



OREGON DEPARTMENT
of VETERANS' AFFAIRS

2017-19 GOVERNOR'S BUDGET





AGENCY LEGISLATIVE ACTION

- SB 946** Lesbian, Gay, Bisexual and Transgender (LGBT) Coordinator
- HB 2838** Task Force on Incarcerated Veterans
- HB 3479** Oregon Women Veterans Coordinator
- HB 5507** Additional Payments to Counties
- HB 5539** ODVA Budget Bill
- HB 5701** 2016 Regular Session – Adjustments and Federal Grants
- Emergency Board** – September 2016 – Federal Grants

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Joint Committee On Ways and Means

Action: Do Pass.

Action Date: 06/30/15

Vote:

House

Yeas: 7 - Buckley, Gomberg, Komp, Nathanson, Rayfield, Read, Williamson

Nays: 5 - Huffman, McLane, Smith, Whisnant, Whitsett

Senate

Yeas: 8 - Burdick, Devlin, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Winters

Nays: 4 - Girod, Hansell, Thomsen, Whitsett

Prepared By: Tamara Brickman, Department of Administrative Services

Reviewed By: Michelle Deister, Legislative Fiscal Office

Agency: Department of Veterans' Affairs

Biennium: 2015-17

Budget Summary

	2013-15 Legislatively Approved Budget	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 182,787	\$ 182,787	100.0%
Total	\$ -	\$ -	\$ 182,787	\$ 182,787	100.0%

Position Summary

Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.88	0.88

Revenue Summary

Senate Bill 946 appropriates \$182,787 General Fund to the Oregon Department of Veterans’ Affairs (ODVA) for a new position to carry out the provisions of the bill.

Summary of Transportation and Economic Development Subcommittee Action

Senate Bill 946 creates the permanent position of Lesbian, Gay, Bisexual and Transgender (LGBT) Coordinator in the ODVA. The responsibilities of the LGBT Coordinator are to conduct outreach and provide assistance designed for the unique needs of LGBT veterans, provide assistance to LGBT veterans in applying for an upgrade to the character of discharge or a change in the narrative reason for discharge, and develop and distribute informational materials for LGBT veterans. The measure requires ODVA to report to the Legislative Assembly on the number of veterans served, the type of assistance provided, recommendations for expansion and improvement of services provided the coordinator, and recommendations for legislative changes.

Veterans’ Services Program

The Subcommittee approved \$182,787 General Fund for one permanent position. The position is funded at 0.88 FTE for the 2015-17 biennium to account for assumed delays in position recruitment and hiring.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 946-A

Oregon Department of Veterans' Affairs
 Tamara Brickman -- (503) 378-4709

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECCOMENDATION</u>									
SCR 002 - Veterans Services Program									
Personal Services	\$ 145,826	\$ -	\$ -	\$ -	\$ -	\$ -	145,826	1	0.88
Services and Supplies	\$ 36,961	\$ -	\$ -	\$ -	\$ -	\$ -	36,961		
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ 182,787	\$ -	\$ -	\$ -	\$ -	\$ -	182,787	1	0.88

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Hansell

Joint Committee On Ways and Means

Action: Do Pass The B-Eng Bill.

Action Date: 06/29/15

Vote:

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

House

Yeas: 12 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whisnant, Whitsett, Williamson

Prepared By: Tamara Brickman, Department of Administrative Services

Reviewed By: Michelle Deister, Legislative Fiscal Office

Agency: Department of Veterans' Affairs

Biennium: 2015-17

Budget Summary

	2013-15 Legislatively Approved Budget	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 21,068	\$ 21,068	100.0%
Total	\$ -	\$ -	\$ 21,068	\$ 21,068	100.0%

Position Summary

Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00

Revenue Summary

House Bill 2838 appropriates \$21,068 General Fund to the Oregon Department of Veterans' Affairs to support the work of the Task Force on Incarcerated Veterans.

Summary of Transportation and Economic Development Subcommittee Action

Veterans Services Programs

House Bill 2838 creates a Task Force on incarcerated veterans to be staffed by the Oregon Department of Veterans' Affairs (ODVA). The task force will consist of eight members: two Senators appointed by the President of the Senate; two Representatives appointed by the Speaker of the House; a representative from the ODVA who has expertise in services and benefits for incarcerated veterans (appointed by the Director of ODVA); a representative from the Oregon Department of Corrections, experienced working with incarcerated veterans (appointed by the Director of the Department of Corrections); and two individuals who have been incarcerated veterans or have experience with incarcerated veterans (appointed by the Governor). The Task Force is directed to study and make recommendations on: outreach to veterans about benefits and other programs that provide resources to incarcerated veterans; assistance for incarcerated veterans to apply for and appeal the denial of federal and state benefits to which they may be entitled due to military service; informational materials that may be created for incarcerated veterans; the process for developing a comprehensive and coordinated statewide network of information and referral sources for incarcerated veterans; and how the ODVA may serve as a liaison for incarcerated veterans and incarcerated veterans issues with the DOC, reentry councils, the United States Department of Veterans Affairs and others. The task force is required to report to an appropriate interim legislative committee by September 15, 2016.

The Subcommittee approved \$21,068 General Fund for Services and Supplies related to the work of the task force and reimbursement for mileage and/or travel for task force members.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 2838-B

Oregon Department of Veterans Affairs
 Tamara Brickman -- (503) 378-4709

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECCOMENDATION</u>									
SCR 002 - Veterans Services Program									
Services and Supplies	\$ 21,068	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,068		
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ 21,068	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,068		

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Johnson

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 06/16/15

Vote:

Senate

Yeas: 11 - Burdick, Devlin, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

Exc: 1 - Girod

House

Yeas: 12 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whisnant, Whitsett, Williamson

Prepared By: Tamara Brickman, Department of Administrative Services

Reviewed By: Michelle Deister, Legislative Fiscal Office

Agency: Department of Veterans' Affairs

Biennium: 2015-17

Budget Summary*

	2013-15 Legislatively Approved Budget ⁽¹⁾	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 263,217	\$ 263,217	100.0%
Total	\$ -	\$ -	\$ 263,217	\$ 263,217	100.0%

Position Summary

Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.88	0.88

⁽¹⁾ Includes adjustments through December 2014

* Excludes Capital Construction expenditures

Revenue Summary

House Bill 3479 appropriates \$263,217 General Fund for the purpose of establishing a permanent Oregon Women Veterans Coordinator position within the Veterans Services division of the Oregon Department of Veterans’ Affairs.

Summary of Transportation and Economic Development Subcommittee Action

Veterans Services Programs

House Bill 3479 creates an Oregon Women Veterans Coordinator position, within the ODVA, to conduct outreach to women veterans, provide assistance in applying for grants, and develop and distribute information materials for women veterans. House Bill 3479 directs the ODVA to prepare and submit a report, no later than September 15, 2018, to the Legislative Assembly regarding the implementation and status of the position. The Oregon Women Veterans Coordinator position is anticipated to be a permanent full-time Program Analyst 3. The position is budgeted at 0.88 FTE for the 2015-17 biennium, assuming time to recruit for and hire the position. The position cost when fully phased-in for the 2017-19 biennium at a full 24 months is \$277,839 which includes Services and Supplies costs such as telecommunications and travel.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 3479-A

Oregon Department of Veterans' Affairs
 Tamara Brickman -- 503-378-4709

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECOMMENDATION</u>									
SCR 002 - Veterans Services Programs									
Personal Services	\$ 152,952	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 152,952	1	0.88
Services and Supplies	\$ 110,265	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,295		
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ 263,217	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 263,247	1	0.88

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Rep. Buckley

Joint Committee On Ways and Means

Action: Do Pass.

Action Date: 07/03/15

Vote:

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whitsett, Williamson

Exc: 1 - Whisnant

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

Prepared By: Linda Ames and Linda Gilbert, Legislative Fiscal Office

Reviewed By: Ken Rocco, Legislative Fiscal Office

Agency: Emergency Board

Biennium: 2015-17

Agencies: Various

Biennium: 2013-15

Budget Summary*

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<u>Emergency Board</u>				
General Fund - General Purpose	-	-	\$ 30,000,000	\$ 30,000,000
General Fund - Special Purpose Appropriations				
State employee compensation changes	-	-	\$ 120,000,000	\$ 120,000,000
Compensation changes for non-state employees	-	-	\$ 10,700,000	\$ 10,700,000
Oregon Health Authority/Department of Human Services caseload or other costs	-	-	\$ 40,000,000	\$ 40,000,000
Education - early learning through post-secondary	-	-	\$ 3,000,000	\$ 3,000,000
Department of Administrative Services - Enterprise Technology rate adjustment costs	-	-	\$ 6,500,000	\$ 6,500,000
Department of Justice - Defense of Criminal Convictions	-	-	\$ 2,000,000	\$ 2,000,000
Department of Human Services for provider audits	-	-	\$ 100,000	\$ 100,000
<u>Various Agencies - Omnibus Adjustments</u>				
General Fund	-	-	\$ (27,929,624)	\$ (27,929,624)
General Fund Debt Service	-	-	\$ (2,018,162)	\$ (2,018,162)
Lottery Funds	-	-	\$ (725,589)	\$ (725,589)
Other Funds	-	-	\$ (28,658,678)	\$ (28,658,678)
Federal Funds	-	-	\$ (11,062,641)	\$ (11,062,641)
<u>ADMINISTRATION PROGRAM AREA</u>				
<u>Department of Administrative Services</u>				
General Fund	-	-	\$ 2,540,000	\$ 2,540,000
Other Funds	-	-	\$ 16,800,847	\$ 16,800,847
Other Funds Nonlimited	-	-	\$ 145,875,000	\$ 145,875,000

Budget Summary*

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<u>Office of the Governor</u>				
General Fund	-	-	\$ 500,000	\$ 500,000
Lottery Funds	-	-	\$ 1,332,517	\$ 1,332,517
<u>Public Employees Retirement System</u>				
Other Funds	-	-	\$ 509,960	\$ 509,960
<u>Department of Revenue</u>				
General Fund	-	-	\$ 3,935,414	\$ 3,935,414
General Fund Debt Service	-	-	\$ 3,756,256	\$ 3,756,256
Other Funds	-	-	\$ 28,264,440	\$ 28,264,440
<u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u>				
<u>Oregon Business Development Department</u>				
General Fund Debt Service	-	-	\$ 4,089,357	\$ 4,089,357
Lottery Funds	-	-	\$ 1,500,000	\$ 1,500,000
Other Funds	-	-	\$ 227,178,216	\$ 227,178,216
Other Funds Nonlimited	-	-	\$ 25,000,000	\$ 25,000,000
<u>Housing and Community Services Department</u>				
Other Funds	-	-	\$ 33,444,789	\$ 33,444,789
<u>Department of Veterans' Affairs</u>				
General Fund	-	-	\$ 500,000	\$ 500,000
<u>EDUCATION PROGRAM AREA</u>				
<u>Department of Education</u>				
General Fund	-	-	\$ 56,490,543	\$ 56,490,543
Lottery Funds	-	-	\$ 66,009,457	\$ 66,009,457
Other Funds	-	-	\$ 126,210,000	\$ 126,210,000

Budget Summary*

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<u>Higher Education Coordinating Commission</u>				
General Fund	-	-	\$ 5,062,300	\$ 5,062,300
Other Funds	-	-	\$ 6,019,882	\$ 6,019,882
Other Funds Nonlimited	-	-	\$ 50,648,642	\$ 50,648,642
<u>Oregon Health & Science University</u>				
General Fund Debt Service	-	-	\$ 8,522,485	\$ 8,522,485
Other Funds Debt Service	-	-	\$ 38,648,268	\$ 38,648,268
Other Funds	-	-	\$ 200,076,038	\$ 200,076,038
<u>HUMAN SERVICES PROGRAM AREA</u>				
<u>Department of Human Services</u>				
General Fund	-	-	\$ 5,437,494	\$ 5,437,494
General Fund Debt Service	-	-	\$ 839,543	\$ 839,543
Other Funds	-	-	\$ 3,355,000	\$ 3,355,000
Federal Funds	-	-	\$ 160,000	\$ 160,000
<u>Oregon Health Authority</u>				
General Fund	-	-	\$ 11,060,000	\$ 11,060,000
Other Funds	-	-	\$ 137,152	\$ 137,152
<u>Long Term Care Ombudsman</u>				
General Fund	-	-	\$ 100,000	\$ 100,000
<u>JUDICIAL BRANCH</u>				
<u>Judicial Department</u>				
General Fund	-	-	\$ 700,000	\$ 700,000
Other Funds	-	-	\$ 40,255,000	\$ 40,255,000

Budget Summary*

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<u>NATURAL RESOURCES PROGRAM AREA</u>				
<u>Department of Agriculture</u>				
General Fund	-	-	\$ 55,000	\$ 55,000
Other Funds	-	-	\$ 1,992,496	\$ 1,992,496
<u>Department of Environmental Quality</u>				
General Fund	-	-	\$ 280,000	\$ 280,000
Other Funds	-	-	\$ 110,092	\$ 110,092
<u>Department of Fish and Wildlife</u>				
General Fund	-	-	\$ 525,000	\$ 525,000
<u>Oregon Department of Forestry</u>				
General Fund	-	-	\$ 809,377	\$ 809,377
<u>Department of Land Conservation and Development</u>				
General Fund	-	-	\$ 494,000	\$ 494,000
<u>Department of State Lands</u>				
Federal Funds	-	-	\$ 161,488	\$ 161,488
<u>Parks and Recreation Department</u>				
Lottery Funds	-	-	\$ 2,190,640	\$ 2,190,640
Lottery Funds Debt Service	-	-	\$ (912,494)	\$ (912,494)
Other Funds	-	-	\$ 11,815,544	\$ 11,815,544
Federal Funds	-	-	\$ (899,575)	\$ (899,575)
<u>Water Resources Department</u>				
Other Funds	-	-	\$ 51,960,889	\$ 51,960,889
Other Funds Debt Service	-	-	\$ 1,201,865	\$ 1,201,865

Budget Summary*

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<u>Oregon Watershed Enhancement Board</u>				
Federal Funds	-	-	\$ 200,000	\$ 200,000
<u>PUBLIC SAFETY PROGRAM AREA</u>				
<u>Department of Corrections</u>				
Other Funds	-	-	\$ 254,568	\$ 254,568
<u>Criminal Justice Commission</u>				
General Fund	-	-	\$ 5,000,000	\$ 5,000,000
<u>Department of Justice</u>				
General Fund	-	-	\$ 240,550	\$ 240,550
General Fund Debt Service	-	-	\$ 2,407,587	\$ 2,407,587
Other Funds	-	-	\$ 15,415,000	\$ 15,415,000
Federal Funds	-	-	\$ 29,997,991	\$ 29,997,991
<u>Military Department</u>				
General Fund	-	-	\$ 339,563	\$ 339,563
General Fund Debt Service	-	-	\$ 434,833	\$ 434,833
Other Funds	-	-	\$ 153,000	\$ 153,000
Federal Funds	-	-	\$ 358,253	\$ 358,253
<u>Department of State Police</u>				
Lottery Funds	-	-	\$ 278,788	\$ 278,788
Other Funds	-	-	\$ 1,072,470	\$ 1,072,470
Federal Funds	-	-	\$ 1,163	\$ 1,163

Budget Summary*

Oregon Youth Authority

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
General Fund Debt Service	-	-	\$ 3,115,428	\$ 3,115,428
Other Funds	-	-	\$ 1,055,565	\$ 1,055,565
Federal Funds Debt Service Nonlimited	-	-	\$ 1	\$ 1

TRANSPORTATION PROGRAM AREA

Department of Transportation

General Fund	-	-	\$ 130,000	\$ 130,000
Other Funds Debt Service	-	-	\$ 1,354,734	\$ 1,354,734
Other Funds	-	-	\$ 55,000,000	\$ 55,000,000

2015-17 Budget Summary

General Fund Total			\$ 299,716,944	\$ 299,716,944
Lottery Funds Total			\$ 69,673,319	\$ 69,673,319
Other Funds Limited Total			\$ 833,627,137	\$ 833,627,137
Other Funds Nonlimited Total			\$ 221,523,642	\$ 221,523,642
Federal Funds Limited Total			\$ 18,916,679	\$ 18,916,679
Federal Funds Nonlimited Total			\$ 1	\$ 1

* Excludes Capital Construction

2013-15 Supplemental Appropriations

Oregon Health Authority

Other Funds

Department of Land Conservation and Development

General Fund

	<u>2013-15 Legislatively Approved Budget</u>	<u>2013-15 Committee Recommendation</u>	<u>Committee Change</u>
	-	\$ 45,000,000	\$ 45,000,000
	-	\$ (194,000)	\$ (194,000)

2015-17 Position Summary

Department of Administrative Services

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
Authorized Positions	-	-	8	8
Full-Time Equivalent (FTE) positions	-	-	3.47	3.47

Office of the Governor

Authorized Positions	-	-	6	6
Full-Time Equivalent (FTE) positions	-	-	5.92	5.92

Department of Revenue

Authorized Positions	-	-	34	34
Full-Time Equivalent (FTE) positions	-	-	33.92	33.92

Oregon Health Authority

Authorized Positions	-	-	3	3
Full-Time Equivalent (FTE) positions	-	-	2.50	2.50

Department of Agriculture

Authorized Positions	-	-	6	6
Full-Time Equivalent (FTE) positions	-	-	5.76	5.76

Department of Environmental Quality

Authorized Positions	-	-	2	2
Full-Time Equivalent (FTE) positions	-	-	1.25	1.25

Oregon Department of Forestry

Authorized Positions	-	-	1	1
Full-Time Equivalent (FTE) positions	-	-	0.50	0.50

2015-17 Position Summary

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<u>Department of Land Conservation and Development</u>				
Authorized Positions	-	-	1	1
Full-Time Equivalent (FTE) positions	-	-	1.00	1.00
<u>Department of Justice</u>				
Authorized Positions	-	-	22	22
Full-Time Equivalent (FTE) positions	-	-	21.13	21.13
<u>Oregon Military Department</u>				
Authorized Positions	-	-	3	3
Full-Time Equivalent (FTE) positions	-	-	3.00	3.00
<u>Oregon State Police</u>				
Authorized Positions	-	-	-	-
Full-Time Equivalent (FTE) positions	-	-	(0.50)	(0.50)

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the May 2015 economic and revenue forecast by the Department of Administrative Services, Office of Economic Analysis, supplemented by transfers from various agency accounts to the General Fund for general governmental purposes as authorized in Senate Bill 501, plus other actions to reduce state agency expenditures.

Summary of Capital Construction Subcommittee Action

Senate Bill 5507 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations, and makes other adjustments to individual agency budgets and position authority as described below.

Emergency Board

The Emergency Board allocates General Fund and provides Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. The Subcommittee appropriated \$30 million General Fund to the Emergency Board for general purposes.

Senate Bill 5507 makes seven special purpose appropriations to the Emergency Board, totaling \$182.3 million General Fund:

- \$120 million General Fund for state employee compensation changes.
- \$40 million General Fund for the Oregon Health Authority or the Department of Human Services for caseload costs or other budget challenges that the agencies are unable to mitigate. Known potential challenges include costs associated with federal fair labor standards act rule changes affecting home care and personal support workers; these are estimated to be around \$17 million but will depend in part on pending litigation and programmatic changes. Another unknown element is the full impact of second fiscal year costs for nursing facility rates that may fluctuate based on bed reduction targets; \$4.9 million of rate inflation was originally set aside as part of the Governor's budget to stimulate a discussion on aligning nursing facility cost increases with Oregon Health Plan inflation rates.
- \$10.7 million General Fund for allocation to state agencies for compensation changes driven by collective bargaining for workers who are not state employees. Allocations related to child care, adult foster care, homecare, and personal support workers are anticipated.
- \$6.5 million General Fund for Department of Administrative Services to be allocated, if necessary, to fund changes in Department of Administrative Services Enterprise Technology Services (ETS) rates and assessments. A budget note in SB 5502, the budget bill for the Department of Administrative Services, required the State Chief Information Officer to recommend during the 2016 Regular Session a new funding formula for ETS that refocuses charges to state agencies on fees for service and deemphasizes the use of assessments, which fund all positions regardless of reductions in services delivered, demonstrate how reductions in services purchased by state agencies would be reflected in reductions in operating expenses, and include price list adjustments needed for implementation of a new revenue formula at the start of second year of the biennium.
- \$3 million General Fund for Education, early learning through post-secondary.
- \$2 million General Fund for Department of Justice, Defense of Criminal Convictions caseload costs.
- \$100,000 General Fund for Department of Human Services (DHS), to be used – if warranted – for completing provider audits, compliance work, or reporting activities. These potential actions are specifically tied to a budget note providing direction regarding wage increases for direct care workers serving people with intellectual and developmental disabilities. The budget note is included in the DHS section of this budget report.

If these special purpose appropriations are not allocated by the Emergency Board before December 1, 2016, any remaining funds become available to the Emergency Board for general purposes.

Adjustments to Approved 2015-17 Budgets

OMNIBUS ADJUSTMENTS

Omnibus adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services' assessments and charges for services, Audits Division assessments, Attorney General rates, and debt service. Total savings are \$30.1 million General Fund, \$0.7 million Lottery Funds, \$28.5 million Other Funds, and \$11.1 million Federal Funds.

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved a one-time \$951,393 Other Funds expenditure limitation increase and establishment of six limited-duration positions (1.71 FTE) for the Chief Human Resources Office to review the Human Resource Information System project (HRIS). The positions will review and update the preparations in the current project for business processes realignment that will be necessary with the adoption and deployment of any new HR IT system, review and update existing IT modernization plans, and study and improve conversion planning for implementation of HRIS. The Department will report initial findings of this review to the appropriate subcommittees of the Joint Committee on Ways and Means during the 2016 legislative session.

The Subcommittee also approved a \$293,314 Other Funds expenditure limitation increase and the addition of two positions for Shared Financial Services to accommodate service provision for the Department of Geology and Mineral Industries, which will now have financial functions carried out by DAS.

The Subcommittee also approved continuing to give nonlimited authority to DAS to make Other Funds expenditures necessary to disburse general obligation bonds sold during the 2013-15 biennium for the benefit of public universities. Disbursement of future bond sales will be done by the Higher Education Coordinating Commission (HECC), but during the 2013-15 biennium, the Department of Administrative Services (DAS) was given initial authority to disburse these proceeds. As the bond project duties related to issuance of Article XI-F and XI-G general obligation bonds transition from DAS to HECC per House Bill 3199, both agencies were given nonlimited authority to disburse proceeds of bonds issued during 2013-15. The total amount of undisbursed proceeds as of June 30, 2015 from 2013-15 bond sales is \$196,523,642. The initial estimate of the amount of 2013-15 proceeds DAS will disburse in 2015-17 per agreements with public universities is \$145,875,000, with HECC assumed to disburse \$50,648,642. These amounts will likely change once the timing of final transition from DAS to HECC is known.

Senate Bill 5507 includes one-time General Fund appropriations to the Department of Administrative Services for the following purposes:

- \$1,100,000 for disbursement to the National Urban Housing and Economic Community Development Corporation (NUHECDC) for implementation of an affordable homes, skills training, and jobs for unemployed prior-offenders, at-risk youth, and veterans. NUHECDC is directed to provide written status reports to the Department of Administrative Services and the Legislative Fiscal Officer each quarter during the 2015-17 biennium to document progress in meeting the program's objectives of providing affordable housing for low to

moderate income Oregonians; skill training for prior-offenders, at-risk youth, and veterans; and job placement for those with barriers to quality employment.

- \$850,000 for disbursement to the Pine Valley Fire District for a new location and facility to house the Fire Department in the City of Halfway, Oregon.
- \$100,000 for disbursement to the City of Medford to pay for the completion of a feasibility study on development of a conference center in the Medford area. This project could grow beyond a simple conference center and, if feasible, could include sports and recreation components.
- \$90,000 for disbursement to the City of Gold Hill for engineering work needed to construct the Gold Hill Whitewater Park at Ti'lomikh Falls on the Rogue River. The Whitewater Park is being built into the new Gold Hills Parks Master Plan. The goal of the project is to turn Gold Hill into a whitewater destination. The engineering of the whitewater project will be completed in 2015. Permitting and fundraising for construction is expected to take two years. Construction of the whitewater features is expected to take two months. The goal is to finish the park before the 2016 Olympics and to have a local paddler trained at the site competing in the 2020 Olympics.

The Subcommittee added \$15,556,140 Other Funds expenditure limitation for one-time cost of issuance and special payments associated with the disbursement of proceeds from Lottery Bond sales; projects are detailed below and approved in House Bill 5030. Cost of issuance for these projects totals \$456,140. There is no debt service allocated in the 2015-17 biennium, as the bonds will not be sold until the Spring of 2017. Total debt service on all the projects described below is estimated at a total of \$2,919,215 Lottery Funds for the 2017-19 biennium.

- \$750,000 Other Funds for disbursement to Concordia University for the construction of the Faubion prekindergarten through grade eight school.
- \$1,250,000 Other Funds for disbursement to the Elgin Health District for a rural health care clinic.
- \$1,000,000 Other Funds for disbursement to Open Meadow for the construction of a new facility for the Open School in Portland.
- \$1,000,000 Other Funds for disbursement to the Boys and Girls Clubs of Portland Metropolitan Area for a new Boys and Girls Club in Rockwood.
- \$500,000 Other Funds for disbursement to the City of Grants Pass for the Riverside Park renovation project.
- \$1,000,000 Other Funds for disbursement to the Mountain West Career Technical Institute for the Career Technical Education Center in Salem.
- \$2,000,000 Other Funds for disbursement to Wheeler County for the construction of an underground fiber optic telecommunication line from Condon to Fossil.
- \$1,500,000 Other Funds for disbursement to the Port of Umatilla for facilities development at the Eastern Oregon Trade and Event Center in Hermiston.
- \$3,000,000 Other Funds for disbursement to Trillium Family Services for improving and expanding the Children's Farm Home near Corvallis which houses the Secure Adolescent Inpatient Program.
- \$1,600,000 Other Funds for disbursement to the Port of Morrow for development of an Early Childhood Development Center at the workforce training center at the Port of Morrow.

- \$1,500,000 Other Funds for disbursement to the City of Tigard for the Hunziker Development Project.

Senate Bill 5507 includes a one-time \$400,000 General Fund appropriation to the Department of Administrative Services for a community-based organization, the YWCA of Greater Portland, to administer the Family Preservation Program (FPP) at Coffee Creek Correctional Facility. The FPP works with the Department of Corrections (DOC) to serve the best interests of the children of incarcerated parents by increasing therapeutic visitation between children and parents. The YWCA of Greater Portland is expected to provide facilitated case management including:

- Participation of a qualified mental health professional with training and experience with persons who have experienced trauma,
- Parenting skills training, including information on child development and attachment,
- Intensive communication between parents and the guardian or caregiver of the child,
- Facilitation of transportation of program participants to and from the prison,
- Facilitation of lodging to program participants when determined to be appropriate,
- Referrals to home visiting services and attorney services,
- Assistance in navigating state agency processes and nonprofit resources, and
- Reporting to the Legislature on measurable outcomes related to the welfare of the participating children and recidivism of participating incarcerated parents.

While the YWCA of Greater Portland will implement the program, DOC also has a role in the program's success. A budget note is included in the DOC section of this report to clarify the DOC role in administering the Family Preservation Program.

Office of the Governor

The Office of the Governor is increased by \$1,332,517 Lottery Funds for the establishment of five regional solutions coordinator (PEM/F) positions (4.92 FTE). Three of these positions were in the Office of the Governor on a limited-duration basis during the 2013-15 biennium. The other two positions were in the Oregon Business Development Department on a limited-duration basis during the 2013-15 biennium.

The Office of the Governor is increased by \$500,000 General Fund for federal programs coordination. The increase includes one PEM/G position (1.00 FTE) for the program, as well as any needed services and supplies. This function had previously been housed in the Oregon Business Development Department.

Public Employees Retirement System

The Subcommittee increased the Other Funds expenditure limitation by \$509,960 for the estimated fiscal impacts of House Bill 3495 (\$284,960) and Senate Bill 370 (\$225,000).

The Department of Administrative Services is expected to unschedule \$509,960 of expenditure limitation that may only be scheduled based upon the joint approval of the Office of the State Chief Information Officer and the Legislative Fiscal Office and after a more detailed evaluation of the information technology implementation plans for these two measures.

Department of Revenue

The Subcommittee approved funding for the second of a four phase project to replace most of the agency's core information technology systems (Core Systems Replacement project). The second phase includes: personal income, transit, self-employment, Senior Property Deferral, and estate and trust tax programs. The scheduled implementation date for this phase is December 1, 2015.

The Subcommittee approved \$25,929,440 of Other Funds expenditure limitation and the establishment of 33 permanent full-time positions (33.00 FTE), which is to be mostly financed with Article XI-Q bonds approved in House Bill 5005 (\$19 million). Project revenues also include an estimated \$6.9 million in bond proceeds that were authorized and issued during the 2013-15 biennium, but remained unexpended.

The Other Funds budget includes: personal services of \$7 million; \$532,500 for facility costs; \$12.6 million for vendor contract payments; \$1.3 million for an independent quality assurance; \$592,900 for project management costs; \$532,500 for change leadership; \$279,000 for hardware and software; and \$3 million for a contingency reserve.

Unless otherwise approved by the Legislature or the Emergency Board, the positions budgeted for the Core Systems Replacement (CSR) project are established as permanent full-time positions under the following conditions: (a) the positions will be abolished on or before the completion of the project; (b) the positions are to remain in the Core System Replacement program (i.e., CSR summary cross reference) and may not be transferred to any other program or used for any other purpose other than the development to the Core System Replacement project; and (c) the positions may not be included in any permanent finance plan action.

The Subcommittee approved \$3,935,414 General Fund for the agency's payments to the Department of Administrative Services for State Data Center charges related to phase-I of the project (\$1.3 million), vendor contract maintenance costs to support the ongoing maintenance of the vendor product after installation (\$2.4 million), and non-bondable expenditures related to phase-II of the project (\$240,000).

The Subcommittee approved \$3,684,413 in additional General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in House Bill 5005.

Other Funds expenditure limitation of \$375,000 is included for the cost of issuance of the bonds.

The Subcommittee adopted the Joint Committee on Ways and Means – Information Technology Subcommittee recommendations for the Core Systems Replacement project:

- Continue to work closely with and regularly report project status to the Office of the State Chief Information Officer and the Legislative Fiscal Office throughout the project's lifecycle.
- Continue to follow the Joint State CIO/LFO Stage Gate Review Process.
- Report back to the Joint Interim Committee on Ways and Means on project status in the Fall of 2015 (on readiness to proceed with the CSR Project's Rollout 2 in December 2015), and to the Joint Committee on Ways and Means during the 2016 legislative session.

- Utilize the Office of the State CIO's Enterprise Project and Portfolio Management system as it is deployed for all project review, approval, project status, and QA reporting activities throughout the life of the Core Systems Replacement Project, to include information on the new Fraud Analytics and Detection project planning and execution activities funded by package 151.

The Subcommittee also approved funding for the implementation of the Property Valuation System project, which is a commercial-off-the-shelf solution for an integrated appraisal application.

The Subcommittee approved \$1,880,000 of Other Funds expenditure limitation for project costs and the establishment of one permanent full-time position (0.92 FTE), which is to be financed with Article XI-Q bonds approved in House Bill 5005. This includes personal services of \$175,260; \$56,704 for capital outlay; \$1.5 million for vendor contract payments; and \$150,000 for an independent quality assurance.

Other Funds expenditure limitation of \$80,000 is included for the cost of issuance of the bonds.

The Subcommittee approved \$71,843 in General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in House Bill 5005.

The Department of Administrative Services is expected to unschedule \$1.5 million of Other Funds expenditure limitation that may only be scheduled based upon the joint approval of the Office of the State Chief Information Officer, Department of Administrative Services – Chief Financial Office, and the Legislative Fiscal Office.

The Subcommittee adopted the Joint Committee on Ways and Means – Information Technology Subcommittee recommendations for the Property Valuation project:

- Continue to work closely with and regularly report project status to the OSCIO and LFO throughout the lifecycle of the proposed DOR Property Valuation System (PVS) project.
- Follow the Joint State CIO/LFO Stage Gate Review Process.
- Hire/retain or contract for qualified project management services with experience in planning and managing projects of this type, scope, and magnitude.
- Update the Business Case and foundational project management documents as required.
- Work with OSCIO to acquire Independent Quality Management Services as required to conduct an initial risk assessment, perform quality control reviews on the Business Case and foundational project management documents as appropriate, and perform ongoing, independent quality management services as directed by the OSCIO.
- Submit the updated Business Case, project management documents, initial risk assessment, and QC reviews to the OSCIO and LFO for Stage Gate Review.
- Report back to the Legislature on project status during the 2016 legislative session and/or to interim legislative committees as required.
- Utilize the Office of the State CIO's Enterprise Project and Portfolio Management system as it is deployed for all project review, approval, project status, and closeout reporting activities throughout the life of the DOR PVS project.

Secretary of State

The Subcommittee approved omnibus budget adjustments that include a \$1,149,279 total reduction in state agency assessments and billings for the Audits Division. Secretary of State revenues after this reduction remain sufficient to fully support the legislatively adopted budget for the Division and the Secretary of State.

Treasurer of State

The Subcommittee adopted the following budget note related to the intermediate term pool investment program, with the expectation that the State Treasurer also report on what education and training can be provided local governments on the benefits and risks associated with investing in the intermediate term pool. The Subcommittee also expressed an interest in being provided a comprehensive list of state agencies that should be considered candidates for making investments in the existing state intermediate term investment pool:

Budget Note:

The State Treasurer is requested to report to the interim Joint Committee on Ways and Means during Legislative Days in November 2015 on local and tribal government investment opportunities in the intermediate term pool or other intermediate term pooled investment options offered by the State Treasurer.

The report is to define how, and when, the program will be implemented; how investments will be made, overseen, and administered; the status of development of administrative rules; and how the program compares to the existing state intermediate term investment pool.

The cost of administering the program is to be detailed, including both State Treasury and third party costs, and the basis on which local and tribal governments will be charged.

The agency is to identify the potential level of participation, both immediate and over the long-term, as well as the level of potential investment. The agency is to report on the number of pending and signed investment agreements. The agency is to identify how it will accommodate future demand for program growth as well as any short-term program capacity or resource constraints issues.

CONSUMER AND BUSINESS SERVICES

Public Utility Commission

House Bill 2599 (2015) relates to termination of electric or natural gas service. It requires utilities that provide electricity or natural gas service to prepare reports on processes the utilities use to not terminate for non-payment utility service to homes during very hot or very cold weather. To ensure legislative review of these reports, the Subcommittee approved the following budget note:

Budget Note:

The Public Utility Commission is directed to collect reports from the governing boards of all independent utilities in the state on each utility's program to ensure health and safety of vulnerable Oregonians during possible utility shutoffs that might take place during extreme weather situations. The Public Utility Commission will present a summary of the reports to the appropriate committees during the 2016 legislative session.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

The Subcommittee increased Oregon Business Development Department expenditures by \$257,767,573, including \$4,089,357 General Fund, \$1,500,000 Lottery Funds, \$227,178,216 Other Funds, and \$25,000,000 Nonlimited Other Funds.

Lottery Funds increases include \$1 million to supplement funding for the Regional Accelerator Innovation Network, and \$500,000 for transfer to the Oregon Growth Fund managed by the Oregon Growth Board. The additional funds for the Regional Accelerator Innovation Network bring total Lottery Funds support for the Network to \$2 million. Lottery Funds expenditures approved in this bill for the two programs are approved on a one-biennium basis and will be phased out in the development of the agency's 2017-19 biennium current service level budget.

Other Funds budget adjustments were approved for bond-funded programs approved in Senate Bill 5005 and House Bill 5030. The Other Funds expenditure limitation increases approved include:

- \$175 million of net Article XI-M general obligation bond Other Funds proceeds for seismic rehabilitation grants for schools. The proceeds are projected to finance approximately 115 school seismic rehabilitation projects during the 2015-17 biennium, and represent a more than eleven-fold increase over the \$15 million level of school seismic rehabilitation grant funding provided in the 2013-15 biennium. The Subcommittee also added \$4,089,357 General Fund to pay debt service on the bonds. The debt service funds are projected to allow the State Treasurer to issue \$50 million of net bond proceeds in the Spring of 2016, and the remaining \$125 million of bond proceeds in Spring of 2017. Debt service costs for the school seismic bonds are expected to total \$28.7 million General Fund, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$1,870,000 Other Funds for the costs of issuing the Article XI-M bonds. These costs are paid from the gross proceeds of the bond sale. The agency may need to add staff to manage grant award activity associated with the Spring 2017 bond sale.
- \$30 million of net Article XI-N general obligation bond Other Funds proceeds for seismic rehabilitation grants for emergency services facilities. The proceeds are projected to finance approximately 50 emergency services facility seismic rehabilitation projects during the 2015-17 biennium, and represent a doubling of the \$15 million level of emergency services facility seismic rehabilitation grant funding provided in the 2013-15 biennium. The bonds will be issued in the Spring of 2017. Debt service costs for the emergency services facility seismic bonds are expected to total \$4.9 million General Fund, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$440,000 Other Funds for the costs of issuing the Article XI-N bonds. These costs are paid from the gross proceeds of the bond sale.
- \$18 million of net Lottery bond Other Funds proceeds for deposit to the Special Public Works Fund, a revolving loan fund. The \$18 million total includes \$5 million specifically dedicated to finance levee inspection and repair projects as authorized by Senate Bill 306. The remaining \$13 million of bond proceeds may be applied to any eligible Special Public Works Fund projects. The funding designated for levees is projected to support approximately 17 levee projects, and the undesignated funding is projected to support an additional 11 projects. Because the bonds will be issued in the Spring of 2017, most project activity will occur after the end of the current biennium. Debt service costs for the Lottery bonds are expected to total \$3.8 million Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$323,147 Other Funds for the costs of issuing the Lottery bonds. These

costs are paid from the gross proceeds of the bond sale. The \$18 million of bond proceed expenditures were added to the agency budget as Nonlimited Other Funds, and as such, are not included in the expenditure limitation increases included in the bill.

- \$7 million of net Lottery bond Other Funds proceeds for deposit to the Brownfields Redevelopment Fund, a revolving loan fund. The funding is projected to support approximately 27 brownfields redevelopment projects. Because the bonds will be issued in the Spring of 2017, most project activity will occur after the end of the current biennium. Debt service costs for the Lottery bonds are expected to total \$1.5 million Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$129,239 Other Funds for the costs of issuing the Lottery bonds. These costs are paid from the gross proceeds of the bond sale. The \$7 million of bond proceed expenditures were added to the agency budget as Nonlimited Other Funds, and as such, are not included in the expenditure limitation increases included in the bill.
- \$13 million of net Lottery bond Other Funds proceeds for Regional Solutions capital construction priority projects identified by Regional Solutions Advisory Committees. The funding is projected to support approximately 28 capital construction projects in ten of the state's eleven Regional Solutions regions. The projects are funded with a combination of \$995,000 of Lottery bond proceeds remaining from the Spring 2015 bond sale and \$12,005,000 of new bond proceeds from Lottery bonds that will be issued in the Spring of 2017. Because most of the funding will become available late in the biennium, most project activity will occur after the end of the current biennium. Debt service costs for the Lottery bonds are expected to total \$2.6 million Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$243,677 Other Funds for the costs of issuing the Lottery bonds. These costs are paid from the gross proceeds of the bond sale. The Subcommittee approved \$13 million of support to fund projects on the identified Regional Solutions project list that total more than \$14 million in costs. The project list is posted on the Oregon Legislative Information System website with the Capital Construction Subcommittee July 3, 2015 meeting materials. The agency is directed to best apply the available funding toward the project list identified costs, taking into consideration other possible funding sources available for individual projects. If the agency determines that funds would be better utilized to support other projects not on the identified project list, it must obtain legislative approval to do so before the lottery bonds are issued. The agency is also expected to work with the Governor's Office to allow the agency to review proposed Regional Solutions projects to ensure they meet certain criteria, including: supporting job growth and retention, obtaining leverage from other sources, possessing a clear business plan for sustainability without additional state funding, meeting regional priorities recommended by a Regional Solutions Advisory Committee, and, if bond proceeds are requested as the funding source, qualifying as a capital construction project.
- \$4.5 million of net Lottery bond Other Funds proceeds for cultural capital construction projects. The funding is specifically dedicated as follows: \$2 million for the Oregon Shakespeare Festival, \$1.5 million for the Portland Japanese Garden, \$600,000 for Oregon Public Broadcasting, and \$400,000 for the Aurora Colony Museum. The bonds will be issued the Spring of 2017. Debt service costs for the Lottery bonds are expected to total approximately \$956,000 Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$68,184 Other Funds for the costs of issuing the Lottery bonds. These costs are paid from the gross proceeds of the bond sale. The \$4,568,184 of bond proceeds and costs of issuance expenditures were added to the agency's Arts and Cultural Trust Other Funds expenditure limitation.

- \$1,562,157 of net Lottery bond Other Funds proceeds for repairs and upgrades to the Port of Brookings Harbor dock. The bonds will be issued in the Spring of 2017. Debt service costs for the Lottery bonds are expected to total approximately \$300,000 Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$41,812 Other Funds for the costs of issuing the Lottery bonds. These costs are paid from the gross proceeds of the bond sale. The \$1,603,969 of bond proceeds and costs of issuance expenditures were added to the agency's Infrastructure Finance Authority Other Funds expenditure limitation.

Housing and Community Services Department

Other Funds expenditure limitation is increased by \$10 million for additional payments anticipated due to the passage of House Bill 3257, which extended until 2018 the period under which an additional \$5 million annually could be collected from residential electricity consumers for low income bill payment assistance. The funds are collected from utilities, transferred to the Housing and Community Services Department, and distributed to eligible Oregonians by local Community Action agencies under contract.

Other Funds expenditure limitation for the Housing and Community Services Department is increased by \$585,000, attributable to cost of issuance for \$40 million in Article XI-Q bonds issued for affordable housing development. The housing to be developed with the bonds will be targeted to low income individuals and families, pursuant to the provisions of House Bill 2198. That bill directs the Department to distribute the resources available based on criteria including geography, market data, need, and other factors, and directs the Department to develop the housing with the advice of the State Housing Council and to work with stakeholders to achieve objectives that include reducing project costs and reaching underserved communities. It is assumed that the investment will result in an estimated 1,600 units of new affordable housing developed. Expenditure limitation for a period of six years for the project amount (\$40 million) is located in House Bill 5006.

Other Funds expenditure limitation in the amount of \$2,551,972 is included to enable the Housing and Community Services Department to expend proceeds from Lottery bonds for preservation of affordable housing with expiring federal subsidies. Of this amount, \$2.5 million is attributable to project costs, and \$51,972 is related to cost of issuance.

Eligible projects for which these funds can be expended are defined as the following:

- Privately owned multi-family rental properties where at least 25% of the units are subsidized by a project-based rental assistance contract through the USDA Rural Development or the US Department of Housing and Urban Development;
- Existing manufactured housing communities to be acquired by a mission-based non-profit organization, resident cooperative, tenants' association, housing authority, or local government; or
- Public housing projects undergoing a preservation transaction which involves a comprehensive recapitalization, and which will secure ongoing rental subsidies.

Other Funds expenditure limitation in the amount of \$20,307,817 is included to enable the Housing and Community Services Department to expend proceeds from Lottery bonds for the purpose of financing construction of housing for individuals with mental illness or addiction disorders. Of this amount, \$20 million is attributable to project costs, and \$307,817 is related to cost of issuance. This limitation applies to the 2015-17 biennium only, as the project is not anticipated to be recurring. To the extent that proceeds are not fully expended for mental health

housing in 2015-17, the 2017-19 agency request budget should include a request that limitation for remaining proceeds be carried forward into the 2017-19 biennium. The Housing and Community Services Department will develop a process similar to but separate from its existing “Notice of Funds Availability” that is currently used to identify partners and financing for affordable housing projects. The Oregon Health Authority will work with the Housing and Community Services Department (HCSD) throughout the process of utilizing the \$20 million of bonding proceeds for the development of housing for individuals with mental illness or addictions disorders. The Oregon Health Authority will continue to work with their partners, including the National Alliance on Mental Illness (NAMI) and the Oregon Residential Provider Association (ORPA), as well as other stakeholders, to set up a workgroup that will be responsible for providing recommendations on project priorities to HCSD.

Department of Veterans’ Affairs

Additional one-time General Fund in the amount of \$500,000 is appropriated to the Oregon Department of Veterans’ Affairs for support for County Veterans’ Service Officers. This is in addition to the \$246,046 General Fund investment above the 2015-17 current service level that was included in the Department’s budget bill, Senate Bill 5539. With this increase, the amount of General Fund directed to County Veterans’ Service Officers for the 2015-17 biennium will total \$4.7 million, \$4.2 million of which is intended to be ongoing in future biennia.

EDUCATION

Department of Education

The Subcommittee approved a net increase of \$51,990,543 General Fund and \$66,009,457 million Lottery Funds for the State School Fund. The increase reflects three separate actions:

- An increase of \$105,782,400 General Fund represents the increase due to the “trigger” included in the State School Fund bill (House Bill 5017) which directed to the State School Fund 40 percent of any General Fund increase in the 2015-17 revenue estimates between the March 2015 and the May 2015 forecasts;
- An additional \$12,217,600 General Fund is made available for the State School Fund beyond the amount resulting from the “trigger”; and
- A decrease of \$66,009,457 General Fund and a corresponding \$66,009,457 Lottery Funds increase is recommended to balance the use of available Lottery Funds across the entire state budget.

The Legislature assumes the State Land Board will increase the distribution from the Common School Fund from the current four percent to a five percent distribution which results in an estimated increase of \$27,544,741 of revenue available to districts through the school funding formula. If the State Land Board takes this action, there will be an equivalent of just over \$7.4 billion in combined General Fund, Lottery Funds, and these additional Common School Funds resources for the 2015-17 biennium.

House Bill 5017, the State School Fund bill, split the amount available to be distributed from the State School Fund between the two school years on an even basis or \$3,629,130,346 in each school year. The Subcommittee approved placing all of the additional State School Fund resources made available in this bill to be distributed in 2016-17, the second school year of the biennium. This results in a split between the two school years of 49.2 percent for 2015-16 and 50.8 percent for 2016-17.

The Subcommittee approved a one-time \$3,300,000 General Fund increase in the appropriation for the Department of Education’s nutrition programs relating to the Farm to School program under ORS 336.431. This increase is over and above the current \$1,219,189 General Fund appropriation included in the Department of Education’s budget bill (House Bill 5016) for this program. It is anticipated that grants under this program will be changed by language in Senate Bill 501 that is intended to increase participation in the program by school districts. The Department of Education may use up to two percent of the total funding for the Farm to School program under ORS 336.431 for the administration of the program. Of the remaining amount, the Department is instructed to allocate approximately 80% of the remaining funding for the noncompetitive grants and approximately 20% of the remaining funding for competitive grants.

The Subcommittee increased the funding for Relief Nurseries in the Early Learning Division by a one-time \$700,000 General Fund appropriation. This brings the total amount of state funding for Relief Nurseries to \$8,300,000 General Fund.

The Subcommittee approved a one-time increase of \$500,000 General Fund for the new leadership program designed to recruit and train “district turnaround leaders” to assist schools and districts to increase their overall achievement measures. This increase and the amount included in the budget bill for the Oregon Department of Education (House Bill 5016) brings the total amount of funding for this program to \$2,000,000 General Fund.

The Subcommittee approved the establishment of an Other Funds expenditure limitation of \$126,210,000 for the proceeds of Title XI-P general obligation bonds, which are for grants to assist school districts with their capital costs of facilities. The grant, funded with bond proceeds, provided to each district must be matched by the district to finance capital costs for projects that have received voter approval for locally issued bonds. State bond proceeds may not be used for operating costs of the district. The bonding bill (House Bill 5005) includes the authorization for issuing \$125,000,000 of Title XI-P bonds. Costs of issuance are estimated at \$1,210,000 Other Funds.

Budget Note:

The Department of Education is instructed to use \$500,000 General Fund from the Early Intervention/Early Childhood Special Education (EI/ECSE) budget to support two to four communities in developing pathways from screening to services to make it easier for families to receive services that screening identifies. Use of this funding is aligned with best practices for how EI/ECSE programs should address the needs of children and their families who do not meet the legal requirements for eligibility and connect them to other services and supports. The Early Learning Council shall report on the progress and outcomes of this work to the appropriate legislative committee and include any recommendations for the 2017 legislative session.

Budget Note:

Given the expanded Healthy Families Oregon home visiting funding added to the Early Learning Division’s budget, the Early Learning Division and the Oregon Health Authority are instructed to:

- Develop a set of outcome metrics connected to evidence of impact for consideration by the Early Learning Council and the Oregon Health Policy Board that any home based service that receives state dollars must meet in order to continue to receive state funds, effective July 1, 2016;
- Develop a plan and timeline for integrating the state’s professional development system for early learning providers with the emerging professional development system for home visitors; and
- Develop a common program agnostic screening tool to identify potential parent/child risk factors and intake form for families who are eligible for home visiting services and require implementation by state funded home visiting programs by July 1, 2016.

The Early Learning Division and the Oregon Health Authority shall report on progress to the appropriate legislative committee.

Budget Note:

The Department of Education is instructed to survey school districts on the financial effects of the: (1) adaptation of new instructional hour minimums, (2) mandated full scheduling of 92 percent of students, and (3) projections for programs and personnel possibly eliminated in order to comply with these mandates at current budget levels. The Department is to report back to the Joint Committee on Ways and Means by February 1, 2016.

Higher Education Coordinating Commission

The Subcommittee approved a one-time \$1,500,000 General Fund appropriation to fund academic counselors at community colleges during the second academic year of the biennium. Community Colleges currently have limited academic counseling services in place. With the potential of more students as a result of the tuition waiver grant program established in Senate Bill 81, there is concern that those limited resources will be stretched even further. Prior to the distribution of these funds, the Higher Education Coordinating Commission is to report to the Joint Committee on Ways and Means during the 2016 legislative session or to the Emergency Board what factors or variables will determine the distribution of these funds.

The Subcommittee approved the establishment of a \$1,542,827 Other Fund expenditure limitation for a grant to the Linn Benton Community College for the construction and capital expenditures for the Advanced Transportation Technology Center. This Center is established to advance statewide transportation energy policy as well as to provide education and training of students at the Community College. The project is to include an automotive technician training center with an alternative fuel area, a heavy transportation/diesel training center, an innovation center, and an anaerobic digester for renewable gas production. The Other Funds expenditure limitation increase represents the \$1,500,000 state share of the project cost and \$42,827 for the cost of issuing the bonds. Both of these items are funded through the sale of Lottery bonds.

The Subcommittee approved \$2,500,000 General Fund for the College of Forestry at Oregon State University to operate a center for the manufacturing and design of advanced wood products in cooperation with the University of Oregon. The \$2.5 million represents a partial biennium of expenses, and as such, state support for the center rolls up to \$3,400,000 in the 2017-19 biennium. The Subcommittee also approved \$300,000 General Fund on a one-time basis for use by Eastern Oregon University for costs associated with starting a collegiate wrestling program.

The Subcommittee approved a one-time \$350,000 General Fund appropriation to the Higher Education Coordinating Commission (HECC) for a grant to the College Inside program. This is a program designed to allow incarcerated students obtain a two-year college degree that is transferable to a four-year university.

The Subcommittee approved a one-time \$350,000 General Fund appropriation to Higher Education Coordinating Commission (HECC) for a grant to the College Possible organization. This program provides mentoring, coaching, and other assistance to low income students to encourage them to go to college and help them apply for college and financial aid.

The Subcommittee approved a \$62,300 General Fund appropriation for use by Oregon Solutions at Portland State University to pay the expenses of the Task Force on the Willamette Falls Navigation Canal and Locks as they conduct the work directed in SB 131.

The Subcommittee clarified that of the \$151,390,838 General Fund increase approved for the Public University Support Fund program area in House Bill 5024, \$41,095,238 was for continuation of the tuition buy down funding provided to public universities in House Bill 5101 (2013 Special Session).

The Subcommittee approved a \$4,477,055 increase in the Other Funds expenditure limitation for payment of the costs of issuing Article XI-F general obligation bonds, Article XI-G general obligation bonds, and Article XI-Q general obligation bonds on the behalf of community colleges and public universities.

The Subcommittee also approved giving the Higher Education Coordinating Commission (HECC) nonlimited authority to make Other Funds expenditures necessary to disburse general obligation bonds sold during the 2013-15 biennium for the benefit of public universities. Disbursement of future bond sales will be done by HECC, but during the 2013-15 biennium the Department of Administrative Services (DAS) was given initial authority to disburse these proceeds. As the bond project duties related to issuance of Article XI-F and XI-G general obligation bonds transition from DAS to HECC per House Bill 3199, both agencies were given nonlimited authority to disburse proceeds of bonds issued during 2013-15. The total amount of undisbursed proceeds as of June 30, 2015 from 2013-15 bond sales is \$196,523,642. The initial estimate of the amount of 2013-15 proceeds HECC will disburse per agreements with public universities in 2015-17 is \$50,648,642, with DAS disbursing \$145,875,000. These amounts will likely change once the timing of final transition from DAS to HECC is known.

Oregon Health & Science University

The Subcommittee approved the establishment of a \$200,035,000 Other Funds expenditure limitation for DAS to disburse Article XI-G bond proceeds to the Oregon Health and Science University (OHSU) to fund Knight Cancer Institute capital construction costs. In addition, the Subcommittee approved an \$8,522,485 General Fund appropriation to pay debt service on XI-G bonds issued during the 2015-17 biennium for the Knight Cancer Institute project.

House Bill 3199 (2015) provided that the Department of Administrative Services (DAS) would continue to make debt service payments on behalf of OHSU on legacy debt issuance, including \$30,909,888 debt service paid with Tobacco Master Settlement Agreement (TMSA) funds. To accommodate this requirement, the Subcommittee approved providing DAS with \$38,689,306 Other Funds expenditure limitation to make debt

service payments. Revenue for making \$7,779,418 debt service payments on non-TMSA supported Article XI-F bond debt will be provided by OHSU.

HUMAN SERVICES

Department of Human Services

To support two pilot projects in the Child Welfare program, the Subcommittee approved \$800,000 General Fund and increased Federal Funds expenditure limitation by \$160,000; funding is approved on a one-time basis with future program support or integration dependent on resources and pilot outcomes. The following budget note, which lays out the goals and expectations for the pilot projects, was also approved:

Budget Note:

The Department of Human Services is directed to work with community-based organizations to develop and implement two pilot programs, one serving a rural part of the state and the other one serving an urban area, to improve the quality and effectiveness of foster care for children and wards who have been placed in the Department's legal custody for care, placement, and supervision. The programs shall target youth who have experienced multiple foster care placements and who are at significant risk of suffering lifelong emotional, behavior, developmental, and physical consequences due to disrupted and unsuccessful placements in the foster care system. The following services for foster parents shall be included in the programs: trauma-informed, culturally appropriate care training; behavioral supports; ongoing child development and parent training; 24-hour, daily on-call caregiver support; respite care; tutoring; and assistance with locating immediate and extended healthy, biological family members.

Each pilot program will have an advisory group that includes at least one individual who has experienced multiple placements in the foster care system and at least one foster parent. The legislative expectation is that at least \$800,000 of the total funding for the pilots will be provided directly to community-based organizations to deliver program services. On or before May 1, 2017, the Department shall report to the legislative committees having authority over the subject areas of child welfare and juvenile dependency regarding the status of the pilot programs and, to the extent possible, placement outcomes for children and wards who participated in the pilot program and children and wards not receiving pilot program supports. The Department will also provide an update on the pilot projects as part of its budget presentation during the 2017 legislative session.

To provide and test targeted community college career pathway training opportunities for Temporary Assistance for Needy Families and Employment Related Day Care clients, the Subcommittee approved \$500,000 General Fund for a one-time pilot project in Jackson and Josephine counties. Eligible clients will be in enrolled training programs that match up with in-demand, high wage job openings, such as in the healthcare or information technology areas. Clients will receive a scholarship/stipend to help augment Pell grants, with average awards expected to be about \$2,000 per client; about 150 clients are estimated to participate in the program over the biennium. The pilot project is a joint effort between the Rogue Workforce Partnership, the Oregon Employment Department, and the Department of Human Services.

The Subcommittee approved \$350,000 General Fund to provide transitional (one-time) funding for the Home Care Commission's private pay registry. This program, which enables private payers to buy home care services through the home care registry, was authorized by House Bill 1542 (2014) and is expected to be fee supported once fully up and running in January 2016.

The Subcommittee approved \$1,800,000 General Fund to restore a reduction made in the primary budget bill for the Department (House Bill 5026). The funding will provide ongoing support for options counseling provided through the Aging and Disability Resource Connection (ADRC). The program helps people identify their long term care needs and preferences, understand the service options available to them, and make decisions about their care.

The Subcommittee approved \$400,000 General Fund, on a one-time basis, to increase support funding for the Oregon Hunger Response Fund (Oregon Food Bank); between funding in both the DHS and the Housing and Community Services Department budgets, a total of \$3.2 million General Fund is now appropriated in the 2015-17 biennium to help the fund fight hunger.

The Subcommittee approved \$150,000 General Fund to provide ongoing support for the Hunger Task Force, which is charged with advocating for hungry persons, and contributing to the implementation and operation of activities and programs designed to alleviate or eradicate hunger in Oregon. House Bill 2442 (2015) designates the Department of Human Services as the entity in administering the state policy on hunger and also requires the agency to support and staff the task force, based upon the availability of legislatively approved funding for such purposes.

To cover Phase II development and implementation of a streamlined and integrated Statewide Adult Abuse and Report Writing System, the Subcommittee approved \$2,277,037 General Fund and \$3,355,000 Other Funds expenditure limitation (\$5.6 million total funds). Phase I planning funding was approved by the Emergency Board in May 2014, based upon demonstrated need for a stable, integrated adult abuse data and report writing system to deal with Oregon's growth in an aging population, an annual increase of 5-8% in abuse referrals, and an increased need for services across all demographics. The Other Funds portion of the project will be financed with Article XI-Q bonds; the General Fund amount includes \$839,543 to cover debt service payments in the second year of the biennium.

The Department will continue its work on the project according to direction from the Joint Ways and Means Subcommittee on Information Technology, which recommended incremental and conditional project approval. Required actions under that guidance include, but are not limited to, working closely with and regularly reporting project status to the Office of the State Chief Information Officer (OSCIO) and Legislative Fiscal Office (LFO), while following the joint OSCIO/LFO Stage Gate Review Process. A detailed list of next steps and requirements was transmitted to the agency. The Department of Administrative Services is expected to unschedule the General Fund and Other Funds expenditure limitation for the project pending finalization of a controlled funding release plan that is tied to planning needs and the completion of certain stage gate requirements. Funding may be rescheduled with the joint approval of the OSCIO, the Chief Financial Office, and LFO.

House Bill 5026 included a rate increase for providers serving people with Intellectual and Developmental Disabilities (IDD). To ensure clarity of legislative direction regarding implementation of the rate increase, the Subcommittee adopted the following budget note:

Budget Note:

It is the intent of the Legislature that \$26.7 million total funds in provider rate increases approved in House Bill 5026 (budget bill for the Department of Human Services) result in wage increases for direct care staff serving people with intellectual and developmental disabilities (IDD). The legislative expectation is that compensation (wages and/or benefits) for direct care staff in programs serving people with IDD should be increased by at least 4% during the 2015-17 biennium.

During the 2016 legislative session, an informational hearing will be scheduled for IDD community providers to present the actions they have taken or plan to take to meet budget note requirements. On a parallel track and prior to seeking an allocation from the special purpose appropriation, the Department of Human Services will compile information on any complaints received regarding wage increases and consult with legal counsel and contract staff to determine the best, yet most cost-effective, approach to address potential provider non-compliance. The Department will also report to the Joint Committee on Ways and Means during the 2017 legislative session on activity related to and progress made under this budget note.

For the same program, the Subcommittee approved the budget note set out below on exploring a provider assessment component to help fund IDD programs. Along with the required reporting, and depending on assessment's content or results, the Department may also work with the appropriate interim policy committee on potential statutory changes.

Budget Note:

The Department of Human Services shall work with the intellectual and developmental disabilities (IDD) provider community and appropriate state and federal agencies to assess the feasibility, potential benefits, and potential drawbacks of a provider assessment, or transient lodging tax, on the provider organizations serving adults with IDD, with the goal of maximizing federal matching funds for IDD services and addressing the direct care workforce shortage. The Department shall report the results of its assessment to the Legislature by December 1, 2015.

Oregon Health Authority

Senate Bill 5507 approves \$10,000,000 one-time General Fund resources to provide grants to safety net providers, through the Safety Net Capacity Grant Program. This program will provide grants to community health centers, including Federally Qualified Health Centers and Rural Health Centers, as well as School-Based Health Centers, with the goal of providing services for children not eligible for any current state program. The agency will need to develop an application process for these competitive grants; develop a process to award the grants, including amounts to fund education and outreach to the target population; develop a process for clinics to report services rendered; provide reporting to the Legislature and stakeholders; and include a stakeholder engagement process to advise the program development and implementation. The agency expects to fund two full-time positions out of this total funding, in order to implement the program as described.

Because of the continuing transition of the Oregon Health Plan caseload, the Subcommittee recognized the increased risk of caseload forecast changes. A special purpose appropriation of \$40 million is made to the Emergency Board for caseload costs or other budget challenges in either the Oregon Health Authority (OHA) or Department of Human Services. The Subcommittee included two budget notes related to the Oregon Health Plan:

Budget Note:

The Oregon Health Authority shall engage in a rural hospital stakeholder process to gather input on potential transformation strategies to ensure that Oregon's small and rural hospitals continue to be sustainable in the future. Potential transformation strategies could include grant or bridge funding, transformation pilot programs, or incentive programs to assure funding stability for hospitals and access to health care services for rural Oregonians. Based on the work with stakeholders, OHA will develop a set of recommendations.

OHA shall report to the Joint Committee on Ways and Means Committee during the 2016 legislative session on any hospital assessment revenues received for the 2013-15 biennium and available for use in 2015-17. The revenue may include assumed hospital assessment revenue in the OHA 2015-17 budget or any additional hospital assessment revenue not included in the OHA budget, that could potentially be used to fund one or more of the strategies recommended, but not to exceed \$10 million. The agency should include in that report any information on federal matching resources that may be available for those strategies.

Budget Note:

The Oregon Health Authority is directed to prepare a report in collaboration with the Employment Department stating the number of Oregonians enrolled in the Oregon Health Plan while employed at least 260 hours in any calendar quarter by a company with 25 or more employees. This report should be presented to the interim Joint Committee on Ways and Means, Subcommittee on Human Services no later than January 2016.

The Subcommittee approved a one-time appropriation of \$160,000 General Fund for OHA to contract with the Dental Lifeline Network, or other qualified organization, for development and operation of a Donated Dental Services program to benefit needy, disabled, aged, and medically compromised individuals. The program will establish a network of volunteer dentists, including dental specialists, to donate dental services to eligible individuals, establish a system to refer eligible individuals to appropriate volunteers, and develop and implement a public awareness campaign to educate individuals about the availability of the program. The program will report to OHA at least annually the number of people served, procedures during the year, procedures completed, and the financial value of the services completed. The funding is part of a commitment to spending on senior programs that originated in the 2013 special session.

The Subcommittee approved \$200,000 General Fund for providing fresh Oregon-grown fruits, vegetables, and cut herbs from farmers' markets and roadside stands to eligible low-income seniors under the Senior Farm Direct Nutrition Program. Another \$100,000 General Fund was added for the same purpose for eligible individuals through the Women, Infants and Children Program. Both these program enhancements are one-time.

General Fund was increased by \$600,000 for school-based health centers. This funding will provide state grants of \$300,000 to three new school-based health centers that recently completed their planning processes. It will also allow the agency to provide \$300,000 of funding to existing school-based health centers to bring all centers closer to parity in state funding.

Other Funds expenditure limitation is increased by \$137,152 to increase the staffing level for the Pesticide Analytical Response Center by one half-time position (0.50 FTE). Funding for the position will come as a special payment from the Department of Agriculture supported by an increase in pesticide product registration fees.

The Subcommittee directed the Oregon Health Authority to collaborate with the Department of Consumer and Business Services and the University of Oregon, in the following budget note:

Budget Note:

The Oregon Health Authority, in collaboration with the Department of Consumer and Business Services, shall work with the University of Oregon on the vaccination program for meningitis. The Department of Consumer and Business Services shall ensure timely insurance coverage is covering appropriate costs for those with insurance. The Oregon Health Authority shall, within existing emergency preparedness funds, work with the University of Oregon on funding appropriate costs. The Oregon Health Authority and the University of Oregon shall report to the appropriate legislative committee the final cost of the program including any additional funding needs by December 2015 and any recommendations to ensure effective and efficient response to any future events.

Lottery bond proceeds of \$20 million were approved for the development of housing for individuals with mental illness or addiction disorders, through the Housing and Community Services Department (HCSD). OHA will work with HCSD throughout the process used to identify partners and financing for projects. OHA will continue to work with their partners, including the National Alliance on Mental Illness and the Oregon Residential Provider Association, as well as other stakeholders, to set up a workgroup that will be responsible for providing recommendations on project priorities to HCSD.

Lottery bond proceeds of \$3 million were approved to fund a portion of the costs to build a new sixteen-bed facility for the Secure Adolescent Inpatient Program, run by Trillium Family Services. These funds will be distributed through the Department of Administrative Services. This project will replace old, obsolete facilities at the Children's Farm Home campus near Corvallis. This program serves adolescents at the highest level of mental health acuity in the state, including children on the Oregon Health Plan, and those referred through the Oregon Youth Authority and the Juvenile Psychiatric Security Review Board.

The following budget note was included related to the Addictions and Mental Health programs:

Budget Note:

The Oregon Health Authority shall conduct a minimum of five community meetings in a variety of geographic locations across the state. The goal of the community meetings is to capture, understand, and report to the Legislature on the experience of children, adolescents, and adults experiencing mental illness and their ability to access timely and appropriate medical, mental health and human services to support their success in the community. The meetings shall not be restricted to publicly financed services or individuals eligible for public benefits. The focus will be on the entirety of the Oregon mental health system, both public and private. Issues to be considered should include but not be limited to:

- Access to child and adolescent services
- Boarding in hospital emergency rooms
- Access to housing, addiction, and recovery services
- Family support services
- Waiting periods for services

- Workforce capacity
- Affordability for non-covered individuals to access mental health services
- Coordination between behavioral health and physical health services

The Oregon Health Authority shall consult and coordinate with stakeholders to plan and conduct the community meetings. The Oregon Health Authority is expected to report progress and findings to the appropriate legislative committees and the 2016 Legislature.

The Subcommittee included the following direction in regards to fee-for-service (both Medicaid and non-Medicaid) rate increases to addiction treatment providers:

Budget Note:

The Oregon Health Authority will use \$3.5 million of the \$6 million included in the new investments for A&D services included in the OHA 2015-17 budget to increase rates to addiction treatment providers. OHA will report the final rate increases to the interim Joint Committee on Ways and Means by November 2015.

Long Term Care Ombudsman

The Subcommittee added \$100,000 General Fund on a one-time basis to provide interim support for the agency as it continues to ramp up new programs, including advocacy for residents of independent living sections of Continuing Care Retirement Communities as required under Senate Bill 307 (2015). The agency has also been undergoing a leadership transition and is facing challenges in volunteer recruitment; the additional funding will allow the Long Term Care Ombudsman to contract or to make a short-term hire for program development expertise to focus on these needs over the first year of the biennium.

JUDICIAL BRANCH

Oregon Judicial Department

The Subcommittee increased Judicial Department expenditures by \$40,955,000, including \$700,000 General Fund, and \$40,255,000 Other Funds.

The Subcommittee appropriated \$100,000 General Fund to increase funding for the Oregon Law Commission. This action raises total General Fund support for the Oregon Law Commission in the 2015-17 biennium budget to \$331,319, a 45.3 percent increase over the 2013-15 biennium funding level. The Subcommittee also added a one-time General Fund appropriation of \$600,000, for support of the Oregon State Bar Legal Services Program (a.k.a., Legal Aid). The General Fund appropriation will supplement the \$11,900,000 of Other Funds support for Legal Aid provided in Senate Bill 5514, and is approximately a 5 percent increase over the base funding level.

The Subcommittee approved Other Funds expenditure limitation increases for county courthouse capital construction projects funded through the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF). The legislatively adopted budget includes \$27,775,000 of Article XI-Q bond proceeds authorized in House Bill 5005 for the courthouse capital construction projections funded through the OCCCIF. The approved

bond proceeds include \$17.4 million for the Multnomah County Central Courthouse project, \$2.5 million for the Jefferson County Courthouse project, and \$7,875,000 for the Tillamook County Courthouse project.

The Legislature previously authorized Article XI-Q bonds for the Multnomah County and Jefferson County projects in the 2013-15 biennium budget. The Subcommittee increased the OCCCIF Other Funds expenditure limitation by \$39.8 million to allow expenditures of up to \$19.9 million of bond proceeds and of up to \$19.9 million of required county matching funds for these two projects. The Subcommittee did not approve Other Funds expenditure limitation for the Tillamook County Courthouse project. The Judicial Department will report to the Joint Committee on Ways and Means or to the Emergency Board on the Tillamook County Courthouse project, and request Other Funds expenditure limitation for the project, prior to distributing any money from the OCCCIF for the Tillamook County Courthouse project.

The Subcommittee also increased the Judicial Department operations Other Funds expenditure limitation for operations by \$455,000, for the cost of issuance of Article XI-Q bonds for OCCCIF projects.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee approved a \$25,000 General Fund increase to the Predator Control program, bringing the program total to \$447,718 General Fund, as well as, a \$30,000 General Fund increase to the Wolf Compensation and Grant Assistance program, bringing the program total to \$233,000 General Fund.

The Subcommittee also approved a \$1,747,018 Other Funds expenditure limitation increase to support enhancements to the Pesticides program. The enhancements include the addition of 6 positions (5.26 FTE) to the program. The positions will be made up of four pesticide investigators (NRS 3), one customer service representative (NRS 3), and one case reviewer (NRS 4). The additional investigative staff is needed to manage existing caseload requirements. Other enhancements include laboratory testing and sampling of pesticides, as well as, modification of the existing investigation and case management database. An additional \$108,326 Other Funds was approved to increase the ODA staffing level for the Pesticide Analytical Response Center (PARC) by 0.50 FTE. ODA also increased the existing transfer made to the Oregon Health Authority (OHA) by \$137,152 Other Funds to increase the ODA paid OHA staffing level for the Pesticide Analytical Response Center by 0.50 FTE. Revenue to support these various Other Funds increases will come from increases in pesticide product registration fees approved in House Bill 3459.

Department of Environmental Quality

The Subcommittee approved \$280,000 General Fund for a Portland Harbor Statewide Coordination policy position. According to the Governor's requested budget, this is a senior-level policy position that will be housed in DEQ, but will report to the Governor's natural resources policy advisor. This Operations and Policy Analyst 4 position will be phased in on January 1, 2016 (0.75 FTE). In addition, \$110,092 Other Funds expenditure limitation and one half-time NRS 3 position (0.50 FTE) was approved for implementation of the residential asbestos inspection program established by Senate Bill 705, which passed earlier this session.

Department of Fish and Wildlife

The Subcommittee approved allowing the Oregon Department of Fish and Wildlife to retain \$5,000 General Fund savings from Department of Administrative Services' assessment reductions that will be used to pay for the study in Senate Bill 779. This study is to determine whether ORS 497.006 should be amended to allow additional members of the uniformed services to be considered resident persons for the purpose of purchasing licenses, tags, and permits issued by the State Fish and Wildlife Commission.

The Subcommittee approved a one-time General Fund appropriation of \$500,000 to improve and protect sage grouse habitat through actions, such as juniper removal, that improve the resilience of sagebrush habitat to wildfire.

The Subcommittee also approved a \$25,000 General Fund increase in state support for the Predator Control program, bringing the state support total to \$453,365 General Fund.

Department of Forestry

The Subcommittee approved a one-time appropriation of \$809,377 General Fund to the Fire Protection Division of the Oregon Department of Forestry (ODF) for sage grouse habitat protection and improvement. This amount is in addition to amounts contained in the agency's budget bill for the same purposes. The appropriation includes \$109,377 for a limited-duration, half-time (0.50 FTE) Natural Resource Specialist 1 position and associated services and supplies to provide administrative support and technical training to rangeland protection associations. The appropriation also includes \$700,000 for grants to support rangeland wildfire threat reductions. The grant funding is for eligible services, supplies, and equipment expenditures of rangeland fire protection associations and counties in addressing rangeland wildfire management and suppression on unprotected or under-protected lands. The funding is to be implemented consistent with wildfire-related provisions of Oregon's plan for addressing the conservation of the greater sage grouse and rural community vitality. Oregon will provide the funding to the Oregon Watershed Enhancement Board, which will oversee the grant program in conjunction with other ODF grant programs.

Department of Land Conservation and Development

The Subcommittee approved the reduction of the General Fund appropriation made to the Department of Land Conservation and Development for the Southern Oregon Regional Pilot Program (SORPP) in the agency's 2013-15 budget (SB 5530, 2013) in the amount of \$194,000 and the re-establishment of that amount as a one-time General Fund appropriation in the 2015-17 biennium. The funding is a portion of the amount established by policy option package 107 in the agency's 2013-15 budget for the purpose of carrying out Executive Order 12-07 that the agency will not expend during the 2013-2015 biennium and that the grant recipient counties have requested to be moved forward to the 2015-17 biennium to allow additional time for the grant-funded work to be completed.

The Subcommittee approved the appropriation of \$300,000 General Fund to establish a SageCon Coordinator, a limited duration Natural Resource Specialist 5 position, to lead staff participating in the SageCon Governance and Implementation Teams. The position will work closely with and take direction primarily from the Governor's Office to provide overall leadership and direction for state agencies working with public and private stakeholder interests in the energy, agricultural, and conservation sectors.

Department of State Lands

Senate Bill 5507 increases the Federal Funds expenditure limitation in anticipation of an Environmental Protection Agency (EPA) wetlands grant in an amount up to \$133,000. The Department expects notification on the grant in October 2015. The Department of Administrative Services (DAS) is expected to unschedule the limitation until such time as State Lands notifies DAS and the Legislative Fiscal Office that the funds are awarded. There is an additional federal limitation increase for EPA grant carryforward in the amount of \$28,488.

Parks and Recreation Department

Several adjustments are made in the Parks and Recreation Department (OPRD) budget to reflect the June 2015 Parks and Natural Resources (Measure 76) Lottery Funds forecast, an increase of \$3 million over the March 2015 forecast. The distribution is \$300,000 for property acquisition, \$500,000 for facilities maintenance, \$58,314 for direct services, and \$362,326 to satisfy the constitutionally directed 12% to local governments. The remainder of the increase is applied to the ending balance. There is also an increase in Other Funds of \$98,740 in direct services to keep funding and ending balances in proportion with approximate percentages of lottery and other funds expenditures.

A \$970,000 fund shift from Federal Funds to Lottery Funds reimburses OPRD for using M76 Lottery Funds to secure acquisition of the Beltz Farm in 2014-15. A subsequent federal grant frees up the lottery dollars for carry-forward expenditure limitation in park development. The State Historic Preservation Office is provided an increase in Federal Funds expenditure limitation of \$70,425. The limitation will be used to pass through two federal Maritime Heritage grants that local entities have been awarded.

The 2015-17 OPRD budget included \$912,494 non-Measure 76 lottery funds to provide debt service on the Willamette Falls bonding in the 2013-15 budget. The debt service is eliminated as it is not needed; the \$5 million bond request has been satisfied with cash instead.

Other Funds expenditure limitation is increased by \$11,716,805 for three lottery bond-funded purposes. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2017-19 is \$2.2 million non-Measure 76 Lottery Funds.

The Portland Parks and Recreation Department is to receive \$1,500,000 lottery bond proceeds passed through the Parks and Recreation Department for the Renew Forest Park project. The cost of issuance for this project is \$42,071 Other Funds.

The Main Street Revitalization Grant program is funded with \$2,500,000 lottery bond proceeds. OPRD will design, develop, administer, account for, and monitor the new grant program, beginning late in the 2015-17 biennium. Because new positions will be needed to manage the grants, OPRD will need to request funding for them during the 2016 legislative session. The cost of issuance for this bond sale is \$51,972 Other Funds.

Lottery bond proceeds in the amount of \$7,500,000 will be applied to the Willamette Falls Riverwalk project in Oregon City. The cost of issuance is \$122,761 Other Funds.

Water Resources Department

The Subcommittee approved the establishment of Other Funds expenditure limitation for the Water Resources Department for the expenditure of lottery bond proceeds as follows:

- \$2,000,000 one-time Other Funds expenditure limitation for the purpose of making grants and paying the cost of direct services for the qualifying costs of planning studies performed to evaluate the feasibility of developing a water conservation, reuse, or storage project, as described in ORS 541.566, and \$47,477 one-time Other Funds expenditure limitation for the payment of bond issuance costs from Lottery bond proceeds from the Water Conservation, Reuse, and Storage Investment Fund established under ORS 541.576. The bonds are anticipated to be issued at the end of the 2015-17 biennium and, therefore, no debt service expenditures are anticipated in the 2015-17 biennium. The cost of debt service for the 2017-19 biennium is estimated to be \$418,891.
- \$750,000 one-time Other Funds expenditure limitation for the expenditure of Lottery bond proceeds for facilitation of the preparation of place-based integrated water resources strategies as described by Section 2(2) of Senate Bill 266 (2015) from the Water Supply Fund established by Chapter 906, Section 10(1), Oregon Laws 2009. The bonds are anticipated to be issued at the end of the 2015-17 biennium and, therefore, no debt service expenditures are anticipated in the 2015-17 biennium. The cost of debt service for the 2017-19 biennium is estimated to be \$156,831
- \$11,000,000 one-time Other Funds expenditure limitation for the purpose of making grants or entering into contracts to facilitate water supply projects in the Umatilla Basin and for the payment of professional services such as third-party contract administration and quality control contracts related to the projects from the Water Supply Fund established by Chapter 906, Section 10(1), Oregon Laws 2009. The bonds are anticipated to be issued at the end of the 2015-17 biennium and, therefore, no debt service expenditures are anticipated in the 2015-17 biennium. The cost of debt service for the 2017-19 biennium is estimated to be \$2.3 million.
- \$1,000,000 one-time Other Funds expenditure limitation for the purpose of making one or more grants to individuals or entities to repair, replace, or remediate water wells in the Mosier Creek area from the from the Water Supply Fund established by Chapter 906, Section 10(1), Oregon Laws 2009. The bonds are anticipated to be issued at the end of the 2015-17 biennium and, therefore, no debt service expenditures are anticipated in the 2015-17 biennium. The cost of debt service for the 2017-19 biennium is estimated to be \$190,071.
- \$280,433 one-time Other Funds expenditure limitation for the payment of bond issuance costs for the three items above from the Water Supply Fund established by Chapter 906, Section 10(1), Oregon Laws 2009. The cost of debt service for the 2017-19 biennium is estimated to be \$2.3 million.
- \$6,362,979 one-time Other Funds expenditure limitation for the purpose of carrying out sections 1 to 15 of Chapter 784, Oregon Laws 2013 and the payment of bond issuance costs from the Water Supply Development Fund established under ORS 541.656. Of the total, \$112,979 is for bond issuance costs.

The Subcommittee approved the establishment of \$30,000,000 one-time Other Funds expenditure limitation for the expenditure of general obligation bond proceeds from bonds issued under of Article XI-I (1) for the purposes provided in ORS 541.700 to 541.855 and for the payment of bond issuance costs from the Water Development Loan Fund.

The Subcommittee approved the establishment of Other Funds expenditure limitation in the amount of \$520,000 for bond issuance costs and \$1,201,865 for debt service payments associated with the issuance of bonds issued under of Article XI-I (1) for the purposes provided in ORS 541.700 to 541.855 from the Water Development Loan Administration and Bond Sinking Fund established under ORS 541.830.

Oregon Watershed Enhancement Board

The Subcommittee approved a \$200,000 Federal Funds expenditure limitation increase to the Grants program from Pacific Coastal Salmon Recovery Fund (PCSRF) monies to increase the amount of PCSRF funding transferred to the Oregon Department of Fish and Wildlife (ODFW) to a total of \$9,511,859, which is the amount anticipated to be transferred by the Oregon Watershed Enhancement Board to ODFW in Senate Bill 5511, the budget bill for the Oregon Department of Fish and Wildlife. Miscommunication during development of the two agencies' request budgets prevented confirmation of matching amounts.

The Subcommittee also directed the Oregon Watershed Enhancement Board to increase the total amount of Lottery Funds from the Watershed Conservation Grant Fund made for weed grants by \$500,000, on a one-time basis. These additional Grant funds are to be used to improve sage grouse habitat through landowner actions to inventory, treat, and reduce plant invasive species threats to sage grouse habitat and rural economic values and restore native plant habitat. OWEB is directed to work with the Department of Agriculture, local weed boards, and other local delivery mechanisms in getting this additional \$500,000 on the ground improving sage grouse habitat in the shortest time possible.

PUBLIC SAFETY

Department of Corrections

Article XI-Q bonding in the amount of \$14.2 million is included in House Bill 5005 and capital construction expenditure limitation is approved in House Bill 5006. The bonding covers continued work at the Department's backlog of deferred maintenance. Specifically the funding addresses 25 priority 1, statewide projects. The bonds will be issued in 2017, with debt service beginning in the 2017-19 biennium at \$3.7 million General Fund. This bill includes Other Funds expenditure limitation for cost of issuance in the amount of \$254,568.

Senate Bill 5507 includes a one-time \$400,000 General Fund appropriation to the Department of Administrative Services for a community-based organization, the YWCA of Greater Portland, to administer the Family Preservation Program (FPP) at Coffee Creek Correctional Facility. The program description is in the Department of Administrative Services section of this report.

While the YWCA of Greater Portland will implement the program, the DOC also has a role in the program's success. The following budget note is intended to clarify the DOC role in administering the FPP:

Budget Note:

The Department of Corrections is directed to work with the YWCA to serve the best interests of the children of incarcerated parents by facilitating enriched visitation, parenting education, and family support. Cooperation will include:

- DOC staff assisting in the referral of high-risk offenders to the program and conferring with the Department of Human Services about referral of possible high-risk children,
- Providing adequate program space for twice-monthly therapeutic, face-to-face parent and child visiting sessions for a minimum of three hours per session,
- Facilitating parent-teacher conferences and parent-caregiver communication and visitation, and
- Providing appropriate outcome data to the YWCA.

Criminal Justice Commission

The 2015-17 budget for the Criminal Justice Commission is increased by \$5,000,000 General Fund to enhance the \$35 million General Fund provided for Justice Reinvestment Initiative grants in the agency's budget bill, Senate Bill 5506. This appropriation brings the total available for the program in 2015-17 to \$40 million.

Department of Justice

The Department of Justice generates the majority of its Other Funds revenue from charges to state agencies for legal services. The 2013-15 biennium Attorney General rate was \$159 per hour and generated an estimated \$139.1 million. The 2015-17 Attorney General rate for the legislatively adopted budget is \$175 and is estimated to generate \$153.3 million. This is a \$14.2 million increase (10.2 percent). The change to the Legal Services rate in agency budgets is addressed as part of this measure.

The Subcommittee approved funding for the second "execution phase" (design, construction, testing, and implementation) of the agency's child support information technology replacement project (Child Support Enforcement Automated System, or CSEAS). While the project is still in the latter stages of the initial planning phase, the agency plans to move into the execution phase of the project during the 2015-17 biennium. Application system source code, database design documentation, system documentation, and other necessary artifacts from California, Michigan, and New Jersey will be acquired to facilitate the development of the new system. The project will also begin requirements validation and conduct Joint Application and Joint Technical Design sessions prior to the designing of the new system. The project will then work on the system design and construction of the new system, including data conversion and migration planning, and eventually application testing and implementation.

However, because the agency has not completed all required planning phase activities and documentation, and because it has not received Stage Gate #3 Office of the State Chief Information Officer endorsement of its foundational project management documentation (including a readiness and ability assessment), the execution phase of the project cannot actually begin until the agency first satisfactorily completes all remaining planning phase activities, including the completion of all the Joint Committee on Ways and Means – Information Technology Subcommittee recommendations for the CSEAS project (see below). Until these funding conditions are met, almost all "execution phase" funding will remain unscheduled (see below direction that funds be unscheduled).

The Subcommittee approved \$15,209,670 of Other Funds expenditure limitation for project costs, which is to be financed with Article XI-Q bonds approved in House Bill 5005. The Subcommittee also approved \$29,997,991 Federal Funds expenditure limitation and the establishment of 22 permanent full-time positions (21.13 FTE). This includes personal services of \$3.6 million and services and supplies of \$41.8 million. The amount for services and supplies includes \$35.3 million total funds of contractor payments for: project management, including organization change management services; implementation; independent quality assurance; and independent verification and validation.

Project revenues also include an estimated \$2.9 million in bond proceeds that were authorized and issued during the 2013-15 biennium but remained unexpended. Associated Other Funds expenditure limitation, which was not part of the agency's request, may be requested at a future date.

The Department of Administrative Services is expected to unschedule \$10.7 million of Other Funds expenditure limitation and \$20.8 million Federal Funds expenditure limitation that may be scheduled based upon the joint approval of the Office of the State Chief Information Officer and

the Legislative Fiscal Office. The agency is to submit a report on its compliance, as part of a request to schedule funds, with the Joint Committee on Ways and Means – Information Technology Subcommittee recommendations for the CSEAS project (see below) as well as submit a rebaselined budget for the project.

The Department of Administrative Services is requested to establish a new Summary Cross Reference in the Oregon Budget Information Tracking System for the Child Support Enforcement Automated System program in order to segregate all project costs from the Child Support Division and other Division's operating costs.

Unless otherwise approved by the Legislature or the Emergency Board, the positions budgeted for the project are established as permanent full-time positions under the following conditions: (a) the positions will be abolished on or before the completion of the project; (b) the positions are to remain in the CSEAS program (i.e., CSEAS summary cross reference) and may not be transferred to any other program or used for any other purpose other than the development to the CSEAS project; and (c) the positions may not be included in any permanent finance plan action.

Other Funds expenditure limitation of \$205,330 is included for the cost of issuance of the bonds.

The Subcommittee appropriated \$2,407,587 in additional General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in House Bill 5005.

The Subcommittee adopted the Joint Committee on Ways and Means – Information Technology Subcommittee recommendation for the CSEAS project:

- Work with the Office of the State Chief Information Officer (OSCIO) and LFO to finalize a corresponding incremental funding release plan that is based upon completing all remaining foundational documentation deficiencies and stage gate 2 and 3 requirements.
- Regularly report project status to the OSCIO and LFO throughout the project's lifecycle.
- Continue to follow the Joint State CIO/LFO Stage Gate Review Process.
- Utilize a qualified project manager with experience in planning and managing programs and projects of this type, scope, and magnitude.
- Work with the OSCIO to obtain independent quality management services. The contractor shall conduct an initial risk assessment and respond to DOJ feedback, perform quality control reviews on the key CSEAS Project deliverables including the business case, individual cost benefit/alternatives analysis documents, and foundational project management documents as appropriate, and perform ongoing, independent quality management services as directed by the OSCIO.
- Provide both OSCIO and LFO with copies of all QA vendor deliverables.
- Submit the updated detailed business case, all project management documents, initial risk assessment, and quality control reviews to the OSCIO and LFO for stage gate review.
- Work with OSCIO and LFO to conduct a formal readiness/ability assessment at stage gate 3 to validate readiness and ability to proceed to the execution phase of the project.
- Utilize the Office of the State CIO's Enterprise Project and Portfolio Management (PPM) System as it is deployed for all project review, approval, and project status and QA reporting activities throughout the life of the CSEAS Project. Legislative approval to proceed with the

CSEAS Project will be dependent upon OSCIO and LFO concurrence that DOJ is both ready and able to initiate project execution activities.

The Subcommittee established a \$2 million General Fund special purpose appropriation to the Emergency Board for the Defense of Criminal Convictions as a contingency for potential caseload increases.

The Subcommittee also appropriated \$240,550 General Fund to support the Oregon Crime Victims Law Center. This will bring total funding for the program to \$367,800 for the biennium, including \$77,250 General Fund of existing General Fund and \$50,000 Other Funds from the renewal of a state grant.

Oregon Military Department

Senate Bill 5507 includes \$89,563 General Fund and \$358,253 Federal Funds expenditure limitation for three permanent full-time federal operations and maintenance (FOMA) positions (3.00 FTE). These are 3 of 8 positions eliminated from the Portland Air National Guard (PANG) base in 2009 budget cuts, which brought the FOMA workforce to 18, of 26 National Guard authorized positions. In 2013 the Legislature restored the 8 positions as Limited Duration (LD). This funding restores 3 of the LD positions as permanent. The National Guard pays 80% of the cost, General Fund covers the rest. The restored positions will maintain liquid jet fuel receiving, storage, and distribution for all 21 F-15's at PANG; maintain pesticide and herbicide certifications to keep grassy areas in compliance with Port of Portland mandated wildlife standards, which are meant to deter birds from the airfield; and maintain HVAC systems for climate control of critical communications equipment, as well as base fire alarm systems.

Also included is \$250,000 one-time General Fund for the Oregon Military Museum for creation of exhibits and other capital expenditures directly related to the establishment and maintenance of the museum.

Two projects are approved for Article XI-Q bonding (House Bill 5005) and capital construction expenditure limitation (House Bill 5006). The first project is a new Joint Forces Headquarters facility to be located in Salem. Two-thirds of the total bonds will be sold in 2016 and the remainder in 2017. Debt Service in 2015-17 is approved in this bill at \$434,833 General Fund. Second is expansion of the Oregon Youth Challenge Armory in Bend. Those bonds will be issued in 2017, with debt service beginning in the 2017-19 biennium. Cost of issuance is \$153,000 for the two projects; expenditure limitation is included in this bill. Debt service for the two projects in 2017-19 is \$2.3 million General Fund.

Department of State Police

The Subcommittee increased the Other Funds expenditure limitation in the Fish and Wildlife Enforcement Division by \$993,640 for capital equipment replacements costs. Expenditure limitation is increased by \$78,830 Other Funds in the Administrative, Agency Support, Criminal Justice Information systems, and Office of the State Fire Marshal Other Funds limitation to pay for costs associated with reclassifying fourteen positions in the Firearms Background Check program to better address complexity and volume of firearm background checks.

Measure 76 Lottery Funds for Fish and Wildlife Enforcement are increased by \$278,788 for fish and wildlife enforcement. Fish and Wildlife troopers are reduced by (0.50) FTE due to the phase-in of one position approved for patrolling the Columbia River late in the 2015-17 biennium.

The Subcommittee approved nine position reclassifications in the Forensic Services division and one position reclassification in the Administrative Services division. These position reclassifications will better address workload issues associated with evidence handling and chain of custody in the laboratories, will properly align workload and responsibilities in the Administrative Services division, and do not require additional expenditure limitation to accomplish.

Federal Funds expenditure limitation is increased by \$1,163 in the administrative services, agency support, criminal justice information services, and the office of the State Fire Marshal to balance expenditures to federal grant revenues.

Oregon Youth Authority

Article XI-Q bond issuance totaling \$49 million for the 10-Year Strategic Facilities Plan is approved in House Bill 5005. House Bill 5006 authorizes Other Funds capital construction expenditure limitation in the same amount. \$33 million of the bonds will be sold in 2016 and the rest in 2017. General Fund Debt Service in 2015-17 is \$3,115,428, approved in this bill. Other Funds expenditure limitation in the amount of \$1,055,565 for cost of issuance expense is also included in this bill. Debt Service in 2017-19 will be \$8.6 million.

A \$1 placeholder for Federal Funds Debt Service Nonlimited is added; it was not included in the agency's budget report. The dollar acts as a base in the event the state needed to issue taxable bonds. If such bonds were issued, the federal Build America Bonds program could offset part of the additional associated interest costs.

TRANSPORTATION

Department of Aviation

The Subcommittee approved the move of 0.20 FTE from the Operations program to the Search and Rescue program in the Department of Aviation. This shift aligns staff and resources in the Search and Rescue program. Other Funds expenditure limitation is reduced by \$22,537 in the Operations Division and is increased in the Search and Rescue Division in the same amount.

Department of Transportation

The Subcommittee approved the increase of \$130,000 General Fund for the Oregon Department of Transportation's Seniors and People with Disabilities Transportation Program; the funding is part of a commitment to spending on senior programs that originated in the 2013 special session. This program distributes funds to counties, transit districts, and tribes that provide transportation services for older adults and people with disabilities.

The Subcommittee approved an increase in Other Funds expenditure limitation in ODOT's Transportation Program Development section of \$45,000,000 in lottery bond proceeds for ConnectOregon VI. In addition, the limitation is increased by \$653,540 for cost of issuance expenses. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2015-17 is \$8,317,100 Lottery Funds.

Other Funds expenditure limitation is increased in the Rail Division by \$10,000,000 for lottery bond proceeds for the Coos Bay Rail line. In addition, the limitation is increased by \$226,194 for cost of issuance expenses. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2017-19 is \$1,865,288 Lottery Funds.

The Subcommittee approved an Other Funds expenditure limitation of \$475,000 for cost of issuance of \$35,000,000 in General Obligation bonds for seven highway safety improvement projects. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2017-19 is \$5,135,799 General Fund.

The measure gives approval to the agency to move four positions (4.00 FTE) from the Information Services Branch to the Procurement Branch within ODOT's Central Services Division to align purchasing functions agency-wide.

Adjustments to 2013-15 Budgets

Oregon Health Authority

Other Funds expenditure limitation for the Public Employees' Benefit Board for the 2013-15 biennium was increased by \$45 million. This will allow the agency to pay premiums and claims costs for the rest of the biennium.

Department of Land Conservation and Development

The Subcommittee approved the reduction of the General Fund appropriation made to the Department of Land Conservation and Development for the Southern Oregon Regional Pilot Program (SORPP) in the agency's 2013-15 budget (Senate Bill 5530, 2013) in the amount of \$194,000 and the re-establishment of that amount as a one-time General Fund appropriation in the 2015-17 budget. The funding is a portion of the amount established by policy option package 107 in the agency's 2013-15 budget for the purpose of carrying out Executive Order 12-07 that the agency will not expend during the 2013-15 biennium and that the grant recipient counties have requested to be moved forward to the 2015-17 biennium to allow additional time for the grant-funded work to be completed.

Commission on Judicial Fitness and Disability

The Subcommittee transferred \$5,000 of General Fund from administration to extraordinary expenses in the 2013-15 biennium budget, to fund costs directly associated with the investigation of complaints and the prosecution of cases.

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Rep. Evans

Joint Committee On Ways and Means

Action: Do Pass.

Action Date: 06/12/15

Vote:

House

Yeas: 10 - Buckley, Gomberg, Huffman, Komp, Nathanson, Rayfield, Smith, Whisnant, Whitsett, Williamson

Exc: 2 - McLane, Read

Senate

Yeas: 11 - Burdick, Devlin, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

Exc: 1 - Girod

Prepared By: Tamara Brickman, Department of Administrative Services

Reviewed By: Michelle Deister, Legislative Fiscal Office

Agency: Department of Veterans' Affairs

Biennium: 2015-17

Budget Summary*

	2013-15 Legislatively Approved Budget ⁽¹⁾	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ 9,196,628	\$ 8,289,227	\$ 9,078,408	\$ (118,220)	-1.3%
General Fund Debt Service	\$ 502,814	\$ 2,618,940	\$ 2,618,940	\$ 2,116,126	420.9%
Lottery Funds Debt Service Limited	\$ -	\$ 2,093,963	\$ -	\$ -	0.0%
Other Funds Limited	\$ 50,400,107	\$ 81,630,223	\$ 82,257,619	\$ 31,857,512	63.2%
Other Funds Nonlimited	\$ 150,525,000	\$ 150,525,000	\$ 150,525,000	\$ -	0.0%
Other Funds Debt Service Nonlimited	\$ 184,700,000	\$ 167,808,710	\$ 167,808,710	\$ (16,891,290)	-9.1%
Federal Funds Limited	\$ 400,000	\$ -	\$ 1	\$ (399,999)	-100.0%
Total	\$ 395,724,549	\$ 412,966,063	\$ 412,288,678	\$ 16,564,129	4.2%

Position Summary

Authorized Positions	84	83	86	2
Full-time Equivalent (FTE) positions	82.63	83.00	86.00	3.37

⁽¹⁾ Includes adjustments through December 2014

* Excludes Capital Construction expenditures

Revenue Summary

The Oregon Department of Veterans' Affairs funds its programs with a mix of General Fund (3.0 percent of total funds) and Other Funds (97.0 percent of total funds). On occasion the Department receives a small amount of Federal Funds from grants. The most significant Other Funds sources are: veteran loan repayments (17.0 percent); dedicated fund general obligation bond proceeds (21.0 percent); fees from the conservatorship program and loan-related services; rent from leasing space within the Veterans' building; Veterans Homes resident payments (14.0 percent, which include disability and pension benefits, Medicare and Medicaid reimbursements, and private payments); and investment earnings (9.0 percent).

The Veterans' Loan Program funds have been used for many years to fund both the Loan Program and to support the Veterans' Services Program. The Department received General Fund in the 2013-15 biennium, to restore funding for Veterans' Services positions being paid with Loan Program monies; a small portion of the Veterans' Services Program remains subsidized with Loan Program funds. The Department has sufficient Other Funds revenue to maintain the operations of the Department during the biennium. However, long term utilization of Loan Program reserves for agency operations will likely have a negative impact on the Loan Program in the future. However, demand for veteran home loans is picking up slightly, as evidenced by the addition of 1.00 FTE in the program for the 2015-17 biennium.

Summary of Transportation and Economic Development Subcommittee Action

The Oregon Department of Veterans' Affairs (ODVA) has four major operational functions: veteran services, the veteran home loan program, the two veteran homes (The Dalles and Lebanon) and core operations that support and enhance other functions. Early in 2014, the Department developed a new five-year strategic plan to create a more robust agency focused on serving Oregon veterans and their families.

