

Senate Bill 934

Sponsored by Senator STEINER HAYWARD, Representative BUEHLER

SUMMARY

The following summary is not prepared by the sponsors of the measure and is not a part of the body thereof subject to consideration by the Legislative Assembly. It is an editor's brief statement of the essential features of the measure **as introduced**.

Prohibits coordinated care organization from spending less than 14.4 percent of global budget on primary care and community health.

Requires Department of Consumer and Business Services to establish requirements for carrier to submit plan for increasing spending on primary care as percentage of premiums if carrier is spending less than 14.4 percent of premiums.

A BILL FOR AN ACT

1
2 Relating to payments for primary care; creating new provisions; and amending ORS 414.625, 414.653
3 and 743.010.

4 **Be It Enacted by the People of the State of Oregon:**

5 **SECTION 1.** ORS 414.625 is amended to read:

6 414.625. (1) The Oregon Health Authority shall adopt by rule the qualification criteria and re-
7 quirements for a coordinated care organization and shall integrate the criteria and requirements
8 into each contract with a coordinated care organization. Coordinated care organizations may be
9 local, community-based organizations or statewide organizations with community-based participation
10 in governance or any combination of the two. Coordinated care organizations may contract with
11 counties or with other public or private entities to provide services to members. The authority may
12 not contract with only one statewide organization. A coordinated care organization may be a single
13 corporate structure or a network of providers organized through contractual relationships. The cri-
14 teria adopted by the authority under this section must include, but are not limited to, the coordi-
15 nated care organization's demonstrated experience and capacity for:

16 (a) Managing financial risk and establishing financial reserves.

17 (b) Meeting the following minimum financial requirements:

18 (A) Maintaining restricted reserves of \$250,000 plus an amount equal to 50 percent of the coor-
19 dinated care organization's total actual or projected liabilities above \$250,000.

20 (B) Maintaining a net worth in an amount equal to at least five percent of the average combined
21 revenue in the prior two quarters of the participating health care entities.

22 (c) Operating within a fixed global budget **and:**

23 (A) **Spending no less than 14.4 percent of the global budget on primary care and com-**
24 **munity health, as defined by the authority; or**

25 (B) **Using a method of reimbursement developed by the Primary Care Transformation**
26 **Initiative described in section 2, chapter 575, Oregon Laws 2015.**

27 (d) Developing and implementing alternative payment methodologies that are based on health
28 care quality and improved health outcomes.

29 (e) Coordinating the delivery of physical health care, mental health and chemical dependency
30 services, oral health care and covered long-term care services.

NOTE: Matter in **boldfaced** type in an amended section is new; matter *[italic and bracketed]* is existing law to be omitted. New sections are in **boldfaced** type.

1 (f) Engaging community members and health care providers in improving the health of the
2 community and addressing regional, cultural, socioeconomic and racial disparities in health care
3 that exist among the coordinated care organization's members and in the coordinated care
4 organization's community.

5 (2) In addition to the criteria specified in subsection (1) of this section, the authority must adopt
6 by rule requirements for coordinated care organizations contracting with the authority so that:

7 (a) Each member of the coordinated care organization receives integrated person centered care
8 and services designed to provide choice, independence and dignity.

9 (b) Each member has a consistent and stable relationship with a care team that is responsible
10 for comprehensive care management and service delivery.

11 (c) The supportive and therapeutic needs of each member are addressed in a holistic fashion,
12 using patient centered primary care homes, behavioral health homes or other models that support
13 patient centered primary care and behavioral health care and individualized care plans to the extent
14 feasible.

15 (d) Members receive comprehensive transitional care, including appropriate follow-up, when en-
16 tering and leaving an acute care facility or a long term care setting.

17 (e) Members receive assistance in navigating the health care delivery system and in accessing
18 community and social support services and statewide resources, including through the use of certi-
19 fied health care interpreters, as defined in ORS 413.550, community health workers and personal
20 health navigators who meet competency standards established by the authority under ORS 414.665
21 or who are certified by the Home Care Commission under ORS 410.604.

22 (f) Services and supports are geographically located as close to where members reside as possi-
23 ble and are, if available, offered in nontraditional settings that are accessible to families, diverse
24 communities and underserved populations.

