

Pandemic guiding principles









- Prioritize the health and safety of PGE employees and customers
- Ensure continuity of service and work
- Focus on customers and community
- Recognize that many of our customers are experiencing job loss and the resultant impacts on households struggling to meet their needs and pay bills
- Identify opportunities to support customers
- Maintain a strong public utility to deliver essential services



Protecting employees

WORKFORCE, FACILITIES, AND OPERATIONS

- Incident Command Team established in late February to support an efficient, coordinated, swift response
- Two-thirds of PGE employees are working from home
- Additional nursing staff hired; securing personal protective equipment (PPE) a priority

CRITICAL WORKFORCE

- Controlled access for critical operational areas
 - Grid Operations, Generation Control Rooms, Repair Dispatch
- Physical distancing practices in place and mandatory face coverings where 6 feet cannot be maintained
- Minimizing of crew rotation, increased facility cleaning



Supporting customers

- Customer disconnects and late payment charges suspended on March 12
- Direct energy assistance fund created for residential and small business customers
- Flexible payment options available
- Credit card fees waived
- Customer outreach expanded
 - Bill assistance
 - Energy saving tips
- Reduction in planned outages



A PGE volunteer delivers lunch as part of a Northwest Pilot Project program



Supporting the community

- \$300,000 to address food insecurity and other programs supported by the Oregon Food Bank, Partners for a Hunger-Free Oregon, and Marion Polk Food Share
- \$30,000 for immediate community needs through Oregon Community Foundation's Recovery Fund
- \$25,000 for energy/rent assistance and emergency food aid to local nonprofits in our service territory
- \$20,000 for health and human services to 211info
- \$620,000 for educational programs to support non-profit organizations, many of whom are pivoting to support families and youth through digital learning opportunities



^{*}Contributions reflect giving from PGE and PGE Foundation. None of the amounts listed above are collected in customer rates.

Changing electricity demand

- As of PGE's April load forecast, we expect weather-adjusted loads to be down 1 2% for the year. We are
 in the process of updating our load forecast which will be sent to the OPUC next month
 - Residential customer usage elevated
 - Likely reflects work from home conditions for many, coupled with school/daycare closures
 - Industrial customer usage relatively flat
 - Commercial customer usage down
 - Likely reflects the significant number of businesses operating on a reduced basis (e.g., hotels, restaurants with takeout/delivery only) or closed entirely



More customers need help

BILL PAYMENT TRENDS

- Customers are making smaller payments and allowing balances to build up
- Business and residential customers are cancelling automatic bill payments

CUSTOMERS SEEKING ASSISTANCE

- Many customers who haven't previously had difficulty paying their bills are reaching out for support
- Business customers face uncertainty about when/if they will be able to reopen and if/how their business will rebound

BUT MANY ARE NOT SEEKING ASSISTANCE

- Call volumes have dropped by 47.6% since disconnects were temporarily suspended on March 12
 - Residential = 51%
 - Business = 33.3%



Arrearage trends

(3/6-5/15)

THE NUMBER AND BALANCES OF ACCOUNTS 31+ DAYS IN ARREARS HAVE GROWN SINCE EARLY MARCH.

COMMERCIAL

- # of accounts 31+ days in arrears up 53%
- Average balance of those accounts up 104%

RESIDENTIAL

- # of accounts 31+ days in arrears up 21%
- Average balance of those accounts up 59%

TOTAL ACTIVE ARREARS

Total arrearage amount in dollars - up 109%



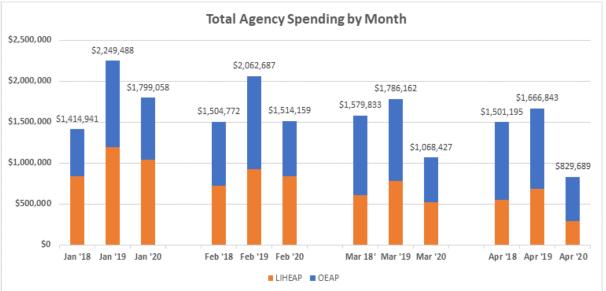
Customer education and outreach

- Encouraging customers to call us if they are concerned about paying their bill
- Sharing information on multiple platforms
 - Bill inserts
 - Social media
 - Website
 - Radio
- Resources and information in multiple languages
- Scam alerts and awareness education
- Providing bill and energy savings information to our partners for wider outreach



Energy assistance to PGE customers







Energy assistance

Getting assistance to those in need should be faster and easier

- OHCS flexibility measures for energy assistance programs may help if fully embraced by agencies
- Categorical eligibility could help relieve bottlenecks to get funding to customers quickly

More funding will be essential to help customers manage their bills

- In a typical year, LIHEAP and OEAP funding meets less than 20% of the need; need is far greater now
- Oregon has \$7.7M in additional LIHEAP energy assistance program funds from the CARES Act; \$5.5M of that
 is available statewide for bill payment assistance on behalf of utility customers
- We join others nationally in advocating for additional LIHEAP funds in the next federal package and support the request for \$30 million from the state's CARES Act funding for energy assistance



Adapting for the future

MANAGING COSTS

- Hiring freeze and voluntary furlough program
- Budget reductions across the organization
- Secured additional financing to ensure liquidity
- Will be working with OPUC to address impacts of the pandemic and recession

ENSURING CRITICAL WORK CONTINUES

- Maintain compliance, reliability and resiliency of the system
- Deliver timely customer-driven operational/field work
- Keep major projects on track without delays (Integrated Operations Center, Wheatridge Renewable Energy Facility)
- Delay projects that have the least impact on reliability
- Temporarily adjust the pace of some field work (pole replacements, underground cable installs)



Adapting for the future

PLANNING FOR THE NEW NORMAL

Planning in progress on a phased approach to workplace stabilization that prioritizes employee safety

DEVELOPING MORATORIUM TRANSITION PLAN

- We want to keep our customers' power on by:
 - Proactively communicating with customers multiple times regarding the status of their account no surprises
 - Offering flexible payment options
 - Helping them manage their energy usage
 - Connecting them with energy assistance and other resources
 - Disconnection is always a last resort
- We will engage Community Action Program partners, Citizen's Utility Board, the Oregon Public Utility Commission and other key stakeholders throughout the transition process

