
Oregon Health Authority

Presented to
Joint Committee on Ways and Means
Subcommittee on Human Services
March 5, 2019

Patrick Allen, Oregon Health Authority Director

The logo for the Oregon Health Authority is displayed within a light blue, curved banner. The word "Oregon" is written in a smaller, orange, serif font above the "H" of "Health". The word "Health" is written in a large, dark blue, serif font. Below "Health", the word "Authority" is written in a smaller, orange, serif font. A thin blue horizontal line is positioned just above the "Authority" text, extending from the left side of the "H" in "Health" to the right edge of the banner.

Oregon
Health
Authority

Why OHA

What OHA Does

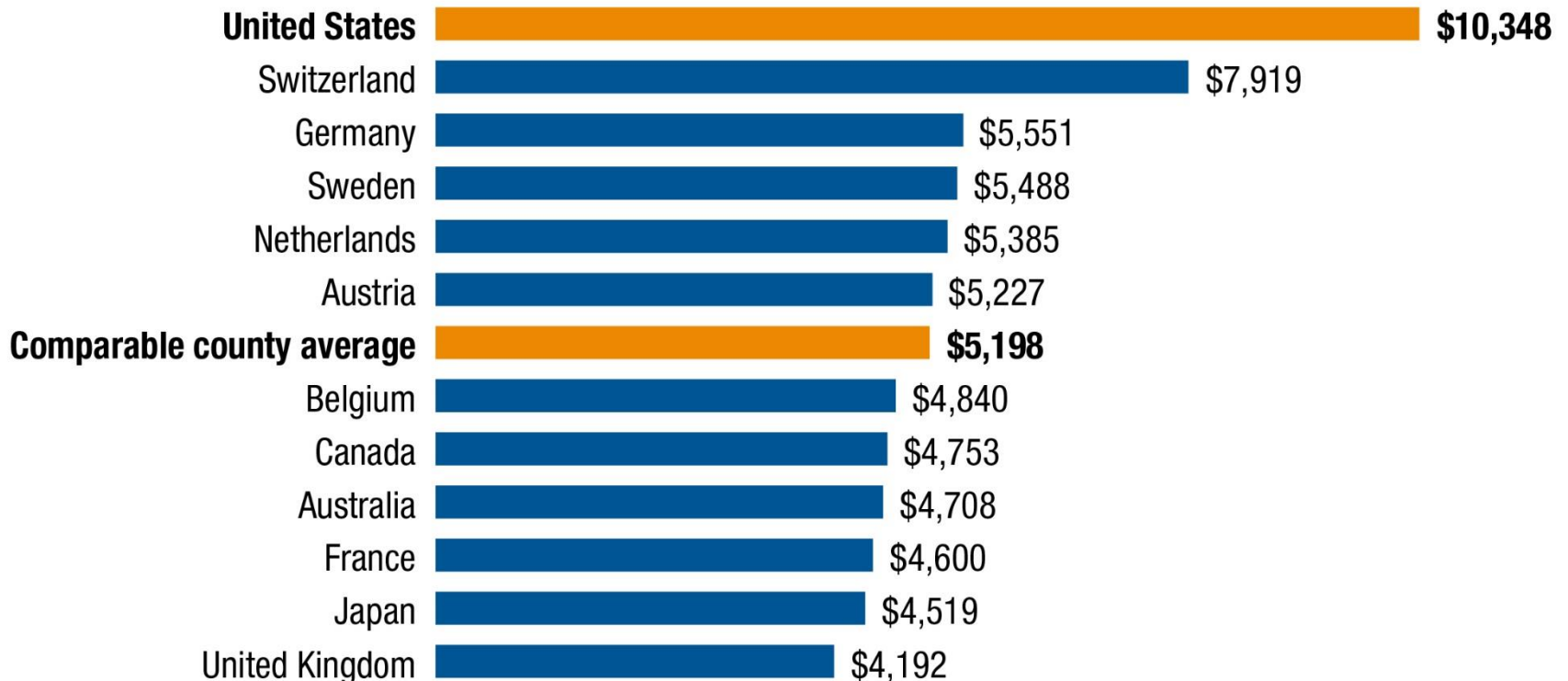
Strategies and Successes

Challenges

Proposed Budget

The US Spends **Twice As Much** on Health Care as Other Wealthy Countries

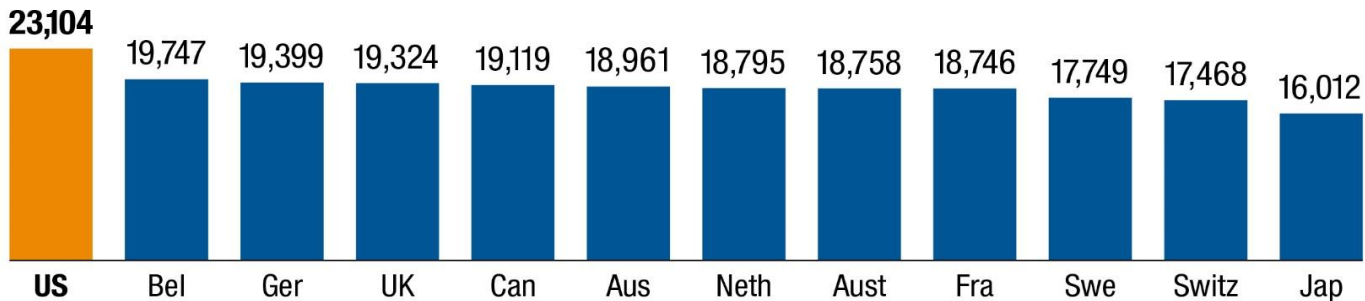
Total health expenditures per capita, U.S. dollars, PPP adjusted, 2016



For All That Spending, We Often Don't Get Better Outcomes Nor Better Health

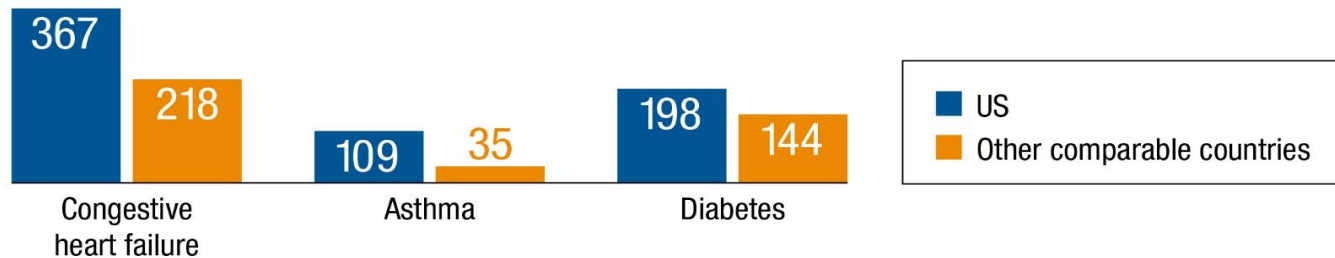
Disease burden is higher

Age standardized disability adjusted life year (DALY) rate per 100,000 population, 2015



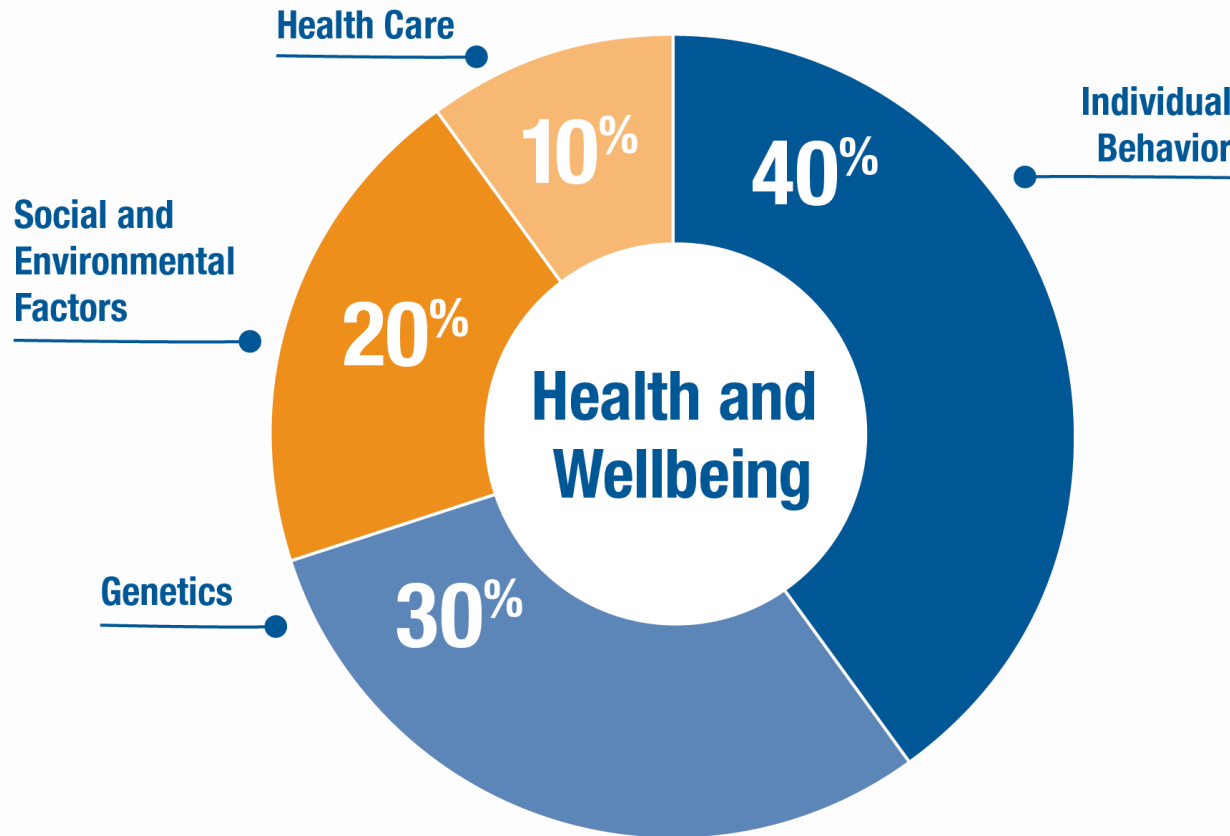
Hospital admissions for preventable diseases are higher

Age standardized hospital admission rate per 100,000 population for asthma, congestive heart failure, hypertension, and diabetes, ages 15+, 2012



The Social Determinants of Health

Impact of different factors on risk of premature death



SOURCE: Schroeder, SA. (2007). We Can Do Better — Improving the Health of the American People. NEJM. 357:1221-8.