The Subcommittee approved a budget of \$412,288,678 total funds, and 86 positions (86.00 FTE). This is a 4.2 percent increase from the 2013-15 Legislatively Approved Budget.

Loan Program – 001

In 1945, Oregon citizens voted to create a Veterans' Home Loan program, established in Article XI-A in the Oregon Constitution. The Home Loan Program provides low-interest rate mortgages on single family, owner-occupied homes to qualified veterans. Oregon is one of five states in the nation grandfathered under federal tax law to offer a state veteran home loan program; the other four states are Alaska, California, Texas, and Wisconsin. Historically, this enhanced housing benefit has generally resulted in significantly lower home loan interest rates than are normally available in the marketplace.

The Loan Program is entirely Other Funds. The revenues are derived from loan and contract repayments, proceeds from bond sales (both of which are constitutionally dedicated for certain veteran programs), fee and rental income, and investment earnings. In addition to being constitutionally dedicated, Loan Program funds are restricted in their use by federal tax law, bond covenants, standby bond purchase agreements and liquidity provider agreements.

The Subcommittee approved a budget of \$15,477,065 Other Funds, 51 positions (51.10 FTE). This is a 0.3 percent decrease from the 2013-15 Legislatively Approved Budget.

The Subcommittee approved the following recommendations:

- Package 105 - Meet Demands for New Veteran's Home Loans. The Subcommittee approved an increase in Other Funds expenditure limitation of \$148,346 for a permanent Loan Specialist 1 position (1.00 FTE) to accommodate additional loan program activity within the Home Loan Program. Loan activity is on pace to increase approximately 32 percent over calendar year 2013.
- Package 106 - Loan Program IT Modernization. Other Funds expenditure limitation is increased by \$250,000 to update loan origination and servicing IT programs. The current IT systems are antiquated and will shortly become unsupported. These resources enable the Department to purchase off-the-shelf software, as well as installation and training to ensure the sufficiency of home-loan data in future biennia.

Veterans' Services Programs – 002

The Veterans' Services Program is responsible for providing advocacy and benefits to veterans, their dependents, and survivors. The program provides benefits counseling, claims and appellate representation, certification and training for counties and national service organizations, conservatorship services, and other service delivery partnerships across the state.

Veterans' Services Programs receives primarily General Fund, but also utilizes various Other Funds resources. The Conservatorship program charges fees on the income and assets of persons under conservatorship. In the 2013-15 biennium, approximately 60 percent of the General Fund received by ODVA for Veteran Services was directly passed through to the county and national service officer program or disbursed to veterans or their family members in the form of educational aid and emergency assistance benefits.

The Subcommittee approved a budget of \$9,952,212 total funds, and 30 positions (29.90 FTE). This is a 5.7 percent decrease from the 2013-15 Legislatively Approved Budget, primarily due to the phasing out of a one-time, \$1 million grant program to County Veteran Service Officers in 2013.

The Subcommittee approved the following recommendations:

- Package 101 - County Training; Reclasses to Align Positions. The Subcommittee recommended appropriating \$193,135 General Fund for one position (1.00 FTE), a Training Development Specialist 2 position, that was established as limited duration at the May 2014 meeting of the Emergency Board to continue as permanent. The package also allows for reclassifications of five positions to enable ODVA to utilize available position authority in a more strategic manner. In addition to the General Fund approved for the package, the Subcommittee recommended that \$50,000 from the Emergency Assistance program be repurposed to support a portion of the training position included in this package. The position augments the agency's one existing position that provides training, support, and continuing education to County Veteran Service Officers, who must be certified in order to file claims on behalf of veterans. The position will help address the intensive training needs of a historically high number of County Veteran Services Officer positions that have turned over since 2013 and are awaiting accreditation. It takes roughly 18 months of intensive initial training for a CVSO to achieve accreditation, and extra support is also needed for the continuing education needs of all County Veteran Service Officers.
- Package 102 - County Funds/Technical Aid; Veterans Outreach. This package consists of an appropriation of \$246,046 General Fund to increase the distribution to the County Veteran Service Officer (CVSO) program. In addition to the \$246,046 General Fund appropriation, the Subcommittee recommended the Department repurpose the special payments it currently makes for educational aid (\$88,983), as well as a portion of funds from the Emergency Assistance Program (\$164,971) to provide a total of \$500,000 above the current service for the CVSO program, to be apportioned based on the ODVA funding formula for the program. The \$500,000 General Fund expenditure limitation is to be built into the Department's base budget moving forward.

The Subcommittee's recommendations for Package 101 and 102 result in a balance of \$100,000 remaining for the Department's Emergency Assistance Program.

- Package 801, LFO Analyst Adjustments. This package appropriates, on a one-time basis, \$350,000 General Fund to support a veterans' crisis and suicide prevention hotline. Additionally, it provides \$1 in Federal Funds expenditure limitation to provide a base level of funding through which the Department may request authority to apply for federal grant awards, which would require an increase (rather than establishment) of expenditure limitation for such grants in the 2015-17 biennium. In an effort to avoid the need for separate procurements of telephone crisis intervention services, the Subcommittee recommended the following budget note.

Budget Note:

The Oregon Department of Veterans' Affairs (ODVA) shall coordinate with Oregon Health Authority (OHA) to establish a veterans' crisis suicide line that offers free, anonymous assistance, 24 hours a day, to active-duty service members, veterans and their families. To avoid duplication of services and in order to provide delivery of the most efficient services, coordination should ensure that the contract for suicide crisis intervention services is with a provider that has contractual affiliation with the National Suicide Prevention Line and the national Veteran's Crisis Line. Specific statistical information should be maintained associated with services delivered to veterans.

Oregon Veterans Home Program – 003

The Oregon Veterans Home Program provides the state's most vulnerable veterans and their families with skilled nursing, Alzheimer's and memory-related and rehabilitative care in an environment understanding the unique needs of veterans. Currently, there are two facilities located in Oregon: one in The Dalles, and a second in Lebanon. Care at the Oregon Veterans Homes is an earned benefit available to veterans, their spouses, and parents who had a child die while serving in the United States Armed Forces. The ODVA contracts with Veterans Care Centers of Oregon (VCCO), a non-profit organization, for the day-to-day operation of the facility.

The Oregon Veterans Home Program operational funding is derived entirely from Other Funds. Operational funds come primarily from the following sources: resident care-related payments, including the Federal VA, which provides a daily per diem rate for qualifying residents; Medicare and Medicaid payments; and private pay for certain residents. The program also receives donated monies used to enhance the quality of life of residents at the homes. General Fund is budgeted for debt service on Article XI-Q Bonds, issued in November 2013, used as a portion of the local/state match to construct the Veterans' Home in Lebanon.

The Subcommittee approved a budget of \$68,525,691 total funds, five positions (5.00 FTE). This is a 99.1 percent increase from the 2013-15 Legislatively Approved Budget, largely due to bringing the Lebanon home up to full operational capacity, and to the addition of a new Aging Veterans' Services Director position.

The Subcommittee approved the following recommendations:

- Package 107- Increase Veterans' Home Efficacy with Reclass. This package increases Other Funds expenditure limitation by \$9,050 to provide the resources to reclassify the ODVA's Admissions and Liaison Officers currently employed at each of the veterans' homes to supervisory status. These positions serve as the ODVA representatives and liaisons between the facilities' onsite contractor and ODVA senior management. The change appropriately reflects their duties in supervising an ODVA admissions assistant employee at each of the facilities.
- Package 802 - Aging Veterans' Services Director. This package includes \$220,000 Other Funds expenditure limitation for one position (1.00 FTE) to create an Aging Veteran Services Director (which the Department created in the interim). The position provides subject matter expertise and contract oversight to ODVA's two skilled nursing facilities, ensuring that residents receive the highest level of care. In addition, the position is tasked with coordinating efforts between ODVA and other state and local partners to share best practices, expertise, and preventative strategies in an effort to reduce the need for safety-net services for this population. The package provides funding for this permanent position, which is budgeted at a Principal Executive Manager F level.

- Package 811- Updated Base Debt Service Adjustment. This package removes \$2,093,963 Lottery Funds revenue and expenditure limitation. This revenue and limitation was to serve as debt service payments for a sale that was authorized in the 2013-15 biennium for the capital construction of a third Veterans' Home. Construction of a third home is not anticipated in the 2015-17 biennium, thus the bonds were not sold in the 2013-15 biennium.

Nonlimited – 087

This program unit includes two types of expenditures:

- **Loan and Bond Nonlimited Expenditures** consist of loan-related expenditures including loans made, payment of property taxes, hazard insurance, foreclosure and state-owned property costs, and other costs incurred to protect the State's interest in property used to secure a loan. Additionally, bond-related costs for the planning for and issuing bonds, including bond counsel and attorney fees, State Treasury bond fees, and fees relating to preparing bond disclosure documents are Nonlimited.
- **Debt Service Nonlimited Expenditures** are the principal and interest payments due on bond sales and any net interest rate swap payments made to swap counterparties.

Revenue for the Nonlimited program comes from bond proceeds, loan repayments, and investment earning.

The Subcommittee approved a budget of \$318,333,710 Other Funds Nonlimited. This is a 5.0 percent decrease from the 2013-15 Legislatively Approved Budget.

Summary of Performance Measure Action

See attached Legislatively Adopted 2015-17 Key Performance Measures form.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 5539-A

Oregon Department of Veterans' Affairs
 Tamara Brickman -- (503) 378-4709

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
2013-15 Legislatively Approved Budget at Dec 2014 *	\$ 9,699,442	\$ -	\$ 50,400,107	\$ 335,225,000	\$ 400,000	\$ -	\$ 395,724,549	84	82.63
2015-17 Current Service Level (CSL)*	\$ 10,908,167	\$ 2,093,963	\$ 81,630,223	\$ 318,333,710	\$ -	\$ -	\$ 412,966,063	83	83.00
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
001 - Loan Program									
Package 105: Meet Demands for New Veteran's Loans									
Personal Services	\$ -	\$ -	\$ 133,346	\$ -	\$ -	\$ -	\$ 133,346	1	1.00
Services and Supplies	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000		
Package 106: Loan Program IT Modernization									
Services and Supplies	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000		
Capital Outlay	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000		
002 - Veterans' Services Program									
Package 101: County Training; Reclasses to Align Positions									
Personal Services	\$ 217,604	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 217,604	1	1.00
Services and Supplies	\$ 25,531	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,531		
Special Payments - 6035 Distribution to Individuals	\$ (50,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (50,000)		
Package 102: County Funds/Technical Aid: Veterans Outreach									
Special Payments	\$ 246,046	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 246,046		
Package 801: LFO Analyst Adjustments									
Services and Supplies	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000		
Special Payments	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ 1		
003 - Oregon Veterans Home Program									
Package 107: Increase Veterans' Home Efficacy with Reclass									
Personal Services	\$ -	\$ -	\$ 9,050	\$ -	\$ -	\$ -	\$ 9,050	0	0.00
Package 802: Aging Veterans' Services Director									
Personal Services	\$ -	\$ -	\$ 220,000	\$ -	\$ -	\$ -	\$ 220,000	1	1.00
Package 811: Updated Base Debt Service Adjustment									
Debt Service	\$ -	\$ (2,093,963)	\$ -	\$ -	\$ -	\$ -	\$ (2,093,963)		
TOTAL ADJUSTMENTS	\$ 789,181	\$ (2,093,963)	\$ 627,396	\$ -	\$ 1	\$ -	\$ (677,385)	3	3.00
SUBCOMMITTEE RECOMMENDATION *	\$ 11,697,348	\$ -	\$ 82,257,619	\$ 318,333,710	\$ 1	\$ -	\$ 412,288,678	86	86.00
% Change from 2013-15 Leg Approved Budget	20.6%	0.0%	63.2%	-5.0%	-100.0%	0.0%	4.2%		
% Change from 2015-17 Current Service Level	7.2%	-100.0%	0.8%	0.0%	0.0%	0.0%	-0.2%		

*Excludes Capital Construction Expenditures

Legislatively Approved 2015-2017 Key Performance Measures

Agency: VETERANS' AFFAIRS, DEPARTMENT of

Mission: The Oregon Department of Veterans' Affairs (ODVA), serves and honors veterans through our leadership, advocacy and strong partnerships.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
1 a - DELINQUENT ACCOUNTS - Percentage of Oregon Department of Veterans' Affairs home loan accounts that are delinquent.		Approved KPM	1.45	1.50	1.50
1 b - Loan Program: Loan Origination. Increase the loan origination volume to \$35 million or more in new loans per year.		Approved KPM		35.00	35.00
2 a - Oregon Veterans Homes: Occupancy. Maintain an occupancy rate for licensed bed of at least 80% for licensed beds in both veterans' homes.		Approved KPM		80.00	80.00
2 b - Oregon Veterans Homes: Maintain below-market veteran private pay rates.		Approved KPM		282.00	296.00
3 - Veteran Services: Disability Compensation and Pension Benefits. Amount of average U.S. Department of Veterans Affairs (federal VA) disability and pension compensation received per Oregon Veteran who receives these benefits.		Approved KPM		17,145.00	17,660.00
4 - Veteran Services: Power of Attorney (POA). Number of power of attorneys granted by veterans to veteran service officers and the Department.		Approved KPM		9,928.00	10,424.00
5 - CUSTOMER SATISFACTION - Percentage of customers rating their satisfaction with the Oregon Department of Veterans' Affairs customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, and availability of information.	Accuracy	Approved KPM	87.00	90.00	90.00
5 - CUSTOMER SATISFACTION - Percentage of customers rating their satisfaction with the Oregon Department of Veterans' Affairs customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, and availability of information.	Availability of Information	Approved KPM	81.00	90.00	90.00

Agency: VETERANS' AFFAIRS, DEPARTMENT of

Mission: The Oregon Department of Veterans' Affairs (ODVA), serves and honors veterans through our leadership, advocacy and strong partnerships.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
5 - CUSTOMER SATISFACTION - Percentage of customers rating their satisfaction with the Oregon Department of Veterans' Affairs customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, and availability of information.	Expertise	Approved KPM	86.00	90.00	90.00
5 - CUSTOMER SATISFACTION - Percentage of customers rating their satisfaction with the Oregon Department of Veterans' Affairs customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, and availability of information.	Helpfulness	Approved KPM	91.00	90.00	90.00
5 - CUSTOMER SATISFACTION - Percentage of customers rating their satisfaction with the Oregon Department of Veterans' Affairs customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, and availability of information.	Overall	Approved KPM	92.00	90.00	90.00
5 - CUSTOMER SATISFACTION - Percentage of customers rating their satisfaction with the Oregon Department of Veterans' Affairs customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, and availability of information.	Timeliness	Approved KPM	89.00	90.00	90.00
6 - BEST PRACTICES: Percent of total applicable best practices met by the Board.		Approved KPM	100.00		
2 - DISABILITY COMPENSATION - Average U.S. Department of Veterans Affairs (federal VA) disability compensation received per Oregon veteran.		Legislative Delete	14,695.00		
3 - RECOVERY OF NEW FEDERAL DOLLARS - Recovery of new U.S. Department of Veterans Affairs (federal VA) benefit dollars (in millions) for Oregon veterans, their dependents, and survivors with Oregon Department of Veterans' Affairs claims representation.		Legislative Delete	74.70		

LFO Recommendation:

The Legislative Fiscal Office recommends that KPM 2 (Disability Compensation) and KPM 3 (Recovery of New Federal Dollars) be deleted and replaced with a new KPM 3 (Veteran Services: Disability Compensation and Pension Benefits), as this is a more comprehensive measure of how Oregon Veterans compares with the average amount of federal benefits received by veterans nation-wide. In addition, LFO recommends new KPMs relating to the Loan Program (Proposed New KPM 1b - Loan Program Loan Origination), the Oregon Veterans Homes (2b Maintain Below-Market Private Pay Rate), and the number of new Power Attorneys granted (KPM 4), to measure performance in these service areas.

Sub-Committee Action:

Approve the Legislative Fiscal Office Recommendation.

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Rep. Buckley

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 02/25/16

Vote:

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, Nathanson, Rayfield, Read, Smith, Whisnant, Whitsett, Williamson

Exc: 1 - McLane

Senate

Yeas: 7 - Bates, Devlin, Johnson, Monroe, Roblan, Shields, Steiner Hayward

Nays: 4 - Girod, Hansell, Thomsen, Whitsett

Exc: 1 - Winters

Prepared By: Linda Ames and Theresa McHugh, Legislative Fiscal Office

Reviewed By: Daron Hill, Legislative Fiscal Office

Emergency Board; Various Agencies

Biennium: 2015-17

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Emergency Board</u>				
General Fund - General Purpose	\$ 30,000,000	\$ 32,000,000	\$ 2,000,000	6.7%
General Fund - Special Purpose Appropriations				
State Agencies for state employee compensation	\$ 120,000,000	\$ -	\$ (120,000,000)	-100.0%
State Agencies for non-state worker compensation	\$ 10,700,000	\$ 700,147	\$ (9,999,853)	-93.5%
State Agencies for education issues	\$ 3,000,000	\$ 1,626,121	\$ (1,373,879)	-45.8%
Dept. of Education - mixed delivery preschool program	\$ 17,540,357	\$ -	\$ (17,540,357)	-100.0%
HECC - college readiness program implementation	\$ 6,865,921	\$ -	\$ (6,865,921)	-100.0%
Dept. of Forestry - fire protection expenses	\$ 6,000,000	\$ 3,945,177	\$ (2,054,823)	-34.2%
Dept. of Revenue - Property Tax Division	\$ 1,836,836	\$ -	\$ (1,836,836)	-100.0%
Dept. of Corrections - Deer Ridge operations expenses	\$ -	\$ 3,000,000	\$ 3,000,000	100.0%
Dept. of Corrections - expenses related to mentally ill	\$ -	\$ 2,000,000	\$ 2,000,000	100.0%
Malheur Nat'l Wildlife Refuge expense reimbursement	\$ -	\$ 2,000,000	\$ 2,000,000	100.0%
<u>ADMINISTRATION PROGRAM AREA</u>				
<u>Department of Administrative Services</u>				
General Fund	\$ 12,468,238	\$ 16,073,778	\$ 3,605,540	28.9%
Other Funds	\$ 898,482,207	\$ 911,637,817	\$ 13,155,610	1.5%
<u>Advocacy Commissions Office</u>				
General Fund	\$ 602,262	\$ 626,557	\$ 24,295	4.0%
<u>Employment Relations Board</u>				
General Fund	\$ 2,393,033	\$ 2,460,956	\$ 67,923	2.8%
Other Funds	\$ 2,014,991	\$ 2,066,561	\$ 51,570	2.6%
<u>Oregon Government Ethics Commission</u>				
Other Funds	\$ 2,720,429	\$ 2,789,379	\$ 68,950	2.5%
<u>Office of the Governor</u>				
General Fund	\$ 12,448,211	\$ 12,773,672	\$ 325,461	2.6%
Lottery Funds	\$ 4,058,418	\$ 4,209,051	\$ 150,633	3.7%
Other Funds	\$ 3,152,058	\$ 3,249,297	\$ 97,239	3.1%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Oregon Liquor Control Commission</u>				
Other Funds	\$ 178,713,603	\$ 181,706,250	\$ 2,992,647	1.7%
<u>Public Employees Retirement System,</u>				
Other Funds	\$ 95,161,904	\$ 107,769,491	\$ 12,607,587	13.2%
		\$ -		
<u>Racing Commission</u>				
Other Funds	\$ 6,193,966	\$ 6,276,229	\$ 82,263	1.3%
<u>Department of Revenue</u>				
General Fund	\$ 186,702,371	\$ 193,187,720	\$ 6,485,349	3.5%
Other Funds	\$ 130,931,438	\$ 134,486,949	\$ 3,555,511	2.7%
<u>Secretary of State</u>				
General Fund	\$ 9,422,659	\$ 9,949,390	\$ 526,731	5.6%
Other Funds	\$ 54,607,321	\$ 56,279,809	\$ 1,672,488	3.1%
Federal Funds	\$ 6,242,689	\$ 6,277,676	\$ 34,987	0.6%
<u>State Library</u>				
General Fund	\$ 3,536,497	\$ 3,626,974	\$ 90,477	2.6%
Other Funds	\$ 6,227,861	\$ 6,440,443	\$ 212,582	3.4%
Federal Funds	\$ 5,061,853	\$ 5,121,642	\$ 59,789	1.2%
<u>State Treasurer</u>				
General Fund	\$ 1,658,284	\$ 1,687,988	\$ 29,704	1.8%
Other Funds	\$ 61,114,368	\$ 62,170,171	\$ 1,055,803	1.7%
<u>CONSUMER AND BUSINESS SERVICES PROGRAM AREA</u>				
<u>State Board of Accountancy</u>				
Other Funds	\$ 2,454,268	\$ 2,506,638	\$ 52,370	2.1%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Chiropractic Examiners Board</u>				
Other Funds	\$ 1,889,260	\$ 1,931,737	\$ 42,477	2.2%
<u>Consumer and Business Services</u>				
Other Funds	\$ 243,170,782	\$ 246,301,771	\$ 3,130,989	1.3%
Federal Funds	\$ 16,431,616	\$ 17,320,682	\$ 889,066	5.4%
<u>Construction Contractors Board</u>				
Other Funds	\$ 14,659,027	\$ 15,051,664	\$ 392,637	2.7%
<u>Board of Dentistry</u>				
Other Funds	\$ 2,985,971	\$ 3,043,804	\$ 57,833	1.9%
<u>Health Related Licensing Boards</u>				
Other Funds	\$ 5,707,058	\$ 5,876,450	\$ 169,392	3.0%
<u>Bureau of Labor and Industries</u>				
General Fund	\$ 12,563,620	\$ 12,892,771	\$ 329,151	2.6%
Other Funds	\$ 10,831,529	\$ 11,296,258	\$ 464,729	4.3%
Federal Funds	\$ 1,476,462	\$ 1,539,652	\$ 63,190	4.3%
<u>Licensed Professional Counselors and Therapists. Board of</u>				
Other Funds	\$ 1,505,938	\$ 1,540,904	\$ 34,966	2.3%
<u>Licensed Social Workers, Board of</u>				
Other Funds	\$ 1,471,646	\$ 1,500,640	\$ 28,994	2.0%
<u>Board of Medical Examiners</u>				
Other Funds	\$ 11,269,353	\$ 11,605,454	\$ 336,101	3.0%
<u>Board of Nursing</u>				
Other Funds	\$ 15,265,753	\$ 15,573,363	\$ 307,610	2.0%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Board of Pharmacy</u>				
Other Funds	\$ 6,856,245	\$ 7,057,070	\$ 200,825	2.9%
<u>Psychologist Examiners Board</u>				
Other Funds	\$ 1,284,790	\$ 1,323,155	\$ 38,365	3.0%
<u>Public Utility Commission</u>				
Other Funds	\$ 44,128,339	\$ 45,429,873	\$ 1,301,534	2.9%
Federal Funds	\$ 698,049	\$ 726,238	\$ 28,189	4.0%
<u>Real Estate Agency</u>				
Other Funds	\$ 6,897,314	\$ 7,159,101	\$ 261,787	3.8%
<u>Tax Practitioners Board</u>				
Other Funds	\$ 1,235,571	\$ 1,260,908	\$ 25,337	2.1%
<u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u>				
<u>Oregon Business Development Department</u>				
General Fund	\$ 16,845,486	\$ 15,565,790	\$ (1,279,696)	-7.6%
Lottery Funds	\$ 111,789,423	\$ 113,289,994	\$ 1,500,571	1.3%
Other Funds	\$ 293,644,535	\$ 295,973,576	\$ 2,329,041	0.8%
Other Funds Nonlimited	\$ 225,972,465	\$ 231,792,465	\$ 5,820,000	2.6%
Federal Funds	\$ 39,967,883	\$ 40,101,139	\$ 133,256	0.3%
<u>Employment Department</u>				
General Fund	\$ 6,112,818	\$ 6,133,655	\$ 20,837	0.3%
Other Funds	\$ 141,800,701	\$ 146,138,599	\$ 4,337,898	3.1%
Federal Funds	\$ 157,985,169	\$ 162,716,380	\$ 4,731,211	3.0%
<u>Housing and Community Services Department</u>				
General Fund	\$ 15,679,188	\$ 28,421,768	\$ 12,742,580	81.3%
Other Funds	\$ 212,088,734	\$ 223,456,192	\$ 11,367,458	5.4%
Federal Funds	\$ 119,926,854	\$ 120,114,238	\$ 187,384	0.2%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Department of Veterans' Affairs</u>				
General Fund	\$ 12,748,351	\$ 13,002,777	\$ 254,426	2.0%
Other Funds	\$ 83,768,166	\$ 84,275,562	\$ 507,396	0.6%
Federal Funds	\$ 2,805,304	\$ 3,305,303	\$ 499,999	17.8%
<u>EDUCATION PROGRAM AREA</u>				
<u>Department of Education</u>				
General Fund	\$ 544,682,780	\$ 577,542,813	\$ 32,860,033	6.0%
Other Funds	\$ 273,993,743	\$ 277,228,514	\$ 3,234,771	1.2%
Federal Funds	\$ 1,026,393,576	\$ 1,038,273,634	\$ 11,880,058	1.2%
<u>State School Fund</u>				
General Fund	\$ 6,964,849,484	\$ 6,925,296,093	\$ (39,553,391)	-0.6%
Lottery Funds	\$ 408,150,516	\$ 447,703,907	\$ 39,553,391	9.7%
<u>Higher Education Coordinating Commission</u>				
General Fund	\$ 32,035,777	\$ 34,981,675	\$ 2,945,898	9.2%
Other Funds	\$ 30,509,613	\$ 31,541,490	\$ 1,031,877	3.4%
Federal Funds	\$ 111,680,983	\$ 111,923,269	\$ 242,286	0.2%
<u>State Support for Community Colleges</u>				
General Fund	\$ 589,305,847	\$ 596,555,847	\$ 7,250,000	1.2%
<u>State Support for Public Universities</u>				
General Fund	\$ 941,746,515	\$ 944,646,515	\$ 2,900,000	0.3%
<u>Chief Education Office</u>				
General Fund	\$ 6,239,594	\$ 12,857,142	\$ 6,617,548	106.1%
<u>Teacher Standards and Practices</u>				
Other Funds	\$ 6,155,894	\$ 6,511,902	\$ 356,008	5.8%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>HUMAN SERVICES PROGRAM AREA</u>				
<u>Commission for the Blind</u>				
General Fund	\$ 2,892,992	\$ 3,691,540	\$ 798,548	27.6%
Other Funds	\$ 992,094	\$ 1,183,539	\$ 191,445	19.3%
Federal Funds	\$ 12,319,703	\$ 15,827,037	\$ 3,507,334	28.5%
<u>Oregon Health Authority</u>				
General Fund	\$ 2,120,607,875	\$ 2,139,964,413	\$ 19,356,538	0.9%
Lottery Funds	\$ 11,292,544	\$ 11,348,753	\$ 56,209	0.5%
Other Funds	\$ 5,683,377,776	\$ 5,782,295,632	\$ 98,917,856	1.7%
Federal Funds	\$ 11,400,938,911	\$ 12,389,291,524	\$ 988,352,613	8.7%
<u>Department of Human Services</u>				
General Fund	\$ 2,700,922,689	\$ 2,765,044,703	\$ 64,122,014	2.4%
Other Funds	\$ 500,033,526	\$ 532,329,349	\$ 32,295,823	6.5%
Federal Funds	\$ 4,488,244,260	\$ 4,802,435,818	\$ 314,191,558	7.0%
<u>Long Term Care Ombudsman</u>				
General Fund	\$ 6,172,203	\$ 6,303,638	\$ 131,435	2.1%
Other Funds	\$ 719,522	\$ 737,480	\$ 17,958	2.5%
<u>Psychiatric Security Review Board</u>				
General Fund	\$ 2,604,005	\$ 2,688,017	\$ 84,012	3.2%
<u>JUDICIAL BRANCH</u>				
<u>Judicial Department</u>				
General Fund	\$ 424,653,443	\$ 433,042,702	\$ 8,389,259	2.0%
Other Funds	\$ 138,932,144	\$ 147,988,947	\$ 9,056,803	6.5%
Federal Funds	\$ 1,598,284	\$ 1,606,769	\$ 8,485	0.5%
<u>Commission on Judicial Fitness and Disability</u>				
General Fund	\$ 230,040	\$ 405,777	\$ 175,737	76.4%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Public Defense Services Commission</u>				
General Fund	\$ 275,010,417	\$ 275,454,479	\$ 444,062	0.2%
Other Funds	\$ 3,833,764	\$ 3,846,904	\$ 13,140	0.3%
<u>LEGISLATIVE BRANCH</u>				
<u>Legislative Administration Committee</u>				
General Fund	\$ 34,865,791	\$ 37,515,179	\$ 2,649,388	7.6%
Other Funds	\$ 2,225,416	\$ 5,435,025	\$ 3,209,609	144.2%
<u>Legislative Assembly</u>				
General Fund	\$ 39,090,875	\$ 38,146,349	\$ (944,526)	-2.4%
Other Funds	\$ 225,352	\$ 223,530	\$ (1,822)	-0.8%
<u>Legislative Commission on Indian Services</u>				
General Fund	\$ 401,349	\$ 410,168	\$ 8,819	2.2%
<u>Legislative Counsel</u>				
General Fund	\$ 10,841,717	\$ 10,646,638	\$ (195,079)	-1.8%
Other Funds	\$ 1,515,091	\$ 1,552,105	\$ 37,014	2.4%
<u>Legislative Fiscal Office</u>				
General Fund	\$ 4,324,440	\$ 4,315,993	\$ (8,447)	-0.2%
Other Funds	\$ 3,443,858	\$ 3,530,895	\$ 87,037	2.5%
<u>Legislative Revenue Office</u>				
General Fund	\$ 2,414,923	\$ 2,496,087	\$ 81,164	3.4%
<u>NATURAL RESOURCES PROGRAM AREA</u>				
<u>State Department of Agriculture</u>				
General Fund	\$ 23,396,301	\$ 24,613,559	\$ 1,217,258	5.2%
Lottery Funds	\$ 6,289,958	\$ 6,491,591	\$ 201,633	3.2%
Other Funds	\$ 60,578,804	\$ 62,478,730	\$ 1,899,926	3.1%
Federal Funds	\$ 15,563,845	\$ 17,630,167	\$ 2,066,322	13.3%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Columbia River Gorge Commission</u>				
General Fund	\$ 903,983	\$ 915,291	\$ 11,308	1.3%
Other Funds	\$ 5,000	\$ -	\$ (5,000)	-100.0%
<u>State Department of Energy</u>				
Other Funds	\$ 34,288,279	\$ 35,076,986	\$ 788,707	2.3%
Federal Funds	\$ 3,128,423	\$ 3,187,299	\$ 58,876	1.9%
<u>Department of Environmental Quality</u>				
General Fund	\$ 33,948,448	\$ 37,732,047	\$ 3,783,599	11.1%
Lottery Funds	\$ 3,945,160	\$ 4,084,177	\$ 139,017	3.5%
Other Funds	\$ 149,103,999	\$ 152,995,169	\$ 3,891,170	2.6%
Federal Funds	\$ 28,970,775	\$ 29,567,515	\$ 596,740	2.1%
<u>State Department of Fish and Wildlife</u>				
General Fund	\$ 30,081,289	\$ 31,046,604	\$ 965,315	3.2%
Lottery Funds	\$ 4,752,746	\$ 4,917,581	\$ 164,835	3.5%
Other Funds	\$ 174,604,641	\$ 178,016,434	\$ 3,411,793	2.0%
Federal Funds	\$ 138,976,588	\$ 142,316,627	\$ 3,340,039	2.4%
<u>Department of Forestry</u>				
General Fund	\$ 63,414,691	\$ 88,388,302	\$ 24,973,611	39.4%
Lottery Funds	\$ 7,481,960	\$ 7,554,096	\$ 72,136	1.0%
Other Funds	\$ 224,734,577	\$ 286,598,792	\$ 61,864,215	27.5%
Federal Funds	\$ 34,758,694	\$ 35,063,741	\$ 305,047	0.9%
<u>Department of Geology and Mineral Industries</u>				
General Fund	\$ 4,138,836	\$ 4,246,695	\$ 107,859	2.6%
Other Funds	\$ 6,092,210	\$ 6,207,283	\$ 115,073	1.9%
Federal Funds	\$ 5,356,535	\$ 5,465,149	\$ 108,614	2.0%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Department of Land Conservation and Development</u>				
General Fund	\$ 13,152,774	\$ 13,483,719	\$ 330,945	2.5%
Other Funds	\$ 484,999	\$ 725,419	\$ 240,420	49.6%
Federal Funds	\$ 6,254,991	\$ 6,392,432	\$ 137,441	2.2%
<u>Land Use Board of Appeals</u>				
General Fund	\$ 1,772,887	\$ 1,817,836	\$ 44,949	2.5%
<u>Oregon Marine Board</u>				
Other Funds	\$ 26,181,068	\$ 26,498,709	\$ 317,641	1.2%
Federal Funds	\$ 7,464,524	\$ 7,467,774	\$ 3,250	0.0%
<u>Department of Parks and Recreation</u>				
Lottery Funds	\$ 81,406,896	\$ 82,917,301	\$ 1,510,405	1.9%
Other Funds	\$ 108,236,201	\$ 110,367,264	\$ 2,131,063	2.0%
Federal Funds	\$ 12,306,810	\$ 12,345,047	\$ 38,237	0.3%
<u>Department of State Lands</u>				
General Fund	\$ 328,228	\$ 346,082	\$ 17,854	5.4%
Other Funds	\$ 35,792,955	\$ 36,617,973	\$ 825,018	2.3%
Federal Funds	\$ 1,795,917	\$ 2,067,484	\$ 271,567	15.1%
<u>Water Resources Department</u>				
General Fund	\$ 29,622,753	\$ 31,160,564	\$ 1,537,811	5.2%
Other Funds	\$ 73,945,808	\$ 74,253,832	\$ 308,024	0.4%
Federal Funds	\$ 1,302,403	\$ 1,312,338	\$ 9,935	0.8%
<u>Watershed Enhancement Board</u>				
Lottery Funds	\$ 62,250,303	\$ 62,482,687	\$ 232,384	0.4%
Other Funds	\$ 3,545,968	\$ 3,553,093	\$ 7,125	0.2%
Federal Funds	\$ 37,179,454	\$ 37,274,113	\$ 94,659	0.3%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>PUBLIC SAFETY PROGRAM AREA</u>				
<u>Department of Corrections</u>				
General Fund	\$ 1,555,904,536	\$ 1,593,133,894	\$ 37,229,358	2.4%
Other Funds	\$ 53,232,352	\$ 55,776,993	\$ 2,544,641	4.8%
<u>Oregon Criminal Justice Commission</u>				
General Fund	\$ 55,035,612	\$ 55,130,454	\$ 94,842	0.2%
Other Funds	\$ 494,015	\$ 864,015	\$ 370,000	74.9%
Federal Funds	\$ 7,304,929	\$ 6,937,604	\$ (367,325)	-5.0%
<u>District Attorneys and their Deputies</u>				
General Fund	\$ 11,610,450	\$ 11,868,624	\$ 258,174	2.2%
<u>Department of Justice</u>				
General Fund	\$ 76,083,264	\$ 78,841,305	\$ 2,758,041	3.6%
Other Funds	\$ 284,955,845	\$ 295,519,057	\$ 10,563,212	3.7%
Federal Funds	\$ 142,401,423	\$ 157,871,008	\$ 15,469,585	10.9%
<u>Oregon Military Department</u>				
General Fund	\$ 25,019,969	\$ 25,350,514	\$ 330,545	1.3%
Other Funds	\$ 110,312,549	\$ 113,312,859	\$ 3,000,310	2.7%
Federal Funds	\$ 278,357,971	\$ 280,784,232	\$ 2,426,261	0.9%
<u>Oregon Board of Parole</u>				
General Fund	\$ 7,807,978	\$ 8,040,916	\$ 232,938	3.0%
<u>Oregon State Police</u>				
General Fund	\$ 271,442,947	\$ 279,647,826	\$ 8,204,879	3.0%
Lottery Funds	\$ 7,841,010	\$ 8,010,065	\$ 169,055	2.2%
Other Funds	\$ 100,483,764	\$ 109,285,417	\$ 8,801,653	8.8%
Federal Funds	\$ 9,760,242	\$ 9,780,941	\$ 20,699	0.2%
<u>Department of Public Safety Standards and Training</u>				
Other Funds	\$ 37,238,170	\$ 42,092,883	\$ 4,854,713	13.0%
Federal Funds	\$ 4,148,299	\$ 6,666,167	\$ 2,517,868	60.7%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Oregon Youth Authority</u>				
General Fund	\$ 291,989,720	\$ 298,387,030	\$ 6,397,310	2.2%
Other Funds	\$ 63,325,954	\$ 63,399,605	\$ 73,651	0.1%
Federal Funds	\$ 36,097,766	\$ 36,316,493	\$ 218,727	0.6%

TRANSPORTATION PROGRAM AREA

Department of Aviation

Other Funds	\$ 11,979,625	\$ 12,370,913	\$ 391,288	3.3%
Federal Funds	\$ 8,504,014	\$ 8,514,798	\$ 10,784	0.1%

Department of Transportation

General Fund	\$ 27,827,995	\$ 22,585,257	\$ (5,242,738)	-18.8%
Other Funds	\$ 3,275,943,658	\$ 3,313,477,220	\$ 37,533,562	1.1%
Federal Funds	\$ 110,110,886	\$ 110,175,491	\$ 64,605	0.1%

2015-17 Budget Summary

General Fund Total	\$ 17,716,499,549	\$ 17,780,417,528	\$ 63,917,979	0.4%
Lottery Funds Total	\$ 709,258,934	\$ 753,009,203	\$ 43,750,269	6.2%
Other Funds Total	\$ 14,023,753,360	\$ 14,377,069,073	\$ 353,315,713	2.5%
Other Funds Nonlimited Total	\$ 225,972,465	\$ 231,792,465	\$ 5,820,000	2.6%
Federal Funds Total	\$ 18,281,516,085	\$ 19,633,717,421	\$ 1,352,201,336	7.4%

* Excludes Capital Construction

Position Summary

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			Change	% Change
ADMINISTRATION PROGRAM AREA				
<u>Department of Administrative Services</u>				
Authorized Positions	827	841	14	1.7%
Full-time Equivalent (FTE) positions	813.17	826.40	13.23	1.6%
<u>Oregon Liquor Control Commission</u>				
Authorized Positions	261	268	7	2.7%
Full-time Equivalent (FTE) positions	251.16	255.33	4.17	1.7%
<u>Department of Revenue</u>				
Authorized Positions	1,082	1,087	5	0.5%
Full-time Equivalent (FTE) positions	1,012.41	1,020.68	8.27	0.8%
<u>Secretary of State</u>				
Authorized Positions	212	213	1	0.5%
Full-time Equivalent (FTE) positions	210.71	210.96	0.25	0.1%
CONSUMER AND BUSINESS SERVICES PROGRAM AREA				
<u>Consumer and Business Services</u>				
Authorized Positions	962	960	(2)	-0.2%
Full-time Equivalent (FTE) positions	952.57	952.76	0.19	0.0%
<u>Public Utility Commission</u>				
Authorized Positions	128	129	1	0.8%
Full-time Equivalent (FTE) positions	125.97	126.60	0.63	0.5%
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA				
<u>Oregon Business Development Department</u>				
Authorized Positions	137	139	2	1.5%
Full-time Equivalent (FTE) positions	134.74	135.74	1.00	0.7%

Position Summary

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			Change	% Change
EDUCATION PROGRAM AREA				
<u>Chief Education Office</u>				
Authorized Positions	17	20	3	17.6%
Full-time Equivalent (FTE) positions	14.64	18.25	3.61	24.7%
<u>Department of Education</u>				
Authorized Positions	552	555	3	0.5%
Full-time Equivalent (FTE) positions	519.01	520.90	1.89	0.4%
HUMAN SERVICES PROGRAM AREA				
<u>Oregon Health Authority</u>				
Authorized Positions	4,428	4,449	21	0.5%
Full-time Equivalent (FTE) positions	4,361.01	4,383.89	22.88	0.5%
<u>Department of Human Services</u>				
Authorized Positions	8,038	8,054	16	0.2%
Full-time Equivalent (FTE) positions	7,897.81	7,905.04	7.23	0.1%
NATURAL RESOURCES PROGRAM AREA				
<u>Department of Environmental Quality</u>				
Authorized Positions	739	752	13	1.8%
Full-time Equivalent (FTE) positions	722.57	730.15	7.58	1.0%
<u>Department of Fish and Wildlife</u>				
Authorized Positions	1,474	1,474	-	0.0%
Full-time Equivalent (FTE) positions	1,198.26	1,199.26	1.00	0.1%
<u>Department of Forestry</u>				
Authorized Positions	1,197	1,201	4	0.3%
Full-time Equivalent (FTE) positions	875.54	878.04	2.50	0.3%

Position Summary

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			Change	% Change
<u>Department of Land Conservation and Development</u>				
Authorized Positions	57	58	1	1.8%
Full-time Equivalent (FTE) positions	55.90	56.57	0.67	1.2%
<u>Water Resources Department</u>				
Authorized Positions	164	165	1	0.6%
Full-time Equivalent (FTE) positions	162.58	163.25	0.67	0.4%
PUBLIC SAFETY PROGRAM AREA				
<u>Department of Corrections</u>				
Authorized Positions	4,523	4,534	11	0.2%
Full-time Equivalent (FTE) positions	4,479.62	4,487.41	7.79	0.2%
<u>Department of Justice</u>				
Authorized Positions	1,305	1,324	19	1.5%
Full-time Equivalent (FTE) positions	1,291.70	1,298.27	6.57	0.5%
<u>Oregon State Police</u>				
Authorized Positions	1,287	1,299	12	0.9%
Full-time Equivalent (FTE) positions	1,255.24	1,261.87	6.63	0.5%
<u>Department of Public Safety Standards and Training</u>				
Authorized Positions	28	43	15	53.6%
Full-time Equivalent (FTE) positions	26.00	35.74	9.74	37.5%

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the February 2016 economic and revenue forecast by the Department of administrative Services Office of Economic Analysis.

Summary of Capital Construction Subcommittee Action

Senate Bill 5701 is the omnibus budget reconciliation bill for the 2016 legislative session, implementing the statewide rebalance plan that addresses changes in projected revenues and expenditures since the close of the 2015 session. The Subcommittee approved Senate Bill 5701 with amendments to reflect budget adjustments as described below.

Statewide Adjustments

EMPLOYEE COMPENSATION DISTRIBUTION

The Subcommittee approved allocation of \$120 million General Fund to state agencies for employee compensation. The General Fund appropriation is expected to cover about 93% of the statewide estimate of costs for compensation and benefit changes agreed to through collective bargaining or other salary agreements. Total compensation adjustments include \$120 million General Fund, \$3.2 million Lottery Funds, \$111.7 Other Funds, and \$55.9 million Federal Funds. Lottery Funds, Other Funds, and Federal Funds expenditure limitations are calculated at fully-funded amounts.

OTHER STATEWIDE ADJUSTMENTS

Other statewide adjustments include adjustments for Pension Obligation Bond (POB) payments and fully funding the General Fund need of employee compensation for small agencies. POB adjustments generated a net savings of \$4.3 million Total Funds, including General Fund savings of \$487,281. A portion of the savings was used to fully fund the General Fund collective bargaining agreement costs (\$243,932) of small agencies.

Section 116 of the budget bill reflects the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

Emergency Board

As part of the 2015-17 biennium statewide rebalance plan, Senate Bill 5701 adjusts the Emergency Board's general purpose and special purpose appropriations as described as follows:

- Increases the General Purpose Emergency Fund by \$2,000,000 for general governmental purposes, increasing the total amount available to the Emergency Board for the remainder of the 2015-17 interim to \$32,000,000.
- Eliminates a special purpose appropriation for state agencies of \$120 million, and makes corresponding General Fund appropriations to various state agencies for state employee compensation changes.
- Reduces the special purpose appropriation for state agencies of \$10.7 million, with General Fund appropriations of \$10.0 million to the Department of Human Services (\$9,502,291) and the Oregon Health Authority (\$497,562) for compensation changes driven by collective bargaining for workers who are not state employees.
- Reduces the \$3,000,000 special purpose appropriation for education by \$1,373,879 and uses these funds as part of the \$1,900,000 General Fund appropriation to the Higher Education Coordinating Commission to help fund 2015-17 compensation agreements for classified staff at Portland State University, Eastern Oregon University, Southern Oregon University, Western Oregon University, and the Oregon Institute of Technology. Details on how much each university receives is found under the Higher Education Coordinating Commission section of this budget report.
- Eliminates the \$17,540,357 General Fund special purpose appropriation to the Emergency Board for the mixed delivery preschool program established in House Bill 3380 (2015), with a corresponding appropriation to the Oregon Department of Education for the same purpose.
- Eliminates a \$6,865,921 special purpose appropriation for college readiness and appropriates most of these resources to the Oregon Department of Education, Chief Education Office, and the Higher Education Coordinating Commission for transitional services and supports, between secondary and post-secondary education.
- Reduces the special purpose appropriation of \$6 million for fire costs, and appropriates \$2,054,823 to the Department of Forestry for that purpose.
- Eliminates the \$1.8 million special purpose appropriation for the Department of Revenue and appropriates \$1,360,125 to the Property Tax Division of the Department of Revenue, primarily due to cover a revenue shortfall in the County Assessment Function Funding Assistance Account.
- Establishes a \$3,000,000 special purpose appropriation to be allocated to the Department of Corrections for operations support. The Department may request funds to finance continued activation of minimum security beds at the Deer Ridge Correctional Institution.
- Establishes a \$2,000,000 special purpose appropriation to be allocated to the Department of Corrections. The Department may request funds to finance continued activities and positions associated with improvements to housing and treatment for the seriously mentally ill.
- Establishes a special purpose appropriation for the Emergency Board of \$2,000,000 to be allocated to state and local governments that incurred costs not reimbursed by the federal government related to the armed occupation of the Malheur National Wildlife Refuge. The Department of Administrative Services and the Legislative Fiscal Office are directed to work with state and local government units to identify and validate reimbursable costs related to the incident.

Adjustments to 2015-17 Agency Budgets

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved a technical adjustment to move Other Funds expenditure limitation, intended to pay for treasury fees that had been spread to programs in the 2015-17 legislatively adopted budget, back into the Other Funds expenditure limitation established in Senate Bill 5502 for Treasury Fees. These adjustments net to a zero overall change in the total Other Funds budget approved for the Department of Administrative Services (DAS).

The Subcommittee approved a number of budget adjustments related to a multi-part reorganization of DAS and the Oregon State Chief Information Officer (OSCIO) information technology (IT) related functions. A budget note required DAS to report on proposed changes to operations and rates for Enterprise Technology Services (ETS), which includes the state data center. During the 2015 session, the Legislature also passed House Bill 3099, which transferred substantial authority and responsibility surrounding statewide IT operations and policies from the DAS Director to the OSCIO. To implement House Bill 3099, the OSCIO has proposed significant changes in organizational structures. Under this reorganization there will be five sections: ETS; Enterprise Security Office; Office of Strategic IT Governance; Enterprise Shared Services; and the DAS Chief Information Office (CIO), which will be responsible for meeting DAS's IT needs, such as help desk support. While the DAS CIO will remain under the authority of the OSCIO, it will report to the DAS Deputy Chief Operating Officer. In addition, three administrative positions that did budget work in ETS were transferred to DAS Business Services and seven other ETS administrative positions were moved to the CIO.

The budget adjustments required to implement the IT reorganization and new OSCIO responsibilities, as well as to address the ETS budget note, affected a number of DAS program areas. These net adjustments by program area include: ETS decreased Other Funds by \$39,863,385 and 70 positions (64.00 FTE); CIO increased Other Funds by \$29,841,240 and 37 positions (34.06 FTE); Chief Operating Office increased Other Funds by \$12,171,544 and 38 positions (37.58 FTE); DAS Business Services increased Other Funds by \$644,351 and 3 positions (3.00 FTE); and Enterprise Goods and Services increased Other Funds by \$474,682 and 4 positions (2.32 FTE).

As part of the IT reorganization, a new structure was proposed for IT procurement and vendor management with dual responsibility between Enterprise Goods and Services and OSCIO. This new structure was reviewed by the Joint Committee on Ways and Means as well as the Joint Legislative Committee on Information Management and Technology (JLCIMT). The JLCIMT recommended conditional, temporary approval of the request for the remainder of the biennium. Specifically, the JLCIMT recommended that DAS and OSCIO:

1. Conduct an assessment to identify and evaluate the alternative State IT procurement-related organizational/operating models in use by other states across the nation. The assessment report should provide the raw findings and include, but not be limited to, the roles, responsibilities, accountability, staffing levels, and costs associated with:
 - (a) The most predominant organizational/operating models in use across the nation as compared to the shared IT vendor management program proposed within this request, and

- (b) A full transfer of state IT procurement duties, functions, and powers from DAS and the DAS Director to the State Chief Information Officer.
2. Submit the assessment report and a status report on IT vendor management program progress to date to the Legislative Fiscal Office in November 2016.
3. Jointly present the assessment report and status report on IT vendor management program progress to the JLCIMT and the Emergency Board during the December 2016 Legislative Days.

The Subcommittee approved six new positions associated with the new IT vendor management arrangement as limited duration to ensure the new arrangement was temporary and that DAS/OSCIO would need to return to the Legislature for funding for the 2017-19 biennium.

Other Funds expenditure limitation established in Senate Bill 55 (2015) was reduced by \$196,206 and the three positions established by the bill were reduced by a combined 0.99 FTE due to delays in implementing the legislation. None of the three positions will be hired until after the 2016 legislative session.

The Subcommittee also added two limited duration positions to implement House Bill 4135 to accomplish the coordination requirements and manage the production of electronic records as directed by the bill. An Information Systems Specialist 8 position (0.63 FTE) was added to provide the initial outreach, education, and coordination of the new policies with state agencies. An Operations and Policy Analyst 2 (0.63 FTE) was added to handle the query writing and production of records for DAS and to assist agencies in the querying and production of their records. The positions are added as limited duration to allow DAS to assess appropriate work load and classification. Positions needed to manage ongoing work will be proposed as part of the Governor's Budget for 2017-19. The Subcommittee determined that DAS can pay for the two positions in 2015-17 with existing Other Funds expenditure limitation and revenue.

The Subcommittee also approved one-time General Fund appropriations to DAS for the following purposes:

- \$1,000,000 for disbursement to the Holly Theater in Medford for the Holly Theater Restoration Project.
- \$650,000 for disbursement to the Salem Area Mass Transit District to provide free bus passes to state employees working in the Capitol Mall area and to operate an Airport Road Express Shuttle between the State Motor Pool and the Capitol Mall.
- \$500,000 for disbursement to Clackamas County for repairs at the Willamette Falls Locks and Canal.
- \$500,000 for disbursement to the City of Cornelius to help build the multi-use Cornelius Place project which includes a library, low income senior housing, and a YMCA.
- \$300,000 for disbursement to Verde for the Cully Park project in Northeast Portland's Cully neighborhood.
- \$250,000 for disbursement to Worksystems Inc. to recapitalize a tuition loan program first funded in 2011 for loans to students participating in commercial driver license training. These loans are not part of a state program and funding is provided only to establish the private program. This is the second one-time General Fund appropriation made for this purpose; the same entity received a one-time grant of \$400,000 for this purpose in 2011.
- \$200,000 for disbursement to Douglas County to partially reimburse public safety costs associated with the October 1, 2015 incident at Umpqua Community College.

- \$200,000 for disbursement to Portland Playhouse for renovation and restoration of Portland Playhouse's theater in Portland's King neighborhood.

The Subcommittee added \$3,059,680 Other Funds expenditure limitation for one-time costs of issuance and special payments associated with the disbursement of proceeds from the sale of \$3,000,000 in lottery bonds for the City of Warrenton to rebuild a dock used by Pacific Seafood at the site of a seafood processing facility that burned down in June 2013. The processing facility was built in 1941 and acquired, along with the dock, by Pacific Seafood in 1983. The lottery bonds are approved in House Bill 5201. There is no debt service allocated in the 2015-17 biennium, as the bonds will not be sold until the spring of 2017. Debt service for 2017-19 is estimated at \$675,152 Lottery Funds. The Subcommittee also increased Other Funds expenditure limitation by \$55,000 to pay the cost of issuing \$2,500,000 Article XI-Q bonds for repairs and improvements at the Oregon State Fair.

Other Funds limitation was increased by \$453,681 to allow planning for the Human Resources Information System (HRIS) replacement project to continue through May 2016. DAS is to bring any request for additional funding needed to complete stage gate 3 planning through the end of the current biennium to the May 2016 meeting of the Emergency Board. In addition, DAS shall bring a plan to adjust rates and assessment charges for the second year of the biennium to fund both the HRIS planning project and new positions established as a part of the IT reorganization operationalized in Senate Bill 5701. A \$6,500,000 General Fund special purpose appropriation to the Emergency Board for this purpose may be allocated to pay General Fund increases associated with assessment and rate increases.

Oregon Liquor Control Commission

The Subcommittee approved an Other Funds expenditure limitation in the amount of \$1,117,762 for the Oregon Liquor Control Commission to implement the provisions of House Bill 4014, Senate Bill 1511, and Senate Bill 1598. Three permanent regulatory specialist positions and four permanent administrative specialist positions are anticipated to be needed due to an increase in the assumed number of licensees as medical marijuana producers are authorized to transfer excess marijuana to recreational retail outlets, and to cover costs associated with the additional number of people working in the marijuana industry that will be required to have work permits and training. Services and supplies expenditures include \$350,000 for updates to the agency's "What's Legal" public information platform and associated outreach. Of the total amount, \$350,665 Other Funds expenditure limitation is for costs associated with Senate Bill 1598; if that bill is not enacted, this expenditure limitation is to be unscheduled by the Department of Administrative Services Chief Financial Office.

A technical adjustment was approved to convert four limited duration liquor regulatory specialists approved as part of House Bill 5047 to permanent status. This adjustment will have no effect on expenditure limitation in the 2015-17 biennium.

Public Employees Retirement System

The Subcommittee increased expenditure limitation for the Financial and Administrative Services Division by \$100,000 Other Funds for a shortfall in the Secretary of State audit charges assessment budget. In addition, increased expenditure limitation in the amount of \$6,601,170 Other Funds was approved for the Financial and Administrative Services Division for the Office of the State Chief Information Officer Enterprise Technology Services assessment.

The Subcommittee approved a one-time increase in Other Funds expenditure limitation of \$1,255,601 for the Public Employees Retirement System (PERS) Individual Account Program (IAP) information technology project. In addition, the Department of Administrative Services is to schedule all currently unscheduled Other Funds expenditure limitation for the project. The project is to move the administration of the IAP from a third-party administrator to the agency. A re-baselining of the project shows that initial project development costs have increased from \$2.9 million to \$6.1 million. The agency anticipates requesting an estimated \$1.9 million during the 2017-19 biennium to complete project development. The Joint Legislative Committee on Information Management and Technology (JLCIMT) recommendations were also approved.

A one-time increase in Other Funds expenditure limitation of \$1,659,976 was approved for information technology enhancements to the jClarety retirement system. JLCIMT recommendations were also approved. The Subcommittee directed the Department of Administrative Services to unschedule the entire \$1.7 million until the conditions set forth by JLCIMT are satisfied.

Department of Revenue

The Subcommittee reduced the expenditure limitation for the Core Systems Replacement project by \$500,000 Other Funds (recreational marijuana tax proceeds) to account for contract savings for the recreational marijuana module. The original development cost was estimated at \$1 million in House Bill 5047 (2015).

Other Funds expenditure limitation for the Property Tax Division was reduced by \$500,000 because the limitation is in excess of the operational needs of the program and is without an underlying revenue source.

The Subcommittee approved a \$373,841 General Fund reduction and a reduction of 2.60 FTE for the Senior Citizens' and Disabled Citizens' Property Tax Deferral program. This technical adjustment will have no impact on the program, which is statutorily funded with Other Funds (Senior and Disabled Property Tax Deferral account). This is part of an effort to better align the agency's budget with actual program funding.

The General Fund appropriation for the Property Tax Division was increased by \$1.4 million in personal services and FTE on existing positions was increased by 7.20. This appropriation is to backfill Other Funds revenue shortfalls in the County Assessment Function Funding Assistance Account, but only for Department of Revenue Valuation Section (\$1.1 million), and for a reduction in county contract mapping services (\$240,986). A \$1.8 million reduction in Other Funds expenditure limitation was previously included in the agency's legislatively adopted budget. The 2017-19 biennial cost is estimated to be \$1.9 million General Fund.

The Subcommittee approved an increase of \$2,052,807 in Other Funds expenditure limitation (recreational marijuana tax) and the establishment of four permanent full-time Accounting Technician 2 positions (2.92 FTE) and one limited duration Principal Executive Manager B position (0.75 FTE) for the recreational marijuana program. In addition, an Economist 3 position, approved as part of House Bill 5047 (2015), is moved from permanent full-time to limited duration. Personal services costs total \$481,063, with \$653,792 in services and supplies and \$917,952 in capital outlay. Of the \$2.1 million expenditure limitation, \$633,920 is one-time limitation for program start-up and facility construction costs. The 2017-19 biennial cost is estimated to be \$1.4 million Other Funds. This request is for the processing of cash payments related to the recreational marijuana program; however, the Subcommittee's expectation is that this is to be done in an integrated fashion with the agency's current banking, Electronic Funds Transfer, and miscellaneous cash receipting of non-recreational marijuana taxes.

The Subcommittee approved an increase in Other Funds expenditure limitation of \$874,747 for the Core Systems Replacement project. It was estimated that there were \$6.9 million in bond proceeds for the project carried forward from the 2013-15 biennium; however, that figure was only recently revised to \$7,804,187. The Department of Administrative Services is directed to unschedule the entire \$874,747 pending the review and approval of the need for the expenditure limitation by the Legislative Fiscal Office.

Secretary of State

The Subcommittee established a \$347,900 General Fund appropriation and one limited-duration position (0.25 FTE) to replace the Oregon Elections System for Tracking and Reporting (ORESTAR) Election Night Reporting module. The agency will use the funds to acquire a commercially-available off-the-shelf (COTS) product to replace an existing ORESTAR Election Night Reporting module that was developed in-house. The replacement system will offer expanded capabilities, including tabulation of local election vote counts and graphical and map-based display capabilities. A temporary project manager position was approved. The new system is expected to be fully operational in time for the 2016 General Election. The appropriation is approved on a one-time basis and will be phased out in the agency's 2017-19 biennium budget.

State Treasurer

The Subcommittee reduced Other Funds expenditure limitation for the Debt Management Division by \$500,000 for a Rockefeller Foundation grant that the agency no longer receives.

CONSUMER AND BUSINESS SERVICES

Department of Consumer and Business Services

The Subcommittee approved an increase in the Other Funds limitation for the reclassification of positions in three divisions. The individual changes impacted ten positions. The adjustments included increased Other Funds expenditure limitation of \$32,660 in the Building Codes Division, \$30,878 in the Workers' Compensation Division, and \$108,488 in the Insurance Division, for a total of \$172,026. The additional expenditure limitation allows the agency to make position adjustments as approved by the Office of the Chief Human Resources Officer at the Department of Administrative Services without compromising the maintenance of the agency's ratio of supervisory to non-supervisory positions, as required under House Bill 4131 (2012).

The Subcommittee approved an increase in the Other Funds expenditure limitation of \$379,219 for the establishment of four new positions (2.52 FTE) in the Building Codes Division. These positions include a Plans Examiner 2 position to be housed in Salem and three Inspector positions (Mechanical, Plumbing, and Electrical) to be housed at the Eastern Region Office located in Pendleton. The positions will address ongoing workload increases of the Building Codes Division as the economy continues to recover.

A net decrease in Other Funds expenditure limitation of \$321,655 was made as a result of position adjustments in the Marketplace and Shared Services Divisions related to the operation of the Health Insurance Marketplace. Thirteen limited duration Program Analyst 2 positions were eliminated (-7.52 FTE) and six permanent, full-time positions (4.02 FTE) were established (one Outreach and Education Manager and five Program Analyst 2 positions). These changes result in a reduction of seven positions and \$558,617 Other Funds expenditure limitation in the

Marketplace Division. This reduction was partially offset by an increase in Other Funds expenditure limitation of \$236,962 in the Shared Services Division to cover the costs of converting one part-time, limited duration Operations and Policy Analyst 4 position to a full-time, permanent position (0.50 FTE) and to add an additional Procurement and Contract Specialist 3 position (0.67 FTE).

The Subcommittee approved a \$6.4 million reduction in Other Funds expenditure limitation in order to reconcile the budget of the Health Insurance Marketplace with actual and anticipated expenditures of the program, which have been significantly different than what was anticipated in the legislatively adopted budget. The changes include reductions in anticipated expenditures due to pre-payment of contracts prior to the transfer of the insurance marketplace from Cover Oregon to the Department of Consumer and Business Services (DCBS), changes in information technology contracts, lower than anticipated personal services costs, and a reduction in anticipated payments for tax reporting errors. These reductions are partially offset by increases in legal fees and new information technology contracts.

A \$1,732,528 Other Funds expenditure limitation increase was approved for additional marketing and outreach activities of the Oregon Health Insurance Marketplace. This additional expenditure limitation will be unscheduled until DCBS completes its review and analysis of the 2016 open enrollment year campaign and its plan for the 2017 open enrollment year campaign. The legislatively adopted budget included a budget note instructing the agency to complete a plan and report on each of the publicity and publication campaigns either upcoming or implemented for the Health Insurance Marketplace Program. DCBS submitted a publicity and publication plan and report to the Interim Joint Committee on Ways and Means in January 2015; however, that plan and report did not contain detailed information for the 2017 open enrollment year campaign since the agency had not yet completed its review of the 2016 plan. The additional funding, once rescheduled, will allow the agency to maintain the same level of expenditures during the 2017 open enrollment year as in 2016.

Discussions also took place regarding pharmacy benefit managers. The Subcommittee approved the following budget note.

Budget Note:

The purpose of this budget note is to clarify the Department of Consumer and Business Services' (DCBS) authority to regulate pharmacy benefit managers (PBMs). DCBS is directed to convene a workgroup to develop recommendations for rulemaking regarding PBM compliance. Based on those recommendations, the agency will draft rules regarding PBM compliance and report to the appropriate legislative policy committees by November 1, 2016. The report should include the draft rules, as well as any statutory changes or clarifications necessary to fully implement the draft rules, including fee recommendations for administration of the program.

Draft rules must include, but are not limited to:

- Notification system that includes a method for informing PBMs of new regulations, and for informing PBMs of complaints, investigations, and possible sanctions
- Investigation procedures
- Fees, fines, and resolution process that includes:
 - Overall schedule of fees and fines
 - Provisions for warnings before fines, based on circumstances

- Possible escalation of fine for multiple occurrences including combining multiple occurrences into a single complaint or enforcement action, or multiple claims related to a single reason or cause
- Setting a maximum annual per PBM fine
- Exceptions based on type of violation or other criteria
- A reasonable time to re-enter compliance
- Other provisions consistent with DCBS' existing enforcement authority and procedures

Bureau of Labor and Industries

Technical adjustments are included to reflect the budget recommended to the Joint Committee on Ways and Means by the Transportation and Economic Development Subcommittee during the 2015 regular session. Multiple amendments to Senate Bill 5517 were considered during the legislative review process, and the amendment that was submitted to and adopted by the Joint Committee on Ways and Means did not properly reflect the budget recommended by the Subcommittee. The adjustments reduce the General Fund appropriation to the agency by \$113,604, increase Other Funds expenditure limitation by \$206,871, and increase Federal Funds expenditure limitation by \$2,696, for a total funds adjustment of \$95,963.

Oregon Public Utility Commission

The Subcommittee increased the agency's Other Funds expenditure limitation by \$170,226 and authorized one permanent position (0.63 FTE) to increase analytic capacity to address additional agency responsibilities resulting from legislative changes to the Renewable Portfolio Standard made during the 2016 Legislative session.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

The Subcommittee reduced the General Fund appropriation for debt service by \$1,328,407, and established a \$1,330,500 Other Funds expenditure limitation for general obligation bond debt service. Debt service for general obligation bonds is paid by the General Fund; however, the agency will substitute \$1,330,500 of Article XI-M and Article XI-N bond proceeds, and interest earned on those proceeds, to pay debt service, in lieu of General Fund. The proceeds are from bonds originally issued for the Seismic Rehabilitation Grant program in 2010, 2011, and 2012. These proceeds were not used for seismic projects and will instead be used to offset debt service costs in the current biennium.

The Subcommittee increased Lottery Funds support by \$1.5 million. This includes an increase for employee compensation changes and \$960,514 Lottery Funds, approved on a one-time basis, for new or expanded programs. The Subcommittee increased Lottery Funds support for the Oregon Wave Energy Trust by \$200,000, bringing current-biennium support to \$450,000 Lottery Funds. Lottery Funds were increased by \$400,000 to reapprove funding for replacement of the Port of Port Orford Cannery Building for one more biennium. Funding for this project was initially approved in the 2013-15 biennium. The Subcommittee also approved \$100,000 of Lottery Funds to conduct a Willamette Valley Intermodal Hub Feasibility Study, to evaluate the viability of a strategic intermodal hub to optimize container shipment of Oregon agricultural products.

Lottery Funds totaling \$260,514 and two positions (1.00 FTE) were approved to address administrative costs associated with the expansion of grant activity in the Seismic Rehabilitation Grant Program. The Department will need to fill the newly-established positions for three years beginning July 1, 2016, and will include a policy option package in its 2017-19 biennium budget request to convert the two approved positions from permanent to limited-duration status. The Department is also instructed to report to the Legislative Fiscal Office, following each sale of Article XI-M or Article XI-N general obligation bonds, on the projects and dollar amounts of project grants financed by the bond sale, as well as on the amount of bond proceeds budgeted for agency administrative costs.

The Subcommittee established a \$1 Other Funds expenditure limitation for the American Manufacturing Innovation District, and increased Other Funds by \$54,868 for cost of issuance of lottery revenue bonds for this project. The American Manufacturing Innovation District is a collaborative effort between government, industry, and academic institutions to invest in manufacturing infrastructure to promote advanced manufacturing. A total of \$2.5 million of lottery revenue bond proceeds are authorized for this project in House Bill 5202, which also authorizes \$5 million of Article XI-G bond proceeds for distribution to Portland Community College (PCC) in support of this project. The Subcommittee limited expenditure of bond proceeds to \$1, pending a joint presentation with PCC of a business plan for developing the District. Debt service costs for the lottery revenue bonds authorized for this project are projected to total approximately \$535,000 Lottery Funds per biennium, beginning in the 2017-19 biennium. Because the bonds will not be issued until spring 2017, there will be no debt service payments due in the current biennium.

The Subcommittee also approved a technical correction to the budget for the State Small Business Credit Initiative (SSBCI) program. This correction increases Other Funds expenditure limitations in the Business, Innovation and Trade Division by \$388,773, and reduces the Division's Federal Funds expenditure limitations by the same amount. The SSBCI is funded from a federal grant the agency secured in 2011 that provided Federal Funds for revolving loan programs. It was noted when the grant was received that administrative costs for the program would transition to Other Funds over time, as the grant money was loaned out and the loan repayments were re-categorized as Other Funds. The Subcommittee added this anticipated fund shift, which had not been included in the agency's budget, to the bill.

Federal Funds expenditure limitation was increased for the Business, Innovation and Trade Division by \$450,000 for expenditure of funds received under the Year 4 State Trade and Export Promotion grant program. This increase more than offsets the \$388,773 Federal Funds expenditure limitation decrease for SSBCI and results in a net increase of \$61,227 for the Business, Innovation and Trade Division Federal Funds expenditure limitation.

Finally, the Subcommittee approved a budget adjustment to increase Nonlimited Other Funds expenditures by \$5,820,000. This adjustment reflects a greater level of loan repayments than originally anticipated in the budget. Loan repayments are not limited in the agency budget. The adjusted level of Nonlimited Other Funds in the Infrastructure Finance Authority will include approximately \$24.2 million of loan repayments.

Employment Department

A technical adjustment is included for the Employment Department to more accurately reflect the amount expected to be utilized by the agency from \$85 million in modernization funds appropriated to the agency through the federal Social Security Act. Close of session budget reconciliation adjustments resulted in more dollars being available from the Supplemental Employment Department Administrative Fund for

Department operating expenditures. This adjustment does not change the overall amount of the agency's recommended budget, merely the source from which the Department can make expenditures. As such, the appropriation of modernization funds made to the Department is decreased by \$17 million; sufficient Other Funds expenditure limitation exists to enable the Department to make equivalent expenditures from a combination of Supplemental Employment Department Administrative Funds and the Special Administrative Fund.

Housing and Community Services Department

The Subcommittee approved an increase in General Fund of \$2,727,660 for counseling services associated with the Oregon Foreclosure Avoidance Program. The 2015-17 legislatively adopted budget included \$1.4 million General Fund, which was estimated to be sufficient through February 2016. The Housing and Community Services Department was directed to report back to the Legislature on program utilization, foreclosure rates, and actual monthly expenditures to counseling agencies. The additional General Fund is included for program expenditures for the remainder of the 2015-17 biennium, as follows: \$2.36 million for counseling services provided on a fee-for-service basis as indicated via contract with the Housing and Community Services Department; \$233,333 for legal aid services for counseling clients with particularly complicated circumstances; and \$127,480 for agency program administration, with the understanding that the Department of Administrative Services will unschedule \$275,000 of the amount. Funding for the program is not anticipated to be ongoing, although the agency may request funding for consideration during the 2017-19 budget process.

Also included is a one-time General Fund appropriation in the amount of \$10 million to the Housing and Community Services Department to be utilized as follows: \$8 million is for homelessness assistance and prevention services through the Emergency Housing Assistance (EHA) program and \$2 million is to the State Housing Assistance program (SHAP) for operational support for emergency shelters and supportive services to shelter residents. Funding for the EHA program is spent as Other Funds by the Department, and is reflected in an additional \$8 million in Other Funds expenditure limitation.

Other Funds expenditure limitation in the amount of \$2,554,868 is included to enable the Housing and Community Services Department to expend proceeds from the sale of lottery bonds for preservation of affordable housing with expiring federal subsidies. Of this amount, \$2.5 million is attributable to project costs and \$54,868 is related to cost of issuance. Eligible projects for which these funds can be expended are defined as the following:

- Privately owned multi-family rental properties where at least 25% of the units are subsidized by a project-based rental assistance contract through the U.S. Department of Agriculture Rural Development or the U.S. Department of Housing and Urban Development;
- Existing manufactured housing communities to be acquired by a mission-based non-profit organization, resident cooperative, tenants' association, housing authority, or local government; or
- Public housing projects undergoing a preservation transaction which involves a comprehensive recapitalization and which will secure ongoing rental subsidies.

Oregon Department of Veterans' Affairs

The Subcommittee approved an increase in Federal Funds expenditure limitation of \$499,999. The Oregon Department of Veterans' Affairs (ODVA) received a 2015 grant from the U.S. Department of Veteran's Affairs in the amount of \$500,000 for transportation of Oregon veterans in highly rural areas to medical appointments. Awards of \$50,000 per county will be used to preserve and maintain transportation programs established with the 2014 federal grant award. The counties receiving funds are Baker, Gilliam, Grant, Harney, Lake, Malheur, Morrow, Sherman,

Wallowa, and Wheeler. ODVA acts as the applicant and grantee on behalf of the counties, and will pass through funds and monitor compliance with grant requirements. The grant is for a period of one year and requires no matching funds or additional positions for administration. A placeholder amount of \$1 in Federal Funds expenditure limitation was included in the legislatively adopted budget for the agency.

EDUCATION

State School Fund

The Subcommittee approved a decrease of \$39,553,391 General Fund and an increase of \$39,553,391 Lottery Funds for the State School Fund. These changes reflect the balance of available General Fund and Lottery Funds for the overall state budget and maintains the amount of \$7,376 million total funds for the State School Fund for the 2015-17 biennium.

Department of Education

The Subcommittee approved changes in the Federal Funds expenditure limitations for agency operations for federal grants received by Department of Education as described below:

- An increase of \$7,130,223 for a three-year federal grant from the U.S. Department of Education's Office of Innovation and Improvement. The purpose of the grant is to increase the number of high-quality charter schools by providing assistance to potential charter schools for planning, program design, and initial operations. Funds will also be used to share best practices among all charter schools and sponsoring districts. One limited duration position (0.63 FTE) was approved relating to the grant.
- An increase of \$1,160,860 for three separate child nutrition grants from the U.S. Department of Agriculture. The three grants were the Professional Standards Training grant (\$138,915), the Team Nutrition grant (\$203,563), and the Tier 2 Direct Certification Improvement grant (\$818,382). A limited duration position (0.63 FTE) was approved for the Tier 2 Direct Certification Improvement grant.

The Subcommittee approved an increase of \$515,200 Other Funds expenditure limitation to cover costs of an increase in the number of students participating in the Hospital Program. The agency is required to provide and pay for the costs of educational services for children, through age 21, who are expected to be hospitalized for an extended period of time. This increase will be funded through an increased distribution from the State School Fund. Also approved was a transfer of \$51,458 General Fund from the breakfast and summer food programs under Grant-in-Aid to agency Operations for the administration of the Farm-to-School program. A one-time increase in the Other Funds expenditure limitation of \$2,030,515 for the Oregon School for the Deaf was approved for deferred maintenance, including replacement of the School's Heating Ventilation Air Conditioning, or HVAC, system. The source of funds for this includes moneys set aside from the sale of the School for the Blind property, income from the rental of school facilities, and the anticipated sale of a vacant parcel of school property. The Department of Administrative Services is instructed to unschedule this increase until the final cost of the project is determined and the sale of the vacant property is completed.

To ensure that debt service payments on education-related Lottery Bonds are funded from the proper sources, the Subcommittee approved changes to the amount of Lottery Fund resources allocated to the Department of Education. House Bill 5016, the 2015 appropriation bill for the agency, allocated the entire \$1,434,927 required for debt service payments from the Oregon Education Fund. The actual allocation is \$593,395 from the Oregon Education Fund and the remaining \$841,532 is from the Administrative Services Economic Development Fund.

The Subcommittee approved an increase of \$3,130,000 General Fund for the Oregon Department of Education's agency operations to fully fund the Assessment and Accountability unit. The 2015-17 budget for this unit was inadvertently underfunded by \$3,771,938 General Fund and needs these funds to meet its responsibilities and commitments. This budget gap is resolved by transferring \$930,000 General Fund from the Grant-in-Aid budget in unallocated resources and an increase of \$2,200,000 in new General Fund resources. The remaining \$641,938 is to be found by the agency in savings in its existing agency operations budget, including holding positions vacant in the unit. There is also a transfer of \$2,000,000 in excess Federal Funds expenditure limitation from the Grant-in-Aid budget to Operations, and an additional increase of \$1,971,397 in Federal Funds expenditure limitation to match the amount of federal funding available for this function.

General Fund increases for existing programs were approved as described below:

- Funding for the Oregon Pre-Kindergarten program was increased by \$5.3 million, bringing the total General Fund resources for this program to \$145.3 million.
- Funding for the Early Intervention and Early Childhood Special Education programs was increased by \$5,393,340 General Fund. This increase reflects, in part, the growth in these two programs at a rate greater than estimated at the end of the 2015 session. Total General Fund resources for these programs, including this increase, is \$155.8 million.
- The Relief Nurseries program was increased by \$300,000 General Fund, bringing the total General Fund available for the 2015-17 biennium to \$8.6 million. This additional funding and the \$700,000 General Fund appropriated by chapter 837, section 109, Oregon Laws 2015 should be considered permanent for the purposes of developing the 2017-19 budget.

One-time General Fund appropriations were approved by the Subcommittee for new programs and grants as described below:

- \$260,000 General Fund for a grant to the Burnt River School District for the Burnt River Integrated Agriculture/Science Research Ranch program. This program provides educational opportunities to students from outside the district, including from the Portland area, and provides a number of educational services outside of the core curriculum common to all high school students, including natural resource studies, agricultural experience, water quality monitoring, animal husbandry, sustainable rangeland science, forest restoration, and organic food production.
- \$400,000 General Fund for grants to organizations which provide training and assistance relating to culturally relevant educational practices authorized as eligible services under the Network for Quality Teaching and Learning under House Bill 4033. Grants of equal value are to be provided to two organizations: (1) Center for Culturally Responsive Practices and (2) Teaching with Purpose.
- \$95,000 General Fund appropriation for a grant to the World of Speed organization for the High School Automotive Career Technical Education program. The organization partners with Clackamas Community College and area high schools to provide automotive related career technical education (CTE). Other high schools have expressed interest and the \$95,000 would be used to match other contributions to the program, assisting with cost of transporting students to the facility for classes, and other program costs.

The Subcommittee eliminated the \$17,540,357 General Fund special purpose appropriation to the Emergency Board for the mixed delivery preschool program established in House Bill 3380 (2015) and directly appropriated the same amount to the Oregon Department of Education for

the same purpose. The intent is for this funding to be distributed to four to six Early Learning Hubs that demonstrate that the Hub and the providers in their service area are prepared to implement the mixed delivery preschool model beginning in September 2016. In developing the 2017-19 current service level budget for this program, only the full two-year costs of this appropriation should be factored into the calculation. Any further expansion to add new Early Learning Hubs should be a separate policy decision made by the Legislature during the 2017 session. In addition to the annual report to the Legislature required in House Bill 3380 (2015), the agency is instructed to report to the Emergency Board prior to June 1, 2016 on which Early Learning Hubs were selected, the number of preschool providers estimated to be delivering the program, the estimated number of children that will be served under the program, and an update on the various cost components of the program.

One permanent Research Analyst 3 position (0.63 FTE) was approved to manage and analyze information collected through the Class Roster data from school districts under House Bill 2644 (2013). The agency will identify the funding from existing resources for the 2015-17 biennium.

Higher Education Coordinating Commission

The Subcommittee approved a one-time \$1,800,000 General Fund appropriation to the Higher Education Coordinating Commission (HECC) for a grant to Umpqua Community College (UCC) to address the issues resulting from the shooting incident on the UCC campus on October 1, 2015. The funding may be used for: (1) staff, including security staff; (2) upgrading security communications equipment, door locks, and campus lighting; (3) upgrading the campus's network fiber system to accommodate the new communications equipment; and (4) other costs related to the October 1st incident. HECC is to report back to the Legislature as part of its budget presentation to the Joint Committee on Ways and Means in 2017 on how these resources were expended. Also approved was a one-time \$4,250,000 General Fund appropriation to HECC for a grant to UCC for the construction or renovation of a replacement for Snyder Hall where the shooting incident took place. The College is currently not using the classroom space in the building and is relying on temporary structures to replace some of the space.

The Subcommittee recognized the Community Colleges' needs regarding campus and student security and safety issues which were illustrated, in part, by the shooting incident at UCC. The Governor has appointed a workgroup to recommend actions and investments for security and safety at Community College and other Post-Secondary institutions. Based on the recommendations of the workgroup and the Community Colleges, the Legislature will address this issue during the 2017 session.

An \$804,506 increase in Other Funds expenditure limitation was approved by the Subcommittee for payment of the costs of issuing General Obligation bonds on behalf of community colleges and public universities. This increase represents the estimated amount required if all of the bonds authorized for the 2015-17 budget cycle are issued by the end of the current biennium.

The Subcommittee also approved three one-time General Fund appropriations to HECC to be allocated to Oregon State University. The first appropriation is \$800,000 for the Northwest National Marine Renewable Energy Center to serve as match for federal funds for the Pacific Marine Energy Center South Energy Test Site. The federal government has made an initial \$5 million available to fund a competitive grant to further develop a wave energy test facility, with the expectation that a 25% local match will be provided. HECC is only to release the funds if Oregon State University is awarded the grant. The second appropriation is \$100,000 for endophyte research which is to be matched by private dollars. These funds are to be used only for endophyte research in support of Oregon's fiber and straw export industry. A report to the Legislative Fiscal Office on how the funds were used in support of endophyte research and what was made possible by this additional influx of funds should be made by December 31, 2016. The third is \$100,000 for the purpose of establishing an endowed scholarship fund through the Oregon State

University Foundation. The scholarship must be used to support students engaged in research associated with Amyotrophic Lateral Sclerosis (ALS).

The Subcommittee approved a one-time General Fund appropriation of \$1,900,000 for the four technical and regional universities, along with Portland State University, to help fund new compensation agreements for classified staff. HECC is directed to distribute the following amounts to the following universities: Portland State University - \$400,000; Eastern Oregon University - \$251,559; Southern Oregon University - \$468,591; Western Oregon University - \$485,646; and Oregon Institute of Technology - \$294,204.

Budget Note:

The Subcommittee recognizes that the Current Service Level (CSL) is intended to estimate the cost of legislatively approved programs in the upcoming biennium. In 2009, the Joint Committee on Way and Means approved the adoption of a CSL model for the Community College Support Fund (CCSF) to reflect health benefit and retirement costs expected to exceed the Department of Administrative Services standard inflation rate.

To ensure consistency in post-secondary state support CSL calculations, the Department of Administrative Services (DAS) and the Legislative Fiscal Office (LFO) are directed to develop, in consultation with the Higher Education Coordinating Commission and the seven public universities, an estimated cost of applying the Community College Support Fund model to the Public University Support Fund, the Agricultural Experiment Station, the Extension Service, the Forest Research Laboratory, and Public University State Programs. The estimate will include data elements that the public universities will be required to submit to HECC in order to implement the model.

DAS and LFO will provide the estimated cost to implement the Community College Support Fund CSL model for Public University state support to the Emergency Board, through the Legislative Fiscal Office, by July 1, 2016.

Chief Education Office

The Chief Education Officer, in cooperation with other education agencies, has completed the steps necessary to receive Stage Gate 3 approval to move forward on the development of the Statewide Longitudinal Data System (SLDS). This means the project staff have completed the required project management documents with approval from the State's Chief Information Officer. As a result, the Subcommittee approved \$5,505,280 General Fund for the project development and staff for this biennium. Based on the project's schedule, this will leave one quarter's worth of development costs for 2017-19. Ongoing costs for the Data System, starting in 2017-19, are estimated to be roughly \$3.0 million per biennium, including staff for the operation, data integration, and maintenance, as well as the network-related costs due to the Department of Administrative Services (DAS). Also approved were 3 new permanent positions (1.75 FTE) and an additional 1.86 FTE to continue three existing limited duration positions for the remainder of the biennium. Two of these three limited duration positions, the Project Director and Systems Integration positions, are made permanent. DAS is instructed to unschedule \$495,000 of this appropriation, which represents the project contingency funds. The agency can make a request to DAS and the Legislative Fiscal Office to reschedule these contingency funds if need arises before the end of the biennium. The Chief Education Office is instructed to report to the Emergency Board prior to October 1, 2016 on the project's progress and expenditures.

Teacher Standards and Practices Commission

Senate Bill 78 (2015) appropriated \$200,000 General Fund to the Teacher Standards and Practices Commission to be transferred to the Teacher Education Program Accreditation Account. This funding was intended to support grants for teacher education programs that incur costs associated with national teacher accreditation. According to current accounting practices, the agency needs to expend the \$200,000 as “Other Funds,” requiring an Other Funds expenditure limitation increase of \$200,000 so these grants may be awarded.

Various Agencies

The Subcommittee approved the transfer of \$2.0 million General Fund from the Oregon Department of Education (ODE) to the Higher Education Coordinating Commission (HECC). These funds had been part of a larger investment in Career and Technical Education (CTE) and Science Technology Engineering and Mathematics (STEM) programs appropriated to ODE in House Bill 5016 (2015). One component of this CTE and STEM investment was a program related to post-secondary success to provide start-up funding and support services for the recruitment, retention, and attainment of underserved students in post-secondary programs related to high-demand fields including, but not limited to, health sciences, computer science, engineering, high tech manufacturing, precision agriculture, and advanced food processing. This program is more appropriately administered by HECC.

The Subcommittee approved one-time increases in the General Fund appropriations for the Chief Education Office, HECC, and ODE for student transitional services and supports between secondary and post-secondary education. This distribution reflects, in part, the product of a workgroup organized by HECC to recommend what services should be funded by a \$6,865,921 General Fund special purpose appropriation made in Senate Bill 418 (2015). This bill eliminates the special purpose appropriation and uses some of these resources to fund transitional services under House Bill 4076. Additionally, a total of \$4,025,000 is appropriated for transitional services and supports between secondary and post-secondary education as outlined below.

	<u>General Fund Appropriation</u>
Chief Education Office	
Summer summit for high school and post-secondary staff including counselors and financial aid staff	\$ 300,000
Local collaboration between high school counselors and post-secondary advisors	\$ 700,000
Higher Education Coordinating Commission (HECC)	
Community College support for improved Developmental Education models	\$ 600,000
Community College support for development and alignment of Career Pathways	\$ 600,000
Expansion of eMentoring for Oregon Promise students	\$ 120,000
Statewide expansion of FAFSA Plus	\$ 105,000
Subscription of Signal Vine connecting with students via two-way texting	\$ 100,000
Evaluation and tracking implementation of transitional supports and services in this bill	\$ 50,000
Oregon Department of Education	
License for College and Career Readiness counselor training modules	\$ 50,000
Expansion of AVID or similar program for high schools	\$ 1,400,000
Total	\$ 4,025,000

HUMAN SERVICES

Oregon Commission for the Blind

The Subcommittee approved one-time increases of \$680,109 General Fund, \$199,049 Other Funds, and \$3,248,343 Federal Funds to purchase vending machine equipment for the agency's Business Enterprise Program. The Department of Administrative Services is expected to unschedule these amounts, which may only be rescheduled based upon the successful request of federal reallocation funds from the U.S. Department of Education.

Oregon Health Authority

Senate Bill 5701 adjusts the Oregon Health Authority (OHA) budget for updated pricing of program caseloads, costs, and revenues to "rebalance" the budget. This information was presented at the January 2016 meeting of the Interim Joint Committee on Ways and Means. The agency's rebalance plan resulted in an overall General Fund shortfall of \$37.6 million. This net position included budget problems of \$129.7 million General Fund related to increases in caseload and other program costs. Savings of \$67.1 million General Fund resulted from a change in the federal match rate, as well as from additional revenues from a number of sources. In addition, the agency is planning to implement management actions to decrease costs by \$25 million General Fund. These include an acceleration of the redetermination process next year, a delay in fee-for-service rate adjustments, and enhanced savings from program integrity efforts, including fraud detection.

The rebalance plan increases Federal Funds expenditure limitation by almost \$1 billion, mostly related to the increased caseload forecast. There are also a number of technical adjustments included in the rebalance. While these normally net to zero for the agency as a whole, in this case there is a transfer of 14 positions from the Department of Human Services to OHA.

As discussed during the 2015 legislative session, the agency has implemented an agency restructure as a part of this rebalance. The new structure is designed to promote health care transformation, including integration of physical, behavioral, and dental health. This structure better reflects the new work of coordinated care organizations, as well as public health programs aligned with system transformation. Most significantly, the old Medical Assistance Programs (MAP) and Addictions and Mental Health (AMH) are eliminated in the restructure, with MAP and community mental health and addictions programs moving to the new Health Systems Division (HSD). The Oregon State Hospital (OSH) will now be its own budget structure.

As a part of the agency restructure, a thorough review of positions was conducted. Partly historical, dating back a number of years, and partly as a result of the implementation of health care transformation and the Affordable Care Act when many staff were brought on to perform time-sensitive tasks, the agency found itself with many staff but without appropriate position authority. In addition, as health care transformation moved forward, the agency needed fewer positions in some areas but more and/or different kinds of positions in other areas. The true-up included in the rebalance resolves issues of permanent staff not having position authority, as well as limited duration staff that had been used for on-going functions and priorities now becoming permanent positions. Overall, the changes are budget neutral and result in a reduction of two positions and an increase of 9.52 FTE.

The agency continues to face a number of budget risks that were not explicitly included in the rebalance plan. These include changes to caseloads, prescription drug costs, increased Aid and Assist population in the Oregon State Hospital, and costs of pending litigation. The special purpose appropriation of \$40 million that was established during the 2015 legislative session for OHA or the Department of Human Services will remain in place to address caseload costs or other budget challenges that the agencies are unable to mitigate.

The Subcommittee approved the agency's rebalance plan, with one notable exception. Costs of \$17 million General Fund related to the Medicaid Oregon eligibility (ONE) system were not funded at this time. These are costs to maintain the old eligibility system for litigation purposes after the contract with Oracle expires in March 2016. In addition to rebalance adjustments, the Subcommittee approved \$25 million of additional hospital assessment revenue that is remaining from the program ending September 30, 2015, which will be used in the budget in place of General Fund.

Overall, the adjustments made in Senate Bill 5701 result in an increase in the agency's total funds budget of \$1.1 billion, a reduction of General Fund of \$1.5 million, and an increase of 21 positions (22.88FTE). These numbers do not include budget changes related to employee compensation cost changes, which total \$20.8 million General Fund and \$37.8 million total funds, and are also included as part of Senate Bill 5701.

A more detailed description by program area follows.

Health Systems Division

The budget adjustments in Senate Bill 5701 reflect a net \$8.3 million decrease in General Fund in the Health Systems Division (HSD), with a \$75.4 million increase in Other Funds expenditure limitation and a \$964.7 million increase in Federal Funds expenditure limitation.

The rebalance plan for HSD approved by the Subcommittee includes increased caseload costs of \$84.4 million General Fund. Caseload forecasts are up primarily because redeterminations have been delayed several times over the past year. With the recent implementation of the new ONE eligibility system, the agency anticipates catching up on redeterminations over the next year. While the caseload forecasts have attempted to build in the timing of these redeterminations, forecast risks will remain higher than usual until the data has settled down over an extended period of time and there is good historical information on which to base the forecasts. Other costs include \$10.7 million General Fund for an increase in the Medicare Part D clawback required by the Centers for Medicare and Medicaid Services (CMS). Medicare Part B premiums have also increased, resulting in a General Fund need of \$7.2 million. Oregon pays these premiums for clients that are eligible for both Medicare and Medicaid. Eight additional Federally Qualified Health Centers (FQHCs) are moving to the alternative payment methodology, resulting in a one-time cost of \$3.1 million General Fund.

The rebalance plan includes a General Fund need of \$20.9 million General Fund for the new ONE eligibility system. Additional refinement of operational and maintenance costs for the system have resulted in a need for \$3.9 million General Fund above what is currently budgeted. The remaining \$17 million represents the costs to maintain the old eligibility system for litigation purposes after the contract with Oracle expires in March 2016. The Subcommittee did not approve that \$17 million General Fund in the final budget.

The rebalance plan includes a total of \$63.4 million General Fund savings in HSD. This includes a \$10.2 million savings resulting from an increase in the federal match rate for Oregon, and \$11.8 million freed up by an increase in the tobacco tax revenue forecast for the biennium. In addition, \$25 million of Other Funds are left over from 2013-15 and can be used to replace General Fund for the current biennium. Settlements and drug rebate revenues are coming in about \$15 million above budget and will replace General Fund as well. Finally, caseloads related to forensics patients living in the community went down slightly for a savings of \$1.4 million.

The rebalance plan includes management actions to decrease costs by \$25 million General Fund, all in HSD. These include an acceleration of the redetermination process next year, a delay in fee-for-service rate adjustments, and enhanced savings from program integrity efforts, including fraud detection. Finally, the rebalance includes an additional \$964.7 million in Federal Funds expenditure limitation, primarily because of the increased caseload. An addition of \$40.4 million Other Funds expenditure limitation results from the additional revenues discussed above.

In addition to rebalance adjustments, the Subcommittee adjustments include the addition of \$35 million of additional hospital assessment revenue that remains from the assessment program that ended September 30, 2015. Of the total, \$25 million will be used to replace General Fund in the 2015-17 budget, while the remaining \$10 million Other Funds has been approved for one-time investments in rural hospital transformation and sustainability as outlined below. These recommendations were brought forward by a workgroup required by a Senate Bill 5507 (2015) budget note.

For investment in rural health provider workforce capacity, it is expected that at least \$1.5 million Other Funds will be used to support the work of Oregon's Graduate Medical Education Consortium.

Investments in small and rural hospital transformation strategies include: establish transitional post-acute care programs (cost of \$4 to \$7 million over three years), establish virtual clinics in communities with acute primary care shortages (cost of up to \$1.1 million), and provide education for rural providers on population health (cost of \$100,000). Costs associated with each option available to rural hospitals will depend on the number of hospitals that pursue each option. Rural hospitals have the flexibility to select one or more options depending on local needs. The funding for hospital programs will be distributed through OHA, to the Oregon Association of Hospitals Research and Education Foundation, which will collaborate with OHA to identify related baseline and outcome data on each project and report that data to OHA as well as provide the funding to implement each of the projects available to rural hospitals.

The following budget note was approved by the Subcommittee.

Budget Note:

The Oregon Health Authority shall identify and track related outcomes on each project that is implemented as a result of the \$10 million investment in rural hospital transformation and sustainability, shall provide regular updates to the Legislative Fiscal Office and the Department of Administrative Services Chief Financial Office, and shall report back to the Joint Committee on Ways and Means during the 2017 legislative session on the implementation and status of the projects, outcomes to date, costs to date, as well as recommended policies which will improve population health outcomes in rural Oregon.

The Subcommittee included \$2 million General Fund for the Medicaid Primary Care Loan Repayment Program. This program was funded in the 2013-15 biennium, but not in the current biennium. The budget also includes \$0.5 million General Fund for negotiated compensation cost changes for non-state employees. As discussed above, most of the special purpose appropriation of \$10.7 million, which had been set aside for this purpose, was distributed to OHA and the Department of Human Services.

The Subcommittee included \$900,000 of one-time General Fund for planning and start-up costs related to providing medical assistance for additional children in Oregon. The following budget note was approved.

Budget Note:

The Oregon Health Authority is directed to develop a plan and recommendations for extending medical assistance to children not eligible under ORS 414.231(3) including: eligibility criteria, coverage options, enrollment estimates, issues of equity and inclusion, integration with other programs, outreach, administrative and staffing changes, phasing options, and cost estimates. In developing the recommendations, the agency is expected to engage stakeholders and legislators, and utilize information on experiences in other states. The agency will report back to the appropriate committees during the 2017 legislative session on their plan and recommendations.

Oregon State Hospital

The rebalance plan approved by the Subcommittee for the Oregon State Hospital (OSH) includes \$2.7 million General Fund to finish the implementation of the Avatar system, the electronic health record system at the hospital. Much of the Avatar system has been completed and adopted into the normal workflow processes. This includes the Clinician Work state, Lab Management, and Food and Nutrition Services.

However, the Medication Management and the Billing modules have not yet been fully implemented and adopted into the workflow processes. Implementation of the medication management module will allow the use of automated dispensing of medication, as well as electronic medication administration records. A recent Secretary of State audit noted the importance of finishing this work, both from an efficiency and patient safety perspective. The Billing module will assist in more accurate and timely reimbursement requests to Medicare, Medicaid, and third party insurance providers. The agency has contracted with a company to assist with the final adoption and implementation of these parts of the system.

The rebalance plan also includes the transfer of \$10 million General Fund from OSH to Statewide Assessments and Enterprise-wide Costs (SAEC). This funding was put in the OSH budget to be used for cost allocation purposes once the agency had done a thorough review of cost allocation issues within OSH and agreed with CMS on a new cost allocation plan. Once cost allocation is actually implemented, the funding will need to be in SAEC.

Although the agency believed it was too early to bring forward as a formal request, there is risk to the Oregon State Hospital budget. The Aid and Assist population at the hospital continues to grow and may ultimately result in the need to open an additional ward. The agency is in the process of implementing several investments that are expected to ease the pressure from this population, and so at this point is not requesting any funding. OSH is also closely monitoring the use of overtime, particularly as it relates to staff use of the federal Family and Medical Leave Act, and may eventually request additional positions to deal with these issues.

Public Health

The Subcommittee approved an Other Funds expenditure limitation of \$4.0 million and two permanent positions (1.00 FTE) for a youth marijuana-use prevention pilot project as required in House Bill 4014. The one-time funding for this program will be transferred from the Oregon Liquor Control Commission Account, to be repaid out of marijuana tax revenues. This evidence-based pilot project will serve as a basis for establishing a statewide program during the 2017-19 biennium. The distribution of marijuana taxes during the 2017-19 biennium may be adequate to fund the statewide program, but if not, the agency will need to request additional funding to operate an ongoing program.

The agency anticipates establishing a new fee for medical marijuana processors, and increasing the fee on growers, effective April 1, 2016. These fees are necessary to pay for the increased costs to the program with the changes that resulted during the 2015 session. The increased expenditure limitation was included in the agency's 2015-17 legislatively adopted budget.

The agency anticipates a fiscal impact from House Bill 4014 and Senate Bill 1511, which make changes to both the medical marijuana and recreational marijuana systems. In addition to the pilot project discussed above, House Bill 4014 requires the agency to issue receipts to medical marijuana registry applicants on the same day that they are received. This is expected to require additional staff. Senate Bill 1511 allows producers, processors, and distributors that currently are limited to medical marijuana only to choose to operate in both the medical and recreational markets. In that case, both the licensing revenue and the regulatory functions related to those entities will move to the Oregon Liquor Control Commission (OLCC). In the short run, this will create additional workload for program staff in Public Health, as paperwork is completed to allow the entities to shift. In the long run, OHA estimates up to a \$5.6 million loss of revenue during the 2015-17 biennium, as producers, processors, and dispensaries opt to be licensed and registered by OLCC. While the agency would also experience some cost reductions as less regulatory work would be required, it is likely that the revenue reduction would occur sooner than the costs can be reduced. The overall effects cannot be estimated accurately at this time.

The agency expects to include the necessary adjustments to expenditure limitation, as well as adjustments to numbers and classifications of positions needed, in the rebalance they will submit during the fall of 2016. In their rebalance report, the agency will also report on the estimated revenue loss and its program impact. A number of on-going core public health programs are funded with fee revenue generated through the medical marijuana program. If revenues are inadequate to fund these programs, General Fund could be required to continue these programs, or the programs would need to be reduced or discontinued. These programs include state support for local public health departments, the Safe Drinking Water Program, Emergency Medical Services, and others.

