the OLCC proposes to measure the rate of retail business that refuse to sell to minors during inspector directed minor decoy operations. Keeping marijuana out of the possession of minors is a major responsibility of OLCC oversight for its licensed retailers. This measure is calculated from the compiled results of minor decoy operations conducted during the fiscal year out of the five OLCC regional offices; Bend, Eugene, Salem, Medford and Portland Metro. The measure is calculated by dividing the total number of instances when a licensee refused to sell to a minor by the total number of attempted minor decoy purchases.

# BUDGET NARRATIVE

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The second proposed metric is to measure the total amount of time it takes to issue a marijuana license. The data supporting this measure is compiled by the OLCC marijuana unit and reported from NIC-USA online licensing system documentation, as well as data compiled by license investigators statewide; processing time for individual applications varies widely based on how complete applications are, how ready for inspection an applicant is, and how quickly and thoroughly applicants respond to requests for additional information.

## Key Activity Outcomes for Establishing the Marijuana Program include:

There are no current targets for sales to minors. Washington and Colorado are the only states that currently implement recreational marijuana laws and regulations. The target rate for alcohol sales to minors is 82% refusal to sell. Data will be gathered during the 2019-21 biennium and will be used to establish appropriate targets for the new recreational marijuana industry.

In these initial early days of retail operations and first time results from minor decoy missions, the agency was able to gain greater compliance than initial results by persistence of missions, public communications of sales rates for communities and regions and through the adoption of more severe fines.

The OLCC does not have a target proposal for marijuana licensing at this time but does have an ambition to see a faster licensing time. Several factors may impact the time to process a license, and many depend on the individual applicant. Internal factors are driven by unique conditions of limited duration, such as an extremely high volume of initial applications at the same time as OLCC business practices and software systems are being developed. External factors that affect time to issue licenses include local government response rates to statutorily required land use authorizations, complex ownership structures, and individual applicant responsiveness to OLCC license investigators. Regardless of current demand, this measure will be an important tool for future program evaluation and administration.

## **I. ENABLING LEGISLATION/PROGRAM AUTHORIZATION**

The OLCC's authority to regulate marijuana is derived from ORS Chapter 475B.

## **J. FUNDING STREAMS**

With the adoption of Policy Option Package 408 "Marijuana Program Enhancement" which included a modest increase in annual licenses fees, OLCC's Marijuana Program expected to be fully funded by license and application fees during the 2019-21 biennium as mandated in HB 3400 from the 2015 session. New fees will be established through rulemaking that cover the agency request



# BUDGET NARRATIVE

budget cost for administering the Program. The fees will be based on the total number of licenses and permits issued that are expected to renew during the 2019-21 biennium, plus the forecast revenue from new licenses.

## Recreational Marijuana License Fees

Fee Type	Amount	Comment
Application Fee for Initial License or Certificate	\$ 250	Non-Refundable fee due with the application for a marijuana license
Annual Marijuana Producers (growers) License Tier 1	\$ 3,750	Annual License fee for smaller producers of marijuana; Less than 5,000 sq. ft. indoor/ 20,000 sq. ft. outdoor
Annual Marijuana Producers (growers) License Tier 2	\$ 5,750	Annual License fee for larger producers of marijuana; 5001 to 20,000 sq. ft. indoor/ 20,001 to 40,000 sq. ft. outdoor
Annual Marijuana Processor License	\$ 4,750	Annual license fee for processors ; process marijuana flower into extracts and edibles
Annual Marijuana Wholesaler License	\$ 4,750	Annual license fee for wholesalers of marijuana products including transportation entities
Annual Marijuana Retailer License	\$ 4,750	Annual license fee for retailers of marijuana products
Annual Marijuana Laboratory License	\$ 4,750	Annual license fee for laboratories that test marijuana products
Research Certificate (three year term)	\$ 4,750	Certificate to conduct research on marijuana but material and product must be tracked similar to other licenses
Marijuana Handler Permit (five year term)	\$ 100	Five year fee to educate, perform background checks and license individuals who sell marijuana product at retail
Additional Criminal Background Check	\$ 50	Fee for additional background checks if not part of an initial or new license application
Change of Ownership Review	\$ 1,000	Fee to evaluate any change to a ownership structure of a existing licensee (e.g. change of owners)
Change of Business Structure Review	\$ 1,000	Fee to evaluate any change to a business structure of a existing licensee (e.g. change from C Corporation to LLC)
Transfer of Location of Premises Review	\$ 1,000	Fee to evaluate any change to a business location of a existing licensee (e.g. moving location of business)
Packaging Preapproval fee	\$ 100	One time fee to approve a type of packing for sale of marijuana products
Labeling Preapproval Fee	\$ 100	One time fee to approve a type and content of label for sale of marijuana products
Late Renewal Fee for license if received less than 20 days before expiration date	\$ 150	Renewals are due by the 10th of the month
Late Renewal Fee for license if received after expiration date	\$ 300	Licenses expire at the end of the month. If no renewal received within 30 days of expiration date license is cancelled.
Late Renewal Fee for handler permit if received less than 20 days before expiration	\$ 50	Renewals are due by the 10th of the month
Late Renewal Fee for handler permit received after expiration date	\$ 100	Licenses expire at the end of the month. If no renewal receive within 30 days of expiration license is cancelled.

Based on the current number of applications in the marijuana license system, OLCC anticipates 2,300 active marijuana licenses in 2019-21. If this estimate continues to hold, then current license fees in addition to the \$100 increase in Policy Option Package 408 “Marijuana Program Enhancement” will cover 2019-21 Program expenses.

# BUDGET NARRATIVE

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## **K. SIGNIFICANT PROPOSED PROGRAM CHANGES FROM 2015-17 and 2017-19**

There are significant proposed Program changes from the 2015-17 and 2017-19 budgets. The changes reflect the move from “start-up” in 2015-17 to operations in 2019-21. Several costs in 2015-17 were one-time costs to develop Information Service systems, such as the on-line licensing system and Cannabis Tracking System. Other changes will be increases in personnel services costs that were phased in with hiring during 2015-17 and 2018 that will be 100% filled in 2019-21. New requirements have been added each legislative session, including establishment of additional tiers for small producer licenses, expansion of the marijuana worker permits to include most individuals employed in the industry (not just retail workers), the ability to move product from the medical markets into the recreational market, the ability to have industrial hemp enter the marijuana market, and OMMP registrant tracking and inspection. In addition, OLCC has been looking at its own structure to evaluate how best to license and regulate marijuana, including integration of marijuana support service and public safety functions into existing the alcohol programs.

### **Agency Integration Strategy**

*Marijuana Positions moved to the Administration and Support Services Program and Public Safety Services Programs*

Key to the agency’s continued success in marijuana implementation is common management for both alcohol and marijuana, and the integration of marijuana personnel throughout the agency’s central services.

OLCC’s strategy is to integrate responsibilities for the Marijuana Program into the Public Services Safety Program and Administration and Support Services Program currently servicing the alcohol side of the agency. The integration results in cost efficiencies to both programs and allows for OLCC’s extensive experience in liquor licensing and regulation to transfer to the regulation of recreational marijuana. Integration of positions provided for Administration and Support Services were the first to be integrated, followed by integration of licensing and compliance staff. An allocation of funds are charged from the Public Safety Services and Administrative Support Services Programs to the Marijuana Program to pay for these added services and positions.

Fifty-seven new marijuana positions were added to the OLCC as a result of legislation in 2015, 2016, 2017, and 2018 which tasked the agency with oversight of recreational marijuana. These positions include 19 licensing staff, 25 enforcement staff, and 15 administrative staff that perform cannabis tracking system analysis, policy analysis, interagency coordination, rules and training coordination, and marijuana specific administration personnel. These positions are funded by marijuana license fee revenue and will continue to be the core of the Marijuana Program.

# BUDGET NARRATIVE

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## Administrative and Support Service Program (support for marijuana implementation)

The Administration and Support Services Program provides administrative, technical, accounting, purchasing, facilities, motor pool, and communications services for the Public Safety Services, Distilled Spirits, Store Operations and Capital Improvement programs for the OLCC through liquor funding. The addition of the Marijuana Program also requires Support Services but has a separate funding source (Marijuana Control and Regulation Fund). Six permanent and two limited duration positions provided to OLCC were support service oriented (Accountants, Information Technology, Human Resources, Administrative Policy and Process, Public Relations, and Procurement). A technical adjustment was made to move these positions into the appropriate divisions of the Support Services Program. Three accounting positions were moved into Financial Services, one procurement specialist position was moved into Administrative Support Services, one IT technician was moved into the Information Services Division, and one Public Affairs Specialist was moved into the Communications Division.

The Marijuana Program will pay for their portion of Support Services program costs through a position-based allocation. The Marijuana Program will be charged 23% of the Support Services program budget. This will total \$3.4 million in the 2019-21 biennium and monies will be transferred to the Liquor Fund from the Marijuana Control and Regulation fund for this allocation.

## Public Safety Services Program (support for marijuana implementation)

One management position was provided to OLCC for the implementation of recreational marijuana (PEM G). OLCC moved this position into the Public Safety Services Program as part of the agency strategy to integrate management of marijuana and alcohol regulation. This position oversees the Public Safety Services Program including regulation of licensing of both alcohol and marijuana. Public Safety Services management including licensing and field offices will manage the Marijuana Program positions that will directly perform licensing, regulation, education, label and packaging certification, policy development, rule making, and data analysis. The Marijuana Program will pay for 34% of the personal services costs of the Public Safety Services Programs' management and administrative cost to oversee the program. This will total \$1.2 million in the 2019-21 biennium and monies will be transferred to the Liquor Fund from the Marijuana Control and Regulation fund for this allocation.

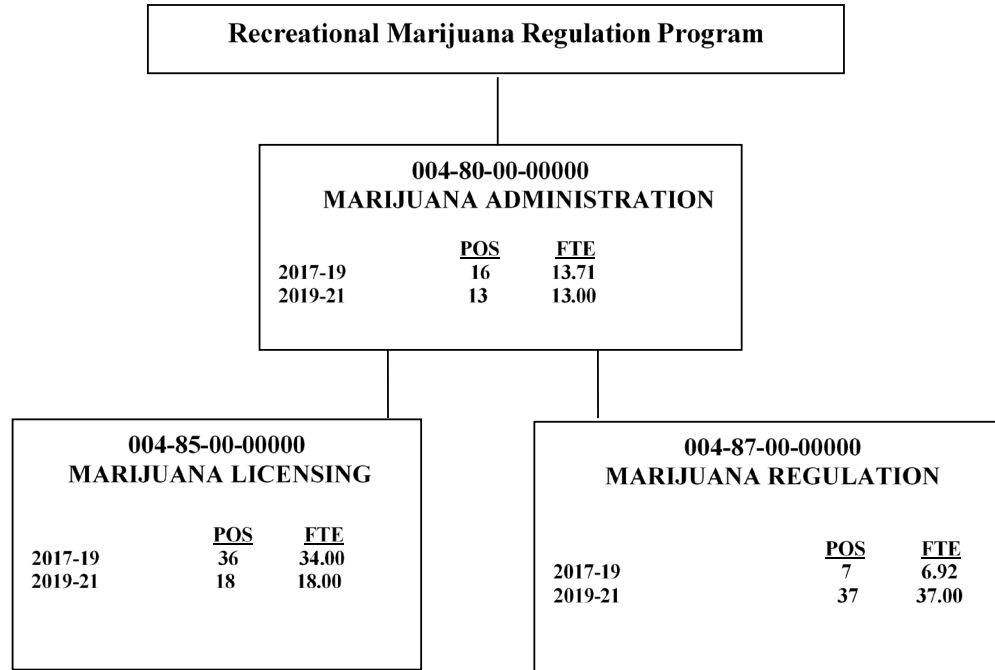
## Funding

The total allocation to the Liquor Fund from the Marijuana Control and Regulation Fund for Administrative Support Services and Public Safety Services Management will be \$4.7 million for the 2019-21 biennium. The \$4.7 million will be funded through marijuana license fees.

# BUDGET NARRATIVE

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## OLCC - RECREATIONAL MARIJUANA REGULATION PROGRAM (004) 2019-21 BUDGET Organization Chart



**Note:** Regulatory Specialist Reclassifications (POP 209) include 18 positions reclassified from Licensing to Regulation sub-programs within the Recreational Marijuana Program.

# BUDGET NARRATIVE

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## OLCC - MARIJUANA ADMINISTRATION - SUBPROGRAM 80 2019-21 BUDGET

### A. PURPOSE, ACTIVITIES & ISSUES

The Marijuana Administration Division will be the primary entity for implementing and administering recreational marijuana as outlined in ORS 475B (Cannabis Regulation) and Oregon Administrative Rules Chapter 845. This Division coordinates rulemaking for all aspects of the law, administers procurement and development of licensing and tracking systems, develops interagency agreements with the Oregon Department of Revenue, Oregon Health Authority, and Oregon Department of Agriculture, establishes standards and procedures for licensing and regulation, assists the Department of Revenue in collection and audit of marijuana taxes, develops worker permit and education programs for persons that sell marijuana at retail locations, and develops packaging and labeling standards for marijuana products.

As the Marijuana Program transitions from “start-up” phase into “administration” phase, the Division is looking to accomplish the following goals:

- Train prospective licensees and the general public on marijuana rules and license process,
- Coordinate government-to-government policy issues (local, state, federal, nation-to-nation),
- Develop special supports for medical operations transitioning to recreational operations,
- Develop accountability among emerging industry using Cannabis Tracking System,
- Deploy five business licenses types and one research certificate type to support emerging recreational marijuana industry while still federally illegal, and
- Establish data-sharing agreements with non-governmental organizations (e.g. research universities).

### B. BACKGROUND

Measure 91 was passed in November of 2014. The Measure legalized recreational marijuana in Oregon and gave authority to the Oregon Liquor Control Commission for administration of the law and regulation of the market. Several pieces of legislation were passed during the 2015 Legislative Session that refined and clarified OLCC’s mission, duties and responsibilities. During the 2016 session, House Bill 4014, Senate Bill 1511 and Senate Bill 1598 were passed which added additional authorities including expansion

# BUDGET NARRATIVE

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of license types targeting small producers, expansion of the worker permit system to include all workers in the industry, and the ability to move medical marijuana product from the medical system to the recreational system.

## C. EXPECTED RESULTS

In addition to the administrative functions list above, the Marijuana Administration Division also expects to accomplish the following:

- Increase the number of hours spent preparing for training and training stakeholders annually; touring facilities,
- Respond to 80%+ of requests for a speakers from OLCC Marijuana Program within 48 hours of receiving request,
- Monthly update of Business Readiness Guidebook,
- Publish marijuana fees and costs as percentage of sales annually (retail only), and
- Publish a market prices for marijuana product types annually.

## D. REVENUE SOURCE

The Recreational Marijuana Program is funded from license fees and fines out of the Marijuana Control and Regulation Account created in HB 3400. The Oregon Liquor Control Commission is 100% Other Funded, and generates revenues from the sale of distilled spirits, alcohol and marijuana license fees, privilege tax paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapters 471, 473 and 475B. Funding for the Marijuana Program comes exclusively from marijuana-related license and permit fees.

## E. PROPOSED LEGISLATIVE CHANGES

There are no proposed legislative changes for this Division in 2019-21.

# BUDGET NARRATIVE

## OLCC - MARIJUANA LICENSING – SUBPROGRAM 85 2019-21 Budget

### A. PURPOSE, ACTIVITIES & ISSUES

The Marijuana Licensing Division is responsible for the licensing of all recreational marijuana business in Oregon. The division is managed by License Services Division for alcohol. Aside from the day to day activities of licensing applicants, the division also intends the following outcomes in the 2019-21 biennium:

- Continue hiring as positions become vacant or new positions are added,
- Set workload standards for all licensing staff,
- Set performance measures (quality and quantity) for all licensing staff,
- Complete comprehensive training materials and training plan for all new staff,
- Complete comprehensive training materials and training plan for quarterly staff training,
- Complete comprehensive training materials for advanced staff training,
- Complete licensing process review: evaluate entire licensing process from start to finish. Identify duplications, inefficiencies,
- Document all aspects of licensing process: include any coordination with other divisions, step-by-step process, ancillary processes, etc.,
- Complete updates of all applicant forms,
- Complete comprehensive licensing manual,
- Establish protocols and process for updating, distribution to staff, training to staff on updates,
- Redevelopment of the online licensing system: to be up to date on current requirements and business processes for all new applications,
- Redevelopment of the renewal system: to function with the licensing system,
- Create document management protocols within the licensing system,
- Establish comprehensive tracking system: with multiple data points for purposes of tracking all licensing activities on an individual, regional and statewide level,
- Establish violation tracking system within licensing system.

# BUDGET NARRATIVE

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## B. BACKGROUND

Measure 91 was passed in November of 2014. The Measure legalized recreational marijuana in Oregon and gave authority to the Oregon Liquor Control Commission for administration of the law and regulation of the market. Several pieces of legislation were passed during the 2015 Legislative Session that refined and clarified OLCC's mission, duties and responsibilities. During the 2016 session, House Bill 4014, Senate Bill 1511 and Senate Bill 1598 were passed which added additional authorities including expansion of license types targeting small producers, expansion of the worker permit system to include all workers in the industry, and the ability to move medical marijuana product from the medical system to the recreational system.

## C. EXPECTED RESULTS

In the 2019-21 biennium, the Division expects the following results:

- Agency rules, policies and processes result in the reduction of incidents which negatively impact public safety as measured by local and state agency feedback and number of violations.
- Strong partnerships with law enforcement and other state and local agencies result in measurable statewide decreases in the number of public safety incidents related to marijuana and alcohol.
- Reduction in statewide sales to minors by both marijuana and alcohol licensees/permit holders as measured by minor decoy checks and issued citations compared with previous years.
- OLCC sworn staff have the appropriate training necessary to obtain and maintain DPSST certification, which is also in line with the agency's unique compliance philosophy and enforcement authority.

## D. REVENUE SOURCE

The Recreational Marijuana Program is funded from license fees and fines out of the Marijuana Control and Regulation Account created in HB 3400. The Oregon Liquor Control Commission is 100% other funded, and generates revenues from the sale of distilled spirits, alcohol and marijuana license fees, privilege tax paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapters 471, 473 and 475B. Funding for the Marijuana Program comes exclusively from marijuana-related license and permit fees.



# BUDGET NARRATIVE

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## E. PROPOSED LEGISLATIVE CHANGES

### **Agency Concept 84500-003 – Marijuana Fee Conditional Use of Authority**

The OLCC’s recreational marijuana program is funded solely by licensing and renewal fees however renewal fees are not realized until the application has been approved. In situations where an existing business applies for renewal shortly before the renewal date or has a particularly complicated renewal application due to changes in business structure or operations, the applicant, agency and local government need additional time after the renewal date to process the application. In these cases the agency issues a Conditional Letter of Authority to allow the business to continue to operate. The agency collects the license fee, however, it cannot expend those funds unless and until the license is approved, even though the licensee is operating and OLCC staff are doing the work. This has created a problem because some licensees are seemingly “gaming” the system, requesting a Conditional Letter of Authority, and then withdrawing their renewal application after harvest and profits are made. In addition, if an agency proposes to deny a license, the licensee can continue to operate without paying a fee. Under this proposal, if a licensee uses their license privileges under a Conditional Letter of Authority (i.e. into a new license year while a renewal is pending), and then later want to surrender their license, the license fee is not refundable.

# BUDGET NARRATIVE

## OLCC - MARIJUANA REGULATION - SUBPROGRAM 87

2019-21 Budget

### A. PURPOSE, ACTIVITIES & ISSUES

The Marijuana Regulation Division is responsible for enforcing the laws related to recreational marijuana license holders. The Program will investigate license applications, inspect licensed premises for compliance, respond to complaints related to licensees and administer violations of Oregon's marijuana law and regulations. 2019-21 will be the first biennium where licensed businesses will be subject to enforcement. The Division is managed by the Public Safety Program of the OLCC and shares similar activities and expected outcomes with the alcohol program. Along with ongoing enforcement activities, the Division also expects the following activities:

- Creating or recognizing opportunities for staff to participate in community events such as job fairs, school activities or industry presentations,
- Remain informed about current trends/topics in education in marijuana and incorporate knowledge into existing programs,
- Increase minor decoy visits to marijuana retail shops,
- Partner with moderation groups to conduct minor decoy operations, and
- Consistent information sharing with outside compliance agencies such as OHA, Department of Agriculture, Department of Revenue, Water Resources Department, State Police, as well as local government programs and law enforcement.
- Establish a team to conduct high risk investigations throughout the state.

#### Compliance:

- Conduct minor decoy operations
- Conduct inspections of retailers, producers, wholesalers, processors, researchers and labs
- Conduct in-field inspections during the outdoor harvest season
- Conduct complaint driven investigations
- Conduct data driven investigations at retailers, produces, wholesalers, processors, researchers and labs
- Analyze data from METRC and provide educational warnings along with directed enforcement when necessary.

# BUDGET NARRATIVE

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## **B. BACKGROUND**

Measure 91 with amendments from legislation in 2015, 2016, 2017, and 2018 provide OLCC's responsibilities for licensing, regulation and administration. Rulemaking and adoption of processes and procedures is ongoing.

## **C. EXPECTED RESULTS**

The Marijuana Enforcement Division expects the following results during 2019-21 biennium:

- Increased engagement of staff supporting the agency mission,
- Education and programs (server education, marijuana worker permit education, etc.) remain relevant to the industry,
- Increased awareness to licensees about sale of marijuana to minors,
- Show of partnership with the moderation groups and OLCC with licensees,
- Show of partnership with outside agencies,
- Reduce public health and high risk behaviors with over service, DUII, minors, drinking on duty, intoxicated on duty
- Increased enforcement activities.

## **D. REVENUE SOURCE**

The Recreational Marijuana Program is funded from license fees and fines out of the Marijuana Control and Regulation Account created in HB 3400. The Oregon Liquor Control Commission is 100% Other Funded, and generates revenues from the sale of distilled spirits, alcohol and marijuana license fees, privilege tax paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapters 471, 473, and 475B. Funding for the Marijuana Program comes exclusively from marijuana-related license and permit fees.

## **E. PROPOSED LEGISLATIVE CHANGES**

### **Agency Concept 84500-05 – Electronic Verification of ID**

Lack of banking access is a significant problem facing Oregon's legal marijuana industry. One of the primary concerns is ensuring that marijuana businesses are adhering to state law and federal policy. For example, guidance from the Federal Financial

## BUDGET NARRATIVE

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Crime Enforcement Network states that financial institutions that service MRBs must ensure that they are not selling to minors. In addition, Oregon law imposes daily purchase and possession limits on marijuana transactions. These limitations are easily circumvented by the practice of “smurfing” whereby a consumer makes multiple purchases from multiple retailers in the same day or the practice of “looping” whereby a consumer makes multiple purchases from a single retailer in the same day. Electronic methods of preventing sales to minors by validating ID and the prevention of “smurfing” and “looping” are available; however, the use of electronic methods to provide this service may be prohibited under Oregon law. Oregon law provides that “A marijuana retailer may not transfer any information that may be used to identify a consumer to any other person.” For banks, these types of electronic solutions represent a critical layer of assurance that MRBs are fulfilling their legal obligations and are participating in a process that makes legal marijuana businesses more attractive as potential customers. Amending Section 47B.220 (4) to clarify when and how electronic vendors can be used for age verification and to prevent “smurfing” and “looping” would provide clarity and direction to marijuana businesses in the use of electronic verification equipment and software, and potentially increase the ability of marijuana businesses to secure banking services.

# BUDGET NARRATIVE

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## Public Safety Statewide Dispatch Services

OLCC 2019-21 Budget Policy Option Package No. 205, Agency Priority No 5, AS MODIFIED

### **A. PACKAGE PURPOSE**

During the current biennium OLCC entered into an intergovernmental agreement with the Oregon State Police to provide dispatch services and the Oregon Department of Transportation to provide radio maintenance services. In contracting with OSP, OLCC was able to establish a statewide radio and communication plan that allowed our inspectors in the field to communicate in times of need and increased the safety of field inspectors of bars, restaurants and marijuana growers and retailers. OLCC inspectors have limited law enforcement authority and it is an industry standard to have constant communication capabilities. By using OSP dispatch the OLCC knows the exact locations of inspectors and can communicate in times of need with not only OSP, but other local law enforcement partners on a statewide basis.

Historically OLCC had a rudimentary internal dispatch process for the Portland area out of the Portland Regional Office. The dispatch center was not staffed all the time and often inspectors were in the field with no ability to call for radio help. The system was not robust and often inspectors were texting dispatch to be able to notify them of their updated locations. In the other Regional Offices OLCC relied on other law enforcement agencies to agree to let OLCC use their local system in cases of emergency. It was not a standardized, systematic approach to communication across the state and coverage was spotty at best. In some locations there was no communication systems available.

### **B. HOW ACHIEVED**

This request is funding the continued cost of maintaining the Oregon State Police Dispatch Services for OLCC's inspectors in the field. The cost of each inspector using the State Police Dispatch Services per month is \$508 per month per the current agreement.

# BUDGET NARRATIVE

## Public Safety Statewide Dispatch Services OLCC 2019-21 Budget Policy Option Package No 205, **As Modified**

Division	Package Description	FTE	One-time	Ongoing	Total
<b>Public Safety Statewide Dispatch Services</b>					
Public Safety	Oregon State Police Dispatch Services for Distilled Spirits OSP dispatch services for 46 liquor regulatory specialists, managers, and compliance specialists.			\$560,832	\$560,832
		0.00	\$0	\$560,832	\$560,832
Recreational Marijuana	Oregon State Police Dispatch Services for Recreational Marijuana OSP dispatch services for 23 marijuana inspectors and 1 compliance specialist.			\$280,416	\$280,416
		0.00	\$0	\$280,416	\$280,416
Medical Marijuana	Oregon State Police Dispatch Services for Recreational Marijuana OSP dispatch services for 16 liquor regulatory specialists, managers, and compliance specialists.			\$195,072	\$195,072
		0.00	\$0	\$195,072	\$195,072
<b>Subtotal - Statewide Dispatch Services - Package 205</b>		<b>0.00</b>	<b>\$0</b>	<b>\$1,036,320</b>	<b>\$1,036,320</b>

# BUDGET NARRATIVE

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## a. Benefits to stakeholders

OLCC inspectors for alcohol, recreational marijuana and medical marijuana will have constant communication to a statewide system that ensures employee safety in all areas of the state including licensed premises in large metropolitan regions and remote marijuana production operations in rural areas. Oregon State Police will receive funding assistance to provide dispatch services for law enforcement throughout the state. Local law enforcement can coordinate with OLCC inspectors.

## b. Benefits to OLCC

OLCC inspectors are better protected and will have better coordination with other state law enforcement agencies.

## C. STAFFING IMPACT

The package adds no new staff to OLCC.

## D. QUANTIFYING RESULTS

OLCC expects to have 77 inspectors covering over 17,000 licensed alcohol, recreational marijuana and medical marijuana locations in the state.

## E. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. Funding for Recreational Marijuana comes exclusively from marijuana related license fees collected under OAR 845-625-1060 as authorized under ORS 475B. Funding for OMMP Medical Marijuana Tracking comes from marijuana tax money as distributed to OLCC under ORS 475B.895 (7).

# BUDGET NARRATIVE

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**THIS VERSION OF THE PACKAGE WAS NOT APPROVED IN THE GOVERNOR'S BUDGET**

**Public Safety Statewide Dispatch Services**  
**OLCC 2019-21 Budget Policy Option Package No. 205, Agency Priority No 5**

**A. PACKAGE PURPOSE**

During the current biennium OLCC entered into an intergovernmental agreement with the Oregon State Police to provide dispatch services and the Oregon Department of Transportation to provide radio maintenance services. In contracting with OSP, OLCC was able to establish a statewide radio and communication plan that allowed our inspectors in the field to communicate in times of need and increased the safety of field inspectors of bars, restaurants and marijuana growers and retailers. OLCC inspectors have limited law enforcement authority and it is an industry standard to have constant communication capabilities. By using OSP dispatch the OLCC knows the exact locations of inspectors and can communicate in times of need with not only OSP, but other local law enforcement partners on a statewide basis.

Historically OLCC had a rudimentary internal dispatch process for the Portland area out of the Portland Regional Office. The dispatch center was not staffed all the time and often inspectors were in the field with no ability to call for radio help. The system was not robust and often inspectors were texting dispatch to be able to notify them of their updated locations. In the other Regional Offices OLCC relied on other law enforcement agencies to agree to let OLCC use their local system in cases of emergency. It was not a standardized, systematic approach to communication across the state and coverage was spotty at best. In some locations there was no communication systems available.

**F. HOW ACHIEVED**

This request is funding the continued cost of maintaining the Oregon State Police Dispatch Services for OLCC's inspectors in the field. The cost of each inspector using the State Police Dispatch Services per month is \$508 per month per the current agreement.



# BUDGET NARRATIVE

## Public Safety Statewide Dispatch Services OLCC 2019-21 Budget Policy Option Package No 205

Division	Package Description	FTE	One-time	Ongoing	Total
<b>Public Safety Statewide Dispatch Services</b>					
Public Safety	Oregon State Police Dispatch Services for Distilled Spirits OSP dispatch services for 46 liquor regulatory specialists, managers, and compliance specialists.			\$584,916	\$584,916
		0.00	\$0	\$584,916	\$584,916
Recreational Marijuana	Oregon State Police Dispatch Services for Recreational Marijuana OSP dispatch services for 23 marijuana inspectors and 1 compliance specialist.			\$292,608	\$292,608
		0.00	\$0	\$292,608	\$292,608
Medical Marijuana	Oregon State Police Dispatch Services for Recreational Marijuana OSP dispatch services for 16 liquor regulatory specialists, managers, and compliance specialists.			\$195,072	\$195,072
		0.00	\$0	\$195,072	\$195,072
<b>Subtotal - Statewide Dispatch Services - Package 205</b>		<b>0.00</b>	<b>\$0</b>	<b>\$1,072,596</b>	<b>\$1,072,596</b>

# BUDGET NARRATIVE

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## a. Benefits to stakeholders

OLCC inspectors for alcohol, recreational marijuana and medical marijuana will have constant communication to a statewide system that ensures employee safety in all areas of the state including licensed premises in large metropolitan regions and remote marijuana production operations in rural areas. Oregon State Police will receive funding assistance to provide dispatch services for law enforcement throughout the state. Local law enforcement can coordinate with OLCC inspectors.

## b. Benefits to OLCC

OLCC inspectors are better protected and will have better coordination with other state law enforcement agencies.

## G. STAFFING IMPACT

The package adds no new staff to OLCC.

## H. QUANTIFYING RESULTS

OLCC expects to have 77 inspectors covering over 17,000 licensed alcohol, recreational marijuana and medical marijuana locations in the state.

## I. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. Funding for Recreational Marijuana comes exclusively from marijuana related license fees collected under OAR 845-625-1060 as authorized under ORS 475B. Funding for OMMP Medical Marijuana Tracking comes from marijuana tax money as distributed to OLCC under ORS 475B.895 (7).

# BUDGET NARRATIVE

## Marijuana Program Enhancement

OLCC 2019-21 Budget Policy Option Package No. 408, Agency Priority No 8, AS MODIFIED

### A. PACKAGE PURPOSE

The recreational marijuana program in Oregon continues to grow and outpace initial estimates. During the beginning of the program agency's inspectors who normally do enforcement were tasked with assisting licensees come into the licensed program. During the last year the agency has slowly transitioned its inspectors back to compliance work. To date, most of the compliance work is driven by complaints received at OLCC; however, the Public Safety Program has implemented and carried out new inspection protocols for marijuana minor decoy missions and for retail inspections. All inspections for producers, processors, wholesalers and labs will have active inspections under protocols specific to the issues of compliance of the specific license type and all inspectors will have training to carry out each type of inspection or investigation. The OLCC is developing the internal process to utilize data from the Cannabis Tracking System (CTS - METRC) to create priorities for inspection, oversight, and the issuance of warnings and violations. The CTS is a powerful tool and manual and automated analysis of data within CTS can be utilized to detect potential problems or violations of specific marijuana licensees and license types. With the hiring of additional staff, the OLCC will be analyzing and programing reports to detect potential patterns of deceptive behavior and inaccurate reporting. This intelligence will be used to monitor licensee activities and task inspection missions and surveillance by inspectors.

The compliance work in the recreational marijuana program continues to evolve. OLCC is building a comprehensive compliance program, aligning internal processes for complaint driven investigations with data driven compliance efforts and developing schedules for periodic inspections of all license types to stop diversion, deter behavior and practices leading to diversion, and ensuring the integrity of tracking of product for quality control, tax collections, and consumer protection. This level of comprehensive oversight is an expectation of the state laws creating the program and is designed with the full recognition that marijuana remains a Schedule I regulated drug that is federally illegal.

Laboratory oversight and regulation is technical and mired in the necessary analysis of data and reports from hundreds, maybe thousands of test results and associated reporting. This specialized work requires detailed and specific knowledge and skills. The OLCC recognizes the need for specialized expertise to aid inspectors in the oversight of laboratory licensees and to assist the agency in developing future policies concerning laboratory regulation in conjunction with OHA, the ORLAP lab certification board, industry members, and public health officials. This area of regulation is important to ensuring a level playing field in the industry and to protect consumers. Some of the many issues in this area include: ensuring that existing and future testing procedures are properly carried out; falsification of results and technical equipment malfunctions are detected; and record keeping is accurate.

# BUDGET NARRATIVE

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The recreational marijuana program continues to create demand for information and education to be delivered to multiple stakeholder groups, and specifically, OLCC marijuana licensees. The comprehensive regulation and rules being put in place by OLCC and partner agencies is critical to communicate to licensees to ensure compliance. Frequently information is of interest and concern to the general public, and there is high demand for clarification on issues such as developments on social consumption, clarifications about the prohibition of use in many environments, or about the legal consequences of activities. The OLCC public affairs/communications team has been utilizing an external communications partner on a limited basis to support the recreational marijuana program with specialized communication expertise to assist the agency's efforts in creating effective messaging and public outreach materials when those projects are beyond the capacity of existing staff. These efforts include: stakeholder engagement, public education campaigns like the well-received "What's Legal" campaign, and graphic design support. For instance, for some time now the agency has wanted to create an education and reward campaign that focus on the dangers of unlicensed butane hash oil, or BHO extraction of THC happening in neighborhood home and apartments — this is a very real and deadly practice and partnering with public safety and public health partners on communications on this topic is an example of specialize communication projects. Given expanding regulatory authority for medical marijuana tracking and complicated hemp regulations the OLCC audiences for specialized communication support are growing and will continue to grow over several years.

## **B. HOW ACHIEVED**

**The Governor's Budget includes a re-class of an Administrative Specialist 2 to Operations Policy Analyst 1** (Position 8000.407). This position was originally established at an AS2 level, prior to having any knowledge of the MJ licensing rules, processes and computer systems, based loosely on the corresponding AS2 position in liquor. It became apparent after a few months that the duties were going to be nothing like the liquor AS2. This request is to fund the reclassification of the position to the appropriate level of an OPA1. As the current work of this position is significantly different than expected, the new duties have been assessed by HR staff and determined to be appropriately classed at an Operations Policy Analyst 1. The revised tasks fall under three general categories;

- 1) Systems improvement including assessing system operations and resolving system functional problem.
- 2) Operational evaluation and support including: monitoring application processing in the NIC-USA application system, researching impacts of statutory and administrative rule changes on the system and evaluating the benefits and consequences of policy option proposals.
- 3) Administrative Services and Support including tracking of application and design processes to maintain efficient flows of licensing work.

# BUDGET NARRATIVE

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**The Governor's Budget includes one Compliance Specialist 3 for Marijuana Laboratory Regulation** to focus on laboratory compliance, protocol and regulation. The marijuana program has many areas where state agency collaboration is required. One large area of overlap is the complex regulatory environment for overseeing laboratory licensees testing of marijuana products for pesticides and other dangerous compounds that can taint the safety and quality of the product intended for human consumption by smoking, vaping, consuming in edibles, or used as topical treatments. The laboratories are accredited by the Oregon Environmental Laboratory Accreditation Program (ORELAP) which is housed within OHA. The laboratories follow OHA's administrative rules for product testing requirements and the OLCC is responsible for licensing laboratories. The OLCC is turning its focus to laboratory compliance now that the overall marijuana market is up and running. The OLCC is ready to engage with partner agencies in providing the level of necessary oversight of this complex and highly technical area of licensure and compliance. Specialized scientific knowledge and analytical skills are necessary to support OLCC's work with ORELAP and OHA to conduct audits, investigations, and make sure the laboratories are held to the same standards of other licensees and the focus on consumer safety is met. This area of regulation is important to ensuring a level playing field in the industry and to protect consumers. Some of the many issues focused in this area include: assuring that existing and future testing procedures are properly carried out; falsification of results and technical equipment malfunctions are detected; and record keeping is accurate.

Compliance staff can spend an exorbitant amount of time researching complaints against laboratories. Having a dedicated staff member to focus on laboratory compliance, protocol and regulation will assist the overall efficiency of OLCC's compliance program. Regulatory inspectors can get needed assistance in the field and OLCC will have the capacity to work with OHA and ORELAP on detailed investigations and audits (provided OHA and ORELAP are also provided resources). ORELAP will benefit having a contact person at the OLCC who understands laboratory protocol and the OLCC rules and regulations. OHA will benefit by having a staff member who works directly with labs and can track modifications of testing requirements and train and educate other inspectors on these change.

Even with its considerable imperfections, Oregon's aggressive testing standards are nation leading and important to marijuana regulation across the nation and internationally. Laboratory regulation is an important policy area for all states regulating both medical and recreational marijuana because it is important to human consumption of marijuana products. Protecting health and safety in this area, and the consistency of standards between jurisdictions for measuring product qualities, is important to harmonize. Today, testing methodology varies from laboratory to laboratory and state to state. Regulators and the industry are looking to improve and standardize testing to protect consumers through consistent regulation. Even though interstate commerce is not available today, brands that consumers are familiar with are available through each state's regulatory systems and these products, with respect to testing are not equivalent for consumer use. This position will help the OLCC continue to manage to a best practices level of service.

## BUDGET NARRATIVE

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**The Governor's Budget includes a re-class of an Operations & Policy Analyst 3 to Principle Executive Manager D (800.407)** to lead development by a team of analysts in the process of creating a system of violation prevention, deterrence and detection through automated and manual detection of data anomalies in the Cannabis Tracking System (CTS - Metrc). This is at the heart of a systematic system of flagging activities for warning and violation tickets and the missioning of inspectors in the field to inspect or survey license activities. Utilizing basic algorithms and programming the regular production of data reports will unleash the tremendous value of the data reported into the CTS system. This position will manage technicians that will analyze data, complete reports, and cause the issuance of warnings and violation notices that will be automatically be sent from the CTS system based on predetermined criteria. This technical unit will also review videos to enhance OLCC's ability to proactively assist the program's compliance efforts, this will provide an efficiency to field operations that will focus on conducting inspections. Technicians will be asked to review supplied video for evidence of infractions and frequency during a specific time period. The reports created by the unit will be sent directly to the OLCC's statewide regional managers using a commercial off-the-shelf program and will be used to establish compliance priorities for their regions. This manager would also be responsible for making non-protected data available to researchers and to those communicating data on behalf of the agency. Eight positions would report directly to this position including compliance data analyst and video watchers — also included in this policy option package — for both the Recreational and OMMP Medical Marijuana Tracking programs.

**The Governor's Budget includes the addition of eight Regulatory Specialists (Inspectors)** for the Recreational Marijuana program to ensure regulatory compliance of license. The work of marijuana compliance is more detailed and intricate than in liquor and there are expectations in law and from the federal government about the need for comprehensive efforts to control marijuana production and sales. Inspections in rural Oregon involve significant travel times and inspections of retail establishments can take two inspectors up to four hours to complete. Likewise, organizing and carrying out minor decoy missions is a time consuming process and it is a vital expectation of law that the OLCC works aggressively to prevent marijuana from being sold to minors.

Currently OLCC has 1,909 active marijuana licensees with a forecast to grow to 2,300 licensees in the next biennium based on the current number of applications in the system. OLCC's current ratio of licensees to inspector is 100 to 1. By adding 8 inspectors the ratio of licensees to inspector would be reduced to 75 to 1. This is greater than established ratios used for alcohol inspections, but is directly responsive to the growing demand for services to the industry and is commensurate with the high degree of public safety concern surrounding Oregon's nascent program of marijuana regulation. This is an important time in the establishment of expectations for professionalization of the industry and application of OLCC rules. In this early stage in the program, constant education, communication and presence is critical. OLCC is aware the importance of compliance is not equal amongst its licensees. While most OLCC licensees value their license and make significant investments to be a part of the system and meet OLCC stringent standards, other licensees are not

# BUDGET NARRATIVE

exhibiting the same operational dedication to meeting those standards. A strong regulatory enforcement structure is needed to protect the industry and make sure that Oregon is doing its due diligence in stopping diversion to the illegal market and having an effective compliance program. This request is directed at satisfying the overall concern for public safety and control as the program develops.

**OLCC proposed to raise fees for annual marijuana licenses by \$100** to accommodate increase in program expense if all the proposed policy option packages for recreational marijuana are approved. Fee increases are done by rule and would be implemented to accommodate increases in personal services and costs associated with inflation.

## Marijuana Program Enhancement OLCC 2019-21 Budget Policy Option Package No 408, As Modified

Division	Package Description	FTE	One-time	Ongoing	Total
Marijuana - Regulation	Add 1 Compliance Specialist 3 for Marijuana Laboratory Regulation	1.00		\$192,611	\$192,611
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$215,979	\$226,441
Marijuana - Regulation	Add 8 Regulatory Specialists for Marijuana	8.00		\$1,428,336	\$1,428,336
	Services & Supplies, including office space @ \$17,368 per employee		\$131,816	\$186,944	\$318,760
	Work station furniture & chair		\$288,224		\$288,224
		8.00	\$420,040	\$1,615,280	\$2,035,320
<b>Subtotal - Marijuana Prog Expenditures</b>		<b>9.00</b>	<b>\$430,502</b>	<b>\$1,831,259</b>	<b>\$2,261,761</b>

# BUDGET NARRATIVE

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## a. Benefits to stakeholders

Creation of a well-regulated marijuana industry will benefit all licensees in Oregon and reduce the risk of federal scrutiny.

## b. Benefits to OLCC

A well-regulated industry poses less reputational risk to the agency.

## C. STAFFING IMPACT

The package adds nine positions to OLCC.

## D. QUANTIFYING RESULTS

OLCC's marijuana program has two key performance measures; Time to License and Sales to Minors compliance rate.

## E. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. Funding for Recreational Marijuana comes exclusively from marijuana related license fees collected under OAR 845-625-1060 as authorized under ORS 475B. Funding for Medical Marijuana Tracking comes from marijuana tax money as distributed to OLCC under ORS 475B.895 (7).



# BUDGET NARRATIVE

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**THIS VERSION OF THE PACKAGE WAS NOT APPROVED IN THE GOVERNOR'S BUDGET**

**Marijuana Program Enhancement**  
**OLCC 2019-21 Agency Request Budget**  
**Policy Option Package No. 408, Agency Priority No 8**

## **A. PACKAGE PURPOSE**

The recreational marijuana program in Oregon continues to grow and outpace initial estimates. During the beginning of the program agency's inspectors who normally do enforcement were tasked with assisting licensees come into the licensed program. During the last year the agency has slowly transitioned its inspectors back to compliance work. To date, most of the compliance work is driven by complaints received at OLCC; however, the Public Safety Program has implemented and carried out new inspection protocols for marijuana minor decoy missions and for retail inspections. All inspections for producers, processors, wholesalers and labs will have active inspections under protocols specific to the issues of compliance of the specific license type and all inspectors will have training to carry out each type of inspection or investigation. The OLCC is developing the internal process to utilize data from the Cannabis Tracking System (CTS - METRC) to create priorities for inspection, oversight, and the issuance of warnings and violations. The CTS is a powerful tool and manual and automated analysis of data within CTS can be utilized to detect potential problems or violations of specific marijuana licensees and license types. With the hiring of additional staff, the OLCC will be analyzing and programming reports to detect potential patterns of deceptive behavior and inaccurate reporting. This intelligence will be used to monitor licensee activities and task inspection missions and surveillance by inspectors.

The compliance work in the recreational marijuana program continues to evolve. OLCC is building a comprehensive compliance program, aligning internal processes for complaint driven investigations with data driven compliance efforts and developing schedules for periodic inspections of all license types to stop diversion, deter behavior and practices leading to diversion, and ensuring the integrity of tracking of product for quality control, tax collections, and consumer protection. This level of comprehensive oversight is an expectation of the state laws creating the program and is designed with the full recognition that marijuana remains a Schedule I regulated drug that is federally illegal.

Laboratory oversight and regulation is technical and mired in the necessary analysis of data and reports from hundreds, maybe thousands of test results and associated reporting. This specialized work requires detailed and specific knowledge and skills. The OLCC recognizes the

# BUDGET NARRATIVE

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need for specialized expertise to aid inspectors in the oversight of laboratory licensees and to assist the agency in developing future policies concerning laboratory regulation in conjunction with OHA, the ORLAP lab certification board, industry members, and public health officials. This area of regulation is important to ensuring a level playing field in the industry and to protect consumers. Some of the many issues in this area include: ensuring that existing and future testing procedures are properly carried out; falsification of results and technical equipment malfunctions are detected; and record keeping is accurate.

The recreational marijuana program continues to create demand for information and education to be delivered to multiple stakeholder groups, and specifically, OLCC marijuana licensees. The comprehensive regulation and rules being put in place by OLCC and partner agencies is critical to communicate to licensees to ensure compliance. Frequently information is of interest and concern to the general public, and there is high demand for clarification on issues such as developments on social consumption, clarifications about the prohibition of use in many environments, or about the legal consequences of activities. The OLCC public affairs/communications team has been utilizing an external communications partner on a limited basis to support the recreational marijuana program with specialized communication expertise to assist the agency's efforts in creating effective messaging and public outreach materials when those projects are beyond the capacity of existing staff. These efforts include: stakeholder engagement, public education campaigns like the well-received "What's Legal" campaign, and graphic design support. For instance, for some time now the agency has wanted to create an education and reward campaign that focus on the dangers of unlicensed butane hash oil, or BHO extraction of THC happening in neighborhood home and apartments — this is a very real and deadly practice and partnering with public safety and public health partners on communications on this topic is an example of specialize communication projects. Given expanding regulatory authority for medical marijuana tracking and complicated hemp regulations the OLCC audiences for specialized communication support are growing and will continue to grow over several years.

## **B. HOW ACHIEVED**

**OLCC requests a re-class of an Administrative Specialist 2 to Operations Policy Analyst 1** (Position 8000.407). This position was originally established at an AS2 level, prior to having any knowledge of the MJ licensing rules, processes and computer systems, based loosely on the corresponding AS2 position in liquor. It became apparent after a few months that the duties were going to be nothing like the liquor AS2. This request is to fund the reclassification of the position to the appropriate level of an OPA1. As the current work of this position is significantly different than expected, the new duties have been assessed by HR staff and determined to be appropriately classed at an Operations Policy Analyst 1. The revised tasks fall under three general categories:

# BUDGET NARRATIVE

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1. Systems improvement including assessing system operations and resolving system functional problem.
2. Operational evaluation and support including: monitoring application processing in the NIC-USA application system, researching impacts of statutory and administrative rule changes on the system and evaluating the benefits and consequences of policy option proposals.
3. Administrative Services and Support including tracking of application and design processes to maintain efficient flows of licensing work.

**OLCC requests one Compliance Specialist 3 for Marijuana Laboratory Regulation** to focus on laboratory compliance, protocol and regulation. The marijuana program has many areas where state agency collaboration is required. One large area of overlap is the complex regulatory environment for overseeing laboratory licensees testing of marijuana products for pesticides and other dangerous compounds that can taint the safety and quality of the product intended for human consumption by smoking, vaping, consuming in edibles, or used as topical treatments. The laboratories are accredited by the Oregon Environmental Laboratory Accreditation Program (ORELAP) which is housed within OHA. The laboratories follow OHA's administrative rules for product testing requirements and the OLCC is responsible for licensing laboratories. The OLCC is turning its focus to laboratory compliance now that the overall marijuana market is up and running. The OLCC is ready to engage with partner agencies in providing the level of necessary oversight of this complex and highly technical area of licensure and compliance. Specialized scientific knowledge and analytical skills are necessary to support OLCC's work with ORELAP and OHA to conduct audits, investigations, and make sure the laboratories are held to the same standards of other licensees and the focus on consumer safety is met. This area of regulation is important to ensuring a level playing field in the industry and to protect consumers. Some of the many issues focused in this area include: assuring that existing and future testing procedures are properly carried out; falsification of results and technical equipment malfunctions are detected; and record keeping is accurate.

Compliance staff can spend an exorbitant amount of time researching complaints against laboratories. Having a dedicated staff member to focus on laboratory compliance, protocol and regulation will assist the overall efficiency of OLCC's compliance program. Regulatory inspectors can get needed assistance in the field and OLCC will have the capacity to work with OHA and ORELAP on detailed investigations and audits (provided OHA and ORELAP are also provided resources). ORELAP will benefit having a contact person at the OLCC who understands laboratory protocol and the OLCC rules and regulations. OHA will benefit by having a staff member who works directly with labs and can track modifications of testing requirements and train and educate other inspectors on these change.

Even with its considerable imperfections, Oregon's aggressive testing standards are nation leading and important to marijuana regulation across the nation and internationally. Laboratory regulation is an important policy area for all states regulating both medical and

## BUDGET NARRATIVE

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recreational marijuana because it is important to human consumption of marijuana products. Protecting health and safety in this area, and the consistency of standards between jurisdictions for measuring product qualities, is important to harmonize. Today, testing methodology varies from laboratory to laboratory and state to state. Regulators and the industry are looking to improve and standardize testing to protect consumers through consistent regulation. Even though interstate commerce is not available today, brands that consumers are familiar with are available through each state's regulatory systems and these products, with respect to testing are not equivalent for consumer use. This position will help the OLCC continue to manage to a best practices level of service.

**OLCC requests a re-class of an Operations & Policy Analyst 3 to Principle Executive Manager D (800.407)** to lead development by a team of analysts in the process of creating a system of violation prevention, deterrence and detection through automated and manual detection of data anomalies in the Cannabis Tracking System (CTS - Metrc). This is at the heart of a systematic system of flagging activities for warning and violation tickets and the missioning of inspectors in the field to inspect or survey license activities. Utilizing basic algorithms and programming the regular production of data reports will unleash the tremendous value of the data reported into the CTS system. This position will manage technicians that will analyze data, complete reports, and cause the issuance of warnings and violation notices that will be automatically be sent from the CTS system based on predetermined criteria. This technical unit will also review videos to enhance OLCC's ability to proactively assist the program's compliance efforts, this will provide an efficiency to field operations that will focus on conducting inspections. Technicians will be asked to review supplied video for evidence of infractions and frequency during a specific time period. The reports created by the unit will be sent directly to the OLCC's statewide regional managers using a commercial off-the-shelf program and will be used to establish compliance priorities for their regions. This manager would also be responsible for making non-protected data available to researchers and to those communicating data on behalf of the agency. Eight positions would report directly to this position including compliance data analyst and video watchers — also included in this policy option package — for both the Recreational and OMMP Medical Marijuana Tracking programs.

**OLCC requests addition of eight Regulatory Specialists (Inspectors)** for the Recreational Marijuana program to ensure regulatory compliance of license. The work of marijuana compliance is more detailed and intricate than in liquor and there are expectations in law and from the federal government about the need for comprehensive efforts to control marijuana production and sales. Inspections in rural Oregon involve significant travel times and inspections of retail establishments can take two inspectors up to four hours to complete. Likewise, organizing and carrying out minor decoy missions is a time consuming process and it is a vital expectation of law that the OLCC works aggressively to prevent marijuana from being sold to minors.

## BUDGET NARRATIVE

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Currently OLCC has 1,909 active marijuana licensees with a forecast to grow to 2,300 licensees in the next biennium based on the current number of applications in the system. OLCC's current ratio of licensees to inspector is 100 to 1. By adding 8 inspectors the ratio of licensees to inspector would be reduced to 75 to 1. This is greater than established ratios used for alcohol inspections, but is directly responsive to the growing demand for services to the industry and is commensurate with the high degree of public safety concern surrounding Oregon's nascent program of marijuana regulation. This is an important time in the establishment of expectations for professionalization of the industry and application of OLCC rules. In this early stage in the program, constant education, communication and presence is critical. OLCC is aware the importance of compliance is not equal amongst its licensees. While most OLCC licensees value their license and make significant investments to be a part of the system and meet OLCC stringent standards, other licensees are not exhibiting the same operational dedication to meeting those standards. A strong regulatory enforcement structure is needed to protect the industry and make sure that Oregon is doing its due diligence in stopping diversion to the illegal market and having an effective compliance program. This request is directed at satisfying the overall concern for public safety and control as the program develops.

**OLCC requests addition of three Office Specialists 2's** to enable the agency to utilize the information stored on video to enforce compliance and prevent or detect diversion of marijuana. These specialist will watch and report on surveillance videos obtained from field investigations. Providing this oversight is an important part of the agency evolution in that it ensures the capability to gain the benefit of requiring important public safety camera coverage rules. Camera coverage and the retention of back-up video is a major requirement of OLCC rules and simply failing to meet this requirement can result in the loss of a license. It is not just a key feature of the program's current enforcement model to require licensees to maintain and operate video surveillance equipment, video is important in determining violations and video examination has provided evidence and proof of violations for many OLCC administrative cases.

These requirements are in Oregon Administrative Rule under Chapter 825-025-1430 through 1460. Any licensee licensed prior to August 31, 2016 is required to maintain the prior 30 days of recordings and licensees licensed after August 31, 2016 are required to maintain 90 days of recordings. The extension of time of recordings was a direct result of public safety concerns expressed at rule making and the fact that it has been used to prove violations and sanction licensees is evidence itself of the importance of using this common technology to prove allegations of misconduct. As the OLCC moves from a more reactive, complaint driven enforcement approach to a more disciplined data driven approach, seizing and watching video for compliance issues will become a regular, frequently used method of ensuring oversight of licenses. Often inspectors have an idea of the date that a violation occurred, but looking for additional violations once an illegal practice has been identified is very time intensive. The requested positions will watch video for specific violations that were suspected through an inspector investigation or through data driven metrics that were obtained from the Cannabis Tracking System (CTS - Metrc). Once a video has been identified that needs to be reviewed, an inspector will respond to the licensed location and obtain copies of

# BUDGET NARRATIVE

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the video. The OS2s will then watch the videos and flag any suspicious activity found and send the video back to the inspector's for review and additional investigation. The addition of these positions will free up inspector's to continue to work in the field and not spend inordinate amounts of time reviewing video surveillance.

**OLCC requests funding (\$200,000 biennial allocation)** for continuing strategic and tactical support related to marijuana from an external communications partner to provide assistance as the agency takes on additional responsibilities. This support will be used as the agency continues to adapt to changes in laws and rules regulating recreational marijuana, medical marijuana, and hemp that must be communicated to large groups of licensees, registrants, and stakeholders. The support will build upon existing work and compliment a similar request for the agency's distilled spirits retail expansion, particularly communications and engagement with alcohol licensees and stakeholders. There is simply high value in having the capability to educate the public and license about the changing landscape of regulation in the dynamic areas of OLCC regulation. The OLCC has a statewide presence and statewide responsibilities and while considerable investments are made in licensing and enforcement staff, expenditures on communication that helps licensees comply with ever changing regulation and that educates the public are effective in helping OLCC achieve its public safety mission.

**OLCC proposes to raise fees for annual marijuana licenses by \$100** to accommodate increase in program expense if all the proposed policy option packages for recreational marijuana are approved. Fee increases are done by rule and would be implemented to accommodate increases in personal services and costs associated with inflation.

# BUDGET NARRATIVE

## Marijuana Program Enhancement OLCC 2019-21 Agency Request Budget Policy Option Package No 408

Division	Package Description	FTE	One-time	Ongoing	Total
Marijuana - Administration	Reclassify Admin Specialist 2 to Operations & Policy Analyst			\$15,586	\$15,586
	Reclassify OPA3 to PEM-D to manage data operations for Marijuana			\$10,704	\$10,704
		0.00	\$0	\$26,290	\$26,290
Marijuana - Regulation	Add 1 Compliance Specialist 3 for Marijuana Laboratory Regulation	1.00		\$192,611	\$192,611
	Services & Supplies, including office space @ \$17,368 per employee		\$2,767	\$23,368	\$26,135
	Work station furniture & chair		\$7,695		\$7,695
		1.00	\$10,462	\$215,979	\$226,441
Marijuana - Regulation	Add 8 Regulatory Specialists for Marijuana	8.00		\$1,428,336	\$1,428,336
	Services & Supplies, including office space @ \$17,368 per employee		\$131,456	\$186,944	\$318,400
	Work station furniture & chair		\$288,224		\$288,224
		8.00	\$419,680	\$1,615,280	\$2,034,960
Marijuana - Administration	Add 3 Office Specialist 2s to watch & investigate Marijuana video	3.00		\$363,432	\$363,432
	Services & Supplies, including office space @ \$17,368 per employee		\$8,301	\$70,104	\$78,405
	Work station furniture & chair		\$23,085		\$23,085
		3.00	\$31,386	\$433,536	\$464,922
Marijuana - Administration	Funding for Contract Services related to Marijuana Outreach		\$200,000		\$200,000
	Contract with PR firm to develop materials and public safety announcements				
		0.00	\$200,000	\$0	\$200,000
	<b>Expenditures</b>	<b>12.00</b>	<b>\$661,528</b>	<b>\$2,291,085</b>	<b>\$2,952,613</b>
	<b>Revenue</b>				
Marijuana - Administration	Proposed Fee Increase of \$100 per license x 4,600 licenses			\$460,000	\$460,000
		0.00	\$0	\$460,000	\$460,000
<b>Subtotal - Marijuana Program Enhancement - Package 408</b>		<b>12.00</b>	<b>\$661,528</b>	<b>\$1,831,085</b>	<b>\$2,492,613</b>

# BUDGET NARRATIVE

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**a. Benefits to stakeholders**

Creation of a well-regulated marijuana industry will benefit all licensees in Oregon and reduce the risk of federal scrutiny.

**b. Benefits to OLCC**

A well-regulated industry poses less reputational risk to the agency.

**C. STAFFING IMPACT**

The package adds twelve positions to OLCC.

**D. QUANTIFYING RESULTS**

OLCC's marijuana program has two key performance measures; Time to License and Sales to Minors compliance rate.

**E. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. Funding for Recreational Marijuana comes exclusively from marijuana related license fees collected under OAR 845-625-1060 as authorized under ORS 475B. Funding for Medical Marijuana Tracking comes from marijuana tax money as distributed to OLCC under ORS 475B.895 (7).



# BUDGET NARRATIVE

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## Regulatory Specialist Reclassification

OLCC 2019-21 Budget Policy Option Package No. 209, Agency Priority No 9, AS MODIFIED

### A. PACKAGE PURPOSE

In 2017 the Classification and Compensation unit of the Department of Administrative Services completed a compensation study of the Liquor and Marijuana Regulatory class positions. The study concluded that Regulatory Specialists who were sworn inspectors should be raised from a salary level 25 to a salary level 27. It also concluded that unsworn Regulatory Specialists who are classified as license investigators would remain at the salary level 25. The study resulted in a splitting the of the Regulatory Specialist positions into two positions: Regulatory Specialist (Level 27) and Licensing Specialist (Level 25).

The change of the salary ranges was implemented with a least cost process meaning that for most employees their salary in the new range is the same salary as the old range. Those regulatory specialists who moved from Level 25 to Level 27 have the same salary but at a lower step in the new range with one exception: those employees who moved from a salary Level 25 to Level 27 who have already reached or will reach the top step of Level 27 during the 2019-21 biennium. This package adjusts the agency's budget to account for cost of reclassification.

### B. HOW ACHIEVED

Provide funding for differential of Regulatory Specialist that moved from a Salary Level 25 to a Salary Level 27 who have reached or will reach the top step of the 27 level during the 2019-21 biennium.

# BUDGET NARRATIVE

## Regulatory Specialist Reclassification OLCC 2019-21 Budget Policy Option Package No 209, **As Modified**

Division	Package Description	FTE	One-time	Ongoing	Total
<b>Regulatory Specialist Position Study Reclassifications</b>					
Public Safety	Personal Services cost for Reclassification of 38 Liquor Regulatory Specialists from salary level 25 to 27			\$53,588	\$53,588
Marijuana	Personal Services cost for Reclassification of 23 Liquor Regulatory Specialists from salary level 25 to 27			\$53,588	\$53,588
<b>Subtotal - Regulatory Specialist Study Reclassifications - Package 209</b>		<b>0.00</b>	<b>\$0</b>	<b>\$107,176</b>	<b>\$107,176</b>

**a. Benefits to stakeholders**

Regulatory Specialists at the OLCC will receive the compensation that was granted to them as a result of the position study and reclassification.

**b. Benefits to OLCC**

OLCC's budget limitation will accommodate the required additional salary steps.

**C. STAFFING IMPACT**

The package adds no positions to the agency

# BUDGET NARRATIVE

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## **D. QUANTIFYING RESULTS**

OLCC's budget will accurately reflect the salary differentials.

## **E. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. The recreational marijuana program will pay its proportional share of costs for the salary adjustment. No salary adjustment is needed for the OMMP tracking program as those regulatory specialists were hired at Level 27.

# BUDGET NARRATIVE

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**THIS VERSION OF THE PACKAGE WAS NOT APPROVED IN THE GOVERNOR'S BUDGET**

**Regulatory Specialist Reclassification**  
**OLCC 2019-21 Agency Request Budget**  
**Policy Option Package No. 209, Agency Priority No 9**

**A. PACKAGE PURPOSE**

In 2017 the Classification and Compensation unit of the Department of Administrative Services completed a compensation study of the Liquor and Marijuana Regulatory class positions. The study concluded that Regulatory Specialists who were sworn inspectors should be raised from a salary level 25 to a salary level 27. It also concluded that unsworn Regulatory Specialists who are classified as license investigators would remain at the salary level 25. The study resulted in a splitting the of the Regulatory Specialist positions into two positions: Regulatory Specialist (Level 27) and Licensing Specialist (Level 25).

The change of the salary ranges was implemented with a least cost process meaning that for most employees their salary in the new range is the same salary as the old range. Those regulatory specialists who moved from Level 25 to Level 27 have the same salary but at a lower step in the new range with one exception: those employees who moved from a salary Level 25 to Level 27 who have already reached or will reach the top step of Level 27 during the 2019-21 biennium. This package adjusts the agency's budget to account for cost of reclassification.

**B. HOW ACHIEVED**

Provide funding for differential of Regulatory Specialist that moved from a Salary Level 25 to a Salary Level 27 who have reached or will reach the top step of the 27 level during the 2019-21 biennium.

# BUDGET NARRATIVE

## Regulatory Specialist Reclassification OLCC 2019-21 Agency Request Budget Policy Option Package No 209

Division	Package Description	FTE	One-time	Ongoing	Total
<b>Regulatory Specialist Position Study Reclassifications</b>					
Public Safety	Personal Services cost for Reclassification of 38 Liquor Regulatory Specialists from salary level 25 to 27			\$404,617	\$404,617
Marijuana	Personal Services cost for Reclassification of 23 Liquor Regulatory Specialists from salary level 25 to 27			\$252,157	\$252,157
<b>Subtotal - Regulatory Specialist Study Reclassifications - Package 209</b>		<b>0.00</b>	<b>\$0</b>	<b>\$656,774</b>	<b>\$656,774</b>

**a. Benefits to stakeholders**

Regulatory Specialists at the OLCC will receive the compensation that was granted to them as a result of the position study and reclassification.

**b. Benefits to OLCC**

OLCC's budget limitation will accommodate the required additional salary steps.

**C. STAFFING IMPACT**

The package adds no positions to the agency

# BUDGET NARRATIVE

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## **D. QUANTIFYING RESULTS**

OLCC's budget will accurately reflect the salary differentials.