25 (g) Each coordinated care organization uses health information technology to link services and
26 care providers across the continuum of care to the greatest extent practicable and if financially vi-
27 able.

28 (h) Each coordinated care organization complies with the safeguards for members described in
29 ORS 414.635.

30 (i) Each coordinated care organization convenes a community advisory council that meets the
31 criteria specified in ORS 414.627.

32 (j) Each coordinated care organization prioritizes working with members who have high health
33 care needs, multiple chronic conditions, mental illness or chemical dependency and involves those
34 members in accessing and managing appropriate preventive, health, remedial and supportive care
35 and services to reduce the use of avoidable emergency room visits and hospital admissions.

36 (k) Members have a choice of providers within the coordinated care organization's network and
37 that providers participating in a coordinated care organization:

38 (A) Work together to develop best practices for care and service delivery to reduce waste and
39 improve the health and well-being of members.

40 (B) Are educated about the integrated approach and how to access and communicate within the
41 integrated system about a patient's treatment plan and health history.

42 (C) Emphasize prevention, healthy lifestyle choices, evidence-based practices, shared decision-
43 making and communication.

44 (D) Are permitted to participate in the networks of multiple coordinated care organizations.

45 (E) Include providers of specialty care.

1 (F) Are selected by coordinated care organizations using universal application and credentialing
2 procedures and objective quality information and are removed if the providers fail to meet objective
3 quality standards.

4 (G) Work together to develop best practices for culturally appropriate care and service delivery
5 to reduce waste, reduce health disparities and improve the health and well-being of members.

6 (L) Each coordinated care organization reports on outcome and quality measures adopted under
7 ORS 414.638 and participates in the health care data reporting system established in ORS 442.464
8 and 442.466.

9 (m) Each coordinated care organization uses best practices in the management of finances,
10 contracts, claims processing, payment functions and provider networks.

11 (n) Each coordinated care organization participates in the learning collaborative described in
12 ORS 413.259 (3).

13 (o) Each coordinated care organization has a governing body that includes:

14 (A) Persons that share in the financial risk of the organization who must constitute a majority
15 of the governing body;

16 (B) The major components of the health care delivery system;

17 (C) At least two health care providers in active practice, including:

18 (i) A physician licensed under ORS chapter 677 or a nurse practitioner certified under ORS
19 678.375, whose area of practice is primary care; and

20 (ii) A mental health or chemical dependency treatment provider;

21 (D) At least two members from the community at large, to ensure that the organization's
22 decision-making is consistent with the values of the members and the community; and

23 (E) At least one member of the community advisory council.

24 (p) Each coordinated care organization's governing body establishes standards for publicizing
25 the activities of the coordinated care organization and the organization's community advisory
26 councils, as necessary, to keep the community informed.

27 (3) The authority shall consider the participation of area agencies and other nonprofit agencies
28 in the configuration of coordinated care organizations.

29 (4) In selecting one or more coordinated care organizations to serve a geographic area, the au-
30 thority shall:

31 (a) For members and potential members, optimize access to care and choice of providers;

32 (b) For providers, optimize choice in contracting with coordinated care organizations; and

33 (c) Allow more than one coordinated care organization to serve the geographic area if necessary
34 to optimize access and choice under this subsection.

35 (5) On or before July 1, 2014, each coordinated care organization must have a formal contractual
36 relationship with any dental care organization that serves members of the coordinated care organ-
37 ization in the area where they reside.

38 **SECTION 2. Section 3 of this 2017 Act is added to and made a part of ORS chapter 413.**

39 **SECTION 3. (1) The Oregon Health Authority shall adopt by rule penalties to be imposed**
40 **on a coordinated care organization that fails to comply with the criteria adopted by the au-**
41 **thority under ORS 414.625 (1)(c).**

42 **(2) The authority may not impose a penalty on a coordinated care organization for failing**
43 **to spend 14.4 percent of its global budget on primary care and community health if the co-**
44 **ordinated care organization has increased its spending on primary care and community**
45 **health by one percent or more from the previous calendar year.**