One full-time position (0.38 FTE) was approved for the Prescription Drug Monitoring Program for workload associated with House Bill 4124.

Central and Shared Services/Statewide Assessments and Enterprise-Wide Costs

The rebalance plan approved by the Subcommittee for the administrative units of the agency includes \$0.6 million General Fund for mass transit costs and treasury fees that were not included in the original budget. In the future, these need to be incorporated in the budget build process.

Debt service is also included within these budget units. The Oregon State Hospital Replacement Project is expected to close out with a surplus of \$3.7 million in bond proceeds. This surplus will be used to pay down debt service and free up General Fund. Another \$0.4 million Other Funds expenditure limitation has been identified by the Department of Administrative Services as available to pay debt service on these bonds, also freeing up General Fund.

Department of Human Services

The 2015-17 budget for the Department of Human Services (DHS) is built around nine budget structures and five appropriations. The budget structures reflect five direct program areas: Self Sufficiency (SS); Child Welfare (CW); Vocational Rehabilitation (VR); Aging and People with Disabilities (APD); Intellectual and Developmental Disabilities (IDD); and four program support functions: Program Design Services (PDS), Central Services (CS), Shared Services (Shared), and State Assessments and Enterprise-wide Costs (SAEC).

The majority of the DHS budget adjustments approved by the Subcommittee are driven by actions needed to rebalance the agency's budget. At the January 2016 meeting of the Interim Joint Committee on Ways and Means, the agency presented a rebalance report indicating a significant funding need – \$71.7 million General Fund – to sustain programs for the remainder of the biennium. This projection incorporates a number of issues affecting the agency's budget, including caseload changes, increases in cost per case, and other program changes or issues arising since the 2015 legislative session.

The biggest drivers of the budget deficit are caseload costs in the APD and IDD programs, some of which are compounded by collective bargaining actions and federal regulations. While these issues were identified as budget risks during the 2015 session and handled either directly in the budget or through special purpose appropriations, some costs were not adequately estimated. In addition to costs, the DHS rebalance calculation does factor in caseload savings in Temporary Assistance for Needy Families (TANF) and from federal match rate changes. The approved rebalance plan addresses part of the budget gap by directly adding \$37.4 million General Fund to the budget; however, this leaves about \$34.9 million General Fund associated with APD and IDD caseload costs unfunded (as of the current projection; the unfunded amount may change as expenditures are recorded and projections evolve).

The special purpose appropriation of \$40 million that was established during the 2015 legislative session for DHS or OHA has been left untouched and continues to be available for the Emergency Board to allocate to help cover caseload costs or other budget challenges that the agencies are unable to mitigate. However, if demand ends up being greater than the amount of funding set aside, other legislative action may be required early in the 2017 session. DHS will continue to closely monitor caseload counts and costs in all programs, while continuing to develop long term solutions to ensure budget sustainability.

Regarding sustainability, the budget report for House Bill 5026 (2015), contained a budget note directing the agency to report, during the 2016 legislative session, on ways to ensure program sustainability specifically for the APD and IDD programs. This direction was in response to concerns about budget growth and increases in both caseload volume and costs. The agency engaged an external consultant to support the development of independent and unbiased options for program sustainability. The final report, produced by the Lewin Group, was received on February 10, 2016, and identifies potential strategies for “bending the cost curve” in these programs. Suggestions primarily revolve around changing eligibility, modifying services, and increasing participant cost-share. Input from stakeholders was included in the report; while they acknowledge that projected program costs are unsustainable, there are varying perspectives on how best to deal with costs.

Legislative members expressed frustration with the report, as it had a limited amount of modeling, was unable to capture all potential budget drivers, and did not result in a list of succinct options for potential action. Both the Lewin Group and DHS indicated this was primarily due to time and data constraints. A group of legislators, primarily from the policy and budget committees overseeing human services issues, is committed to working with the agency and stakeholders to develop policy and program change options discrete enough to be fully vetted and priced for potential budget action in the 2017 legislative session. DHS has also identified some areas where it can start to make some changes, mostly around best practices for assessing client needs and validating that the most appropriate services/service levels are being authorized. To formalize these efforts, the Subcommittee adopted the following budget note:

Budget Note:

- 1) The Department of Human Services is directed to take steps to provide policy and budget options for decision making that will be required during the 2017 legislative session to ensure future sustainability of the APD and IDD programs. Steps include further refinement, analysis, and pricing of viable options or ideas brought forth by the agency, stakeholders, and other interested parties; the focus should be on ways to control caseload growth and utilization. The agency will reach out to legislators, stakeholders, and partners to assist in this effort. In developing sustainability proposals, the Department shall prioritize options that minimize impacts on consumers and providers. The Department will also formally report, at a minimum, to the Emergency Board during Legislative Days in May and December 2016 on progress made under both parts of this budget note. The agency may also be requested to report to interim legislative policy committees on human services.
- 2) In addition to the work described above, the Department is also directed to take immediate actions that may help contain costs without changing the current service system structure and that do not require statutory changes. The agency’s action plan includes:
 - Review and correct, if needed, the relationship between assessment tools and program eligibility criteria;
 - Take action to more efficiently align service authorization with people’s needs, also consider appropriate limits;

- Work to limit use of overtime in service plans; but the agency should take into account workforce shortage areas, the needs of consumers, and changes to current consumer provider relationships;
- Continue discussions with CMS to prevent the conversion of natural support to paid support, with consideration for parental responsibility; and
- Further restrict the live-in program to prohibit live-in service plans when the individual lives in their family's home or the family lives with the individual and is served by that relative (they would still be served in the hourly program).

Overall, the adjustments made in Senate Bill 5701 increase agency's budget by just under \$350.0 million total funds; comprised of \$36,651,673 General Fund, \$27,557,059 Other Funds expenditure limitation, and \$285,760,479 Federal Funds expenditure limitation. The associated staffing changes result in a net increase of 16 positions (7.23 FTE). These numbers do not include budget changes related to statewide employee compensation, which total \$27.5 million General Fund (\$60.6 million total funds), and are also included as a part of Senate Bill 5701.

In addition to caseload cost underfunding and caseload forecast/cost volatility, there are other budget risks. These include costs associated with the approved settlement agreement for the *Lane v. Brown* lawsuit (reduce number of clients in sheltered workshops) and other legal expenses; federal changes to funding streams, program requirements, and possible sequestration; and impacts of economic changes, such as a recession.

A more detailed description of each program area's budget adjustments follows. For context regarding caseload changes, the 2015-17 legislatively adopted budget was based on the spring 2015 caseload forecast; the rebalance adjustments in Senate Bill 5701 factor in caseload and cost changes tied to the fall 2015 forecast, published in January 2016.

Self Sufficiency

The budget adjustments approved by the Subcommittee for the Self Sufficiency (SS) program reflect a decrease of \$36.7 million General Fund (and total funds) and 1 position (no FTE change).

The fall 2015 forecast projects the 2015-17 overall Supplemental Nutrition Assistance Program (SNAP) caseload to be 5.3% lower than earlier estimates. Embedded in the net decrease is a decrease in the number of SS households receiving SNAP, while the number of Aging and People with Disabilities households receiving SNAP continues to grow. Caseloads in the TANF cash assistance programs are down 11.6% from the spring numbers, at a biennial average of 24,787 families. Overall caseload savings of \$37.0 million General Fund are included in the agency's rebalance calculation and used to offset costs in other programs.

While the 2015-17 budget included significant investments in, and changes to, the Employment Related Day Care (ERDC) program, the agency estimates an additional \$709,327 General Fund is needed to fully cover costs of collective bargaining for day care providers. This amount includes \$600,000 for AFSCME child care providers that was not part of the agency's original rebalance request. The costs are covered with an allocation from the \$10.7 million General Fund special purpose appropriation for collective bargaining costs for workers who are not state employees.

Technical adjustments and transfers account for a decrease of \$0.5 million total funds for this program, most of which aligns the budget between SS and support functions. This action is consistent with past budgeting practices which have made these budget changes as part of the first rebalance after the budget was approved; similar adjustments are approved in other programs. Two part-time positions are also combined into one full-time position to better meet program needs.

The Subcommittee approved \$130,000 General Fund, on a one-time basis, for distribution to the Oregon Food Bank. Through purchase of a refrigerated truck, the funding will support expansion of the Fresh Alliance initiative. This food recovery program picks up donations of perishable food (nearing end of shelf life) from grocery stores and then makes that food available to hunger-relief agencies.

Child Welfare

For Child Welfare (CW), the Subcommittee approved a decrease of \$0.5 million General Fund, an increase of \$0.3 million Other Funds expenditure limitation, an increase of \$1.8 million Federal Funds expenditure limitation, and a decrease of 1 position (no FTE change).

Forecasts for individual caseloads within CW have fluctuated slightly between the spring and fall forecasts, with associated budget changes primarily due to an increase in cost per case. A net increase of \$1.9 million General Fund and \$4.4 million total funds is identified as being needed to fund caseloads, most of which is attributed to the Well Being program. The rebalance does include savings from a change in the Federal Medical Assistance Percentage (FMAP), decreasing the need for General Fund. Based on the latest federal estimates, the 2015-17 biennial average FMAP rate will increase from 64.21% to 64.37%, which reduces the state contribution and draws down additional federal dollars. This change will also affect other agency programs.

The agency's rebalance proposal included the establishment of a budget mechanism (\$19.5 million Other Funds expenditure limitation) to fully convert the General Fund budget for the Supporting, Preserving and Reunifying Families (SPRF) program into Other Funds. To avoid overstating the overall budget for this program, the approved rebalance plan does not include this adjustment. If, closer to the end of the 2015-17 biennium, DHS estimates it will underspend its General Fund budget for SPRF, the agency can request the legislature to approve paying those excess dollars into the SPRF fund (converted into Other Funds).

Technical adjustments and transfers are approved for this program, which generally align the budget between CW and support functions. A position action is included to combine two part-time positions into one full-time position to better meet program needs.

Vocational Rehabilitation

The budget approved by the Subcommittee for Vocational Rehabilitation (VR) reflects increases of \$3.3 million General Fund, \$8.5 million Federal Funds expenditure limitation, and 8 positions (9.89 FTE).

The fall 2015 forecast projects the 2015-17 VR caseload to be about 1% lower than the spring estimate. Any potential savings associated with fewer clients is masked by higher than projected costs per case, which have grown by 16.3% from the spring 2015 forecast. Higher costs continue to be driven by an increase in the number of clients with cognitive and psychosocial disabilities who have complex needs that are more challenging to meet.

To maintain the program and cover these costs without activating the Order of Selection (priority wait list), the program estimates needing about \$7.5 million General Fund, since base federal dollars are capped. However, the rebalance plan uses \$8.5 million in one-time federal reallocation dollars to cover these costs for the 2015-17 biennium; these resources would need to be backfilled with General Fund in the 2017-19 budget to sustain program services. Another \$1.0 million of the one-time monies would cover costs associated with implementation of the federal Workforce Innovation and Opportunities Act (WIOA).

Technical adjustments and transfers account for an increase of \$3.3 million total funds and 11 positions (9.92 FTE); the dollars and the positions are associated with moving work tied to the Governor's Executive Order 15-01 and the Employment First policy package from Intellectual and Developmental Disabilities to VR. This position increase is partially offset by other actions converting part-time positions to full-time.

Aging and People with Disabilities

For the Aging and People with Disabilities (APD) program, the Subcommittee approved budget increases of \$33.5 million General Fund, \$17.2 million Other Funds expenditure limitation, and \$119.3 million Federal Funds expenditure limitation; no position changes were needed. The increases cover all but about \$8.7 million General Fund (plus corresponding Federal Funds expenditure limitation) of the agency's current projected budget shortfall associated with caseload costs. As noted previously, it is expected that most of these costs can be addressed via an allocation from the special purpose appropriation to the Emergency Board.

Caseloads in long-term care facilities are slightly above the level funded in the legislatively adopted budget. In-home and community-based facilities' caseloads are essentially flat, while nursing facilities' caseloads are 3.2% higher. Since nursing care is more expensive, that increase is driving a need for \$7.0 million General Fund and \$23.0 million total funds. A portion of these costs are offset by net savings in nursing facility rates of \$1.8 million General Fund (\$6.0 million total funds). Rates are anticipated to be lower in the second year of the biennium based on projected bed reduction targets; rates were pegged to those targets under House Bill 2216 (2013).

A key budget driver related to APD caseloads are costs per case associated with in-home care. Labor agreements and actions required by federal regulations are increasing hourly costs, while higher acuity and need levels are influencing service levels (hours per client). For some program services, cost per case has grown by as much as 15% over the spring forecast estimate. The approved rebalance plan covers \$13.8 million General Fund for overtime pay for home care workers that is being driven by federal labor regulations. Due to wage increases for these same workers, \$3,351,396 General Fund is added and is supported by an allocation from the \$10.7 million General Fund special purpose appropriation for compensation changes driven by collective bargaining for workers who are not state employees. In the approved rebalance plan, savings in community-based care are used to offset some of the in-home need.

Collective bargaining (rate increases) for adult foster care is behind an increase of \$1,241,568 General Fund (\$4.2 million total funds); this increase is also covered by an allocation from the special purpose appropriation for non-state worker collective bargaining. After allocations made in both the DHS and OHA budgets as part of Senate Bill 5701, there is \$700,147 remaining in that special purpose appropriation. It is anticipated that DHS and OHA will request this funding once outstanding bargaining issues are resolved; actual costs may vary based on outcomes.

APD's rebalance plan also includes \$4.0 million General Fund in savings due to the FMAP change noted previously, and another \$5.0 million General Fund savings tied to accessing more federal dollars for newly eligible clients.

To meet federal program requirements, the agency needs \$16.6 million Other Funds expenditure limitation for waived case management services. The approved limitation will help separately track program expenditures and receive the allowed higher match rate.

An expenditure limitation of \$7.0 million Federal Funds is included in the plan to reflect expenditures allowed under OHA's Designated State Health Program (DSHP) waiver associated with Oregon Project Independence.

Technical adjustments and transfers account for a net decrease of \$2.3 million total funds.

Intellectual and Developmental Disabilities

The rebalance changes approved by the Subcommittee for the Intellectual and Developmental Disabilities (IDD) program are increases of \$33.2 million General Fund and \$112.3 million Federal Funds expenditure limitation; positions were reduced by 11 (9.92 FTE). The increases cover all but about \$26.2 million General Fund (plus corresponding Federal Funds expenditure limitation) of the agency's current projected budget shortfall associated with caseload costs. As noted previously, it is expected that most of these costs can be addressed via an allocation from the special purpose appropriation to the Emergency Board.

Both caseloads and cost per case in IDD programs are expected to be higher than the previous forecast, driving an overall increase of \$64.6 million General Fund (\$210.3 million total funds). Caseload counts, particularly for children, are well over the spring 2015 forecast. This continues to be directly related to the K Plan, as under that state plan option services must be provided to all eligible applicants. Costs per case also continue to grow as they are driven by assessed client needs and no longer subject to any monetary caps.

The approved rebalance plan includes \$3.0 million General Fund to restore a reduction action taken during 2015-17 budget development. This amount was offered up by the agency as a reduction during session, but was attributed to the wrong program; if left in place the cut eliminates staff supporting children's programs. Participation rate changes for brokerage case management are driving an increase of \$2.1 million General Fund; the Department has a plan to improve participation rates going forward through provider training.

Labor agreements and federal rule changes also drive costs for IDD. Collective bargaining (rate increases) for adult foster care drives an increase of \$2,066,520 General Fund (\$7.0 million total funds). This change is covered by an allocation from the special purpose appropriation for non-state worker collective bargaining. Another allocation from the same source of \$2,133,480 General Fund (\$7.0 million total funds) is also approved to pay bargained wage increases for personal support workers. To address overtime rules also affecting personal support workers, \$3.2 million General Fund is added; this is part of a \$17 million General Fund need (APD and IDD combined) for this issue identified during the 2015 legislative session.

Some savings are available to help partially offset costs. In some parts of the program, Medicaid participation rates have improved and are projected to reduce General Fund spending by \$5.6 million. The change in the FMAP rate is anticipated to save \$4.6 million General Fund.

Technical adjustments and transfers reduce the IDD budget by \$4.6 million General Fund (\$6.2 million total funds) and 11 positions (9.92 FTE), most of which is moving the VR portion of the additional Employment First resources approved for 2015-17 from IDD to VR.

Program Design Services

In Program Design Services (PDS), the Subcommittee approved a decrease of \$0.2 million General Fund, an increase of \$7.6 million Other Funds expenditure limitation, an increase of \$40.9 million Federal Funds expenditure limitation, and an increase of 32 positions (13.70 FTE). These adjustments include some small technical adjustments, but the changes mostly consist of budget increases needed to cover the next phase of the agency's Integrated Eligibility (IE) information technology project.

In House Bill 5026 (2015), DHS received \$750,000 General Fund (\$7.5 million total funds) for planning to improve eligibility determination systems for non-MAGI (Modified Adjusted Gross Income) Medicaid programs. These programs primarily serve clients in the APD and IDD programs. However, after planning work and a changing information technology landscape due to implementation of OHA's OregonONEligibility (ONE) system, the project approved by the Subcommittee will enhance ONE to support eligibility determinations for the non-MAGI Medicaid programs, plus the Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance for Needy Families (TANF), and Employment Related Day Care (ERDC) programs.

The additional project funding in Senate Bill 5701 is \$47.9 million total funds. When coupled with the previously authorized planning money, the overall 2015-17 project budget represents about 43% of the overall estimated project cost of \$130 million total funds. Based on current federal match estimates, about 85% of project costs will be covered by federal dollars. In House Bill 5202, the Joint Ways and Means Subcommittee on Capital Construction approved \$7.5 million in proceeds from Article XI-Q Bonds to cover the state share of the project for the current biennium. DHS estimates that the project will take 33 months to execute, with completion targeted for the end of 2018. The 2017-19 state share of the project is estimated at about \$15 million and includes debt service on the 2015-17 bonds. The staffing component of the project is 35 limited duration positions (15.83 FTE), primarily consisting of project managers and operations/policy analysts. These resources would supplement permanent employees (information technology, fiscal, policy, management) that are located in both DHS and OHA; some of these resources had been previously approved for work on other system improvement initiatives and the ONE project.

Both the Joint Committee on Ways and Means Subcommittee on Human Services and the Joint Legislative Committee on Information Management and Technology (JLCIMT) reviewed the project. The JLCIMT recommended incremental, conditional approval of the request and set out several action items, in its recommendation to the Joint Committee on Ways and Means, which were adopted. The Subcommittee approved the project with the understanding that the funding will be unscheduled until the Legislative Fiscal Office and the Chief Financial Office of the Department of Administrative Services approve rescheduling; agency compliance with the JLCIMT recommendations will be key to making expenditure limitation available. Depending on project progress and timing, the Department may be asked to report during the interim to the Emergency Board and/or JLCIMT.

Central Services

The budget adjustments, associated with technical change and transfers, included in Senate Bill 5701 for Central Services, are net decreases of \$0.3 million total funds and one position (1.00 FTE).

Shared Services

The Subcommittee approved a net decrease of \$0.8 Other Funds expenditure limitation and 10 positions (5.44 FTE) for Shared Services. Included in this adjustment is the transfer of 11 positions (7.37 FTE) from the Provider Audit Unit within the Office of Payment Accuracy and Recovery

into OHA Central Services. This change is consistent with guidance from the federal Centers for Medicare and Medicaid Services regarding this unit's responsibility for auditing Medicaid providers.

Statewide Assessments and Enterprise-wide Costs

The budget adjustments approved by the Subcommittee include technical adjustments and transfers accounting for an increase of \$5.6 million General Fund (\$9.1 million total funds), primarily to align the assessment budget with 2015-17 policy package changes in program budget structures. There is also an adjustment to align with positions being moved to OHA from DHS Shared Services.

The approved rebalance plan includes \$118,318 General Fund (\$277,566 total funds) to cover Treasury fees. Due to an oversight during 2015-17 budget development, this line item, which is driven by the cost of banking services, was not adequately funded in the base budget. Also accounted for is an adjustment to capture and spend lease revenue, which reduces the need for both General and Federal Funds resources. To match up with the APD budget, \$2.5 million Other Funds expenditure limitation is added to support the budget mechanism for recording waived case management expenditures.

The agency's 2015-17 budget includes \$839,543 General Fund for debt service associated with the Central Abuse Management (formerly known as the Statewide Adult Abuse Data and Report-Writing System) and assumes a bond sale early in the biennium. Current project timing indicates the sale will not need to occur until spring 2017. Based on that timeframe, the debt service is eliminated because it is not needed; this savings amount is not included as a resource within the DHS rebalance plan.

JUDICIAL BRANCH

Commission on Judicial Fitness and Disability

The Subcommittee increased the General Fund appropriation for extraordinary expenses by \$172,000, equivalent to a 74.8% increase over the level of General Fund in the Commission's 2015-17 legislatively adopted budget. The funds were appropriated to pay the Commission's costs incurred from the investigation and prosecution of two charges of judicial misconduct. The action increases the General Fund appropriation for extraordinary expenses to \$189,753. The revised funding level covers the costs-to-date identified by the Commission, and provides an additional amount of approximately \$20,000 for projected Commission costs associated with the Supreme Court review of the cases. The agency will need to request additional funding later in the biennium, if the costs of completing the two current cases exceed projection, or if the Commission approves any additional cases for formal investigation. If the full appropriation is not needed, any remaining funds will be available to cover extraordinary expenses in the 2017-19 biennium. The General Fund increase was approved on a one-time basis and will be phased out in the development of the agency's 2017-19 budget.

Judicial Department

The Subcommittee approved increases in total Judicial Department expenditures of \$17,454,547. The expenditure changes include a General Fund increase of \$8,389,259. Budget adjustments include employee compensation adjustments plus the specific items identified below.

The Subcommittee increased the General Fund appropriation for judicial compensation by \$630,000 for the 2015-17 biennium cost of providing a \$5,000 per year salary increase to all statutory judges, beginning on January 1, 2017. The salary increase is enacted by Senate Bill 1597, the 2016 session program change bill. The fiscal impact of the salary increase will increase to \$2,520,000 General Fund beginning with the 2017-19 biennium, when it will be in effect for the full biennium.

A \$200,000 General Fund increase was approved for the Oregon State Bar Legal Assistance Program (Legal Aid) for legal assistance in housing-related issues. As is the practice with unrestricted General Fund appropriations for Legal Aid, this supplemental funding is approved on a one-time basis and will be phased out in the development of the 2017-19 budget. The General Fund appropriation increases combined total 2015-17 biennium state support for Legal Aid, from both Other Funds (court filing fees) and General Fund sources, to \$12,700,000.

The Subcommittee increased the Other Funds expenditure limitation for the State Court Technology Fund (SCTF) by \$5,330,000 for costs of maintaining and supporting state court electronic systems and providing electronic service and filing services. The expenditure limitation increase largely reflects a higher rate of electronic filing of court documents than was anticipated when the Chief Justice's recommended budget was developed. The Department uses SCTF moneys to pay electronic filing charges and does not charge participating parties who file the documents. The SCTF is projected, following this authorization and the mid-biennium transfer of legacy technology fee revenues to the SCTF as required by Senate Bill 1597, to have a 2015-17 biennium ending balance exceeding \$860,000. SCTF resources are not, however, projected to cover costs in subsequent biennia without action to either increase SCTF revenues or reduce ongoing operating costs.

A \$2,800,000 Other Funds expenditure limitation increase was approved for the planning and design of a new Lane County Courthouse facility through the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF). This expenditure limitation amount allows for expenditures of up to \$1.4 million of Article XI-Q bond proceeds and of up to \$1.4 million of required county matching funds for the Lane County Courthouse project. Project bonds are authorized in House Bill 5202. The approved bond authority is in addition to the bond proceeds that were previously authorized for the 2015-17 biennium: \$17.4 million for the Multnomah County Central Courthouse project, \$2.5 million for the Jefferson County Courthouse project, and \$7,875,000 for the Tillamook County Courthouse project. Debt service costs for the Article XI-Q bonds authorized for the Lane County Courthouse project are projected to total approximately \$233,000 General Fund per biennium, beginning in the 2017-19 biennium. Because the bonds will not be issued until the spring of 2017, there will not be debt service payments due in the current biennium.

The approval of Article XI-Q bonds for planning and design of the Lane County Courthouse does not create or imply any commitment to provide state funds for the construction of the facility. The Subcommittee also increased the Judicial Department operations Other Funds expenditure limitation by \$45,000 for the cost of issuance of Article XI-Q bonds for planning and design of the Lane County Courthouse facility.

The Subcommittee approved the following budget note concerning courthouse funding through the Oregon Courthouse Capital Construction and Improvement Fund:

Budget Note:

The Chief Justice or his designee is requested to present a report to the Emergency Board, no later than December 2016, with a priority ranking and the projected costs of courthouse capital construction projects for which he may, within the next twelve years, request state funding support from the Oregon Courthouse Capital Construction and Improvement Fund. The report shall include recommendations for stabilizing biennial funding request amounts over the ten-year period beginning with the 2019-21 biennium.

Public Defense Services Commission

The Subcommittee increased the General Fund appropriation for the Contract and Business Services Division by \$18,834. The appropriation funds payment of a Secretary of State service charge that was omitted from the agency budget in error.

LEGISLATIVE BRANCH

The Subcommittee approved a net-zero General Fund rebalance. The adjustments include reductions to agency budgets to account for higher than anticipated reversions from the 2013-15 biennium, a \$180,000 increase for chamber improvements, and an increase of \$6.7 million in Legislative Administration for facilities projects. Unused bond proceeds of \$2.4 million are used to pay debt service in lieu of General Fund. The facilities projects will be the beginning of a \$50 million Capitol project that will make improvements to the mechanical, electrical, and plumbing systems; address security and life safety issues; and increase accessibility for people with disabilities. It is expected to take three years for all of the improvements to be completed. House Bill 5202 includes \$30 million in Article XI-Q bonds to continue the project into the 2017-19 biennium. The expenditure limitation for those bond proceeds are included in House Bill 5203, which is the bill for all capital construction limitations. The Subcommittee approved an Other Funds expenditure limitation of \$460,000 for the cost of issuance for the bonds. There is no debt service in the current biennium.

The Subcommittee also approved two new Other Funds expenditure limitations related to the Oregon Capitol Foundation. The Foundation is now a separate entity from the Legislative Administration Committee. The limitations include \$300,000 for the History Gateway and \$25,000 for expenses related to operations for the Foundation.

NATURAL RESOURCES**Department of Agriculture**

The Subcommittee established a Federal Funds expenditure limitation of \$175,000 in the Administrative and Support Services program area to accommodate the awarding of a federal grant to be used for wolf depredation compensation claims, and for nonlethal preventative techniques.

The Subcommittee also increased Federal Funds expenditure limitation by \$1,700,000 and made a one-time \$539,338 General Fund appropriation as state match to pay for eradication efforts related to the Asian Gypsy Moth, a non-native invasive species, which was found in northwest Portland. The majority of the eradication project would occur during May and June of this year. On January 14, 2016, the U.S. Department of

Agriculture (USDA) notified the Department that \$1.7 million in federal funding would be made available for the eradication project. In the past, USDA has provided only 50% of eradication funding.

The Subcommittee also acknowledged that the Department anticipates increasing the wholesale seed dealer license from \$500 to \$750 in May 2016, and increasing the veterinary product registration fee from \$75 to \$100 in June 2016. The Other Funds revenues from these increases will be used, in part, to fund program compensation increases.

Columbia River Gorge Commission

The Subcommittee increased the General Fund appropriation made to the Columbia River Gorge Commission by \$11,308 to match the amount provided to the Commission by the State of Washington for the 2015-17 biennium for operational costs. Included in the \$11,308 increase is \$6,000 for costs related to a once every five year audit; this amount is considered to be one-time and is not to be included in the base budget for 2017-19 budget development. The Subcommittee also eliminated the Commission's \$5,000 Other Funds expenditure limitation provided in the adopted Oregon budget since any non-General Fund revenues received by the Commission are expended through the Washington budget.

Department of Environmental Quality

The Subcommittee approved a one-time \$100,000 General Fund appropriation for sampling, testing, and monitoring Harmful Algae Blooms. Of the total, \$30,000 will be used to purchase testing equipment so that samples do not need to be sent out of state for processing.

The Subcommittee also approved \$230,000 General Fund, on a one-time basis, to provide information for the 2017 legislative session on how a market-based carbon reduction system would work in Oregon. The money would be used to hire a full-time limited duration Operations and Policy Analyst 4 position (0.58 FTE). In addition, \$50,000 is to cover costs for an economic consultant to assist with research data and analysis. The DEQ work is to include:

- (1) Identify the type, scope, and design of the greenhouse gas emissions cap necessary to link with other jurisdictions and meet the state's greenhouse gas emissions reduction goals.
- (2) Assess how a market-based program would interact with existing programs, such as the Renewable Portfolio Standard, the Clean Power Plan, and the Clean Fuels program, and achieve the state's greenhouse gas emissions reduction goals.
- (3) Study and evaluate how existing market-based programs in other jurisdictions control leakage and how those methods might be adapted to align with Oregon's economy and business sectors.
- (4) Study and evaluate how existing market-based programs address potential impacts and benefits to disadvantaged populations and rural communities and how those methods might be adopted to Oregon.

The Subcommittee approved a \$2,500,000 General Fund appropriation to expand the Department's current Oregon Air Toxics Program. This will allow the immediate focus of increased air toxics monitoring efforts on cadmium, arsenic, and chromium hotspots in Portland, as well as, expand air toxics monitoring across the state. In addition, the increased funding will allow DEQ to develop a risk-based approach to air permitting for industrial sources through rulemaking. Over time this will allow DEQ to modify existing air permits to be risk-based. The air toxics monitoring funded through this appropriation uses moss collection and analysis to map pollution levels in Portland communities and develop maps of hot spots. This funding will allow the Department to purchase and set up two additional full air toxics monitoring stations that can be directed at areas with high levels of air toxics that are identified. A Natural Resources Specialist 3 position, three Natural Resources Specialist 2 positions, a

Chemist 2 position, and a Chemist 3 position are added as permanent positions for the monitoring and analysis work. DEQ will also use the funding to develop, through rulemaking, an Oregon specific air toxics program that ensures industrial hot spots are sufficiently controlled. During this process, discussions with local governments about their potential roles and involvement, either formally or informally, may occur. To work on this part of the program, six permanent positions were added (Principal Executive Manager E, Program Analyst 3, Natural Resources Specialist 4, Natural Resources Specialist 3, Operations and Policy Analyst 1, and Public Affairs Specialist 2). In all, 12 permanent positions (7.00 FTE) were added, with total Personal Services costs of \$1,266,789, Services and Supplies costs, including Professional Services, of \$883,211 and \$350,000 in Capital Outlay for monitoring equipment. This program is estimated to have a 2017-19 roll-up cost of \$3,626,239 General Fund.

Department of Fish and Wildlife

The Subcommittee approved a one-time increase of \$180,000 Other Funds expenditure limitation to continue two limited-duration Natural Resource Specialist 2 positions authorized for one year in Senate Bill 5544 (2015). These two positions work with landowners to improve and protect sage grouse habitat.

Department of Forestry

The Subcommittee approved an increase of \$23,115,122 in the General Fund appropriation made to the Department of Forestry, Fire Protection Division for the payment of emergency firefighting costs associated with the 2015 forest fire season. This amount is dedicated to the following specific uses:

- Unbudgeted emergency fire costs (\$19,558,783)
- Fire protection district deductibles (\$677,886)
- Training provided to Oregon National Guard troops (\$500,000)
- Oregon State Treasury loan interest (\$323,630)
- Severity resources (\$2,054,823)

The portion of the General Fund appropriation to the Department of Forestry included above for severity resources is offset by a reduction of the same amount in the special purpose appropriation that had been established for this purpose. In addition, Other Funds expenditure limitation is increased by \$56,334,408, which includes \$55,172,387 for unbudgeted emergency fire costs and \$1,162,021 for fire protection district deductibles.

The Subcommittee approved a decrease in the General Fund appropriation of \$238,581 and a decrease in the Other Funds expenditure limitation of \$726,392 made to the Oregon Department of Forestry for the payment of debt service. These amounts were originally included in the agency's budget for the payment of debt service obligations on bonds that were anticipated to be issued at the end of the 2013-15 biennium, but were not. This is a technical adjustment to remove the excess General Fund and Other Funds expenditure limitation from the agency's budget. An increase of \$45,000 Other Funds expenditure limitation was approved for the payment of bond issuance costs related to Article XI-Q General Obligation bonds to replace an equipment warehouse for the East Lane Fire Protection District.

The Subcommittee approved a General Fund appropriation of \$704,286 and an increase in the Other Funds limitation of \$813,594 for the implementation of a procurement and payment system replacement. The new system is intended to be an end-to-end solution for the agency, replacing its current ad-hoc system of manual and semi-automated information systems and processes. The funding includes the establishment of

four, 15-month, limited-duration positions (Project Manager 3, Information Systems Specialist 6, Accountant 1, and Procurement and Contract Specialist 3). The Subcommittee approved the project with the understanding that the funding will be uncheduled until the Legislative Fiscal Office (LFO) and the Chief Financial Office of the Department of Administrative Services approve rescheduling and that the agency comply with recommendations made by the Joint Legislative Committee on Information Management Technology (JLCIMT).

Recommendations include direction that the agency proceeds through the standard Stage Gate 3 process, including updated business case and other foundational documents. The agency will ensure that the independent quality management services contractor conducts an updated risk assessment and perform quality control reviews on the documents noted above. The agency will report back to JLCIMT or Emergency Board on project status in September 2016.

Department of Land Conservation and Development

The Subcommittee approved an increase in the Other Funds expenditure limitation of \$216,000 to allow the agency to expend sub-grant funding received from the Oregon Office of Emergency Management made available through the Federal Emergency Management Agency. These funds will be used to aid in the development of local pre-disaster mitigation plans of local governments, including the cities of Albany, Medford, and Beaverton, Tillamook County, and cities within Tillamook County. A portion of this amount will be used to establish a limited duration Planner 2 position for 16 months (0.67 FTE).

Department of State Lands

In the fall of 2015, sump pumps and the associated drainage pipe failed at the Department of State Lands' headquarters building in Salem. The Department made emergency, stop-gap repairs. The Subcommittee approved a one-time \$85,919 increase to the Capital Improvement Other Funds expenditure limitation for the repairs to date. Additional permanent repairs will be needed next summer; the Department will seek another expenditure limitation increase at an Emergency Board meeting.

The Department was awarded a U.S. Environmental Protection Agency grant for Wetland Program Development in the amount of \$347,502. During the 2015 legislative session, \$133,000 in one-time Federal Funds expenditure limitation was approved and uncheduled for this grant, pending retroactive approval to apply for the grant. This amount was intended to provide sufficient expenditure limitation for work through March, 2016. The Subcommittee approved the additional \$214,502 in one-time Federal Funds expenditure limitation to enable the Department to complete the work.

A reduction in Attorney General charges to reflect reduced rates in the legislatively adopted budget was inadvertently made to the Capital Improvement limitation and should have been made to the Common School Fund limitation. Other Funds expenditure limitation is decreased by \$176,890 for the Common School Fund and an increase of the same amount is made to Capital Improvements.

Water Resources Department

The Subcommittee approved an increase in General Fund of \$705,288 to facilitate a groundwater study for the greater Harney Valley in coordination with the U.S. Geological Survey. The funding will support the establishment of a permanent Natural Resource Specialist position (\$130,288), one-time funding of \$400,000 for the drilling and construction of ten observation wells for data collection, and one-time funding of \$175,000 for the cost-sharing provisions of the groundwater study.

Oregon Watershed Enhancement Board

The Subcommittee increased the Measure 76 Lottery Funds expenditure limitation for operations by \$40,123 to pay the costs of reclassifying the Administrative Manager position from an Administrative Specialist 2 to a Principal Executive Manager A and reclassifying the Capacity Coordinator from an Operations Policy Analyst 3 to an Operations Policy Analyst 4. The reclassifications are due to increased duties that resulted from an agency reorganization. These reclassifications were reviewed and supported by Department of Administrative Services Human Resources. In addition, Measure 76 Lottery Funds expenditure limitation was increased by \$17,329 to correct an error that omitted capital mall security assessments in the legislatively adopted budget for 2015-17.

PUBLIC SAFETY

Department of Corrections

The October, 2015 male prison population forecast was as much as 200 beds higher than the April 2015 forecast, which was the basis for the 2015-17 budget. In response to the higher forecast, the Subcommittee approved \$2,558,694 General Fund and 6 new correctional officer positions (4.46 FTE) to shift the 787 Deer Ridge Correctional Institution minimum security inmates to the medium security facility, which will be operated as minimum housing. Of this amount, \$1,821,701 is a one-time expense. As the additional recently-forecasted inmates enter the system, there will be other housing units within the facility available to accommodate them. The additional costs for 200 more beds for the rest of the biennium is about \$6.9 million.

A special purpose appropriation to the Emergency Board in the amount of \$3 million can fund part of the remaining need. There will be two more forecasts before the end of the biennium, April and October 2016. Whatever unfunded amount remains can be considered as part of the Department's agency-wide budget rebalance that typically occurs during the long legislative session as part of the current biennium final statewide budget reconciliation.

In response to an investigation of housing and treatment conditions for seriously mentally ill inmates by the federal protection and advocacy entity, Disability Rights Oregon, the Department requested \$8.2 million General Fund for architectural and staffing changes. The Subcommittee approved \$3,139,557 General Fund for construction and staffing that will provide the identified inmates more out-of-cell time and increased mental health therapy and counseling. The direct appropriation includes \$1,031,676 for permanent staff, including 4 registered nurses and a project manager (3.33 FTE); reclassification of a corporal to a sergeant; and associated services and supplies. The remaining \$2,107,881 General Fund is for one-time construction expenses for a modular building for treatment and office space on the Oregon State Penitentiary grounds and for changes inside the mental health unit of the penitentiary.

In addition, a special purpose appropriation to the Emergency Board in the amount of \$2 million will be available for the Department to request as they need additional staff. Any unfunded balance can be considered as part of the Department's agency-wide budget rebalance that typically occurs during the long legislative session as part of the current biennium final statewide budget reconciliation.

The Subcommittee approved redirecting unused Junction City Correctional Institution bond funding and unneeded cost of issuance funds for various Department of Corrections bond sales to Other Funds debt service. The total Other Funds limitation is \$2,094,636.

Pilot project General Fund that was intended to be one-time is phased out from the Offender Management and Rehabilitation unit within the Department. The reduction is \$1,009,135.

Criminal Justice Commission

The Criminal Justice Commission was awarded \$370,000 in one-time grant funding from the U.S. Department of Justice, Office of Justice Programs and Bureau of Justice Assistance for technical assistance financing in support of Oregon's Justice Reinvestment implementation. The funds were made available to Oregon by a pass-through agreement with the Vera Institute of Justice, a private nonprofit research center for justice policy and practice. The funding was included in the agency's 2015-17 Federal Funds expenditure limitation, but because the Vera Institute is not a federal agency, the funding should have been included as Other Funds expenditure limitation. This technical adjustment increases Other Funds and decreases Federal Funds expenditure limitations by \$370,000.

Oregon Department of Justice

The Subcommittee approved an increase of \$254,493 Other Funds expenditure limitation for the Department of Justice (DOJ) Criminal Justice Division and the authorization of two limited duration positions (1.08 FTE) for the Fusion Center. Funding for the positions would come from two separate federal grants received by the Oregon Military Department Office of Emergency Management (State Homeland Security Program for \$121,334 and the Urban Area Security Initiative for \$133,159). The grants are one-time in nature and require no state matching funds.

The Subcommittee approved an increase of \$129,405 Other Funds expenditure limitation for the DOJ Criminal Justice Division and the authorization of one limited duration position (0.25 FTE) for a traffic safety resource prosecutor with an emphasis on marijuana. The position is funded for six months beginning in April of 2016. The source of the grant is the U.S. Department of Transportation National Highway Traffic Safety Administration received by the Oregon Department of Transportation.

The Subcommittee approved an increase of \$184,714 Other Funds expenditure limitation for the DOJ General Counsel Division and the authorization of one permanent full-time position (0.63 FTE) for a marijuana civil legal services attorney. The revenue source to support the attorney is the legal services rate billed to state agencies. The 2017-19 biennial cost of the position is \$316,891.

An increase of \$12,613,368 Federal Funds expenditure limitation for the DOJ Crime Victims Services Division, as well as the authorization of two limited duration positions (1.42 FTE) for an increase in Victim of Crime Act (VOCA) assistance funding was approved. The grant increase will add one-time funding to existing direct service/non-profit providers, district attorney prosecutor-based victim assistance programs, child assessment centers, and other system investments. These are formula grants that require no state matching funds; however, a federal requirement does require sub-grantees to provide 20% matching funds. According to the Department, for this request, no additional state funds will be required to help sub-grantees meet their matching funds requirement.

The Subcommittee approved \$676,971 General Fund for the establishment of an elder abuse program in the Criminal Justice Division. The program will be staffed by one permanent full-time Senior Assistant Attorney General (Elder Abuse Resource Prosecutor) (0.63 FTE) and two

Criminal Investigator positions (1.25 FTE). The positions will assist local law enforcement with elder abuse cases, as well as provide statewide outreach and training. Personal services costs for the positions total \$457,573 and services and supplies costs total \$219,398. The 2017-19 biennial cost of the program is estimated to be \$1.2 million General Fund.

A change in the preliminary schedule for the DOJ Child Support Division's Child Support Enforcement Automated System (CSEAS) information technology project, which was completed after the close of the 2015 session, has increased the total cost of ownership and impacted the project's 2015-17 legislatively adopted budget, resulting in a shortfall of bonding authority, expenditure limitation(s), and cash liquidity.

The original feasibility study for the CSEAS project estimated total development costs at \$92.7 million and recurring costs after development of \$23.6 million for a total cost of ownership (TCO) of \$116.3 million (through fiscal year 2026). The rebaselined TCO is now estimated at \$122.7 million, which includes \$12 million in ongoing operations and maintenance costs. The Subcommittee approved \$3,086,760 of Other Funds expenditure limitation for project costs, which is to be financed with Article XI-Q bonds approved in House Bill 5202, and the establishment of 10 permanent part-time positions (1.31 FTE). Four reclassifications of existing permanent full-time positions was also approved.

Unless otherwise approved by the Legislature or the Emergency Board, the positions budgeted for the project are established as permanent fulltime positions under the following conditions: (a) the positions will be abolished on or before the completion of the project; (b) the positions are to remain in the CSEAS program (i.e., CSEAS summary cross reference) and may not be transferred to any other program or used for any other purpose than the development of the CSEAS project; and (c) the positions may not be included in any permanent finance plan action.

The Subcommittee appropriated \$1,161,194 in additional General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in House Bill 5202. Other Funds expenditure limitation of \$123,240 is included for the cost of issuance of the bonds. The Subcommittee approved \$34,683 General Fund for repayment of interest costs for a short-term Treasury loan. The Department of Administrative Services was directed to unschedule \$3,086,760 Other Funds expenditure limitation (Article XI-Q bond project proceeds) and to schedule \$3,632,932 Other Funds and \$6,864,723 Federal Funds for the second quarter of calendar year 2016.

In absence of a comprehensive, integrated, and rebaselined master schedule, which is necessary to determine the project budget, and final Stage Gate 3 approval, the Subcommittee recommended a conservative, controlled release funding approach for the project. The recommendation provides full project funding through June 30, 2016, at which point the agency will need to request additional expenditure limitation from the Emergency Board. This recommendation will allow the agency to initially proceed to Stage Gate 3; however, the project should not operate for an extended period of time until "Stage Gate 3" review is officially completed and full endorsement granted. The Subcommittee adopted the Joint Legislative Committee on Information Management and Technology recommendations for the project.

The Subcommittee also approved the following budget note:

Budget Note:

The Department of Justice is to report at each meeting of the Emergency Board and the Interim Joint Committee on Information Management and Technology at each interim meeting with detailed project status reports (performance against plan) on the Child Support Enforcement Automated System (CSEAS). As part of the agency's report for the Emergency Board meeting in May of 2016, the agency is

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to: (a) justify why an advisory steering committee is an appropriate form of governance; (b) provide a detailed cost-benefit analysis of the decision to use a private vendor vs. Department of Administrative Services State Data Center; (c) provide a justification for the indirect agency administrative charges to the CSEAS project, which may need to be repurposed and used for a general project contingency fund; and (d) report on improvements to quality assurance and agency status reporting.

Oregon Military Department

The Other Funds expenditure limitation for the Community Support program was increased, on a one-time basis, by \$2,442,000 for the reimbursement of firefighting expenditures incurred during the 2015 fire season.

The 2015-17 legislatively adopted budget inadvertently made a General Fund reduction to services and supplies that should have been applied to personal services. The reduction is \$57,929 within the Administration division. Moving it to the right budget category will enable the agency to correctly build the 2017-19 budget.

The Subcommittee approved \$80,000 Other Funds expenditure limitation for the purpose of paying cost of issuance expenses associated with Article XI-Q bond authority approved for rehabilitating facilities at the Umatilla Depot site to prepare it for use as a Regional Training Center. The Umatilla site will replace the facility currently used on the Western Oregon University campus.

Department of Public Safety Standards and Training

The Subcommittee approved an increase in Other Funds expenditure limitation of \$959,000 and the addition of three limited-duration positions (1.74 FTE) to support programs and activities in the Department of Public Safety Standards and Training's (DPSST) Center for Policing Excellence, funded by an Edward Byrne Memorial Justice Assistance Grant through the Criminal Justice Commission.

The agency's Federal Funds expenditure limitation was increased by \$2,497,563. This net-zero technical correction changes a revenue-only transfer between DPSST and the Department of Justice to a pass-through expenditure, a budgetary change required in order to ensure full reimbursement of costs related to the federal High Intensity Drug Trafficking Area program operated by the state Department of Justice.

The Subcommittee increased the agency's Other Funds expenditure limitation by \$2,790,195, and authorized twelve permanent positions (8.00 FTE) to add four basic police and two basic corrections classes to the agency's training calendar to meet demand during the 2015-17 biennium.

Oregon State Police

The Subcommittee increased the agency's General Fund appropriation by \$1,320,216 and increased its Other Funds expenditure limitation by \$6,911,613 for Federal Emergency Management Agency-reimbursable expenses incurred during numerous mobilizations coordinated by the State Fire Marshal during the 2015 fire season in Oregon.

The Subcommittee increased the agency's General Fund appropriation by \$1,000,000 and authorized 12 positions (6.63 FTE) to increase staff capacity and reduce wait times and backlogs in the Firearm Instant Check System program.

TRANSPORTATION

Department of Aviation

The Subcommittee approved an increase of \$265,000 in Other Funds expenditure limitation for the Operations Division to purchase grant management software to implement and manage the agency's grant-making program established by House Bill 2075 (2015).

Department of Transportation

The Subcommittee increased the agency's Other Funds expenditure limitation by \$6,231,467 to fund road repairs and clean-up expenses at seventeen sites across the state where wildfires damaged and forced the closure of roadways during the 2015 fire season. Other Funds expenditure limitation was increased in the Local Government program by \$2,000,000 toward reconstruction of the Juntura Cut-Off Road in Harney County, and by \$51,804 for cost of issuing the Lottery Bonds to finance the project.

A net-zero technical adjustment of \$1,354,734 was approved to move cost of issuance expenditure limitation for debt associated with highway safety improvements, the Coos Bay Rail Link, and ConnectOregon VI into the correct program budgets. A second net-zero technical adjustment of \$138,433 was approved to move legislatively-approved state government service charge reductions into the correct program budgets for the 2015-17 biennium.

The Subcommittee reduced the General Fund appropriation for debt service to the Department of Transportation by \$5,194,781. A bond sale anticipated for May, 2015 was postponed until May, 2016, reducing the debt service required in the 2015-17 biennium. General Fund was also reduced by \$47,835 to reflect the completion of the Driver and Motor Vehicles' veteran information sharing project with the Department of Veterans' Affairs.

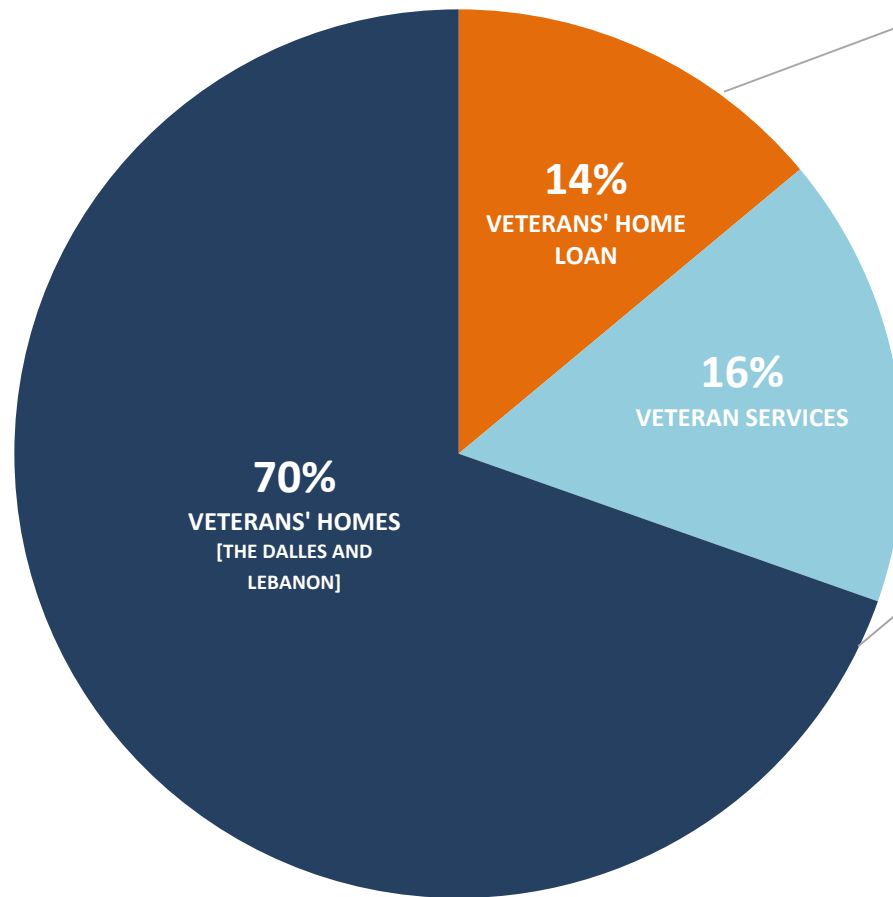
Emergency Board - September 2016

Item	Agency	Subject	General Fund	Lottery Funds	Other Funds	Federal Funds	Positions	FTE
JUDICIAL								
1	Judicial Department	Report on a compensation plan change.	--	--	--	--	--	--
2	Judicial Department	Retroactive authorization to apply for a State and Tribal Indian Welfare Act (ICWA) Implementation Partnership Federal Grant.	--	--	--	--	--	--
EDUCATION								
3	Higher Education Coordinating Commission	Retroactive authorization to apply for a \$1.1 million grant from the U.S. Department of Labor to improve services to dislocated workers.	--	--	--	--	--	--
4	Higher Education Coordinating Commission	Retroactive authorization to apply for a \$3.2 million grant from the U.S. Department of Labor to expand opportunities for apprenticeship programs as part of the state's workforce system.	--	--	--	--	--	--
HUMAN SERVICES								
5	Department of Human Services, Oregon Health Authority, Oregon Youth Authority	Joint report by the Department of Human Services, Oregon Health Authority, and Oregon Youth Authority on the recent rate increase (May 1, 2016) to residential treatment providers of the Medicaid-supported Behavior Rehabilitation Services (BRS) program.	--	--	--	--	--	--
6	Department of Human Services, Oregon Health Authority, Oregon Youth Authority	Joint request by the Department of Human Services, Oregon Health Authority, and Oregon Youth Authority to increase rates for residential treatment providers of the Medicaid-supported Behavior Rehabilitation Services (BRS) program.	385,654	--	--	--	--	--
7	Department of Human Services	Retroactive authorization to apply for the Transition Work-Based Learning Model Demonstrations grant from the Rehabilitation Services Administration for up to \$1.8 million per year for 60 months.	--	--	--	--	--	--
8	Oregon Health Authority	Retroactive authorization to apply for a federal grant of up to \$3 million for Prescription Drug Overdose Prevention (supplements existing grant).	--	--	--	--	--	--
9	Oregon Health Authority	Request authorization to apply for Women, Infants and Children (WIC) grant of an estimated \$7.5 million from U.S. Department of Agriculture to support phase 3 of an ongoing project to upgrade the WIC Information System Tracker.	--	--	--	--	--	--
PUBLIC SAFETY								
10	Department of Justice	Report on progress of the CSEAS project and an Other Funds and Federal Funds expenditure limitation increase request.	--	--	1,361,761	5,611,981	--	--
11	Department of Justice	Increase Other Funds expenditure limitation for three divisions and an Other Funds expenditure limitation transfer between two divisions.	--	--	7,189,961	--	4	1.50
12	Department of Justice	Retroactive authorization to apply Victim's of Crime federal grant related to improving outcomes for child and youth victims of human trafficking.	--	--	--	--	--	--
13	Department of Public Safety Standards and Training	Increase Federal Funds expenditure limitation for the 2015 Assistance to Firefighters Grant (AFG) Program funded by the US Department of Homeland Security.	--	--	--	390,592	--	--
14	Oregon Department of Corrections	Report on the status of the female inmate population and provide an update on the male inmate population.	--	--	--	--	--	--
15	Housing and Community Services	Increase Other Funds expenditure limitation by \$1,286,569 to administer the additional Hardest Hit Funding received by the U.S. Treasury. In addition, Housing is requesting authorization to establish 17 positions/8.25 FTE limited duration positions to administer the Hardest Hit Funding.	--	--	1,286,569	--	17	8.25

Item	Agency	Subject	General Fund	Lottery Funds	Other Funds	Federal Funds	Positions	FTE
16	Department of Veterans' Affairs	Retroactive authorization to apply for a grant of \$500,000 from the United States Department of Veterans Affairs' (VA) for transportation of Oregon veterans in highly rural areas, and increase Federal Fund expenditure limitation by \$500,000 to use the federal grant funds to help support county transportation efforts for veterans in those highly rural areas.	--	--	--	500,000	--	--
17	Department of Veterans' Affairs	Request authorization to apply for a grant up to \$150,000 from the United States Department of Veterans Affairs' (VA) for Assistance in Hiring and Retaining Nursing Staff at State Veterans' Homes, and increase Federal Funds expenditure limitation by \$150,00 and Other Funds expenditure limitation by \$150,000 to utilize the grant.	--	--	150,000	150,000	--	--
NATURAL RESOURCES								
18	Department of Forestry	Report on the 2016 Fire Season.	--	--	--	--	--	--
19	Department of Geology and Mineral Industries	Retroactive authorization to apply for a FEMA Cooperating Technical Partnership Grant in the amount of \$972,670.	--	--	--	--	--	--
20	Department of Geology and Mineral Industries	Request authorization to apply for the FY 2017 US Geologic Survey State Map Grants in the amount of \$300,000.	--	--	--	--	--	--
21	Department of Geology and Mineral Industries	Increase Federal Funds expenditure limitation in the GSS Division to absorb a new contract for services and FEMA grant.	--	--	--	1,400,000	--	--
22	Department of State Lands	Increase Federal Funds expenditure limitation for expansion of a laboratory and space used by the South Slough National Estuarine Research Reserve at the Oregon Institute of Marine Biology in Charleston.	--	--	--	160,000	--	--
23	Department of State Lands	Increase Other Funds expenditure limitation for a land use and zoning analysis for the South Slough National Estuarine Research Reserve.	--	--	118,000	--	--	--
24	Parks and Recreation Department	Retroactive authorization to apply for a \$20,000 federal grant from the Bureau of Land Management to develop a historic properties database.	--	--	--	--	--	--
25	Parks and Recreation Department	Report on All Terrain Vehicles required by Senate Bill 192 (2015).	--	--	--	--	--	--
TRANSPORTATION								
26	Oregon Department of Transportation	Request authorization to apply for a Federal Railroad Administration grant not to exceed \$1.2 million to install Positive Train Control on two state owned trainsets, as required by Congress.	--	--	--	--	--	--
27	Oregon Department of Transportation	Retroactive authorization to apply for a federal Green Infrastructure grant not to exceed \$55,560 to address problem spots on US 101 in Lincoln City.	--	--	--	--	--	--
28	Oregon Department of Transportation	Report on REAL ID.	--	--	--	--	--	--
29	Oregon Department of Aviation	Increase Federal Funds expenditure limitation by \$474,120 and Other Funds expenditure limitation by \$52,680 to complete Phase I of an update to the Oregon Aviation Plan.	--	--	52,680	474,120	--	--
CONSUMER AND BUSINESS SERVICES								
30	Department of Consumer and Business Services	Report on Oregon Health Insurance Marketplace Publicity and Publication plans for 2016 and 2017 campaign years.	--	--	--	--	--	--
31	Department of Consumer and Business Services	Retroactive authorization for a grant from the Department of Health and Human Services for planning and implementing insurance market reforms around coverage and benefits. Increase Federal Funds limitation by \$974,556 and establish 2 limited duration positions (0.76 FTE).	--	--	--	974,556	2	0.76
32	Psychologist Examiners Board	Increase Other Funds expenditure limitation by \$85,000 in Services and Supplies due to increased legal fees for enforcement and contested cases.	--	--	85,000	--	--	--
ADMINISTRATION								

Item	Agency	Subject	General Fund	Lottery Funds	Other Funds	Federal Funds	Positions	FTE
33	Department of Revenue	Increase Other Funds expenditure limitation for operating expenditures and an increase in FTE associated with the Senior Property Tax Deferral Program. No additional position authority is requested.	--	--	368,735	--	--	2.10
34	Department of Administrative Services	Report on compensation plan changes for AFSCME, Management Service, Executive Service, and Unrepresented employees.	--	--	--	--	--	--
35	Department of Administrative Services	Report on refinancing Certificates of Participation and Article XI-Q bonds.	--	--	--	--	--	--
36	Department of Administrative Services	Establish one permanent, full-time position within Enterprise Goods and Services for DCBS payroll transfer. DCBS supports this request. No additional expenditure limitation is necessary.	--	--	--	--	1	0.54
37	Public Employees Retirement System	Report on House Bill 5034 (2015) by PERS. Report to include findings and recommendations.	--	--	--	--	--	--
38	Public Employees Retirement System	Increase Other Funds expenditure limitation to fund PERS' contract with HP Enterprise Services, as directed by OSCIO and LFO.	--	--	381,074	--	--	--
39	Oregon Liquor Control Commission	Increase Other Funds expenditure limitation by \$1.2 million to continue the roof repair/replacement project that began in May 2016.	--	--	1,200,000	--	--	--
TOTALS			\$ 385,654	\$ --	\$ 12,193,780	\$ 9,661,249	24	13.15

2017-19 GOVERNOR'S BUDGET: PROGRAM EXPENDITURES FOR ALL PROGRAMS OR ACTIVITIES

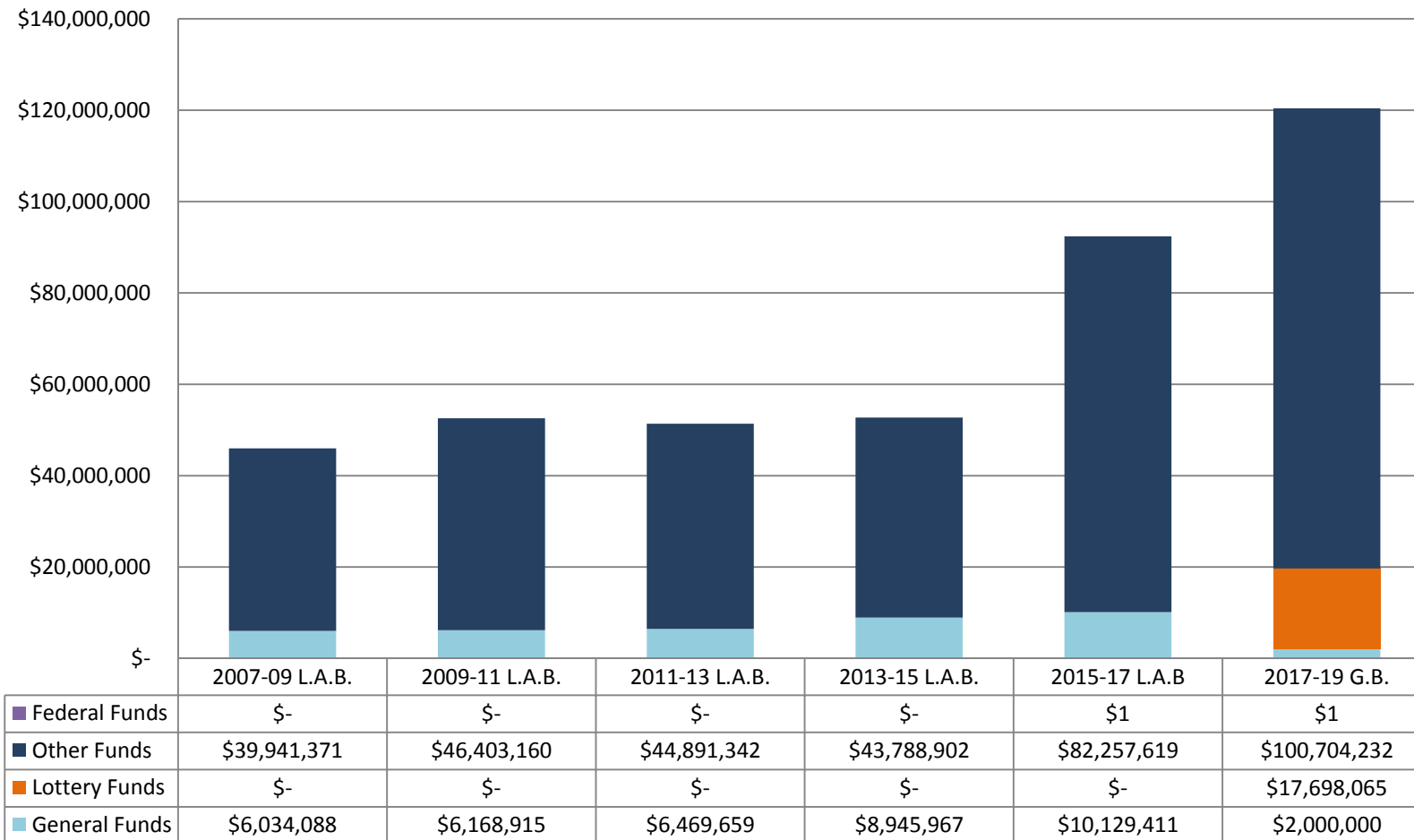


VETERANS' HOME LOAN	
Other Funds	\$16,788,430
VETERAN SERVICES	
Lottery Funds	\$17,698,065
General Funds	\$ 2,000,000
Other Funds	\$ 105,139
Federal Funds	\$ 1
TOTAL FUNDS	\$19,803,205
VETERANS' HOMES	
Other Funds	\$83,810,663
TOTAL PROGRAM EXPENDITURES	
Lottery Funds	\$ 17,698,065
General Funds	\$ 2,000,000
Other Funds	\$100,704,232
Federal Funds	\$ 1
TOTAL FUNDS	\$120,402,298

**Excludes Debt Service, Capital Construction and Nonlimited Expenditures*

Veterans Loan Program Nonlimited \$387,546,104 (OF)
Veterans' Home Program Debt Service \$1,344,281 (GF)
Veterans' Home Debt Issuance Costs \$90,000 (OF)
Veterans' Home Capital Construction \$2,450,000 (GF)

2017-19 GOVERNOR'S BUDGET: HISTORICAL OPERATING BUDGET DISTRIBUTION BY FUND TYPE - ALL PROGRAMS

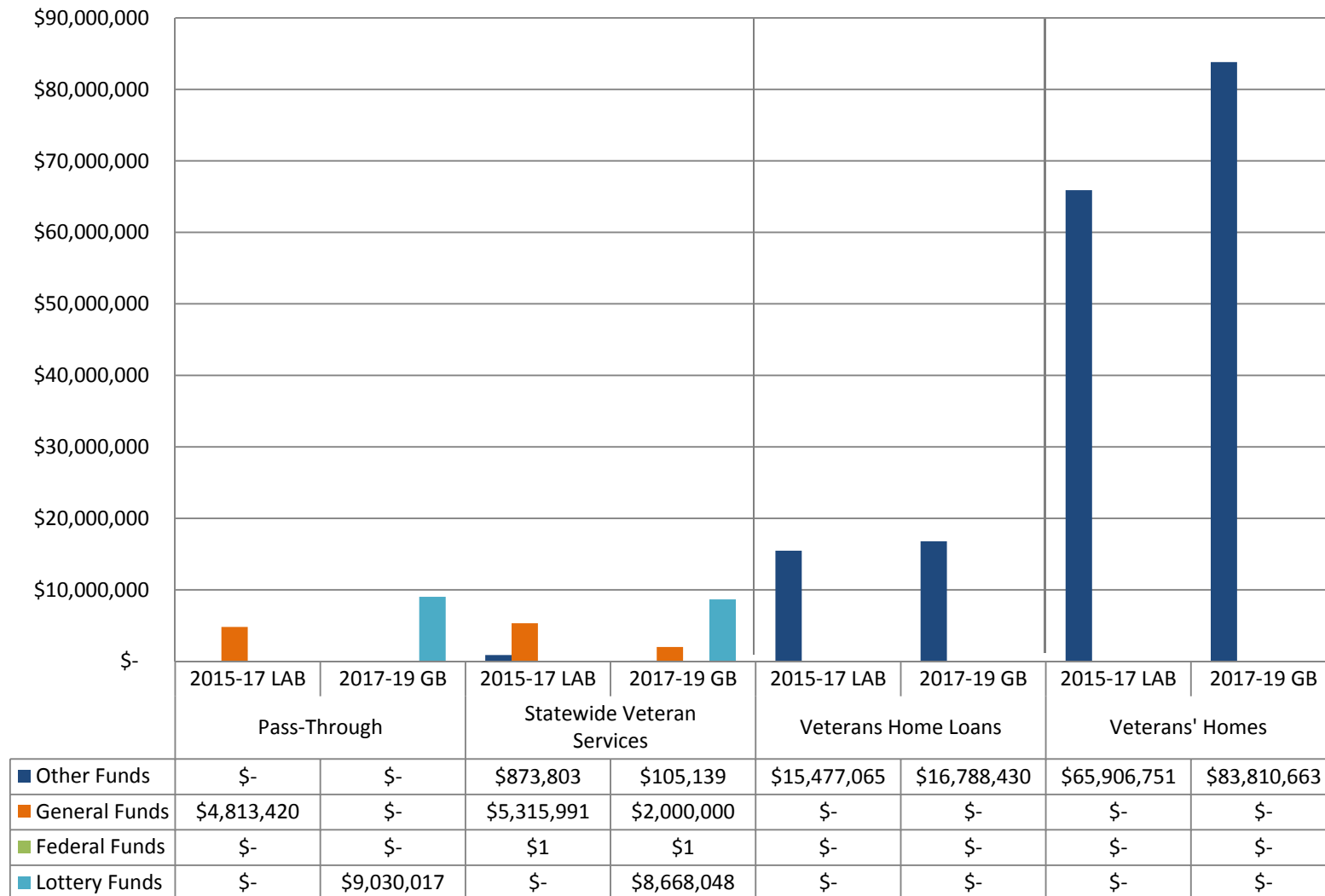


Note 1: Lottery Funds were a result of voter-passage of Measure 96 in November 2016.

Note 2: Significant increase in Other Funds for 2015-17 and 2017-19 are the result of the new Veterans' Home in Lebanon that opened in Fall 2014.

L.A.B. = Legislatively Adopted Budget; G.B = Governor's Budget; **Excludes Debt Service, Capital Construction and Nonlimited Expenditures

2017-19 GOVERNOR'S BUDGET: COMPARISON TO 2015-17 L.A.B.



Notes: Pass-through includes funds to counties and National Service Organizations for Veterans' Services and Partnerships.

Excludes Debt Service and issuance costs, Capital Construction and Nonlimited Expenditures.

MISSION STATEMENT AND STATUTORY AUTHORITY

In 1945, Oregonians committed to stand up and serve returning veterans. Today, the Oregon Department of Veterans' Affairs (ODVA) continues to carry on this essential support for the veteran community that was envisioned at our founding.

World War I veterans established the voice needed to better coordinate the sea of goodwill for veterans across all levels of government and community partners like national service organizations, colleges and universities, non-profits, faith-based organizations and private sector employers. They recognized that returning veterans gained great strength from their service, but also faced challenges reintegrating home.

These priorities, over seventy years old, could just as easily have been written today to describe the current veteran landscape. This is not to suggest that progress has not been made, rather, the nature of military service across all era's results in challenges for veterans in their civilian life.

ODVA has an incredibly broad mission in serving a diverse veterans' community in key areas of health, education and economic opportunity. Today's veteran services system has been challenged in the last decade to keep up with the unprecedented demand for services from four generations of veterans. The combined breadth of the veterans' population served and their diverse needs has required a cohesive vision and mission supported by a long-term strategic approach to veteran services by the agency.

OUR VISION Veterans and their families thrive in Oregon.

OUR MISSION ODVA serves and honors veterans through our leadership, advocacy and strong partnerships.

OUR VALUES Respect, Integrity, Stewardship and Excellence.

Statutory Authority

Article XI-A of the Oregon Constitution mandates the over-arching duties of the Department. Oregon Revised Statutes Chapters 406 through 408 and Oregon Administrative Rules contained in Chapter 274 are the primary laws and rules governing the Department.

AGENCY STRATEGIC PLAN: FIVE-YEAR STRATEGIC PLAN 2014-2019

The Oregon Department of Veterans' Affairs (ODVA) developed a new strategic plan for the agency in early 2014. With fresh eyes, the team developed a five-year strategic plan to make a series of course corrections that would create a more robust agency focused on serving Oregon veterans and their families for future generations.

Overview

ODVA has four major program functions: statewide veteran services, aging veteran services, the veteran home loan program, and core operations that support and enhance other functions. The development of the strategic plan included careful consideration of existing operations and potential strategies to use limited resources to positively impact the greatest number of veterans.

While no single agency or organization can wholly address the needs of veterans, ODVA is well-positioned to reach veterans when they need resources and benefits. As the leader and expert on veteran's issues in Oregon, ODVA recognizes the need to maximize the current veteran benefits that federal, state, local governments and nonprofits provide and has begun to develop and deepen fully-engaged partnerships.

ODVA Five-Year Strategic Goals and Objectives for 2014-2019

ODVA developed four strategic goals: target veteran services, mobilize partnerships, drive veteran engagement and invigorate core operations.

Goal: Target Veteran Services

Objective: To serve more veterans and serve them better

Strategies:

- Invest in a 21st century veteran services system
- Ensure veteran service officers across Oregon are well-staffed and resourced
- Focus statewide veteran services on training, claims review, advocacy, and support
- Better connect veterans to community resources

Goal: Mobilize Partnerships

Objective: To leverage all resources available to veterans

Strategies:

- Maximize up-front, preventative resources to reduce expensive, back-end safety net systems
- Bring the veterans' lens to key outcome areas in health/wellness and education/economic opportunity
- Collaborate to create, connect and support statewide networks for veterans and family resources
- Partner across federal, tribal, state and local governments
- Engage private, non-profit and philanthropic sectors

Goal: Drive Veteran Engagement

Objective: To amplify awareness of resources and build the Oregon veteran brand

Strategies:

- Deepen the connection with the veteran community
- Promote a positive image of veterans and their families
- Build the Oregon veterans brand
- Ensure a seamless and positive experience by veterans seeking services

Goal: Invigorate Core Operations

Objective: To build a better, stronger and more durable department for future generations through our responsible, resourceful and creative management

Strategies:

- Reenergize the Veterans' Home Loan program
- Provide the best in care at the Oregon Veterans' Homes
- Support 21st century veterans' services through integrated information technology
- Maintain fiscal integrity and sustainability of the Department's programs
- Infuse a culture of service that champions our values and vision through leadership, training, communication and accountability

AGENCY INITIATIVES AND ACCOMPLISHMENTS (2015-17 BIENNIUM)

Target Veteran Services

- Continued the additional \$1 million in funds above base budget to support County Veteran Service Offices.
- Increased new Power of Attorneys (POA's) by 30% from FY 12-14 (16,270) to FY 14-16 (21,094).
- Increased new claims filings by 58% from FY 12-14 (14,960) to FY 14-16 (23,661).
- Increased Federal VA Disability Compensation and Pension dollars received by Oregon veterans by \$357 million from FY 12 to FY 15.
- Doubled the agency's training capacity for veteran service officers (from one trainer to two) and certified 30 new veteran service officers between FY 14 and FY 16.
- Established an Aging Veteran Services Director to lead efforts relating to aging veteran issues along with benefits and resources unique to this demographic that makes up more than 50% of the Oregon veteran community.
- Began providing Fiduciary and Representative Payee Services to veterans.
- Held Tribal Veteran Representative (TVR) training on May, 2016 at the Umatilla Tribal Center for 27 TVR's. Participants were from 12 different tribal nations and came as far away as Oklahoma.
- Worked with Polk County to establish a Veteran Services Office, which opened in January 2017.

Mobilize Partnerships

- Partnered with DHS and OHA to allow ODVA to receive the PARIS match list to identify Oregon veterans who are receiving state human services benefits that could possibly be better served through Federal VA benefits.
- Worked with Oregon Housing Authority to create dedicated funding for veterans in need of gap housing assistance and barrier removal funds in five areas of Oregon.
- Worked with agency partners to implement certification for preference in public contracting for service disabled veteran owned businesses
- Gained priority enrollment for veterans at Oregon's community colleges and universities.
- Conducted a women veteran health care study regarding health care and medical services for women veterans.
- Gained authorization for ODVA and the counties to appoint volunteer veterans' guides to provide support services and assistance to veterans.
- Received a Federal VA transportation grant of \$500,000 for highly rural counties in Oregon. These counties include Baker, Gilliam, Grant, Malheur, Morrow, Sherman, Wallowa, Lake, Harney, and Wheeler.

- Received \$350,000 to support a dedicated suicide prevention and crisis resource line for military, veterans and their families.
- Continued to build partnerships with third party home loan originators to expand program reach of the ODVA Home Loan.

Drive Veteran Engagement

- Established partnership with Department of Defense (DoD) to begin receiving electronic military discharge documents for outreach purposes.
- Implemented data sharing with Oregon Health Authority to provide ODVA with names and addresses of veterans who agree to be contacted by ODVA.
- Added a Women's Veterans Coordinator to improve outreach to women veterans, the fastest growing demographic in our veterans' community.
- Added a Lesbian, Gay, Bisexual, Transgender, Queer (LGBTQ) Veteran Coordinator to conduct outreach to and provide assistance designed for the unique needs of LGBTQ veterans, as well as their spouses and families and help veterans apply to upgrade their status if they were discharged under less-than-honorable conditions under the Department of Defense "Don't Ask, Don't Tell" policy.
- Dedicated staff to partner with organizations within the corrections community to develop an incarcerated veteran program aimed at increasing the successful reintegration to society and reduce recidivism among the veteran community.
- Exempted veterans' personal information held by ODVA from public records disclosure requirements.
- Held first ever Veteran Benefits Expo that partners state, federal and community veteran service providers to deliver benefit and resource information.

Invigorate Core Operations

- Increased home loan originations to more than \$71 million in calendar year 2015, the highest production level in the past 18 years.
- Received Gold Star from the state controller's office for the 21st year in a row.
- Opened the second Oregon Veterans' Home in Lebanon. This newest facility in the state is beautiful and built in the small home model to make it truly more like a home. With Medicaid and Medicare certification, as well as the Federal VA per diem revenue, we can offer the best in skilled nursing care for veterans and their spouses at below market rates.
- Implemented a new home loan product that targets the more recently discharged veterans, offering a 97% Loan-to-Value product. Veteran home buyers can now obtain a home loan with as little as 3% down payment, and in some situations, the 3% can be in a form of a gift, essentially allowing for minimal out of pocket costs for an Oregon veteran to obtain home ownership.
- Oregon Veterans' Home in The Dalles received the Gold Award for Quality Achievement from the American Health Care Association (AHCA) and the National Center for Assisted Living (NCAL). To date, the Home is one of approximately 31 skilled nursing care facilities in the nation – and one of only two state veterans' homes – to achieve this level of recognition.

Initiatives

Policy Option Package 101: 21st Century Delivery of Core Programs

Smart technology to better serve and protect veterans.

- Replace outdated and inadequate applications with effective, efficient platforms designed for modern day needs.
- Leverage technology to improve services and lay foundation to build a 21st century ODVA.

Policy Option Package 102: Target Veteran Services

Expanded access to services for the underserved veteran community.

- Greatly increases availability of veteran services in local communities across the state.
- Prioritizes resources and services for aging veterans who represent more than half of Oregon's veterans population.
- Corrects unsustainable funding distribution and sets the agency on strategic course for a sustainable future.
- Builds on strong return on investment results seen over last two biennia and continues to draw down Federal VA dollars and preserve state resources.

Policy Option Package 103: Strengthen Home Loans

Home Loan program compliance with federal law and over-due building maintenance.

- Expert oversight and critical risk mitigation for state home loan program.
- Replacement of interior carpet, paint and signage in staff, public and leased areas of ODVA building pursuant to timeline recommended by Department of Administrative Services (DAS).

Policy Option Package 104: Mobilize Partnerships

Leverages existing state programs and local providers to expand and enhance direct service to veterans across education, health and mental health, and housing and homelessness.

- Maximize up-front, preventative resources to reduce expensive, back-end safety net systems within health and mental health care.
- Invest in established statewide networks to connect veterans and their families to resources.
- Bring the veterans' lens to key state outcomes in higher education.

Policy Option Package 105: Veterans' Homes Capital Projects

A secure and safe environment for Oregon's more vulnerable veterans.

- Focus resources to recruit and retain medical staffing at The Dalles Oregon Veterans' Home.
- Upgrade wireless infrastructure to maintain efficient use of the electronic health records system, installation of additional security cameras and equipment and replace 20 year old phone system with VOIP at The Dalles Oregon Veterans' Home.
- Expand parking capacity at the Veterans' Home in Lebanon to accommodate space for staff, family, community visitors, volunteers and overflow for special events.

AGENCY PROGRAMS

The Oregon Department of Veterans' Affairs has three primary program areas and are supported by the agency's core operations:

- Veteran Services Program
 - Statewide Veteran Services
 - Certification and Training
 - County Veteran Service Offices
 - National Veteran Service Offices
 - Emergency Financial Assistance
- Aging Veteran Services Program
 - Aging Veteran Services
 - Conservatorship/Representative Payee Services
 - Oregon Veterans' Homes
 - The Dalles and Lebanon
- Home Loan Program
 - Origination
 - Servicing
- Core Operations
 - Director's Office
 - Policy
 - Financial Services
 - Communications
 - Information Services
 - Human Resources
 - Facility Services
 - Records and Information Management

STATEWIDE VETERAN SERVICES PROGRAM

The Veteran Services Program is responsible for providing advocacy and benefits to veterans, their dependents, and survivors. The program provides benefits counseling, claims and appellate representation, certification and training for counties and national service organizations, emergency financial assistance, and other service delivery partnerships across the state. The division is the front line for all veteran benefits, ensuring that veterans obtain all the benefits to which they are entitled as a result of their military service.

Within the Veteran Services Division, there are five sub-program areas:

Statewide Veteran Services

Purpose: The United States Department of Veterans Affairs (Federal VA) benefit system is a legal system. In order to qualify for benefits, veterans must file a claim against the United States proving they are eligible for these benefits through the submission of legal, military, and medical evidence.

ODVA employs federally accredited and state certified Veteran Service Officers (VSO's) located in Salem and Portland, who are subject matter experts in Federal VA law (Chapter 38 United States Code and Chapter 38 Code of Federal Regulations) and are allowed to represent veterans who grant the VSO a power of attorney. These VSO's represent veterans, their dependents, and survivors before the Federal VA in their claims and appeals. With its County Veteran Service Officer and National Service Officer partners, ODVA provides claims advocacy and representation to Oregon's 326,000 veterans, resulting in more than 19,750 new claims and more than 79,000 total claims filed during fiscal year 2015. Currently, ODVA holds power of attorney for nearly 101,000 Oregon veterans.

The Statewide Veteran Service office in Portland submits all claims under ODVA's power of attorney for 35 counties and state VSO's to the Federal VA. This office inputs, catalogs, provides quality assurance and liaisons with the Federal VA. This office also represents veterans on county and ODVA claims during various stages of appeals.

The Statewide Veteran Service office in Salem presently handles direct claims for veterans for Marion and Polk Counties, and sensitive claims on a statewide basis. The office also works on a few statewide special advocacy veteran issues in a limited capacity. These statewide issues include veterans in justice involved situations (corrections, veteran's courts, etc.), LGBTQ and women veterans issues. The first goal is that the office only handle claims that are sensitive, high-profile or very challenging and focus the counties on local veteran claims. A second goal is to increase the breadth and depth of statewide direct service veteran's issues the office will handle. In addition to working active claims and appeals cases, state VSO's from the Salem office provide county veteran services when a county elects not to fund a county veteran service office or has a temporary vacancy.

Statewide Veteran Services is also responsible for the training, certification, and accreditation of all county and state veteran service officers. The agency holds initial onsite training for all new veteran service officers, one annual conference and will be developing online learning. Training is conducted on the latest Federal VA legal, medical and process information.

ODVA trains and accredits VSO's to file defensible claims for disability, benefit and pension compensation on behalf of veterans. Claims are filed through ODVA's Power of Attorney (POA) or a national service organization's POA, as the claims are legal documents reviewed and adjudicated by the U.S. Department of Veterans' Affairs.

It takes approximately 18 months for a new VSO to achieve accreditation. VSO's must understand the intricacies of veteran status, types of military discharges, privacy laws under HIPAA, Federal VA organization and structure, and state and local information resources available to veterans.

One of the more challenging hurdles for new VSO's is learning to interpret and manage existing claims with complex case files and long histories. VSO's also need to be trained in laws and procedures specific to the appeals process. ODVA provides 40 hours of intensive one-on-one class room training for new VSO's to go over this information initially, along with mock interviews, full practice claims, and training on the automated case management data system.

Fully-accredited VSO's need continuing education to keep pace with new procedures and directives coming from the federal Veterans' Administration. Training needs for fully-accredited VSO's include developing curricula and hosting an annual conference with specific workshop tracks and general sessions. Advanced training includes a deeper dive into the Code of Federal Regulation Title 38 governing veterans' benefits, analysis of federal claims and appeals decisions, legal research, and outreach best practices.

County Veteran Service Officers (CVSO's) Program

Purpose: ODVA's statewide partnership with counties began when the legislature appropriated money to aid counties in an effort to promote services to veterans on a local level. It is an effective network of trained County Veteran Service Officers (CVSO) in 35 of the 36 counties.

CVSO's are not supervised by ODVA; however, the agency provides training, certification, accreditation, counsel, and outreach to the CVSO's. The vast majority of CVSO appeal cases also are handled by the Statewide Veteran Service office in Portland.

National Service Organizations (NSO)

Purpose: ODVA partners with national veteran service organizations in Oregon. National veteran service officers provide the same veteran benefit and claims representation as state and county veteran service officers. Currently, the Disabled American Veterans, Veterans of Foreign Wars, Military Order of the Purple Heart, and National Association of Black Veterans participate in this funding.

Emergency Financial Assistance Program

Purpose: Emergency Aid offers a one-time grant to veterans who have emergency needs. Examples include a veteran whose car needs repair and without this repair cannot work or a homeless veteran who obtains a job, but needs help with rent and deposits for a place to stay. The key is sustainability; the veteran must be able to sustain their finances after receiving the bridge funding via this grant.

Partnerships

Purpose: ODVA has an incredibly broad mission in serving a diverse veterans' community in key areas of health, education and economic opportunity. Today's veteran services system has been challenged in the last decade to keep up with the unprecedented demand for services from four generations of veterans across five major wars. The combined breadth of the veterans' population served and their diverse needs requires a cohesive long-term strategic approach to the delivery of veteran services, which includes statewide partnerships. ODVA partners with other key state and federal agencies and leverages existing services for our veterans' health, education and economic opportunity.

AGING VETERAN SERVICES PROGRAM

Aging Veteran Services

Purpose The Aging Veteran Services Division is a new program area within the agency that was established to address the needs and concerns of our rapidly aging veteran demographic and their families. Currently more than 50% of Oregon veterans served during WWII, Korea and Vietnam eras and nationally, more than 12.4 million veterans are age 65 or older.

Long-term care needs for older Americans is a national concern. For the foreseeable future, older veterans and their families will increasingly need access to long-term care, adult foster care, home and community based services, as well as access to prosthetics, mental health care, health care, dental and hearing aids, and prescription medication.

According to the Oregon Office of Economic Analysis, the population of adults 65 years and older will grow at a pace of 4% annually, and will comprise 22% of all Oregonians by 2040. This division strengthens collaboration with all state, federal and community partners to ensure our veterans, their families, and caregivers receive the best advocacy and services available as they age.

The Aging Veteran Services Division is the front line for connecting all aging veteran related benefits and resources. Currently, the division incorporates the operational management of the two Oregon Veterans' Homes and Conservatorship program.

Conservatorship and Representative Payee

Purpose: When veterans are deemed to be incompetent by a county circuit court or the Federal VA to manage their own finances, the court or the Federal VA may appoint ODVA to provide financial management services. The court may appoint ODVA to act as conservator, which includes managing all income and assets for the veteran. Federal VA may appoint ODVA to act as a Representative Payee for a veteran, in which the Agency acts in a limited capacity to pay the bills and act as an advocate for these veterans.

Oregon Veterans' Homes

Purpose: The purpose of the Oregon Veterans' Homes is to provide veterans and families with access to high-quality nursing home care at affordable rates as a state and federal benefit for veterans. Residents receive 24-hour, long-term skilled nursing, Alzheimer's and other memory-related, and rehabilitative care by a nursing staff whose skills and understanding meet the unique and special needs of veterans. The nursing staff is complemented by physical, occupational, and speech therapists that provide specific physician-ordered services to help residents meet their maximum rehabilitative potential.

HOME LOAN PROGRAM

Purpose: Wanting to provide a benefit to World War II veterans returning home, Oregon citizens voted in 1945 to create a Veterans' Home Loan Program, establishing it in Article XI-A of the Oregon Constitution. Identified as the Home Loan Program (ORVET), this historically self-sufficient program provides low-interest rate mortgages on single-family, owner-occupied homes to qualified veterans. Through this program, veteran borrowers can generally save between \$15,000 to \$50,000 by obtaining a 30-year ODVA Home Loan compared to similar products available in the conventional market.

Oregon is one of only five states in the nation that has been grandfathered under federal tax law to offer a state veteran home loan program; the other four grandfathered states include Alaska, California, Texas, and Wisconsin. The concept behind the veteran home loan program is that these states want to provide an enhanced housing benefit to their veterans for their past service and sacrifice.

Historically, this enhanced housing benefit has generally resulted in significantly lower home loan rates than are normally available in the marketplace through the issuance of tax-free, state general obligation bonds called Qualified Veteran Mortgage Bonds (QVMB). QVMB's have limitations on how they can be used; most notably, borrowers must apply for a loan within 25 years of discharge from military service, and funds cannot be used for refinancing. ORVET also has access to limited amounts of less restrictive bond monies from which it can also make loans to veterans who apply for a loan after 25 years from date of discharge. It is this money that is being used to finance loans made to Oregon's veterans that were made eligible as a result of the passage of Measure 70 in 2010. The ORVET program offers financing up to the Federal Housing Finance Authority (FHFA) limit, currently \$424,100.

☆ ENVIRONMENTAL FACTORS

A number of factors that will affect ODVA's work in the 2017-19 biennium and future sustainability include:

Sustainable Funding

In the 1980's, the ODVA Home Loan Program was one of the largest lenders in Oregon, producing more than \$7.9 billion in home loans for more than 335,000 veterans in Oregon over the lifetime of the program. While the program was robust, a majority of the agency's operational costs were solely dependent on the subsidies from this program for funding. In 2010, the agency began incurring losses due to the decline of portfolio home loans combined with veteran support services funding. In the last six years, the program has experienced a \$13 million reduction to its Net Position. This funding distribution is not sustainable for the long-term viability of the agency or the home loan program and seeks funding alternatives to correct this course.

In 2016, the Legislature unanimously passed House Joint Resolution 202 that referred a ballot measure to dedicate 1.5 percent of net lottery proceeds to better serve Oregon's veterans. Oregonians showed their strong and bipartisan support of Measure 96 in the November general election with a historic 84 percent voting in favor. With broad understanding of the needs across the veteran community, ODVA made a series of recommendations through the Governor's Budget process that helps align funding with the underserved veteran community needs in Oregon. Funding recommendations are aimed to solidify existing programs and expand veteran services, and leverage state program resources across health and mental health, education, and housing and homelessness.

Increase in the number of veterans filing claims and continuously changing veteran demographics

From WWII to the most current conflict in Afghanistan, veterans are seeking benefits, services and resources at unprecedented rates. In the last decade alone, the total dollars being received by Oregon veterans has more than doubled from \$924 million (2003) to \$2.5 billion (2015). According to the Federal VA's FY15 Geographic Distribution of VA Expenditures Report, Oregon veterans received nearly \$1.3 billion in Compensation and Pension Payments (approximately \$106 million per month), nearly \$146 million in Education and Readjustment benefit, and more than \$1.1 billion in Health Care.

Federal VA spending increases align with the increase in Power of Attorney (POAs) and new claims being file in Oregon. In the last 4 years, ODVA has seen an increase of 58% in new claims being filed and a 30% increase in the number of new POA's. Yet, only three in ten veterans are receiving federal veteran's benefits, leaving 70% of Oregon veterans who may be eligible for state or federal resources, benefits and services. Continued demand for services and a majority of veterans not yet engaged in services will drive the need for investments in essential support functions across claims, appeals, training and certification of VSO's, and outreach.

ODVA has recently prioritized resources to address the needs and concerns of our rapidly aging veteran demographic and their families. Currently more than 50% of Oregon veterans served during WWII, Korea and Vietnam eras and nationally, more than 12.4 million veterans are age 65 or older. Long-term care needs

for older Americans is a national concern. For the foreseeable future, older veterans and their families will increasingly need access to long-term care, adult foster care, home and community based services, as well as access to prosthetics, mental health care, health care, dental and hearing aids, and prescription medication. According to the Oregon Office of Economic Analysis, the population of adults 65 years and older will grow at a pace of 4% annually, and will comprise 22% of all Oregonians by 2040.

Today, there are an estimated 326,338 veterans in Oregon whose service ranges from World War II (4.7%), Korea (7.8%), Vietnam (36.2%), the Gulf War (16.3%), Iraq/Afghanistan (9.6%) and the intervening peacetime operations (25.4%). Nearly three quarters of this population served during a war or major conflict. Nearly 9% of our veterans are women, 8% are minorities and 1% is Native American.

Dedicated funding to support programs and resources across the diverse needs of the Oregon veteran population will continue to have great influence on the agencies initiatives and work.

Home loan market

Interest rates, home prices and general economic conditions can help or hinder ODVA's home loan program. While interest rates are at historic lows, other issues facing the market play into production levels. Both the Oregon and national housing markets have rebounded from the housing crisis that lingered from the 2007 and 2008 economic conditions. Many property values have reached pre-crash levels. With the improvement in housing prices come other factors affecting the ODVA home loan program. Two main concerns are prevalent in our local markets: the shortage of available inventory and prices rising faster than incomes.

In many Oregon communities, available inventory for prospective purchasers is extremely low. Often, there are less than 2 months available inventory to meet the needs of home purchasers. What this means is that if no additional homes were listed for sale, the current inventory would sell out in less than 2 months. This creates a bidding war for homes, escalating values rapidly, often with multiple offers on the same house. Sellers no longer accept offers that are not accompanied by lender pre-approval letters.

Additionally, with the rapid increase in housing prices, many homebuyers have been priced out of the market, their incomes no longer meet required levels to afford these houses, and are having a negative effect on loan qualifications.

This success of this program is especially critical due to the agency's dependency on it for core operational funding.

Inability to Refinance Loans or Lend to Veterans Discharged More Than 25 Years – In the face of historic mortgage interest rate lows, ODVA is left out of the market due to program limitations of offering a refinance loan opportunity for existing homeowners, including our own portfolio. With these low rates, a significant amount of our customer interaction involves requests for a refinance product. Qualified Veterans Mortgage Bonds (QVMB) are tax-

free, state general obligation bonds and may not be used to refinance homes. This is the type of money generally used to fund the majority of veteran Home Loans in Oregon. Currently, federal law limits the use of this money to purchase only loans and does not allow loans to be made to veterans who are 25 years past discharge from military service.

Home Values – As mentioned above, home values have rebounded significantly and have reached pre-crisis levels. This has resulted in a new set of challenges for our program. ODVA continues to reach out to new third-party originator sources to continue to serve the home financing needs of Oregon veterans in areas that we previously had not reached.

Sources – With changes in the lending industry brought about by the housing crisis, ODVA is seeking new and additional sources of third-party originators. Because ODVA does not have retail loan officers in the marketplace, we rely on mortgage bankers and mortgage brokers in our communities to provide a supply of loans for our servicing portfolio. Some changes mandated in the 2010 Dodd-Frank Financial Regulatory Reform Bill have shifted loan originations away from the traditional mortgage broker over to mortgage bankers. The ODVA program historically has received 80% of our loan submissions from mortgage brokers, with 20% coming from mortgage bankers. We are now undergoing a transition to attract more submissions from mortgage bankers, with recent volume splits at 75% brokers/25% bankers. Our emphasis in the biennium is to increase originations with mortgage bankers, while maintaining a vibrant business relationship with our mortgage brokers.

AGENCY SHORT-TERM PLANS

The key agency initiatives the department will address in its 2017-19 budget are the policy option packages that help implement the department's five-year strategic plan. Each policy option package supports one or more of the four strategic goals and underlying objectives. The four goals and the policy option packages that support the goal are outlined below. Each policy package is carefully designed to implement the objectives for each of the four strategic goals and improve existing processes or create a new process.

Goal: Target Veteran Services

Objective: To serve more veterans and serve them better.

Strategies:

- Invest in a 21st century veterans' services system **(Policy Option Package 101)**
- Ensure veterans service offices across Oregon are well-staffed and resourced **(Policy Option Package 102)**
- Focus statewide veteran services on training, claims review, advocacy, and support **(Policy Option Package 102)**
- Better connect veterans to community resources **(Policy Option Package 102 and 104)**

Goal: Mobilize Partnerships

Objective: To leverage all resources available to veterans

Strategies:

- Maximize up-front, preventative resources to reduce expensive, back-end safety net systems **(Policy Option Package 102 and 104)**
- Bring the veterans' lens to key outcome areas in health/wellness and education/economic opportunity **(Policy Option Package 104)**
- Collaborate to create, connect and support statewide networks for veterans and family resources **(Policy Option Package 104)**
- Partner across federal, tribal, state and local governments **(Policy Option Package 104)**
- Engage private, non-profit and philanthropic sectors **(Policy Option Package 104)**

Goal: Drive Veteran Engagement

Objective: To amplify awareness of resources and build the Oregon veteran brand.

Strategies:

- Deepen the connection with the veteran community **(Policy Option Package 102 and 104)**

- Promote a positive image of veterans and their families **(Policy Option Package 101, 102 and 104)**
- Build the Oregon veterans brand **(Policy Option Package 102)**
- Ensure a seamless and positive experience by veterans seeking services **(Policy Option Package 101, 102 and 104)**

Goal: Invigorate Core Operations

Objective: To build a better, stronger and more durable department for future generations through our responsible, resourceful and creative management.

Strategies:

- Reenergize the Veterans' Home Loan program **(Policy Option Package 101 and 103)**
- Provide the best in care at the Oregon Veterans' Homes **(Policy Option Package 102 and 105)**
- Support 21st century veterans' services through integrated information technology **(Policy Option Package 101)**
- Maintain fiscal integrity and sustainability of the Department's programs **(Policy Option Package 101 and 102)**
- Infuse a culture of service that champions our values and vision through leadership, training, communication and accountability **(Policy Option Package 101, 102 and 103)**

☆ CRITERIA FOR 2017-19 BUDGET DEVELOPMENT

The criteria the Oregon Department of Veterans' Affairs used for the development of the 2017-19 Governor's Budget was based on the department's five-year strategic plan that was developed in early 2014. Each budgeting decision was based on whether the proposal met the department's vision, mission, goals and objectives. Only proposals that strongly aligned, supported and advanced the strategic plan were considered.

Within the context of the required budget development guidelines, each proposal was judged by the following criteria:

- Programmatic Criteria
 - Will the proposal support one or more of the agencies four goals, objectives and strategies?
 - Will the initiative lead to better outcomes for veterans?
 - Will the proposal address critical barriers to accessing benefits and resources?

- Operational Cost Criteria
 - Will the proposal increase the capacity or quality of current operations?
 - Is the proposal responsible management and stewardship of state dollars?
 - Does the proposal maintain fiscal integrity and sustainability of the department's programs?
 - Does the initiative provide proper resources to produce desired outcomes?

- Overall Criteria:
 - Will the program leverage other public and private resources?
 - Can the outcomes of the program be sustained if state funding is reduced or eliminated?
 - Is this a necessary ask to mitigate risk or advance an initiative?
 - Does the program develop long-term capacity as well as short-term outcomes?