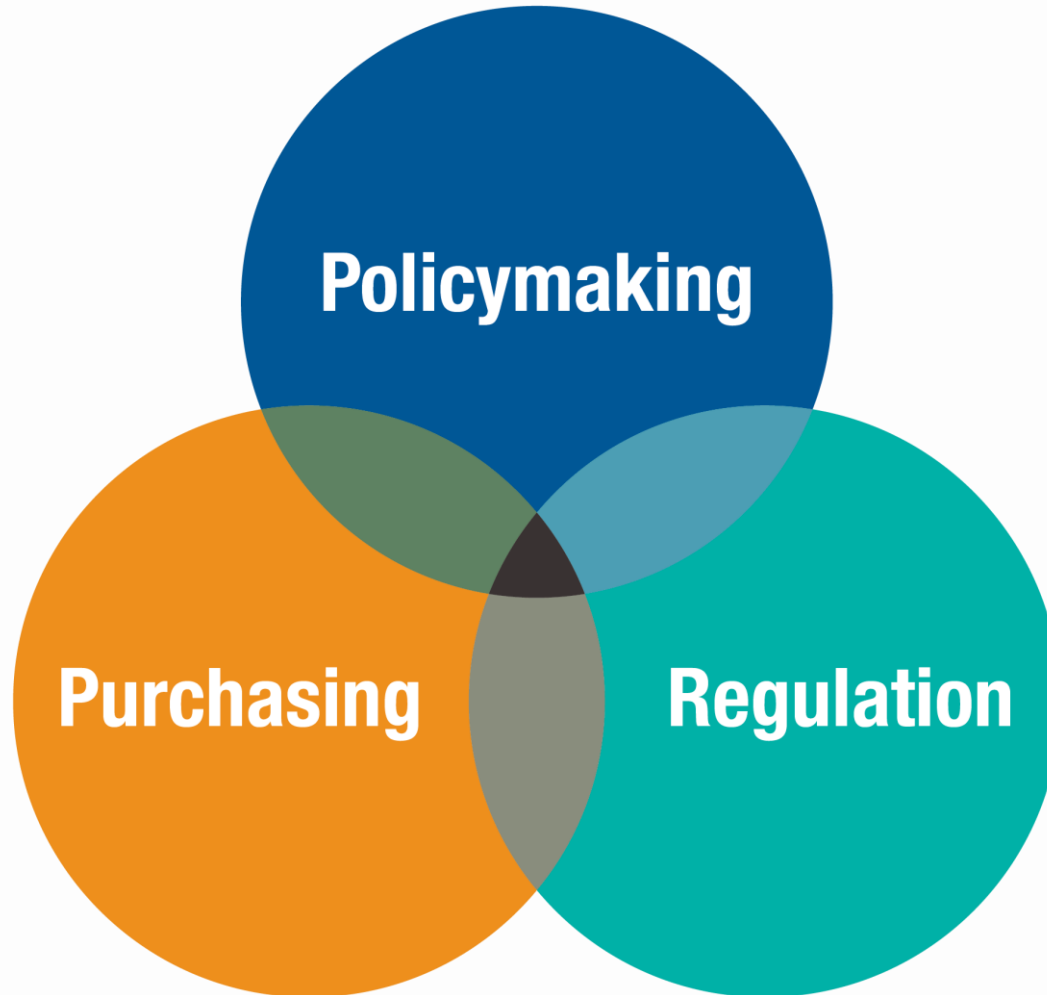
The Triple Aim Vision for Oregon

1 Better health

2 Better care

3 Lower costs

Oregon Health Authority's Job



Why OHA

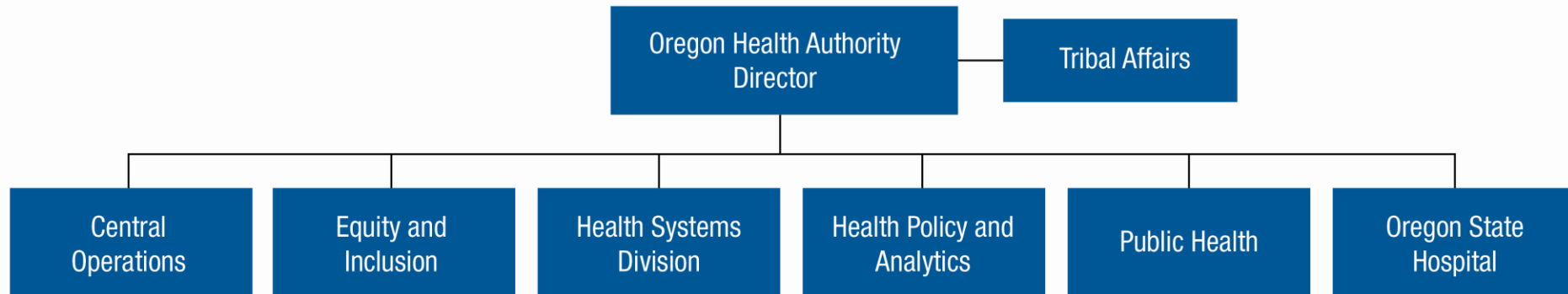
What OHA Does

Strategies and Successes

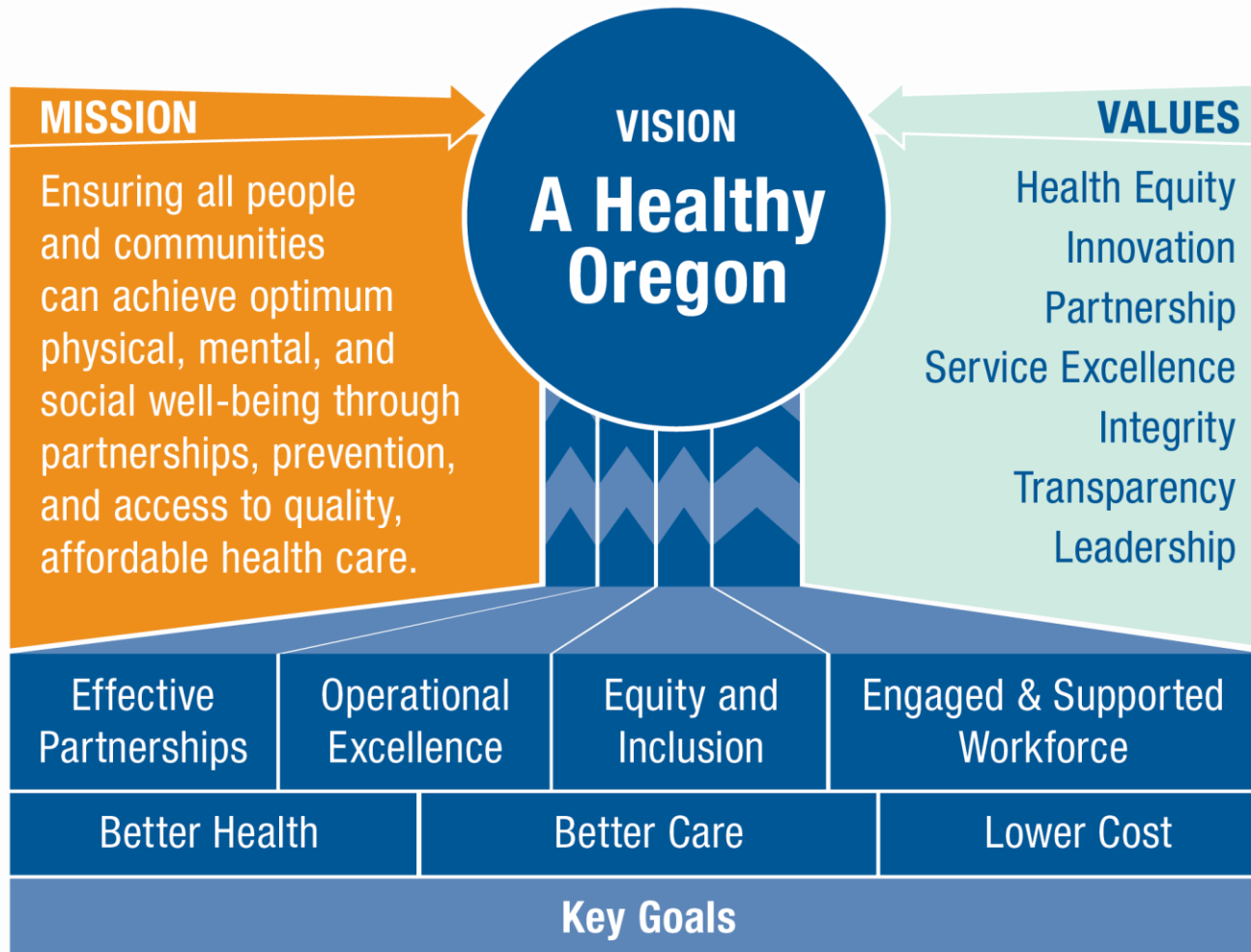
Challenges

Proposed Budget

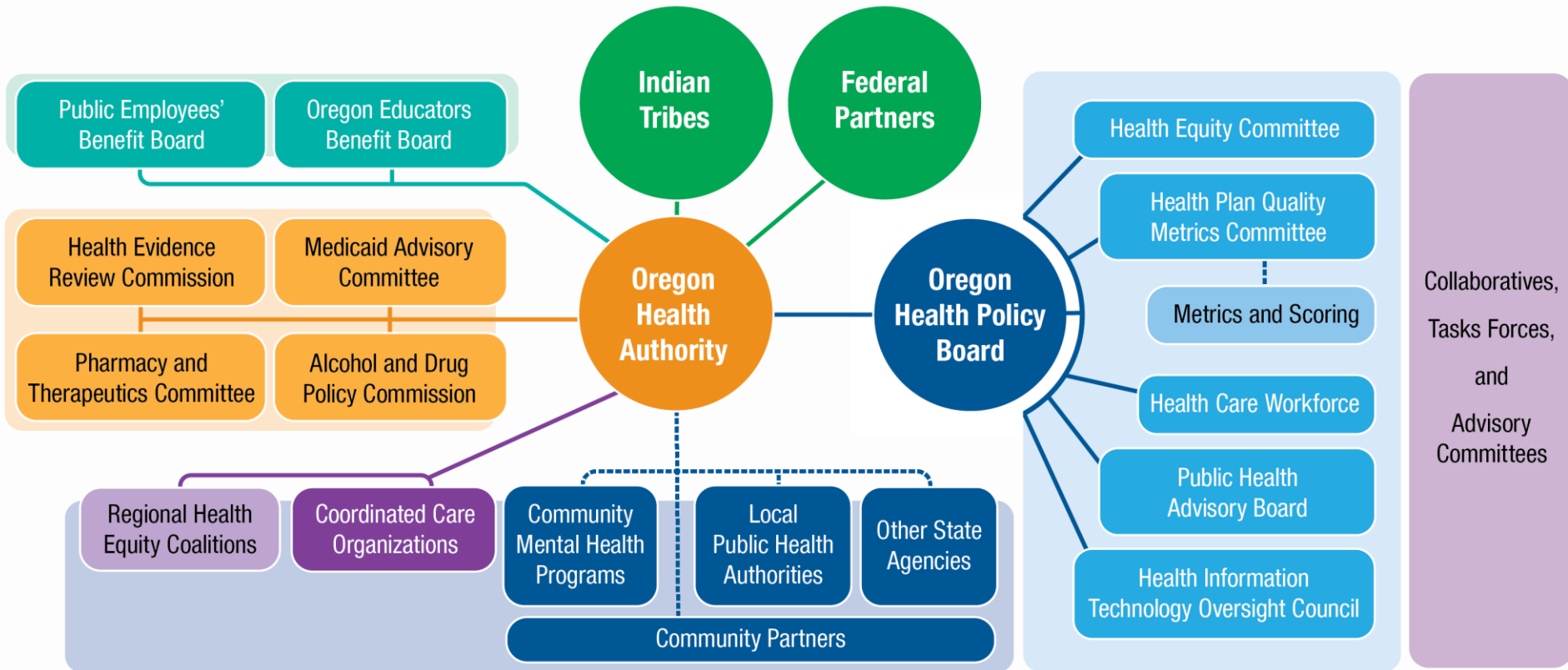
OHA Organizational Structure



OHA Vision, Mission, and Values



OHA Partnerships and Collaboration