## **E. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. The recreational marijuana program will pay its proportional share of costs for the salary adjustment. No salary adjustment is needed for the OMMP tracking program as those regulatory specialists were hired at Level 27.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	42,874	-	-	-	42,874
Mass Transit Tax	-	-	6,959	-	-	-	6,959
Vacancy Savings	-	-	210,129	-	-	-	210,129
<b>Total Personal Services</b>	-	-	<b>\$259,962</b>	-	-	-	<b>\$259,962</b>
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	259,962	-	-	-	259,962
<b>Total Expenditures</b>	-	-	<b>\$259,962</b>	-	-	-	<b>\$259,962</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(259,962)	-	-	-	(259,962)
<b>Total Ending Balance</b>	-	-	<b>(\$259,962)</b>	-	-	-	<b>(\$259,962)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(6,000)	-	-	-	(6,000)
Agency Program Related S and S	-	-	(6,000)	-	-	-	(6,000)
<b>Total Services &amp; Supplies</b>	-	-	(\$12,000)	-	-	-	(\$12,000)
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	(25,000)	-	-	-	(25,000)
<b>Total Capital Outlay</b>	-	-	(\$25,000)	-	-	-	(\$25,000)
<b>Total Expenditures</b>							
Total Expenditures	-	-	(37,000)	-	-	-	(37,000)
<b>Total Expenditures</b>	-	-	(\$37,000)	-	-	-	(\$37,000)
<b>Ending Balance</b>							
Ending Balance	-	-	37,000	-	-	-	37,000
<b>Total Ending Balance</b>	-	-	\$37,000	-	-	-	\$37,000



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Services & Supplies**

Instate Travel	-	-	2,149	-	-	-	2,149
Out of State Travel	-	-	198	-	-	-	198
Employee Training	-	-	152	-	-	-	152
Office Expenses	-	-	531,834	-	-	-	531,834
Telecommunications	-	-	2,316	-	-	-	2,316
State Gov. Service Charges	-	-	46,246	-	-	-	46,246
Data Processing	-	-	6,699	-	-	-	6,699
Publicity and Publications	-	-	666	-	-	-	666
Professional Services	-	-	636	-	-	-	636
IT Professional Services	-	-	607	-	-	-	607
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	348	-	-	-	348
Dues and Subscriptions	-	-	87	-	-	-	87
Facilities Rental and Taxes	-	-	2,409	-	-	-	2,409
Fuels and Utilities	-	-	8,608	-	-	-	8,608
Facilities Maintenance	-	-	1,125	-	-	-	1,125
Agency Program Related S and S	-	-	4,958	-	-	-	4,958
Other Services and Supplies	-	-	345	-	-	-	345

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	475	-	-	-	475
<b>Total Services &amp; Supplies</b>	-	-	<b>\$609,858</b>	-	-	-	<b>\$609,858</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	609,858	-	-	-	609,858
<b>Total Expenditures</b>	-	-	<b>\$609,858</b>	-	-	-	<b>\$609,858</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(609,858)	-	-	-	(609,858)
<b>Total Ending Balance</b>	-	-	<b>(\$609,858)</b>	-	-	-	<b>(\$609,858)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 032 - Above Standard Inflation

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	932,406	-	-	-	932,406
<b>Total Services &amp; Supplies</b>	-	-	<b>\$932,406</b>	-	-	-	<b>\$932,406</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	932,406	-	-	-	932,406
<b>Total Expenditures</b>	-	-	<b>\$932,406</b>	-	-	-	<b>\$932,406</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(932,406)	-	-	-	(932,406)
<b>Total Ending Balance</b>	-	-	<b>(\$932,406)</b>	-	-	-	<b>(\$932,406)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(37,938)	-	-	-	(37,938)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(2,718)	-	-	-	(2,718)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$40,656)</b>	-	-	-	<b>(\$40,656)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(40,656)	-	-	-	(40,656)
<b>Total Expenditures</b>	-	-	<b>(\$40,656)</b>	-	-	-	<b>(\$40,656)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	40,656	-	-	-	40,656
<b>Total Ending Balance</b>	-	-	<b>\$40,656</b>	-	-	-	<b>\$40,656</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 102 - Distilled Spirits Shipping Capacity & Svcs**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	850,752	-	-	-	850,752
Temporary Appointments	-	-	300,000	-	-	-	300,000
Empl. Rel. Bd. Assessments	-	-	671	-	-	-	671
Public Employees' Retire Cont	-	-	153,902	-	-	-	153,902
Social Security Taxes	-	-	88,034	-	-	-	88,034
Worker's Comp. Assess. (WCD)	-	-	638	-	-	-	638
Mass Transit Tax	-	-	5,104	-	-	-	5,104
Flexible Benefits	-	-	387,024	-	-	-	387,024
<b>Total Personal Services</b>	-	-	<b>\$1,786,125</b>	-	-	-	<b>\$1,786,125</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	1,000	-	-	-	1,000
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	2,000	-	-	-	2,000
Data Processing	-	-	1,500	-	-	-	1,500
IT Professional Services	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	17,368	-	-	-	17,368
Other Services and Supplies	-	-	49,000	-	-	-	49,000
IT Expendable Property	-	-	2,267	-	-	-	2,267
<b>Total Services &amp; Supplies</b>	-	-	<b>\$74,135</b>	-	-	-	<b>\$74,135</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	7,695	-	-	-	7,695
Technical Equipment	-	-	90,000	-	-	-	90,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 102 - Distilled Spirits Shipping Capacity & Svcs**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Industrial and Heavy Equipment	-	-	120,000	-	-	-	120,000
Automotive and Aircraft	-	-	35,000	-	-	-	35,000
Building Structures	-	-	131,000	-	-	-	131,000
<b>Total Capital Outlay</b>	-	-	<b>\$383,695</b>	-	-	-	<b>\$383,695</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,243,955	-	-	-	2,243,955
<b>Total Expenditures</b>	-	-	<b>\$2,243,955</b>	-	-	-	<b>\$2,243,955</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,243,955)	-	-	-	(2,243,955)
<b>Total Ending Balance</b>	-	-	<b>(\$2,243,955)</b>	-	-	-	<b>(\$2,243,955)</b>
<b>Total Positions</b>							
Total Positions							11
<b>Total Positions</b>	-	-	-	-	-	-	<b>11</b>
<b>Total FTE</b>							
Total FTE							11.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>11.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 112 - Move Agency Bank Card Costs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Services &amp; Supplies</b>	-	-	(\$7,350,000)	-	-	-	(\$7,350,000)
<b>Total Expenditures</b>							
Total Expenditures	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Expenditures</b>	-	-	(\$7,350,000)	-	-	-	(\$7,350,000)
<b>Ending Balance</b>							
Ending Balance	-	-	7,350,000	-	-	-	7,350,000
<b>Total Ending Balance</b>	-	-	\$7,350,000	-	-	-	\$7,350,000



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	178,167	-	-	-	178,167
Mass Transit Tax	-	-	13,816	-	-	-	13,816
Vacancy Savings	-	-	418,112	-	-	-	418,112
<b>Total Personal Services</b>	-	-	<b>\$610,095</b>	-	-	-	<b>\$610,095</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	610,095	-	-	-	610,095
<b>Total Expenditures</b>	-	-	<b>\$610,095</b>	-	-	-	<b>\$610,095</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(610,095)	-	-	-	(610,095)
<b>Total Ending Balance</b>	-	-	<b>(\$610,095)</b>	-	-	-	<b>(\$610,095)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(17,000)	-	-	-	(17,000)
Agency Program Related S and S	-	-	(25,000)	-	-	-	(25,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$42,000)</b>	-	-	-	<b>(\$42,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(42,000)	-	-	-	(42,000)
<b>Total Expenditures</b>	-	-	<b>(\$42,000)</b>	-	-	-	<b>(\$42,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	42,000	-	-	-	42,000
<b>Total Ending Balance</b>	-	-	<b>\$42,000</b>	-	-	-	<b>\$42,000</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	8,092	-	-	-	8,092
Out of State Travel	-	-	477	-	-	-	477
Employee Training	-	-	9,824	-	-	-	9,824
Office Expenses	-	-	11,597	-	-	-	11,597
Telecommunications	-	-	10,977	-	-	-	10,977
State Gov. Service Charges	-	-	76,699	-	-	-	76,699
Data Processing	-	-	1,104	-	-	-	1,104
Publicity and Publications	-	-	2,299	-	-	-	2,299
Professional Services	-	-	12,445	-	-	-	12,445
IT Professional Services	-	-	2,972	-	-	-	2,972
Employee Recruitment and Develop	-	-	328	-	-	-	328
Dues and Subscriptions	-	-	348	-	-	-	348
Facilities Rental and Taxes	-	-	17,947	-	-	-	17,947
Fuels and Utilities	-	-	849	-	-	-	849
Facilities Maintenance	-	-	679	-	-	-	679
Agency Program Related S and S	-	-	1,564	-	-	-	1,564
Other Services and Supplies	-	-	440	-	-	-	440
IT Expendable Property	-	-	1,168	-	-	-	1,168
<b>Total Services &amp; Supplies</b>	-	-	<b>\$159,809</b>	-	-	-	<b>\$159,809</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	159,809	-	-	-	159,809
<b>Total Expenditures</b>	-	-	<b>\$159,809</b>	-	-	-	<b>\$159,809</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(159,809)	-	-	-	(159,809)
<b>Total Ending Balance</b>	-	-	<b>(\$159,809)</b>	-	-	-	<b>(\$159,809)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(59,141)	-	-	-	(59,141)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(4,236)	-	-	-	(4,236)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$63,377)</b>	-	-	-	<b>(\$63,377)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(63,377)	-	-	-	(63,377)
<b>Total Expenditures</b>	-	-	<b>(\$63,377)</b>	-	-	-	<b>(\$63,377)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	63,377	-	-	-	63,377
<b>Total Ending Balance</b>	-	-	<b>\$63,377</b>	-	-	-	<b>\$63,377</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 203 - License Fees Increase

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	9,172,403	-	-	-	9,172,403
<b>Total Revenues</b>	-	-	<b>\$9,172,403</b>	-	-	-	<b>\$9,172,403</b>
<b>Ending Balance</b>							
Ending Balance	-	-	9,172,403	-	-	-	9,172,403
<b>Total Ending Balance</b>	-	-	<b>\$9,172,403</b>	-	-	-	<b>\$9,172,403</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	560,832	-	-	-	560,832
<b>Total Services &amp; Supplies</b>	-	-	<b>\$560,832</b>	-	-	-	<b>\$560,832</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	560,832	-	-	-	560,832
<b>Total Expenditures</b>	-	-	<b>\$560,832</b>	-	-	-	<b>\$560,832</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(560,832)	-	-	-	(560,832)
<b>Total Ending Balance</b>	-	-	<b>(\$560,832)</b>	-	-	-	<b>(\$560,832)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 206 - Licensing Staff Fulfillment**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	449,520	-	-	-	449,520
Empl. Rel. Bd. Assessments	-	-	244	-	-	-	244
Public Employees' Retire Cont	-	-	81,318	-	-	-	81,318
Social Security Taxes	-	-	34,388	-	-	-	34,388
Worker's Comp. Assess. (WCD)	-	-	232	-	-	-	232
Mass Transit Tax	-	-	2,677	-	-	-	2,677
Flexible Benefits	-	-	140,736	-	-	-	140,736
<b>Total Personal Services</b>	-	-	<b>\$709,115</b>	-	-	-	<b>\$709,115</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	4,000	-	-	-	4,000
Office Expenses	-	-	4,000	-	-	-	4,000
Telecommunications	-	-	8,000	-	-	-	8,000
Data Processing	-	-	6,000	-	-	-	6,000
Facilities Rental and Taxes	-	-	69,472	-	-	-	69,472
Other Services and Supplies	-	-	4,000	-	-	-	4,000
IT Expendable Property	-	-	9,068	-	-	-	9,068
<b>Total Services &amp; Supplies</b>	-	-	<b>\$104,540</b>	-	-	-	<b>\$104,540</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	30,530	-	-	-	30,530
Automotive and Aircraft	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	<b>\$30,530</b>	-	-	-	<b>\$30,530</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 206 - Licensing Staff Fulfillment

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	844,185	-	-	-	844,185
<b>Total Expenditures</b>	-	-	<b>\$844,185</b>	-	-	-	<b>\$844,185</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(844,185)	-	-	-	(844,185)
<b>Total Ending Balance</b>	-	-	<b>(\$844,185)</b>	-	-	-	<b>(\$844,185)</b>
<b>Total Positions</b>							
Total Positions							4
<b>Total Positions</b>	-	-	-	-	-	-	<b>4</b>
<b>Total FTE</b>							
Total FTE							4.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>4.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 207 - Public Safety Staff Fulfillment**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	226,752	-	-	-	226,752
Empl. Rel. Bd. Assessments	-	-	122	-	-	-	122
Public Employees' Retire Cont	-	-	41,020	-	-	-	41,020
Social Security Taxes	-	-	17,346	-	-	-	17,346
Worker's Comp. Assess. (WCD)	-	-	116	-	-	-	116
Mass Transit Tax	-	-	1,360	-	-	-	1,360
Flexible Benefits	-	-	70,368	-	-	-	70,368
<b>Total Personal Services</b>	-	-	<b>\$357,084</b>	-	-	-	<b>\$357,084</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	6,000	-	-	-	6,000
Employee Training	-	-	12,334	-	-	-	12,334
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	143,564	-	-	-	143,564
Data Processing	-	-	2,000	-	-	-	2,000
Facilities Rental and Taxes	-	-	34,736	-	-	-	34,736
Agency Program Related S and S	-	-	307,776	-	-	-	307,776
Other Services and Supplies	-	-	1,000	-	-	-	1,000
IT Expendable Property	-	-	4,534	-	-	-	4,534
<b>Total Services &amp; Supplies</b>	-	-	<b>\$512,944</b>	-	-	-	<b>\$512,944</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	15,390	-	-	-	15,390

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 207 - Public Safety Staff Fulfillment

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	56,666	-	-	-	56,666
<b>Total Capital Outlay</b>	-	-	<b>\$72,056</b>	-	-	-	<b>\$72,056</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	942,084	-	-	-	942,084
<b>Total Expenditures</b>	-	-	<b>\$942,084</b>	-	-	-	<b>\$942,084</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(942,084)	-	-	-	(942,084)
<b>Total Ending Balance</b>	-	-	<b>(\$942,084)</b>	-	-	-	<b>(\$942,084)</b>
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							2.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>2.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 209 - Regulatory Specialist Reclass

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	41,472	-	-	-	41,472
Public Employees' Retire Cont	-	-	7,504	-	-	-	7,504
Social Security Taxes	-	-	3,172	-	-	-	3,172
Mass Transit Tax	-	-	1,440	-	-	-	1,440
<b>Total Personal Services</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	53,588	-	-	-	53,588
<b>Total Expenditures</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(53,588)	-	-	-	(53,588)
<b>Total Ending Balance</b>	-	-	<b>(\$53,588)</b>	-	-	-	<b>(\$53,588)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 215 - Bottle Bill Regulation & Funding**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 215 - Bottle Bill Regulation & Funding

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	(53,276)	-	-	-	(53,276)
Mass Transit Tax	-	-	11,837	-	-	-	11,837
Vacancy Savings	-	-	271,533	-	-	-	271,533
<b>Total Personal Services</b>	-	-	<b>\$230,094</b>	-	-	-	<b>\$230,094</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	230,094	-	-	-	230,094
<b>Total Expenditures</b>	-	-	<b>\$230,094</b>	-	-	-	<b>\$230,094</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(230,094)	-	-	-	(230,094)
<b>Total Ending Balance</b>	-	-	<b>(\$230,094)</b>	-	-	-	<b>(\$230,094)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 021 - Phase - In

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Data Processing	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	(14,000)	-	-	-	(14,000)
Professional Services	-	-	(300,000)	-	-	-	(300,000)
IT Professional Services	-	-	(180,000)	-	-	-	(180,000)
Employee Recruitment and Develop	-	-	(1,896)	-	-	-	(1,896)
Facilities Maintenance	-	-	(75,000)	-	-	-	(75,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$570,896)</b>	-	-	-	<b>(\$570,896)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(570,896)	-	-	-	(570,896)
<b>Total Expenditures</b>	-	-	<b>(\$570,896)</b>	-	-	-	<b>(\$570,896)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	570,896	-	-	-	570,896
<b>Total Ending Balance</b>	-	-	<b>\$570,896</b>	-	-	-	<b>\$570,896</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-

**Services & Supplies**

Instate Travel	-	-	3,968	-	-	-	3,968
Out of State Travel	-	-	1,059	-	-	-	1,059
Employee Training	-	-	2,247	-	-	-	2,247
Office Expenses	-	-	11,329	-	-	-	11,329
Telecommunications	-	-	3,992	-	-	-	3,992
State Gov. Service Charges	-	-	33,609	-	-	-	33,609
Data Processing	-	-	14,916	-	-	-	14,916
Publicity and Publications	-	-	426	-	-	-	426
Professional Services	-	-	5,523	-	-	-	5,523
IT Professional Services	-	-	6,570	-	-	-	6,570
Attorney General	-	-	85,720	-	-	-	85,720
Employee Recruitment and Develop	-	-	293	-	-	-	293
Dues and Subscriptions	-	-	495	-	-	-	495
Facilities Rental and Taxes	-	-	43	-	-	-	43
Fuels and Utilities	-	-	13,327	-	-	-	13,327
Facilities Maintenance	-	-	8,363	-	-	-	8,363
Agency Program Related S and S	-	-	513	-	-	-	513
Other Services and Supplies	-	-	6,788	-	-	-	6,788

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	16,531	-	-	-	16,531
<b>Total Services &amp; Supplies</b>	-	-	<b>\$215,712</b>	-	-	-	<b>\$215,712</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	215,712	-	-	-	215,712
<b>Total Expenditures</b>	-	-	<b>\$215,712</b>	-	-	-	<b>\$215,712</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(215,712)	-	-	-	(215,712)
<b>Total Ending Balance</b>	-	-	<b>(\$215,712)</b>	-	-	-	<b>(\$215,712)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 032 - Above Standard Inflation

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 081 - September 2018 Emergency Board

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	503,174	-	-	-	503,174
<b>Total Services &amp; Supplies</b>	-	-	<b>\$503,174</b>	-	-	-	<b>\$503,174</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	503,174	-	-	-	503,174
<b>Total Expenditures</b>	-	-	<b>\$503,174</b>	-	-	-	<b>\$503,174</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(503,174)	-	-	-	(503,174)
<b>Total Ending Balance</b>	-	-	<b>(\$503,174)</b>	-	-	-	<b>(\$503,174)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	149,592	-	-	-	149,592
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	27,061	-	-	-	27,061
Social Security Taxes	-	-	11,444	-	-	-	11,444
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$223,400</b>	-	-	-	<b>\$223,400</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	223,400	-	-	-	223,400
<b>Total Expenditures</b>	-	-	<b>\$223,400</b>	-	-	-	<b>\$223,400</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(223,400)	-	-	-	(223,400)
<b>Total Ending Balance</b>	-	-	<b>(\$223,400)</b>	-	-	-	<b>(\$223,400)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(37,799)	-	-	-	(37,799)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(67,507)	-	-	-	(67,507)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$105,306)</b>	-	-	-	<b>(\$105,306)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(105,306)	-	-	-	(105,306)
<b>Total Expenditures</b>	-	-	<b>(\$105,306)</b>	-	-	-	<b>(\$105,306)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	105,306	-	-	-	105,306
<b>Total Ending Balance</b>	-	-	<b>\$105,306</b>	-	-	-	<b>\$105,306</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(30,425)	-	-	-	(30,425)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$30,425)</b>	-	-	-	<b>(\$30,425)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(30,425)	-	-	-	(30,425)
<b>Total Expenditures</b>	-	-	<b>(\$30,425)</b>	-	-	-	<b>(\$30,425)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	30,425	-	-	-	30,425
<b>Total Ending Balance</b>	-	-	<b>\$30,425</b>	-	-	-	<b>\$30,425</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 301 - Information Services Enhancement**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
IT Professional Services	-	-	2,500,000	-	-	-	2,500,000
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$2,500,000</b>	-	-	-	<b>\$2,500,000</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 301 - Information Services Enhancement

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Data Processing Hardware	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,500,000	-	-	-	2,500,000
<b>Total Expenditures</b>	-	-	<b>\$2,500,000</b>	-	-	-	<b>\$2,500,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,500,000)	-	-	-	(2,500,000)
<b>Total Ending Balance</b>	-	-	<b>(\$2,500,000)</b>	-	-	-	<b>(\$2,500,000)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE	-	-	-	-	-	-	-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 310 - Financial Services Staff Fulfillment**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	75,096	-	-	-	75,096
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	13,585	-	-	-	13,585
Social Security Taxes	-	-	5,745	-	-	-	5,745
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Mass Transit Tax	-	-	451	-	-	-	451
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$130,180</b>	-	-	-	<b>\$130,180</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	1,000	-	-	-	1,000
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	2,000	-	-	-	2,000
Data Processing	-	-	16,500	-	-	-	16,500
Facilities Rental and Taxes	-	-	17,368	-	-	-	17,368
Other Services and Supplies	-	-	1,000	-	-	-	1,000
IT Expendable Property	-	-	23,602	-	-	-	23,602
<b>Total Services &amp; Supplies</b>	-	-	<b>\$62,470</b>	-	-	-	<b>\$62,470</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	7,695	-	-	-	7,695
<b>Total Capital Outlay</b>	-	-	<b>\$7,695</b>	-	-	-	<b>\$7,695</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 310 - Financial Services Staff Fulfillment

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	200,345	-	-	-	200,345
<b>Total Expenditures</b>	-	-	<b>\$200,345</b>	-	-	-	<b>\$200,345</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(200,345)	-	-	-	(200,345)
<b>Total Ending Balance</b>	-	-	<b>(\$200,345)</b>	-	-	-	<b>(\$200,345)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 311 - Administration and Communication Outreach**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
IT Professional Services	-	-	57,610	-	-	-	57,610
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$57,610</b>	-	-	-	<b>\$57,610</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 311 - Administration and Communication Outreach

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	15,390	-	-	-	15,390
<b>Total Capital Outlay</b>	-	-	<b>\$15,390</b>	-	-	-	<b>\$15,390</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	73,000	-	-	-	73,000
<b>Total Expenditures</b>	-	-	<b>\$73,000</b>	-	-	-	<b>\$73,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(73,000)	-	-	-	(73,000)
<b>Total Ending Balance</b>	-	-	<b>(\$73,000)</b>	-	-	-	<b>(\$73,000)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE	-	-	-	-	-	-	-
<b>Total FTE</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	110,050	-	-	-	110,050
Mass Transit Tax	-	-	18,371	-	-	-	18,371
Vacancy Savings	-	-	39,864	-	-	-	39,864
<b>Total Personal Services</b>	-	-	<b>\$168,285</b>	-	-	-	<b>\$168,285</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	168,285	-	-	-	168,285
<b>Total Expenditures</b>	-	-	<b>\$168,285</b>	-	-	-	<b>\$168,285</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(168,285)	-	-	-	(168,285)
<b>Total Ending Balance</b>	-	-	<b>(\$168,285)</b>	-	-	-	<b>(\$168,285)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 021 - Phase - In

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Oregon Health Authority	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Recreational Marijuana Program**  
**Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Tsfr To Administrative Svcs	-	-	-	-	-	-	-
Tsfr To Agriculture, Dept of	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	(19,000)	-	-	-	(19,000)
Office Expenses	-	-	(42,588)	-	-	-	(42,588)
Telecommunications	-	-	(5,917)	-	-	-	(5,917)
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	(1,000)	-	-	-	(1,000)
Facilities Maintenance	-	-	(679,500)	-	-	-	(679,500)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$748,005)</b>	-	-	-	<b>(\$748,005)</b>
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	(25,000)	-	-	-	(25,000)
<b>Total Capital Outlay</b>	-	-	<b>(\$25,000)</b>	-	-	-	<b>(\$25,000)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	(773,005)	-	-	-	(773,005)
<b>Total Expenditures</b>	-	-	<b>(\$773,005)</b>	-	-	-	<b>(\$773,005)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	773,005	-	-	-	773,005
<b>Total Ending Balance</b>	-	-	<b>\$773,005</b>	-	-	-	<b>\$773,005</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Recreational Marijuana Program**  
**Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Services & Supplies**

Instate Travel	-	-	3,375	-	-	-	3,375
Out of State Travel	-	-	602	-	-	-	602
Employee Training	-	-	3,191	-	-	-	3,191
Office Expenses	-	-	7,124	-	-	-	7,124
Telecommunications	-	-	3,181	-	-	-	3,181
State Gov. Service Charges	-	-	85,268	-	-	-	85,268
Data Processing	-	-	3,800	-	-	-	3,800
Publicity and Publications	-	-	117	-	-	-	117
Professional Services	-	-	15,999	-	-	-	15,999
IT Professional Services	-	-	43,002	-	-	-	43,002
Attorney General	-	-	75,403	-	-	-	75,403
Employee Recruitment and Develop	-	-	3,645	-	-	-	3,645
Dues and Subscriptions	-	-	117	-	-	-	117
Facilities Rental and Taxes	-	-	11,144	-	-	-	11,144
Facilities Maintenance	-	-	34,296	-	-	-	34,296
Agency Program Related S and S	-	-	5,753	-	-	-	5,753
Other Services and Supplies	-	-	2,703	-	-	-	2,703
Expendable Prop 250 - 5000	-	-	3,040	-	-	-	3,040

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	112	-	-	-	112
<b>Total Services &amp; Supplies</b>	-	-	<b>\$301,872</b>	-	-	-	<b>\$301,872</b>
<b>Special Payments</b>							
Spc Pmt to Agriculture, Dept of	-	-	9,829	-	-	-	9,829
<b>Total Special Payments</b>	-	-	<b>\$9,829</b>	-	-	-	<b>\$9,829</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	311,701	-	-	-	311,701
<b>Total Expenditures</b>	-	-	<b>\$311,701</b>	-	-	-	<b>\$311,701</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(311,701)	-	-	-	(311,701)
<b>Total Ending Balance</b>	-	-	<b>(\$311,701)</b>	-	-	-	<b>(\$311,701)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	1,471,010	-	-	-	1,471,010
<b>Total Services &amp; Supplies</b>	-	-	<b>\$1,471,010</b>	-	-	-	<b>\$1,471,010</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,471,010	-	-	-	1,471,010
<b>Total Expenditures</b>	-	-	<b>\$1,471,010</b>	-	-	-	<b>\$1,471,010</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,471,010)	-	-	-	(1,471,010)
<b>Total Ending Balance</b>	-	-	<b>(\$1,471,010)</b>	-	-	-	<b>(\$1,471,010)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Tsfr To Agriculture, Dept of	-	-	(292,593)	-	-	-	(292,593)
<b>Total Transfers Out</b>	-	-	(\$292,593)	-	-	-	(\$292,593)
<b>Special Payments</b>							
Spc Pmt to Agriculture, Dept of	-	-	(268,493)	-	-	-	(268,493)
<b>Total Special Payments</b>	-	-	(\$268,493)	-	-	-	(\$268,493)
<b>Total Expenditures</b>							
Total Expenditures	-	-	(268,493)	-	-	-	(268,493)
<b>Total Expenditures</b>	-	-	(\$268,493)	-	-	-	(\$268,493)
<b>Ending Balance</b>							
Ending Balance	-	-	(24,100)	-	-	-	(24,100)
<b>Total Ending Balance</b>	-	-	(\$24,100)	-	-	-	(\$24,100)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	(3,177,770)	-	-	-	(3,177,770)
<b>Total Revenues</b>	-	-	<b>(\$3,177,770)</b>	-	-	-	<b>(\$3,177,770)</b>
<b>Services &amp; Supplies</b>							
Data Processing	-	-	-	-	-	-	-
IT Professional Services	-	-	(425,884)	-	-	-	(425,884)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$425,884)</b>	-	-	-	<b>(\$425,884)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(425,884)	-	-	-	(425,884)
<b>Total Expenditures</b>	-	-	<b>(\$425,884)</b>	-	-	-	<b>(\$425,884)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,751,886)	-	-	-	(2,751,886)
<b>Total Ending Balance</b>	-	-	<b>(\$2,751,886)</b>	-	-	-	<b>(\$2,751,886)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(32,917)	-	-	-	(32,917)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(2,359)	-	-	-	(2,359)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$35,276)</b>	-	-	-	<b>(\$35,276)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(35,276)	-	-	-	(35,276)
<b>Total Expenditures</b>	-	-	<b>(\$35,276)</b>	-	-	-	<b>(\$35,276)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	35,276	-	-	-	35,276
<b>Total Ending Balance</b>	-	-	<b>\$35,276</b>	-	-	-	<b>\$35,276</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(26,763)	-	-	-	(26,763)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$26,763)</b>	-	-	-	<b>(\$26,763)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(26,763)	-	-	-	(26,763)
<b>Total Expenditures</b>	-	-	<b>(\$26,763)</b>	-	-	-	<b>(\$26,763)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	26,763	-	-	-	26,763
<b>Total Ending Balance</b>	-	-	<b>\$26,763</b>	-	-	-	<b>\$26,763</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	280,416	-	-	-	280,416
<b>Total Services &amp; Supplies</b>	-	-	<b>\$280,416</b>	-	-	-	<b>\$280,416</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	280,416	-	-	-	280,416
<b>Total Expenditures</b>	-	-	<b>\$280,416</b>	-	-	-	<b>\$280,416</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(280,416)	-	-	-	(280,416)
<b>Total Ending Balance</b>	-	-	<b>(\$280,416)</b>	-	-	-	<b>(\$280,416)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 209 - Regulatory Specialist Reclass

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	41,472	-	-	-	41,472
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	7,504	-	-	-	7,504
Social Security Taxes	-	-	3,172	-	-	-	3,172
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	1,440	-	-	-	1,440
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	53,588	-	-	-	53,588
<b>Total Expenditures</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(53,588)	-	-	-	(53,588)
<b>Total Ending Balance</b>	-	-	<b>(\$53,588)</b>	-	-	-	<b>(\$53,588)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 209 - Regulatory Specialist Reclass**

**Cross Reference Name: Recreational Marijuana Program**  
**Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 301 - Information Services Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 408 - Marijuana Program Enhancement**

**Cross Reference Name: Recreational Marijuana Program**  
**Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	1,031,520	-	-	-	1,031,520
Empl. Rel. Bd. Assessments	-	-	549	-	-	-	549
Public Employees' Retire Cont	-	-	186,604	-	-	-	186,604
Social Security Taxes	-	-	78,909	-	-	-	78,909
Worker's Comp. Assess. (WCD)	-	-	522	-	-	-	522
Mass Transit Tax	-	-	6,187	-	-	-	6,187
Flexible Benefits	-	-	316,656	-	-	-	316,656
<b>Total Personal Services</b>	-	-	<b>\$1,620,947</b>	-	-	-	<b>\$1,620,947</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	24,000	-	-	-	24,000
Employee Training	-	-	50,696	-	-	-	50,696
Office Expenses	-	-	5,000	-	-	-	5,000
Telecommunications	-	-	52,480	-	-	-	52,480
Data Processing	-	-	9,500	-	-	-	9,500
Publicity and Publications	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	156,312	-	-	-	156,312
Agency Program Related S and S	-	-	21,504	-	-	-	21,504
Other Services and Supplies	-	-	5,000	-	-	-	5,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 408 - Marijuana Program Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	20,403	-	-	-	20,403
<b>Total Services &amp; Supplies</b>	-	-	<b>\$344,895</b>	-	-	-	<b>\$344,895</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	69,255	-	-	-	69,255
Automotive and Aircraft	-	-	226,664	-	-	-	226,664
<b>Total Capital Outlay</b>	-	-	<b>\$295,919</b>	-	-	-	<b>\$295,919</b>
<b>Special Payments</b>							
Dist to Cities	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,261,761	-	-	-	2,261,761
<b>Total Expenditures</b>	-	-	<b>\$2,261,761</b>	-	-	-	<b>\$2,261,761</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,261,761)	-	-	-	(2,261,761)
<b>Total Ending Balance</b>	-	-	<b>(\$2,261,761)</b>	-	-	-	<b>(\$2,261,761)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 408 - Marijuana Program Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Positions</b>							
Total Positions							9
<b>Total Positions</b>	-	-	-	-	-	-	<b>9</b>
<b>Total FTE</b>							
Total FTE							9.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>9.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	5,204,951	-	-	-	5,204,951
<b>Total Services &amp; Supplies</b>	-	-	<b>\$5,204,951</b>	-	-	-	<b>\$5,204,951</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	5,204,951	-	-	-	5,204,951
<b>Total Expenditures</b>	-	-	<b>\$5,204,951</b>	-	-	-	<b>\$5,204,951</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(5,204,951)	-	-	-	(5,204,951)
<b>Total Ending Balance</b>	-	-	<b>(\$5,204,951)</b>	-	-	-	<b>(\$5,204,951)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	3,566,143	-	-	-	3,566,143
<b>Total Revenues</b>	-	-	<b>\$3,566,143</b>	-	-	-	<b>\$3,566,143</b>
<b>Services &amp; Supplies</b>							
Professional Services	-	-	8,479,481	-	-	-	8,479,481
<b>Total Services &amp; Supplies</b>	-	-	<b>\$8,479,481</b>	-	-	-	<b>\$8,479,481</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	8,479,481	-	-	-	8,479,481
<b>Total Expenditures</b>	-	-	<b>\$8,479,481</b>	-	-	-	<b>\$8,479,481</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(4,913,338)	-	-	-	(4,913,338)
<b>Total Ending Balance</b>	-	-	<b>(\$4,913,338)</b>	-	-	-	<b>(\$4,913,338)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 112 - Move Agency Bank Card Costs

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	7,350,000	-	-	-	7,350,000
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$7,350,000</b>	-	-	-	<b>\$7,350,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	7,350,000	-	-	-	7,350,000
<b>Total Expenditures</b>	-	-	<b>\$7,350,000</b>	-	-	-	<b>\$7,350,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Ending Balance</b>	-	-	<b>(\$7,350,000)</b>	-	-	-	<b>(\$7,350,000)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 113 - Increase Licensee Comp Rates

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 114 - Separate Distillery Agent Compensation

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	112,102	-	-	-	112,102
Mass Transit Tax	-	-	9,508	-	-	-	9,508
Vacancy Savings	-	-	(30,179)	-	-	-	(30,179)
<b>Total Personal Services</b>	-	-	<b>\$91,431</b>	-	-	-	<b>\$91,431</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	91,431	-	-	-	91,431
<b>Total Expenditures</b>	-	-	<b>\$91,431</b>	-	-	-	<b>\$91,431</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(91,431)	-	-	-	(91,431)
<b>Total Ending Balance</b>	-	-	<b>(\$91,431)</b>	-	-	-	<b>(\$91,431)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
Tsfr From Revenue, Dept of	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(6,000)	-	-	-	(6,000)
Employee Training	-	-	(144,690)	-	-	-	(144,690)
Office Expenses	-	-	(170,706)	-	-	-	(170,706)
Telecommunications	-	-	(12,930)	-	-	-	(12,930)
IT Professional Services	-	-	(400,000)	-	-	-	(400,000)
Employee Recruitment and Develop	-	-	(3,200)	-	-	-	(3,200)
Agency Program Related S and S	-	-	(99,572)	-	-	-	(99,572)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$837,098)</b>	-	-	-	<b>(\$837,098)</b>
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	(413,000)	-	-	-	(413,000)
<b>Total Capital Outlay</b>	-	-	<b>(\$413,000)</b>	-	-	-	<b>(\$413,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,250,098)	-	-	-	(1,250,098)
<b>Total Expenditures</b>	-	-	<b>(\$1,250,098)</b>	-	-	-	<b>(\$1,250,098)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	1,250,098	-	-	-	1,250,098
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>\$1,250,098</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,250,098</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,773	-	-	-	1,773
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	874	-	-	-	874
Telecommunications	-	-	494	-	-	-	494
State Gov. Service Charges	-	-	58,404	-	-	-	58,404
Data Processing	-	-	43,375	-	-	-	43,375
Professional Services	-	-	574	-	-	-	574
Employee Recruitment and Develop	-	-	53	-	-	-	53
Facilities Rental and Taxes	-	-	5,625	-	-	-	5,625
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	1,077	-	-	-	1,077
<b>Total Services &amp; Supplies</b>	<b>-</b>	<b>-</b>	<b>\$112,249</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$112,249</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	112,249	-	-	-	112,249
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>\$112,249</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$112,249</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(112,249)	-	-	-	(112,249)
<b>Total Ending Balance</b>	-	-	<b>(\$112,249)</b>	-	-	-	<b>(\$112,249)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Data Processing	-	-	1,115,520	-	-	-	1,115,520
<b>Total Services &amp; Supplies</b>	-	-	<b>\$1,115,520</b>	-	-	-	<b>\$1,115,520</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,115,520	-	-	-	1,115,520
<b>Total Expenditures</b>	-	-	<b>\$1,115,520</b>	-	-	-	<b>\$1,115,520</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,115,520)	-	-	-	(1,115,520)
<b>Total Ending Balance</b>	-	-	<b>(\$1,115,520)</b>	-	-	-	<b>(\$1,115,520)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	(888,082)	-	-	-	(888,082)
Transfer In - Intrafund	-	-	(125,836)	-	-	-	(125,836)
<b>Total Revenues</b>	-	-	<b>(\$1,013,918)</b>	-	-	-	<b>(\$1,013,918)</b>
<b>Services &amp; Supplies</b>							
Data Processing	-	-	(1,344,000)	-	-	-	(1,344,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$1,344,000)</b>	-	-	-	<b>(\$1,344,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,344,000)	-	-	-	(1,344,000)
<b>Total Expenditures</b>	-	-	<b>(\$1,344,000)</b>	-	-	-	<b>(\$1,344,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	330,082	-	-	-	330,082
<b>Total Ending Balance</b>	-	-	<b>\$330,082</b>	-	-	-	<b>\$330,082</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(12,835)	-	-	-	(12,835)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(917)	-	-	-	(917)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$13,752)</b>	-	-	-	<b>(\$13,752)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(13,752)	-	-	-	(13,752)
<b>Total Expenditures</b>	-	-	<b>(\$13,752)</b>	-	-	-	<b>(\$13,752)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	13,752	-	-	-	13,752
<b>Total Ending Balance</b>	-	-	<b>\$13,752</b>	-	-	-	<b>\$13,752</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	195,072	-	-	-	195,072
<b>Total Services &amp; Supplies</b>	-	-	<b>\$195,072</b>	-	-	-	<b>\$195,072</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	195,072	-	-	-	195,072
<b>Total Expenditures</b>	-	-	<b>\$195,072</b>	-	-	-	<b>\$195,072</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(195,072)	-	-	-	(195,072)
<b>Total Ending Balance</b>	-	-	<b>(\$195,072)</b>	-	-	-	<b>(\$195,072)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 304 - Distilled Spirits Shipping Capacity & Svcs

Cross Reference Name: Capital Improvements  
 Cross Reference Number: 84500-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Building Structures	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Agency-Wide Consolidation  
Cross Reference Number: 84500-990-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Liquor Sales	-	-	41,423,286	-	-	-	41,423,286
<b>Total Revenues</b>	-	-	<b>\$41,423,286</b>	-	-	-	<b>\$41,423,286</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	(3,566,143)	-	-	-	(3,566,143)
Transfer to Other	-	-	(7,571,429)	-	-	-	(7,571,429)
Transfer to General Fund	-	-	(21,200,000)	-	-	-	(21,200,000)
Transfer to Counties	-	-	(3,785,714)	-	-	-	(3,785,714)
Tsfr To Administrative Svcs	-	-	(5,300,000)	-	-	-	(5,300,000)
<b>Total Transfers Out</b>	-	-	<b>(\$41,423,286)</b>	-	-	-	<b>(\$41,423,286)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:001-00-00 Distilled Spirits Program

PACKAGE: 102 - Distilled Spirits Shipping Cap

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2000074	MESNZ7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	7,208.00		172,992 79,831			172,992 79,831
3000075	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000077	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000079	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000080	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000081	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000082	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000083	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000088	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000123	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000124	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
TOTAL PICS SALARY										850,752			850,752
TOTAL PICS OPE										607,319			607,319
TOTAL PICS PERSONAL SERVICES =				11	11.00	264.00				1,458,071			1,458,071

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 206 - Licensing Staff Fulfillment

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4500125	AL	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,403.00		81,672 56,325			81,672 56,325
4500126	MMS	X7002	AP PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	02	4,666.00		111,984 64,128			111,984 64,128
4500127	AL	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4500178	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	02	5,937.00		142,488 71,979			142,488 71,979
TOTAL PICS SALARY										449,520			449,520
TOTAL PICS OPE										256,918			256,918
TOTAL PICS PERSONAL SERVICES =				4	4.00	96.00				706,438			706,438



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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 207 - Public Safety Staff Fulfillmen

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700131	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700132	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
TOTAL PICS SALARY										226,752			226,752
TOTAL PICS OPE										128,972			128,972
TOTAL PICS PERSONAL SERVICES =				2	2.00	48.00				355,724			355,724

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700035	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700035	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700036	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700036	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700040	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700040	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700042	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	08	5,706.00		136,944- 70,552-			136,944- 70,552-
4700042	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	06	5,706.00		136,944 70,552			136,944 70,552
4700043	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700043	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700045	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700045	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700048	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700048	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700049	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700049	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700072	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700072	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700076	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700076	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700078	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700078	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700089	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
4700089	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700520	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	08	5,706.00		136,944- 70,552-			136,944- 70,552-
4700520	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	06	5,706.00		136,944 70,552			136,944 70,552

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700522	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700522	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700526	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700526	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700527	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700527	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700529	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700529	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700530	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700530	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700544	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700544	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700545	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700545	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700547	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700547	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700550	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700550	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700551	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700551	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700552	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700552	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700556	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	08	5,706.00		136,944- 70,552-			136,944- 70,552-
4700556	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	06	5,706.00		136,944 70,552			136,944 70,552
4700585	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
4700585	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700627	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700627	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700629	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700629	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700652	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
4700652	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700653	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700653	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700752	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
4700752	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352
4700876	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700876	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700877	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700877	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700878	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-
4700878	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700879	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
4700879	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352
4700903	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700903	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700904	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
4700904	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700905	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700905	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
TOTAL PICS SALARY										41,472			41,472
TOTAL PICS OPE										10,676			10,676
TOTAL PICS PERSONAL SERVICES =				---	-----	-----			-----	-----	-----	-----	-----
					.00	.00				52,148			52,148

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 Administration and Support

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1600179	MMN X5618 AP	INTERNAL AUDITOR 3	1	1.00	24.00	02	6,233.00		149,592			149,592
									73,808			73,808
TOTAL PICS SALARY									149,592			149,592
TOTAL PICS OPE										73,808		73,808
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00				223,400			223,400



REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 Administration and Support

PACKAGE: 310 - Financial Services Staff Fulfi

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2500147	AL	C0211	AP ACCOUNTING TECHNICIAN 2	1	1.00	24.00	02	3,129.00		75,096			75,096
										54,633			54,633
TOTAL PICS SALARY										75,096			75,096
TOTAL PICS OPE										54,633			54,633
TOTAL PICS PERSONAL SERVICES =				1	1.00	24.00				129,729			129,729

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8000050	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-
8000050	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8000452	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
8000452	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
8000453	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
8000453	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
8000454	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000454	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000455	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000455	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000456	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000456	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000457	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8000457	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
8000458	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
8000458	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
8000471	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
8000471	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
8000472	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000472	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000473	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-
8000473	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8000474	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8000474	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8500106	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500106	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8500107	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500107	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500108	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500108	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500109	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500109	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500110	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
8500110	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352
8500111	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500111	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500112	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500112	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500113	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8500113	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
8500114	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8500114	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8500115	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8500115	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8500116	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8500116	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
TOTAL PICS SALARY										41,472			41,472
TOTAL PICS OPE										10,676			10,676
TOTAL PICS PERSONAL SERVICES =				---	-----	-----		-----	-----	-----	-----	-----	-----
					.00	.00				52,148			52,148

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 408 - Marijuana Program Enhancement

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8700133	AL	C5248	AP COMPLIANCE SPECIALIST 3	1	1.00	24.00	02	5,188.00		124,512 67,352			124,512 67,352
8700134	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700135	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700136	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700137	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700138	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700139	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700140	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700141	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
TOTAL PICS SALARY										1,031,520			1,031,520
TOTAL PICS OPE										583,240			583,240
TOTAL PICS PERSONAL SERVICES =				9	9.00	216.00				1,614,760			1,614,760

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Oregon Liquor Control Comm  
2019-21 Biennium**

**Agency Number: 84500**

**Cross Reference Number: 84500-000-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Privilege Taxes	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
Business Lic and Fees	27,202,830	30,690,000	30,690,000	51,288,255	55,856,806	-
Charges for Services	-	6,000	6,000	6,000	6,000	-
Fines and Forfeitures	-	1,292,000	1,292,000	831,786	831,786	-
Sales Income	907,718	36,226,000	36,226,000	784,000	784,000	-
Liquor Sales	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
Liquor Cost of Goods Sold	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
Cost of Goods Sold	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
Other Revenues	39	25,000	25,000	7,000,025,000	-	-
Transfer In - Intrafund	174,379,200	187,985,734	190,023,506	231,382,529	213,813,437	-
Transfer In - Indirect Cost	-	3,926,427	3,926,427	6,472,203	6,472,202	-
Tsfr From Revenue, Dept of	5,492,950	9,300,000	10,800,000	7,000,000	7,000,000	-
Transfer Out - Intrafund	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
Transfer Out - Indirect Cost	-	(3,926,427)	(3,926,427)	(6,472,203)	(6,472,202)	-
Transfer to Other	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
Transfer to General Fund	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
Transfer to Cities	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
Transfer to Counties	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
Tsfr To Administrative Svcs	(57,887,974)	(73,111,058)	(73,155,233)	(69,520,080)	(81,542,727)	-
Tsfr To Oregon Health Authority	(22,219,688)	(18,697,500)	(18,748,622)	(20,253,141)	(19,826,324)	-
Tsfr To Agriculture, Dept of	(212,641)	-	-	(292,593)	(292,593)	-
<b>Total Other Funds</b>	<b>\$186,085,454</b>	<b>\$224,438,588</b>	<b>\$225,843,291</b>	<b>\$7,192,583,162</b>	<b>\$255,291,923</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-001-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	28,292,146	25,681,292	26,028,759	29,226,560	23,293,627	-
<b>Total Other Funds</b>	<b>\$28,292,146</b>	<b>\$25,681,292</b>	<b>\$26,028,759</b>	<b>\$29,226,560</b>	<b>\$23,293,627</b>	<b>-</b>



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-002-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	-	-	-	9,250,403	9,172,403	-
Other Revenues	39	-	-	-	-	-
Transfer In - Intrafund	19,069,655	21,507,858	22,138,265	26,667,517	25,590,281	-
Transfer In - Indirect Cost	-	1,052,531	1,052,531	1,683,716	1,683,716	-
<b>Total Other Funds</b>	<b>\$19,069,694</b>	<b>\$22,560,389</b>	<b>\$23,190,796</b>	<b>\$37,601,636</b>	<b>\$36,446,400</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-003-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	16,475,153	16,641,226	17,701,124	26,018,307	19,739,739	-
Transfer In - Indirect Cost	-	2,873,896	2,873,896	4,788,487	4,788,486	-
<b>Total Other Funds</b>	<b>\$16,475,153</b>	<b>\$19,515,122</b>	<b>\$20,575,020</b>	<b>\$30,806,794</b>	<b>\$24,528,225</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500  
Cross Reference Number: 84500-004-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	7,925,905	19,300,000	19,300,000	28,637,770	25,000,000	-
Tsfr From Revenue, Dept of	5,492,950	-	-	-	-	-
Transfer Out - Indirect Cost	-	(3,926,427)	(3,926,427)	(4,671,785)	(4,671,784)	-
Tsfr To Administrative Svcs	-	-	(44,175)	-	-	-
Tsfr To Oregon Health Authority	-	-	(51,122)	(169,324)	(169,324)	-
Tsfr To Agriculture, Dept of	(212,641)	-	-	(292,593)	(292,593)	-
<b>Total Other Funds</b>	<b>\$13,206,214</b>	<b>\$15,373,573</b>	<b>\$15,278,276</b>	<b>\$23,504,068</b>	<b>\$19,866,299</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-005-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	105,588,568	123,927,415	123,927,415	142,882,366	144,961,847	-
<b>Total Other Funds</b>	<b>\$105,588,568</b>	<b>\$123,927,415</b>	<b>\$123,927,415</b>	<b>\$142,882,366</b>	<b>\$144,961,847</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-006-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	-	-	-	1,656,082	768,000	-
Transfer In - Intrafund	-	-	-	125,836	-	-
Tsfr From Revenue, Dept of	-	9,300,000	9,300,000	7,000,000	7,000,000	-
Transfer Out - Indirect Cost	-	-	-	(1,800,418)	(1,800,418)	-
<b>Total Other Funds</b>	-	<b>\$9,300,000</b>	<b>\$9,300,000</b>	<b>\$6,981,500</b>	<b>\$5,967,582</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-088-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	4,953,678	227,943	227,943	6,461,943	227,943	-
<b>Total Other Funds</b>	<b>\$4,953,678</b>	<b>\$227,943</b>	<b>\$227,943</b>	<b>\$6,461,943</b>	<b>\$227,943</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Oregon Liquor Control Comm  
2019-21 Biennium**

**Agency Number: 84500**

**Cross Reference Number: 84500-990-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Privilege Taxes	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
Business Lic and Fees	19,276,925	11,390,000	11,390,000	11,744,000	20,916,403	-
Charges for Services	-	6,000	6,000	6,000	6,000	-
Fines and Forfeitures	-	1,292,000	1,292,000	831,786	831,786	-
Sales Income	907,718	36,226,000	36,226,000	784,000	784,000	-
Liquor Sales	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
Liquor Cost of Goods Sold	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
Cost of Goods Sold	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
Other Revenues	-	25,000	25,000	7,000,025,000	-	-
Tsfr From Revenue, Dept of	-	-	1,500,000	-	-	-
Transfer Out - Intrafund	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
Transfer to Other	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
Transfer to General Fund	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
Transfer to Cities	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
Transfer to Counties	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
Tsfr To Administrative Svcs	(57,887,974)	(73,111,058)	(73,111,058)	(69,520,080)	(81,542,727)	-
Tsfr To Oregon Health Authority	(22,219,688)	(18,697,500)	(18,697,500)	(20,083,817)	(19,657,000)	-
<b>Total Other Funds</b>	<b>(\$1,499,999)</b>	<b>\$7,852,854</b>	<b>\$7,315,082</b>	<b>\$6,915,118,295</b>	<b>-</b>	<b>-</b>

# BUDGET NARRATIVE

## OLCC - STORE OPERATING EXPENSES PROGRAM - 005 2019-21 BUDGET

### PROGRAM UNIT EXECUTIVE SUMMARY

- A. **PRIMARY OUTCOME AREA** Economy and Jobs
- B. **PROGRAM CONTACT** Will Higlin, OLCC Deputy Director, 503-872-5224
- C. **FUNDS BUDGET AND PERFORMANCE**



The bars show the Store Operating Expenses Program's expenditures. All are funded by Other Funds (liquor revenues).



# BUDGET NARRATIVE

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## D. PROGRAM OVERVIEW

The OLCC appoints liquor agents – independent business people or businesses – to operate liquor stores for the state of Oregon. In addition, the OLCC grants distillery tasting room retail privileges to Oregon Distiller Licensees. The Store Operating Expenses Program contains funds available to pay retail liquor store and distillery agents for their retailing services for the state, encouraging the development of the Oregon economy, per ORS 471.030, Purpose of the Liquor Control Act.

## E. PROGRAM FUNDING REQUEST

The Governor's Budget is \$144,961,847 Other Funds limitation for the 2019-21 biennium. No FTE or positions are requested.

## F. PROGRAM DESCRIPTION

OLCC expects to generate an estimated \$1.5 billion in liquor sales in 2019-21. In 2019-21 the Store Operating Expenses Program funds sales compensation for more than 279 liquor retail locations of which 86 are exclusive stand-alone liquor stores and 193 are nonexclusive liquor stores combined with grocery stores, convenience stores and other retail outlets located throughout the state, making alcohol available in a regulated fashion for the people of Oregon and the state's visitors. The agents ensure the responsible sale of alcohol to the public, are responsible for following all liquor laws, and for providing stewardship for the state's \$65 million inventory investment in the stores. In addition, the Program funds sales compensation for 89 distillery retail locations.

## G. PROGRAM JUSTIFICATION AND LINK TO 10-YEAR OUTCOME

The state's appropriate funding of Oregon liquor store and distillery tasting room operations supports economic development and the creation of jobs in Oregon. It supports these entrepreneurs and the jobs they create throughout the distilled spirits supply chain in Oregon. Selling alcohol is important to the success of Oregon's tourism and the broader hospitality industry, comprising entrepreneurs and their base of jobs that are vital to every Oregon community, including family wage jobs in rural Oregon. Restaurants and bars, often locally owned businesses, purchase approximately 24 percent of the spirits sold by the liquor stores. Additionally, the craft distillery industry has been growing in Oregon, and hopes to gain more national momentum and recognition. OLCC ensures that products from these local micro-businesses get an equal footing, alongside national and international brands, on the shelves of Oregon liquor stores.

# BUDGET NARRATIVE

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Funding Oregon liquor stores links to the following 10-Year Outcome strategies:

**Leading the agency in affirmatively and proactively encouraging Oregon’s economy and communities (per ORS 471.030).**

OLCC’s liquor agents are mostly local, small business owners, though larger, incorporated businesses are now eligible to become agents as well. Their employment of local people familiar with local needs and issues helps to maintain a vibrant, growing economy. Their retailing expertise helps bring business from distillers into the state’s economy, and helps Oregon’s own distilleries to flourish and access external markets. OLCC’s uniform statewide pricing of spirits safeguards availability no matter where businesses or citizens are located. OLCC’s licensed liquor stores are part of an in-state supply chain. They deliver spirits to bar and restaurants who fuel local jobs in the communities. Importantly, they are a part of a system that retains the profits from sales to support state, city, and county public services.

**Providing for a world class selection and availability of distilled spirits.** The unique mix of exclusive and nonexclusive stores located throughout Oregon and the state funding of inventory, results in a very special system with a wide variety of distilled spirits, including Oregon products and special orders that are available statewide at a uniform price.

**Supporting the growth of Oregon craft distillers and other beverages.** The program supports Oregon distilleries by putting their products on the store shelves competitively with large distilleries’ products, without placement fees. Many of these spirits are produced with Oregon grains and other agricultural products, which create additional local jobs and are a key component of Oregon’s economic sustainability and builds on Oregon’s global reputation for craft excellence in spirits, beer and of course our notable winery industry. This entire craft sector is a driver of tourism and agent stores are becoming centers of access for all these craft products by stocking spirits, beer, wine and cider produced locally.

**Enhancing customer convenience.** Liquor store agents use their compensation to upgrade stores, extend hours open to the public, and move to better locations. With retail expansion first-time and already-existing agents are opening new and exciting stores located for convenience of Oregonians.

## H. PROGRAM PERFORMANCE

The chart below shows the number of liquor stores supported by the program; cases sold in millions; spirits gross sales; net distribution as a percent of sales; the key performance measure (KPM) of distribution to the state General Fund and local governments per dollar of agency expenditure and the cost of store operating expenses as a percent of gross liquor sales. Actuals are through fiscal year 2017.

# BUDGET NARRATIVE

Fiscal Year	Number of Stores	Cases of Spirits Sold, millions	Distilled Spirits Gross Sales, Millions	Net Distribution as a Percent of Sales	OLCC KPM, Rate of Return (Distributed per Expenditure)	Cost of Store Operations Expenses as a percent of Sales
2003-05	241	4.12	\$607	40.62%	\$2.70	8.88%
2005-07	241	4.73	\$730	39.10%	\$2.47	8.88%
2007-09	240	5.12	\$827	40.19%	\$2.72	8.82%
2009-11	247	5.25	\$870	40.80%	\$2.73	8.88%
2011-13	249	5.70	\$974	41.19%	\$2.90	8.88%
2013-15	248	5.98	\$1,075	41.72%	\$2.88	8.88%
2015-17	272	6.33	\$1,148	42.12%	\$2.88	8.93%
2017-19	310	6.83	\$1,291	42.12%	\$2.88	8.93%
2019-21	320	7.07	\$1,376	42.12%	\$2.88	8.93%
2021-23	330	7.22	\$1,463	41.04%	\$2.88	8.93%
2023-25	340	7.41	\$1,565	41.04%	\$2.88	8.93%
2025-27	340	7.84	\$1,640	41.04%	\$2.88	8.93%

**I. ENABLING LEGISLATION/PROGRAM AUTHORIZATION**

The OLCC administers Oregon’s Liquor Control Act. The OLCC’s authority is derived from Oregon Revised Statutes Chapters 471, Alcoholic Liquor Generally; 473, Wine Cider and Malt Beverage Privilege Tax; 474, Trade Practices Related to Malt Beverages; 459A.700 to 74, Beverages Containers; the Bottle Bill, and Administrative Rules Chapter 845.

**J. FUNDING STREAMS**

OLCC alcohol programs are funded by alcohol-related revenue. All revenue received by the OLCC is classified as Other Funds. Revenues come from liquor sales, license fees and fines, server education fees, taxes on malt beverages and wines (Privilege Tax) and miscellaneous income. ORS 471.805 directs the OLCC to distribute available moneys to the state General Fund, cities, counties, and Mental Health.

**K. SIGNIFICANT PROPOSED PROGRAM CHANGES FROM 2017-19**

None

# BUDGET NARRATIVE

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## OLCC - STORE OPERATING EXPENSES PROGRAM - 005 2019-21 Budget

### A. PURPOSE, ACTIVITIES & ISSUES

The OLCC appoints liquor agents – independent business people or businesses – to operate liquor stores for the state of Oregon; the OLCC contracts with them to serve as retail sales agents. In addition, by statute, holders of Oregon Distillery licenses can sell their own manufactured product in their Distillery Tasting Room Retail Outlets. The liquor agent stores range from stand-alone exclusive liquor stores to nonexclusive liquor stores, located in grocery stores, convenience stores and other retail establishments. Many of the rural stores are nonexclusive. The Store Operating Expenses Program contains funds available to pay agents for their retailing services for the state. The OLCC pays agents monthly for their services using a formula based on several factors, the most important of which is store sales. This payment is not only the agents' take-home pay, but also the dollars they use to operate and improve the liquor stores. For example, out of their compensation, agents must pay liquor store rent, insurance, telephone, electricity, heat, water, city and county business taxes, employee salaries, sick leave and vacation coverage. Liquor agents also pay for infrastructure improvements -- such as in-store remodels, appearance improvements and fixtures -- and computer equipment from these funds. From the remainder, agents pay their own salaries, Social Security, state and federal taxes, medical insurance, and retirement plan. The state supports the agents by purchasing the inventory sold in the stores, paying for credit card fees, and miscellaneous expenses such as store signage and price tags. Distiller Tasting Room Retail Agents also pay for their own infrastructure and salaries; however, they do not receive credit card fee reimbursement and the state does not purchase their inventory sold in the tasting rooms until it is sold to the customer.

Liquor and Distillery agents are compensated primarily on the sales volume the stores produce. The Legislature mandates the average funding rate to be paid on forecasted sales; but it also has chosen to set a maximum limitation. If sales exceed forecasts during a biennium, OLCC must request a limitation increase from the Emergency Board to maintain paying agents the mandated average funding rate of compensation. On the other hand, if sales do not meet the biennium's forecast, OLCC does not distribute the entire fund to agents. The agency request budget does not present a policy option package to convert the OLCC's Store Operating Expenses Program to a non-limited fund; however, conversion to non-limited would recognize that compensation expenses are variable costs correlated with sales and independent purchase decisions by customers; those costs are an expense of doing business and outside of OLCC's control. If the Store Operating Expense Fund were non-limited, then OLCC would have the appropriate level of funding available for payment to agents, as sales increased through the biennium. The OLCC would no longer have a need to request Emergency Board authority to cover these costs if sales grow greater than forecasted.

# BUDGET NARRATIVE

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In April 2016, as a first step to increase store density to meet population growth and customer convenience, the Commission approved, as part of an open recruitment effort, fourteen new retail liquor locations to sell distilled spirits in the Portland tri-county area. Eight of the new locations are in grocery stores or neighborhood markets and six are stand-alone new locations. Four of the fourteen locations were approved for existing liquor agents. In 2017-19, the Commission continued to appoint new liquor agents throughout the state. To date the Commission has approved a total of 37 new stores; 18 have opened, 13 are in process of opening and 6 have withdrawn. Phase 5 of the expansion was approved at the June 2018 Commission meeting and will focus on the Willamette Valley and northern coast. Targeted expansion will continue during the 2019-21 biennium to support customers and enhance revenue stability and growth. By the end of the biennium, the Commission expects to have close to 300 retail liquor locations and 89 distillery agent retail locations statewide. If increases in store locations are realized, OLCC will exceed the limitation for the Store Operating Expenses Program and will need to request Emergency Board authority to cover these costs if sales grow greater than forecasted.

For 2019-21, the budget provides liquor and distillery agents statewide a store expenses fund calculated as an average rate of 8.93 percent of statewide sales. Since 1997, the Legislature has increased the average rate four times to meet the continued business demands of the sales force. Prior to 1997, the approved average rate was 8.2 percent; in 1997 it moved to 8.54 percent. The 8.54 percent rate was unchanged until 2003, when the 2003 Legislature increased the rate from 8.54 percent to the 8.88 percent. The 2015 Legislature increased the average rate to 8.93 percent for the 2015-17 biennium. The agency will continue examining the rate structure and funding formula with the goals of covering expenses for the sale of goods and creating incentives for agents to improve service to the public, upgrade their facilities, invest in remodels or move to better locations.

The OLCC has used one basic formula structure since 1987, and plans to use it for 2019-21, to calculate individual agents' monthly compensation amounts. The specific percentages used in the formula have changed over time as the Legislature approved increases in the average compensation rate. Please note the sales commission rates listed below vary during a biennium to maintain an average payout of compensation statewide as 8.93 percent of actual statewide sales.

# BUDGET NARRATIVE

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**Any individual agent receives compensation based on one of the following formulas:**

**NON-EXCLUSIVE AGENT FORMULA** (A non-exclusive agent runs the liquor store in conjunction with another business.)

***Base Compensation***

14.25 percent of first \$10,000 of monthly sales

***PLUS***

***Sales Commission***

*Note: These numbers may vary slightly during the biennium as OLCC balances compensation to set to the overall statutory 8.93% compensation rate*

8.15 percent of all monthly consumer sales

6.36 percent of all monthly licensee sales

***PLUS***

Each non-exclusive agent is eligible for up to \$118 in additional monthly compensation, which is deposited into deferred compensation if the agent also deposits a like amount into the fund.

# BUDGET NARRATIVE

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**EXCLUSIVE AGENT FORMULA** (An exclusive agent runs a store whose only business is the sale of distilled spirits and some distilled spirits-related items.)

***Base Compensation***

<u>Sales Class</u>	<u>Annual Sales</u>	<u>Compensation Base</u>
I	up to \$209,999	14.25 percent of first \$10,000 monthly sales
II	\$210,000 - \$449,999	\$1,660
III	\$450,000 - \$749,999	\$1,920
IV	\$750,000 - \$1,049,999	\$2,348
V	\$1,050,000 - \$1,649,999	\$2,440
VI	\$1,650,000 and up	\$2,700

***PLUS***

*Sales Commission*

- 8.15 percent of all monthly consumer sales
- 6.36 percent of all monthly licensee sales

***PLUS***

Each exclusive agent is eligible for up to \$150 monthly in additional compensation, which is deposited into deferred compensation if the agent contributes a like amount into the fund.

# BUDGET NARRATIVE

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## B. BACKGROUND

Originally, the OLCC annually determined the compensation amount that agents would receive each month. Then in 1979, the OLCC started calculating compensation monthly as a percentage of actual monthly sales. As a result, an agent's monthly compensation for store operating expenses fluctuates as sales fluctuate. Until 1980, the OLCC made biennial adjustments to this basic formula. From 1980 to 1985, the basic formula did not change, but the Legislature added annual cost-of-living increases to the base formula. In a 1985-87 budget footnote, the Legislature directed OLCC to allocate agents compensation based on a redesigned compensation schedule.

The 2005 Legislature directed the OLCC to initiate a study to re-evaluate the payment schedule for liquor agents and to report the results of the study to the Legislature. The study was completed in June 2006 and was reported to House Business and Labor Committee on November 26, 2007. As a result of the study, the OLCC created a task force of agents, OLCC staff and other interested parties to develop recommendations regarding agents' compensation for presentation to the Legislature. The task force reported to the board of liquor commissioners in December 2007 with seven proposals to modify agents' compensation. OLCC requested packages for 2009-11 and 2011-13 requesting non-limited funding and an incentive plan in response to the task force proposals, but they were not adopted by the Legislature. The 2013-15 Governor's Request Budget recommended non-limited funding again. The package, "Respond to Variable Store Business Costs," was not approved. From 2013 and to 2019 legislative and OLCC actions have driven small changes in compensation upward. The agency examined the funding formula in 2017-19 with the goal to create incentives for agents to improve service to the public, upgrade their facilities, and invest in remodels or move to better locations. To address agent compensation for the 2019-21 biennium, the agency submitted three Policy Option Packages:

- Policy Option Package 112 "Move Agency Bank Card Costs to Liquor Store Agents"
- Policy Option Package 113 "Increase Rate for Sales to Licensees"
- Policy Option Package 114 "Separate Distillery Agent Compensation"

## C. EXPECTED RESULTS

The OLCC expects to generate an estimated \$1.5 billion in liquor (spirits) sales in 2019-21. The Store Operating Expenses Program funds up to 300 stores already approved (or will be approved through Retail Expansion) located throughout the state, making alcohol available in a controlled, regulated fashion for the people of Oregon and the state's visitors. The agents ensure the responsible sale of alcohol to the public, are responsible for following all liquor laws, and for providing stewardship for the state's \$65 million inventory investment in the stores.



# BUDGET NARRATIVE

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## D. REVENUE SOURCE

The Oregon Liquor Control Commission's alcohol program is 100 percent Other Funded and generates revenues from the sale of distilled spirits, license fees and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471 and 473.

## E. PROPOSED LEGISLATIVE CHANGES

There are no proposed legislative changes.

# BUDGET NARRATIVE

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## Move Agency Bank Card Costs to Liquor Store Agents

### OLCC 2019-21 Agency Request Budget Policy Option Package No. 112, Agency Priority No 12

#### A. PACKAGE PURPOSE

OLCC liquor stores have been accepting bank cards (credit cards and debit cards) since 1999. The state pays for all costs related to purchases made with bank cards in OLCC liquor stores. The total forecasted amount of costs to the state is expected to be \$14.3 million in the 2019-21 biennium. Bank card costs for items other than liquor (cigarettes, beer, wine and other related items) are reimbursed to the agency. This requires accounting resources from the agency's end to reconcile the cards costs on a monthly basis. OLCC must also purchase the credit card machines for all liquor stores and ensure that they are PCI compliant with Treasury standards.

Bank card costs are normally borne by the businesses that incur them. OLCC proposes to pass the bank card costs borne by the state to the liquor store agents. This will enable the store agents to manage them more appropriately between liquor purchases and related items and will relieve the agency of the need to reconcile bank card purchases. In exchange, OLCC proposes to raise the amount of overall compensation paid to agents to offset the additional costs and work needed by them to purchase machines, manage accounts, achieve PCI compliance with Treasury and pay the amount of costs incurred for liquor purchases

#### B. HOW ACHIEVED

OLCC will begin working with liquor agents and Treasury to develop the options necessary to make the transition happen. Liquor store agents will have to purchase credit card machines that are compliant with Treasury standards and rules. ACH transfers to Treasury from liquor stores are now allowed which should allow the agents to assume responsibility for bank card costs. OLCC estimates that the full transition will be completed by July 1, 2020. At that time agents compensation will be increased from 8.93% to 9.94% to offset the estimated credit cards costs of \$7.4 million for the Fiscal Year 2021.

Bank card costs are expected to continue to increase as more consumers elect to use them. OLCC will need to look at overall bank card costs on a biennial basis to ensure that liquor agents are being compensated fairly. For the purposes of determining ongoing agent compensation funding, the OLCC will account for credit card rate adjustments and increased usage as a factor in establishing OLCC sales compensation rates.

# BUDGET NARRATIVE

## Move Agency Bank Card Costs to Liquor Agents OLCC 2019-21 Agency Request Budget Policy Option Package No 112

Division	Package Description	FTE	One-time	Ongoing	Total
	<b>Move Agency Bank Card Costs to Liquor Store Agents</b>				
Distilled Spirits	Transfer Bank Card Costs from Distilled Spirits Program to Store Operating Expense Program		\$0	(\$7,350,000)	(\$7,350,000)
Store Operating Expenses	Increase Agents Compensation Rate from 8.93% to 9.94% in FY2021		\$0	\$7,350,000	\$7,350,000
<b>Subtotal - Move Agency Bank Card Costs - Package 112</b>		<b>0.00</b>	<b>\$0</b>	<b>\$7,350,000</b>	<b>\$7,350,000</b>

**1. Benefits to stakeholders**

Liquor agents will manage their own bank card costs and will be compensated for the additional expense.

**2. Benefits to OLCC**

OLCC will not have to account for bank card costs and management of bank card machines. Liquor agents will account for all costs incurred by the stores.

**C. STAFFING IMPACT**

The package adds no new staff to OLCC.

# BUDGET NARRATIVE

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## D. QUANTIFYING RESULTS

OLCC will transfer the total costs to agents by the middle of next biennium. Bank card costs have been increasing at an average rate of 7% per year.

## E. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B.

# BUDGET NARRATIVE

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**THIS PACKAGE WAS NOT APPROVED FOR THE GOVERNOR'S BUDGET**

**Increase Rate for Sales to Licensees**  
**OLCC 2019-21 Agency Request Budget**  
**Policy Option Package No. 113, Agency Priority No 13**

**A. PACKAGE PURPOSE**

Oregon's liquor stores are the critical channel for distributing spirits through the state and generating essential revenue for the state and local governments. Maintaining the economic viability of Oregon's liquor stores is necessary to continuing their success as small businesses. Oregon is the only control state that pays two different rates for compensation related to consumer and licensee liquor sales. The current rate for consumer sales is 8.15% and the current rate for sales to licensees (bars and restaurants) is 6.36%. The rationale for this differential, established over 40 years ago, was that sales to bars and restaurants should cost less than sales to consumers due to the larger volumes going to licensees. This premise is no longer the case as sales to licensees which were once almost 30% of total sales are now less than 24% of total sales. OLCC liquor stores incur similar costs to deliver product to licensees as they do to sell products to consumers off of their store shelves. Many of these additional costs are related to transportation where stores are providing delivery services to bars and restaurants. In addition, recent increases to Oregon's minimum wage have increased labor costs for liquor store operators.

**B. HOW ACHIEVED**

OLCC proposes raising the rate that liquor agents are compensated for licensee sales to the same rate of compensation for consumer sales. Currently the rate paid for licensee sales is 6.36%. This would be raised to 8.15% or the same level as liquor agents are compensated for consumer sales. This will have a potential impact of adding \$6.4 million to the forecast of total agents' compensation in the 2019-2021 biennium. Raising the licensee sales rate will require that the overall compensation rate be raised from the current 8.93% to 9.37% to accommodate the additional compensation being paid out.

# BUDGET NARRATIVE

Division	Package Description	FTE	One-time	Ongoing	Total
	<b>Equalize variable compensation rate for Licensee sales &amp; Consumer sales</b>				
Store Operating Expenses	Change variable compensation rate from current 6.36% to 8.15% for sales to licensees. Increase overall effective compensation rate from 8.93% to 9.37%.		\$0	\$6,400,000	\$6,400,000
<b><i>Subtotal - Increase Licensee Compensation Rates - Package 113</i></b>		<b><u>0.00</u></b>	<b><u>\$0</u></b>	<b><u>\$6,400,000</u></b>	<b><u>\$6,400,000</u></b>

**1. Benefits to stakeholders**

Providing more compensation for licensee sales to liquor agents will help them to offset added costs for delivery and other services provided to bars and restaurants. Oregon’s bars and restaurants will receive a higher level of service as a more liquor stores will compete to provide sales to these businesses. Raising the licensee compensation rate to the same level as the consumer compensation rate ensures that no liquor stores are harmed financially in this change.

**2. Benefits to OLCC**

Unifying the compensation rates paid for licensee and consumer sales will simplify the overall agent compensation formula. This change may set the stage for further simplification of the how the OLCC compensates liquor agents and provide more equity to the compensation process. Oregon will also achieve conformity with how other control states compensate their liquor stores and how most businesses are compensated for alcohol sales.

# BUDGET NARRATIVE

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## C. STAFFING IMPACT

The package adds no new staff to OLCC.

## D. QUANTIFYING RESULTS

Liquor sales in Oregon are expected to approach \$1.45 Billion in 2019-21 with \$347 million being sold through bars and restaurants. Liquor store labor costs are expected to increase 24% into the 2019-21 biennium from current levels as Oregon's minimum wage is increased according to the schedule mandated in SB 1532 passed in the 2016 Oregon Legislature.

## E. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B.

# BUDGET NARRATIVE

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**THIS PACKAGE WAS NOT APPROVED FOR THE GOVERNOR'S BUDGET**

**Separate Distillery Agent Compensation**  
**OLCC 2019-21 Agency Request Budget**  
**Policy Option Package No. 114, Agency Priority No 14**

**A. PACKAGE PURPOSE**

Distillery agents are retail sales agents that sell product out of their own distillery tasting rooms and up to five alternative locations. In addition, distilleries may distribute their products through OLCC's warehouse to retail sales agents throughout the state. Those distillery licensees who chose to operate and sell their product out of tasting rooms are compensated for that sale as non-exclusive liquor agents and are included in the overall agent's compensation formula. The entities, however are different than the typical liquor store in Oregon. Distillery agents are manufacturers who sell their own product, inventory in the tasting room is owned by the distillery agent until it is sold, products in the tasting room are not shipped out of the OLCC warehouse, and they cover their own bank card costs. Since OLCC has the sole right to distribute and sell distilled liquor in Oregon through appointed agents, distillery agents electronically transfer the product to OLCC as products are sold. Retail liquor agents do not own the inventory in their stores; they remit the entire proceeds to the state from each sale, and receive a monthly commission. Distillery agents own their inventory until it is sold, retain their manufacturing cost and commission, and then remit the state markup.

Currently there are 97 distillery licensees in Oregon who operate 89 distillery tasting rooms. In the 2015-17 biennium distillery agents recorded \$14.8 million in sales and remitted \$4.8 million to the state in profit for distribution to cities, counties and the general fund. Distillery agents were paid \$2.4 million in compensation at an average rate of 16.67% of sales. There is an equity gap into how distillery agents are compensated for their liquor sales compared to liquor stores. There is also disparity in how Oregon's small wineries, breweries and brewpubs are treated compared to Oregon distilleries related to the taxation. Oregon does not tax spirits but OLCC can increase the amount of compensation paid to distillery agents scaled to the amount of sales for the size of their business.

**B. HOW ACHIEVED**

In order to provide more equity to distillery agents in the OLCC system the agency is proposing to create a separate limitation for distillery agents in the 2019-21 biennium outside of the current total agents' compensation. The current forecast for total agent compensation is \$129.2 million. The forecasted compensation for distillery agents is \$2.9 million based on an average compensation rate of 16.67% of \$17.3 million in



# BUDGET NARRATIVE

sales in the 2019-21 biennium with \$5.7 million remitted to the state. OLCC also proposes to raise the overall compensation rate for distillery agents from 16.67% to 25.00% to offset additional costs that are absorbed by OLCC for regular liquor stores but not for distillery agents. OLCC also proposes to create a new compensation system for distillery agent that is based on gross sales with the total compensation being paid to distillery agents to not exceed or be under 25% of gross sales. The expected costs in additional compensation paid to the distillery agents in the next biennium with this proposal is forecasted to be \$1.4 million.

Division	Package Description	FTE	One-time	Ongoing	Total
	<b>Separate Distillery Agent Compensation</b>				
Store Operating Expenses	Breakout compensation for Distillery agents from Total Agents compensation. Raise average compensation rate from 16.67% to 25.00%. Change compensation formula to simple tiered system based on total sales.		\$0	(\$1,441,000)	(\$1,441,000)
Store Operating Expenses	Projected Distillery agents compensation		\$0	\$1,441,000	\$1,441,000
<b>Subtotal - Separate Distillery Agent Compensation - Package 114</b>		<b>0.00</b>	<b>\$0</b>	<b>\$1,441,000</b>	<b>\$1,441,000</b>

## 1. Benefits to stakeholders

Oregon distillers will receive more in compensation that will help them to grow their markets within and outside of Oregon. Smaller distillers will receive a higher percentage of compensation which parallels the tax treatment of small wineries, breweries and brewpubs.

## 2. Benefits to OLCC

Separating out distillery agent compensation from total agent compensation for Oregon liquor stores will allow the agency to develop better oversight directed to the unique nature of these businesses. The compensation formula for distillery agents will be simplified allowing these business to be compensated based on gross sales rather than forcing them into the tiered compensation system where most of their compensation comes from a fixed base amount which does not change marginally as sales increase. Oregon liquor stores may benefit due to increase overall compensation in the system related to the high proportion being paid to distillery agents as base compensation.

# BUDGET NARRATIVE

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## C. STAFFING IMPACT

The package adds no new staff to OLCC.

## D. QUANTIFYING RESULTS

Sales in Distillery Retail Outlets are forecast to be \$17.3 million in the 2019-21 biennium. Total sales of Oregon distilled spirits in the state is about 13% of all spirits sales and expected to exceed \$174.0 million in the next biennium. A similar amount of sales by Oregon distilleries outside of the state is also expected.

