



Greentree Enterprises, Inc.  
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March 18, 2020

To the Joint Special Committee on Coronavirus Response:

I am writing this letter on behalf of my family and I; we own and operate 12 McDonald's restaurants in Clackamas and Marion Counties. We are a small family run business that has been running McDonald's restaurants for nearly 30 years in the State of Oregon. We have over 600 employees working for us, many of which have worked for us for several years.

This current crisis representing our Country, our State, and our local Communities is something we have never seen in our lifetimes. We as business owners, through no fault of our own, are seeing dramatic loss in revenue and the future of our businesses are at stake because of this looming crisis. Our employees are scared of what is next and we are scared of what the next phase of this crisis will bring.

I know our business is inching toward a very severe liquidity crunch as we look to take care of our employees and many businesses like ours will need immediate assistance to pull through this. Along those lines, there are several asks that I would like to make to help small family run businesses like ours survive this crisis and continue to be able to take care of our employees.

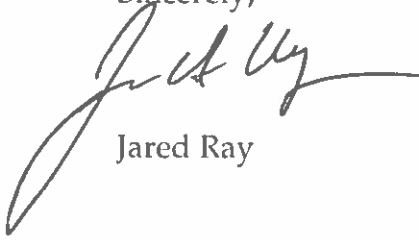
1. Immediate deferral of payroll taxes while State is under Emergency Declaration.
2. ~~Suspend Corporate Activity Tax ("CAT") for 3 quarters, have first CAT~~ return be due for 4th quarter of 2020, payable in January 2021. Small businesses like ours need to have our focus on our business and our employees at this point, we don't need to be figuring out new tax forms. Also, this would be additional liquidity we could use in our business to help take care of our employees.
3. Extend Income Tax due dates for a reasonable period.

4. Consider ways for employers to participate in Workshare during this crisis period that will not cause a long-term negative impact to the Unemployment Rates going forward.

Thank you for your leadership in this crisis and for listening to my concerns regarding this unique situation.

Please feel free to contact me should you need any additional information.

Sincerely,

A handwritten signature in black ink, appearing to read "Jared Ray", with a long horizontal flourish extending to the right.

Jared Ray

Owner Operator, Greentree Enterprises