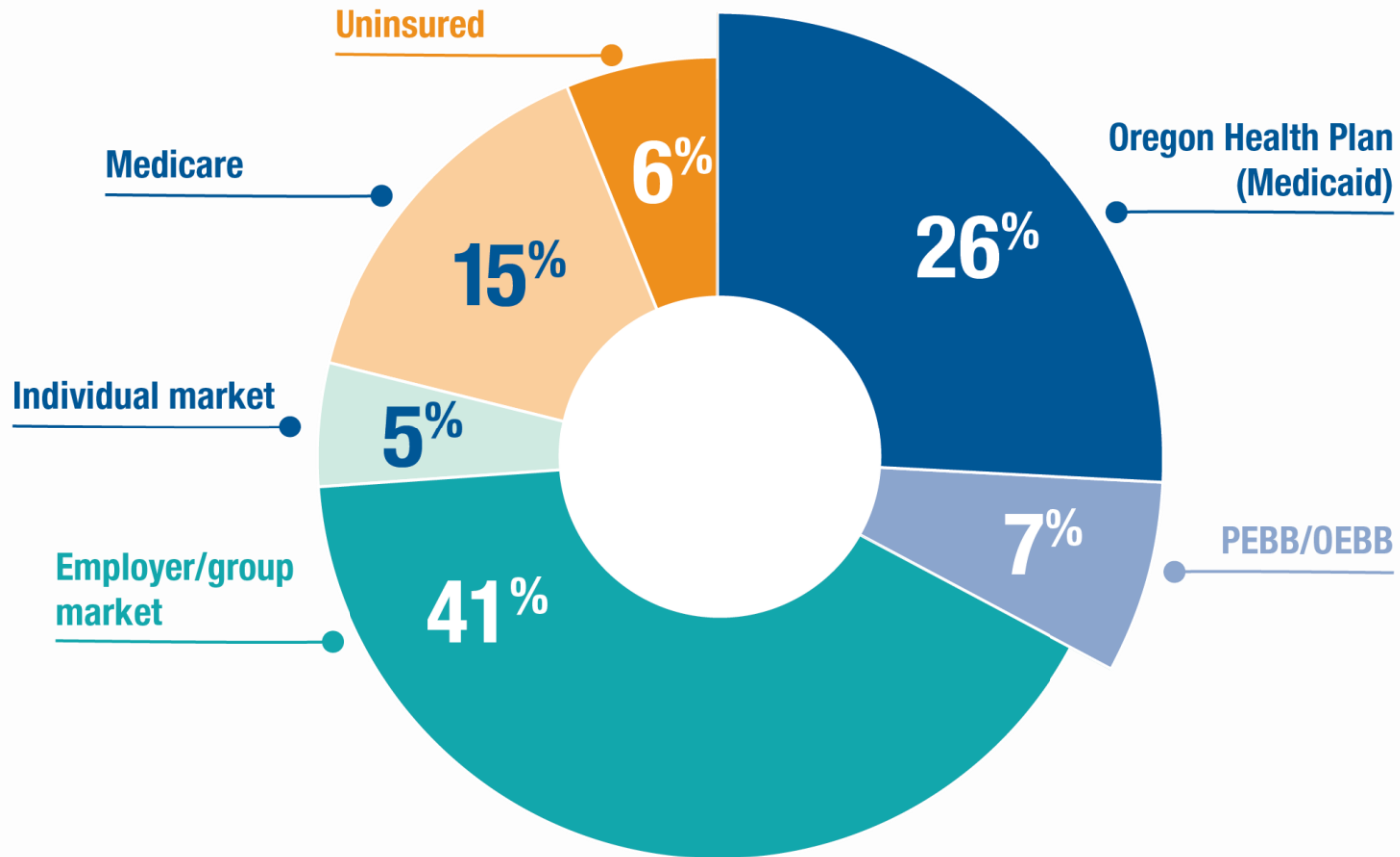
OHA Serves Everyone in Oregon

Mission:

- Ensuring **all people and communities** can achieve optimum physical, mental, and social well-being through partnerships, prevention, and access to quality affordable health care

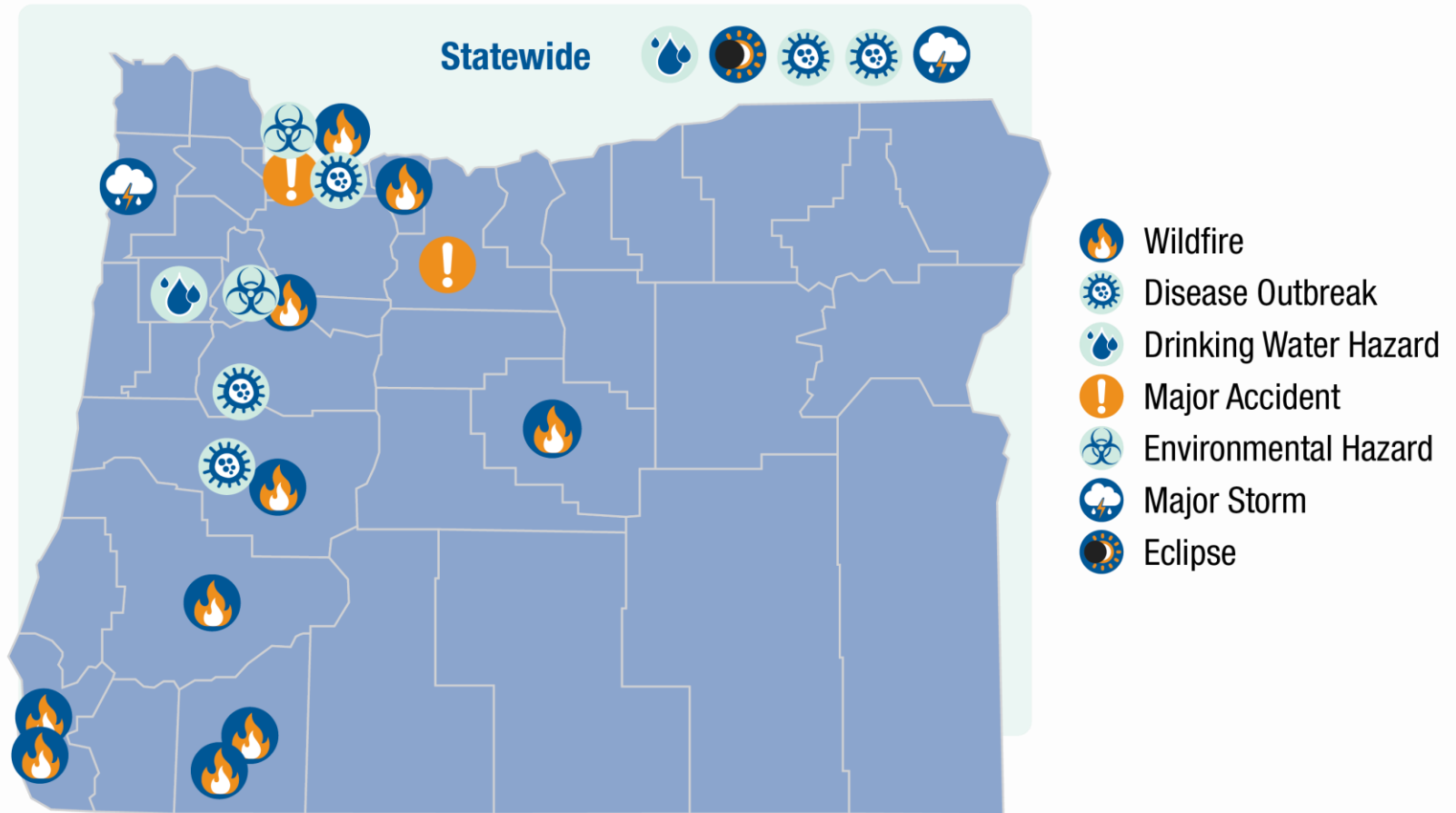
Health Coverage

1 In 3 Oregonians get health care coverage directly from OHA



Emergency Response

Events that triggered Agency Operations Center Activation or Monitoring, 2014-2018