## E. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	42,874	-	-	-	42,874
Mass Transit Tax	-	-	6,959	-	-	-	6,959
Vacancy Savings	-	-	210,129	-	-	-	210,129
<b>Total Personal Services</b>	-	-	<b>\$259,962</b>	-	-	-	<b>\$259,962</b>
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	259,962	-	-	-	259,962
<b>Total Expenditures</b>	-	-	<b>\$259,962</b>	-	-	-	<b>\$259,962</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(259,962)	-	-	-	(259,962)
<b>Total Ending Balance</b>	-	-	<b>(\$259,962)</b>	-	-	-	<b>(\$259,962)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(6,000)	-	-	-	(6,000)
Agency Program Related S and S	-	-	(6,000)	-	-	-	(6,000)
<b>Total Services &amp; Supplies</b>	-	-	(\$12,000)	-	-	-	(\$12,000)
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	(25,000)	-	-	-	(25,000)
<b>Total Capital Outlay</b>	-	-	(\$25,000)	-	-	-	(\$25,000)
<b>Total Expenditures</b>							
Total Expenditures	-	-	(37,000)	-	-	-	(37,000)
<b>Total Expenditures</b>	-	-	(\$37,000)	-	-	-	(\$37,000)
<b>Ending Balance</b>							
Ending Balance	-	-	37,000	-	-	-	37,000
<b>Total Ending Balance</b>	-	-	\$37,000	-	-	-	\$37,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-

**Services & Supplies**

Instate Travel	-	-	2,149	-	-	-	2,149
Out of State Travel	-	-	198	-	-	-	198
Employee Training	-	-	152	-	-	-	152
Office Expenses	-	-	531,834	-	-	-	531,834
Telecommunications	-	-	2,316	-	-	-	2,316
State Gov. Service Charges	-	-	46,246	-	-	-	46,246
Data Processing	-	-	6,699	-	-	-	6,699
Publicity and Publications	-	-	666	-	-	-	666
Professional Services	-	-	636	-	-	-	636
IT Professional Services	-	-	607	-	-	-	607
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	348	-	-	-	348
Dues and Subscriptions	-	-	87	-	-	-	87
Facilities Rental and Taxes	-	-	2,409	-	-	-	2,409
Fuels and Utilities	-	-	8,608	-	-	-	8,608
Facilities Maintenance	-	-	1,125	-	-	-	1,125
Agency Program Related S and S	-	-	4,958	-	-	-	4,958
Other Services and Supplies	-	-	345	-	-	-	345

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	475	-	-	-	475
<b>Total Services &amp; Supplies</b>	-	-	<b>\$609,858</b>	-	-	-	<b>\$609,858</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	609,858	-	-	-	609,858
<b>Total Expenditures</b>	-	-	<b>\$609,858</b>	-	-	-	<b>\$609,858</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(609,858)	-	-	-	(609,858)
<b>Total Ending Balance</b>	-	-	<b>(\$609,858)</b>	-	-	-	<b>(\$609,858)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 032 - Above Standard Inflation

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	932,406	-	-	-	932,406
<b>Total Services &amp; Supplies</b>	-	-	<b>\$932,406</b>	-	-	-	<b>\$932,406</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	932,406	-	-	-	932,406
<b>Total Expenditures</b>	-	-	<b>\$932,406</b>	-	-	-	<b>\$932,406</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(932,406)	-	-	-	(932,406)
<b>Total Ending Balance</b>	-	-	<b>(\$932,406)</b>	-	-	-	<b>(\$932,406)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(37,938)	-	-	-	(37,938)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(2,718)	-	-	-	(2,718)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$40,656)</b>	-	-	-	<b>(\$40,656)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(40,656)	-	-	-	(40,656)
<b>Total Expenditures</b>	-	-	<b>(\$40,656)</b>	-	-	-	<b>(\$40,656)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	40,656	-	-	-	40,656
<b>Total Ending Balance</b>	-	-	<b>\$40,656</b>	-	-	-	<b>\$40,656</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 102 - Distilled Spirits Shipping Capacity & Svcs**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	850,752	-	-	-	850,752
Temporary Appointments	-	-	300,000	-	-	-	300,000
Empl. Rel. Bd. Assessments	-	-	671	-	-	-	671
Public Employees' Retire Cont	-	-	153,902	-	-	-	153,902
Social Security Taxes	-	-	88,034	-	-	-	88,034
Worker's Comp. Assess. (WCD)	-	-	638	-	-	-	638
Mass Transit Tax	-	-	5,104	-	-	-	5,104
Flexible Benefits	-	-	387,024	-	-	-	387,024
<b>Total Personal Services</b>	-	-	<b>\$1,786,125</b>	-	-	-	<b>\$1,786,125</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	1,000	-	-	-	1,000
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	2,000	-	-	-	2,000
Data Processing	-	-	1,500	-	-	-	1,500
IT Professional Services	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	17,368	-	-	-	17,368
Other Services and Supplies	-	-	49,000	-	-	-	49,000
IT Expendable Property	-	-	2,267	-	-	-	2,267
<b>Total Services &amp; Supplies</b>	-	-	<b>\$74,135</b>	-	-	-	<b>\$74,135</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	7,695	-	-	-	7,695
Technical Equipment	-	-	90,000	-	-	-	90,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 102 - Distilled Spirits Shipping Capacity & Svcs**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Industrial and Heavy Equipment	-	-	120,000	-	-	-	120,000
Automotive and Aircraft	-	-	35,000	-	-	-	35,000
Building Structures	-	-	131,000	-	-	-	131,000
<b>Total Capital Outlay</b>	-	-	<b>\$383,695</b>	-	-	-	<b>\$383,695</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,243,955	-	-	-	2,243,955
<b>Total Expenditures</b>	-	-	<b>\$2,243,955</b>	-	-	-	<b>\$2,243,955</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,243,955)	-	-	-	(2,243,955)
<b>Total Ending Balance</b>	-	-	<b>(\$2,243,955)</b>	-	-	-	<b>(\$2,243,955)</b>
<b>Total Positions</b>							
Total Positions							11
<b>Total Positions</b>	-	-	-	-	-	-	<b>11</b>
<b>Total FTE</b>							
Total FTE							11.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>11.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 112 - Move Agency Bank Card Costs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Services &amp; Supplies</b>	-	-	(\$7,350,000)	-	-	-	(\$7,350,000)
<b>Total Expenditures</b>							
Total Expenditures	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Expenditures</b>	-	-	(\$7,350,000)	-	-	-	(\$7,350,000)
<b>Ending Balance</b>							
Ending Balance	-	-	7,350,000	-	-	-	7,350,000
<b>Total Ending Balance</b>	-	-	\$7,350,000	-	-	-	\$7,350,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	178,167	-	-	-	178,167
Mass Transit Tax	-	-	13,816	-	-	-	13,816
Vacancy Savings	-	-	418,112	-	-	-	418,112
<b>Total Personal Services</b>	-	-	<b>\$610,095</b>	-	-	-	<b>\$610,095</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	610,095	-	-	-	610,095
<b>Total Expenditures</b>	-	-	<b>\$610,095</b>	-	-	-	<b>\$610,095</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(610,095)	-	-	-	(610,095)
<b>Total Ending Balance</b>	-	-	<b>(\$610,095)</b>	-	-	-	<b>(\$610,095)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(17,000)	-	-	-	(17,000)
Agency Program Related S and S	-	-	(25,000)	-	-	-	(25,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$42,000)</b>	-	-	-	<b>(\$42,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(42,000)	-	-	-	(42,000)
<b>Total Expenditures</b>	-	-	<b>(\$42,000)</b>	-	-	-	<b>(\$42,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	42,000	-	-	-	42,000
<b>Total Ending Balance</b>	-	-	<b>\$42,000</b>	-	-	-	<b>\$42,000</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	8,092	-	-	-	8,092
Out of State Travel	-	-	477	-	-	-	477
Employee Training	-	-	9,824	-	-	-	9,824
Office Expenses	-	-	11,597	-	-	-	11,597
Telecommunications	-	-	10,977	-	-	-	10,977
State Gov. Service Charges	-	-	76,699	-	-	-	76,699
Data Processing	-	-	1,104	-	-	-	1,104
Publicity and Publications	-	-	2,299	-	-	-	2,299
Professional Services	-	-	12,445	-	-	-	12,445
IT Professional Services	-	-	2,972	-	-	-	2,972
Employee Recruitment and Develop	-	-	328	-	-	-	328
Dues and Subscriptions	-	-	348	-	-	-	348
Facilities Rental and Taxes	-	-	17,947	-	-	-	17,947
Fuels and Utilities	-	-	849	-	-	-	849
Facilities Maintenance	-	-	679	-	-	-	679
Agency Program Related S and S	-	-	1,564	-	-	-	1,564
Other Services and Supplies	-	-	440	-	-	-	440
IT Expendable Property	-	-	1,168	-	-	-	1,168
<b>Total Services &amp; Supplies</b>	-	-	<b>\$159,809</b>	-	-	-	<b>\$159,809</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	159,809	-	-	-	159,809
<b>Total Expenditures</b>	-	-	<b>\$159,809</b>	-	-	-	<b>\$159,809</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(159,809)	-	-	-	(159,809)
<b>Total Ending Balance</b>	-	-	<b>(\$159,809)</b>	-	-	-	<b>(\$159,809)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 032 - Above Standard Inflation

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(59,141)	-	-	-	(59,141)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(4,236)	-	-	-	(4,236)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$63,377)</b>	-	-	-	<b>(\$63,377)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(63,377)	-	-	-	(63,377)
<b>Total Expenditures</b>	-	-	<b>(\$63,377)</b>	-	-	-	<b>(\$63,377)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	63,377	-	-	-	63,377
<b>Total Ending Balance</b>	-	-	<b>\$63,377</b>	-	-	-	<b>\$63,377</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 203 - License Fees Increase

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	9,172,403	-	-	-	9,172,403
<b>Total Revenues</b>	-	-	<b>\$9,172,403</b>	-	-	-	<b>\$9,172,403</b>
<b>Ending Balance</b>							
Ending Balance	-	-	9,172,403	-	-	-	9,172,403
<b>Total Ending Balance</b>	-	-	<b>\$9,172,403</b>	-	-	-	<b>\$9,172,403</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	560,832	-	-	-	560,832
<b>Total Services &amp; Supplies</b>	-	-	<b>\$560,832</b>	-	-	-	<b>\$560,832</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	560,832	-	-	-	560,832
<b>Total Expenditures</b>	-	-	<b>\$560,832</b>	-	-	-	<b>\$560,832</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(560,832)	-	-	-	(560,832)
<b>Total Ending Balance</b>	-	-	<b>(\$560,832)</b>	-	-	-	<b>(\$560,832)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 206 - Licensing Staff Fulfillment**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	449,520	-	-	-	449,520
Empl. Rel. Bd. Assessments	-	-	244	-	-	-	244
Public Employees' Retire Cont	-	-	81,318	-	-	-	81,318
Social Security Taxes	-	-	34,388	-	-	-	34,388
Worker's Comp. Assess. (WCD)	-	-	232	-	-	-	232
Mass Transit Tax	-	-	2,677	-	-	-	2,677
Flexible Benefits	-	-	140,736	-	-	-	140,736
<b>Total Personal Services</b>	-	-	<b>\$709,115</b>	-	-	-	<b>\$709,115</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	4,000	-	-	-	4,000
Office Expenses	-	-	4,000	-	-	-	4,000
Telecommunications	-	-	8,000	-	-	-	8,000
Data Processing	-	-	6,000	-	-	-	6,000
Facilities Rental and Taxes	-	-	69,472	-	-	-	69,472
Other Services and Supplies	-	-	4,000	-	-	-	4,000
IT Expendable Property	-	-	9,068	-	-	-	9,068
<b>Total Services &amp; Supplies</b>	-	-	<b>\$104,540</b>	-	-	-	<b>\$104,540</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	30,530	-	-	-	30,530
Automotive and Aircraft	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	<b>\$30,530</b>	-	-	-	<b>\$30,530</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 206 - Licensing Staff Fulfillment

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	844,185	-	-	-	844,185
<b>Total Expenditures</b>	-	-	<b>\$844,185</b>	-	-	-	<b>\$844,185</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(844,185)	-	-	-	(844,185)
<b>Total Ending Balance</b>	-	-	<b>(\$844,185)</b>	-	-	-	<b>(\$844,185)</b>
<b>Total Positions</b>							
Total Positions							4
<b>Total Positions</b>	-	-	-	-	-	-	<b>4</b>
<b>Total FTE</b>							
Total FTE							4.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>4.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 207 - Public Safety Staff Fulfillment**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	226,752	-	-	-	226,752
Empl. Rel. Bd. Assessments	-	-	122	-	-	-	122
Public Employees' Retire Cont	-	-	41,020	-	-	-	41,020
Social Security Taxes	-	-	17,346	-	-	-	17,346
Worker's Comp. Assess. (WCD)	-	-	116	-	-	-	116
Mass Transit Tax	-	-	1,360	-	-	-	1,360
Flexible Benefits	-	-	70,368	-	-	-	70,368
<b>Total Personal Services</b>	-	-	<b>\$357,084</b>	-	-	-	<b>\$357,084</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	6,000	-	-	-	6,000
Employee Training	-	-	12,334	-	-	-	12,334
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	143,564	-	-	-	143,564
Data Processing	-	-	2,000	-	-	-	2,000
Facilities Rental and Taxes	-	-	34,736	-	-	-	34,736
Agency Program Related S and S	-	-	307,776	-	-	-	307,776
Other Services and Supplies	-	-	1,000	-	-	-	1,000
IT Expendable Property	-	-	4,534	-	-	-	4,534
<b>Total Services &amp; Supplies</b>	-	-	<b>\$512,944</b>	-	-	-	<b>\$512,944</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	15,390	-	-	-	15,390

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 207 - Public Safety Staff Fulfillment

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	56,666	-	-	-	56,666
<b>Total Capital Outlay</b>	-	-	<b>\$72,056</b>	-	-	-	<b>\$72,056</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	942,084	-	-	-	942,084
<b>Total Expenditures</b>	-	-	<b>\$942,084</b>	-	-	-	<b>\$942,084</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(942,084)	-	-	-	(942,084)
<b>Total Ending Balance</b>	-	-	<b>(\$942,084)</b>	-	-	-	<b>(\$942,084)</b>
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							2.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>2.00</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 209 - Regulatory Specialist Reclass

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	41,472	-	-	-	41,472
Public Employees' Retire Cont	-	-	7,504	-	-	-	7,504
Social Security Taxes	-	-	3,172	-	-	-	3,172
Mass Transit Tax	-	-	1,440	-	-	-	1,440
<b>Total Personal Services</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	53,588	-	-	-	53,588
<b>Total Expenditures</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(53,588)	-	-	-	(53,588)
<b>Total Ending Balance</b>	-	-	<b>(\$53,588)</b>	-	-	-	<b>(\$53,588)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 215 - Bottle Bill Regulation & Funding**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 215 - Bottle Bill Regulation & Funding

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	(53,276)	-	-	-	(53,276)
Mass Transit Tax	-	-	11,837	-	-	-	11,837
Vacancy Savings	-	-	271,533	-	-	-	271,533
<b>Total Personal Services</b>	-	-	<b>\$230,094</b>	-	-	-	<b>\$230,094</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	230,094	-	-	-	230,094
<b>Total Expenditures</b>	-	-	<b>\$230,094</b>	-	-	-	<b>\$230,094</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(230,094)	-	-	-	(230,094)
<b>Total Ending Balance</b>	-	-	<b>(\$230,094)</b>	-	-	-	<b>(\$230,094)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 021 - Phase - In

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Data Processing	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	(14,000)	-	-	-	(14,000)
Professional Services	-	-	(300,000)	-	-	-	(300,000)
IT Professional Services	-	-	(180,000)	-	-	-	(180,000)
Employee Recruitment and Develop	-	-	(1,896)	-	-	-	(1,896)
Facilities Maintenance	-	-	(75,000)	-	-	-	(75,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$570,896)</b>	-	-	-	<b>(\$570,896)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(570,896)	-	-	-	(570,896)
<b>Total Expenditures</b>	-	-	<b>(\$570,896)</b>	-	-	-	<b>(\$570,896)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	570,896	-	-	-	570,896
<b>Total Ending Balance</b>	-	-	<b>\$570,896</b>	-	-	-	<b>\$570,896</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-

**Services & Supplies**

Instate Travel	-	-	3,968	-	-	-	3,968
Out of State Travel	-	-	1,059	-	-	-	1,059
Employee Training	-	-	2,247	-	-	-	2,247
Office Expenses	-	-	11,329	-	-	-	11,329
Telecommunications	-	-	3,992	-	-	-	3,992
State Gov. Service Charges	-	-	33,609	-	-	-	33,609
Data Processing	-	-	14,916	-	-	-	14,916
Publicity and Publications	-	-	426	-	-	-	426
Professional Services	-	-	5,523	-	-	-	5,523
IT Professional Services	-	-	6,570	-	-	-	6,570
Attorney General	-	-	85,720	-	-	-	85,720
Employee Recruitment and Develop	-	-	293	-	-	-	293
Dues and Subscriptions	-	-	495	-	-	-	495
Facilities Rental and Taxes	-	-	43	-	-	-	43
Fuels and Utilities	-	-	13,327	-	-	-	13,327
Facilities Maintenance	-	-	8,363	-	-	-	8,363
Agency Program Related S and S	-	-	513	-	-	-	513
Other Services and Supplies	-	-	6,788	-	-	-	6,788



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	16,531	-	-	-	16,531
<b>Total Services &amp; Supplies</b>	-	-	<b>\$215,712</b>	-	-	-	<b>\$215,712</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	215,712	-	-	-	215,712
<b>Total Expenditures</b>	-	-	<b>\$215,712</b>	-	-	-	<b>\$215,712</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(215,712)	-	-	-	(215,712)
<b>Total Ending Balance</b>	-	-	<b>(\$215,712)</b>	-	-	-	<b>(\$215,712)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 081 - September 2018 Emergency Board

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	503,174	-	-	-	503,174
<b>Total Services &amp; Supplies</b>	-	-	<b>\$503,174</b>	-	-	-	<b>\$503,174</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	503,174	-	-	-	503,174
<b>Total Expenditures</b>	-	-	<b>\$503,174</b>	-	-	-	<b>\$503,174</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(503,174)	-	-	-	(503,174)
<b>Total Ending Balance</b>	-	-	<b>(\$503,174)</b>	-	-	-	<b>(\$503,174)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	149,592	-	-	-	149,592
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	27,061	-	-	-	27,061
Social Security Taxes	-	-	11,444	-	-	-	11,444
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$223,400</b>	-	-	-	<b>\$223,400</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	223,400	-	-	-	223,400
<b>Total Expenditures</b>	-	-	<b>\$223,400</b>	-	-	-	<b>\$223,400</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(223,400)	-	-	-	(223,400)
<b>Total Ending Balance</b>	-	-	<b>(\$223,400)</b>	-	-	-	<b>(\$223,400)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(37,799)	-	-	-	(37,799)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(67,507)	-	-	-	(67,507)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$105,306)</b>	-	-	-	<b>(\$105,306)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(105,306)	-	-	-	(105,306)
<b>Total Expenditures</b>	-	-	<b>(\$105,306)</b>	-	-	-	<b>(\$105,306)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	105,306	-	-	-	105,306
<b>Total Ending Balance</b>	-	-	<b>\$105,306</b>	-	-	-	<b>\$105,306</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(30,425)	-	-	-	(30,425)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$30,425)</b>	-	-	-	<b>(\$30,425)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(30,425)	-	-	-	(30,425)
<b>Total Expenditures</b>	-	-	<b>(\$30,425)</b>	-	-	-	<b>(\$30,425)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	30,425	-	-	-	30,425
<b>Total Ending Balance</b>	-	-	<b>\$30,425</b>	-	-	-	<b>\$30,425</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 301 - Information Services Enhancement**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
IT Professional Services	-	-	2,500,000	-	-	-	2,500,000
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$2,500,000</b>	-	-	-	<b>\$2,500,000</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 301 - Information Services Enhancement

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Data Processing Hardware	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,500,000	-	-	-	2,500,000
<b>Total Expenditures</b>	-	-	<b>\$2,500,000</b>	-	-	-	<b>\$2,500,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,500,000)	-	-	-	(2,500,000)
<b>Total Ending Balance</b>	-	-	<b>(\$2,500,000)</b>	-	-	-	<b>(\$2,500,000)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE	-	-	-	-	-	-	-
<b>Total FTE</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 310 - Financial Services Staff Fulfillment**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	75,096	-	-	-	75,096
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	13,585	-	-	-	13,585
Social Security Taxes	-	-	5,745	-	-	-	5,745
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Mass Transit Tax	-	-	451	-	-	-	451
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$130,180</b>	-	-	-	<b>\$130,180</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	1,000	-	-	-	1,000
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	2,000	-	-	-	2,000
Data Processing	-	-	16,500	-	-	-	16,500
Facilities Rental and Taxes	-	-	17,368	-	-	-	17,368
Other Services and Supplies	-	-	1,000	-	-	-	1,000
IT Expendable Property	-	-	23,602	-	-	-	23,602
<b>Total Services &amp; Supplies</b>	-	-	<b>\$62,470</b>	-	-	-	<b>\$62,470</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	7,695	-	-	-	7,695
<b>Total Capital Outlay</b>	-	-	<b>\$7,695</b>	-	-	-	<b>\$7,695</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 310 - Financial Services Staff Fulfillment

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	200,345	-	-	-	200,345
<b>Total Expenditures</b>	-	-	<b>\$200,345</b>	-	-	-	<b>\$200,345</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(200,345)	-	-	-	(200,345)
<b>Total Ending Balance</b>	-	-	<b>(\$200,345)</b>	-	-	-	<b>(\$200,345)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 311 - Administration and Communication Outreach**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
IT Professional Services	-	-	57,610	-	-	-	57,610
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$57,610</b>	-	-	-	<b>\$57,610</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 311 - Administration and Communication Outreach

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	15,390	-	-	-	15,390
<b>Total Capital Outlay</b>	-	-	<b>\$15,390</b>	-	-	-	<b>\$15,390</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	73,000	-	-	-	73,000
<b>Total Expenditures</b>	-	-	<b>\$73,000</b>	-	-	-	<b>\$73,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(73,000)	-	-	-	(73,000)
<b>Total Ending Balance</b>	-	-	<b>(\$73,000)</b>	-	-	-	<b>(\$73,000)</b>
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	110,050	-	-	-	110,050
Mass Transit Tax	-	-	18,371	-	-	-	18,371
Vacancy Savings	-	-	39,864	-	-	-	39,864
<b>Total Personal Services</b>	-	-	<b>\$168,285</b>	-	-	-	<b>\$168,285</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	168,285	-	-	-	168,285
<b>Total Expenditures</b>	-	-	<b>\$168,285</b>	-	-	-	<b>\$168,285</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(168,285)	-	-	-	(168,285)
<b>Total Ending Balance</b>	-	-	<b>(\$168,285)</b>	-	-	-	<b>(\$168,285)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 021 - Phase - In

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Oregon Health Authority	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Recreational Marijuana Program**  
**Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Tsfr To Administrative Svcs	-	-	-	-	-	-	-
Tsfr To Agriculture, Dept of	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	(19,000)	-	-	-	(19,000)
Office Expenses	-	-	(42,588)	-	-	-	(42,588)
Telecommunications	-	-	(5,917)	-	-	-	(5,917)
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	(1,000)	-	-	-	(1,000)
Facilities Maintenance	-	-	(679,500)	-	-	-	(679,500)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$748,005)</b>	-	-	-	<b>(\$748,005)</b>
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	(25,000)	-	-	-	(25,000)
<b>Total Capital Outlay</b>	-	-	<b>(\$25,000)</b>	-	-	-	<b>(\$25,000)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	(773,005)	-	-	-	(773,005)
<b>Total Expenditures</b>	-	-	<b>(\$773,005)</b>	-	-	-	<b>(\$773,005)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	773,005	-	-	-	773,005
<b>Total Ending Balance</b>	-	-	<b>\$773,005</b>	-	-	-	<b>\$773,005</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Services & Supplies**

Instate Travel	-	-	3,375	-	-	-	3,375
Out of State Travel	-	-	602	-	-	-	602
Employee Training	-	-	3,191	-	-	-	3,191
Office Expenses	-	-	7,124	-	-	-	7,124
Telecommunications	-	-	3,181	-	-	-	3,181
State Gov. Service Charges	-	-	85,268	-	-	-	85,268
Data Processing	-	-	3,800	-	-	-	3,800
Publicity and Publications	-	-	117	-	-	-	117
Professional Services	-	-	15,999	-	-	-	15,999
IT Professional Services	-	-	43,002	-	-	-	43,002
Attorney General	-	-	75,403	-	-	-	75,403
Employee Recruitment and Develop	-	-	3,645	-	-	-	3,645
Dues and Subscriptions	-	-	117	-	-	-	117
Facilities Rental and Taxes	-	-	11,144	-	-	-	11,144
Facilities Maintenance	-	-	34,296	-	-	-	34,296
Agency Program Related S and S	-	-	5,753	-	-	-	5,753
Other Services and Supplies	-	-	2,703	-	-	-	2,703
Expendable Prop 250 - 5000	-	-	3,040	-	-	-	3,040

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	112	-	-	-	112
<b>Total Services &amp; Supplies</b>	-	-	<b>\$301,872</b>	-	-	-	<b>\$301,872</b>
<b>Special Payments</b>							
Spc Pmt to Agriculture, Dept of	-	-	9,829	-	-	-	9,829
<b>Total Special Payments</b>	-	-	<b>\$9,829</b>	-	-	-	<b>\$9,829</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	311,701	-	-	-	311,701
<b>Total Expenditures</b>	-	-	<b>\$311,701</b>	-	-	-	<b>\$311,701</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(311,701)	-	-	-	(311,701)
<b>Total Ending Balance</b>	-	-	<b>(\$311,701)</b>	-	-	-	<b>(\$311,701)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	1,471,010	-	-	-	1,471,010
<b>Total Services &amp; Supplies</b>	-	-	<b>\$1,471,010</b>	-	-	-	<b>\$1,471,010</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,471,010	-	-	-	1,471,010
<b>Total Expenditures</b>	-	-	<b>\$1,471,010</b>	-	-	-	<b>\$1,471,010</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,471,010)	-	-	-	(1,471,010)
<b>Total Ending Balance</b>	-	-	<b>(\$1,471,010)</b>	-	-	-	<b>(\$1,471,010)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Tsfr To Agriculture, Dept of	-	-	(292,593)	-	-	-	(292,593)
<b>Total Transfers Out</b>	-	-	(\$292,593)	-	-	-	(\$292,593)
<b>Special Payments</b>							
Spc Pmt to Agriculture, Dept of	-	-	(268,493)	-	-	-	(268,493)
<b>Total Special Payments</b>	-	-	(\$268,493)	-	-	-	(\$268,493)
<b>Total Expenditures</b>							
Total Expenditures	-	-	(268,493)	-	-	-	(268,493)
<b>Total Expenditures</b>	-	-	(\$268,493)	-	-	-	(\$268,493)
<b>Ending Balance</b>							
Ending Balance	-	-	(24,100)	-	-	-	(24,100)
<b>Total Ending Balance</b>	-	-	(\$24,100)	-	-	-	(\$24,100)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	(3,177,770)	-	-	-	(3,177,770)
<b>Total Revenues</b>	-	-	<b>(\$3,177,770)</b>	-	-	-	<b>(\$3,177,770)</b>
<b>Services &amp; Supplies</b>							
Data Processing	-	-	-	-	-	-	-
IT Professional Services	-	-	(425,884)	-	-	-	(425,884)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$425,884)</b>	-	-	-	<b>(\$425,884)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(425,884)	-	-	-	(425,884)
<b>Total Expenditures</b>	-	-	<b>(\$425,884)</b>	-	-	-	<b>(\$425,884)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,751,886)	-	-	-	(2,751,886)
<b>Total Ending Balance</b>	-	-	<b>(\$2,751,886)</b>	-	-	-	<b>(\$2,751,886)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(32,917)	-	-	-	(32,917)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(2,359)	-	-	-	(2,359)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$35,276)</b>	-	-	-	<b>(\$35,276)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(35,276)	-	-	-	(35,276)
<b>Total Expenditures</b>	-	-	<b>(\$35,276)</b>	-	-	-	<b>(\$35,276)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	35,276	-	-	-	35,276
<b>Total Ending Balance</b>	-	-	<b>\$35,276</b>	-	-	-	<b>\$35,276</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(26,763)	-	-	-	(26,763)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$26,763)</b>	-	-	-	<b>(\$26,763)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(26,763)	-	-	-	(26,763)
<b>Total Expenditures</b>	-	-	<b>(\$26,763)</b>	-	-	-	<b>(\$26,763)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	26,763	-	-	-	26,763
<b>Total Ending Balance</b>	-	-	<b>\$26,763</b>	-	-	-	<b>\$26,763</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	280,416	-	-	-	280,416
<b>Total Services &amp; Supplies</b>	-	-	<b>\$280,416</b>	-	-	-	<b>\$280,416</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	280,416	-	-	-	280,416
<b>Total Expenditures</b>	-	-	<b>\$280,416</b>	-	-	-	<b>\$280,416</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(280,416)	-	-	-	(280,416)
<b>Total Ending Balance</b>	-	-	<b>(\$280,416)</b>	-	-	-	<b>(\$280,416)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 209 - Regulatory Specialist Reclass

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	41,472	-	-	-	41,472
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	7,504	-	-	-	7,504
Social Security Taxes	-	-	3,172	-	-	-	3,172
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	1,440	-	-	-	1,440
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	53,588	-	-	-	53,588
<b>Total Expenditures</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(53,588)	-	-	-	(53,588)
<b>Total Ending Balance</b>	-	-	<b>(\$53,588)</b>	-	-	-	<b>(\$53,588)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 209 - Regulatory Specialist Reclass**

**Cross Reference Name: Recreational Marijuana Program**  
**Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 301 - Information Services Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 408 - Marijuana Program Enhancement**

**Cross Reference Name: Recreational Marijuana Program**  
**Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	1,031,520	-	-	-	1,031,520
Empl. Rel. Bd. Assessments	-	-	549	-	-	-	549
Public Employees' Retire Cont	-	-	186,604	-	-	-	186,604
Social Security Taxes	-	-	78,909	-	-	-	78,909
Worker's Comp. Assess. (WCD)	-	-	522	-	-	-	522
Mass Transit Tax	-	-	6,187	-	-	-	6,187
Flexible Benefits	-	-	316,656	-	-	-	316,656
<b>Total Personal Services</b>	-	-	<b>\$1,620,947</b>	-	-	-	<b>\$1,620,947</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	24,000	-	-	-	24,000
Employee Training	-	-	50,696	-	-	-	50,696
Office Expenses	-	-	5,000	-	-	-	5,000
Telecommunications	-	-	52,480	-	-	-	52,480
Data Processing	-	-	9,500	-	-	-	9,500
Publicity and Publications	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	156,312	-	-	-	156,312
Agency Program Related S and S	-	-	21,504	-	-	-	21,504
Other Services and Supplies	-	-	5,000	-	-	-	5,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 408 - Marijuana Program Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	20,403	-	-	-	20,403
<b>Total Services &amp; Supplies</b>	-	-	<b>\$344,895</b>	-	-	-	<b>\$344,895</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	69,255	-	-	-	69,255
Automotive and Aircraft	-	-	226,664	-	-	-	226,664
<b>Total Capital Outlay</b>	-	-	<b>\$295,919</b>	-	-	-	<b>\$295,919</b>
<b>Special Payments</b>							
Dist to Cities	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,261,761	-	-	-	2,261,761
<b>Total Expenditures</b>	-	-	<b>\$2,261,761</b>	-	-	-	<b>\$2,261,761</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,261,761)	-	-	-	(2,261,761)
<b>Total Ending Balance</b>	-	-	<b>(\$2,261,761)</b>	-	-	-	<b>(\$2,261,761)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 408 - Marijuana Program Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Positions</b>							
Total Positions							9
<b>Total Positions</b>	-	-	-	-	-	-	<b>9</b>
<b>Total FTE</b>							
Total FTE							9.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>9.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	5,204,951	-	-	-	5,204,951
<b>Total Services &amp; Supplies</b>	-	-	<b>\$5,204,951</b>	-	-	-	<b>\$5,204,951</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	5,204,951	-	-	-	5,204,951
<b>Total Expenditures</b>	-	-	<b>\$5,204,951</b>	-	-	-	<b>\$5,204,951</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(5,204,951)	-	-	-	(5,204,951)
<b>Total Ending Balance</b>	-	-	<b>(\$5,204,951)</b>	-	-	-	<b>(\$5,204,951)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	3,566,143	-	-	-	3,566,143
<b>Total Revenues</b>	-	-	<b>\$3,566,143</b>	-	-	-	<b>\$3,566,143</b>
<b>Services &amp; Supplies</b>							
Professional Services	-	-	8,479,481	-	-	-	8,479,481
<b>Total Services &amp; Supplies</b>	-	-	<b>\$8,479,481</b>	-	-	-	<b>\$8,479,481</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	8,479,481	-	-	-	8,479,481
<b>Total Expenditures</b>	-	-	<b>\$8,479,481</b>	-	-	-	<b>\$8,479,481</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(4,913,338)	-	-	-	(4,913,338)
<b>Total Ending Balance</b>	-	-	<b>(\$4,913,338)</b>	-	-	-	<b>(\$4,913,338)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 112 - Move Agency Bank Card Costs

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	7,350,000	-	-	-	7,350,000
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$7,350,000</b>	-	-	-	<b>\$7,350,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	7,350,000	-	-	-	7,350,000
<b>Total Expenditures</b>	-	-	<b>\$7,350,000</b>	-	-	-	<b>\$7,350,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Ending Balance</b>	-	-	<b>(\$7,350,000)</b>	-	-	-	<b>(\$7,350,000)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 113 - Increase Licensee Comp Rates

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 114 - Separate Distillery Agent Compensation

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	112,102	-	-	-	112,102
Mass Transit Tax	-	-	9,508	-	-	-	9,508
Vacancy Savings	-	-	(30,179)	-	-	-	(30,179)
<b>Total Personal Services</b>	-	-	<b>\$91,431</b>	-	-	-	<b>\$91,431</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	91,431	-	-	-	91,431
<b>Total Expenditures</b>	-	-	<b>\$91,431</b>	-	-	-	<b>\$91,431</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(91,431)	-	-	-	(91,431)
<b>Total Ending Balance</b>	-	-	<b>(\$91,431)</b>	-	-	-	<b>(\$91,431)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
Tsfr From Revenue, Dept of	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(6,000)	-	-	-	(6,000)
Employee Training	-	-	(144,690)	-	-	-	(144,690)
Office Expenses	-	-	(170,706)	-	-	-	(170,706)
Telecommunications	-	-	(12,930)	-	-	-	(12,930)
IT Professional Services	-	-	(400,000)	-	-	-	(400,000)
Employee Recruitment and Develop	-	-	(3,200)	-	-	-	(3,200)
Agency Program Related S and S	-	-	(99,572)	-	-	-	(99,572)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$837,098)</b>	-	-	-	<b>(\$837,098)</b>
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	(413,000)	-	-	-	(413,000)
<b>Total Capital Outlay</b>	-	-	<b>(\$413,000)</b>	-	-	-	<b>(\$413,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,250,098)	-	-	-	(1,250,098)
<b>Total Expenditures</b>	-	-	<b>(\$1,250,098)</b>	-	-	-	<b>(\$1,250,098)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	1,250,098	-	-	-	1,250,098
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>\$1,250,098</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,250,098</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,773	-	-	-	1,773
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	874	-	-	-	874
Telecommunications	-	-	494	-	-	-	494
State Gov. Service Charges	-	-	58,404	-	-	-	58,404
Data Processing	-	-	43,375	-	-	-	43,375
Professional Services	-	-	574	-	-	-	574
Employee Recruitment and Develop	-	-	53	-	-	-	53
Facilities Rental and Taxes	-	-	5,625	-	-	-	5,625
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	1,077	-	-	-	1,077
<b>Total Services &amp; Supplies</b>	<b>-</b>	<b>-</b>	<b>\$112,249</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$112,249</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	112,249	-	-	-	112,249
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>\$112,249</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$112,249</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(112,249)	-	-	-	(112,249)
<b>Total Ending Balance</b>	-	-	<b>(\$112,249)</b>	-	-	-	<b>(\$112,249)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 032 - Above Standard Inflation

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Data Processing	-	-	1,115,520	-	-	-	1,115,520
<b>Total Services &amp; Supplies</b>	-	-	<b>\$1,115,520</b>	-	-	-	<b>\$1,115,520</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,115,520	-	-	-	1,115,520
<b>Total Expenditures</b>	-	-	<b>\$1,115,520</b>	-	-	-	<b>\$1,115,520</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,115,520)	-	-	-	(1,115,520)
<b>Total Ending Balance</b>	-	-	<b>(\$1,115,520)</b>	-	-	-	<b>(\$1,115,520)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	(888,082)	-	-	-	(888,082)
Transfer In - Intrafund	-	-	(125,836)	-	-	-	(125,836)
<b>Total Revenues</b>	-	-	<b>(\$1,013,918)</b>	-	-	-	<b>(\$1,013,918)</b>
<b>Services &amp; Supplies</b>							
Data Processing	-	-	(1,344,000)	-	-	-	(1,344,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$1,344,000)</b>	-	-	-	<b>(\$1,344,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,344,000)	-	-	-	(1,344,000)
<b>Total Expenditures</b>	-	-	<b>(\$1,344,000)</b>	-	-	-	<b>(\$1,344,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	330,082	-	-	-	330,082
<b>Total Ending Balance</b>	-	-	<b>\$330,082</b>	-	-	-	<b>\$330,082</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(12,835)	-	-	-	(12,835)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(917)	-	-	-	(917)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$13,752)</b>	-	-	-	<b>(\$13,752)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(13,752)	-	-	-	(13,752)
<b>Total Expenditures</b>	-	-	<b>(\$13,752)</b>	-	-	-	<b>(\$13,752)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	13,752	-	-	-	13,752
<b>Total Ending Balance</b>	-	-	<b>\$13,752</b>	-	-	-	<b>\$13,752</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	195,072	-	-	-	195,072
<b>Total Services &amp; Supplies</b>	-	-	<b>\$195,072</b>	-	-	-	<b>\$195,072</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	195,072	-	-	-	195,072
<b>Total Expenditures</b>	-	-	<b>\$195,072</b>	-	-	-	<b>\$195,072</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(195,072)	-	-	-	(195,072)
<b>Total Ending Balance</b>	-	-	<b>(\$195,072)</b>	-	-	-	<b>(\$195,072)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 304 - Distilled Spirits Shipping Capacity & Svcs

Cross Reference Name: Capital Improvements  
 Cross Reference Number: 84500-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Building Structures	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Agency-Wide Consolidation  
Cross Reference Number: 84500-990-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Liquor Sales	-	-	41,423,286	-	-	-	41,423,286
<b>Total Revenues</b>	-	-	<b>\$41,423,286</b>	-	-	-	<b>\$41,423,286</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	(3,566,143)	-	-	-	(3,566,143)
Transfer to Other	-	-	(7,571,429)	-	-	-	(7,571,429)
Transfer to General Fund	-	-	(21,200,000)	-	-	-	(21,200,000)
Transfer to Counties	-	-	(3,785,714)	-	-	-	(3,785,714)
Tsfr To Administrative Svcs	-	-	(5,300,000)	-	-	-	(5,300,000)
<b>Total Transfers Out</b>	-	-	<b>(\$41,423,286)</b>	-	-	-	<b>(\$41,423,286)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Oregon Liquor Control Comm  
2019-21 Biennium**

**Agency Number: 84500**

**Cross Reference Number: 84500-000-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Privilege Taxes	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
Business Lic and Fees	27,202,830	30,690,000	30,690,000	51,288,255	55,856,806	-
Charges for Services	-	6,000	6,000	6,000	6,000	-
Fines and Forfeitures	-	1,292,000	1,292,000	831,786	831,786	-
Sales Income	907,718	36,226,000	36,226,000	784,000	784,000	-
Liquor Sales	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
Liquor Cost of Goods Sold	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
Cost of Goods Sold	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
Other Revenues	39	25,000	25,000	7,000,025,000	-	-
Transfer In - Intrafund	174,379,200	187,985,734	190,023,506	231,382,529	213,813,437	-
Transfer In - Indirect Cost	-	3,926,427	3,926,427	6,472,203	6,472,202	-
Tsfr From Revenue, Dept of	5,492,950	9,300,000	10,800,000	7,000,000	7,000,000	-
Transfer Out - Intrafund	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
Transfer Out - Indirect Cost	-	(3,926,427)	(3,926,427)	(6,472,203)	(6,472,202)	-
Transfer to Other	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
Transfer to General Fund	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
Transfer to Cities	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
Transfer to Counties	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
Tsfr To Administrative Svcs	(57,887,974)	(73,111,058)	(73,155,233)	(69,520,080)	(81,542,727)	-
Tsfr To Oregon Health Authority	(22,219,688)	(18,697,500)	(18,748,622)	(20,253,141)	(19,826,324)	-
Tsfr To Agriculture, Dept of	(212,641)	-	-	(292,593)	(292,593)	-
<b>Total Other Funds</b>	<b>\$186,085,454</b>	<b>\$224,438,588</b>	<b>\$225,843,291</b>	<b>\$7,192,583,162</b>	<b>\$255,291,923</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-001-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	28,292,146	25,681,292	26,028,759	29,226,560	23,293,627	-
<b>Total Other Funds</b>	<b>\$28,292,146</b>	<b>\$25,681,292</b>	<b>\$26,028,759</b>	<b>\$29,226,560</b>	<b>\$23,293,627</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-002-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	-	-	-	9,250,403	9,172,403	-
Other Revenues	39	-	-	-	-	-
Transfer In - Intrafund	19,069,655	21,507,858	22,138,265	26,667,517	25,590,281	-
Transfer In - Indirect Cost	-	1,052,531	1,052,531	1,683,716	1,683,716	-
<b>Total Other Funds</b>	<b>\$19,069,694</b>	<b>\$22,560,389</b>	<b>\$23,190,796</b>	<b>\$37,601,636</b>	<b>\$36,446,400</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-003-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	16,475,153	16,641,226	17,701,124	26,018,307	19,739,739	-
Transfer In - Indirect Cost	-	2,873,896	2,873,896	4,788,487	4,788,486	-
<b>Total Other Funds</b>	<b>\$16,475,153</b>	<b>\$19,515,122</b>	<b>\$20,575,020</b>	<b>\$30,806,794</b>	<b>\$24,528,225</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500  
Cross Reference Number: 84500-004-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	7,925,905	19,300,000	19,300,000	28,637,770	25,000,000	-
Tsfr From Revenue, Dept of	5,492,950	-	-	-	-	-
Transfer Out - Indirect Cost	-	(3,926,427)	(3,926,427)	(4,671,785)	(4,671,784)	-
Tsfr To Administrative Svcs	-	-	(44,175)	-	-	-
Tsfr To Oregon Health Authority	-	-	(51,122)	(169,324)	(169,324)	-
Tsfr To Agriculture, Dept of	(212,641)	-	-	(292,593)	(292,593)	-
<b>Total Other Funds</b>	<b>\$13,206,214</b>	<b>\$15,373,573</b>	<b>\$15,278,276</b>	<b>\$23,504,068</b>	<b>\$19,866,299</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-005-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	105,588,568	123,927,415	123,927,415	142,882,366	144,961,847	-
<b>Total Other Funds</b>	<b>\$105,588,568</b>	<b>\$123,927,415</b>	<b>\$123,927,415</b>	<b>\$142,882,366</b>	<b>\$144,961,847</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500  
Cross Reference Number: 84500-006-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	-	-	-	1,656,082	768,000	-
Transfer In - Intrafund	-	-	-	125,836	-	-
Tsfr From Revenue, Dept of	-	9,300,000	9,300,000	7,000,000	7,000,000	-
Transfer Out - Indirect Cost	-	-	-	(1,800,418)	(1,800,418)	-
<b>Total Other Funds</b>	-	<b>\$9,300,000</b>	<b>\$9,300,000</b>	<b>\$6,981,500</b>	<b>\$5,967,582</b>	-



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-088-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	4,953,678	227,943	227,943	6,461,943	227,943	-
<b>Total Other Funds</b>	<b>\$4,953,678</b>	<b>\$227,943</b>	<b>\$227,943</b>	<b>\$6,461,943</b>	<b>\$227,943</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Oregon Liquor Control Comm  
2019-21 Biennium**

**Agency Number: 84500**

**Cross Reference Number: 84500-990-00-00-00000**

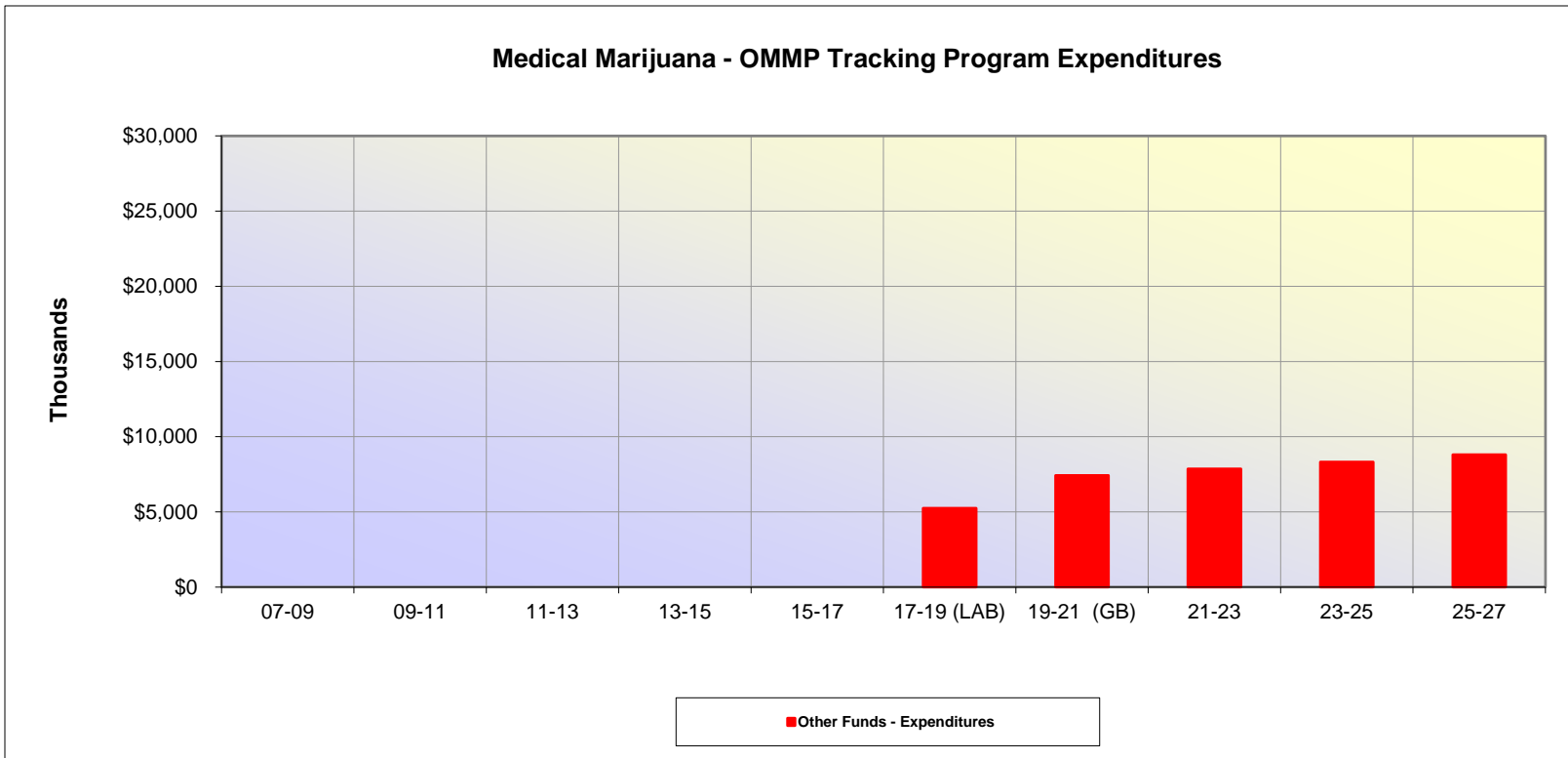
<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Privilege Taxes	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
Business Lic and Fees	19,276,925	11,390,000	11,390,000	11,744,000	20,916,403	-
Charges for Services	-	6,000	6,000	6,000	6,000	-
Fines and Forfeitures	-	1,292,000	1,292,000	831,786	831,786	-
Sales Income	907,718	36,226,000	36,226,000	784,000	784,000	-
Liquor Sales	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
Liquor Cost of Goods Sold	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
Cost of Goods Sold	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
Other Revenues	-	25,000	25,000	7,000,025,000	-	-
Tsfr From Revenue, Dept of	-	-	1,500,000	-	-	-
Transfer Out - Intrafund	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
Transfer to Other	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
Transfer to General Fund	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
Transfer to Cities	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
Transfer to Counties	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
Tsfr To Administrative Svcs	(57,887,974)	(73,111,058)	(73,111,058)	(69,520,080)	(81,542,727)	-
Tsfr To Oregon Health Authority	(22,219,688)	(18,697,500)	(18,697,500)	(20,083,817)	(19,657,000)	-
<b>Total Other Funds</b>	<b>(\$1,499,999)</b>	<b>\$7,852,854</b>	<b>\$7,315,082</b>	<b>\$6,915,118,295</b>	<b>-</b>	<b>-</b>

# BUDGET NARRATIVE

## OLCC - MEDICAL MARIJUANA OMMP TRACKING PROGRAM - 006 2019-21 BUDGET

### PROGRAM UNIT EXECUTIVE SUMMARY

- A. **PRIMARY OUTCOME AREA**                      Economy and Jobs
- B. **PROGRAM CONTACT**                         Will Higlin, Deputy Director, 503-872-5224
- C. **FUNDS BUDGET AND PERFORMANCE**



# BUDGET NARRATIVE

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## D. PROGRAM OVERVIEW

OLCC's Medical Marijuana Tracking Program results from the passage of SB 1057 (2017) which requires the propagation, production, process, transfer of marijuana and marijuana derived products by OHA medical marijuana grow sites, OHA medical marijuana processing sites and OHA medical marijuana dispensaries to be tracked by OLCC's Cannabis Tracking System (CTS) starting July 1, 2018. OLCC was given the responsibility to administer the tracking and to perform inspections to assure that OMMP marijuana is properly accounted for. The system will track production, sharing with medical cardholders, and the annual sale of up to \$20 pounds of marijuana to OLCC licensees. Violations of daily tracking requirements are reported to OHA for enforcement. This program is a vital part of the state of Oregon's policy to account for all marijuana produced through a state OLCC license or grown by OHA medical marijuana registrants or grow site administrators. Only operations of more than 12 plants are required to participate in daily tracking of marijuana.

Grower, processor, and dispensary registrants in the medical marijuana program had to declare their intent by December 1, 2017, to either continue their registration with OMMP or to apply with OLCC. As of the December 1, 2017 deadline, OHA reported a total of approximately 2,100 medical growers, dispensaries and/or processors in which their current operation would require them to register with OLCC's CTS. Almost 400 OHA growers, processors and dispensaries indicated their plan to apply for an OLCC recreational license. As of July 15 approximately 729 grow site administrators have initiated their registration in the Cannabis Tracking System and approximately 500 have indicated they are no longer growing or have changed their operations such that they will not be required to report to OLCC. The remaining registrants who have yet to set up the proper accounts as required are receiving follow-up from OHA communicating the intended penalties should they fail to meet the necessary deadlines.

The OMMP Tracking Program is funded through a quarterly distribution of marijuana tax funds administered by the Department of Revenue and fees. In addition, OHA collects the cost of tracking from OMMP growers, processors and dispensaries and remits those funds to OLCC who manages the Cannabis Tracking System vendor. OLCC requires additional limitation in order to expend those funds and pay the vendor.

In the 2017 legislative session, seven positions were funded to create this program, including policy and procedure development, oversight of required Cannabis Tracking System changes to accommodate this new group of users, and constituent outreach. The agency was instructed to return to e-Board or the legislative session in 2018 and request staffing for enforcement. The 2018 legislative session approved 16 medical marijuana regulatory specialists to focus on OMMP tracking and inspections. Regulatory specialists are assigned to field offices throughout the state which has led to a need for larger spaces in some field offices.

# BUDGET NARRATIVE

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## 2017-19 Program Focus

- Hiring and onboarding staff
- Contributing to the OLCC Marijuana Policy Team
- Securing equipment and office space
- DPSST training
- Coordination with OMMP
- Implementing OMMP tracking
- Coordination with OLCC licensing and regulatory staff
- Revising Cannabis Tracking System Software
- Public and registrant outreach and policy and administrative rule adoption
- Registrant inspections

## 2019-21 Program Focus

- Continued hiring and onboarding of staff
- DPSST training
- Refinement of policies and procedures
- Continued public and registrant education and outreach
- CTS analysis, refinement and improvement
- Registrant inspections

## 2017 Legislation

- Senate Bill 1057 (2017) requires marijuana produced and transferred within the OMMP system to be tracked by the OLCC tracking system starting July 1, 2018; OLCC will administer tracking and inspections and share information with OHA for appropriate follow-up and potential enforcement; sets plant limits and immature plant limits for cardholders; and directs OHA to share OMMP registrant information with OLCC and the Department of Revenue.

# BUDGET NARRATIVE

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## E. PROGRAM FUNDING REQUEST

The Agency Request Budget is \$5,623,748 Other Funds limitation for the 2019-21 biennium for this program, with 23 positions and 23.00 FTEs.

## F. PROGRAM DESCRIPTION

The passage of SB 1057 modified the recreational and medical marijuana programs administered by the Oregon Liquor Control Commission and the Oregon Health Authority, including requiring the OLCC to track OMMP medical marijuana growers, processors, wholesalers and retailers.

In 2019-21 the program's focus is similar to the agency's work in its recreational marijuana program. The program will continue to work on agency integration, interagency integration, rulemaking, OMMP registrant education, inspection activities and analysis of data from the Cannabis Tracking System to aid OMMP in their enforcement activities.

The OMMP Tracking Program is funded solely from marijuana tax dollars and fees, paying for OMMP tracking program expenses and personnel including its proportional share of agency-wide shared management, support staff, and expenses.

The OLCC works closely with its partner agencies to administer this program:

- Oregon Health Authority (testing standards, ORELAP certification, label requirements, dosage levels)
- Oregon Department of Revenue (taxation, audit)
- Oregon Department of Agriculture (certification of kitchen and weight scales, pesticide use)

## G. PROGRAM JUSTIFICATION AND LINK TO LONG TERM OUTCOMES

The budget environment related to the regulation of OMMP registrants is best described as “uncertain”. Resources budgeted are predicated on an estimated number of registrants, the *actual* number of which may vary widely from estimates. Better certainty of the resources needed to track and inspect OMMP registrants will be found at the end of the 2017-19 biennium, when the agency has actual experience of the requirements for inspections, coordination with OMMP, and a better indication of how many registrants will be tracked. Compliance is likely to be a continuing issue for both agencies as the body of registrants required to be tracked fluctuates. Many registrants are located in remote places or homes which makes inspections particularly difficult. In addition, ongoing outreach and education is likely to be required as registrants become aware of the tracking requirements. Many questions

# BUDGET NARRATIVE

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are expected as registrants are typically unfamiliar with utilizing a robust tracking system. The agency will make every effort to make the transition as easy as possible; however, as with any new program modifications in process, procedures and policies will need to be made as the agency and registrants gain more experience.

## H. PROGRAM PERFORMANCE

The Legislative Fiscal Office will work with the OLCC to determine whether a new key performance measures might be merited for work related to medical marijuana tracking.

A separate budgeting structure has been set up to track revenues and expenses related to monitoring OMMP medical marijuana producers, processors and retailers.

## I. ENABLING LEGISLATION/PROGRAM AUTHORIZATION

The OLCC's authority to regulate medical marijuana is derived from SB 1057.

## J. FUNDING STREAMS

Start-up costs for hiring staff and for adding additional fields to the existing OLCC cannabis tracking system to accommodate medical marijuana growers was funded by a transfer of \$1.8 million in marijuana tax revenue from the Department of Revenue to the OLCC in 2017. Ongoing operating costs related to marijuana tracking and inspections will be funded by a marijuana tax transfer of up to \$875,000 million per quarter or \$7 million per biennium, pursuant to SB 1544 passed in 2018. The precise amount will be determined in consultation with LFO based on agency need as dictated by the number of medical growers, processors and dispensaries that enroll in the cannabis tracking system. The agency has set up a separate budgeting structure to track revenues and expenses related to costs associated with monitoring medical marijuana producers, processors and retailers.

OHA will collect cannabis tracking fees from OMMP registrants and remit those funds to OLCC who administers the contract for the Cannabis Tracking System. OLCC will need spending limitation in order to pay the vendor. These are estimated at \$2.3 million for the 2019-21 biennium.

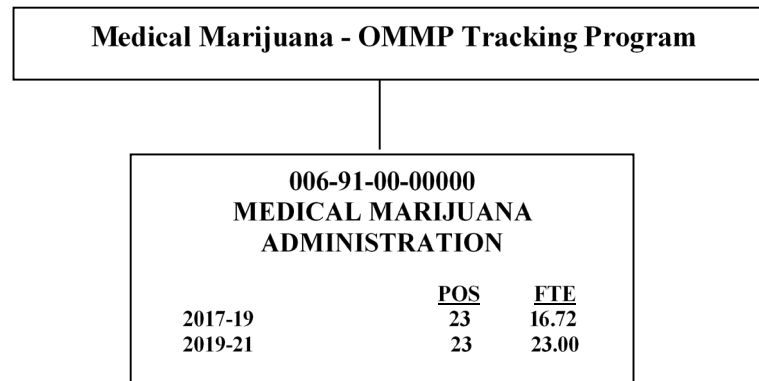
# BUDGET NARRATIVE

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**K. SIGNIFICANT PROPOSED PROGRAM CHANGES FROM 2017-19**

There are no significant proposed program changes for this Program in the 2019-21 biennium.

**L. ORGANIZATION CHART**





# BUDGET NARRATIVE

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## Public Safety Statewide Dispatch Services

OLCC 2019-21 Budget Policy Option Package No. 205, Agency Priority No 5, As Modified

### **A. PACKAGE PURPOSE**

During the current biennium OLCC entered into an intergovernmental agreement with the Oregon State Police to provide dispatch services and the Oregon Department of Transportation to provide radio maintenance services. In contracting with OSP, OLCC was able to establish a statewide radio and communication plan that allowed our inspectors in the field to communicate in times of need and increased the safety of field inspectors of bars, restaurants and marijuana growers and retailers. OLCC inspectors have limited law enforcement authority and it is an industry standard to have constant communication capabilities. By using OSP dispatch the OLCC knows the exact locations of inspectors and can communicate in times of need with not only OSP, but other local law enforcement partners on a statewide basis.

Historically OLCC had a rudimentary internal dispatch process for the Portland area out of the Portland Regional Office. The dispatch center was not staffed all the time and often inspectors were in the field with no ability to call for radio help. The system was not robust and often inspectors were texting dispatch to be able to notify them of their updated locations. In the other Regional Offices OLCC relied on other law enforcement agencies to agree to let OLCC use their local system in cases of emergency. It was not a standardized, systematic approach to communication across the state and coverage was spotty at best. In some locations there was no communication systems available.

### **B. HOW ACHIEVED**

This request is funding the continued cost of maintaining the Oregon State Police Dispatch Services for OLCC's inspectors in the field. The cost of each inspector using the State Police Dispatch Services per month is \$508 per month per the current agreement.

# BUDGET NARRATIVE

## Public Safety Statewide Dispatch Services OLCC 2019-21 Agency Request Budget Policy Option Package No 205, As Modified

Division	Package Description	FTE	One-time	Ongoing	Total
<b>Public Safety Statewide Dispatch Services</b>					
Public Safety	Oregon State Police Dispatch Services for Distilled Spirits OSP dispatch services for 46 liquor regulatory specialists, managers, and compliance specialists.			\$560,832	\$560,832
		0.00	\$0	\$560,832	\$560,832
Recreational Marijuana	Oregon State Police Dispatch Services for Recreational Marijuana OSP dispatch services for 23 marijuana inspectors and 1 compliance specialist.			\$280,416	\$280,416
		0.00	\$0	\$280,416	\$280,416
Medical Marijuana	Oregon State Police Dispatch Services for Recreational Marijuana OSP dispatch services for 16 liquor regulatory specialists, managers, and compliance specialists.			\$195,072	\$195,072
		0.00	\$0	\$195,072	\$195,072
<b>Subtotal - Statewide Dispatch Services - Package 205</b>		<b>0.00</b>	<b>\$0</b>	<b>\$1,036,320</b>	<b>\$1,036,320</b>

# BUDGET NARRATIVE

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## a. Benefits to stakeholders

OLCC inspectors for alcohol, recreational marijuana and medical marijuana will have constant communication to a statewide system that ensures employee safety in all areas of the state including licensed premises in large metropolitan regions and remote marijuana production operations in rural areas. Oregon State Police will receive funding assistance to provide dispatch services for law enforcement throughout the state. Local law enforcement can coordinate with OLCC inspectors.

## b. Benefits to OLCC

OLCC inspectors are better protected and will have better coordination with other state law enforcement agencies.

## C. STAFFING IMPACT

The package adds no new staff to OLCC.

## D. QUANTIFYING RESULTS

OLCC expects to have 77 inspectors covering over 17,000 licensed alcohol, recreational marijuana and medical marijuana locations in the state.

## E. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. Funding for Recreational Marijuana comes exclusively from marijuana related license fees collected under OAR 845-625-1060 as authorized under ORS 475B. Funding for OMMP Medical Marijuana Tracking comes from marijuana tax money as distributed to OLCC under ORS 475B.895 (7).

# BUDGET NARRATIVE

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**THIS VERSION OF THE PACKAGE WAS NOT APPROVED IN THE GOVERNOR'S BUDGET**

## Public Safety Statewide Dispatch Services OLCC 2019-21 Budget Policy Option Package No. 205, Agency Priority No 5

### A. PACKAGE PURPOSE

During the current biennium OLCC entered into an intergovernmental agreement with the Oregon State Police to provide dispatch services and the Oregon Department of Transportation to provide radio maintenance services. In contracting with OSP, OLCC was able to establish a statewide radio and communication plan that allowed our inspectors in the field to communicate in times of need and increased the safety of field inspectors of bars, restaurants and marijuana growers and retailers. OLCC inspectors have limited law enforcement authority and it is an industry standard to have constant communication capabilities. By using OSP dispatch the OLCC knows the exact locations of inspectors and can communicate in times of need with not only OSP, but other local law enforcement partners on a statewide basis.

Historically OLCC had a rudimentary internal dispatch process for the Portland area out of the Portland Regional Office. The dispatch center was not staffed all the time and often inspectors were in the field with no ability to call for radio help. The system was not robust and often inspectors were texting dispatch to be able to notify them of their updated locations. In the other Regional Offices OLCC relied on other law enforcement agencies to agree to let OLCC use their local system in cases of emergency. It was not a standardized, systematic approach to communication across the state and coverage was spotty at best. In some locations there was no communication systems available.

### B. HOW ACHIEVED

This request is funding the continued cost of maintaining the Oregon State Police Dispatch Services for OLCC's inspectors in the field. The cost of each inspector using the State Police Dispatch Services per month is \$508 per month per the current agreement.

# BUDGET NARRATIVE

## Public Safety Statewide Dispatch Services OLCC 2019-21 Agency Request Budget Policy Option Package No 205

Division	Package Description	FTE	One-time	Ongoing	Total
<b>Public Safety Statewide Dispatch Services</b>					
Public Safety	Oregon State Police Dispatch Services for Distilled Spirits OSP dispatch services for 46 liquor regulatory specialists, managers, and compliance specialists.			\$584,916	\$584,916
		0.00	\$0	\$584,916	\$584,916
Recreational Marijuana	Oregon State Police Dispatch Services for Recreational Marijuana OSP dispatch services for 23 marijuana inspectors and 1 compliance specialist.			\$292,608	\$292,608
		0.00	\$0	\$292,608	\$292,608
Medical Marijuana	Oregon State Police Dispatch Services for Recreational Marijuana OSP dispatch services for 16 liquor regulatory specialists, managers, and compliance specialists.			\$195,072	\$195,072
		0.00	\$0	\$195,072	\$195,072
<b>Subtotal - Statewide Dispatch Services - Package 205</b>		<b>0.00</b>	<b>\$0</b>	<b>\$1,072,596</b>	<b>\$1,072,596</b>

# BUDGET NARRATIVE

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## a. Benefits to stakeholders

OLCC inspectors for alcohol, recreational marijuana and medical marijuana will have constant communication to a statewide system that ensures employee safety in all areas of the state including licensed premises in large metropolitan regions and remote marijuana production operations in rural areas. Oregon State Police will receive funding assistance to provide dispatch services for law enforcement throughout the state. Local law enforcement can coordinate with OLCC inspectors.

## b. Benefits to OLCC

OLCC inspectors are better protected and will have better coordination with other state law enforcement agencies.

## C. STAFFING IMPACT

The package adds no new staff to OLCC.

## D. QUANTIFYING RESULTS

OLCC expects to have 77 inspectors covering over 17,000 licensed alcohol, recreational marijuana and medical marijuana locations in the state.

## E. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B. Funding for Recreational Marijuana comes exclusively from marijuana related license fees collected under OAR 845-625-1060 as authorized under ORS 475B. Funding for OMMP Medical Marijuana Tracking comes from marijuana tax money as distributed to OLCC under ORS 475B.895 (7).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	42,874	-	-	-	42,874
Mass Transit Tax	-	-	6,959	-	-	-	6,959
Vacancy Savings	-	-	210,129	-	-	-	210,129
<b>Total Personal Services</b>	-	-	<b>\$259,962</b>	-	-	-	<b>\$259,962</b>
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	259,962	-	-	-	259,962
<b>Total Expenditures</b>	-	-	<b>\$259,962</b>	-	-	-	<b>\$259,962</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(259,962)	-	-	-	(259,962)
<b>Total Ending Balance</b>	-	-	<b>(\$259,962)</b>	-	-	-	<b>(\$259,962)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(6,000)	-	-	-	(6,000)
Agency Program Related S and S	-	-	(6,000)	-	-	-	(6,000)
<b>Total Services &amp; Supplies</b>	-	-	(\$12,000)	-	-	-	(\$12,000)
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	(25,000)	-	-	-	(25,000)
<b>Total Capital Outlay</b>	-	-	(\$25,000)	-	-	-	(\$25,000)
<b>Total Expenditures</b>							
Total Expenditures	-	-	(37,000)	-	-	-	(37,000)
<b>Total Expenditures</b>	-	-	(\$37,000)	-	-	-	(\$37,000)
<b>Ending Balance</b>							
Ending Balance	-	-	37,000	-	-	-	37,000
<b>Total Ending Balance</b>	-	-	\$37,000	-	-	-	\$37,000



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Services & Supplies**

Instate Travel	-	-	2,149	-	-	-	2,149
Out of State Travel	-	-	198	-	-	-	198
Employee Training	-	-	152	-	-	-	152
Office Expenses	-	-	531,834	-	-	-	531,834
Telecommunications	-	-	2,316	-	-	-	2,316
State Gov. Service Charges	-	-	46,246	-	-	-	46,246
Data Processing	-	-	6,699	-	-	-	6,699
Publicity and Publications	-	-	666	-	-	-	666
Professional Services	-	-	636	-	-	-	636
IT Professional Services	-	-	607	-	-	-	607
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	348	-	-	-	348
Dues and Subscriptions	-	-	87	-	-	-	87
Facilities Rental and Taxes	-	-	2,409	-	-	-	2,409
Fuels and Utilities	-	-	8,608	-	-	-	8,608
Facilities Maintenance	-	-	1,125	-	-	-	1,125
Agency Program Related S and S	-	-	4,958	-	-	-	4,958
Other Services and Supplies	-	-	345	-	-	-	345

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	475	-	-	-	475
<b>Total Services &amp; Supplies</b>	-	-	<b>\$609,858</b>	-	-	-	<b>\$609,858</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	609,858	-	-	-	609,858
<b>Total Expenditures</b>	-	-	<b>\$609,858</b>	-	-	-	<b>\$609,858</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(609,858)	-	-	-	(609,858)
<b>Total Ending Balance</b>	-	-	<b>(\$609,858)</b>	-	-	-	<b>(\$609,858)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	932,406	-	-	-	932,406
<b>Total Services &amp; Supplies</b>	-	-	<b>\$932,406</b>	-	-	-	<b>\$932,406</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	932,406	-	-	-	932,406
<b>Total Expenditures</b>	-	-	<b>\$932,406</b>	-	-	-	<b>\$932,406</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(932,406)	-	-	-	(932,406)
<b>Total Ending Balance</b>	-	-	<b>(\$932,406)</b>	-	-	-	<b>(\$932,406)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(37,938)	-	-	-	(37,938)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(2,718)	-	-	-	(2,718)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$40,656)</b>	-	-	-	<b>(\$40,656)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(40,656)	-	-	-	(40,656)
<b>Total Expenditures</b>	-	-	<b>(\$40,656)</b>	-	-	-	<b>(\$40,656)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	40,656	-	-	-	40,656
<b>Total Ending Balance</b>	-	-	<b>\$40,656</b>	-	-	-	<b>\$40,656</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 102 - Distilled Spirits Shipping Capacity & Svcs**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	850,752	-	-	-	850,752
Temporary Appointments	-	-	300,000	-	-	-	300,000
Empl. Rel. Bd. Assessments	-	-	671	-	-	-	671
Public Employees' Retire Cont	-	-	153,902	-	-	-	153,902
Social Security Taxes	-	-	88,034	-	-	-	88,034
Worker's Comp. Assess. (WCD)	-	-	638	-	-	-	638
Mass Transit Tax	-	-	5,104	-	-	-	5,104
Flexible Benefits	-	-	387,024	-	-	-	387,024
<b>Total Personal Services</b>	-	-	<b>\$1,786,125</b>	-	-	-	<b>\$1,786,125</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	1,000	-	-	-	1,000
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	2,000	-	-	-	2,000
Data Processing	-	-	1,500	-	-	-	1,500
IT Professional Services	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	17,368	-	-	-	17,368
Other Services and Supplies	-	-	49,000	-	-	-	49,000
IT Expendable Property	-	-	2,267	-	-	-	2,267
<b>Total Services &amp; Supplies</b>	-	-	<b>\$74,135</b>	-	-	-	<b>\$74,135</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	7,695	-	-	-	7,695
Technical Equipment	-	-	90,000	-	-	-	90,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 102 - Distilled Spirits Shipping Capacity & Svcs**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Industrial and Heavy Equipment	-	-	120,000	-	-	-	120,000
Automotive and Aircraft	-	-	35,000	-	-	-	35,000
Building Structures	-	-	131,000	-	-	-	131,000
<b>Total Capital Outlay</b>	-	-	<b>\$383,695</b>	-	-	-	<b>\$383,695</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,243,955	-	-	-	2,243,955
<b>Total Expenditures</b>	-	-	<b>\$2,243,955</b>	-	-	-	<b>\$2,243,955</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,243,955)	-	-	-	(2,243,955)
<b>Total Ending Balance</b>	-	-	<b>(\$2,243,955)</b>	-	-	-	<b>(\$2,243,955)</b>
<b>Total Positions</b>							
Total Positions							11
<b>Total Positions</b>	-	-	-	-	-	-	<b>11</b>
<b>Total FTE</b>							
Total FTE							11.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>11.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 112 - Move Agency Bank Card Costs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Services &amp; Supplies</b>	-	-	(\$7,350,000)	-	-	-	(\$7,350,000)
<b>Total Expenditures</b>							
Total Expenditures	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Expenditures</b>	-	-	(\$7,350,000)	-	-	-	(\$7,350,000)
<b>Ending Balance</b>							
Ending Balance	-	-	7,350,000	-	-	-	7,350,000
<b>Total Ending Balance</b>	-	-	\$7,350,000	-	-	-	\$7,350,000



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	178,167	-	-	-	178,167
Mass Transit Tax	-	-	13,816	-	-	-	13,816
Vacancy Savings	-	-	418,112	-	-	-	418,112
<b>Total Personal Services</b>	-	-	<b>\$610,095</b>	-	-	-	<b>\$610,095</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	610,095	-	-	-	610,095
<b>Total Expenditures</b>	-	-	<b>\$610,095</b>	-	-	-	<b>\$610,095</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(610,095)	-	-	-	(610,095)
<b>Total Ending Balance</b>	-	-	<b>(\$610,095)</b>	-	-	-	<b>(\$610,095)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(17,000)	-	-	-	(17,000)
Agency Program Related S and S	-	-	(25,000)	-	-	-	(25,000)
<b>Total Services &amp; Supplies</b>	-	-	(\$42,000)	-	-	-	(\$42,000)
<b>Total Expenditures</b>							
Total Expenditures	-	-	(42,000)	-	-	-	(42,000)
<b>Total Expenditures</b>	-	-	(\$42,000)	-	-	-	(\$42,000)
<b>Ending Balance</b>							
Ending Balance	-	-	42,000	-	-	-	42,000
<b>Total Ending Balance</b>	-	-	\$42,000	-	-	-	\$42,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	8,092	-	-	-	8,092
Out of State Travel	-	-	477	-	-	-	477
Employee Training	-	-	9,824	-	-	-	9,824
Office Expenses	-	-	11,597	-	-	-	11,597
Telecommunications	-	-	10,977	-	-	-	10,977
State Gov. Service Charges	-	-	76,699	-	-	-	76,699
Data Processing	-	-	1,104	-	-	-	1,104
Publicity and Publications	-	-	2,299	-	-	-	2,299
Professional Services	-	-	12,445	-	-	-	12,445
IT Professional Services	-	-	2,972	-	-	-	2,972
Employee Recruitment and Develop	-	-	328	-	-	-	328
Dues and Subscriptions	-	-	348	-	-	-	348
Facilities Rental and Taxes	-	-	17,947	-	-	-	17,947
Fuels and Utilities	-	-	849	-	-	-	849
Facilities Maintenance	-	-	679	-	-	-	679
Agency Program Related S and S	-	-	1,564	-	-	-	1,564
Other Services and Supplies	-	-	440	-	-	-	440
IT Expendable Property	-	-	1,168	-	-	-	1,168
<b>Total Services &amp; Supplies</b>	-	-	<b>\$159,809</b>	-	-	-	<b>\$159,809</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	159,809	-	-	-	159,809
<b>Total Expenditures</b>	-	-	<b>\$159,809</b>	-	-	-	<b>\$159,809</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(159,809)	-	-	-	(159,809)
<b>Total Ending Balance</b>	-	-	<b>(\$159,809)</b>	-	-	-	<b>(\$159,809)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(59,141)	-	-	-	(59,141)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(4,236)	-	-	-	(4,236)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$63,377)</b>	-	-	-	<b>(\$63,377)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(63,377)	-	-	-	(63,377)
<b>Total Expenditures</b>	-	-	<b>(\$63,377)</b>	-	-	-	<b>(\$63,377)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	63,377	-	-	-	63,377
<b>Total Ending Balance</b>	-	-	<b>\$63,377</b>	-	-	-	<b>\$63,377</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 203 - License Fees Increase

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	9,172,403	-	-	-	9,172,403
<b>Total Revenues</b>	-	-	<b>\$9,172,403</b>	-	-	-	<b>\$9,172,403</b>
<b>Ending Balance</b>							
Ending Balance	-	-	9,172,403	-	-	-	9,172,403
<b>Total Ending Balance</b>	-	-	<b>\$9,172,403</b>	-	-	-	<b>\$9,172,403</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	560,832	-	-	-	560,832
<b>Total Services &amp; Supplies</b>	-	-	<b>\$560,832</b>	-	-	-	<b>\$560,832</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	560,832	-	-	-	560,832
<b>Total Expenditures</b>	-	-	<b>\$560,832</b>	-	-	-	<b>\$560,832</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(560,832)	-	-	-	(560,832)
<b>Total Ending Balance</b>	-	-	<b>(\$560,832)</b>	-	-	-	<b>(\$560,832)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 206 - Licensing Staff Fulfillment**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	449,520	-	-	-	449,520
Empl. Rel. Bd. Assessments	-	-	244	-	-	-	244
Public Employees' Retire Cont	-	-	81,318	-	-	-	81,318
Social Security Taxes	-	-	34,388	-	-	-	34,388
Worker's Comp. Assess. (WCD)	-	-	232	-	-	-	232
Mass Transit Tax	-	-	2,677	-	-	-	2,677
Flexible Benefits	-	-	140,736	-	-	-	140,736
<b>Total Personal Services</b>	-	-	<b>\$709,115</b>	-	-	-	<b>\$709,115</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	4,000	-	-	-	4,000
Office Expenses	-	-	4,000	-	-	-	4,000
Telecommunications	-	-	8,000	-	-	-	8,000
Data Processing	-	-	6,000	-	-	-	6,000
Facilities Rental and Taxes	-	-	69,472	-	-	-	69,472
Other Services and Supplies	-	-	4,000	-	-	-	4,000
IT Expendable Property	-	-	9,068	-	-	-	9,068
<b>Total Services &amp; Supplies</b>	-	-	<b>\$104,540</b>	-	-	-	<b>\$104,540</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	30,530	-	-	-	30,530
Automotive and Aircraft	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	<b>\$30,530</b>	-	-	-	<b>\$30,530</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 206 - Licensing Staff Fulfillment

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	844,185	-	-	-	844,185
<b>Total Expenditures</b>	-	-	<b>\$844,185</b>	-	-	-	<b>\$844,185</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(844,185)	-	-	-	(844,185)
<b>Total Ending Balance</b>	-	-	<b>(\$844,185)</b>	-	-	-	<b>(\$844,185)</b>
<b>Total Positions</b>							
Total Positions							4
<b>Total Positions</b>	-	-	-	-	-	-	<b>4</b>
<b>Total FTE</b>							
Total FTE							4.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>4.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 207 - Public Safety Staff Fulfillment**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	226,752	-	-	-	226,752
Empl. Rel. Bd. Assessments	-	-	122	-	-	-	122
Public Employees' Retire Cont	-	-	41,020	-	-	-	41,020
Social Security Taxes	-	-	17,346	-	-	-	17,346
Worker's Comp. Assess. (WCD)	-	-	116	-	-	-	116
Mass Transit Tax	-	-	1,360	-	-	-	1,360
Flexible Benefits	-	-	70,368	-	-	-	70,368
<b>Total Personal Services</b>	-	-	<b>\$357,084</b>	-	-	-	<b>\$357,084</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	6,000	-	-	-	6,000
Employee Training	-	-	12,334	-	-	-	12,334
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	143,564	-	-	-	143,564
Data Processing	-	-	2,000	-	-	-	2,000
Facilities Rental and Taxes	-	-	34,736	-	-	-	34,736
Agency Program Related S and S	-	-	307,776	-	-	-	307,776
Other Services and Supplies	-	-	1,000	-	-	-	1,000
IT Expendable Property	-	-	4,534	-	-	-	4,534
<b>Total Services &amp; Supplies</b>	-	-	<b>\$512,944</b>	-	-	-	<b>\$512,944</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	15,390	-	-	-	15,390

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 207 - Public Safety Staff Fulfillment

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	56,666	-	-	-	56,666
<b>Total Capital Outlay</b>	-	-	<b>\$72,056</b>	-	-	-	<b>\$72,056</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	942,084	-	-	-	942,084
<b>Total Expenditures</b>	-	-	<b>\$942,084</b>	-	-	-	<b>\$942,084</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(942,084)	-	-	-	(942,084)
<b>Total Ending Balance</b>	-	-	<b>(\$942,084)</b>	-	-	-	<b>(\$942,084)</b>
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							2.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>2.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 209 - Regulatory Specialist Reclass

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	41,472	-	-	-	41,472
Public Employees' Retire Cont	-	-	7,504	-	-	-	7,504
Social Security Taxes	-	-	3,172	-	-	-	3,172
Mass Transit Tax	-	-	1,440	-	-	-	1,440
<b>Total Personal Services</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	53,588	-	-	-	53,588
<b>Total Expenditures</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(53,588)	-	-	-	(53,588)
<b>Total Ending Balance</b>	-	-	<b>(\$53,588)</b>	-	-	-	<b>(\$53,588)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 215 - Bottle Bill Regulation & Funding**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 215 - Bottle Bill Regulation & Funding

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	(53,276)	-	-	-	(53,276)
Mass Transit Tax	-	-	11,837	-	-	-	11,837
Vacancy Savings	-	-	271,533	-	-	-	271,533
<b>Total Personal Services</b>	-	-	<b>\$230,094</b>	-	-	-	<b>\$230,094</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	230,094	-	-	-	230,094
<b>Total Expenditures</b>	-	-	<b>\$230,094</b>	-	-	-	<b>\$230,094</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(230,094)	-	-	-	(230,094)
<b>Total Ending Balance</b>	-	-	<b>(\$230,094)</b>	-	-	-	<b>(\$230,094)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 021 - Phase - In

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Data Processing	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	(14,000)	-	-	-	(14,000)
Professional Services	-	-	(300,000)	-	-	-	(300,000)
IT Professional Services	-	-	(180,000)	-	-	-	(180,000)
Employee Recruitment and Develop	-	-	(1,896)	-	-	-	(1,896)
Facilities Maintenance	-	-	(75,000)	-	-	-	(75,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$570,896)</b>	-	-	-	<b>(\$570,896)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(570,896)	-	-	-	(570,896)
<b>Total Expenditures</b>	-	-	<b>(\$570,896)</b>	-	-	-	<b>(\$570,896)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	570,896	-	-	-	570,896
<b>Total Ending Balance</b>	-	-	<b>\$570,896</b>	-	-	-	<b>\$570,896</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-

