

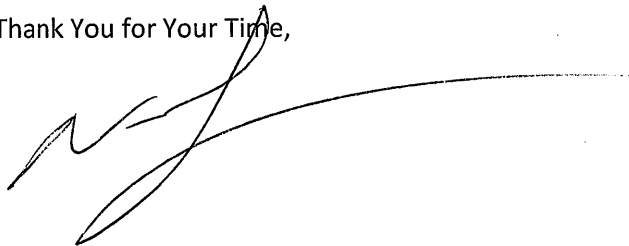
To whom it may concern,

My name is Nick Sanchez and I am the manager of a large industrial automation distributor in Boise, ID. We have been a partner in business with Ash Grove Cement for over a decade and if they were to cease operations it would be a major detriment to our organization. Through the years, we have worked together on many projects for them to operate more efficiently and improve their process as a whole. The millions of dollars that been associated with their partnership cannot be overstated. The business in my care has employees that dedicate a significant amount of their time to supporting their facility and the needs for its operation.

Their impact to the people of Durkee and Baker City would certainly felt as they are a staple to that local economy. They provide jobs and a very considerable community impact to the people in those towns. The people that are employees at Ash Grove go beyond being customers of ours, but they are a part of our extended work family. The hard work and dedication they have to their business is shown every day. The monetary impact that they would have is great; however, the loss of a true partnership that we share goes beyond dollars and cents.

Ash Grove Cement is an integral part of today's American Manufacturing path. While there are many facilities like this in America, each one is of great importance. They support community's economics. They give jobs to people in smaller or rural locations. They provide the country with the means to create and benefit from our own abilities. The impact that Ash Grove cement has, and many other facilities like them, should be considered in a broader scope of what we are truly trying to accomplish. I have built my career on the ability for Americans to create, as have my employees and those in my industry. I cannot stress how far reaching an influence like Ash Grove Cement has. It is well beyond the immediate and should be thought about before making any decisions.

Thank You for Your Time,

A handwritten signature in black ink, appearing to read 'Nick Sanchez', with a long horizontal flourish extending to the right.

Nick Sanchez

Industrial Automation Business Executive Boise, ID