Why OHA

What OHA Does

Strategies and Successes

Challenges

Proposed Budget

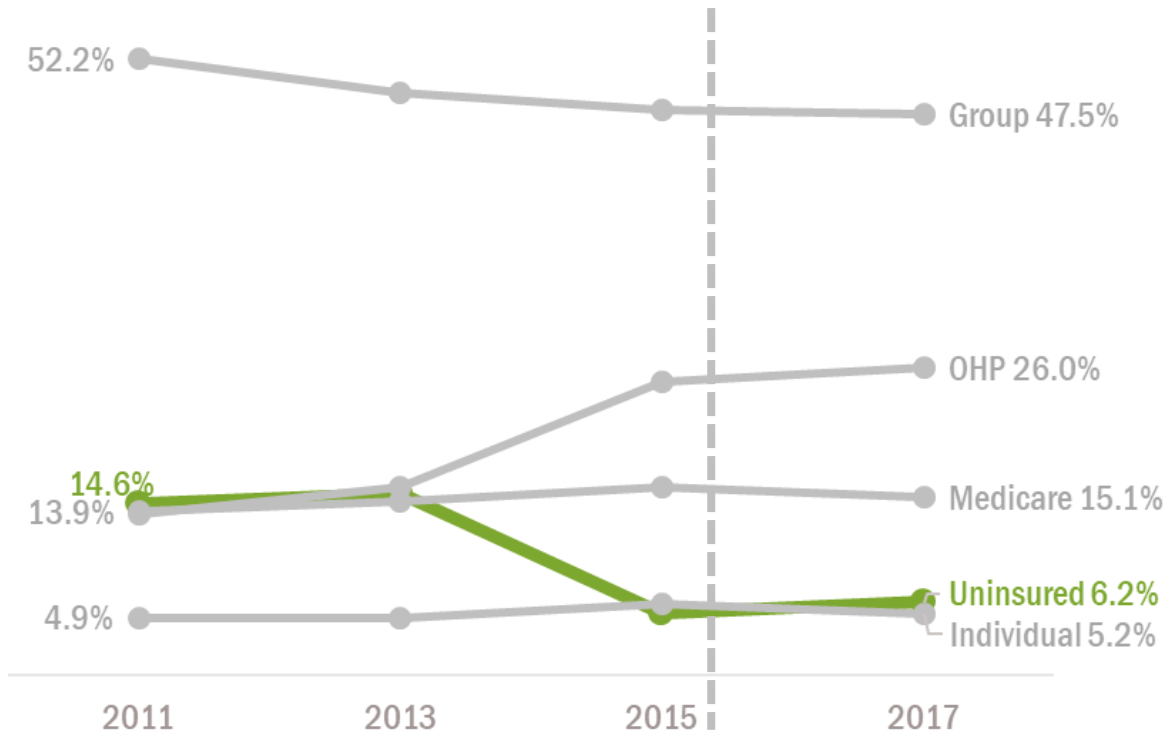
Strategy: Expand Access to Health Care

Everyone should have access to affordable, equitable health care coverage

Success: Health Coverage

The percent of Oregonians without insurance dropped ten percentage points with the ACA expansion.

(that's about 400,000 people)



Dotted line: Methodology change

Success: More Health Coverage

Legislative action led to health coverage for even more Oregonians

- Reproductive Health Program
 - 4,400 uninsured women enrolled in 2018
- Cover All Kids
 - 3,600 kids transferred from limited program into full OHP coverage (“OHP now covers me!”)
 - 1,600 more uninsured kids newly enrolled in OHP in 2018
- 98% of all kids in Oregon now have health covered, and 100% are eligible for coverage

Strategy: Transform Health Care

Oregon created CCOs to improve health care delivery in the Oregon Health Plan



Improve health



Reduce waste and costs



Create local accountability



Align financial incentives



Pay for better quality and better health



Coordinate care

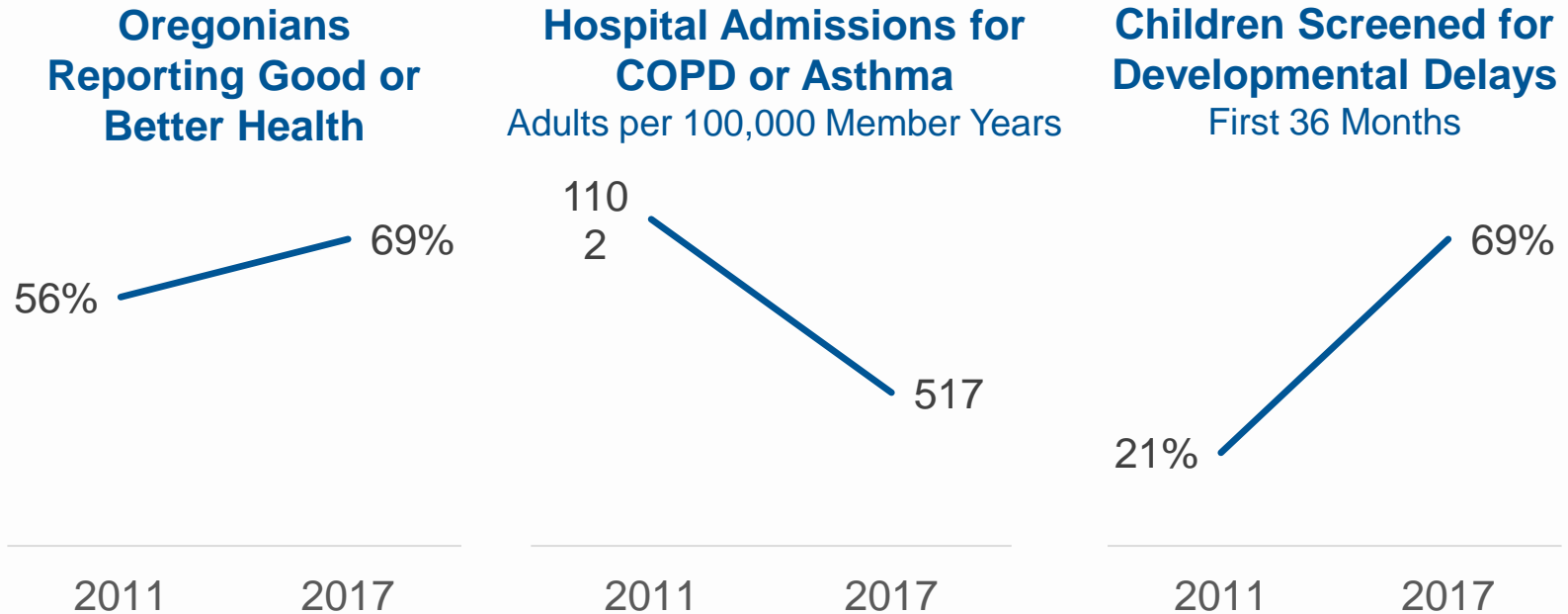


Maintain sustainable spending



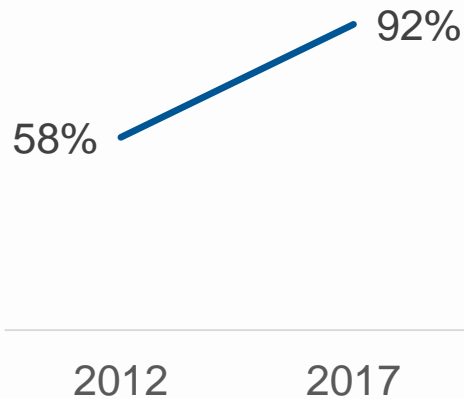
Measure performance

Success: CCOs Improved Health

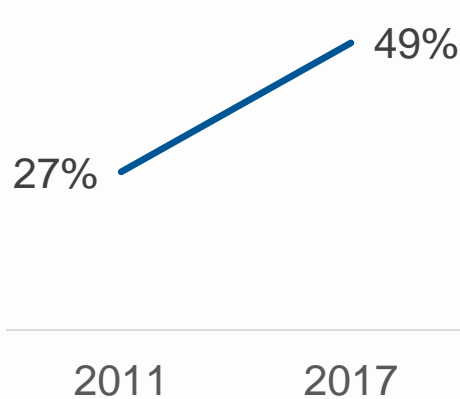


Success: CCOs Improved Care

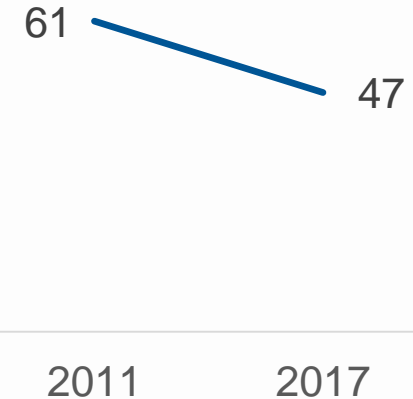
**Oregonians Enrolled
in Patient-Centered
Primary Care Homes**



**Adolescents and
Young Adults Who Had
Annual Well-Care Visit**

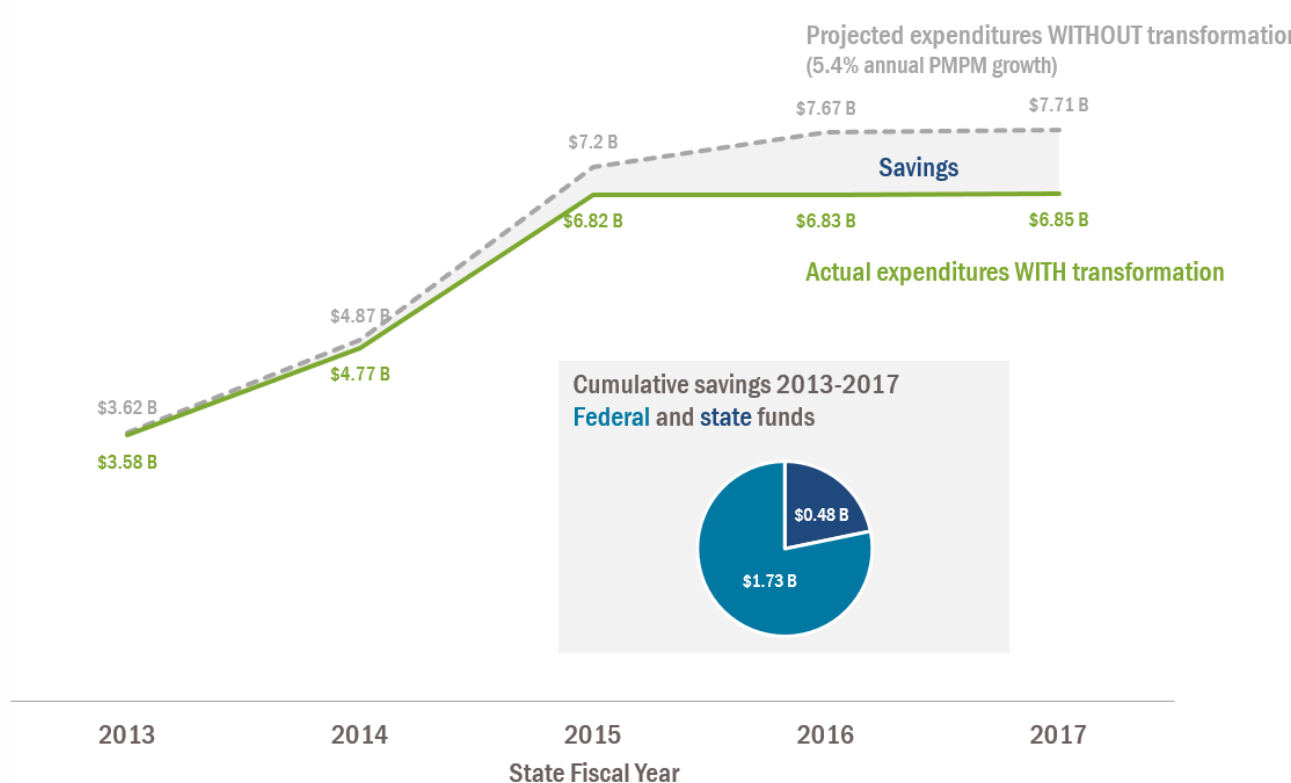


**Emergency
Department Visits
Per 1000 Member Months**



Success: CCOs Cut Costs

Before Oregon's transformation of Medicaid, we forecast health care cost inflation at 5.4%; since 2013, with CCOs, it has been only 3.4%



Success: Unified Policy Structure

We are better able to view and drive Oregon's entire health care system strategically

Examples:

- Creating an incentive metric for CCOs to improve screening of children for developmental delays contributed to providers increasing screening for all the children they serve, not only those on Medicaid
- Constraining PEBB and OEBC to the same cost caps as Medicaid systems
- Engaging non-governmental partners to reach communities most affected by health disparities to help inform the next State Health Improvement Plan

Strategy: Transform the State Hospital

- Serving adults needing intensive psychiatric treatment for severe mental illness
- Providing hospital level of care, with 24-hour on-site nursing and psychiatric care
- Helping patients achieve a level of functioning that allows them to successfully transition back to the community



Success: Revitalized State Hospital

“You are **far beyond the curve**, even compared with larger hospital systems. You have made a number of significant improvements.”