**Services & Supplies**

Instate Travel	-	-	3,968	-	-	-	3,968
Out of State Travel	-	-	1,059	-	-	-	1,059
Employee Training	-	-	2,247	-	-	-	2,247
Office Expenses	-	-	11,329	-	-	-	11,329
Telecommunications	-	-	3,992	-	-	-	3,992
State Gov. Service Charges	-	-	33,609	-	-	-	33,609
Data Processing	-	-	14,916	-	-	-	14,916
Publicity and Publications	-	-	426	-	-	-	426
Professional Services	-	-	5,523	-	-	-	5,523
IT Professional Services	-	-	6,570	-	-	-	6,570
Attorney General	-	-	85,720	-	-	-	85,720
Employee Recruitment and Develop	-	-	293	-	-	-	293
Dues and Subscriptions	-	-	495	-	-	-	495
Facilities Rental and Taxes	-	-	43	-	-	-	43
Fuels and Utilities	-	-	13,327	-	-	-	13,327
Facilities Maintenance	-	-	8,363	-	-	-	8,363
Agency Program Related S and S	-	-	513	-	-	-	513
Other Services and Supplies	-	-	6,788	-	-	-	6,788

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	16,531	-	-	-	16,531
<b>Total Services &amp; Supplies</b>	-	-	<b>\$215,712</b>	-	-	-	<b>\$215,712</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	215,712	-	-	-	215,712
<b>Total Expenditures</b>	-	-	<b>\$215,712</b>	-	-	-	<b>\$215,712</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(215,712)	-	-	-	(215,712)
<b>Total Ending Balance</b>	-	-	<b>(\$215,712)</b>	-	-	-	<b>(\$215,712)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 081 - September 2018 Emergency Board

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	503,174	-	-	-	503,174
<b>Total Services &amp; Supplies</b>	-	-	<b>\$503,174</b>	-	-	-	<b>\$503,174</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	503,174	-	-	-	503,174
<b>Total Expenditures</b>	-	-	<b>\$503,174</b>	-	-	-	<b>\$503,174</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(503,174)	-	-	-	(503,174)
<b>Total Ending Balance</b>	-	-	<b>(\$503,174)</b>	-	-	-	<b>(\$503,174)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	149,592	-	-	-	149,592
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	27,061	-	-	-	27,061
Social Security Taxes	-	-	11,444	-	-	-	11,444
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$223,400</b>	-	-	-	<b>\$223,400</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	223,400	-	-	-	223,400
<b>Total Expenditures</b>	-	-	<b>\$223,400</b>	-	-	-	<b>\$223,400</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(223,400)	-	-	-	(223,400)
<b>Total Ending Balance</b>	-	-	<b>(\$223,400)</b>	-	-	-	<b>(\$223,400)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(37,799)	-	-	-	(37,799)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(67,507)	-	-	-	(67,507)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$105,306)</b>	-	-	-	<b>(\$105,306)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(105,306)	-	-	-	(105,306)
<b>Total Expenditures</b>	-	-	<b>(\$105,306)</b>	-	-	-	<b>(\$105,306)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	105,306	-	-	-	105,306
<b>Total Ending Balance</b>	-	-	<b>\$105,306</b>	-	-	-	<b>\$105,306</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(30,425)	-	-	-	(30,425)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$30,425)</b>	-	-	-	<b>(\$30,425)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(30,425)	-	-	-	(30,425)
<b>Total Expenditures</b>	-	-	<b>(\$30,425)</b>	-	-	-	<b>(\$30,425)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	30,425	-	-	-	30,425
<b>Total Ending Balance</b>	-	-	<b>\$30,425</b>	-	-	-	<b>\$30,425</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 301 - Information Services Enhancement**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
IT Professional Services	-	-	2,500,000	-	-	-	2,500,000
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$2,500,000</b>	-	-	-	<b>\$2,500,000</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 301 - Information Services Enhancement

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Data Processing Hardware	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,500,000	-	-	-	2,500,000
<b>Total Expenditures</b>	-	-	<b>\$2,500,000</b>	-	-	-	<b>\$2,500,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,500,000)	-	-	-	(2,500,000)
<b>Total Ending Balance</b>	-	-	<b>(\$2,500,000)</b>	-	-	-	<b>(\$2,500,000)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE	-	-	-	-	-	-	-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 310 - Financial Services Staff Fulfillment**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	75,096	-	-	-	75,096
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	13,585	-	-	-	13,585
Social Security Taxes	-	-	5,745	-	-	-	5,745
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Mass Transit Tax	-	-	451	-	-	-	451
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$130,180</b>	-	-	-	<b>\$130,180</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	1,000	-	-	-	1,000
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	2,000	-	-	-	2,000
Data Processing	-	-	16,500	-	-	-	16,500
Facilities Rental and Taxes	-	-	17,368	-	-	-	17,368
Other Services and Supplies	-	-	1,000	-	-	-	1,000
IT Expendable Property	-	-	23,602	-	-	-	23,602
<b>Total Services &amp; Supplies</b>	-	-	<b>\$62,470</b>	-	-	-	<b>\$62,470</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	7,695	-	-	-	7,695
<b>Total Capital Outlay</b>	-	-	<b>\$7,695</b>	-	-	-	<b>\$7,695</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 310 - Financial Services Staff Fulfillment

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	200,345	-	-	-	200,345
<b>Total Expenditures</b>	-	-	<b>\$200,345</b>	-	-	-	<b>\$200,345</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(200,345)	-	-	-	(200,345)
<b>Total Ending Balance</b>	-	-	<b>(\$200,345)</b>	-	-	-	<b>(\$200,345)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 311 - Administration and Communication Outreach**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
IT Professional Services	-	-	57,610	-	-	-	57,610
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$57,610</b>	-	-	-	<b>\$57,610</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 311 - Administration and Communication Outreach

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	15,390	-	-	-	15,390
<b>Total Capital Outlay</b>	-	-	<b>\$15,390</b>	-	-	-	<b>\$15,390</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	73,000	-	-	-	73,000
<b>Total Expenditures</b>	-	-	<b>\$73,000</b>	-	-	-	<b>\$73,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(73,000)	-	-	-	(73,000)
<b>Total Ending Balance</b>	-	-	<b>(\$73,000)</b>	-	-	-	<b>(\$73,000)</b>
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	110,050	-	-	-	110,050
Mass Transit Tax	-	-	18,371	-	-	-	18,371
Vacancy Savings	-	-	39,864	-	-	-	39,864
<b>Total Personal Services</b>	-	-	<b>\$168,285</b>	-	-	-	<b>\$168,285</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	168,285	-	-	-	168,285
<b>Total Expenditures</b>	-	-	<b>\$168,285</b>	-	-	-	<b>\$168,285</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(168,285)	-	-	-	(168,285)
<b>Total Ending Balance</b>	-	-	<b>(\$168,285)</b>	-	-	-	<b>(\$168,285)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 021 - Phase - In

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Oregon Health Authority	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Recreational Marijuana Program**  
**Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Tsfr To Administrative Svcs	-	-	-	-	-	-	-
Tsfr To Agriculture, Dept of	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	(19,000)	-	-	-	(19,000)
Office Expenses	-	-	(42,588)	-	-	-	(42,588)
Telecommunications	-	-	(5,917)	-	-	-	(5,917)
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	(1,000)	-	-	-	(1,000)
Facilities Maintenance	-	-	(679,500)	-	-	-	(679,500)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$748,005)</b>	-	-	-	<b>(\$748,005)</b>
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	(25,000)	-	-	-	(25,000)
<b>Total Capital Outlay</b>	-	-	<b>(\$25,000)</b>	-	-	-	<b>(\$25,000)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	(773,005)	-	-	-	(773,005)
<b>Total Expenditures</b>	-	-	<b>(\$773,005)</b>	-	-	-	<b>(\$773,005)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	773,005	-	-	-	773,005
<b>Total Ending Balance</b>	-	-	<b>\$773,005</b>	-	-	-	<b>\$773,005</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Recreational Marijuana Program**  
**Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Services & Supplies**

Instate Travel	-	-	3,375	-	-	-	3,375
Out of State Travel	-	-	602	-	-	-	602
Employee Training	-	-	3,191	-	-	-	3,191
Office Expenses	-	-	7,124	-	-	-	7,124
Telecommunications	-	-	3,181	-	-	-	3,181
State Gov. Service Charges	-	-	85,268	-	-	-	85,268
Data Processing	-	-	3,800	-	-	-	3,800
Publicity and Publications	-	-	117	-	-	-	117
Professional Services	-	-	15,999	-	-	-	15,999
IT Professional Services	-	-	43,002	-	-	-	43,002
Attorney General	-	-	75,403	-	-	-	75,403
Employee Recruitment and Develop	-	-	3,645	-	-	-	3,645
Dues and Subscriptions	-	-	117	-	-	-	117
Facilities Rental and Taxes	-	-	11,144	-	-	-	11,144
Facilities Maintenance	-	-	34,296	-	-	-	34,296
Agency Program Related S and S	-	-	5,753	-	-	-	5,753
Other Services and Supplies	-	-	2,703	-	-	-	2,703
Expendable Prop 250 - 5000	-	-	3,040	-	-	-	3,040

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	112	-	-	-	112
<b>Total Services &amp; Supplies</b>	-	-	<b>\$301,872</b>	-	-	-	<b>\$301,872</b>
<b>Special Payments</b>							
Spc Pmt to Agriculture, Dept of	-	-	9,829	-	-	-	9,829
<b>Total Special Payments</b>	-	-	<b>\$9,829</b>	-	-	-	<b>\$9,829</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	311,701	-	-	-	311,701
<b>Total Expenditures</b>	-	-	<b>\$311,701</b>	-	-	-	<b>\$311,701</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(311,701)	-	-	-	(311,701)
<b>Total Ending Balance</b>	-	-	<b>(\$311,701)</b>	-	-	-	<b>(\$311,701)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	1,471,010	-	-	-	1,471,010
<b>Total Services &amp; Supplies</b>	-	-	<b>\$1,471,010</b>	-	-	-	<b>\$1,471,010</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,471,010	-	-	-	1,471,010
<b>Total Expenditures</b>	-	-	<b>\$1,471,010</b>	-	-	-	<b>\$1,471,010</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,471,010)	-	-	-	(1,471,010)
<b>Total Ending Balance</b>	-	-	<b>(\$1,471,010)</b>	-	-	-	<b>(\$1,471,010)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Tsfr To Agriculture, Dept of	-	-	(292,593)	-	-	-	(292,593)
<b>Total Transfers Out</b>	-	-	(\$292,593)	-	-	-	(\$292,593)
<b>Special Payments</b>							
Spc Pmt to Agriculture, Dept of	-	-	(268,493)	-	-	-	(268,493)
<b>Total Special Payments</b>	-	-	(\$268,493)	-	-	-	(\$268,493)
<b>Total Expenditures</b>							
Total Expenditures	-	-	(268,493)	-	-	-	(268,493)
<b>Total Expenditures</b>	-	-	(\$268,493)	-	-	-	(\$268,493)
<b>Ending Balance</b>							
Ending Balance	-	-	(24,100)	-	-	-	(24,100)
<b>Total Ending Balance</b>	-	-	(\$24,100)	-	-	-	(\$24,100)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	(3,177,770)	-	-	-	(3,177,770)
<b>Total Revenues</b>	-	-	<b>(\$3,177,770)</b>	-	-	-	<b>(\$3,177,770)</b>
<b>Services &amp; Supplies</b>							
Data Processing	-	-	-	-	-	-	-
IT Professional Services	-	-	(425,884)	-	-	-	(425,884)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$425,884)</b>	-	-	-	<b>(\$425,884)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(425,884)	-	-	-	(425,884)
<b>Total Expenditures</b>	-	-	<b>(\$425,884)</b>	-	-	-	<b>(\$425,884)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,751,886)	-	-	-	(2,751,886)
<b>Total Ending Balance</b>	-	-	<b>(\$2,751,886)</b>	-	-	-	<b>(\$2,751,886)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(32,917)	-	-	-	(32,917)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(2,359)	-	-	-	(2,359)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$35,276)</b>	-	-	-	<b>(\$35,276)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(35,276)	-	-	-	(35,276)
<b>Total Expenditures</b>	-	-	<b>(\$35,276)</b>	-	-	-	<b>(\$35,276)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	35,276	-	-	-	35,276
<b>Total Ending Balance</b>	-	-	<b>\$35,276</b>	-	-	-	<b>\$35,276</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(26,763)	-	-	-	(26,763)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$26,763)</b>	-	-	-	<b>(\$26,763)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(26,763)	-	-	-	(26,763)
<b>Total Expenditures</b>	-	-	<b>(\$26,763)</b>	-	-	-	<b>(\$26,763)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	26,763	-	-	-	26,763
<b>Total Ending Balance</b>	-	-	<b>\$26,763</b>	-	-	-	<b>\$26,763</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	280,416	-	-	-	280,416
<b>Total Services &amp; Supplies</b>	-	-	<b>\$280,416</b>	-	-	-	<b>\$280,416</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	280,416	-	-	-	280,416
<b>Total Expenditures</b>	-	-	<b>\$280,416</b>	-	-	-	<b>\$280,416</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(280,416)	-	-	-	(280,416)
<b>Total Ending Balance</b>	-	-	<b>(\$280,416)</b>	-	-	-	<b>(\$280,416)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 209 - Regulatory Specialist Reclass

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	41,472	-	-	-	41,472
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	7,504	-	-	-	7,504
Social Security Taxes	-	-	3,172	-	-	-	3,172
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	1,440	-	-	-	1,440
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	53,588	-	-	-	53,588
<b>Total Expenditures</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(53,588)	-	-	-	(53,588)
<b>Total Ending Balance</b>	-	-	<b>(\$53,588)</b>	-	-	-	<b>(\$53,588)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 209 - Regulatory Specialist Reclass**

**Cross Reference Name: Recreational Marijuana Program**  
**Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 301 - Information Services Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 408 - Marijuana Program Enhancement**

**Cross Reference Name: Recreational Marijuana Program**  
**Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	1,031,520	-	-	-	1,031,520
Empl. Rel. Bd. Assessments	-	-	549	-	-	-	549
Public Employees' Retire Cont	-	-	186,604	-	-	-	186,604
Social Security Taxes	-	-	78,909	-	-	-	78,909
Worker's Comp. Assess. (WCD)	-	-	522	-	-	-	522
Mass Transit Tax	-	-	6,187	-	-	-	6,187
Flexible Benefits	-	-	316,656	-	-	-	316,656
<b>Total Personal Services</b>	-	-	<b>\$1,620,947</b>	-	-	-	<b>\$1,620,947</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	24,000	-	-	-	24,000
Employee Training	-	-	50,696	-	-	-	50,696
Office Expenses	-	-	5,000	-	-	-	5,000
Telecommunications	-	-	52,480	-	-	-	52,480
Data Processing	-	-	9,500	-	-	-	9,500
Publicity and Publications	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	156,312	-	-	-	156,312
Agency Program Related S and S	-	-	21,504	-	-	-	21,504
Other Services and Supplies	-	-	5,000	-	-	-	5,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 408 - Marijuana Program Enhancement

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	20,403	-	-	-	20,403
<b>Total Services &amp; Supplies</b>	-	-	<b>\$344,895</b>	-	-	-	<b>\$344,895</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	69,255	-	-	-	69,255
Automotive and Aircraft	-	-	226,664	-	-	-	226,664
<b>Total Capital Outlay</b>	-	-	<b>\$295,919</b>	-	-	-	<b>\$295,919</b>
<b>Special Payments</b>							
Dist to Cities	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,261,761	-	-	-	2,261,761
<b>Total Expenditures</b>	-	-	<b>\$2,261,761</b>	-	-	-	<b>\$2,261,761</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,261,761)	-	-	-	(2,261,761)
<b>Total Ending Balance</b>	-	-	<b>(\$2,261,761)</b>	-	-	-	<b>(\$2,261,761)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 408 - Marijuana Program Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Positions</b>							
Total Positions							9
<b>Total Positions</b>	-	-	-	-	-	-	<b>9</b>
<b>Total FTE</b>							
Total FTE							9.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>9.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	5,204,951	-	-	-	5,204,951
<b>Total Services &amp; Supplies</b>	-	-	<b>\$5,204,951</b>	-	-	-	<b>\$5,204,951</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	5,204,951	-	-	-	5,204,951
<b>Total Expenditures</b>	-	-	<b>\$5,204,951</b>	-	-	-	<b>\$5,204,951</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(5,204,951)	-	-	-	(5,204,951)
<b>Total Ending Balance</b>	-	-	<b>(\$5,204,951)</b>	-	-	-	<b>(\$5,204,951)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 032 - Above Standard Inflation

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	3,566,143	-	-	-	3,566,143
<b>Total Revenues</b>	-	-	<b>\$3,566,143</b>	-	-	-	<b>\$3,566,143</b>
<b>Services &amp; Supplies</b>							
Professional Services	-	-	8,479,481	-	-	-	8,479,481
<b>Total Services &amp; Supplies</b>	-	-	<b>\$8,479,481</b>	-	-	-	<b>\$8,479,481</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	8,479,481	-	-	-	8,479,481
<b>Total Expenditures</b>	-	-	<b>\$8,479,481</b>	-	-	-	<b>\$8,479,481</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(4,913,338)	-	-	-	(4,913,338)
<b>Total Ending Balance</b>	-	-	<b>(\$4,913,338)</b>	-	-	-	<b>(\$4,913,338)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 112 - Move Agency Bank Card Costs

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	7,350,000	-	-	-	7,350,000
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$7,350,000</b>	-	-	-	<b>\$7,350,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	7,350,000	-	-	-	7,350,000
<b>Total Expenditures</b>	-	-	<b>\$7,350,000</b>	-	-	-	<b>\$7,350,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Ending Balance</b>	-	-	<b>(\$7,350,000)</b>	-	-	-	<b>(\$7,350,000)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 113 - Increase Licensee Comp Rates

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 114 - Separate Distillery Agent Compensation

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	112,102	-	-	-	112,102
Mass Transit Tax	-	-	9,508	-	-	-	9,508
Vacancy Savings	-	-	(30,179)	-	-	-	(30,179)
<b>Total Personal Services</b>	-	-	<b>\$91,431</b>	-	-	-	<b>\$91,431</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	91,431	-	-	-	91,431
<b>Total Expenditures</b>	-	-	<b>\$91,431</b>	-	-	-	<b>\$91,431</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(91,431)	-	-	-	(91,431)
<b>Total Ending Balance</b>	-	-	<b>(\$91,431)</b>	-	-	-	<b>(\$91,431)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
Tsfr From Revenue, Dept of	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(6,000)	-	-	-	(6,000)
Employee Training	-	-	(144,690)	-	-	-	(144,690)
Office Expenses	-	-	(170,706)	-	-	-	(170,706)
Telecommunications	-	-	(12,930)	-	-	-	(12,930)
IT Professional Services	-	-	(400,000)	-	-	-	(400,000)
Employee Recruitment and Develop	-	-	(3,200)	-	-	-	(3,200)
Agency Program Related S and S	-	-	(99,572)	-	-	-	(99,572)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$837,098)</b>	-	-	-	<b>(\$837,098)</b>
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	(413,000)	-	-	-	(413,000)
<b>Total Capital Outlay</b>	-	-	<b>(\$413,000)</b>	-	-	-	<b>(\$413,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,250,098)	-	-	-	(1,250,098)
<b>Total Expenditures</b>	-	-	<b>(\$1,250,098)</b>	-	-	-	<b>(\$1,250,098)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	1,250,098	-	-	-	1,250,098
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>\$1,250,098</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,250,098</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,773	-	-	-	1,773
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	874	-	-	-	874
Telecommunications	-	-	494	-	-	-	494
State Gov. Service Charges	-	-	58,404	-	-	-	58,404
Data Processing	-	-	43,375	-	-	-	43,375
Professional Services	-	-	574	-	-	-	574
Employee Recruitment and Develop	-	-	53	-	-	-	53
Facilities Rental and Taxes	-	-	5,625	-	-	-	5,625
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	1,077	-	-	-	1,077
<b>Total Services &amp; Supplies</b>	-	-	<b>\$112,249</b>	-	-	-	<b>\$112,249</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	112,249	-	-	-	112,249
<b>Total Expenditures</b>	-	-	<b>\$112,249</b>	-	-	-	<b>\$112,249</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(112,249)	-	-	-	(112,249)
<b>Total Ending Balance</b>	-	-	<b>(\$112,249)</b>	-	-	-	<b>(\$112,249)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Data Processing	-	-	1,115,520	-	-	-	1,115,520
<b>Total Services &amp; Supplies</b>	-	-	<b>\$1,115,520</b>	-	-	-	<b>\$1,115,520</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,115,520	-	-	-	1,115,520
<b>Total Expenditures</b>	-	-	<b>\$1,115,520</b>	-	-	-	<b>\$1,115,520</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,115,520)	-	-	-	(1,115,520)
<b>Total Ending Balance</b>	-	-	<b>(\$1,115,520)</b>	-	-	-	<b>(\$1,115,520)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	(888,082)	-	-	-	(888,082)
Transfer In - Intrafund	-	-	(125,836)	-	-	-	(125,836)
<b>Total Revenues</b>	-	-	<b>(\$1,013,918)</b>	-	-	-	<b>(\$1,013,918)</b>
<b>Services &amp; Supplies</b>							
Data Processing	-	-	(1,344,000)	-	-	-	(1,344,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$1,344,000)</b>	-	-	-	<b>(\$1,344,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,344,000)	-	-	-	(1,344,000)
<b>Total Expenditures</b>	-	-	<b>(\$1,344,000)</b>	-	-	-	<b>(\$1,344,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	330,082	-	-	-	330,082
<b>Total Ending Balance</b>	-	-	<b>\$330,082</b>	-	-	-	<b>\$330,082</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(12,835)	-	-	-	(12,835)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(917)	-	-	-	(917)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$13,752)</b>	-	-	-	<b>(\$13,752)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(13,752)	-	-	-	(13,752)
<b>Total Expenditures</b>	-	-	<b>(\$13,752)</b>	-	-	-	<b>(\$13,752)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	13,752	-	-	-	13,752
<b>Total Ending Balance</b>	-	-	<b>\$13,752</b>	-	-	-	<b>\$13,752</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	195,072	-	-	-	195,072
<b>Total Services &amp; Supplies</b>	-	-	<b>\$195,072</b>	-	-	-	<b>\$195,072</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	195,072	-	-	-	195,072
<b>Total Expenditures</b>	-	-	<b>\$195,072</b>	-	-	-	<b>\$195,072</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(195,072)	-	-	-	(195,072)
<b>Total Ending Balance</b>	-	-	<b>(\$195,072)</b>	-	-	-	<b>(\$195,072)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 304 - Distilled Spirits Shipping Capacity & Svcs

Cross Reference Name: Capital Improvements  
 Cross Reference Number: 84500-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Building Structures	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Agency-Wide Consolidation  
Cross Reference Number: 84500-990-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Liquor Sales	-	-	41,423,286	-	-	-	41,423,286
<b>Total Revenues</b>	-	-	<b>\$41,423,286</b>	-	-	-	<b>\$41,423,286</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	(3,566,143)	-	-	-	(3,566,143)
Transfer to Other	-	-	(7,571,429)	-	-	-	(7,571,429)
Transfer to General Fund	-	-	(21,200,000)	-	-	-	(21,200,000)
Transfer to Counties	-	-	(3,785,714)	-	-	-	(3,785,714)
Tsfr To Administrative Svcs	-	-	(5,300,000)	-	-	-	(5,300,000)
<b>Total Transfers Out</b>	-	-	<b>(\$41,423,286)</b>	-	-	-	<b>(\$41,423,286)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Oregon Liquor Control Comm  
2019-21 Biennium**

**Agency Number: 84500  
Cross Reference Number: 84500-000-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Privilege Taxes	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
Business Lic and Fees	27,202,830	30,690,000	30,690,000	51,288,255	55,856,806	-
Charges for Services	-	6,000	6,000	6,000	6,000	-
Fines and Forfeitures	-	1,292,000	1,292,000	831,786	831,786	-
Sales Income	907,718	36,226,000	36,226,000	784,000	784,000	-
Liquor Sales	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
Liquor Cost of Goods Sold	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
Cost of Goods Sold	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
Other Revenues	39	25,000	25,000	7,000,025,000	-	-
Transfer In - Intrafund	174,379,200	187,985,734	190,023,506	231,382,529	213,813,437	-
Transfer In - Indirect Cost	-	3,926,427	3,926,427	6,472,203	6,472,202	-
Tsfr From Revenue, Dept of	5,492,950	9,300,000	10,800,000	7,000,000	7,000,000	-
Transfer Out - Intrafund	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
Transfer Out - Indirect Cost	-	(3,926,427)	(3,926,427)	(6,472,203)	(6,472,202)	-
Transfer to Other	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
Transfer to General Fund	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
Transfer to Cities	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
Transfer to Counties	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
Tsfr To Administrative Svcs	(57,887,974)	(73,111,058)	(73,155,233)	(69,520,080)	(81,542,727)	-
Tsfr To Oregon Health Authority	(22,219,688)	(18,697,500)	(18,748,622)	(20,253,141)	(19,826,324)	-
Tsfr To Agriculture, Dept of	(212,641)	-	-	(292,593)	(292,593)	-
<b>Total Other Funds</b>	<b>\$186,085,454</b>	<b>\$224,438,588</b>	<b>\$225,843,291</b>	<b>\$7,192,583,162</b>	<b>\$255,291,923</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-001-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	28,292,146	25,681,292	26,028,759	29,226,560	23,293,627	-
<b>Total Other Funds</b>	<b>\$28,292,146</b>	<b>\$25,681,292</b>	<b>\$26,028,759</b>	<b>\$29,226,560</b>	<b>\$23,293,627</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-002-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	-	-	-	9,250,403	9,172,403	-
Other Revenues	39	-	-	-	-	-
Transfer In - Intrafund	19,069,655	21,507,858	22,138,265	26,667,517	25,590,281	-
Transfer In - Indirect Cost	-	1,052,531	1,052,531	1,683,716	1,683,716	-
<b>Total Other Funds</b>	<b>\$19,069,694</b>	<b>\$22,560,389</b>	<b>\$23,190,796</b>	<b>\$37,601,636</b>	<b>\$36,446,400</b>	-



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-003-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	16,475,153	16,641,226	17,701,124	26,018,307	19,739,739	-
Transfer In - Indirect Cost	-	2,873,896	2,873,896	4,788,487	4,788,486	-
<b>Total Other Funds</b>	<b>\$16,475,153</b>	<b>\$19,515,122</b>	<b>\$20,575,020</b>	<b>\$30,806,794</b>	<b>\$24,528,225</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-004-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	7,925,905	19,300,000	19,300,000	28,637,770	25,000,000	-
Tsfr From Revenue, Dept of	5,492,950	-	-	-	-	-
Transfer Out - Indirect Cost	-	(3,926,427)	(3,926,427)	(4,671,785)	(4,671,784)	-
Tsfr To Administrative Svcs	-	-	(44,175)	-	-	-
Tsfr To Oregon Health Authority	-	-	(51,122)	(169,324)	(169,324)	-
Tsfr To Agriculture, Dept of	(212,641)	-	-	(292,593)	(292,593)	-
<b>Total Other Funds</b>	<b>\$13,206,214</b>	<b>\$15,373,573</b>	<b>\$15,278,276</b>	<b>\$23,504,068</b>	<b>\$19,866,299</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-005-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	105,588,568	123,927,415	123,927,415	142,882,366	144,961,847	-
<b>Total Other Funds</b>	<b>\$105,588,568</b>	<b>\$123,927,415</b>	<b>\$123,927,415</b>	<b>\$142,882,366</b>	<b>\$144,961,847</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-006-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	-	-	-	1,656,082	768,000	-
Transfer In - Intrafund	-	-	-	125,836	-	-
Tsfr From Revenue, Dept of	-	9,300,000	9,300,000	7,000,000	7,000,000	-
Transfer Out - Indirect Cost	-	-	-	(1,800,418)	(1,800,418)	-
<b>Total Other Funds</b>	-	<b>\$9,300,000</b>	<b>\$9,300,000</b>	<b>\$6,981,500</b>	<b>\$5,967,582</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-088-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	4,953,678	227,943	227,943	6,461,943	227,943	-
<b>Total Other Funds</b>	<b>\$4,953,678</b>	<b>\$227,943</b>	<b>\$227,943</b>	<b>\$6,461,943</b>	<b>\$227,943</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Oregon Liquor Control Comm  
2019-21 Biennium**

**Agency Number: 84500**

**Cross Reference Number: 84500-990-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Privilege Taxes	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
Business Lic and Fees	19,276,925	11,390,000	11,390,000	11,744,000	20,916,403	-
Charges for Services	-	6,000	6,000	6,000	6,000	-
Fines and Forfeitures	-	1,292,000	1,292,000	831,786	831,786	-
Sales Income	907,718	36,226,000	36,226,000	784,000	784,000	-
Liquor Sales	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
Liquor Cost of Goods Sold	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
Cost of Goods Sold	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
Other Revenues	-	25,000	25,000	7,000,025,000	-	-
Tsfr From Revenue, Dept of	-	-	1,500,000	-	-	-
Transfer Out - Intrafund	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
Transfer to Other	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
Transfer to General Fund	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
Transfer to Cities	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
Transfer to Counties	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
Tsfr To Administrative Svcs	(57,887,974)	(73,111,058)	(73,111,058)	(69,520,080)	(81,542,727)	-
Tsfr To Oregon Health Authority	(22,219,688)	(18,697,500)	(18,697,500)	(20,083,817)	(19,657,000)	-
<b>Total Other Funds</b>	<b>(\$1,499,999)</b>	<b>\$7,852,854</b>	<b>\$7,315,082</b>	<b>\$6,915,118,295</b>	<b>-</b>	<b>-</b>

# BUDGET NARRATIVE

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## OLCC - CAPITAL IMPROVEMENTS PROGRAM - 088 2019-21 BUDGET

### PROGRAM EXECUTIVE SUMMARY

#### A. PURPOSE, ACTIVITIES & ISSUES

Through its Capital Improvements Program, the OLCC provides effective stewardship of its building and grounds. The OLCC owns its main office and distribution center complex on McLoughlin Blvd., Milwaukie. OLCC's distribution center comprises the warehouse connected to the main office building and a second warehouse on Milport Road, acquired in 2007. The entire campus houses approximately 248 employees; 80 employees are located in eleven different leased field offices.

Preventive maintenance and regular repairs of the OLCC offices and distribution center are high priorities in order to reduce potentially more costly projects that might result from deferring maintenance. The OLCC Administrative Services Division creates and implements the agency's ten-year maintenance plan and is responsible for the timely planning, management, execution and completion of the capital improvement projects.

The OLCC has a perpetual ten-year maintenance plan. Each biennium the OLCC receives legislative limitation authority to accomplish its facility maintenance projects. The OLCC's capital improvement expenditures typically average less than two percent of the assessed market value of the facility. More extensive maintenance projects follow the policy option package budget process.

#### B. BACKGROUND

The Milwaukie complex is comprised of the central office and distribution center on McLoughlin Blvd and a second nearby warehouse on Milport Road. The original McLoughlin building was built in 1954. The warehouse was expanded in 1977 to its present 124,000 square feet and the central office was expanded in 1991 to 50,361 square feet for a total footprint of 174,361 square feet. The newest portion of the McLoughlin warehouse is 41 years old and the newest portion of the central office is 27 years old. In 2007 the OLCC acquired the nearby Milport building, with 104,875 square feet of warehouse and 2,369 square feet of office space for a total footprint of 107,244 square feet. The Milport building was built in 1977 and is also 41 years old.

# BUDGET NARRATIVE

	Square Foot	Construction	Years Since Last Roof Replacement
<b>McLoughlin</b>	<b>174,361</b>		
*Warehouse	124,000	1954, 1977	64 years for main area built in 1954 41 years for additions to the main area built in 1977
*Central Office	50,361	1991	2
<b>Milport</b>	<b>107,244</b>		
*Warehouse	104,875	1991	2
*Office	2,369	1991	2

The OLCC provides warehouse security for both the state and vendor owned bottled distilled spirits inventory. The McLoughlin warehouse serves as the main warehouse for distribution to 267 liquor stores in Oregon; 12 additional stores are set to open shortly. This is an increase from 248 stores prior to retail expansion. The fifth phase of retail expansion is currently underway with additional stores expected to be added in 2019. The Milport facility serves as a delivery hub for inbound products from manufacturers and fulfillment center to support distribution from the main warehouse. Combined, these two facilities are expected to distribute 7.4 million cases of distilled liquor in the 2019-21 biennium, accommodating a case growth rate of 2.5% per year. Facility maintenance, repair and the conditions of the building impact the OLCC's ability to generate revenue and protect the safety and security of the distilled liquor inventory. The wholesale value of the entire inventory in the warehouses, both vendor and OLCC-owned, is approximately \$40 million at cost and a retail value of \$80 million. The inventory turns approximately 11 times per year, generating an expected \$1.45 billion in total sales during the 2019-21 biennium and \$594.5 million in 2019-21 distributed revenue for state, counties and cities.

The central office located in the McLoughlin building serves as the primary customer service hub for 14,085 liquor licensees, 3,846 out of state certificate holders, 165,000 alcohol service permittees, 1,960 marijuana licensees, 31,000 marijuana worker permittees and 9,500 temporary sales license holders in 2018 as well as provides central services for the Commission, Distilled Spirits, Public Safety, Support Services, Marijuana and OMMP Tracking Programs, OLCC field offices, liquor store agents, and the public.



# BUDGET NARRATIVE

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Each biennium, the OLCC completes regular maintenance and repairs per its ten-year plan, and does major projects as provided for by the Legislatively Adopted Budget. With the 2015-17 legislature-approved \$5.1 million for Phase I of the roofing project, OLCC accomplished:

- Engineer assessments of the building roof systems
- Replacement of the Milport roof
- Partial replacement and repair of the McLoughlin roof
- Replacement of the HVAC units, both locations
- Structural and seismic repairs and upgrades for Milport and McLoughlin office facilities

## C. EXPECTED RESULTS

Keeping both the McLoughlin and Milport facilities properly maintained is critical to their continued role in generating revenue and protecting the vendor and OLCC-owned inventory and state assets. The OLCC Administrative Services Division's main objective for the capital improvement program is to maintain a safe and efficiently operated facility that has continued expected life, and the flexibility to continue growth while addressing the changing demands brought on by administering the marijuana program.

As of Spring 2018, the OLCC's ten-year plan, beginning in 2017-19, contains the following elements. The current service level budget will enable the OLCC to perform some basic regular maintenance; larger projects will require legislatively approved policy option packages.

### **2017-19**

- **Current Service Level**
  - Safety and operational related repairs such as electrical, plumbing, mechanical and maintenance.

### **2019-21**

- **Current Service Level**
  - Safety and operational related repairs such as electrical, plumbing, mechanical and maintenance.
  - Replace access control and badging systems; McLoughlin and Milport Facilities
- **Policy Option Package**
  - Replace and repair primary McLoughlin Warehouse roof (POP 304)
  - Bring McLoughlin warehouse up to current seismic standards (POP 304)

# BUDGET NARRATIVE

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## 2021-2023

- **Current Service Level**
  - Repair all CMU and Concrete walls at McLoughlin building
  - Replace caulking/sealant at expansion joints, windows and doors (Milport)
  - Repair cracking of roof storage unit (McLoughlin)
  - Repair garage doors (McLoughlin)
  - Apply safety zone markings (Milport warehouse)
- **Policy Option Package**
  - Repair deteriorating/cracking concrete (McLoughlin)
  - Replace water heater (electric - McLoughlin)
  - Repair/resurface/reseal - strip parking lot (McLoughlin)
  - Install conduit for future ZEV charging stations (McLoughlin parking lot)
  - Complete electrical repairs/replacements at both locations

## 2023-2025

- **Current Service Level**
  - Repaint exterior walls (repair concrete) at Milport
  - Repair/replace caulking expansion joints, windows and doors (McLoughlin)
  - Apply new safety zone markings (McLoughlin)
  - Replace gravel (McLoughlin)
  - Replace domestic hot water heater (gas) (McLoughlin)
  - Repaint garage doors (McLoughlin)
- **Policy Option Package**
  - Replace fire alarm system and panel (both)
  - Install occupancy sensors (McLoughlin)
  - Replace concrete steps, ADA compliance (Milport)
  - Restroom ADA upgrades (McLoughlin)
  - Replace door handles to meet ADA codes (McLoughlin)
  - Replace aluminum windows at warehouse (McLoughlin)
  - Energy conservation projects
  - Security system replacement at both buildings
  - Install charging stations for zero emission vehicles

# BUDGET NARRATIVE

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## 2025-2027

- **Current Service Level**
  - Repair/replace concrete paving (Milport)
  - Bark mulch/landscaping - both locations
  
- **Policy Option Package**
  - Modernization for McLoughlin and Milport
  - Replace doors and windows for office area (McLoughlin)
  - Repair/repaint sun canopies (McLoughlin)
  - Repair or replace overhead doors at both locations

## 2027-2029

- **Current Service Level**
  - Repaint interior office walls (Milport)
  - Repaint interior office walls/ceilings (McLoughlin)
  - Repaint exterior walls McLoughlin warehouse
  - Replace counters (restrooms/cafeteria) both locations
  - Replace carpet (Milport)
  - Replace fixed windows (Milport)
  - Replace vinyl and carpet (McLoughlin)
  - Facility Condition Assessments both locations
  
- **Policy Option Package**
  - Replace fixed windows (Milport)
  - Replace all hard floor covering and carpet (McLoughlin)
  - Crack repair, seal coating and restriping in both parking lots
  - Replace window blinds for improved energy conservation (both buildings)
  - Replace McLoughlin vinyl flooring in cafeteria
  - Upgrade and remodel restrooms (fixtures)
  - Purchase and install charging stations for zero emission vehicles
  - Facility Condition Assessments both locations

# BUDGET NARRATIVE

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**D. REVENUE SOURCE**

The Oregon Liquor Control Commission is 100 percent Other Funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana and penalties, privilege tax paid on the sales of beer and wine and other miscellaneous sources. The OLCC collects this revenue in accordance with ORS Chapters 471, 473, 475B.

**E. PROGRAM FUNDING REQUEST**

The Governor's Budget request is \$227,943 Other Funds limitation for the 2019-21 biennium. No Positions or FTE are requested.

**F. PROPOSED LEGISLATIVE CHANGES**

There are no proposed legislative changes.

# BUDGET NARRATIVE

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**THIS PACKAGE WAS NOT APPROVED FOR THE GOVERNOR'S BUDGET**

## Roof Repairs and Replacement to Main Warehouse

OLCC 2019-21 Agency Request Budget  
Policy Option Package No. 304, Agency Priority No 4

### A. PACKAGE PURPOSE

Through the Capital Improvements Program, the OLCC provides effective stewardship of its buildings and grounds. OLCC owns its main office and distribution center complex on McLoughlin Blvd in Milwaukie and a second receiving warehouse on Milport Ave. also in Milwaukie. Both facilities house 248 employees working in Distilled Spirits, Public Safety, Marijuana, OMMP Tracking, and Support Services.

In 2014, OLCC hired Professional Roof Consultants (PRC) to evaluate roofs of the two Milwaukie facilities. Their findings indicated that 10 areas of the McLoughlin roof office were failing and had to be repaired and that the Milport facility roof had to be replaced. Extensive repairs were done on the McLoughlin office facility and the Milport warehouse in the 2015-17 biennium under Phase one of the remediation plan to correct the deficiencies. Important lessons were learned in that process about the structural issues and contingencies needed when working on aging buildings. The study also found that three large areas over the main McLoughlin warehouse had three years of useful life left and should be repaired or replaced in Phase two. The Phase two plan identifies roof replacement in the 2019-21 budget. The main warehouse roof of the McLoughlin building is 64 years old. The addition to the main warehouse has a roof that is 41 years old.

Phase two will be a repair and/or replacement of the primary warehouse roof at McLoughlin. Three sections of the roof totaling 124,000 square feet have been identified for this project. The company that completed Phase one for OLCC (Anderson Roofing) provided the cost estimates for Phase two. The largest part of the project will focus on the primary roof which was built in 1954. Two smaller sections attached to the 1954 warehouse were added in 1977 and are also part of Phase two. Contingent upon replacement of the main warehouse roof is a requirement to upgrade the facility for any and all seismic requirements which have been deferred until this project could be started. There is also a 45% contingency for possible structural issues that cannot be identified until construction is underway. Water incursion resulting in dry rot to support structures was discovered during the Milport roof replacement in 2016 so a contingency has been added in the event that similar issues have occurred at the McLoughlin warehouse.

# BUDGET NARRATIVE

## B. HOW ACHIEVED

If approved, OLCC will issue a request for proposal that will elicit bids for the project. Work will begin in late spring and completion will be required by fall before the winter rains begin. It will be important that the warehouse remain functioning during construction because the McLoughlin warehouse is the only distribution point for liquor to all stores in Oregon.

**Repair OLCC Facilities Phase 2**  
**OLCC 2019-21 Agency Request Budget Policy Option Package No 304**

Division	Package Description	FTE	One-time	Ongoing	Total
<b>CAPITAL OUTLAY</b>					
<b>ROOF Repairs &amp; Replacement to Main Warehouse</b>					
Capital Improvements	Phase II roof replacement and repair (sections A, B, & C)		\$3,300,000	\$0	\$3,300,000
	Earthquake remediation to warehouse (required with replacement)		\$1,000,000		\$1,000,000
	Contingency for unexpected structural and other issues		\$1,934,000		\$1,934,000
<b>Subtotal - Capital Improvements - Maintain &amp; Replace - Package 304</b>		<b>0.00</b>	<b>\$6,234,000</b>	<b>\$0</b>	<b>\$6,234,000</b>

# BUDGET NARRATIVE

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## a. Benefits to stakeholders

OLCC's McLoughlin warehouse houses \$80 million of liquor inventory at any given time. This product is in the care of OLCC as it is a bonded warehouse and the state does not pay for the liquor until shipped or cases are opened in the warehouse. Warehousing and shipment of liquor out of the McLoughlin facility is core to the OLCC mission of generating revenue for the state and retailing liquor.

## b. Benefits to OLCC

State liquor inventories are protected. Worker safety in the event of a large seismic event is enhanced. Capital value of the state's asset is maintained and enhanced.

## C. STAFFING IMPACT

The package adds no new staff to OLCC.

## D. QUANTIFYING RESULTS

OLCC will be able to continue its business without interruptions from building or system failure.

## E. REVENUE SOURCE

The Oregon Liquor Control Commission is 100 percent other funded and generates revenues from the sale of distilled spirits, license fees from alcohol and marijuana, taxes paid on sales of beer and wine and other miscellaneous revenue sources. The OLCC collects this in accordance with ORS Chapter 471, 473, and 475B.

# Facilities Summary Report

2019-21 Biennium

**Agency Name:**

**OR Liquor Control Commission**

**Owned Facilities Over \$1 million**

**FY 2018 DATA**

	Number of Facilities	2		
	Current Replacement Value \$ (CRV) <sup>1</sup>	\$ 37,049,006	Source <sup>4</sup>	FCA
	Gross Square Feet (GSF)	283,714	Risk or FCA	
	Usable Square Feet (USF) <sup>2</sup>	283,714	Estimate/Actual <sup>5</sup>	40
	Occupants Position Count (PC) <sup>3</sup>	209	USF/PC <sup>6</sup>	413
			Or Agency Measure <sup>7</sup>	n/a

**Owned Facilities Under \$1 million**

	Number of Facilities	not applicable
	CRV <sup>1</sup>	not applicable
	GSF	not applicable

**Leased Facilities**

	Total Rentable SF <sup>8</sup>	12,969		
	Biennial Lease Cost	468,912		
	Additional Costs for Lease Properties (O&M) <sup>9</sup>	28,128		
	Usable Square Feet (USF) <sup>2</sup>	not available	Estimate/Actual <sup>5</sup>	100
	Occupants Position Count (PC) <sup>3</sup>	54	USF/PC <sup>6</sup>	n/a

**Definitions**

- |                                     |  |
|-------------------------------------|--|
|                                     | Current Replacement Value Reported to Risk Management <b>or Calculated Replacement Value Reported from</b>                           |
| <b>CRV</b>                          | <b>1 iPlan Facility Conditions Assessment (FCA)</b>  |
| <b>USF</b>                          | <b>2 Usable Square Feet per BOMA definition for office/administrative uses. Area of a floor occupiable by a tenant where</b>         |
| <b>Occupant Position Count (PC)</b> | <b>3 Total Legislatively Approved Budget (LAB) Position Count within the buildings or leases as applicable.</b>                      |
| <b>Source</b>                       | <b>4 Enter Source of CRV as "Risk" or "FCA"</b>  |
| <b>Estimate/Actual</b>              | <b>5 Use actual USF % of USF to GSF, if available. If not known, estimate the percentage.</b>  |
| <b>Office/Administrative USF/PC</b> | <b>6 Divide your USF by your position count. If office/admin space is a less than 10% of your space use, fill in N/A and fill in</b> |
| <b>Agency Measure</b>               | <b>7 If not using USF/PC, insert Agency Measure as defined in 107BF02 question #1.</b>   |
| <b>RSF</b>                          | <b>8 Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common</b>         |
| <b>O&amp;M</b>                      | <b>9 Total Operations and Maintenance Costs for facilities including all maintenance, utilities and janitorial</b>                   |



# Facilities Operations and Maintenance and Deferred Maintenance Report

2019-21 Biennium

**Facility Plan - Facility O&M/DM Report 107B16b  
2019-21 Biennium**

**Agency Name** Oregon Liquor Control Commission

**Facilities Operations and Maintenance (O&M)  
Budget excluding Capital Improvements and  
Deferred Maintenance<sup>1</sup>**

	2015-17 ACTUAL	2017-19 Budgeted	2017-19 Projected	2019-21 Governor's Budget
Personal Services (PS) Operations and Maintenance	404,498	432,797	432,797	452,273
Services and Supplies (S&S) Operations and Maintenance	416,697	432,115	432,115	451,560
Utilities not included in PS and SSS above	349,478	362,409	362,409	378,717
<b>Total O&amp;M</b>				
<b>O&amp;M \$/SF</b>	1,170,673	1,227,321	1,227,321	1,282,550

**Total O&M SF** 1,170,673 Include only the SF for which your agency provides O&M funding.

O&M Estimated Fund Split Percentage % <sup>2</sup>	General Fund	Lottery Fund	Other Funds	Federal Funds
			100%	

**Total Short and Long Term Deferred Maintenance  
Plan for Facilities Value Over \$1M<sup>3</sup>**

	Current Costs (2015)	Ten Year Projection	2017-19 Budgeted	2019-21 Governor's Budget
Priorities 1-3 - Currently, Potentially and Not Yet Critical <sup>4,5,6</sup>	\$ 227,943	\$ 14,421,894	\$ 227,943	227,943
priority 4 - Seismic & Natural Hazard <sup>7</sup>				
Priority 5 - Modernization <sup>8</sup>				
<b>Total Priority Need</b>				
<b>Facility Condition Index (Need/CRV)<sup>9</sup></b>	227,943	14,421,894	227,943	227,943

**Buildings Over \$1M CRV** 37,049,006 Current Replacement Value Reported to Risk *or Calculated Replacement Value Reported from Facility Conditions Assessment (FCA)*

Process/Software for routine maintenance (O&M)	OLCC Administrative Services is now using iPlan© software to track building assets and components, maintenance schedules and forecasts of remaining useful life and to project costs. In addition, the maintenance staff and manager use Excel to manually track all scheduled maintenance.
Process/Software for deferred maintenance/renewal	In addition to the FAC, OLCC maintenance staff performs regular inspections of the buildings, components and the grounds, including parking lots. Needed repairs are identified and documented. If funding is unavailable, these repairs will become deferred maintenance.
Process for funding facilities maintenance	Facility maintenance is included as a separate item in the agency request budget on a biennial basis. Per ORS 276.285(1), maintenance is essential to maintain and protect State of Oregon's investments.

## Definitions

The Facilities Operations and Maintenance budget includes costs to operate and maintain facilities and keep them in repair including utilities, janitorial and maintenance costs. Maintenance costs are categorized as external building (roof, siding, windows, etc.); interior systems (electrical, mechanical, interior walls, doors, etc.); roads and ground (groundskeeper, parking lots, sidewalks, etc.) and centrally operated systems (electrical, mechanical, etc.). Agencies with significant facilities may include support staff if directly associated with facilities maintenance activities. Do not include other overhead costs such as accounting, central government charges, etc.

### **Facilities Operations and Maintenance Budget<sup>1</sup>**

#### **O&M Estimated Fund Split Percentage %<sup>2</sup>**

Show the fund split by percentage of fund source allocated to facility O&M for your agency

#### **Total Short and Long Term Maintenance and Deferred Maintenance Plan for Facilities Value**

##### **Over \$1M<sup>3</sup>**

All Maintenance excluding routine O&M costs

#### **Priority One: Currently Critical<sup>4</sup>**

From the Budget Instruction: Priority One projects are conditions that require immediate action in order to address code and accessibility violations that affect life safety. Building envelope issues (roof, sides, windows and doors) that pose immediate safety concerns should be included in this category.

#### **Priority Two: Potentially Critical<sup>5</sup>**

From the Budget Instruction: Priority Two projects are to be undertaken in the near future to maintain the integrity of the facility and accommodate current agency program requirements. Included are systems that are functioning improperly or at limited capacity, and if not addressed, will cause additional system deterioration and added repair costs. Also included are significant building envelope issues (roof, sides, windows and doors) that, if not addressed, will cause additional system deterioration and added repair costs.

#### **Priority Three: Necessary - Not yet Critical<sup>6</sup>**

From the Budget Instructions: Priority Three projects could be undertaken in the near to mid-term future to maintain the integrity of a building and to address building systems, building components and site work that have reached or exceeded their useful life based on industry standards, but are still functioning in some capacity. These projects may require attention currently to avoid deterioration, potential downtime and consequently higher costs if corrective action is deferred.

#### **Priority Four: Seismic and Natural Hazard Remediation<sup>7</sup>**

From the Budget Instructions: Priority Four projects improve seismic performance of buildings constructed prior to 1995 building code changes to protect occupants, minimize building damage and speed recovery after a major earthquake. Projects also include those that mitigate significant flood hazards.

#### **Priority Five: Modernization<sup>8</sup>**

From the Budget Instructions: Priority Five projects are alterations or replacement of facilities solely to implement new or higher standards to accommodate new functions, significantly improve existing functionality as well as replacement of building components that typically last more than 50 years (such as the building structure or foundations). These standards include system and aesthetic upgrades which represent sensible improvements to the existing condition. These projects improve the overall usability and reduce long-term maintenance requirements. Given the significant nature of these projects, the work typically addresses deficiencies that do not conform to current codes, but are 'grandfathered' in their existing condition to the extent feasible.

#### **Facility Condition Index<sup>9</sup>**

A calculated measure of facility condition relative to its current replacement value (expressed as a percentage)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	42,874	-	-	-	42,874
Mass Transit Tax	-	-	6,959	-	-	-	6,959
Vacancy Savings	-	-	210,129	-	-	-	210,129
<b>Total Personal Services</b>	-	-	<b>\$259,962</b>	-	-	-	<b>\$259,962</b>
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	259,962	-	-	-	259,962
<b>Total Expenditures</b>	-	-	<b>\$259,962</b>	-	-	-	<b>\$259,962</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(259,962)	-	-	-	(259,962)
<b>Total Ending Balance</b>	-	-	<b>(\$259,962)</b>	-	-	-	<b>(\$259,962)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(6,000)	-	-	-	(6,000)
Agency Program Related S and S	-	-	(6,000)	-	-	-	(6,000)
<b>Total Services &amp; Supplies</b>	-	-	(\$12,000)	-	-	-	(\$12,000)
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	(25,000)	-	-	-	(25,000)
<b>Total Capital Outlay</b>	-	-	(\$25,000)	-	-	-	(\$25,000)
<b>Total Expenditures</b>							
Total Expenditures	-	-	(37,000)	-	-	-	(37,000)
<b>Total Expenditures</b>	-	-	(\$37,000)	-	-	-	(\$37,000)
<b>Ending Balance</b>							
Ending Balance	-	-	37,000	-	-	-	37,000
<b>Total Ending Balance</b>	-	-	\$37,000	-	-	-	\$37,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Services & Supplies**

Instate Travel	-	-	2,149	-	-	-	2,149
Out of State Travel	-	-	198	-	-	-	198
Employee Training	-	-	152	-	-	-	152
Office Expenses	-	-	531,834	-	-	-	531,834
Telecommunications	-	-	2,316	-	-	-	2,316
State Gov. Service Charges	-	-	46,246	-	-	-	46,246
Data Processing	-	-	6,699	-	-	-	6,699
Publicity and Publications	-	-	666	-	-	-	666
Professional Services	-	-	636	-	-	-	636
IT Professional Services	-	-	607	-	-	-	607
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	348	-	-	-	348
Dues and Subscriptions	-	-	87	-	-	-	87
Facilities Rental and Taxes	-	-	2,409	-	-	-	2,409
Fuels and Utilities	-	-	8,608	-	-	-	8,608
Facilities Maintenance	-	-	1,125	-	-	-	1,125
Agency Program Related S and S	-	-	4,958	-	-	-	4,958
Other Services and Supplies	-	-	345	-	-	-	345

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	475	-	-	-	475
<b>Total Services &amp; Supplies</b>	-	-	<b>\$609,858</b>	-	-	-	<b>\$609,858</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	609,858	-	-	-	609,858
<b>Total Expenditures</b>	-	-	<b>\$609,858</b>	-	-	-	<b>\$609,858</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(609,858)	-	-	-	(609,858)
<b>Total Ending Balance</b>	-	-	<b>(\$609,858)</b>	-	-	-	<b>(\$609,858)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Distilled Spirits Program  
Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	932,406	-	-	-	932,406
<b>Total Services &amp; Supplies</b>	-	-	<b>\$932,406</b>	-	-	-	<b>\$932,406</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	932,406	-	-	-	932,406
<b>Total Expenditures</b>	-	-	<b>\$932,406</b>	-	-	-	<b>\$932,406</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(932,406)	-	-	-	(932,406)
<b>Total Ending Balance</b>	-	-	<b>(\$932,406)</b>	-	-	-	<b>(\$932,406)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(37,938)	-	-	-	(37,938)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(2,718)	-	-	-	(2,718)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$40,656)</b>	-	-	-	<b>(\$40,656)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(40,656)	-	-	-	(40,656)
<b>Total Expenditures</b>	-	-	<b>(\$40,656)</b>	-	-	-	<b>(\$40,656)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	40,656	-	-	-	40,656
<b>Total Ending Balance</b>	-	-	<b>\$40,656</b>	-	-	-	<b>\$40,656</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 102 - Distilled Spirits Shipping Capacity & Svcs**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	850,752	-	-	-	850,752
Temporary Appointments	-	-	300,000	-	-	-	300,000
Empl. Rel. Bd. Assessments	-	-	671	-	-	-	671
Public Employees' Retire Cont	-	-	153,902	-	-	-	153,902
Social Security Taxes	-	-	88,034	-	-	-	88,034
Worker's Comp. Assess. (WCD)	-	-	638	-	-	-	638
Mass Transit Tax	-	-	5,104	-	-	-	5,104
Flexible Benefits	-	-	387,024	-	-	-	387,024
<b>Total Personal Services</b>	-	-	<b>\$1,786,125</b>	-	-	-	<b>\$1,786,125</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	1,000	-	-	-	1,000
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	2,000	-	-	-	2,000
Data Processing	-	-	1,500	-	-	-	1,500
IT Professional Services	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	17,368	-	-	-	17,368
Other Services and Supplies	-	-	49,000	-	-	-	49,000
IT Expendable Property	-	-	2,267	-	-	-	2,267
<b>Total Services &amp; Supplies</b>	-	-	<b>\$74,135</b>	-	-	-	<b>\$74,135</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	7,695	-	-	-	7,695
Technical Equipment	-	-	90,000	-	-	-	90,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 102 - Distilled Spirits Shipping Capacity & Svcs**

**Cross Reference Name: Distilled Spirits Program**  
**Cross Reference Number: 84500-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Industrial and Heavy Equipment	-	-	120,000	-	-	-	120,000
Automotive and Aircraft	-	-	35,000	-	-	-	35,000
Building Structures	-	-	131,000	-	-	-	131,000
<b>Total Capital Outlay</b>	-	-	<b>\$383,695</b>	-	-	-	<b>\$383,695</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,243,955	-	-	-	2,243,955
<b>Total Expenditures</b>	-	-	<b>\$2,243,955</b>	-	-	-	<b>\$2,243,955</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,243,955)	-	-	-	(2,243,955)
<b>Total Ending Balance</b>	-	-	<b>(\$2,243,955)</b>	-	-	-	<b>(\$2,243,955)</b>
<b>Total Positions</b>							
Total Positions							11
<b>Total Positions</b>	-	-	-	-	-	-	<b>11</b>
<b>Total FTE</b>							
Total FTE							11.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>11.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 112 - Move Agency Bank Card Costs

Cross Reference Name: Distilled Spirits Program  
 Cross Reference Number: 84500-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Services &amp; Supplies</b>	-	-	(\$7,350,000)	-	-	-	(\$7,350,000)
<b>Total Expenditures</b>							
Total Expenditures	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Expenditures</b>	-	-	(\$7,350,000)	-	-	-	(\$7,350,000)
<b>Ending Balance</b>							
Ending Balance	-	-	7,350,000	-	-	-	7,350,000
<b>Total Ending Balance</b>	-	-	\$7,350,000	-	-	-	\$7,350,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	178,167	-	-	-	178,167
Mass Transit Tax	-	-	13,816	-	-	-	13,816
Vacancy Savings	-	-	418,112	-	-	-	418,112
<b>Total Personal Services</b>	-	-	<b>\$610,095</b>	-	-	-	<b>\$610,095</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	610,095	-	-	-	610,095
<b>Total Expenditures</b>	-	-	<b>\$610,095</b>	-	-	-	<b>\$610,095</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(610,095)	-	-	-	(610,095)
<b>Total Ending Balance</b>	-	-	<b>(\$610,095)</b>	-	-	-	<b>(\$610,095)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(17,000)	-	-	-	(17,000)
Agency Program Related S and S	-	-	(25,000)	-	-	-	(25,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$42,000)</b>	-	-	-	<b>(\$42,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(42,000)	-	-	-	(42,000)
<b>Total Expenditures</b>	-	-	<b>(\$42,000)</b>	-	-	-	<b>(\$42,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	42,000	-	-	-	42,000
<b>Total Ending Balance</b>	-	-	<b>\$42,000</b>	-	-	-	<b>\$42,000</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	8,092	-	-	-	8,092
Out of State Travel	-	-	477	-	-	-	477
Employee Training	-	-	9,824	-	-	-	9,824
Office Expenses	-	-	11,597	-	-	-	11,597
Telecommunications	-	-	10,977	-	-	-	10,977
State Gov. Service Charges	-	-	76,699	-	-	-	76,699
Data Processing	-	-	1,104	-	-	-	1,104
Publicity and Publications	-	-	2,299	-	-	-	2,299
Professional Services	-	-	12,445	-	-	-	12,445
IT Professional Services	-	-	2,972	-	-	-	2,972
Employee Recruitment and Develop	-	-	328	-	-	-	328
Dues and Subscriptions	-	-	348	-	-	-	348
Facilities Rental and Taxes	-	-	17,947	-	-	-	17,947
Fuels and Utilities	-	-	849	-	-	-	849
Facilities Maintenance	-	-	679	-	-	-	679
Agency Program Related S and S	-	-	1,564	-	-	-	1,564
Other Services and Supplies	-	-	440	-	-	-	440
IT Expendable Property	-	-	1,168	-	-	-	1,168
<b>Total Services &amp; Supplies</b>	-	-	<b>\$159,809</b>	-	-	-	<b>\$159,809</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	159,809	-	-	-	159,809
<b>Total Expenditures</b>	-	-	<b>\$159,809</b>	-	-	-	<b>\$159,809</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(159,809)	-	-	-	(159,809)
<b>Total Ending Balance</b>	-	-	<b>(\$159,809)</b>	-	-	-	<b>(\$159,809)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(59,141)	-	-	-	(59,141)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(4,236)	-	-	-	(4,236)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$63,377)</b>	-	-	-	<b>(\$63,377)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(63,377)	-	-	-	(63,377)
<b>Total Expenditures</b>	-	-	<b>(\$63,377)</b>	-	-	-	<b>(\$63,377)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	63,377	-	-	-	63,377
<b>Total Ending Balance</b>	-	-	<b>\$63,377</b>	-	-	-	<b>\$63,377</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 203 - License Fees Increase

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	9,172,403	-	-	-	9,172,403
<b>Total Revenues</b>	-	-	<b>\$9,172,403</b>	-	-	-	<b>\$9,172,403</b>
<b>Ending Balance</b>							
Ending Balance	-	-	9,172,403	-	-	-	9,172,403
<b>Total Ending Balance</b>	-	-	<b>\$9,172,403</b>	-	-	-	<b>\$9,172,403</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Public Safety Services Program  
Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	560,832	-	-	-	560,832
<b>Total Services &amp; Supplies</b>	-	-	<b>\$560,832</b>	-	-	-	<b>\$560,832</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	560,832	-	-	-	560,832
<b>Total Expenditures</b>	-	-	<b>\$560,832</b>	-	-	-	<b>\$560,832</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(560,832)	-	-	-	(560,832)
<b>Total Ending Balance</b>	-	-	<b>(\$560,832)</b>	-	-	-	<b>(\$560,832)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 206 - Licensing Staff Fulfillment**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	449,520	-	-	-	449,520
Empl. Rel. Bd. Assessments	-	-	244	-	-	-	244
Public Employees' Retire Cont	-	-	81,318	-	-	-	81,318
Social Security Taxes	-	-	34,388	-	-	-	34,388
Worker's Comp. Assess. (WCD)	-	-	232	-	-	-	232
Mass Transit Tax	-	-	2,677	-	-	-	2,677
Flexible Benefits	-	-	140,736	-	-	-	140,736
<b>Total Personal Services</b>	-	-	<b>\$709,115</b>	-	-	-	<b>\$709,115</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	4,000	-	-	-	4,000
Office Expenses	-	-	4,000	-	-	-	4,000
Telecommunications	-	-	8,000	-	-	-	8,000
Data Processing	-	-	6,000	-	-	-	6,000
Facilities Rental and Taxes	-	-	69,472	-	-	-	69,472
Other Services and Supplies	-	-	4,000	-	-	-	4,000
IT Expendable Property	-	-	9,068	-	-	-	9,068
<b>Total Services &amp; Supplies</b>	-	-	<b>\$104,540</b>	-	-	-	<b>\$104,540</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	30,530	-	-	-	30,530
Automotive and Aircraft	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	<b>\$30,530</b>	-	-	-	<b>\$30,530</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 206 - Licensing Staff Fulfillment

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	844,185	-	-	-	844,185
<b>Total Expenditures</b>	-	-	<b>\$844,185</b>	-	-	-	<b>\$844,185</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(844,185)	-	-	-	(844,185)
<b>Total Ending Balance</b>	-	-	<b>(\$844,185)</b>	-	-	-	<b>(\$844,185)</b>
<b>Total Positions</b>							
Total Positions							4
<b>Total Positions</b>	-	-	-	-	-	-	<b>4</b>
<b>Total FTE</b>							
Total FTE							4.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>4.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 207 - Public Safety Staff Fulfillment**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	226,752	-	-	-	226,752
Empl. Rel. Bd. Assessments	-	-	122	-	-	-	122
Public Employees' Retire Cont	-	-	41,020	-	-	-	41,020
Social Security Taxes	-	-	17,346	-	-	-	17,346
Worker's Comp. Assess. (WCD)	-	-	116	-	-	-	116
Mass Transit Tax	-	-	1,360	-	-	-	1,360
Flexible Benefits	-	-	70,368	-	-	-	70,368
<b>Total Personal Services</b>	-	-	<b>\$357,084</b>	-	-	-	<b>\$357,084</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	6,000	-	-	-	6,000
Employee Training	-	-	12,334	-	-	-	12,334
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	143,564	-	-	-	143,564
Data Processing	-	-	2,000	-	-	-	2,000
Facilities Rental and Taxes	-	-	34,736	-	-	-	34,736
Agency Program Related S and S	-	-	307,776	-	-	-	307,776
Other Services and Supplies	-	-	1,000	-	-	-	1,000
IT Expendable Property	-	-	4,534	-	-	-	4,534
<b>Total Services &amp; Supplies</b>	-	-	<b>\$512,944</b>	-	-	-	<b>\$512,944</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	15,390	-	-	-	15,390

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 207 - Public Safety Staff Fulfillment

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	56,666	-	-	-	56,666
<b>Total Capital Outlay</b>	-	-	<b>\$72,056</b>	-	-	-	<b>\$72,056</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	942,084	-	-	-	942,084
<b>Total Expenditures</b>	-	-	<b>\$942,084</b>	-	-	-	<b>\$942,084</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(942,084)	-	-	-	(942,084)
<b>Total Ending Balance</b>	-	-	<b>(\$942,084)</b>	-	-	-	<b>(\$942,084)</b>
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							2.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>2.00</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 209 - Regulatory Specialist Reclass

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	41,472	-	-	-	41,472
Public Employees' Retire Cont	-	-	7,504	-	-	-	7,504
Social Security Taxes	-	-	3,172	-	-	-	3,172
Mass Transit Tax	-	-	1,440	-	-	-	1,440
<b>Total Personal Services</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	53,588	-	-	-	53,588
<b>Total Expenditures</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(53,588)	-	-	-	(53,588)
<b>Total Ending Balance</b>	-	-	<b>(\$53,588)</b>	-	-	-	<b>(\$53,588)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 215 - Bottle Bill Regulation & Funding**

**Cross Reference Name: Public Safety Services Program**  
**Cross Reference Number: 84500-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 215 - Bottle Bill Regulation & Funding

Cross Reference Name: Public Safety Services Program  
 Cross Reference Number: 84500-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	(53,276)	-	-	-	(53,276)
Mass Transit Tax	-	-	11,837	-	-	-	11,837
Vacancy Savings	-	-	271,533	-	-	-	271,533
<b>Total Personal Services</b>	-	-	<b>\$230,094</b>	-	-	-	<b>\$230,094</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	230,094	-	-	-	230,094
<b>Total Expenditures</b>	-	-	<b>\$230,094</b>	-	-	-	<b>\$230,094</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(230,094)	-	-	-	(230,094)
<b>Total Ending Balance</b>	-	-	<b>(\$230,094)</b>	-	-	-	<b>(\$230,094)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 021 - Phase - In

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Data Processing	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	(14,000)	-	-	-	(14,000)
Professional Services	-	-	(300,000)	-	-	-	(300,000)
IT Professional Services	-	-	(180,000)	-	-	-	(180,000)
Employee Recruitment and Develop	-	-	(1,896)	-	-	-	(1,896)
Facilities Maintenance	-	-	(75,000)	-	-	-	(75,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$570,896)</b>	-	-	-	<b>(\$570,896)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(570,896)	-	-	-	(570,896)
<b>Total Expenditures</b>	-	-	<b>(\$570,896)</b>	-	-	-	<b>(\$570,896)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	570,896	-	-	-	570,896
<b>Total Ending Balance</b>	-	-	<b>\$570,896</b>	-	-	-	<b>\$570,896</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-

**Services & Supplies**

Instate Travel	-	-	3,968	-	-	-	3,968
Out of State Travel	-	-	1,059	-	-	-	1,059
Employee Training	-	-	2,247	-	-	-	2,247
Office Expenses	-	-	11,329	-	-	-	11,329
Telecommunications	-	-	3,992	-	-	-	3,992
State Gov. Service Charges	-	-	33,609	-	-	-	33,609
Data Processing	-	-	14,916	-	-	-	14,916
Publicity and Publications	-	-	426	-	-	-	426
Professional Services	-	-	5,523	-	-	-	5,523
IT Professional Services	-	-	6,570	-	-	-	6,570
Attorney General	-	-	85,720	-	-	-	85,720
Employee Recruitment and Develop	-	-	293	-	-	-	293
Dues and Subscriptions	-	-	495	-	-	-	495
Facilities Rental and Taxes	-	-	43	-	-	-	43
Fuels and Utilities	-	-	13,327	-	-	-	13,327
Facilities Maintenance	-	-	8,363	-	-	-	8,363
Agency Program Related S and S	-	-	513	-	-	-	513
Other Services and Supplies	-	-	6,788	-	-	-	6,788



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	16,531	-	-	-	16,531
<b>Total Services &amp; Supplies</b>	-	-	<b>\$215,712</b>	-	-	-	<b>\$215,712</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	215,712	-	-	-	215,712
<b>Total Expenditures</b>	-	-	<b>\$215,712</b>	-	-	-	<b>\$215,712</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(215,712)	-	-	-	(215,712)
<b>Total Ending Balance</b>	-	-	<b>(\$215,712)</b>	-	-	-	<b>(\$215,712)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 032 - Above Standard Inflation

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 081 - September 2018 Emergency Board

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	503,174	-	-	-	503,174
<b>Total Services &amp; Supplies</b>	-	-	<b>\$503,174</b>	-	-	-	<b>\$503,174</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	503,174	-	-	-	503,174
<b>Total Expenditures</b>	-	-	<b>\$503,174</b>	-	-	-	<b>\$503,174</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(503,174)	-	-	-	(503,174)
<b>Total Ending Balance</b>	-	-	<b>(\$503,174)</b>	-	-	-	<b>(\$503,174)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	149,592	-	-	-	149,592
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	27,061	-	-	-	27,061
Social Security Taxes	-	-	11,444	-	-	-	11,444
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$223,400</b>	-	-	-	<b>\$223,400</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	223,400	-	-	-	223,400
<b>Total Expenditures</b>	-	-	<b>\$223,400</b>	-	-	-	<b>\$223,400</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(223,400)	-	-	-	(223,400)
<b>Total Ending Balance</b>	-	-	<b>(\$223,400)</b>	-	-	-	<b>(\$223,400)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(37,799)	-	-	-	(37,799)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(67,507)	-	-	-	(67,507)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$105,306)</b>	-	-	-	<b>(\$105,306)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(105,306)	-	-	-	(105,306)
<b>Total Expenditures</b>	-	-	<b>(\$105,306)</b>	-	-	-	<b>(\$105,306)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	105,306	-	-	-	105,306
<b>Total Ending Balance</b>	-	-	<b>\$105,306</b>	-	-	-	<b>\$105,306</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Administration and Support  
Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(30,425)	-	-	-	(30,425)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$30,425)</b>	-	-	-	<b>(\$30,425)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(30,425)	-	-	-	(30,425)
<b>Total Expenditures</b>	-	-	<b>(\$30,425)</b>	-	-	-	<b>(\$30,425)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	30,425	-	-	-	30,425
<b>Total Ending Balance</b>	-	-	<b>\$30,425</b>	-	-	-	<b>\$30,425</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 301 - Information Services Enhancement**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
IT Professional Services	-	-	2,500,000	-	-	-	2,500,000
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$2,500,000</b>	-	-	-	<b>\$2,500,000</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 301 - Information Services Enhancement

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Data Processing Hardware	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,500,000	-	-	-	2,500,000
<b>Total Expenditures</b>	-	-	<b>\$2,500,000</b>	-	-	-	<b>\$2,500,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,500,000)	-	-	-	(2,500,000)
<b>Total Ending Balance</b>	-	-	<b>(\$2,500,000)</b>	-	-	-	<b>(\$2,500,000)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE	-	-	-	-	-	-	-
<b>Total FTE</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 310 - Financial Services Staff Fulfillment**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	75,096	-	-	-	75,096
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	13,585	-	-	-	13,585
Social Security Taxes	-	-	5,745	-	-	-	5,745
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Mass Transit Tax	-	-	451	-	-	-	451
Flexible Benefits	-	-	35,184	-	-	-	35,184
<b>Total Personal Services</b>	-	-	<b>\$130,180</b>	-	-	-	<b>\$130,180</b>
<b>Services &amp; Supplies</b>							
Employee Training	-	-	1,000	-	-	-	1,000
Office Expenses	-	-	1,000	-	-	-	1,000
Telecommunications	-	-	2,000	-	-	-	2,000
Data Processing	-	-	16,500	-	-	-	16,500
Facilities Rental and Taxes	-	-	17,368	-	-	-	17,368
Other Services and Supplies	-	-	1,000	-	-	-	1,000
IT Expendable Property	-	-	23,602	-	-	-	23,602
<b>Total Services &amp; Supplies</b>	-	-	<b>\$62,470</b>	-	-	-	<b>\$62,470</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	7,695	-	-	-	7,695
<b>Total Capital Outlay</b>	-	-	<b>\$7,695</b>	-	-	-	<b>\$7,695</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 310 - Financial Services Staff Fulfillment

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	200,345	-	-	-	200,345
<b>Total Expenditures</b>	-	-	<b>\$200,345</b>	-	-	-	<b>\$200,345</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(200,345)	-	-	-	(200,345)
<b>Total Ending Balance</b>	-	-	<b>(\$200,345)</b>	-	-	-	<b>(\$200,345)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 311 - Administration and Communication Outreach**

**Cross Reference Name: Administration and Support**  
**Cross Reference Number: 84500-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
IT Professional Services	-	-	57,610	-	-	-	57,610
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$57,610</b>	-	-	-	<b>\$57,610</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 311 - Administration and Communication Outreach

Cross Reference Name: Administration and Support  
 Cross Reference Number: 84500-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	15,390	-	-	-	15,390
<b>Total Capital Outlay</b>	-	-	<b>\$15,390</b>	-	-	-	<b>\$15,390</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	73,000	-	-	-	73,000
<b>Total Expenditures</b>	-	-	<b>\$73,000</b>	-	-	-	<b>\$73,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(73,000)	-	-	-	(73,000)
<b>Total Ending Balance</b>	-	-	<b>(\$73,000)</b>	-	-	-	<b>(\$73,000)</b>
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	110,050	-	-	-	110,050
Mass Transit Tax	-	-	18,371	-	-	-	18,371
Vacancy Savings	-	-	39,864	-	-	-	39,864
<b>Total Personal Services</b>	-	-	<b>\$168,285</b>	-	-	-	<b>\$168,285</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	168,285	-	-	-	168,285
<b>Total Expenditures</b>	-	-	<b>\$168,285</b>	-	-	-	<b>\$168,285</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(168,285)	-	-	-	(168,285)
<b>Total Ending Balance</b>	-	-	<b>(\$168,285)</b>	-	-	-	<b>(\$168,285)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 021 - Phase - In