1 **SECTION 4.** ORS 414.653 is amended to read:

2 414.653. (1) The Oregon Health Authority shall encourage coordinated care organizations to use
3 alternative payment methodologies that:

4 (a) Reimburse providers on the basis of health outcomes and quality measures instead of the
5 volume of care;

6 (b) Hold organizations and providers responsible for the efficient delivery of quality care;

7 (c) Reward good performance;

8 (d) Limit increases in medical costs; and

9 (e) Use payment structures that create incentives to:

10 (A) Promote prevention;

11 (B) Provide person centered care; and

12 (C) Reward comprehensive care coordination using delivery models such as patient centered
13 primary care homes and behavioral health homes.

14 (2) The authority shall encourage coordinated care organizations to utilize alternative payment
15 methodologies that move from a predominantly fee-for-service system to payment methods that base
16 reimbursement on the quality rather than the quantity of services provided.

17 **(3) A coordinated care organization that participates in a national primary care medical
18 home payment model, conducted by the Center for Medicare and Medicaid Innovation in ac-
19 cordance with 42 U.S.C. 1315a, that includes performance-based incentive payments for pri-
20 mary care, shall offer the same alternative payment methodologies that are used in the
21 model to all patient centered primary care homes identified in accordance with ORS 413.259
22 that serve members of the coordinated care organization.**

23 [(3)] (4) The authority shall assist and support coordinated care organizations in identifying
24 cost-cutting measures.

25 [(4)] (5) If a service provided in a health care facility is not covered by Medicare because the
26 service is related to a health care acquired condition, the cost of the service may not be:

27 (a) Charged by a health care facility or any health services provider employed by or with priv-
28 ileges at the facility, to a coordinated care organization, a patient or a third-party payer; or

29 (b) Reimbursed by a coordinated care organization.

30 [(5)(a)] (6)(a) Notwithstanding subsections (1) and (2) of this section, until July 1, 2014, a coor-
31 dinated care organization that contracts with a Type A or Type B hospital or a rural critical access
32 hospital, as described in ORS 442.470, shall reimburse the hospital fully for the cost of covered ser-
33 vices based on the cost-to-charge ratio used for each hospital in setting the global payments to the
34 coordinated care organization for the contract period.

35 (b) The authority shall base the global payments to coordinated care organizations that contract
36 with rural hospitals described in this section on the most recent audited Medicare cost report for
37 Oregon hospitals adjusted to reflect the Medicaid mix of services.

38 (c) The authority shall identify any rural hospital that would not be expected to remain finan-
39 cially viable if paid in a manner other than as prescribed in paragraphs (a) and (b) of this subsection
40 based upon an evaluation by an actuary retained by the authority. On and after July 1, 2014, the
41 authority may, on a case-by-case basis, require a coordinated care organization to continue to re-
42 imburse a rural hospital determined to be at financial risk, in the manner prescribed in paragraphs
43 (a) and (b) of this subsection.

44 (d) This subsection does not prohibit a coordinated care organization and a hospital from mu-
45 tually agreeing to reimbursement other than the reimbursement specified in paragraph (a) of this

1 subsection.

2 (e) Hospitals reimbursed under paragraphs (a) and (b) of this subsection are not entitled to any
3 additional reimbursement for services provided.

4 [(6)] (7) Notwithstanding subsections (1) and (2) of this section, coordinated care organizations
5 must comply with federal requirements for payments to providers of Indian health services, including
6 but not limited to the requirements of 42 U.S.C. 1396j and 42 U.S.C. 1396u-2(a)(2)(C).