The buildings are “**very conducive to therapy and treatment** ... It is clear that a lot of thought has gone into the design.”

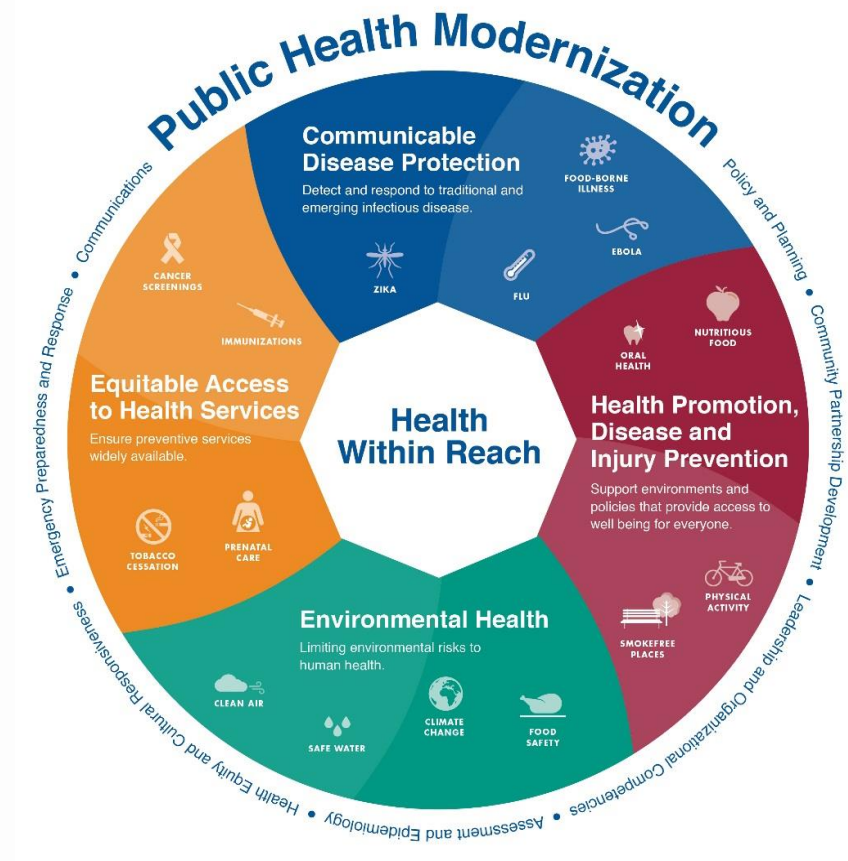
Among the “**top 5 percent of hospitals** in the nation for environment of care and life-safety issues.”

“I did not realize I had been here six years ago, this is a **completely different and better** hospital!”

All quotes from members of Joint Commission on Accreditation of Healthcare Organizations, 2018

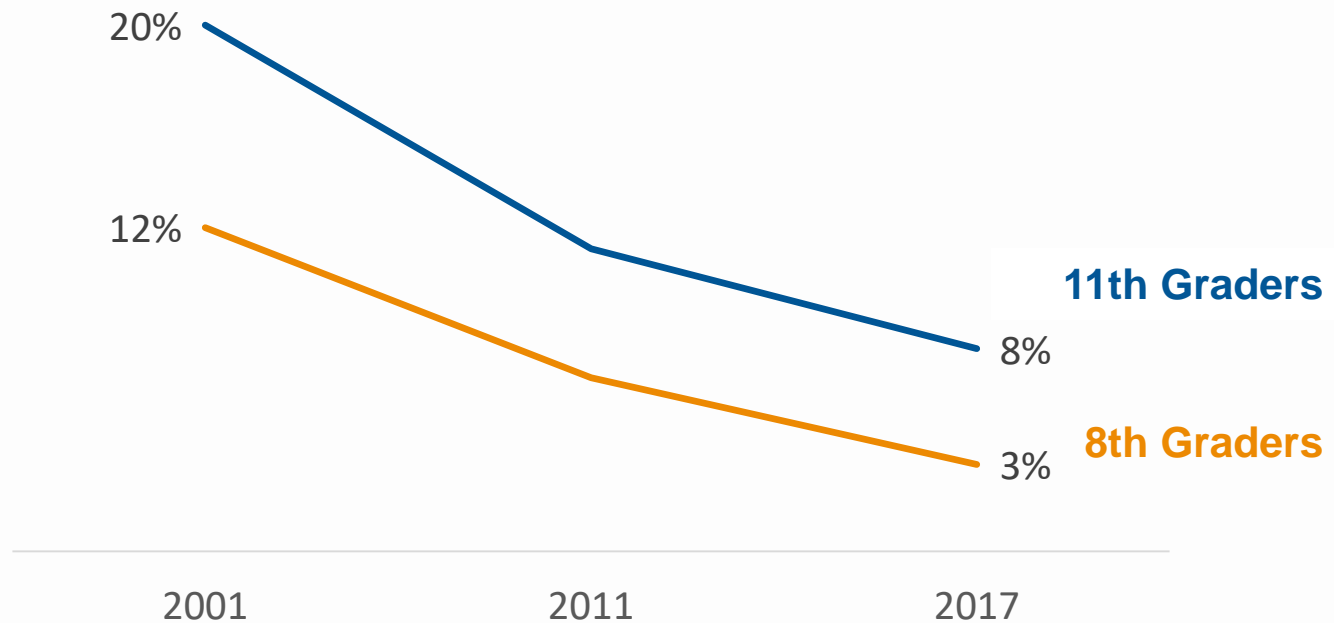
Strategy: Modernize Public Health

The landscape for public health has changed dramatically in recent years, and our public health system must adapt



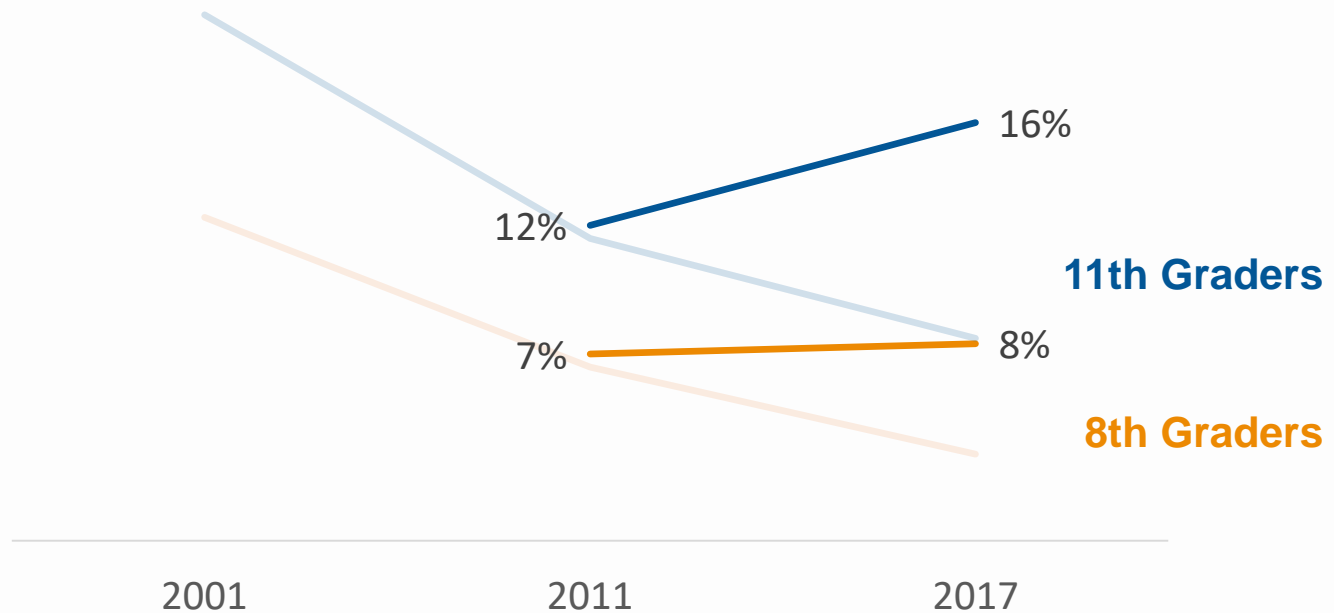
Success: Tobacco Use

Percentage of teens who currently smoke cigarettes



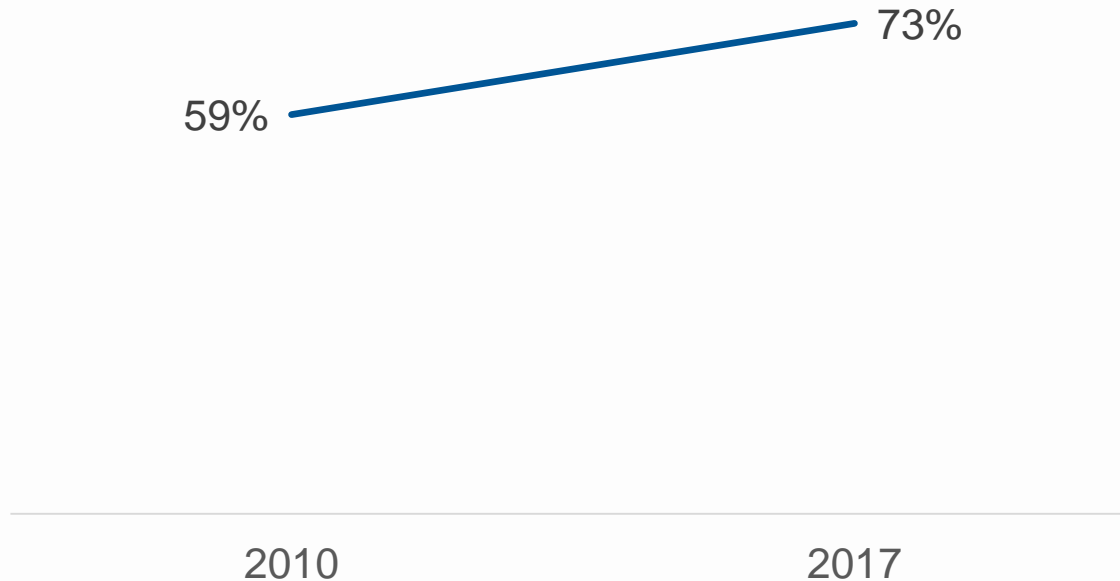
Concern: Vaping

Percentage of teens who currently smoke cigarettes
and/or use e-cigarettes



Success: Cancer Screening

Percentage of adults aged 50 to 75 years old who are current on recommended colorectal cancer screening