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Oregon Health Authority	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Recreational Marijuana Program**  
**Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Tsfr To Administrative Svcs	-	-	-	-	-	-	-
Tsfr To Agriculture, Dept of	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Employee Training	-	-	(19,000)	-	-	-	(19,000)
Office Expenses	-	-	(42,588)	-	-	-	(42,588)
Telecommunications	-	-	(5,917)	-	-	-	(5,917)
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	(1,000)	-	-	-	(1,000)
Facilities Maintenance	-	-	(679,500)	-	-	-	(679,500)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$748,005)</b>	-	-	-	<b>(\$748,005)</b>
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	(25,000)	-	-	-	(25,000)
<b>Total Capital Outlay</b>	-	-	<b>(\$25,000)</b>	-	-	-	<b>(\$25,000)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	(773,005)	-	-	-	(773,005)
<b>Total Expenditures</b>	-	-	<b>(\$773,005)</b>	-	-	-	<b>(\$773,005)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	773,005	-	-	-	773,005
<b>Total Ending Balance</b>	-	-	<b>\$773,005</b>	-	-	-	<b>\$773,005</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Recreational Marijuana Program**  
**Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-

**Services & Supplies**

Instate Travel	-	-	3,375	-	-	-	3,375
Out of State Travel	-	-	602	-	-	-	602
Employee Training	-	-	3,191	-	-	-	3,191
Office Expenses	-	-	7,124	-	-	-	7,124
Telecommunications	-	-	3,181	-	-	-	3,181
State Gov. Service Charges	-	-	85,268	-	-	-	85,268
Data Processing	-	-	3,800	-	-	-	3,800
Publicity and Publications	-	-	117	-	-	-	117
Professional Services	-	-	15,999	-	-	-	15,999
IT Professional Services	-	-	43,002	-	-	-	43,002
Attorney General	-	-	75,403	-	-	-	75,403
Employee Recruitment and Develop	-	-	3,645	-	-	-	3,645
Dues and Subscriptions	-	-	117	-	-	-	117
Facilities Rental and Taxes	-	-	11,144	-	-	-	11,144
Facilities Maintenance	-	-	34,296	-	-	-	34,296
Agency Program Related S and S	-	-	5,753	-	-	-	5,753
Other Services and Supplies	-	-	2,703	-	-	-	2,703
Expendable Prop 250 - 5000	-	-	3,040	-	-	-	3,040

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	112	-	-	-	112
<b>Total Services &amp; Supplies</b>	-	-	<b>\$301,872</b>	-	-	-	<b>\$301,872</b>
<b>Special Payments</b>							
Spc Pmt to Agriculture, Dept of	-	-	9,829	-	-	-	9,829
<b>Total Special Payments</b>	-	-	<b>\$9,829</b>	-	-	-	<b>\$9,829</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	311,701	-	-	-	311,701
<b>Total Expenditures</b>	-	-	<b>\$311,701</b>	-	-	-	<b>\$311,701</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(311,701)	-	-	-	(311,701)
<b>Total Ending Balance</b>	-	-	<b>(\$311,701)</b>	-	-	-	<b>(\$311,701)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	1,471,010	-	-	-	1,471,010
<b>Total Services &amp; Supplies</b>	-	-	<b>\$1,471,010</b>	-	-	-	<b>\$1,471,010</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,471,010	-	-	-	1,471,010
<b>Total Expenditures</b>	-	-	<b>\$1,471,010</b>	-	-	-	<b>\$1,471,010</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,471,010)	-	-	-	(1,471,010)
<b>Total Ending Balance</b>	-	-	<b>(\$1,471,010)</b>	-	-	-	<b>(\$1,471,010)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Tsfr To Agriculture, Dept of	-	-	(292,593)	-	-	-	(292,593)
<b>Total Transfers Out</b>	-	-	(\$292,593)	-	-	-	(\$292,593)
<b>Special Payments</b>							
Spc Pmt to Agriculture, Dept of	-	-	(268,493)	-	-	-	(268,493)
<b>Total Special Payments</b>	-	-	(\$268,493)	-	-	-	(\$268,493)
<b>Total Expenditures</b>							
Total Expenditures	-	-	(268,493)	-	-	-	(268,493)
<b>Total Expenditures</b>	-	-	(\$268,493)	-	-	-	(\$268,493)
<b>Ending Balance</b>							
Ending Balance	-	-	(24,100)	-	-	-	(24,100)
<b>Total Ending Balance</b>	-	-	(\$24,100)	-	-	-	(\$24,100)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	(3,177,770)	-	-	-	(3,177,770)
<b>Total Revenues</b>	-	-	<b>(\$3,177,770)</b>	-	-	-	<b>(\$3,177,770)</b>
<b>Services &amp; Supplies</b>							
Data Processing	-	-	-	-	-	-	-
IT Professional Services	-	-	(425,884)	-	-	-	(425,884)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$425,884)</b>	-	-	-	<b>(\$425,884)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(425,884)	-	-	-	(425,884)
<b>Total Expenditures</b>	-	-	<b>(\$425,884)</b>	-	-	-	<b>(\$425,884)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,751,886)	-	-	-	(2,751,886)
<b>Total Ending Balance</b>	-	-	<b>(\$2,751,886)</b>	-	-	-	<b>(\$2,751,886)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(32,917)	-	-	-	(32,917)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(2,359)	-	-	-	(2,359)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$35,276)</b>	-	-	-	<b>(\$35,276)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(35,276)	-	-	-	(35,276)
<b>Total Expenditures</b>	-	-	<b>(\$35,276)</b>	-	-	-	<b>(\$35,276)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	35,276	-	-	-	35,276
<b>Total Ending Balance</b>	-	-	<b>\$35,276</b>	-	-	-	<b>\$35,276</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(26,763)	-	-	-	(26,763)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$26,763)</b>	-	-	-	<b>(\$26,763)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(26,763)	-	-	-	(26,763)
<b>Total Expenditures</b>	-	-	<b>(\$26,763)</b>	-	-	-	<b>(\$26,763)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	26,763	-	-	-	26,763
<b>Total Ending Balance</b>	-	-	<b>\$26,763</b>	-	-	-	<b>\$26,763</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	280,416	-	-	-	280,416
<b>Total Services &amp; Supplies</b>	-	-	<b>\$280,416</b>	-	-	-	<b>\$280,416</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	280,416	-	-	-	280,416
<b>Total Expenditures</b>	-	-	<b>\$280,416</b>	-	-	-	<b>\$280,416</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(280,416)	-	-	-	(280,416)
<b>Total Ending Balance</b>	-	-	<b>(\$280,416)</b>	-	-	-	<b>(\$280,416)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 209 - Regulatory Specialist Reclass

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	41,472	-	-	-	41,472
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	7,504	-	-	-	7,504
Social Security Taxes	-	-	3,172	-	-	-	3,172
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	1,440	-	-	-	1,440
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	53,588	-	-	-	53,588
<b>Total Expenditures</b>	-	-	<b>\$53,588</b>	-	-	-	<b>\$53,588</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(53,588)	-	-	-	(53,588)
<b>Total Ending Balance</b>	-	-	<b>(\$53,588)</b>	-	-	-	<b>(\$53,588)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 209 - Regulatory Specialist Reclass**

**Cross Reference Name: Recreational Marijuana Program**  
**Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 301 - Information Services Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Oregon Liquor Control Comm**  
**Pkg: 408 - Marijuana Program Enhancement**

**Cross Reference Name: Recreational Marijuana Program**  
**Cross Reference Number: 84500-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	1,031,520	-	-	-	1,031,520
Empl. Rel. Bd. Assessments	-	-	549	-	-	-	549
Public Employees' Retire Cont	-	-	186,604	-	-	-	186,604
Social Security Taxes	-	-	78,909	-	-	-	78,909
Worker's Comp. Assess. (WCD)	-	-	522	-	-	-	522
Mass Transit Tax	-	-	6,187	-	-	-	6,187
Flexible Benefits	-	-	316,656	-	-	-	316,656
<b>Total Personal Services</b>	-	-	<b>\$1,620,947</b>	-	-	-	<b>\$1,620,947</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	24,000	-	-	-	24,000
Employee Training	-	-	50,696	-	-	-	50,696
Office Expenses	-	-	5,000	-	-	-	5,000
Telecommunications	-	-	52,480	-	-	-	52,480
Data Processing	-	-	9,500	-	-	-	9,500
Publicity and Publications	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	156,312	-	-	-	156,312
Agency Program Related S and S	-	-	21,504	-	-	-	21,504
Other Services and Supplies	-	-	5,000	-	-	-	5,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 408 - Marijuana Program Enhancement

Cross Reference Name: Recreational Marijuana Program  
Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	20,403	-	-	-	20,403
<b>Total Services &amp; Supplies</b>	-	-	<b>\$344,895</b>	-	-	-	<b>\$344,895</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	69,255	-	-	-	69,255
Automotive and Aircraft	-	-	226,664	-	-	-	226,664
<b>Total Capital Outlay</b>	-	-	<b>\$295,919</b>	-	-	-	<b>\$295,919</b>
<b>Special Payments</b>							
Dist to Cities	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,261,761	-	-	-	2,261,761
<b>Total Expenditures</b>	-	-	<b>\$2,261,761</b>	-	-	-	<b>\$2,261,761</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,261,761)	-	-	-	(2,261,761)
<b>Total Ending Balance</b>	-	-	<b>(\$2,261,761)</b>	-	-	-	<b>(\$2,261,761)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 408 - Marijuana Program Enhancement

Cross Reference Name: Recreational Marijuana Program  
 Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Positions</b>							
Total Positions							9
<b>Total Positions</b>	-	-	-	-	-	-	<b>9</b>
<b>Total FTE</b>							
Total FTE							9.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>9.00</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	5,204,951	-	-	-	5,204,951
<b>Total Services &amp; Supplies</b>	-	-	<b>\$5,204,951</b>	-	-	-	<b>\$5,204,951</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	5,204,951	-	-	-	5,204,951
<b>Total Expenditures</b>	-	-	<b>\$5,204,951</b>	-	-	-	<b>\$5,204,951</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(5,204,951)	-	-	-	(5,204,951)
<b>Total Ending Balance</b>	-	-	<b>(\$5,204,951)</b>	-	-	-	<b>(\$5,204,951)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 032 - Above Standard Inflation

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Agents Compensation Program  
Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	3,566,143	-	-	-	3,566,143
<b>Total Revenues</b>	-	-	<b>\$3,566,143</b>	-	-	-	<b>\$3,566,143</b>
<b>Services &amp; Supplies</b>							
Professional Services	-	-	8,479,481	-	-	-	8,479,481
<b>Total Services &amp; Supplies</b>	-	-	<b>\$8,479,481</b>	-	-	-	<b>\$8,479,481</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	8,479,481	-	-	-	8,479,481
<b>Total Expenditures</b>	-	-	<b>\$8,479,481</b>	-	-	-	<b>\$8,479,481</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(4,913,338)	-	-	-	(4,913,338)
<b>Total Ending Balance</b>	-	-	<b>(\$4,913,338)</b>	-	-	-	<b>(\$4,913,338)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 112 - Move Agency Bank Card Costs

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	7,350,000	-	-	-	7,350,000
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$7,350,000</b>	-	-	-	<b>\$7,350,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	7,350,000	-	-	-	7,350,000
<b>Total Expenditures</b>	-	-	<b>\$7,350,000</b>	-	-	-	<b>\$7,350,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(7,350,000)	-	-	-	(7,350,000)
<b>Total Ending Balance</b>	-	-	<b>(\$7,350,000)</b>	-	-	-	<b>(\$7,350,000)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 113 - Increase Licensee Comp Rates

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 114 - Separate Distillery Agent Compensation

Cross Reference Name: Agents Compensation Program  
 Cross Reference Number: 84500-005-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Pension Obligation Bond	-	-	112,102	-	-	-	112,102
Mass Transit Tax	-	-	9,508	-	-	-	9,508
Vacancy Savings	-	-	(30,179)	-	-	-	(30,179)
<b>Total Personal Services</b>	-	-	<b>\$91,431</b>	-	-	-	<b>\$91,431</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	91,431	-	-	-	91,431
<b>Total Expenditures</b>	-	-	<b>\$91,431</b>	-	-	-	<b>\$91,431</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(91,431)	-	-	-	(91,431)
<b>Total Ending Balance</b>	-	-	<b>(\$91,431)</b>	-	-	-	<b>(\$91,431)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
Tsfr From Revenue, Dept of	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(6,000)	-	-	-	(6,000)
Employee Training	-	-	(144,690)	-	-	-	(144,690)
Office Expenses	-	-	(170,706)	-	-	-	(170,706)
Telecommunications	-	-	(12,930)	-	-	-	(12,930)
IT Professional Services	-	-	(400,000)	-	-	-	(400,000)
Employee Recruitment and Develop	-	-	(3,200)	-	-	-	(3,200)
Agency Program Related S and S	-	-	(99,572)	-	-	-	(99,572)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$837,098)</b>	-	-	-	<b>(\$837,098)</b>
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	(413,000)	-	-	-	(413,000)
<b>Total Capital Outlay</b>	-	-	<b>(\$413,000)</b>	-	-	-	<b>(\$413,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,250,098)	-	-	-	(1,250,098)
<b>Total Expenditures</b>	-	-	<b>(\$1,250,098)</b>	-	-	-	<b>(\$1,250,098)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	1,250,098	-	-	-	1,250,098
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>\$1,250,098</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,250,098</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,773	-	-	-	1,773
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	874	-	-	-	874
Telecommunications	-	-	494	-	-	-	494
State Gov. Service Charges	-	-	58,404	-	-	-	58,404
Data Processing	-	-	43,375	-	-	-	43,375
Professional Services	-	-	574	-	-	-	574
Employee Recruitment and Develop	-	-	53	-	-	-	53
Facilities Rental and Taxes	-	-	5,625	-	-	-	5,625
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	1,077	-	-	-	1,077
<b>Total Services &amp; Supplies</b>	-	-	<b>\$112,249</b>	-	-	-	<b>\$112,249</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	112,249	-	-	-	112,249
<b>Total Expenditures</b>	-	-	<b>\$112,249</b>	-	-	-	<b>\$112,249</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 031 - Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(112,249)	-	-	-	(112,249)
<b>Total Ending Balance</b>	-	-	<b>(\$112,249)</b>	-	-	-	<b>(\$112,249)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Data Processing	-	-	1,115,520	-	-	-	1,115,520
<b>Total Services &amp; Supplies</b>	-	-	<b>\$1,115,520</b>	-	-	-	<b>\$1,115,520</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,115,520	-	-	-	1,115,520
<b>Total Expenditures</b>	-	-	<b>\$1,115,520</b>	-	-	-	<b>\$1,115,520</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,115,520)	-	-	-	(1,115,520)
<b>Total Ending Balance</b>	-	-	<b>(\$1,115,520)</b>	-	-	-	<b>(\$1,115,520)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Business Lic and Fees	-	-	(888,082)	-	-	-	(888,082)
Transfer In - Intrafund	-	-	(125,836)	-	-	-	(125,836)
<b>Total Revenues</b>	-	-	<b>(\$1,013,918)</b>	-	-	-	<b>(\$1,013,918)</b>
<b>Services &amp; Supplies</b>							
Data Processing	-	-	(1,344,000)	-	-	-	(1,344,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$1,344,000)</b>	-	-	-	<b>(\$1,344,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,344,000)	-	-	-	(1,344,000)
<b>Total Expenditures</b>	-	-	<b>(\$1,344,000)</b>	-	-	-	<b>(\$1,344,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	330,082	-	-	-	330,082
<b>Total Ending Balance</b>	-	-	<b>\$330,082</b>	-	-	-	<b>\$330,082</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Medical Marijuana Program  
 Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(12,835)	-	-	-	(12,835)
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(917)	-	-	-	(917)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$13,752)</b>	-	-	-	<b>(\$13,752)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(13,752)	-	-	-	(13,752)
<b>Total Expenditures</b>	-	-	<b>(\$13,752)</b>	-	-	-	<b>(\$13,752)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	13,752	-	-	-	13,752
<b>Total Ending Balance</b>	-	-	<b>\$13,752</b>	-	-	-	<b>\$13,752</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 205 - Statewide Dispatch Services

Cross Reference Name: Medical Marijuana Program  
Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	195,072	-	-	-	195,072
<b>Total Services &amp; Supplies</b>	-	-	<b>\$195,072</b>	-	-	-	<b>\$195,072</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	195,072	-	-	-	195,072
<b>Total Expenditures</b>	-	-	<b>\$195,072</b>	-	-	-	<b>\$195,072</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(195,072)	-	-	-	(195,072)
<b>Total Ending Balance</b>	-	-	<b>(\$195,072)</b>	-	-	-	<b>(\$195,072)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
 Pkg: 304 - Distilled Spirits Shipping Capacity & Svcs

Cross Reference Name: Capital Improvements  
 Cross Reference Number: 84500-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Building Structures	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Oregon Liquor Control Comm  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Agency-Wide Consolidation  
Cross Reference Number: 84500-990-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Liquor Sales	-	-	41,423,286	-	-	-	41,423,286
<b>Total Revenues</b>	-	-	<b>\$41,423,286</b>	-	-	-	<b>\$41,423,286</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	(3,566,143)	-	-	-	(3,566,143)
Transfer to Other	-	-	(7,571,429)	-	-	-	(7,571,429)
Transfer to General Fund	-	-	(21,200,000)	-	-	-	(21,200,000)
Transfer to Counties	-	-	(3,785,714)	-	-	-	(3,785,714)
Tsfr To Administrative Svcs	-	-	(5,300,000)	-	-	-	(5,300,000)
<b>Total Transfers Out</b>	-	-	<b>(\$41,423,286)</b>	-	-	-	<b>(\$41,423,286)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Oregon Liquor Control Comm  
2019-21 Biennium**

**Agency Number: 84500  
Cross Reference Number: 84500-000-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Privilege Taxes	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
Business Lic and Fees	27,202,830	30,690,000	30,690,000	51,288,255	55,856,806	-
Charges for Services	-	6,000	6,000	6,000	6,000	-
Fines and Forfeitures	-	1,292,000	1,292,000	831,786	831,786	-
Sales Income	907,718	36,226,000	36,226,000	784,000	784,000	-
Liquor Sales	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
Liquor Cost of Goods Sold	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
Cost of Goods Sold	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
Other Revenues	39	25,000	25,000	7,000,025,000	-	-
Transfer In - Intrafund	174,379,200	187,985,734	190,023,506	231,382,529	213,813,437	-
Transfer In - Indirect Cost	-	3,926,427	3,926,427	6,472,203	6,472,202	-
Tsfr From Revenue, Dept of	5,492,950	9,300,000	10,800,000	7,000,000	7,000,000	-
Transfer Out - Intrafund	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
Transfer Out - Indirect Cost	-	(3,926,427)	(3,926,427)	(6,472,203)	(6,472,202)	-
Transfer to Other	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
Transfer to General Fund	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
Transfer to Cities	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
Transfer to Counties	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
Tsfr To Administrative Svcs	(57,887,974)	(73,111,058)	(73,155,233)	(69,520,080)	(81,542,727)	-
Tsfr To Oregon Health Authority	(22,219,688)	(18,697,500)	(18,748,622)	(20,253,141)	(19,826,324)	-
Tsfr To Agriculture, Dept of	(212,641)	-	-	(292,593)	(292,593)	-
<b>Total Other Funds</b>	<b>\$186,085,454</b>	<b>\$224,438,588</b>	<b>\$225,843,291</b>	<b>\$7,192,583,162</b>	<b>\$255,291,923</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-001-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	28,292,146	25,681,292	26,028,759	29,226,560	23,293,627	-
<b>Total Other Funds</b>	<b>\$28,292,146</b>	<b>\$25,681,292</b>	<b>\$26,028,759</b>	<b>\$29,226,560</b>	<b>\$23,293,627</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-002-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	-	-	-	9,250,403	9,172,403	-
Other Revenues	39	-	-	-	-	-
Transfer In - Intrafund	19,069,655	21,507,858	22,138,265	26,667,517	25,590,281	-
Transfer In - Indirect Cost	-	1,052,531	1,052,531	1,683,716	1,683,716	-
<b>Total Other Funds</b>	<b>\$19,069,694</b>	<b>\$22,560,389</b>	<b>\$23,190,796</b>	<b>\$37,601,636</b>	<b>\$36,446,400</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500  
Cross Reference Number: 84500-003-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	16,475,153	16,641,226	17,701,124	26,018,307	19,739,739	-
Transfer In - Indirect Cost	-	2,873,896	2,873,896	4,788,487	4,788,486	-
<b>Total Other Funds</b>	<b>\$16,475,153</b>	<b>\$19,515,122</b>	<b>\$20,575,020</b>	<b>\$30,806,794</b>	<b>\$24,528,225</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-004-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	7,925,905	19,300,000	19,300,000	28,637,770	25,000,000	-
Tsfr From Revenue, Dept of	5,492,950	-	-	-	-	-
Transfer Out - Indirect Cost	-	(3,926,427)	(3,926,427)	(4,671,785)	(4,671,784)	-
Tsfr To Administrative Svcs	-	-	(44,175)	-	-	-
Tsfr To Oregon Health Authority	-	-	(51,122)	(169,324)	(169,324)	-
Tsfr To Agriculture, Dept of	(212,641)	-	-	(292,593)	(292,593)	-
<b>Total Other Funds</b>	<b>\$13,206,214</b>	<b>\$15,373,573</b>	<b>\$15,278,276</b>	<b>\$23,504,068</b>	<b>\$19,866,299</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-005-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	105,588,568	123,927,415	123,927,415	142,882,366	144,961,847	-
<b>Total Other Funds</b>	<b>\$105,588,568</b>	<b>\$123,927,415</b>	<b>\$123,927,415</b>	<b>\$142,882,366</b>	<b>\$144,961,847</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-006-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Business Lic and Fees	-	-	-	1,656,082	768,000	-
Transfer In - Intrafund	-	-	-	125,836	-	-
Tsfr From Revenue, Dept of	-	9,300,000	9,300,000	7,000,000	7,000,000	-
Transfer Out - Indirect Cost	-	-	-	(1,800,418)	(1,800,418)	-
<b>Total Other Funds</b>	-	<b>\$9,300,000</b>	<b>\$9,300,000</b>	<b>\$6,981,500</b>	<b>\$5,967,582</b>	-



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Oregon Liquor Control Comm  
2019-21 Biennium

Agency Number: 84500

Cross Reference Number: 84500-088-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Transfer In - Intrafund	4,953,678	227,943	227,943	6,461,943	227,943	-
<b>Total Other Funds</b>	<b>\$4,953,678</b>	<b>\$227,943</b>	<b>\$227,943</b>	<b>\$6,461,943</b>	<b>\$227,943</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Oregon Liquor Control Comm  
2019-21 Biennium**

**Agency Number: 84500**

**Cross Reference Number: 84500-990-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Privilege Taxes	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
Business Lic and Fees	19,276,925	11,390,000	11,390,000	11,744,000	20,916,403	-
Charges for Services	-	6,000	6,000	6,000	6,000	-
Fines and Forfeitures	-	1,292,000	1,292,000	831,786	831,786	-
Sales Income	907,718	36,226,000	36,226,000	784,000	784,000	-
Liquor Sales	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
Liquor Cost of Goods Sold	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
Cost of Goods Sold	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
Other Revenues	-	25,000	25,000	7,000,025,000	-	-
Tsfr From Revenue, Dept of	-	-	1,500,000	-	-	-
Transfer Out - Intrafund	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
Transfer to Other	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
Transfer to General Fund	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
Transfer to Cities	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
Transfer to Counties	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
Tsfr To Administrative Svcs	(57,887,974)	(73,111,058)	(73,111,058)	(69,520,080)	(81,542,727)	-
Tsfr To Oregon Health Authority	(22,219,688)	(18,697,500)	(18,697,500)	(20,083,817)	(19,657,000)	-
<b>Total Other Funds</b>	<b>(\$1,499,999)</b>	<b>\$7,852,854</b>	<b>\$7,315,082</b>	<b>\$6,915,118,295</b>	<b>-</b>	<b>-</b>

# BUDGET NARRATIVE

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## SUMMARY CROSS REFERENCE LISTING & PACKAGES

# BUDGET NARRATIVE

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## POLICY PACKAGE LIST by PRIORITY

# BUDGET NARRATIVE

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## BUDGET SUPPORT - DETAILED REVENUES & EXPENDITURES

# BUDGET NARRATIVE

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## VERSION / COLUMN COMPARISON - DETAIL

# BUDGET NARRATIVE

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## PACKAGE COMPARISON - DETAIL

# BUDGET NARRATIVE

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## SUMMARY LIST by PACKAGE, by SUMMARY CROSS-REFERENCE



# BUDGET NARRATIVE

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## SUMMARY LIST by PACKAGE, by AGENCY

# BUDGET NARRATIVE

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## DETAIL LISTING by SUMMARY CROSS-REFERENCE AGENCY

# BUDGET NARRATIVE

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## PACKAGE FISCAL IMPACT REPORT

# BUDGET NARRATIVE

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## ANNUAL PERFORMANCE PROGRESS REPORT October 2, 2018

# BUDGET NARRATIVE

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## AUDIT REPORTS

# BUDGET NARRATIVE

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## MANAGEMENT SUPERVISORY RATIO

# BUDGET NARRATIVE

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## OLCC AFFIRMATIVE ACTION PLAN

**Oregon Liquor Control Comm**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 84500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Carberry, Patrick - (503)872-5171**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
001-00-00-00000	Distilled Spirits Program	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
001-00-00-00000	Distilled Spirits Program	021	0	Phase - In	Essential Packages
001-00-00-00000	Distilled Spirits Program	022	0	Phase-out Pgm & One-time Costs	Essential Packages
001-00-00-00000	Distilled Spirits Program	031	0	Standard Inflation	Essential Packages
001-00-00-00000	Distilled Spirits Program	032	0	Above Standard Inflation	Essential Packages
001-00-00-00000	Distilled Spirits Program	033	0	Exceptional Inflation	Essential Packages
001-00-00-00000	Distilled Spirits Program	040	0	Mandated Caseload	Essential Packages
001-00-00-00000	Distilled Spirits Program	060	0	Technical Adjustments	Essential Packages
001-00-00-00000	Distilled Spirits Program	081	0	September 2018 Emergency Board	Policy Packages
001-00-00-00000	Distilled Spirits Program	090	0	Analyst Adjustments	Policy Packages
001-00-00-00000	Distilled Spirits Program	091	0	Statewide Adjustment DAS Chgs	Policy Packages
001-00-00-00000	Distilled Spirits Program	092	0	Statewide AG Adjustment	Policy Packages
001-00-00-00000	Distilled Spirits Program	102	2	Distilled Spirits Shipping Capacity & Svcs	Policy Packages
001-00-00-00000	Distilled Spirits Program	112	12	Move Agency Bank Card Costs	Policy Packages
002-00-00-00000	Public Safety Services Program	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
002-00-00-00000	Public Safety Services Program	021	0	Phase - In	Essential Packages
002-00-00-00000	Public Safety Services Program	022	0	Phase-out Pgm & One-time Costs	Essential Packages
002-00-00-00000	Public Safety Services Program	031	0	Standard Inflation	Essential Packages
002-00-00-00000	Public Safety Services Program	032	0	Above Standard Inflation	Essential Packages
002-00-00-00000	Public Safety Services Program	033	0	Exceptional Inflation	Essential Packages
002-00-00-00000	Public Safety Services Program	040	0	Mandated Caseload	Essential Packages
002-00-00-00000	Public Safety Services Program	060	0	Technical Adjustments	Essential Packages



**Oregon Liquor Control Comm**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 84500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Carberry, Patrick - (503)872-5171**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
002-00-00-00000	Public Safety Services Program	081	0	September 2018 Emergency Board	Policy Packages
002-00-00-00000	Public Safety Services Program	090	0	Analyst Adjustments	Policy Packages
002-00-00-00000	Public Safety Services Program	091	0	Statewide Adjustment DAS Chgs	Policy Packages
002-00-00-00000	Public Safety Services Program	092	0	Statewide AG Adjustment	Policy Packages
002-00-00-00000	Public Safety Services Program	203	3	License Fees Increase	Policy Packages
002-00-00-00000	Public Safety Services Program	205	5	Statewide Dispatch Services	Policy Packages
002-00-00-00000	Public Safety Services Program	206	6	Licensing Staff Fulfillment	Policy Packages
002-00-00-00000	Public Safety Services Program	207	7	Public Safety Staff Fulfillment	Policy Packages
002-00-00-00000	Public Safety Services Program	209	9	Regulatory Specialist Reclass	Policy Packages
002-00-00-00000	Public Safety Services Program	215	15	Bottle Bill Regulation & Funding	Policy Packages
003-00-00-00000	Administration and Support	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
003-00-00-00000	Administration and Support	021	0	Phase - In	Essential Packages
003-00-00-00000	Administration and Support	022	0	Phase-out Pgm & One-time Costs	Essential Packages
003-00-00-00000	Administration and Support	031	0	Standard Inflation	Essential Packages
003-00-00-00000	Administration and Support	032	0	Above Standard Inflation	Essential Packages
003-00-00-00000	Administration and Support	033	0	Exceptional Inflation	Essential Packages
003-00-00-00000	Administration and Support	040	0	Mandated Caseload	Essential Packages
003-00-00-00000	Administration and Support	060	0	Technical Adjustments	Essential Packages
003-00-00-00000	Administration and Support	081	0	September 2018 Emergency Board	Policy Packages
003-00-00-00000	Administration and Support	090	0	Analyst Adjustments	Policy Packages
003-00-00-00000	Administration and Support	091	0	Statewide Adjustment DAS Chgs	Policy Packages
003-00-00-00000	Administration and Support	092	0	Statewide AG Adjustment	Policy Packages

**Oregon Liquor Control Comm**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 84500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Carberry, Patrick - (503)872-5171**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
003-00-00-00000	Administration and Support	301	1	Information Services Enhancement	Policy Packages
003-00-00-00000	Administration and Support	310	10	Financial Services Staff Fulfillment	Policy Packages
003-00-00-00000	Administration and Support	311	11	Administration and Communication Outreach	Policy Packages
004-00-00-00000	Recreational Marijuana Program	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
004-00-00-00000	Recreational Marijuana Program	021	0	Phase - In	Essential Packages
004-00-00-00000	Recreational Marijuana Program	022	0	Phase-out Pgm & One-time Costs	Essential Packages
004-00-00-00000	Recreational Marijuana Program	031	0	Standard Inflation	Essential Packages
004-00-00-00000	Recreational Marijuana Program	032	0	Above Standard Inflation	Essential Packages
004-00-00-00000	Recreational Marijuana Program	033	0	Exceptional Inflation	Essential Packages
004-00-00-00000	Recreational Marijuana Program	040	0	Mandated Caseload	Essential Packages
004-00-00-00000	Recreational Marijuana Program	060	0	Technical Adjustments	Essential Packages
004-00-00-00000	Recreational Marijuana Program	081	0	September 2018 Emergency Board	Policy Packages
004-00-00-00000	Recreational Marijuana Program	090	0	Analyst Adjustments	Policy Packages
004-00-00-00000	Recreational Marijuana Program	091	0	Statewide Adjustment DAS Chgs	Policy Packages
004-00-00-00000	Recreational Marijuana Program	092	0	Statewide AG Adjustment	Policy Packages
004-00-00-00000	Recreational Marijuana Program	205	5	Statewide Dispatch Services	Policy Packages
004-00-00-00000	Recreational Marijuana Program	209	9	Regulatory Specialist Reclass	Policy Packages
004-00-00-00000	Recreational Marijuana Program	301	1	Information Services Enhancement	Policy Packages
004-00-00-00000	Recreational Marijuana Program	408	8	Marijuana Program Enhancement	Policy Packages
005-00-00-00000	Agents Compensation Program	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
005-00-00-00000	Agents Compensation Program	021	0	Phase - In	Essential Packages
005-00-00-00000	Agents Compensation Program	022	0	Phase-out Pgm & One-time Costs	Essential Packages

**Oregon Liquor Control Comm**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 84500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Carberry, Patrick - (503)872-5171**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
005-00-00-00000	Agents Compensation Program	031	0	Standard Inflation	Essential Packages
005-00-00-00000	Agents Compensation Program	032	0	Above Standard Inflation	Essential Packages
005-00-00-00000	Agents Compensation Program	033	0	Exceptional Inflation	Essential Packages
005-00-00-00000	Agents Compensation Program	040	0	Mandated Caseload	Essential Packages
005-00-00-00000	Agents Compensation Program	060	0	Technical Adjustments	Essential Packages
005-00-00-00000	Agents Compensation Program	081	0	September 2018 Emergency Board	Policy Packages
005-00-00-00000	Agents Compensation Program	090	0	Analyst Adjustments	Policy Packages
005-00-00-00000	Agents Compensation Program	091	0	Statewide Adjustment DAS Chgs	Policy Packages
005-00-00-00000	Agents Compensation Program	092	0	Statewide AG Adjustment	Policy Packages
005-00-00-00000	Agents Compensation Program	112	12	Move Agency Bank Card Costs	Policy Packages
005-00-00-00000	Agents Compensation Program	113	13	Increase Licensee Comp Rates	Policy Packages
005-00-00-00000	Agents Compensation Program	114	14	Separate Distillery Agent Compensation	Policy Packages
006-00-00-00000	Medical Marijuana Program	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
006-00-00-00000	Medical Marijuana Program	021	0	Phase - In	Essential Packages
006-00-00-00000	Medical Marijuana Program	022	0	Phase-out Pgm & One-time Costs	Essential Packages
006-00-00-00000	Medical Marijuana Program	031	0	Standard Inflation	Essential Packages
006-00-00-00000	Medical Marijuana Program	032	0	Above Standard Inflation	Essential Packages
006-00-00-00000	Medical Marijuana Program	033	0	Exceptional Inflation	Essential Packages
006-00-00-00000	Medical Marijuana Program	040	0	Mandated Caseload	Essential Packages
006-00-00-00000	Medical Marijuana Program	060	0	Technical Adjustments	Essential Packages
006-00-00-00000	Medical Marijuana Program	081	0	September 2018 Emergency Board	Policy Packages
006-00-00-00000	Medical Marijuana Program	090	0	Analyst Adjustments	Policy Packages

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**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 84500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Carberry, Patrick - (503)872-5171**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
006-00-00-00000	Medical Marijuana Program	091	0	Statewide Adjustment DAS Chgs	Policy Packages
006-00-00-00000	Medical Marijuana Program	092	0	Statewide AG Adjustment	Policy Packages
006-00-00-00000	Medical Marijuana Program	205	5	Statewide Dispatch Services	Policy Packages
088-00-00-00000	Capital Improvements	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
088-00-00-00000	Capital Improvements	021	0	Phase - In	Essential Packages
088-00-00-00000	Capital Improvements	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvements	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	032	0	Above Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	033	0	Exceptional Inflation	Essential Packages
088-00-00-00000	Capital Improvements	040	0	Mandated Caseload	Essential Packages
088-00-00-00000	Capital Improvements	060	0	Technical Adjustments	Essential Packages
088-00-00-00000	Capital Improvements	081	0	September 2018 Emergency Board	Policy Packages
088-00-00-00000	Capital Improvements	090	0	Analyst Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	091	0	Statewide Adjustment DAS Chgs	Policy Packages
088-00-00-00000	Capital Improvements	092	0	Statewide AG Adjustment	Policy Packages
088-00-00-00000	Capital Improvements	304	4	Distilled Spirits Shipping Capacity & Svcs	Policy Packages
990-00-00-00000	Agency-Wide Consolidation	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
990-00-00-00000	Agency-Wide Consolidation	021	0	Phase - In	Essential Packages
990-00-00-00000	Agency-Wide Consolidation	022	0	Phase-out Pgm & One-time Costs	Essential Packages
990-00-00-00000	Agency-Wide Consolidation	031	0	Standard Inflation	Essential Packages
990-00-00-00000	Agency-Wide Consolidation	032	0	Above Standard Inflation	Essential Packages
990-00-00-00000	Agency-Wide Consolidation	033	0	Exceptional Inflation	Essential Packages

**Oregon Liquor Control Comm**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 84500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Carberry, Patrick - (503)872-5171**

<b><i>Cross Reference Number</i></b>	<b><i>Cross Reference Description</i></b>	<b><i>Package Number</i></b>	<b><i>Priority</i></b>	<b><i>Package Description</i></b>	<b><i>Package Group</i></b>
990-00-00-00000	Agency-Wide Consolidation	040	0	Mandated Caseload	Essential Packages
990-00-00-00000	Agency-Wide Consolidation	060	0	Technical Adjustments	Essential Packages
990-00-00-00000	Agency-Wide Consolidation	081	0	September 2018 Emergency Board	Policy Packages
990-00-00-00000	Agency-Wide Consolidation	090	0	Analyst Adjustments	Policy Packages
990-00-00-00000	Agency-Wide Consolidation	091	0	Statewide Adjustment DAS Chgs	Policy Packages
990-00-00-00000	Agency-Wide Consolidation	092	0	Statewide AG Adjustment	Policy Packages

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**Policy Package List by Priority  
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**Agency Number: 84500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Carberry, Patrick - (503)872-5171**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	081	September 2018 Emergency Board	001-00-00-00000	Distilled Spirits Program
			002-00-00-00000	Public Safety Services Program
			003-00-00-00000	Administration and Support
			004-00-00-00000	Recreational Marijuana Program
			005-00-00-00000	Agents Compensation Program
			006-00-00-00000	Medical Marijuana Program
			088-00-00-00000	Capital Improvements
			990-00-00-00000	Agency-Wide Consolidation
			090	Analyst Adjustments
	002-00-00-00000	Public Safety Services Program		
	003-00-00-00000	Administration and Support		
	004-00-00-00000	Recreational Marijuana Program		
	005-00-00-00000	Agents Compensation Program		
	006-00-00-00000	Medical Marijuana Program		
	088-00-00-00000	Capital Improvements		
	990-00-00-00000	Agency-Wide Consolidation		
	091	Statewide Adjustment DAS Chgs		
			002-00-00-00000	Public Safety Services Program
			003-00-00-00000	Administration and Support
			004-00-00-00000	Recreational Marijuana Program
			005-00-00-00000	Agents Compensation Program
006-00-00-00000			Medical Marijuana Program	
			088-00-00-00000	Capital Improvements

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**Policy Package List by Priority  
2019-21 Biennium**

**Agency Number: 84500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Carberry, Patrick - (503)872-5171**

<b>Priority</b>	<b>Policy Pkg Number</b>	<b>Policy Pkg Description</b>	<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>
0	091	Statewide Adjustment DAS Chgs	990-00-00-00000	Agency-Wide Consolidation
		092	Statewide AG Adjustment	001-00-00-00000
			002-00-00-00000	Public Safety Services Program
			003-00-00-00000	Administration and Support
			004-00-00-00000	Recreational Marijuana Program
			005-00-00-00000	Agents Compensation Program
			006-00-00-00000	Medical Marijuana Program
			088-00-00-00000	Capital Improvements
			990-00-00-00000	Agency-Wide Consolidation
1	301	Information Services Enhancement	003-00-00-00000	Administration and Support
			004-00-00-00000	Recreational Marijuana Program
2	102	Distilled Spirits Shipping Capacity & Svcs	001-00-00-00000	Distilled Spirits Program
3	203	License Fees Increase	002-00-00-00000	Public Safety Services Program
4	304	Distilled Spirits Shipping Capacity & Svcs	088-00-00-00000	Capital Improvements
5	205	Statewide Dispatch Services	002-00-00-00000	Public Safety Services Program
			004-00-00-00000	Recreational Marijuana Program
			006-00-00-00000	Medical Marijuana Program
6	206	Licensing Staff Fulfillment	002-00-00-00000	Public Safety Services Program
7	207	Public Safety Staff Fulfillment	002-00-00-00000	Public Safety Services Program
8	408	Marijuana Program Enhancement	004-00-00-00000	Recreational Marijuana Program
9	209	Regulatory Specialist Reclass	002-00-00-00000	Public Safety Services Program
			004-00-00-00000	Recreational Marijuana Program
10	310	Financial Services Staff Fulfillment	003-00-00-00000	Administration and Support

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**Policy Package List by Priority  
2019-21 Biennium**

**Agency Number: 84500**

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<b>Priority</b>	<b>Policy Pkg Number</b>	<b>Policy Pkg Description</b>	<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>
11	311	Administration and Communication Outreach	003-00-00-00000	Administration and Support
12	112	Move Agency Bank Card Costs	001-00-00-00000	Distilled Spirits Program
			005-00-00-00000	Agents Compensation Program
13	113	Increase Licensee Comp Rates	005-00-00-00000	Agents Compensation Program
14	114	Separate Distillery Agent Compensation	005-00-00-00000	Agents Compensation Program
15	215	Bottle Bill Regulation & Funding	002-00-00-00000	Public Safety Services Program



Budget Support - Detail Revenues and Expenditures  
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 Oregon Liquor Control Comm

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	-
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	-	-	-	-	6,017,643	-
<b>BEGINNING BALANCE</b>						
3400 Other Funds Ltd	1,500,000	1,500,000	1,500,000	1,500,000	7,517,643	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$7,517,643</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
<b>TAXES</b>						
<b>0185 Privilege Taxes</b>						
3400 Other Funds Ltd	26,540,406	27,586,400	27,586,400	28,676,503	32,203,952	-
8800 General Fund Revenue	10,564,911	10,470,600	10,470,600	11,424,497	7,813,048	-
All Funds	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
<b>LICENSES AND FEES</b>						
<b>0205 Business Lic and Fees</b>						
3400 Other Funds Ltd	15,899,430	23,131,680	23,131,680	43,789,415	51,773,020	-
8800 General Fund Revenue	11,303,400	7,558,320	7,558,320	7,498,840	4,083,786	-
All Funds	27,202,830	30,690,000	30,690,000	51,288,255	55,856,806	-
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	-	6,000	6,000	6,000	6,000	-
<b>FINES, RENTS AND ROYALTIES</b>						

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>0505 Fines and Forfeitures</b>						
3400 Other Funds Ltd	-	1,292,000	1,292,000	831,786	831,786	-
<b>SALES INCOME</b>						
<b>0705 Sales Income</b>						
3400 Other Funds Ltd	907,718	784,000	784,000	784,000	784,000	-
8800 General Fund Revenue	-	35,442,000	35,442,000	-	-	-
All Funds	907,718	36,226,000	36,226,000	784,000	784,000	-
<b>0710 Liquor Sales</b>						
3010 Other Funds Cap Improve	4,953,678	227,943	227,943	6,461,943	227,943	-
3400 Other Funds Ltd	938,141,701	1,018,197,144	1,018,197,144	1,066,498,352	1,188,661,413	-
8800 General Fund Revenue	242,568,584	272,675,661	272,675,661	336,311,259	353,605,648	-
All Funds	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
<b>SALES INCOME</b>						
3010 Other Funds Cap Improve	4,953,678	227,943	227,943	6,461,943	227,943	-
3400 Other Funds Ltd	939,049,419	1,018,981,144	1,018,981,144	1,067,282,352	1,189,445,413	-
8800 General Fund Revenue	242,568,584	308,117,661	308,117,661	336,311,259	353,605,648	-
<b>TOTAL SALES INCOME</b>	<b>\$1,186,571,681</b>	<b>\$1,327,326,748</b>	<b>\$1,327,326,748</b>	<b>\$1,410,055,554</b>	<b>\$1,543,279,004</b>	<b>-</b>
<b>COST OF GOODS SOLD</b>						
<b>0755 Liquor Cost of Goods Sold</b>						
3400 Other Funds Ltd	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
<b>0760 Cost of Goods Sold</b>						
3400 Other Funds Ltd	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
<b>COST OF GOODS SOLD</b>						

## Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 84500-000-00-00-00000

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	(600,858,000)	(607,643,338)	(607,643,338)	(721,751,650)	(749,097,132)	-
<b>TOTAL COST OF GOODS SOLD</b>	<b>(\$600,858,000)</b>	<b>(\$607,643,338)</b>	<b>(\$607,643,338)</b>	<b>(\$721,751,650)</b>	<b>(\$749,097,132)</b>	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	39	25,000	25,000	7,000,025,000	-	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3010 Other Funds Cap Improve	4,953,678	227,943	227,943	6,461,943	227,943	-
3400 Other Funds Ltd	169,425,522	187,757,791	189,795,563	224,920,586	213,585,494	-
All Funds	174,379,200	187,985,734	190,023,506	231,382,529	213,813,437	-
<b>1020 Transfer In - Indirect Cost</b>						
3400 Other Funds Ltd	-	3,926,427	3,926,427	6,472,203	6,472,202	-
<b>1150 Tsfr From Revenue, Dept of</b>						
3400 Other Funds Ltd	5,492,950	9,300,000	10,800,000	7,000,000	7,000,000	-
<b>TRANSFERS IN</b>						
3010 Other Funds Cap Improve	4,953,678	227,943	227,943	6,461,943	227,943	-
3400 Other Funds Ltd	174,918,472	200,984,218	204,521,990	238,392,789	227,057,696	-
<b>TOTAL TRANSFERS IN</b>	<b>\$179,872,150</b>	<b>\$201,212,161</b>	<b>\$204,749,933</b>	<b>\$244,854,732</b>	<b>\$227,285,639</b>	-
<b>REVENUE CATEGORIES</b>						
3010 Other Funds Cap Improve	9,907,356	455,886	455,886	12,923,886	455,886	-
3400 Other Funds Ltd	555,549,766	664,363,104	667,900,876	7,657,252,195	752,220,735	-
8800 General Fund Revenue	264,436,895	326,146,581	326,146,581	355,234,596	365,502,482	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$829,894,017</b>	<b>\$990,965,571</b>	<b>\$994,503,343</b>	<b>\$8,025,410,677</b>	<b>\$1,118,179,103</b>	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3010 Other Funds Cap Improve	(4,953,678)	(227,943)	(227,943)	(6,461,943)	(227,943)	-
3400 Other Funds Ltd	(169,425,522)	(187,757,791)	(189,795,563)	(224,920,586)	(213,585,494)	-
All Funds	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
<b>2020 Transfer Out - Indirect Cost</b>						
3400 Other Funds Ltd	-	(3,926,427)	(3,926,427)	(6,472,203)	(6,472,202)	-
<b>2050 Transfer to Other</b>						
3400 Other Funds Ltd	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
<b>2060 Transfer to General Fund</b>						
8800 General Fund Revenue	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
<b>2070 Transfer to Cities</b>						
3400 Other Funds Ltd	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
<b>2080 Transfer to Counties</b>						
3400 Other Funds Ltd	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
<b>2107 Tsfr To Administrative Svcs</b>						
3400 Other Funds Ltd	(57,887,974)	(73,111,058)	(73,155,233)	(69,520,080)	(81,542,727)	-
<b>2443 Tsfr To Oregon Health Authority</b>						
3400 Other Funds Ltd	(22,219,688)	(18,697,500)	(18,748,622)	(20,253,141)	(19,826,324)	-
<b>2603 Tsfr To Agriculture, Dept of</b>						
3400 Other Funds Ltd	(212,641)	-	-	(292,593)	(292,593)	-
<b>TRANSFERS OUT</b>						
3010 Other Funds Cap Improve	(4,953,678)	(227,943)	(227,943)	(6,461,943)	(227,943)	-

## Budget Support - Detail Revenues and Expenditures

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	(374,417,990)	(440,152,459)	(442,285,528)	(471,130,976)	(497,156,755)	-
8800 General Fund Revenue	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$643,808,563)</b>	<b>(\$766,526,983)</b>	<b>(\$768,660,052)</b>	<b>(\$832,827,515)</b>	<b>(\$862,887,180)</b>	-
<b>AVAILABLE REVENUES</b>						
3010 Other Funds Cap Improve	4,953,678	227,943	227,943	6,461,943	227,943	-
3400 Other Funds Ltd	182,631,776	225,710,645	227,115,348	7,187,621,219	262,581,623	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$187,585,454</b>	<b>\$225,938,588</b>	<b>\$227,343,291</b>	<b>\$7,194,083,162</b>	<b>\$262,809,566</b>	-
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
3400 Other Funds Ltd	25,065,505	32,970,895	35,865,365	45,293,544	43,001,088	-
<b>3160 Temporary Appointments</b>						
3400 Other Funds Ltd	958,689	73,157	73,157	373,157	373,157	-
<b>3170 Overtime Payments</b>						
3400 Other Funds Ltd	1,096,000	355,267	355,267	355,267	355,267	-
<b>3180 Shift Differential</b>						
3400 Other Funds Ltd	76,619	65,080	65,080	65,080	65,080	-
<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	393,582	60,604	60,604	60,604	60,604	-
<b>SALARIES &amp; WAGES</b>						
3400 Other Funds Ltd	27,590,395	33,525,003	36,419,473	46,147,652	43,855,196	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$27,590,395</b>	<b>\$33,525,003</b>	<b>\$36,419,473</b>	<b>\$46,147,652</b>	<b>\$43,855,196</b>	-

Budget Support - Detail Revenues and Expenditures

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	10,166	17,090	17,877	22,570	21,533	-
<b>3220 Public Employees' Retire Cont</b>						
3400 Other Funds Ltd	4,445,238	6,867,466	7,146,334	8,274,567	7,859,857	-
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	1,564,856	1,729,844	1,900,435	2,290,352	2,290,352	-
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	2,085,820	2,560,805	2,664,618	3,526,383	3,351,005	-
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	48,715	29,443	30,394	30,394	30,394	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	14,603	20,745	20,745	21,518	20,532	-
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	157,731	175,638	183,776	275,088	262,926	-
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	7,130,191	10,027,191	10,491,582	13,053,264	12,455,136	-
<b>3280 Other OPE</b>						
3400 Other Funds Ltd	400	-	-	-	-	-
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	15,457,720	21,428,222	22,455,761	27,494,136	26,291,735	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$15,457,720</b>	<b>\$21,428,222</b>	<b>\$22,455,761</b>	<b>\$27,494,136</b>	<b>\$26,291,735</b>	<b>-</b>

## P.S. BUDGET ADJUSTMENTS

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>3455 Vacancy Savings</b>						
3400 Other Funds Ltd	-	(1,493,704)	(1,493,704)	(584,245)	(584,245)	-
<b>3465 Reconciliation Adjustment</b>						
3400 Other Funds Ltd	-	(4,743)	(4,743)	-	27,915	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
3400 Other Funds Ltd	-	(1,498,447)	(1,498,447)	(584,245)	(556,330)	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$1,498,447)</b>	<b>(\$1,498,447)</b>	<b>(\$584,245)</b>	<b>(\$556,330)</b>	-
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	43,048,115	53,454,778	57,376,787	73,057,543	69,590,601	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$43,048,115</b>	<b>\$53,454,778</b>	<b>\$57,376,787</b>	<b>\$73,057,543</b>	<b>\$69,590,601</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	432,538	458,798	515,464	558,821	558,821	-
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	60,113	61,453	61,453	63,789	63,789	-
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	155,018	460,646	569,336	507,730	490,090	-
<b>4175 Office Expenses</b>						
3010 Other Funds Cap Improve	2,349	-	-	-	-	-
3400 Other Funds Ltd	12,573,613	14,848,607	15,059,901	15,402,365	16,316,771	-
All Funds	12,575,962	14,848,607	15,059,901	15,402,365	16,316,771	-
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	623,332	528,566	570,413	1,864,782	1,816,890	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>4225 State Gov. Service Charges</b>						
3010 Other Funds Cap Improve	5,300	-	-	-	-	-
3400 Other Funds Ltd	2,235,934	3,219,618	3,219,618	3,519,844	3,339,214	-
All Funds	2,241,234	3,219,618	3,219,618	3,519,844	3,339,214	-
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	1,017,511	597,884	1,839,324	3,087,238	2,219,412	-
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	636,878	92,362	92,362	495,870	95,870	-
<b>4300 Professional Services</b>						
3010 Other Funds Cap Improve	911	-	-	-	-	-
3400 Other Funds Ltd	106,385,636	124,794,122	125,094,122	136,434,250	138,513,731	-
All Funds	106,386,547	124,794,122	125,094,122	136,434,250	138,513,731	-
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	1,224,753	1,564,116	1,845,503	8,862,664	4,921,390	-
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	643,318	800,016	800,016	961,139	903,951	-
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	22,482	122,855	128,951	127,522	127,522	-
<b>4400 Dues and Subscriptions</b>						
3400 Other Funds Ltd	26,644	27,524	27,524	28,571	28,571	-
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	489,178	808,644	978,059	1,623,107	1,310,483	-
<b>4450 Fuels and Utilities</b>						



Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	571,345	599,595	599,595	622,379	622,379	-
<b>4475 Facilities Maintenance</b>						
3010 Other Funds Cap Improve	59,704	-	-	-	-	-
3400 Other Funds Ltd	318,364	1,924,579	1,924,579	1,214,542	1,214,542	-
All Funds	378,068	1,924,579	1,924,579	1,214,542	1,214,542	-
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	495,147	367,566	467,138	678,634	678,634	-
<b>4650 Other Services and Supplies</b>						
3010 Other Funds Cap Improve	212	-	-	-	-	-
3400 Other Funds Ltd	291,737	247,584	298,706	388,059	292,322	-
All Funds	291,949	247,584	298,706	388,059	292,322	-
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	16,737	80,000	80,000	83,040	83,040	-
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	347,840	481,256	481,256	600,222	559,416	-
<b>SERVICES &amp; SUPPLIES</b>						
3010 Other Funds Cap Improve	68,476	-	-	-	-	-
3400 Other Funds Ltd	128,568,118	152,085,791	154,653,320	177,124,568	174,156,838	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$128,636,594</b>	<b>\$152,085,791</b>	<b>\$154,653,320</b>	<b>\$177,124,568</b>	<b>\$174,156,838</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>						
<b>5100 Office Furniture and Fixtures</b>						
3400 Other Funds Ltd	-	-	-	269,325	145,955	-
<b>5150 Telecommunications Equipment</b>						

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	41,983	-	-	-	-	-
<b>5200 Technical Equipment</b>						
3400 Other Funds Ltd	21,032	17,418	17,418	107,418	107,418	-
<b>5350 Industrial and Heavy Equipment</b>						
3400 Other Funds Ltd	26,638	23,305	23,305	143,305	143,305	-
<b>5400 Automotive and Aircraft</b>						
3400 Other Funds Ltd	-	166,427	166,427	434,757	434,757	-
<b>5550 Data Processing Software</b>						
3400 Other Funds Ltd	1,138,786	-	-	-	-	-
<b>5600 Data Processing Hardware</b>						
3400 Other Funds Ltd	7,705	15,696	15,696	215,696	15,696	-
<b>5650 Land Improvements</b>						
3010 Other Funds Cap Improve	-	5,342	5,342	5,342	5,342	-
<b>5700 Building Structures</b>						
3010 Other Funds Cap Improve	4,859,978	222,601	222,601	4,522,601	222,601	-
3400 Other Funds Ltd	4,889,541	-	-	131,000	131,000	-
All Funds	9,749,519	222,601	222,601	4,653,601	353,601	-
<b>5850 Contingencies</b>						
3010 Other Funds Cap Improve	-	-	-	1,934,000	-	-
<b>5900 Other Capital Outlay</b>						
3010 Other Funds Cap Improve	25,224	-	-	-	-	-
3400 Other Funds Ltd	215,135	-	413,000	-	-	-
All Funds	240,359	-	413,000	-	-	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>CAPITAL OUTLAY</b>						
3010 Other Funds Cap Improve	4,885,202	227,943	227,943	6,461,943	227,943	-
3400 Other Funds Ltd	6,340,820	222,846	635,846	1,301,501	978,131	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$11,226,022</b>	<b>\$450,789</b>	<b>\$863,789</b>	<b>\$7,763,444</b>	<b>\$1,206,074</b>	-
<b>SPECIAL PAYMENTS</b>						
<b>6603 Spc Pmt to Agriculture, Dept of</b>						
3400 Other Funds Ltd	-	258,664	258,664	-	-	-
<b>EXPENDITURES</b>						
3010 Other Funds Cap Improve	4,953,678	227,943	227,943	6,461,943	227,943	-
3400 Other Funds Ltd	177,957,053	206,022,079	212,924,617	251,483,612	244,725,570	-
<b>TOTAL EXPENDITURES</b>	<b>\$182,910,731</b>	<b>\$206,250,022</b>	<b>\$213,152,560</b>	<b>\$257,945,555</b>	<b>\$244,953,513</b>	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	4,674,723	19,688,566	14,190,731	6,936,137,607	17,856,053	-
<b>TOTAL ENDING BALANCE</b>	<b>\$4,674,723</b>	<b>\$19,688,566</b>	<b>\$14,190,731</b>	<b>\$6,936,137,607</b>	<b>\$17,856,053</b>	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	265	304	326	371	354	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>265</b>	<b>304</b>	<b>326</b>	<b>371</b>	<b>354</b>	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	254.91	298.92	312.72	369.00	352.00	-
8280 FTE Reconciliation	-	(0.10)	(0.10)	-	-	-
<b>TOTAL AUTHORIZED FTE</b>	<b>254.91</b>	<b>298.82</b>	<b>312.62</b>	<b>369.00</b>	<b>352.00</b>	-

## Budget Support - Detail Revenues and Expenditures

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Distilled Spirits Program

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>REVENUE CATEGORIES</b>						
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	28,292,146	25,681,292	26,028,759	29,226,560	23,293,627	-
<b>AVAILABLE REVENUES</b>						
3400 Other Funds Ltd	28,292,146	25,681,292	26,028,759	29,226,560	23,293,627	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$28,292,146</b>	<b>\$25,681,292</b>	<b>\$26,028,759</b>	<b>\$29,226,560</b>	<b>\$23,293,627</b>	-
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
3400 Other Funds Ltd	5,423,950	6,231,528	6,573,255	7,894,632	7,894,632	-
<b>3160 Temporary Appointments</b>						
3400 Other Funds Ltd	654,800	26,108	26,108	326,108	326,108	-
<b>3170 Overtime Payments</b>						
3400 Other Funds Ltd	455,328	205,285	205,285	205,285	205,285	-
<b>3180 Shift Differential</b>						
3400 Other Funds Ltd	37,490	2,374	2,374	2,374	2,374	-
<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	174,116	8,549	8,549	8,549	8,549	-
<b>SALARIES &amp; WAGES</b>						
3400 Other Funds Ltd	6,745,684	6,473,844	6,815,571	8,436,948	8,436,948	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$6,745,684</b>	<b>\$6,473,844</b>	<b>\$6,815,571</b>	<b>\$8,436,948</b>	<b>\$8,436,948</b>	-

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Distilled Spirits Program

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	2,793	3,876	3,876	4,819	4,819	-
<b>3220 Public Employees' Retire Cont</b>						
3400 Other Funds Ltd	910,253	1,325,019	1,325,019	1,467,259	1,467,259	-
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	372,721	360,563	366,303	409,177	409,177	-
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	514,171	495,131	495,131	645,357	645,357	-
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	12,736	6,337	6,337	6,337	6,337	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	4,596	4,692	4,692	4,582	4,582	-
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	39,779	36,757	36,757	48,820	48,820	-
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	1,958,958	2,266,848	2,266,848	2,779,536	2,779,536	-
<b>3280 Other OPE</b>						
3400 Other Funds Ltd	122	-	-	-	-	-
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	3,816,129	4,499,223	4,504,963	5,365,887	5,365,887	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$3,816,129</b>	<b>\$4,499,223</b>	<b>\$4,504,963</b>	<b>\$5,365,887</b>	<b>\$5,365,887</b>	<b>-</b>

## P.S. BUDGET ADJUSTMENTS

## Budget Support - Detail Revenues and Expenditures

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Distilled Spirits Program

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>3455 Vacancy Savings</b>						
3400 Other Funds Ltd	-	(331,996)	(331,996)	(121,867)	(121,867)	-
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	10,561,813	10,641,071	10,988,538	13,680,968	13,680,968	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$10,561,813</b>	<b>\$10,641,071</b>	<b>\$10,988,538</b>	<b>\$13,680,968</b>	<b>\$13,680,968</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	93,871	56,541	56,541	58,690	58,690	-
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	8,680	5,197	5,197	5,395	5,395	-
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	1,170	3,996	3,996	5,148	5,148	-
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	11,826,417	14,001,648	14,001,648	7,178,482	8,110,888	-
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	59,249	60,937	60,937	65,253	65,253	-
<b>4225 State Gov. Service Charges</b>						
3400 Other Funds Ltd	70,911	136,051	136,051	182,297	144,359	-
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	40,107	176,288	176,288	184,487	184,487	-
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	45,437	17,531	17,531	18,197	18,197	-
<b>4300 Professional Services</b>						

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	12,987	14,581	14,581	15,217	15,217	-
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	133,748	14,445	14,445	15,052	15,052	-
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	9,850	9,174	9,174	9,522	9,522	-
<b>4400 Dues and Subscriptions</b>						
3400 Other Funds Ltd	4,359	2,265	2,265	2,352	2,352	-
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	20,698	63,396	63,396	83,173	83,173	-
<b>4450 Fuels and Utilities</b>						
3400 Other Funds Ltd	184,978	226,527	226,527	235,135	235,135	-
<b>4475 Facilities Maintenance</b>						
3400 Other Funds Ltd	43,195	29,583	29,583	30,708	30,708	-
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	182,764	136,484	136,484	135,442	135,442	-
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	35,698	9,058	9,058	58,403	55,685	-
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	8,662	-	-	-	-	-
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	33,313	12,518	12,518	15,260	15,260	-
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	12,816,094	14,976,220	14,976,220	8,298,213	9,189,963	-

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Distilled Spirits Program

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$12,816,094</b>	<b>\$14,976,220</b>	<b>\$14,976,220</b>	<b>\$8,298,213</b>	<b>\$9,189,963</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>						
<b>5100 Office Furniture and Fixtures</b>						
3400 Other Funds Ltd	-	-	-	7,695	7,695	-
<b>5200 Technical Equipment</b>						
3400 Other Funds Ltd	-	-	-	90,000	90,000	-
<b>5350 Industrial and Heavy Equipment</b>						
3400 Other Funds Ltd	26,638	23,305	23,305	143,305	143,305	-
<b>5400 Automotive and Aircraft</b>						
3400 Other Funds Ltd	-	25,000	25,000	35,000	35,000	-
<b>5600 Data Processing Hardware</b>						
3400 Other Funds Ltd	-	15,696	15,696	15,696	15,696	-
<b>5700 Building Structures</b>						
3400 Other Funds Ltd	4,887,601	-	-	131,000	131,000	-
<b>CAPITAL OUTLAY</b>						
3400 Other Funds Ltd	4,914,239	64,001	64,001	422,696	422,696	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$4,914,239</b>	<b>\$64,001</b>	<b>\$64,001</b>	<b>\$422,696</b>	<b>\$422,696</b>	<b>-</b>
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	28,292,146	25,681,292	26,028,759	22,401,877	23,293,627	-
<b>TOTAL EXPENDITURES</b>	<b>\$28,292,146</b>	<b>\$25,681,292</b>	<b>\$26,028,759</b>	<b>\$22,401,877</b>	<b>\$23,293,627</b>	<b>-</b>
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	-	-	-	6,824,683	-	-
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$6,824,683</b>	<b>-</b>	<b>-</b>



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Distilled Spirits Program

<i>Description</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Agency Request Budget</i>	<i>2019-21 Governor's Budget</i>	<i>2019-21 Leg. Adopted Audit</i>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	66	68	68	79	79	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>66</b>	<b>68</b>	<b>68</b>	<b>79</b>	<b>79</b>	<b>-</b>
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	66.00	68.00	68.00	79.00	79.00	-
<b>TOTAL AUTHORIZED FTE</b>	<b>66.00</b>	<b>68.00</b>	<b>68.00</b>	<b>79.00</b>	<b>79.00</b>	<b>-</b>

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Public Safety Services Program

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>REVENUE CATEGORIES</b>						
<b>LICENSES AND FEES</b>						
<b>0205 Business Lic and Fees</b>						
3400 Other Funds Ltd	-	-	-	9,250,403	9,172,403	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	39	-	-	-	-	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	19,069,655	21,507,858	22,138,265	26,667,517	25,590,281	-
<b>1020 Transfer In - Indirect Cost</b>						
3400 Other Funds Ltd	-	1,052,531	1,052,531	1,683,716	1,683,716	-
<b>TRANSFERS IN</b>						
3400 Other Funds Ltd	19,069,655	22,560,389	23,190,796	28,351,233	27,273,997	-
<b>TOTAL TRANSFERS IN</b>	<b>\$19,069,655</b>	<b>\$22,560,389</b>	<b>\$23,190,796</b>	<b>\$28,351,233</b>	<b>\$27,273,997</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
3400 Other Funds Ltd	19,069,694	22,560,389	23,190,796	37,601,636	36,446,400	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$19,069,694</b>	<b>\$22,560,389</b>	<b>\$23,190,796</b>	<b>\$37,601,636</b>	<b>\$36,446,400</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>						
3400 Other Funds Ltd	19,069,694	22,560,389	23,190,796	37,601,636	36,446,400	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$19,069,694</b>	<b>\$22,560,389</b>	<b>\$23,190,796</b>	<b>\$37,601,636</b>	<b>\$36,446,400</b>	<b>-</b>

**EXPENDITURES**

**PERSONAL SERVICES**

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
3400 Other Funds Ltd	9,939,064	12,515,166	13,122,783	15,191,976	14,607,408	-
<b>3160 Temporary Appointments</b>						
3400 Other Funds Ltd	186,297	39,994	39,994	39,994	39,994	-
<b>3170 Overtime Payments</b>						
3400 Other Funds Ltd	493,626	102,874	102,874	102,874	102,874	-
<b>3180 Shift Differential</b>						
3400 Other Funds Ltd	36,901	59,789	59,789	59,789	59,789	-
<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	155,658	40,189	40,189	40,189	40,189	-
<b>SALARIES &amp; WAGES</b>						
3400 Other Funds Ltd	10,811,546	12,758,012	13,365,629	15,434,822	14,850,254	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$10,811,546</b>	<b>\$12,758,012</b>	<b>\$13,365,629</b>	<b>\$15,434,822</b>	<b>\$14,850,254</b>	-
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	4,082	6,137	6,137	7,198	6,954	-
<b>3220 Public Employees' Retire Cont</b>						
3400 Other Funds Ltd	1,832,690	2,613,559	2,613,559	2,784,939	2,679,190	-
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	623,654	690,471	713,261	891,428	891,428	-
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	816,951	975,854	975,854	1,180,760	1,136,038	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	35,173	9,599	9,599	9,599	9,599	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	5,319	7,428	7,428	6,844	6,612	-
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	57,661	70,979	70,979	92,610	90,272	-
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	2,787,847	3,589,176	3,589,176	4,151,712	4,010,976	-
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	6,163,377	7,963,203	7,985,993	9,125,090	8,831,069	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$6,163,377</b>	<b>\$7,963,203</b>	<b>\$7,985,993</b>	<b>\$9,125,090</b>	<b>\$8,831,069</b>	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
3400 Other Funds Ltd	-	(611,665)	(611,665)	(193,553)	(193,553)	-
<b>3465 Reconciliation Adjustment</b>						
3400 Other Funds Ltd	-	(2,806)	(2,806)	-	-	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
3400 Other Funds Ltd	-	(614,471)	(614,471)	(193,553)	(193,553)	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$614,471)</b>	<b>(\$614,471)</b>	<b>(\$193,553)</b>	<b>(\$193,553)</b>	-
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	16,974,923	20,106,744	20,737,151	24,366,359	23,487,770	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$16,974,923</b>	<b>\$20,106,744</b>	<b>\$20,737,151</b>	<b>\$24,366,359</b>	<b>\$23,487,770</b>	-
<b>SERVICES &amp; SUPPLIES</b>						

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	126,922	212,976	212,976	227,068	227,068	-
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	11,671	12,534	12,534	13,011	13,011	-
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	87,547	258,550	258,550	288,708	284,708	-
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	275,406	322,221	322,221	325,818	321,818	-
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	232,848	288,923	288,923	1,019,996	1,012,296	-
<b>4225 State Gov. Service Charges</b>						
3400 Other Funds Ltd	96,732	192,433	192,433	269,132	209,991	-
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	21,565	29,061	29,061	44,165	38,165	-
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	40,800	60,517	60,517	62,816	62,816	-
<b>4300 Professional Services</b>						
3400 Other Funds Ltd	262,210	364,103	364,103	376,548	376,548	-
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	250,000	70,762	70,762	73,734	73,734	-
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	6,006	8,640	8,640	8,968	8,968	-
<b>4400 Dues and Subscriptions</b>						

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	4,291	9,159	9,159	9,507	9,507	-
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	425,204	472,278	472,278	663,905	594,433	-
<b>4450 Fuels and Utilities</b>						
3400 Other Funds Ltd	18,450	22,334	22,334	23,183	23,183	-
<b>4475 Facilities Maintenance</b>						
3400 Other Funds Ltd	17,534	17,897	17,897	18,576	18,576	-
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	198,764	66,165	66,165	350,505	350,505	-
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	4,782	11,589	11,589	21,029	12,793	-
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	14,039	30,751	30,751	54,589	45,521	-
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	2,094,771	2,450,893	2,450,893	3,851,258	3,683,641	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$2,094,771</b>	<b>\$2,450,893</b>	<b>\$2,450,893</b>	<b>\$3,851,258</b>	<b>\$3,683,641</b>	-
<b>CAPITAL OUTLAY</b>						
<b>5100 Office Furniture and Fixtures</b>						
3400 Other Funds Ltd	-	-	-	76,950	45,920	-
<b>5400 Automotive and Aircraft</b>						
3400 Other Funds Ltd	-	-	-	56,666	56,666	-
<b>CAPITAL OUTLAY</b>						
3400 Other Funds Ltd	-	-	-	133,616	102,586	-

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>TOTAL CAPITAL OUTLAY</b>	-	-	-	\$133,616	\$102,586	-
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	19,069,694	22,557,637	23,188,044	28,351,233	27,273,997	-
<b>TOTAL EXPENDITURES</b>	<b>\$19,069,694</b>	<b>\$22,557,637</b>	<b>\$23,188,044</b>	<b>\$28,351,233</b>	<b>\$27,273,997</b>	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	-	2,752	2,752	9,250,403	9,172,403	-
<b>TOTAL ENDING BALANCE</b>	-	<b>\$2,752</b>	<b>\$2,752</b>	<b>\$9,250,403</b>	<b>\$9,172,403</b>	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	103	108	108	118	114	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>103</b>	<b>108</b>	<b>108</b>	<b>118</b>	<b>114</b>	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	100.75	105.68	105.68	116.00	112.00	-
<b>TOTAL AUTHORIZED FTE</b>	<b>100.75</b>	<b>105.68</b>	<b>105.68</b>	<b>116.00</b>	<b>112.00</b>	-

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>REVENUE CATEGORIES</b>						
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	16,475,153	16,641,226	17,701,124	26,018,307	19,739,739	-
<b>1020 Transfer In - Indirect Cost</b>						
3400 Other Funds Ltd	-	2,873,896	2,873,896	4,788,487	4,788,486	-
<b>TRANSFERS IN</b>						
3400 Other Funds Ltd	16,475,153	19,515,122	20,575,020	30,806,794	24,528,225	-
<b>TOTAL TRANSFERS IN</b>	<b>\$16,475,153</b>	<b>\$19,515,122</b>	<b>\$20,575,020</b>	<b>\$30,806,794</b>	<b>\$24,528,225</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>						
3400 Other Funds Ltd	16,475,153	19,515,122	20,575,020	30,806,794	24,528,225	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$16,475,153</b>	<b>\$19,515,122</b>	<b>\$20,575,020</b>	<b>\$30,806,794</b>	<b>\$24,528,225</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
3400 Other Funds Ltd	7,093,559	8,679,212	9,146,580	11,220,144	9,895,008	-
<b>3160 Temporary Appointments</b>						
3400 Other Funds Ltd	117,592	7,055	7,055	7,055	7,055	-
<b>3170 Overtime Payments</b>						
3400 Other Funds Ltd	20,479	47,108	47,108	47,108	47,108	-
<b>3180 Shift Differential</b>						
3400 Other Funds Ltd	666	2,917	2,917	2,917	2,917	-



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<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	43,269	11,866	11,866	11,866	11,866	-
<b>SALARIES &amp; WAGES</b>						
3400 Other Funds Ltd	7,275,565	8,748,158	9,215,526	11,289,090	9,963,954	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$7,275,565</b>	<b>\$8,748,158</b>	<b>\$9,215,526</b>	<b>\$11,289,090</b>	<b>\$9,963,954</b>	-
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	2,299	3,757	3,795	4,819	4,209	-
<b>3220 Public Employees' Retire Cont</b>						
3400 Other Funds Ltd	1,311,186	1,789,399	1,814,763	2,034,844	1,795,124	-
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	422,608	467,076	505,855	452,579	452,579	-
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	545,195	665,626	675,068	859,782	758,409	-
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	806	13,507	13,553	13,553	13,553	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	3,292	4,617	4,617	4,640	4,060	-
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	43,752	45,991	46,732	67,738	59,020	-
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	1,732,598	2,230,734	2,252,958	2,814,720	2,462,880	-
<b>3280 Other OPE</b>						

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3400 Other Funds Ltd	278	-	-	-	-	-
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	4,062,014	5,220,707	5,317,341	6,252,675	5,549,834	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$4,062,014</b>	<b>\$5,220,707</b>	<b>\$5,317,341</b>	<b>\$6,252,675</b>	<b>\$5,549,834</b>	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
3400 Other Funds Ltd	-	(393,400)	(393,400)	(121,867)	(121,867)	-
<b>3465 Reconciliation Adjustment</b>						
3400 Other Funds Ltd	-	(17,412)	(17,412)	-	27,915	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
3400 Other Funds Ltd	-	(410,812)	(410,812)	(121,867)	(93,952)	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$410,812)</b>	<b>(\$410,812)</b>	<b>(\$121,867)</b>	<b>(\$93,952)</b>	-
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	11,337,579	13,558,053	14,122,055	17,419,898	15,419,836	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$11,337,579</b>	<b>\$13,558,053</b>	<b>\$14,122,055</b>	<b>\$17,419,898</b>	<b>\$15,419,836</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	146,508	104,469	104,469	108,437	108,437	-
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	24,952	27,871	27,871	28,930	28,930	-
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	38,114	59,103	59,103	73,350	62,350	-
<b>4175 Office Expenses</b>						

