

# STATE OF OREGON

## COVID-19 AFTER ACTION REPORT'S



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# OREGON COVID-19 AAR (JAN-MAY 2020)

## Price Agreement between DAS and EM Partners (vendor)

- 12-month retainer, started in June 2020
- To date we have established four Service Order Contracts (SOC)

## EM Partners will use the following tools to collect data:

- Survey core groups:
  - Agencies
  - City, county and tribal EM's and LHD's
  - Hospitals and healthcare organizations
  - Long Term Care Facilities
  - Incident Management Team key personnel
- Interviews of individuals and work groups (to include private sector)
- Review of all Incident Action Plans (IAPs) from: AOC, ECC and IMTs
- Review best practices



# LIST OF ORGANIZATIONS SURVEYED

Governor's Office

Coronavirus Response Team

DAS-ESF 7 Response Team

OEM

ODOC-Warehouse and PPE

Region X FEMA/HHS

Hospitals

Local PH and EM

Oregon Emergency Response Agencies

Tribes: Health and EM staff

CBO: Homelessness

CBO: Migrant Farmworkers / Food Producers

OR Emergency Management Association

Long Term Care Facilities



# OREGON COVID-19 AAR

Three of SOC's are running concurrently but have separate due dates

SOC #1 – **Delivered 11 Sep 2020** Review of Personal Protective Equipment (PPE)

- Establishing: survey groups/listing/questions
- Completed Final Draft and Executive Summary 18 Sep 2020

SOC #2 – Oregon's response to COVID-19 \****Amended 12 Oct 2020***

- Phase 1 – Initial State Response
- Phase 2 – Enterprise Mobilization
- Final Draft was delivered on **Dec 10<sup>th</sup>** and is going through final review.

SOC #3 – State's Joint Information Centers

- Final Draft was delivered on Dec 10<sup>th</sup> and is going through final review.

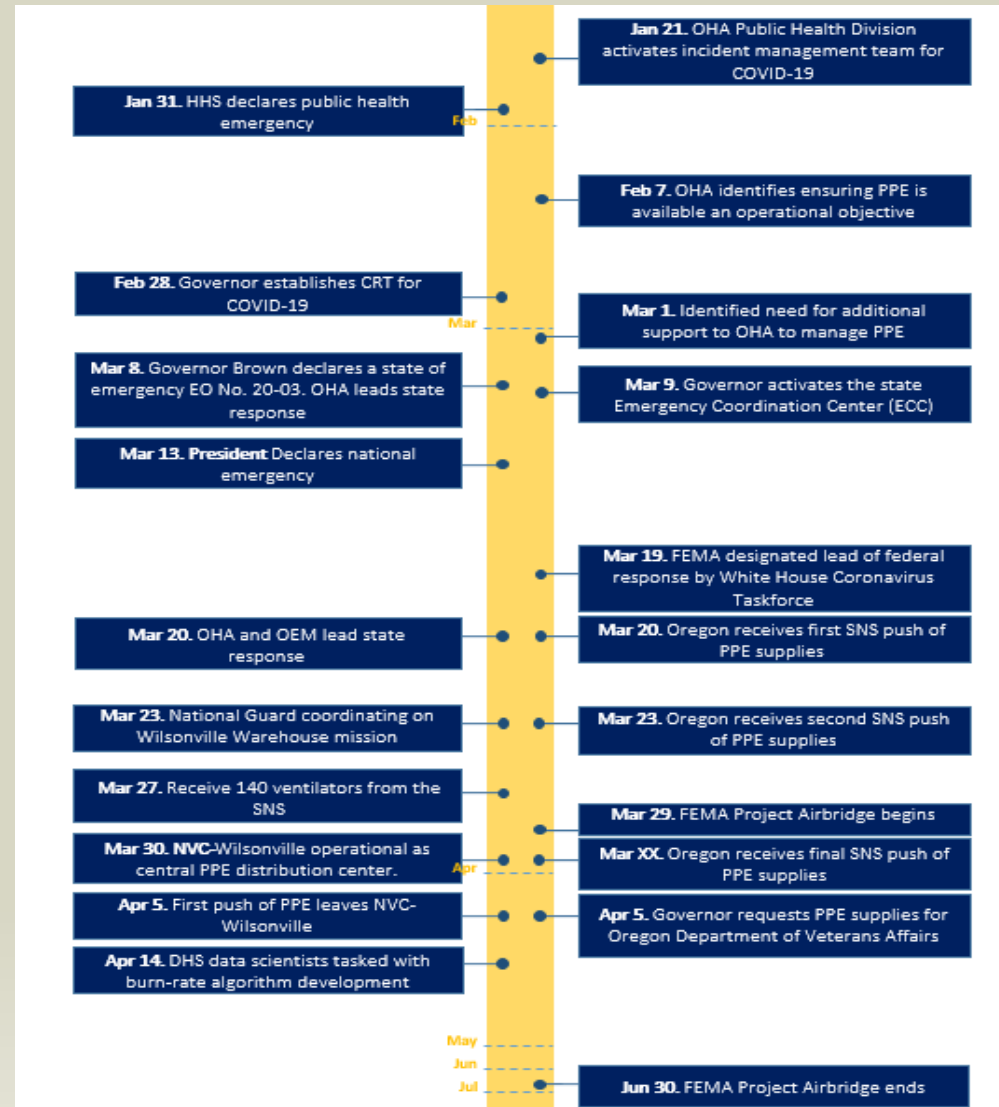
SOC #4 – Re-opening phase from 1 June to 30 Nov 2020