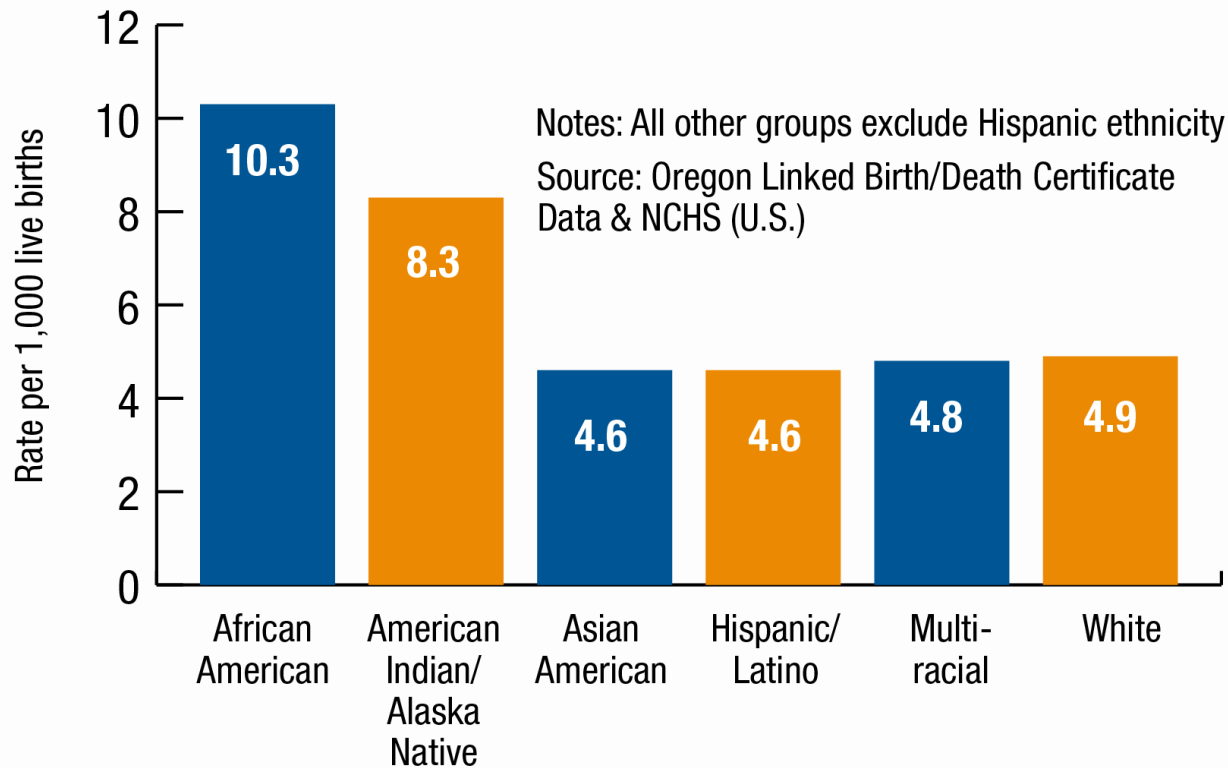


Success: Prescription Opioids

- Number of patients receiving a high dose opioid fill decreased 52% since first quarter of 2014
- Prescription opioid-related deaths decreased 45% between 2006 and 2016
- New opioid treatment programs opened in three rural communities in 2018
 - Two more proposed for 2019, including in the North Coast

Strategy: Address Health Disparities

Infant death by race/ethnicity, Oregon, 2013-2015 (average)



Success: **Incomplete**

Critical steps towards progress

- Acknowledging health disparities exist and our role to address them
- Engaging with our communities to address these disparities
- Dedicating resources to addressing systemic inequities deriving from a history of marginalization and oppression
- Community organizations already doing this work

Why OHA

What OHA Does

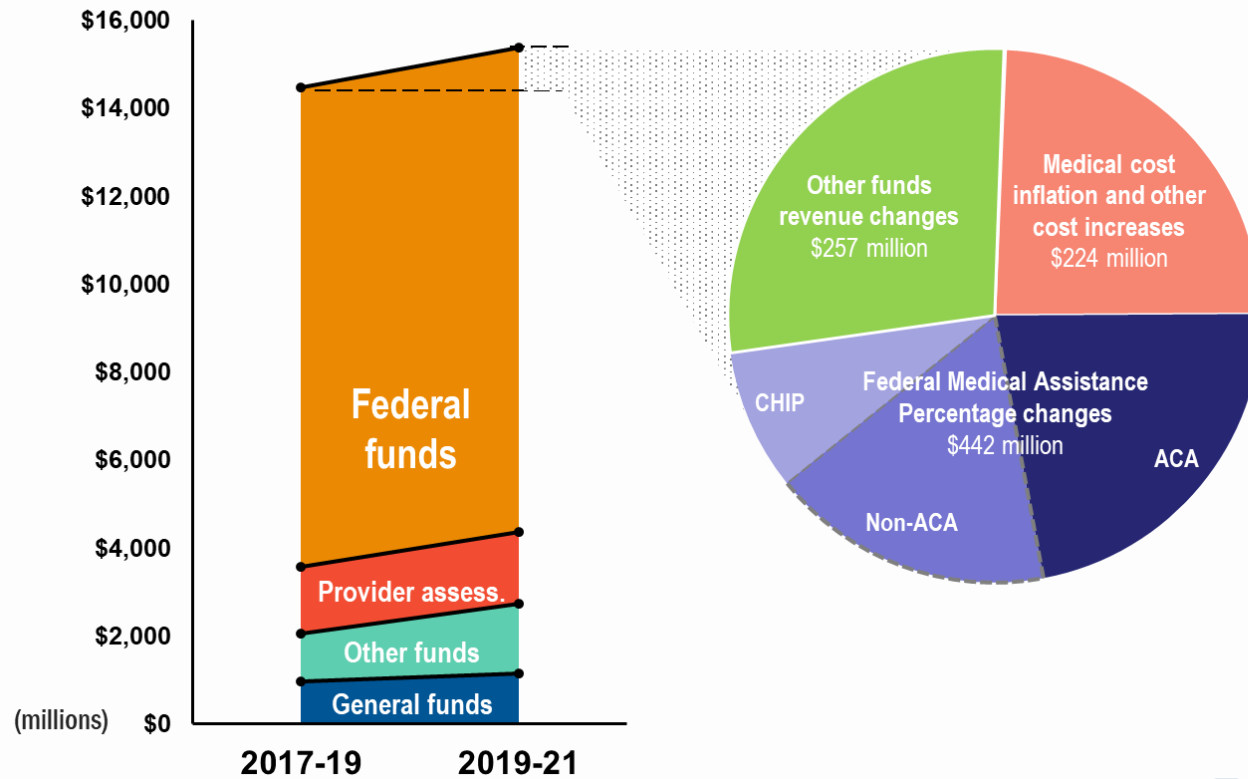
Strategies and Successes

Challenges

Proposed Budget

Challenge: Medicaid Funding

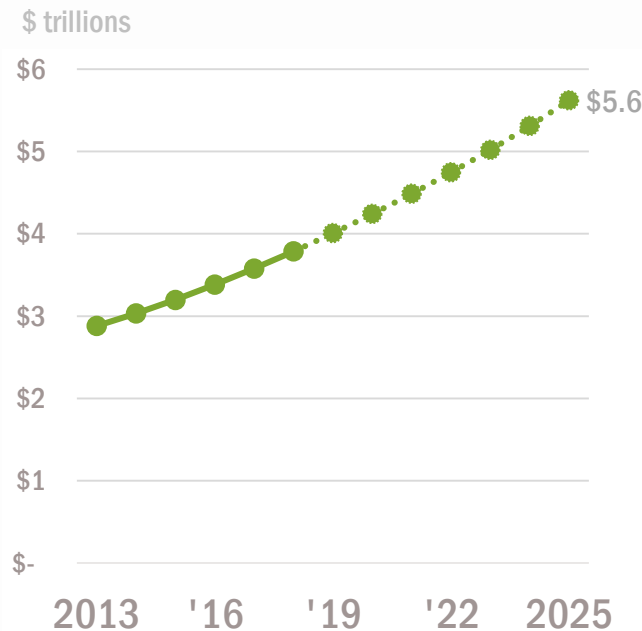
How do we close the gap in the six-year state Medicaid budget, due to reduced federal funding, expiring revenue sources, and inflation?



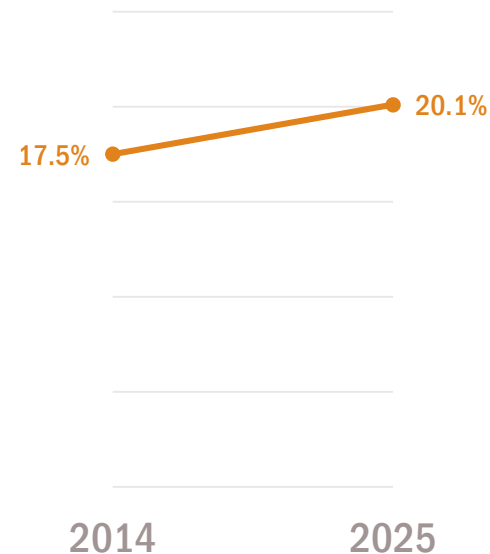
Challenge: Transforming Health Care

How do we **continue** to transform health care and lower costs in Oregon when nationally health care expenditures are projected to grow 5.8% per year?

Projected US health care expenditures.