7 **SECTION 5.** ORS 743.010 is amended to read:

8 743.010. (1) In addition to all other powers of the Director of the Department of Consumer and
9 Business Services with respect thereto, the director may issue rules with respect to policy forms and
10 health benefit plan forms described in ORS 742.005 (6)(a) and (b):

11 [(1)] (a) Establishing minimum benefit standards;

12 [(2)] (b) Requiring the ratio of benefits to premiums to be not less than a specified percentage
13 in order to be considered reasonable, and requiring the periodic filing of data that will demonstrate
14 the insurer's compliance; [and]

15 [(3)] (c) Establishing requirements intended to discourage duplication or overlapping of coverage
16 and replacement, without regard to the advantage to policyholders, of existing policies by new pol-
17 icies; and

18 (d) **Establishing requirements for carriers offering health benefit plans that spend less
19 than 14.4 percent of premiums on primary care to submit with each rate filing a plan for
20 increasing the spending on primary care as a percentage of premiums by at least one percent
21 each plan year.**

22 (2) **The Department of Consumer and Business Services shall publish on its website the
23 ratios of benefits to premiums and primary care spending to premiums that are reported by
24 insurers under this section.**

25 **SECTION 6.** Section 7 of this 2017 Act is added to and made a part of the Insurance Code.

26 **SECTION 7.** An insurer offering a health benefit plan, as defined in ORS 743B.005, that
27 reimburses the costs of services provided by a national primary care medical home payment
28 model, conducted by the Center for Medicare and Medicaid Innovation in accordance with 42
29 U.S.C. 1315a, that includes performance-based incentive payments for primary care, shall
30 offer the same alternative payment methodologies that are used to reimburse the costs of
31 services provided in the model to reimburse the costs of services provided by patient cen-
32 tered primary care homes identified in accordance with ORS 413.259 that serve beneficiaries
33 of the health benefit plan.

34 **SECTION 8.** ORS 414.625, as amended by section 1 of this 2017 Act, is amended to read:

35 414.625. (1) The Oregon Health Authority shall adopt by rule the qualification criteria and re-
36 quirements for a coordinated care organization and shall integrate the criteria and requirements
37 into each contract with a coordinated care organization. Coordinated care organizations may be
38 local, community-based organizations or statewide organizations with community-based participation
39 in governance or any combination of the two. Coordinated care organizations may contract with
40 counties or with other public or private entities to provide services to members. The authority may
41 not contract with only one statewide organization. A coordinated care organization may be a single
42 corporate structure or a network of providers organized through contractual relationships. The cri-
43 teria adopted by the authority under this section must include, but are not limited to, the coordi-
44 nated care organization's demonstrated experience and capacity for:

45 (a) Managing financial risk and establishing financial reserves.

1 (b) Meeting the following minimum financial requirements:

2 (A) Maintaining restricted reserves of \$250,000 plus an amount equal to 50 percent of the coordinated care organization's total actual or projected liabilities above \$250,000.

3 (B) Maintaining a net worth in an amount equal to at least five percent of the average combined
4 revenue in the prior two quarters of the participating health care entities.

5 (c) Operating within a fixed global budget and[:]

6 [(A)] spending no less than 14.4 percent of the global budget on primary care and community
7 health, as defined by the authority.[: or]

8 [(B) *Using a method of reimbursement developed by the Primary Care Transformation Initiative
9 described in section 2, chapter 575, Oregon Laws 2015.*]

10 (d) Developing and implementing alternative payment methodologies that are based on health
11 care quality and improved health outcomes.

12 (e) Coordinating the delivery of physical health care, mental health and chemical dependency
13 services, oral health care and covered long-term care services.

14 (f) Engaging community members and health care providers in improving the health of the
15 community and addressing regional, cultural, socioeconomic and racial disparities in health care
16 that exist among the coordinated care organization's members and in the coordinated care
17 organization's community.

18 (2) In addition to the criteria specified in subsection (1) of this section, the authority must adopt
19 by rule requirements for coordinated care organizations contracting with the authority so that:

20 (a) Each member of the coordinated care organization receives integrated person centered care
21 and services designed to provide choice, independence and dignity.

22 (b) Each member has a consistent and stable relationship with a care team that is responsible
23 for comprehensive care management and service delivery.

24 (c) The supportive and therapeutic needs of each member are addressed in a holistic fashion,
25 using patient centered primary care homes, behavioral health homes or other models that support
26 patient centered primary care and behavioral health care and individualized care plans to the extent
27 feasible.

28 (d) Members receive comprehensive transitional care, including appropriate follow-up, when entering
29 and leaving an acute care facility or a long term care setting.