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3400 Other Funds Ltd	274,731	300,226	312,226	321,555	310,555	-
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	245,835	103,005	105,005	132,997	110,997	-
<b>4225 State Gov. Service Charges</b>						
3400 Other Funds Ltd	2,042,393	2,826,602	2,826,602	2,860,211	2,822,412	-
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	455,430	392,535	392,535	440,451	927,125	-
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	9,866	11,203	11,203	211,629	11,629	-
<b>4300 Professional Services</b>						
3400 Other Funds Ltd	114,996	121,381	421,381	126,904	126,904	-
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	214,005	156,424	336,424	6,235,994	2,720,604	-
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	261,597	425,622	425,622	511,342	480,917	-
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	4,338	7,718	9,614	8,011	8,011	-
<b>4400 Dues and Subscriptions</b>						
3400 Other Funds Ltd	16,608	12,989	12,989	13,484	13,484	-
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	1,560	1,120	1,120	209,579	18,531	-
<b>4450 Fuels and Utilities</b>						
3400 Other Funds Ltd	365,988	350,734	350,734	364,061	364,061	-

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<b>4475 Facilities Maintenance</b>						
3400 Other Funds Ltd	244,899	295,076	295,076	228,439	228,439	-
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	1,328	13,515	13,515	14,028	14,028	-
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	239,363	178,604	178,604	197,392	118,885	-
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	8,075	-	-	-	-	-
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	252,792	435,027	435,027	500,097	475,160	-
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	4,963,378	5,823,224	6,319,120	12,586,891	8,951,459	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$4,963,378</b>	<b>\$5,823,224</b>	<b>\$6,319,120</b>	<b>\$12,586,891</b>	<b>\$8,951,459</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>						
<b>5100 Office Furniture and Fixtures</b>						
3400 Other Funds Ltd	-	-	-	92,340	23,085	-
<b>5150 Telecommunications Equipment</b>						
3400 Other Funds Ltd	41,983	-	-	-	-	-
<b>5200 Technical Equipment</b>						
3400 Other Funds Ltd	-	17,418	17,418	17,418	17,418	-
<b>5400 Automotive and Aircraft</b>						
3400 Other Funds Ltd	-	116,427	116,427	116,427	116,427	-
<b>5600 Data Processing Hardware</b>						

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3400 Other Funds Ltd	7,705	-	-	200,000	-	-
<b>5700 Building Structures</b>						
3400 Other Funds Ltd	1,940	-	-	-	-	-
<b>5900 Other Capital Outlay</b>						
3400 Other Funds Ltd	122,568	-	-	-	-	-
<b>CAPITAL OUTLAY</b>						
3400 Other Funds Ltd	174,196	133,845	133,845	426,185	156,930	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$174,196</b>	<b>\$133,845</b>	<b>\$133,845</b>	<b>\$426,185</b>	<b>\$156,930</b>	-
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	16,475,153	19,515,122	20,575,020	30,432,974	24,528,225	-
<b>TOTAL EXPENDITURES</b>	<b>\$16,475,153</b>	<b>\$19,515,122</b>	<b>\$20,575,020</b>	<b>\$30,432,974</b>	<b>\$24,528,225</b>	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	-	-	-	373,820	-	-
<b>TOTAL ENDING BALANCE</b>	-	-	-	<b>\$373,820</b>	-	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	59	67	68	80	70	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>59</b>	<b>67</b>	<b>68</b>	<b>80</b>	<b>70</b>	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	59.00	66.92	67.59	80.00	70.00	-
<b>TOTAL AUTHORIZED FTE</b>	<b>59.00</b>	<b>66.92</b>	<b>67.59</b>	<b>80.00</b>	<b>70.00</b>	-

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Recreational Marijuana Program

Cross Reference Number: 84500-004-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	-	-	-	6,017,643	-
<b>REVENUE CATEGORIES</b>						
<b>LICENSES AND FEES</b>						
0205 Business Lic and Fees						
3400 Other Funds Ltd	7,925,905	19,300,000	19,300,000	28,637,770	25,000,000	-
<b>TRANSFERS IN</b>						
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	5,492,950	-	-	-	-	-
<b>REVENUE CATEGORIES</b>						
3400 Other Funds Ltd	13,418,855	19,300,000	19,300,000	28,637,770	25,000,000	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$13,418,855</b>	<b>\$19,300,000</b>	<b>\$19,300,000</b>	<b>\$28,637,770</b>	<b>\$25,000,000</b>	<b>-</b>
<b>TRANSFERS OUT</b>						
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	-	(3,926,427)	(3,926,427)	(4,671,785)	(4,671,784)	-
2107 Tsfr To Administrative Svcs						
3400 Other Funds Ltd	-	-	(44,175)	-	-	-
2443 Tsfr To Oregon Health Authority						
3400 Other Funds Ltd	-	-	(51,122)	(169,324)	(169,324)	-
2603 Tsfr To Agriculture, Dept of						
3400 Other Funds Ltd	(212,641)	-	-	(292,593)	(292,593)	-

TRANSFERS OUT

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 2019-21 Biennium  
 Recreational Marijuana Program

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	(212,641)	(3,926,427)	(4,021,724)	(5,133,702)	(5,133,701)	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$212,641)</b>	<b>(\$3,926,427)</b>	<b>(\$4,021,724)</b>	<b>(\$5,133,702)</b>	<b>(\$5,133,701)</b>	-
<b>AVAILABLE REVENUES</b>						
3400 Other Funds Ltd	13,206,214	15,373,573	15,278,276	23,504,068	25,883,942	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$13,206,214</b>	<b>\$15,373,573</b>	<b>\$15,278,276</b>	<b>\$23,504,068</b>	<b>\$25,883,942</b>	-
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
3400 Other Funds Ltd	2,608,932	4,973,473	5,455,371	8,421,672	8,038,920	-
<b>3170 Overtime Payments</b>						
3400 Other Funds Ltd	126,567	-	-	-	-	-
<b>3180 Shift Differential</b>						
3400 Other Funds Ltd	1,562	-	-	-	-	-
<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	20,539	-	-	-	-	-
<b>SALARIES &amp; WAGES</b>						
3400 Other Funds Ltd	2,757,600	4,973,473	5,455,371	8,421,672	8,038,920	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$2,757,600</b>	<b>\$4,973,473</b>	<b>\$5,455,371</b>	<b>\$8,421,672</b>	<b>\$8,038,920</b>	-
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	992	2,956	3,118	4,331	4,148	-
<b>3220 Public Employees' Retire Cont</b>						

## Budget Support - Detail Revenues and Expenditures

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## Recreational Marijuana Program

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	391,109	1,022,043	1,073,886	1,523,490	1,454,249	-
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	145,873	211,734	282,548	392,598	392,598	-
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	209,503	380,471	399,770	644,255	614,972	-
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	-	-	196	196	196	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	1,396	3,567	3,567	4,118	3,944	-
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	16,539	21,911	23,425	50,529	49,423	-
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	650,788	1,726,527	1,827,873	2,498,064	2,392,512	-
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	1,416,200	3,369,209	3,614,383	5,117,581	4,912,042	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$1,416,200</b>	<b>\$3,369,209</b>	<b>\$3,614,383</b>	<b>\$5,117,581</b>	<b>\$4,912,042</b>	<b>-</b>
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
3400 Other Funds Ltd	-	(145,602)	(145,602)	(105,738)	(105,738)	-
<b>3465 Reconciliation Adjustment</b>						
3400 Other Funds Ltd	-	12,099	12,099	-	-	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
3400 Other Funds Ltd	-	(133,503)	(133,503)	(105,738)	(105,738)	-



## Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 84500-004-00-00-00000

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Recreational Marijuana Program

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	(\$133,503)	(\$133,503)	(\$105,738)	(\$105,738)	-
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	4,173,800	8,209,179	8,936,251	13,433,515	12,845,224	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$4,173,800</b>	<b>\$8,209,179</b>	<b>\$8,936,251</b>	<b>\$13,433,515</b>	<b>\$12,845,224</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	65,237	72,812	88,812	116,187	116,187	-
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	14,810	15,851	15,851	16,453	16,453	-
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	28,187	83,997	102,997	140,524	137,884	-
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	197,059	182,512	230,100	202,636	199,636	-
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	85,400	75,701	89,618	437,970	419,778	-
<b>4225 State Gov. Service Charges</b>						
3400 Other Funds Ltd	25,743	64,532	64,532	149,800	116,883	-
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	500,409	-	100,000	117,800	113,300	-
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	540,775	3,111	3,111	203,228	3,228	-
<b>4300 Professional Services</b>						
3400 Other Funds Ltd	407,030	366,642	366,642	382,641	382,641	-

Budget Support - Detail Revenues and Expenditures

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Recreational Marijuana Program

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	627,000	922,485	1,023,872	2,537,884	2,112,000	-
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	381,721	374,394	374,394	449,797	423,034	-
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	2,288	95,923	96,923	99,568	99,568	-
<b>4400 Dues and Subscriptions</b>						
3400 Other Funds Ltd	1,386	3,111	3,111	3,228	3,228	-
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	41,716	259,250	293,248	512,808	460,704	-
<b>4450 Fuels and Utilities</b>						
3400 Other Funds Ltd	1,929	-	-	-	-	-
<b>4475 Facilities Maintenance</b>						
3400 Other Funds Ltd	12,736	1,582,023	1,582,023	936,819	936,819	-
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	112,291	151,402	151,402	178,659	178,659	-
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	11,894	20,000	71,122	81,825	76,466	-
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	-	80,000	80,000	83,040	83,040	-
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	47,696	2,960	2,960	30,276	23,475	-
<b>SERVICES &amp; SUPPLIES</b>						

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Recreational Marijuana Program

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	3,105,307	4,356,706	4,740,718	6,681,143	5,902,983	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$3,105,307</b>	<b>\$4,356,706</b>	<b>\$4,740,718</b>	<b>\$6,681,143</b>	<b>\$5,902,983</b>	-
<b>CAPITAL OUTLAY</b>						
<b>5100 Office Furniture and Fixtures</b>						
3400 Other Funds Ltd	-	-	-	92,340	69,255	-
<b>5200 Technical Equipment</b>						
3400 Other Funds Ltd	21,032	-	-	-	-	-
<b>5400 Automotive and Aircraft</b>						
3400 Other Funds Ltd	-	25,000	25,000	226,664	226,664	-
<b>5550 Data Processing Software</b>						
3400 Other Funds Ltd	1,138,786	-	-	-	-	-
<b>5900 Other Capital Outlay</b>						
3400 Other Funds Ltd	92,567	-	-	-	-	-
<b>CAPITAL OUTLAY</b>						
3400 Other Funds Ltd	1,252,385	25,000	25,000	319,004	295,919	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$1,252,385</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$319,004</b>	<b>\$295,919</b>	-
<b>SPECIAL PAYMENTS</b>						
<b>6603 Spc Pmt to Agriculture, Dept of</b>						
3400 Other Funds Ltd	-	258,664	258,664	-	-	-
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	8,531,492	12,849,549	13,960,633	20,433,662	19,044,126	-
<b>TOTAL EXPENDITURES</b>	<b>\$8,531,492</b>	<b>\$12,849,549</b>	<b>\$13,960,633</b>	<b>\$20,433,662</b>	<b>\$19,044,126</b>	-
<b>ENDING BALANCE</b>						

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 2019-21 Biennium  
 Recreational Marijuana Program

Cross Reference Number: 84500-004-00-00-00000

<i>Description</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Agency Request Budget</i>	<i>2019-21 Governor's Budget</i>	<i>2019-21 Leg. Adopted Audit</i>
3400 Other Funds Ltd	4,674,722	2,524,024	1,317,643	3,070,406	6,839,816	-
<b>TOTAL ENDING BALANCE</b>	<b>\$4,674,722</b>	<b>\$2,524,024</b>	<b>\$1,317,643</b>	<b>\$3,070,406</b>	<b>\$6,839,816</b>	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	37	54	59	71	68	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>37</b>	<b>54</b>	<b>59</b>	<b>71</b>	<b>68</b>	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	29.16	51.88	54.71	71.00	68.00	-
8280 FTE Reconciliation	-	(0.08)	(0.08)	-	-	-
<b>TOTAL AUTHORIZED FTE</b>	<b>29.16</b>	<b>51.80</b>	<b>54.63</b>	<b>71.00</b>	<b>68.00</b>	-

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Agents Compensation Program

Cross Reference Number: 84500-005-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>REVENUE CATEGORIES</b>						
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	105,588,568	123,927,415	123,927,415	142,882,366	144,961,847	-
<b>AVAILABLE REVENUES</b>						
3400 Other Funds Ltd	105,588,568	123,927,415	123,927,415	142,882,366	144,961,847	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$105,588,568</b>	<b>\$123,927,415</b>	<b>\$123,927,415</b>	<b>\$142,882,366</b>	<b>\$144,961,847</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>SERVICES &amp; SUPPLIES</b>						
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	-	-	-	7,350,000	7,350,000	-
<b>4225 State Gov. Service Charges</b>						
3400 Other Funds Ltd	155	-	-	-	-	-
<b>4300 Professional Services</b>						
3400 Other Funds Ltd	105,588,413	123,927,415	123,927,415	135,532,366	137,611,847	-
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	105,588,568	123,927,415	123,927,415	142,882,366	144,961,847	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$105,588,568</b>	<b>\$123,927,415</b>	<b>\$123,927,415</b>	<b>\$142,882,366</b>	<b>\$144,961,847</b>	<b>-</b>

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>REVENUE CATEGORIES</b>						
<b>LICENSES AND FEES</b>						
<b>0205 Business Lic and Fees</b>						
3400 Other Funds Ltd	-	-	-	1,656,082	768,000	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	-	-	-	125,836	-	-
<b>1150 Tsfr From Revenue, Dept of</b>						
3400 Other Funds Ltd	-	9,300,000	9,300,000	7,000,000	7,000,000	-
<b>TRANSFERS IN</b>						
3400 Other Funds Ltd	-	9,300,000	9,300,000	7,125,836	7,000,000	-
<b>TOTAL TRANSFERS IN</b>	<b>-</b>	<b>\$9,300,000</b>	<b>\$9,300,000</b>	<b>\$7,125,836</b>	<b>\$7,000,000</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
3400 Other Funds Ltd	-	9,300,000	9,300,000	8,781,918	7,768,000	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>-</b>	<b>\$9,300,000</b>	<b>\$9,300,000</b>	<b>\$8,781,918</b>	<b>\$7,768,000</b>	<b>-</b>
<b>TRANSFERS OUT</b>						
<b>2020 Transfer Out - Indirect Cost</b>						
3400 Other Funds Ltd	-	-	-	(1,800,418)	(1,800,418)	-
<b>AVAILABLE REVENUES</b>						
3400 Other Funds Ltd	-	9,300,000	9,300,000	6,981,500	5,967,582	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>-</b>	<b>\$9,300,000</b>	<b>\$9,300,000</b>	<b>\$6,981,500</b>	<b>\$5,967,582</b>	<b>-</b>

**EXPENDITURES**

**PERSONAL SERVICES**

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
3400 Other Funds Ltd	-	571,516	1,567,376	2,565,120	2,565,120	-
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	-	364	951	1,403	1,403	-
<b>3220 Public Employees' Retire Cont</b>						
3400 Other Funds Ltd	-	117,446	319,107	464,035	464,035	-
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	-	-	32,468	144,570	144,570	-
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	-	43,723	118,795	196,229	196,229	-
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	-	-	709	709	709	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	-	441	441	1,334	1,334	-
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	-	-	5,883	15,391	15,391	-
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	-	213,906	554,727	809,232	809,232	-
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	-	375,880	1,033,081	1,632,903	1,632,903	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	<b>\$375,880</b>	<b>\$1,033,081</b>	<b>\$1,632,903</b>	<b>\$1,632,903</b>	-

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
3400 Other Funds Ltd	-	(11,041)	(11,041)	(41,220)	(41,220)	-
<b>3465 Reconciliation Adjustment</b>						
3400 Other Funds Ltd	-	3,376	3,376	-	-	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
3400 Other Funds Ltd	-	(7,665)	(7,665)	(41,220)	(41,220)	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$7,665)</b>	<b>(\$7,665)</b>	<b>(\$41,220)</b>	<b>(\$41,220)</b>	-
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	-	939,731	2,592,792	4,156,803	4,156,803	-
<b>TOTAL PERSONAL SERVICES</b>	-	<b>\$939,731</b>	<b>\$2,592,792</b>	<b>\$4,156,803</b>	<b>\$4,156,803</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	-	12,000	52,666	48,439	48,439	-
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	-	55,000	144,690	-	-	-
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	-	42,000	193,706	23,874	23,874	-
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	-	-	25,930	208,566	208,566	-
<b>4225 State Gov. Service Charges</b>						
3400 Other Funds Ltd	-	-	-	58,404	45,569	-
<b>4250 Data Processing</b>						



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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	-	-	1,141,440	2,300,335	956,335	-
<b>4300 Professional Services</b>						
3400 Other Funds Ltd	-	-	-	574	574	-
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	-	400,000	400,000	-	-	-
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	-	1,400	4,600	1,453	1,453	-
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	-	12,600	148,017	153,642	153,642	-
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	-	-	99,572	-	-	-
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	-	28,333	28,333	29,410	28,493	-
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	-	551,333	2,238,954	2,824,697	1,466,945	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>\$551,333</b>	<b>\$2,238,954</b>	<b>\$2,824,697</b>	<b>\$1,466,945</b>	-
<b>CAPITAL OUTLAY</b>						
<b>5900 Other Capital Outlay</b>						
3400 Other Funds Ltd	-	-	413,000	-	-	-
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	-	1,491,064	5,244,746	6,981,500	5,623,748	-
<b>TOTAL EXPENDITURES</b>	-	<b>\$1,491,064</b>	<b>\$5,244,746</b>	<b>\$6,981,500</b>	<b>\$5,623,748</b>	-
<b>ENDING BALANCE</b>						

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Medical Marijuana Program

Cross Reference Number: 84500-006-00-00-00000

<i>Description</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Agency Request Budget</i>	<i>2019-21 Governor's Budget</i>	<i>2019-21 Leg. Adopted Audit</i>
3400 Other Funds Ltd	-	7,808,936	4,055,254	-	343,834	-
<b>TOTAL ENDING BALANCE</b>	-	<b>\$7,808,936</b>	<b>\$4,055,254</b>	-	<b>\$343,834</b>	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	-	7	23	23	23	-
<b>TOTAL AUTHORIZED POSITIONS</b>	-	<b>7</b>	<b>23</b>	<b>23</b>	<b>23</b>	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	-	6.44	16.74	23.00	23.00	-
8280 FTE Reconciliation	-	(0.02)	(0.02)	-	-	-
<b>TOTAL AUTHORIZED FTE</b>	-	<b>6.42</b>	<b>16.72</b>	<b>23.00</b>	<b>23.00</b>	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 84500-088-00-00-00000

2019-21 Biennium

Capital Improvements

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>REVENUE CATEGORIES</b>						
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3010 Other Funds Cap Improve	4,953,678	227,943	227,943	6,461,943	227,943	-
<b>AVAILABLE REVENUES</b>						
3010 Other Funds Cap Improve	4,953,678	227,943	227,943	6,461,943	227,943	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$4,953,678</b>	<b>\$227,943</b>	<b>\$227,943</b>	<b>\$6,461,943</b>	<b>\$227,943</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>SERVICES &amp; SUPPLIES</b>						
<b>4175 Office Expenses</b>						
3010 Other Funds Cap Improve	2,349	-	-	-	-	-
<b>4225 State Gov. Service Charges</b>						
3010 Other Funds Cap Improve	5,300	-	-	-	-	-
<b>4300 Professional Services</b>						
3010 Other Funds Cap Improve	911	-	-	-	-	-
<b>4475 Facilities Maintenance</b>						
3010 Other Funds Cap Improve	59,704	-	-	-	-	-
<b>4650 Other Services and Supplies</b>						
3010 Other Funds Cap Improve	212	-	-	-	-	-
<b>SERVICES &amp; SUPPLIES</b>						
3010 Other Funds Cap Improve	68,476	-	-	-	-	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$68,476</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>						

## Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 84500-088-00-00-00000

2019-21 Biennium

## Capital Improvements

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>5650 Land Improvements</b>						
3010 Other Funds Cap Improve	-	5,342	5,342	5,342	5,342	-
<b>5700 Building Structures</b>						
3010 Other Funds Cap Improve	4,859,978	222,601	222,601	4,522,601	222,601	-
<b>5850 Contingencies</b>						
3010 Other Funds Cap Improve	-	-	-	1,934,000	-	-
<b>5900 Other Capital Outlay</b>						
3010 Other Funds Cap Improve	25,224	-	-	-	-	-
<b>CAPITAL OUTLAY</b>						
3010 Other Funds Cap Improve	4,885,202	227,943	227,943	6,461,943	227,943	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$4,885,202</b>	<b>\$227,943</b>	<b>\$227,943</b>	<b>\$6,461,943</b>	<b>\$227,943</b>	-
<b>EXPENDITURES</b>						
3010 Other Funds Cap Improve	4,953,678	227,943	227,943	6,461,943	227,943	-
<b>TOTAL EXPENDITURES</b>	<b>\$4,953,678</b>	<b>\$227,943</b>	<b>\$227,943</b>	<b>\$6,461,943</b>	<b>\$227,943</b>	-

## Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 84500-990-00-00-00000

2019-21 Biennium

Agency-Wide Consolidation

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	-
<b>REVENUE CATEGORIES</b>						
<b>TAXES</b>						
<b>0185 Privilege Taxes</b>						
3400 Other Funds Ltd	26,540,406	27,586,400	27,586,400	28,676,503	32,203,952	-
8800 General Fund Revenue	10,564,911	10,470,600	10,470,600	11,424,497	7,813,048	-
All Funds	37,105,317	38,057,000	38,057,000	40,101,000	40,017,000	-
<b>LICENSES AND FEES</b>						
<b>0205 Business Lic and Fees</b>						
3400 Other Funds Ltd	7,973,525	3,831,680	3,831,680	4,245,160	16,832,617	-
8800 General Fund Revenue	11,303,400	7,558,320	7,558,320	7,498,840	4,083,786	-
All Funds	19,276,925	11,390,000	11,390,000	11,744,000	20,916,403	-
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	-	6,000	6,000	6,000	6,000	-
<b>FINES, RENTS AND ROYALTIES</b>						
<b>0505 Fines and Forfeitures</b>						
3400 Other Funds Ltd	-	1,292,000	1,292,000	831,786	831,786	-
<b>SALES INCOME</b>						
<b>0705 Sales Income</b>						
3400 Other Funds Ltd	907,718	784,000	784,000	784,000	784,000	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 84500-990-00-00-00000

2019-21 Biennium

Agency-Wide Consolidation

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
8800 General Fund Revenue	-	35,442,000	35,442,000	-	-	-
All Funds	907,718	36,226,000	36,226,000	784,000	784,000	-
<b>0710 Liquor Sales</b>						
3010 Other Funds Cap Improve	4,953,678	227,943	227,943	6,461,943	227,943	-
3400 Other Funds Ltd	938,141,701	1,018,197,144	1,018,197,144	1,066,498,352	1,188,661,413	-
8800 General Fund Revenue	242,568,584	272,675,661	272,675,661	336,311,259	353,605,648	-
All Funds	1,185,663,963	1,291,100,748	1,291,100,748	1,409,271,554	1,542,495,004	-
<b>SALES INCOME</b>						
3010 Other Funds Cap Improve	4,953,678	227,943	227,943	6,461,943	227,943	-
3400 Other Funds Ltd	939,049,419	1,018,981,144	1,018,981,144	1,067,282,352	1,189,445,413	-
8800 General Fund Revenue	242,568,584	308,117,661	308,117,661	336,311,259	353,605,648	-
<b>TOTAL SALES INCOME</b>	<b>\$1,186,571,681</b>	<b>\$1,327,326,748</b>	<b>\$1,327,326,748</b>	<b>\$1,410,055,554</b>	<b>\$1,543,279,004</b>	-
<b>COST OF GOODS SOLD</b>						
<b>0755 Liquor Cost of Goods Sold</b>						
3400 Other Funds Ltd	(586,662,279)	(599,768,759)	(599,768,759)	(704,782,181)	(731,021,927)	-
<b>0760 Cost of Goods Sold</b>						
3400 Other Funds Ltd	(14,195,721)	(7,874,579)	(7,874,579)	(16,969,469)	(18,075,205)	-
<b>COST OF GOODS SOLD</b>						
3400 Other Funds Ltd	(600,858,000)	(607,643,338)	(607,643,338)	(721,751,650)	(749,097,132)	-
<b>TOTAL COST OF GOODS SOLD</b>	<b>(\$600,858,000)</b>	<b>(\$607,643,338)</b>	<b>(\$607,643,338)</b>	<b>(\$721,751,650)</b>	<b>(\$749,097,132)</b>	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	-	25,000	25,000	7,000,025,000	-	-

## Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 84500-990-00-00-00000

2019-21 Biennium

Agency-Wide Consolidation

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>TRANSFERS IN</b>						
<b>1150 Tsfr From Revenue, Dept of</b>						
3400 Other Funds Ltd	-	-	1,500,000	-	-	-
<b>REVENUE CATEGORIES</b>						
3010 Other Funds Cap Improve	4,953,678	227,943	227,943	6,461,943	227,943	-
3400 Other Funds Ltd	372,705,350	444,078,886	445,578,886	7,379,315,151	490,222,636	-
8800 General Fund Revenue	264,436,895	326,146,581	326,146,581	355,234,596	365,502,482	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$642,095,923</b>	<b>\$770,453,410</b>	<b>\$771,953,410</b>	<b>\$7,741,011,690</b>	<b>\$855,953,061</b>	-
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3010 Other Funds Cap Improve	(4,953,678)	(227,943)	(227,943)	(6,461,943)	(227,943)	-
3400 Other Funds Ltd	(169,425,522)	(187,757,791)	(189,795,563)	(224,920,586)	(213,585,494)	-
All Funds	(174,379,200)	(187,985,734)	(190,023,506)	(231,382,529)	(213,813,437)	-
<b>2050 Transfer to Other</b>						
3400 Other Funds Ltd	(626,506)	(662,000)	(662,000)	(700,773)	(8,274,429)	-
<b>2060 Transfer to General Fund</b>						
8800 General Fund Revenue	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
<b>2070 Transfer to Cities</b>						
3400 Other Funds Ltd	(82,697,106)	(104,086,149)	(104,086,149)	(99,314,400)	(108,918,181)	-
<b>2080 Transfer to Counties</b>						
3400 Other Funds Ltd	(41,348,553)	(51,911,534)	(51,911,534)	(49,657,200)	(58,244,805)	-
<b>2107 Tsfr To Administrative Svcs</b>						
3400 Other Funds Ltd	(57,887,974)	(73,111,058)	(73,111,058)	(69,520,080)	(81,542,727)	-

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Agency-Wide Consolidation

Cross Reference Number: 84500-990-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>2443 Tsfr To Oregon Health Authority</b>						
3400 Other Funds Ltd	(22,219,688)	(18,697,500)	(18,697,500)	(20,083,817)	(19,657,000)	-
<b>TRANSFERS OUT</b>						
3010 Other Funds Cap Improve	(4,953,678)	(227,943)	(227,943)	(6,461,943)	(227,943)	-
3400 Other Funds Ltd	(374,205,349)	(436,226,032)	(438,263,804)	(464,196,856)	(490,222,636)	-
8800 General Fund Revenue	(264,436,895)	(326,146,581)	(326,146,581)	(355,234,596)	(365,502,482)	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$643,595,922)</b>	<b>(\$762,600,556)</b>	<b>(\$764,638,328)</b>	<b>(\$825,893,395)</b>	<b>(\$855,953,061)</b>	-
<b>AVAILABLE REVENUES</b>						
3400 Other Funds Ltd	1	9,352,854	8,815,082	6,916,618,295	1,500,000	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1</b>	<b>\$9,352,854</b>	<b>\$8,815,082</b>	<b>\$6,916,618,295</b>	<b>\$1,500,000</b>	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	1	9,352,854	8,815,082	6,916,618,295	1,500,000	-
<b>TOTAL ENDING BALANCE</b>	<b>\$1</b>	<b>\$9,352,854</b>	<b>\$8,815,082</b>	<b>\$6,916,618,295</b>	<b>\$1,500,000</b>	-



Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0025 Beginning Balance</b>				
3400 Other Funds Ltd	1,500,000	1,500,000	0	-
<b>0030 Beginning Balance Adjustment</b>				
3400 Other Funds Ltd	-	6,017,643	6,017,643	100.00%
<b>TOTAL BEGINNING BALANCE</b>				
3400 Other Funds Ltd	1,500,000	7,517,643	6,017,643	401.18%
<b>REVENUE CATEGORIES</b>				
<b>TAXES</b>				
<b>0185 Privilege Taxes</b>				
3400 Other Funds Ltd	28,676,503	32,203,952	3,527,449	12.30%
8800 General Fund Revenue	11,424,497	7,813,048	(3,611,449)	-31.61%
All Funds	40,101,000	40,017,000	(84,000)	-0.21%
<b>LICENSES AND FEES</b>				
<b>0205 Business Lic and Fees</b>				
3400 Other Funds Ltd	43,789,415	51,773,020	7,983,605	18.23%
8800 General Fund Revenue	7,498,840	4,083,786	(3,415,054)	-45.54%
All Funds	51,288,255	55,856,806	4,568,551	8.91%
<b>CHARGES FOR SERVICES</b>				
<b>0410 Charges for Services</b>				
3400 Other Funds Ltd	6,000	6,000	0	-
<b>FINES, RENTS AND ROYALTIES</b>				
<b>0505 Fines and Forfeitures</b>				
3400 Other Funds Ltd	831,786	831,786	0	-

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SALES INCOME</b>				
<b>0705 Sales Income</b>				
3400 Other Funds Ltd	784,000	784,000	0	-
<b>0710 Liquor Sales</b>				
3010 Other Funds Cap Improve	6,461,943	227,943	(6,234,000)	-96.47%
3400 Other Funds Ltd	1,066,498,352	1,188,661,413	122,163,061	11.45%
8800 General Fund Revenue	336,311,259	353,605,648	17,294,389	5.14%
All Funds	1,409,271,554	1,542,495,004	133,223,450	9.45%
<b>TOTAL SALES INCOME</b>				
3010 Other Funds Cap Improve	6,461,943	227,943	(6,234,000)	-96.47%
3400 Other Funds Ltd	1,067,282,352	1,189,445,413	122,163,061	11.45%
8800 General Fund Revenue	336,311,259	353,605,648	17,294,389	5.14%
<b>TOTAL SALES INCOME</b>	<b>\$1,410,055,554</b>	<b>\$1,543,279,004</b>	<b>\$133,223,450</b>	<b>9.45%</b>
<b>COST OF GOODS SOLD</b>				
<b>0755 Liquor Cost of Goods Sold</b>				
3400 Other Funds Ltd	(704,782,181)	(731,021,927)	(26,239,746)	-3.72%
<b>0760 Cost of Goods Sold</b>				
3400 Other Funds Ltd	(16,969,469)	(18,075,205)	(1,105,736)	-6.52%
<b>TOTAL COST OF GOODS SOLD</b>				
3400 Other Funds Ltd	(721,751,650)	(749,097,132)	(27,345,482)	-3.79%
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3400 Other Funds Ltd	7,000,025,000	-	(7,000,025,000)	-100.00%
<b>TRANSFERS IN</b>				

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>1010 Transfer In - Intrafund</b>				
3010 Other Funds Cap Improve	6,461,943	227,943	(6,234,000)	-96.47%
3400 Other Funds Ltd	224,920,586	213,585,494	(11,335,092)	-5.04%
All Funds	231,382,529	213,813,437	(17,569,092)	-7.59%
<b>1020 Transfer In - Indirect Cost</b>				
3400 Other Funds Ltd	6,472,203	6,472,202	(1)	-0.00%
<b>1150 Tsfr From Revenue, Dept of</b>				
3400 Other Funds Ltd	7,000,000	7,000,000	0	-
<b>TOTAL TRANSFERS IN</b>				
3010 Other Funds Cap Improve	6,461,943	227,943	(6,234,000)	-96.47%
3400 Other Funds Ltd	238,392,789	227,057,696	(11,335,093)	-4.75%
<b>TOTAL TRANSFERS IN</b>	<b>\$244,854,732</b>	<b>\$227,285,639</b>	<b>(\$17,569,093)</b>	<b>-7.18%</b>
<b>TOTAL REVENUES</b>				
3010 Other Funds Cap Improve	12,923,886	455,886	(12,468,000)	-96.47%
3400 Other Funds Ltd	7,657,252,195	752,220,735	(6,905,031,460)	-90.18%
8800 General Fund Revenue	355,234,596	365,502,482	10,267,886	2.89%
<b>TOTAL REVENUES</b>	<b>\$8,025,410,677</b>	<b>\$1,118,179,103</b>	<b>(\$6,907,231,574)</b>	<b>-86.07%</b>
<b>TRANSFERS OUT</b>				
<b>2010 Transfer Out - Intrafund</b>				
3010 Other Funds Cap Improve	(6,461,943)	(227,943)	6,234,000	96.47%
3400 Other Funds Ltd	(224,920,586)	(213,585,494)	11,335,092	5.04%
All Funds	(231,382,529)	(213,813,437)	17,569,092	7.59%
<b>2020 Transfer Out - Indirect Cost</b>				
3400 Other Funds Ltd	(6,472,203)	(6,472,202)	1	0.00%

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>2050 Transfer to Other</b>				
3400 Other Funds Ltd	(700,773)	(8,274,429)	(7,573,656)	-1,080.76%
<b>2060 Transfer to General Fund</b>				
8800 General Fund Revenue	(355,234,596)	(365,502,482)	(10,267,886)	-2.89%
<b>2070 Transfer to Cities</b>				
3400 Other Funds Ltd	(99,314,400)	(108,918,181)	(9,603,781)	-9.67%
<b>2080 Transfer to Counties</b>				
3400 Other Funds Ltd	(49,657,200)	(58,244,805)	(8,587,605)	-17.29%
<b>2107 Tsfr To Administrative Svcs</b>				
3400 Other Funds Ltd	(69,520,080)	(81,542,727)	(12,022,647)	-17.29%
<b>2443 Tsfr To Oregon Health Authority</b>				
3400 Other Funds Ltd	(20,253,141)	(19,826,324)	426,817	2.11%
<b>2603 Tsfr To Agriculture, Dept of</b>				
3400 Other Funds Ltd	(292,593)	(292,593)	0	-
<b>TOTAL TRANSFERS OUT</b>				
3010 Other Funds Cap Improve	(6,461,943)	(227,943)	6,234,000	96.47%
3400 Other Funds Ltd	(471,130,976)	(497,156,755)	(26,025,779)	-5.52%
8800 General Fund Revenue	(355,234,596)	(365,502,482)	(10,267,886)	-2.89%
<b>TOTAL TRANSFERS OUT</b>	<b>(\$832,827,515)</b>	<b>(\$862,887,180)</b>	<b>(\$30,059,665)</b>	<b>-3.61%</b>
<b>AVAILABLE REVENUES</b>				
3010 Other Funds Cap Improve	6,461,943	227,943	(6,234,000)	-96.47%
3400 Other Funds Ltd	7,187,621,219	262,581,623	(6,925,039,596)	-96.35%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$7,194,083,162</b>	<b>\$262,809,566</b>	<b>(\$6,931,273,596)</b>	<b>-96.35%</b>
<b>EXPENDITURES</b>				

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
3400 Other Funds Ltd	45,293,544	43,001,088	(2,292,456)	-5.06%
<b>3160 Temporary Appointments</b>				
3400 Other Funds Ltd	373,157	373,157	0	-
<b>3170 Overtime Payments</b>				
3400 Other Funds Ltd	355,267	355,267	0	-
<b>3180 Shift Differential</b>				
3400 Other Funds Ltd	65,080	65,080	0	-
<b>3190 All Other Differential</b>				
3400 Other Funds Ltd	60,604	60,604	0	-
<b>TOTAL SALARIES &amp; WAGES</b>				
3400 Other Funds Ltd	46,147,652	43,855,196	(2,292,456)	-4.97%
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	22,570	21,533	(1,037)	-4.59%
<b>3220 Public Employees' Retire Cont</b>				
3400 Other Funds Ltd	8,274,567	7,859,857	(414,710)	-5.01%
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	2,290,352	2,290,352	0	-
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	3,526,383	3,351,005	(175,378)	-4.97%
<b>3240 Unemployment Assessments</b>				

Version / Column Comparison Report - Detail

Cross Reference Number:84500-000-00-00-00000

2019-21 Biennium

Oregon Liquor Control Comm

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	30,394	30,394	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	21,518	20,532	(986)	-4.58%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	275,088	262,926	(12,162)	-4.42%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	13,053,264	12,455,136	(598,128)	-4.58%
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	27,494,136	26,291,735	(1,202,401)	-4.37%
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(584,245)	(584,245)	0	-
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	27,915	27,915	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	(584,245)	(556,330)	27,915	4.78%
<b>TOTAL PERSONAL SERVICES</b>				
3400 Other Funds Ltd	73,057,543	69,590,601	(3,466,942)	-4.75%
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	558,821	558,821	0	-
<b>4125 Out of State Travel</b>				
3400 Other Funds Ltd	63,789	63,789	0	-
<b>4150 Employee Training</b>				

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	507,730	490,090	(17,640)	-3.47%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	15,402,365	16,316,771	914,406	5.94%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	1,864,782	1,816,890	(47,892)	-2.57%
<b>4225 State Gov. Service Charges</b>				
3400 Other Funds Ltd	3,519,844	3,339,214	(180,630)	-5.13%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	3,087,238	2,219,412	(867,826)	-28.11%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	495,870	95,870	(400,000)	-80.67%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	136,434,250	138,513,731	2,079,481	1.52%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	8,862,664	4,921,390	(3,941,274)	-44.47%
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	961,139	903,951	(57,188)	-5.95%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	127,522	127,522	0	-
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	28,571	28,571	0	-
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	1,623,107	1,310,483	(312,624)	-19.26%
<b>4450 Fuels and Utilities</b>				

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	622,379	622,379	0	-
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	1,214,542	1,214,542	0	-
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	678,634	678,634	0	-
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	388,059	292,322	(95,737)	-24.67%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	83,040	83,040	0	-
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	600,222	559,416	(40,806)	-6.80%
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	177,124,568	174,156,838	(2,967,730)	-1.68%
<b>CAPITAL OUTLAY</b>				
<b>5100 Office Furniture and Fixtures</b>				
3400 Other Funds Ltd	269,325	145,955	(123,370)	-45.81%
<b>5200 Technical Equipment</b>				
3400 Other Funds Ltd	107,418	107,418	0	-
<b>5350 Industrial and Heavy Equipment</b>				
3400 Other Funds Ltd	143,305	143,305	0	-
<b>5400 Automotive and Aircraft</b>				
3400 Other Funds Ltd	434,757	434,757	0	-
<b>5600 Data Processing Hardware</b>				
3400 Other Funds Ltd	215,696	15,696	(200,000)	-92.72%



Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>5650 Land Improvements</b>				
3010 Other Funds Cap Improve	5,342	5,342	0	-
<b>5700 Building Structures</b>				
3010 Other Funds Cap Improve	4,522,601	222,601	(4,300,000)	-95.08%
3400 Other Funds Ltd	131,000	131,000	0	-
All Funds	4,653,601	353,601	(4,300,000)	-92.40%
<b>5850 Contingencies</b>				
3010 Other Funds Cap Improve	1,934,000	-	(1,934,000)	-100.00%
<b>TOTAL CAPITAL OUTLAY</b>				
3010 Other Funds Cap Improve	6,461,943	227,943	(6,234,000)	-96.47%
3400 Other Funds Ltd	1,301,501	978,131	(323,370)	-24.85%
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$7,763,444</b>	<b>\$1,206,074</b>	<b>(\$6,557,370)</b>	<b>-84.46%</b>
<b>TOTAL EXPENDITURES</b>				
3010 Other Funds Cap Improve	6,461,943	227,943	(6,234,000)	-96.47%
3400 Other Funds Ltd	251,483,612	244,725,570	(6,758,042)	-2.69%
<b>TOTAL EXPENDITURES</b>	<b>\$257,945,555</b>	<b>\$244,953,513</b>	<b>(\$12,992,042)</b>	<b>-5.04%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	6,936,137,607	17,856,053	(6,918,281,554)	-99.74%
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	371	354	(17)	-4.58%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	369.00	352.00	(17.00)	-4.61%

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	29,226,560	23,293,627	(5,932,933)	-20.30%
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AVAILABLE REVENUES

3400 Other Funds Ltd	29,226,560	23,293,627	(5,932,933)	-20.30%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	7,894,632	7,894,632	0	-
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3160 Temporary Appointments

3400 Other Funds Ltd	326,108	326,108	0	-
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3170 Overtime Payments

3400 Other Funds Ltd	205,285	205,285	0	-
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3180 Shift Differential

3400 Other Funds Ltd	2,374	2,374	0	-
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3190 All Other Differential

3400 Other Funds Ltd	8,549	8,549	0	-
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TOTAL SALARIES & WAGES

3400 Other Funds Ltd	8,436,948	8,436,948	0	-
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	4,819	4,819	0	-
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Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3220 Public Employees' Retire Cont</b>				
3400 Other Funds Ltd	1,467,259	1,467,259	0	-
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	409,177	409,177	0	-
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	645,357	645,357	0	-
<b>3240 Unemployment Assessments</b>				
3400 Other Funds Ltd	6,337	6,337	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	4,582	4,582	0	-
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	48,820	48,820	0	-
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	2,779,536	2,779,536	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	5,365,887	5,365,887	0	-
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(121,867)	(121,867)	0	-
<b>TOTAL PERSONAL SERVICES</b>				
3400 Other Funds Ltd	13,680,968	13,680,968	0	-
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	58,690	58,690	0	-

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4125 Out of State Travel</b>				
3400 Other Funds Ltd	5,395	5,395	0	-
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	5,148	5,148	0	-
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	7,178,482	8,110,888	932,406	12.99%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	65,253	65,253	0	-
<b>4225 State Gov. Service Charges</b>				
3400 Other Funds Ltd	182,297	144,359	(37,938)	-20.81%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	184,487	184,487	0	-
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	18,197	18,197	0	-
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	15,217	15,217	0	-
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	15,052	15,052	0	-
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	9,522	9,522	0	-
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	2,352	2,352	0	-
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	83,173	83,173	0	-

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Distilled Spirits Program

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	235,135	235,135	0	-
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	30,708	30,708	0	-
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	135,442	135,442	0	-
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	58,403	55,685	(2,718)	-4.65%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	15,260	15,260	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	8,298,213	9,189,963	891,750	10.75%
<b>CAPITAL OUTLAY</b>				
<b>5100 Office Furniture and Fixtures</b>				
3400 Other Funds Ltd	7,695	7,695	0	-
<b>5200 Technical Equipment</b>				
3400 Other Funds Ltd	90,000	90,000	0	-
<b>5350 Industrial and Heavy Equipment</b>				
3400 Other Funds Ltd	143,305	143,305	0	-
<b>5400 Automotive and Aircraft</b>				
3400 Other Funds Ltd	35,000	35,000	0	-
<b>5600 Data Processing Hardware</b>				
3400 Other Funds Ltd	15,696	15,696	0	-
<b>5700 Building Structures</b>				

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 2019-21 Biennium  
 Distilled Spirits Program

Cross Reference Number:84500-001-00-00-00000

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	131,000	131,000	0	-
<b>TOTAL CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	422,696	422,696	0	-
<b>TOTAL EXPENDITURES</b>				
3400 Other Funds Ltd	22,401,877	23,293,627	891,750	3.98%
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	6,824,683	-	(6,824,683)	-100.00%
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	79	79	0	-
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	79.00	79.00	0	-

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>LICENSES AND FEES</b>				
<b>0205 Business Lic and Fees</b>				
3400 Other Funds Ltd	9,250,403	9,172,403	(78,000)	-0.84%
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3400 Other Funds Ltd	26,667,517	25,590,281	(1,077,236)	-4.04%
<b>1020 Transfer In - Indirect Cost</b>				
3400 Other Funds Ltd	1,683,716	1,683,716	0	-
<b>TOTAL TRANSFERS IN</b>				
3400 Other Funds Ltd	28,351,233	27,273,997	(1,077,236)	-3.80%
<b>TOTAL REVENUES</b>				
3400 Other Funds Ltd	37,601,636	36,446,400	(1,155,236)	-3.07%
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	37,601,636	36,446,400	(1,155,236)	-3.07%
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
3400 Other Funds Ltd	15,191,976	14,607,408	(584,568)	-3.85%
<b>3160 Temporary Appointments</b>				
3400 Other Funds Ltd	39,994	39,994	0	-
<b>3170 Overtime Payments</b>				
3400 Other Funds Ltd	102,874	102,874	0	-

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2019-21 Biennium

Public Safety Services Program

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3180 Shift Differential</b>				
3400 Other Funds Ltd	59,789	59,789	0	-
<b>3190 All Other Differential</b>				
3400 Other Funds Ltd	40,189	40,189	0	-
<b>TOTAL SALARIES &amp; WAGES</b>				
3400 Other Funds Ltd	15,434,822	14,850,254	(584,568)	-3.79%
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	7,198	6,954	(244)	-3.39%
<b>3220 Public Employees' Retire Cont</b>				
3400 Other Funds Ltd	2,784,939	2,679,190	(105,749)	-3.80%
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	891,428	891,428	0	-
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	1,180,760	1,136,038	(44,722)	-3.79%
<b>3240 Unemployment Assessments</b>				
3400 Other Funds Ltd	9,599	9,599	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	6,844	6,612	(232)	-3.39%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	92,610	90,272	(2,338)	-2.52%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	4,151,712	4,010,976	(140,736)	-3.39%
<b>TOTAL OTHER PAYROLL EXPENSES</b>				



Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	9,125,090	8,831,069	(294,021)	-3.22%
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(193,553)	(193,553)	0	-
<b>TOTAL PERSONAL SERVICES</b>				
3400 Other Funds Ltd	24,366,359	23,487,770	(878,589)	-3.61%
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	227,068	227,068	0	-
<b>4125 Out of State Travel</b>				
3400 Other Funds Ltd	13,011	13,011	0	-
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	288,708	284,708	(4,000)	-1.39%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	325,818	321,818	(4,000)	-1.23%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	1,019,996	1,012,296	(7,700)	-0.75%
<b>4225 State Gov. Service Charges</b>				
3400 Other Funds Ltd	269,132	209,991	(59,141)	-21.97%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	44,165	38,165	(6,000)	-13.59%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	62,816	62,816	0	-
<b>4300 Professional Services</b>				

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	376,548	376,548	0	-
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	73,734	73,734	0	-
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	8,968	8,968	0	-
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	9,507	9,507	0	-
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	663,905	594,433	(69,472)	-10.46%
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	23,183	23,183	0	-
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	18,576	18,576	0	-
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	350,505	350,505	0	-
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	21,029	12,793	(8,236)	-39.16%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	54,589	45,521	(9,068)	-16.61%
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	3,851,258	3,683,641	(167,617)	-4.35%
<b>CAPITAL OUTLAY</b>				
<b>5100 Office Furniture and Fixtures</b>				
3400 Other Funds Ltd	76,950	45,920	(31,030)	-40.32%

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>5400 Automotive and Aircraft</b>				
3400 Other Funds Ltd	56,666	56,666	0	-
<b>TOTAL CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	133,616	102,586	(31,030)	-23.22%
<b>TOTAL EXPENDITURES</b>				
3400 Other Funds Ltd	28,351,233	27,273,997	(1,077,236)	-3.80%
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	9,250,403	9,172,403	(78,000)	-0.84%
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	118	114	(4)	-3.39%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	116.00	112.00	(4.00)	-3.45%

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**TRANSFERS IN**

**1010 Transfer In - Intrafund**

3400 Other Funds Ltd	26,018,307	19,739,739	(6,278,568)	-24.13%
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**1020 Transfer In - Indirect Cost**

3400 Other Funds Ltd	4,788,487	4,788,486	(1)	-0.00%
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**TOTAL TRANSFERS IN**

3400 Other Funds Ltd	30,806,794	24,528,225	(6,278,569)	-20.38%
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**AVAILABLE REVENUES**

3400 Other Funds Ltd	30,806,794	24,528,225	(6,278,569)	-20.38%
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**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3110 Class/Unclass Sal. and Per Diem**

3400 Other Funds Ltd	11,220,144	9,895,008	(1,325,136)	-11.81%
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**3160 Temporary Appointments**

3400 Other Funds Ltd	7,055	7,055	0	-
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**3170 Overtime Payments**

3400 Other Funds Ltd	47,108	47,108	0	-
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**3180 Shift Differential**

3400 Other Funds Ltd	2,917	2,917	0	-
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**3190 All Other Differential**

3400 Other Funds Ltd	11,866	11,866	0	-
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**TOTAL SALARIES & WAGES**

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	11,289,090	9,963,954	(1,325,136)	-11.74%
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	4,819	4,209	(610)	-12.66%
<b>3220 Public Employees' Retire Cont</b>				
3400 Other Funds Ltd	2,034,844	1,795,124	(239,720)	-11.78%
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	452,579	452,579	0	-
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	859,782	758,409	(101,373)	-11.79%
<b>3240 Unemployment Assessments</b>				
3400 Other Funds Ltd	13,553	13,553	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	4,640	4,060	(580)	-12.50%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	67,738	59,020	(8,718)	-12.87%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	2,814,720	2,462,880	(351,840)	-12.50%
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	6,252,675	5,549,834	(702,841)	-11.24%
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(121,867)	(121,867)	0	-
<b>3465 Reconciliation Adjustment</b>				

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	27,915	27,915	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	(121,867)	(93,952)	27,915	22.91%
<b>TOTAL PERSONAL SERVICES</b>				
3400 Other Funds Ltd	17,419,898	15,419,836	(2,000,062)	-11.48%
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	108,437	108,437	0	-
<b>4125 Out of State Travel</b>				
3400 Other Funds Ltd	28,930	28,930	0	-
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	73,350	62,350	(11,000)	-15.00%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	321,555	310,555	(11,000)	-3.42%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	132,997	110,997	(22,000)	-16.54%
<b>4225 State Gov. Service Charges</b>				
3400 Other Funds Ltd	2,860,211	2,822,412	(37,799)	-1.32%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	440,451	927,125	486,674	110.49%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	211,629	11,629	(200,000)	-94.51%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	126,904	126,904	0	-

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	6,235,994	2,720,604	(3,515,390)	-56.37%
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	511,342	480,917	(30,425)	-5.95%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	8,011	8,011	0	-
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	13,484	13,484	0	-
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	209,579	18,531	(191,048)	-91.16%
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	364,061	364,061	0	-
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	228,439	228,439	0	-
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	14,028	14,028	0	-
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	197,392	118,885	(78,507)	-39.77%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	500,097	475,160	(24,937)	-4.99%
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	12,586,891	8,951,459	(3,635,432)	-28.88%
<b>CAPITAL OUTLAY</b>				
<b>5100 Office Furniture and Fixtures</b>				

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 2019-21 Biennium  
 Administration and Support

Cross Reference Number:84500-003-00-00-00000

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	92,340	23,085	(69,255)	-75.00%
<b>5200 Technical Equipment</b>				
3400 Other Funds Ltd	17,418	17,418	0	-
<b>5400 Automotive and Aircraft</b>				
3400 Other Funds Ltd	116,427	116,427	0	-
<b>5600 Data Processing Hardware</b>				
3400 Other Funds Ltd	200,000	-	(200,000)	-100.00%
<b>TOTAL CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	426,185	156,930	(269,255)	-63.18%
<b>TOTAL EXPENDITURES</b>				
3400 Other Funds Ltd	30,432,974	24,528,225	(5,904,749)	-19.40%
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	373,820	-	(373,820)	-100.00%
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	80	70	(10)	-12.50%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	80.00	70.00	(10.00)	-12.50%



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 2019-21 Biennium  
 Recreational Marijuana Program

Cross Reference Number:84500-004-00-00-00000

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	-	6,017,643	6,017,643	100.00%
<b>REVENUE CATEGORIES</b>				
<b>LICENSES AND FEES</b>				
0205 Business Lic and Fees				
3400 Other Funds Ltd	28,637,770	25,000,000	(3,637,770)	-12.70%
<b>TRANSFERS OUT</b>				
2020 Transfer Out - Indirect Cost				
3400 Other Funds Ltd	(4,671,785)	(4,671,784)	1	0.00%
2443 Tsfr To Oregon Health Authority				
3400 Other Funds Ltd	(169,324)	(169,324)	0	-
2603 Tsfr To Agriculture, Dept of				
3400 Other Funds Ltd	(292,593)	(292,593)	0	-
<b>TOTAL TRANSFERS OUT</b>				
3400 Other Funds Ltd	(5,133,702)	(5,133,701)	1	0.00%
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	23,504,068	25,883,942	2,379,874	10.13%
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	8,421,672	8,038,920	(382,752)	-4.54%
<b>OTHER PAYROLL EXPENSES</b>				

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 2019-21 Biennium  
 Recreational Marijuana Program

Cross Reference Number:84500-004-00-00-00000

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	4,331	4,148	(183)	-4.23%
<b>3220 Public Employees' Retire Cont</b>				
3400 Other Funds Ltd	1,523,490	1,454,249	(69,241)	-4.54%
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	392,598	392,598	0	-
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	644,255	614,972	(29,283)	-4.55%
<b>3240 Unemployment Assessments</b>				
3400 Other Funds Ltd	196	196	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	4,118	3,944	(174)	-4.23%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	50,529	49,423	(1,106)	-2.19%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	2,498,064	2,392,512	(105,552)	-4.23%
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	5,117,581	4,912,042	(205,539)	-4.02%
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(105,738)	(105,738)	0	-
<b>TOTAL PERSONAL SERVICES</b>				
3400 Other Funds Ltd	13,433,515	12,845,224	(588,291)	-4.38%
<b>SERVICES &amp; SUPPLIES</b>				

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 Recreational Marijuana Program

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Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	116,187	116,187	0	-
<b>4125 Out of State Travel</b>				
3400 Other Funds Ltd	16,453	16,453	0	-
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	140,524	137,884	(2,640)	-1.88%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	202,636	199,636	(3,000)	-1.48%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	437,970	419,778	(18,192)	-4.15%
<b>4225 State Gov. Service Charges</b>				
3400 Other Funds Ltd	149,800	116,883	(32,917)	-21.97%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	117,800	113,300	(4,500)	-3.82%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	203,228	3,228	(200,000)	-98.41%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	382,641	382,641	0	-
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	2,537,884	2,112,000	(425,884)	-16.78%
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	449,797	423,034	(26,763)	-5.95%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	99,568	99,568	0	-

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	3,228	3,228	0	-
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	512,808	460,704	(52,104)	-10.16%
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	936,819	936,819	0	-
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	178,659	178,659	0	-
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	81,825	76,466	(5,359)	-6.55%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	83,040	83,040	0	-
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	30,276	23,475	(6,801)	-22.46%
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	6,681,143	5,902,983	(778,160)	-11.65%
<b>CAPITAL OUTLAY</b>				
<b>5100 Office Furniture and Fixtures</b>				
3400 Other Funds Ltd	92,340	69,255	(23,085)	-25.00%
<b>5400 Automotive and Aircraft</b>				
3400 Other Funds Ltd	226,664	226,664	0	-
<b>TOTAL CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	319,004	295,919	(23,085)	-7.24%
<b>TOTAL EXPENDITURES</b>				

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	20,433,662	19,044,126	(1,389,536)	-6.80%
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	3,070,406	6,839,816	3,769,410	122.77%
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	71	68	(3)	-4.23%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	71.00	68.00	(3.00)	-4.23%

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	142,882,366	144,961,847	2,079,481	1.46%
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AVAILABLE REVENUES

3400 Other Funds Ltd	142,882,366	144,961,847	2,079,481	1.46%
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EXPENDITURES

SERVICES & SUPPLIES

4175 Office Expenses

3400 Other Funds Ltd	7,350,000	7,350,000	0	-
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4300 Professional Services

3400 Other Funds Ltd	135,532,366	137,611,847	2,079,481	1.53%
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TOTAL SERVICES & SUPPLIES

3400 Other Funds Ltd	142,882,366	144,961,847	2,079,481	1.46%
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Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>LICENSES AND FEES</b>				
<b>0205 Business Lic and Fees</b>				
3400 Other Funds Ltd	1,656,082	768,000	(888,082)	-53.63%
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3400 Other Funds Ltd	125,836	-	(125,836)	-100.00%
<b>1150 Tsfr From Revenue, Dept of</b>				
3400 Other Funds Ltd	7,000,000	7,000,000	0	-
<b>TOTAL TRANSFERS IN</b>				
3400 Other Funds Ltd	7,125,836	7,000,000	(125,836)	-1.77%
<b>TOTAL REVENUES</b>				
3400 Other Funds Ltd	8,781,918	7,768,000	(1,013,918)	-11.55%
<b>TRANSFERS OUT</b>				
<b>2020 Transfer Out - Indirect Cost</b>				
3400 Other Funds Ltd	(1,800,418)	(1,800,418)	0	-
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	6,981,500	5,967,582	(1,013,918)	-14.52%
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
3400 Other Funds Ltd	2,565,120	2,565,120	0	-
<b>OTHER PAYROLL EXPENSES</b>				

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Medical Marijuana Program

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	1,403	1,403	0	-
<b>3220 Public Employees' Retire Cont</b>				
3400 Other Funds Ltd	464,035	464,035	0	-
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	144,570	144,570	0	-
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	196,229	196,229	0	-
<b>3240 Unemployment Assessments</b>				
3400 Other Funds Ltd	709	709	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	1,334	1,334	0	-
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	15,391	15,391	0	-
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	809,232	809,232	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	1,632,903	1,632,903	0	-
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(41,220)	(41,220)	0	-
<b>TOTAL PERSONAL SERVICES</b>				
3400 Other Funds Ltd	4,156,803	4,156,803	0	-
<b>SERVICES &amp; SUPPLIES</b>				



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2019-21 Biennium

Medical Marijuana Program

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	48,439	48,439	0	-
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	23,874	23,874	0	-
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	208,566	208,566	0	-
<b>4225 State Gov. Service Charges</b>				
3400 Other Funds Ltd	58,404	45,569	(12,835)	-21.98%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	2,300,335	956,335	(1,344,000)	-58.43%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	574	574	0	-
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	1,453	1,453	0	-
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	153,642	153,642	0	-
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	29,410	28,493	(917)	-3.12%
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	2,824,697	1,466,945	(1,357,752)	-48.07%
<b>TOTAL EXPENDITURES</b>				
3400 Other Funds Ltd	6,981,500	5,623,748	(1,357,752)	-19.45%
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	343,834	343,834	100.00%

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**AUTHORIZED POSITIONS**

8150 Class/Unclass Positions	23	23	0	-
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**AUTHORIZED FTE**

8250 Class/Unclass FTE Positions	23.00	23.00	0	-
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Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1010 Transfer In - Intrafund

3010 Other Funds Cap Improve	6,461,943	227,943	(6,234,000)	-96.47%
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AVAILABLE REVENUES

3010 Other Funds Cap Improve	6,461,943	227,943	(6,234,000)	-96.47%
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EXPENDITURES

CAPITAL OUTLAY

5650 Land Improvements

3010 Other Funds Cap Improve	5,342	5,342	0	-
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5700 Building Structures

3010 Other Funds Cap Improve	4,522,601	222,601	(4,300,000)	-95.08%
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5850 Contingencies

3010 Other Funds Cap Improve	1,934,000	-	(1,934,000)	-100.00%
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TOTAL CAPITAL OUTLAY

3010 Other Funds Cap Improve	6,461,943	227,943	(6,234,000)	-96.47%
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Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
0025 Beginning Balance				
3400 Other Funds Ltd	1,500,000	1,500,000	0	-
<b>REVENUE CATEGORIES</b>				
<b>TAXES</b>				
0185 Privilege Taxes				
3400 Other Funds Ltd	28,676,503	32,203,952	3,527,449	12.30%
8800 General Fund Revenue	11,424,497	7,813,048	(3,611,449)	-31.61%
All Funds	40,101,000	40,017,000	(84,000)	-0.21%
<b>LICENSES AND FEES</b>				
0205 Business Lic and Fees				
3400 Other Funds Ltd	4,245,160	16,832,617	12,587,457	296.51%
8800 General Fund Revenue	7,498,840	4,083,786	(3,415,054)	-45.54%
All Funds	11,744,000	20,916,403	9,172,403	78.10%
<b>CHARGES FOR SERVICES</b>				
0410 Charges for Services				
3400 Other Funds Ltd	6,000	6,000	0	-
<b>FINES, RENTS AND ROYALTIES</b>				
0505 Fines and Forfeitures				
3400 Other Funds Ltd	831,786	831,786	0	-
<b>SALES INCOME</b>				
0705 Sales Income				
3400 Other Funds Ltd	784,000	784,000	0	-
0710 Liquor Sales				

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2019-21 Biennium

Agency-Wide Consolidation

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3010 Other Funds Cap Improve	6,461,943	227,943	(6,234,000)	-96.47%
3400 Other Funds Ltd	1,066,498,352	1,188,661,413	122,163,061	11.45%
8800 General Fund Revenue	336,311,259	353,605,648	17,294,389	5.14%
All Funds	1,409,271,554	1,542,495,004	133,223,450	9.45%
<b>TOTAL SALES INCOME</b>				
3010 Other Funds Cap Improve	6,461,943	227,943	(6,234,000)	-96.47%
3400 Other Funds Ltd	1,067,282,352	1,189,445,413	122,163,061	11.45%
8800 General Fund Revenue	336,311,259	353,605,648	17,294,389	5.14%
<b>TOTAL SALES INCOME</b>	<b>\$1,410,055,554</b>	<b>\$1,543,279,004</b>	<b>\$133,223,450</b>	<b>9.45%</b>
<b>COST OF GOODS SOLD</b>				
<b>0755 Liquor Cost of Goods Sold</b>				
3400 Other Funds Ltd	(704,782,181)	(731,021,927)	(26,239,746)	-3.72%
<b>0760 Cost of Goods Sold</b>				
3400 Other Funds Ltd	(16,969,469)	(18,075,205)	(1,105,736)	-6.52%
<b>TOTAL COST OF GOODS SOLD</b>				
3400 Other Funds Ltd	(721,751,650)	(749,097,132)	(27,345,482)	-3.79%
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3400 Other Funds Ltd	7,000,025,000	-	(7,000,025,000)	-100.00%
<b>TOTAL REVENUES</b>				
3010 Other Funds Cap Improve	6,461,943	227,943	(6,234,000)	-96.47%
3400 Other Funds Ltd	7,379,315,151	490,222,636	(6,889,092,515)	-93.36%
8800 General Fund Revenue	355,234,596	365,502,482	10,267,886	2.89%
<b>TOTAL REVENUES</b>	<b>\$7,741,011,690</b>	<b>\$855,953,061</b>	<b>(\$6,885,058,629)</b>	<b>-88.94%</b>

Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TRANSFERS OUT</b>				
<b>2010 Transfer Out - Intrafund</b>				
3010 Other Funds Cap Improve	(6,461,943)	(227,943)	6,234,000	96.47%
3400 Other Funds Ltd	(224,920,586)	(213,585,494)	11,335,092	5.04%
All Funds	(231,382,529)	(213,813,437)	17,569,092	7.59%
<b>2050 Transfer to Other</b>				
3400 Other Funds Ltd	(700,773)	(8,274,429)	(7,573,656)	-1,080.76%
<b>2060 Transfer to General Fund</b>				
8800 General Fund Revenue	(355,234,596)	(365,502,482)	(10,267,886)	-2.89%
<b>2070 Transfer to Cities</b>				
3400 Other Funds Ltd	(99,314,400)	(108,918,181)	(9,603,781)	-9.67%
<b>2080 Transfer to Counties</b>				
3400 Other Funds Ltd	(49,657,200)	(58,244,805)	(8,587,605)	-17.29%
<b>2107 Tsfr To Administrative Svcs</b>				
3400 Other Funds Ltd	(69,520,080)	(81,542,727)	(12,022,647)	-17.29%
<b>2443 Tsfr To Oregon Health Authority</b>				
3400 Other Funds Ltd	(20,083,817)	(19,657,000)	426,817	2.13%
<b>TOTAL TRANSFERS OUT</b>				
3010 Other Funds Cap Improve	(6,461,943)	(227,943)	6,234,000	96.47%
3400 Other Funds Ltd	(464,196,856)	(490,222,636)	(26,025,780)	-5.61%
8800 General Fund Revenue	(355,234,596)	(365,502,482)	(10,267,886)	-2.89%
<b>TOTAL TRANSFERS OUT</b>	<b>(\$825,893,395)</b>	<b>(\$855,953,061)</b>	<b>(\$30,059,666)</b>	<b>-3.64%</b>

**AVAILABLE REVENUES**

3400 Other Funds Ltd	6,916,618,295	1,500,000	(6,915,118,295)	-99.98%
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Description	Agency Request Budget (V-01) 2019-21 Agency Request Budget	Governor's Budget (Y-01) 2019-21 Governor's Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

ENDING BALANCE

3400 Other Funds Ltd	6,916,618,295	1,500,000	(6,915,118,295)	-99.98%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>OTHER PAYROLL EXPENSES</b>				
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	389,917	389,917	0	0.00%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	60,491	60,491	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	450,408	450,408	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$450,408</b>	<b>\$450,408</b>	<b>\$0</b>	<b>0.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	909,459	909,459	0	0.00%
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	1,359,867	1,359,867	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$1,359,867</b>	<b>\$1,359,867</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	1,359,867	1,359,867	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$1,359,867</b>	<b>\$1,359,867</b>	<b>\$0</b>	<b>0.00%</b>



Package Comparison Report - Detail  
 2019-21 Biennium  
 Oregon Liquor Control Comm

Cross Reference Number: 84500-000-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(1,359,867)	(1,359,867)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$1,359,867)</b>	<b>(\$1,359,867)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd (6,000) (6,000) 0 0.00%

4150 Employee Training

3400 Other Funds Ltd (163,690) (163,690) 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd (250,294) (250,294) 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd (18,847) (18,847) 0 0.00%

4300 Professional Services

3400 Other Funds Ltd (300,000) (300,000) 0 0.00%

4315 IT Professional Services

3400 Other Funds Ltd (580,000) (580,000) 0 0.00%

4375 Employee Recruitment and Develop

3400 Other Funds Ltd (6,096) (6,096) 0 0.00%

4475 Facilities Maintenance

3400 Other Funds Ltd (754,500) (754,500) 0 0.00%

4575 Agency Program Related S and S

Package Comparison Report - Detail  
 2019-21 Biennium  
 Oregon Liquor Control Comm

Cross Reference Number: 84500-000-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(130,572)	(130,572)	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	(2,209,999)	(2,209,999)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$2,209,999)</b>	<b>(\$2,209,999)</b>	<b>\$0</b>	<b>0.00%</b>
<b>CAPITAL OUTLAY</b>				
5400 Automotive and Aircraft				
3400 Other Funds Ltd	(50,000)	(50,000)	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	(413,000)	(413,000)	0	0.00%
<b>CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	(463,000)	(463,000)	0	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>(\$463,000)</b>	<b>(\$463,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(2,672,999)	(2,672,999)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$2,672,999)</b>	<b>(\$2,672,999)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	2,672,999	2,672,999	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$2,672,999</b>	<b>\$2,672,999</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 19,357 19,357 0 0.00%

4125 Out of State Travel

3400 Other Funds Ltd 2,336 2,336 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 15,414 15,414 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 562,758 562,758 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 20,960 20,960 0 0.00%

4225 State Gov. Service Charges

3400 Other Funds Ltd 300,226 300,226 0 0.00%

4250 Data Processing

3400 Other Funds Ltd 69,894 69,894 0 0.00%

4275 Publicity and Publications

3400 Other Funds Ltd 3,508 3,508 0 0.00%

4300 Professional Services

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	5,240,128	5,240,128	0	0.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	53,151	53,151	0	0.00%
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	161,123	161,123	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	4,667	4,667	0	0.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	1,047	1,047	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	37,168	37,168	0	0.00%
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	22,784	22,784	0	0.00%
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	44,463	44,463	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	12,788	12,788	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	11,353	11,353	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	3,040	3,040	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	18,286	18,286	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	6,604,451	6,604,451	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$6,604,451</b>	<b>\$6,604,451</b>	<b>\$0</b>	<b>0.00%</b>
<b>SPECIAL PAYMENTS</b>				
<b>6603 Spc Pmt to Agriculture, Dept of</b>				
3400 Other Funds Ltd	9,829	9,829	0	0.00%
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	6,614,280	6,614,280	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$6,614,280</b>	<b>\$6,614,280</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(6,614,280)	(6,614,280)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$6,614,280)</b>	<b>(\$6,614,280)</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Oregon Liquor Control Comm

Gross Reference Number: 84500-000-00-00-00000  
 Package: Exceptional Inflation  
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 033

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	1,115,520	1,115,520	0	0.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	1,471,010	1,471,010	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	2,586,530	2,586,530	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$2,586,530</b>	<b>\$2,586,530</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	2,586,530	2,586,530	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$2,586,530</b>	<b>\$2,586,530</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(2,586,530)	(2,586,530)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$2,586,530)</b>	<b>(\$2,586,530)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>2000</b>				
<b>2603 Tsfr To Agriculture, Dept of</b>				
3400 Other Funds Ltd	(292,593)	(292,593)	0	0.00%
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	(292,593)	(292,593)	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$292,593)</b>	<b>(\$292,593)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6603 Spc Pmt to Agriculture, Dept of</b>				
3400 Other Funds Ltd	(268,493)	(268,493)	0	0.00%
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(268,493)	(268,493)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$268,493)</b>	<b>(\$268,493)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(24,100)	(24,100)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$24,100)</b>	<b>(\$24,100)</b>	<b>\$0</b>	<b>0.00%</b>



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>OTHER PAYROLL EXPENSES</b>				
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	42,874	42,874	0	0.00%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	6,959	6,959	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	49,833	49,833	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$49,833</b>	<b>\$49,833</b>	<b>\$0</b>	<b>0.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	210,129	210,129	0	0.00%
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	259,962	259,962	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$259,962</b>	<b>\$259,962</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	259,962	259,962	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$259,962</b>	<b>\$259,962</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Distilled Spirits Program

Cross Reference Number: 84500-001-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(259,962)	(259,962)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$259,962)</b>	<b>(\$259,962)</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Distilled Spirits Program

Cross Reference Number: 84500-001-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	(6,000)	(6,000)	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	(6,000)	(6,000)	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	(12,000)	(12,000)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$12,000)</b>	<b>(\$12,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>CAPITAL OUTLAY</b>				
<b>5400 Automotive and Aircraft</b>				
3400 Other Funds Ltd	(25,000)	(25,000)	0	0.00%
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(37,000)	(37,000)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$37,000)</b>	<b>(\$37,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	37,000	37,000	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$37,000</b>	<b>\$37,000</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 2,149 2,149 0 0.00%

4125 Out of State Travel

3400 Other Funds Ltd 198 198 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 152 152 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 531,834 531,834 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 2,316 2,316 0 0.00%

4225 State Gov. Service Charges

3400 Other Funds Ltd 46,246 46,246 0 0.00%

4250 Data Processing

3400 Other Funds Ltd 6,699 6,699 0 0.00%

4275 Publicity and Publications

3400 Other Funds Ltd 666 666 0 0.00%

4300 Professional Services

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	636	636	0	0.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	607	607	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	348	348	0	0.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	87	87	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	2,409	2,409	0	0.00%
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	8,608	8,608	0	0.00%
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	1,125	1,125	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	4,958	4,958	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	345	345	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	475	475	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	609,858	609,858	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$609,858</b>	<b>\$609,858</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	609,858	609,858	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$609,858</b>	<b>\$609,858</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(609,858)	(609,858)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$609,858)</b>	<b>(\$609,858)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

OTHER PAYROLL EXPENSES

3221 Pension Obligation Bond

3400 Other Funds Ltd	178,167	178,167	0	0.00%
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3260 Mass Transit Tax

3400 Other Funds Ltd	13,816	13,816	0	0.00%
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OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	191,983	191,983	0	0.00%
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TOTAL OTHER PAYROLL EXPENSES

\$191,983	\$191,983	\$0	0.00%
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P.S. BUDGET ADJUSTMENTS

3455 Vacancy Savings

3400 Other Funds Ltd	418,112	418,112	0	0.00%
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PERSONAL SERVICES

3400 Other Funds Ltd	610,095	610,095	0	0.00%
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TOTAL PERSONAL SERVICES

\$610,095	\$610,095	\$0	0.00%
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EXPENDITURES

3400 Other Funds Ltd	610,095	610,095	0	0.00%
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TOTAL EXPENDITURES

\$610,095	\$610,095	\$0	0.00%
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**Package Comparison Report - Detail  
2019-21 Biennium  
Public Safety Services Program**

**Cross Reference Number: 84500-002-00-00-00000  
Package: Non-PICS Psnl Svc / Vacancy Factor  
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(610,095)	(610,095)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$610,095)</b>	<b>(\$610,095)</b>	<b>\$0</b>	<b>0.00%</b>



Package Comparison Report - Detail  
 2019-21 Biennium  
 Public Safety Services Program

Cross Reference Number: 84500-002-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	(17,000)	(17,000)	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	(25,000)	(25,000)	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	(42,000)	(42,000)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$42,000)</b>	<b>(\$42,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(42,000)	(42,000)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$42,000)</b>	<b>(\$42,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	42,000	42,000	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$42,000</b>	<b>\$42,000</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 8,092 8,092 0 0.00%

4125 Out of State Travel

3400 Other Funds Ltd 477 477 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 9,824 9,824 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 11,597 11,597 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 10,977 10,977 0 0.00%

4225 State Gov. Service Charges

3400 Other Funds Ltd 76,699 76,699 0 0.00%

4250 Data Processing

3400 Other Funds Ltd 1,104 1,104 0 0.00%

4275 Publicity and Publications

3400 Other Funds Ltd 2,299 2,299 0 0.00%

4300 Professional Services

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	12,445	12,445	0	0.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	2,972	2,972	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	328	328	0	0.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	348	348	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	17,947	17,947	0	0.00%
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	849	849	0	0.00%
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	679	679	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	1,564	1,564	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	440	440	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	1,168	1,168	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	159,809	159,809	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$159,809</b>	<b>\$159,809</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	159,809	159,809	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$159,809</b>	<b>\$159,809</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(159,809)	(159,809)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$159,809)</b>	<b>(\$159,809)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

OTHER PAYROLL EXPENSES

3221 Pension Obligation Bond

3400 Other Funds Ltd (53,276) (53,276) 0 0.00%

3260 Mass Transit Tax

3400 Other Funds Ltd 11,837 11,837 0 0.00%

OTHER PAYROLL EXPENSES

3400 Other Funds Ltd (41,439) (41,439) 0 0.00%

TOTAL OTHER PAYROLL EXPENSES

(\$41,439) (\$41,439) \$0 0.00%

P.S. BUDGET ADJUSTMENTS

3455 Vacancy Savings

3400 Other Funds Ltd 271,533 271,533 0 0.00%

PERSONAL SERVICES

3400 Other Funds Ltd 230,094 230,094 0 0.00%

TOTAL PERSONAL SERVICES

\$230,094 \$230,094 \$0 0.00%

EXPENDITURES

3400 Other Funds Ltd 230,094 230,094 0 0.00%

TOTAL EXPENDITURES

\$230,094 \$230,094 \$0 0.00%

Package Comparison Report - Detail  
 2019-21 Biennium  
 Administration and Support