Summary of 2017-19 Biennium Budget

**Veterans' Affairs, Oregon Dept of
Veterans' Affairs, Oregon Dept of
2017-19 Biennium**
**Governor's Budget
Cross Reference Number: 27400-000-00-00-00000**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2015-17 Leg Adopted Budget	88	87.76	417,655,531	12,748,351	-	83,768,166	2,805,304	318,333,710	-
2015-17 Emergency Boards	-	-	1,261,821	254,426	-	507,396	499,999	-	-
2015-17 Leg Approved Budget	88	87.76	418,917,352	13,002,777	-	84,275,562	3,305,303	318,333,710	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	0.24	1,259,106	263,683	-	995,423	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	50,110,832	(1,601,617)	-	-	-	51,712,449	-
Base Nonlimited Adjustment	-	-	17,500,000	-	-	-	-	17,500,000	-
Capital Construction	-	-	(4,315,850)	-	-	(1,510,547)	(2,805,303)	-	-
Subtotal 2017-19 Base Budget	88	88.00	483,471,440	11,664,843	-	83,760,438	500,000	387,546,159	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	174	(28,971)	-	29,145	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	84,039	20,743	-	63,296	-	-	-
Subtotal	-	-	84,213	(8,228)	-	92,441	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(1,350,000)	(850,000)	-	-	(500,000)	-	-
Subtotal	-	-	(1,350,000)	(850,000)	-	-	(500,000)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	3,071,391	187,108	-	2,884,283	-	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	120,012	72,890	-	47,122	-	-	-

Summary of 2017-19 Biennium Budget

**Veterans' Affairs, Oregon Dept of
Veterans' Affairs, Oregon Dept of
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 27400-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	3,191,403	259,998	-	2,931,405	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	88	88.00	485,397,056	11,066,613	-	86,784,284	-	387,546,159	-

Summary of 2017-19 Biennium Budget

**Veterans' Affairs, Oregon Dept of
Veterans' Affairs, Oregon Dept of
2017-19 Biennium**
**Governor's Budget
Cross Reference Number: 27400-000-00-00-00000**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2017-19 Current Service Level	88	88.00	485,397,056	11,066,613	-	86,784,284	-	387,546,159	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	88	88.00	485,397,056	11,066,613	-	86,784,284	-	387,546,159	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	14,946,330	(8,049,290)	8,049,453	14,946,166	1	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(46,919)	-	(13,169)	(33,695)	-	(55)	-
092 - Statewide AG Adjustment	-	-	(40,929)	-	(1,504)	(39,425)	-	-	-
101 - 21st Century Service Delivery	-	-	850,000	-	600,000	250,000	-	-	-
102 - Target Veteran Services	3	3.00	3,725,495	-	6,063,285	(2,337,790)	-	-	-
103 - Strengthen Veteran Home Loan Program	1	1.00	1,134,692	-	-	1,134,692	-	-	-
104 - Mobilize Partnerships	-	-	3,000,000	-	3,000,000	-	-	-	-
105 - Veterans' Home Capital Projects	-	-	2,866,958	326,958	-	2,540,000	-	-	-
Subtotal Policy Packages	4	4.00	26,435,627	(7,722,332)	17,698,065	16,459,948	1	(55)	-
Total 2017-19 Governor's Budget	92	92.00	511,832,683	3,344,281	17,698,065	103,244,232	1	387,546,104	-
Percentage Change From 2015-17 Leg Approved Budget	4.55%	4.83%	22.18%	-74.28%	-	22.51%	-100.00%	21.74%	-
Percentage Change From 2017-19 Current Service Level	4.55%	4.55%	5.45%	-69.78%	-	18.97%	-	-	-

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Summary of 2017-19 Biennium Budget

**Veterans' Affairs, Oregon Dept of
Loan Program
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 27400-001-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	51	51.10	15,477,065	-	-	15,477,065	-	-	-
2015-17 Emergency Boards	-	-	407,655	-	-	407,655	-	-	-
2015-17 Leg Approved Budget	51	51.10	15,884,720	-	-	15,884,720	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	912,298	-	-	912,298	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	51	51.10	16,797,018	-	-	16,797,018	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	15,155	-	-	15,155	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	57,863	-	-	57,863	-	-	-
Subtotal	-	-	73,018	-	-	73,018	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	235,064	-	-	235,064	-	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	26,385	-	-	26,385	-	-	-

Summary of 2017-19 Biennium Budget

**Veterans' Affairs, Oregon Dept of
Loan Program
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 27400-001-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	261,449	-	-	261,449	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	51	51.10	17,131,485	-	-	17,131,485	-	-	-

Summary of 2017-19 Biennium Budget

**Veterans' Affairs, Oregon Dept of
Loan Program
2017-19 Biennium**
**Governor's Budget
Cross Reference Number: 27400-001-00-00-00000**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2017-19 Current Service Level	51	51.10	17,131,485	-	-	17,131,485	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	51	51.10	17,131,485	-	-	17,131,485	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(26,895)	-	-	(26,895)	-	-	-
092 - Statewide AG Adjustment	-	-	(34,446)	-	-	(34,446)	-	-	-
101 - 21st Century Service Delivery	-	-	250,000	-	-	250,000	-	-	-
102 - Target Veteran Services	(6)	(6.10)	(1,666,406)	-	-	(1,666,406)	-	-	-
103 - Strengthen Veteran Home Loan Program	1	1.00	1,134,692	-	-	1,134,692	-	-	-
104 - Mobilize Partnerships	-	-	-	-	-	-	-	-	-
105 - Veterans' Home Capital Projects	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	(5)	(5.10)	(343,055)	-	-	(343,055)	-	-	-
Total 2017-19 Governor's Budget	46	46.00	16,788,430	-	-	16,788,430	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-9.80%	-9.98%	5.69%	-	-	5.69%	-	-	-
Percentage Change From 2017-19 Current Service Level	-9.80%	-9.98%	-2.00%	-	-	-2.00%	-	-	-

Summary of 2017-19 Biennium Budget

**Veterans' Affairs, Oregon Dept of
Veterans' Services Program
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 27400-002-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	32	31.66	11,003,215	10,129,411	-	873,803	1	-	-
2015-17 Emergency Boards	-	-	810,934	254,426	-	56,509	499,999	-	-
2015-17 Leg Approved Budget	32	31.66	11,814,149	10,383,837	-	930,312	500,000	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	0.24	323,319	263,683	-	59,636	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	32	31.90	12,137,468	10,647,520	-	989,948	500,000	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(3,910)	(28,971)	-	25,061	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	25,127	20,743	-	4,384	-	-	-
Subtotal	-	-	21,217	(8,228)	-	29,445	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(1,350,000)	(850,000)	-	-	(500,000)	-	-
Subtotal	-	-	(1,350,000)	(850,000)	-	-	(500,000)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	187,285	187,108	-	177	-	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	81,407	72,890	-	8,517	-	-	-

Summary of 2017-19 Biennium Budget

**Veterans' Affairs, Oregon Dept of
Veterans' Services Program
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 27400-002-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	268,692	259,998	-	8,694	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	32	31.90	11,077,377	10,049,290	-	1,028,087	-	-	-

Summary of 2017-19 Biennium Budget

**Veterans' Affairs, Oregon Dept of
Veterans' Services Program
2017-19 Biennium**
**Governor's Budget
Cross Reference Number: 27400-002-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	32	31.90	11,077,377	10,049,290	-	1,028,087	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	32	31.90	11,077,377	10,049,290	-	1,028,087	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	164	(8,049,290)	8,049,453	-	1	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(15,653)	-	(13,169)	(2,484)	-	-	-
092 - Statewide AG Adjustment	-	-	(1,504)	-	(1,504)	-	-	-	-
101 - 21st Century Service Delivery	-	-	600,000	-	600,000	-	-	-	-
102 - Target Veteran Services	9	9.10	5,142,821	-	6,063,285	(920,464)	-	-	-
103 - Strengthen Veteran Home Loan Program	-	-	-	-	-	-	-	-	-
104 - Mobilize Partnerships	-	-	3,000,000	-	3,000,000	-	-	-	-
105 - Veterans' Home Capital Projects	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	9	9.10	8,725,828	(8,049,290)	17,698,065	(922,948)	1	-	-
Total 2017-19 Governor's Budget	41	41.00	19,803,205	2,000,000	17,698,065	105,139	1	-	-
Percentage Change From 2015-17 Leg Approved Budget	28.13%	29.50%	67.62%	-80.74%	-	-88.70%	-100.00%	-	-
Percentage Change From 2017-19 Current Service Level	28.13%	28.53%	78.77%	-80.10%	-	-89.77%	-	-	-

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Summary of 2017-19 Biennium Budget

**Veterans' Affairs, Oregon Dept of
Oregon Veterans Home Program
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 27400-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	5	5.00	68,525,691	2,618,940	-	65,906,751	-	-	-
2015-17 Emergency Boards	-	-	43,232	-	-	43,232	-	-	-
2015-17 Leg Approved Budget	5	5.00	68,568,923	2,618,940	-	65,949,983	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	23,489	-	-	23,489	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	(1,601,617)	(1,601,617)	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	5	5.00	66,990,795	1,017,323	-	65,973,472	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(11,071)	-	-	(11,071)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	1,049	-	-	1,049	-	-	-
Subtotal	-	-	(10,022)	-	-	(10,022)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	2,649,042	-	-	2,649,042	-	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	12,220	-	-	12,220	-	-	-

Summary of 2017-19 Biennium Budget

**Veterans' Affairs, Oregon Dept of
Oregon Veterans Home Program
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 27400-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	2,661,262	-	-	2,661,262	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	5	5.00	69,642,035	1,017,323	-	68,624,712	-	-	-

Summary of 2017-19 Biennium Budget

**Veterans' Affairs, Oregon Dept of
Oregon Veterans Home Program
2017-19 Biennium**
**Governor's Budget
Cross Reference Number: 27400-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	5	5.00	69,642,035	1,017,323	-	68,624,712	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	5	5.00	69,642,035	1,017,323	-	68,624,712	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	14,946,166	-	-	14,946,166	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(4,316)	-	-	(4,316)	-	-	-
092 - Statewide AG Adjustment	-	-	(4,979)	-	-	(4,979)	-	-	-
101 - 21st Century Service Delivery	-	-	-	-	-	-	-	-	-
102 - Target Veteran Services	-	-	249,080	-	-	249,080	-	-	-
103 - Strengthen Veteran Home Loan Program	-	-	-	-	-	-	-	-	-
104 - Mobilize Partnerships	-	-	-	-	-	-	-	-	-
105 - Veterans' Home Capital Projects	-	-	416,958	326,958	-	90,000	-	-	-
Subtotal Policy Packages	-	-	15,602,909	326,958	-	15,275,951	-	-	-
Total 2017-19 Governor's Budget	5	5.00	85,244,944	1,344,281	-	83,900,663	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	24.32%	-48.67%	-	27.22%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	22.40%	32.14%	-	22.26%	-	-	-

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Summary of 2017-19 Biennium Budget

**Veterans' Affairs, Oregon Dept of
Nonlimited
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 27400-087-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	318,333,710	-	-	-	-	318,333,710	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	318,333,710	-	-	-	-	318,333,710	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	51,712,449	-	-	-	-	51,712,449	-
Base Nonlimited Adjustment	-	-	17,500,000	-	-	-	-	17,500,000	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	387,546,159	-	-	-	-	387,546,159	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2017-19 Biennium Budget

Veterans' Affairs, Oregon Dept of
Nonlimited
2017-19 Biennium

Governor's Budget
Cross Reference Number: 27400-087-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	387,546,159	-	-	-	-	387,546,159	-

Summary of 2017-19 Biennium Budget

**Veterans' Affairs, Oregon Dept of
Nonlimited
2017-19 Biennium**
**Governor's Budget
Cross Reference Number: 27400-087-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	387,546,159	-	-	-	-	387,546,159	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	387,546,159	-	-	-	-	387,546,159	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(55)	-	-	-	-	(55)	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - 21st Century Service Delivery	-	-	-	-	-	-	-	-	-
102 - Target Veteran Services	-	-	-	-	-	-	-	-	-
103 - Strengthen Veteran Home Loan Program	-	-	-	-	-	-	-	-	-
104 - Mobilize Partnerships	-	-	-	-	-	-	-	-	-
105 - Veterans' Home Capital Projects	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(55)	-	-	-	-	(55)	-
Total 2017-19 Governor's Budget	-	-	387,546,104	-	-	-	-	387,546,104	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	21.74%	-	-	-	-	21.74%	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Veterans' Affairs, Oregon Dept of
Capital Construction
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 27400-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	4,315,850	-	-	1,510,547	2,805,303	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	4,315,850	-	-	1,510,547	2,805,303	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	(4,315,850)	-	-	(1,510,547)	(2,805,303)	-	-
Subtotal 2017-19 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2017-19 Biennium Budget

Veterans' Affairs, Oregon Dept of
Capital Construction
2017-19 Biennium

Governor's Budget
Cross Reference Number: 27400-089-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Veterans' Affairs, Oregon Dept of
Capital Construction
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 27400-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - 21st Century Service Delivery	-	-	-	-	-	-	-	-	-
102 - Target Veteran Services	-	-	-	-	-	-	-	-	-
103 - Strengthen Veteran Home Loan Program	-	-	-	-	-	-	-	-	-
104 - Mobilize Partnerships	-	-	-	-	-	-	-	-	-
105 - Veterans' Home Capital Projects	-	-	2,450,000	-	-	2,450,000	-	-	-
Subtotal Policy Packages	-	-	2,450,000	-	-	2,450,000	-	-	-
Total 2017-19 Governor's Budget	-	-	2,450,000	-	-	2,450,000	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-43.23%	-	-	62.19%	-100.00%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

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Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Agencywide Program Unit Summary
2017-19 Biennium**
Version: Y - 01 - Governor's Budget

Summary Cross Reference Number	Cross Reference Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
001-00-00-00000	Loan Program						
	Other Funds	11,214,580	15,477,065	15,884,720	16,849,771	16,788,430	-
002-00-00-00000	Veterans' Services Program						
	General Fund	9,180,431	10,129,411	10,383,837	26,201,134	2,000,000	-
	Lottery Funds	-	-	-	-	17,698,065	-
	Other Funds	716,041	873,803	930,312	107,623	105,139	-
	Federal Funds	40,000	1	500,000	-	1	-
	All Funds	9,936,472	11,003,215	11,814,149	26,308,757	19,803,205	-
003-00-00-00000	Oregon Veterans Home Program						
	General Fund	498,471	2,618,940	2,618,940	1,344,282	1,344,281	-
	Lottery Funds	-	-	-	1,961,201	-	-
	Other Funds	33,373,821	65,906,751	65,949,983	68,394,918	83,900,663	-
	All Funds	33,872,292	68,525,691	68,568,923	71,700,401	85,244,944	-
087-00-00-00000	Nonlimited						
	Other Funds	186,154,228	318,333,710	318,333,710	387,546,159	387,546,104	-
089-00-00-00000	Capital Construction						
	Other Funds	-	1,510,547	1,510,547	2,450,000	2,450,000	-
	Federal Funds	-	2,805,303	2,805,303	-	-	-
	All Funds	-	4,315,850	4,315,850	2,450,000	2,450,000	-

 ____ Agency Request
2017-19 Biennium

 ____ Governor's Budget
Page _____

 ____ Legislatively Adopted
Agencywide Program Unit Summary - BPR010

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Agencywide Program Unit Summary
2017-19 Biennium**
Version: Y - 01 - Governor's Budget

Summary Cross Reference Number	Cross Reference Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL AGENCY							
	General Fund	9,678,902	12,748,351	13,002,777	27,545,416	3,344,281	-
	Lottery Funds	-	-	-	1,961,201	17,698,065	-
	Other Funds	231,458,670	402,101,876	402,609,272	475,348,471	490,790,336	-
	Federal Funds	40,000	2,805,304	3,305,303	-	1	-
	All Funds	241,177,572	417,655,531	418,917,352	504,855,088	511,832,683	-

PROGRAM PRIORITIZATION FOR 2017-19

Oregon Department of Veterans Affairs																				Agency Number: 27400	
2017-19 Biennium																					
Loan Program																					
Program/Division Priorities for 2017-19 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request	
Agcy	Prgm/ Div																				
1	1	ODVA	LS	Loan Services	KPM#1a, KPM#1b	6		3,164,633				\$ 3,164,633	11	11.10	Y	Y	C	Oregon Constitution Article XI-A, ORS 407	Veteran Loan Program funds are Constitutionally restricted and are subject to federal tax law and bond convenants.	See PKG102 Position Realignment, PKG103 Meet New Demand for Veterans Loans and PKG101 IT Modernization	
		ODVA	DO	Administration & Other Support Services	KPM#1a, KPM#1b	6		6,326,554				\$ 6,326,554	22	22.00	N	Y	C	Oregon Constitution Article XI-A, ORS 407	Veteran Loan Program funds are Constitutionally restricted and are subject to federal tax law and bond convenants.		
		ODVA	FS	Financial Services	KPM#1a, KPM#1b	6		3,955,725				\$ 3,955,725	10	10.00	N	Y	C	Oregon Constitution Article XI-A, ORS 407	Veteran Loan Program funds are Constitutionally restricted and are subject to federal tax law and bond convenants.		
		ODVA	SS	Facilities Services	KPM#1a, KPM#1b	6		3,684,573				\$ 3,684,573	8	8.00	N	Y	C	Oregon Constitution Article XI-A, ORS 407	Veteran Loan Program funds are Constitutionally restricted and are subject to federal tax law and bond convenants.		
								17,131,485				\$ 17,131,485	51	51.10							

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities)
by detail budget level in ORBITS

Document criteria used to prioritize activities:

- Direct benefits/services provided to veterans, their dependents and survivors.
- Number of veterans, their dependents and survivors served.
- Type and impact of benefits received (financial, medical, educational, etc.).
- Impact on Oregon's citizens and ODVA's public stewardship responsibilities.
- Impact on the credit rating of the State of Oregon.
- Implementation of Oregon constitutional and statutory authority/irrit.
- Economic impact of services/funding provided and the inherent multiplier effect
that occurs throughout Oregon's communities.
- Impact on state general fund resources.

- Required administrative and infrastructure related services.

The Loan Program figures shown above include all of the Department's business infrastructure and support costs such as accounting, information services, central office facility expenses, administrative rulemaking and the like.

2017-19

Loan Program

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PROGRAM PRIORITIZATION FOR 2017-19

Oregon Department of Veterans' Affairs																			Agency Number: 27400		
2017-19 Biennium																					
Veteran Services																					
Program/Division Priorities for 2017-19 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request	
Agcy	Prgm/ Div																				
2	1	ODVA	C&C	Claims and Appeals	KPM#3, KPM#4	12	4,745,266					\$ 4,745,266	25	23.45	Y	Y		Oregon Constitution Article XI-A, ORS 406		See PKG102 County Training, Reclases to Align Positions, County Funds/Technical Aid, Veterans Outreach, PKG101 Modernize IT Hardware.	
3	2	ODVA	AP	Aid Programs Pass Thru Co. & Orgs.	KPM#3, KPM#4	12	4,473,017					\$ 4,473,017	0	0.00	Y	Y		Oregon Constitution Article XI-A, ORS 406		See PKG102 County Funds/Technical Aid, Veterans Outreach.	
5	3	ODVA	CS	Conservatorship	KPM#3, KPM#4	12	727,307	1,026,087				\$ 1,755,394	7	8.45	Y	Y		Oregon Constitution Article XI-A, ORS 406		See PKG102 Position Realignment.	
6	4	ODVA	AP	Aid Programs Agency Administered	KPM#3, KPM#4	12	103,700					\$ 103,700	0	0.00	N	Y		Oregon Constitution Article XI-A, ORS 406		See PKG104 Strategic Partnerships to Leverage Resources.	
												\$ -									
							10,049,290	-	1,026,087	-	-	\$ 11,077,377	32	31.90							

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
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Within each Program/Division area, prioritize each Budget Program Unit (Activities)
by detail budget level in ORBITS

Document criteria used to prioritize activities:

Direct benefits/services provided to veterans, their dependents and survivors.
(Number of veterans, their dependents and survivors served.
Type and impact of benefits received (financial, medical, educational, etc.)
Impact on Oregon's citizens and ODVA's public stewardship responsibilities.
Impact on the credit rating of the State of Oregon.
Implementation of Oregon constitutional and statutory authority/intent.
Economic impact of services/funding provided and the inherent multiplier effect
that occurs throughout Oregon's communities.
Impact on state general fund resources.

Required administrative and infrastructure related services.

The figures shown above include do not include any of the Department's business infrastructure and support costs such as accounting, information services, central office facility costs, administrative rulemaking and the like. These costs are included in the Loan Program's figures.

PROGRAM PRIORITIZATION FOR 2017-19

Veterans Affairs		2017-19 Biennium																			Agency Number: 27400	
Veterans Home		Program/Division Priorities for 2017-19 Biennium																				
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request		
Agcy	Prgrml Div																					
4	1	ODVA	VH	Veterans Home-The Dalles	KPM#2a, KPM#2b	10		30,235,349				\$ 30,235,349	3	3.00	N	Y	FO	Federal Grant FAI-41-001, CRS 408.360	FAI-41-001 requires a minimum 20 year participation from the closing date of the construction grant. Failure to operate the facility for the required 20 years results in recapture of the grant monies.			
4	2	ODVA	VH	Veterans Home-Lebanon	KPM#2a, KPM#2b	10		38,389,363				\$ 38,389,363	2	2.00	Y	Y	FO	Federal Grant FAI-41-001, CRS 408.360	FAI-41-001 requires a minimum 20 year participation from the closing date of the construction grant. Failure to operate the facility for the required 20 years results in recapture of the grant monies.			
		ODVA	DS	Debt Service-Lebanon	KPM#2a, KPM#2b	6	1,017,323					\$ 1,017,323			N	N	D	Federal Grant FAI-41-001, CRS 408.360	FAI-41-001 requires a minimum 20 year participation from the closing date of the construction grant. Failure to operate the facility for the required 20 years results in recapture of the grant monies.			
		ODVA	DS	Debt Service-3rd Home	KPM#2a, KPM#2b	6	1,961,201					\$ 1,961,201			Y	N	D	Federal Grant FAI-41-001, CRS 408.360	FAI-41-001 requires a minimum 20 year participation from the closing date of the construction grant. Failure to operate the facility for the required 20 years results in recapture of the grant monies.			
							1,017,323	1,961,201	68,624,712	-	-	-	\$ 71,602,236	5	5.00							

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
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- 5 Criminal Justice
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- 7 Education & Skill Development
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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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 Number of veterans, their dependents and survivors served.
 Type and impact of benefits received (financial, medical, educational, etc.)
 Impact on Oregon's citizens and ODVA's public stewardship responsibilities.
 Impact on the credit rating of the State of Oregon.
 Implementation of Oregon constitutional and statutory authority/intent.
 Economic impact of services/funding provided and the inherent multiplier effect that occurs throughout Oregon's communities.
 Impact on state general fund resources.
 Required administrative and infrastructure related services.

PROGRAM PRIORITIZATION FOR 2017-19

Oregon Department of Veterans Affairs																			Agency Number: 27400		
2017-19 Biennium																					
Debt Service Non-Limited																					
Program/Division Priorities for 2017-19 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request	
Agcy	Prgm/Div																				
		ODVA	DS	Debt Service		6		219,521,159				\$ 219,521,159			N	N	D	Oregon Constitution Article XI-A, ORS 407	Veteran Loan Program funds are Constitutionally restricted and are subject to federal tax law and bond covenants.		
1	1	ODVA	NL	Non Limited Loan Services		6		168,025,000				\$ 168,025,000			N	N	C	Oregon Constitution Article XI-A, ORS 407	Veteran Loan Program funds are Constitutionally restricted and are subject to federal tax law and bond covenants.		
												\$ -									
												\$ -									
												\$ -									
												\$ -									
												\$ -									
								387,546,159				\$ 387,546,159		0	0.00						

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
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- 5 Criminal Justice
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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

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- Number of veterans, their dependents and survivors served.
- Type and impact of benefits received (financial, medical, educational, etc.).
- Impact on Oregon's citizens and ODVA's public stewardship responsibilities.
- Impact on the credit rating of the State of Oregon.
- Implementation of Oregon constitutional and statutory authority/intent.
- Economic impact of services/funding provided and the inherent multiplier effect that occurs throughout Oregon's communities.
- Impact on state general fund resources.
- Required administrative and infrastructure related services.

2017-19

Debt Service Non-Limited

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PROGRAM PRIORITIZATION FOR 2017-19

Agency Name: Oregon Department of Veterans' Affairs																			Agency Number: 27400			
2017-19 Biennium																						
Agency-Wide																						
Agency-Wide Priorities for 2017-19 Biennium																						
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, B)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request		
Agcy	Prgm/ Div																					
1	1	ODVA	LS	Loan Services	KPM#1a, KPM#1b	6		3,164,633				\$ 3,164,633	11	11.10	Y	Y	C	Oregon Constitution Article XI-A, ORS 407	Veteran Loan Program funds are Constitutionally restricted and are subject to federal tax law and bond covenants.	See PKG 102 Position Realignment, PKG 103 Meet New Demand for Veterans Loans and PKG 101 IT Modernization		
1	1	ODVA	NL	Non Limited Loan Services		6		168,025,000				\$ 168,025,000			N	N	C	Oregon Constitution Article XI-A, ORS 407	Veteran Loan Program funds are Constitutionally restricted and are subject to federal tax law and bond covenants.			
2	1	ODVA	C&C	Claims and Appeals	KPM#3, KPM#4	12	4,745,266					\$ 4,745,266	25	23.45	Y	Y		Oregon Constitution Article XI-A, ORS 406		See PKG 102 County Training, Reclases to Align Positions, County Funds/Technical Aid, Veterans Outreach, PKG 101 Modernize IT Hardware,		
3	2	ODVA	AP	Aid Programs Pass Thru Co. & Orgs.	KPM#3, KPM#4	12	4,473,017					\$ 4,473,017	0	0.00	Y	Y		Oregon Constitution Article XI-A, ORS 406		See PKG 102 County Funds/Technical Aid, Veterans Outreach.		
4	1	ODVA	VH	Veterans Home-The Dalles	KPM#2a, KPM#2b	10		30,235,349				\$ 30,235,349	3	3.00	N	Y	FO	Federal Grant FAI-41-001, ORS 408.360	FAI-41-001 requires a minimum 20 year participation from the closing date of the construction grant. Failure to operate the facility for the required 20 years results in recapture of the grant monies.	See PKG 107 Increase Veterans' Home Efficacy with Reclass.		
5	2	ODVA	VH	Veterans Home-Lebanon	KPM#2a, KPM#2b	10		30,309,303				\$ 30,309,303	2	2.00	Y	Y	FO	Federal Grant FAI-41-001, ORS 408.360	FAI-41-001 requires a minimum 20 year participation from the closing date of the construction grant. Failure to operate the facility for the required 20 years results in recapture of the grant monies.			
6	3	ODVA	CS	Conservatorship	KPM#3, KPM#4	12	727,307	1,028,087				\$ 1,755,394	7	8.45	Y	Y		Oregon Constitution Article XI-A, ORS 406		See PKG 102 Position Realignment.		
7	4	ODVA	AP	Aid Programs Agency Administered	KPM#3, KPM#4	12	103,700					\$ 103,700	0	0.00	N	Y		Oregon Constitution Article XI-A, ORS 406		See PKG 104 Strategic Partnerships to Leverage Resources.		
		ODVA	DS	Debt Service		6		219,521,159				\$ 219,521,159			N	N	D	Oregon Constitution Article XI-A, ORS 407	Veteran Loan Program funds are Constitutionally restricted and are subject to federal tax law and bond covenants.			
		ODVA	DS	Debt Service-Lebanon	KPM#2a, KPM#2b	6	1,017,323					\$ 1,017,323			N	N	D	Federal Grant FAI-41-001, ORS 408.360	FAI-41-001 requires a minimum 20 year participation from the closing date of the construction grant. Failure to operate the facility for the required 20 years results in recapture of the grant monies.			

2017-19
Agency-Wide
107BF23

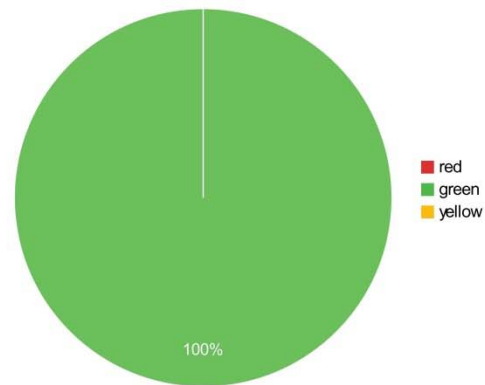
Veterans' Affairs, Department of

Annual Performance Progress Report

Reporting Year 2016

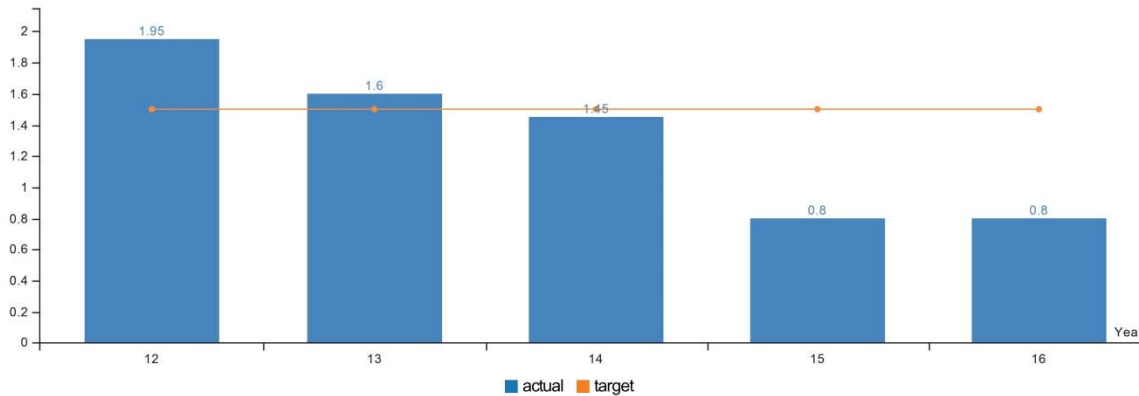
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KPM #	Approved Key Performance Measures (KPMs)
1	a. Loan Program- Delinquent Accounts - Percentage of Oregon Department of Veterans' Affairs home loan accounts that are delinquent.
1	b. Loan Program- Loan Origination. Increase the loan origination volume to \$35 million or more in new loans per year.
2	a. Oregon Veterans Homes - Maintain an occupancy rate of at least 80% for licensed beds in both Veteran Homes.
2	b. Oregon Veterans Homes - Maintain below-market veteran private pay rates.
3	Veteran Services - Disability Compensation and Pension Benefits - Amount of average U.S. Department of Veterans Affairs (federal VA) disability and pension compensation received per Oregon Veteran who receives these benefits.
4	Veteran Services - Power of Attorney (POA) - Number of powers of attorney granted by veterans to veteran service officers and the Department.
5	Customer Satisfaction - Percentage of customers rating their satisfaction with the Oregon Department of Veterans' Affairs customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, and availability of information.
6	Best Practices - Percent of total applicable best practices met by the Board.



Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -6% to -15%	= Target > -15%
Summary Stats:	100%	0%	0%

KPM #1	a. Loan Program - Delinquent Accounts - Percentage of Oregon Department of Veterans' Affairs home loan accounts that are delinquent.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2012	2013	2014	2015	2016
Percentage of Oregon Department of Veterans' Affairs home loan accounts that are delinquent					
Actual	1.95%	1.60%	1.45%	0.80%	0.80%
Target	1.50%	1.50%	1.50%	1.50%	1.50%

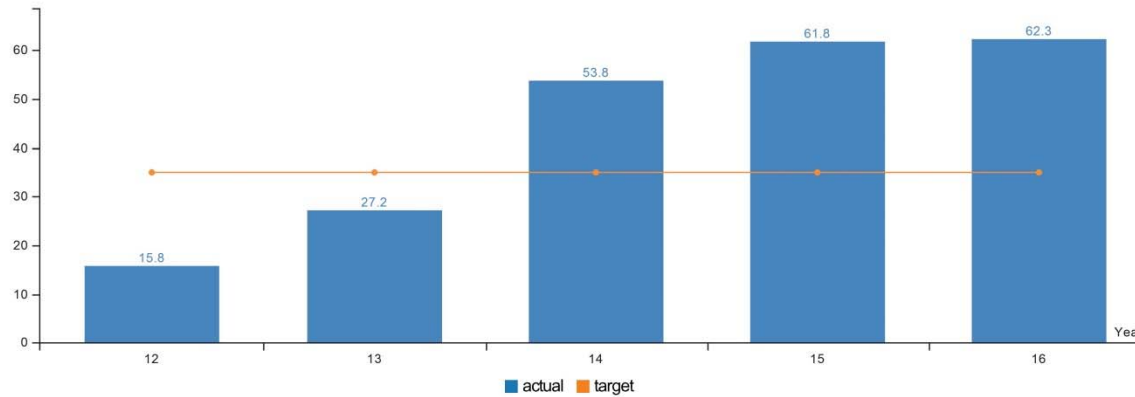
How Are We Doing

This metric measures the percentage of the Department's loan portfolio that is 90 or more days delinquent or in foreclosure. Over the past 5 years, this measure has shown improved performance by trending lower. In addition, ODVA's loan portfolio generally has lower delinquency and foreclosure metrics when compared to other Oregon loan servicers. ODVA's staff works diligently with our borrowers to help avoid foreclosure whenever possible.

Factors Affecting Results

Oregon's improved economy, coupled with lower unemployment levels throughout the State has helped lower the Department's delinquency metric. Prudent underwriting standards and timely contact with borrowers experiencing payment difficulties also helps keep delinquency levels low. ODVA staff strives to maintain an open, positive and respectful attitude when working with our borrowers experiencing challenges trying to stay current on their loan obligations.

KPM #1	b. Loan Program - Loan Origination. Increase the loan origination volume to \$35 million or more in new loans per year.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2012	2013	2014	2015	2016
Loan Origination shown in Millions					
Actual	\$15.80	\$27.20	\$53.80	\$61.80	\$62.30
Target	\$35.00	\$35.00	\$35.00	\$35.00	\$35.00

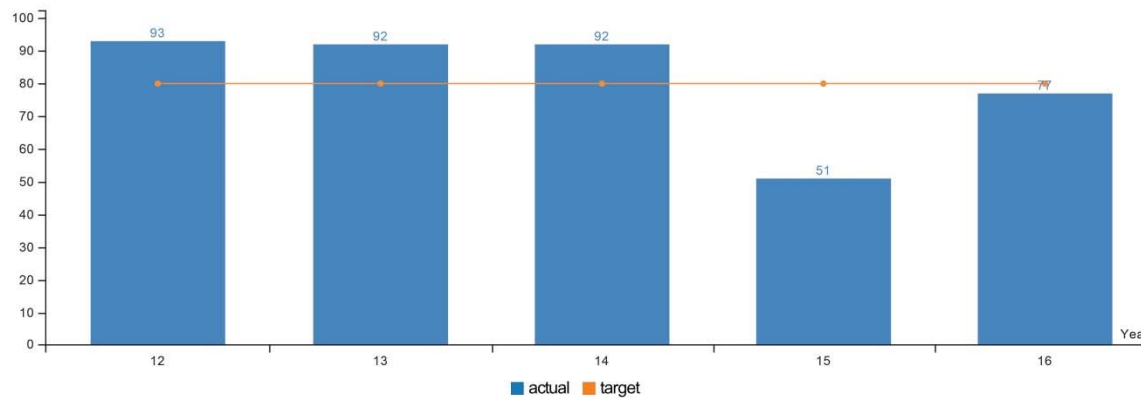
How Are We Doing

Loan origination levels have been increasing in recent years. Fiscal year 2016 loan origination levels were the highest the Department has achieved since 1997.

Factors Affecting Results

Low interest rate levels, an improving Oregon economy and frequent contact with our lending partners have had a positive impact on Department loan originations. Factors such as low housing inventory, rising housing prices and the inability to offer a loan refinance product have tended to limit further growth of our loan origination levels.

KPM #2	a. Oregon Veterans Homes - Maintain an occupancy rate of at least 80% for licensed beds in both Veteran Homes.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2012	2013	2014	2015	2016
Oregon Veterans Homes: Occupancy					
Actual	93%	92%	92%	51%	77%
Target	80%	80%	80%	80%	80%

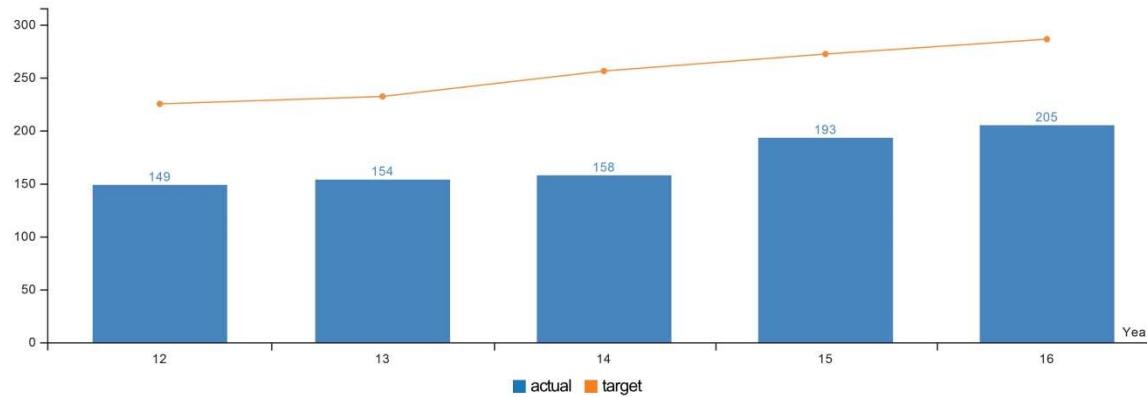
How Are We Doing

The Oregon Veteran Home in The Dalles has been exceeding the targeted 80% occupancy rate for the past several years and continues to do so. The new Veterans Home in Lebanon has exceeded its fill-up projections and is expected to maintain a census well-above 80% target going forward. Fiscal year 2015 and 2016 were below target due to the opening and start up of the Lebanon Home, however in fiscal year 2017 this metric should return to more historical norms.

Factors Affecting Results

While other Skilled Nursing Homes (SNFs) in Oregon are showing occupancy rates in the 60%-65% range, the two Oregon Veteran Homes will soon return to well-above the target of 80% occupancy. Because these homes only admit veterans, their spouses and Gold Star Parents (parents who have lost a child in service to our country), ODVA works with a specific veteran population that is different than civilian long-term care facilities. Both facility provide high quality care that honors veteran service and is sensitive to military culture and aging issues. Both homes also provide memory care, which is an increasing need in the aging veteran population. Below market private pay rates at the two Veteran Homes also positively impact occupancy levels. We anticipate that occupancy rates will continue to exceed the targets going forward.

KPM #2	b. Oregon Veterans Homes - Maintain below-market veteran private pay rates.
	Data Collection Period: Oct 01 - Sep 30



Report Year	2012	2013	2014	2015	2016
Oregon Veterans' Homes Private Pay Rates					
Actual	\$149.00	\$154.00	\$158.00	\$193.00	\$205.00
Target	\$225.00	\$232.00	\$256.00	\$272.00	\$286.00

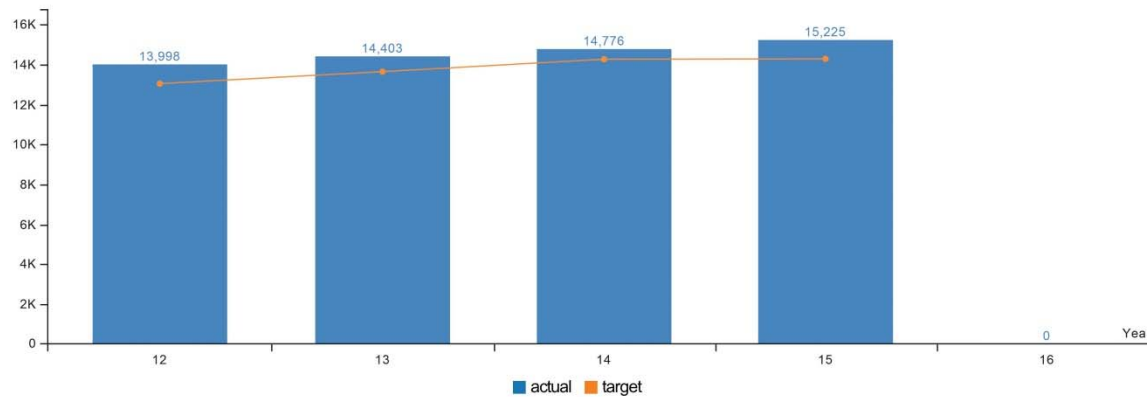
How Are We Doing

The two Oregon Veteran Homes have historically, and will continue to, offer private pay rates for veterans that are below the median charged by Oregon Skilled Nursing Homes. By offering this reduced rate veterans who require skilled nursing care (and are not eligible for VA coverage) can have the same access to veteran-specific care in our two homes at a rate lower than the private market in civilian nursing homes across Oregon.

Factors Affecting Results

The factors influencing the veteran private pay rates generally include traditional cost drivers in the long-term care industry, the needs of the veteran requiring care and reimbursement from the Federal VA/Medicare/Medicaid sources. Inherent in these factors are the critical costs of recruiting, training and maintaining a qualified nursing workforce who tend to the medical and social needs of veterans on a 24/7 basis.

KPM #3	Veteran Services - Disability Compensation and Pension Benefits - Amount of average U.S. Department of Veterans Affairs (federal VA) disability and pension compensation received per Oregon Veteran who receives these benefits.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2012	2013	2014	2015	2016
Disability Compensation and Pension Benefits per Veteran					
Actual	\$13,998.00	\$14,403.00	\$14,776.00	\$15,225.00	No Data
Target	\$13,039.00	\$13,641.00	\$14,264.00	\$14,281.00	TBD

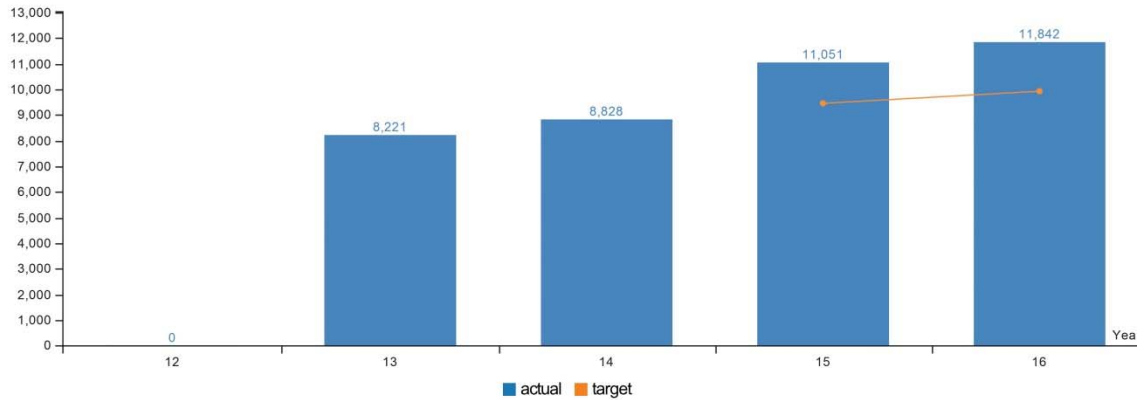
How Are We Doing

Federal Fiscal Year 2015 results are not yet available, so no comparison is possible at this time.

Factors Affecting Results

The quality and effectiveness of the Department's claims representation results in the receipt of higher disability compensation and pension dollars by Oregon veterans and their families. The US Department of Veterans Affairs claims rating policies, backlog, and procedural changes may affect compensation received.

KPM #4	Veteran Services - Power of Attorney (POA) - Number of powers of attorney granted by veterans to veteran service officers and the Department.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2012	2013	2014	2015	2016
Number of power of attorneys granted by veterans to veteran service officers and the Department.					
Actual	No Data	8,221	8,828	11,051	11,842
Target	TBD	TBD	TBD	9,455	9,928

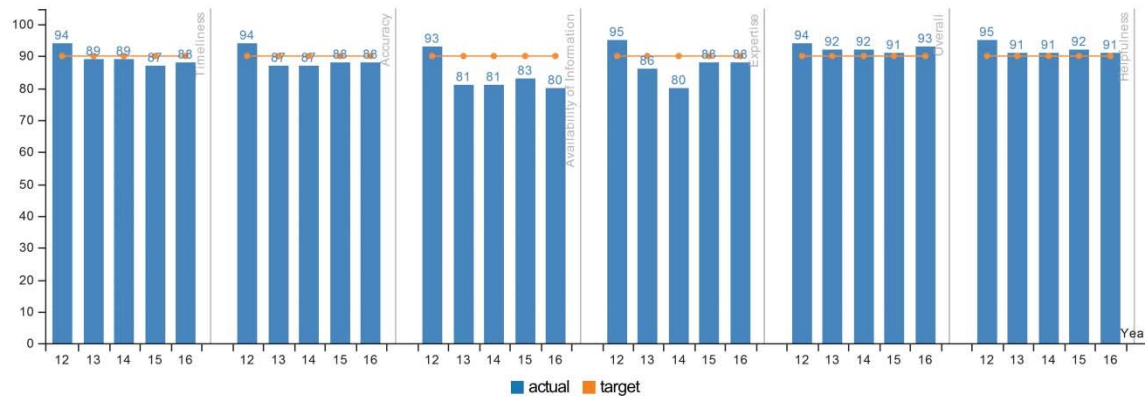
How Are We Doing

This is the first year in tracking this KPM. The results for 2015 exceeded our targeted goal of 9,455 by 175 and for 2016 the target was exceeded by 18%.

Factors Affecting Results

Some veterans may not want to be identified as veterans for receiving assistance; some veterans may not meet the criteria for benefits; and others may be entitled to benefits but may not wish to apply.

KPM #5 Customer Satisfaction - Percentage of customers rating their satisfaction with the Oregon Department of Veterans' Affairs customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, and availability of information.
Data Collection Period: Jul 01 - Jun 30



Report Year	2012	2013	2014	2015	2016
Timeliness					
Actual	94%	89%	89%	87%	88%
Target	90%	90%	90%	90%	90%
Accuracy					
Actual	94%	87%	87%	88%	88%
Target	90%	90%	90%	90%	90%
Availability of Information					
Actual	93%	81%	81%	83%	80%
Target	90%	90%	90%	90%	90%
Expertise					
Actual	95%	86%	80%	88%	88%
Target	90%	90%	90%	90%	90%
Overall					
Actual	94%	92%	92%	91%	93%
Target	90%	90%	90%	90%	90%
Helpfulness					
Actual	95%	91%	91%	92%	91%
Target	90%	90%	90%	90%	90%

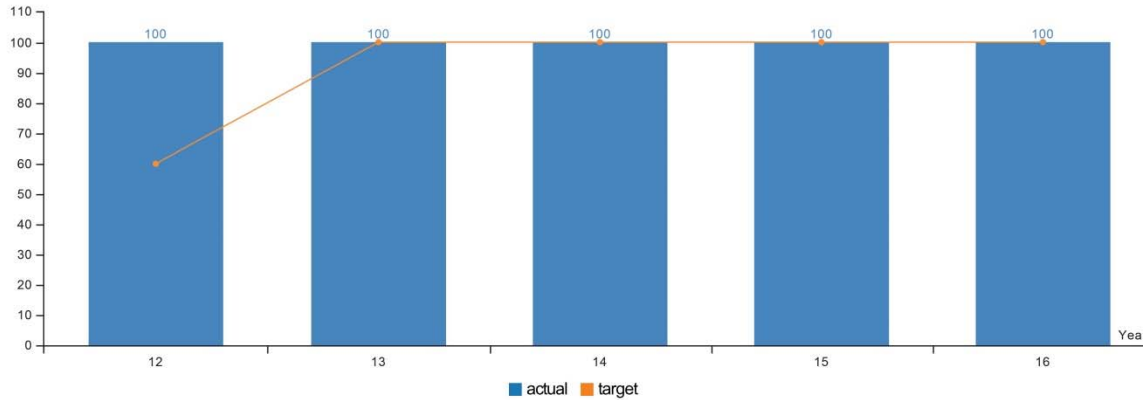
How Are We Doing

Ninety-three percent of those surveyed indicated their overall satisfaction with the Department to be excellent or good.

Factors Affecting Results

Some customers mistake the Oregon Department of Veterans' Affairs for the U.S. Department of Veterans' Affairs (Federal VA). The Department advocates for veterans to help them obtain their benefits. The federal VA adjudicates veterans claims for benefits. There is a potential that confusing the Department with the federal agency could result in lower ratings in cases where the veteran is not pleased with how the federal agency rated their claim for benefits or the length of time it may have taken to receive a decision.

KPM #6	Best Practices - Percent of total applicable best practices met by the Board.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2012	2013	2014	2015	2016
Percent of total of best practices met by the Committee					
Actual	100%	100%	100%	100%	100%
Target	60%	100%	100%	100%	100%

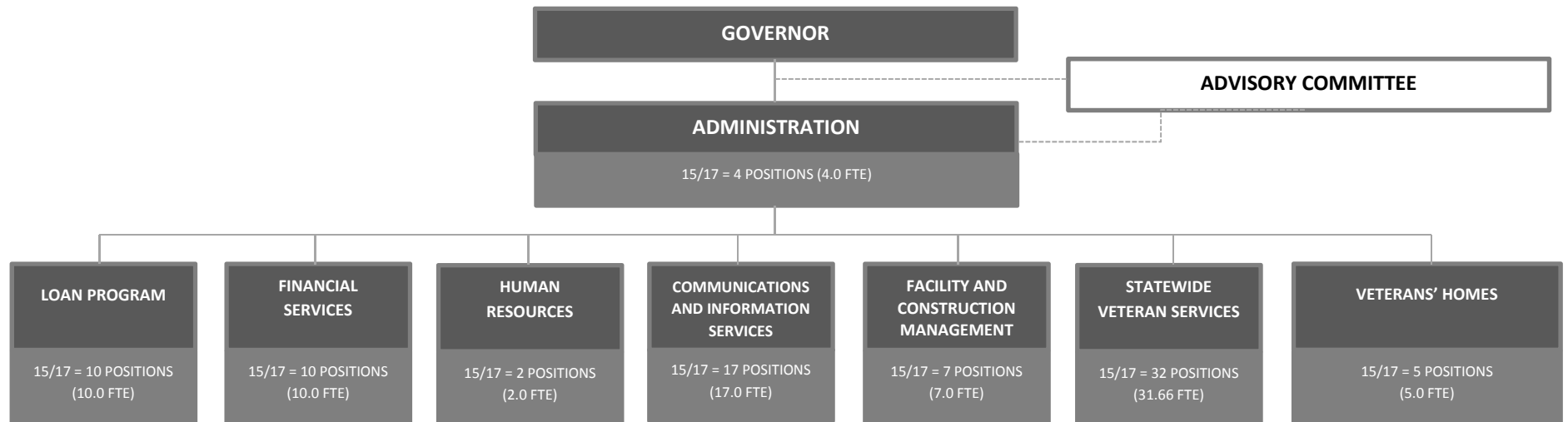
How Are We Doing

The Governor's Advisory Committee meets every one of the best practices assessments that can be applied to the committee and its duties.

Factors Affecting Results

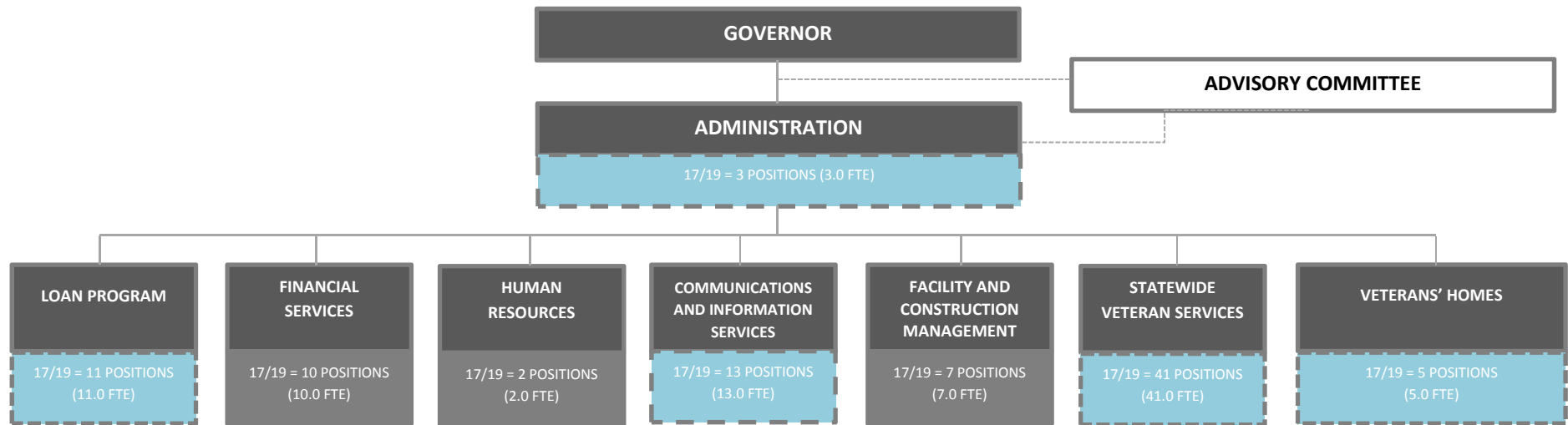
Not all Boards and Commissions Best Practices Key Performance Measure applies to the Veterans' Affairs Advisory Committee because it is not a board or a commission with authority over the Department. The Advisory Committee acts in an advisory role and therefore five Best Practice Criteria are not applicable and will not be used to calculate the Department's outcome on this performance measure. The Advisory Committee does meet 100 percent of the 10 Best Practice Criteria that are applicable.

2015-17 AGENCY ORGANIZATION CHART



Total 2015-17 Agency Positions
88 Positions
(87.76 FTE)

2017-19 AGENCY ORGANIZATION CHART



Total 2017-19 Agency Positions
92 Positions
(92.0 FTE)

SUMMARY OF POSITION CHANGES

New Positions and Funding Realignment

	<u>To</u>	<u>Position/FTE</u>
<i>New</i>	Loan Program (OF)	Ops/Policy Analyst 2 (1.0 FTE)
<i>New</i>	Statewide Vet Services (LF)	Ops/Policy Analyst 3 (0.24 FTE)
<i>New</i>	Statewide Vet Services (LF)	Program Analyst 2 (1.0 FTE)
<i>New</i>	Statewide Vet Services (OF)	PEM D (1.0 FTE)
<i>New</i>	Statewide Vet Services (LF)	Admin. Spec 2 (1.0 FTE)

<u>Shift From</u>	<u>To</u>	<u>Position/FTE</u>
Home Program (OF)	Statewide Vet Services (LF)	PEM F (1.0 FTE)
Loan Program (OF)	Statewide Vet Services (LF)	PEM E (0.1 FTE)
Loan Program (OF)	Statewide Vet Services (LF)	Office Spec. 2 (1.0 FTE)
Loan Program (OF)	Statewide Vet Services (LF)	Ops/Policy Analyst 4 (1.0 FTE)
Loan Program (OF)	Statewide Vet Services (LF)	PEM D (1.0 FTE)
Loan Program (OF)	Statewide Vet Services (LF)	PA Spec. 2 (1.0 FTE)
Loan Program (OF)	Statewide Vet Services (LF)	PA Spec. 1 (2.0 FTE)

REVENUE FORECAST NARRATIVE

Total Estimated Revenues

Projected revenues supporting the Oregon Department of Veterans' Affairs (ODVA) programs during the 2017-2019 biennium are expected to consist of Other Fund, General Fund, Lottery Fund and Federal Fund monies. The vast majority of these revenues will consist of Other Funds with a small portion of program funding coming from State General Funds and Federal Funds. The Veterans' Loan Program is expected to derive 100% of its revenue from Other Fund sources. The Veterans' Home Program is expected to derive 100% of its funding for operations from Other Funds, but would also utilize both Other Funds and Federal Funds for any significant construction or improvements needed at the two existing Oregon Veterans Homes. The Veteran Services Program revenue sources are expected to consist of a combination of Other Fund, Lottery Fund and General Fund monies with the possibility of some Federal Funds revenue arising from legislatively approved federal grant requests (eg. Veterans' Rural Transportation Grant).

Lottery Funds for ODVA in the 2017-2019 biennium will be a new revenue source. The 2016 Legislative Assembly passed House Joint Resolution 202 (HJR 202) that referred a ballot measure to amend the Oregon Constitution to voters for the November 2016 General Election. In November, 84% of voters approved passage of Ballot Measure 96, which requires 1.5% of the net State Lottery proceeds to be deposited into a veterans services fund to provide services for the benefit of veterans. For the 2017-2019 biennium, 1.5% of the net lottery proceeds is currently projected to be approximately \$18.5 million.

Major Policy Issue

Monies from the Veterans' Home Loan Program have been used for many years to fund both the Home Loan Program and to provide significant support to the Veteran Services Program. At one time the Home Loan Program revenues were considered sufficient to provide this level of support for Veteran Service activities; however, this level of support is no longer feasible. The Home Loan Program has lost money the past six consecutive years because it is significantly subsidizing Veteran Services, and it will continue losing money for the foreseeable future unless the unsustainable subsidy level is addressed. The diversion of resources from the Home Loan Program to the Veteran Services Program is the major contributor to the ongoing financial losses being sustained by the Home Loan Program. If the policy goals of the State are to have both a financially stable, sustainable and well-secured Loan Program, and to have a sustainable Veteran Services Program, then the level of monies diverted from the Home Loan Program to the Veteran Services Program will need to be significantly reduced or eliminated.

Primary Other Fund Revenue Sources

ODVA has a number of individual Other Fund revenue sources, but the four largest and most significant revenue sources are:

1. Veteran Loan Repayments (supports the Veterans' Home Loan Program)

These revenues consist of payments received by ODVA from loan and contract borrowers repaying their home loans. There are no required matching funds involved and the revenues are used for the support of the Veterans' Home Loan program. Article XI-A of the Oregon Constitution, applicable federal tax laws, and bond-related covenants, place restrictions on the use of these Department's funds and do not permit these monies to be used for general government purposes. The Oregon War Veterans' Fund, a constitutionally-dedicated fund, receives nearly all of the Department's revenues except for General Fund monies and the Veterans' Home revenues. Article XI-A of the Oregon Constitution permits monies held in the Oregon War Veterans' Fund, subject to applicable federal tax and bond covenant restrictions, to be used for the following purposes:

- Making home loans to veterans
- Payment of debt service on State of Oregon Veterans' Bonds
- Aiding war veterans' organizations in connection with their programs of service to war veterans
- Training service officers appointed by the counties to give aid, as provided by law, to veterans and their dependents and survivors
- Aiding the counties in connection with programs of service to war veterans
- The duties of the Director of Veterans' Affairs as conservator of the estates of Federal VA beneficiaries
- The duties of the Director of Veterans' Affairs in providing services to war veterans, their dependents and survivors
- The payment of the Department's administrative expenses

The major issues involved with this revenue source are the projected levels of unemployment (and underemployment) in the State, household income levels, the availability of housing stock, real estate values and borrowers that have negative equity in their homes as a result of the Great Recession. These trends have improved resulting in lower levels of delinquencies, foreclosures and write-offs in ODVA's loan portfolio compared to recent years. Projected revenues take into account a number of factors, including: the size of the loan portfolio, anticipated prepayment levels, loans originated, delinquent and non-performing loan levels. These revenues are used to support the Veterans' Home Loan Program. The projected trend on this revenue source through 2021 is expected to be generally flat or modestly increasing compared to current levels.

2. Dedicated Fund General Obligation Bond Proceeds (supports the Veterans' Home Loan Program)

General obligation bond proceeds as a revenue source consists of monies received by ODVA from its sale of State of Oregon, general obligation bonds (and any interim draws from short-term revolving lines of credit as appropriate) to provide funding for making below-market rate veteran home loans. There are no required matching funds involved and the proceeds are used to support the Veterans' Home Loan program. The general limits on the use of these funds

include making home loans to veterans, payment of debt service on State of Oregon Veterans' Bonds, and selected ancillary costs associated with bond issuance.

The major issues with this revenue source are the impact on demand for veteran home loans due to economic uncertainties, employment, availability of housing stock, industry accepted underwriting criteria and mortgage-related federal regulations. Loans funded by ODVA have increased in recent years and future loan demand will directly affect the dollar amount of bonds issued. Projected revenues take into account a number of factors, including: projected loan demand, amount of bonds that can be refunded, size and number of draws from the revolving lines of credit, and market interest rates. These revenues are used to support the Veterans' Home Loan Program. The projected trend on this revenue source projected through 2021 is expected to be generally flat to modestly higher compared to current levels.

3. Charges for Services (supports the Veterans' Home Loan Program, the Veterans' Home Program and the Veteran Services Program)

Charges for services as a revenue source consists of monies received by ODVA from individuals or entities in exchange for specific services provided. For example, the Veterans' Loan Program may receive monies for processing a transfer of ownership of a property, processing of an NSF check from a borrower, or monies from a loan origination fee charged to a borrower. The Veterans' Home Program may receive monies from private parties, Medicaid, Medicare and the United States Department of Veterans' Affairs for providing daily skilled nursing care. The Veteran Services Program may receive monies from funds belonging to protected persons, who are deemed by the court to be incapable of managing their own money, for providing conservatorship services or financial management services. There are no required matching fund requirements on this revenue source.

The major issues with this revenue source are census levels and census mix at the Veterans' Homes, and the impact on long-term care of federal and state health care initiatives on the Veterans' Home Program. The revenues received are used to support their respective program area, as appropriate. The projected trend for this revenue source through 2021 is expected to be generally flat or modestly higher for the Veterans' Loan Program, higher for the Veterans' Home Program (due to a higher census at the Lebanon Veterans' Home) and modestly higher for the Veterans Services Program when compared to current levels.

4. Interest and Investment Income (supports the Veterans' Home Loan and Veterans' Home Programs)

Interest and investment income as a revenue source consists of monies received from invested program monies. There are no required matching funds. Earnings from the Oregon War Veterans' Fund are used to support the Veterans' Home Loan program and earnings from the Oregon Veterans' Home

Accounts are used to support the Veterans' Home program. The Office of the Oregon State Treasury manages these investments and earnings vary, depending on the type of investments and the rate of return.

The major issues relating to this revenue source are the external interest rate environment and federal programs or policies designed to influence these rates. Projected revenues take into account a number of factors, including: projected interest rate levels, the amount of monies that can be invested and the length of time monies can be invested. These revenues are used to support both the Veterans' Home Loan Program and the Veterans' Home Program as appropriate. The projected trend on this revenue source projected out through 2021 is expected to be modestly higher than in recent years because the Federal Reserve has indicated it anticipates increasing short-term interest rates over the next several years.

Potential Fee Increase Impacting the Veterans' Services Program (Conservatorship)

ODVA will be evaluating a potential increase or restructuring of the fees it charges to manage the finances of protected persons in the Conservatorship Program. The current fee is 7% of the protected person's income for ordinary services provided. Revenue from existing fees does not fully cover the costs of providing these services.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
**Veterans' Affairs, Oregon Dept of
2017-19 Biennium**
**Agency Number: 27400
Cross Reference Number: 27400-000-00-000000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	-	-	-	1,961,201	18,483,163	-
Total Lottery Funds	-	-	-	\$1,961,201	\$18,483,163	-
Other Funds						
Charges for Services	-	65,808,697	65,808,697	70,500,000	85,436,871	-
Admin and Service Charges	35,138,671	-	-	1,218,547	1,218,547	-
Rents and Royalties	200	-	-	-	-	-
General Fund Obligation Bonds	-	-	-	-	2,540,000	-
Interest Income	99,782	75,000	75,000	150,000	150,000	-
Other Revenues	62,734	50,000	50,000	100,000	100,000	-
Transfer In - Intrafund	15,590,610	18,211,415	18,675,579	23,198,089	20,658,089	-
Transfer Out - Intrafund	(2,535,000)	-	-	(90,000)	-	-
Total Other Funds	\$48,356,997	\$84,145,112	\$84,609,276	\$95,076,636	\$110,103,507	-
Federal Funds						
Federal Funds	319,371	2,805,304	3,305,303	-	1	-
Transfer to Counties	(279,371)	-	-	-	-	-
Total Federal Funds	\$40,000	\$2,805,304	\$3,305,303	-	\$1	-
Nonlimited Other Funds						
Business Lic and Fees	159,000	150,000	150,000	150,000	150,000	-
Non-business Lic. and Fees	55,233	60,000	60,000	60,000	60,000	-
Charges for Services	1,225,462	2,500,000	2,500,000	2,500,000	2,500,000	-
Admin and Service Charges	-	-	-	2,000,000	2,000,000	-
Rents and Royalties	1,619,523	1,450,000	1,450,000	1,500,000	1,500,000	-
Dedicated Fund Oblig Bonds	35,965,000	100,000,000	100,000,000	240,000,000	240,000,000	-
Interest Income	22,851,839	45,000,000	45,000,000	53,000,000	53,000,000	-
____ Agency Request 2017-19 Biennium	____ Governor's Budget Page _____		____ Legislatively Adopted Detail of LF, OF, and FF Revenues - BPR012			

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Veterans' Affairs, Oregon Dept of
2017-19 Biennium**
Agency Number: 27400
Cross Reference Number: 27400-000-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Nonlimited Other Funds						
Sales Income	8,876	10,000	10,000	10,000	10,000	-
Donations	393,921	500,000	500,000	600,000	600,000	-
Loan Repayments	147,081	-	-	-	-	-
Veterans Loan Repayments	78,204,229	80,000,000	80,000,000	86,000,000	86,000,000	-
Insurance Premiums	917,846	-	-	-	-	-
Other Revenues	508,245	1,000,000	1,000,000	1,000,000	999,945	-
Transfer In - Intrafund	59,946,390	167,808,710	167,808,710	219,521,159	219,521,159	-
Tsfr From Transportation, Dept	170,841	160,038	160,038	209,447	209,447	-
Transfer Out - Intrafund	(73,002,000)	(186,020,125)	(186,484,289)	(242,629,248)	(240,179,248)	-
Total Nonlimited Other Funds	\$128,971,486	\$212,618,623	\$212,154,459	\$363,921,358	\$366,371,303	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Veterans' Affairs, Oregon Dept of
2017-19 Biennium

Agency Number: 27400
Cross Reference Number: 27400-001-00-00-00000

Source	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Admin and Service Charges	1,912,132	-	-	1,218,547	1,218,547	-
Transfer In - Intrafund	9,302,448	15,477,065	15,884,720	18,483,134	18,483,134	-
Total Other Funds	\$11,214,580	\$15,477,065	\$15,884,720	\$19,701,681	\$19,701,681	-

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Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Veterans' Affairs, Oregon Dept of
2017-19 Biennium**
**Agency Number: 27400
Cross Reference Number: 27400-002-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	-	-	-	-	18,483,163	-
Total Lottery Funds	-	-	-	-	\$18,483,163	-
Other Funds						
Transfer In - Intrafund	716,041	873,803	930,312	1,024,955	1,024,955	-
Total Other Funds	\$716,041	\$873,803	\$930,312	\$1,024,955	\$1,024,955	-
Federal Funds						
Federal Funds	319,371	1	500,000	-	1	-
Transfer to Counties	(279,371)	-	-	-	-	-
Total Federal Funds	\$40,000	\$1	\$500,000	-	\$1	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Veterans' Affairs, Oregon Dept of
2017-19 Biennium**
**Agency Number: 27400
Cross Reference Number: 27400-003-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	-	-	-	1,961,201	-	-
Total Lottery Funds	-	-	-	\$1,961,201	-	-
Other Funds						
Charges for Services	-	65,808,697	65,808,697	70,500,000	85,438,871	-
Admin and Service Charges	33,226,539	-	-	-	-	-
Rents and Royalties	200	-	-	-	-	-
General Fund Obligation Bonds	-	-	-	-	90,000	-
Interest Income	99,782	75,000	75,000	150,000	150,000	-
Other Revenues	62,734	50,000	50,000	100,000	100,000	-
Transfer In - Intrafund	5,572,121	350,000	350,000	1,240,000	1,150,000	-
Transfer Out - Intrafund	(2,535,000)	-	-	(90,000)	-	-
Total Other Funds	\$36,426,376	\$66,283,697	\$66,283,697	\$71,900,000	\$86,926,871	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Veterans' Affairs, Oregon Dept of
2017-19 Biennium**
**Agency Number: 27400
Cross Reference Number: 27400-087-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Nonlimited Other Funds						
Business Lic and Fees	159,000	150,000	150,000	150,000	150,000	-
Non-business Lic. and Fees	55,233	60,000	60,000	60,000	60,000	-
Charges for Services	1,225,462	2,500,000	2,500,000	2,500,000	2,500,000	-
Admin and Service Charges	-	-	-	2,000,000	2,000,000	-
Rents and Royalties	1,619,523	1,450,000	1,450,000	1,500,000	1,500,000	-
Dedicated Fund Oblig Bonds	35,965,000	100,000,000	100,000,000	240,000,000	240,000,000	-
Interest Income	22,651,839	45,000,000	45,000,000	53,000,000	53,000,000	-
Sales Income	8,876	10,000	10,000	10,000	10,000	-
Donations	393,921	500,000	500,000	600,000	600,000	-
Loan Repayments	147,081	-	-	-	-	-
Veterans Loan Repayments	78,204,229	80,000,000	80,000,000	86,000,000	86,000,000	-
Insurance Premiums	917,846	-	-	-	-	-
Other Revenues	508,245	1,000,000	1,000,000	1,000,000	999,945	-
Transfer In - Intrafund	59,946,390	167,808,710	167,808,710	219,521,159	219,521,159	-
Tsfr From Transportation, Dept	170,841	160,038	160,038	209,447	209,447	-
Transfer Out - Intrafund	(73,002,000)	(186,020,125)	(186,484,289)	(242,629,248)	(240,179,248)	-
Total Nonlimited Other Funds	\$128,971,486	\$212,618,623	\$212,154,459	\$363,921,358	\$366,371,303	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Veterans' Affairs, Oregon Dept of
2017-19 Biennium**
**Agency Number: 27400
Cross Reference Number: 27400-089-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
General Fund Obligation Bonds	-	-	-	-	2,450,000	-
Transfer In - Intrafund	-	1,510,547	1,510,547	2,450,000	-	-
Total Other Funds	-	\$1,510,547	\$1,510,547	\$2,450,000	\$2,450,000	-
Federal Funds						
Federal Funds	-	2,805,303	2,805,303	-	-	-
Total Federal Funds	-	\$2,805,303	\$2,805,303	-	-	-

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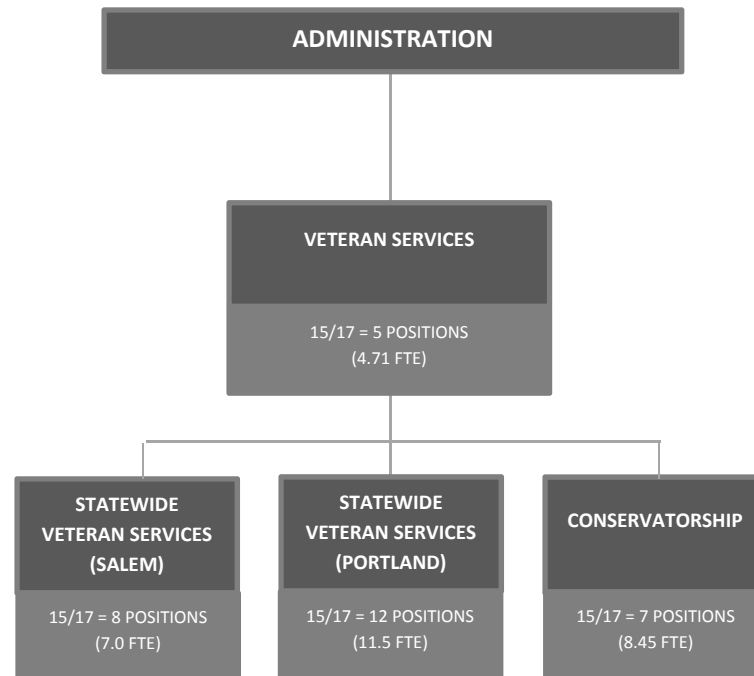
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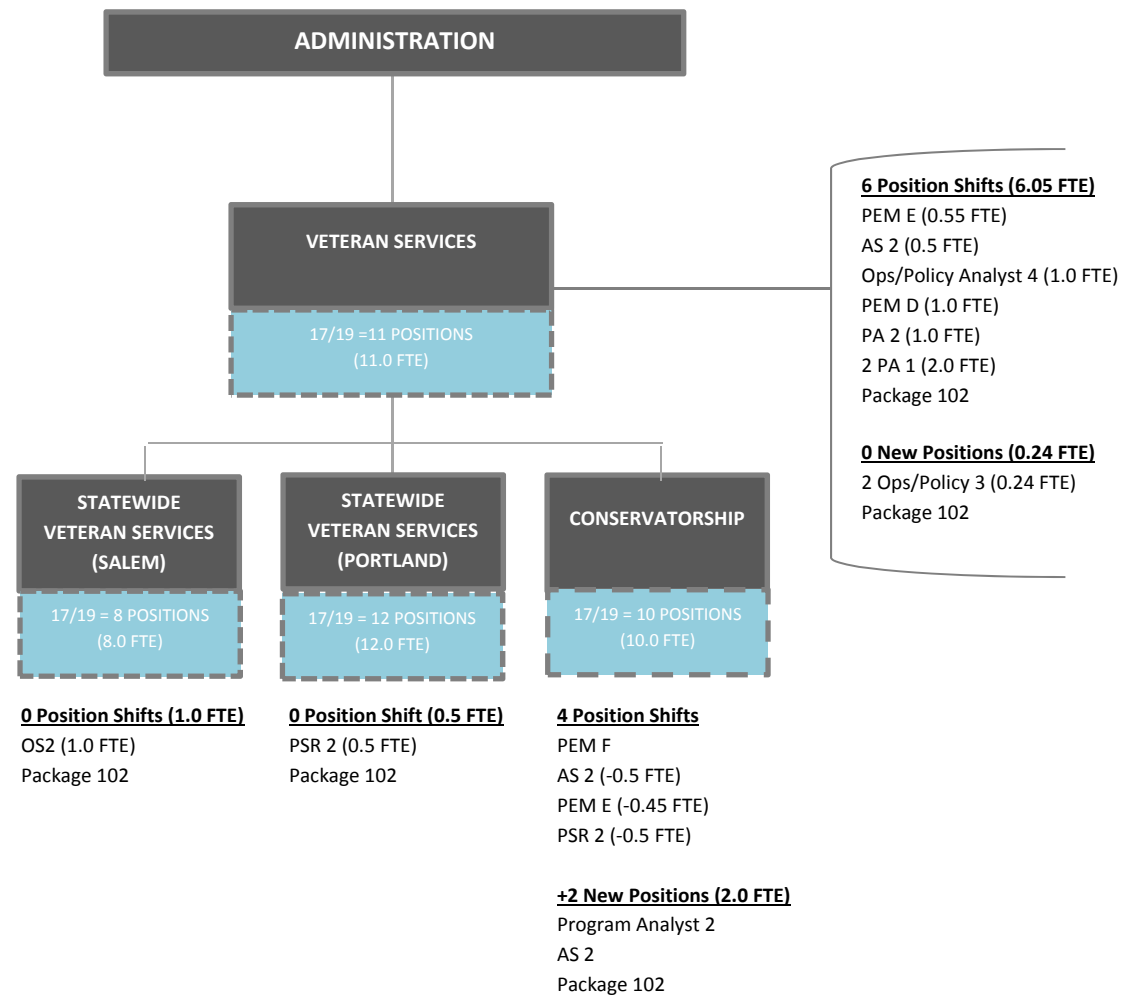


2015-17 VETERAN SERVICES PROGRAM ORGANIZATION CHART



Total 2015-17 Veterans Services Program Positions
32 Positions
(31.66 FTE)

2017-19 VETERAN SERVICES PROGRAM ORGANIZATION CHART

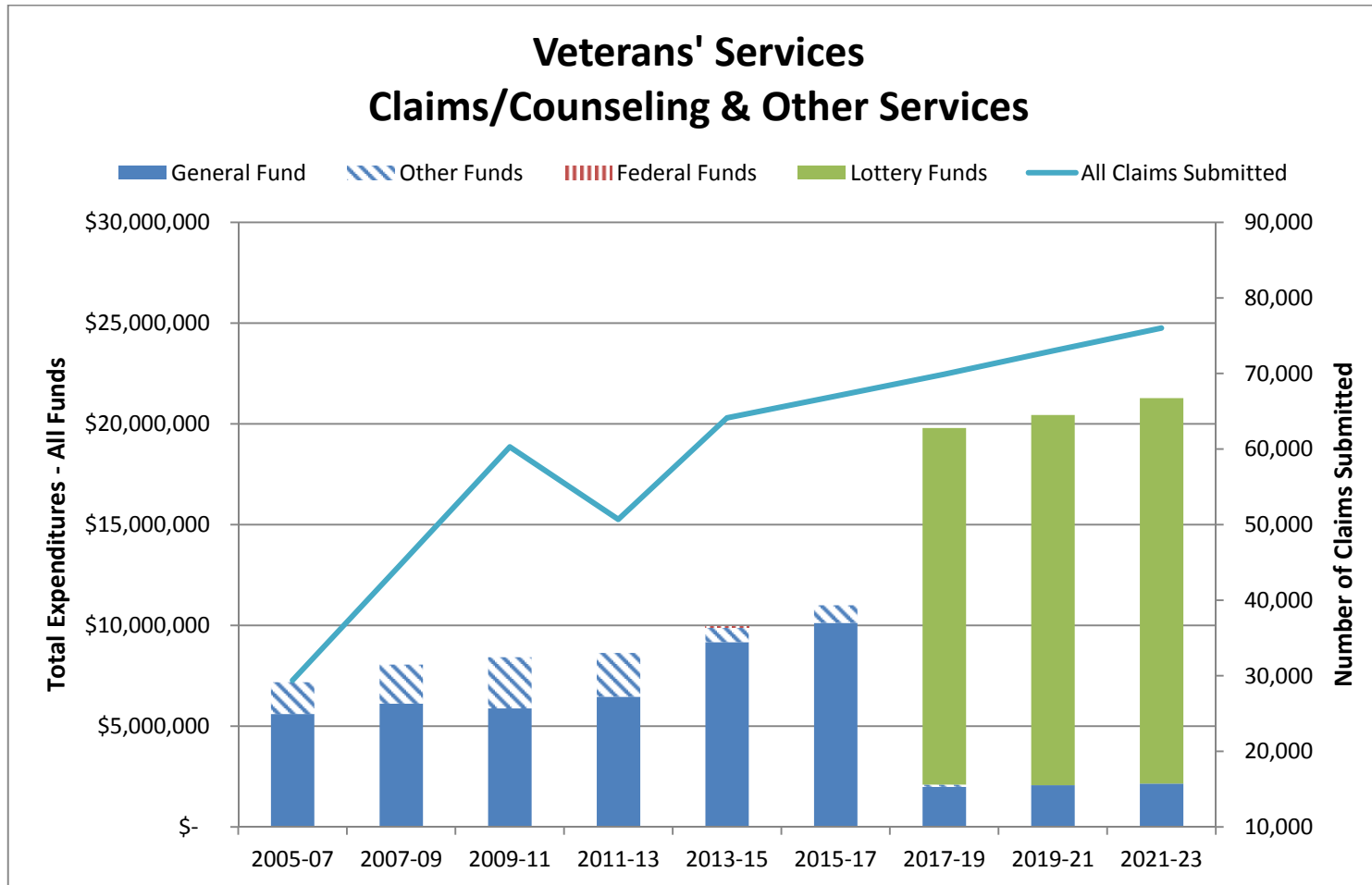


Total 2017-19 Veteran Services Program Positions
 41 Positions
 (41.0 FTE)

VETERAN SERVICES EXECUTIVE SUMMARY

Focus Area: Thriving Statewide Economy

Program Contact: Mitch Sparks / 503-373-2090



Note 1: Lottery Funds were a result of voter-passage of Measure 96 in November 2016.

Note 2: The United States Department of Veterans Affairs announced on October 13, 2009 that hairy cell Leukemia, B-Cell Leukemia, Parkinson's disease and ischemic heart disease were being added to the presumptive list of diseases, recognized by the VA, to be related to exposure to herbicides during Vietnam service. In addition to the new presumptive conditions the court readdressed Nehmer and determined that additional compensation could be awarded on certain Agent Orange ratings.

These announcements caused an influx of claims beginning from the end of 2009 to 2012 from Oregon Vietnam veterans and Vietnam veterans nationwide. These claims peaked in 2011 and claims submission returned to normal rates in 2012.

Program Overview

The Veteran Services Program is responsible for providing advocacy and benefits to veterans, their dependents, and survivors. The program provides benefits counseling, claims and appellate representation, certification and training for counties and national service organizations, conservatorship services, emergency financial assistance, and other service delivery partnerships across the state. The division is the front line for all veteran benefits, ensuring that veterans obtain all the benefits to which they are entitled as a result of their military service.

Program Funding Request

The budget proposal for the next three biennia is as follows:

<u>Biennium</u>	<u>General Funds</u>	<u>Lottery Funds</u>	<u>Other Funds</u>	<u>Federal Funds</u>	<u>Total Funds</u>
2017-2019	\$ 2,000,000	\$ 17,698,065	\$ 105,139	\$ 1	\$ 19,803,205
2019-2021	\$ 2,076,000	\$ 18,370,591	\$ -	\$ -	\$ 20,446,591
2021-2023	\$ 2,161,116	\$ 19,123,786	\$ -	\$ -	\$ 21,284,902

Other Funds revenue is primarily generated from fees paid by conservatorship clients for services rendered by the Department.

The 2017-19 Governor's Budget (GB) proposal was developed in conjunction with the department's strategic plan, which emphasizes coordination and partnership with federal, tribal, state and local agencies as well as community partners.

Program Description

The Veteran Services Program encompasses six major program areas:

Statewide Veteran Services - The United States Department of Veterans Affairs (Federal VA) benefit system is a legal system. In order to qualify for benefits, veterans must file a claim with the United States proving they are eligible for these benefits through the submission of legal, military and medical evidence.

ODVA employs federally accredited and state certified veteran service officers (VSO's) who are subject matter experts in Federal VA law (Chapter 38 United States Code and Chapter 38 Code of Federal Regulations) and are allowed to practice by taking power of attorney for veterans seeking benefits. These VSO's

represent veterans, their dependents and survivors before the Federal VA in their claims and appeals. With its county veteran service officer and national service officer partners, ODVA provides claims and counseling advocacy and representation to Oregon's 326,338 veterans, resulting in more than 19,750 new claims and more than 79,000 total claims filed during fiscal years 2015 and 2016. Currently, ODVA holds power of attorney for nearly 101,000 Oregon veterans.

ODVA's Portland office submits all claims under ODVA's power of attorney for 35 counties and ODVA's VSO's to the Federal VA. This office inputs, catalogs, provides quality assurance and liaisons with the Federal VA on all claims, as well as represents veterans during various stages of appeal hearings. The Salem office is responsible for assuring veterans have access to claims representation. When a county elects not to fund a county veteran service office or has a temporary vacancy, ODVA must provide that service. As ODVA concentrates its efforts on providing services on a statewide basis, the department will work with the counties to focus on direct claims.

ODVA is responsible for the training, certification, and accreditation of all county and state veteran service officers. The agency holds initial onsite training for all new veteran service officers, one annual conference and will be developing online learning. Training is conducted on the latest Federal VA legal, medical and process information.

ODVA trains and accredits veteran service officers (VSO) to file defensible claims for disability, benefit and pension compensation on behalf of veterans. Claims are filed through ODVA's power of attorney (POA) or a national service organization's POA, as the claims are legal documents reviewed and adjudicated by the U.S. Department of Veterans' Affairs.

It takes approximately 18 months for a new VSO to achieve accreditation. VSO's must understand the intricacies of veteran status, types of military discharges, privacy laws under HIPAA, Federal VA organization and structure, and state and local information resources available to veterans. One of the more daunting hurdles for new VSO's is learning to interpret and manage existing claims with complex case files and long histories. VSO's also need to be trained in laws and procedures specific to the appeals process. ODVA provides 40 hours of intensive one-on-one class room training for new VSO's to go over this information initially, along with mock interviews, full practice claims, and training on the automated case management data system, VetraSpec. After this initial intensive introduction, the VSO returns to their home county, and begins interviewing veterans and compiling claims under remote supervision; for the next eighteen months, ODVA provides intensive coaching via phone and email, and will arrange for a site visit to the Portland claims office and the Federal VA, and will also periodically go to a CVSO's county to work with them in their home environment.

Fully-accredited VSO's need continuing education to keep pace with new procedures and directives coming from the Federal VA. Training needs for fully-accredited VSO's include developing curricula and hosting an annual conference with specific workshop tracks and general sessions. Advanced training includes a deeper dive into the Code of Federal Regulation Title 38 governing veterans' benefits, analysis of federal claims and appeals decisions, legal research, and outreach best practices.

Cost drivers for the program are based on the demand for services, which is anticipated to continue to increase in the next 20 years as the more than 30,000 Oregonians who have served in Iraq and Afghanistan seek their benefits and as the 120,000 Vietnam veterans in Oregon retire and begin seeking benefits for their combat wounds for the first time in more than 40 years.

County Veteran Service Officers Program (CVSO's) – ODVA's statewide partnership with counties began when the legislature appropriated money to aid counties in an effort to promote services to veterans on a local level. It is an effective network of trained county veteran service officer (CVSO) in 35 of the 36 counties. ODVA anticipates Polk county standing up a County Veteran Service Office in January 2017.

CVSO's are not supervised by ODVA; however, the agency provides training, certification, accreditation, counsel, and outreach to the CVSO's. The vast majority of CVSO appeal cases also are handled by the Statewide Veteran Service office in Portland. CVSO's perform the same function as state VSO's, ensuring veterans have access to benefits across the state.

Cost drivers for the CVSO program are dependent on the number of counties opting to provide veteran benefit services in their county. The CVSO program is funded with State pass-through monies provided to ODVA. ODVA does not receive any monies to administer this program.

National Service Organizations (NSO) – ODVA partners with national veteran service organizations in Oregon. National veteran service officers provide the same veteran benefit and claims representation as state and county veteran service officers. Currently, the Disabled American Veterans, Veterans of Foreign Wars, Military Order of the Purple Heart, and National Association of Black Veterans participate in this funding.

Cost drivers for the program are determined by the number of organizations opting to provide benefit and claims representation to their member base. ODVA does not receive any monies to administer this program.

Veterans' Emergency Financial Assistance Program - Emergency Aid offers a one-time grant to veterans who have emergency needs. Examples include a veteran whose car needs repair and without this repair cannot work or a homeless veteran who obtains a job, but needs help with rent and deposits for a place to stay. The key is sustainability; the veteran must be able to sustain their finances after receiving the bridge funding via this grant.

The department receives applications for emergency assistance statewide through its network with the county veterans' service officers, local veterans' employment representatives, disabled veterans' outreach program representatives, tribal veterans' representatives and veterans' service organizations. As of June 30, 2015, approximately 1,754 veterans and their families have been assisted through use of this program. This program routinely assists veterans with a one-time grant to help relieve health and welfare emergencies, such as rent, mortgages, utilities, medical care, food, homelessness prevention and other needs to help a veteran maintain the basic necessities of life.

This program has a demand for services that exceeds funding. In 2015, total grant applications received were 278 while funding allowed for only 129 of those applications to be granted.

Partnerships - ODVA has an incredibly broad mission in serving a diverse veterans' community in key areas of health, education and economic opportunity. Today's veteran services system has been challenged in the last decade to keep up with the unprecedented demand for services from four generations of veterans across five major wars. The combined breadth of the veterans' population served and their diverse needs requires a cohesive long-term strategic approach to the delivery of veteran services, which includes statewide partnerships. ODVA partners with other key state and federal agencies and leverages existing services for our veterans' health, education and economic opportunity.

Aging Veteran Services

The Aging Veteran Services Division is a new program area within the agency that was established to address the needs and concerns of our rapidly aging veteran demographic and their families. Currently more than 50% of Oregon veterans served during WWII, Korea and Vietnam eras and nationally, more than 12.4 million veterans are age 65 or older.

Long-term care needs for older Americans is a national concern. For the foreseeable future, older veterans and their families will increasingly need access to long-term care, adult foster care, home and community based services, as well as access to prosthetics, mental health care, health care, dental and hearing aids, and prescription medication.

According to the Oregon Office of Economic Analysis, the population of adults 65 years and older will grow at a pace of 4% annually, and will comprise 22% of all Oregonians by 2040. This division strengthens collaborate with all state, federal and community partners to ensure our veterans, their families, and caregivers receive the best advocacy and services available as they age.

The Aging Veteran Services Division is the front line for connecting all aging veteran related benefits and resources. Currently, the division incorporates the operational management of the two Oregon Veterans' Homes and Conservatorship program.

Conservatorship - When veterans are deemed to be incompetent by the court or the Federal VA to manage their own finances, the court or the Federal VA may appoint ODVA to provide conservatorship or representative payee services, which include managing all assets for the veteran as fiduciary. In 2013, ODVA began representing new clients as a Representative Payee, in which the Agency acts in a limited capacity to pay the bills and act as an advocate for these veterans.

Cost drivers for this program vary, depending on the number of conservatorship and representative payee clients. Although this program charges a fee for services, the rate is much lower than the cost for similar services provided in the private sector and does not completely pay for the administrative costs associated with this highly specialized work.

Program Justification and Link to Focus Areas

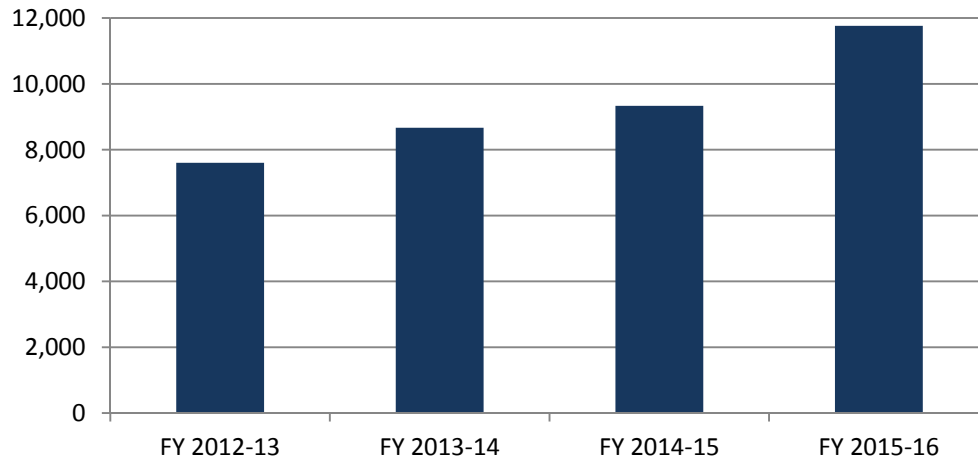
ODVA's veteran services programs impacts across multiple State focus areas, but particularly Healthy/Safe Oregonians and Thriving State Economy.

As demand for veteran services increase, so does the amount of federal dollars that are delivered back into Oregon's economy. The Federal VA dollars that returned to the state were approximately \$1.28 billion in direct cash benefits to veterans in 2015, and more than \$2.5 billion in total Federal VA benefits across disability compensation, healthcare and education.

To Oregon veterans, benefits enable them to be productive and self-sufficient citizens. Disability compensation is awarded for both physical and mental injuries incurred while serving their country, which helps pay their mortgage and other bills. Federal VA health care ensures veterans will not need to use state resources, like the Oregon Health Plan. Education benefits increases the number of college graduates and vocationally trained people in the work force. Severely disabled veterans receive significant compensation, which ensures they will not need unemployment, food stamps, Medicaid or other state programs.

Although Federal VA dollars do not go directly to the state in the form of revenue, they are just as an important economic factor in communities where veterans, their dependents and survivors use these benefits to buy goods and services locally.

New Power of Attorneys

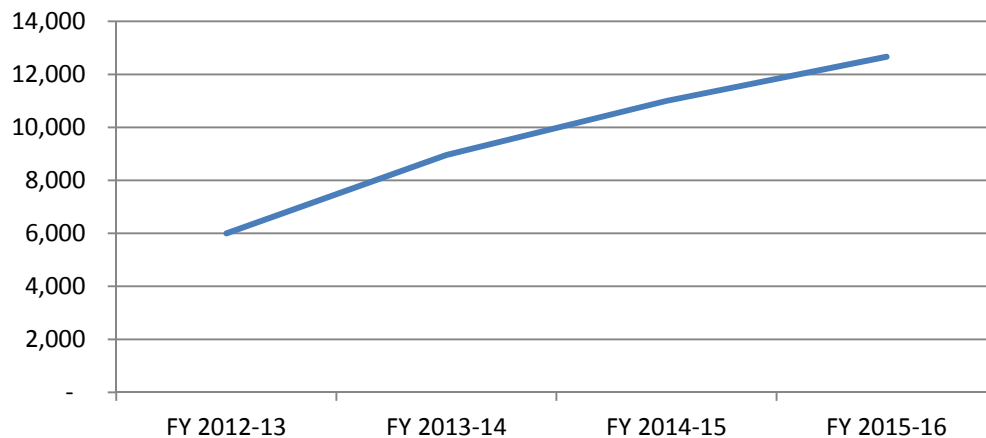


Program Performance

New Power of Attorneys

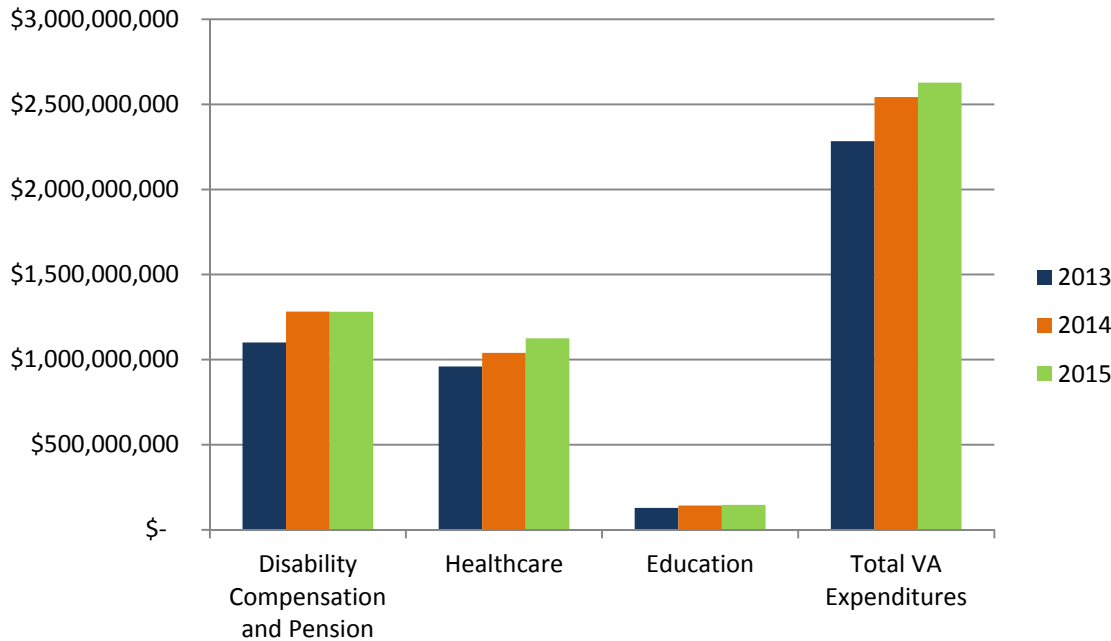
New POA's for FY 2015-16 totaled 11,786. This is a 26% percent increase over FY 2014-15 in new POA's across Oregon. This number is significant since it is a direct reflection of the outreach efforts and increase of veterans and family members seeking veteran related benefit services through County, State Veteran Service Officers working under the ODVA's POA.

New Claims Filed



New Claims Filed

The increase in new claims filed for 2015-2016 is in direct proportion of the increase of new Power of Attorney's filed for the same time period. As more Oregon veterans and family members seek services from ODVA we are accomplishing our goal of serving more veterans and serving them better.



Federal Dollars

Total VA Expenditure Compensation and Pension benefits for Oregon Veterans in FY 2015 was 1.28 billion dollars. These federal dollars are not only a financial benefit to the state but it also means that federal dollars rather than state safety net dollars are used to help veterans and their families.

Enabling Legislation/Program Authorization

The programs included in Statewide Veteran Services are established in ORS Chapters 406 and 408. Authority for veterans' services also is found in 38 United State Code Chapter 59.