30 (e) Members receive assistance in navigating the health care delivery system and in accessing
31 community and social support services and statewide resources, including through the use of certified
32 health care interpreters, as defined in ORS 413.550, community health workers and personal
33 health navigators who meet competency standards established by the authority under ORS 414.665
34 or who are certified by the Home Care Commission under ORS 410.604.

35 (f) Services and supports are geographically located as close to where members reside as possible
36 and are, if available, offered in nontraditional settings that are accessible to families, diverse
37 communities and underserved populations.

38 (g) Each coordinated care organization uses health information technology to link services and
39 care providers across the continuum of care to the greatest extent practicable and if financially viable.
40

41 (h) Each coordinated care organization complies with the safeguards for members described in
42 ORS 414.635.

43 (i) Each coordinated care organization convenes a community advisory council that meets the
44 criteria specified in ORS 414.627.
45

1 (j) Each coordinated care organization prioritizes working with members who have high health
2 care needs, multiple chronic conditions, mental illness or chemical dependency and involves those
3 members in accessing and managing appropriate preventive, health, remedial and supportive care
4 and services to reduce the use of avoidable emergency room visits and hospital admissions.

5 (k) Members have a choice of providers within the coordinated care organization's network and
6 that providers participating in a coordinated care organization:

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8 improve the health and well-being of members.

9 (B) Are educated about the integrated approach and how to access and communicate within the
10 integrated system about a patient's treatment plan and health history.

11 (C) Emphasize prevention, healthy lifestyle choices, evidence-based practices, shared decision-
12 making and communication.

13 (D) Are permitted to participate in the networks of multiple coordinated care organizations.

14 (E) Include providers of specialty care.

15 (F) Are selected by coordinated care organizations using universal application and credentialing
16 procedures and objective quality information and are removed if the providers fail to meet objective
17 quality standards.

18 (G) Work together to develop best practices for culturally appropriate care and service delivery
19 to reduce waste, reduce health disparities and improve the health and well-being of members.

20 (L) Each coordinated care organization reports on outcome and quality measures adopted under
21 ORS 414.638 and participates in the health care data reporting system established in ORS 442.464
22 and 442.466.

23 (m) Each coordinated care organization uses best practices in the management of finances,
24 contracts, claims processing, payment functions and provider networks.

25 (n) Each coordinated care organization participates in the learning collaborative described in
26 ORS 413.259 (3).

27 (o) Each coordinated care organization has a governing body that includes:

28 (A) Persons that share in the financial risk of the organization who must constitute a majority
29 of the governing body;

30 (B) The major components of the health care delivery system;

31 (C) At least two health care providers in active practice, including:

32 (i) A physician licensed under ORS chapter 677 or a nurse practitioner certified under ORS
33 678.375, whose area of practice is primary care; and

34 (ii) A mental health or chemical dependency treatment provider;

35 (D) At least two members from the community at large, to ensure that the organization's
36 decision-making is consistent with the values of the members and the community; and

37 (E) At least one member of the community advisory council.

38 (p) Each coordinated care organization's governing body establishes standards for publicizing
39 the activities of the coordinated care organization and the organization's community advisory
40 councils, as necessary, to keep the community informed.

41 (3) The authority shall consider the participation of area agencies and other nonprofit agencies
42 in the configuration of coordinated care organizations.

43 (4) In selecting one or more coordinated care organizations to serve a geographic area, the au-
44 thority shall:

45 (a) For members and potential members, optimize access to care and choice of providers;

- 1 (b) For providers, optimize choice in contracting with coordinated care organizations; and
2 (c) Allow more than one coordinated care organization to serve the geographic area if necessary
3 to optimize access and choice under this subsection.

4 (5) On or before July 1, 2014, each coordinated care organization must have a formal contractual
5 relationship with any dental care organization that serves members of the coordinated care organ-
6 ization in the area where they reside.

7 **SECTION 9. The amendments to ORS 414.625 by section 8 of this 2017 Act become oper-**
8 **ative on December 31, 2018.**

9 **SECTION 10. The amendments to ORS 743.010 by section 5 of this 2017 Act apply to rates**
10 **filed with the Department of Consumer and Business Services for approval on or after the**
11 **effective date of this 2017 Act.**

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