Cross Reference Number: 84500-003-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(230,094)	(230,094)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$230,094)</b>	<b>(\$230,094)</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Administration and Support

Cross Reference Number: 84500-003-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4175 Office Expenses**

3400 Other Funds Ltd (14,000) (14,000) 0 0.00%

**4300 Professional Services**

3400 Other Funds Ltd (300,000) (300,000) 0 0.00%

**4315 IT Professional Services**

3400 Other Funds Ltd (180,000) (180,000) 0 0.00%

**4375 Employee Recruitment and Develop**

3400 Other Funds Ltd (1,896) (1,896) 0 0.00%

**4475 Facilities Maintenance**

3400 Other Funds Ltd (75,000) (75,000) 0 0.00%

**SERVICES & SUPPLIES**

3400 Other Funds Ltd (570,896) (570,896) 0 0.00%

**TOTAL SERVICES & SUPPLIES**

(\$570,896) (\$570,896) \$0 0.00%

**EXPENDITURES**

3400 Other Funds Ltd (570,896) (570,896) 0 0.00%

**TOTAL EXPENDITURES**

(\$570,896) (\$570,896) \$0 0.00%

**ENDING BALANCE**

Package Comparison Report - Detail  
2019-21 Biennium  
Administration and Support

Cross Reference Number: 84500-003-00-00-00000  
Package: Phase-out Pgm & One-time Costs  
Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	570,896	570,896	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$570,896</b>	<b>\$570,896</b>	<b>\$0</b>	<b>0.00%</b>



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 3,968 3,968 0 0.00%

4125 Out of State Travel

3400 Other Funds Ltd 1,059 1,059 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 2,247 2,247 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 11,329 11,329 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 3,992 3,992 0 0.00%

4225 State Gov. Service Charges

3400 Other Funds Ltd 33,609 33,609 0 0.00%

4250 Data Processing

3400 Other Funds Ltd 14,916 14,916 0 0.00%

4275 Publicity and Publications

3400 Other Funds Ltd 426 426 0 0.00%

4300 Professional Services

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	5,523	5,523	0	0.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	6,570	6,570	0	0.00%
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	85,720	85,720	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	293	293	0	0.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	495	495	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	43	43	0	0.00%
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	13,327	13,327	0	0.00%
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	8,363	8,363	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	513	513	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	6,788	6,788	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	16,531	16,531	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	215,712	215,712	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$215,712</b>	<b>\$215,712</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	215,712	215,712	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$215,712</b>	<b>\$215,712</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(215,712)	(215,712)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$215,712)</b>	<b>(\$215,712)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

OTHER PAYROLL EXPENSES

3221 Pension Obligation Bond

3400 Other Funds Ltd	110,050	110,050	0	0.00%
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3260 Mass Transit Tax

3400 Other Funds Ltd	18,371	18,371	0	0.00%
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OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	128,421	128,421	0	0.00%
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**TOTAL OTHER PAYROLL EXPENSES**

<b>\$128,421</b>	<b>\$128,421</b>	<b>\$0</b>	<b>0.00%</b>
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P.S. BUDGET ADJUSTMENTS

3455 Vacancy Savings

3400 Other Funds Ltd	39,864	39,864	0	0.00%
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PERSONAL SERVICES

3400 Other Funds Ltd	168,285	168,285	0	0.00%
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**TOTAL PERSONAL SERVICES**

<b>\$168,285</b>	<b>\$168,285</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

3400 Other Funds Ltd	168,285	168,285	0	0.00%
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**TOTAL EXPENDITURES**

<b>\$168,285</b>	<b>\$168,285</b>	<b>\$0</b>	<b>0.00%</b>
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Package Comparison Report - Detail  
 2019-21 Biennium  
 Recreational Marijuana Program

Cross Reference Number: 84500-004-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(168,285)	(168,285)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$168,285)</b>	<b>(\$168,285)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4150 Employee Training

3400 Other Funds Ltd (19,000) (19,000) 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd (42,588) (42,588) 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd (5,917) (5,917) 0 0.00%

4375 Employee Recruitment and Develop

3400 Other Funds Ltd (1,000) (1,000) 0 0.00%

4475 Facilities Maintenance

3400 Other Funds Ltd (679,500) (679,500) 0 0.00%

SERVICES & SUPPLIES

3400 Other Funds Ltd (748,005) (748,005) 0 0.00%

TOTAL SERVICES & SUPPLIES

(\$748,005) (\$748,005) \$0 0.00%

CAPITAL OUTLAY

5400 Automotive and Aircraft

3400 Other Funds Ltd (25,000) (25,000) 0 0.00%

EXPENDITURES

Package Comparison Report - Detail  
 2019-21 Biennium  
 Recreational Marijuana Program

Cross Reference Number: 84500-004-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(773,005)	(773,005)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$773,005)</b>	<b>(\$773,005)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	773,005	773,005	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$773,005</b>	<b>\$773,005</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4100 Instate Travel**

3400 Other Funds Ltd 3,375 3,375 0 0.00%

**4125 Out of State Travel**

3400 Other Funds Ltd 602 602 0 0.00%

**4150 Employee Training**

3400 Other Funds Ltd 3,191 3,191 0 0.00%

**4175 Office Expenses**

3400 Other Funds Ltd 7,124 7,124 0 0.00%

**4200 Telecommunications**

3400 Other Funds Ltd 3,181 3,181 0 0.00%

**4225 State Gov. Service Charges**

3400 Other Funds Ltd 85,268 85,268 0 0.00%

**4250 Data Processing**

3400 Other Funds Ltd 3,800 3,800 0 0.00%

**4275 Publicity and Publications**

3400 Other Funds Ltd 117 117 0 0.00%

**4300 Professional Services**



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	15,999	15,999	0	0.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	43,002	43,002	0	0.00%
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	75,403	75,403	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	3,645	3,645	0	0.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	117	117	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	11,144	11,144	0	0.00%
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	34,296	34,296	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	5,753	5,753	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	2,703	2,703	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	3,040	3,040	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	112	112	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	301,872	301,872	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$301,872</b>	<b>\$301,872</b>	<b>\$0</b>	<b>0.00%</b>
<b>SPECIAL PAYMENTS</b>				
<b>6603 Spc Pmt to Agriculture, Dept of</b>				
3400 Other Funds Ltd	9,829	9,829	0	0.00%
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	311,701	311,701	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$311,701</b>	<b>\$311,701</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(311,701)	(311,701)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$311,701)</b>	<b>(\$311,701)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	1,471,010	1,471,010	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	1,471,010	1,471,010	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,471,010</b>	<b>\$1,471,010</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	1,471,010	1,471,010	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$1,471,010</b>	<b>\$1,471,010</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(1,471,010)	(1,471,010)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$1,471,010)</b>	<b>(\$1,471,010)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>2000</b>				
<b>2603 Tsfr To Agriculture, Dept of</b>				
3400 Other Funds Ltd	(292,593)	(292,593)	0	0.00%
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	(292,593)	(292,593)	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$292,593)</b>	<b>(\$292,593)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6603 Spc Pmt to Agriculture, Dept of</b>				
3400 Other Funds Ltd	(268,493)	(268,493)	0	0.00%
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(268,493)	(268,493)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$268,493)</b>	<b>(\$268,493)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(24,100)	(24,100)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$24,100)</b>	<b>(\$24,100)</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Agents Compensation Program

Cross Reference Number: 84500-005-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	5,204,951	5,204,951	0	0.00%
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(5,204,951)	(5,204,951)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$5,204,951)</b>	<b>(\$5,204,951)</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Medical Marijuana Program

Cross Reference Number: 84500-006-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**EXPENDITURES**

**PERSONAL SERVICES**

**OTHER PAYROLL EXPENSES**

**3221 Pension Obligation Bond**

3400 Other Funds Ltd	112,102	112,102	0	0.00%
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**3260 Mass Transit Tax**

3400 Other Funds Ltd	9,508	9,508	0	0.00%
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**OTHER PAYROLL EXPENSES**

3400 Other Funds Ltd	121,610	121,610	0	0.00%
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**TOTAL OTHER PAYROLL EXPENSES**

	<b>\$121,610</b>	<b>\$121,610</b>	<b>\$0</b>	<b>0.00%</b>
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**P.S. BUDGET ADJUSTMENTS**

**3455 Vacancy Savings**

3400 Other Funds Ltd	(30,179)	(30,179)	0	0.00%
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**PERSONAL SERVICES**

3400 Other Funds Ltd	91,431	91,431	0	0.00%
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**TOTAL PERSONAL SERVICES**

	<b>\$91,431</b>	<b>\$91,431</b>	<b>\$0</b>	<b>0.00%</b>
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**EXPENDITURES**

3400 Other Funds Ltd	91,431	91,431	0	0.00%
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**TOTAL EXPENDITURES**

	<b>\$91,431</b>	<b>\$91,431</b>	<b>\$0</b>	<b>0.00%</b>
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Package Comparison Report - Detail  
 2019-21 Biennium  
 Medical Marijuana Program

Cross Reference Number: 84500-006-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(91,431)	(91,431)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$91,431)</b>	<b>(\$91,431)</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Medical Marijuana Program

Cross Reference Number: 84500-006-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	(6,000)	(6,000)	0	0.00%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	(144,690)	(144,690)	0	0.00%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	(170,706)	(170,706)	0	0.00%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	(12,930)	(12,930)	0	0.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	(400,000)	(400,000)	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	(3,200)	(3,200)	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	(99,572)	(99,572)	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	(837,098)	(837,098)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$837,098)</b>	<b>(\$837,098)</b>	<b>\$0</b>	<b>0.00%</b>



Package Comparison Report - Detail  
 2019-21 Biennium  
 Medical Marijuana Program

Cross Reference Number: 84500-006-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>CAPITAL OUTLAY</b>				
<b>5900 Other Capital Outlay</b>				
3400 Other Funds Ltd	(413,000)	(413,000)	0	0.00%
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(1,250,098)	(1,250,098)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$1,250,098)</b>	<b>(\$1,250,098)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	1,250,098	1,250,098	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$1,250,098</b>	<b>\$1,250,098</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 1,773 1,773 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 874 874 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 494 494 0 0.00%

4225 State Gov. Service Charges

3400 Other Funds Ltd 58,404 58,404 0 0.00%

4250 Data Processing

3400 Other Funds Ltd 43,375 43,375 0 0.00%

4300 Professional Services

3400 Other Funds Ltd 574 574 0 0.00%

4375 Employee Recruitment and Develop

3400 Other Funds Ltd 53 53 0 0.00%

4425 Facilities Rental and Taxes

3400 Other Funds Ltd 5,625 5,625 0 0.00%

4650 Other Services and Supplies

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,077	1,077	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	112,249	112,249	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$112,249</b>	<b>\$112,249</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	112,249	112,249	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$112,249</b>	<b>\$112,249</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(112,249)	(112,249)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$112,249)</b>	<b>(\$112,249)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
4250 Data Processing				
3400 Other Funds Ltd	1,115,520	1,115,520	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	1,115,520	1,115,520	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,115,520</b>	<b>\$1,115,520</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	1,115,520	1,115,520	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$1,115,520</b>	<b>\$1,115,520</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(1,115,520)	(1,115,520)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$1,115,520)</b>	<b>(\$1,115,520)</b>	<b>\$0</b>	<b>0.00%</b>



REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:001-00-00 000 Distilled Spirits Pr

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AL	C0107	AP ADMINISTRATIVE SPECIALIST 1	4	4.00	96.00	4,103.00		393,888			393,888
000	AL	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,724.00		113,376			113,376
000	AL	C0860	AP PROGRAM ANALYST 1	1	1.00	24.00	4,948.00		118,752			118,752
000	AL	C0861	AP PROGRAM ANALYST 2	6	6.00	144.00	6,533.33		940,800			940,800
000	AL	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,585.00		158,040			158,040
000	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	18	18.00	432.00	3,110.72		1,343,832			1,343,832
000	AL	C4138	AP LIQUOR DISTRIBUTION WORKER 2	15	15.00	360.00	3,900.80		1,404,288			1,404,288
000	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	13	13.00	312.00	3,540.84		1,104,744			1,104,744
000	AL	C4409	AP GENERAL MAINTENANCE MECHANIC	2	2.00	48.00	4,197.00		201,456			201,456
000	MESNZ	7008	AP PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	9,177.00		440,496			440,496
000	MESNZ	7012	AP PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00		280,704			280,704
000	MMN	X0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,885.00		117,240			117,240
000	MMN	X1118	AP RESEARCH ANALYST 4	1	1.00	24.00	6,862.00		164,688			164,688
000	MMS	X7002	AP PRINCIPAL EXECUTIVE/MANAGER B	2	2.00	48.00	5,449.50		261,576			261,576
000				68	68.00	1632.00	4,316.10		7,043,880			7,043,880

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:001-00-00 102 Distilled Spirits Pr

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
102	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	6	6.00	144.00	2,786.00		401,184			401,184
102	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	4	4.00	96.00	2,881.00		276,576			276,576
102	MESNZ7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	7,208.00		172,992			172,992
102				11	11.00	264.00	3,222.54		850,752			850,752
				79	79.00	1896.00	4,163.83		7,894,632			7,894,632

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 000 Public Safety Servic

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AL	C0103	AP OFFICE SPECIALIST 1	1	1.00	24.00	3,064.00		73,536			73,536
000	AL	C0104	AP OFFICE SPECIALIST 2	9	7.00	168.00	3,326.33		540,720			540,720
000	AL	C0107	AP ADMINISTRATIVE SPECIALIST 1	10	10.00	240.00	3,465.80		831,792			831,792
000	AL	C0108	AP ADMINISTRATIVE SPECIALIST 2	6	6.00	144.00	4,103.50		590,904			590,904
000	AL	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	4,724.00		113,376			113,376
000	AL	C5248	AP COMPLIANCE SPECIALIST 3	12	12.00	288.00	6,289.33		1,811,328			1,811,328
000	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	38	38.00	912.00	5,490.05		5,006,928			5,006,928
000	AL	C5732	AP LICENSING SPECIALIST	18	18.00	432.00	5,604.11		2,420,976			2,420,976
000	MESNZ7008	AP	PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	8,754.50		420,216			420,216
000	MESNZ7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,121.00		242,904			242,904
000	MESNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	8,332.00		199,968			199,968
000	MMN X0872	AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	7,208.00		172,992			172,992
000	MMS X7006	AP	PRINCIPAL EXECUTIVE/MANAGER D	8	8.00	192.00	7,625.12		1,464,024			1,464,024
000				108	106.00	2544.00	5,427.25		13,889,664			13,889,664



REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 206 Public Safety Servic

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
206	AL	C0104	AP OFFICE SPECIALIST 2		.00	.00	2,831.00					
206	AL	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,403.00		81,672			81,672
206	AL	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	4,724.00		113,376			113,376
206	MMS	X7002	AP PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	4,666.00		111,984			111,984
206	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	5,937.00		142,488			142,488
206				4	4.00	96.00	3,889.00		449,520			449,520

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 207 Public Safety Servic

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
207	AL	C5733	AP REGULATORY SPECIALIST	2	2.00	48.00	4,724.00		226,752			226,752
207				2	2.00	48.00	4,724.00		226,752			226,752

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 209 Public Safety Servic

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
209	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	38-	38.00-	912.00-	5,490.05		5,006,928-			5,006,928-
209	AL	C5733	AP REGULATORY SPECIALIST	38	38.00	912.00	5,535.52		5,048,400			5,048,400
209					.00	.00	5,512.78		41,472			41,472

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 215 Public Safety Servic

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
215	AL	C0108 AP	ADMINISTRATIVE SPECIALIST 2		.00	.00	3,403.00					
215					.00	.00	3,403.00					
				114	112.00	2688.00	5,387.57		14,607,408			14,607,408

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 000 Administration and S

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AL	C0104	AP OFFICE SPECIALIST 2	1	1.00	24.00	3,196.00		76,704			76,704
000	AL	C0107	AP ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	4,103.00		98,472			98,472
000	AL	C0108	AP ADMINISTRATIVE SPECIALIST 2	3	3.00	72.00	4,514.33		325,032			325,032
000	AL	C0211	AP ACCOUNTING TECHNICIAN 2	5	5.00	120.00	3,436.00		412,320			412,320
000	AL	C0212	AP ACCOUNTING TECHNICIAN 3	2	2.00	48.00	4,123.00		197,904			197,904
000	AL	C0759	AP SUPPLY SPECIALIST 2	2	2.00	48.00	3,737.00		179,376			179,376
000	AL	C0860	AP PROGRAM ANALYST 1	6	6.00	144.00	5,130.66		738,816			738,816
000	AL	C0864	AP PUBLIC AFFAIRS SPECIALIST 1	1	1.00	24.00	5,988.00		143,712			143,712
000	AL	C1215	AP ACCOUNTANT 1	4	4.00	96.00	4,086.25		392,280			392,280
000	AL	C1216	AP ACCOUNTANT 2	2	2.00	48.00	4,677.00		224,496			224,496
000	AL	C1217	AP ACCOUNTANT 3	5	5.00	120.00	5,983.20		717,984			717,984
000	AL	C1483	IP INFO SYSTEMS SPECIALIST 3	2	2.00	48.00	4,742.00		227,616			227,616
000	AL	C1484	IP INFO SYSTEMS SPECIALIST 4	2	2.00	48.00	5,518.00		264,864			264,864
000	AL	C1485	IP INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	6,899.00		165,576			165,576
000	AL	C1486	IP INFO SYSTEMS SPECIALIST 6	5	5.00	120.00	7,186.00		862,320			862,320
000	AL	C1487	IP INFO SYSTEMS SPECIALIST 7	2	2.00	48.00	8,165.00		391,920			391,920
000	AL	C1488	IP INFO SYSTEMS SPECIALIST 8	2	2.00	48.00	8,915.00		427,920			427,920
000	AL	C4033	AP FACILITY ENERGY TECHNICIAN 2	2	2.00	48.00	4,320.50		207,384			207,384
000	AL	C4110	AP GROUNDS MAINTENANCE WORKER 2	1	1.00	24.00	3,563.00		85,512			85,512
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00		33,600			33,600
000	MEAHZ	7014	HP PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	13,741.00		329,784			329,784
000	MENNZ	0830	AP EXECUTIVE ASSISTANT	1	1.00	24.00	6,233.00		149,592			149,592
000	MENNZ	7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	9,177.00		220,248			220,248
000	MESNZ	7008	AP PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	7,859.50		377,256			377,256
000	MESNZ	7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,121.00		242,904			242,904

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 000 Administration and S

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MESNZ7010	IP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	8,332.00		199,968			199,968
000	MMC X1319	AP	HUMAN RESOURCE ASSISTANT	1	1.00	24.00	3,846.00		92,304			92,304
000	MMN X0866	AP	PUBLIC AFFAIRS SPECIALIST 3	2	2.00	48.00	7,282.50		349,560			349,560
000	MMN X0872	AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	7,942.00		190,608			190,608
000	MMN X1118	AP	RESEARCH ANALYST 4	1	1.00	24.00	7,561.00		181,464			181,464
000	MMN X1218	AP	ACCOUNTANT 4	1	1.00	24.00	5,937.00		142,488			142,488
000	MMN X1320	AP	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	4,885.00		117,240			117,240
000	MMN X1321	AP	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	6,542.00		157,008			157,008
000	MMN X1322	AP	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	6,862.00		164,688			164,688
000	MMS X7006	AP	PRINCIPAL EXECUTIVE/MANAGER D	2	2.00	48.00	8,332.00		399,936			399,936
000	MMS X7008	IP	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	7,561.00		181,464			181,464
000				68	68.00	1632.00	5,353.73		9,670,320			9,670,320

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 090 Administration and S

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
090	MMN	X5618	AP INTERNAL AUDITOR 3	1	1.00	24.00	6,233.00		149,592			149,592
090				1	1.00	24.00	6,233.00		149,592			149,592

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 301 Administration and S

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
301	AL	C1487	IP INFO SYSTEMS SPECIALIST 7		.00	.00	5,921.00					
301	AL	C1488	IP INFO SYSTEMS SPECIALIST 8		.00	.00	6,449.00					
301					.00	.00	5,996.42					



REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 310 Administration and S

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
310	AL	C0211	AP ACCOUNTING TECHNICIAN 2	1	1.00	24.00	3,129.00		75,096			75,096
310	AL	C0212	AP ACCOUNTING TECHNICIAN 3		.00	.00	3,262.00					
310	AL	C1216	AP ACCOUNTANT 2		.00	.00	3,917.00					
310				1	1.00	24.00	3,436.00		75,096			75,096

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 311 Administration and S

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
311	AL	C0864	AP PUBLIC AFFAIRS SPECIALIST 1		.00	.00	4,292.00					
311	MENNZ7008	AP	PRINCIPAL EXECUTIVE/MANAGER E		.00	.00	6,542.00					
311					.00	.00	5,417.00					
				70	70.00	1680.00	5,350.90		9,895,008			9,895,008

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 000 Recreational Marijuana

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AL	C0104	AP OFFICE SPECIALIST 2	3	3.00	72.00	3,034.66		218,496			218,496
000	AL	C0107	AP ADMINISTRATIVE SPECIALIST 1	6	6.00	144.00	3,301.83		475,464			475,464
000	AL	C0108	AP ADMINISTRATIVE SPECIALIST 2	2	2.00	48.00	3,403.00		163,344			163,344
000	AL	C0211	AP ACCOUNTING TECHNICIAN 2	1	1.00	24.00	3,262.00		78,288			78,288
000	AL	C0870	AP OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	4,292.00		103,008			103,008
000	AL	C5246	AP COMPLIANCE SPECIALIST 1	3	3.00	72.00	3,563.00		256,536			256,536
000	AL	C5248	AP COMPLIANCE SPECIALIST 3	4	4.00	96.00	5,188.00		498,048			498,048
000	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	23	23.00	552.00	5,340.82		2,948,136			2,948,136
000	AL	C5732	AP LICENSING SPECIALIST	13	13.00	312.00	5,321.76		1,660,392			1,660,392
000	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	2	2.00	48.00	7,384.50		354,456			354,456
000	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,740.00		209,760			209,760
000				59	59.00	1416.00	4,919.44		6,965,928			6,965,928

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 209 Recreational Marijuana

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
209	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	23-	23.00-	552.00-	5,340.82		2,948,136-			2,948,136-
209	AL	C5733	AP REGULATORY SPECIALIST	23	23.00	552.00	5,415.95		2,989,608			2,989,608
209					.00	.00	5,378.39		41,472			41,472

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 408 Recreational Marijuana

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
408	AL	C0104	AP OFFICE SPECIALIST 2		.00	.00	2,831.00					
408	AL	C5248	AP COMPLIANCE SPECIALIST 3	1	1.00	24.00	5,188.00		124,512			124,512
408	AL	C5733	AP REGULATORY SPECIALIST	8	8.00	192.00	4,724.00		907,008			907,008
408				9	9.00	216.00	4,289.41		1,031,520			1,031,520
				68	68.00	1632.00	5,035.26		8,038,920			8,038,920

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:006-00-00 000 Medical Marijuana Pr

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AL	C0107	AP ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	3,000.00		144,000			144,000
000	AL	C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	6,275.00		150,600			150,600
000	AL	C5246	AP COMPLIANCE SPECIALIST 1	3	3.00	72.00	3,563.00		256,536			256,536
000	AL	C5733	AP REGULATORY SPECIALIST	16	16.00	384.00	4,724.00		1,814,016			1,814,016
000	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	8,332.00		199,968			199,968
000				23	23.00	552.00	4,646.95		2,565,120			2,565,120
				23	23.00	552.00	4,646.95		2,565,120			2,565,120
				354	352.00	8448.00	5,071.89		43,001,088			43,001,088

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:006-00-00 000 Medical Marijuana Pr

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				354	352.00	8448.00	5,071.89		43,001,088			43,001,088





PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AL	C0103	AP OFFICE SPECIALIST 1	1	1.00	24.00	3,064.00		73,536			73,536
408	AL	C0104	AP OFFICE SPECIALIST 2	13	11.00	264.00	3,117.00		835,920			835,920
000	AL	C0107	AP ADMINISTRATIVE SPECIALIST 1	23	23.00	552.00	3,521.04		1,943,616			1,943,616
215	AL	C0108	AP ADMINISTRATIVE SPECIALIST 2	13	13.00	312.00	4,035.71		1,274,328			1,274,328
310	AL	C0211	AP ACCOUNTING TECHNICIAN 2	7	7.00	168.00	3,367.28		565,704			565,704
310	AL	C0212	AP ACCOUNTING TECHNICIAN 3	2	2.00	48.00	3,836.00		197,904			197,904
000	AL	C0759	AP SUPPLY SPECIALIST 2	2	2.00	48.00	3,737.00		179,376			179,376
000	AL	C0860	AP PROGRAM ANALYST 1	7	7.00	168.00	5,104.57		857,568			857,568
000	AL	C0861	AP PROGRAM ANALYST 2	6	6.00	144.00	6,533.33		940,800			940,800
311	AL	C0864	AP PUBLIC AFFAIRS SPECIALIST 1	1	1.00	24.00	5,140.00		143,712			143,712
000	AL	C0870	AP OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	4,292.00		103,008			103,008
206	AL	C0871	AP OPERATIONS & POLICY ANALYST 2	3	3.00	72.00	5,344.33		384,792			384,792
000	AL	C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	6,275.00		150,600			150,600
000	AL	C1215	AP ACCOUNTANT 1	4	4.00	96.00	4,086.25		392,280			392,280
310	AL	C1216	AP ACCOUNTANT 2	2	2.00	48.00	4,423.66		224,496			224,496
000	AL	C1217	AP ACCOUNTANT 3	5	5.00	120.00	5,983.20		717,984			717,984
000	AL	C1483	IP INFO SYSTEMS SPECIALIST 3	2	2.00	48.00	4,742.00		227,616			227,616
000	AL	C1484	IP INFO SYSTEMS SPECIALIST 4	2	2.00	48.00	5,518.00		264,864			264,864
000	AL	C1485	IP INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	6,899.00		165,576			165,576
000	AL	C1486	IP INFO SYSTEMS SPECIALIST 6	5	5.00	120.00	7,186.00		862,320			862,320
301	AL	C1487	IP INFO SYSTEMS SPECIALIST 7	2	2.00	48.00	6,482.00		391,920			391,920
301	AL	C1488	IP INFO SYSTEMS SPECIALIST 8	2	2.00	48.00	8,093.00		427,920			427,920
000	AL	C4033	AP FACILITY ENERGY TECHNICIAN 2	2	2.00	48.00	4,320.50		207,384			207,384
000	AL	C4110	AP GROUNDS MAINTENANCE WORKER 2	1	1.00	24.00	3,563.00		85,512			85,512
102	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	24	24.00	576.00	3,029.54		1,745,016			1,745,016

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AL	C4138	AP LIQUOR DISTRIBUTION WORKER 2	15	15.00	360.00	3,900.80		1,404,288			1,404,288
102	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	17	17.00	408.00	3,385.58		1,381,320			1,381,320
000	AL	C4409	AP GENERAL MAINTENANCE MECHANIC	2	2.00	48.00	4,197.00		201,456			201,456
000	AL	C5246	AP COMPLIANCE SPECIALIST 1	6	6.00	144.00	3,563.00		513,072			513,072
408	AL	C5248	AP COMPLIANCE SPECIALIST 3	17	17.00	408.00	5,965.41		2,433,888			2,433,888
209	AL	C5723	AP LIQUOR REGULATORY SPECIALIST		.00	.00	5,433.78					
000	AL	C5732	AP LICENSING SPECIALIST	31	31.00	744.00	5,485.70		4,081,368			4,081,368
408	AL	C5733	AP REGULATORY SPECIALIST	87	87.00	2088.00	5,261.39		10,985,784			10,985,784
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00		33,600			33,600
000	MEAHZ	7014	HP PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	13,741.00		329,784			329,784
000	MENNZ	0830	AP EXECUTIVE ASSISTANT	1	1.00	24.00	6,233.00		149,592			149,592
311	MENNZ	7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	7,859.50		220,248			220,248
000	MESNZ	7008	AP PRINCIPAL EXECUTIVE/MANAGER E	6	6.00	144.00	8,597.00		1,237,968			1,237,968
102	MESNZ	7010	AP PRINCIPAL EXECUTIVE/MANAGER F	3	3.00	72.00	9,150.00		658,800			658,800
000	MESNZ	7010	IP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	8,332.00		199,968			199,968
000	MESNZ	7012	AP PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	10,014.00		480,672			480,672
000	MMC	X1319	AP HUMAN RESOURCE ASSISTANT	1	1.00	24.00	3,846.00		92,304			92,304
000	MMN	X0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,885.00		117,240			117,240
000	MMN	X0866	AP PUBLIC AFFAIRS SPECIALIST 3	2	2.00	48.00	7,282.50		349,560			349,560
000	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	4	4.00	96.00	7,479.75		718,056			718,056
000	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,740.00		209,760			209,760
000	MMN	X1118	AP RESEARCH ANALYST 4	2	2.00	48.00	7,211.50		346,152			346,152
000	MMN	X1218	AP ACCOUNTANT 4	1	1.00	24.00	5,937.00		142,488			142,488
000	MMN	X1320	AP HUMAN RESOURCE ANALYST 1	1	1.00	24.00	4,885.00		117,240			117,240
000	MMN	X1321	AP HUMAN RESOURCE ANALYST 2	1	1.00	24.00	6,542.00		157,008			157,008

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMN	X1322	AP HUMAN RESOURCE ANALYST 3	1	1.00	24.00	6,862.00		164,688			164,688
090	MMN	X5618	AP INTERNAL AUDITOR 3	1	1.00	24.00	6,233.00		149,592			149,592
206	MMS	X7002	AP PRINCIPAL EXECUTIVE/MANAGER B	3	3.00	72.00	5,188.33		373,560			373,560
206	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	12	12.00	288.00	7,661.16		2,206,416			2,206,416
000	MMS	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	7,561.00		181,464			181,464
				354	352.00	8448.00	5,071.89		43,001,088			43,001,088





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 AGENCY: 84500 LIQUOR CONTROL COMMISSION  
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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2000074	001336130	001-20-00-00000	102 0 PF	MESNZ7010 AP	35X 02	1	1.00	7,208.00	24.00		172,992			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
3000075	001336190	001-30-00-00000	102 0 PF	AL C4139 AP	16 02	1	1.00	2,881.00	24.00		69,144			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
3000077	001336220	001-30-00-00000	102 0 PF	AL C4139 AP	16 02	1	1.00	2,881.00	24.00		69,144			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
3000079	001336270	001-30-00-00000	102 0 PF	AL C4139 AP	16 02	1	1.00	2,881.00	24.00		69,144			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
3000080	001336280	001-30-00-00000	102 0 PF	AL C4139 AP	16 02	1	1.00	2,881.00	24.00		69,144			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
3000081	001336310	001-30-00-00000	102 0 PF	AL C4137 AP	15 02	1	1.00	2,786.00	24.00		66,864			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
3000082	001336380	001-30-00-00000	102 0 PF	AL C4137 AP	15 02	1	1.00	2,786.00	24.00		66,864			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
3000083	001336410	001-30-00-00000	102 0 PF	AL C4137 AP	15 02	1	1.00	2,786.00	24.00		66,864			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
3000088	001336440	001-30-00-00000	102 0 PF	AL C4137 AP	15 02	1	1.00	2,786.00	24.00		66,864			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
3000123	001336490	001-30-00-00000	102 0 PF	AL C4137 AP	15 02	1	1.00	2,786.00	24.00		66,864			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
3000124	001336500	001-30-00-00000	102 0 PF	AL C4137 AP	15 02	1	1.00	2,786.00	24.00		66,864			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
						102			11	11.00		264.00	850,752	
									11	11.00		264.00	850,752	

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
4500125	001337340	002-45-00-00000	206 0 LF	AL C0108 AP	20Q 02	1	1.00	3,403.00	24.00		81,672			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
4500126	001337350	002-45-00-00000	206 0 PF	MMS X7002 AP	26X 02	1	1.00	4,666.00	24.00		111,984			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4500127	001337360	002-45-00-00000	206 0 PF	AL C0871 AP	27 02	1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4500128	001337370	002-45-00-00000	206 0 PF	AL C0104 AP	15C 02		.00	2,831.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4500129	001337380	002-45-00-00000	206 0 PF	AL C0104 AP	15C 02		.00	2,831.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4500130	001337390	002-45-00-00000	206 0 PF	AL C0104 AP	15C 02		.00	2,831.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4500178	001339480	002-45-00-00000	206 0 PF	MMS X7006 AP	31X 02	1	1.00	5,937.00	24.00		142,488			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
			206				4	4.00	96.00				449,520	

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS	COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
4700131	001337310	002-47-00-00000	207 0 PF	AL	C5733 AP	27 02	1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
4700132	001337330	002-47-00-00000	207 0 PF	AL	C5733 AP	27 02	1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
			207				2	2.00		48.00		226,752			



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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	S CLASS COMP	T POS RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
4700035	000499330	002-47-00-00000	209 0 PF	AL C5723 AP	25 09	1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4700035	000499330	002-47-00-00000	209 0 PF	AL C5733 AP	27 07	1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4700036	000499340	002-47-00-00000	209 0 PF	AL C5723 AP	25 09	1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4700036	000499340	002-47-00-00000	209 0 PF	AL C5733 AP	27 07	1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4700040	000499370	002-47-00-00000	209 0 PF	AL C5723 AP	25 09	1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4700040	000499370	002-47-00-00000	209 0 PF	AL C5733 AP	27 07	1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4700042	000499390	002-47-00-00000	209 0 PF	AL C5723 AP	25 08	1-	1.00-	5,706.00	24.00-		136,944-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4700042	000499390	002-47-00-00000	209 0 PF	AL C5733 AP	27 06	1	1.00	5,706.00	24.00		136,944			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4700043	000499400	002-47-00-00000	209 0 PF	AL C5723 AP	25 09	1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4700043	000499400	002-47-00-00000	209 0 PF	AL C5733 AP	27 07	1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4700045	000499420	002-47-00-00000	209 0 PF	AL C5723 AP	25 09	1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4700045	000499420	002-47-00-00000	209 0 PF	AL C5733 AP	27 07	1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4700048	000499450	002-47-00-00000	209 0 PF	AL C5723 AP	25 09	1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4700048	000499450	002-47-00-00000	209 0 PF	AL C5733 AP	27 07	1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4700049	000499460	002-47-00-00000	209 0 PF	AL C5723 AP	25 07	1-	1.00-	5,437.00	24.00-		130,488-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
4700049	000499460	002-47-00-00000	209 0 PF	AL C5733 AP	27 05	1	1.00	5,437.00	24.00		130,488			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
4700072	000499570	002-47-00-00000	209 0 PF	AL C5723 AP	25 07 1-	1.00-	5,437.00	24.00-		130,488-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700072	000499570	002-47-00-00000	209 0 PF	AL C5733 AP	27 05 1	1.00	5,437.00	24.00		130,488			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700076	000499590	002-47-00-00000	209 0 PF	AL C5723 AP	25 09 1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700076	000499590	002-47-00-00000	209 0 PF	AL C5733 AP	27 07 1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700078	000499610	002-47-00-00000	209 0 PF	AL C5723 AP	25 09 1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700078	000499610	002-47-00-00000	209 0 PF	AL C5733 AP	27 07 1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700089	000499640	002-47-00-00000	209 0 PF	AL C5723 AP	25 02 1-	1.00-	4,292.00	24.00-		103,008-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700089	000499640	002-47-00-00000	209 0 PF	AL C5733 AP	27 02 1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700520	000499750	002-47-00-00000	209 0 PF	AL C5723 AP	25 08 1-	1.00-	5,706.00	24.00-		136,944-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700520	000499750	002-47-00-00000	209 0 PF	AL C5733 AP	27 06 1	1.00	5,706.00	24.00		136,944			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700522	000499770	002-47-00-00000	209 0 PF	AL C5723 AP	25 09 1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700522	000499770	002-47-00-00000	209 0 PF	AL C5733 AP	27 07 1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700526	000499810	002-47-00-00000	209 0 PF	AL C5723 AP	25 09 1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700526	000499810	002-47-00-00000	209 0 PF	AL C5733 AP	27 07 1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700527	000499820	002-47-00-00000	209 0 PF	AL C5723 AP	25 07 1-	1.00-	5,437.00	24.00-		130,488-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700527	000499820	002-47-00-00000	209 0 PF	AL C5733 AP	27 05 1	1.00	5,437.00	24.00		130,488			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													

01/15/19 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 84500 LIQUOR CONTROL COMMISSION  
 SUMMARY XREF: 002-00-00 209 Public Safety Servic

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
4700529	000499830	002-47-00-00000	209 0 PF	AL C5723 AP	25 09 1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700529	000499830	002-47-00-00000	209 0 PF	AL C5733 AP	27 07 1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700530	000499840	002-47-00-00000	209 0 PF	AL C5723 AP	25 09 1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700530	000499840	002-47-00-00000	209 0 PF	AL C5733 AP	27 07 1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700544	000499890	002-47-00-00000	209 0 PF	AL C5723 AP	25 09 1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700544	000499890	002-47-00-00000	209 0 PF	AL C5733 AP	27 07 1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700545	000499900	002-47-00-00000	209 0 PF	AL C5723 AP	25 04 1-	1.00-	4,724.00	24.00-		113,376-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700545	000499900	002-47-00-00000	209 0 PF	AL C5733 AP	27 02 1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700547	000499910	002-47-00-00000	209 0 PF	AL C5723 AP	25 07 1-	1.00-	5,437.00	24.00-		130,488-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700547	000499910	002-47-00-00000	209 0 PF	AL C5733 AP	27 05 1	1.00	5,437.00	24.00		130,488			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700550	000499930	002-47-00-00000	209 0 PF	AL C5723 AP	25 05 1-	1.00-	4,948.00	24.00-		118,752-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700550	000499930	002-47-00-00000	209 0 PF	AL C5733 AP	27 03 1	1.00	4,948.00	24.00		118,752			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700551	000499940	002-47-00-00000	209 0 PF	AL C5723 AP	25 05 1-	1.00-	4,948.00	24.00-		118,752-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700551	000499940	002-47-00-00000	209 0 PF	AL C5733 AP	27 03 1	1.00	4,948.00	24.00		118,752			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700552	000499950	002-47-00-00000	209 0 PF	AL C5723 AP	25 09 1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700552	000499950	002-47-00-00000	209 0 PF	AL C5733 AP	27 07 1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													

01/15/19 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 84500 LIQUOR CONTROL COMMISSION  
 SUMMARY XREF: 002-00-00 209 Public Safety Servic

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS R	RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
4700556	000499990	002-47-00-00000	209 0 PF	AL C5723 AP	25 08	1-	1	1.00-	5,706.00	24.00-		136,944-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
4700556	000499990	002-47-00-00000	209 0 PF	AL C5733 AP	27 06	1	1	1.00	5,706.00	24.00		136,944			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
4700585	000500010	002-47-00-00000	209 0 PF	AL C5723 AP	25 06	1-	1	1.00-	5,188.00	24.00-		124,512-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
4700585	000500010	002-47-00-00000	209 0 PF	AL C5733 AP	27 04	1	1	1.00	5,188.00	24.00		124,512			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
4700627	000500040	002-47-00-00000	209 0 PF	AL C5723 AP	25 05	1-	1	1.00-	4,948.00	24.00-		118,752-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
4700627	000500040	002-47-00-00000	209 0 PF	AL C5733 AP	27 03	1	1	1.00	4,948.00	24.00		118,752			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
4700629	000500050	002-47-00-00000	209 0 PF	AL C5723 AP	25 05	1-	1	1.00-	4,948.00	24.00-		118,752-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
4700629	000500050	002-47-00-00000	209 0 PF	AL C5733 AP	27 03	1	1	1.00	4,948.00	24.00		118,752			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
4700652	000500100	002-47-00-00000	209 0 PF	AL C5723 AP	25 02	1-	1	1.00-	4,292.00	24.00-		103,008-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
4700652	000500100	002-47-00-00000	209 0 PF	AL C5733 AP	27 02	1	1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
4700653	000500110	002-47-00-00000	209 0 PF	AL C5723 AP	25 09	1-	1	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
4700653	000500110	002-47-00-00000	209 0 PF	AL C5733 AP	27 07	1	1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
4700752	000500240	002-47-00-00000	209 0 PF	AL C5723 AP	25 06	1-	1	1.00-	5,188.00	24.00-		124,512-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
4700752	000500240	002-47-00-00000	209 0 PF	AL C5733 AP	27 04	1	1	1.00	5,188.00	24.00		124,512			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
4700876	000982010	002-47-00-00000	209 0 PF	AL C5723 AP	25 09	1-	1	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
4700876	000982010	002-47-00-00000	209 0 PF	AL C5733 AP	27 07	1	1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															

01/15/19 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 84500 LIQUOR CONTROL COMMISSION  
 SUMMARY XREF: 002-00-00 209 Public Safety Servic

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
4700877	000982020	002-47-00-00000	209 0 PF	AL C5723 AP	25 02 1-	1.00-	4,292.00	24.00-		103,008-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700877	000982020	002-47-00-00000	209 0 PF	AL C5733 AP	27 02 1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700878	000982030	002-47-00-00000	209 0 PF	AL C5723 AP	25 04 1-	1.00-	4,724.00	24.00-		113,376-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700878	000982030	002-47-00-00000	209 0 PF	AL C5733 AP	27 02 1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700879	000982040	002-47-00-00000	209 0 PF	AL C5723 AP	25 06 1-	1.00-	5,188.00	24.00-		124,512-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700879	000982040	002-47-00-00000	209 0 PF	AL C5733 AP	27 04 1	1.00	5,188.00	24.00		124,512			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700903	000745860	002-47-00-00000	209 0 PF	AL C5723 AP	25 09 1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700903	000745860	002-47-00-00000	209 0 PF	AL C5733 AP	27 07 1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700904	000745900	002-47-00-00000	209 0 PF	AL C5723 AP	25 02 1-	1.00-	4,292.00	24.00-		103,008-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700904	000745900	002-47-00-00000	209 0 PF	AL C5733 AP	27 02 1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700905	000745960	002-47-00-00000	209 0 PF	AL C5723 AP	25 09 1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
4700905	000745960	002-47-00-00000	209 0 PF	AL C5733 AP	27 07 1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
209						.00		.00		41,472			

01/15/19 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 84500 LIQUOR CONTROL COMMISSION  
 SUMMARY XREF: 002-00-00 215 Public Safety Servic

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5500053	001338090	002-55-00-00000	215 0 PF	AL	C0108 AP	20Q	02		.00	3,403.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
			215						.00		.00					

								6	6.00		144.00		717,744			
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01/15/19 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 84500 LIQUOR CONTROL COMMISSION  
 SUMMARY XREF: 003-00-00 090 Administration and S

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1600179	001362590	003-16-00-00000	090 0 PF	MMN X5618	AP	31	02	1	1.00	6,233.00	24.00		149,592			
EST DATE: 2019/07/01			EXP DATE: 9999/01/01													
			090					1	1.00		24.00		149,592			

01/15/19 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 84500 LIQUOR CONTROL COMMISSION  
 SUMMARY XREF: 003-00-00 301 Administration and S

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2600065	001335770	003-26-00-00000	301 0 PF	AL C1488 IP	33 02		.00	6,449.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2600066	001335800	003-26-00-00000	301 0 PF	AL C1487 IP	31 02		.00	5,921.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2600067	001335930	003-26-00-00000	301 0 PF	AL C1487 IP	31 02		.00	5,921.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2600068	001335960	003-26-00-00000	301 0 PF	AL C1487 IP	31 02		.00	5,921.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2600069	001336050	003-26-00-00000	301 0 PF	AL C1487 IP	31 02		.00	5,921.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2600070	001336090	003-26-00-00000	301 0 PF	AL C1487 IP	31 02		.00	5,921.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2600071	001336110	003-26-00-00000	301 0 PF	AL C1487 IP	31 02		.00	5,921.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
301							.00		.00					



01/15/19 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 84500 LIQUOR CONTROL COMMISSION  
 SUMMARY XREF: 003-00-00 310 Administration and S

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2500145	001337850	003-25-00-00000	310 0 PF	AL	C1216 AP	23	02		.00	3,917.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
2500146	001337900	003-25-00-00000	310 0 PF	AL	C0212 AP	19	02		.00	3,262.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
2500147	001337950	003-25-00-00000	310 0 PF	AL	C0211 AP	18	02	1	1.00	3,129.00	24.00		75,096			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
			310					1	1.00		24.00		75,096			

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 311 Administration and S

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1000148	001337990	003-10-00-00000	311 0 PF	MENNZ7008	AP	33X	02	.00	6,542.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
1000149	001338030	003-11-00-00000	311 0 PF	AL C0864	AP	25	02	.00	4,292.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
311								.00		.00					
							2	2.00		48.00		224,688			

01/15/19 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 84500 LIQUOR CONTROL COMMISSION  
 SUMMARY XREF: 004-00-00 209 Recreational Marijua

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
8000050	001283360	004-87-00-00000	209 0 PF	AL C5723 AP	25 04 1-	1.00-	4,724.00	24.00-		113,376-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8000050	001283360	004-87-00-00000	209 0 PF	AL C5733 AP	27 02 1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8000452	001251890	004-85-00-00000	209 0 PF	AL C5723 AP	25 07 1-	1.00-	5,437.00	24.00-		130,488-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8000452	001251890	004-87-00-00000	209 0 PF	AL C5733 AP	27 05 1	1.00	5,437.00	24.00		130,488			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8000453	001251900	004-85-00-00000	209 0 PF	AL C5723 AP	25 07 1-	1.00-	5,437.00	24.00-		130,488-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8000453	001251900	004-87-00-00000	209 0 PF	AL C5733 AP	27 05 1	1.00	5,437.00	24.00		130,488			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8000454	001251960	004-85-00-00000	209 0 PF	AL C5723 AP	25 09 1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8000454	001251960	004-87-00-00000	209 0 PF	AL C5733 AP	27 07 1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8000455	001251970	004-85-00-00000	209 0 PF	AL C5723 AP	25 09 1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8000455	001251970	004-87-00-00000	209 0 PF	AL C5733 AP	27 07 1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8000456	001251980	004-85-00-00000	209 0 PF	AL C5723 AP	25 09 1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8000456	001251980	004-87-00-00000	209 0 PF	AL C5733 AP	27 07 1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8000457	001251990	004-85-00-00000	209 0 PF	AL C5723 AP	25 05 1-	1.00-	4,948.00	24.00-		118,752-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8000457	001251990	004-87-00-00000	209 0 PF	AL C5733 AP	27 03 1	1.00	4,948.00	24.00		118,752			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8000458	001252000	004-85-00-00000	209 0 PF	AL C5723 AP	25 07 1-	1.00-	5,437.00	24.00-		130,488-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8000458	001252000	004-87-00-00000	209 0 PF	AL C5733 AP	27 05 1	1.00	5,437.00	24.00		130,488			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 004-00-00 209 Recreational Marijuana

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
8000471	001252010	004-87-00-00000	209 0 PF	AL C5723 AP	25 05	1-	1.00-	4,948.00	24.00-		118,752-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8000471	001252010	004-87-00-00000	209 0 PF	AL C5733 AP	27 03	1	1.00	4,948.00	24.00		118,752			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8000472	001252020	004-87-00-00000	209 0 PF	AL C5723 AP	25 09	1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8000472	001252020	004-87-00-00000	209 0 PF	AL C5733 AP	27 07	1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8000473	001252030	004-87-00-00000	209 0 PF	AL C5723 AP	25 04	1-	1.00-	4,724.00	24.00-		113,376-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8000473	001252030	004-87-00-00000	209 0 PF	AL C5733 AP	27 02	1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8000474	001252040	004-87-00-00000	209 0 PF	AL C5723 AP	25 02	1-	1.00-	4,292.00	24.00-		103,008-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8000474	001252040	004-87-00-00000	209 0 PF	AL C5733 AP	27 02	1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8500106	001303760	004-85-00-00000	209 0 PF	AL C5723 AP	25 09	1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8500106	001303760	004-87-00-00000	209 0 PF	AL C5733 AP	27 07	1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8500107	001303770	004-85-00-00000	209 0 PF	AL C5723 AP	25 09	1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8500107	001303770	004-87-00-00000	209 0 PF	AL C5733 AP	27 07	1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8500108	001303780	004-85-00-00000	209 0 PF	AL C5723 AP	25 09	1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8500108	001303780	004-87-00-00000	209 0 PF	AL C5733 AP	27 07	1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8500109	001303790	004-85-00-00000	209 0 PF	AL C5723 AP	25 09	1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8500109	001303790	004-87-00-00000	209 0 PF	AL C5733 AP	27 07	1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														

01/15/19 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 84500 LIQUOR CONTROL COMMISSION  
 SUMMARY XREF: 004-00-00 209 Recreational Marijuana

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
8500110	001303800	004-85-00-00000	209 0 PF	AL C5723 AP	25 06 1-	1.00-	5,188.00	24.00-		124,512-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8500110	001303800	004-87-00-00000	209 0 PF	AL C5733 AP	27 04 1	1.00	5,188.00	24.00		124,512			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8500111	001303810	004-85-00-00000	209 0 PF	AL C5723 AP	25 09 1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8500111	001303810	004-87-00-00000	209 0 PF	AL C5733 AP	27 07 1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8500112	001303820	004-85-00-00000	209 0 PF	AL C5723 AP	25 09 1-	1.00-	5,988.00	24.00-		143,712-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8500112	001303820	004-87-00-00000	209 0 PF	AL C5733 AP	27 07 1	1.00	5,988.00	24.00		143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8500113	001303830	004-85-00-00000	209 0 PF	AL C5723 AP	25 05 1-	1.00-	4,948.00	24.00-		118,752-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8500113	001303830	004-87-00-00000	209 0 PF	AL C5733 AP	27 03 1	1.00	4,948.00	24.00		118,752			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8500114	001303840	004-85-00-00000	209 0 PF	AL C5723 AP	25 02 1-	1.00-	4,292.00	24.00-		103,008-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8500114	001303840	004-87-00-00000	209 0 PF	AL C5733 AP	27 02 1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8500115	001303850	004-85-00-00000	209 0 PF	AL C5723 AP	25 02 1-	1.00-	4,292.00	24.00-		103,008-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8500115	001303850	004-87-00-00000	209 0 PF	AL C5733 AP	27 02 1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8500116	001303860	004-85-00-00000	209 0 PF	AL C5723 AP	25 02 1-	1.00-	4,292.00	24.00-		103,008-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
8500116	001303860	004-87-00-00000	209 0 PF	AL C5733 AP	27 02 1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
209							.00		.00	41,472			

01/15/19 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 84500 LIQUOR CONTROL COMMISSION  
 SUMMARY XREF: 004-00-00 408 Recreational Marijuana

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
8700133	001337400	004-87-00-00000	408 0 PF	AL C5248 AP	29 02	1	1.00	5,188.00	24.00		124,512			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8700134	001337410	004-87-00-00000	408 0 PF	AL C5733 AP	27 02	1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8700135	001337420	004-87-00-00000	408 0 PF	AL C5733 AP	27 02	1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8700136	001337430	004-87-00-00000	408 0 PF	AL C5733 AP	27 02	1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8700137	001337440	004-87-00-00000	408 0 PF	AL C5733 AP	27 02	1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8700138	001337450	004-87-00-00000	408 0 PF	AL C5733 AP	27 02	1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8700139	001337460	004-87-00-00000	408 0 PF	AL C5733 AP	27 02	1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8700140	001337480	004-87-00-00000	408 0 PF	AL C5733 AP	27 02	1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8700141	001337490	004-87-00-00000	408 0 PF	AL C5733 AP	27 02	1	1.00	4,724.00	24.00		113,376			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8700142	001337500	004-80-00-00000	408 0 PF	AL C0104 AP	15C 02		.00	2,831.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8700143	001337510	004-80-00-00000	408 0 PF	AL C0104 AP	15C 02		.00	2,831.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
8700144	001337540	004-80-00-00000	408 0 PF	AL C0104 AP	15C 02		.00	2,831.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
						408	9	9.00	216.00		1,031,520			
							9	9.00	216.00		1,072,992			
							28	28.00	672.00		2,866,176			

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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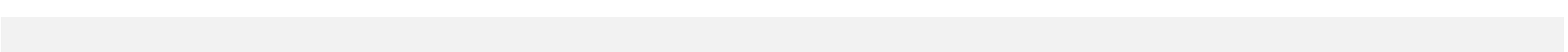
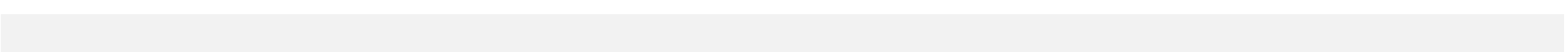
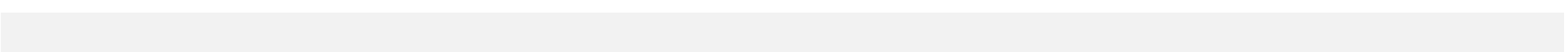
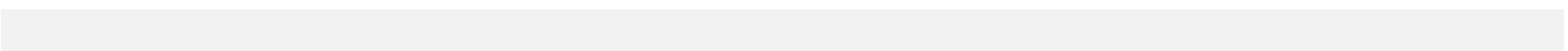
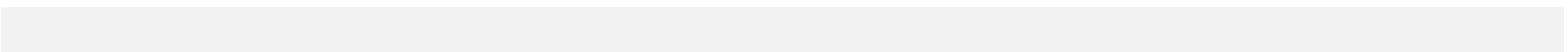
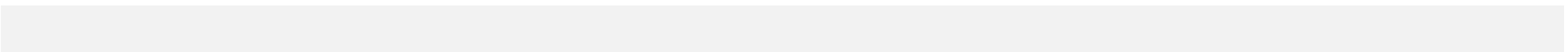
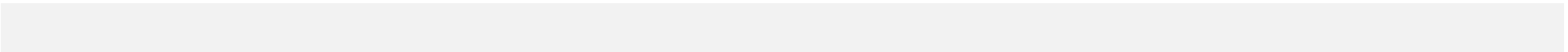
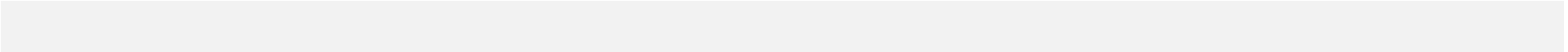
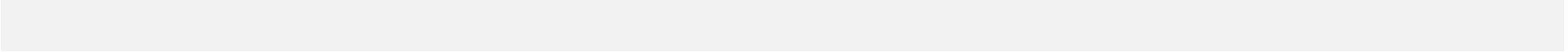
AGENCY: 84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 004-00-00 408 Recreational Marijuana

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
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							28	28.00		672.00		2,866,176			
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REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:001-00-00 Distilled Spirits Program

PACKAGE: 102 - Distilled Spirits Shipping Cap

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2000074	MESNZ7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	7,208.00		172,992 79,831			172,992 79,831
3000075	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000077	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000079	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000080	AL	C4139	AP LIQUOR DISTRIBUTION EQUIP OPER	1	1.00	24.00	02	2,881.00		69,144 53,101			69,144 53,101
3000081	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000082	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000083	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000088	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000123	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
3000124	AL	C4137	AP LIQUOR DISTRIBUTION WORKER 1	1	1.00	24.00	02	2,786.00		66,864 52,514			66,864 52,514
TOTAL PICS SALARY										850,752			850,752
TOTAL PICS OPE										607,319			607,319
TOTAL PICS PERSONAL SERVICES =				11	11.00	264.00				1,458,071			1,458,071

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 206 - Licensing Staff Fulfillment

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4500125	AL	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,403.00		81,672 56,325			81,672 56,325
4500126	MMS	X7002	AP PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	02	4,666.00		111,984 64,128			111,984 64,128
4500127	AL	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4500178	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	02	5,937.00		142,488 71,979			142,488 71,979
TOTAL PICS SALARY										449,520			449,520
TOTAL PICS OPE										256,918			256,918
TOTAL PICS PERSONAL SERVICES =				4	4.00	96.00				706,438			706,438

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 207 - Public Safety Staff Fulfillmen

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700131	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700132	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
TOTAL PICS SALARY										226,752			226,752
TOTAL PICS OPE										128,972			128,972
TOTAL PICS PERSONAL SERVICES =				2	2.00	48.00				355,724			355,724

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700035	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700035	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700036	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700036	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700040	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700040	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700042	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	08	5,706.00		136,944- 70,552-			136,944- 70,552-
4700042	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	06	5,706.00		136,944 70,552			136,944 70,552
4700043	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700043	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700045	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700045	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700048	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700048	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700049	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700049	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700072	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700072	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700076	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700076	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700078	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700078	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700089	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
4700089	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700520	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	08	5,706.00		136,944- 70,552-			136,944- 70,552-
4700520	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	06	5,706.00		136,944 70,552			136,944 70,552

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700522	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700522	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700526	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700526	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700527	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700527	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700529	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700529	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700530	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700530	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700544	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700544	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700545	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700545	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700547	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
4700547	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
4700550	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700550	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700551	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700551	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700552	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700552	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700556	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	08	5,706.00		136,944- 70,552-			136,944- 70,552-
4700556	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	06	5,706.00		136,944 70,552			136,944 70,552
4700585	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
4700585	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700627	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700627	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700629	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
4700629	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
4700652	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
4700652	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700653	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700653	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700752	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
4700752	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352
4700876	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700876	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700877	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-



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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:002-00-00 Public Safety Services Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4700877	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700878	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-
4700878	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700879	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
4700879	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352
4700903	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700903	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
4700904	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
4700904	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
4700905	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
4700905	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
TOTAL PICS SALARY										41,472			41,472
TOTAL PICS OPE										10,676			10,676
TOTAL PICS PERSONAL SERVICES =				---	-----	-----			-----	-----	-----	-----	-----
					.00	.00				52,148			52,148

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 Administration and Support

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1600179	MMN	X5618	AP INTERNAL AUDITOR 3	1	1.00	24.00	02	6,233.00		149,592			149,592
										73,808			73,808
TOTAL PICS SALARY										149,592			149,592
TOTAL PICS OPE										73,808			73,808
TOTAL PICS PERSONAL SERVICES =				1	1.00	24.00				223,400			223,400

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 Administration and Support

PACKAGE: 310 - Financial Services Staff Fulfi

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2500147	AL C0211 AP	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	02	3,129.00		75,096			75,096
									54,633			54,633
TOTAL PICS SALARY									75,096			75,096
TOTAL PICS OPE									54,633			54,633
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00				129,729			129,729

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8000050	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-
8000050	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8000452	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
8000452	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
8000453	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
8000453	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
8000454	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000454	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000455	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000455	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000456	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000456	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000457	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8000457	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
8000458	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	07	5,437.00		130,488- 68,890-			130,488- 68,890-
8000458	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	05	5,437.00		130,488 68,890			130,488 68,890
8000471	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-
8000471	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
8000472	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8000472	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8000473	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	04	4,724.00		113,376- 64,486-			113,376- 64,486-
8000473	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8000474	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8000474	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8500106	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500106	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8500107	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500107	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500108	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500108	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500109	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500109	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500110	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	06	5,188.00		124,512- 67,352-			124,512- 67,352-
8500110	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	04	5,188.00		124,512 67,352			124,512 67,352
8500111	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500111	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500112	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	09	5,988.00		143,712- 72,295-			143,712- 72,295-
8500112	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	07	5,988.00		143,712 72,295			143,712 72,295
8500113	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	05	4,948.00		118,752- 65,869-			118,752- 65,869-

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 209 - Regulatory Specialist Reclass

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8500113	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	03	4,948.00		118,752 65,869			118,752 65,869
8500114	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8500114	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8500115	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8500115	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8500116	AL	C5723	AP LIQUOR REGULATORY SPECIALIST	1-	1.00-	24.00-	02	4,292.00		103,008- 61,817-			103,008- 61,817-
8500116	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
TOTAL PICS SALARY										41,472			41,472
TOTAL PICS OPE										10,676			10,676
TOTAL PICS PERSONAL SERVICES =				---	-----	-----		-----	-----	-----	-----	-----	-----
					.00	.00				52,148			52,148

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:84500 LIQUOR CONTROL COMMISSION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Recreational Marijuana Program

PACKAGE: 408 - Marijuana Program Enhancement

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8700133	AL	C5248	AP COMPLIANCE SPECIALIST 3	1	1.00	24.00	02	5,188.00		124,512 67,352			124,512 67,352
8700134	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700135	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700136	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700137	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700138	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700139	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700140	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
8700141	AL	C5733	AP REGULATORY SPECIALIST	1	1.00	24.00	02	4,724.00		113,376 64,486			113,376 64,486
TOTAL PICS SALARY										1,031,520			1,031,520
TOTAL PICS OPE										583,240			583,240
TOTAL PICS PERSONAL SERVICES =				9	9.00	216.00				1,614,760			1,614,760



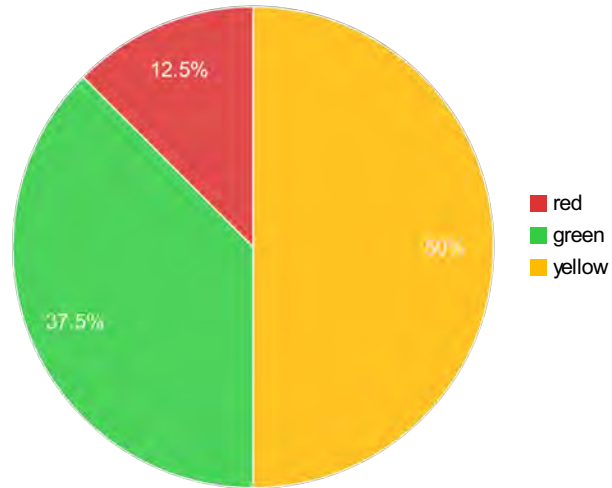
# **Liquor Control Commission, Oregon**

Annual Performance Progress Report

Reporting Year 2018

Published: 10/2/2018 12:17:00 PM

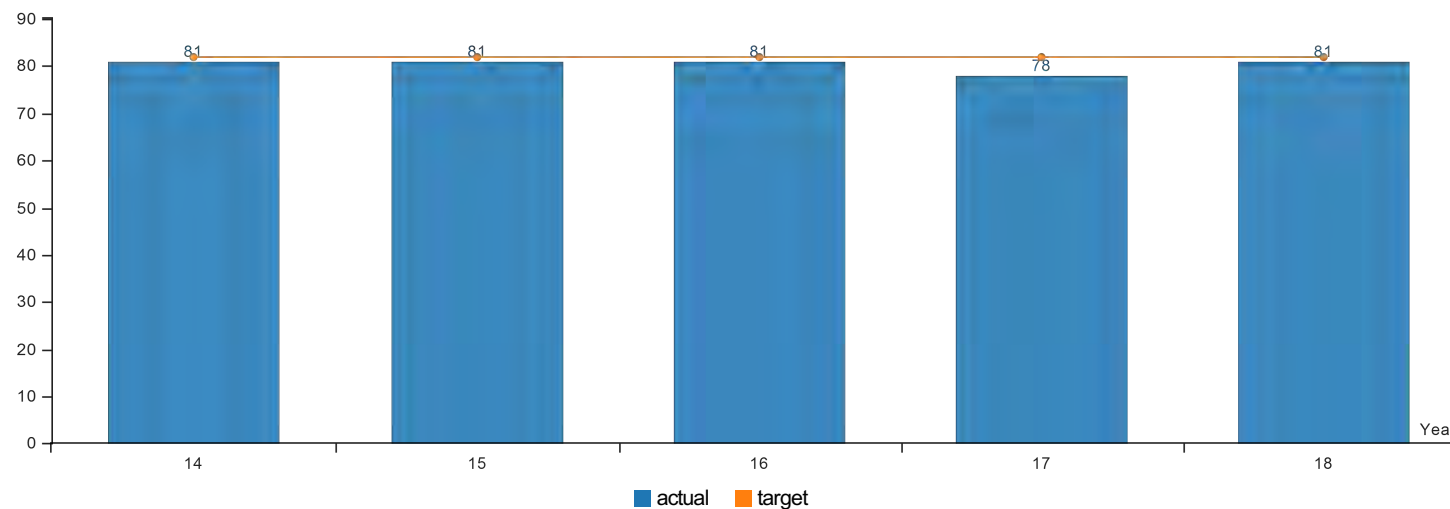
KPM #	Approved Key Performance Measures (KPMs)
1	Sales to Mnors - Percentage of licensees who refuse to sell to minor decoys.
2	RATE OF SECOND VIOLATION - Percentage of licensees detected to have violated a liquor law in a second, separate, incident occurring within 2 years after the year of the first violation.
3	Licensing Time - Average days from application receipt to license issuance.
4	CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.
5	OLCC Rate of Return - Net OLCC distribution divided by actual expenses.
6	Best Practices - Percent of total best practices met by the Board.
7	Sales to Mnors- Recreational Marijuana - This measure is the rate at which licensees refuse to sell marijuana products to minor decoys.
8	Time to license- marijuana - Average days to license completed marijuana applications.



Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -5% to -15%	= Target > -15%
Summary Stats:	37.50%	50%	12.50%

KPM #1	Sales to Minors - Percentage of licensees who refuse to sell to minor decoys.
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



Report Year	2014	2015	2016	2017	2018
<b>Percentage of Licensees Who Refuse to Sell to Minor</b>					
Actual	81%	81%	81%	78%	81%
Target	82%	82%	82%	82%	82%

### How Are We Doing

The FY 2018 results of 81 percent compliance rate of refusing sales to minors misses the legislative target of 82 percent compliance. The compliance rate was 3 points higher than FY 2017 however.

The Portland and Salem metropolitan regions experienced 84 and 77 percent compliance rates respectively, while the Eugene compliance rate was 87% and Bend licensees passed 77 percent of the time. The Medford region conducted fewer operations and logged an 81 percent compliance rate for visited locations. Metro Portland and Salem provided 43 percent of the cases.

The Oregon Liquor Control Commission conducted 802 operations in FY 2018, the highest number since FY 2015.

### Factors Affecting Results

A key factor driving results is frequency of operations. The "perception of detection" is a significant motivator to comply with liquor laws for licensees and their staff. When the number of operations decreases, a licensee may not perceive the risk of detection as likely and choose to make decisions that do not comply with the public safety laws, such as selling alcoholic beverages to minors. Studies of law enforcement practices indicate that a consistent perceived risk of detection and sanctions is a more effective deterrent than inconsistent enforcement with large sanctions.

A related factor affecting results is also the random sampling of minor decoy operations. With the exception of some targeted premises that have committed a prior offense, the majority of operations are performed on a different group of licensee each year. This can result in some variation from past years because now fewer establishments with a recent citation are revisited within a short time period.

## What Needs To Be Done

The OLCC has leveraged its experience in conducting minor decoy operations by consulting with and training local law enforcement agencies to effectively conduct their own operations. The creation of these synergistic partnerships bring together the OLCC's knowledge base with the personnel resources of other law enforcement agencies so more operations can be conducted around the state. It should also be noted that an "inspection gap" continues to form as the number of licensed businesses is growing with respect to the number of OLCC inspection/public safety personnel. This gap results in a general decrease in the number of minor decoy operations conducted only by the OLCC and the need for local law enforcement partnerships.

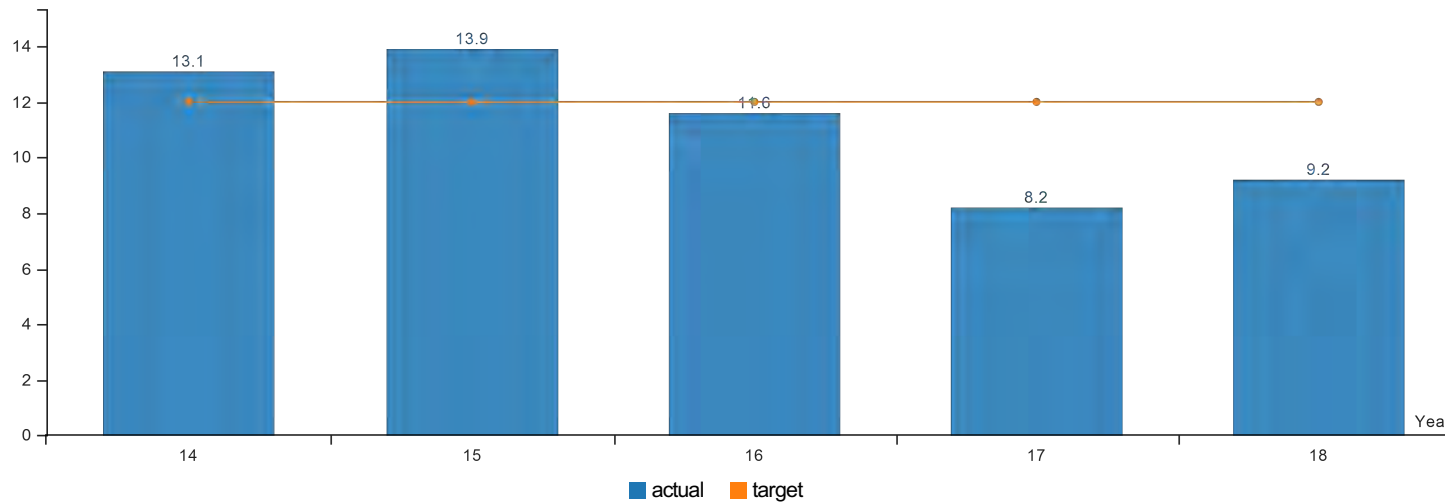
## About the Data

This measure is calculated from the compiled results of minor decoy operations conducted during the fiscal year out of each of the five OLCC regional offices; Bend, Eugene, Salem, Medford and Portland Metro. The measure is calculated by dividing the total number of instances when a licensee refused to sell to a minor by the total number of attempted minor decoy purchases. OLCC inspectors conducted 802 alcohol minor decoy operations in FY 2018, visiting about 4 percent of all licensed retail premises during the year.

**KPM #2 RATE OF SECOND VIOLATION - Percentage of licensees detected to have violated a liquor law in a second, separate, incident occurring within 2 years after the year of the first violation.**

Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



Report Year	2014	2015	2016	2017	2018
<b>Rate of Second Violation</b>					
Actual	13.10%	13.90%	11.60%	8.20%	9.20%
Target	12%	12%	12%	12%	12%

**How Are We Doing**

The FY 2018 second violation rate is 9.2 percent which is higher than the previous year’s second violation rate of 9 percent. The second violation rate for the last three fiscal years has been between 8 and 11 percent. The historical data to FY 2004 produces an average second violation rate of about 16 percent.

During FY 2018, there were 131 licensed premises with at least one serious violation and 153 violations altogether. This represents less than 1 percent of total licensed premises for the year. In FY 2016, there were 357 premises with a serious violation, which constituted less than 2.5 percent of the total premises licensed in the state for that year. 7 premises had repeat violations in separate incidents during FY 2018.

**Factors Affecting Results**

The rate of violations increased after declining for the three years in a row. There has been a consistent drop in overall compliance actions; this reduces the likelihood of any licensee receiving multiple violations during the period. There were 151 serious violations attributed to premises in fiscal year 2018. This is down from an average of about 400 the five years previous.

The composition of violations type has changed as well. In 2015, 65 percent of violations were for sales to minors. By 2017 that declined to 34 percent of violations. It appears that a combination of a reduction of overall violations issued with a decline for sales to minors compared to the decline in other violations.

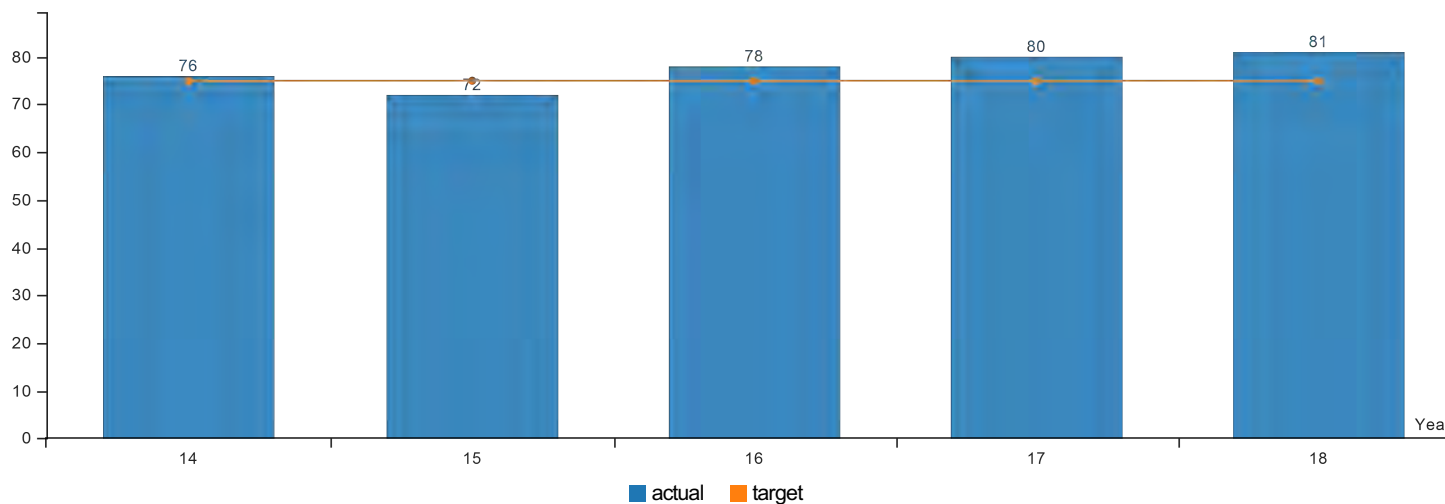
During FY 2018, the Oregon Liquor Control Commission experienced significant changes in staffing and business processes as the Commission continued to implement the requirements of the recreational marijuana program. Staff spent less time in the field than in past years. Field time was reduced because the Commission provided additional training and mentoring to new and existing

Liquor Regulatory Specialists. While several experienced LRS staff moved to licensing or inspecting marijuana producers and processors.

Compliance staff have also continued implementing a strategy of using resources to engage with businesses proactively and reserve compliance actions for the more serious violations such as sales to minors. The overall number of violations has decreased, but the number of violations for sales to minors has stayed high relative to other violations.