Funding Streams

The revenue source for:

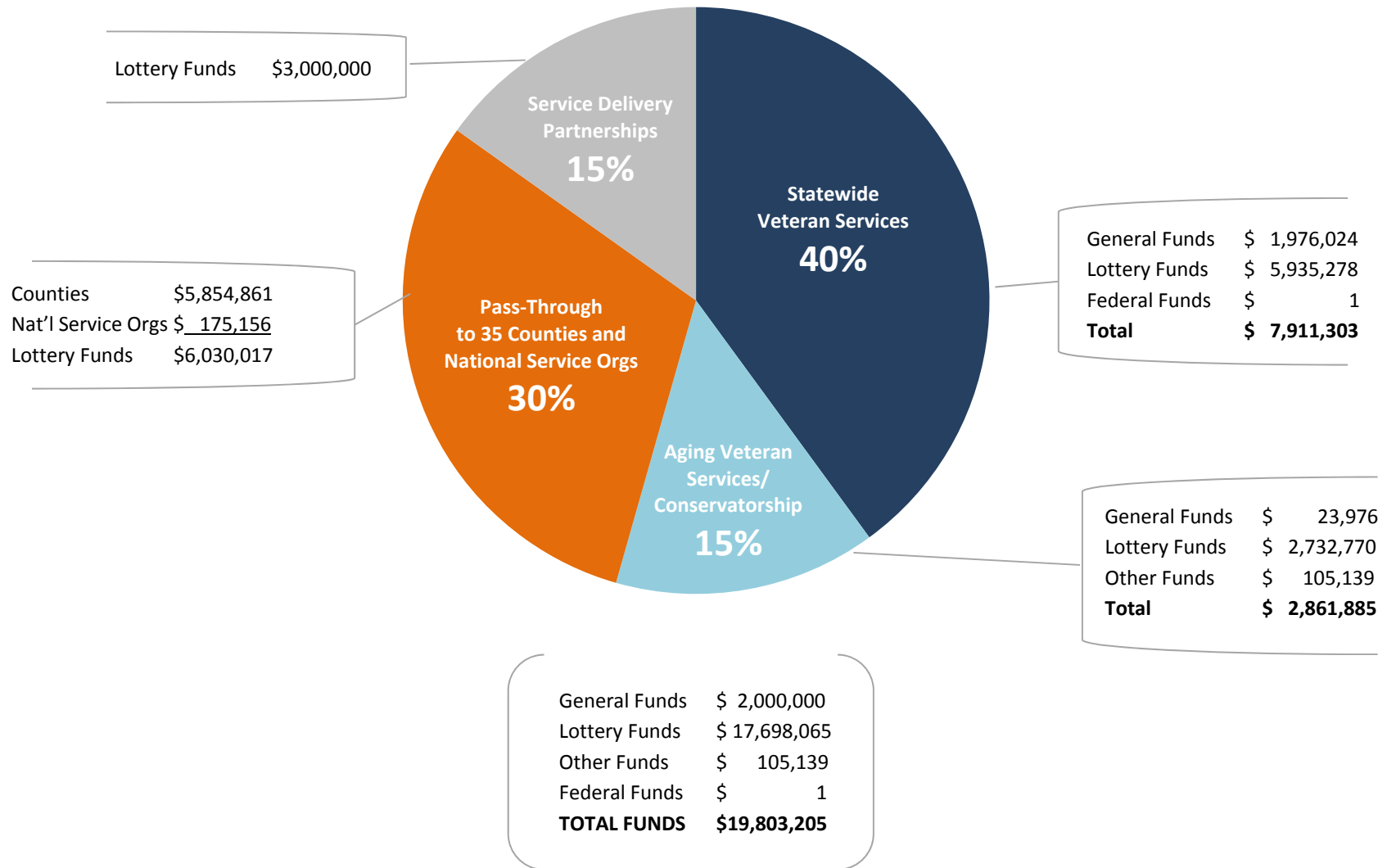
- County and National Service Organizations program and Service Delivery Partnerships is Lottery Funds;
- Statewide Veteran Services is General Funds and Lottery Funds; and
- Conservatorship program is General Funds, Lottery Funds and Other Funds. Conservatorship Other Fund revenues include fees charged on the income of persons under conservatorship.

In the 2017-19 Governor's Budget, approximately 45% of the State support (General Funds and Lottery Funds) received by ODVA for Veteran Services were for direct pass-through to the county and national service organizations program and service delivery partnerships.

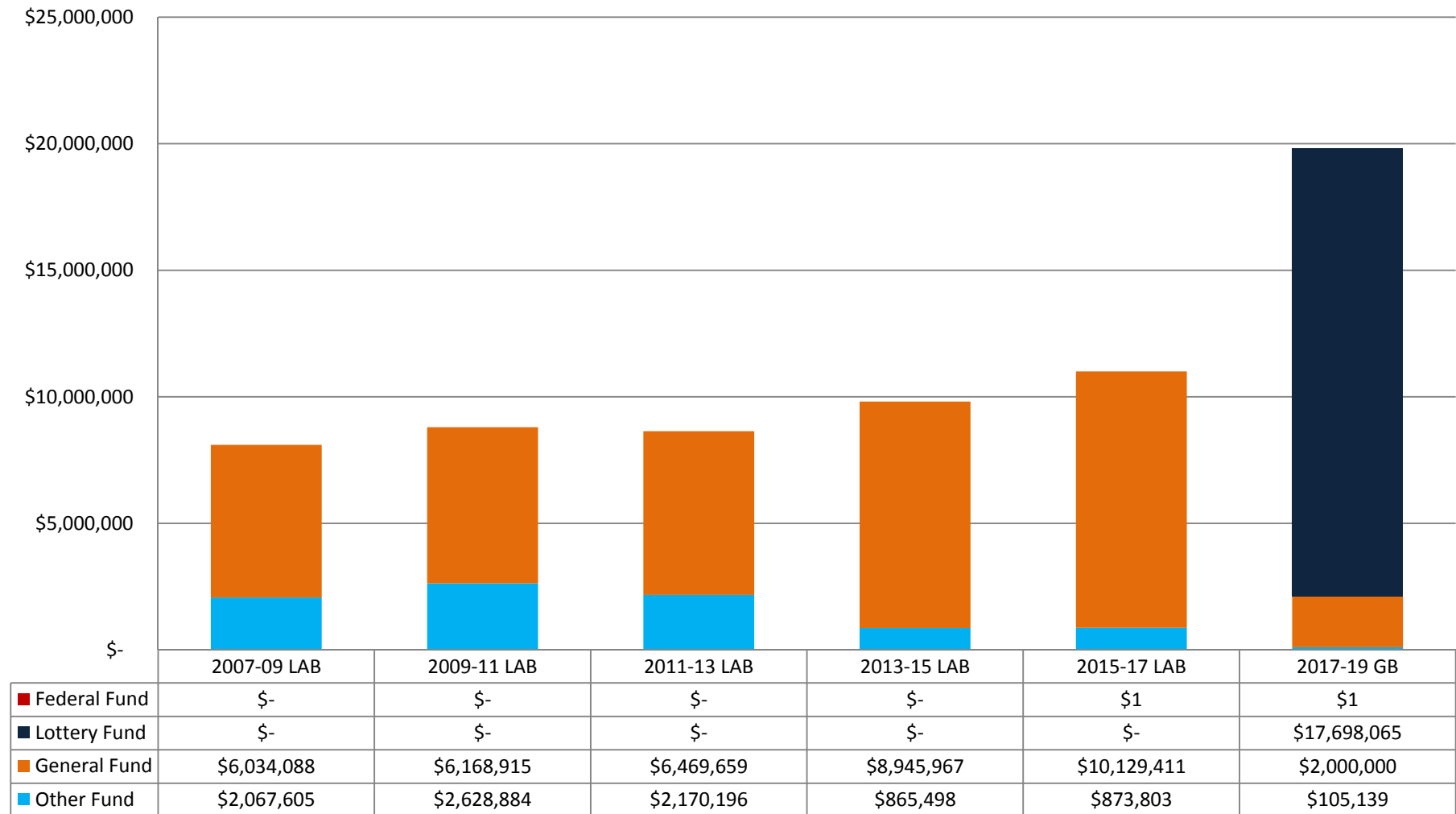
2017-19 Funding Proposal

The 2017-19 Governor's Budget includes the Lottery Fund monies dedicated by Measure 96 and seeks to improve and maximize services to veterans statewide.

2017-19 GOVERNOR'S BUDGET VETERAN SERVICES PROGRAM EXPENDITURES



VETERAN SERVICES PROGRAM HISTORICAL OPERATING BUDGET COMPARISON



VETERAN SERVICES PROGRAM NARRATIVE

Veteran Services Program Environmental Factors and Trends

Increase in the number of veterans filing claims and continuously changing veteran demographics

From WWII to the most current conflict in Afghanistan, veterans are seeking benefits, services and resources at unprecedented rates. Since the beginning of the Iraq and Afghanistan conflicts, the total dollars being received by Oregon veterans has more than doubled from \$924 million (2003) to \$2.5 billion (2015).

According to the Federal VA's FY15 Geographic Distribution of VA Expenditures Report, Oregon veterans received more than \$1.28 billion in Compensation and Pension Payments (approximately \$106 million per month), \$145 million in Education and Readjustment benefits, and more than \$1.1 billion in Health Care.

In the last decade, veteran benefits and compensation received by veterans in Oregon has more than doubled. More veterans are filing claims, seeking and receiving healthcare and using their earned education benefits, however the Federal VA's system has experienced a significant bottleneck in the rating and awarding these benefits.

Oregon Veteran Demographics and Trends

Today, there are an estimated 326,338 veterans in Oregon whose service ranges from World War II (4.7%), Korea (7.8%), Vietnam (36.2%), the Gulf War (16.3%), Iraq/Afghanistan (9.6%) and the intervening peacetime operations (25.4%). Nearly three quarters of this population served during a war or major conflict. Nearly 9% of our veterans are women, 8% are minorities and 1% is Native American. For our veterans' population, 50% are over the age of 65, reflecting the growing aging WWII, Korean War and Vietnam generations, when a large percentage of citizens served in war efforts. Demographics for the younger generation are much lower with only 7.5% of 18-34 year olds obtaining a veteran status. Fewer people are serving in the military today, but those who do, are having to endure multiple in-theater deployments overseas.

Seven out of ten veterans are not accessing or utilizing federal veterans benefits

One of ODVA's key strategic goals is to target veteran services in order to serve more veterans and serve them better. Only three in ten veterans are receiving federal veteran's benefits; therefore, 70% of Oregon veterans are not receiving these federal benefits such as education, health care, disability compensation or pension benefits.

Increasing the number of veterans who receive the benefits they have earned is a challenging undertaking. ODVA is approaching this issue on three fronts. First, by investing in a 21st century veteran services system, ensuring veteran services offices are well-staffed and resourced, and focusing ODVA statewide veteran services on training, claims review, advocacy and support. Second, ODVA's goal is to develop intentional and strategic relationships with state, local, federal and tribal agencies, non-profits and others across systems to increase veterans' access and utilization of existing resources. Finally, ODVA's goal is to drive veteran engagement through a robust and sustainable outreach to veterans and the veteran community.

Program Details

The Veteran Services Program is responsible for providing advocacy and benefits to veterans, their dependents, and survivors. The program provides benefits counseling, claims and appellate representation, certification and training for counties and national service organizations, conservatorship and representative payee services, emergency financial assistance, and other service delivery partnerships across the state. The division is the front line for all veteran benefits, ensuring that veterans obtain all the benefits to which they are entitled as a result of their military service.

Statewide Veteran Services

Caseload: ODVA, in partnership with the County Veteran Service Offices provides claims and counseling advocacy and representation to Oregon's 326,000 veterans, resulting in more than 12,200 new claims on their behalf during fiscal year 2015. In that same time, as part of appeals work, 1,322 Notice of Disagreements (NOD), and 486 Form 9's (continuation of the NOD process) were filed for veterans through ODVA's Statewide Veteran Service offices. Currently, ODVA holds power of attorney for nearly 101,000 Oregon veterans.

The Statewide Veteran Service office in Salem presently handles direct claims for veterans for Marion and Polk Counties, and sensitive claims on a statewide basis. The office also works on a few statewide special advocacy veteran issues in a limited capacity. These statewide issues include veterans in justice involved situations (corrections, veteran's courts, etc.), LGBTQ and women veterans issues. The first goal is that the office only handle claims that are sensitive, high-profile or very challenging and focus the counties on local veteran claims. A second goal is to increase the breadth and depth of statewide direct service veteran's issues the office will handle. In addition to working active claims and appeals cases, state VSO's from the Salem office provide county veteran services when a county elects not to fund a county veteran service office or has a temporary vacancy.

Statewide Veteran Services is also responsible for the training, certification, and accreditation of all county and state veteran service officers. The agency holds initial onsite training for all new veteran service officers, one annual conference and will be developing online learning. Training is conducted on the latest Federal VA legal, medical and process information.

Customers: This division has the responsibility to provide services to more than 326,000 veterans in Oregon, their family members who may qualify for benefits, as well as the county and national veteran service offices and service provider organizations across Oregon. Other customers include federal, state, local and non-profit organizations who offer benefits and services (employment, homelessness resources, mental health, etc.).

Source of Funding: Lottery Fund and General Fund dollars pay for most direct Veteran Services Program personnel cost and a portion of the program's services and supplies. The remainder of direct services and supplies and indirect personnel costs are funded through Other Fund Loan Program dollars.

Expenditures: \$5,935,278 Lottery Funds, \$1 Federal Funds and \$1,976,024 General Funds.

Positions and FTE: 2017-19 Governor's Budget funds 31 Statewide Veteran Services positions.

County Veteran Service Officers (CVSO's) Program

Workload: ODVA provides support to the County Veteran Service Offices (CVSO) through training, guidance, claims review and appellate representation; advocacy for our veterans, dependents and /or survivors in pursuit of benefits; and interoperability with the U.S. Department of Veterans Portland Regional Office. ODVA provides general fund pass through dollars to counties to support enhancement and expansion of CVSO operations. The administration of these monies requires counties that provide veterans services to file an annual application to receive funding and then submit quarterly reports of activities and expenditures in order to receive payment.

Customers: County Veteran Service Offices.

Source of Funding: Lottery Funds.

Expenditures: \$5,854,861 Lottery Funds.

Positions and FTE: 2017-19 Governor's Budget funds 0 positions (0 FTE).

National Service Organizations (NSO)

Workload: The NSOs submit an annual request for funding to ODVA and this is reviewed and processed by the department for approval and budgeting. The monies are then distributed on a quarterly basis following the review and processing of NSO quarterly reports of expenditure and activities.

Customers: National Service Organizations.

Source of Funding: Lottery Funds.

Expenditures: \$175,156 Lottery Funds.

Positions and FTE: 2017-19 Governor's Budget level funds 0 positions (0 FTE).

Partnerships

Workload: The Partnership efforts would include leveraging existing state programs to expand and enhance direct service to veterans, maximize up-front, preventative resources to reduce expensive, back-end safety net systems and bring the veterans' lens to key state outcome areas.

Customers: State organizations.

Source of Funding: Lottery Funds.

Expenditures: \$3,000,000 Lottery Funds.

Positions and FTE: 2017-19 Governor's Budget level funds 0 positions (0 FTE).

Aging Veteran Services / Conservatorship

Workload: As of June 30, 2016 ODVA had 140 Conservatorship clients and 131 Representative Payee clients in the Conservatorship program.

Customers: Program customers include: veterans, Federal VA, courts, guardians, case managers, family members, residential care facilities, foster homes, nursing homes, doctors, pharmacies, hospitals, utilities companies, attorneys, insurance companies, accountants, Defense Finance and Accounting Service, Social Security Administration, realtors, state, county, and federal agencies, Department of Justice, probation officers, police departments, investigators, vendors such as rental companies, yard maintenance, veterinarian offices, personal assistant escorts, travel agents, airlines, hotels, etc.

Source of Funding: Lottery Funds, General Funds and Other Funds. Other Funds are generated by fees charge to client accounts under Conservatorship and Representative Payee Program.

Expenditures: \$2,732,770 Lottery Funds, \$23,976 General Funds and \$105,139 Other Funds.

Positions and FTE: 2017-19 Governor's Budget funds 10 positions (10.0 FTE).

Emergency Financial Assistance Program

Workload: In fiscal year 2016, total grant applications received were 202 while funding allowed for only 55 of those applications to be granted.

Customers: Veterans, private and public institutions where a veteran may hold a debt or need to make payments to receive a service.

Source of Funding: N/A

Expenditures: The 2017-19 Governor's Budget did not fund the program.

Positions and FTE: 2017-19 Governor's Budget funded 0 positions (0 FTE).

Revenue Sources/Proposed Revenue Changes

Revenue Sources - The base budget revenue source for the Veteran Services Program is from General Funds and Lottery Funds, with the exception of the conservatorship program that includes Lottery Funds, General Funds and Other Funds. Conservatorship Other Fund revenues are generated from fees charged on the income of individuals served by the program. There are no matching funds available for use in the Veterans' Services programs.

Basis for Estimates - The basis for the estimates of Other Fund revenues generated from fees in the conservatorship program is historical information relating to veterans' assets under management, projected income and the expected number of protected persons served.

Proposed Legislation**SB 80: Honor and Serve Oregon Tribal Veterans**

In recognition and honor of the service and sacrifice of Native American veterans, statutorily authorize ODVA to aid Oregon Indian Tribes in connection with their programs of service to veterans and aid assist the Tribes with accreditation of Tribal Veteran Service Representatives by the United States Department of Veterans Affairs.

SB 81: Veterans Health Care

The Director of Veterans Affairs, in recognition and honor of the service and sacrifice of Oregon veterans and the challenges and barriers to accessing and utilizing health care and mental health care from the United States Department of Veterans Affairs, state, and local community resources, shall provide statewide expertise, advocacy, and assistance in navigating the complex health care systems for these veterans.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Veterans' Services Program
Cross Reference Number: 27400-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(8,228)	-	-	-	-	-	(8,228)
Total Revenues	(\$8,228)	-	-	-	-	-	(\$8,228)
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Pension Obligation Bond	20,743	-	4,569	-	-	-	25,312
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	95	-	-	-	95
Mass Transit Tax	-	-	(280)	-	-	-	(280)
Vacancy Savings	(28,971)	-	25,061	-	-	-	(3,910)
Total Personal Services	(\$8,228)	-	\$29,445	-	-	-	\$21,217
Total Expenditures							
Total Expenditures	(8,228)	-	29,445	-	-	-	21,217
Total Expenditures	(\$8,228)	-	\$29,445	-	-	-	\$21,217
Ending Balance							
Ending Balance	-	-	(29,445)	-	-	-	(29,445)
Total Ending Balance	-	-	(\$29,445)	-	-	-	(\$29,445)

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Veterans' Services Program
Cross Reference Number: 27400-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(850,000)	-	-	-	-	-	(850,000)
Federal Funds	-	-	-	(500,000)	-	-	(500,000)
Total Revenues	(\$850,000)	-	-	(\$500,000)	-	-	(\$1,350,000)
Services & Supplies							
Professional Services	(350,000)	-	-	-	-	-	(350,000)
Total Services & Supplies	(\$350,000)	-	-	-	-	-	(\$350,000)
Special Payments							
Dist to Counties	(500,000)	-	-	(499,999)	-	-	(999,999)
Dist to Other Gov Unit	-	-	-	(1)	-	-	(1)
Total Special Payments	(\$500,000)	-	-	(\$500,000)	-	-	(\$1,000,000)
Total Expenditures							
Total Expenditures	(850,000)	-	-	(500,000)	-	-	(1,350,000)
Total Expenditures	(\$850,000)	-	-	(\$500,000)	-	-	(\$1,350,000)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 031 - Standard Inflation**
**Cross Reference Name: Veterans' Services Program
Cross Reference Number: 27400-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	259,998	-	-	-	-	-	259,998
Total Revenues	\$259,998	-	-	-	-	-	\$259,998
Services & Supplies							
Instate Travel	2,536	-	-	-	-	-	2,536
Out of State Travel	49	-	-	-	-	-	49
Employee Training	397	-	13	-	-	-	410
Office Expenses	4,676	-	67	-	-	-	4,743
Telecommunications	493	-	-	-	-	-	493
State Gov. Service Charges	72,890	-	8,517	-	-	-	81,407
Data Processing	2,260	-	-	-	-	-	2,260
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	8,109	-	-	-	-	-	8,109
Attorney General	2,658	-	-	-	-	-	2,658
Employee Recruitment and Develop	7	-	2	-	-	-	9
Dues and Subscriptions	177	-	-	-	-	-	177
Other Services and Supplies	2,035	-	95	-	-	-	2,130
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	414	-	-	-	-	-	414
Total Services & Supplies	\$96,701	-	\$8,694	-	-	-	\$105,395
Special Payments							
Dist to Counties	155,381	-	-	-	-	-	155,381
Dist to Other Gov Unit	-	-	-	-	-	-	-

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Veterans' Affairs, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Veterans' Services Program
Cross Reference Number: 27400-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Non-Gov Units	4,216	-	-	-	-	-	4,216
Dist to Individuals	3,700	-	-	-	-	-	3,700
Total Special Payments	\$163,297	-	-	-	-	-	\$163,297
Total Expenditures							
Total Expenditures	259,998	-	8,694	-	-	-	268,692
Total Expenditures	\$259,998	-	\$8,694	-	-	-	\$268,692
Ending Balance							
Ending Balance	-	-	(8,694)	-	-	-	(8,694)
Total Ending Balance	-	-	(\$8,694)	-	-	-	(\$8,694)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 090 - Analyst Adjustments**
**Cross Reference Name: Veterans' Services Program
Cross Reference Number: 27400-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(8,049,290)	-	-	-	-	-	(8,049,290)
Federal Funds	-	-	-	1	-	-	1
Tsfr From Administrative Svcs	-	8,819,878	-	-	-	-	8,819,878
Total Revenues	(\$8,049,290)	\$8,819,878	-	\$1	-	-	\$770,589
Personal Services							
Class/Unclass Sal. and Per Diem	(1,713,573)	2,327,640	(596,423)	-	-	-	17,644
Empl. Rel. Bd. Assessments	(930)	1,254	(321)	-	-	-	3
Public Employees' Retire Cont	(233,732)	324,423	(87,323)	-	-	-	3,368
Social Security Taxes	(131,086)	178,061	(45,625)	-	-	-	1,350
Worker's Comp. Assess. (WCD)	(1,120)	1,518	(389)	-	-	-	9
Mass Transit Tax	(10,281)	13,966	-	-	-	-	3,685
Flexible Benefits	(542,738)	733,392	(187,320)	-	-	-	3,334
Reconciliation Adjustment	(62,517)	(884,277)	917,401	-	-	-	(29,393)
Total Personal Services	(\$2,695,977)	\$2,695,977	-	-	-	-	-
Services & Supplies							
Instate Travel	(38,841)	58,841	-	-	-	-	20,000
Out of State Travel	-	15,000	-	-	-	-	15,000
Employee Training	(6,972)	6,972	-	-	-	-	-
Office Expenses	(97,583)	97,583	-	-	-	-	-
Telecommunications	(5,650)	5,650	-	-	-	-	-
State Gov. Service Charges	(375,864)	375,864	-	-	-	-	-
Data Processing	(63,343)	63,343	-	-	-	-	-

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**Veterans' Affairs, Oregon Dept of
Pkg: 090 - Analyst Adjustments**
**Cross Reference Name: Veterans' Services Program
Cross Reference Number: 27400-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	(143,695)	143,695	-	-	-	-	-
Attorney General	(22,889)	22,889	-	-	-	-	-
Employee Recruitment and Develop	(185)	185	-	-	-	-	-
Dues and Subscriptions	(593)	19,456	-	-	-	-	18,863
Other Services and Supplies	(9,367)	59,367	-	-	-	-	50,000
IT Expendable Property	(11,614)	11,614	-	-	-	-	-
Total Services & Supplies	(\$776,596)	\$880,459	-	-	-	-	\$103,863
Special Payments							
Dist to Counties	(4,354,861)	4,354,861	-	1	-	-	1
Dist to Non-Gov Units	(118,156)	118,156	-	-	-	-	-
Dist to Individuals	(103,700)	-	-	-	-	-	(103,700)
Total Special Payments	(\$4,576,717)	\$4,473,017	-	\$1	-	-	(\$103,699)
Total Expenditures							
Total Expenditures	(8,049,290)	8,049,453	-	1	-	-	164
Total Expenditures	(\$8,049,290)	\$8,049,453	-	\$1	-	-	\$164
Ending Balance							
Ending Balance	-	770,425	-	-	-	-	770,425
Total Ending Balance	-	\$770,425	-	-	-	-	\$770,425

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Cross Reference Name: Veterans' Services Program
Cross Reference Number: 27400-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

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 REPORT: PACKAGE FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 002-00-00 Veterans' Services Program PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0008009	OAS C0323 AP	PUBLIC SERVICE REP 3	1-	1.00-	24.00-	02	2,716.00	65,184- 46,980-				65,184- 46,980-
0008009	OAS C0323 AP	PUBLIC SERVICE REP 3	1	1.00	24.00	02	2,716.00				65,184 46,980	65,184 46,980
0008036	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	06	3,500.00	28,140- 17,047-	55,860- 33,837-			84,000- 50,884-
0008036	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	06	3,500.00				84,000 50,884	84,000 50,884
0008160	OAS C0322 AP	PUBLIC SERVICE REP 2	1-	.50-	12.00-	04	2,631.00	31,572- 23,279-				31,572- 23,279-
0008160	OAS C0322 AP	PUBLIC SERVICE REP 2	1	1.00	24.00	04	2,631.00				63,144 46,558	63,144 46,558
0008160	OAS C0322 AP	PUBLIC SERVICE REP 2		.50-	12.00-	04	2,631.00	10,577- 7,799-	20,995- 15,480-			31,572- 23,279-
0008162	OAS C0104 AP	OFFICE SPECIALIST 2	1-	1.00-	24.00-	06	3,205.00	76,920- 49,415-				76,920- 49,415-
0008162	OAS C0104 AP	OFFICE SPECIALIST 2	1	1.00	24.00	06	3,205.00				76,920 49,415	76,920 49,415
0010031	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	03	3,073.00	73,752- 48,758-				73,752- 48,758-
0010031	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	03	3,073.00				73,752 48,758	73,752 48,758
0010043	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	02	2,940.00	23,638- 16,112-	46,922- 31,984-			70,560- 48,096-
0010043	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	02	2,940.00				70,560 48,096	70,560 48,096
0010068	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	03	3,073.00	24,707- 16,334-	49,045- 32,424-			73,752- 48,758-
0010068	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	03	3,073.00				73,752 48,758	73,752 48,758
0015027	OAS C0323 AP	PUBLIC SERVICE REP 3	1-	1.00-	24.00-	06	3,205.00	76,920- 49,415-				76,920- 49,415-

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 REPORT: PACKAGE FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS FICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 002-00-00 Veterans' Services Program PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0015027	OAS C0323	AP PUBLIC SERVICE REP 3	1	1.00	24.00	06	3,205.00				76,920 49,415	76,920 49,415
0022011	OAS C0108	AP ADMINISTRATIVE SPECIALIST 2	1-	.50-	12.00-	07	4,022.00	48,264- 26,741-				48,264- 26,741-
0022011	OAS C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	07	4,022.00				96,528 53,482	96,528 53,482
0022011	OAS C0108	AP ADMINISTRATIVE SPECIALIST 2		.50-	12.00-	07	4,022.00	16,168- 8,959-	32,096- 17,782-			48,264- 26,741-
0031018	MMS X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	1-	1.00-	24.00-	08	6,352.00	51,070- 24,866-	101,378- 49,360-			152,448- 74,226-
0031018	MMS X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	08	6,352.00				152,448 74,226	152,448 74,226
0034003	MESNZ7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1-	.45-	10.80-	06	7,352.00	79,402- 36,290-				79,402- 36,290-
0034003	MESNZ7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	06	7,352.00				176,448 80,644	176,448 80,644
0034003	MESNZ7008	AA PRINCIPAL EXECUTIVE/MANAGER E		.45-	10.80-	06	7,352.00	26,600- 12,157-	52,802- 24,133-			79,402- 36,290-
0107006	OAS C0104	AP OFFICE SPECIALIST 2	1-	1.00-	24.00-	02	2,716.00	65,184- 46,980-				65,184- 46,980-
0107006	OAS C0104	AP OFFICE SPECIALIST 2	1	1.00	24.00	02	2,716.00				65,184 46,980	65,184 46,980
0196014	OAS C0861	AP PROGRAM ANALYST 2	1-	1.00-	24.00-	09	6,470.00	155,280- 65,667-				155,280- 65,667-
0196014	OAS C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	09	6,470.00				155,280 65,667	155,280 65,667
0196015	OAS C1339	AP TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	6,166.00	147,984- 64,154-				147,984- 64,154-
0196015	OAS C1339	AP TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	6,166.00				147,984 64,154	147,984 64,154
0791001	OAS C0799	AP VETERANS SERVICE OFFICER	1-	1.00-	24.00-	06	4,641.00	111,384- 56,563-				111,384- 56,563-

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 REPORT: PACKAGE FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 002-00-00 Veterans' Services Program PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0791001	OAS C0799 AP	VETERANS SERVICE OFFICER	1	1.00	24.00	06	4,641.00				111,384 56,563	111,384 56,563
0791006	OAS C0799 AP	VETERANS SERVICE OFFICER	1-	1.00-	24.00-	06	4,641.00	111,384- 56,563-				111,384- 56,563-
0791006	OAS C0799 AP	VETERANS SERVICE OFFICER	1	1.00	24.00	06	4,641.00				111,384 56,563	111,384 56,563
7212001	OAS C0799 AP	VETERANS SERVICE OFFICER	1-	1.00-	24.00-	02	3,847.00	92,328- 52,611-				92,328- 52,611-
7212001	OAS C0799 AP	VETERANS SERVICE OFFICER	1	1.00	24.00	02	3,847.00				92,328 52,611	92,328 52,611
7214003	OAS C0784 AP	VETERANS TRUST OFFICER	1-	1.00-	24.00-	05	4,432.00	35,633- 18,601-	70,735- 36,922-			106,368- 55,523-
7214003	OAS C0784 AP	VETERANS TRUST OFFICER	1	1.00	24.00	05	4,432.00				106,368 55,523	106,368 55,523
7214006	OAS C0784 AP	VETERANS TRUST OFFICER	1-	1.00-	24.00-	08	5,095.00	40,964- 19,706-	81,316- 39,117-			122,280- 58,823-
7214006	OAS C0784 AP	VETERANS TRUST OFFICER	1	1.00	24.00	08	5,095.00				122,280 58,823	122,280 58,823
7214007	OAS C0784 AP	VETERANS TRUST OFFICER	1-	1.00-	24.00-	09	5,343.00	42,958- 20,119-	85,274- 39,939-			128,232- 60,058-
7214007	OAS C0784 AP	VETERANS TRUST OFFICER	1	1.00	24.00	09	5,343.00				128,232 60,058	128,232 60,058
7312000	OAS C0862 AP	PROGRAM ANALYST 3	1-	1.00-	24.00-	07	6,470.00	155,280- 65,667-				155,280- 65,667-
7312000	OAS C0862 AP	PROGRAM ANALYST 3	1	1.00	24.00	07	6,470.00				155,280 65,667	155,280 65,667
7312001	OAS C0862 AP	PROGRAM ANALYST 3	1-	1.00-	24.00-	02	5,095.00	122,280- 58,823-				122,280- 58,823-
7312001	OAS C0862 AP	PROGRAM ANALYST 3	1	1.00	24.00	02	5,095.00				122,280 58,823	122,280 58,823
TOTAL PICS SALARY								1,713,573-	596,423-		2,327,640	17,644
TOTAL PICS OPE								909,606-	320,978-		1,238,648	8,064
TOTAL PICS PERSONAL SERVICES =								---	---	---	---	---
				.10	2.40			2,623,179-	917,401-		3,566,288	25,708

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Veterans' Affairs, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Veterans' Services Program
Cross Reference Number: 27400-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Office Expenses	-	(3)	-	-	-	-	(3)
State Gov. Service Charges	-	(13,166)	(2,484)	-	-	-	(15,650)
Total Services & Supplies	-	(\$13,169)	(\$2,484)	-	-	-	(\$15,653)
Total Expenditures							
Total Expenditures	-	(13,169)	(2,484)	-	-	-	(15,653)
Total Expenditures	-	(\$13,169)	(\$2,484)	-	-	-	(\$15,653)
Ending Balance							
Ending Balance	-	13,169	2,484	-	-	-	15,653
Total Ending Balance	-	\$13,169	\$2,484	-	-	-	\$15,653

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment**

**Cross Reference Name: Veterans' Services Program
Cross Reference Number: 27400-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Attorney General	-	(1,504)	-	-	-	-	(1,504)
Total Services & Supplies	-	(\$1,504)	-	-	-	-	(\$1,504)
Total Expenditures							
Total Expenditures	-	(1,504)	-	-	-	-	(1,504)
Total Expenditures	-	(\$1,504)	-	-	-	-	(\$1,504)
Ending Balance							
Ending Balance	-	1,504	-	-	-	-	1,504
Total Ending Balance	-	\$1,504	-	-	-	-	\$1,504

VETERAN SERVICES POLICY OPTION PACKAGE 101

21st Century Service Delivery – Package 101 (Agency priority # 1)

Purpose

One of ODVA's five-year goals and its objectives to better serve Oregon veterans is to “invigorate core operations” and “build a better, stronger and more durable department for future generations.”

Using smart technology to better protect and serve veterans, ODVA needs to:

- replace outdated and inadequate applications with effective, efficient platforms designed for modern day needs; and
- improve services laying a service foundation for the 21st century.

This policy option package invigorates ODVA core operations by modernizing service delivery for two key program areas: Conservatorship and Home Loans.

Conservatorship Program

Over the last five years, ODVA has lost more than 100 years of programming and application support experience through staff retirements. Given the small size of the agency, the loss of this experience has adversely impacted ODVA's ability to support multiple custom applications. The most critical of those applications is the ODVA Conservatorship System. This application enables court-appointed ODVA conservators and trust officers to deliver critical conservatorship and representative payee services to the state's most vulnerable veterans. These veterans rely on ODVA and the Conservatorship System to manage and care for all of their financial needs, which total almost \$30 million in client assets.

Currently, the Conservatorship System is supported by the original, retired developer who is on contract with ODVA two days a week. This uniquely skilled individual is crucial to both the ongoing support and maintenance of the legacy Conservatorship System and to a cost-efficient transition to a new, modern application.

Home Loan Program

The Home Loan Program originates and services home loans for veterans. However, the antiquated loan origination and servicing applications are two, individually unique and custom applications. These applications contain a significant amount of redundant information about the veteran borrower and loan detail. Because the applications are separate, they are inefficient and susceptible to multiple data entry errors.

Early in the current biennium, ODVA leveraged a short-term, stop-gap software solution to meet new federally-mandated home loan compliance requirements (Dodd-Frank). This short-term solution still requires duplicate entry of information into ODVA's separate loan applications, and is incapable of generating quality analysis and sufficient reporting required to properly monitor the loan portfolio.

How Achieved:

Conservatorship Program: During the 2013-15 biennium, ODVA began looking for a Conservatorship System replacement and originally believed that a commercial off the shelf (COTS) system had the potential to work. However, after exhaustive inquiries and research, ODVA determined that the best approach was to go through a request for proposal (RFP) process for application development services to replace the existing system.

Home Loan Program: An "end-to-end" home loan system combines an origination and a servicing system. The purchase and installation of an "end-to-end" home loan system that carries the loan information entered during the initial application and loan origination phase through to the loan servicing process will create great efficiencies, reduce errors, eliminate dual entry, and provide a robust system that can scale with anticipated growth of loan production. In addition, this new software system will significantly improve the veterans' customer service experience by allowing veterans to review their home loan information online.

The approval of this policy option package will provide funding to allow ODVA to proceed with the Conservatorship System RFP and application development process, as well as obtain a consolidated home loan origination and servicing system.

Staffing Impact:

There is no direct staffing impact for this package.

Quantifying Results:

Conservatorship Program Expected Outcomes

1. Significant risk mitigation by eliminating the current dependencies on:
 - a. A single, contracted application developer
 - b. Legacy and largely unsupported application language and platform
2. Improved staff efficiency and accuracy through:
 - a. Automated workflow processes
 - b. Graphical and user-friendly interface
 - c. Reduced IT overhead
3. Compliance with ODVA strategic plan to build a better, stronger and more durable department for future generations
4. Long-term support and sustainability for the ODVA Conservatorship Program and System application
5. Integration of the Conservatorship System into other existing and future ODVA core program applications
 - a. Business intelligence
 - b. Improved customer service models
6. Application extensibility is retained to meet potential changes to the business needs of the ODVA Conservatorship Program
7. Number of types of reports that may be generated that will ultimately improve operations
8. Increased ODVA Conservatorship Program capacity.

Results of developing a replacement for the legacy Conservatorship System will be measured by the following:

1. The number of Conservatorship System support requests
2. Case file data entry and processing time
3. Application user satisfaction

Home Loan Program Expected Outcomes

1. Allow ODVA to better control the three stages of the home loan lending life cycle
 - a. New business origination
 - b. Loan servicing
 - c. Default management
2. Enable customer-focused experiences
3. Maximize staff efficiency

4. Minimize data input errors
5. Satisfy federal regulatory compliance
6. Allow ODVA to provide enhanced information to veterans.

The results of installing an end-to-end loan origination and servicing system for the Home Loan Program will be measured by the following:

1. Loan file data entry time and processing time
2. Number of regulatory events and negative audit findings
3. Borrower satisfaction
4. Application user satisfaction

Revenue Source

Conservatorship Program: The Governor's Budget proposes \$600,000 (LF) to replace the Conservatorship system. The amount is based on Request for Information (RFI) vendor evaluations performed in 2014. RFIs requested one-time development and software cost associated with set up, implementation, training, purchasing, and conversion/migration.

Home Loan Program: The Governor's Budget proposes \$250,000 (OF) to replace the Loan Program system. The amount is based on comparable application suites, and previous and existing application costs, including the recent short-term compliance solution.

\$600,000	LF	Conservatorship Program
<u>\$250,000</u>	OF	Home Loan Program
\$850,000		TOTAL ALL REVENUE SOURCES

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 101 - 21st Century Service Delivery**

**Cross Reference Name: Veterans' Services Program
Cross Reference Number: 27400-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	600,000	-	-	-	-	600,000
Total Revenues	-	\$600,000	-	-	-	-	\$600,000
Capital Outlay							
Data Processing Software	-	100,000	-	-	-	-	100,000
Professional Services	-	500,000	-	-	-	-	500,000
Total Capital Outlay	-	\$600,000	-	-	-	-	\$600,000
Total Expenditures							
Total Expenditures	-	600,000	-	-	-	-	600,000
Total Expenditures	-	\$600,000	-	-	-	-	\$600,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

VETERAN SERVICES POLICY OPTION PACKAGE 102

Target Veteran Services – Package 102 (Agency priority # 2)

Introduction

ODVA's vision for veterans, stated in its five-year strategic plan, is that "Veterans and their families thrive in Oregon." One of the goals and its objective that supports that vision is to "Target veteran services: Serve more veterans and serve them better." This package targets services for veterans and supports the objective of serving more veterans and serving them better.

Background. The purpose of this package is to expand access to services for the underserved veteran community. Currently, only three in ten Oregon veterans access the federal benefits they have earned. ODVA wants to increase the number of veterans receiving earned benefits. The County Veteran Service Officers (CVSO's), who are supported on a statewide basis by ODVA, are the local and direct services link to veterans and help veterans understand, access, and utilize the many benefits and resources available to them. ODVA considered another key factor when it developed this package: the veteran population in Oregon is aging. More than half of Oregon veterans are over 65 years of age and ODVA is committed to focusing on the needs of these veterans. Finally, in order to sustain the Veteran Services Program and Home Loan Program for Oregon's current and future generation of veterans, ODVA must stabilize ODVA's financial condition by aligning revenue sources with appropriate program areas.

The package components are grouped into three major categories:

1. Statewide Veteran Services: County and National Service Organization pass-through monies
 - County pass-through monies for county veteran service activities
 - National Service Organization (NSO) pass-through monies for NSO veteran service activities
2. Aging Veteran Services: Conservatorship, representative payee, veteran volunteers
 - Target the most vulnerable veterans through a robust conservator and representative payee programs for veterans who are unable to manage their finances
 - Provide veteran services to aging veterans in the Veteran Homes and in the conservator and representative payee programs
 - Develop specialized aging veteran outreach and research to better target needs and services for aging veterans

3. Home Loan Program: Program Stabilization and Funding Alignment
 - o Financially stabilize the Home Loan Program for future generations
 - o Align revenue sources with program areas

1. Statewide Veteran Services: County and National Service Organization Pass-through Monies

Purpose

The County Veteran Service Officers (CVSO's), that are supported on a statewide basis by ODVA, are the direct link to veterans to help them understand, access, and utilize the many benefits and resources available to them. Currently, CVSO's are stretched beyond their capacity. This package requests additional funding for the counties, which will allow them to hire additional CVSO's or support staff in order to reach more veterans. One of the most important services the CVSO's provide is filing federal claims on behalf of veterans. In 2015, federal disability compensation and pension benefits claims alone provided more than \$1.28 billion in direct cash payments to Oregon veterans. These federal dollars are not only a financial benefit to the state, but it means that federal dollars rather than state safety net dollars are used to help these veterans.

Increasing county veterans services through additional pass-through dollars will help serve more veterans, increase the number of claims filed, and ultimately bring in more federal dollars to the state. With the recent addition of Polk County, during the 2015-17 biennium, 35 counties will have a veteran service office. In addition to the counties, National Service Organizations (NSOs) play an important role in reaching out to veterans and filing claims.

Additional pass through dollars to the counties and to NSOs greatly increases the availability of veteran services in local communities and builds on a strong return on investment results seen over the last two biennia.

How Achieved

The Governor's Budget proposes an additional \$1,500,000 LF (special payments) to be distributed to 35 counties for CVSO's, support staff and operations. An additional amount of \$57,000 LF (special payments) is proposed for distribution to NSOs. The total proposed budget for County and NSO pass-through for the 2017-2019 biennium is \$6,030,017 LF (\$5,854,861 for counties and \$175,156 for NSOs).

Staffing Impact

There is no direct staffing impact.

Quantifying Results

ODVA anticipates that the additional resources available to the counties and to the NSOs will increase both the number of new powers of attorney granted to ODVA in order to represent veterans on federal claims and an increase in the number of new claims filed for veterans.

For the 2017-19 biennium, ODVA anticipates that number of new powers of attorney granted to ODVA will increase by 15% and the number of new federal claims filed will increase by 10%. These estimates take into consideration the ramp-up of additional CVSO's and support staff.

2. Aging Veteran Services: Conservatorship, representative payee, veteran volunteers

ODVA is committed to prioritizing resources and services for aging veterans who represent more than half of Oregon's veteran population. More than half of all Oregon veterans are 65 years of age or older. Veterans make up almost 26% of all the seniors in Oregon. Of the 634,700 seniors in Oregon in 2015, about 164,500 were veterans.

Conservatorship and Representative Payee Programs. One key Aging Veteran Services program is the Conservatorship and Representative Payee program. This program provides financial and case-management services to the most vulnerable Oregon veterans who are unable to manage their own finances. The demand for conservators and representative payees is growing quickly because of the increase in the aging veteran population and the forced shutdown of payee companies in the private sector. The influx of aging veterans is already overwhelming existing services. One of the greatest benefits of these programs is that it prevents the institutionalization of these senior veterans with significant costs on state general fund.

Currently, two trust officers serve as conservators for 140 veteran clients and as representative payee for 110 clients. The combined conservatorship caseload averages 65-70 cases per trust officer. The American Bar Association standards for attorneys acting as conservators and representative payees are that caseloads should not exceed 25-30 cases per attorney. Despite growing demands, ODVA has been forced to limit new conservatorship and or representative payee cases because current caseloads are so high.

The Governor's Budget proposes one new Representative Payee position for these programs.

Aging Veterans Outreach Specialist. ODVA needs to mobilize its partnerships with state agencies that work with aging veterans in order to coordinate efforts and help provide them with the benefits and services they have earned. A veteran service officer (VSO) with the expertise in veteran benefits, expertise in the complex aging health care programs (Medicare, Medicaid, CCOs etc.), and working knowledge of the needs of aging veterans would be able to accomplish three specific goals.

First, the VSO would obtain Powers of Attorney and file claims for roughly 560 of Oregon's most vulnerable veterans, including veterans in two Oregon Veterans' Homes, conservatorship clients and representative payee clients.

Second, the VSO would work with the eight Aging Disability Resource Centers (ADRCs, part of the Department of Human Service Seniors and People with Disabilities). ADRCs have trained professional staff members who can help individuals with immediate or future needs and provide information about local public and privately paid options for long-term services and support. The VSO would train staff at the ADRCs to know and understand aging and disabled veterans' issues and available state and federal benefits. The VSO would serve as a liaison to ADRCs to connect veterans to county service officers who would assist veterans in filing Federal VA claims for disability compensation and pension benefits.

Third, the VSO would initiate and implement an "Aging Veterans PARIS Project." PARIS is the Public Assistance Reporting Information System that identifies certain veterans who receive State of Oregon safety net services. This position would implement a "PARIS Project" and work with DHS, using PARIS to identify veterans who may be able to voluntarily shift to benefits provided by the Federal VA. The VSO would identify veterans who are on Medicare/Medicaid and living in long-term care settings, including assisted living, adult foster care and skilled nursing facilities. The VSO would work with these facilities, the veteran and their family, and the CVSO to file appropriate disability compensation and pension claims on behalf of the veteran. If claims are successful, they would eliminate the state costs for medical long-term care, and safety net services for these veterans, which would be replaced by federal benefits. Note that not all veterans will be able to qualify.

The Governors' Budget proposes a Program Analyst 2 position who would serve as a veteran service officer and Aging Veteran Outreach Specialist to be the subject matter expert on veteran benefits and issues effecting these unique aging veteran populations.

Assistant Director for Aging Veteran Services. The complex operations and issues with the two Oregon Veteran Homes in The Dalles and Lebanon, the Conservatorship and the Representative Payee programs, and serving the needs of the aging veteran population requires an individual who can assist in management of the day-to-day operations of these programs. The position will help manage and direct the day-to-day business operations of the programs within the division, manage the subordinate managers for Conservatorship/Representative Payee program, the two Oregon Veterans' Homes program directors, work with the contractors who manage the Homes, evaluate the quality of service provides, measure outcomes and improve processes and services.

The Governor's Budget proposes a Principal Executive Manager D position, Assistant Director for Aging Veteran Services who would manage the day-to-day operations of Aging Veteran Services.

How Achieved

The addition of one new Representative Payee (\$126,795 LF) position would allow the agency to continue to serve the 131 veterans currently being served in the representative payee program.

An Aging Veteran Outreach Specialist (\$168,613 LF), who is also a veteran service officer, will fill a critical need in helping Oregon's most vulnerable aging veterans file claims for federal benefits. In addition, this position would work with Aging Disability Resource Centers and the PARIS project (described above).

A new Assistant Director for Aging Veteran Services (\$201,430 OF) would assist in the management and direction of the day-to-day business operations of the programs within the division, manage the subordinate managers for Conservatorship/Representative Payee program, the two Oregon Veterans' Homes directors, work with the contractors who manage the Homes, evaluate the quality of service provided, measure outcomes and improve processes and services. The position will be a liaison between ODVA and the Federal VA and serves as fiduciary designee for the Conservatorship program.

The Governor's Budget also proposes Services and Supplies relating to these positions and for travel, training, research, veteran outreach, etc. (\$85,140 LF and \$47,650 OF) for a total request for the 2017-2019 biennium of \$132,790.

Staffing Impact

- Establish one Representative Payee (Administrative Specialist 2)
- Establish one Aging Veteran Outreach Specialist (Program Analyst 2)
- Establish one Aging Veteran Services Assistant Director (Principal Exec/Manager D)

Quantifying Results

- The Representative Payee position will enable the department to continue to serve representative payee clients, and allow ODVA to take on new clients.
- Using the PARIS list and incarcerated veteran outreach program, statewide veteran services will expand the number of Oregon veterans using federal benefits and reducing the amount of veterans who are currently accessing state benefits such as Oregon Health plan, SSI (Supplemental Security Income)

SNAP (Supplemental Nutrition Assistance Program). As of July 2016, there are approximately 11,000 veterans on the Oregon PARIS list. It is projected that 30% (3,300) veterans be eligible for federally funded benefit programs as a result of this initiative, which would remove them from the rolls of some or all of the state benefit programs.

- Aging Veteran Outreach Specialist (Veteran Service Officer) - After the six month accreditation training and testing period is completed, the new VSO will file claims for veterans in both Oregon Veteran Homes and the Conservatorship and Representative Payee program. This position will also increase outreach efforts to veterans in assisted living and skilled nursing facilities.
- Aging Veteran Services Assistant Director - The new Assistant Director will help direct the day-to-day operations and supervise the activities of the existing and new staff members of the Oregon Veterans' Homes, conservatorship and representative payee, volunteer and, aging outreach programs, which will improve outcomes and efficiencies.

3. Home Loan Program: Program Stabilization and Funding Alignment

This component of the policy option package helps correct the unsustainable funding distribution and sets the agency on strategic course for a sustainable future. This plan financially stabilizes the Home Loan Program by helping eliminate the diversion of Home Loan funds to other program areas and aligning agency program costs to more appropriate revenue sources. This component supports ODVA's strategic goal of "Invigorating Core Operations" and the objective of "maintaining fiscal integrity and sustainability of ODVA's program areas."

Historically, Other Funds generated by the Home Loan Program have been used to fund not only the program costs of the Loan Program, but to support non-Loan Program activities of the Veteran Services Program. Veteran Services Program activities currently funded through the Loan Program total approximately \$4 million on a biennial basis and include the program's proportional share of support services costs, such as accounting, budgeting, human resources, facilities use, communications, and information technology. This continued diversion of Other Funds to support Veteran Services Program activities is unsustainable.

In fiscal year 2016, the Home Loan Program lost over \$3.5 million. Over the past six years, the program has experienced a decline in its overall Net Position of more than \$13 million; primarily because funds generated by the program have been used to pay for non-Loan Program agency activities. These losses will continue to grow in severity unless ODVA takes prudent and fiscally responsible corrective action. The financial strength and self-supporting nature of the Home Loan Program is ultimately at stake, as well as the ability to continue providing below market rate home loans to future generations of deserving Oregon veterans.

ODVA and the state have a unique opportunity to take advantage of additional funding to take the corrective action needed to strengthen, stabilize and sustain the Home Loan Program for future generations of veterans. *(See below under "How Achieved")*.

How Achieved

This plan corrects the unsustainable funding distribution and sets the agency on strategic course for a sustainable future; it strengthens, stabilizes and sustains the Home Loan Program for future generations of veterans and eliminates the diversion of Other Funds from the Home Loan Program Other Funds to non-Loan Program activities.

The Governor's Budget proposes Lottery Funds to pay for the costs of the Veteran Services Program activities (includes the Conservatorship Program, outreach, and benefit-related information via multiple media channels and the program's share of support services costs) and pay for the costs of the Aging Veteran Services Director.

\$3,805,943 LF	Veteran Services Program
<u>\$ 319,794 LF</u>	Aging Veteran Services Director
\$4,125,737 LF	Total cost for the 2017-2019 biennium (Personal services of \$2,404,010; services & supplies of \$1,721,727)

Because the following costs (other than the \$1,218,547 of shared service support costs) will be shifted from Other Funds to Lottery Funds, this package also proposes a reduction of Other Funds as shown below.

(\$2,083,690) OF	Personal services
<u>(503,180) OF</u>	Service and supplies
(\$2,586,870) OF	Total OF reduction for personal services and services and supplies

In November 2016, Oregonians passed Measure 96 to amend the Oregon Constitution. Measure 96 requires 1.5% of the net State Lottery proceeds be deposited into a veterans services fund to provide services for the benefit of veterans. The ballot measure is projected to generate approximately \$18.5 million for the 2017-19 biennium. With the passage of Measure 96, the State and ODVA will have a unique opportunity to use these Lottery Funds to fund Veterans Services Program activities and to strengthen, stabilize and preserve the Home Loan Program for future generations of veterans.

Staffing Impact

No new additional staffing is requested. Note: this package would shift the funding from Other Funds to Lottery Funds for the following positions that are currently either fully or partially funded through Other Funds.

- Veteran Services Administrator (Principal Exec/Manager E)
- Veteran Services Administrative Assistant (Administrative Specialist 2)
- Veteran Services Benefits/Receptionist (Public Service Representative 2)

- Veteran Services Benefits/Receptionist (Office Specialist 2)
- Conservatorship Manager (Principal Exec/Manager C)
- Trust Officer (Veteran Trust Officer)
- Trust Officer (Veteran Trust Officer)
- Trust Officer (Veteran Trust Officer)
- Trust Officer Assistant (Administrative Specialist 1)
- Trust Officer Assistant (Administrative Specialist 1)
- Conservatorship Secretary (Administrative Specialist 1)
- Public Affairs Manager (Principal Exec/Manager D)
- Public Affairs Specialist 2 (Public Affairs Specialist 2)
- Public Affairs Specialist 1 (Public Affairs Specialist 1)
- Public Affairs Specialist 1 (Public Affairs Specialist 1)
- Senior Policy Advisor (OPS/Policy Analyst 4)
- Aging Veteran Services Director (Principal Exec/Manager F)

Quantifying Results

- Results would be quantified and measured using the operating results of the annual Home Loan Program's audited financial statements.
- Financial statement losses would be eliminated or substantially reduced.

Revenue Sources:

1. Statewide Veterans Services: County and National Service Organization Pass-through Monies

\$ 1,500,000	LF	County pass-through monies (special payments)
<u>\$ 57,000</u>	LF	NSO pass-through monies (special payments)
\$1,557,000	LF	TOTAL Special Payments

2. Aging Veteran Services: Conservatorship, representative payee, veteran volunteers

\$ 126,795	LF	Administrative Specialist 2; Representative Payee (personal services)
\$ 168,613	LF	Program Analyst 2; Aging Veteran Outreach Specialist (personal services)
<u>\$ 85,140</u>	LF	Services & supplies for new positions, travel, training, research, and veteran outreach, etc. (services and supplies)
\$ 380,548	LF	TOTAL (personal services \$295,408 and services and supplies \$85,140)
\$ 201,430	OF	Principal/Exec Manager D; Aging Veteran Services Assistant Director (personal services)
<u>\$ 47,650</u>	OF	Services & supplies for new positions, travel, training, research, and veteran outreach, etc. (services and supplies)
\$ 249,080	OF	TOTAL (personal services \$201,430 and services and supplies \$47,650)

Home Loan Program - Program Stabilization and Funding Alignment

The following positions are not new positions. They are existing positions that are fully or partially funded with Other Funds and are proposed to be paid from Lottery Funds.

\$ 103,089	LF	Veteran Services Administrator; Principal Exec/Manager E (personal services)
\$ 50,071	LF	Veteran Services Administrative Assistant; Administrative Specialist 2 (personal services)
\$ 36,601	LF	Veteran Services Benefits/Receptionist; Public Service Representative 2 (personal services)
\$ 112,553	LF	Veteran Services Benefits/Receptionist; Office Specialist 2 (personal services)
\$ 151,347	LF	Conservatorship Manager; Principal Exec/Manager C (personal services)
\$ 108,083	LF	Trust Officer; Veteran Trust Officer (personal services)
\$ 120,925	LF	Trust Officer; Veteran Trust Officer (personal services)
\$ 125,720	LF	Trust Officer; Veteran Trust Officer (personal services)
\$ 81,762	LF	Trust Officer Assistant; Administrative Specialist 1 (personal services)
\$ 90,035	LF	Trust Officer Assistant; Administrative Specialist 1 (personal services)
\$ 79,186	LF	Conservatorship Secretary; Administrative Specialist 1 (personal services)
\$ 237,393	LF	Public Affairs Manager; Principal Exec/Manager D (personal services)
\$ 181,841	LF	Public Affairs Specialist 2; Public Affairs Specialist 2 (personal services)

\$ 168,613	LF	Public Affairs Specialist 1; Public Affairs Specialist 1 (personal services)
\$ 156,265	LF	Public Affairs Specialist 1; Public Affairs Specialist 1 (personal services)
\$ 280,732	LF	Senior Policy Advisor; OPS/Policy Analyst 4 (personal services)
\$ 319,794	LF	Aging Veteran Services Director; Principal Exec/Manager F (personal services)
<u>\$ 1,721,727</u>	LF	Services & supplies including pro-rata portion of shared service support costs (services and supplies)
\$ 4,125,737	LF	TOTAL (Personal services of \$2,404,010; services & supplies of \$1,721,727)

Because the following costs (other than the \$1,218,547 of shared service support costs) will be shifted from Other Funds to Lottery Funds, this package also requests a reduction of Other Funds as shown below.

(\$ 2,083,690) OF	Personal services (amount includes a Veterans' Home PS adjustment)
<u>(\$ 503,180) OF</u>	Service and supplies
(\$ 2,586,870) OF	Total OF reduction for personal services and services and supplies

GRAND TOTALS

\$ 1,557,000	LF	TOTAL Special Payments
\$ 2,699,418	LF	TOTAL Personal Services
<u>\$ 1,806,867</u>	LF	TOTAL Services and Supplies
\$ 6,063,285	LF	TOTAL Combined

(\$1,882,260)	OF	TOTAL Personal Services Reduction
<u>(\$ 455,530)</u>	OF	TOTAL Services and Supplies Reduction
(\$2,337,790)	OF	TOTAL Combined Reduction

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY
**Veterans' Affairs, Oregon Dept of
Pkg: 102 - Target Veteran Services**
**Cross Reference Name: Veterans' Services Program
Cross Reference Number: 27400-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	6,063,285	-	-	-	-	6,063,285
Total Revenues	-	\$6,063,285	-	-	-	-	\$6,063,285
Personal Services							
Class/Unclass Sal. and Per Diem	-	1,167,552	-	-	-	-	1,167,552
Empl. Rel. Bd. Assessments	-	513	-	-	-	-	513
Public Employees' Retire Cont	-	187,584	-	-	-	-	187,584
Pension Obligation Bond	-	-	-	-	-	-	-
Social Security Taxes	-	89,317	-	-	-	-	89,317
Worker's Comp. Assess. (WCD)	-	621	-	-	-	-	621
Mass Transit Tax	-	-	(3,063)	-	-	-	(3,063)
Flexible Benefits	-	300,024	-	-	-	-	300,024
Reconciliation Adjustment	-	953,807	(917,401)	-	-	-	36,406
Total Personal Services	-	\$2,699,418	(\$920,464)	-	-	-	\$1,778,954
Services & Supplies							
Instate Travel	-	48,120	-	-	-	-	48,120
Out of State Travel	-	2,500	-	-	-	-	2,500
Employee Training	-	7,500	-	-	-	-	7,500
Office Expenses	-	137,780	-	-	-	-	137,780
Telecommunications	-	1,920	-	-	-	-	1,920
Data Processing	-	6,000	-	-	-	-	6,000
Publicity and Publications	-	180,300	-	-	-	-	180,300

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 102 - Target Veteran Services**

**Cross Reference Name: Veterans' Services Program
Cross Reference Number: 27400-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	33,500	-	-	-	-	33,500
Dues and Subscriptions	-	30,000	-	-	-	-	30,000
Intra-agency Charges	-	1,218,547	-	-	-	-	1,218,547
Other Services and Supplies	-	2,500	-	-	-	-	2,500
Expendable Prop 250 - 5000	-	3,000	-	-	-	-	3,000
IT Expendable Property	-	135,200	-	-	-	-	135,200
Total Services & Supplies	-	\$1,806,867	-	-	-	-	\$1,806,867
Special Payments							
Dist to Counties	-	1,500,000	-	-	-	-	1,500,000
Dist to Non-Gov Units	-	57,000	-	-	-	-	57,000
Dist to Individuals	-	-	-	-	-	-	-
Total Special Payments	-	\$1,557,000	-	-	-	-	\$1,557,000
Total Expenditures							
Total Expenditures	-	6,063,285	(920,464)	-	-	-	5,142,821
Total Expenditures	-	\$6,063,285	(\$920,464)	-	-	-	\$5,142,821
Ending Balance							
Ending Balance	-	-	920,464	-	-	-	920,464
Total Ending Balance	-	-	\$920,464	-	-	-	\$920,464

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Veterans' Affairs, Oregon Dept of
Pkg: 102 - Target Veteran Services

Cross Reference Name: Veterans' Services Program
Cross Reference Number: 27400-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							9
Total Positions							9
Total Positions	-	-	-	-	-	-	9
Total FTE							9.10
Total FTE							9.10
Total FTE	-	-	-	-	-	-	9.10

01/25/17 REPORT NO.: PDPFISCAL DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 7
 REPORT: PACKAGE FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF:002-00-00 Veterans' Services Program PACKAGE: 102 - Target Veteran Services

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0008093	OAS C0104 AP	OFFICE SPECIALIST 2	1	1.00	24.00	02	2,716.00				65,184 46,980	65,184 46,980
0010044	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,205.00				76,920 49,415	76,920 49,415
0010053	OAS C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	1	1.00	24.00	04	4,641.00				111,384 56,563	111,384 56,563
0034004	MESNZ7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	09	9,369.00				224,856 93,589	224,856 93,589
0118001	OAS C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	1	1.00	24.00	02	4,217.00				101,208 54,452	101,208 54,452
0198049	MESNZ7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	06	6,673.00				160,152 76,287	160,152 76,287
0324002	OAS C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	02	5,095.00				122,280 58,823	122,280 58,823
0378001	MMN X0873 AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	08	8,091.00				194,184 85,387	194,184 85,387
7212006	OAS C0861 AP	PROGRAM ANALYST 2	1	1.00	24.00	02	4,641.00				111,384 56,563	111,384 56,563
TOTAL PICS SALARY											1,167,552	1,167,552
TOTAL PICS OPE											578,059	578,059
TOTAL PICS PERSONAL SERVICES =			9	9.00	216.00						1,745,611	1,745,611

07/21/16 REPORT NO.: PDPFISCAL DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 5
 REPORT: PACKAGE FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 002-00-00 Veterans' Services Program PACKAGE: 102 - Target Veteran Services

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
7214006	OA C0784 AA	VETERANS TRUST OFFICER	1-	1.00-	24.00-	08	5,095.00	40,964- 19,706-	81,316- 39,117-			122,280- 58,823-
7214006	OA C0784 AA	VETERANS TRUST OFFICER	1	1.00	24.00	08	5,095.00	122,280 50,023				122,280 50,023
7214007	OA C0784 AA	VETERANS TRUST OFFICER	1-	1.00-	24.00-	09	5,343.00	42,958- 20,119-	85,274- 39,939-			128,232- 60,058-
7214007	OA C0784 AA	VETERANS TRUST OFFICER	1	1.00	24.00	09	5,343.00	128,232 60,058				128,232 60,058
7214008	OA C0784 AA	VETERANS TRUST OFFICER	1	1.00	24.00	02	3,847.00	92,328 52,611				92,328 52,611
TOTAL PICS SALARY								2,293,803	596,423-			1,697,380
TOTAL PICS OPE								1,188,552	320,978-			867,574
TOTAL PICS PERSONAL SERVICES =			14	14.10	338.40			3,482,355	917,401-			2,564,954

VETERAN SERVICES POLICY OPTION PACKAGE 104

Mobilize Partnerships – Package 104 (Agency priority #4)

Introduction

One of ODVA's four strategic plan goals and its objective is to "Mobilize Partnerships" in order to "leverage all resources available to veterans." ODVA forges and mobilizes partnerships with other state, county, local and federal governmental agencies and non-profits that have subject matter expertise and delivery systems. Working with these partnerships, ODVA provides expertise on the critical needs and special issues facing veterans. Through these partnerships, ODVA is able to achieve another strategic goal and its objective: to "Target Veteran Services" and "serve more veterans and serve them better."

ODVA's purpose is to leverage existing state resources to expand and enhance direct service to veterans in areas of education, health and mental health, and homelessness. Leveraging resources will:

- Maximize up-front, preventative resources to reduce expensive, back-end state safety net systems,
- Enhance collaboration to create, connect and support statewide networks for veterans and family resources, and
- Bring the veterans' focus to key state outcome areas

This package mobilizes ODVA's partnerships with state and local governments and non-profits in three targeted priority areas for veterans:

1. Oregon University and Community College Veterans: Campus Veteran Programs and Campus Veteran Coordinators
2. Homeless Veterans: Oregon Housing and Community Services Emergency Housing Account Enhancement
3. Veterans' Health and Mental Health Care: Health Care Access and Peer Delivered Services for Mental Health

1. Oregon University and Community College Veterans: Campus Veteran Programs and Campus Veteran Coordinators

Purpose

The purpose of mobilizing a partnership between ODVA and Oregon's 17 community colleges and seven state universities is to help Oregon veterans successfully transition from military service to college life, complete their education, and then transition from college to the workforce and community. The success of these transitions for a veteran can be enhanced through campus veteran resource centers and campus veteran coordinators. Veteran resource centers are located on a community college or state university campus and provide a place for veterans to connect with other veterans, study, relax, connect with local, state, county and federal resources, and obtain help and support from veteran coordinators. Campus veteran coordinators, who are usually part of the Student Affairs,

provide advocacy, understanding and resource connections for Oregon veterans, including referring campus veterans to local county veteran service officers for federal and state benefits.

Campus veteran resource centers and veteran coordinators provide a benefit to both the veteran and the community college. In 2015, almost 13,500 Oregon veterans received more than \$146 million in Federal VA education benefits. These educational benefits include financial resources in support of attending community colleges, universities, and certification and training programs. A strong veterans program can help attract and retain veterans, resulting in increasing and retaining these federal funds. Campus veteran coordinators serve as a resource to administration and staff, providing an understanding and appreciation of the strengths of veterans and the veteran's unique challenges and needs.

Currently there are campus veteran resource centers and campus veteran coordinators at Portland Community College, Portland State University, Chemeketa Community College, Western Oregon University and Oregon State University. Some community colleges and universities, like Clackamas Community College and University of Oregon have only a meeting space for veterans.

The profile of a typical student veteran is an individual who is highly motivated to achieve educational goals, appreciates the value of the educational experience, is older and more mature than most first-time students, brings leadership, maturity, and life skills that are a basis for success as students and these veterans often have families. Because a veteran has served in the military, he or she has a wealth of work experience, a solid work ethic and discipline. The veteran also faces a lot of challenges, including adjusting to civilian life, transitioning from a structured military life to a college environment, the loss of support systems, stresses of family, finances, and sometimes health and mental health issues.

A campus veteran resource program, which includes a resource center and a coordinator, aligns with one of the priorities in Oregon's Higher Education Coordinating Commission (HECC) 2016-20 Strategic Plan: "focus on outcomes that promote life successes." The campus veteran program supports this goal by providing the resources to help the veteran transition from the military into the community college experience, complete their certificate or degree program, and transition into the workforce and community.

How Achieved

The goals are to establish campus veteran resource centers and campus veteran coordinators at community colleges and state universities ("colleges") using best practices models from existing programs. ODVA will provide training, support and facilitate networking between veteran coordinators. These goals would be achieved through a pass through distribution of grant funds from ODVA to community colleges and universities.

ODVA would provide coordination, training, grant administration and technical support for implementation of the program. The majority of the funds would be distributed to community colleges and universities (“colleges”) for two purposes of grants. One purpose would be for colleges that had an existing veteran resource center and a veteran coordinator to expand and enhance the existing program. For example, funds could be used for administrative assistance; veteran events; education, training and networking for a veteran coordinator; outreach efforts; establish a mentoring program; innovative projects; and record-keeping and data collection.

Another purpose would be to help establish a veteran resource coordinator position and a resource center on a campus. The coordinator position and resource center would be set up using the best practices found in Oregon and on campuses in other states.

This program would be implemented through \$1,250,000 LF as pass through grants to community colleges and state universities (special payments).

Staffing Impact:

There is no direct staffing impact for this package.

Quantifying Results:

Results of the program would be quantified using the following measures:

1. Number of veterans served
2. Demographics of veteran: age, gender, geographical area
3. Types of services provided
4. Innovation in type or delivery of service
5. Nature of problem to be addressed

2. Homeless Veterans: Oregon Housing and Community Services Emergency Housing Account Enhancement**Purpose**

The purpose of mobilizing a partnership between ODVA and the Oregon Housing and Community Service Department (OHCS) is to provide additional funds and enhance an existing program to assist homeless veterans and veterans who are at risk of becoming homeless. These funds would go through the existing structures and distribution processes that are already in place for this purpose through the OHCS' Emergency Housing Account and distributed to localities

across Oregon through the 17 community action agencies. The program would support two of ODVA's goals and their objectives: to "Target Veteran Services by serving more veterans and serving them better" and to "Mobilize Partnerships by leveraging all resources available to veterans."

According to the U.S. Department of Housing and Urban Development, the point-in-time count for homeless veterans was 1,462 in 2015, which includes 769 unsheltered veterans and 695 sheltered veterans. This number only includes "homeless" veterans and does not include the significant number of veterans who are "at risk of becoming homeless."

Background.

Oregon House Bill 2417 (2013) increased the state document recording fee by \$5 and dedicated these funds to meeting the range of housing needs of Oregon veterans. These fees are administered by OHCS. One-fourth of the revenues from these fees are dedicated to the OHCS Emergency Housing Account "to assist homeless persons and those persons who are at risk of becoming homeless."

OHCS makes these Emergency Housing Account funds available to the 17 community action agencies in localities across the state. These lead agencies are responsible for coordinating the distribution of funds to serve their communities. For the first three quarters of the 2015-17 biennium (July 1, 2015 through March 31, 2016), OHCS distributed \$371,053 from the Emergency Housing Account (EHA) to community action agencies for veterans who are homeless or who are at risk of becoming homeless. If this revenue stream remains constant, the total funds available in the EHA for the 2015-17 biennium will be approximately \$989,474.

From July 1, 2015 through March 31, 2016, the veterans program served 403 individuals and 239 households. It is estimated that the program will serve approximately 1,000 veterans over the 2015-17 biennium.

How Achieved

The purpose of this program would be achieved by providing \$875,000 to OHCS through the Emergency Housing Account. The funds would be Lottery Funds that would be a pass through from ODVA to OHCS (special payments) and would substantially increase the impact of the program for homeless veterans.

Staffing Impact:

There is no direct staffing impact for this package.

Quantifying Results:

Results of the program would be quantified using the following measures:

1. Number of veterans served
2. Demographics of veteran: age, gender, geographical area
3. Types of services provided
4. Innovation in type or delivery of service

3. Veterans' Mental Health Care: Peer Delivered Services for Mental Health

Purpose

The purpose of this program is to provide funds to the Oregon Health Authority (OHA), Peer Delivered Services, to create and administer a grant program to provide peer delivered services to veterans with mental health conditions or substance abuse disorders.

Background. "Peer delivered services" are services provided by "peer support specialists" (PSS) who are certified by the State of Oregon. Peer support specialists must have "shared life experiences" with those individuals they serve. PSS work for non-profits (that are often contracted by counties or CCOs) or for a county (typically, smaller counties).

Peer support specialists ("PSS") are individuals in recovery from mental illness and/or addiction who are employed by behavioral health care providers. People who have achieved and sustained recovery from mental health and substance abuse conditions are powerful supports for individuals seeking their own path to recovery because a PSS must have shared life experiences with those individuals they serve.

Peer support specialists help individuals in recovery with "recovery needs," including: respect, support and trust; finding recovery communities; dealing with everyday stress; self-esteem and positive connections; and understanding from having similar experiences in life.

Peer support specialists also help individuals in recovery with basic needs, including: help with treatment, bus transportation, food stamps, and other services; identification and birth certificates; job searches; transportation and support with probation officer or state agencies; and housing resources.

Peer support specialists are certified through the Office of Equity and Inclusion. Certification includes successful completion of a 40 hour training course approved by the Oregon Health Authority (OHA) and a criminal background check through OHA.

How Achieved

The purpose of this program is to provide funds to the Oregon Health Authority (OHA), Peer Delivered Services, to create and administer a grant program to provide peer delivered services to veterans. The grants would focus on peer delivered services to veterans with mental health or substance abuse conditions and some of the grants would be specifically for services to veterans transitioning from county jails or the state prison to the community.

The program would provide a total of \$875,000 LF pass through (special payments) to the Oregon Health Authority for grants and for grant administration.

Staffing Impact:

There is no direct staffing impact for this package.

Quantifying Results:

Results of the programs would be quantified using the following measures:

1. Number of veterans served
2. Demographics of veteran: age, gender, geographical area
3. Types of services provided
4. Innovation in type or delivery of service
5. Nature of problem to be addressed

Revenue Source

1. *Oregon University and Community College Veterans: Campus Veteran Programs and Campus Veteran Coordinators*

\$ 1,250,000 LF Pass through grants to community colleges and state universities (special payments)

2. *Homeless Veterans: Oregon Housing and Community Services Emergency Housing Account Enhancement*

\$ 875,000 LF Pass through to OHCS EHA (special payments)

3. *Veterans' Health and Mental Health Care: Health Care Access and Peer Delivered Services for Mental Health*

\$ 875,000 LF Pass through to Oregon Health Authority for peer delivered services through grants and grant administration (special payments)

\$ 3,000,000 LF TOTAL (special payments)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Veterans' Affairs, Oregon Dept of
Pkg: 104 - Mobilize Partnerships

Cross Reference Name: Veterans' Services Program
Cross Reference Number: 27400-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	3,000,000	-	-	-	-	3,000,000
Total Revenues	-	\$3,000,000	-	-	-	-	\$3,000,000
Special Payments							
Other Special Payments	-	3,000,000	-	-	-	-	3,000,000
Total Special Payments	-	\$3,000,000	-	-	-	-	\$3,000,000
Total Expenditures							
Total Expenditures	-	3,000,000	-	-	-	-	3,000,000
Total Expenditures	-	\$3,000,000	-	-	-	-	\$3,000,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

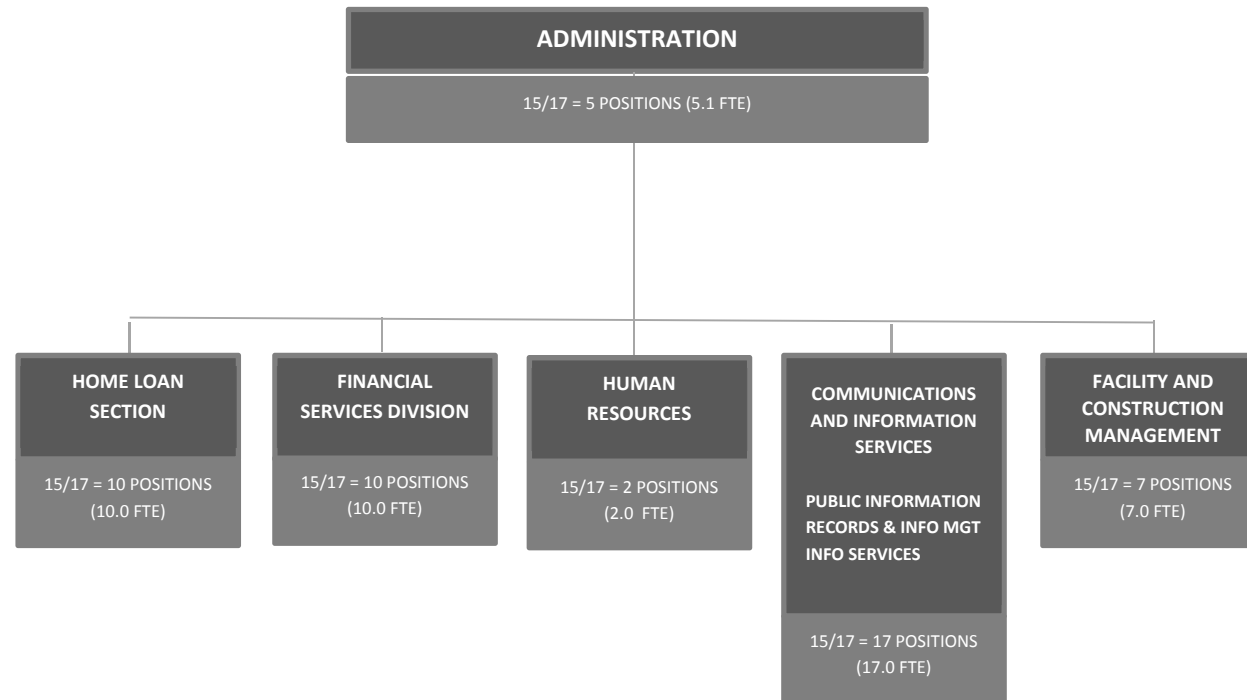
**Veterans' Affairs, Oregon Dept of
2017-19 Biennium**
**Agency Number: 27400
Cross Reference Number: 27400-002-00-00-00000**

Source	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	-	-	-	-	18,483,163	-
Total Lottery Funds	-	-	-	-	\$18,483,163	-
Other Funds						
Transfer In - Intrafund	716,041	873,803	930,312	1,024,955	1,024,955	-
Total Other Funds	\$716,041	\$873,803	\$930,312	\$1,024,955	\$1,024,955	-
Federal Funds						
Federal Funds	319,371	1	500,000	-	1	-
Transfer to Counties	(279,371)	-	-	-	-	-
Total Federal Funds	\$40,000	\$1	\$500,000	-	\$1	-

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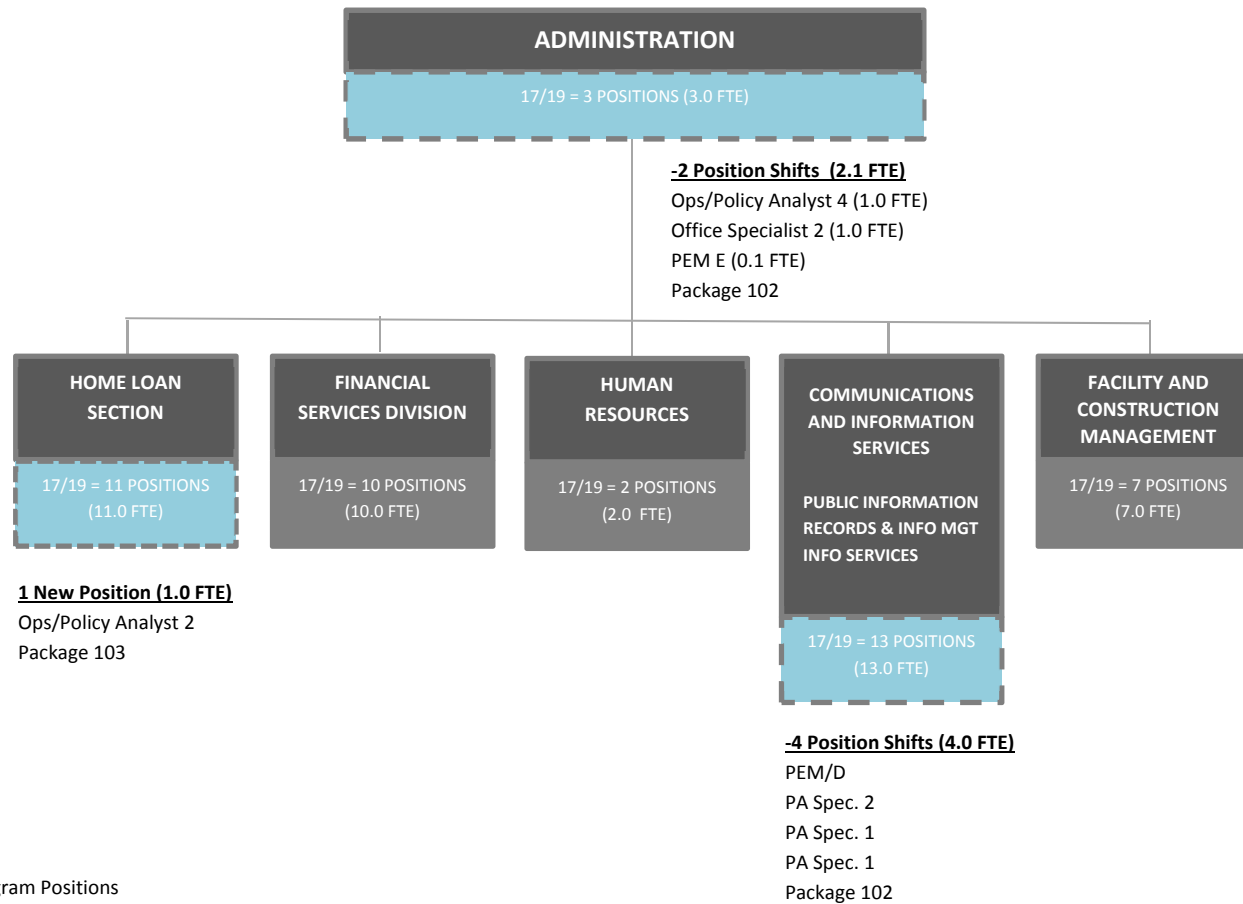


2015-17 VETERANS' HOME LOAN PROGRAM ORGANIZATIONAL CHART



Total 2015-17 Veterans' Home Loan Program Positions
51 Positions
(51.1 FTE)

2017-19 VETERANS' HOME LOAN PROGRAM ORGANIZATIONAL CHART

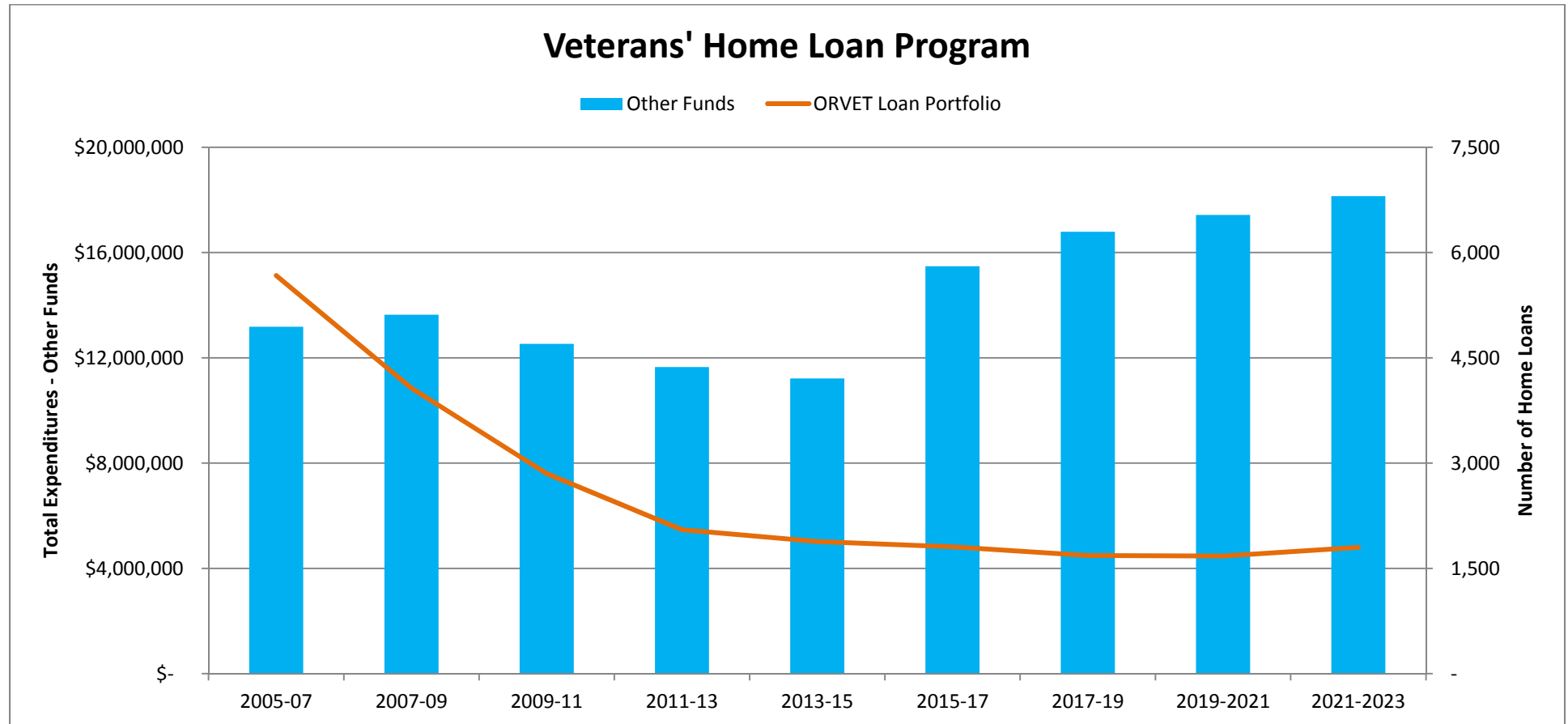


Total 2017-19 Veterans' Home Loan Program Positions
46 Positions
(46.0 FTE)

HOME LOAN PROGRAM EXECUTIVE SUMMARY

Focus Area: Thriving Statewide Economy and Healthy Safe Oregonians

Program Contact: Cody Cox / 503-373-2170



Note: 2013-15 and prior are Actuals, 2015-17 is LAB, future biennia is GB and projected thereafter on inflation basis.

Executive Summary

Wanting to provide a benefit to World War II veterans returning home, Oregon citizens voted in 1945 to create a Veterans' Home Loan program, establishing it in Article XI-A of the Oregon Constitution. Identified as the Home Loan program, this historically self-sufficient program provides low-interest rate mortgages on single-family owner-occupied homes to qualified veterans.

Program Funding Request

The budget proposal for the next three biennia are as follows:

Biennium	Other Funds
2017-19	\$16,788,430
2019-21	\$17,426,390
2021-23	\$18,140,872

The program is funded primarily by revenues derived from mortgage loan and contract repayments, proceeds from bond sales, fee and rental income and investment earnings. The 2017-19 Governor's Budget will provide the ability to originate and service loans for the Home Loan Program, and the necessary core operations of the department.

The proposed amount of Other Funds for the 2017-19 biennium has increased from the prior biennium due primarily to facility project costs related to a refresh of the Veterans building in Salem and replacement of the Loan Program IT system. Proposals for future biennia currently include inflation factors; however, at the end of each biennia the Department will evaluate current operational and staffing needs and will make adjustments accordingly.

Program Description

Oregon is one of only five states in the nation that have been grandfathered under federal tax law to offer a state veteran home loan program; the other four states include Alaska, California, Texas, and Wisconsin. The concept behind the veteran home loan programs is that these states want to provide an enhanced housing benefit to their veterans for their past service and sacrifice. Historically, this enhanced housing benefit has generally resulted in significantly lower

home loan interest rates than are normally available in the marketplace, which have been achieved through the issuance of tax-free, state general obligation bonds called Qualified Veteran Mortgage Bonds (QVMB). Through this program, veteran borrowers can generally save between \$15,000 to \$50,000 by obtaining a 30-year ODVA Home Loan compared to similar products available in the conventional market. QVMB's have limitations on how they can be used, most notably, borrowers must apply for a loan within 25 years of discharge from military service and funds cannot be used for refinancing. The Home Loan Program also has access to limited amounts of less restrictive bond monies from which it can also make loans to veterans who apply for a loan after 25 years from date of discharge. It is this money that is being used to finance loans made to Oregon's veterans that were made eligible as a result of the passage of Measure 70 in 2010. The program offers financing up to the Fannie Mae limit, currently \$424,100.

Partnering with private mortgage brokers and lenders across the state in a unique public-private partnership allows veterans anywhere in the state to access the benefit which they have earned. These partnerships allow the Home Loan program access to every community, while minimizing the need for individual field offices throughout the state.

Since 1945, the program has provided more than \$7.9 billion of low-interest loans to more than 335,000 veterans and at one time, the Oregon Department of Veterans' Affairs (ODVA) was one of the largest lenders in the state with a portfolio of more than 140,000 loans. In addition to originating loans, the program currently services all of its loans. The benefit to the veteran of ODVA servicing its own loans, is the enhanced customer service provided to the veterans and their families, as well as the flexibility and ability to restructure loans if the veteran borrower experiences financial hardship.

The program has been most robust when large numbers of veterans returned to Oregon, such as after World War II, the Korean War, and the Vietnam War. However, since those conflicts, warfare has changed and large "draft" armies are not being deployed, which means large numbers of veterans are not returning to Oregon seeking loans. In recent years, that fact, coupled with the current housing market recession, high unemployment and underemployment, low conventional mortgage rates, and the inability to use QVMB monies for refinancing, has resulted in a significant portfolio reduction in this program. The portfolio as of June 30, 2016 was approximately 1,865 loans totaling \$262 million.

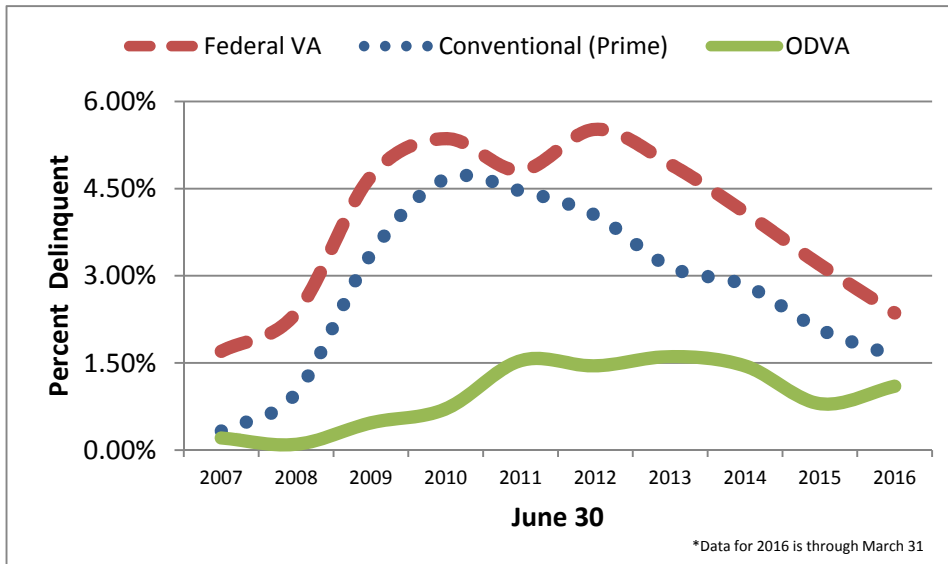
Cost Drivers – The largest cost drivers for the program are bond interest costs, personnel costs and operational services and supplies costs. As of June 30, 2016, ODVA had approximately \$300 million in bond indebtedness, with approximately 46% of the portfolio in variable rate bonds and 54% fixed rate. In the recent low interest rate environment, the variable rate debt has been extremely beneficial to be able to offer a low interest rate on mortgage loan product. Personnel costs include direct loan program staff and support staff. Operational services and supplies costs include expenses related to the program and certain Veteran Services expenses unaffiliated with the loan program.

Program Justification and Link to Focus Areas

ODVA's home loan program impacts across multiple State focus areas, but particularly Healthy/Safe Oregonians and Thriving State Economy.

The connection between home ownership and the local economy includes multiple levels. From the builders and construction workers who construct the home, to the realtors and mortgage brokers that market and qualify borrowers for the home, to the title company employees and bank employees who fund the loans, to the actual borrower who needs employment for a paycheck to pay the mortgage – jobs are provided and prosperity is enhanced when housing purchases are made. Additionally, local governments are funded through property tax revenues and communities strengthened when homeowners have a vested interest in their neighborhood.

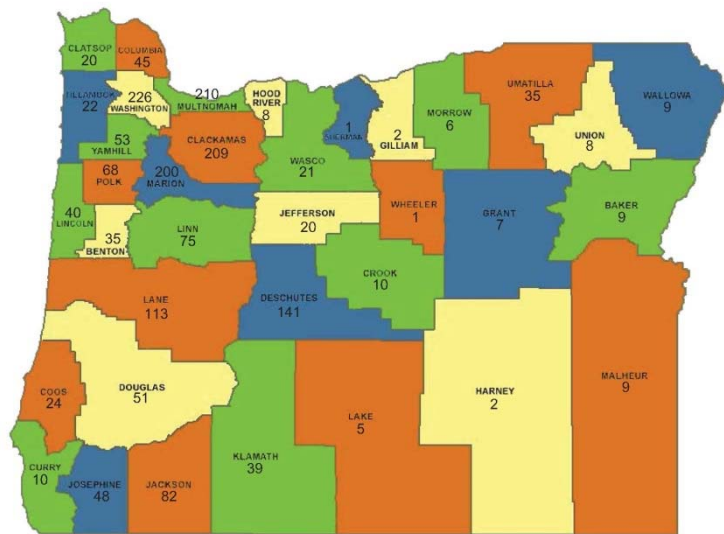
Home ownership has always been a key factor in economic recovery. Throughout the state's economic cycles, the Home Loan has consistently been an attractive product for the state's 326,000 veterans. Through strict attention to quality underwriting, accurate loan servicing and lower delinquent rates, the Home Loan provides Oregon's veterans a home loan program with fiscal integrity and an opportunity for home ownership with historically low interest rates, earned through their service in the United States Armed Forces.



Program Performance

Low Delinquency Rate

The Home Loan program has a consistent record of having significantly lower delinquency rates than comparable Federal VA or Conventional loan products. Quality underwriting, avoidance of adjustable rate mortgages and a willingness to work with delinquent borrowers on modified repayment plans all contribute to delinquency rates of less than half of comparable products.



Number of ORVET Home Loans by County

Statewide Loans - Committed to providing service to veterans wherever they live in the state, the Home Loan program partners with mortgage brokers and lenders in communities statewide. From large banks to single-person mortgage broker offices, the program continually seeks to maintain and expand its partnerships. Over the past five years, 99% of loan originations have come through broker and lender partners.

Enabling Legislation/Program Authorization

The Home Loan program is established in Article XI-A of the Oregon Constitution and has statutory authority via ORS Chapter 407.

Funding Streams

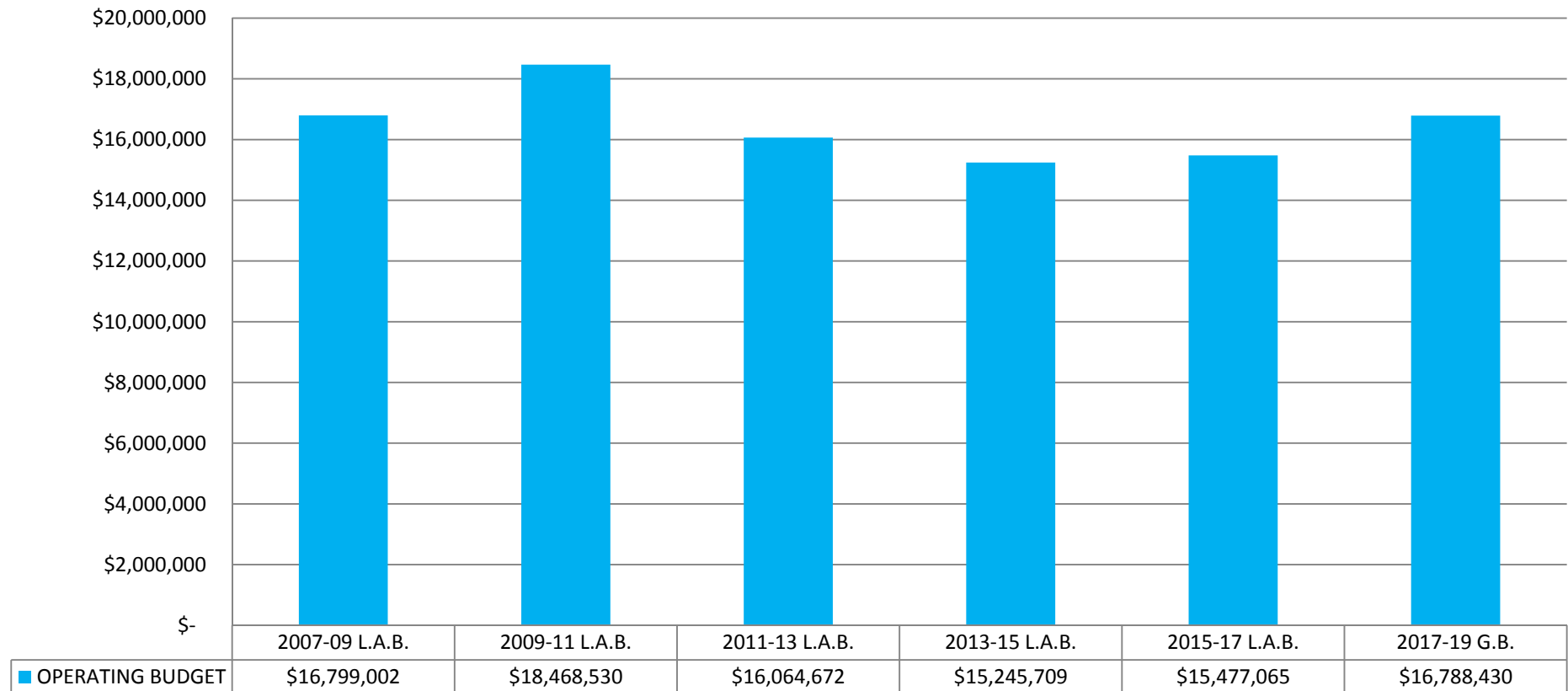
The Home Loan program is a self-supporting program, using Other Funds only. These Other Funds monies are Constitutionally-dedicated for certain veteran programs. Revenues are derived from loan and contract repayments, proceeds from bond sales, fee and rental income and investment earnings. No General Fund monies are used in its operations.

In addition to being Constitutionally-dedicated, Loan Program funds are restricted in their use by federal tax law, bond covenants, standby bond purchase agreements and liquidity provider agreements.

2017-19 Funding Proposal

The 2017-19 Governor's Budget for the Home Loan Program maintains the program at current service level. Major budget components include realignment of positions to applicable program area and funding source, and capital projects related to building refresh and modernization of IT systems.

VETERANS' HOME LOAN PROGRAM HISTORICAL OPERATING BUDGET COMPARISON



L.A.B. – Legislatively Adopted Budget

G.B. – Governor's Budget

**Includes all Packages but excludes Nonlimited and Capital Construction Expenditures.

HOME LOAN PROGRAM NARRATIVE

Home Loan Program Environmental Factors and Trends

Limited Funding Sources and Product – Due to a change in federal tax law, there are limited sources of funding available for those veterans that apply for a home loan more than 25 years after they have left active duty service. In November 2010, Oregon voters overwhelmingly passed Ballot Measure 70 allowing an amendment to the Oregon Constitution which now makes the Oregon Veterans' Home Loan program a lifetime benefit. Monies derived from pre-Ullman bond refunding's (general obligation bonds originally issued prior to 1981) are available to continue to fund these loans. However, these funding sources are limited, and while some funds will be available during the 2017-2019 biennium, the availability of these monies in future periods will decline.

Qualified Veterans Mortgage Bonds (QVMB) are tax-free, state general obligation bonds. This is the type of money generally used to fund the majority of veteran Home Loans in Oregon. Currently, federal law limits the use of this money to purchase only loans and does not allow loans to be made to veterans who are 25 years past discharge from military service.

Inability to Refinance Loans or Lend to Veterans Discharged More Than 25 Years - Because of the uncertain economic conditions, a predominate amount our customer interaction involves requests for a refinance product. Qualified Veterans Mortgage Bonds (QVMB) are tax-free, state general obligation bonds and may not be used to refinance homes. This is the type of money generally used to fund the majority of veteran Home Loans in Oregon. Currently, federal law limits the use of this money to purchase only loans and does not allow loans to be made to veterans who are 25 years past discharge from military service.

Home Loan Market -Interest rates, home prices and general economic conditions can help or hinder ODVA's home loan program. Both the Oregon and national economy is gradually improving. Consumers continue to be cautious with discretionary expenditures thereby resulting in flat or slow growth in several key industry areas. Banks suffered billions of dollars in real estate related write-downs thereby leading them to tighten down on their credit underwriting. Until the well-being of the consumer and financial institutions improve markedly, economic growth likely will continue to be limited.