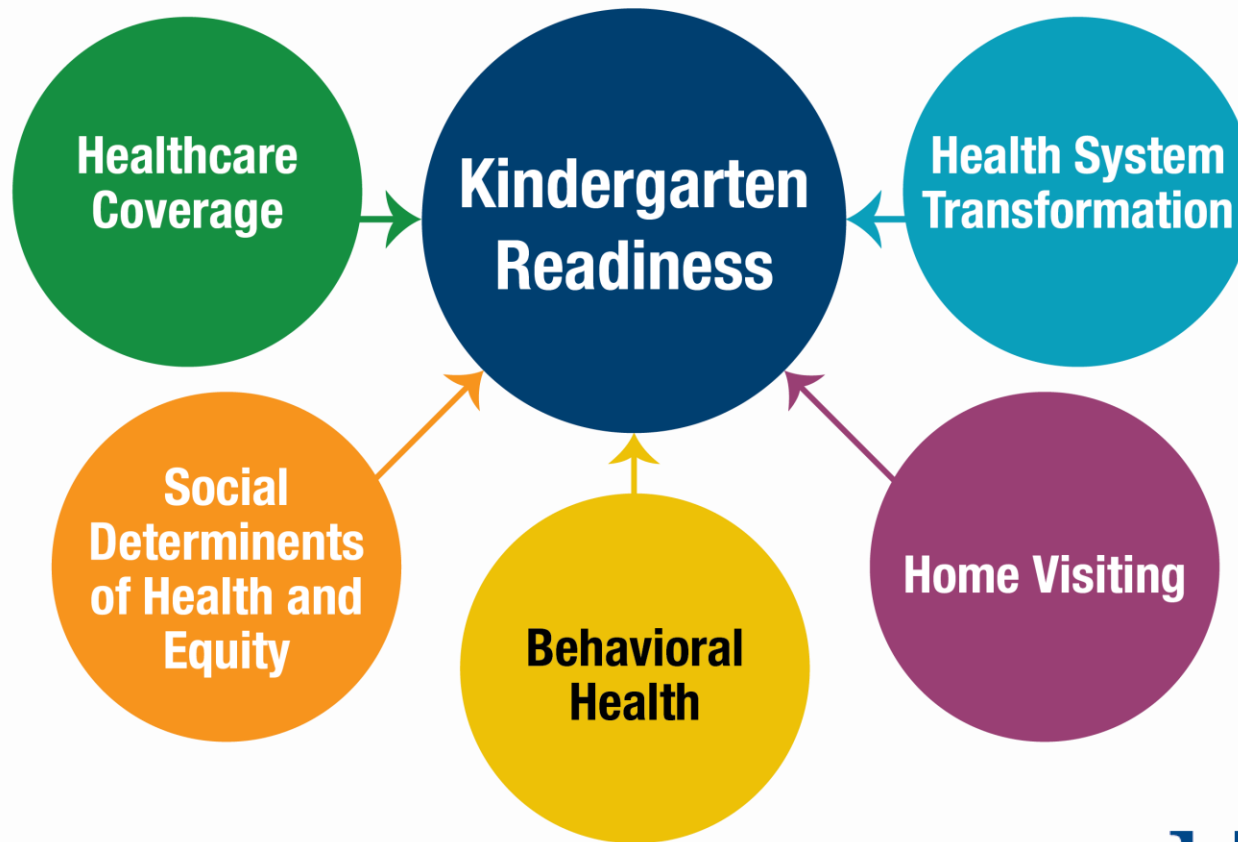


Health care share of the US economy.



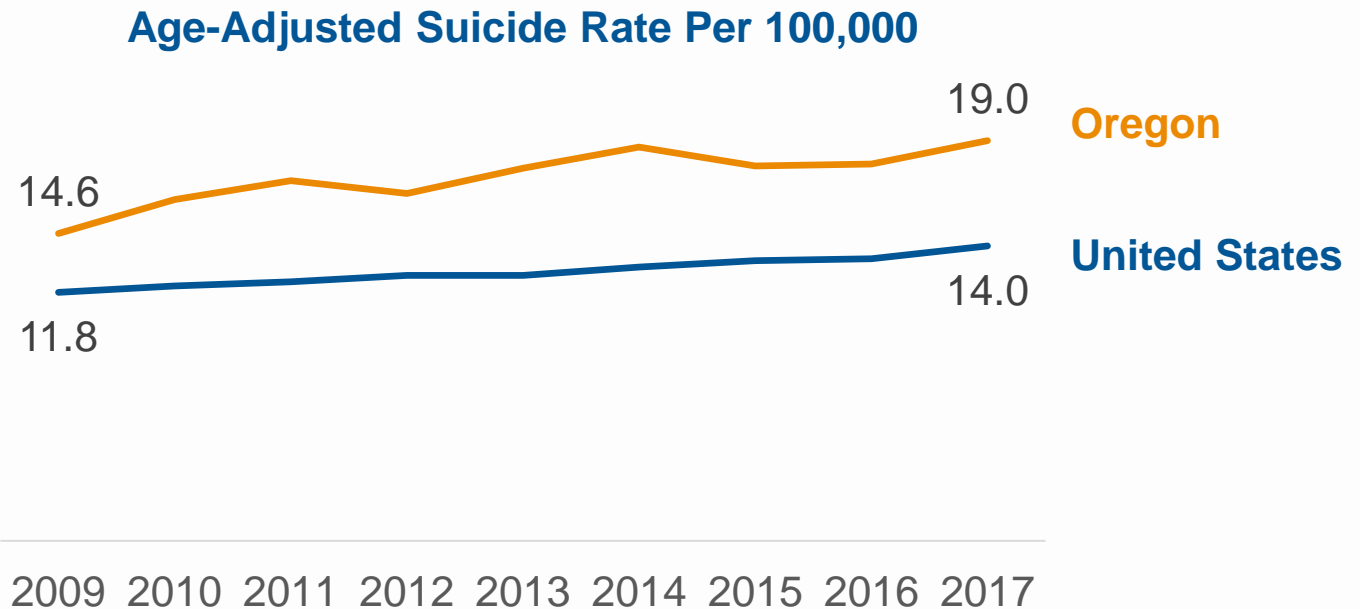
Challenge: Healthier Starts

How do we help families give their children a healthier start in life?



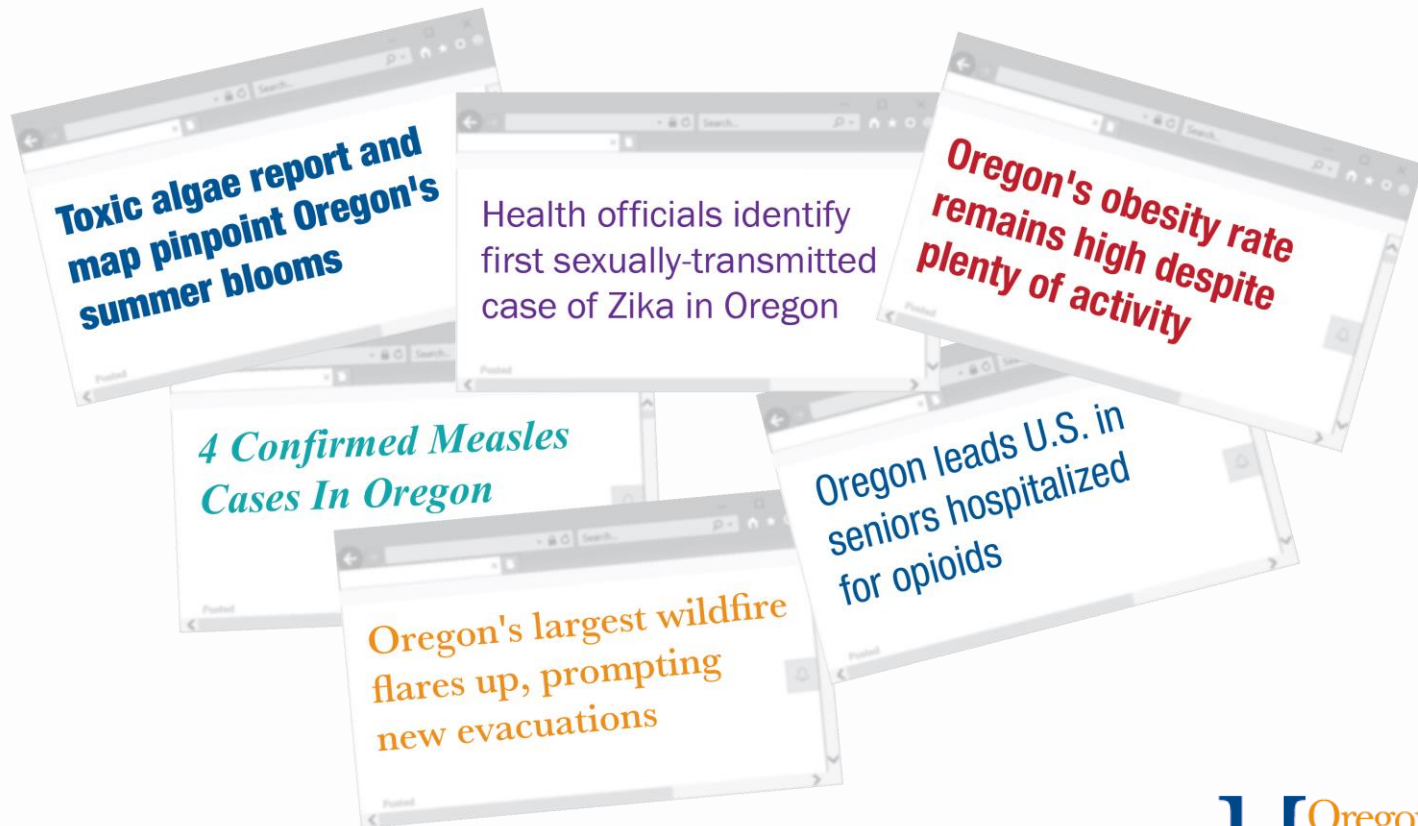
Challenge: Behavioral Health

How do we ensure that everyone who needs behavioral health services can access the right service in the right place at the right time?



Challenge: Public Health Modernization

How do we **continue** to modernize our public health system, to keep Oregon communities healthy and safe?