KPM #3	Licensing Time - Average days from application receipt to license issuance.
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = negative result



Report Year	2014	2015	2016	2017	2018
<b>Average Number of Days to Issue (Below Target Is Better)</b>					
Actual	76	72	78	80	81
Target	75	75	75	75	75

### How Are We Doing

The FY 2018 average licensing time statewide was 81 days. This is above both the legislatively set target of 75 and FY 2017 licensing time of 80 days. The average time to license for FY 2018 is below the old target of 90 days. The Commission continues to adapt in order to implement the recreational marijuana program and provide prompt service to alcohol licensees.

Targets are based on historical averages and expected workloads. The 2013 Legislature set the target to 75 days in 2014. The agency continually strives to issue liquor licenses to responsible and safe businesses faster than the measure's target, as it is desirable to report actual levels that are below the target.

### Factors Affecting Results

There are many factors affecting the number of days it takes to issue a liquor license; some factors are internal and some external. Internal factors continue to be identified and streamlined through process improvements and technological solutions (automation). The recent implementation of the marijuana program has caused a number of vacancies in alcohol license investigator positions during fiscal year 2018.

External factors are difficult to control. A primary external factor affecting how quickly a liquor license can be issued is the license application review by the local governing body (city or county). Statute gives local governments up to 90 days (45 days plus an additional 45 day extension – if requested) to review a license application within their jurisdiction and provide a recommendation (positive, negative, or neutral). The OLCC cannot complete the processing of an application until the local government review is completed. Lengthy application review by local governments usually occurs in the larger metropolitan areas, such as Portland. These areas also have higher numbers of license applications, in absolute terms, which influence the overall statewide average licensing times. Additionally, the timeliness of the applicant in providing materials necessary to the application investigation can impact overall processing time. Applicants not prepared for or committed to the

process may have longer processing times. A 2011 analysis found that staff processing time totaled to an average of only 32.9 days per license; only 36% of the total time to issue a license. The remaining 64% of the time was driven by external factors described above and are outside the control of the agency.

The 2018 results of this measure indicate that the OLCC is above the current target set by the legislature, but is implementing the strategy for resuming improvement. Staffing gaps caused by implementing the marijuana program are a one-time impact on the time to license measure. The OLCC is pursuing other solutions to its business needs that include regulatory innovations, the implementation of streamlining measures, and the development of an enterprise-level licensing system that will unite many disconnected processes and increase the agency's online service capacity. With these enhancements and innovations the OLCC will resume exceeding the target of this measure.

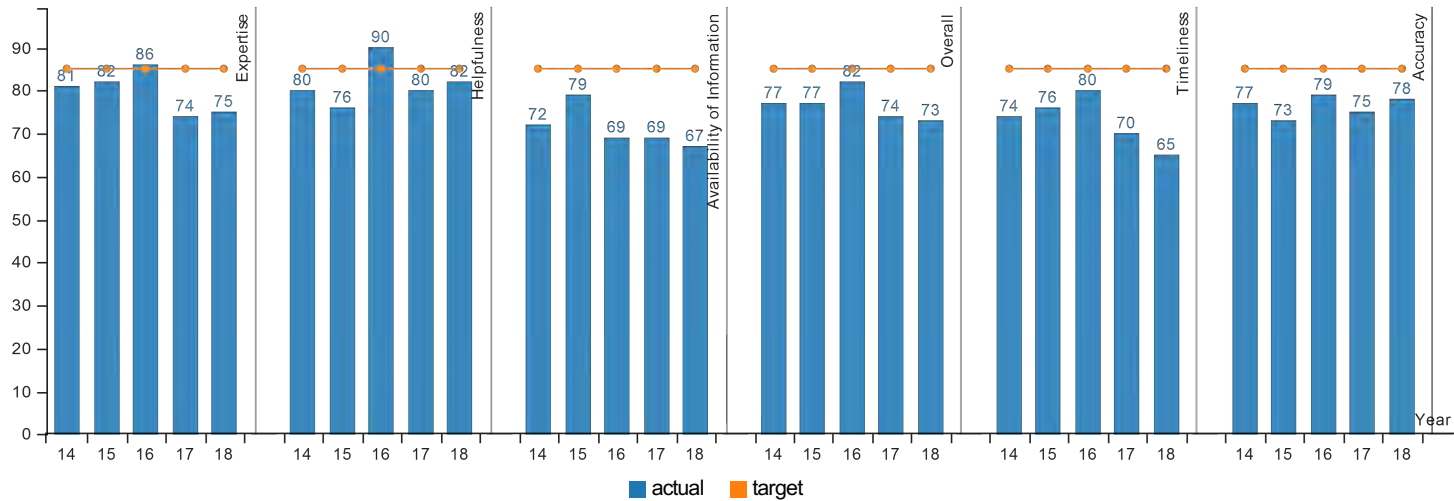
There are many factors affecting the number of days it takes to issue a liquor license; some internal and some external. Internal factors continue to be identified and streamlined through process improvements and potential technological solutions (automation). External factors are difficult to control. The primary external factor affecting how quickly a liquor license can be issued is the license application review by the local governing body (city or county). This application review process can last up to 45 days (as mandated by statute). Processing by the OLCC cannot be completed until the local government review is completed. Lengthy application review by local governments usually occurs in the larger metropolitan areas, such as Portland. These areas also have higher numbers of license applications in absolute terms, which influence the overall statewide average licensing times.

The current license investigation process is largely manual. In the short-term, the agency does anticipate increasing the availability of additional resources dedicated to liquor license investigations as staffing for the marijuana program stabilizes and new liquor license investigators are hired and trained.

The Oregon Liquor Control Commission has implemented a re-organization of licensing staff and business processes to optimize resources to handle the increased licensing responsibilities for both programs. Staffing gaps caused by implementing marijuana licensing and increased workload from recreational marijuana in addition to implementing software and business process changes, combined with increased workloads for our local government partners, have all had an impact on increasing the time to license.



KPM #4	CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
<b>Expertise</b>					
Actual	81%	82%	86%	74%	75%
Target	85%	85%	85%	85%	85%
<b>Helpfulness</b>					
Actual	80%	76%	90%	80%	82%
Target	85%	85%	85%	85%	85%
<b>Availability of Information</b>					
Actual	72%	79%	69%	69%	67%
Target	85%	85%	85%	85%	85%
<b>Overall</b>					
Actual	77%	77%	82%	74%	73%
Target	85%	85%	85%	85%	85%
<b>Timeliness</b>					
Actual	74%	76%	80%	70%	65%
Target	85%	85%	85%	85%	85%
<b>Accuracy</b>					
Actual	77%	73%	79%	75%	78%
Target	85%	85%	85%	85%	85%

**How Are We Doing**

The overall agency rating in customer satisfaction surveys was 73 percent (rated as good or excellent) compared to 81 percent in 2017. The OLCC missed the 85 percent target in all five areas when averages were taken from all five stakeholder groups.

However, the OLCC met or exceeded the 85 percent average target for surveys from liquor agents and alcohol licensees with 87 percent and 89 percent reporting excellent or good service. Marijuana licensees provided an evaluation of 58 percent excellent or very good service- driven by complaints of poor timeliness and changing rules. Respondents from the general public offered low evaluations of OLCC customer service (58 percent said excellent or good service) as well.

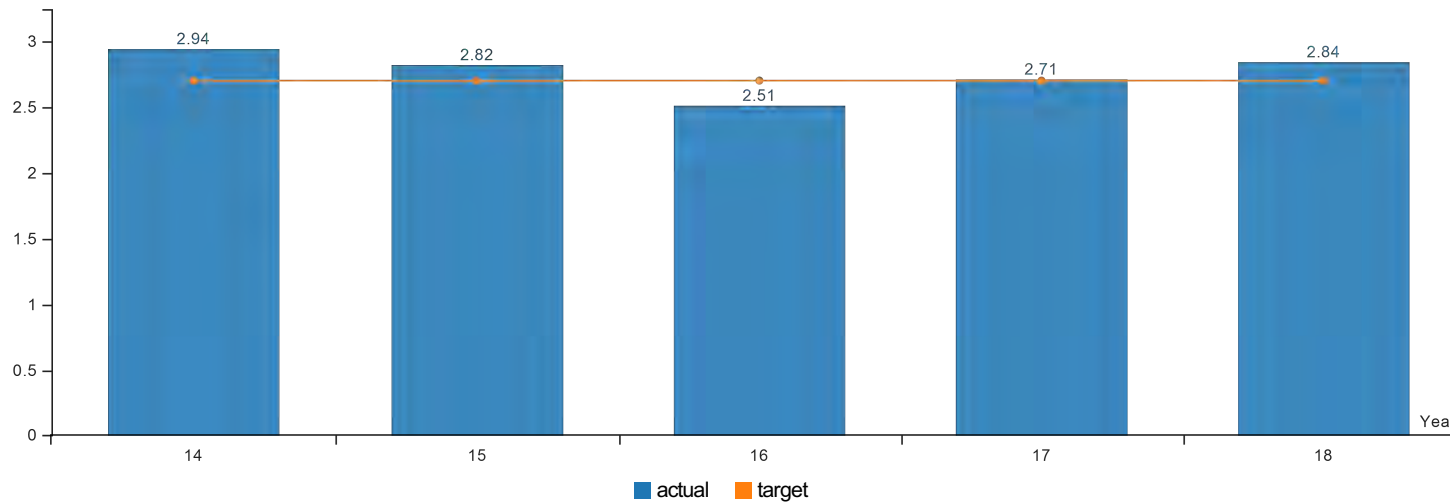
#### **Factors Affecting Results**

The agency continues to make efforts to increase information availability through Gov Alerts and posting updates on the agency website. The Commission is endeavoring to improve licensing times for marijuana licensees by hiring more staff.

There were a total of 748 respondents from the five survey stakeholder groups. There was a significant difference in responses between the general public, alcohol and marijuana licensees or agents. Those with business before commission provided a much higher evaluation of the Commission than did the public survey. The increase of general public attention to the Oregon Liquor Control Commission and the widespread confusion that the Commission is responsible for legislation and rules implementing all aspects of marijuana (medical and recreational) may have contributed to the low evaluations from the public stakeholder group. Results from the public survey from respondents who have indicated marijuana or distilled spirits as their specific concern, provided a significantly lower evaluation of the OLCC than those who'd indicated alcohol licensing or regulation as their area of focus. The implementation of, and OLCC's role in recreational marijuana resulted in significant public outreach and media coverage. 72 percent of public respondents indicated a specific interest in marijuana issues, but evaluated OLCC service as good or excellent only 59 percent of the time.

KPM #5	OLCC Rate of Return - Net OLCC distribution divided by actual expenses.
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = negative result



Report Year	2014	2015	2016	2017	2018
<b>OLCC Rate of Return</b>					
Actual	\$2.94	\$2.82	\$2.51	\$2.71	\$2.84
Target	\$2.70	\$2.70	\$2.70	\$2.70	\$2.70

#### How Are We Doing

The OLCC rate of return in FY 2018 was \$2.84 for every dollar spent. The rate of return has regained the target of \$2.70 per dollar spent that was missed in FY 2016, and only matched last year. The decline from 2016 was caused by a number of one-time expenses for capital improvements and expenditures related to implementing recreational marijuana.

During FY 2018 the surcharge generated \$ 17.4 million in additional revenue. Without the surcharge the ratio would have fallen from \$2.84 to \$2.65, indicating that the surcharge continues to be instrumental for generating targeted revenue.

#### Factors Affecting Results

##### Factors Affecting Results

There are many factors that affect the agency's rate of return. Gross revenue from liquor sales increased 11 percent during FY 2018 over FY 2017.

Ongoing factors affecting the result are changes in consumer preferences, resource capacity of the agency's Distilled Spirits Program, moderating agency policies, budget limitations, etc.

#### What Needs To Be Done

The agency continues to review the underlying factors driving the rate of return, and implement adaptive strategies to optimally manage Oregon's control systems. OLCC continues to anticipate investment s needed to maintain the system and will propose changes to the budget to meet the demands of the consumer.

**About the Data**

The data supporting this measure is found in the agency's consolidated annual financial report. The distributable revenue in the numerator consists of liquor profits- plus the surcharge, privilege tax collected from beer and wine and licensing fees. The agency expenditures in the denominator consists of agent compensation and credit card fees and actual agency expenditures. The surcharge added an additional \$17.4 million in distributable revenue, about 7 percent of the total.

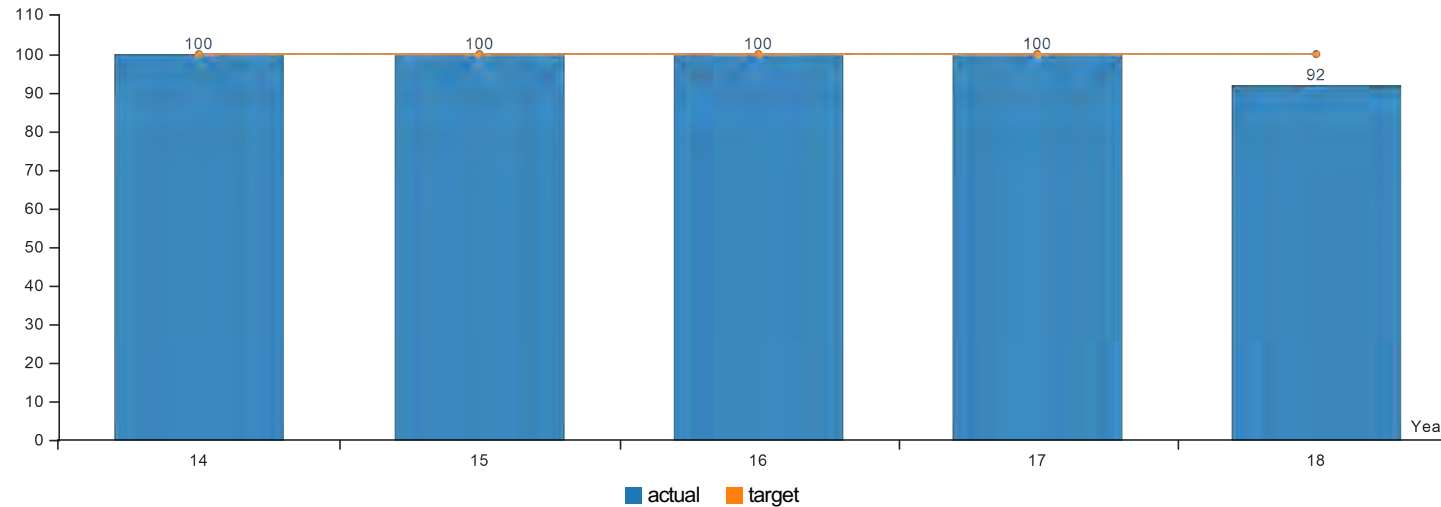
**Management Comments**

The result of this metric illustrates that the agency is currently providing a rate of return that reflects effective, responsible, and balanced operations. OLCC will continue to anticipate the changing environment with continued investment to meet the target in future periods. With the exception of FY 2016, the OLCC has been able to meet the target since FY 2009, due to the special \$0.50 per bottle surcharge. The surcharge has remained key in meeting the legislature's revenue goals for the agency.

Owing to investments in infrastructure and personnel made during FY 2018, the Oregon Liquor Control Commission is now better positioned to meet growth in demand for distilled spirits and effectively manage the public safety responsibilities of regulating alcohol and the new recreational marijuana program going forward.

KPM #6	Best Practices - Percent of total best practices met by the Board.
	Data Collection Period: Jan 01 - Jan 01

\* Upward Trend = positive result



Report Year	2014	2015	2016	2017	2018
<b>Best Practices: Percent of total best practices met by the Board.</b>					
Actual	100%	100%	100%	100%	92%
Target	100%	100%	100%	100%	100%

#### How Are We Doing

This is the eleventh year the self-assessment has been taken by the agency's commissioners. Three commissioners responded to the FY 2018 request to complete this self-assessment and all four commissioners answered every question. There was 92 percent agreement among the responding commissioners that all OLCC best practices were being met. The assessment indicated that the Commission's governance practices are not hitting the target of 100 percent.

#### Factors Affecting Results

Response rates will impact the average. In the case of FY 2018 three out of five Commissioners were available to respond to the survey. Communication continues to be good between the executive director and commission, it appears that the Commissioners felt prepared to respond. This year, the Oregon Liquor Control Commission has three new commissioners. One respondent noted in the comments that they felt too new to accurately assess some elements of the survey.

#### WHAT NEEDS TO BE DONE

The agency continues to bring itself into alignment with the specifically stated standards. The agency will also work to effectively demonstrate to the new and continuing Commissioners the examples of how these standards are being met or exceeded. Agency management also works to educate new Commissioners on governance and processes so that they are current on their responsibilities and agency goals.

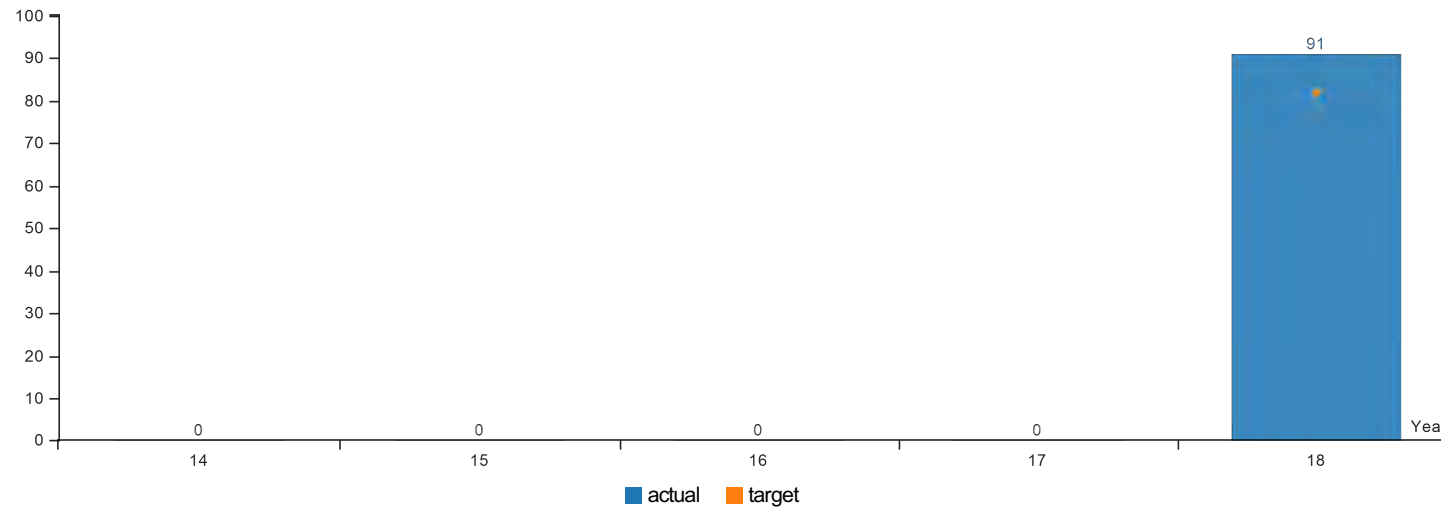
#### ABOUT THE DATA

Data was collected from Commissioners by providing them the self-assessment form online. Fifteen questions were asked that target toward the following five best practice areas; executive leadership, strategic management, policy activities and development, financial and audit information and management practices.

Answers were categorized by yes (agreement) or no (disagreement). This data was compiled by the research analyst, and reported here, for FY 2018.

KPM #7	Sales to Minors- Recreational Marijuana - This measure is the rate at which licensees refuse to sell marijuana products to minor decoys.
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



Report Year	2014	2015	2016	2017	2018
<b>Sales to Minors- Recreational Marijuana</b>					
Actual	No Data	No Data	No Data	0%	91%
Target	TBD	TBD	TBD	TBD	82%

#### How Are We Doing

The FY 2018 results reveal a 91 percent compliance rate of refusing sales to minors which betters the legislative target of 82 percent compliance by 9 points. The compliance rate was 10 points higher than alcohol compliance. Regulatory Specialists conducted 146 decoy operations on marijuana retailers in fy 2018.

The Portland and Salem metropolitan regions experienced 83 and 93 percent compliance rates respectively, while the Eugene compliance rate was 93 percent and Medford licensees passed 93 percent of the time. Bend region conducted fewer operations and still logged a 100 percent compliance rate for visited locations.

Fiscal Year 2018 was the first year the Recreational Marijuana Program conducted minor decoy operations.

#### Factors Affecting Results

Factors Affecting Results

A key factor driving compliance results is the likelihood of detection. The "perception of detection" is a significant motivator to comply with marijuana laws for licensees and their staff. When the

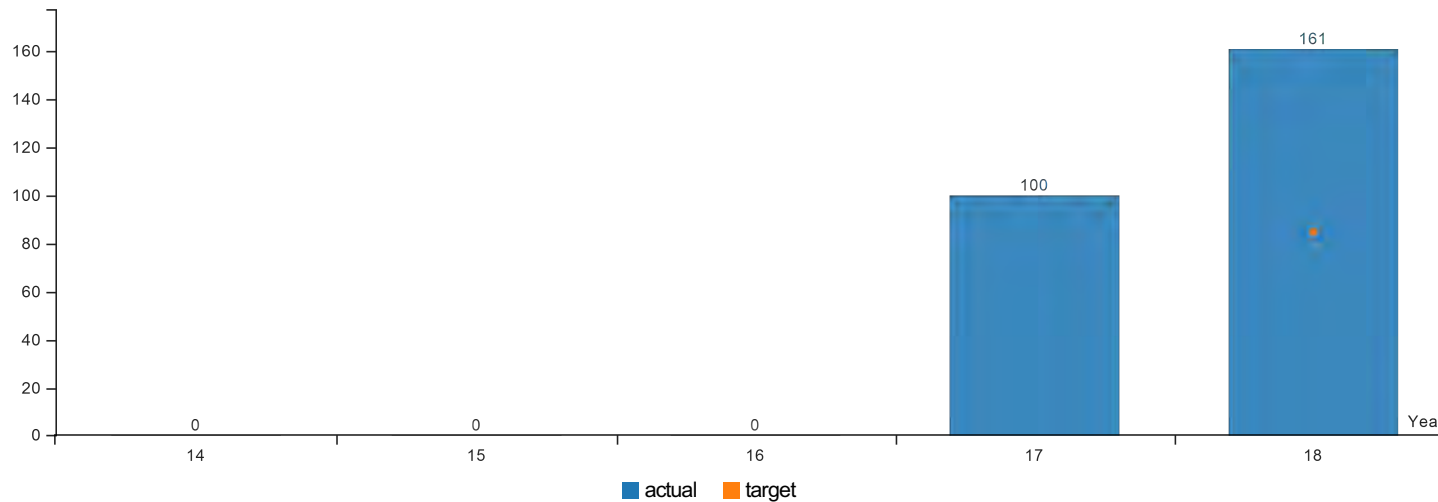
number of operations decreases, a licensee may not perceive the risk of detection as likely and choose to make decisions that do not comply with the public safety laws. This was on display during fiscal year 2018.

The first minor decoy operations conducted in the Portland metro region during December of 2017, resulted in a 70% fail rate. Medical marijuana dispensaries had never experienced minor decoy operations before and many recreational retailers had operated as dispensaries before licensure. The December MDO were the first such operations conducted on recreational retailers. Widespread publicity of results, and the Commission's decision to increase penalties associated with sales to minors corresponded with a substantial decline in subsequent violations.



KPM #8	Time to license- marijuana - Average days to license completed marijuana applications.
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



Report Year	2014	2015	2016	2017	2018
<b>Time to license - marijuana</b>					
Actual	No Data	No Data	No Data	100	161
Target	TBD	TBD	TBD	TBD	85

### How Are We Doing

The FY 2018 mean marijuana licensing time statewide was 161 days for the 771 cases for which there is complete data. The median time to license is 111 indicating that a small number of outstanding license are influencing the mean. There is currently no target. The average time to license for FY 2018 is well above the alcohol target of 70 days. The Commission continues to adapt in order to implement the recreational marijuana program and provide prompt service to applicants.

### Factors Affecting Results

There are many factors affecting the number of days it takes to issue a recreational marijuana license; some internal and some external. Internal factors continue to be identified as business processes are developed to implement newer marijuana law and rules.

During FY 2018 the Commission redeployed regulatory specialists to compliance operations from licensing activities. The Commission continues to hire licensing staff, implement process improvements and technological solutions (automation).

The recreational marijuana program had experienced a large number of vacancies in license investigator positions that were filled during fiscal year 2018. The renewal process also saw a large proportion of applicants

External factors are difficult to control. A primary external factor affecting how quickly a recreational marijuana license can be issued is the license application review by the local governing body (city or county). The issuance of Land Use Compatibility Statement by the local governing unit is the triggering event that allows the Oregon Liquor Control Commission to assign an investigator to begin

actively processing a marijuana application. Local governments also have lengthy application review.

Applicants have also struggled to complete applications correctly and in a timely manner. The newness of the program and changes in law and rules guiding the application process have posed a challenge for applicants who are navigating the process. In order to help applicants, the Oregon Liquor Control Commission has produced a business guide for applicants and licensees, and continues to provide education and information through the website, emails, and frequent communication with license investigators.

Finally, fiscal year 2018 saw a substantial number of business changes that required reprocessing of licenses with interested party investigations that consumed investigation resources without being reflected in license processing statistics.

### **Management Comments**

There are many factors affecting the number of days it takes to issue a marijuana license; some internal and some external. Internal factors continue to be identified and streamlined as business processes are developed, staff hired and technological solutions incorporated. Primary external factors delaying licensing completion of land use compatibility statements, local permitting processes, and the difficulty many licensees have in completing their license applications.

The current license investigation case management process is largely manual despite the online application system. In the short-term, the agency does anticipate increasing the availability of additional resources dedicated marijuana license investigations as staffing for the marijuana program stabilizes. However, license renewals have begun, and changes in the medical marijuana program will create substantial changes in business processes as well as agency workload.

The Oregon Liquor Control Commission has implemented a re-organization of licensing staff and business processes to optimize resources to handle the increased licensing responsibilities for both programs. Staffing gaps caused by implementing marijuana licensing and increased workload from recreational marijuana in addition to implementing software and business process changes, combined with increased workloads for our local government partners, have all had an impact on increasing the time to license.

# BUDGET NARRATIVE

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## AUDIT REPORTS

### Audit Reports: Finalized

1. Secretary of State Audit: *OLCC Cannabis Information System*
  - ✓ Management Response Letter dated 3/26/18
  - ✓ Governor's Budget binder - Special Reports pages 341-344
2. Secretary of State Audit: *FY 2017 Statewide Financial Management Audit*
  - ✓ Management Response Letter dated 3/8/18
  - ✓ Governor's Budget binder - Special Reports pages 345-360

### Audit Reports: In Process

As the Governor's Budget binder is being finalized, the following two audits have been completed, but reports with management responses have not yet been finalized:

1. Secretary of State Audit: *Oregon's Framework for Regulating Marijuana Should be Strengthened to better Mitigate Diversion Risk and Improve Laboratory Testing* (covers regulatory framework at both OLCC and OHA).
  - In process of finalizing management responses to draft dated 1/18/19, and
  - Not included in the Governor's Budget binder Special Reports.
2. Contracted Internal Audit by Moss Adams: *Governance of Agency Contracting & Procurement*
  - In process of finalizing management responses to draft report dated 1/17/19, and
  - Not included in the Governor's Budget binder Special Reports.

January 26, 2018

Kip Memmott, Director  
Secretary of State, Audits Division  
255 Capitol St. NE, Suite 500  
Salem, OR 97310

Dear Mr. Memmott,

This letter provides a written response to the Audit Division's final draft audit report titled "Oregon Liquor Control Commission: Cannabis Information Systems Properly Functioning but Monitoring and Security Enhancements are Needed."

The Oregon Liquor Control Commission (OLCC) appreciates the professional work of the Oregon Secretary of State's Office Audits Division (SOS Audit Division) and generally agrees with the recommendations.

The technology recommendations of the SOS Audit Division fall into two distinct categories: 1) Security and Functional Recommendations Concerning the Marijuana Licensing System (MLS) and Cannabis Tracking System (CTS); and, 2) Overall IT Security and Disaster Recovery Recommendations.

The OLCC will highlight the order of its most important technology priorities related to audit recommendations through a general response. The response will provide the necessary public safety context as it relates to the audit recommendations about the marijuana program. Last, the agency will detail actions specific to the marijuana program IT recommendations and then those related to overall IT security and disaster recovery.

### **General Response: Urgent Operational and IT Security Action Items**

The agency is actively following up on all aspects of the audit and will be seeking budget limitation authority to move forward on the technology issues listed below during the 2018 Legislative Session. *These priorities for the OLCC are connected to the agency's immediate security improvement and urgent operational needs.*

1. **Evolving IT Management Expertise and Capacity:** The OLCC lacks the capacity for high-level IT planning and solutions implementation and needs to build internal expertise by hiring a Chief Information Officer (CIO). Execution of IT security remedies is but one important example underscoring the need for increased management oversight and expertise. Generally, the OLCC has antiquated IT systems throughout its operations and the need to modernize and create an overarching architecture integrating industry standard platforms for doing business has been

management's consistent priority since the agency's strategic plan which was created in 2015. The OLCC is managing four major IT projects; all started within the last two-and-half years. The OLCC recently hired a new IT program manager to continue daily operations. The OLCC continues to pursue legislative approval for a new position to hire a CIO to provide strategic leadership and address system-wide IT needs. This key position is related to specific findings of the SOS Audit recommendations concerning overall security management and to recommendations to improve oversight for managing marijuana program vendors. *Completion: 2nd quarter 2018.*

2. **Replacing Old Unsupported Servers and Switches:** The agency's antiquated servers and the lack of technical support of old switches by the manufacturer is a mission-critical issue. Like many businesses, the OLCC was waiting for product improvement solutions from the manufacturer that have not materialized; specifically the manufacturer has not upgraded switching capabilities or provided for the ability to integrate third-party solutions. The agency is requesting imitation from the 2018 Legislative Session to replace server and switching technology. This action specifically responds to the SOS Audit Division finding and recommendations that, "Servers and workstations are operating on unsupported platforms." The OLCC will seek \$400,000 in limitation to address this issue. *Completion: 3rd quarter 2018.*
3. **Proving Near-Term Redundancy for Disaster Recovery:** The OLCC intends to take immediate steps to establish a backup hot site for critical computer systems and has secured approval from Oregon's Chief Information Officer's Office to install fiber optic line connecting two OLCC warehouses that are within a half-mile of each other. This will establish near-term redundancy within the 2018 calendar year. The OLCC can achieve this objective if limitation is approved for new switches and servers. This project works in tandem with the server and switch replacement because it is dependent on the efficient redeployment and reuse of old servers (Item 2. above). Over the long-term, the fiber optic connection will not only serve the hot site, it will add value by extending enhanced interoperability between warehouses. The multiple benefits of this immediate action will enable OLCC to evaluate future options for geographically distributed redundancy. This is an immediate and urgent issue because weather and electrical events threatened operations of the liquor warehouse on multiple occasions last year. Because the OLCC ships out liquor daily with a retail value of \$2.2 million, recovery and redundancy of computer systems is critically important for continuity of operations. The SOS audit specifically identifies taking the step of establishing a warm-site. *Completion: 3rd quarter 2018.*
4. **Expanding IT Capabilities for Marijuana Program Management: Near Term Work and Making Choices about Vendor Contracting:** The OLCC is concerned about future provider services for licensing and for absorbing tracking responsibility for medical grow sites, processors, and dispensaries in the Cannabis Tracking System. The agency believes its Software as a Service (SaaS) providers have produced timely and quality services to date. Vendors have been flexible in working with the agency to establish and reset development priorities. The OLCC must now determine how to evolve licensing system capabilities and define the options it has for future systems

development. The agency believes this requires building additional internal capacity and expertise to plan, negotiate and provide oversight for the deployment of more robust IT systems. Additionally, the agency must establish contractual requirements and work expectations with its vendor to extend capabilities to track medical registrants in the Cannabis Tracking System (CTS) by June 31, 2018. This body of IT work directly addresses audit findings and recommendations, and it provides a focus for immediately improving system security issues and oversight; it is specifically related to the audit recommendations to improve vendor management. The ability of OLCC to do this will be aided by the approval to hire a CIO (Item 1. above).  
*Completion: 2nd quarter 2018.*

The OLCC must immediately manage the following four areas of urgent concern and the audit reinforces the need for timely action. To achieve success in these areas, OLCC must secure budget limitation authority and meet many required administrative approvals for purchasing and technology system development.

### **Response: Security and Functional Recommendations Concerning the Marijuana Licensing System (MLS) and Cannabis Tracking System (CTS)**

The OLCC generally agrees with all recommendations and is complimentary of the SOS auditors for their input to a program for what overall, has been a successful launch of the recreational (medical) cannabis industry in Oregon.

**Marijuana Regulation is a start-up business for the state:** The regulation of marijuana is essentially a new business start-up and the OLCC has been as entrepreneurial as possible to deal with the unique challenges of standing up this regulatory enterprise. OLCC staff has had to focus on solving multiple issues in time to meet critical statutory deadlines.

Since voter approval in 2014 of Ballot Measure 91, three sessions of the legislature produced comprehensive legislative changes with substantial policy and system details. The rapid implementation of marijuana IT systems — within an ever changing legal environment — has been challenging. Consequently, the OLCC and its vendors focused on the delivery of required changes in programing to meet the fundamental requirements of the law, and regulations codified in newly adopted statutes. While the OLCC never missed a major operational deadline, the process led to rapid acceptance of completed development work and deferral of important analytical software development. Now that a developed legal framework and additional changes by Oregon lawmakers are expected to be less encompassing, the OLCC can revisit security issues raised by the audit, as well as other operational issues with its system vendors.

Marijuana IT system costs are financed through fees licensing the industry and do not utilize State General Funds in their development or operation. At this time, it appears the financial structure in place is sustainable and the OLCC will be able to refine and redevelop systems based on the knowledge and experience gained during the initial program implementation, along with the recommendations of this audit.

**The Marijuana Licensing System (MLS) and the Cannabis Tracking System (CTS) are delivering results:** In this unique area of endeavor, without blueprints or a playbook, the current condition of OLCC's IT systems related to marijuana can be characterized as, "state-of-the-art imperfection." The audit confirms several shortcomings of the systems, all of which require fixing, and all of which will help to perfect the quality of the program and IT security. *While the audit has identified several important issues, those issues do not suggest that the functioning of the IT systems compromise OLCC's ability to provide for public safety oversight of the marijuana industry through its use.* The audit does make recommendations that would improve the IT systems' effectiveness.

Many of the issues identified in the audit were well known to OLCC, however the work accomplished by vendors and the OLCC has created a strong knowledge base, a solid framework to build upon with IT systems that provide a greater degree of accountability and licensee oversight. Because of the major commitment of staff time, these IT systems have served the state well and at a moderate expense.

The marijuana license system has been utilized to license about 2,000 marijuana businesses that are forecasted to generate, by the end of the current biennium, a total of about \$210 million dollars in tax revenue to be used for state and county services. Annual retail marijuana sales now exceed \$500 million dollars.

The Cannabis Tracking System (CTS) has identified thousands of discrepancies, small and large, that have led to investigations, administrative charges, and warnings or sanctions.

**Licensees that fail to accurately record data do so at the jeopardy of losing their licenses and other sanctions:** The SOS audit makes several findings about data quality within the CTS that are accurate but require contextual explanations. CTS is essentially an accounting ledger where all licensees must account for daily sales and activity. A ledger in and of itself does not guarantee that businesses are accurately reporting data nor that they understand the laws and rules governing their regulated industry. However, a ledger does create a paper trail for later enforcement action, so even "bad" data in CTS is meaningful data.

To clarify, *the dependency, burden, and interest of data accuracy falls on the licensees whose product on hand must match, upon inspection, their self-reporting into the CTS. The reporting of inaccurate data can lead to the loss of license and sanctions that include fines and business closures.* The simple correction of minor mistakes is also a frequent remedy of unintentional inaccuracies. Nevertheless, the OLCC will work to reduce the ability of licensees to make errors by inputting incorrect data. Data quality and overall regulatory compliance will improve as the system is populated with data, additional training is provided for licensees and staff, and overall user experience catches up with the deployment of system features. As the marijuana program stabilizes, this system will vastly improve as a regulatory tool. It is already producing good results today.

*To determine data quality and the accuracy of reporting in the system, field investigations and/or forensic auditing of records in the data tracking system must take place.* This type of analysis helps to understand the relative accuracy or inaccuracy of data reported and provides proof of compliance and violations. The process of accountability is powered by people: inspectors, fiscal analysts, and data analysts who monitor transactions and carry out field inspections.

*The possibility of inspection is the deterrent to willful and systemic data manipulation and inaccuracies, ensuring that the systemic recording of data must match transactions and inventories is in itself important.* However, the technical focus of an audit is meaningful as well, the system should not allow users to manipulate data in ways that it is not intended to be reported. Developing more extensive user training and limiting opportunities for the misuse of core features, including creating “startup inventory” entries long after initial licensure will improve data quality.

The audit points to several data reporting compliance issues related to timely entry of data. The OLCC will be systematically issuing fines based on violations that can be proven by data recorded in the CTS system or the absence of data by failing to record it, such as not meeting a requirement to account for a marijuana crop’s moisture loss within 45 days of a harvest. Further build out of CTS will provide staff the ability to be routinely alerted to this type of violation, and potentially trigger a licensee user alarm. The OLCC is exploring how modifying the IT system and requirements under the Administrative Procedures Act (APA), that protect due process, can be integrated to auto-generate citations based on compliance failures to properly and timely record data. Similar to a “speeding ticket,” with this type of sanction the accumulation of too many tickets would result in the loss of license. In the meantime, the OLCC is manually monitoring data for timely entry and analyzing it for potential action against violators.

Also described in this audit are important but less urgent issues. The audit identified that some data entry measurement and rounding errors resulting from measurement conversion issues could lead to systemic misreporting of marijuana quantities. Specifically, the audit is critical that the system allows both imperial (ounces) and metric (grams) measurements. While an important issue, today the OLCC is focused on efforts to stop diversion of large amounts of marijuana through overall regulatory efforts. Because the method of measurement is also an issue within the marijuana supply chain of commerce, the OLCC is confident that measurement conventions and uniformity can be achieved.

**The CTS is one part of a three-part strategy for strong oversight and enforcement:** CTS is proving to be a solid tool for triggering enforcement actions and providing proof of violations. To date, OLCC has only been able to focus on the most serious violations. As the functionality of the data tracking system is enhanced, and OLCC adds trained staff, the overall performance will improve. Recommendations of the audit will contribute to strengthening the system.

The OLCC is putting in place a robust regulatory regime to ensure public safety. *Citizens and policy makers need to know that as important as the issues identified in this audit*



are, the OLCC is not dependent on the CTS system alone to identify licensees that are attempting to use the state system as a cover for diversion. The CTS system is one fundamental tool for successful enforcement and compliance. Readers of the audit should not have the impression that the CTS system is defective or is the sole method for detecting compliance issues, rather the audit recommendations focus on improving the overall effectiveness of the system which the audit acknowledges is *properly functioning*. The OLCC appreciates this audit insight and for acknowledging the potential need for staff to carry out monitoring and compliance inspections to ensure operational efficiency.

Robust compliance and enforcement is being established. The effectiveness of the OLCC enforcement regime depends upon the CTS, field inspections, forensic financial and data audits, reported observations by the public or employees about licensee activity, and continuous coordination with law enforcement. Additionally, security measures required by regulation for on-site gates, locks, safes, alarms, and fencing also help to prevent diversion. Lastly, camera coverage of grow sites, processing activity, and of the entryways and exits of all facilities on the licensed premises are additional tools for licensee accountability. The CTS system supports all of this enforcement activity and is one leg of the three-legged stool comprised of CTS tracking, premises inspections, and premise security regulations.

**Committed to improve data accuracy and establish enforcement routines:** The start-up business the OLCC now operates to regulate cannabis in Oregon is still evolving. In December 2017, the OLCC conducted its first minor decoy operations to test if businesses were making retail marijuana sales to anyone under the age of 21 (age 18 with a medical card). It took a while to develop the protocols and to find the time to deploy an inspection staff, with competing priorities, to do these operations in every region of the state. In the coming year or two, this compliance work will become routine. The same is true for training and protocols for field inspections and CTS data analysis. This audit was insightful in its observation on the need for training.

The recreational marijuana program is still growing with more than 1,200 new applications moving through our licensing approval process. Applicant interest in licensing continues to exceed expectations, cannabis supply is robust, and low consumer market prices are directly challenging illegal market sales in Oregon. As well, the recreational system's growth in sales to people who hold medical cards shows the regulated system can play an important role in providing reliable access to medical marijuana products.

In 2016, the OLCC's focus moved from meeting demand for licenses to enforcement of regulations. Security of the IT systems for licensing and tracking cannabis is vital to this work. OLCC is committed to make IT system improvements identified by the audit as rapidly as possible.

### **Response: Overall IT Security and Disaster Recovery Recommendations**

The shortcomings of OLCC's overall IT security is not particularly surprising as OLCC continues to rely on legacy systems and generally has not modernized its agency-wide

systems at the same pace as the rest of state government. Over the years, the focus of IT staff has been to maintain fragile IT systems that operate vital warehouse inventory, orders, and financial processes. It was only a year ago, the agency retired the last of its COBOL systems.

In addition to marijuana IT systems, the OLCC is in process of deploying a Software as a Service (SaaS) alcohol licensing system and a SaaS system to improve the efficiency of privilege tax collections and auditing for beer and wine tax collections. The scoping, design and implementation of these projects have spanned the past two budget cycles. The agency has embraced the need to utilize industry standard IT across the entirety of the OLCC enterprise.

The IT security auditor's findings reflect a symptom of a general lack of management proficiency and capacity to maintain a focus on state requirements and practices. Executive staff have made it clear that they do not have the necessary expertise to manage the many specialized facets of IT that are critical to agency operations. Over the past two years, the agency and the executive team have pursued strategies to increase capacity, relieve staff of additional work by contracting for services, and providing the business case for securing approval for the position of a high-level CIO to oversee a rapidly growing portfolio of IT concerns.

The OLCC has a talented IT staff. The agency has hired a new IT division director and is positioned to get approval for a Chief Information Officer by the Legislature in 2018. In our response to the audit report, you will see that the staff has capably and quickly responded to many of the issues identified in the audit. With increased management, expertise, and direction, agency leadership expects this staff to excel.

The OLCC deeply appreciates the work of the audit team to clearly identify weaknesses in our security management program and to make specific recommendations for disaster recovery. The agency does not believe this is a difficult objective to meet. What the audit highlights is the fact that plans, inventories and procedures are not well documented. This is of concern to the agency, and the OLCC will work to ensure that complete plans and documentation for IT security and disaster recovery are created, used, and regularly updated.

The OLCC will be asking the Legislature to provide limitation for the agency to address two concerns highlighted by the report: \$400,000 to replace unsupported servers and switches; and, position authority for a CIO (\$197,000).

The following are OLCC's responses to the specific SOS audit recommendations concerning Overall IT security planning.

**Detailed response to specific SOS Audit Division recommendations.**

<b>RECOMMENDATION 1</b>
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Develop and implement standards and protocols for on-site inspections and investigations.		
<b>Agree or Disagree with Recommendation</b>	<b>Target date to complete implementation activities (Generally expected within 6 months)</b>	<b>Name and phone number of specific point of contact for implementation</b>
Agree	Aug. 1, 2018 & Ongoing	Shannon Hoffeditz, Director of Compliance, Tel. 503-872-5212

### **Narrative for Recommendation 1**

The OLCC is working to update the Public Safety Division Compliance manual to include standards and protocols for marijuana inspections, and follow up on compliance issues. The Compliance Program wants to be proactive by developing a “feet on the street” approach so inspectors are inspecting businesses on a regular randomized basis. A different set of inspection standards will be established for the different types of licenses. In addition to the proactive inspections, the Compliance Division also conducts minor decoy operations, follows up on complaints generated from a variety of sources that includes but not limited to: citizen complaints, industry complaints, detected by Regulatory Specialists or referred by law enforcement. This process, however, will be ongoing as new rules and regulations are developed, the marijuana industry continues to evolve, and resources provided to the agency are adjusted.

<b>RECOMMENDATION 2</b>		
Evaluate the need and provide for an adequate number of trained OLCC inspectors commensurate with number of licensed marijuana businesses.		
<b>Agree or Disagree with Recommendation</b>	<b>Target date to complete implementation activities (Generally expected within 6 months)</b>	<b>Name and phone number of specific point of contact for implementation</b>
Agree	Aug. 1, 2018 & Ongoing	Shannon Hoffeditz, Director of Compliance, Tel. 503-872-5212

### **Narrative for Recommendation 2**

The OLCC will continually evaluate the adequacy of enforcement resources dedicated to marijuana. The OLCC has twenty-three regulatory specialist assigned to marijuana enforcement for 1,700 issued licenses. Currently the number of license applications is growing and OLCC expects to issue more than 2,000 license by the end of the 2018. The addition of new enforcement resources will require OLCC to go through the legislative budget process. OLCC is currently developing its budget request for the 2019-2021 biennium which will be submitted in July 2018. An evaluation of the need for additional inspectors will be in the agency’s requested budget submission.

<b>RECOMMENDATION 3</b>
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Perform risk-based on-site monitoring and inspections to ensure that licensees are reporting accurate information in the CTS and complying with applicable laws.		
<b>Agree or Disagree with Recommendation</b>	<b>Target date to complete implementation activities (Generally expected within 6 months)</b>	<b>Name and phone number of specific point of contact for implementation</b>
Agree	Aug. 1, 2018 & Ongoing	Shannon Hoffeditz, Director of Compliance, Tel. 503-872-5212

**Narrative for Recommendation 3**

The OLCC is currently monitoring information in the Cannabis Tracking System, conducting follow up and issuing notices of warning and violations. There are currently some staff who are better versed in how to monitor the tracking system. The Regulatory Specialists are scheduled to be trained on the tracking system so they can adequately conduct inspections and follow up on tracking violations. The legislature provided additional resources to OLCC during the last legislative session for monitoring and compliance and those resources are currently being deployed. Risk based criteria will be developed and documented in the compliance manual.

<b>RECOMMENDATION 4</b> Develop and implement policies and procedures for effectively monitoring software of service vendors to ensure they are meeting security and hosting requirements defined in contracts and service level agreements.		
<b>Agree or Disagree with Recommendation</b>	<b>Target date to complete implementation activities (Generally expected within 6 months)</b>	<b>Name and phone number of specific point of contact for implementation</b>
Agree	Aug. 1, 2018	Kai Nakashima, Acting IT Director* 503-872-5056

\*Note that the contact point will change when OLCC’s new IT Director is hired in February 2018

**Narrative for Recommendation 4**

The OLCC IT Director will consult with the Department of Administrative Services Office of the State Chief Information Officer and other agencies to formalize a process for monitoring software service vendors to ensure that they are meeting hosting requirements defined in the contracts and service level agreement.

<b>RECOMMENDATION 5</b>		
Develop and implement reconciliation processes to ensure that data is appropriately transmitted by the Marijuana Licensing System and received by the Cannabis Tracking System.		
<b>Agree or Disagree with Recommendation</b>	<b>Target date to complete implementation activities (Generally expected within 6 months)</b>	<b>Name and phone number of specific point of contact for implementation</b>
Agree	Aug. 1, 2018	Kai Nakashima, Acting IT Director* 503-872-5056

\*Note that the contact point will change when OLCC's new IT Director is hired in February 2018

#### **Narrative for Recommendation 5**

The data transfer process from the Marijuana Licensing System to the Cannabis Tracking System is undergoing review, and processes and reports will be developed as necessary to enable reconciliation of key data (e.g. licenses by status type) in the two systems by Marijuana program and/or Finance department personnel. The OLCC IT Director will develop and document a process once the review is completed.

<b>RECOMMENDATION 6</b>		
Establish processes for granting and reviewing access to the Marijuana Licensing System and the Cannabis Tracking System.		
<b>Agree or Disagree with Recommendation</b>	<b>Target date to complete implementation activities (Generally expected within 6 months)</b>	<b>Name and phone number of specific point of contact for implementation</b>
Agree	Dec. 1, 2018	Kai Nakashima, Acting IT Director* 503-872-5056

\*Note that the contact point will change when OLCC's new IT Director is hired in February 2018

#### **Narrative for Recommendation 6**

The OLCC IT Director will develop a process for granting access to the Marijuana Licensing System (MLS) and to the Cannabis Tracking System (CTS). This process will require review and possible amendments to OLCC Policy PP 845-155-004 (Employee Access to Information Assets) and be included in revision to the agency information security plan under recommendation 8.

<b>RECOMMENDATION 7</b>
Implement change management processes in line with industry best practices, including measures that ensure test data remains segregated from the production environment.

<b>Agree or Disagree with Recommendation</b>	<b>Target date to complete implementation activities (Generally expected within 6 months)</b>	<b>Name and phone number of specific point of contact for implementation</b>
Agree	Feb 1, 2018	Kai Nakashima, Acting IT Director* 503-872-5056

\*Note that the contact point will change when OLCC's new IT Director is hired in February 2018

**Narrative for Recommendation 7**

Policies and processes relating to third-party systems development and change management will be formalized by the OLCC IT Director, and will address test and production environment segregation and related issues. OLCC will work with the vendor to delete or segregate test data in the current system.

<b>RECOMMENDATION 8</b>		
Update and test OLCC's information security plan to ensure the plan reflects the agency's current business and IT environment.		
<b>Agree or Disagree with Recommendation</b>	<b>Target date to complete implementation activities (Generally expected within 6 months)</b>	<b>Name and phone number of specific point of contact for implementation</b>
Agree	Aug 1, 2018	Bill Schuette, Economist/CAE/ASO 503-872-5023

**Narrative for Recommendation 8**

OLCC's information security plan will be updated to include the addition of the new marijuana licensing and tracking systems. OLCC will test the updated plan in this year's Business Continuity exercise.

<b>RECOMMENDATION 9</b>		
Establish a process to maintain an up-to-date inventory of authorized hardware and software allowed on OLCCs network.		
<b>Agree or Disagree with Recommendation</b>	<b>Target date to complete implementation activities (Generally expected within 6 months)</b>	<b>Name and phone number of specific point of contact for implementation</b>
Agree	June 1, 2018	Kai Nakashima, Acting IT Director* 503-872-5056

\*Note that the contact point will change when OLCC's new IT Director is hired in February 2018

**Narrative for Recommendation 9**

The OLCC IT Director will formally document the software approved for use on the agency network. All hardware is currently authorized for use, but an inventory of IT hardware will be developed for use in monitoring obsolescence. OLCC will utilize MDM (mobile device management) and other client applications to keep an up-to-date inventory of authorized hardware and software allowed on the OLCC network. OLCC will also implement SOPHOS (<https://www.sophos.com/en-us.aspx>) and utilize its application control feature to block certain legitimate applications from running on work computers.

<b>RECOMMENDATION 10</b>		
Develop and implement a configuration management process, including establishing configuration baselines, maintaining an up-to-date repository of configuration items, and monitoring configuration status changes to detect any unauthorized changes.		
<b>Agree or Disagree with Recommendation</b>	<b>Target date to complete implementation activities (Generally expected within 6 months)</b>	<b>Name and phone number of specific point of contact for implementation</b>
Agree	Aug 1, 2018	Kai Nakashima, Acting IT Director* 503-872-5056

\*Note that the contact point will change when OLCC's new IT Director is hired in February 2018

**Narrative for Recommendation 10**

The OLCC IT Director will develop and implement a configuration management process, including establishing configuration baselines, maintaining an up-to-date repository of configuration items, and monitoring configuration status changes to detect any unauthorized changes. OLCC is in the process of updating and creating server and computer configuration baselines. OLCC currently has baseline configurations for all client laptops, desktops, and servers. OLCC will utilize SOPHOS (<https://www.sophos.com/en-us.aspx>) to help with monitoring configuration changes and to detect any unauthorized changes.

<b>RECOMMENDATION 11</b>		
Develop and implement a process to scan for vulnerabilities on devices on the network.		
<b>Agree or Disagree with Recommendation</b>	<b>Target date to complete implementation activities (Generally expected within 6 months)</b>	<b>Name and phone number of specific point of contact for implementation</b>
Agree	Aug 1, 2018	Kai Nakashima, Acting IT Director* 503-872-5056

\*Note that the contact point will change when OLCC's new IT Director is hired in February 2018

**Narrative for Recommendation 11**

The OLCC IT Director will develop, implement, and document a process to scan for vulnerabilities on devices on the network. The current plan is to implement Sophos Device Control which allows an administrator to manage the use of storage devices, network interfaces and media devices connected to all managed endpoints.

<b>RECOMMENDATION 12</b> Develop and implement an effective antivirus solution on servers and workstations, and monitor to ensure all servers and workstations have an up-to-date antivirus solution.		
<b>Agree or Disagree with Recommendation</b>	<b>Target date to complete implementation activities (Generally expected within 6 months)</b>	<b>Name and phone number of specific point of contact for implementation</b>
Agree	Aug 1, 2018	Kai Nakashima, Acting IT Director* 503-872-5056

\*Note that the contact point will change when OLCC’s new IT Director is hired in February 2018

**Narrative for Recommendation 12**

In consultation with DAS CIO, the OLCC IT Director will develop processes and obtain software as necessary to monitor device vulnerability on the OLCC network. OLCC is in the process of procuring Sophos. [Sophos Endpoint Protection](#) integrates a range of innovative technologies to secure Windows, Mac and Linux systems against malware and advanced threats such as targeted attacks.

<b>RECOMMENDATION 13</b> Transition software off obsolete platforms. If that is not possible, ensure unsupported servers are appropriately segregated on the network.		
<b>Agree or Disagree with Recommendation</b>	<b>Target date to complete implementation activities (Generally expected within 6 months)</b>	<b>Name and phone number of specific point of contact for implementation</b>
Agree	Feb. 1, 2019	Kai Nakashima, Acting IT Director* 503-872-5056

\*Note that the contact point will change when OLCC’s new IT Director is hired in February 2018

**Narrative for Recommendation 13**

OLCC will work on a strategic plan to either procure, build or replace the older platforms. Replacement of obsolete platforms will require resources that will have to be procured through the budget process. OLCC will develop the request in the 2019-21 budget as a policy option package but implementation will not likely occur until next biennium. Segregation of unsupported servers will also require a strategic plan and



resources. OLCC will develop a plan and costs for segregating servers and make a determination for the best course of action. Segregation of servers, given sufficient resources is expected to take six to twelve months to complete.

<b>RECOMMENDATION 14</b>		
Review physical access procedures to ensure access is appropriate, and require PINs to be periodically changed.		
<b>Agree or Disagree with Recommendation</b>	<b>Target date to complete implementation activities (Generally expected within 6 months)</b>	<b>Name and phone number of specific point of contact for implementation</b>
Agree	June 1, 2018	Bill Schuette Economist/CAE/ASO 503-872-5023

**Narrative for Recommendation 14**

The keypad (PIN) functions for physical access to the OLCC headquarters will be disabled, and entry will only be permitted with an OLCC issued badge swiped at the access point.

<b>RECOMMENDATION 15</b>		
Develop and implement a process to remediate weaknesses identified in risk assessments and audits, and routinely evaluate and assess the agency’s security posture.		
<b>Agree or Disagree with Recommendation</b>	<b>Target date to complete implementation activities (Generally expected within 6 months)</b>	<b>Name and phone number of specific point of contact for implementation</b>
Agree	Aug. 1, 2018	Bill Schuette Economist/CAE/ASO 503-872-5023

**Narrative for Recommendation 15**

Weaknesses identified in risk assessments and audit findings will be tracked by the Chief Audit Executive (CAE) and brought to the agency’s internal audit committee for report and review. The agency’s security plan and posture will be reviewed annually by the agency security officer, administrative services manager and the information technology manager.

<b>RECOMMENDATION 16</b>		
Develop and document an entity-wide disaster recovery plan.		
<b>Agree or Disagree with Recommendation</b>	<b>Target date to complete implementation activities</b>	<b>Name and phone number of specific point of</b>

	<b>(Generally expected within 6 months)</b>	<b>contact for implementation</b>
Agree	Aug. 1, 2018	Kai Nakashima, Acting IT Director* 503-872-5056

\*Note that the contact point will change when OLCC's new IT Director is hired in February 2018

**Narrative for Recommendation 16**

The OLCC IT Director will develop a formal disaster recovery plan for IT from existing documentation which will be incorporated to the agency's Emergency Plan (PP 845-155-009) and Business Continuity Plan (PP 845-155-008).

<b>RECOMMENDATION 17</b>		
Perform periodic tests of backups to ensure usability.		
<b>Agree or Disagree with Recommendation</b>	<b>Target date to complete implementation activities (Generally expected within 6 months)</b>	<b>Name and phone number of specific point of contact for implementation</b>
Agree	Aug. 1, 2018	Kai Nakashima, Acting IT Director* 503-872-5056

\*Note that the contact point will change when OLCC's new IT Director is hired in February 2018

**Narrative for Recommendation 17**

The OLCC IT Director will create a backup and restore strategy, as well as testing backup and restore schedule. OLCC will verify the entire backup and restore process for disaster recovery purposes.

**Conclusion:**

The OLCC would like to thank the SOS Audit Division for its professional assessment of the OLCC Marijuana IT systems and of the agency's overall IT security measures. The recommendations are essential to program improvement and acknowledged by this thorough response. The recommendations are important to our future operations and the OLCC has offered detail plans and responses to identified issues.

We are taking immediate action to obtain the necessary approvals to help us remedy issues as rapidly as possible. As resource stretched as the agency is with the high profile implementation of the marijuana program and improving overall IT management, we look forward to a complete marijuana program performance audit in 2018.

Our agency's primary contact on the audit is Bill Schuette, OLCC Economist and Chief Audit Executive. He can be contacted at [bill.schuette@oregon.gov](mailto:bill.schuette@oregon.gov) , phone: 503-872-5023.



Sincerely,

Steve Marks  
Executive Director  
Oregon Liquor Control Commission



# Oregon

Kate Brown, Governor

Liquor Control Commission  
9079 SE McLoughlin Blvd  
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(503) 872-5000  
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March 8, 2018

Kip Memmot, Director  
Secretary of State, Audits Division  
255 Capitol Street NE Suite 500  
Salem, OR 97310

Dear Mr. Memmot,

This letter provides a written response to the Audit Division's final draft report titled "FY 2017 Statewide Financial Audit Management Letter".

The Oregon Liquor Control Commission (OLCC) appreciates the professional work of the Oregon Secretary of State's Office of Audits Division (SOS Audit Division) and generally agrees with the recommendations.

The finding that department management does not review access rights to the Non-Budget Voucher system (NBV) on a set schedule is accurate. Instead rights are reviewed at the time of employee hire and at the time of employee termination and at any time when an employee is added or deleted from the system. Rights for access to the NBV system are assigned based on need including backup in the event that a primary user is temporarily out of the office and the work needs to be completed. OLCC has corrected the duplicate access for the employee with the two last names and removed access for two others.

The findings on access to the Agency Revenue Management system (ARM) data base by warehouse workers is partially accurate. Warehouse workers do have access to the system; however, access to the back end data base in the system is necessary to complete their functions in the warehouse of fulfilling orders. The ARM database was setup to connect to the agency's inventory database, therefore warehouse employees need access to both. Warehouse workers do not have the equipment or access to implement changes to the database. Several layers of financial controls and monitoring in the ARM itself makes unauthorized changes immediately discoverable. The ARM system and database has been in place for twenty five years and has operated without incident or risk identified in the audit finding.

The response to the specific findings are below:

- 1) We recommend department management ensure access to it applications be reviewed regularly to confirm that employees have only the access they require for their jobs.**

#### Agreement of Disagreement with the Finding

OLCC agrees with the recommendation. We propose adding additional triggers for reviewing access. In addition to reviewing rights at the time of employee hire, at the time of employee termination, and any

time when an employee is added or deleted from the system, we will review access rights when changes in responsibilities or personal data, such as a name change occurs.

**Corrective Action Planned**

OLGC will develop a procedure clearly outlining the protocols for employee access and review.

**Anticipated Completion Date**

August 1, 2018

**Contact Responsible for Corrective Action**

Kai Nakashima, Interim IT Manager, Tel. 503-872-5056

- 2) We also recommend management ensure activity of users with excessive access be reviewed periodically.

**Agreement of Disagreement with the Finding**

OLCC agrees with the recommendation. In addition to the controls currently in place, we propose doing a randomized periodic review of activity within the system.

**Corrective Action Planned**

OLCC will develop processes for conducting a randomized periodic review will do an assessment of current resources to determine who will conduct the review. OLCC may need to request an additional position and resources fulfill the recommendation.

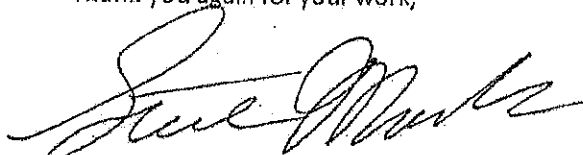
**Anticipated Completion Date**

July 1, 2019 pending request for resources

**Contact Responsible for Corrective Action**

Kai Nakashima, Interim IT Manager, Tel. 503-872-5056

Thank you again for your work,



Steve Marks  
Executive Director

Office of the Secretary of State

Dennis Richardson  
Secretary of State

Leslie Cummings, Ph.D.  
Deputy Secretary of State



Audits Division

Kip R. Memmott, MA, CGAP, CRMA  
Director

255 Capitol St. NE, Suite 500  
Salem, OR 97310

(503) 986-2255

March 1, 2018

Steven Marks, Executive Director  
Oregon Liquor Control Commission  
9079 SE McLoughlin Blvd.  
Portland, Oregon 97222-7355

Dear Mr. Marks:

We have completed audit work of selected financial accounts at your department for the year ended June 30, 2017. This audit work was not a comprehensive financial audit of the department, but was performed as part of our annual audit of the State of Oregon's financial statements. We audited accounts that we determined to be material to the State of Oregon's financial statements.

#### **Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements of the State of Oregon as of and for the year ended June 30, 2017, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, we considered the department's internal control over financial reporting as a basis for designing auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements of the State of Oregon, but not for the purpose of expressing an opinion on the effectiveness of the department's internal control. Accordingly, we do not express an opinion on the effectiveness of the department's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit the attention of those charged with governance.

Our consideration of internal control was for the limited purpose described above and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. However, as discussed below, we identified a certain deficiency in internal control that we consider to be a significant deficiency.

**Significant Deficiency**

**Strengthen Controls over System Access**

The department uses a computer application, the Non-Budget Voucher system (NBV) for processing vendor payments for liquor and freight charges. It uses another application, Agent Retail (or Revenue) Management system (ARM), for recording revenues for liquor agents throughout the state. According to the Oregon Accounting Manual, access to programs and data files should be limited to the extent required by individual job duties. In addition, information security standards recommend periodic review of access rights granted to employees and the logging and regular review of activity of users with excessive access.

Department management did not ensure all access rights were reviewed regularly to determine employees' access was only what was required for their jobs. We reviewed user access for these two applications and found three employees with access to NBV who did not require this access to perform their job duties, one of whom had a duplicate user ID in both NBV and ARM.

We also found 24 Distribution Center employees with edit/update access to ARM even though they do not use the ARM system for their job duties. Department management indicated these employees have access to the ARM database because the ARM database was set up to connect to the inventory database to populate agent information. Without this access, the employees would not be able to perform their job duties in the inventory system.

Excessive access to databases provides opportunities for unauthorized changes to the department's information. Although the department has mitigated this risk by restricting administrative access and limiting the installation of applications on employees' computers, users with excessive access to the ARM database should have their activity monitored. User activity is logged, but no one periodically reviews the logs.

Strong access controls, such as periodically reviewing and confirming access rights and monitoring activity of users with excessive access, help provide assurance of only authorized or intentional use and/or modification to data files. Lack of strong access controls could result in unintentional changes.

**We recommend** department management ensure access to its applications be reviewed regularly to confirm that employees have only the access they require for their jobs. **We also recommend** management ensure activity of users with excessive access be reviewed periodically.

The above significant deficiency, along with your response, will be included in our Statewide Single Audit Report for the fiscal year ended June 30, 2017. Please prepare a response to the finding and include the following information as part of your corrective action plan:

- 1) Your agreement or disagreement with the finding. If you do not agree with the audit finding or believe corrective action is not required, include in your response an explanation and specific reasons for your position.
- 2) The corrective action planned.

Steven Marks, Executive Director  
Oregon Liquor Control Commission  
Page 3

- 3) The anticipated completion date.
- 4) The name(s) of the contact person(s) responsible for corrective action.

Please respond by March 8, 2018.

The purpose of this letter is solely to describe the scope of our testing of internal control and the result of that testing, and not to provide an opinion on the effectiveness of the department's internal control. This communication is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the department's internal control. Accordingly, this letter is not suitable for any other purpose.

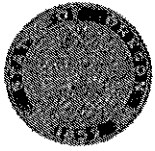
We appreciate your staff's assistance and cooperation during this audit. Should you have any questions, please contact Dale Bond, Audit Manager or Shelly Cardenas, Senior Auditor at (503) 986-2255.

Sincerely,

*Office of the Secretary of State, Audits Division*

cc: Will Higlin, Deputy Director  
Bill Schuette, Chief Financial Officer  
Paul Rosenbaum, OLCC Commission Chair  
Jennifer Currin, Commissioner  
Michael E. Harper, Sr., Commissioner  
Matt Maletis, Commissioner  
Marvin D. Révoal, Commissioner  
Pamela Weatherspoon, Commissioner  
Katy Coba, Director, Department of Administrative Services





# PROPOSED SUPERVISORY SPAN OF CONTROL REPORT

In accordance with the requirements of ORS 291.227, Oregon Liquor Control Commission presents this report to the Joint Ways and Means Committee regarding the agency's Proposed Maximum Supervisory Ratio for the 2019-2021 biennium.

## Supervisory Ratio for the last quarter of 2017-2019 biennium

The agency actual supervisory ratio as of January, 2019 is 1:12

(Date) (Enter ratio from last Published DAS CHRO Supervisory Ratio)

**The Agency actual supervisory ratio is calculated using the following calculation;**

$$\frac{\text{Total supervisors}}{\text{Employee in a supervisory role} + \text{Vacancies that if filled would perform a supervisory role} - \text{Agency head}} = \frac{1}{12}$$

$$\frac{\text{Total non-supervisors}}{\text{Employee in a non-supervisory role} + \text{Vacancies that if filled would perform a non-supervisory role}} = \frac{300}{26}$$

The agency has a current actual supervisory ratio of-

1: 12 = 300 / 26  
 (Actual span of control) (Total non - Supervisors) (Total Supervisors)

When determining an agency maximum supervisory ratio all agencies shall begin of a baseline supervisory ratio of 1:11, and based upon some or all of the following factors may adjust the ratio up or down to fit the needs of the agency.

← Narrow Span		Wide Span →
High	RISK TO PUBLIC/EMPLOYEE SAFETY	Low
Dispersed	GEOGRAPHIC LOCATION(s) OF SUBORDINATES	Assembled
Complex	COMPLEXITY OF DUTIES/MISSION	Not complex
Low	BEST PRACTICES/INDUSTRY STANDARDS	High
Small	AGENCY SIZE/HOURS OF OPERATION	Large
Many	NON AGENCY STAFF/TEMPORARY EMPLOYEES	Few
High	FINANCIAL RESPONSIBILITY	Low
← More Supervisors		Fewer Supervisors →

**Ratio Adjustment Factors**

Is safety of the public or of State employees a factor to be considered in determining the agency maximum supervisory ratio?  
Y/N

N/A

Is geographical location of the agency's employees a factor to be considered in determining the agency maximum supervisory ratio? Y/N

N/A

Is the complexity of the agency's duties a factor to be considered in determining the agency maximum supervisory ratio? Y/N

N/A

Are there industry best practices and standards that should be a factor when determining the agency maximum supervisory ratio? Y/N

N/A

Is size and hours of operation of the agency a factor to be considered in determining the agency maximum supervisory ratio?  
Y/N

N/A

Are there unique personnel needs of the agency, including the agency's use of volunteers or seasonal or temporary employees, or exercise of supervisory authority by agency supervisory employees over personnel who are not agency employees a factor to be considered in determining the agency maximum supervisory ratio? Y/N

N/A

Is the financial scope and responsibility of the agency a factor to be considered in determining the agency maximum supervisory ratio? Y/N

N/A

Based upon the described factors above the agency proposes a Maximum Supervisory Ratio of 1: 11.

Unions Requiring Notification AFSCME-2505

Date unions notified 1/22/2019

Submitted by: LAURA GOMEZ

Date: 1/22/2019

Signature Line [Signature]

Date 1/22/2019

Signature Line \_\_\_\_\_

Date \_\_\_\_\_

Signature Line \_\_\_\_\_

Date \_\_\_\_\_

Signature Line \_\_\_\_\_

Date \_\_\_\_\_



# Oregon

Kate Brown, Governor

## Liquor Control Commission

9079 SE McLoughlin Blvd

Portland, OR 97222-7355

(503) 872-5000

(800) 452-6522

December 19, 2016

Office of the Governor  
Diversity & Inclusion/Affirmative Action  
255 Capitol Street NE, Suite 126  
Salem, OR 97301

Dear Ms. Brown,

The Oregon Liquor Control Commission is committed to a workplace that is inclusive, diverse in its internal operations, and committed to working to improve its focus on diverse communities that it serves as its customers. The Affirmative Action Plan is one vital focus of ongoing work to improve operations for ALL Oregonians the agency services.

We appreciate the overall focus of the state on its commitment to introducing diverse communities to the opportunities provided through public services. With the submittal of our Affirmative Action Plan, we look forward to doing our part.

Sincerely,

Steven Marks

Executive Director, Oregon Liquor Control Commission

**Oregon Liquor Control Commission's Policy Statement on  
Equal Employment Opportunity and Affirmative Action**

People are the Oregon Liquor Control Commission's most important asset. Every one of us is different, and it is these differences that enrich our lives and our workplace. The productive combination of our individual differences gives our work vitality.

It is the Commission's policy to provide Equal Employment Opportunity (EEO) at all levels and in all aspects of the agency's operations. We also serve the public fairly, and as matters of policy, try to make sure that our services are inclusive.

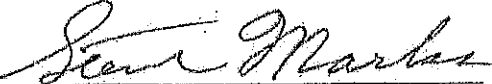
The Commission conducts its Human Resources management programs and personnel actions, including recruitment, hiring, training, promotion, transfer, demotion, layoff and termination without regard to race, religion, national origin, age, sex, sexual orientation, marital status, or physical or mental disability.

The Commission's affirmative action goals, contained in our Affirmative Action Plan, help us develop and maintain a representative workforce and allow us to provide true equal employment opportunity. Managers at all levels are responsible for actively supporting recruitment, career development, and other affirmative action programs to help us achieve our goals. The Commission formally evaluates managers' efforts and accomplishments in this area.

Each Commission employee is responsible for helping develop a work climate reflecting care and respect for all individuals, including co-workers, customers, other stakeholders, and members of the public. We expect all employees to actively help create and promote a work environment that is free of harassment, especially in regard to race, religion, national origin, age, sex, sexual orientation, marital status, or disability. We will not tolerate harassing behavior. Commission managers will strive to eliminate and prevent harassment based on protected class status and other forms of unlawful discrimination.

The Commission has a complaint process in place for employees and members of the public to use to bring Equal Employment Opportunity issues or concerns to the awareness of Commission leaders for resolution. A copy of the complaint procedure is in our Affirmative Action Plan.

The Commission developed its Affirmative Action Plan to ensure implementation of this policy. The Affirmative Action Coordinator is responsible for coordinating the plan's implementation. Our current plan covers the July 1, 2017 - June 30, 2019 biennium, and implementation of our plan is continuous.

  
Steven Marks, Executive Director

12/19/2016  
Date



# Oregon Liquor Control Commission

## Affirmative Action Plan July 1, 2017 – June 30, 2019



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- B. Disability Discrimination Title I of the Americans with Disability Act of 1990
- C. Equal Pay and Compensation Discrimination Equal Pay Act of 1963, and Title VII of the Civil Rights Act of 1964
- D. Genetic Information Discrimination Title II of the Genetic Information and Nondiscrimination Act of 2008 (GINA)
- E. National Origin Discrimination Title VII of the Civil Rights Act of 1964
- F. Pregnancy Discrimination Title VII of the Civil Rights Act of 1964
- G. Race/Color Discrimination Title VII of the Civil Rights Act of 1964
- H. Religious Discrimination Title VII of the Civil Rights Act of 1964
- I. Retaliation Title VII of the Civil Agency Affirmative Action Policy
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- K. Sexual Harassment Title VII of the Civil Rights Act of 1964

**VIII. Appendix C – Documentation to Support Affirmative Action Plan**

- A. OLCC Policy Documents
- B. Organizational Chart
- C. OLCC Diversity and Inclusion Strategic Plan

**IX. Appendix D – Additional Federal Documentation**

- A. Agency-Specific Federal Reporting Requirements
- B. Executive Order 11246 (OFCCP Regulations)

## I. Agency Description

### A. Mission and Objectives

The Oregon Liquor Control Commission (OLCC) is a small to medium-sized state agency and is headquartered in Milwaukie (Portland Metro area). OLCC is responsible for regulating the sale and service of alcoholic beverages in Oregon by administering the state's Liquor Control Act and regulating the sale of recreational marijuana in Oregon through the Control, Regulation, and Taxation of Marijuana and Industrial Hemp Act. As of September 1, 2016 OLCC had a total of 265 employees 212 at the main office in Milwaukie and 53 in the field offices located throughout the state.

#### Our Mission:

"To support businesses, public safety, and community livability through education and the enforcement of liquor and marijuana laws."

#### Our Goals:

##### Public Safety Principle

- OLCC's policy will focus on public safety and community livability considerations when guiding alcohol beverage and recreational marijuana system growth.
- OLCC will meet potential customer demand for alcoholic beverages and recreational marijuana by managing outlets in a socially responsible manner.

##### Economic Development Principle

- OLCC will enable business people to be viable in their sale of alcohol and marijuana, supporting economic viability for Oregonians.
- OLCC will intelligently manage the healthy growth of the Distilled Spirits Program and the Recreational Marijuana Program so desired products reach the customer safely, timely, and efficiently.

##### Stewardship Principle

- OLCC will continue to work collaboratively with local government and other partners to promote communication and service to stakeholders.
- OLCC will continue to provide responsible stewardship of its assets, managing risks and protecting revenue flow.
- OLCC will sustain high-level customer service. It will continue to seek to improve its customer service levels by finding additional efficiencies, improving timeframes for delivering services, and by making information accessible to customers and the public.