Home Values – As the effects of the housing crisis diminish, a new set of challenges are encountered. In the face of historically low home interest rates, housing prices have increased substantially, returning to pre-crisis levels. This rapid increase has created an shortage of available inventory creating a seller's market. Many prospective home purchasers are either priced out of the market or unsuccessful in winning bidding wars.

Fewer Investment Banks in the Tax-Exempt Housing Business – As a result of the turmoil occurring during 2007 and 2008, a number of investment banks that previously were involved with structuring and marketing of tax-exempt housing bonds have exited the business. This trend may make it more difficult to structure and market Department bonds as effectively as in the past.

Nonperforming Assets - Close monitoring of nonperforming assets and early intervention with borrowers who become delinquent will continue to be an important issue.

The Loan Program – The loan program is projected to incur operating losses and further reduce the loan fund in the 2017-2019 biennium due to smaller size of the loan program, low interest rates and the significant use of the loan program funds to subsidize veteran service programs and administrative support.

Program Supplementing Other Department Expenditures - Beginning in the 1991-93 biennium, the Oregon Legislature responded to a general fund shortfall by requesting that ODVA utilize ORVET program dollars to supplement Veteran Services funding – with the understanding that the Veteran Services funding would be fully restored to general fund during the next budget cycle. For the 2013-15 biennium, general funds were finally restored for these Veterans' Services positions that were being paid with loan program monies. While the reinstatement of general funds for Veterans' Services positions resulted in eliminating a portion of the subsidy of direct personnel costs, general funds remain unrestored for the services and supplies costs of the Veterans' Services program. As the loan portfolio has declined, the ability to continue to fund non-affiliated Loan Program expenses has been compromised. Currently, the ORVET Home Loan program subsidizes approximately \$4 million a biennium of Veteran Services' costs consisting of personal services, services and supplies and its share of costs relating to accounting, budgeting, information services, space and utilities, public information services and the like. These program subsidies were a major contributor to the Loan program's losses over the last six fiscal years. Over the past 15 years, ODVA has had two significant layoffs – in 2004 and 2012 – attempting to realign costs with reduced revenue.

Program Details

Oregon is one of only five states in the nation that have been grandfathered under federal tax law to offer a state veteran home loan program. Historically, this state housing benefit has resulted in significantly lower home loan interest rates than are normally available in the marketplace. The program offers financing up to the Fannie Mae limit, currently \$424,100.

Customers: Home Loan customers include veterans, private-sector mortgage lenders, realtors, mortgage brokers, appraisers, title companies, insurance companies, and credit reporting agencies. The Department also has partnered in the past with Oregon Housing and Community Services (OHCS) to make tax-exempt funds available through OHCS for low- and moderate-income housing.

Source of Funding: Other Funds. Primary sources of revenue consist of loan and contract-related repayments, investment earnings, fee and rental income, and proceeds from bond sales.

Expenditures: \$16,788,430 Other Funds. Loan Program dollars continue to subsidize a portion of non-loan program related functions for services and supplies and certain direct and indirect personnel costs.

Positions and FTE: 2017-19 Governor's Budget funds 11 positions (11.0 FTE) for Direct Loan Services and 35 (35.0 FTE) other agency operational positions, for a total of 46 (46.0 FTE) positions.

Workload: The Home Loan Program has been most robust when large numbers of veterans returned to Oregon, such as after World War II, the Korean War, and the Vietnam War. However, warfare has changed and large "draft" armies are not being deployed; which means large numbers of veterans are not returning to Oregon seeking loans. In recent years, fewer veterans, coupled with the housing market recession, high unemployment, low conventional mortgage rates, and the inability to use QVMB monies for refinancing, has resulted in a significant portfolio reduction of home loans. As of June 30, 2016, the portfolio included approximately 1,865 loans totaling more than \$262 million.

Expected Results

The Governor's Budget would provide spending authority to the Veterans' Home Loan program that will assist the Department with meeting the following goals:

- **Maintain the fiscal integrity of the Veterans' Home Loan program**

The Department is responsible for the repayment of approximately \$300 million of the state's outstanding general obligation debt as of June 30, 2016. When available and appropriate, early bond calls and special redemptions will be utilized to reduce payments for debt service. Through strict attention to quality underwriting, accurate loan servicing, and when necessary, timely collection activities, the successful operation of the Veterans' Home Loan program will continue. State-owned (foreclosed) properties will continue to be closely monitored in order to maximize returns. Delinquencies and non-performing assets will continue to be closely monitored, and early intervention will be employed to assist borrowers and to protect the Department's interests. During the biennium, the Department will strive to keep its delinquent accounts (90 or more days delinquent and active foreclosures) to 1.5 percent or less of all outstanding accounts.

- **Provide more Oregon veterans with an opportunity for home ownership**

The Department will continue to use the proceeds arising from the sale of tax-exempt Qualified Veterans' Mortgage Bonds to fund home loans. With Oregon National Guard units serving in the Middle East, the Department anticipates that the pool of post-1976 eligible veterans will grow in time. The Department will continue its outreach efforts to this new group of veterans, ensuring that they are fully informed of the benefits available

to them and the potential savings in housing costs available to them, generally ranging between \$15,000 to \$50,000.

- **Improve service delivery through additional business partners**
The Department will continue to expand its statewide network of mortgage lenders and brokers who originate ODVA home loans. By providing local access to ODVA home loans via ODVA-approved lenders and brokers, additional veterans may be served in their local communities.
- **Enhance efficiency and customer service by replacing two separate antiquated systems with an end-to-end loan origination and servicing system.**
- **Further use of web-based tools to assist veteran borrowers and Loan Program partners.**

Revenue Sources/Proposed Revenue Changes

Revenue Sources - The Veterans' Home Loan program operates solely on Other Funds. These Other Fund monies consist of loan and contract repayments, proceeds from bond sales, fee and rental income, and investment earnings. No General Fund monies are used in its operations. The Veterans' Home Loan program requires no matching funds.

Limits on Use of Revenue - Limitations on revenue usage exist since these funds are derived from tax-exempt debt issued by the State of Oregon. Thus, the use of these revenues must be compatible with federal tax laws and Oregon's constitutional and statutory authority. A listing of constitutionally authorized uses, (subject to applicable federal tax restrictions) is provided in the Revenues portion of this document.

Basis for Estimates - A variety of factors were used to produce the estimate for the 2017-2019 base budget. Included were estimates of loan and contract-related repayments, investment earnings, fee and rental income, and proceeds from bond sales. Loan and contract related repayments consist of payments received by the Department from its mortgagors and contracts for principal, interest, taxes and insurance. Historical payment patterns were used to help make the projections. Historical earnings performance was also used, along with projected earning rates, estimates of the size and type of investments, and projected investment terms to forecast the Department's investment earnings. Fee and rental income consists of payments received from the Department's mortgagors for a variety of loan-related services, and for the leasing of space in the Veterans' Building. Historical payment trends and projections relevant to the increase/decrease of fee-based transactions and rental and leasing activities were utilized to produce an estimate for the biennium.

Changes in Revenue Sources - There are no proposed revenue source changes.

Proposed Legislation

SB 79: Technical Amendment to Foreclosure Procedures

Senate Bill 251 (2015) amended ORS 86.726 (part of the Residential Foreclosure Avoidance Mediation Program; "RFAMP") and exempted ODVA from the requirement to request and participate in a resolution conference with a veteran borrower prior to foreclosure. Unfortunately, the exemption was not extended to requirements of 86.752(4) or 88.010(2)(a), which require ODVA to record or file a certificate of compliance with RFAMP. Because ODVA is exempt, it cannot record or file such a document. This concept is a technical/housekeeping amendment suggested by the Attorney General's Office.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Loan Program
Cross Reference Number: 27400-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	1,643	-	-	-	1,643
Overtime Payments	-	-	822	-	-	-	822
Shift Differential	-	-	82	-	-	-	82
All Other Differential	-	-	715	-	-	-	715
Public Employees' Retire Cont	-	-	309	-	-	-	309
Pension Obligation Bond	-	-	53,043	-	-	-	53,043
Social Security Taxes	-	-	250	-	-	-	250
Unemployment Assessments	-	-	999	-	-	-	999
Mass Transit Tax	-	-	-	-	-	-	-
Vacancy Savings	-	-	15,155	-	-	-	15,155
Total Personal Services	-	-	\$73,018	-	-	-	\$73,018
Total Expenditures							
Total Expenditures	-	-	73,018	-	-	-	73,018
Total Expenditures	-	-	\$73,018	-	-	-	\$73,018
Ending Balance							
Ending Balance	-	-	(73,018)	-	-	-	(73,018)
Total Ending Balance	-	-	(\$73,018)	-	-	-	(\$73,018)

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Loan Program
Cross Reference Number: 27400-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	7,312	-	-	-	7,312
Out of State Travel	-	-	2,653	-	-	-	2,653
Employee Training	-	-	6,011	-	-	-	6,011
Office Expenses	-	-	30,009	-	-	-	30,009
Telecommunications	-	-	5,415	-	-	-	5,415
State Gov. Service Charges	-	-	26,385	-	-	-	26,385
Data Processing	-	-	8,024	-	-	-	8,024
Publicity and Publications	-	-	6,820	-	-	-	6,820
Professional Services	-	-	41,457	-	-	-	41,457
IT Professional Services	-	-	2,050	-	-	-	2,050
Attorney General	-	-	60,891	-	-	-	60,891
Dispute Resolution Services	-	-	165	-	-	-	165
Employee Recruitment and Develop	-	-	125	-	-	-	125
Dues and Subscriptions	-	-	1,523	-	-	-	1,523
Facilities Rental and Taxes	-	-	2,078	-	-	-	2,078
Fuels and Utilities	-	-	10,175	-	-	-	10,175
Facilities Maintenance	-	-	24,070	-	-	-	24,070
Agency Program Related S and S	-	-	280	-	-	-	280
Intra-agency Charges	-	-	33	-	-	-	33
Other Services and Supplies	-	-	1,232	-	-	-	1,232
Expendable Prop 250 - 5000	-	-	5,707	-	-	-	5,707
IT Expendable Property	-	-	6,002	-	-	-	6,002
Total Services & Supplies	-	-	\$248,417	-	-	-	\$248,417

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**Veterans' Affairs, Oregon Dept of
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Loan Program
Cross Reference Number: 27400-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Technical Equipment	-	-	-	-	-	-	-
Data Processing Software	-	-	5,999	-	-	-	5,999
Data Processing Hardware	-	-	-	-	-	-	-
Building Structures	-	-	1,561	-	-	-	1,561
Equipment - Part of Building	-	-	2,545	-	-	-	2,545
Other Capital Outlay	-	-	2,927	-	-	-	2,927
Total Capital Outlay	-	-	\$13,032	-	-	-	\$13,032
Special Payments							
Dist to Individuals	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	261,449	-	-	-	261,449
Total Expenditures	-	-	\$261,449	-	-	-	\$261,449
Ending Balance							
Ending Balance	-	-	(261,449)	-	-	-	(261,449)
Total Ending Balance	-	-	(\$261,449)	-	-	-	(\$261,449)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Loan Program
Cross Reference Number: 27400-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(17,645)	-	-	-	(17,645)
Empl. Rel. Bd. Assessments	-	-	(6)	-	-	-	(6)
Public Employees' Retire Cont	-	-	(3,368)	-	-	-	(3,368)
Social Security Taxes	-	-	(1,350)	-	-	-	(1,350)
Worker's Comp. Assess. (WCD)	-	-	(7)	-	-	-	(7)
Mass Transit Tax	-	-	(106)	-	-	-	(106)
Flexible Benefits	-	-	(3,334)	-	-	-	(3,334)
Reconciliation Adjustment	-	-	25,816	-	-	-	25,816
Total Personal Services	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total FTE							
Total FTE	-	-	-	-	-	-	-
Total FTE	-	-	-	-	-	-	-

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01/25/17 REPORT NO.: PPDPFISCAL DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 1
 REPORT: PACKAGE FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 001-00-00 Loan Program PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE	
0034003	MESNZ7008 AA	PRINCIPAL EXECUTIVE/MANAGER E		.10-	2.40-	06	7,352.00		17,645- 8,065-			17,645- 8,065-	
TOTAL PICS SALARY									17,645-				17,645-
TOTAL PICS OPE									8,065-				8,065-
TOTAL PICS PERSONAL SERVICES =				.10-	2.40-				25,710-				25,710-

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**Veterans' Affairs, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs**

**Cross Reference Name: Loan Program
Cross Reference Number: 27400-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Office Expenses	-	-	(21)	-	-	-	(21)
State Gov. Service Charges	-	-	(26,874)	-	-	-	(26,874)
Total Services & Supplies	-	-	(\$26,895)	-	-	-	(\$26,895)
Total Expenditures							
Total Expenditures	-	-	(26,895)	-	-	-	(26,895)
Total Expenditures	-	-	(\$26,895)	-	-	-	(\$26,895)
Ending Balance							
Ending Balance	-	-	26,895	-	-	-	26,895
Total Ending Balance	-	-	\$26,895	-	-	-	\$26,895

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment**

**Cross Reference Name: Loan Program
Cross Reference Number: 27400-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(34,446)	-	-	-	(34,446)
Total Services & Supplies	-	-	(\$34,446)	-	-	-	(\$34,446)
Total Expenditures							
Total Expenditures	-	-	(34,446)	-	-	-	(34,446)
Total Expenditures	-	-	(\$34,446)	-	-	-	(\$34,446)
Ending Balance							
Ending Balance	-	-	34,446	-	-	-	34,446
Total Ending Balance	-	-	\$34,446	-	-	-	\$34,446

HOME LOAN POLICY OPTION PACKAGE 101

21st Century Service Delivery – Package 101 (Agency priority # 1)

Purpose

One of ODVA's five-year goals and its objectives to better serve Oregon veterans is to “invigorate core operations” and “build a better, stronger and more durable department for future generations.”

Using smart technology to better protect and serve veterans, ODVA needs to:

- replace outdated and inadequate applications with effective, efficient platforms designed for modern day needs; and
- improve services laying a service foundation for the 21st century.

This policy option package invigorates ODVA core operations by modernizing service delivery for two key program areas: Conservatorship and Home Loans.

Conservatorship Program

Over the last five years, ODVA has lost more than 100 years of programming and application support experience through staff retirements. Given the small size of the agency, the loss of this experience has adversely impacted ODVA's ability to support multiple custom applications. The most critical of those applications is the ODVA Conservatorship System. This application enables court-appointed ODVA conservators and trust officers to deliver critical conservatorship and representative payee services to the state's most vulnerable veterans. These veterans rely on ODVA and the Conservatorship System to manage and care for all of their financial needs, which total almost \$30 million in client assets.

Currently, the Conservatorship System is supported by the original, retired developer who is on contract with ODVA two days a week. This uniquely skilled individual is crucial to both the ongoing support and maintenance of the legacy Conservatorship System and to a cost-efficient transition to a new, modern application.

Home Loan Program

The Home Loan Program originates and services home loans for veterans. However, the antiquated loan origination and servicing applications are two, individually unique and custom applications. These applications contain a significant amount of redundant information about the veteran borrower and loan detail. Because the applications are separate, they are inefficient and susceptible to multiple data entry errors.

Early in the current biennium, ODVA leveraged a short-term, stop-gap software solution to meet new federally-mandated home loan compliance requirements (Dodd-Frank). This short-term solution still requires duplicate entry of information into ODVA's separate loan applications, and is incapable of generating quality analysis and sufficient reporting required to properly monitor the loan portfolio.

How Achieved:

Conservatorship Program: During the 2013-15 biennium, ODVA began looking for a Conservatorship System replacement and originally believed that a commercial off the shelf (COTS) system had the potential to work. However, after exhaustive inquiries and research, ODVA determined that the best approach was to go through a request for proposal (RFP) process for application development services to replace the existing system.

Home Loan Program: An "end-to-end" home loan system combines an origination and a servicing system. The purchase and installation of an "end-to-end" home loan system that carries the loan information entered during the initial application and loan origination phase through to the loan servicing process will create great efficiencies, reduce errors, eliminate dual entry, and provide a robust system that can scale with anticipated growth of loan production. In addition, this new software system will significantly improve the veterans' customer service experience by allowing veterans to review their home loan information online.

The approval of this policy option package will provide funding to allow ODVA to proceed with the Conservatorship System RFP and application development process, as well as obtain a consolidated home loan origination and servicing system.

Staffing Impact:

There is no direct staffing impact for this package.

Quantifying Results:

Conservatorship Program Expected Outcomes

1. Significant risk mitigation by eliminating the current dependencies on:
 - a. A single, contracted application developer
 - b. Legacy and largely unsupported application language and platform
2. Improved staff efficiency and accuracy through:
 - a. Automated workflow processes
 - b. Graphical and user-friendly interface
 - c. Reduced IT overhead
3. Compliance with ODVA strategic plan to build a better, stronger and more durable department for future generations
4. Long-term support and sustainability for the ODVA Conservatorship Program and System application
5. Integration of the Conservatorship System into other existing and future ODVA core program applications
 - a. Business intelligence
 - b. Improved customer service models
6. Application extensibility is retained to meet potential changes to the business needs of the ODVA Conservatorship Program
7. Number of types of reports that may be generated that will ultimately improve operations
8. Increased ODVA Conservatorship Program capacity.

Results of developing a replacement for the legacy Conservatorship System will be measured by the following:

1. The number of Conservatorship System support requests
2. Case file data entry and processing time
3. Application user satisfaction

Home Loan Program Expected Outcomes

1. Allow ODVA to better control the three stages of the home loan lending life cycle
 - a. New business origination
 - b. Loan servicing
 - c. Default management
2. Enable customer-focused experiences
3. Maximize staff efficiency

4. Minimize data input errors
5. Satisfy federal regulatory compliance
6. Allow ODVA to provide enhanced information to veterans.

The results of installing an end-to-end loan origination and servicing system for the Home Loan Program will be measured by the following:

1. Loan file data entry time and processing time
2. Number of regulatory events and negative audit findings
3. Borrower satisfaction
4. Application user satisfaction

Revenue Source

Conservatorship Program: The Governor's Budget proposes \$600,000 (LF) to replace the Conservatorship system. The amount is based on Request for Information (RFI) vendor evaluations performed in 2014. RFIs requested one-time development and software cost associated with set up, implementation, training, purchasing, and conversion/migration.

Home Loan Program: The Governor's Budget proposes \$250,000 (OF) to replace the Loan Program system. The amount is based on comparable application suites, and previous and existing application costs, including the recent short-term compliance solution.

\$600,000	LF	Conservatorship Program
<u>\$250,000</u>	OF	Home Loan Program
\$850,000		TOTAL ALL REVENUE SOURCES

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Veterans' Affairs, Oregon Dept of
Pkg: 101 - 21st Century Service Delivery

Cross Reference Name: Loan Program
Cross Reference Number: 27400-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	250,000	-	-	-	250,000
Total Revenues	-	-	\$250,000	-	-	-	\$250,000
Capital Outlay							
Data Processing Software	-	-	50,000	-	-	-	50,000
Professional Services	-	-	200,000	-	-	-	200,000
Total Capital Outlay	-	-	\$250,000	-	-	-	\$250,000
Total Expenditures							
Total Expenditures	-	-	250,000	-	-	-	250,000
Total Expenditures	-	-	\$250,000	-	-	-	\$250,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

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HOME LOAN POLICY OPTION PACKAGE 102

Target Veteran Services – Package 102 (Agency priority # 2)

Introduction

ODVA's vision for veterans, stated in its five-year strategic plan, is that "Veterans and their families thrive in Oregon." One of the goals and its objective that supports that vision is to "Target veteran services: Serve more veterans and serve them better." This package targets services for veterans and supports the objective of serving more veterans and serving them better.

Background. The purpose of this package is to expand access to services for the underserved veteran community. Currently, only three in ten Oregon veterans access the federal benefits they have earned. ODVA wants to increase the number of veterans receiving earned benefits. The County Veteran Service Officers (CVSO's), who are supported on a statewide basis by ODVA, are the local and direct services link to veterans and help veterans understand, access, and utilize the many benefits and resources available to them. ODVA considered another key factor when it developed this package: the veteran population in Oregon is aging. More than half of Oregon veterans are over 65 years of age and ODVA is committed to focusing on the needs of these veterans. Finally, in order to sustain the Veteran Services Program and Home Loan Program for Oregon's current and future generation of veterans, ODVA must stabilize ODVA's financial condition by aligning revenue sources with appropriate program areas.

The package components are grouped into three major categories:

1. Statewide Veteran Services: County and National Service Organization pass-through monies
 - County pass-through monies for county veteran service activities
 - National Service Organization (NSO) pass-through monies for NSO veteran service activities

2. Aging Veteran Services: Conservatorship, representative payee, veteran volunteers
 - Target the most vulnerable veterans through a robust conservator and representative payee programs for veterans who are unable to manage their finances
 - Provide veteran services to aging veterans in the Veteran Homes and in the conservator and representative payee programs
 - Develop specialized aging veteran outreach and research to better target needs and services for aging veterans

3. Home Loan Program: Program Stabilization and Funding Alignment
 - o Financially stabilize the Home Loan Program for future generations
 - o Align revenue sources with program areas

1. Statewide Veteran Services: County and National Service Organization Pass-through Monies

Purpose

The County Veteran Service Officers (CVSO's), that are supported on a statewide basis by ODVA, are the direct link to veterans to help them understand, access, and utilize the many benefits and resources available to them. Currently, CVSO's are stretched beyond their capacity. This package requests additional funding for the counties, which will allow them to hire additional CVSO's or support staff in order to reach more veterans. One of the most important services the CVSO's provide is filing federal claims on behalf of veterans. In 2015, federal disability compensation and pension benefits claims alone provided more than \$1.28 billion in direct cash payments to Oregon veterans. These federal dollars are not only a financial benefit to the state, but it means that federal dollars rather than state safety net dollars are used to help these veterans.

Increasing county veterans services through additional pass-through dollars will help serve more veterans, increase the number of claims filed, and ultimately bring in more federal dollars to the state. With the recent addition of Polk County, during the 2015-17 biennium, 35 counties will have a veteran service office. In addition to the counties, National Service Organizations (NSOs) play an important role in reaching out to veterans and filing claims.

Additional pass through dollars to the counties and to NSOs greatly increases the availability of veteran services in local communities and builds on a strong return on investment results seen over the last two biennia.

How Achieved

The Governor's Budget proposes an additional \$1,500,000 LF (special payments) to be distributed to 35 counties for CVSO's, support staff and operations. An additional amount of \$57,000 LF (special payments) is proposed for distribution to NSOs. The total proposed budget for County and NSO pass-through for the 2017-2019 biennium is \$6,030,017 LF (\$5,854,861 for counties and \$175,156 for NSOs).

Staffing Impact

There is no direct staffing impact.

Quantifying Results

ODVA anticipates that the additional resources available to the counties and to the NSOs will increase both the number of new powers of attorney granted to ODVA in order to represent veterans on federal claims and an increase in the number of new claims filed for veterans.

For the 2017-19 biennium, ODVA anticipates that number of new powers of attorney granted to ODVA will increase by 15% and the number of new federal claims filed will increase by 10%. These estimates take into consideration the ramp-up of additional CVSO's and support staff.

2. Aging Veteran Services: Conservatorship, representative payee, veteran volunteers

ODVA is committed to prioritizing resources and services for aging veterans who represent more than half of Oregon's veteran population. More than half of all Oregon veterans are 65 years of age or older. Veterans make up almost 26% of all the seniors in Oregon. Of the 634,700 seniors in Oregon in 2015, about 164,500 were veterans.

Conservatorship and Representative Payee Programs. One key Aging Veteran Services program is the Conservatorship and Representative Payee program. This program provides financial and case-management services to the most vulnerable Oregon veterans who are unable to manage their own finances. The demand for conservators and representative payees is growing quickly because of the increase in the aging veteran population and the forced shutdown of payee companies in the private sector. The influx of aging veterans is already overwhelming existing services. One of the greatest benefits of these programs is that it prevents the institutionalization of these senior veterans with significant costs on state general fund.

Currently, two trust officers serve as conservators for 140 veteran clients and as representative payee for 110 clients. The combined conservatorship caseload averages 65-70 cases per trust officer. The American Bar Association standards for attorneys acting as conservators and representative payees are that caseloads should not exceed 25-30 cases per attorney. Despite growing demands, ODVA has been forced to limit new conservatorship and or representative payee cases because current caseloads are so high.

The Governor's Budget proposes one new Representative Payee position for these programs.

Aging Veterans Outreach Specialist. ODVA needs to mobilize its partnerships with state agencies that work with aging veterans in order to coordinate efforts and help provide them with the benefits and services they have earned. A veteran service officer (VSO) with the expertise in veteran benefits, expertise in the complex aging health care programs (Medicare, Medicaid, CCOs etc.), and working knowledge of the needs of aging veterans would be able to accomplish three specific goals.

First, the VSO would obtain Powers of Attorney and file claims for roughly 560 of Oregon's most vulnerable veterans, including veterans in two Oregon Veterans' Homes, conservatorship clients and representative payee clients.

Second, the VSO would work with the eight Aging Disability Resource Centers (ADRCs, part of the Department of Human Service Seniors and People with Disabilities). ADRCs have trained professional staff members who can help individuals with immediate or future needs and provide information about local public and privately paid options for long-term services and support. The VSO would train staff at the ADRCs to know and understand aging and disabled veterans' issues and available state and federal benefits. The VSO would serve as a liaison to ADRCs to connect veterans to county service officers who would assist veterans in filing Federal VA claims for disability compensation and pension benefits.

Third, the VSO would initiate and implement an "Aging Veterans PARIS Project." PARIS is the Public Assistance Reporting Information System that identifies certain veterans who receive State of Oregon safety net services. This position would implement a "PARIS Project" and work with DHS, using PARIS to identify veterans who may be able to voluntarily shift to benefits provided by the Federal VA. The VSO would identify veterans who are on Medicare/Medicaid and living in long-term care settings, including assisted living, adult foster care and skilled nursing facilities. The VSO would work with these facilities, the veteran and their family, and the CVSO to file appropriate disability compensation and pension claims on behalf of the veteran. If claims are successful, they would eliminate the state costs for medical long-term care, and safety net services for these veterans, which would be replaced by federal benefits. Note that not all veterans will be able to qualify.

The Governors' Budget proposes a Program Analyst 2 position who would serve as a veteran service officer and Aging Veteran Outreach Specialist to be the subject matter expert on veteran benefits and issues effecting these unique aging veteran populations.

Assistant Director for Aging Veteran Services. The complex operations and issues with the two Oregon Veteran Homes in The Dalles and Lebanon, the Conservatorship and the Representative Payee programs, and serving the needs of the aging veteran population requires an individual who can assist in management of the day-to-day operations of these programs. The position will help manage and direct the day-to-day business operations of the programs within the division, manage the subordinate managers for Conservatorship/Representative Payee program, the two Oregon Veterans' Homes program directors, work with the contractors who manage the Homes, evaluate the quality of service provides, measure outcomes and improve processes and services.

The Governor's Budget proposes a Principal Executive Manager D position, Assistant Director for Aging Veteran Services who would manage the day-to-day operations of Aging Veteran Services.

How Achieved

The addition of one new Representative Payee (\$126,795 LF) position would allow the agency to continue to serve the 131 veterans currently being served in the representative payee program.

An Aging Veteran Outreach Specialist (\$168,613 LF), who is also a veteran service officer, will fill a critical need in helping Oregon's most vulnerable aging veterans file claims for federal benefits. In addition, this position would work with Aging Disability Resource Centers and the PARIS project (described above).

A new Assistant Director for Aging Veteran Services (\$201,430 OF) would assist in the management and direction of the day-to-day business operations of the programs within the division, manage the subordinate managers for Conservatorship/Representative Payee program, the two Oregon Veterans' Homes directors, work with the contractors who manage the Homes, evaluate the quality of service provided, measure outcomes and improve processes and services. The position will be a liaison between ODVA and the Federal VA and serves as fiduciary designee for the Conservatorship program.

The Governor's Budget also proposes Services and Supplies relating to these positions and for travel, training, research, veteran outreach, etc. (\$85,140 LF and \$47,650 OF) for a total request for the 2017-2019 biennium of \$132,790.

Staffing Impact

- Establish one Representative Payee (Administrative Specialist 2)
- Establish one Aging Veteran Outreach Specialist (Program Analyst 2)
- Establish one Aging Veteran Services Assistant Director (Principal Exec/Manager D)

Quantifying Results

- The Representative Payee position will enable the department to continue to serve representative payee clients, and allow ODVA to take on new clients.
- Using the PARIS list and incarcerated veteran outreach program, statewide veteran services will expand the number of Oregon veterans using federal benefits and reducing the amount of veterans who are currently accessing state benefits such as Oregon Health plan, SSI (Supplemental Security Income)

SNAP (Supplemental Nutrition Assistance Program). As of July 2016, there are approximately 11,000 veterans on the Oregon PARIS list. It is projected that 30% (3,300) veterans be eligible for federally funded benefit programs as a result of this initiative, which would remove them from the rolls of some or all of the state benefit programs.

- Aging Veteran Outreach Specialist (Veteran Service Officer) - After the six month accreditation training and testing period is completed, the new VSO will file claims for veterans in both Oregon Veteran Homes and the Conservatorship and Representative Payee program. This position will also increase outreach efforts to veterans in assisted living and skilled nursing facilities.
- Aging Veteran Services Assistant Director - The new Assistant Director will help direct the day-to-day operations and supervise the activities of the existing and new staff members of the Oregon Veterans' Homes, conservatorship and representative payee, volunteer and, aging outreach programs, which will improve outcomes and efficiencies.

3. Home Loan Program: Program Stabilization and Funding Alignment

This component of the policy option package helps correct the unsustainable funding distribution and sets the agency on strategic course for a sustainable future. This plan financially stabilizes the Home Loan Program by helping eliminate the diversion of Home Loan funds to other program areas and aligning agency program costs to more appropriate revenue sources. This component supports ODVA's strategic goal of "Invigorating Core Operations" and the objective of "maintaining fiscal integrity and sustainability of ODVA's program areas."

Historically, Other Funds generated by the Home Loan Program have been used to fund not only the program costs of the Loan Program, but to support non-Loan Program activities of the Veteran Services Program. Veteran Services Program activities currently funded through the Loan Program total approximately \$4 million on a biennial basis and include the program's proportional share of support services costs, such as accounting, budgeting, human resources, facilities use, communications, and information technology. This continued diversion of Other Funds to support Veteran Services Program activities is unsustainable.

In fiscal year 2016, the Home Loan Program lost over \$3.5 million. Over the past six years, the program has experienced a decline in its overall Net Position of more than \$13 million; primarily because funds generated by the program have been used to pay for non-Loan Program agency activities. These losses will continue to grow in severity unless ODVA takes prudent and fiscally responsible corrective action. The financial strength and self-supporting nature of the Home Loan Program is ultimately at stake, as well as the ability to continue providing below market rate home loans to future generations of deserving Oregon veterans.

ODVA and the state have a unique opportunity to take advantage of additional funding to take the corrective action needed to strengthen, stabilize and sustain the Home Loan Program for future generations of veterans. (*See below under "How Achieved"*).

How Achieved

This plan corrects the unsustainable funding distribution and sets the agency on strategic course for a sustainable future; it strengthens, stabilizes and sustains the Home Loan Program for future generations of veterans and eliminates the diversion of Other Funds from the Home Loan Program Other Funds to non-Loan Program activities.

The Governor's Budget proposes Lottery Funds to pay for the costs of the Veteran Services Program activities (includes the Conservatorship Program, outreach, and benefit-related information via multiple media channels and the program's share of support services costs) and pay for the costs of the Aging Veteran Services Director.

\$3,805,943 LF	Veteran Services Program
<u>\$ 319,794 LF</u>	Aging Veteran Services Director
\$4,125,737 LF	Total cost for the 2017-2019 biennium (Personal services of \$2,404,010; services & supplies of \$1,721,727)

Because the following costs (other than the \$1,218,547 of shared service support costs) will be shifted from Other Funds to Lottery Funds, this package also proposes a reduction of Other Funds as shown below.

(\$2,083,690) OF	Personal services
<u>(503,180) OF</u>	Service and supplies
(\$2,586,870) OF	Total OF reduction for personal services and services and supplies

In November 2016, Oregonians passed Measure 96 to amend the Oregon Constitution. Measure 96 requires 1.5% of the net State Lottery proceeds be deposited into a veterans services fund to provide services for the benefit of veterans. The ballot measure is projected to generate approximately \$18.5 million for the 2017-19 biennium. With the passage of Measure 96, the State and ODVA will have a unique opportunity to use these Lottery Funds to fund Veterans Services Program activities and to strengthen, stabilize and preserve the Home Loan Program for future generations of veterans.

Staffing Impact

No new additional staffing is requested. Note: this package would shift the funding from Other Funds to Lottery Funds for the following positions that are currently either fully or partially funded through Other Funds.

- Veteran Services Administrator (Principal Exec/Manager E)
- Veteran Services Administrative Assistant (Administrative Specialist 2)
- Veteran Services Benefits/Receptionist (Public Service Representative 2)

- Veteran Services Benefits/Receptionist (Office Specialist 2)
- Conservatorship Manager (Principal Exec/Manager C)
- Trust Officer (Veteran Trust Officer)
- Trust Officer (Veteran Trust Officer)
- Trust Officer (Veteran Trust Officer)
- Trust Officer Assistant (Administrative Specialist 1)
- Trust Officer Assistant (Administrative Specialist 1)
- Conservatorship Secretary (Administrative Specialist 1)
- Public Affairs Manager (Principal Exec/Manager D)
- Public Affairs Specialist 2 (Public Affairs Specialist 2)
- Public Affairs Specialist 1 (Public Affairs Specialist 1)
- Public Affairs Specialist 1 (Public Affairs Specialist 1)
- Senior Policy Advisor (OPS/Policy Analyst 4)
- Aging Veteran Services Director (Principal Exec/Manager F)

Quantifying Results

- Results would be quantified and measured using the operating results of the annual Home Loan Program's audited financial statements.
- Financial statement losses would be eliminated or substantially reduced.

Revenue Sources:

1. Statewide Veterans Services: County and National Service Organization Pass-through Monies

\$ 1,500,000	LF	County pass-through monies (special payments)
<u>\$ 57,000</u>	LF	NSO pass-through monies (special payments)
\$1,557,000	LF	TOTAL Special Payments

2. Aging Veteran Services: Conservatorship, representative payee, veteran volunteers

\$ 126,795	LF	Administrative Specialist 2; Representative Payee (personal services)
\$ 168,613	LF	Program Analyst 2; Aging Veteran Outreach Specialist (personal services)
<u>\$ 85,140</u>	LF	Services & supplies for new positions, travel, training, research, and veteran outreach, etc. (services and supplies)
\$ 380,548	LF	TOTAL (personal services \$295,408 and services and supplies \$85,140)
\$ 201,430	OF	Principal/Exec Manager D; Aging Veteran Services Assistant Director (personal services)
<u>\$ 47,650</u>	OF	Services & supplies for new positions, travel, training, research, and veteran outreach, etc. (services and supplies)
\$ 249,080	OF	TOTAL (personal services \$201,430 and services and supplies \$47,650)

3. Home Loan Program - Program Stabilization and Funding Alignment

The following positions are not new positions. They are existing positions that are fully or partially funded with Other Funds and are proposed to be paid from Lottery Funds.

\$ 103,089	LF	Veteran Services Administrator; Principal Exec/Manager E (personal services)
\$ 50,071	LF	Veteran Services Administrative Assistant; Administrative Specialist 2 (personal services)
\$ 36,601	LF	Veteran Services Benefits/Receptionist; Public Service Representative 2 (personal services)
\$ 112,553	LF	Veteran Services Benefits/Receptionist; Office Specialist 2 (personal services)
\$ 151,347	LF	Conservatorship Manager; Principal Exec/Manager C (personal services)
\$ 108,083	LF	Trust Officer; Veteran Trust Officer (personal services)
\$ 120,925	LF	Trust Officer; Veteran Trust Officer (personal services)
\$ 125,720	LF	Trust Officer; Veteran Trust Officer (personal services)
\$ 81,762	LF	Trust Officer Assistant; Administrative Specialist 1 (personal services)
\$ 90,035	LF	Trust Officer Assistant; Administrative Specialist 1 (personal services)
\$ 79,186	LF	Conservatorship Secretary; Administrative Specialist 1 (personal services)

\$ 237,393	LF	Public Affairs Manager; Principal Exec/Manager D (personal services)
\$ 181,841	LF	Public Affairs Specialist 2; Public Affairs Specialist 2 (personal services)
\$ 168,613	LF	Public Affairs Specialist 1; Public Affairs Specialist 1 (personal services)
\$ 156,265	LF	Public Affairs Specialist 1; Public Affairs Specialist 1 (personal services)
\$ 280,732	LF	Senior Policy Advisor; OPS/Policy Analyst 4 (personal services)
\$ 319,794	LF	Aging Veteran Services Director; Principal Exec/Manager F (personal services)
<u>\$ 1,721,727</u>	LF	Services & supplies including pro-rata portion of shared service support costs (services and supplies)
\$ 4,125,737	LF	TOTAL (Personal services of \$2,404,010; services & supplies of \$1,721,727)

Because the following costs (other than the \$1,218,547 of shared service support costs) will be shifted from Other Funds to Lottery Funds, this package also requests a reduction of Other Funds as shown below.

(\$ 2,083,690)	OF	Personal services (amount includes a Veterans' Home PS adjustment)
<u>(\$ 503,180)</u>	OF	Service and supplies
(\$ 2,586,870)	OF	Total OF reduction for personal services and services and supplies

GRAND TOTALS

\$ 1,557,000	LF	TOTAL Special Payments
\$ 2,699,418	LF	TOTAL Personal Services
<u>\$ 1,806,867</u>	LF	TOTAL Services and Supplies
\$ 6,063,285	LF	TOTAL Combined
(\$1,882,260)	OF	TOTAL Personal Services Reduction
<u>(\$ 455,530)</u>	OF	TOTAL Services and Supplies Reduction
(\$2,337,790)	OF	TOTAL Combined Reduction

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 102 - Target Veteran Services**

**Cross Reference Name: Loan Program
Cross Reference Number: 27400-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	1,218,547	-	-	-	1,218,547
Total Revenues	-	-	\$1,218,547	-	-	-	\$1,218,547
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(754,392)	-	-	-	(754,392)
Empl. Rel. Bd. Assessments	-	-	(342)	-	-	-	(342)
Public Employees' Retire Cont	-	-	(120,010)	-	-	-	(120,010)
Social Security Taxes	-	-	(57,710)	-	-	-	(57,710)
Worker's Comp. Assess. (WCD)	-	-	(414)	-	-	-	(414)
Mass Transit Tax	-	-	(4,526)	-	-	-	(4,526)
Flexible Benefits	-	-	(200,016)	-	-	-	(200,016)
Reconciliation Adjustment	-	-	(25,816)	-	-	-	(25,816)
Total Personal Services	-	-	(\$1,163,226)	-	-	-	(\$1,163,226)
Services & Supplies							
Instate Travel	-	-	(30,000)	-	-	-	(30,000)
Office Expenses	-	-	(117,780)	-	-	-	(117,780)
Data Processing	-	-	(50,000)	-	-	-	(50,000)
Publicity and Publications	-	-	(175,400)	-	-	-	(175,400)
IT Expendable Property	-	-	(130,000)	-	-	-	(130,000)
Total Services & Supplies	-	-	(\$503,180)	-	-	-	(\$503,180)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 102 - Target Veteran Services**

**Cross Reference Name: Loan Program
Cross Reference Number: 27400-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	(1,666,406)	-	-	-	(1,666,406)
Total Expenditures	-	-	(\$1,666,406)	-	-	-	(\$1,666,406)
Ending Balance							
Ending Balance	-	-	2,884,953	-	-	-	2,884,953
Total Ending Balance	-	-	\$2,884,953	-	-	-	\$2,884,953
Total Positions							
Total Positions							(6)
Total Positions	-	-	-	-	-	-	(6)
Total FTE							
Total FTE							(6.10)
Total FTE	-	-	-	-	-	-	(6.10)

01/25/17 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS
 SUMMARY XREF: 001-00-00 Loan Program

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 PROD FILE

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PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 102 - Target Veteran Services

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0008093	OAS C0104 AP	OFFICE SPECIALIST 2	1-	1.00-	24.00-	02	2,716.00		65,184- 46,980-			65,184- 46,980-
0010053	OAS C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	1-	1.00-	24.00-	04	4,641.00		111,384- 56,563-			111,384- 56,563-
0118001	OAS C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	1-	1.00-	24.00-	02	4,217.00		101,208- 54,452-			101,208- 54,452-
0198049	MESNZ7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	1-	1.00-	24.00-	06	6,673.00		160,152- 76,287-			160,152- 76,287-
0324002	OAS C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	1-	1.00-	24.00-	02	5,095.00		122,280- 58,823-			122,280- 58,823-
0378001	MMN X0873 AA	OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	08	8,091.00		194,184- 85,387-			194,184- 85,387-
TOTAL PICS SALARY									754,392-			754,392-
TOTAL PICS OPE									378,492-			378,492-
TOTAL PICS PERSONAL SERVICES =			6-	6.00-	144.00-			-----	1,132,884-	-----		1,132,884-

HOME LOAN PROGRAM POLICY OPTION PACKAGE 103

Strengthen Veterans' Home Loans – Package 103 (Agency priority #3)

Purpose

An important ODVA five-year objective to better serve Oregon veterans is to “build a better, stronger and more durable department for future generations.” This policy option package invigorates ODVA’s core operations by strengthening the Home Loan Program to improve required compliance with federal Dodd-Frank regulations and align staff functions with critical loan origination functions. A second component to this package is to implement a long-overdue refresh of the ODVA state office building.

Home Loan Program: Loan Origination Compliance

ODVA originates and services home loans for veterans and is regulated as a “creditor” by the federal government. The recently-enacted federal Dodd-Frank Wall Street Reform and Consumer Protection Act and the creation of the Consumer Financial Protection Bureau (CFPB) required the mortgage industry to make significant changes to their practices, including new requirements and compliance standards for creditors.

In response to the need to implement the significant compliance standards, ODVA created a quality assurance and compliance coordinator (QA/CC) in the Home Loan Program in 2015, using an existing Loan Specialist 1 position, with the understanding that the position requires the skills and functions of an Operations and Policy Analyst 2. The QA/CC position was critical due to the new CFPB regulations with wide-ranging changes and ongoing scrutiny for mortgage lending. In November 2013, CFPB integrated the Real Estate Settlement Procedures Act (RESPA) and Truth in Lending Act (TILA) disclosures and regulations into one process named TRID (TILA-RESPA Integrated Disclosure Rule), also known as the “know before you owe” rule. CFPB originally mandated the TRID implementation for August 2015. The TRID mandate was subsequently deferred to October 2015 due to the complexity of the changes and the lack of preparation by the industry. Establishing the Operations and Policy Analyst 2 position in this policy option package will allow ODVA to utilize the Loan Specialist 1 position to coordinate loan purchase functions and perform certain post-closing lending activities.

Because ODVA established these functions within a QA/CC position, it was able to implement and have in place all the required changes by the federal deadline. Oversight and management of compliance-related origination functions and loan servicing functions will continue to be critical due to their highly visibility, the high degree of diligence needed, and the significant risk to the agency of non-compliance.

Home Loan Program: ODVA Building Refresh

The Department of Administrative Services recommends a refresh of state building interiors every ten years as part of certain lease agreements with lessees. It has been more than ten years since the interior of ODVA's building was painted and new carpet was installed.

How Achieved:

Home Loan Program: Loan Origination Compliance

Establishing a new QA/CC as an Operations and Policy Analyst 2 position will allow ODVA to maintain oversight and compliance with federal and state regulations, including TRID, HMDA, Regulation Z, Regulation X, and other major CFPB compliance mandates. The Loan Specialist 1 position used for these functions was a position in loan origination within the Home Loan Program and needs to remain in Home Loans and filled.

This package will also reclassify two Loan Specialist 1 positions in the loan origination section to Loan Specialist 2. These reclassifications are needed based on the increased responsibilities and skill level to comply with the new Dodd-Frank and the CFPB regulations for loan origination, including TRID, HMDA (Home Mortgage Disclosure Act), Regulation Z, Regulation X, and other major CFPB compliance mandates. Loan originations achieved record production levels in 2014 and 2015.

Home Loan Program: ODVA Building Refresh

ODVA plans to replace all the carpet beginning with the first floor and proceeding to the second and third floors respectively. Concurrent with the carpet replacement, all walls will be painted in staff and public areas. In addition, signage on the exterior and interior of the building will be updated to improve readability.

The refresh process will require a schedule that provides for the removal of old carpet, painting of all walls and installation of new carpet. First the systems furniture would be removed in selected area, the area would be painted and then the carpet would be installed. This project will require dividing each tenant area into sections for remodel, and emphasizing the need to accommodate continuous operations in each agency. The painting of all wall surfaces will be completed and coordinated with the carpet contractor and signage will be installed as remodeled areas are completed. In recognition of individual agencies operational requirements work will generally be performed after hours and on weekends where and when feasible.

Staffing Impact:Home Loan Program: Loan Origination Compliance

Establish one (1) Operations and Policy Analyst 2.

Reclass two Loan Specialist 1 positions to Loan Specialist 2 positions.

Home Loan Program: ODVA Building Refresh

No staffing requirements.

Quantifying Results:Home Loan Program: Loan Origination Compliance

Results of the new QA/CC Operations and Policy analyst positions will be measured by:

1. Compliance mandates consistently achieved and maintained.
2. Rewrite and implementation of the following manuals and documents based on new federal regulations:
 - a. ODVA Loan Origination Guides
 - b. ODVA desk manuals
 - c. Broker and lender agreements
 - d. Required disclosures based on implementation of enhanced HMDA (Home Mortgage Disclosure Act) standards in January 2017
3. Increased volume levels through the Lender Delivery Channel with the proper realignment of the LS1 position back to Loan Originations

Home Loan Program: ODVA Building Refresh

Results of the refresh of the ODVA building will be measured by completion of the installation of carpeting, new paint and updated signage.

Revenue SourceHome Loan Program: Loan Origination Compliance

\$ 168,614	OF	Operations and Policy Analyst 2 (personal services)
\$ 14,912	OF	Reclass two Loan Specialist 1 positions to Loan Specialist 2 (personal services)
<u>\$ 17,833</u>	OF	Services and Supplies for one new position
\$ 201,359	OF	Total for Home Loan Program

Home Loan Program: ODVA Building Refresh

\$ 933,333	OF	Building refresh: Services and Supplies
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TOTAL REVENUE SOURCE

\$1,134,692	OF	Home Loan Program
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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 103 - Strengthen Veteran Home Loan Program**

**Cross Reference Name: Loan Program
Cross Reference Number: 27400-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	1,134,692	-	-	-	1,134,692
Total Revenues	-	-	\$1,134,692	-	-	-	\$1,134,692
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	123,672	-	-	-	123,672
Empl. Rel. Bd. Assessments	-	-	57	-	-	-	57
Public Employees' Retire Cont	-	-	16,188	-	-	-	16,188
Social Security Taxes	-	-	9,462	-	-	-	9,462
Worker's Comp. Assess. (WCD)	-	-	69	-	-	-	69
Mass Transit Tax	-	-	742	-	-	-	742
Flexible Benefits	-	-	33,336	-	-	-	33,336
Total Personal Services	-	-	\$183,526	-	-	-	\$183,526
Services & Supplies							
Instate Travel	-	-	2,000	-	-	-	2,000
Out of State Travel	-	-	3,000	-	-	-	3,000
Employee Training	-	-	2,000	-	-	-	2,000
Office Expenses	-	-	4,333	-	-	-	4,333
Dues and Subscriptions	-	-	1,500	-	-	-	1,500
Facilities Maintenance	-	-	733,333	-	-	-	733,333
Expendable Prop 250 - 5000	-	-	205,000	-	-	-	205,000
Total Services & Supplies	-	-	\$951,166	-	-	-	\$951,166

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Veterans' Affairs, Oregon Dept of
Pkg: 103 - Strengthen Veteran Home Loan Program

Cross Reference Name: Loan Program
Cross Reference Number: 27400-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	1,134,692	-	-	-	1,134,692
Total Expenditures	-	-	\$1,134,692	-	-	-	\$1,134,692
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							1.00
Total FTE	-	-	-	-	-	-	1.00

01/25/17 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS
 SUMMARY XREF: 001-00-00 Loan Program

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 3
 PROD FILE

2017-19

PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 103 - Strengthen Veteran Home Loan P

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0008091	OAS C1001 AP	LOAN SPECIALIST 1	1-	1.00-	24.00-	09	5,343.00		128,232- 60,058-			128,232- 60,058-
0008091	OAS C1002 AP	LOAN SPECIALIST 2	1	1.00	24.00	06	5,607.00		134,568 61,372			134,568 61,372
0022013	OAS C1001 AP	LOAN SPECIALIST 1	1-	1.00-	24.00-	08	5,095.00		122,280- 58,823-			122,280- 58,823-
0022013	OAS C1002 AP	LOAN SPECIALIST 2	1	1.00	24.00	05	5,343.00		128,232 60,058			128,232 60,058
0196106	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	4,641.00		111,384 56,563			111,384 56,563
TOTAL PICS SALARY									123,672			123,672
TOTAL PICS OPE									59,112			59,112
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00				182,784			182,784

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Veterans' Affairs, Oregon Dept of
2017-19 Biennium

Agency Number: 27400
Cross Reference Number: 27400-001-00-00-00000

Source	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Admin and Service Charges	1,912,132	-	-	1,218,547	1,218,547	-
Transfer In - Intrafund	9,302,448	15,477,065	15,884,720	18,483,134	18,483,134	-
Total Other Funds	\$11,214,580	\$15,477,065	\$15,884,720	\$19,701,681	\$19,701,681	-

____ Agency Request
2017-19 Biennium

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Detail of LF, OF, and FF Revenues - BPR012

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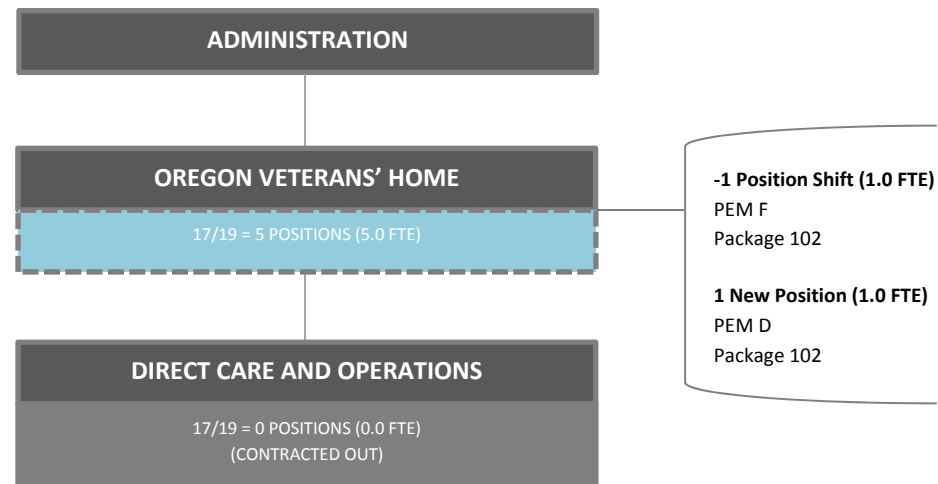


2015-17 OREGON VETERANS' HOME PROGRAM ORGANIZATION CHART



Total 2015-17 Oregon Veterans' Home Program Positions
5 Positions
(5.0 FTE)

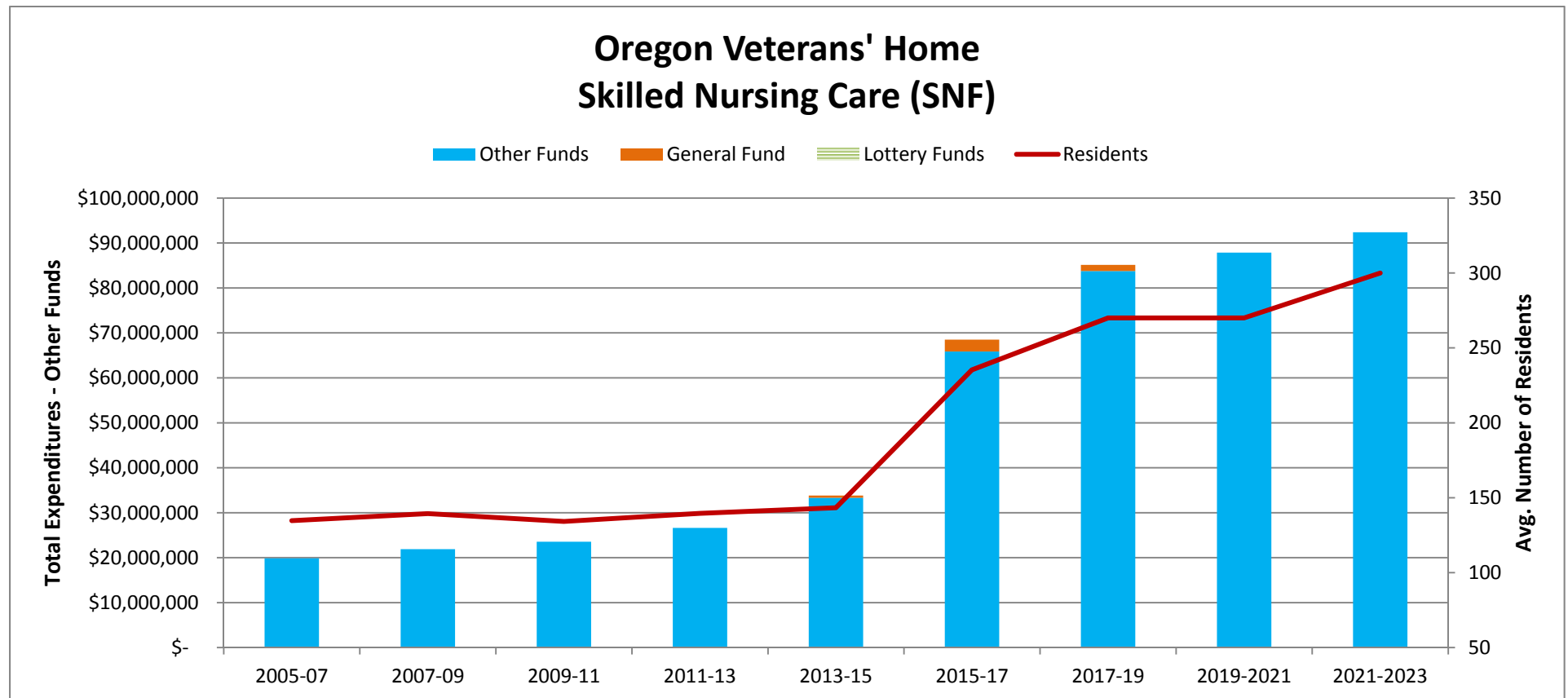
2017-19 OREGON VETERANS' HOME PROGRAM ORGANIZATION CHART



Total 2017-19 Oregon Veterans' Home Program Positions
5 Positions
(5.0 FTE)

OREGON VETERAN HOMES PROGRAM EXECUTIVE SUMMARY

Focus Area: Healthy and Safe Oregonians
 Program Contact: Mary Jaeger / 503-508-1905



Program Overview The Oregon Veterans' Homes provide the state's qualified veterans and their families skilled nursing, Alzheimer's and memory-related, and rehabilitative care in an environment that understands the unique needs of the men and women who served our country in uniform. There are two Veterans' Homes in Oregon, one is located in The Dalles and a second in Lebanon. The Oregon Veterans' Home program is a self-sustaining program offering superior care at a lower cost to veterans and their families.

Program Funding Request

The budget proposal for the next three biennia is as follows:

<u>Biennium</u>	<u>Other Funds</u>	<u>Other Funds - Debt Issuance Costs</u>	<u>General Funds</u>	<u>Total Funds</u>
2017-2019	\$ 83,810,663	\$ 90,000	\$ 1,344,281	\$ 85,244,944
2019-2021	\$ 87,888,052	\$ -	\$ -	\$ 87,888,052
2021-2023	\$ 92,436,258	\$ -	\$ -	\$ 92,436,258

Other Funds revenue is primarily generated from resident-related income to cover the cost of care. Income sources typically include funds from the U.S. Department of Veterans Affairs (Federal VA), Medicare, Medicaid, insurance companies and private payers. General Fund monies are related to debt service on Article XI-Q Bonds that were issued in November 2013 and used as a portion of the local/state match to construct the Lebanon Veterans' Home due to construction changes mandated by the Federal VA.

The 2017-19 Governor's Budget will provide the ability to maintain superior care for residents at the current Oregon Veterans' Homes.

Program Description

Eligibility/Care Level/Services - Care at the Oregon Veteran's Homes is an "earned benefit" available to veterans, their spouses and parents who had a child die while serving in the United States Armed Forces. To be eligible for this benefit, qualifying veterans must have served as defined by the Federal VA and received an honorable discharge from their branch of service.

Residents receive 24-hour, long-term skilled nursing, Alzheimer's and other memory-related, and rehabilitative care by a skilled nursing staff whose skills and understanding have been enhanced to meet the unique and special needs of veterans. The Home's nursing team is complemented by physical, occupational and speech therapists who provide specific physician ordered services to help residents meet their maximum rehabilitative potential.

In addition, the facility offers residents engaging daily activities, transportation to and from community outings and doctor's appointments, customized nutrition based on individual resident needs by a dietitian, high quality meals prepared by the facility's full-time chef, and an environment that honors and remembers veterans. Most importantly, the Veterans' Homes enable what most veterans desire – a home where they are understood and among other veterans.

The Federal VA's Community Based Outpatient Clinic (CBOC) is located adjacent to The Dalles Veterans' Home on the Home's property. CBOC's provide primary care to veterans by Federal VA doctors who are knowledgeable about veterans' issues and needs, including health complications that are the result of service-related disabilities.

Partners – The Federal VA and local counties partnered in funding the original construction of the facilities with a combination of federal and local funds; grant funds are subject to repayment if the facility closes before 20 years of continuous operation after receipt of the federal grant funds. Additionally, the Federal VA provides a daily per diem for veteran residents to offset their cost of care and federal legislation allows veterans who are disabled due to their military service (with a service-connected disability rating of 70% or more) to have their full daily cost of care at State Veterans' Homes paid for by the Federal VA.

As both Veterans' Homes are Medicare and Medicaid certified, the relationship with Aging and People with Disabilities is an important partner for the long-term and short-term care placement of veterans in need of this high level of care.

The Oregon Department of Veterans' Affairs contracts with Veterans Care Centers of Oregon (VCCO), a non-profit organization, for the day-to-day operation of the facility. The contract with VCCO followed the state's competitive procurement process and has resulted in the delivery of award-winning, high quality care to veterans.

Recruiting for qualified medical personnel remains a challenge in rural Oregon. Whenever possible, the Veterans' Homes partner with local community colleges to help meet its qualified nursing staffing needs and create valuable internship opportunities for the nursing program students. The local hospitals also provide hospital related services when it is not in the resident's best interest to travel to a VA Medical Center to receive these services.

Other partnerships that are necessary for the continued success of the Veterans' Homes include veterans' services organizations that support the Homes with donations of monies, tangible items for residents, sponsorship of special events and thousands of volunteer hours.

Cost Drivers – The Oregon Department of Veterans' Affairs maintains the self-sufficient Oregon Veterans' Home program by continually reviewing costs. The most significant cost driver is staffing/personnel costs, which is more than 70% of the total operating expenses. Minimum nursing staff ratios are mandated by the Oregon Department of Human Services (Oregon Administrative Rule 411-086-0100).

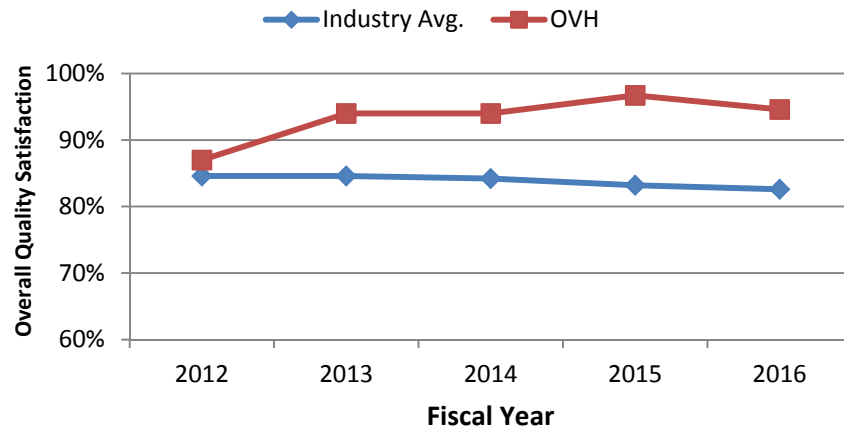
Program Justification and Link to Focus Areas

ODVA's Oregon Veterans' Home program impacts the Healthy and Safe Oregonians focus area.

The Oregon Veterans' Homes maximize the opportunity to bring federal funding for care of seniors into Oregon. Through our nation's promise to care for its veterans, the Oregon Veterans' Home program offers a veteran benefit that not only costs significantly less than other private nursing care facilities but, also allows federal benefit dollars to flow into Oregon through reimbursement for cost of care, VA healthcare, and grants to facilitate safety and health upgrades to the Home.

In recent years, attention has increasingly turned to ways to improve clinical decision making, patient safety and quality of care. The Dalles Veterans' Home recently implemented an electronic health records system and installed a memory-care garden and a wandering patient management system for the memory-care unit. These upgrades reduced medication errors, better monitor diseases and other health risks and ensure a safe and secure environment for residents that also allows maximum freedom. Additionally, in Fiscal Year 2015 the Lebanon Veterans' Home was opened and it has become a national model for delivery of services in a "small-home" model.

Higher Customer Satisfaction



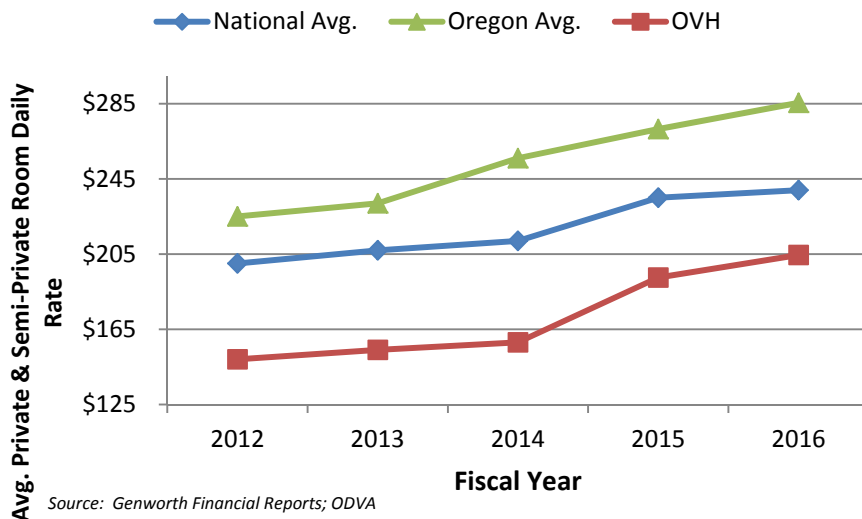
Source: Pinnacle Quality Insight

Program Performance

Higher Quality - In 2014, the Home was awarded the Step III Award (now called the Gold Award) for Quality Achievement from the American Health Care Association (AHCA) and the National Center for Assisted Living (NCAL). To date, the Home is one of approximately 31 care facilities in the nation – and one of only two state veterans’ homes – to achieve this level of recognition.

Additionally, the Home regularly receives higher customer satisfaction rankings from residents and family members on the overall quality of care.

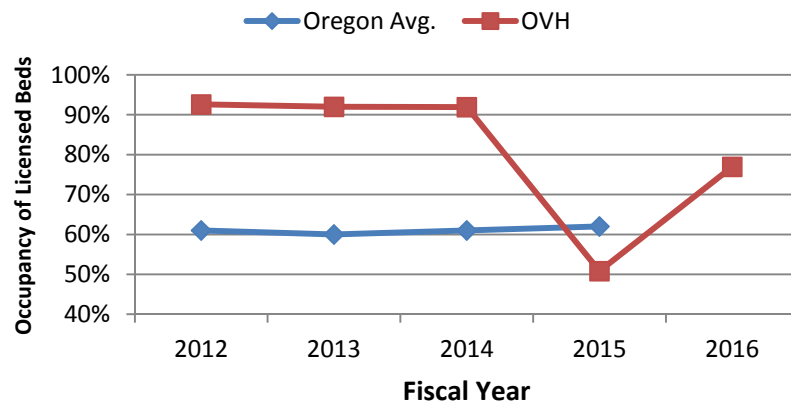
Lower Resident Private Pay Rates



Source: Genworth Financial Reports; ODVA

Lower Cost to Residents – Health care costs nationally and in Oregon continue to rise and the Home is no exception. However, over the past five years, the Home has become more affordable than the average skilled nursing facility. In 2007, the Home charged \$66 less for resident private pay daily rates than the average Oregon skilled nursing facility. In 2016, the differential increased to \$81, which would save a resident approximately \$29,565 annually. In addition, since the resident’s financial resources last longer for individuals in the Oregon Veterans’ Home compared to other nursing facilities, the Oregon Veterans’ Home helps preserve State Medicaid long term care dollars.

Higher Occupancy Rate



Source: Office for Oregon Health Policy & Research; Oregon Health Care Association; ODVA

Higher Occupancy – Over the past five years, occupancy rates at the Home have been significantly higher than the average for Oregon skilled nursing facilities. In Fiscal Year 2014, the Veterans’ Home in The Dalles averaged a 92% occupancy, while Oregon had the lowest nursing home occupancy rate in the country averaging 61% statewide (Oregon Health Care Association). In Fiscal Year 2015, a second Veterans’ Home in Lebanon was opened, resulting in lower combined average occupancy levels for the Homes as residents began admitting to the Lebanon Home. As of June 30, 2016, occupancy at the Lebanon and The Dalles Home were 90% and 94% respectively. Additionally, demand for the memory-care unit has often required waiting lists.

Higher occupancy at the Home is attributable to the commitment to providing the highest quality of care at lower costs to residents, all in an honoring environment where veteran residents are able to share their past experiences.

Enabling Legislation/Program Authorization

Oregon Revised Statute 408.360 and 408.368 authorized the Oregon Department of Veterans’ Affairs to construct and operate a state Veterans’ Home.

Funding Streams

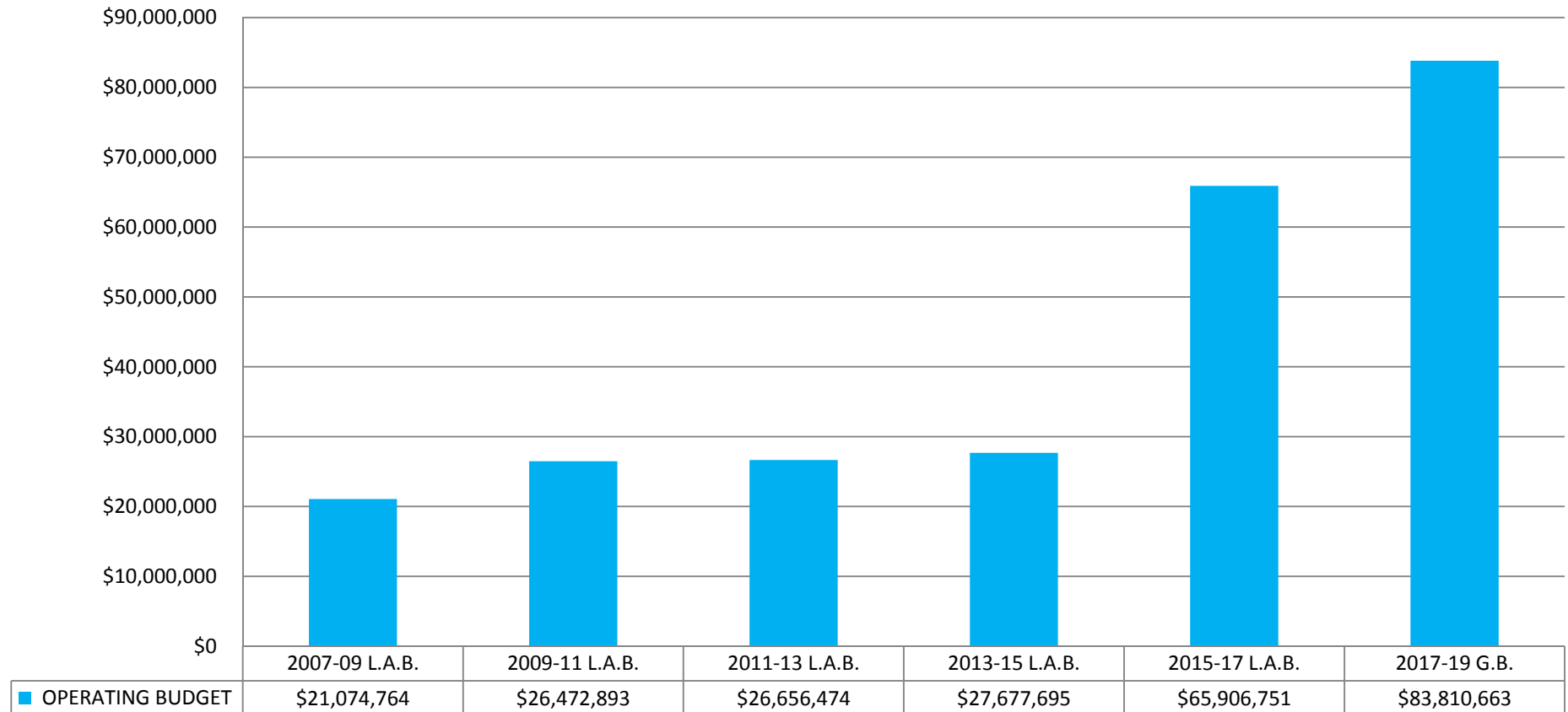
The current revenues supporting the Home operations are entirely Other Fund. Unlike most other states’ veterans’ home programs, no General funds have been provided to date for operating the Oregon Veterans’ Home. Operational funds come primarily from resident care-related payments, including the Federal VA, which provides a daily per diem rate for qualifying residents, Medicare and Medicaid payments and private pay for certain residents.

The Home also receives donated monies that are used to enhance the quality of life of residents at the Home. These donations often come from Oregon residents or their estates, local community groups, veteran organizations, or businesses. Recently, donated funds were used to help construct a Community Center at the Home, where residents and family members can enjoy spending time together.

2017-19 Funding Proposals

The 2017-19 Governor’s Budget for the Veterans’ Home increases the current service level, due to the increasing medical costs, including personnel costs associated with operating two skilled nursing facilities.

OREGON VETERANS' HOME PROGRAM HISTORICAL OPERATING BUDGET COMPARISON



**Includes all Packages but excludes Debt Service, Debt Issuance costs and Capital Construction Expenditures.

Note: Significant increase in Other Funds for 2015-17 and 2017-2019 are the result of the new Veterans' Home in Lebanon opening in Fall 2014.

OREGON VETERANS' HOME PROGRAM NARRATIVE

Veterans' Home Program Environmental Factors and Trends

Challenge to Retain Affordability – Retaining affordability of care for veterans residing at the Veterans' Home continues to be a concern. The rate at which medical costs are increasing continues to outpace the cost of living adjustments to Federal VA pensions and Social Security, two primary sources of revenue used by residents to pay for their cost of care. When it became apparent that Federal VA pension and average Social Security income would fall short of covering a resident's cost of care and that this segment of the veteran population would be in danger of being unable to afford to reside in the Home built especially for them, the Department sought and received Medicaid certification for the Veterans' Home. Medical inflation is likely to remain high for the foreseeable future. In addition to the medical inflation challenge, some additional costs result from Federal VA regulations, which are more stringent than state regulations governing nursing homes. Affordability will continue to be an issue during the 2017-2019 biennium and going forward.

Need for Facility Maintenance – The 2017-2019 biennium will find The Dalles Oregon Veterans' Home in its 20th year of operations in 2017. Located on a hillside overlooking the Columbia River in The Dalles, this approximately \$20 million state-owned facility located on 15 acres is exposed to extreme climatic conditions. These conditions include high wind, intense sunshine, and winter storms. These conditions, coupled with around-the-clock operation of the facility, impose severe stresses on the physical facility and its equipment. Along with the aging of the Home has come the expiration of warranties associated with the facility and its equipment, as well as the end of life cycles for some equipment.

Facility maintenance is required to safeguard this valuable state-owned asset and to prevent further deterioration and higher future repair costs. Additionally, facility maintenance is required to avoid interruption of services to residents. An interruption of services to this vulnerable population could result in negative health consequences to residents and have negative financial consequences to the state. In April 2015, the agency submitted a grant application to the Federal VA related to The Dalles building refresh. The grant request has received conditional approval from the Federal VA. Once formally approved, the Federal VA will pay up to 65% of the \$4.3 million refresh cost.

Resident Occupancy Levels – A sufficient occupancy level will be necessary during the 2017-2019 biennium to maintain operating efficiencies for the Home, which contribute to the Department's ability to retain affordability. The successful rehabilitation of residents and their resulting discharges to their homes or less care-intensive settings contributes to occupancy turnovers. Continuous admissions are necessary to maintain an adequate occupancy level and to maintain operating efficiencies. For some prospective residents, the Home's rural location presents a challenge to their family's ability to visit them and sometimes results in their not selecting the Veterans' Home for their nursing care needs.

Business Partner Support – Continued program support by the Federal VA is necessary for the Veterans' Home program to continue as currently operated. Medicare and Medicaid certification of the Home, along with the relationship with the Department of Human Services' Aging and People with Disabilities Program will continue to be an important support mechanism for the Home. The relationship with the contract operator of the Home is important in that it

preserves the high quality of life for the veteran residents of the Home through the direct care they receive and the enhancements to their quality of life that result from the volunteer program managed by the contract operator.

Other partnerships include veterans' service organizations that continue to support the Homes with donations of funds, tangible items, sponsorship of special events, and thousands of volunteer hours. Another important relationship exists with the local community colleges which helps the Homes with its qualified nursing staff needs and at the same time creates a valuable opportunity for nursing program participants. Continued support by business partners will contribute to the quality of life of residents of the Homes.

Medicare/Medicaid – Potential significant reductions in Medicare/Medicaid rates will adversely affect private pay rates at the Home.

Federal VA Reimbursements – The Federal VA allows for veterans rated 70 percent service connected disabled or more to receive reimbursement for the cost of their care at state Veterans' Homes. The reimbursement rate, however, does not always fully cover their cost of care.

Increased Demand for Care – As veterans continue to age, the demand for residential nursing care facilities, will increase. The Federal VA has estimated that Oregon will need up to 907 veteran home, nursing home and domiciliary beds for veterans based on projected demand.

Medical Inflation – The cost of medical care has continued to outpace increases in Federal VA pensions and Social Security income.

Aging Veteran Population – For the 2017-2019 biennium, it is anticipated that the most rapid population growth in the state will occur among seniors. A significant number of these will be veterans, which will include the aging Korean and Vietnam era veterans.

Maintenance and Repair Needs - Because of its location in an extreme environment, The Dalles Veterans' Home will continue to require regular maintenance and repair to the physical plant and grounds. The nature of the Home's 24 hour, seven-day-per-week operation will continue to place extreme stress on equipment and furniture, necessitating frequent repairs and replacement. In addition, due to its age, (the Home enters its 20th year of operation in 2017) is beginning to experience the failure of original equipment and structures, necessitating their repair or replacement.

Given the factors outlined above, we have applied and are on the Federal VA priority list for a refresh of the interiors of the The Dalles Home. This will include new flooring, paint wallpaper and ceiling tile throughout the facility, a remodel to the nurse stations, an upgrade of all resident rooms (paint, wallpaper, ceiling tile), a remodel of the production kitchen (new kitchen equipment, RFP the walls, new ceiling tile), remodel of nutrition centers at all 4 wings, remodel of rehab and therapy area and replacement of related equipment. In addition, we would replace the majority of the furniture in the facility as it is old and worn. Also, we would add a storage building to the facility.

Resident Cost – For many residents of the Home, the main source of income is a pension from the Federal VA and/or a monthly check from Social Security. The gap between the monthly cost to many residents and their Federal VA pension and Social Security income continues to widen. Many veterans in both Veterans' Home facilities are utilizing Medicaid to contribute to the cost of their skilled nursing care.

Complex Medical Needs – Veterans typically have more complex medical needs than non-veterans. An increase in occupancy could increase the normal demand for staffing to meet these complex medical and geriatric requirements. Also, as the wars in Iraq and Afghanistan produce more veterans who survive injuries, the Home has seen the need of rehabilitative care increase.

Male to Female Resident Ratio – It is anticipated that additional females will become residents as a result of admission eligibility being extended to spouses of veteran. A larger percentage of spouses of veterans are female than male. However, even with expanded eligibility, it is expected the vast majority of resident population at the Home will continue to be male.

Health and Safety Requirements - In recent years, attention has increasingly turned to ways to improve clinical decision making, patient safety and quality of care. The Dalles Veterans' Home implemented an electronic health records system, installed a memory-care garden, and installed a wandering patient management system for the memory-care unit. These upgrades will reduce medication errors, improve documentation compliances, better monitor diseases and other health risks and ensure a safe and secure environment for residents that also allows maximum freedom. In the future, these upgrades may require repair or replacement.

Expected Results

Deliver high-quality care to residents and retain affordability.

- Through the Veterans' Home program, the Department will continue to ensure that high quality care is provided to residents of the Veterans' Homes in a safe, home-like environment. Residents will continue to receive rehabilitative and skilled medical services to attain the highest level of functionality and independence possible given their unique individual circumstances. The Department will continue to have on-site employees, as required, to administer the contract for operation of both of the Veterans' Homes.
- Maintain high occupancy levels at the Veterans' Homes, thereby continuing operational and programmatic efficiencies.
- Maintain The Dalles and Lebanon Veterans' Homes, an approximately \$60 million state-owned facilities within budgetary limitations.
- Continue to closely monitor the Lebanon Veterans' Home facility needs to ensure that any unexpected developments for the new buildings are efficiently and effectively resolved within budgetary limitations.

- Partnerships with business partners will continue, with resulting benefits to residents. Business partners include county veterans' service officers, veterans' service organizations, local community college and universities, county citizens, and numerous others. Residents' quality of life will continue to be enhanced as a result of these important relationships.
- Donations will continue to be sought through existing mechanisms including direct solicitations to individuals and organizations, applications for grants and awards, Oregon Charitable Check Off and the Veteran License Plate program. Sources for new donation possibilities will continue to be explored.

Program Details

The Oregon Veterans' Homes provide the state's most vulnerable veterans and their families skilled nursing, Alzheimer's and memory-related, and rehabilitative care in an environment that understands the unique needs of the men and women who served our country in uniform. Currently there are two facilities located in The Dalles and Lebanon. The Oregon Veterans' Home program is a self-sustaining program that offers superior care at a lower cost to veterans and their families.

Customers: Care at the Oregon Veterans' Homes is an earned benefit available to veterans, their spouses, and parents who had a child die while serving in the United States Armed Forces. To be eligible for this benefit, qualifying veterans must have served as defined by the U.S. Department of Veterans Affairs (Federal VA) and received an honorable discharge from their branch of service.

Source of Funding: Operating revenues are primarily comprised of monies received from residents of the facility, Medicare and Medicaid reimbursements, and grant per diem received directly from the Federal VA. The facility also receives donations to the Veterans' Home Trust Fund, as well as monies from the sale of Veterans License Plates through the Department of Motor Vehicles, and money from the Charitable Check Off program.

The newest facility in Lebanon received 65 percent Federal VA Grant funds and 35 percent local match funding (Linn County levy) for construction. In 2013, the state provided additional funds to make up a short fall in the local match due to construction changes mandated by the Federal VA.

Expenditures: \$83,810,663 Other Funds. \$1,344,281 General Funds Debt Service and \$90,000 Other Funds Debt Issuance costs. No General Funds have been provided for Veterans' Homes operational costs.

Positions and FTE: 2017-19 Governor's Budget funds five positions (5.0 FTE).

Workload: The Agency contracts with an operator to manage the operations of the Oregon Veterans' Homes.

Revenue Sources/Proposed Revenue Changes

The current revenues supporting the Veterans' Homes' operations are entirely Other Funds. Unlike most other states' veterans' home programs, no General funds have been provided to date for operational costs for the Veterans' Home program in Oregon. Operational funds come primarily from monies available to residents, Medicare and Medicaid payments, and the Federal VA, which provides a daily per diem rate through its State Home Per Diem program. The majority of the Homes' residents' pay for a portion of the cost of their care by using their Federal VA pension or disability compensation benefits and their Social Security income. These funds must be used for resident care.

Trust Fund Nonlimited Expenditures

These expenditures represent disbursements of monies previously donated to the Department to be used for the benefit of Oregon's veterans, their dependents and survivors. The level of expenditures will not exceed the amount of donated monies received and any interest generated on these funds.

New Legislation

None.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Oregon Veterans Home Program
Cross Reference Number: 27400-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Pension Obligation Bond	-	-	1,049	-	-	-	1,049
Social Security Taxes	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Vacancy Savings	-	-	(11,071)	-	-	-	(11,071)
Total Personal Services	-	-	(\$10,022)	-	-	-	(\$10,022)
Total Expenditures							
Total Expenditures	-	-	(10,022)	-	-	-	(10,022)
Total Expenditures	-	-	(\$10,022)	-	-	-	(\$10,022)
Ending Balance							
Ending Balance	-	-	10,022	-	-	-	10,022
Total Ending Balance	-	-	\$10,022	-	-	-	\$10,022

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Oregon Veterans Home Program
Cross Reference Number: 27400-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	897	-	-	-	897
Out of State Travel	-	-	719	-	-	-	719
Employee Training	-	-	162	-	-	-	162
Office Expenses	-	-	2,077	-	-	-	2,077
Telecommunications	-	-	852	-	-	-	852
State Gov. Service Charges	-	-	12,220	-	-	-	12,220
Data Processing	-	-	236	-	-	-	236
Publicity and Publications	-	-	3,372	-	-	-	3,372
Professional Services	-	-	2,479,051	-	-	-	2,479,051
Attorney General	-	-	8,801	-	-	-	8,801
Employee Recruitment and Develop	-	-	1	-	-	-	1
Dues and Subscriptions	-	-	195	-	-	-	195
Facilities Maintenance	-	-	13,938	-	-	-	13,938
Intra-agency Charges	-	-	119,391	-	-	-	119,391
Other Services and Supplies	-	-	551	-	-	-	551
Expendable Prop 250 - 5000	-	-	8,873	-	-	-	8,873
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	\$2,651,336	-	-	-	\$2,651,336

Capital Outlay

Technical Equipment	-	-	-	-	-	-	-
Household and Institutional Equip.	-	-	2,125	-	-	-	2,125
Data Processing Hardware	-	-	-	-	-	-	-
Land and Improvements	-	-	1,955	-	-	-	1,955
Building Structures	-	-	1,850	-	-	-	1,850

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Oregon Veterans Home Program
Cross Reference Number: 27400-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Equipment - Part of Building	-	-	3,996	-	-	-	3,996
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	-	-	\$9,926	-	-	-	\$9,926
Total Expenditures							
Total Expenditures	-	-	2,661,262	-	-	-	2,661,262
Total Expenditures	-	-	\$2,661,262	-	-	-	\$2,661,262
Ending Balance							
Ending Balance	-	-	(2,661,262)	-	-	-	(2,661,262)
Total Ending Balance	-	-	(\$2,661,262)	-	-	-	(\$2,661,262)

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Oregon Veterans Home Program
Cross Reference Number: 27400-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	14,946,166	-	-	-	14,946,166
Total Revenues	-	-	\$14,946,166	-	-	-	\$14,946,166
Services & Supplies							
Professional Services	-	-	14,946,166	-	-	-	14,946,166
Total Services & Supplies	-	-	\$14,946,166	-	-	-	\$14,946,166
Total Expenditures							
Total Expenditures	-	-	14,946,166	-	-	-	14,946,166
Total Expenditures	-	-	\$14,946,166	-	-	-	\$14,946,166
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

____ Agency Request
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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs**

**Cross Reference Name: Oregon Veterans Home Program
Cross Reference Number: 27400-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	(4,316)	-	-	-	(4,316)
Total Revenues	-	-	(\$4,316)	-	-	-	(\$4,316)
Services & Supplies							
Office Expenses	-	-	(284)	-	-	-	(284)
State Gov. Service Charges	-	-	(4,032)	-	-	-	(4,032)
Total Services & Supplies	-	-	(\$4,316)	-	-	-	(\$4,316)
Total Expenditures							
Total Expenditures	-	-	(4,316)	-	-	-	(4,316)
Total Expenditures	-	-	(\$4,316)	-	-	-	(\$4,316)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment**

**Cross Reference Name: Oregon Veterans Home Program
Cross Reference Number: 27400-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	(4,979)	-	-	-	(4,979)
Total Revenues	-	-	(\$4,979)	-	-	-	(\$4,979)
Services & Supplies							
Attorney General	-	-	(4,979)	-	-	-	(4,979)
Total Services & Supplies	-	-	(\$4,979)	-	-	-	(\$4,979)
Total Expenditures							
Total Expenditures	-	-	(4,979)	-	-	-	(4,979)
Total Expenditures	-	-	(\$4,979)	-	-	-	(\$4,979)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

VETERANS HOME POLICY OPTION PACKAGE 102

Target Veteran Services – Package 102 (Agency priority # 2)

Introduction

ODVA's vision for veterans, stated in its five-year strategic plan, is that "Veterans and their families thrive in Oregon." One of the goals and its objective that supports that vision is to "Target veteran services: Serve more veterans and serve them better." This package targets services for veterans and supports the objective of serving more veterans and serving them better.

Background. The purpose of this package is to expand access to services for the underserved veteran community. Currently, only three in ten Oregon veterans access the federal benefits they have earned. ODVA wants to increase the number of veterans receiving earned benefits. The County Veteran Service Officers (CVSO's), who are supported on a statewide basis by ODVA, are the local and direct services link to veterans and help veterans understand, access, and utilize the many benefits and resources available to them. ODVA considered another key factor when it developed this package: the veteran population in Oregon is aging. More than half of Oregon veterans are over 65 years of age and ODVA is committed to focusing on the needs of these veterans. Finally, in order to sustain the Veteran Services Program and Home Loan Program for Oregon's current and future generation of veterans, ODVA must stabilize ODVA's financial condition by aligning revenue sources with appropriate program areas.

The package components are grouped into three major categories:

1. Statewide Veteran Services: County and National Service Organization pass-through monies
 - County pass-through monies for county veteran service activities
 - National Service Organization (NSO) pass-through monies for NSO veteran service activities
2. Aging Veteran Services: Conservatorship, representative payee, veteran volunteers
 - Target the most vulnerable veterans through a robust conservator and representative payee programs for veterans who are unable to manage their finances
 - Provide veteran services to aging veterans in the Veteran Homes and in the conservator and representative payee programs
 - Develop specialized aging veteran outreach and research to better target needs and services for aging veterans

3. Home Loan Program: Program Stabilization and Funding Alignment
 - Financially stabilize the Home Loan Program for future generations
 - Align revenue sources with program areas

1. Statewide Veteran Services: County and National Service Organization Pass-through Monies

Purpose

The County Veteran Service Officers (CVSO's), that are supported on a statewide basis by ODVA, are the direct link to veterans to help them understand, access, and utilize the many benefits and resources available to them. Currently, CVSO's are stretched beyond their capacity. This package requests additional funding for the counties, which will allow them to hire additional CVSO's or support staff in order to reach more veterans. One of the most important services the CVSO's provide is filing federal claims on behalf of veterans. In 2015, federal disability compensation and pension benefits claims alone provided more than \$1.28 billion in direct cash payments to Oregon veterans. These federal dollars are not only a financial benefit to the state, but it means that federal dollars rather than state safety net dollars are used to help these veterans.

Increasing county veterans services through additional pass-through dollars will help serve more veterans, increase the number of claims filed, and ultimately bring in more federal dollars to the state. With the recent addition of Polk County, during the 2015-17 biennium, 35 counties will have a veteran service office. In addition to the counties, National Service Organizations (NSOs) play an important role in reaching out to veterans and filing claims.

Additional pass through dollars to the counties and to NSOs greatly increases the availability of veteran services in local communities and builds on a strong return on investment results seen over the last two biennia.

How Achieved

The Governor's Budget proposes an additional \$1,500,000 LF (special payments) to be distributed to 35 counties for CVSO's, support staff and operations. An additional amount of \$57,000 LF (special payments) is proposed for distribution to NSOs. The total proposed budget for County and NSO pass-through for the 2017-2019 biennium is \$6,030,017 LF (\$5,854,861 for counties and \$175,156 for NSOs).

Staffing Impact

There is no direct staffing impact.

Quantifying Results

ODVA anticipates that the additional resources available to the counties and to the NSOs will increase both the number of new powers of attorney granted to ODVA in order to represent veterans on federal claims and an increase in the number of new claims filed for veterans.

For the 2017-19 biennium, ODVA anticipates that number of new powers of attorney granted to ODVA will increase by 15% and the number of new federal claims filed will increase by 10%. These estimates take into consideration the ramp-up of additional CVSO's and support staff.

2. Aging Veteran Services: Conservatorship, representative payee, veteran volunteers

ODVA is committed to prioritizing resources and services for aging veterans who represent more than half of Oregon's veteran population. More than half of all Oregon veterans are 65 years of age or older. Veterans make up almost 26% of all the seniors in Oregon. Of the 634,700 seniors in Oregon in 2015, about 164,500 were veterans.

Conservatorship and Representative Payee Programs. One key Aging Veteran Services program is the Conservatorship and Representative Payee program. This program provides financial and case-management services to the most vulnerable Oregon veterans who are unable to manage their own finances. The demand for conservators and representative payees is growing quickly because of the increase in the aging veteran population and the forced shutdown of payee companies in the private sector. The influx of aging veterans is already overwhelming existing services. One of the greatest benefits of these programs is that it prevents the institutionalization of these senior veterans with significant costs on state general fund.

Currently, two trust officers serve as conservators for 140 veteran clients and as representative payee for 110 clients. The combined conservatorship caseload averages 65-70 cases per trust officer. The American Bar Association standards for attorneys acting as conservators and representative payees are that caseloads should not exceed 25-30 cases per attorney. Despite growing demands, ODVA has been forced to limit new conservatorship and or representative payee cases because current caseloads are so high.

The Governor's Budget proposes one new Representative Payee position for these programs.

Aging Veterans Outreach Specialist. ODVA needs to mobilize its partnerships with state agencies that work with aging veterans in order to coordinate efforts and help provide them with the benefits and services they have earned. A veteran service officer (VSO) with the expertise in veteran benefits, expertise in the complex aging health care programs (Medicare, Medicaid, CCOs etc.), and working knowledge of the needs of aging veterans would be able to accomplish three specific goals.

First, the VSO would obtain Powers of Attorney and file claims for roughly 560 of Oregon's most vulnerable veterans, including veterans in two Oregon Veterans' Homes, conservatorship clients and representative payee clients.

Second, the VSO would work with the eight Aging Disability Resource Centers (ADRCs, part of the Department of Human Service Seniors and People with Disabilities). ADRCs have trained professional staff members who can help individuals with immediate or future needs and provide information about local public and privately paid options for long-term services and support. The VSO would train staff at the ADRCs to know and understand aging and disabled veterans' issues and available state and federal benefits. The VSO would serve as a liaison to ADRCs to connect veterans to county service officers who would assist veterans in filing Federal VA claims for disability compensation and pension benefits.

Third, the VSO would initiate and implement an "Aging Veterans PARIS Project." PARIS is the Public Assistance Reporting Information System that identifies certain veterans who receive State of Oregon safety net services. This position would implement a "PARIS Project" and work with DHS, using PARIS to identify veterans who may be able to voluntarily shift to benefits provided by the Federal VA. The VSO would identify veterans who are on Medicare/Medicaid and living in long-term care settings, including assisted living, adult foster care and skilled nursing facilities. The VSO would work with these facilities, the veteran and their family, and the CVSO to file appropriate disability compensation and pension claims on behalf of the veteran. If claims are successful, they would eliminate the state costs for medical long-term care, and safety net services for these veterans, which would be replaced by federal benefits. Note that not all veterans will be able to qualify.

The Governors' Budget proposes a Program Analyst 2 position who would serve as a veteran service officer and Aging Veteran Outreach Specialist to be the subject matter expert on veteran benefits and issues effecting these unique aging veteran populations.

Assistant Director for Aging Veteran Services. The complex operations and issues with the two Oregon Veteran Homes in The Dalles and Lebanon, the Conservatorship and the Representative Payee programs, and serving the needs of the aging veteran population requires an individual who can assist in management of the day-to-day operations of these programs. The position will help manage and direct the day-to-day business operations of the programs within the division, manage the subordinate managers for Conservatorship/Representative Payee program, the two Oregon Veterans' Homes program directors, work with the contractors who manage the Homes, evaluate the quality of service provides, measure outcomes and improve processes and services.

The Governor's Budget proposes a Principal Executive Manager D position, Assistant Director for Aging Veteran Services who would manage the day-to-day operations of Aging Veteran Services.

How Achieved

The addition of one new Representative Payee (\$126,795 LF) position would allow the agency to continue to serve the 131 veterans currently being served in the representative payee program.

An Aging Veteran Outreach Specialist (\$168,613 LF), who is also a veteran service officer, will fill a critical need in helping Oregon's most vulnerable aging veterans file claims for federal benefits. In addition, this position would work with Aging Disability Resource Centers and the PARIS project (described above).

A new Assistant Director for Aging Veteran Services (\$201,430 OF) would assist in the management and direction of the day-to-day business operations of the programs within the division, manage the subordinate managers for Conservatorship/Representative Payee program, the two Oregon Veterans' Homes directors, work with the contractors who manage the Homes, evaluate the quality of service provided, measure outcomes and improve processes and services. The position will be a liaison between ODVA and the Federal VA and serves as fiduciary designee for the Conservatorship program.

The Governor's Budget also proposes Services and Supplies relating to these positions and for travel, training, research, veteran outreach, etc. (\$85,140 LF and \$47,650 OF) for a total request for the 2017-2019 biennium of \$132,790.

Staffing Impact

- Establish one Representative Payee (Administrative Specialist 2)
- Establish one Aging Veteran Outreach Specialist (Program Analyst 2)
- Establish one Aging Veteran Services Assistant Director (Principal Exec/Manager D)

Quantifying Results

- The Representative Payee position will enable the department to continue to serve representative payee clients, and allow ODVA to take on new clients.
- Using the PARIS list and incarcerated veteran outreach program, statewide veteran services will expand the number of Oregon veterans using federal benefits and reducing the amount of veterans who are currently accessing state benefits such as Oregon Health plan, SSI (Supplemental Security Income)

SNAP (Supplemental Nutrition Assistance Program). As of July 2016, there are approximately 11,000 veterans on the Oregon PARIS list. It is projected that 30% (3,300) veterans be eligible for federally funded benefit programs as a result of this initiative, which would remove them from the rolls of some or all of the state benefit programs.

- Aging Veteran Outreach Specialist (Veteran Service Officer) - After the six month accreditation training and testing period is completed, the new VSO will file claims for veterans in both Oregon Veteran Homes and the Conservatorship and Representative Payee program. This position will also increase outreach efforts to veterans in assisted living and skilled nursing facilities.
- Aging Veteran Services Assistant Director - The new Assistant Director will help direct the day-to-day operations and supervise the activities of the existing and new staff members of the Oregon Veterans' Homes, conservatorship and representative payee, volunteer and, aging outreach programs, which will improve outcomes and efficiencies.

3. Home Loan Program: Program Stabilization and Funding Alignment

This component of the policy option package helps correct the unsustainable funding distribution and sets the agency on strategic course for a sustainable future. This plan financially stabilizes the Home Loan Program by helping eliminate the diversion of Home Loan funds to other program areas and aligning agency program costs to more appropriate revenue sources. This component supports ODVA's strategic goal of "Invigorating Core Operations" and the objective of "maintaining fiscal integrity and sustainability of ODVA's program areas."

Historically, Other Funds generated by the Home Loan Program have been used to fund not only the program costs of the Loan Program, but to support non-Loan Program activities of the Veteran Services Program. Veteran Services Program activities currently funded through the Loan Program total approximately \$4 million on a biennial basis and include the program's proportional share of support services costs, such as accounting, budgeting, human resources, facilities use, communications, and information technology. This continued diversion of Other Funds to support Veteran Services Program activities is unsustainable.

In fiscal year 2016, the Home Loan Program lost over \$3.5 million. Over the past six years, the program has experienced a decline in its overall Net Position of more than \$13 million; primarily because funds generated by the program have been used to pay for non-Loan Program agency activities. These losses will continue to grow in severity unless ODVA takes prudent and fiscally responsible corrective action. The financial strength and self-supporting nature of the Home Loan Program is ultimately at stake, as well as the ability to continue providing below market rate home loans to future generations of deserving Oregon veterans.

ODVA and the state have a unique opportunity to take advantage of additional funding to take the corrective action needed to strengthen, stabilize and sustain the Home Loan Program for future generations of veterans. *(See below under "How Achieved")*.

How Achieved

This plan corrects the unsustainable funding distribution and sets the agency on strategic course for a sustainable future; it strengthens, stabilizes and sustains the Home Loan Program for future generations of veterans and eliminates the diversion of Other Funds from the Home Loan Program Other Funds to non-Loan Program activities.

The Governor's Budget proposes Lottery Funds to pay for the costs of the Veteran Services Program activities (includes the Conservatorship Program, outreach, and benefit-related information via multiple media channels and the program's share of support services costs) and pay for the costs of the Aging Veteran Services Director.

\$3,805,943 LF	Veteran Services Program
<u>\$ 319,794 LF</u>	Aging Veteran Services Director
\$4,125,737 LF	Total cost for the 2017-2019 biennium (Personal services of \$2,404,010; services & supplies of \$1,721,727)

Because the following costs (other than the \$1,218,547 of shared service support costs) will be shifted from Other Funds to Lottery Funds, this package also proposes a reduction of Other Funds as shown below.