Why OHA

What OHA Does

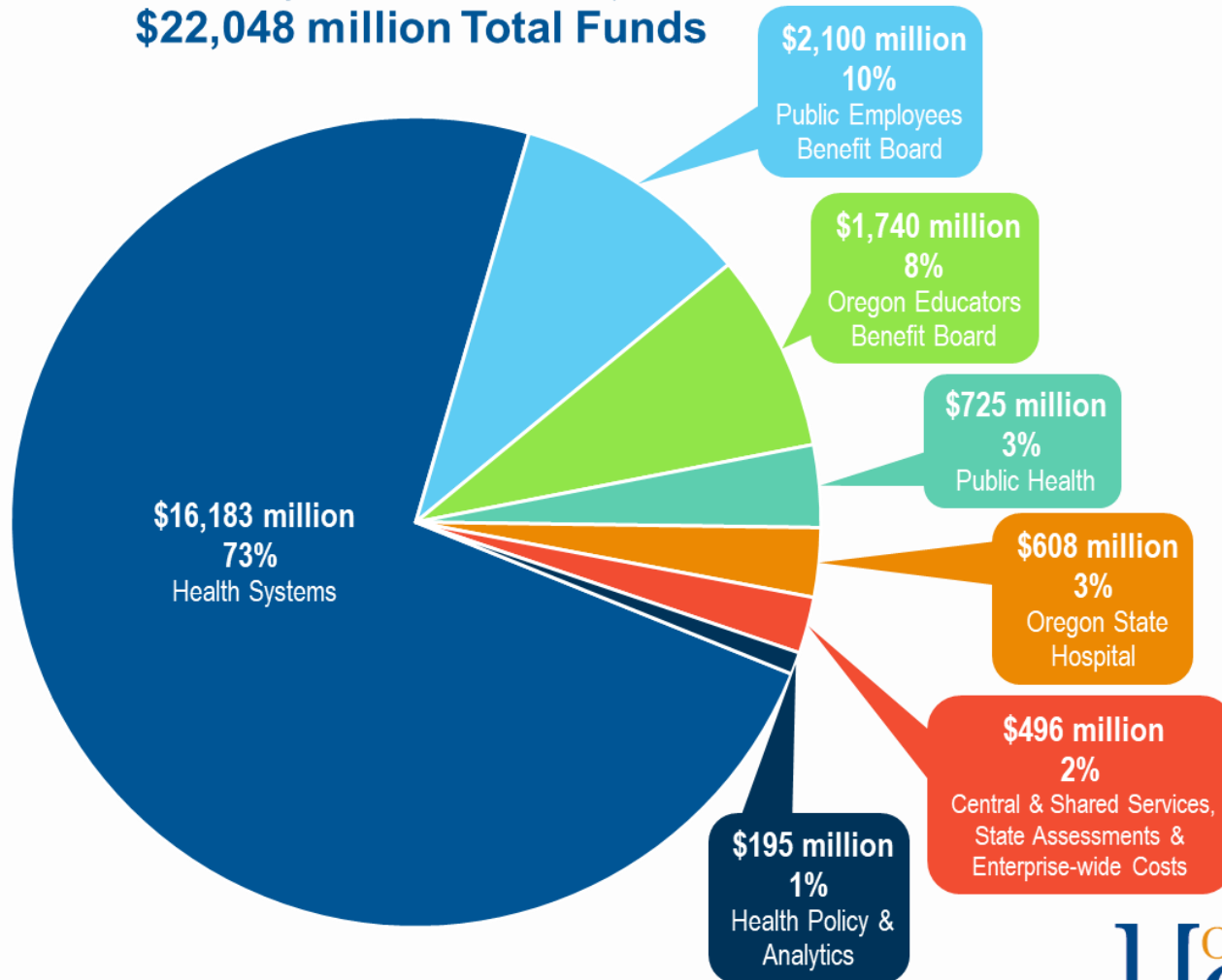
Strategies and Successes

Challenges

Proposed Budget

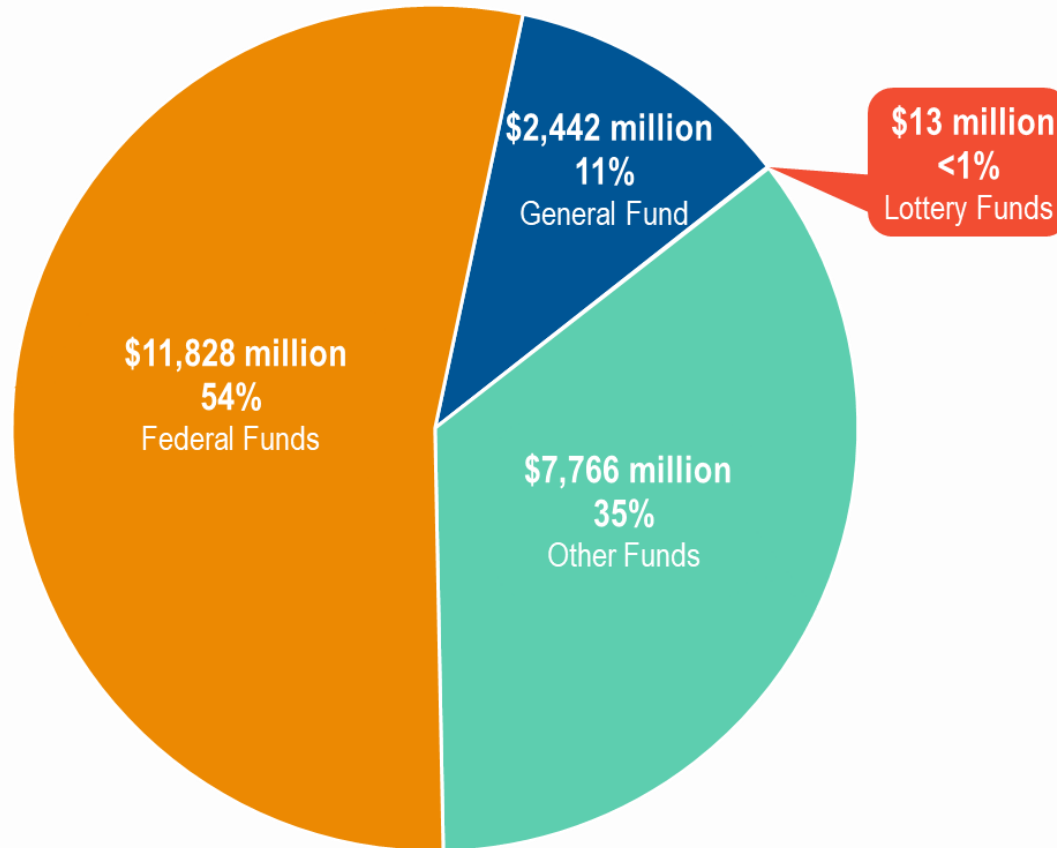
2019-21 Governor's Budget by Division

Oregon Health Authority
\$22,048 million Total Funds



2019-21 Governor's Budget by Fund Type

Oregon Health Authority
\$22,048 million Total Funds

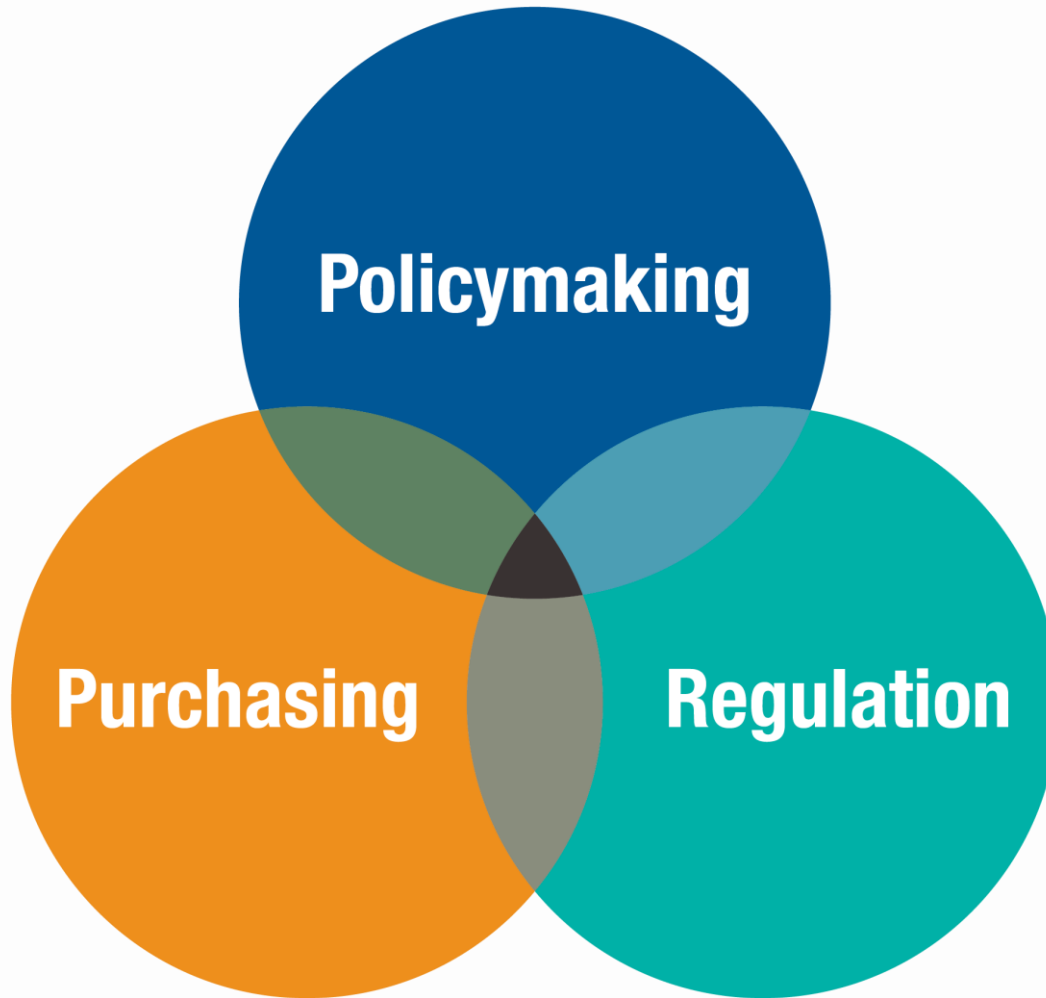


OHA's 2019 Budget and Policy Priorities

- ✓ **Set Medicaid funding on a sustainable path for the next six years**
 - Medicaid funding components (HB 2010)
 - Increase the price of tobacco and vaping (POP 406, HB 2270)
- ✓ **Transform health care delivery and reduce costs** (POP 422)
 - Support implementation of CCO 2.0 contracts and performance monitoring (POP 416)
 - Improve CCO financial reporting and solvency
 - Expand hepatitis C treatment (POP 415)
 - Hospital emergency department discharge data collection (SB 23)
- ✓ **Help families give their children a healthier start in life** (POP 404)
 - Provide universal home visiting after birth (POP 401)
 - Expand mental health access in schools (POP 402)
 - Invest in suicide intervention and prevention (POP 402)
 - Provide intensive in-home behavioral health services for kids (POP 403)

OHA's 2019 Budget and Policy Priorities

- ✓ **Provide access to behavioral health services in the right place at the right time** (POP 409, POP 413)
 - Improve mental health outcomes through supportive housing
 - Invest in a more connected behavioral system (POP 411, POP 414)
 - Expand community services for mentally ill misdemeanor defendants (POP 410)
 - Establish a statewide Behavioral Health Home program
 - Continue to support development of behavioral health medication treatment algorithms (HB 2035)
- ✓ **Create a modern public health system that will keep communities safe and healthy** (POP 419, POP 420)
 - Improve communicable disease protection and emergency preparedness (POP 405)
 - Protect drinking water systems (POP 418)
 - Strengthen local health infrastructure (POP 417)



Thank You

Health
Oregon
Authority