#### **Analysis**

## **Item 38: Public Utility Commission**

## **Electronic Filing and Discovery System**

Analyst: Gregory Jolivette

**Request**: Increase Other Funds expenditure limitation by \$584,981 for the Public Utility Commission, Policy and Administration Division to modernize the outdated and inefficient electronic filing and discovery system that supports the regulatory activities of the agency.

Analysis: The 2017-19 legislatively adopted budget provided \$400,000 Other Funds expenditure limitation for one-time costs to replace the Public Utility Commission's (PUC) 20-year-old legacy docketing and eDiscovery system. Due to issues identified in the latter stages of project review and approval, the project did not proceed and the unspent one-time funds were phased-out of the agency budget. In November 2020, the project was cleared to proceed by the Office of the State Chief Information Officer, a decision which the Legislative Fiscal Office's Information Technology Analyst supports.

The project will be funded from the agency's operating reserve which is comprised of gross operating fee revenues paid by utilities and telecommunications providers. The agency intends to enter into a contract for the project by January 19, 2021 and aims to go-live with the new system by January 21, 2022. The current request for \$584,981 Other Funds expenditure limitation includes \$510,925 for one-time costs for system configuration, building, migration, training, and go-live support costs, and \$74,056 for ongoing system support costs. Given that the project is not expected to go live until the 2021-23 biennium, the Legislative Fiscal Office (LFO), at this time, does not recommend approval of the \$74,056 requested for ongoing costs. The agency concurs with this adjustment.

**Legislative Fiscal Office Recommendation**: The Legislative Fiscal Office recommends that the Emergency Board increase Other Funds expenditure limitation by \$510,925 for the Public Utility Commission, Policy and Administration Division to upgrade its electronic filing and docketing system.

# 38 Oregon Public Utility Commission Perkins

**Request:** Increase Other Funds expenditure limitation by \$510,925 for the e-filing/e-discovery system modernization.

**Recommendation:** Approve the request.

**Discussion:** The 2017-2019 Legislatively Approved Budget (LAB) for the Oregon Public Utility Commission approved a \$400,000 expenditure limitation increase for an e-filing/e-discovery system modernization project. However, the recently concluded Enterprise Information Services (EIS) approval process took longer than originally anticipated. Consequently, the procurement process was not completed prior to limitation increase being phased out in the 2019-2021 LAB. The \$510,925 request includes one-time implementation cost that includes system configuration, building, migration, training, pilot phase, and go-live support.

The system modernization will provide an integrated, cohesive, and efficient interface that replaces the legacy filing system. Additionally, this upgrade eliminates the agency's use of a third party service for e-discovery. The current third party service for e-discovery is difficult to customize and configure to the agency's needs. The legacy filing system has limitations integrating newer versions of software. The new system will be more secure, easier to support, and easier to upgrade.

**Legal Reference:** Increase the Other Funds expenditure limitation established by chapter 756, section 3, Oregon Laws 2019, for the Oregon Public Utility Commission, by \$510,925 for the 2019-21 biennium.



October 27, 2020

The Honorable Senator Peter Courtney, Co-Chair The Honorable Representative Tina Kotek, Co-Chair State Emergency Board 900 Court Street NE H-178 State Capitol Salem, OR 97301-4048 **Public Utility Commission** 

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### Dear Co-Chairpersons:

The Oregon Public Utility Commission (OPUC) respectfully requests an increase of \$584,981 in Other Funds Limitation/2019-2021 budget for a critical e-filing/e-discovery system modernization to perform our regulatory obligations. This effort was previously approved in Policy Option Package (POP) 102 of the 2017-2019 Legislatively Approved Budget. This request is for an increase in limitation only. The OPUC is an Other Funded Agency and has sufficient funds in reserve to allow this project to move forward.

The approved 2017-2019 (AY19) POP 102 amount was for \$400,000 to pursue this project in the 2017-2019 biennium. The initial estimate of \$400,000 was based on a one-time cost as ongoing support was not yet defined. However, unexpected delays in the Enterprise Information Systems' evaluation and approval process occurred. As a result, the procurement process could not be completed in AY19 and the \$400,000 budget for this project was phased out in the 2019-2021 (AY21) Legislatively Approved Budget.

OPUC is re-requesting increased limitation with a new estimated amount of \$584,981. The total five-year project cost (implementation and five years of ongoing support) is \$1,070,776. The \$584,981 request includes one-time implementation cost and the prorated first year ongoing cost that will incur in this current biennium 2019-2021 (AY21).

The OPUC and our stakeholders rely on a variety of applications to support business functions related to the conduct of agency proceedings. These include a custom-built 20-year-old legacy "BizApps" docketing system and Huddle, a third party service for eDiscovery. The current docketing system is no longer technically supported, does not accommodate secure electronic records management for protected information or voluminous documents, and has not been practical to use for electronic sharing. Additionally, our legacy systems require excessive staff time to accomplish tasks that can be automated through the replacement solution. The OPUC seeks to provide an integrated, cohesive, and efficient solution for its internal and external stakeholders to do business with the OPUC.

The proposed solution will provide a modern, friendly, consistent, and improved user interface allowing for ease of use, a means to electronically transfer large files and protected information, and allow case participants to more timely access information. The proposed solution further includes the purchase of the source code that allows the OPUC's developers to customize and integrate more of its systems in the future. By replacing the outdated and unsupported docketing system, OPUC will be better equipped to serve Oregon.

OPUC identified possible risks if we do not replace our current e-filing/e-discovery system. Failure to advance to a new system increases risks of docketing system failure, cyber security threats, improper records retention, and inadvertent allowance of utility actions without proper review. Relying on a system for case management when the system is based on source code that is no longer supported creates unmitigable risk of system failure that could impact Oregonians statewide in relation to utility rates and services provided by regulated utility companies.

OPUC's request for increase in Other Funds appropriation by \$584,981 is broken down as follows:

- 510,925 one- time implementation cost that includes system configuration, building, migration, training, pilot phase, and go-live support.
- 74,056 first year ongoing cost

\$584,981 - Total.

Thank you for your time and consideration.

Sincerely,

Megan Decker

Megan W Deck

Chair

Oregon Public Utility Commission

CC: Gregory Jolivette, Legislative Fiscal Officer Alexander Perkins, DAS-CFO Analyst