(\$2,083,690) OF	Personal services
<u>(503,180) OF</u>	Service and supplies
(\$2,586,870) OF	Total OF reduction for personal services and services and supplies

In November 2016, Oregonians passed Measure 96 to amend the Oregon Constitution. Measure 96 requires 1.5% of the net State Lottery proceeds be deposited into a veterans services fund to provide services for the benefit of veterans. The ballot measure is projected to generate approximately \$18.5 million for the 2017-19 biennium. With the passage of Measure 96, the State and ODVA will have a unique opportunity to use these Lottery Funds to fund Veterans Services Program activities and to strengthen, stabilize and preserve the Home Loan Program for future generations of veterans.

Staffing Impact

No new additional staffing is requested. Note: this package would shift the funding from Other Funds to Lottery Funds for the following positions that are currently either fully or partially funded through Other Funds.

- Veteran Services Administrator (Principal Exec/Manager E)
- Veteran Services Administrative Assistant (Administrative Specialist 2)
- Veteran Services Benefits/Receptionist (Public Service Representative 2)

- Veteran Services Benefits/Receptionist (Office Specialist 2)
- Conservatorship Manager (Principal Exec/Manager C)
- Trust Officer (Veteran Trust Officer)
- Trust Officer (Veteran Trust Officer)
- Trust Officer (Veteran Trust Officer)
- Trust Officer Assistant (Administrative Specialist 1)
- Trust Officer Assistant (Administrative Specialist 1)
- Conservatorship Secretary (Administrative Specialist 1)
- Public Affairs Manager (Principal Exec/Manager D)
- Public Affairs Specialist 2 (Public Affairs Specialist 2)
- Public Affairs Specialist 1 (Public Affairs Specialist 1)
- Public Affairs Specialist 1 (Public Affairs Specialist 1)
- Senior Policy Advisor (OPS/Policy Analyst 4)
- Aging Veteran Services Director (Principal Exec/Manager F)

Quantifying Results

- Results would be quantified and measured using the operating results of the annual Home Loan Program's audited financial statements.
- Financial statement losses would be eliminated or substantially reduced.

Revenue Sources:

1. Statewide Veterans Services: County and National Service Organization Pass-through Monies

\$ 1,500,000	LF	County pass-through monies (special payments)
\$ <u>57,000</u>	LF	NSO pass-through monies (special payments)
\$1,557,000	LF	TOTAL Special Payments

2. Aging Veteran Services: Conservatorship, representative payee, veteran volunteers

\$ 126,795	LF	Administrative Specialist 2; Representative Payee (personal services)
\$ 168,613	LF	Program Analyst 2; Aging Veteran Outreach Specialist (personal services)
<u>\$ 85,140</u>	LF	Services & supplies for new positions, travel, training, research, and veteran outreach, etc. (services and supplies)
\$ 380,548	LF	TOTAL (personal services \$295,408 and services and supplies \$85,140)
\$ 201,430	OF	Principal/Exec Manager D; Aging Veteran Services Assistant Director (personal services)
<u>\$ 47,650</u>	OF	Services & supplies for new positions, travel, training, research, and veteran outreach, etc. (services and supplies)
\$ 249,080	OF	TOTAL (personal services \$201,430 and services and supplies \$47,650)

3. Home Loan Program - Program Stabilization and Funding Alignment

The following positions are not new positions. They are existing positions that are fully or partially funded with Other Funds and are proposed to be paid from Lottery Funds.

\$ 103,089	LF	Veteran Services Administrator; Principal Exec/Manager E (personal services)
\$ 50,071	LF	Veteran Services Administrative Assistant; Administrative Specialist 2 (personal services)
\$ 36,601	LF	Veteran Services Benefits/Receptionist; Public Service Representative 2 (personal services)
\$ 112,553	LF	Veteran Services Benefits/Receptionist; Office Specialist 2 (personal services)
\$ 151,347	LF	Conservatorship Manager; Principal Exec/Manager C (personal services)
\$ 108,083	LF	Trust Officer; Veteran Trust Officer (personal services)
\$ 120,925	LF	Trust Officer; Veteran Trust Officer (personal services)
\$ 125,720	LF	Trust Officer; Veteran Trust Officer (personal services)
\$ 81,762	LF	Trust Officer Assistant; Administrative Specialist 1 (personal services)
\$ 90,035	LF	Trust Officer Assistant; Administrative Specialist 1 (personal services)
\$ 79,186	LF	Conservatorship Secretary; Administrative Specialist 1 (personal services)
\$ 237,393	LF	Public Affairs Manager; Principal Exec/Manager D (personal services)
\$ 181,841	LF	Public Affairs Specialist 2; Public Affairs Specialist 2 (personal services)

\$ 168,613	LF	Public Affairs Specialist 1; Public Affairs Specialist 1 (personal services)
\$ 156,265	LF	Public Affairs Specialist 1; Public Affairs Specialist 1 (personal services)
\$ 280,732	LF	Senior Policy Advisor; OPS/Policy Analyst 4 (personal services)
\$ 319,794	LF	Aging Veteran Services Director; Principal Exec/Manager F (personal services)
<u>\$ 1,721,727</u>	LF	Services & supplies including pro-rata portion of shared service support costs (services and supplies)
\$ 4,125,737	LF	TOTAL (Personal services of \$2,404,010; services & supplies of \$1,721,727)

Because the following costs (other than the \$1,218,547 of shared service support costs) will be shifted from Other Funds to Lottery Funds, this package also requests a reduction of Other Funds as shown below.

(\$ 2,083,690) OF	Personal services (amount includes a Veterans' Home PS adjustment)
<u>(\$ 503,180) OF</u>	Service and supplies
(\$ 2,586,870) OF	Total OF reduction for personal services and services and supplies

GRAND TOTALS

\$ 1,557,000	LF	TOTAL Special Payments
\$ 2,699,418	LF	TOTAL Personal Services
<u>\$ 1,806,867</u>	LF	TOTAL Services and Supplies
\$ 6,063,285	LF	TOTAL Combined

(\$1,882,260)	OF	TOTAL Personal Services Reduction
<u>(\$ 455,530)</u>	OF	TOTAL Services and Supplies Reduction
(\$2,337,790)	OF	TOTAL Combined Reduction

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 102 - Target Veteran Services**

**Cross Reference Name: Oregon Veterans Home Program
Cross Reference Number: 27400-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(92,952)	-	-	-	(92,952)
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	(17,744)	-	-	-	(17,744)
Social Security Taxes	-	-	(7,111)	-	-	-	(7,111)
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	(557)	-	-	-	(557)
Flexible Benefits	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	319,794	-	-	-	319,794
Total Personal Services	-	-	\$201,430	-	-	-	\$201,430
Services & Supplies							
Instate Travel	-	-	7,030	-	-	-	7,030
Out of State Travel	-	-	8,000	-	-	-	8,000
Employee Training	-	-	7,500	-	-	-	7,500
Telecommunications	-	-	1,920	-	-	-	1,920
Professional Services	-	-	7,500	-	-	-	7,500
Dues and Subscriptions	-	-	5,000	-	-	-	5,000
Other Services and Supplies	-	-	2,500	-	-	-	2,500
Expendable Prop 250 - 5000	-	-	3,000	-	-	-	3,000
IT Expendable Property	-	-	5,200	-	-	-	5,200
Total Services & Supplies	-	-	\$47,650	-	-	-	\$47,650

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 102 - Target Veteran Services**

**Cross Reference Name: Oregon Veterans Home Program
Cross Reference Number: 27400-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	249,080	-	-	-	249,080
Total Expenditures	-	-	\$249,080	-	-	-	\$249,080
Ending Balance							
Ending Balance	-	-	(249,080)	-	-	-	(249,080)
Total Ending Balance	-	-	(\$249,080)	-	-	-	(\$249,080)
Total Positions							
Total Positions	-	-	-	-	-	-	-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE	-	-	-	-	-	-	-
Total FTE	-	-	-	-	-	-	-

01/25/17 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS
 SUMMARY XREF: 003-00-00 Oregon Veterans Home Program

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 102 - Target Veteran Services

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0034004	MESNZ7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	09	9,369.00		224,856- 93,589-			224,856- 93,589-
0198060	MMS X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	02	5,496.00		131,904 60,734			131,904 60,734
TOTAL PICS SALARY									92,952-			92,952-
TOTAL PICS OPE									24,855-			24,855-
TOTAL PICS PERSONAL SERVICES =				.00	.00				117,807-			117,807-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Veterans' Affairs, Oregon Dept of
2017-19 Biennium**
**Agency Number: 27400
Cross Reference Number: 27400-003-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	-	-	-	1,961,201	-	-
Total Lottery Funds	-	-	-	\$1,961,201	-	-
Other Funds						
Charges for Services	-	65,808,697	65,808,697	70,500,000	85,436,871	-
Admin and Service Charges	33,226,539	-	-	-	-	-
Rents and Royalties	200	-	-	-	-	-
General Fund Obligation Bonds	-	-	-	-	90,000	-
Interest Income	99,782	75,000	75,000	150,000	150,000	-
Other Revenues	62,734	50,000	50,000	100,000	100,000	-
Transfer In - Intrafund	5,572,121	350,000	350,000	1,240,000	1,150,000	-
Transfer Out - Intrafund	(2,535,000)	-	-	(90,000)	-	-
Total Other Funds	\$36,426,376	\$66,283,697	\$66,283,697	\$71,900,000	\$86,926,871	-

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Detail of LF, OF, and FF Revenues - BPR012

NONLIMITED EXPENDITURES

The Department uses two primary types of nonlimited expenditures in carrying out its programs for veterans. These are described below.

Loan And Bond Nonlimited Expenditures

The loan-related expenditures in this category are those that are charged back to the loan balances and eventually collected. Typical expenditures are property taxes, hazard insurance, foreclosure and state-owned property costs, and other costs incurred to protect the State's interest in property used to secure a loan. Also included in this expenditure category are loans made to veterans.

The bond-related expenditures in this category are incurred in planning for and issuing bonds. Typical costs involve bond counsel and attorney fees, State Treasury bond fees, and fees relating to preparing bond disclosure documents. These costs are directly tied to the number of issues and the size of each issue.

Debt Service Nonlimited Expenditures

These expenditures relate to the principal and interest payments due to those who invested in Department bonds and any net interest rate swap payments made to swap counterparties.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
**Veterans' Affairs, Oregon Dept of
2017-19 Biennium**
Agency Number: 27400
Cross Reference Number: 27400-087-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Nonlimited Other Funds						
Business Lic and Fees	159,000	150,000	150,000	150,000	150,000	-
Non-business Lic. and Fees	55,233	60,000	60,000	60,000	60,000	-
Charges for Services	1,225,462	2,500,000	2,500,000	2,500,000	2,500,000	-
Admin and Service Charges	-	-	-	2,000,000	2,000,000	-
Rents and Royalties	1,619,523	1,450,000	1,450,000	1,500,000	1,500,000	-
Dedicated Fund Oblig Bonds	35,965,000	100,000,000	100,000,000	240,000,000	240,000,000	-
Interest Income	22,651,839	45,000,000	45,000,000	53,000,000	53,000,000	-
Sales Income	8,876	10,000	10,000	10,000	10,000	-
Donations	393,921	500,000	500,000	600,000	600,000	-
Loan Repayments	147,081	-	-	-	-	-
Veterans Loan Repayments	78,204,229	80,000,000	80,000,000	86,000,000	86,000,000	-
Insurance Premiums	917,846	-	-	-	-	-
Other Revenues	508,245	1,000,000	1,000,000	1,000,000	999,945	-
Transfer In - Intrafund	59,946,390	167,808,710	167,808,710	219,521,159	219,521,159	-
Tsfr From Transportation, Dept	170,841	160,038	160,038	209,447	209,447	-
Transfer Out - Intrafund	(73,002,000)	(186,020,125)	(186,484,289)	(242,629,248)	(240,179,248)	-
Total Nonlimited Other Funds	\$128,971,486	\$212,618,623	\$212,154,459	\$363,921,358	\$366,371,303	-

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 Detail of LF, OF, and FF Revenues - BPR012

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs**

**Cross Reference Name: Nonlimited
Cross Reference Number: 27400-087-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	(55)	-	(55)
Total Revenues	-	-	-	-	(\$55)	-	(\$55)
Services & Supplies							
Other Services and Supplies	-	-	-	-	(55)	-	(55)
Total Services & Supplies	-	-	-	-	(\$55)	-	(\$55)
Total Expenditures							
Total Expenditures	-	-	-	-	(55)	-	(55)
Total Expenditures	-	-	-	-	(\$55)	-	(\$55)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Veterans' Affairs, Oregon Dept of
2017-19 Biennium**
**Agency Number: 27400
Cross Reference Number: 27400-089-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
General Fund Obligation Bonds	-	-	-	-	2,450,000	-
Transfer In - Intrafund	-	1,510,547	1,510,547	2,450,000	-	-
Total Other Funds	-	\$1,510,547	\$1,510,547	\$2,450,000	\$2,450,000	-
Federal Funds						
Federal Funds	-	2,805,303	2,805,303	-	-	-
Total Federal Funds	-	\$2,805,303	\$2,805,303	-	-	-

CAPITAL CONSTRUCTION POLICY OPTION PACKAGE 105

Veterans' Home Capital Projects – Package 105 (Agency priority # 5)

Purpose

An important ODVA five-year objective to better serve Oregon veterans is to “build a better, stronger and more durable department for future generations.” This policy option package invigorates ODVA’s core operations through capital projects at the Oregon Veterans’ Home in The Dalles and at the Oregon Veterans’ Home in Lebanon that strengthen the Veterans’ Homes and ultimately, the skilled nursing care ODVA provides to Oregon veterans.

ODVA strives to create a secure and safe environment for the state’s more vulnerable veterans. Three key initiatives in this package support this plan. First, ODVA will focus resources to recruit and retain licensed nursing staff and certified nursing assistants at The Dalles Oregon Veterans’ Home. Second, it will upgrade the wireless infrastructure to maintain efficient use of the electronic health records system, installation of additional security cameras and equipment and replace the 20-year old phone system with VOIP (voice over internet protocol, a form of technology that allows for speech communication via the Internet) at The Dalles. Third, it will expand parking capacity at the Oregon Veterans’ Home in Lebanon to accommodate space for staff, family, community visitors, volunteers and overflow for special events.

How Achieved:

The Dalles Veterans’ Home – Capital Projects

Staff Recruitment and Retention. Recruiting and retaining certified nursing assistants (CNAs), for any skilled nursing facility is a challenge. The Veteran’s Home in The Dalles faces even more recruitment challenges because it is in a rural community with a limited candidate pool, and because of the competition for candidates from other facilities or other job opportunities, and the limited availability of training and certification opportunities from the local community college. In addition, the lack of daycare options for staff adds to the recruitment, retention and absenteeism challenges.

The Dalles Home has faced recruitment and retention problems for a number of years. Over the years, the Veterans’ Home has made numerous, but unsuccessful, attempts to partner with the local community college to provide timely and effective training and certification for the certified nursing assistants (CNAs).

Rules and regulations require a skilled nursing facility to maintain a nursing staff that is “sufficient in quantity and quality to provide nursing services for each resident as needed.” The regulations specify the ratio of CNAs to the total census. The result of the recruitment and retention problems in The Dalles are serious. A significant amount of money is spent on overtime or premium pay for the limited number of CNAs and the lack of a consistent pool of trained staff impacts the daily lives of veterans and the quality of their 24- hour care.

The purpose of this request is to enhance the recruitment and retention of CNAs that will ultimately result in better 24-hour care now and in preparation for a new generation of veterans to come, especially baby boomers and veterans from more current conflicts.

To solve this problem, ODVA proposes a classroom building and a daycare building on the property.

- **Classroom Building.** Constructing an on-site classroom, where training would be conducted by qualified existing Veteran’s Home staff, would provide space for training of certified nursing assistants and to provide continuing medical education (CME) for all staff. The ability to provide on-site training will significantly enhance the recruitment and retention of critical staff at the Veterans’ Home.
- **Daycare Building.** Constructing an on-site daycare building would provide childcare options for Veteran Home staff, with the goal to reduce staff absenteeism due to daycare issues or sick children.

Phone, Wireless Infrastructure and Security Upgrades. The existing phone system and the wireless infrastructure at the Veterans’ Home need to be replaced with 21st century technology. As technology has evolved, The Dalles Veterans’ Home has continued to provide the highest quality of care to veterans, in a secure, safe environment. However, replacing the nearly 20-year old phone system with a modernized VOIP (voice over internet protocol) system is critical to reliable and efficient communication at the Veterans’ Home. The existing wireless infrastructure must also be upgraded in order to use electronic health records. Additionally, the Veterans’ Home requires security upgrades including expanded security cameras, which would enhance safety for residents, staff and visitors.

Lebanon Veterans’ Home – Capital Project

Parking at the Lebanon Veterans’ Home has reached maximum capacity. In 2015, ODVA purchased an adjoining property in anticipation of addressing facility parking. The master plan for the adjoining property is to construct a 120-space parking lot, which would connect via a walking bridge to the west side of the Veterans’ Home. This additional area would provide parking space for staff, volunteers’ and overflow for special events.

Staffing Impact:

No staffing impact.

Quantifying Results:
The Dalles Veterans' Home – Capital Projects

Staffing for The Dalles Veterans' Home remains a challenge. Over the past year, the Home has had an average of 3 Licensed Practical Nurse/Registered Nurse (LPN/RN) and 11 Certified Nursing Assistants (CNA) positions remain open each due to lack of qualified applicants. Additionally, in 2016, the Home has had to pay more than \$25,000 in bonus shift payments in order to maintain adequate coverage. Construction of the educational and daycare buildings is expected to reduce the number of open positions, decrease employee turnover – which would be less costly in the long-run and provide a higher quality of care.

Lebanon Veterans' Home – Capital Project

There are currently 128 parking spaces currently available at the Lebanon Veterans' Home. The proposed additional 120-space parking lot would nearly double the number of existing spaces and provide adequate capacity to meet the demand for parking space for staff, volunteers' and overflow for special events.

Revenue Source
The Dalles Veterans' Home – Capital Projects

\$1,150,000	Sale of Bonds	One classroom building, one daycare building, telephone system, wireless and security upgrades
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Lebanon Veterans' Home – Capital Project

\$1,300,000	Sale of Bonds	120-space parking lot
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TOTAL REVENUE SOURCE

\$2,450,000	Sale of Bonds	
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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Veterans' Affairs, Oregon Dept of
Pkg: 105 - Veterans' Home Capital Projects**

**Cross Reference Name: Capital Construction
Cross Reference Number: 27400-089-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	2,450,000	-	-	-	2,450,000
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	-	-	\$2,450,000	-	-	-	\$2,450,000
Capital Outlay							
Telecommunications Equipment	-	-	350,000	-	-	-	350,000
Land and Improvements	-	-	1,200,000	-	-	-	1,200,000
Building Structures	-	-	700,000	-	-	-	700,000
Professional Services	-	-	200,000	-	-	-	200,000
Total Capital Outlay	-	-	\$2,450,000	-	-	-	\$2,450,000
Total Expenditures							
Total Expenditures	-	-	2,450,000	-	-	-	2,450,000
Total Expenditures	-	-	\$2,450,000	-	-	-	\$2,450,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

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Essential and Policy Package Fiscal Impact Summary - BPR013

**Facility Plan - Major Construction/ Acquisition Project Narrative 107BF1
2017-19 Biennium**
Note: Complete a separate form for each project

Agency	Agency Priority #	Schedule			
		Cost Estimate	Cost Est. Date	Start Date	Est. Completion
Project Name	Veterans Home Capital Projects	\$ 2,450,000			
Address/Location	The Dalles and Lebanon	GSF 213,460	# Stories 1	Land Use/Zoning Satisfies Y	N

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
			\$ 2,450,000	\$ -

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected
<p><u>The Dalles Veterans' Home – Capital Projects</u> Originally built in 1997, The Dalles Veterans' Home is in the process of a building refresh. The projects outlined below are a continuation of ongoing facility infrastructure upgrades that are needed to recruit/retain critical staff and maintain operability.</p> <p>1. Staffing for a skilled nursing facility in a rural area is a challenge, especially for nurses and certified nursing assistants. Over the years, numerous attempts – with limited success – have been made to partner with local community colleges to certify for these key positions. Construction of an on-site classroom would provide space for training of certified nursing assistants and an area to provide continuing medical education (CME) for all staff. In addition, construction of an on-site daycare building would provide childcare options for Veteran Home staff, with the goal to reduce staff absenteeism due to daycare issues or sick children.</p> <p>2. Two key infrastructure components in need of replacing are: the existing phone system and the building's wireless infrastructure. As technology has evolved, The Dalles Veterans' Home has continued to provide the highest quality of care to veterans, in a secure, safe environment. Replacing the nearly 20-year old phone system with a modernized VOIP system is critical to ongoing communication at the Home. Likewise, using electronic health records requires improving the building's wireless infrastructure.</p> <p><u>Lebanon Veterans' Home – Parking Lot</u> Parking at the Lebanon Veterans' Home has reached maximum capacity. In 2015, ODVA purchased an adjoining property in anticipation of addressing facility parking. The master plan for the adjoining property is to construct a 120-space parking lot, which would connect via a walking bridge to the west-side of the Veterans' Home. This additional area would provide parking space for staff, volunteers and overflow for special events.</p>

Project Scope and Alternates Considered
<p>We are requesting grant funds to provide; new flooring, paint wallpaper and ceiling tile throughout the facility, a remodel to the nurse stations, an upgrade of all resident rooms (paint, wallpaper, ceiling tile), a remodel of the production kitchen (new kitchen equipment, RFP the walls, new ceiling tile), remodel of nutrition centers at all 4 wings, remodel of rehab and therapy area (replacement of equipment related to this area. In addition, we would replace the majority of the furniture in the facility as it is old and worn. Also, we would add a storage building to the facility.</p>

Project Budget Estimate - Escalate to the mid-point of construction. Use 4.5% Annual Escalation.			
DIRECT CONSTRUCTION COSTS	\$	% Project Cost	\$/GSF
1 Building Cost Estimate	2,450,000		
2 Site Cost Estimate (20 Ft beyond building footprint)	0		
3 TOTAL DIRECT CONSTRUCTION COSTS	2,450,000	100%	
INDIRECT CONSTRUCTION COSTS			
4 Owner Equipment / Furnishings / Special Systems	0		
5 Construction Related Permits & Fees	0	incl in A/E	
Other Indirect Construction Costs Including 1% Art, 1.5% Renewable			
6 Energy and other state requirements	0		
7 Architectural, Engineering Consultants	0		
8 Other Design and PM Costs	0		
9 Relocation/Swing Space Costs	0		
10 TOTAL SOFT COSTS	0		
11 OWNER'S PROJECT CONTINGENCY	0	0%	
TOTAL PROJECT COST	\$ 2,450,000	%	\$/GSF 11.48
Cost Estimate Source (EG Agency, Cost Estimator, A/E, etc.) Agency			
Project Image/Illustration (optional)			

**Facility Plan - 10 Year Space Needs Summary Report
2017-19 Biennium**

 Agency Name Oregon Dept. of Veterans' Affairs
Note: List each project/lease or disposal separately.
Proposed New Construction or Acquisition - Complete for 5 Biennia

Biennium	Agency Priority	Concept/Project Name	Description	GSF	Position/Bed Count ¹	General Fund	Other Funds	Lottery Funds	Federal Funds	Estimated Cost/Total Funds
2017-19		Veterans' Home Capital Projects	The Dalles Education & Daycare buildings; Lebanon Parking Lot	213,460	305 Beds	0	\$ 2,450,000	0	\$ -	\$ 2,450,000
2019-21										
2021-23										
2023-25										
2025-27										

Proposed Lease Changes over 10,000 RSF - Complete for 3 Biennia

Biennium	Location	Description/Use	Term in Years	Total RSF ² +/- (added or eliminated) A	USF ³ B	Position Count ¹ C	Biennial \$ Rent/RSF ² D	Biennial \$ O&M ⁴ /RSF ² not included in base rent payment E	Total Cost/Biennium (D+E)* A
2017-19	none								
2019-21									
2021-23									

Planned Disposal of Owned Facility

Biennium	Facility Name	Description
	none	

Definitions
Occupant
Position Count

1 Estimated Position Count assigned to (home location) each building or lease as applicable

RSF

2 Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.

USF

3 Usable Square Feet per BOMA definition for office/administrative uses. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building

amenity areas that are convertible to occupant area and not required by code or for the operations of a building. If not known, estimate the percentage.

O&M

4 Total Operations and Maintenance Costs for facilities including all maintenance, utilities and janitorial

Capital Financing Six-Year Forecast Summary 2017-19

AGENCY: Oregon Dept. of Veterans' Affairs
Agency #: 27400

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2017-19 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type			Totals by Repayment Source
	General Obligation Bonds	Revenue Bonds		
Major Construction/ Acquisition Projects				
Subtotal for General Fund Repayment:	\$ 2,450,000	\$	\$	2,450,000 GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Major Construction	\$ 2,450,000	\$	\$	2,450,000
Equipment/Technology Projects over \$500,000				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Equipment/Technology	\$	\$	\$	
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$ 120,000,000	\$	\$	120,000,000 OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Loans and Grants:	\$	\$	\$	
Total All Debt Issuance	\$ 120,000,000	\$	\$	120,000,000
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
GRAND TOTAL 2017-19:	\$ 122,450,000	\$	\$	122,450,000

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107BF12

Capital Financing Six-Year Forecast Summary 2019-21

AGENCY: Oregon Dept. of Veterans' Affairs
Agency #: 27400

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2019-21 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type			
	General Obligation Bonds	Revenue Bonds	Totals by Repayment Source	
Major Construction/ Acquisition Projects				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Major Construction	\$	\$	\$	
Equipment/Technology Projects over \$500,000				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Equipment/Technology	\$	\$	\$	
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	130,000,000	\$ 130,000,000	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Loans and Grants:	\$	\$	\$	
Total All Debt Issuance	\$	130,000,000	\$ 130,000,000	
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
GRAND TOTAL 2019-21	\$	130,000,000	\$ 130,000,000	

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Capital Financing Six-Year Forecast Summary 2021-23

AGENCY: Oregon Dept. of Veterans' Affairs
Agency #: 27400

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2021-23 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type			
	General Obligation Bonds	Revenue Bonds	Totals by Repayment Source	
Major Construction/Acquisition Projects				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Major Construction	\$	\$	\$	
Equipment/Technology Projects over \$500,000				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Equipment/Technology	\$	\$	\$	FF
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	140,000,000	\$ 140,000,000	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for loans and grants:	\$	\$	\$	
Total All Debt Issuance	\$	140,000,000	\$ 140,000,000	
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
GRAND TOTAL 2021-23 :	\$	140,000,000	\$ 140,000,000	

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
**Veterans' Affairs, Oregon Dept of
2017-19 Biennium**
Agency Number: 27400
Cross Reference Number: 27400-000-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	-	-	-	1,961,201	18,483,163	-
Total Lottery Funds	-	-	-	\$1,961,201	\$18,483,163	-
Other Funds						
Charges for Services	-	65,808,697	65,808,697	70,500,000	85,436,871	-
Admin and Service Charges	35,138,671	-	-	1,218,547	1,218,547	-
Rents and Royalties	200	-	-	-	-	-
General Fund Obligation Bonds	-	-	-	-	2,540,000	-
Interest Income	99,782	75,000	75,000	150,000	150,000	-
Other Revenues	62,734	50,000	50,000	100,000	100,000	-
Transfer In - Intrafund	15,590,610	18,211,415	18,675,579	23,198,089	20,658,089	-
Transfer Out - Intrafund	(2,535,000)	-	-	(90,000)	-	-
Total Other Funds	\$48,356,997	\$84,145,112	\$84,609,276	\$95,076,636	\$110,103,507	-
Federal Funds						
Federal Funds	319,371	2,805,304	3,305,303	-	1	-
Transfer to Counties	(279,371)	-	-	-	-	-
Total Federal Funds	\$40,000	\$2,805,304	\$3,305,303	-	\$1	-
Nonlimited Other Funds						
Business Lic and Fees	159,000	150,000	150,000	150,000	150,000	-
Non-business Lic. and Fees	55,233	60,000	60,000	60,000	60,000	-
Charges for Services	1,225,462	2,500,000	2,500,000	2,500,000	2,500,000	-
Admin and Service Charges	-	-	-	2,000,000	2,000,000	-
Rents and Royalties	1,619,523	1,450,000	1,450,000	1,500,000	1,500,000	-
Dedicated Fund Oblig Bonds	35,965,000	100,000,000	100,000,000	240,000,000	240,000,000	-
Interest Income	22,651,839	45,000,000	45,000,000	53,000,000	53,000,000	-

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Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Veterans' Affairs, Oregon Dept of
2017-19 Biennium**
Agency Number: 27400
Cross Reference Number: 27400-000-00-00-00000

Source	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Nonlimited Other Funds						
Sales Income	8,876	10,000	10,000	10,000	10,000	-
Donations	393,921	500,000	500,000	600,000	600,000	-
Loan Repayments	147,081	-	-	-	-	-
Veterans Loan Repayments	78,204,229	80,000,000	80,000,000	86,000,000	86,000,000	-
Insurance Premiums	917,846	-	-	-	-	-
Other Revenues	508,245	1,000,000	1,000,000	1,000,000	999,945	-
Transfer In - Intrafund	59,946,390	167,808,710	167,808,710	219,521,159	219,521,159	-
Tsfr From Transportation, Dept	170,841	160,038	160,038	209,447	209,447	-
Transfer Out - Intrafund	(73,002,000)	(186,020,125)	(186,484,289)	(242,629,248)	(240,179,248)	-
Total Nonlimited Other Funds	\$128,971,486	\$212,618,623	\$212,164,469	\$363,921,358	\$366,371,303	-

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Facility Plan - Facilities Planning Narrative 107BF02
2017-19 Biennium

Agency Name

Oregon Dept. of Veterans' Affairs

- | |
|---|
| 1. What are the key drivers for your agency's facility needs, and how do you measure space/facility demand?
Key drivers for the Veterans' Homes is the number of skilled-nursing beds needed to accommodate the veteran population in Oregon. Authority to construct Veterans Homes are made Legislatively and ODVA works with the Federal VA on construction funding and sizing. |
| 2. What are the key facility-related challenges over the next 10-years? (Please answer in order of priority)
• Repairing the infrastructure of aging buildings •
ODVA will be part of the FCA program in the 2017-19 biennium that will further aid in planning for our facilities needs for the next 10 years |
| 2. What do you need to meet these challenges?
Continue to assess needs and plan for updates/improvements to the current facilities. |

**Facility Plan - Facility Summary Report 107BF16a
2017-19 Biennium**
Agency Name Oregon Dept. of Veterans' Affairs

Table A: Owned Assets Over \$1M CRV		FY 2016 DATA	
Total Number of Facilities Over \$1M	1	3	
Current Replacement Value \$ (CRV)	1	\$ 74,466,979	Source 4 Risk Risk or FCA
Total Gross Square Feet (GSF)		334,264	
Office/Administrative Usable Square Feet in HQ (USF)	2	N/A	Estimate/Actual 5 N/A % USF/GSF
Occupants Position Count (PC) in HQ	3	N/A	Office/Admin USF/PC 6 305 Beds
			or Agency Measure 7 695 GSF/Beds. The size of the facility is determined by Federal VA standards. These standards have changed over time with more increasing emphasis on creating a "home" environment.

Table B: Owned facilities under \$1M CRV	
Number of Facilities Under \$1M	1 None
CRV	
GSF	

Table C: Leased Facilities		
Total Rentable SF	8 None	
Total 2015-17 Biennial Lease Cost	9	
Additional 2015-17 Costs for Lease Properties (O&M)	9	
Office/Administrative Usable Square Feet (USF)	2	
Occupants Position Count (PC)	3	
		Estimate/Actual 5 % USF/GSF
		Office/Admin USF/PC 6

Definitions

- CRV** 1 Current Replacement Value Reported to Risk Management or Calculated Replacement Value Reported from iPlan Facility Conditions Assessment (FCA)
- USF** 2 Usable Square Feet per BOMA definition for office/administrative uses. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building amenity areas that are convertible to occupant area and not required by code or for the operations of a building. If not known, estimate the percentage.
- Occupant Position Count (PC)** 3 Total Legislatively Approved Budget (LAB) Position Count within the buildings or leases as applicable.
- Source** 4 Enter Source of CRV as "Risk" or "FCA"
- Estimate/Actual** 5 Use actual USF % of USF to GSF, if available. If not known, estimate the percentage.
- Office/Administrative USF/PC** 6 Divide your USF by your position count. If office/admin space is a less than 10% of your space use, 6 fill in N/A and fill in #7, "Agency Measure".
- Agency Measure** 7 If not using USF/PC, insert Agency Measure as defined in 107BF02 question #1.
- RSF** 8 Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.
- O&M** 9 Total Operations and Maintenance Costs for facilities including all maintenance, utilities and janitorial

**Facility Plan - Facility O&M/DM Report 107B16b
2017-19 Biennium**
Agency Name

Oregon Dept. of Veterans' Affairs

**Facilities Operations and Maintenance (O&M) Budget
excluding Capital Improvements and Deferred
Maintenance**

	2013-15 Actual	2015-17 LAB	2017-19 Budgeted	2019-21 Projected
Personal Services Operations and Maintenance	268,948	285,542	335,724	350,000
Services and Supplies Operations and Maintenance	591,613	1,027,263	1,065,271	1,200,000
Total O&M	860,561	1,312,805	1,400,995	1,550,000
O&M \$/SF	2.57	3.93	4.19	4.64

Total O&M SF

334,264	Include only the SF for which your agency provides O&M funding.
---------	---

O&M Estimated Fund Split Percentage %

	General Fund	Lottery Fund	Other Funds	Federal Funds
2			100	

**Total Short and Long Term Deferred Maintenance Plan
for Facilities Value Over \$1M**

Priorities 1-3 - Currently, Potentially and Not Yet Critical
priority 4 - Seismic & Natural Hazard
Priority 5 - Modernization
Total Priority Need
Facility Condition Index (Need/CRV)

	3 Current Costs (2015)	Ten Year Projection	2017-19 Budgeted	2019-21 Projected
4,5,6	\$ 2,450,000	TBD		
7	TBD	TBD		
8	None	TBD		
	\$ 2,450,000			
9	3.29%	TBD		

Assets Over \$1M CRV

74,466,979	Current Replacement Value Reported to Risk or Calculated Replacement Value Reported from Facility Conditions Assessment (FCA)
------------	---

Process/Software for routine maintenance (O&M)
Process/Software for deferred maintenance/renewal
Process for funding facilities maintenance

In house reviews	Internal data base and spreadsht
In house reviews. Will participate in FCA/iPlan next biennium	Internal data base and spreadsht
General Funds?	Provide by other funds.

From iPlan FCA
Definitions

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Agency: ODVA

Project Name	Project Description	Estimated Start Date	Estimated End Date	Project cost to date	Estimated 17-19 Costs	All biennia total project cost	Base or POP	Project Phase: I=Initiation, P=Planning, E=Execution, C=Close-out	If continuing project - Has it been rebaselined for either cost, scope or schedule? Y/N - If Y, how many times?	Purpose: L=Lifecycle; U=Upgrade; N=New	What Program or line of business does the project support?
Conservatorship System	Application development, modernization and support	7/1/2017	6/30/2019	\$0	\$600,000	\$0	POP	I	n/a	L	Aging Veteran Services
Home Loan System	Application consolidation, modernization and support	7/1/2017	6/30/2019	\$0	\$250,000	\$23,200	POP	I	N	L	Veterans' Home Loans

AFFIRMATIVE ACTION REPORT

In accordance with Executive Order No. EO 08-18 the department has reviewed its Affirmative Action Policy and programs, and with this report, is advising the Governor of the results and status of the policy and programs. The Department's Affirmative Action Plan and goals are routinely reviewed and discussed by the senior staff several times a year.

The Department has reduced staff from a high of 612 in 1980 to 79 as of June 30, 2016. All vacancies are carefully evaluated to determine if it is necessary to fill them or if the agency can absorb the workload through increased efficiencies.

Since the department's last biennial Affirmative Action Budget Report (6/30/14), total staff has increased by 9% percent (from 72 to 79 employees). Currently, 57% of agency employees are women. Seven out of the 20 management staff are women. Employees with disabilities, who chose to disclose this voluntary information, currently comprise 10% of the Agency workforce. 6% of Agency employees are persons of color.

The agency continues to strive to meet goals in all job categories through ongoing training and information to agency staff on affirmative action plans and goals. The agency conducts ongoing reviews of recruitment efforts to identify any barriers that exclude or discourage a diverse candidate pool, with emphasis placed on identification of resources to increase outreach and advertising efforts including informal networking, personal contact, employee cross-training, developmental opportunities, and wide-spread notification—both internal and external. All department managers are to ensure that open recruitments are comprised of a diverse and representative pool of applicants; and will work with employees to enhance opportunities for upward mobility so all employees are prepared for advancement.

The Director of the Oregon Department of Veterans' Affairs is a strong advocate of persons with disabilities as is evidenced both by outstanding service to the public in this area and in opportunities for employment. The Agency continues as a training site for the U.S. Department of Veterans' Affairs work-study program serving the disabled veteran community. The department will continue to provide any reasonable accommodation necessary to allow an employee with a disability full participation in the work force.

The director continues to work with senior staff on succession management planning. Through these efforts it is realized that achieving parity is difficult in a small agency with limited openings each year, but we remain truly committed to achieving and retaining a representative and diverse work force.

Veterans' Affairs, Oregon Dept of
**Summary Cross Reference Listing and Packages
2017-19 Biennium**
Agency Number: 27400
BAM Analyst: Brickman, Tamara
Budget Coordinator: Basl, Randall - (503)373-2281

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
001-00-00-00000	Loan Program	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
001-00-00-00000	Loan Program	021	0	Phase - In	Essential Packages
001-00-00-00000	Loan Program	022	0	Phase-out Pgm & One-time Costs	Essential Packages
001-00-00-00000	Loan Program	031	0	Standard Inflation	Essential Packages
001-00-00-00000	Loan Program	080	0	May 2016 E-Board	Policy Packages
001-00-00-00000	Loan Program	081	0	September 2016 Emergency Board	Policy Packages
001-00-00-00000	Loan Program	090	0	Analyst Adjustments	Policy Packages
001-00-00-00000	Loan Program	091	0	Statewide Adjustment DAS Chgs	Policy Packages
001-00-00-00000	Loan Program	092	0	Statewide AG Adjustment	Policy Packages
001-00-00-00000	Loan Program	101	0	21st Century Service Delivery	Policy Packages
001-00-00-00000	Loan Program	102	0	Target Veteran Services	Policy Packages
001-00-00-00000	Loan Program	103	0	Strengthen Veteran Home Loan Program	Policy Packages
002-00-00-00000	Veterans' Services Program	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
002-00-00-00000	Veterans' Services Program	021	0	Phase - In	Essential Packages
002-00-00-00000	Veterans' Services Program	022	0	Phase-out Pgm & One-time Costs	Essential Packages
002-00-00-00000	Veterans' Services Program	031	0	Standard Inflation	Essential Packages
002-00-00-00000	Veterans' Services Program	080	0	May 2016 E-Board	Policy Packages
002-00-00-00000	Veterans' Services Program	081	0	September 2016 Emergency Board	Policy Packages
002-00-00-00000	Veterans' Services Program	090	0	Analyst Adjustments	Policy Packages
002-00-00-00000	Veterans' Services Program	091	0	Statewide Adjustment DAS Chgs	Policy Packages
002-00-00-00000	Veterans' Services Program	092	0	Statewide AG Adjustment	Policy Packages
002-00-00-00000	Veterans' Services Program	101	0	21st Century Service Delivery	Policy Packages

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 Summary Cross Reference Listing and Packages
BSU-003A

Veterans' Affairs, Oregon Dept of
**Summary Cross Reference Listing and Packages
2017-19 Biennium**
Agency Number: 27400
BAM Analyst: Brickman, Tamara
Budget Coordinator: Basl, Randall - (503)373-2281

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
002-00-00-00000	Veterans' Services Program	102	0	Target Veteran Services	Policy Packages
002-00-00-00000	Veterans' Services Program	104	0	Mobilize Partnerships	Policy Packages
003-00-00-00000	Oregon Veterans Home Program	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
003-00-00-00000	Oregon Veterans Home Program	021	0	Phase - In	Essential Packages
003-00-00-00000	Oregon Veterans Home Program	022	0	Phase-out Pgm & One-time Costs	Essential Packages
003-00-00-00000	Oregon Veterans Home Program	031	0	Standard Inflation	Essential Packages
003-00-00-00000	Oregon Veterans Home Program	032	0	Above Standard Inflation	Essential Packages
003-00-00-00000	Oregon Veterans Home Program	080	0	May 2016 E-Board	Policy Packages
003-00-00-00000	Oregon Veterans Home Program	081	0	September 2016 Emergency Board	Policy Packages
003-00-00-00000	Oregon Veterans Home Program	090	0	Analyst Adjustments	Policy Packages
003-00-00-00000	Oregon Veterans Home Program	091	0	Statewide Adjustment DAS Chgs	Policy Packages
003-00-00-00000	Oregon Veterans Home Program	092	0	Statewide AG Adjustment	Policy Packages
003-00-00-00000	Oregon Veterans Home Program	102	0	Target Veteran Services	Policy Packages
003-00-00-00000	Oregon Veterans Home Program	105	0	Veterans' Home Capital Projects	Policy Packages
087-00-00-00000	Nonlimited	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
087-00-00-00000	Nonlimited	021	0	Phase - In	Essential Packages
087-00-00-00000	Nonlimited	022	0	Phase-out Pgm & One-time Costs	Essential Packages
087-00-00-00000	Nonlimited	031	0	Standard Inflation	Essential Packages
087-00-00-00000	Nonlimited	080	0	May 2016 E-Board	Policy Packages
087-00-00-00000	Nonlimited	081	0	September 2016 Emergency Board	Policy Packages
087-00-00-00000	Nonlimited	090	0	Analyst Adjustments	Policy Packages
087-00-00-00000	Nonlimited	091	0	Statewide Adjustment DAS Chgs	Policy Packages

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Summary Cross Reference Listing and Packages
BSU-003A

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**Summary Cross Reference Listing and Packages
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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
087-00-00-00000	Nonlimited	092	0	Statewide AG Adjustment	Policy Packages
089-00-00-00000	Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase - In	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	080	0	May 2016 E-Board	Policy Packages
089-00-00-00000	Capital Construction	081	0	September 2016 Emergency Board	Policy Packages
089-00-00-00000	Capital Construction	090	0	Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	091	0	Statewide Adjustment DAS Chgs	Policy Packages
089-00-00-00000	Capital Construction	092	0	Statewide AG Adjustment	Policy Packages
089-00-00-00000	Capital Construction	105	0	Veterans' Home Capital Projects	Policy Packages

Veterans' Affairs, Oregon Dept of
**Policy Package List by Priority
2017-19 Biennium**
Agency Number: 27400
BAM Analyst: Brickman, Tamara
Budget Coordinator: Basl, Randall - (503)373-2281

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	080	May 2016 E-Board	001-00-00-00000	Loan Program
			002-00-00-00000	Veterans' Services Program
			003-00-00-00000	Oregon Veterans Home Program
			087-00-00-00000	Nonlimited
			089-00-00-00000	Capital Construction
	081	September 2016 Emergency Board	001-00-00-00000	Loan Program
			002-00-00-00000	Veterans' Services Program
			003-00-00-00000	Oregon Veterans Home Program
			087-00-00-00000	Nonlimited
			089-00-00-00000	Capital Construction
	090	Analyst Adjustments	001-00-00-00000	Loan Program
			002-00-00-00000	Veterans' Services Program
			003-00-00-00000	Oregon Veterans Home Program
			087-00-00-00000	Nonlimited
			089-00-00-00000	Capital Construction
	091	Statewide Adjustment DAS Chgs	001-00-00-00000	Loan Program
			002-00-00-00000	Veterans' Services Program
			003-00-00-00000	Oregon Veterans Home Program
			087-00-00-00000	Nonlimited
			089-00-00-00000	Capital Construction
092	Statewide AG Adjustment	001-00-00-00000	Loan Program	
		002-00-00-00000	Veterans' Services Program	
		003-00-00-00000	Oregon Veterans Home Program	

Veterans' Affairs, Oregon Dept of
**Policy Package List by Priority
2017-19 Biennium**
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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	092	Statewide AG Adjustment	087-00-00-00000	Nonlimited
			089-00-00-00000	Capital Construction
	101	21st Century Service Delivery	001-00-00-00000	Loan Program
			002-00-00-00000	Veterans' Services Program
	102	Target Veteran Services	001-00-00-00000	Loan Program
			002-00-00-00000	Veterans' Services Program
			003-00-00-00000	Oregon Veterans Home Program
	103	Strengthen Veteran Home Loan Program	001-00-00-00000	Loan Program
	104	Mobilize Partnerships	002-00-00-00000	Veterans' Services Program
	105	Veterans' Home Capital Projects	003-00-00-00000	Oregon Veterans Home Program
			089-00-00-00000	Capital Construction

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium**
Cross Reference Number: 27400-000-00-00-00000
Veterans' Affairs, Oregon Dept of

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	194,898,833	246,609,577	246,609,577	140,430,326	140,430,326	-
3230 Other Funds Debt Svc Non-Ltd	110,534	-	-	-	-	-
3400 Other Funds Ltd	5,537,591	-	-	11,510,000	11,510,000	-
All Funds	200,546,758	246,609,577	246,609,577	151,940,326	151,940,326	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	9,196,628	10,129,411	10,383,837	26,201,134	2,000,000	-
8030 General Fund Debt Svc	502,814	2,618,940	2,618,940	1,344,282	1,344,281	-
All Funds	9,699,442	12,748,351	13,002,777	27,545,416	3,344,281	-
LICENSES AND FEES						
0205 Business Lic and Fees						
3200 Other Funds Non-Ltd	159,000	150,000	150,000	150,000	150,000	-
0210 Non-business Lic. and Fees						
3200 Other Funds Non-Ltd	55,233	60,000	60,000	60,000	60,000	-
LICENSES AND FEES						
3200 Other Funds Non-Ltd	214,233	210,000	210,000	210,000	210,000	-
TOTAL LICENSES AND FEES	\$214,233	\$210,000	\$210,000	\$210,000	\$210,000	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3200 Other Funds Non-Ltd	1,225,462	2,500,000	2,500,000	2,500,000	2,500,000	-

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium**
Cross Reference Number: 27400-000-00-00-00000
Veterans' Affairs, Oregon Dept of

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
3400 Other Funds Ltd	-	65,808,697	65,808,697	70,500,000	85,436,871	-
All Funds	1,225,462	68,308,697	68,308,697	73,000,000	87,936,871	-
0415 Admin and Service Charges						
3200 Other Funds Non-Ltd	-	-	-	2,000,000	2,000,000	-
3400 Other Funds Ltd	35,138,871	-	-	1,218,547	1,218,547	-
All Funds	35,138,871	-	-	3,218,547	3,218,547	-
CHARGES FOR SERVICES						
3200 Other Funds Non-Ltd	1,225,462	2,500,000	2,500,000	4,500,000	4,500,000	-
3400 Other Funds Ltd	35,138,871	65,808,697	65,808,697	71,718,547	86,655,418	-
TOTAL CHARGES FOR SERVICES	\$36,364,133	\$68,308,697	\$68,308,697	\$76,218,547	\$91,155,418	-
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3200 Other Funds Non-Ltd	1,619,523	1,450,000	1,450,000	1,500,000	1,500,000	-
3400 Other Funds Ltd	200	-	-	-	-	-
All Funds	1,619,723	1,450,000	1,450,000	1,500,000	1,500,000	-
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construction	-	-	-	-	2,450,000	-
3400 Other Funds Ltd	-	-	-	-	90,000	-
All Funds	-	-	-	-	2,540,000	-
0560 Dedicated Fund Oblig Bonds						
3200 Other Funds Non-Ltd	35,965,000	100,000,000	100,000,000	240,000,000	240,000,000	-
BOND SALES						

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium**
Cross Reference Number: 27400-000-00-00-00000
Veterans' Affairs, Oregon Dept of

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
3020 Other Funds Cap Construction	-	-	-	-	2,450,000	-
3200 Other Funds Non-Ltd	35,965,000	100,000,000	100,000,000	240,000,000	240,000,000	-
3400 Other Funds Ltd	-	-	-	-	90,000	-
TOTAL BOND SALES	\$35,965,000	\$100,000,000	\$100,000,000	\$240,000,000	\$242,540,000	-
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	22,651,839	45,000,000	45,000,000	53,000,000	53,000,000	-
3400 Other Funds Ltd	99,782	75,000	75,000	150,000	150,000	-
All Funds	22,751,621	45,075,000	45,075,000	53,150,000	53,150,000	-
SALES INCOME						
0705 Sales Income						
3200 Other Funds Non-Ltd	8,876	10,000	10,000	10,000	10,000	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3200 Other Funds Non-Ltd	393,921	500,000	500,000	600,000	600,000	-
LOAN REPAYMENT						
0925 Loan Repayments						
3200 Other Funds Non-Ltd	147,081	-	-	-	-	-
0940 Veterans Loan Repayments						
3200 Other Funds Non-Ltd	78,204,229	80,000,000	80,000,000	86,000,000	86,000,000	-
LOAN REPAYMENT						
3200 Other Funds Non-Ltd	78,351,310	80,000,000	80,000,000	86,000,000	86,000,000	-
TOTAL LOAN REPAYMENT	\$78,351,310	\$80,000,000	\$80,000,000	\$86,000,000	\$86,000,000	-

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium**
Cross Reference Number: 27400-000-00-00-00000
Veterans' Affairs, Oregon Dept of

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
INSURANCE PREMIUM						
0965 Insurance Premiums						
3200 Other Funds Non-Ltd	917,846	-	-	-	-	-
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	508,245	1,000,000	1,000,000	1,000,000	999,945	-
3400 Other Funds Ltd	62,734	50,000	50,000	100,000	100,000	-
All Funds	570,979	1,050,000	1,050,000	1,100,000	1,099,945	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6020 Federal Funds Cap Construction	-	2,805,303	2,805,303	-	-	-
6400 Federal Funds Ltd	319,371	1	500,000	-	1	-
All Funds	319,371	2,805,304	3,305,303	-	1	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3020 Other Funds Cap Construction	-	1,510,547	1,510,547	2,450,000	-	-
3230 Other Funds Debt Svc Non-Ltd	59,946,390	167,808,710	167,808,710	219,521,159	219,521,159	-
3400 Other Funds Ltd	15,525,610	16,700,868	17,165,032	20,658,089	20,658,089	-
3430 Other Funds Debt Svc Ltd	65,000	-	-	90,000	-	-
All Funds	75,537,000	186,020,125	186,484,289	242,719,248	240,179,248	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	-	-	-	-	18,483,163	-
4430 Lottery Funds Debt Svc Ltd	-	-	-	1,961,201	-	-

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium**
Cross Reference Number: 27400-000-00-00-00000
Veterans' Affairs, Oregon Dept of

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
All Funds	-	-	-	1,961,201	18,483,163	-
1730 Tsfr From Transportation, Dept						
3200 Other Funds Non-Ltd	170,841	160,038	160,038	209,447	209,447	-
TRANSFERS IN						
4400 Lottery Funds Ltd	-	-	-	-	18,483,163	-
4430 Lottery Funds Debt Svc Ltd	-	-	-	1,961,201	-	-
3020 Other Funds Cap Construction	-	1,510,547	1,510,547	2,450,000	-	-
3200 Other Funds Non-Ltd	170,841	160,038	160,038	209,447	209,447	-
3230 Other Funds Debt Svc Non-Ltd	59,946,390	167,808,710	167,808,710	219,521,159	219,521,159	-
3400 Other Funds Ltd	15,525,610	16,700,868	17,165,032	20,658,089	20,658,089	-
3430 Other Funds Debt Svc Ltd	65,000	-	-	90,000	-	-
TOTAL TRANSFERS IN	\$75,707,841	\$186,180,163	\$186,644,327	\$244,889,896	\$258,871,858	-
REVENUE CATEGORIES						
8000 General Fund	9,196,628	10,129,411	10,383,837	26,201,134	2,000,000	-
8030 General Fund Debt Svc	502,814	2,618,940	2,618,940	1,344,282	1,344,281	-
4400 Lottery Funds Ltd	-	-	-	-	18,483,163	-
4430 Lottery Funds Debt Svc Ltd	-	-	-	1,961,201	-	-
3020 Other Funds Cap Construction	-	1,510,547	1,510,547	2,450,000	2,450,000	-
3200 Other Funds Non-Ltd	142,027,096	230,830,038	230,830,038	387,029,447	387,029,392	-
3230 Other Funds Debt Svc Non-Ltd	59,946,390	167,808,710	167,808,710	219,521,159	219,521,159	-
3400 Other Funds Ltd	50,826,997	82,634,565	83,098,729	92,626,636	107,653,507	-
3430 Other Funds Debt Svc Ltd	65,000	-	-	90,000	-	-
6020 Federal Funds Cap Construction	-	2,805,303	2,805,303	-	-	-

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6400 Federal Funds Ltd	319,371	1	500,000	-	1	-
TOTAL REVENUE CATEGORIES	\$262,884,296	\$498,337,515	\$499,556,104	\$731,223,859	\$738,481,503	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	(73,002,000)	(186,020,125)	(186,484,289)	(242,629,248)	(240,179,248)	-
3400 Other Funds Ltd	(2,535,000)	-	-	(90,000)	-	-
All Funds	(75,537,000)	(186,020,125)	(186,484,289)	(242,719,248)	(240,179,248)	-
2080 Transfer to Counties						
6400 Federal Funds Ltd	(279,371)	-	-	-	-	-
TRANSFERS OUT						
3200 Other Funds Non-Ltd	(73,002,000)	(186,020,125)	(186,484,289)	(242,629,248)	(240,179,248)	-
3400 Other Funds Ltd	(2,535,000)	-	-	(90,000)	-	-
6400 Federal Funds Ltd	(279,371)	-	-	-	-	-
TOTAL TRANSFERS OUT	(\$75,816,371)	(\$186,020,125)	(\$186,484,289)	(\$242,719,248)	(\$240,179,248)	-
AVAILABLE REVENUES						
8000 General Fund	9,196,628	10,129,411	10,383,837	26,201,134	2,000,000	-
8030 General Fund Debt Svc	502,814	2,618,940	2,618,940	1,344,282	1,344,281	-
4400 Lottery Funds Ltd	-	-	-	-	18,483,163	-
4430 Lottery Funds Debt Svc Ltd	-	-	-	1,961,201	-	-
3020 Other Funds Cap Construction	-	1,510,547	1,510,547	2,450,000	2,450,000	-
3200 Other Funds Non-Ltd	263,923,729	291,419,490	290,955,326	284,830,525	287,280,470	-
3230 Other Funds Debt Svc Non-Ltd	60,056,924	167,808,710	167,808,710	219,521,159	219,521,159	-
3400 Other Funds Ltd	53,829,588	82,634,565	83,098,729	104,046,636	119,163,507	-

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3430 Other Funds Debt Svc Ltd	65,000	-	-	90,000	-	-
6020 Federal Funds Cap Construction	-	2,805,303	2,805,303	-	-	-
6400 Federal Funds Ltd	40,000	1	500,000	-	1	-
TOTAL AVAILABLE REVENUES	\$387,614,683	\$558,926,967	\$559,681,392	\$640,444,937	\$650,242,581	-

EXPENDITURES
PERSONAL SERVICES
SALARIES & WAGES
3110 Class/Unclass Sal. and Per Diem

8000 General Fund	1,990,744	2,486,572	2,680,802	5,172,192	1,164,816	-
4400 Lottery Funds Ltd	-	-	-	-	3,495,192	-
3400 Other Funds Ltd	5,970,826	7,353,241	7,768,746	6,995,124	7,107,793	-
6400 Federal Funds Ltd	31,464	-	-	-	-	-
All Funds	7,993,034	9,839,813	10,449,548	12,167,316	11,767,801	-

3160 Temporary Appointments

8000 General Fund	8,520	-	-	-	-	-
3400 Other Funds Ltd	295,282	44,412	44,412	46,055	46,055	-
All Funds	303,802	44,412	44,412	46,055	46,055	-

3170 Overtime Payments

8000 General Fund	265	-	-	-	-	-
3400 Other Funds Ltd	11,219	22,205	22,205	23,027	23,027	-
All Funds	11,484	22,205	22,205	23,027	23,027	-

3180 Shift Differential

3400 Other Funds Ltd	-	2,221	2,221	2,303	2,303	-
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3190 All Other Differential						
8000 General Fund	16,657	-	-	-	-	-
3400 Other Funds Ltd	83,869	19,330	19,330	20,045	20,045	-
All Funds	100,526	19,330	19,330	20,045	20,045	-
SALARIES & WAGES						
8000 General Fund	2,016,186	2,486,572	2,680,802	5,172,192	1,164,816	-
4400 Lottery Funds Ltd	-	-	-	-	3,495,192	-
3400 Other Funds Ltd	6,361,196	7,441,409	7,856,914	7,086,554	7,199,223	-
6400 Federal Funds Ltd	31,464	-	-	-	-	-
TOTAL SALARIES & WAGES	\$8,408,846	\$9,927,981	\$10,537,716	\$12,258,746	\$11,859,231	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	883	1,148	1,148	2,622	570	-
4400 Lottery Funds Ltd	-	-	-	-	1,767	-
3400 Other Funds Ltd	1,741	2,714	2,714	2,793	2,850	-
All Funds	2,624	3,862	3,862	5,415	5,187	-
3220 Public Employees' Retire Cont						
8000 General Fund	283,282	392,625	423,294	755,282	168,316	-
4400 Lottery Funds Ltd	-	-	-	-	512,007	-
3400 Other Funds Ltd	881,443	1,167,271	1,232,879	1,066,334	1,088,997	-
All Funds	1,164,725	1,559,896	1,656,173	1,821,616	1,769,320	-
3221 Pension Obligation Bond						
8000 General Fund	129,943	132,810	146,312	167,055	167,055	-

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3400 Other Funds Ltd	389,041	443,243	435,247	493,908	493,908	-
All Funds	518,984	576,053	581,559	660,963	660,963	-
3230 Social Security Taxes						
8000 General Fund	152,285	190,225	205,084	395,869	89,109	-
4400 Lottery Funds Ltd	-	-	-	-	267,378	-
3400 Other Funds Ltd	475,326	566,221	598,007	538,515	547,135	-
All Funds	627,611	756,446	803,091	934,184	903,622	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	8,705	29,577	29,577	30,871	30,871	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	1,359	1,792	1,792	3,174	690	-
4400 Lottery Funds Ltd	-	-	-	-	2,139	-
3400 Other Funds Ltd	3,213	4,260	4,260	3,450	3,519	-
All Funds	4,572	6,052	6,052	6,624	6,348	-
3260 Mass Transit Tax						
8000 General Fund	12,143	14,921	16,087	29,849	5,806	-
4400 Lottery Funds Ltd	-	-	-	-	13,966	-
3400 Other Funds Ltd	38,664	44,688	47,181	38,599	39,391	-
All Funds	50,807	59,609	63,268	68,448	59,163	-
3270 Flexible Benefits						
8000 General Fund	704,098	794,667	794,667	1,533,456	333,360	-
4400 Lottery Funds Ltd	-	-	-	-	1,033,416	-
3400 Other Funds Ltd	1,484,715	1,884,166	1,884,166	1,666,800	1,700,136	-

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All Funds	2,188,813	2,678,833	2,678,833	3,200,256	3,066,912	-
OTHER PAYROLL EXPENSES						
8000 General Fund	1,283,993	1,528,188	1,588,384	2,887,107	764,906	-
4400 Lottery Funds Ltd	-	-	-	-	1,830,873	-
3400 Other Funds Ltd	3,282,848	4,142,140	4,234,031	3,841,070	3,906,807	-
TOTAL OTHER PAYROLL EXPENSES	\$4,566,841	\$5,670,328	\$5,822,415	\$6,728,177	\$6,502,186	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(31,921)	(31,921)	(60,892)	(60,892)	-
3400 Other Funds Ltd	-	(152,773)	(152,773)	(123,628)	(123,628)	-
All Funds	-	(184,694)	(184,694)	(184,520)	(184,520)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	9,570	9,570	-	(62,517)	-
4400 Lottery Funds Ltd	-	-	-	-	69,530	-
3400 Other Funds Ltd	-	(2,082)	(2,082)	-	343,018	-
All Funds	-	7,488	7,488	-	350,031	-
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(22,351)	(22,351)	(60,892)	(123,409)	-
4400 Lottery Funds Ltd	-	-	-	-	69,530	-
3400 Other Funds Ltd	-	(154,855)	(154,855)	(123,628)	219,390	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$177,206)	(\$177,206)	(\$184,520)	\$165,511	-
PERSONAL SERVICES						
8000 General Fund	3,300,179	3,992,409	4,246,835	7,998,407	1,806,313	-

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4400 Lottery Funds Ltd	-	-	-	-	5,395,395	-
3400 Other Funds Ltd	9,644,044	11,428,694	11,936,090	10,803,996	11,325,220	-
6400 Federal Funds Ltd	31,464	-	-	-	-	-
TOTAL PERSONAL SERVICES	\$12,975,687	\$15,421,103	\$16,182,925	\$18,802,403	\$18,526,928	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	11,837	68,549	68,549	221,085	32,244	-
4400 Lottery Funds Ltd	-	-	-	-	106,961	-
3400 Other Funds Ltd	69,052	221,872	221,872	202,081	209,111	-
6400 Federal Funds Ltd	1,442	-	-	-	-	-
All Funds	82,331	290,421	290,421	423,166	348,316	-
4125 Out of State Travel						
8000 General Fund	4,445	1,313	1,313	21,362	1,362	-
4400 Lottery Funds Ltd	-	-	-	-	17,500	-
3400 Other Funds Ltd	43,765	91,137	91,137	97,509	105,509	-
All Funds	48,210	92,450	92,450	118,871	124,371	-
4150 Employee Training						
8000 General Fund	9,553	10,726	10,726	56,123	4,151	-
4400 Lottery Funds Ltd	-	-	-	-	14,472	-
3400 Other Funds Ltd	37,333	171,055	171,055	175,369	182,869	-
All Funds	46,886	181,781	181,781	231,492	201,492	-
4175 Office Expenses						
8000 General Fund	101,452	126,382	126,382	283,838	33,475	-

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4400 Lottery Funds Ltd	-	-	-	-	235,360	-
3200 Other Funds Non-Ltd	-	25,000	25,000	25,000	25,000	-
3400 Other Funds Ltd	245,890	868,984	868,984	787,690	787,385	-
6400 Federal Funds Ltd	4,486	-	-	-	-	-
All Funds	351,828	1,020,366	1,020,366	1,096,528	1,081,220	-
4200 Telecommunications						
8000 General Fund	2,482	13,352	13,352	28,845	8,195	-
4400 Lottery Funds Ltd	-	-	-	-	7,570	-
3400 Other Funds Ltd	74,816	169,358	169,358	175,625	177,545	-
All Funds	77,298	182,710	182,710	204,470	193,310	-
4225 State Gov. Service Charges						
8000 General Fund	286,819	302,974	302,974	375,864	-	-
4400 Lottery Funds Ltd	-	-	-	-	362,698	-
3200 Other Funds Non-Ltd	2,242	-	-	-	-	-
3400 Other Funds Ltd	569,373	854,187	854,187	953,189	919,799	-
All Funds	858,434	1,157,161	1,157,161	1,329,053	1,282,497	-
4250 Data Processing						
8000 General Fund	-	61,083	61,083	108,343	-	-
4400 Lottery Funds Ltd	-	-	-	-	69,343	-
3400 Other Funds Ltd	124,335	251,346	251,346	181,514	181,514	-
All Funds	124,335	312,429	312,429	289,857	250,857	-
4275 Publicity and Publications						
8000 General Fund	53,951	-	-	175,400	-	-

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4400 Lottery Funds Ltd	-	-	-	-	180,300	-
3400 Other Funds Ltd	29,275	275,458	275,458	110,250	110,250	-
All Funds	83,226	275,458	275,458	285,850	290,550	-
4300 Professional Services						
8000 General Fund	21,392	547,791	547,791	455,900	62,205	-
4400 Lottery Funds Ltd	-	-	-	-	177,195	-
3200 Other Funds Non-Ltd	252,838	-	-	-	-	-
3400 Other Funds Ltd	28,515,397	61,475,792	61,475,792	63,996,300	78,949,966	-
All Funds	28,789,427	62,023,583	62,023,583	64,452,200	79,189,366	-
4315 IT Professional Services						
3400 Other Funds Ltd	-	50,001	50,001	52,051	52,051	-
4325 Attorney General						
8000 General Fund	8,373	20,231	20,231	22,889	-	-
4400 Lottery Funds Ltd	-	-	-	-	21,385	-
3400 Other Funds Ltd	121,656	530,378	530,378	600,070	560,645	-
6400 Federal Funds Ltd	2,808	-	-	-	-	-
All Funds	132,637	550,609	550,609	622,959	582,030	-
4350 Dispute Resolution Services						
3400 Other Funds Ltd	-	4,455	4,455	4,620	4,620	-
4375 Employee Recruitment and Develop						
8000 General Fund	-	178	178	185	-	-
4400 Lottery Funds Ltd	-	-	-	-	185	-
3400 Other Funds Ltd	-	4,679	4,679	3,592	3,592	-

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All Funds	-	4,857	4,857	3,777	3,777	-
4400 Dues and Subscriptions						
8000 General Fund	25,449	4,795	4,795	39,972	4,379	-
4400 Lottery Funds Ltd	-	-	-	-	49,456	-
3400 Other Funds Ltd	40,457	46,426	46,426	49,644	54,644	-
All Funds	65,906	51,221	51,221	89,616	108,479	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	32,993	30,107	30,107	32,185	32,185	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	256,281	275,008	275,008	285,183	285,183	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	591,613	1,027,263	1,027,263	1,798,804	1,798,804	-
4575 Agency Program Related S and S						
3200 Other Funds Non-Ltd	2,527,792	-	-	-	-	-
3400 Other Funds Ltd	6,738	7,557	7,557	7,837	7,837	-
All Funds	2,534,530	7,557	7,557	7,837	7,837	-
4600 Intra-agency Charges						
8000 General Fund	-	-	-	1,218,547	-	-
4400 Lottery Funds Ltd	-	-	-	-	1,218,547	-
3400 Other Funds Ltd	1,912,304	3,227,665	3,227,665	3,347,089	3,347,089	-
All Funds	1,912,304	3,227,665	3,227,665	4,565,636	4,565,636	-
4650 Other Services and Supplies						
8000 General Fund	60,961	55,008	55,008	82,043	47,676	-

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4400 Lottery Funds Ltd	-	-	-	-	61,867	-
3200 Other Funds Non-Ltd	4,484,862	13,000,000	13,000,000	13,000,000	12,999,945	-
3400 Other Funds Ltd	8,908	69,454	69,454	52,631	145,131	-
3430 Other Funds Debt Svc Ltd	30,000	-	-	90,000	-	-
All Funds	4,584,731	13,124,462	13,124,462	13,224,674	13,254,619	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	2,629	-	-	45,000	-	-
4400 Lottery Funds Ltd	-	-	-	-	3,000	-
3400 Other Funds Ltd	2,588,733	394,052	394,052	613,632	616,632	-
All Funds	2,591,362	394,052	394,052	658,632	619,632	-
4715 IT Expendable Property						
8000 General Fund	-	11,200	11,200	176,614	-	-
4400 Lottery Funds Ltd	-	-	-	-	146,814	-
3400 Other Funds Ltd	41,997	162,216	162,216	38,218	43,418	-
All Funds	41,997	173,416	173,416	214,832	190,232	-
SERVICES & SUPPLIES						
8000 General Fund	589,343	1,223,582	1,223,582	3,312,010	193,687	-
4400 Lottery Funds Ltd	-	-	-	-	2,672,653	-
3200 Other Funds Non-Ltd	7,267,534	13,025,000	13,025,000	13,025,000	13,024,945	-
3400 Other Funds Ltd	35,310,916	70,208,450	70,208,450	73,564,883	88,575,579	-
3430 Other Funds Debt Svc Ltd	30,000	-	-	90,000	-	-
6400 Federal Funds Ltd	8,536	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	\$43,206,329	\$84,457,032	\$84,457,032	\$89,991,893	\$104,466,864	-

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CAPITAL OUTLAY						
5150 Telecommunications Equipment						
3020 Other Funds Cap Construction	-	-	-	350,000	350,000	-
5200 Technical Equipment						
3400 Other Funds Ltd	100,385	-	-	-	-	-
5250 Household and Institutional Equip.						
3400 Other Funds Ltd	26,593	57,420	57,420	59,545	59,545	-
5550 Data Processing Software						
8000 General Fund	-	-	-	100,000	-	-
4400 Lottery Funds Ltd	-	-	-	-	100,000	-
3400 Other Funds Ltd	-	162,129	162,129	218,128	218,128	-
All Funds	-	162,129	162,129	318,128	318,128	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	54,537	-	-	-	-	-
5650 Land and Improvements						
3020 Other Funds Cap Construction	-	-	-	1,200,000	1,200,000	-
3400 Other Funds Ltd	-	52,838	52,838	54,793	54,793	-
All Funds	-	52,838	52,838	1,254,793	1,254,793	-
5700 Building Structures						
3020 Other Funds Cap Construction	-	-	-	700,000	700,000	-
3400 Other Funds Ltd	99,191	92,189	92,189	95,600	95,600	-
All Funds	99,191	92,189	92,189	795,600	795,600	-
5750 Equipment - Part of Building						

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<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
3400 Other Funds Ltd	-	176,795	176,795	183,336	183,336	-
5800 Professional Services						
8000 General Fund	-	-	-	500,000	-	-
4400 Lottery Funds Ltd	-	-	-	-	500,000	-
3020 Other Funds Cap Construction	-	1,510,547	1,510,547	200,000	200,000	-
3400 Other Funds Ltd	-	-	-	200,000	200,000	-
6020 Federal Funds Cap Construction	-	2,805,303	2,805,303	-	-	-
All Funds	-	4,315,850	4,315,850	900,000	900,000	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	38,679	79,104	79,104	82,031	82,031	-
CAPITAL OUTLAY						
8000 General Fund	-	-	-	600,000	-	-
4400 Lottery Funds Ltd	-	-	-	-	600,000	-
3020 Other Funds Cap Construction	-	1,510,547	1,510,547	2,450,000	2,450,000	-
3400 Other Funds Ltd	319,385	620,475	620,475	893,433	893,433	-
6020 Federal Funds Cap Construction	-	2,805,303	2,805,303	-	-	-
TOTAL CAPITAL OUTLAY	\$319,385	\$4,936,325	\$4,936,325	\$3,943,433	\$3,943,433	-
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	4,453,840	4,699,480	4,699,480	9,554,861	-	-
4400 Lottery Funds Ltd	-	-	-	-	5,854,861	-
6400 Federal Funds Ltd	-	-	499,999	-	1	-
All Funds	4,453,840	4,699,480	5,199,479	9,554,861	5,854,862	-

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6025 Dist to Other Gov Unit						
6400 Federal Funds Ltd	-	1	1	-	-	-
6030 Dist to Non-Gov Units						
8000 General Fund	91,828	113,940	113,940	232,156	-	-
4400 Lottery Funds Ltd	-	-	-	-	175,156	-
All Funds	91,828	113,940	113,940	232,156	175,156	-
6035 Dist to Individuals						
8000 General Fund	745,241	100,000	100,000	203,700	-	-
3200 Other Funds Non-Ltd	36,748	-	-	-	-	-
3400 Other Funds Ltd	97	-	-	-	-	-
All Funds	782,086	100,000	100,000	203,700	-	-
6075 Loans Made to Individuals						
3200 Other Funds Non-Ltd	118,903,556	102,500,000	102,500,000	120,000,000	120,000,000	-
6080 Loans Made - Other						
3200 Other Funds Non-Ltd	-	35,000,000	35,000,000	35,000,000	35,000,000	-
6085 Other Special Payments						
8000 General Fund	-	-	-	4,300,000	-	-
4400 Lottery Funds Ltd	-	-	-	-	3,000,000	-
All Funds	-	-	-	4,300,000	3,000,000	-
SPECIAL PAYMENTS						
8000 General Fund	5,290,909	4,913,420	4,913,420	14,290,717	-	-
4400 Lottery Funds Ltd	-	-	-	-	9,030,017	-
3200 Other Funds Non-Ltd	118,940,304	137,500,000	137,500,000	155,000,000	155,000,000	-

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3400 Other Funds Ltd	97	-	-	-	-	-
6400 Federal Funds Ltd	-	1	500,000	-	1	-
TOTAL SPECIAL PAYMENTS	\$124,231,310	\$142,413,421	\$142,913,420	\$169,290,717	\$164,030,018	-
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	450,000	2,570,000	2,570,000	1,125,000	1,125,000	-
4430 Lottery Funds Debt Svc Ltd	-	-	-	670,000	-	-
3230 Other Funds Debt Svc Non-Ltd	48,155,000	134,529,300	134,529,300	177,205,000	177,205,000	-
All Funds	48,605,000	137,099,300	137,099,300	179,000,000	178,330,000	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	48,471	48,940	48,940	219,282	219,281	-
4430 Lottery Funds Debt Svc Ltd	-	-	-	1,291,201	-	-
3230 Other Funds Debt Svc Non-Ltd	11,791,390	33,279,410	33,279,410	42,316,159	42,316,159	-
All Funds	11,839,861	33,328,350	33,328,350	43,826,642	42,535,440	-
DEBT SERVICE						
8030 General Fund Debt Svc	498,471	2,618,940	2,618,940	1,344,282	1,344,281	-
4430 Lottery Funds Debt Svc Ltd	-	-	-	1,961,201	-	-
3230 Other Funds Debt Svc Non-Ltd	59,946,390	167,808,710	167,808,710	219,521,159	219,521,159	-
TOTAL DEBT SERVICE	\$60,444,861	\$170,427,650	\$170,427,650	\$222,826,642	\$220,865,440	-
EXPENDITURES						
8000 General Fund	9,180,431	10,129,411	10,383,837	26,201,134	2,000,000	-
8030 General Fund Debt Svc	498,471	2,618,940	2,618,940	1,344,282	1,344,281	-
4400 Lottery Funds Ltd	-	-	-	-	17,698,065	-

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4430 Lottery Funds Debt Svc Ltd	-	-	-	1,961,201	-	-
3020 Other Funds Cap Construction	-	1,510,547	1,510,547	2,450,000	2,450,000	-
3200 Other Funds Non-Ltd	126,207,838	150,525,000	150,525,000	168,025,000	168,024,945	-
3230 Other Funds Debt Svc Non-Ltd	59,946,390	167,808,710	167,808,710	219,521,159	219,521,159	-
3400 Other Funds Ltd	45,274,442	82,257,619	82,765,015	85,262,312	100,794,232	-
3430 Other Funds Debt Svc Ltd	30,000	-	-	90,000	-	-
6020 Federal Funds Cap Construction	-	2,805,303	2,805,303	-	-	-
6400 Federal Funds Ltd	40,000	1	500,000	-	1	-
TOTAL EXPENDITURES	\$241,177,572	\$417,655,531	\$418,917,352	\$504,855,088	\$511,832,683	-
REVERSIONS						
9900 Reversions						
8000 General Fund	(16,197)	-	-	-	-	-
8030 General Fund Debt Svc	(4,343)	-	-	-	-	-
All Funds	(20,540)	-	-	-	-	-
ENDING BALANCE						
4400 Lottery Funds Ltd	-	-	-	-	785,098	-
3200 Other Funds Non-Ltd	137,715,891	140,894,490	140,430,326	116,805,525	119,255,525	-
3230 Other Funds Debt Svc Non-Ltd	110,534	-	-	-	-	-
3400 Other Funds Ltd	8,555,146	376,946	333,714	18,784,324	18,369,275	-
3430 Other Funds Debt Svc Ltd	35,000	-	-	-	-	-
TOTAL ENDING BALANCE	\$146,416,571	\$141,271,436	\$140,764,040	\$135,589,849	\$138,409,898	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	84	88	88	96	92	-

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TOTAL AUTHORIZED POSITIONS	84	88	88	96	92	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	82.63	87.76	87.76	96.00	91.79	-
8280 FTE Reconciliation	-	-	-	-	0.21	-
TOTAL AUTHORIZED FTE	82.63	87.76	87.76	96.00	92.00	-

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REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	1,912,132	-	-	1,218,547	1,218,547	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	9,302,448	15,477,065	15,884,720	18,483,134	18,483,134	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	11,214,580	15,477,065	15,884,720	19,701,681	19,701,681	-
TOTAL REVENUE CATEGORIES	\$11,214,580	\$15,477,065	\$15,884,720	\$19,701,681	\$19,701,681	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	11,214,580	15,477,065	15,884,720	19,701,681	19,701,681	-
TOTAL AVAILABLE REVENUES	\$11,214,580	\$15,477,065	\$15,884,720	\$19,701,681	\$19,701,681	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	5,220,421	6,249,715	6,590,163	6,600,780	6,581,545	-
3160 Temporary Appointments						
3400 Other Funds Ltd	288,017	44,412	44,412	46,055	46,055	-
3170 Overtime Payments						
3400 Other Funds Ltd	11,199	22,205	22,205	23,027	23,027	-
3180 Shift Differential						

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3400 Other Funds Ltd	-	2,221	2,221	2,303	2,303	-
3190 All Other Differential						
3400 Other Funds Ltd	83,006	19,330	19,330	20,045	20,045	-
SALARIES & WAGES						
3400 Other Funds Ltd	5,602,643	6,337,883	6,678,331	6,692,210	6,672,975	-
TOTAL SALARIES & WAGES	\$5,602,643	\$6,337,883	\$6,678,331	\$6,692,210	\$6,672,975	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	1,436	2,248	2,248	2,565	2,565	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	779,244	993,025	1,046,781	999,267	996,749	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	342,305	384,949	370,313	423,356	423,356	-
3230 Social Security Taxes						
3400 Other Funds Ltd	417,482	481,800	507,844	508,348	506,877	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	8,705	27,000	27,000	27,999	27,999	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	2,693	3,526	3,526	3,174	3,174	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	33,960	38,067	40,110	36,220	36,220	-
3270 Flexible Benefits						
3400 Other Funds Ltd	1,254,557	1,559,981	1,559,981	1,533,456	1,533,456	-

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OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	2,840,382	3,490,596	3,557,803	3,534,385	3,530,396	-
TOTAL OTHER PAYROLL EXPENSES	\$2,840,382	\$3,490,596	\$3,557,803	\$3,534,385	\$3,530,396	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(122,176)	(122,176)	(107,021)	(107,021)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	-	-	-	23,224	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(122,176)	(122,176)	(107,021)	(83,797)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$122,176)	(\$122,176)	(\$107,021)	(\$83,797)	-
PERSONAL SERVICES						
3400 Other Funds Ltd	8,443,025	9,706,303	10,113,958	10,119,574	10,119,574	-
TOTAL PERSONAL SERVICES	\$8,443,025	\$9,706,303	\$10,113,958	\$10,119,574	\$10,119,574	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	64,211	197,616	197,616	176,928	176,928	-
4125 Out of State Travel						
3400 Other Funds Ltd	19,808	71,711	71,711	77,364	77,364	-
4150 Employee Training						
3400 Other Funds Ltd	35,562	166,328	166,328	170,467	170,467	-
4175 Office Expenses						
3400 Other Funds Ltd	226,496	811,026	811,026	727,588	727,567	-

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4200 Telecommunications						
3400 Other Funds Ltd	72,481	146,348	146,348	151,763	151,763	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	478,121	688,930	688,930	767,195	740,321	-
4250 Data Processing						
3400 Other Funds Ltd	120,708	244,955	244,955	174,887	174,887	-
4275 Publicity and Publications						
3400 Other Funds Ltd	26,646	184,323	184,323	15,743	15,743	-
4300 Professional Services						
3400 Other Funds Ltd	498,537	1,011,125	1,011,125	1,052,582	1,052,582	-
4315 IT Professional Services						
3400 Other Funds Ltd	-	50,001	50,001	52,051	52,051	-
4325 Attorney General						
3400 Other Funds Ltd	84,325	463,401	463,401	524,292	489,846	-
4350 Dispute Resolution Services						
3400 Other Funds Ltd	-	4,455	4,455	4,620	4,620	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	4,595	4,595	3,505	3,505	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	40,407	41,164	41,164	44,187	44,187	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	32,993	30,107	30,107	32,185	32,185	-
4450 Fuels and Utilities						

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3400 Other Funds Ltd	256,281	275,008	275,008	285,183	285,183	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	561,382	650,551	650,551	1,407,954	1,407,954	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	6,738	7,557	7,557	7,837	7,837	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	172	886	886	919	919	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	8,083	51,994	51,994	34,525	34,525	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	77,684	154,252	154,252	364,959	364,959	-
4715 IT Expendable Property						
3400 Other Funds Ltd	26,957	162,216	162,216	38,218	38,218	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	2,637,592	5,418,549	5,418,549	6,114,952	6,053,611	-
TOTAL SERVICES & SUPPLIES	\$2,637,592	\$5,418,549	\$5,418,549	\$6,114,952	\$6,053,611	-
CAPITAL OUTLAY						
5200 Technical Equipment						
3400 Other Funds Ltd	29,179	-	-	-	-	-
5550 Data Processing Software						
3400 Other Funds Ltd	-	162,129	162,129	218,128	218,128	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	5,496	-	-	-	-	-

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5700 Building Structures						
3400 Other Funds Ltd	99,191	42,189	42,189	43,750	43,750	-
5750 Equipment - Part of Building						
3400 Other Funds Ltd	-	68,791	68,791	71,336	71,336	-
5800 Professional Services						
3400 Other Funds Ltd	-	-	-	200,000	200,000	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	-	79,104	79,104	82,031	82,031	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	133,866	352,213	352,213	615,245	615,245	-
TOTAL CAPITAL OUTLAY	\$133,866	\$352,213	\$352,213	\$615,245	\$615,245	-
SPECIAL PAYMENTS						
6035 Dist to Individuals						
3400 Other Funds Ltd	97	-	-	-	-	-
EXPENDITURES						
3400 Other Funds Ltd	11,214,580	15,477,065	15,884,720	16,849,771	16,788,430	-
TOTAL EXPENDITURES	\$11,214,580	\$15,477,065	\$15,884,720	\$16,849,771	\$16,788,430	-
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	2,851,910	2,913,251	-
TOTAL ENDING BALANCE	-	-	-	\$2,851,910	\$2,913,251	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	50	51	51	46	46	-
TOTAL AUTHORIZED POSITIONS	50	51	51	46	46	-

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AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	50.10	51.10	51.10	46.00	45.79	-
8280 FTE Reconciliation	-	-	-	-	0.21	-
TOTAL AUTHORIZED FTE	50.10	51.10	51.10	46.00	46.00	-

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REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	9,196,628	10,129,411	10,383,837	26,201,134	2,000,000	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	319,371	1	500,000	-	1	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	716,041	873,803	930,312	1,024,955	1,024,955	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	-	-	-	-	18,483,163	-
TRANSFERS IN						
4400 Lottery Funds Ltd	-	-	-	-	18,483,163	-
3400 Other Funds Ltd	716,041	873,803	930,312	1,024,955	1,024,955	-
TOTAL TRANSFERS IN	\$716,041	\$873,803	\$930,312	\$1,024,955	\$19,508,118	-
REVENUE CATEGORIES						
8000 General Fund	9,196,628	10,129,411	10,383,837	26,201,134	2,000,000	-
4400 Lottery Funds Ltd	-	-	-	-	18,483,163	-
3400 Other Funds Ltd	716,041	873,803	930,312	1,024,955	1,024,955	-
6400 Federal Funds Ltd	319,371	1	500,000	-	1	-
TOTAL REVENUE CATEGORIES	\$10,232,040	\$11,003,215	\$11,814,149	\$27,226,089	\$21,508,119	-
TRANSFERS OUT						

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<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
2080 Transfer to Counties						
6400 Federal Funds Ltd	(279,371)	-	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	9,196,628	10,129,411	10,383,837	26,201,134	2,000,000	-
4400 Lottery Funds Ltd	-	-	-	-	18,483,163	-
3400 Other Funds Ltd	716,041	873,803	930,312	1,024,955	1,024,955	-
6400 Federal Funds Ltd	40,000	1	500,000	-	1	-
TOTAL AVAILABLE REVENUES	\$9,952,669	\$11,003,215	\$11,814,149	\$27,226,089	\$21,508,119	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,990,744	2,486,572	2,680,802	5,172,192	1,164,816	-
4400 Lottery Funds Ltd	-	-	-	-	3,495,192	-
3400 Other Funds Ltd	451,159	510,606	557,322	-	-	-
6400 Federal Funds Ltd	31,464	-	-	-	-	-
All Funds	2,473,367	2,997,178	3,238,124	5,172,192	4,660,008	-
3160 Temporary Appointments						
8000 General Fund	8,520	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	265	-	-	-	-	-
3400 Other Funds Ltd	20	-	-	-	-	-
All Funds	285	-	-	-	-	-

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3190 All Other Differential						
8000 General Fund	16,657	-	-	-	-	-
3400 Other Funds Ltd	863	-	-	-	-	-
All Funds	17,520	-	-	-	-	-
SALARIES & WAGES						
8000 General Fund	2,016,186	2,486,572	2,680,802	5,172,192	1,164,816	-
4400 Lottery Funds Ltd	-	-	-	-	3,495,192	-
3400 Other Funds Ltd	452,042	510,606	557,322	-	-	-
6400 Federal Funds Ltd	31,464	-	-	-	-	-
TOTAL SALARIES & WAGES	\$2,499,692	\$2,997,178	\$3,238,124	\$5,172,192	\$4,660,008	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	883	1,148	1,148	2,622	570	-
4400 Lottery Funds Ltd	-	-	-	-	1,767	-
3400 Other Funds Ltd	191	246	246	-	-	-
All Funds	1,074	1,394	1,394	2,622	2,337	-
3220 Public Employees' Retire Cont						
8000 General Fund	283,282	392,625	423,294	755,282	168,316	-
4400 Lottery Funds Ltd	-	-	-	-	512,007	-
3400 Other Funds Ltd	61,922	80,624	88,000	-	-	-
All Funds	345,204	473,249	511,294	755,282	680,323	-
3221 Pension Obligation Bond						
8000 General Fund	129,943	132,810	146,312	167,055	167,055	-

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3400 Other Funds Ltd	27,589	31,483	30,046	34,615	34,615	-
All Funds	157,532	164,293	176,358	201,670	201,670	-
3230 Social Security Taxes						
8000 General Fund	152,285	190,225	205,084	395,669	89,109	-
4400 Lottery Funds Ltd	-	-	-	-	267,378	-
3400 Other Funds Ltd	34,665	39,063	42,637	-	-	-
All Funds	186,950	229,288	247,721	395,669	356,487	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	-	2,577	2,577	2,672	2,672	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	1,359	1,792	1,792	3,174	690	-
4400 Lottery Funds Ltd	-	-	-	-	2,139	-
3400 Other Funds Ltd	315	389	389	-	-	-
All Funds	1,674	2,181	2,181	3,174	2,829	-
3260 Mass Transit Tax						
8000 General Fund	12,143	14,921	16,087	29,849	5,806	-
4400 Lottery Funds Ltd	-	-	-	-	13,966	-
3400 Other Funds Ltd	2,716	3,063	3,343	-	-	-
All Funds	14,859	17,984	19,430	29,849	19,772	-
3270 Flexible Benefits						
8000 General Fund	704,098	794,667	794,667	1,533,456	333,360	-
4400 Lottery Funds Ltd	-	-	-	-	1,033,416	-
3400 Other Funds Ltd	136,601	171,545	171,545	-	-	-

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All Funds	840,699	966,212	966,212	1,533,456	1,366,776	-
OTHER PAYROLL EXPENSES						
8000 General Fund	1,283,993	1,528,188	1,588,384	2,887,107	764,906	-
4400 Lottery Funds Ltd	-	-	-	-	1,830,873	-
3400 Other Funds Ltd	263,999	328,990	338,783	37,287	37,287	-
TOTAL OTHER PAYROLL EXPENSES	\$1,547,992	\$1,857,178	\$1,927,167	\$2,924,394	\$2,632,866	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(31,921)	(31,921)	(60,892)	(60,892)	-
3400 Other Funds Ltd	-	(30,597)	(30,597)	(5,536)	(5,536)	-
All Funds	-	(62,518)	(62,518)	(66,428)	(66,428)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	9,570	9,570	-	(62,517)	-
4400 Lottery Funds Ltd	-	-	-	-	69,530	-
3400 Other Funds Ltd	-	(2,374)	(2,374)	-	-	-
All Funds	-	7,196	7,196	-	7,013	-
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(22,351)	(22,351)	(60,892)	(123,409)	-
4400 Lottery Funds Ltd	-	-	-	-	69,530	-
3400 Other Funds Ltd	-	(32,971)	(32,971)	(5,536)	(5,536)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$55,322)	(\$55,322)	(\$66,428)	(\$59,415)	-
PERSONAL SERVICES						
8000 General Fund	3,300,179	3,992,409	4,246,835	7,998,407	1,806,313	-

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4400 Lottery Funds Ltd	-	-	-	-	5,395,395	-
3400 Other Funds Ltd	716,041	806,625	863,134	31,751	31,751	-
6400 Federal Funds Ltd	31,464	-	-	-	-	-
TOTAL PERSONAL SERVICES	\$4,047,684	\$4,799,034	\$5,109,969	\$8,030,158	\$7,233,459	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	11,837	68,549	68,549	221,085	32,244	-
4400 Lottery Funds Ltd	-	-	-	-	106,961	-
6400 Federal Funds Ltd	1,442	-	-	-	-	-
All Funds	13,279	68,549	68,549	221,085	139,205	-
4125 Out of State Travel						
8000 General Fund	4,445	1,313	1,313	21,362	1,362	-
4400 Lottery Funds Ltd	-	-	-	-	17,500	-
All Funds	4,445	1,313	1,313	21,362	18,862	-
4150 Employee Training						
8000 General Fund	9,553	10,726	10,726	56,123	4,151	-
4400 Lottery Funds Ltd	-	-	-	-	14,472	-
3400 Other Funds Ltd	-	340	340	353	353	-
All Funds	9,553	11,066	11,066	56,476	18,976	-
4175 Office Expenses						
8000 General Fund	101,452	126,382	126,382	283,838	33,475	-
4400 Lottery Funds Ltd	-	-	-	-	235,360	-
3400 Other Funds Ltd	-	1,819	1,819	1,886	1,886	-

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6400 Federal Funds Ltd	4,486	-	-	-	-	-
All Funds	105,938	128,201	128,201	285,724	270,721	-
4200 Telecommunications						
8000 General Fund	2,482	13,352	13,352	28,845	8,195	-
4400 Lottery Funds Ltd	-	-	-	-	7,570	-
All Funds	2,482	13,352	13,352	28,845	15,765	-
4225 State Gov. Service Charges						
8000 General Fund	286,819	302,974	302,974	375,864	-	-
4400 Lottery Funds Ltd	-	-	-	-	362,698	-
3400 Other Funds Ltd	-	62,386	62,386	70,903	68,419	-
All Funds	286,819	365,360	365,360	446,767	431,117	-
4250 Data Processing						
8000 General Fund	-	61,083	61,083	108,343	-	-
4400 Lottery Funds Ltd	-	-	-	-	69,343	-
All Funds	-	61,083	61,083	108,343	69,343	-
4275 Publicity and Publications						
8000 General Fund	53,951	-	-	175,400	-	-
4400 Lottery Funds Ltd	-	-	-	-	180,300	-
All Funds	53,951	-	-	175,400	180,300	-
4300 Professional Services						
8000 General Fund	21,392	547,791	547,791	455,900	62,205	-
4400 Lottery Funds Ltd	-	-	-	-	177,195	-
All Funds	21,392	547,791	547,791	455,900	239,400	-

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4325 Attorney General						
8000 General Fund	8,373	20,231	20,231	22,889	-	-
4400 Lottery Funds Ltd	-	-	-	-	21,385	-
6400 Federal Funds Ltd	2,608	-	-	-	-	-
All Funds	10,981	20,231	20,231	22,889	21,385	-
4375 Employee Recruitment and Develop						
8000 General Fund	-	178	178	185	-	-
4400 Lottery Funds Ltd	-	-	-	-	185	-
3400 Other Funds Ltd	-	52	52	54	54	-
All Funds	-	230	230	239	239	-
4400 Dues and Subscriptions						
8000 General Fund	25,449	4,795	4,795	39,972	4,379	-
4400 Lottery Funds Ltd	-	-	-	-	49,456	-
All Funds	25,449	4,795	4,795	39,972	53,835	-
4600 Intra-agency Charges						
8000 General Fund	-	-	-	1,218,547	-	-
4400 Lottery Funds Ltd	-	-	-	-	1,218,547	-
All Funds	-	-	-	1,218,547	1,218,547	-
4650 Other Services and Supplies						
8000 General Fund	60,961	55,008	55,008	82,043	47,676	-
4400 Lottery Funds Ltd	-	-	-	-	61,867	-
3400 Other Funds Ltd	-	2,581	2,581	2,676	2,676	-
All Funds	60,961	57,589	57,589	84,719	112,219	-

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4700 Expendable Prop 250 - 5000						
8000 General Fund	2,629	-	-	45,000	-	-
4400 Lottery Funds Ltd	-	-	-	-	3,000	-
All Funds	2,629	-	-	45,000	3,000	-
4715 IT Expendable Property						
8000 General Fund	-	11,200	11,200	176,614	-	-
4400 Lottery Funds Ltd	-	-	-	-	146,814	-
All Funds	-	11,200	11,200	176,614	146,814	-
SERVICES & SUPPLIES						
8000 General Fund	589,343	1,223,582	1,223,582	3,312,010	193,687	-
4400 Lottery Funds Ltd	-	-	-	-	2,672,653	-
3400 Other Funds Ltd	-	67,178	67,178	75,872	73,388	-
6400 Federal Funds Ltd	8,536	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	\$597,879	\$1,290,760	\$1,290,760	\$3,387,882	\$2,939,728	-
CAPITAL OUTLAY						
5550 Data Processing Software						
8000 General Fund	-	-	-	100,000	-	-
4400 Lottery Funds Ltd	-	-	-	-	100,000	-
All Funds	-	-	-	100,000	100,000	-
5800 Professional Services						
8000 General Fund	-	-	-	500,000	-	-
4400 Lottery Funds Ltd	-	-	-	-	500,000	-
All Funds	-	-	-	500,000	500,000	-

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CAPITAL OUTLAY						
8000 General Fund	-	-	-	600,000	-	-
4400 Lottery Funds Ltd	-	-	-	-	600,000	-
TOTAL CAPITAL OUTLAY	-	-	-	\$600,000	\$600,000	-
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	4,453,840	4,699,480	4,699,480	9,554,861	-	-
4400 Lottery Funds Ltd	-	-	-	-	5,854,861	-
6400 Federal Funds Ltd	-	-	499,999	-	1	-
All Funds	4,453,840	4,699,480	5,199,479	9,554,861	5,854,862	-
6025 Dist to Other Gov Unit						
6400 Federal Funds Ltd	-	1	1	-	-	-
6030 Dist to Non-Gov Units						
8000 General Fund	91,828	113,940	113,940	232,156	-	-
4400 Lottery Funds Ltd	-	-	-	-	175,156	-
All Funds	91,828	113,940	113,940	232,156	175,156	-
6035 Dist to Individuals						
8000 General Fund	745,241	100,000	100,000	203,700	-	-
6085 Other Special Payments						
8000 General Fund	-	-	-	4,300,000	-	-
4400 Lottery Funds Ltd	-	-	-	-	3,000,000	-
All Funds	-	-	-	4,300,000	3,000,000	-
SPECIAL PAYMENTS						

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8000 General Fund	5,290,909	4,913,420	4,913,420	14,290,717	-	-
4400 Lottery Funds Ltd	-	-	-	-	9,030,017	-
6400 Federal Funds Ltd	-	1	500,000	-	1	-
TOTAL SPECIAL PAYMENTS	\$5,290,909	\$4,913,421	\$5,413,420	\$14,290,717	\$9,030,018	-
EXPENDITURES						
8000 General Fund	9,180,431	10,129,411	10,383,837	26,201,134	2,000,000	-
4400 Lottery Funds Ltd	-	-	-	-	17,698,065	-
3400 Other Funds Ltd	716,041	873,803	930,312	107,623	105,139	-
6400 Federal Funds Ltd	40,000	1	500,000	-	1	-
TOTAL EXPENDITURES	\$9,936,472	\$11,003,215	\$11,814,149	\$26,308,757	\$19,803,205	-
REVERSIONS						
9900 Reversions						
8000 General Fund	(16,197)	-	-	-	-	-
ENDING BALANCE						
4400 Lottery Funds Ltd	-	-	-	-	785,098	-
3400 Other Funds Ltd	-	-	-	917,332	919,816	-
TOTAL ENDING BALANCE	-	-	-	\$917,332	\$1,704,914	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	30	32	32	46	41	-
TOTAL AUTHORIZED POSITIONS	30	32	32	46	41	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	29.40	31.66	31.66	46.00	41.00	-
TOTAL AUTHORIZED FTE	29.40	31.66	31.66	46.00	41.00	-

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BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	5,537,591	-	-	11,510,000	11,510,000	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8030 General Fund Debt Svc	502,814	2,618,940	2,618,940	1,344,282	1,344,281	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	-	65,808,697	65,808,697	70,500,000	85,436,871	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	33,226,539	-	-	-	-	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	33,226,539	65,808,697	65,808,697	70,500,000	85,436,871	-
TOTAL CHARGES FOR SERVICES	\$33,226,539	\$65,808,697	\$65,808,697	\$70,500,000	\$85,436,871	-
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3400 Other Funds Ltd	200	-	-	-	-	-
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	-	-	-	-	90,000	-
INTEREST EARNINGS						
0605 Interest Income						

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3400 Other Funds Ltd	99,782	75,000	75,000	150,000	150,000	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	62,734	50,000	50,000	100,000	100,000	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	5,507,121	350,000	350,000	1,150,000	1,150,000	-
3430 Other Funds Debt Svc Ltd	65,000	-	-	90,000	-	-
All Funds	5,572,121	350,000	350,000	1,240,000	1,150,000	-
1107 Tsfr From Administrative Svcs						
4430 Lottery Funds Debt Svc Ltd	-	-	-	1,961,201	-	-
TRANSFERS IN						
4430 Lottery Funds Debt Svc Ltd	-	-	-	1,961,201	-	-
3400 Other Funds Ltd	5,507,121	350,000	350,000	1,150,000	1,150,000	-
3430 Other Funds Debt Svc Ltd	65,000	-	-	90,000	-	-
TOTAL TRANSFERS IN	\$5,572,121	\$350,000	\$350,000	\$3,201,201	\$1,150,000	-
REVENUE CATEGORIES						
8030 General Fund Debt Svc	502,814	2,618,940	2,618,940	1,344,282	1,344,281	-
4430 Lottery Funds Debt Svc Ltd	-	-	-	1,961,201	-	-
3400 Other Funds Ltd	38,896,376	66,283,697	66,283,697	71,900,000	86,926,871	-
3430 Other Funds Debt Svc Ltd	65,000	-	-	90,000	-	-
TOTAL REVENUE CATEGORIES	\$39,464,190	\$68,902,637	\$68,902,637	\$75,295,483	\$88,271,152	-
TRANSFERS OUT						

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2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(2,535,000)	-	-	(90,000)	-	-
AVAILABLE REVENUES						
8030 General Fund Debt Svc	502,814	2,618,940	2,618,940	1,344,282	1,344,281	-
4430 Lottery Funds Debt Svc Ltd	-	-	-	1,961,201	-	-
3400 Other Funds Ltd	41,898,967	66,283,697	66,283,697	83,320,000	98,436,871	-
3430 Other Funds Debt Svc Ltd	65,000	-	-	90,000	-	-
TOTAL AVAILABLE REVENUES	\$42,466,781	\$68,902,637	\$68,902,637	\$86,715,483	\$99,781,152	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	299,246	592,920	621,261	394,344	526,248	-
3160 Temporary Appointments						
3400 Other Funds Ltd	7,265	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	306,511	592,920	621,261	394,344	526,248	-
TOTAL SALARIES & WAGES	\$306,511	\$592,920	\$621,261	\$394,344	\$526,248	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	114	220	220	228	285	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	40,277	93,622	98,098	67,067	92,248	-

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<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
3221 Pension Obligation Bond						
3400 Other Funds Ltd	19,147	26,811	34,888	35,937	35,937	-
3230 Social Security Taxes						
3400 Other Funds Ltd	23,179	45,358	47,526	30,167	40,258	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	205	345	345	276	345	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	1,988	3,558	3,728	2,379	3,171	-
3270 Flexible Benefits						
3400 Other Funds Ltd	93,557	152,640	152,640	133,344	166,680	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	178,467	322,554	337,445	269,398	338,924	-
TOTAL OTHER PAYROLL EXPENSES	\$178,467	\$322,554	\$337,445	\$269,398	\$338,924	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	-	-	(11,071)	(11,071)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	292	292	-	319,794	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	292	292	(11,071)	308,723	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	\$292	\$292	(\$11,071)	\$308,723	-
PERSONAL SERVICES						
3400 Other Funds Ltd	484,978	915,766	958,998	652,671	1,173,895	-

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<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
TOTAL PERSONAL SERVICES	\$484,978	\$915,766	\$958,998	\$652,671	\$1,173,895	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	4,841	24,256	24,256	25,153	32,183	-
4125 Out of State Travel						
3400 Other Funds Ltd	23,957	19,426	19,426	20,145	28,145	-
4150 Employee Training						
3400 Other Funds Ltd	1,771	4,387	4,387	4,549	12,049	-
4175 Office Expenses						
3400 Other Funds Ltd	19,394	56,139	56,139	58,216	57,932	-
4200 Telecommunications						
3400 Other Funds Ltd	2,335	23,010	23,010	23,862	25,782	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	91,252	102,871	102,871	115,091	111,059	-
4250 Data Processing						
3400 Other Funds Ltd	3,627	6,391	6,391	6,627	6,627	-
4275 Publicity and Publications						
3400 Other Funds Ltd	2,629	91,135	91,135	94,507	94,507	-
4300 Professional Services						
3400 Other Funds Ltd	28,016,860	60,464,667	60,464,667	62,943,718	77,897,384	-
4325 Attorney General						
3400 Other Funds Ltd	37,331	66,977	66,977	75,778	70,799	-
4375 Employee Recruitment and Develop						

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3400 Other Funds Ltd	-	32	32	33	33	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	50	5,262	5,262	5,457	10,457	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	30,231	376,712	376,712	390,650	390,650	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	1,912,132	3,226,779	3,226,779	3,346,170	3,346,170	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	825	14,879	14,879	15,430	107,930	-
3430 Other Funds Debt Svc Ltd	30,000	-	-	90,000	-	-
All Funds	30,825	14,879	14,879	105,430	107,930	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	2,511,049	239,800	239,800	248,673	251,673	-
4715 IT Expendable Property						
3400 Other Funds Ltd	15,040	-	-	-	5,200	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	32,673,324	64,722,723	64,722,723	67,374,059	82,448,580	-
3430 Other Funds Debt Svc Ltd	30,000	-	-	90,000	-	-
TOTAL SERVICES & SUPPLIES	\$32,703,324	\$64,722,723	\$64,722,723	\$67,464,059	\$82,448,580	-
CAPITAL OUTLAY						
5200 Technical Equipment						
3400 Other Funds Ltd	71,206	-	-	-	-	-
5250 Household and Institutional Equip.						