- Currently is ongoing \****Amended 10 Dec 2020***



# OREGON COVID-19 AAR

## SOC #1 KEY DECISION TIMELINE





# TASKS & DELIVERABLES FOR SOC#1 (PPE)

Conduct review of Public Health Countermeasures and PPE on hand prior to Jan 21, 2020

Develop timelines of Key Decisions:

- While PPE was under OHA and ODOC Warehouse
- While PPE was under ECC and on vetting process of PPE offerings to include donations
- While PPE was under OMD

Evaluate ESF 7 key decisions and resource ordering of PPE

Evaluate PPE operations at the North Valley Complex-Wilsonville warehouse

Evaluate PPE ordering from state to FEMA Region X & FEMA's Air Bridge deployment of PPE

Evaluate OEM and ECC's process to obtain burn-rate from counties, tribes & hospitals

Feedback on providing PPE to vulnerable populations to include BIPOC communities



# TASKS & DELIVERABLES FOR SOC#2 (INITIAL RESPONSE)

Continue with the develop timeline from the PPE operations

Evaluate the State's initial COOP/COG preparedness levels

Evaluate the Governor's Disaster Cabinet, Coronavirus Response Team

Evaluate the State's initial response & preparedness

Evaluate the operation centers and their coordination with each other

→ OHA's Public Health Agency Operation Center (ESF 8)

→ State's Emergency Coordination Center (ESF 5)

→ Incident Command Post at DPSST

Evaluate the MAC & MAC-Support role in the response

Evaluate the different IMT structures by organization: OHA, ECC & DPSST

Evaluate the State/s ECC structure & ability to respond to large-scale events



## TASKS & DELIVERABLES FOR SOC#2 (ENTERPRISE MOBILIZATION)

Evaluate the operations centers & council, their coordination with each other

- Governor's Disaster Cabinet and Economic Response Council (EO 16-07)
- OHA's Public Health Agency Operation Center (ESF 8)
- State's ECC operations (ESF 5)
- Incident Command Post at DPSST

Review & evaluate the EM system for large catastrophic events

Review and evaluate the ESF's structure and compare to FEMA's Community Lifelines structure during the response.





# TASKS & DELIVERABLES FOR SOC#3 (JIC OPERATIONS)

Develop timeline of key decisions while JIC was under OHA to include OSFM Type 2 support

Develop timeline of key decisions while JIC was under State ECC to include ODF Type 1 support

Develop timeline of key decisions while JIC moved from State ECC to ICP-DPSST

Review JIC's process, inclusion levels, and feedback when providing information to vulnerable populations, BIPOC communities and communities and people experiencing homelessness.

Feedback on communications from State, Federal agencies to:

- State ECC
- Counties
- Tribes
- Local public health
- Hospital emergency managers



# TASKS & DELIVERABLES FOR SOC#4 (RE-OPENING)

Evaluate the State's messaging on COVID-19 re-opening

Evaluate the State's ongoing COVID-19 response

Evaluate ongoing PPE operations (ESF 7)

Evaluate the coordination between:

→ OHA – Public Health Agency Operation Center (ESF 8)

→ State Emergency Coordination Center Operations (ESF 5)

Evaluate the Mutli-Agency Coordination Group (MAC)

→ Evaluate the COVID-19 Response and Recovery Unit (CRRU) on roles and responsibilities

→ Assess CRRU's current playbooks and pending draft playbook

→ Evaluate on-going ESFs in the State's COVID-19 response

→ Evaluate the State Recovery Plan and the different pandemic waves of COVID-19



# NEXT STEPS

Will bring together key agencies to review areas of success and areas of improvements in:

- Planning
- Preparedness
- Situational Assessment
- Operational Coordination
- Operational Communications
- Logistics and Supply Chain Management
- Environmental Response/Health & Safety



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