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<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
3400 Other Funds Ltd	26,593	57,420	57,420	59,545	59,545	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	49,041	-	-	-	-	-
5650 Land and Improvements						
3400 Other Funds Ltd	-	52,838	52,838	54,793	54,793	-
5700 Building Structures						
3400 Other Funds Ltd	-	50,000	50,000	51,850	51,850	-
5750 Equipment - Part of Building						
3400 Other Funds Ltd	-	108,004	108,004	112,000	112,000	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	38,879	-	-	-	-	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	185,519	268,262	268,262	278,188	278,188	-
TOTAL CAPITAL OUTLAY	\$185,519	\$268,262	\$268,262	\$278,188	\$278,188	-
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	450,000	2,570,000	2,570,000	1,125,000	1,125,000	-
4430 Lottery Funds Debt Svc Ltd	-	-	-	670,000	-	-
All Funds	450,000	2,570,000	2,570,000	1,795,000	1,125,000	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	48,471	48,940	48,940	219,282	219,281	-
4430 Lottery Funds Debt Svc Ltd	-	-	-	1,291,201	-	-
All Funds	48,471	48,940	48,940	1,510,483	219,281	-

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DEBT SERVICE						
8030 General Fund Debt Svc	498,471	2,618,940	2,618,940	1,344,282	1,344,281	-
4430 Lottery Funds Debt Svc Ltd	-	-	-	1,961,201	-	-
TOTAL DEBT SERVICE	\$498,471	\$2,618,940	\$2,618,940	\$3,305,483	\$1,344,281	-
EXPENDITURES						
8030 General Fund Debt Svc	498,471	2,618,940	2,618,940	1,344,282	1,344,281	-
4430 Lottery Funds Debt Svc Ltd	-	-	-	1,961,201	-	-
3400 Other Funds Ltd	33,343,821	65,906,751	65,949,983	68,304,918	83,900,663	-
3430 Other Funds Debt Svc Ltd	30,000	-	-	90,000	-	-
TOTAL EXPENDITURES	\$33,872,292	\$68,525,691	\$68,568,923	\$71,700,401	\$85,244,944	-
REVERSIONS						
9900 Reversions						
8030 General Fund Debt Svc	(4,343)	-	-	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	8,555,146	376,946	333,714	15,015,082	14,536,208	-
3430 Other Funds Debt Svc Ltd	35,000	-	-	-	-	-
TOTAL ENDING BALANCE	\$8,590,146	\$376,946	\$333,714	\$15,015,082	\$14,536,208	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	4	5	5	4	5	-
TOTAL AUTHORIZED POSITIONS	4	5	5	4	5	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	3.13	5.00	5.00	4.00	5.00	-
TOTAL AUTHORIZED FTE	3.13	5.00	5.00	4.00	5.00	-

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BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	194,898,633	246,609,577	246,609,577	140,430,326	140,430,326	-
3230 Other Funds Debt Svc Non-Ltd	110,534	-	-	-	-	-
All Funds	195,009,167	246,609,577	246,609,577	140,430,326	140,430,326	-
REVENUE CATEGORIES						
LICENSES AND FEES						
0205 Business Lic and Fees						
3200 Other Funds Non-Ltd	159,000	150,000	150,000	150,000	150,000	-
0210 Non-business Lic. and Fees						
3200 Other Funds Non-Ltd	55,233	60,000	60,000	60,000	60,000	-
LICENSES AND FEES						
3200 Other Funds Non-Ltd	214,233	210,000	210,000	210,000	210,000	-
TOTAL LICENSES AND FEES	\$214,233	\$210,000	\$210,000	\$210,000	\$210,000	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3200 Other Funds Non-Ltd	1,225,462	2,500,000	2,500,000	2,500,000	2,500,000	-
0415 Admin and Service Charges						
3200 Other Funds Non-Ltd	-	-	-	2,000,000	2,000,000	-
CHARGES FOR SERVICES						
3200 Other Funds Non-Ltd	1,225,462	2,500,000	2,500,000	4,500,000	4,500,000	-
TOTAL CHARGES FOR SERVICES	\$1,225,462	\$2,500,000	\$2,500,000	\$4,500,000	\$4,500,000	-
FINES, RENTS AND ROYALTIES						

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0510 Rents and Royalties						
3200 Other Funds Non-Ltd	1,619,523	1,450,000	1,450,000	1,500,000	1,500,000	-
BOND SALES						
0560 Dedicated Fund Oblig Bonds						
3200 Other Funds Non-Ltd	35,965,000	100,000,000	100,000,000	240,000,000	240,000,000	-
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	22,651,839	45,000,000	45,000,000	53,000,000	53,000,000	-
SALES INCOME						
0705 Sales Income						
3200 Other Funds Non-Ltd	8,876	10,000	10,000	10,000	10,000	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3200 Other Funds Non-Ltd	393,921	500,000	500,000	600,000	600,000	-
LOAN REPAYMENT						
0925 Loan Repayments						
3200 Other Funds Non-Ltd	147,081	-	-	-	-	-
0940 Veterans Loan Repayments						
3200 Other Funds Non-Ltd	78,204,229	80,000,000	80,000,000	86,000,000	86,000,000	-
LOAN REPAYMENT						
3200 Other Funds Non-Ltd	78,351,310	80,000,000	80,000,000	86,000,000	86,000,000	-
TOTAL LOAN REPAYMENT	\$78,351,310	\$80,000,000	\$80,000,000	\$86,000,000	\$86,000,000	-
INSURANCE PREMIUM						

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0965 Insurance Premiums						
3200 Other Funds Non-Ltd	917,846	-	-	-	-	-
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	508,245	1,000,000	1,000,000	1,000,000	999,945	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3230 Other Funds Debt Svc Non-Ltd	59,946,390	167,808,710	167,808,710	219,521,159	219,521,159	-
1730 Tsf From Transportation, Dept						
3200 Other Funds Non-Ltd	170,841	160,038	160,038	209,447	209,447	-
TRANSFERS IN						
3200 Other Funds Non-Ltd	170,841	160,038	160,038	209,447	209,447	-
3230 Other Funds Debt Svc Non-Ltd	59,946,390	167,808,710	167,808,710	219,521,159	219,521,159	-
TOTAL TRANSFERS IN	\$60,117,231	\$167,968,748	\$167,968,748	\$219,730,606	\$219,730,606	-
REVENUE CATEGORIES						
3200 Other Funds Non-Ltd	142,027,096	230,830,038	230,830,038	387,029,447	387,029,392	-
3230 Other Funds Debt Svc Non-Ltd	59,946,390	167,808,710	167,808,710	219,521,159	219,521,159	-
TOTAL REVENUE CATEGORIES	\$201,973,486	\$398,638,748	\$398,638,748	\$606,550,606	\$606,550,551	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	(73,002,000)	(186,020,125)	(186,484,289)	(242,629,248)	(240,179,248)	-
AVAILABLE REVENUES						
3200 Other Funds Non-Ltd	263,923,729	291,419,490	290,955,326	284,830,525	287,280,470	-

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3230 Other Funds Debt Svc Non-Ltd	60,056,924	167,808,710	167,808,710	219,521,159	219,521,159	-
TOTAL AVAILABLE REVENUES	\$323,980,653	\$459,228,200	\$458,764,036	\$504,351,684	\$506,801,629	-
EXPENDITURES						
SERVICES & SUPPLIES						
4175 Office Expenses						
3200 Other Funds Non-Ltd	-	25,000	25,000	25,000	25,000	-
4225 State Gov. Service Charges						
3200 Other Funds Non-Ltd	2,242	-	-	-	-	-
4300 Professional Services						
3200 Other Funds Non-Ltd	252,638	-	-	-	-	-
4575 Agency Program Related S and S						
3200 Other Funds Non-Ltd	2,527,792	-	-	-	-	-
4650 Other Services and Supplies						
3200 Other Funds Non-Ltd	4,484,862	13,000,000	13,000,000	13,000,000	12,999,945	-
SERVICES & SUPPLIES						
3200 Other Funds Non-Ltd	7,267,534	13,025,000	13,025,000	13,025,000	13,024,945	-
TOTAL SERVICES & SUPPLIES	\$7,267,534	\$13,025,000	\$13,025,000	\$13,025,000	\$13,024,945	-
SPECIAL PAYMENTS						
6035 Dist to Individuals						
3200 Other Funds Non-Ltd	36,748	-	-	-	-	-
6075 Loans Made to Individuals						
3200 Other Funds Non-Ltd	118,903,556	102,500,000	102,500,000	120,000,000	120,000,000	-
6080 Loans Made - Other						

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3200 Other Funds Non-Ltd	-	35,000,000	35,000,000	35,000,000	35,000,000	-
SPECIAL PAYMENTS						
3200 Other Funds Non-Ltd	118,940,304	137,500,000	137,500,000	155,000,000	155,000,000	-
TOTAL SPECIAL PAYMENTS	\$118,940,304	\$137,500,000	\$137,500,000	\$155,000,000	\$155,000,000	-
DEBT SERVICE						
7100 Principal - Bonds						
3230 Other Funds Debt Svc Non-Ltd	48,155,000	134,529,300	134,529,300	177,205,000	177,205,000	-
7150 Interest - Bonds						
3230 Other Funds Debt Svc Non-Ltd	11,791,390	33,279,410	33,279,410	42,316,159	42,316,159	-
DEBT SERVICE						
3230 Other Funds Debt Svc Non-Ltd	59,946,390	167,808,710	167,808,710	219,521,159	219,521,159	-
TOTAL DEBT SERVICE	\$59,946,390	\$167,808,710	\$167,808,710	\$219,521,159	\$219,521,159	-
EXPENDITURES						
3200 Other Funds Non-Ltd	126,207,838	150,525,000	150,525,000	168,025,000	168,024,945	-
3230 Other Funds Debt Svc Non-Ltd	59,946,390	167,808,710	167,808,710	219,521,159	219,521,159	-
TOTAL EXPENDITURES	\$186,154,228	\$318,333,710	\$318,333,710	\$387,546,159	\$387,546,104	-
ENDING BALANCE						
3200 Other Funds Non-Ltd	137,715,891	140,894,490	140,430,326	116,805,525	119,255,525	-
3230 Other Funds Debt Svc Non-Ltd	110,534	-	-	-	-	-
TOTAL ENDING BALANCE	\$137,826,425	\$140,894,490	\$140,430,326	\$116,805,525	\$119,255,525	-

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REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construction	-	-	-	-	2,450,000	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6020 Federal Funds Cap Construction	-	2,805,303	2,805,303	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3020 Other Funds Cap Construction	-	1,510,547	1,510,547	2,450,000	-	-
REVENUE CATEGORIES						
3020 Other Funds Cap Construction	-	1,510,547	1,510,547	2,450,000	2,450,000	-
6020 Federal Funds Cap Construction	-	2,805,303	2,805,303	-	-	-
TOTAL REVENUE CATEGORIES	-	\$4,315,850	\$4,315,850	\$2,450,000	\$2,450,000	-
AVAILABLE REVENUES						
3020 Other Funds Cap Construction	-	1,510,547	1,510,547	2,450,000	2,450,000	-
6020 Federal Funds Cap Construction	-	2,805,303	2,805,303	-	-	-
TOTAL AVAILABLE REVENUES	-	\$4,315,850	\$4,315,850	\$2,450,000	\$2,450,000	-
EXPENDITURES						
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
3020 Other Funds Cap Construction	-	-	-	350,000	350,000	-
5650 Land and Improvements						

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3020 Other Funds Cap Construction	-	-	-	1,200,000	1,200,000	-
5700 Building Structures						
3020 Other Funds Cap Construction	-	-	-	700,000	700,000	-
5800 Professional Services						
3020 Other Funds Cap Construction	-	1,510,547	1,510,547	200,000	200,000	-
6020 Federal Funds Cap Construction	-	2,805,303	2,805,303	-	-	-
All Funds	-	4,315,850	4,315,850	200,000	200,000	-
CAPITAL OUTLAY						
3020 Other Funds Cap Construction	-	1,510,547	1,510,547	2,450,000	2,450,000	-
6020 Federal Funds Cap Construction	-	2,805,303	2,805,303	-	-	-
TOTAL CAPITAL OUTLAY	-	\$4,315,850	\$4,315,850	\$2,450,000	\$2,450,000	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	17,098,442	17,098,442	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	17,098,442	17,098,442	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	7,249,145	7,229,910	(19,235)	-0.27%
3160 Temporary Appointments				
3400 Other Funds Ltd	44,412	44,412	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	22,205	22,205	0	-
3180 Shift Differential				
3400 Other Funds Ltd	2,221	2,221	0	-
3190 All Other Differential				
3400 Other Funds Ltd	19,330	19,330	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	7,337,313	7,318,078	(19,235)	-0.26%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	2,856	2,856	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	1,106,148	1,103,630	(2,518)	-0.23%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	370,313	370,313	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	557,696	556,225	(1,471)	-0.26%
3240 Unemployment Assessments				
3400 Other Funds Ltd	27,000	27,000	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	3,526	3,526	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	40,110	40,110	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	1,703,470	1,703,470	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	3,811,119	3,807,130	(3,989)	-0.10%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(122,176)	(122,176)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	23,224	23,224	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(122,176)	(98,952)	23,224	19.01%
TOTAL PERSONAL SERVICES				

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	11,026,256	11,026,256	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	197,616	197,616	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	71,711	71,711	0	-
4150 Employee Training				
3400 Other Funds Ltd	162,456	162,456	0	-
4175 Office Expenses				
3400 Other Funds Ltd	811,026	811,026	0	-
4200 Telecommunications				
3400 Other Funds Ltd	146,348	146,348	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	740,810	740,810	0	-
4250 Data Processing				
3400 Other Funds Ltd	216,863	216,863	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	184,323	184,323	0	-
4300 Professional Services				
3400 Other Funds Ltd	1,011,125	1,011,125	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	50,001	50,001	0	-
4325 Attorney General				
3400 Other Funds Ltd	463,401	463,401	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4350 Dispute Resolution Services				
3400 Other Funds Ltd	4,455	4,455	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	3,380	3,380	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	41,164	41,164	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	30,107	30,107	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	275,008	275,008	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	650,551	650,551	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	7,557	7,557	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	886	886	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	33,293	33,293	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	154,252	154,252	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	162,216	162,216	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	5,418,549	5,418,549	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
CAPITAL OUTLAY				
5550 Data Processing Software				
3400 Other Funds Ltd	162,129	162,129	0	-
5700 Building Structures				
3400 Other Funds Ltd	42,189	42,189	0	-
5750 Equipment - Part of Building				
3400 Other Funds Ltd	68,791	68,791	0	-
5900 Other Capital Outlay				
3400 Other Funds Ltd	79,104	79,104	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	352,213	352,213	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	16,797,018	16,797,018	0	-
ENDING BALANCE				
3400 Other Funds Ltd	301,424	301,424	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	51	51	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	51.10	50.89	(0.21)	-0.41%
8280 FTE Reconciliation	-	0.21	0.21	100.00%
TOTAL AUTHORIZED FTE	51.10	51.10	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	10,647,520	10,647,520	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	500,000	500,000	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	1,024,955	1,024,955	0	-
TOTAL REVENUES				
8000 General Fund	10,647,520	10,647,520	0	-
3400 Other Funds Ltd	1,024,955	1,024,955	0	-
6400 Federal Funds Ltd	500,000	500,000	0	-
TOTAL REVENUES	\$12,172,475	\$12,172,475	0	-
AVAILABLE REVENUES				
8000 General Fund	10,647,520	10,647,520	0	-
3400 Other Funds Ltd	1,024,955	1,024,955	0	-
6400 Federal Funds Ltd	500,000	500,000	0	-
TOTAL AVAILABLE REVENUES	\$12,172,475	\$12,172,475	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	2,878,389	2,878,389	0	-
3400 Other Funds Ltd	596,423	596,423	0	-
All Funds	3,474,812	3,474,812	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	1,500	1,500	0	-
3400 Other Funds Ltd	321	321	0	-
All Funds	1,821	1,821	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	402,048	402,048	0	-
3400 Other Funds Ltd	87,323	87,323	0	-
All Funds	489,371	489,371	0	-
3221 Pension Obligation Bond				
8000 General Fund	146,312	146,312	0	-
3400 Other Funds Ltd	30,046	30,046	0	-
All Funds	176,358	176,358	0	-
3230 Social Security Taxes				
8000 General Fund	220,195	220,195	0	-
3400 Other Funds Ltd	45,625	45,625	0	-
All Funds	265,820	265,820	0	-
3240 Unemployment Assessments				
3400 Other Funds Ltd	2,577	2,577	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	1,810	1,810	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	389	389	0	-
All Funds	2,199	2,199	0	-
3260 Mass Transit Tax				
8000 General Fund	16,087	16,087	0	-
3400 Other Funds Ltd	3,343	3,343	0	-
All Funds	19,430	19,430	0	-
3270 Flexible Benefits				
8000 General Fund	876,098	876,098	0	-
3400 Other Funds Ltd	187,320	187,320	0	-
All Funds	1,063,418	1,063,418	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	1,664,050	1,664,050	0	-
3400 Other Funds Ltd	356,944	356,944	0	-
TOTAL OTHER PAYROLL EXPENSES	\$2,020,994	\$2,020,994	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(31,921)	(31,921)	0	-
3400 Other Funds Ltd	(30,597)	(30,597)	0	-
All Funds	(62,518)	(62,518)	0	-
TOTAL PERSONAL SERVICES				
8000 General Fund	4,510,518	4,510,518	0	-
3400 Other Funds Ltd	922,770	922,770	0	-
TOTAL PERSONAL SERVICES	\$5,433,288	\$5,433,288	0	-
SERVICES & SUPPLIES				

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
8000 General Fund	68,549	68,549	0	-
4125 Out of State Travel				
8000 General Fund	1,313	1,313	0	-
4150 Employee Training				
8000 General Fund	10,726	10,726	0	-
3400 Other Funds Ltd	340	340	0	-
All Funds	11,066	11,066	0	-
4175 Office Expenses				
8000 General Fund	126,382	126,382	0	-
3400 Other Funds Ltd	1,819	1,819	0	-
All Funds	128,201	128,201	0	-
4200 Telecommunications				
8000 General Fund	13,352	13,352	0	-
4225 State Gov. Service Charges				
8000 General Fund	302,974	302,974	0	-
3400 Other Funds Ltd	62,386	62,386	0	-
All Funds	365,360	365,360	0	-
4250 Data Processing				
8000 General Fund	61,083	61,083	0	-
4300 Professional Services				
8000 General Fund	547,791	547,791	0	-
4325 Attorney General				
8000 General Fund	20,231	20,231	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4375 Employee Recruitment and Develop				
8000 General Fund	178	178	0	-
3400 Other Funds Ltd	52	52	0	-
All Funds	230	230	0	-
4400 Dues and Subscriptions				
8000 General Fund	4,795	4,795	0	-
4650 Other Services and Supplies				
8000 General Fund	55,008	55,008	0	-
3400 Other Funds Ltd	2,581	2,581	0	-
All Funds	57,589	57,589	0	-
4715 IT Expendable Property				
8000 General Fund	11,200	11,200	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	1,223,582	1,223,582	0	-
3400 Other Funds Ltd	67,178	67,178	0	-
TOTAL SERVICES & SUPPLIES	\$1,290,760	\$1,290,760	0	-
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	4,699,480	4,699,480	0	-
6400 Federal Funds Ltd	499,999	499,999	0	-
All Funds	5,199,479	5,199,479	0	-
6025 Dist to Other Gov Unit				
6400 Federal Funds Ltd	1	1	0	-
6030 Dist to Non-Gov Units				

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	Column 1	Column 2		
8000 General Fund	113,940	113,940	0	-
6035 Dist to Individuals				
8000 General Fund	100,000	100,000	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	4,913,420	4,913,420	0	-
6400 Federal Funds Ltd	500,000	500,000	0	-
TOTAL SPECIAL PAYMENTS	\$5,413,420	\$5,413,420	0	-
TOTAL EXPENDITURES				
8000 General Fund	10,647,520	10,647,520	0	-
3400 Other Funds Ltd	989,948	989,948	0	-
6400 Federal Funds Ltd	500,000	500,000	0	-
TOTAL EXPENDITURES	\$12,137,468	\$12,137,468	0	-
ENDING BALANCE				
3400 Other Funds Ltd	35,007	35,007	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	32	32	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	31.90	31.90	0	-

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	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	11,510,000	11,510,000	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	1,017,323	1,017,323	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	70,500,000	70,500,000	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	150,000	150,000	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	100,000	100,000	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	1,150,000	1,150,000	0	-
1107 Tsfr From Administrative Svcs				
4430 Lottery Funds Debt Svc Ltd	1,961,201	-	(1,961,201)	-100.00%
TOTAL TRANSFERS IN				
4430 Lottery Funds Debt Svc Ltd	1,961,201	-	(1,961,201)	-100.00%
3400 Other Funds Ltd	1,150,000	1,150,000	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL TRANSFERS IN	\$3,111,201	\$1,150,000	(\$1,961,201)	-63.04%
TOTAL REVENUES				
8030 General Fund Debt Svc	1,017,323	1,017,323	0	-
4430 Lottery Funds Debt Svc Ltd	1,961,201	-	(1,961,201)	-100.00%
3400 Other Funds Ltd	71,900,000	71,900,000	0	-
TOTAL REVENUES	\$74,878,524	\$72,917,323	(\$1,961,201)	-2.62%
AVAILABLE REVENUES				
8030 General Fund Debt Svc	1,017,323	1,017,323	0	-
4430 Lottery Funds Debt Svc Ltd	1,961,201	-	(1,961,201)	-100.00%
3400 Other Funds Ltd	83,410,000	83,410,000	0	-
TOTAL AVAILABLE REVENUES	\$86,388,524	\$84,427,323	(\$1,961,201)	-2.27%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	619,200	619,200	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	285	285	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	109,992	109,992	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	34,888	34,888	0	-
3230 Social Security Taxes				

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	Column 1	Column 2		
3400 Other Funds Ltd	47,369	47,369	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	345	345	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	3,728	3,728	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	166,680	166,680	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	363,287	363,287	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	982,487	982,487	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	24,256	24,256	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	19,426	19,426	0	-
4150 Employee Training				
3400 Other Funds Ltd	4,387	4,387	0	-
4175 Office Expenses				
3400 Other Funds Ltd	56,139	56,139	0	-
4200 Telecommunications				
3400 Other Funds Ltd	23,010	23,010	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	102,871	102,871	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	6,391	6,391	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	91,135	91,135	0	-
4300 Professional Services				
3400 Other Funds Ltd	60,464,667	60,464,667	0	-
4325 Attorney General				
3400 Other Funds Ltd	66,977	66,977	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	32	32	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	5,262	5,262	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	376,712	376,712	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	3,226,779	3,226,779	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	14,879	14,879	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	239,800	239,800	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	64,722,723	64,722,723	0	-
CAPITAL OUTLAY				
5250 Household and Institutional Equip.				

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	Column 1	Column 2		
3400 Other Funds Ltd	57,420	57,420	0	-
5650 Land and Improvements				
3400 Other Funds Ltd	52,838	52,838	0	-
5700 Building Structures				
3400 Other Funds Ltd	50,000	50,000	0	-
5750 Equipment - Part of Building				
3400 Other Funds Ltd	108,004	108,004	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	268,262	268,262	0	-
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	1,010,000	1,010,000	0	-
4430 Lottery Funds Debt Svc Ltd	670,000	-	(670,000)	-100.00%
All Funds	1,680,000	1,010,000	(670,000)	-39.88%
7150 Interest - Bonds				
8030 General Fund Debt Svc	7,323	7,323	0	-
4430 Lottery Funds Debt Svc Ltd	1,291,201	-	(1,291,201)	-100.00%
All Funds	1,298,524	7,323	(1,291,201)	-99.44%
TOTAL DEBT SERVICE				
8030 General Fund Debt Svc	1,017,323	1,017,323	0	-
4430 Lottery Funds Debt Svc Ltd	1,961,201	-	(1,961,201)	-100.00%
TOTAL DEBT SERVICE	\$2,978,524	\$1,017,323	(\$1,961,201)	-65.84%
TOTAL EXPENDITURES				
8030 General Fund Debt Svc	1,017,323	1,017,323	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4430 Lottery Funds Debt Svc Ltd	1,961,201	-	(1,961,201)	-100.00%
3400 Other Funds Ltd	65,973,472	65,973,472	0	-
TOTAL EXPENDITURES	\$68,951,996	\$66,990,795	(\$1,961,201)	-2.84%
ENDING BALANCE				
3400 Other Funds Ltd	17,436,528	17,436,528	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	5	5	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	5.00	5.00	0	-

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Nonlimited**
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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3200 Other Funds Non-Ltd	140,430,326	140,430,326	0	-
REVENUE CATEGORIES				
LICENSES AND FEES				
0205 Business Lic and Fees				
3200 Other Funds Non-Ltd	150,000	150,000	0	-
0210 Non-business Lic. and Fees				
3200 Other Funds Non-Ltd	60,000	60,000	0	-
TOTAL LICENSES AND FEES				
3200 Other Funds Non-Ltd	210,000	210,000	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3200 Other Funds Non-Ltd	2,500,000	2,500,000	0	-
0415 Admin and Service Charges				
3200 Other Funds Non-Ltd	2,000,000	2,000,000	0	-
TOTAL CHARGES FOR SERVICES				
3200 Other Funds Non-Ltd	4,500,000	4,500,000	0	-
FINES, RENTS AND ROYALTIES				
0510 Rents and Royalties				
3200 Other Funds Non-Ltd	1,500,000	1,500,000	0	-
BOND SALES				
0560 Dedicated Fund Oblig Bonds				
3200 Other Funds Non-Ltd	240,000,000	240,000,000	0	-

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
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2017-19 Biennium
Nonlimited**
Cross Reference Number:27400-087-00-00-00000

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
INTEREST EARNINGS				
0605 Interest Income				
3200 Other Funds Non-Ltd	53,000,000	53,000,000	0	-
SALES INCOME				
0705 Sales Income				
3200 Other Funds Non-Ltd	10,000	10,000	0	-
DONATIONS AND CONTRIBUTIONS				
0905 Donations				
3200 Other Funds Non-Ltd	600,000	600,000	0	-
LOAN REPAYMENT				
0940 Veterans Loan Repayments				
3200 Other Funds Non-Ltd	86,000,000	86,000,000	0	-
OTHER				
0975 Other Revenues				
3200 Other Funds Non-Ltd	1,000,000	1,000,000	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3230 Other Funds Debt Svc Non-Ltd	219,521,159	219,521,159	0	-
1730 Tsfr From Transportation, Dept				
3200 Other Funds Non-Ltd	209,447	209,447	0	-
TOTAL TRANSFERS IN				
3200 Other Funds Non-Ltd	209,447	209,447	0	-
3230 Other Funds Debt Svc Non-Ltd	219,521,159	219,521,159	0	-
TOTAL TRANSFERS IN	\$219,730,606	\$219,730,606	0	-

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Version / Column Comparison Report - Detail
2017-19 Biennium
Nonlimited**
Cross Reference Number:27400-087-00-00-00000

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL REVENUES				
3200 Other Funds Non-Ltd	387,029,447	387,029,447	0	-
3230 Other Funds Debt Svc Non-Ltd	219,521,159	219,521,159	0	-
TOTAL REVENUES	\$606,550,606	\$606,550,606	0	-
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3200 Other Funds Non-Ltd	(242,629,248)	(240,179,248)	2,450,000	1.01%
AVAILABLE REVENUES				
3200 Other Funds Non-Ltd	284,830,525	287,280,525	2,450,000	0.86%
3230 Other Funds Debt Svc Non-Ltd	219,521,159	219,521,159	0	-
TOTAL AVAILABLE REVENUES	\$504,351,684	\$506,801,684	\$2,450,000	0.49%
EXPENDITURES				
SERVICES & SUPPLIES				
4175 Office Expenses				
3200 Other Funds Non-Ltd	25,000	25,000	0	-
4650 Other Services and Supplies				
3200 Other Funds Non-Ltd	13,000,000	13,000,000	0	-
TOTAL SERVICES & SUPPLIES				
3200 Other Funds Non-Ltd	13,025,000	13,025,000	0	-
SPECIAL PAYMENTS				
6075 Loans Made to Individuals				
3200 Other Funds Non-Ltd	120,000,000	120,000,000	0	-
6080 Loans Made - Other				
3200 Other Funds Non-Ltd	35,000,000	35,000,000	0	-

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
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2017-19 Biennium
Nonlimited**
Cross Reference Number:27400-087-00-00-00000

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS				
3200 Other Funds Non-Ltd	155,000,000	155,000,000	0	-
DEBT SERVICE				
7100 Principal - Bonds				
3230 Other Funds Debt Svc Non-Ltd	177,205,000	177,205,000	0	-
7150 Interest - Bonds				
3230 Other Funds Debt Svc Non-Ltd	42,316,159	42,316,159	0	-
TOTAL DEBT SERVICE				
3230 Other Funds Debt Svc Non-Ltd	219,521,159	219,521,159	0	-
TOTAL EXPENDITURES				
3200 Other Funds Non-Ltd	168,025,000	168,025,000	0	-
3230 Other Funds Debt Svc Non-Ltd	219,521,159	219,521,159	0	-
TOTAL EXPENDITURES	\$387,546,159	\$387,546,159	0	-
ENDING BALANCE				
3200 Other Funds Non-Ltd	116,805,525	119,255,525	2,450,000	2.10%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Loan Program**
**Cross Reference Number: 27400-001-00-00-00000
Package: Non-PICS Psnl Svc / Vacancy Factor
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES
PERSONAL SERVICES
SALARIES & WAGES
3160 Temporary Appointments

3400 Other Funds Ltd	1,643	1,643	0	0.00%
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3170 Overtime Payments

3400 Other Funds Ltd	822	822	0	0.00%
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3180 Shift Differential

3400 Other Funds Ltd	82	82	0	0.00%
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3190 All Other Differential

3400 Other Funds Ltd	715	715	0	0.00%
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SALARIES & WAGES

3400 Other Funds Ltd	3,262	3,262	0	0.00%
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TOTAL SALARIES & WAGES	\$3,262	\$3,262	\$0	0.00%
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OTHER PAYROLL EXPENSES
3220 Public Employees Retire Cont

3400 Other Funds Ltd	309	309	0	0.00%
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3221 Pension Obligation Bond

3400 Other Funds Ltd	53,043	53,043	0	0.00%
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Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Loan Program**
**Cross Reference Number: 27400-001-00-00-00000
Package: Non-PICS Psnl Svc / Vacancy Factor
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Social Security Taxes				
3400 Other Funds Ltd	250	250	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	999	999	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	54,601	54,601	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$54,601	\$54,601	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	15,155	15,155	0	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	15,155	15,155	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	\$15,155	\$15,155	\$0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	73,018	73,018	0	0.00%
TOTAL PERSONAL SERVICES	\$73,018	\$73,018	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	73,018	73,018	0	0.00%
TOTAL EXPENDITURES	\$73,018	\$73,018	\$0	0.00%

Veterans' Affairs, Oregon Dept of

Agency Number: 27400

Package Comparison Report - Detail
2017-19 Biennium
Loan Program

Cross Reference Number: 27400-001-00-00-00000
Package: Non-PICS Psnl Svc / Vacancy Factor
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	(73,018)	(73,018)	0	0.00%
TOTAL ENDING BALANCE	(\$73,018)	(\$73,018)	\$0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Loan Program**
Cross Reference Number: 27400-001-00-00-00000
Package: Standard Inflation
Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES
SERVICES & SUPPLIES
4100 Instate Travel

3400 Other Funds Ltd	7,312	7,312	0	0.00%
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4125 Out of State Travel

3400 Other Funds Ltd	2,653	2,653	0	0.00%
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4150 Employee Training

3400 Other Funds Ltd	6,011	6,011	0	0.00%
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4175 Office Expenses

3400 Other Funds Ltd	30,009	30,009	0	0.00%
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4200 Telecommunications

3400 Other Funds Ltd	5,415	5,415	0	0.00%
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4225 State Gov. Service Charges

3400 Other Funds Ltd	26,385	26,385	0	0.00%
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4250 Data Processing

3400 Other Funds Ltd	8,024	8,024	0	0.00%
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4275 Publicity and Publications

3400 Other Funds Ltd	6,820	6,820	0	0.00%
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4300 Professional Services

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Loan Program**
Cross Reference Number: 27400-001-00-00-00000
Package: Standard Inflation
Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	41,457	41,457	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	2,050	2,050	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	60,891	60,891	0	0.00%
4350 Dispute Resolution Services				
3400 Other Funds Ltd	165	165	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	125	125	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	1,523	1,523	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	2,078	2,078	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	10,175	10,175	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	24,070	24,070	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	280	280	0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Loan Program**
Cross Reference Number: 27400-001-00-00-00000
Package: Standard Inflation
Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4600 Intra-agency Charges				
3400 Other Funds Ltd	33	33	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,232	1,232	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	5,707	5,707	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	6,002	6,002	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	248,417	248,417	0	0.00%
TOTAL SERVICES & SUPPLIES	\$248,417	\$248,417	\$0	0.00%
CAPITAL OUTLAY				
5550 Data Processing Software				
3400 Other Funds Ltd	5,999	5,999	0	0.00%
5700 Building Structures				
3400 Other Funds Ltd	1,561	1,561	0	0.00%
5750 Equipment - Part of Building				
3400 Other Funds Ltd	2,545	2,545	0	0.00%
5900 Other Capital Outlay				

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Loan Program**
Cross Reference Number: 27400-001-00-00-00000
Package: Standard Inflation
Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,927	2,927	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	13,032	13,032	0	0.00%
TOTAL CAPITAL OUTLAY	\$13,032	\$13,032	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	261,449	261,449	0	0.00%
TOTAL EXPENDITURES	\$261,449	\$261,449	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(261,449)	(261,449)	0	0.00%
TOTAL ENDING BALANCE	(\$261,449)	(\$261,449)	\$0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Loan Program**
Cross Reference Number: 27400-001-00-00-00000
Package: Analyst Adjustments
Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES
PERSONAL SERVICES
SALARIES & WAGES
3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	-	(17,645)	(17,645)	100.00%
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SALARIES & WAGES

3400 Other Funds Ltd	-	(17,645)	(17,645)	100.00%
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TOTAL SALARIES & WAGES	-	(\$17,645)	(\$17,645)	100.00%
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OTHER PAYROLL EXPENSES
3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	-	(6)	(6)	100.00%
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3220 Public Employees Retire Cont

3400 Other Funds Ltd	-	(3,368)	(3,368)	100.00%
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3230 Social Security Taxes

3400 Other Funds Ltd	-	(1,350)	(1,350)	100.00%
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3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	-	(7)	(7)	100.00%
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3260 Mass Transit Tax

3400 Other Funds Ltd	-	(106)	(106)	100.00%
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Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Loan Program**
Cross Reference Number: 27400-001-00-00-00000
Package: Analyst Adjustments
Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3270 Flexible Benefits				
3400 Other Funds Ltd	-	(3,334)	(3,334)	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	(8,171)	(8,171)	100.00%
TOTAL OTHER PAYROLL EXPENSES	-	(\$8,171)	(\$8,171)	100.00%
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	25,816	25,816	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	25,816	25,816	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	\$25,816	\$25,816	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL PERSONAL SERVICES	-	-	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	-	-	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%

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Agency Number: 27400

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Cross Reference Number: 27400-001-00-00-00000
Package: Analyst Adjustments
Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	(0.10)	(0.10)	100.00%
8280 FTE Reconciliation	-	0.10	0.10	100.00%
TOTAL AUTHORIZED FTE	-	-	0.00	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Loan Program**
**Cross Reference Number: 27400-001-00-00-00000
Package: Statewide Adjustment DAS Chgs
Pkg Group: POL Pkg Type: 090 Pkg Number: 091**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4175 Office Expenses				
3400 Other Funds Ltd	-	(21)	(21)	100.00%
4225 State Gov. Service Charges				
3400 Other Funds Ltd	-	(26,874)	(26,874)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(26,895)	(26,895)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$26,895)	(\$26,895)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(26,895)	(26,895)	100.00%
TOTAL EXPENDITURES	-	(\$26,895)	(\$26,895)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	26,895	26,895	100.00%
TOTAL ENDING BALANCE	-	\$26,895	\$26,895	100.00%

Veterans' Affairs, Oregon Dept of

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Package Comparison Report - Detail
2017-19 Biennium
Loan Program

Cross Reference Number: 27400-001-00-00-00000
Package: Statewide AG Adjustment
Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(34,446)	(34,446)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(34,446)	(34,446)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$34,446)	(\$34,446)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(34,446)	(34,446)	100.00%
TOTAL EXPENDITURES	-	(\$34,446)	(\$34,446)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	34,446	34,446	100.00%
TOTAL ENDING BALANCE	-	\$34,446	\$34,446	100.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Loan Program**
**Cross Reference Number: 27400-001-00-00-00000
Package: 21st Century Service Delivery
Pkg Group: POL Pkg Type: POL Pkg Number: 101**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	250,000	250,000	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	250,000	250,000	0	0.00%
TOTAL REVENUE CATEGORIES	\$250,000	\$250,000	\$0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	250,000	250,000	0	0.00%
TOTAL AVAILABLE REVENUES	\$250,000	\$250,000	\$0	0.00%
EXPENDITURES				
CAPITAL OUTLAY				
5550 Data Processing Software				
3400 Other Funds Ltd	50,000	50,000	0	0.00%
5800 Professional Services				
3400 Other Funds Ltd	200,000	200,000	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	250,000	250,000	0	0.00%
TOTAL CAPITAL OUTLAY	\$250,000	\$250,000	\$0	0.00%

Veterans' Affairs, Oregon Dept of

Agency Number: 27400

Package Comparison Report - Detail
2017-19 Biennium
Loan Program

Cross Reference Number: 27400-001-00-00-00000
Package: 21st Century Service Delivery
Pkg Group: POL Pkg Type: POL Pkg Number: 101

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	250,000	250,000	0	0.00%
TOTAL EXPENDITURES	\$250,000	\$250,000	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Loan Program**
Cross Reference Number: 27400-001-00-00-00000
Package: Target Veteran Services
Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	1,218,547	1,218,547	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	1,218,547	1,218,547	0	0.00%
TOTAL REVENUE CATEGORIES	\$1,218,547	\$1,218,547	\$0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	1,218,547	1,218,547	0	0.00%
TOTAL AVAILABLE REVENUES	\$1,218,547	\$1,218,547	\$0	0.00%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	(772,037)	(754,392)	17,645	2.29%
SALARIES & WAGES				
3400 Other Funds Ltd	(772,037)	(754,392)	17,645	2.29%
TOTAL SALARIES & WAGES	(\$772,037)	(\$754,392)	\$17,645	2.29%
OTHER PAYROLL EXPENSES				

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Loan Program**
Cross Reference Number: 27400-001-00-00-00000
Package: Target Veteran Services
Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	(348)	(342)	6	1.72%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(123,378)	(120,010)	3,368	2.73%
3230 Social Security Taxes				
3400 Other Funds Ltd	(59,060)	(57,710)	1,350	2.29%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	(421)	(414)	7	1.66%
3260 Mass Transit Tax				
3400 Other Funds Ltd	(4,632)	(4,526)	106	2.29%
3270 Flexible Benefits				
3400 Other Funds Ltd	(203,350)	(200,016)	3,334	1.64%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(391,189)	(383,018)	8,171	2.09%
TOTAL OTHER PAYROLL EXPENSES	(\$391,189)	(\$383,018)	\$8,171	2.09%
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(25,816)	(25,816)	100.00%
P.S. BUDGET ADJUSTMENTS				

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Loan Program**
Cross Reference Number: 27400-001-00-00-00000
Package: Target Veteran Services
Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(25,816)	(25,816)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$25,816)	(\$25,816)	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(1,163,226)	(1,163,226)	0	0.00%
TOTAL PERSONAL SERVICES	(\$1,163,226)	(\$1,163,226)	\$0	0.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(30,000)	(30,000)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(117,780)	(117,780)	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	(50,000)	(50,000)	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(175,400)	(175,400)	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(130,000)	(130,000)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(503,180)	(503,180)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$503,180)	(\$503,180)	\$0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Loan Program**
Cross Reference Number: 27400-001-00-00-00000
Package: Target Veteran Services
Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	(1,666,406)	(1,666,406)	0	0.00%
TOTAL EXPENDITURES	(\$1,666,406)	(\$1,666,406)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	2,884,953	2,884,953	0	0.00%
TOTAL ENDING BALANCE	\$2,884,953	\$2,884,953	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(6)	(6)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(6.10)	(6.00)	0.10	1.64%
8280 FTE Reconciliation	-	(0.10)	(0.10)	100.00%
TOTAL AUTHORIZED FTE	(6.10)	(6.10)	0.00	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Loan Program**
**Cross Reference Number: 27400-001-00-00-00000
Package: Strengthen Veteran Home Loan Program
Pkg Group: POL Pkg Type: POL Pkg Number: 103**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	1,134,692	1,134,692	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	1,134,692	1,134,692	0	0.00%
TOTAL REVENUE CATEGORIES	\$1,134,692	\$1,134,692	\$0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	1,134,692	1,134,692	0	0.00%
TOTAL AVAILABLE REVENUES	\$1,134,692	\$1,134,692	\$0	0.00%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	123,672	123,672	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	123,672	123,672	0	0.00%
TOTAL SALARIES & WAGES	\$123,672	\$123,672	\$0	0.00%
OTHER PAYROLL EXPENSES				

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Loan Program**
**Cross Reference Number: 27400-001-00-00-00000
Package: Strengthen Veteran Home Loan Program
Pkg Group: POL Pkg Type: POL Pkg Number: 103**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	57	57	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	16,188	16,188	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	9,462	9,462	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	69	69	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	742	742	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	33,336	33,336	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	59,854	59,854	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$59,854	\$59,854	\$0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	183,526	183,526	0	0.00%
TOTAL PERSONAL SERVICES	\$183,526	\$183,526	\$0	0.00%
SERVICES & SUPPLIES				

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
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2017-19 Biennium
Loan Program**
**Cross Reference Number: 27400-001-00-00-00000
Package: Strengthen Veteran Home Loan Program
Pkg Group: POL Pkg Type: POL Pkg Number: 103**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
3400 Other Funds Ltd	2,000	2,000	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	3,000	3,000	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	2,000	2,000	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	4,333	4,333	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	1,500	1,500	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	733,333	733,333	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	205,000	205,000	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	951,166	951,166	0	0.00%
TOTAL SERVICES & SUPPLIES	\$951,166	\$951,166	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	1,134,692	1,134,692	0	0.00%

Veterans' Affairs, Oregon Dept of

Agency Number: 27400

Package Comparison Report - Detail
2017-19 Biennium
Loan Program

Cross Reference Number: 27400-001-00-00-00000
Package: Strengthen Veteran Home Loan Program
Pkg Group: POL Pkg Type: POL Pkg Number: 103

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	\$1,134,692	\$1,134,692	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	1	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	1.00	0.00	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
**Cross Reference Number: 27400-002-00-00-00000
Package: Non-PICS Psnl Svc / Vacancy Factor
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(8,228)	(8,228)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(8,228)	(8,228)	0	0.00%
TOTAL REVENUE CATEGORIES	(\$8,228)	(\$8,228)	\$0	0.00%
AVAILABLE REVENUES				
8000 General Fund	(8,228)	(8,228)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$8,228)	(\$8,228)	\$0	0.00%

EXPENDITURES
PERSONAL SERVICES
OTHER PAYROLL EXPENSES
3221 Pension Obligation Bond

8000 General Fund	20,743	20,743	0	0.00%
3400 Other Funds Ltd	4,569	4,569	0	0.00%
All Funds	25,312	25,312	0	0.00%

3240 Unemployment Assessments

3400 Other Funds Ltd	95	95	0	0.00%
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Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
**Cross Reference Number: 27400-002-00-00-00000
Package: Non-PICS Psnl Svc / Vacancy Factor
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	(280)	(280)	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	20,743	20,743	0	0.00%
3400 Other Funds Ltd	4,384	4,384	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$25,127	\$25,127	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(28,971)	(28,971)	0	0.00%
3400 Other Funds Ltd	25,061	25,061	0	0.00%
All Funds	(3,910)	(3,910)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(28,971)	(28,971)	0	0.00%
3400 Other Funds Ltd	25,061	25,061	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	(\$3,910)	(\$3,910)	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	(8,228)	(8,228)	0	0.00%
3400 Other Funds Ltd	29,445	29,445	0	0.00%
TOTAL PERSONAL SERVICES	\$21,217	\$21,217	\$0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
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2017-19 Biennium
Veterans' Services Program**
**Cross Reference Number: 27400-002-00-00-00000
Package: Non-PICS Psnl Svc / Vacancy Factor
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	(8,228)	(8,228)	0	0.00%
3400 Other Funds Ltd	29,445	29,445	0	0.00%
TOTAL EXPENDITURES	\$21,217	\$21,217	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(29,445)	(29,445)	0	0.00%
TOTAL ENDING BALANCE	(\$29,445)	(\$29,445)	\$0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
**Cross Reference Number: 27400-002-00-00-00000
Package: Phase-out Pgm & One-time Costs
Pkg Group: ESS Pkg Type: 020 Pkg Number: 022**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(850,000)	(850,000)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(500,000)	(500,000)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(850,000)	(850,000)	0	0.00%
6400 Federal Funds Ltd	(500,000)	(500,000)	0	0.00%
TOTAL REVENUE CATEGORIES	(\$1,350,000)	(\$1,350,000)	\$0	0.00%
AVAILABLE REVENUES				
8000 General Fund	(850,000)	(850,000)	0	0.00%
6400 Federal Funds Ltd	(500,000)	(500,000)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$1,350,000)	(\$1,350,000)	\$0	0.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
8000 General Fund	(350,000)	(350,000)	0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
**Cross Reference Number: 27400-002-00-00-00000
Package: Phase-out Pgm & One-time Costs
Pkg Group: ESS Pkg Type: 020 Pkg Number: 022**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
8000 General Fund	(350,000)	(350,000)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$350,000)	(\$350,000)	\$0	0.00%
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	(500,000)	(500,000)	0	0.00%
6400 Federal Funds Ltd	(499,999)	(499,999)	0	0.00%
All Funds	(999,999)	(999,999)	0	0.00%
6025 Dist to Other Gov Unit				
6400 Federal Funds Ltd	(1)	(1)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(500,000)	(500,000)	0	0.00%
6400 Federal Funds Ltd	(500,000)	(500,000)	0	0.00%
TOTAL SPECIAL PAYMENTS	(\$1,000,000)	(\$1,000,000)	\$0	0.00%
EXPENDITURES				
8000 General Fund	(850,000)	(850,000)	0	0.00%
6400 Federal Funds Ltd	(500,000)	(500,000)	0	0.00%
TOTAL EXPENDITURES	(\$1,350,000)	(\$1,350,000)	\$0	0.00%
ENDING BALANCE				

Veterans' Affairs, Oregon Dept of

Agency Number: 27400

Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program

Cross Reference Number: 27400-002-00-00-00000
Package: Phase-out Pgm & One-time Costs
Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
**Cross Reference Number: 27400-002-00-00-00000
Package: Standard Inflation
Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES
GENERAL FUND APPROPRIATION
0050 General Fund Appropriation

8000 General Fund	259,998	259,998	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	259,998	259,998	0	0.00%
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TOTAL REVENUE CATEGORIES	\$259,998	\$259,998	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	259,998	259,998	0	0.00%
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TOTAL AVAILABLE REVENUES	\$259,998	\$259,998	\$0	0.00%
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EXPENDITURES
SERVICES & SUPPLIES
4100 Instate Travel

8000 General Fund	2,536	2,536	0	0.00%
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4125 Out of State Travel

8000 General Fund	49	49	0	0.00%
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4150 Employee Training

8000 General Fund	397	397	0	0.00%
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3400 Other Funds Ltd	13	13	0	0.00%
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Veterans' Affairs, Oregon Dept of
Agency Number: 27400
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Veterans' Services Program**
**Cross Reference Number: 27400-002-00-00-00000
Package: Standard Inflation
Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	410	410	0	0.00%
4175 Office Expenses				
8000 General Fund	4,676	4,676	0	0.00%
3400 Other Funds Ltd	67	67	0	0.00%
All Funds	4,743	4,743	0	0.00%
4200 Telecommunications				
8000 General Fund	493	493	0	0.00%
4225 State Gov. Service Charges				
8000 General Fund	72,890	72,890	0	0.00%
3400 Other Funds Ltd	8,517	8,517	0	0.00%
All Funds	81,407	81,407	0	0.00%
4250 Data Processing				
8000 General Fund	2,260	2,260	0	0.00%
4300 Professional Services				
8000 General Fund	8,109	8,109	0	0.00%
4325 Attorney General				
8000 General Fund	2,658	2,658	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	7	7	0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
Cross Reference Number: 27400-002-00-00-00000
Package: Standard Inflation
Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2	2	0	0.00%
All Funds	9	9	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	177	177	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	2,035	2,035	0	0.00%
3400 Other Funds Ltd	95	95	0	0.00%
All Funds	2,130	2,130	0	0.00%
4715 IT Expendable Property				
8000 General Fund	414	414	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	96,701	96,701	0	0.00%
3400 Other Funds Ltd	8,694	8,694	0	0.00%
TOTAL SERVICES & SUPPLIES	\$105,395	\$105,395	\$0	0.00%
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	155,381	155,381	0	0.00%
6030 Dist to Non-Gov Units				
8000 General Fund	4,216	4,216	0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
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Veterans' Services Program**
**Cross Reference Number: 27400-002-00-00-00000
Package: Standard Inflation
Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6035 Dist to Individuals				
8000 General Fund	3,700	3,700	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	163,297	163,297	0	0.00%
TOTAL SPECIAL PAYMENTS	\$163,297	\$163,297	\$0	0.00%
EXPENDITURES				
8000 General Fund	259,998	259,998	0	0.00%
3400 Other Funds Ltd	8,694	8,694	0	0.00%
TOTAL EXPENDITURES	\$268,692	\$268,692	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(8,694)	(8,694)	0	0.00%
TOTAL ENDING BALANCE	(\$8,694)	(\$8,694)	\$0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
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Veterans' Services Program**
**Cross Reference Number: 27400-002-00-00-00000
Package: Analyst Adjustments
Pkg Group: POL Pkg Type: 090 Pkg Number: 090**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES
GENERAL FUND APPROPRIATION
0050 General Fund Appropriation

8000 General Fund	-	(8,049,290)	(8,049,290)	100.00%
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FEDERAL FUNDS REVENUE
0995 Federal Funds

6400 Federal Funds Ltd	-	1	1	100.00%
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TRANSFERS IN
1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd	-	8,819,878	8,819,878	100.00%
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REVENUE CATEGORIES

8000 General Fund	-	(8,049,290)	(8,049,290)	100.00%
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4400 Lottery Funds Ltd	-	8,819,878	8,819,878	100.00%
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6400 Federal Funds Ltd	-	1	1	100.00%
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TOTAL REVENUE CATEGORIES	-	\$770,589	\$770,589	100.00%
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AVAILABLE REVENUES

8000 General Fund	-	(8,049,290)	(8,049,290)	100.00%
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4400 Lottery Funds Ltd	-	8,819,878	8,819,878	100.00%
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6400 Federal Funds Ltd	-	1	1	100.00%
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Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
**Cross Reference Number: 27400-002-00-00-00000
Package: Analyst Adjustments
Pkg Group: POL Pkg Type: 090 Pkg Number: 090**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	-	\$770,589	\$770,589	100.00%

EXPENDITURES
PERSONAL SERVICES
SALARIES & WAGES
3110 Class/Unclass Sal. and Per Diem

8000 General Fund	-	(1,713,573)	(1,713,573)	100.00%
4400 Lottery Funds Ltd	-	2,327,640	2,327,640	100.00%
3400 Other Funds Ltd	-	(596,423)	(596,423)	100.00%
All Funds	-	17,644	17,644	100.00%

OTHER PAYROLL EXPENSES
3210 Empl. Rel. Bd. Assessments

8000 General Fund	-	(930)	(930)	100.00%
4400 Lottery Funds Ltd	-	1,254	1,254	100.00%
3400 Other Funds Ltd	-	(321)	(321)	100.00%
All Funds	-	3	3	100.00%

3220 Public Employees Retire Cont

8000 General Fund	-	(233,732)	(233,732)	100.00%
4400 Lottery Funds Ltd	-	324,423	324,423	100.00%
3400 Other Funds Ltd	-	(87,323)	(87,323)	100.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
Cross Reference Number: 27400-002-00-00-00000
Package: Analyst Adjustments
Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	3,368	3,368	100.00%
3230 Social Security Taxes				
8000 General Fund	-	(131,086)	(131,086)	100.00%
4400 Lottery Funds Ltd	-	178,061	178,061	100.00%
3400 Other Funds Ltd	-	(45,625)	(45,625)	100.00%
All Funds	-	1,350	1,350	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	(1,120)	(1,120)	100.00%
4400 Lottery Funds Ltd	-	1,518	1,518	100.00%
3400 Other Funds Ltd	-	(389)	(389)	100.00%
All Funds	-	9	9	100.00%
3260 Mass Transit Tax				
8000 General Fund	-	(10,281)	(10,281)	100.00%
4400 Lottery Funds Ltd	-	13,966	13,966	100.00%
All Funds	-	3,685	3,685	100.00%
3270 Flexible Benefits				
8000 General Fund	-	(542,738)	(542,738)	100.00%
4400 Lottery Funds Ltd	-	733,392	733,392	100.00%
3400 Other Funds Ltd	-	(187,320)	(187,320)	100.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
Cross Reference Number: 27400-002-00-00-00000
Package: Analyst Adjustments
Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	3,334	3,334	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	(919,887)	(919,887)	100.00%
4400 Lottery Funds Ltd	-	1,252,614	1,252,614	100.00%
3400 Other Funds Ltd	-	(320,978)	(320,978)	100.00%
TOTAL OTHER PAYROLL EXPENSES	-	\$11,749	\$11,749	100.00%
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(62,517)	(62,517)	100.00%
4400 Lottery Funds Ltd	-	(884,277)	(884,277)	100.00%
3400 Other Funds Ltd	-	917,401	917,401	100.00%
All Funds	-	(29,393)	(29,393)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(62,517)	(62,517)	100.00%
4400 Lottery Funds Ltd	-	(884,277)	(884,277)	100.00%
3400 Other Funds Ltd	-	917,401	917,401	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$29,393)	(\$29,393)	100.00%
PERSONAL SERVICES				
8000 General Fund	-	(2,695,977)	(2,695,977)	100.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
Cross Reference Number: 27400-002-00-00-00000
Package: Analyst Adjustments
Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	-	2,695,977	2,695,977	100.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL PERSONAL SERVICES	-	-	\$0	0.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	(38,841)	(38,841)	100.00%
4400 Lottery Funds Ltd	-	58,841	58,841	100.00%
All Funds	-	20,000	20,000	100.00%
4125 Out of State Travel				
4400 Lottery Funds Ltd	-	15,000	15,000	100.00%
4150 Employee Training				
8000 General Fund	-	(6,972)	(6,972)	100.00%
4400 Lottery Funds Ltd	-	6,972	6,972	100.00%
All Funds	-	-	0	0.00%
4175 Office Expenses				
8000 General Fund	-	(97,583)	(97,583)	100.00%
4400 Lottery Funds Ltd	-	97,583	97,583	100.00%
All Funds	-	-	0	0.00%
4200 Telecommunications				

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
Cross Reference Number: 27400-002-00-00-00000
Package: Analyst Adjustments
Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(5,650)	(5,650)	100.00%
4400 Lottery Funds Ltd	-	5,650	5,650	100.00%
All Funds	-	-	0	0.00%
4225 State Gov. Service Charges				
8000 General Fund	-	(375,864)	(375,864)	100.00%
4400 Lottery Funds Ltd	-	375,864	375,864	100.00%
All Funds	-	-	0	0.00%
4250 Data Processing				
8000 General Fund	-	(63,343)	(63,343)	100.00%
4400 Lottery Funds Ltd	-	63,343	63,343	100.00%
All Funds	-	-	0	0.00%
4300 Professional Services				
8000 General Fund	-	(143,695)	(143,695)	100.00%
4400 Lottery Funds Ltd	-	143,695	143,695	100.00%
All Funds	-	-	0	0.00%
4325 Attorney General				
8000 General Fund	-	(22,889)	(22,889)	100.00%
4400 Lottery Funds Ltd	-	22,889	22,889	100.00%
All Funds	-	-	0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
Cross Reference Number: 27400-002-00-00-00000
Package: Analyst Adjustments
Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4375 Employee Recruitment and Develop				
8000 General Fund	-	(185)	(185)	100.00%
4400 Lottery Funds Ltd	-	185	185	100.00%
All Funds	-	-	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	-	(593)	(593)	100.00%
4400 Lottery Funds Ltd	-	19,456	19,456	100.00%
All Funds	-	18,863	18,863	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	(9,367)	(9,367)	100.00%
4400 Lottery Funds Ltd	-	59,367	59,367	100.00%
All Funds	-	50,000	50,000	100.00%
4715 IT Expendable Property				
8000 General Fund	-	(11,614)	(11,614)	100.00%
4400 Lottery Funds Ltd	-	11,614	11,614	100.00%
All Funds	-	-	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(776,596)	(776,596)	100.00%
4400 Lottery Funds Ltd	-	880,459	880,459	100.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
Cross Reference Number: 27400-002-00-00-00000
Package: Analyst Adjustments
Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	-	\$103,863	\$103,863	100.00%
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	-	(4,354,861)	(4,354,861)	100.00%
4400 Lottery Funds Ltd	-	4,354,861	4,354,861	100.00%
6400 Federal Funds Ltd	-	1	1	100.00%
All Funds	-	1	1	100.00%
6030 Dist to Non-Gov Units				
8000 General Fund	-	(118,156)	(118,156)	100.00%
4400 Lottery Funds Ltd	-	118,156	118,156	100.00%
All Funds	-	-	0	0.00%
6035 Dist to Individuals				
8000 General Fund	-	(103,700)	(103,700)	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	(4,576,717)	(4,576,717)	100.00%
4400 Lottery Funds Ltd	-	4,473,017	4,473,017	100.00%
6400 Federal Funds Ltd	-	1	1	100.00%
TOTAL SPECIAL PAYMENTS	-	(\$103,699)	(\$103,699)	100.00%

EXPENDITURES

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Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
**Cross Reference Number: 27400-002-00-00-00000
Package: Analyst Adjustments
Pkg Group: POL Pkg Type: 090 Pkg Number: 090**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(8,049,290)	(8,049,290)	100.00%
4400 Lottery Funds Ltd	-	8,049,453	8,049,453	100.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	1	1	100.00%
TOTAL EXPENDITURES	-	\$164	\$164	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	770,425	770,425	100.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	\$770,425	\$770,425	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	0.10	0.10	100.00%
8280 FTE Reconciliation	-	(0.10)	(0.10)	100.00%
TOTAL AUTHORIZED FTE	-	-	0.00	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
**Cross Reference Number: 27400-002-00-00-00000
Package: Statewide Adjustment DAS Chgs
Pkg Group: POL Pkg Type: 090 Pkg Number: 091**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES
SERVICES & SUPPLIES
4175 Office Expenses

4400 Lottery Funds Ltd	-	(3)	(3)	100.00%
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4225 State Gov. Service Charges

4400 Lottery Funds Ltd	-	(13,166)	(13,166)	100.00%
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3400 Other Funds Ltd	-	(2,484)	(2,484)	100.00%
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All Funds	-	(15,650)	(15,650)	100.00%
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SERVICES & SUPPLIES

4400 Lottery Funds Ltd	-	(13,169)	(13,169)	100.00%
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3400 Other Funds Ltd	-	(2,484)	(2,484)	100.00%
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TOTAL SERVICES & SUPPLIES	-	(\$15,653)	(\$15,653)	100.00%
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EXPENDITURES

4400 Lottery Funds Ltd	-	(13,169)	(13,169)	100.00%
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3400 Other Funds Ltd	-	(2,484)	(2,484)	100.00%
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TOTAL EXPENDITURES	-	(\$15,653)	(\$15,653)	100.00%
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ENDING BALANCE

4400 Lottery Funds Ltd	-	13,169	13,169	100.00%
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3400 Other Funds Ltd	-	2,484	2,484	100.00%
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Veterans' Affairs, Oregon Dept of

Agency Number: 27400

Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program

Cross Reference Number: 27400-002-00-00-00000
Package: Statewide Adjustment DAS Chgs
Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	\$15,653	\$15,653	100.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
**Cross Reference Number: 27400-002-00-00-00000
Package: Statewide AG Adjustment
Pkg Group: POL Pkg Type: 090 Pkg Number: 092**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
4400 Lottery Funds Ltd	-	(1,504)	(1,504)	100.00%
SERVICES & SUPPLIES				
4400 Lottery Funds Ltd	-	(1,504)	(1,504)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$1,504)	(\$1,504)	100.00%
EXPENDITURES				
4400 Lottery Funds Ltd	-	(1,504)	(1,504)	100.00%
TOTAL EXPENDITURES	-	(\$1,504)	(\$1,504)	100.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	-	1,504	1,504	100.00%
TOTAL ENDING BALANCE	-	\$1,504	\$1,504	100.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
**Cross Reference Number: 27400-002-00-00-00000
Package: 21st Century Service Delivery
Pkg Group: POL Pkg Type: POL Pkg Number: 101**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES
GENERAL FUND APPROPRIATION
0050 General Fund Appropriation

8000 General Fund	600,000	-	(600,000)	(100.00%)
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TRANSFERS IN
1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd	-	600,000	600,000	100.00%
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REVENUE CATEGORIES

8000 General Fund	600,000	-	(600,000)	(100.00%)
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4400 Lottery Funds Ltd	-	600,000	600,000	100.00%
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TOTAL REVENUE CATEGORIES	\$600,000	\$600,000	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	600,000	-	(600,000)	(100.00%)
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4400 Lottery Funds Ltd	-	600,000	600,000	100.00%
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TOTAL AVAILABLE REVENUES	\$600,000	\$600,000	\$0	0.00%
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EXPENDITURES
CAPITAL OUTLAY
5550 Data Processing Software

8000 General Fund	100,000	-	(100,000)	(100.00%)
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Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
**Cross Reference Number: 27400-002-00-00-00000
Package: 21st Century Service Delivery
Pkg Group: POL Pkg Type: POL Pkg Number: 101**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	-	100,000	100,000	100.00%
All Funds	100,000	100,000	0	0.00%
5800 Professional Services				
8000 General Fund	500,000	-	(500,000)	(100.00%)
4400 Lottery Funds Ltd	-	500,000	500,000	100.00%
All Funds	500,000	500,000	0	0.00%
CAPITAL OUTLAY				
8000 General Fund	600,000	-	(600,000)	(100.00%)
4400 Lottery Funds Ltd	-	600,000	600,000	100.00%
TOTAL CAPITAL OUTLAY	\$600,000	\$600,000	\$0	0.00%
EXPENDITURES				
8000 General Fund	600,000	-	(600,000)	(100.00%)
4400 Lottery Funds Ltd	-	600,000	600,000	100.00%
TOTAL EXPENDITURES	\$600,000	\$600,000	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
Cross Reference Number: 27400-002-00-00-00000
Package: Target Veteran Services
Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES
GENERAL FUND APPROPRIATION
0050 General Fund Appropriation

8000 General Fund	11,251,844	-	(11,251,844)	(100.00%)
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TRANSFERS IN
1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd	-	6,063,285	6,063,285	100.00%
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REVENUE CATEGORIES

8000 General Fund	11,251,844	-	(11,251,844)	(100.00%)
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4400 Lottery Funds Ltd	-	6,063,285	6,063,285	100.00%
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TOTAL REVENUE CATEGORIES	\$11,251,844	\$6,063,285	(\$5,188,559)	(46.11%)
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AVAILABLE REVENUES

8000 General Fund	11,251,844	-	(11,251,844)	(100.00%)
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4400 Lottery Funds Ltd	-	6,063,285	6,063,285	100.00%
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TOTAL AVAILABLE REVENUES	\$11,251,844	\$6,063,285	(\$5,188,559)	(46.11%)
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EXPENDITURES
PERSONAL SERVICES
SALARIES & WAGES
3110 Class/Unclass Sal. and Per Diem

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
Cross Reference Number: 27400-002-00-00-00000
Package: Target Veteran Services
Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	2,293,803	-	(2,293,803)	(100.00%)
4400 Lottery Funds Ltd	-	1,167,552	1,167,552	100.00%
3400 Other Funds Ltd	(596,423)	-	596,423	100.00%
All Funds	1,697,380	1,167,552	(529,828)	(31.21%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	1,122	-	(1,122)	(100.00%)
4400 Lottery Funds Ltd	-	513	513	100.00%
3400 Other Funds Ltd	(321)	-	321	100.00%
All Funds	801	513	(288)	(35.96%)
3220 Public Employees Retire Cont				
8000 General Fund	353,234	-	(353,234)	(100.00%)
4400 Lottery Funds Ltd	-	187,584	187,584	100.00%
3400 Other Funds Ltd	(87,323)	-	87,323	100.00%
All Funds	265,911	187,584	(78,327)	(29.46%)
3230 Social Security Taxes				
8000 General Fund	175,474	-	(175,474)	(100.00%)
4400 Lottery Funds Ltd	-	89,317	89,317	100.00%
3400 Other Funds Ltd	(45,625)	-	45,625	100.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
Cross Reference Number: 27400-002-00-00-00000
Package: Target Veteran Services
Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	129,849	89,317	(40,532)	(31.21%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	1,364	-	(1,364)	(100.00%)
4400 Lottery Funds Ltd	-	621	621	100.00%
3400 Other Funds Ltd	(389)	-	389	100.00%
All Funds	975	621	(354)	(36.31%)
3260 Mass Transit Tax				
8000 General Fund	13,762	-	(13,762)	(100.00%)
3400 Other Funds Ltd	(3,063)	(3,063)	0	0.00%
All Funds	10,699	(3,063)	(13,762)	(128.63%)
3270 Flexible Benefits				
8000 General Fund	657,358	-	(657,358)	(100.00%)
4400 Lottery Funds Ltd	-	300,024	300,024	100.00%
3400 Other Funds Ltd	(187,320)	-	187,320	100.00%
All Funds	470,038	300,024	(170,014)	(36.17%)
OTHER PAYROLL EXPENSES				
8000 General Fund	1,202,314	-	(1,202,314)	(100.00%)
4400 Lottery Funds Ltd	-	578,059	578,059	100.00%
3400 Other Funds Ltd	(324,041)	(3,063)	320,978	99.05%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
Cross Reference Number: 27400-002-00-00-00000
Package: Target Veteran Services
Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES	\$878,273	\$574,996	(\$303,277)	(34.53%)
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
4400 Lottery Funds Ltd	-	953,807	953,807	100.00%
3400 Other Funds Ltd	-	(917,401)	(917,401)	100.00%
All Funds	-	36,406	36,406	100.00%
P.S. BUDGET ADJUSTMENTS				
4400 Lottery Funds Ltd	-	953,807	953,807	100.00%
3400 Other Funds Ltd	-	(917,401)	(917,401)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	\$36,406	\$36,406	100.00%
PERSONAL SERVICES				
8000 General Fund	3,496,117	-	(3,496,117)	(100.00%)
4400 Lottery Funds Ltd	-	2,699,418	2,699,418	100.00%
3400 Other Funds Ltd	(920,464)	(920,464)	0	0.00%
TOTAL PERSONAL SERVICES	\$2,575,653	\$1,778,954	(\$796,699)	(30.93%)
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	150,000	-	(150,000)	(100.00%)
4400 Lottery Funds Ltd	-	48,120	48,120	100.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
Cross Reference Number: 27400-002-00-00-00000
Package: Target Veteran Services
Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	150,000	48,120	(101,880)	(67.92%)
4125 Out of State Travel				
8000 General Fund	20,000	-	(20,000)	(100.00%)
4400 Lottery Funds Ltd	-	2,500	2,500	100.00%
All Funds	20,000	2,500	(17,500)	(87.50%)
4150 Employee Training				
8000 General Fund	45,000	-	(45,000)	(100.00%)
4400 Lottery Funds Ltd	-	7,500	7,500	100.00%
All Funds	45,000	7,500	(37,500)	(83.33%)
4175 Office Expenses				
8000 General Fund	152,780	-	(152,780)	(100.00%)
4400 Lottery Funds Ltd	-	137,780	137,780	100.00%
All Funds	152,780	137,780	(15,000)	(9.82%)
4200 Telecommunications				
8000 General Fund	15,000	-	(15,000)	(100.00%)
4400 Lottery Funds Ltd	-	1,920	1,920	100.00%
All Funds	15,000	1,920	(13,080)	(87.20%)
4250 Data Processing				
8000 General Fund	45,000	-	(45,000)	(100.00%)

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
Cross Reference Number: 27400-002-00-00-00000
Package: Target Veteran Services
Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	-	6,000	6,000	100.00%
All Funds	45,000	6,000	(39,000)	(86.67%)
4275 Publicity and Publications				
8000 General Fund	175,400	-	(175,400)	(100.00%)
4400 Lottery Funds Ltd	-	180,300	180,300	100.00%
All Funds	175,400	180,300	4,900	2.79%
4300 Professional Services				
8000 General Fund	250,000	-	(250,000)	(100.00%)
4400 Lottery Funds Ltd	-	33,500	33,500	100.00%
All Funds	250,000	33,500	(216,500)	(86.60%)
4400 Dues and Subscriptions				
8000 General Fund	35,000	-	(35,000)	(100.00%)
4400 Lottery Funds Ltd	-	30,000	30,000	100.00%
All Funds	35,000	30,000	(5,000)	(14.29%)
4600 Intra-agency Charges				
8000 General Fund	1,218,547	-	(1,218,547)	(100.00%)
4400 Lottery Funds Ltd	-	1,218,547	1,218,547	100.00%
All Funds	1,218,547	1,218,547	0	0.00%
4650 Other Services and Supplies				

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
Cross Reference Number: 27400-002-00-00-00000
Package: Target Veteran Services
Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	25,000	-	(25,000)	(100.00%)
4400 Lottery Funds Ltd	-	2,500	2,500	100.00%
All Funds	25,000	2,500	(22,500)	(90.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	45,000	-	(45,000)	(100.00%)
4400 Lottery Funds Ltd	-	3,000	3,000	100.00%
All Funds	45,000	3,000	(42,000)	(93.33%)
4715 IT Expendable Property				
8000 General Fund	165,000	-	(165,000)	(100.00%)
4400 Lottery Funds Ltd	-	135,200	135,200	100.00%
All Funds	165,000	135,200	(29,800)	(18.06%)
SERVICES & SUPPLIES				
8000 General Fund	2,341,727	-	(2,341,727)	(100.00%)
4400 Lottery Funds Ltd	-	1,806,867	1,806,867	100.00%
TOTAL SERVICES & SUPPLIES	\$2,341,727	\$1,806,867	(\$534,860)	(22.84%)
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	5,200,000	-	(5,200,000)	(100.00%)
4400 Lottery Funds Ltd	-	1,500,000	1,500,000	100.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
Cross Reference Number: 27400-002-00-00-00000
Package: Target Veteran Services
Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	5,200,000	1,500,000	(3,700,000)	(71.15%)
6030 Dist to Non-Gov Units				
8000 General Fund	114,000	-	(114,000)	(100.00%)
4400 Lottery Funds Ltd	-	57,000	57,000	100.00%
All Funds	114,000	57,000	(57,000)	(50.00%)
6035 Dist to Individuals				
8000 General Fund	100,000	-	(100,000)	(100.00%)
SPECIAL PAYMENTS				
8000 General Fund	5,414,000	-	(5,414,000)	(100.00%)
4400 Lottery Funds Ltd	-	1,557,000	1,557,000	100.00%
TOTAL SPECIAL PAYMENTS	\$5,414,000	\$1,557,000	(\$3,857,000)	(71.24%)
EXPENDITURES				
8000 General Fund	11,251,844	-	(11,251,844)	(100.00%)
4400 Lottery Funds Ltd	-	6,063,285	6,063,285	100.00%
3400 Other Funds Ltd	(920,464)	(920,464)	0	0.00%
TOTAL EXPENDITURES	\$10,331,380	\$5,142,821	(\$5,188,559)	(50.22%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%

Veterans' Affairs, Oregon Dept of

Agency Number: 27400

Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program

Cross Reference Number: 27400-002-00-00-00000
Package: Target Veteran Services
Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	920,464	920,464	0	0.00%
TOTAL ENDING BALANCE	\$920,464	\$920,464	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	14	9	(5)	(35.71%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	14.10	9.00	(5.10)	(36.17%)
8280 FTE Reconciliation	-	0.10	0.10	100.00%
TOTAL AUTHORIZED FTE	14.10	9.10	(5.00)	(35.46%)

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
Cross Reference Number: 27400-002-00-00-00000
Package: Mobilize Partnerships
Pkg Group: POL Pkg Type: POL Pkg Number: 104

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES
GENERAL FUND APPROPRIATION
0050 General Fund Appropriation

8000 General Fund	4,300,000	-	(4,300,000)	(100.00%)
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TRANSFERS IN
1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd	-	3,000,000	3,000,000	100.00%
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REVENUE CATEGORIES

8000 General Fund	4,300,000	-	(4,300,000)	(100.00%)
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4400 Lottery Funds Ltd	-	3,000,000	3,000,000	100.00%
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TOTAL REVENUE CATEGORIES	\$4,300,000	\$3,000,000	(\$1,300,000)	(30.23%)
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AVAILABLE REVENUES

8000 General Fund	4,300,000	-	(4,300,000)	(100.00%)
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4400 Lottery Funds Ltd	-	3,000,000	3,000,000	100.00%
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TOTAL AVAILABLE REVENUES	\$4,300,000	\$3,000,000	(\$1,300,000)	(30.23%)
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EXPENDITURES
SPECIAL PAYMENTS
6085 Other Special Payments

8000 General Fund	4,300,000	-	(4,300,000)	(100.00%)
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Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Veterans' Services Program**
Cross Reference Number: 27400-002-00-00-00000
Package: Mobilize Partnerships
Pkg Group: POL Pkg Type: POL Pkg Number: 104

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	-	3,000,000	3,000,000	100.00%
All Funds	4,300,000	3,000,000	(1,300,000)	(30.23%)
SPECIAL PAYMENTS				
8000 General Fund	4,300,000	-	(4,300,000)	(100.00%)
4400 Lottery Funds Ltd	-	3,000,000	3,000,000	100.00%
TOTAL SPECIAL PAYMENTS	\$4,300,000	\$3,000,000	(\$1,300,000)	(30.23%)
EXPENDITURES				
8000 General Fund	4,300,000	-	(4,300,000)	(100.00%)
4400 Lottery Funds Ltd	-	3,000,000	3,000,000	100.00%
TOTAL EXPENDITURES	\$4,300,000	\$3,000,000	(\$1,300,000)	(30.23%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program**
**Cross Reference Number: 27400-003-00-00-00000
Package: Non-PICS Psnl Svc / Vacancy Factor
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES
PERSONAL SERVICES
OTHER PAYROLL EXPENSES
3221 Pension Obligation Bond

3400 Other Funds Ltd	1,049	1,049	0	0.00%
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OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	1,049	1,049	0	0.00%
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TOTAL OTHER PAYROLL EXPENSES	\$1,049	\$1,049	\$0	0.00%
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P.S. BUDGET ADJUSTMENTS
3455 Vacancy Savings

3400 Other Funds Ltd	(11,071)	(11,071)	0	0.00%
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P.S. BUDGET ADJUSTMENTS

3400 Other Funds Ltd	(11,071)	(11,071)	0	0.00%
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TOTAL P.S. BUDGET ADJUSTMENTS	(\$11,071)	(\$11,071)	\$0	0.00%
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PERSONAL SERVICES

3400 Other Funds Ltd	(10,022)	(10,022)	0	0.00%
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TOTAL PERSONAL SERVICES	(\$10,022)	(\$10,022)	\$0	0.00%
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EXPENDITURES

3400 Other Funds Ltd	(10,022)	(10,022)	0	0.00%
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Veterans' Affairs, Oregon Dept of

Agency Number: 27400

Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program

Cross Reference Number: 27400-003-00-00-00000
Package: Non-PICS Psnl Svc / Vacancy Factor
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	(\$10,022)	(\$10,022)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	10,022	10,022	0	0.00%
TOTAL ENDING BALANCE	\$10,022	\$10,022	\$0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program**
**Cross Reference Number: 27400-003-00-00-00000
Package: Standard Inflation
Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES
SERVICES & SUPPLIES
4100 Instate Travel

3400 Other Funds Ltd	897	897	0	0.00%
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4125 Out of State Travel

3400 Other Funds Ltd	719	719	0	0.00%
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4150 Employee Training

3400 Other Funds Ltd	162	162	0	0.00%
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4175 Office Expenses

3400 Other Funds Ltd	2,077	2,077	0	0.00%
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4200 Telecommunications

3400 Other Funds Ltd	852	852	0	0.00%
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4225 State Gov. Service Charges

3400 Other Funds Ltd	12,220	12,220	0	0.00%
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4250 Data Processing

3400 Other Funds Ltd	236	236	0	0.00%
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4275 Publicity and Publications

3400 Other Funds Ltd	3,372	3,372	0	0.00%
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4300 Professional Services

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program**
Cross Reference Number: 27400-003-00-00-00000
Package: Standard Inflation
Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,479,051	2,479,051	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	8,801	8,801	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	1	1	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	195	195	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	13,938	13,938	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	119,391	119,391	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	551	551	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	8,873	8,873	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	2,651,336	2,651,336	0	0.00%
TOTAL SERVICES & SUPPLIES	\$2,651,336	\$2,651,336	\$0	0.00%
CAPITAL OUTLAY				

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program**
Cross Reference Number: 27400-003-00-00-00000
Package: Standard Inflation
Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5250 Household and Institutional Equip.				
3400 Other Funds Ltd	2,125	2,125	0	0.00%
5650 Land and Improvements				
3400 Other Funds Ltd	1,955	1,955	0	0.00%
5700 Building Structures				
3400 Other Funds Ltd	1,850	1,850	0	0.00%
5750 Equipment - Part of Building				
3400 Other Funds Ltd	3,996	3,996	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	9,926	9,926	0	0.00%
TOTAL CAPITAL OUTLAY	\$9,926	\$9,926	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	2,661,262	2,661,262	0	0.00%
TOTAL EXPENDITURES	\$2,661,262	\$2,661,262	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(2,661,262)	(2,661,262)	0	0.00%
TOTAL ENDING BALANCE	(\$2,661,262)	(\$2,661,262)	\$0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program**
**Cross Reference Number: 27400-003-00-00-00000
Package: Analyst Adjustments
Pkg Group: POL Pkg Type: 090 Pkg Number: 090**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	-	14,946,166	14,946,166	100.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	-	14,946,166	14,946,166	100.00%
TOTAL REVENUE CATEGORIES	-	\$14,946,166	\$14,946,166	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	-	14,946,166	14,946,166	100.00%
TOTAL AVAILABLE REVENUES	-	\$14,946,166	\$14,946,166	100.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	-	14,946,166	14,946,166	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	14,946,166	14,946,166	100.00%
TOTAL SERVICES & SUPPLIES	-	\$14,946,166	\$14,946,166	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	14,946,166	14,946,166	100.00%

Veterans' Affairs, Oregon Dept of

Agency Number: 27400

Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program

Cross Reference Number: 27400-003-00-00-00000
Package: Analyst Adjustments
Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	-	\$14,946,166	\$14,946,166	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program**
**Cross Reference Number: 27400-003-00-00-00000
Package: Statewide Adjustment DAS Chgs
Pkg Group: POL Pkg Type: 090 Pkg Number: 091**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	-	(4,316)	(4,316)	100.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	-	(4,316)	(4,316)	100.00%
TOTAL REVENUE CATEGORIES	-	(\$4,316)	(\$4,316)	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	-	(4,316)	(4,316)	100.00%
TOTAL AVAILABLE REVENUES	-	(\$4,316)	(\$4,316)	100.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4175 Office Expenses				
3400 Other Funds Ltd	-	(284)	(284)	100.00%
4225 State Gov. Service Charges				
3400 Other Funds Ltd	-	(4,032)	(4,032)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(4,316)	(4,316)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$4,316)	(\$4,316)	100.00%

Veterans' Affairs, Oregon Dept of

Agency Number: 27400

Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program

Cross Reference Number: 27400-003-00-00-00000
Package: Statewide Adjustment DAS Chgs
Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	-	(4,316)	(4,316)	100.00%
TOTAL EXPENDITURES	-	(\$4,316)	(\$4,316)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program**
**Cross Reference Number: 27400-003-00-00-00000
Package: Statewide AG Adjustment
Pkg Group: POL Pkg Type: 090 Pkg Number: 092**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	-	(4,979)	(4,979)	100.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	-	(4,979)	(4,979)	100.00%
TOTAL REVENUE CATEGORIES	-	(\$4,979)	(\$4,979)	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	-	(4,979)	(4,979)	100.00%
TOTAL AVAILABLE REVENUES	-	(\$4,979)	(\$4,979)	100.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(4,979)	(4,979)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(4,979)	(4,979)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$4,979)	(\$4,979)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(4,979)	(4,979)	100.00%

Veterans' Affairs, Oregon Dept of

Agency Number: 27400

Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program

Cross Reference Number: 27400-003-00-00-00000
Package: Statewide AG Adjustment
Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	-	(\$4,979)	(\$4,979)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program**
Cross Reference Number: 27400-003-00-00-00000
Package: Target Veteran Services
Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES
PERSONAL SERVICES
SALARIES & WAGES
3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	(224,856)	(92,952)	131,904	58.66%
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OTHER PAYROLL EXPENSES
3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	(57)	-	57	100.00%
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3220 Public Employees Retire Cont

3400 Other Funds Ltd	(42,925)	(17,744)	25,181	58.66%
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3230 Social Security Taxes

3400 Other Funds Ltd	(17,202)	(7,111)	10,091	58.66%
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3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	(69)	-	69	100.00%
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3260 Mass Transit Tax

3400 Other Funds Ltd	(1,349)	(557)	792	58.71%
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3270 Flexible Benefits

3400 Other Funds Ltd	(33,336)	-	33,336	100.00%
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OTHER PAYROLL EXPENSES

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program**
Cross Reference Number: 27400-003-00-00-00000
Package: Target Veteran Services
Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(94,938)	(25,412)	69,526	73.23%
TOTAL OTHER PAYROLL EXPENSES	(\$94,938)	(\$25,412)	\$69,526	73.23%
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	319,794	319,794	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	319,794	319,794	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	\$319,794	\$319,794	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(319,794)	201,430	521,224	162.99%
TOTAL PERSONAL SERVICES	(\$319,794)	\$201,430	\$521,224	162.99%
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	7,030	7,030	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	-	8,000	8,000	100.00%
4150 Employee Training				
3400 Other Funds Ltd	-	7,500	7,500	100.00%
4200 Telecommunications				

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program**
Cross Reference Number: 27400-003-00-00-00000
Package: Target Veteran Services
Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	1,920	1,920	100.00%
4300 Professional Services				
3400 Other Funds Ltd	-	7,500	7,500	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	-	5,000	5,000	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	2,500	2,500	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	3,000	3,000	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	-	5,200	5,200	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	47,650	47,650	100.00%
TOTAL SERVICES & SUPPLIES	-	\$47,650	\$47,650	100.00%
EXPENDITURES				
3400 Other Funds Ltd	(319,794)	249,080	568,874	177.89%
TOTAL EXPENDITURES	(\$319,794)	\$249,080	\$568,874	177.89%
ENDING BALANCE				
3400 Other Funds Ltd	319,794	(249,080)	(568,874)	(177.89%)

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Veterans' Affairs, Oregon Dept of

Agency Number: 27400

Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program

Cross Reference Number: 27400-003-00-00-00000

Package: Target Veteran Services

Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	\$319,794	(\$249,080)	(\$568,874)	(177.89%)
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(1)	-	1	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(1.00)	-	1.00	100.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program**
**Cross Reference Number: 27400-003-00-00-00000
Package: Veterans' Home Capital Projects
Pkg Group: POL Pkg Type: POL Pkg Number: 105**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	326,959	326,958	(1)	(0.00%)
BOND SALES				
0555 General Fund Obligation Bonds				
3400 Other Funds Ltd	-	90,000	90,000	100.00%
TRANSFERS IN				
1010 Transfer In - Intrafund				
3430 Other Funds Debt Svc Ltd	90,000	-	(90,000)	(100.00%)
REVENUE CATEGORIES				
8030 General Fund Debt Svc	326,959	326,958	(1)	(0.00%)
3400 Other Funds Ltd	-	90,000	90,000	100.00%
3430 Other Funds Debt Svc Ltd	90,000	-	(90,000)	(100.00%)
TOTAL REVENUE CATEGORIES	\$416,959	\$416,958	(\$1)	(0.00%)

2000
2010 Transfer Out - Intrafund

3400 Other Funds Ltd	(90,000)	-	90,000	100.00%
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AVAILABLE REVENUES

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Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program**
**Cross Reference Number: 27400-003-00-00-00000
Package: Veterans' Home Capital Projects
Pkg Group: POL Pkg Type: POL Pkg Number: 105**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8030 General Fund Debt Svc	326,959	326,958	(1)	(0.00%)
3400 Other Funds Ltd	(90,000)	90,000	180,000	200.00%
3430 Other Funds Debt Svc Ltd	90,000	-	(90,000)	(100.00%)
TOTAL AVAILABLE REVENUES	\$326,959	\$416,958	\$89,999	27.53%
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	90,000	90,000	100.00%
3430 Other Funds Debt Svc Ltd	90,000	-	(90,000)	(100.00%)
All Funds	90,000	90,000	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	90,000	90,000	100.00%
3430 Other Funds Debt Svc Ltd	90,000	-	(90,000)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$90,000	\$90,000	\$0	0.00%
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	115,000	115,000	0	0.00%
7150 Interest - Bonds				
8030 General Fund Debt Svc	211,959	211,958	(1)	(0.00%)

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Oregon Veterans Home Program**
**Cross Reference Number: 27400-003-00-00-00000
Package: Veterans' Home Capital Projects
Pkg Group: POL Pkg Type: POL Pkg Number: 105**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
DEBT SERVICE				
8030 General Fund Debt Svc	326,959	326,958	(1)	(0.00%)
TOTAL DEBT SERVICE	\$326,959	\$326,958	(\$1)	(0.00%)
EXPENDITURES				
8030 General Fund Debt Svc	326,959	326,958	(1)	(0.00%)
3400 Other Funds Ltd	-	90,000	90,000	100.00%
3430 Other Funds Debt Svc Ltd	90,000	-	(90,000)	(100.00%)
TOTAL EXPENDITURES	\$416,959	\$416,958	(\$1)	(0.00%)
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
3400 Other Funds Ltd	(90,000)	-	90,000	100.00%
3430 Other Funds Debt Svc Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	(\$90,000)	-	\$90,000	100.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Nonlimited**
**Cross Reference Number: 27400-087-00-00-00000
Package: Statewide Adjustment DAS Chgs
Pkg Group: POL Pkg Type: 090 Pkg Number: 091**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3200 Other Funds Non-Ltd	-	(55)	(55)	100.00%
AVAILABLE REVENUES				
3200 Other Funds Non-Ltd	-	(55)	(55)	100.00%
TOTAL AVAILABLE REVENUES	-	(\$55)	(\$55)	100.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3200 Other Funds Non-Ltd	-	(55)	(55)	100.00%
ENDING BALANCE				
3200 Other Funds Non-Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Capital Construction**
**Cross Reference Number: 27400-089-00-00-00000
Package: Veterans' Home Capital Projects
Pkg Group: POL Pkg Type: POL Pkg Number: 105**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES
BOND SALES
0555 General Fund Obligation Bonds

3020 Other Funds Cap Construction	-	2,450,000	2,450,000	100.00%
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TRANSFERS IN
1010 Transfer In - Intrafund

3020 Other Funds Cap Construction	2,450,000	-	(2,450,000)	(100.00%)
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REVENUE CATEGORIES

3020 Other Funds Cap Construction	2,450,000	2,450,000	0	0.00%
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TOTAL REVENUE CATEGORIES	\$2,450,000	\$2,450,000	\$0	0.00%
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AVAILABLE REVENUES

3020 Other Funds Cap Construction	2,450,000	2,450,000	0	0.00%
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TOTAL AVAILABLE REVENUES	\$2,450,000	\$2,450,000	\$0	0.00%
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EXPENDITURES
CAPITAL OUTLAY
5150 Telecommunications Equipment

3020 Other Funds Cap Construction	350,000	350,000	0	0.00%
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5650 Land and Improvements

3020 Other Funds Cap Construction	1,200,000	1,200,000	0	0.00%
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Veterans' Affairs, Oregon Dept of
Agency Number: 27400
**Package Comparison Report - Detail
2017-19 Biennium
Capital Construction**
**Cross Reference Number: 27400-089-00-00-00000
Package: Veterans' Home Capital Projects
Pkg Group: POL Pkg Type: POL Pkg Number: 105**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5700 Building Structures				
3020 Other Funds Cap Construction	700,000	700,000	0	0.00%
5800 Professional Services				
3020 Other Funds Cap Construction	200,000	200,000	0	0.00%
CAPITAL OUTLAY				
3020 Other Funds Cap Construction	2,450,000	2,450,000	0	0.00%
TOTAL CAPITAL OUTLAY	\$2,450,000	\$2,450,000	\$0	0.00%
ENDING BALANCE				
3020 Other Funds Cap Construction	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

01/25/17 REPORT NO.: PPDPLBUDCL DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 1
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 001-00-00 000 Loan Program

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	PF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00		4,500			4,500
000	MEAHZ7014	HA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	12,721.00		305,304			305,304
000	MENNZ0030	AA	EXECUTIVE ASSISTANT	1	1.00	24.00	5,496.00		131,904			131,904
000	MESNZ7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	6,673.00		160,152			160,152
000	MESNZ7008	AA	PRINCIPAL EXECUTIVE/MANAGER E		.10	2.40	7,352.00		17,645			17,645
000	MESNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,369.00		224,856			224,856
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,319.00		247,656			247,656
000	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,091.00		194,184			194,184
000	MMN X1245	AA	FISCAL ANALYST 3	1	1.00	24.00	7,352.00		176,448			176,448
000	MMN X1320	AA	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	4,982.00		119,568			119,568
000	MMS X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	7,000.00		168,000			168,000
000	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	7,714.00		185,136			185,136
000	MMS X7006	IA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	6,352.00		152,448			152,448
000	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	8,496.00		407,808			407,808
000	OAS C0104	AP	OFFICE SPECIALIST 2	2	2.00	48.00	2,716.00		130,368			130,368
000	OAS C0107	AP	ADMINISTRATIVE SPECIALIST 1	3	3.00	72.00	3,963.66		285,384			285,384
000	OAS C0212	AP	ACCOUNTING TECHNICIAN 3	2	2.00	48.00	4,432.00		212,736			212,736
000	OAS C0324	AP	PUBLIC SERVICE REP 4	1	1.00	24.00	4,217.00		101,208			101,208
000	OAS C0435	AP	PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	4,022.00		96,528			96,528
000	OAS C0436	AP	PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	5,095.00		122,280			122,280
000	OAS C0864	AP	PUBLIC AFFAIRS SPECIALIST 1	2	2.00	48.00	4,429.00		212,592			212,592
000	OAS C0865	AP	PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	5,095.00		122,280			122,280
000	OAS C0870	AP	OPERATIONS & POLICY ANALYST 1	1	.79	19.00	3,847.00		73,093			73,093
000	OAS C0871	AP	OPERATIONS & POLICY ANALYST 2	2	2.00	48.00	5,555.50		266,664			266,664
000	OAS C1001	AP	LOAN SPECIALIST 1	5	5.00	120.00	4,886.00		586,320			586,320

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 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS
 SUMMARY XREF: 001-00-00 000 Loan Program

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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FICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	PF SAL	LF SAL	AF SAL
000	OAS	C1002	AP LOAN SPECIALIST 2	2	2.00	48.00	5,745.50		275,784			275,784
000	OAS	C1003	AP LOAN SPECIALIST 3	1	1.00	24.00	7,462.00		179,088			179,088
000	OAS	C1216	AP ACCOUNTANT 2	1	1.00	24.00	5,343.00		120,232			120,232
000	OAS	C1217	AP ACCOUNTANT 3	2	2.00	48.00	6,177.00		296,496			296,496
000	OAS	C1218	AP ACCOUNTANT 4	2	2.00	48.00	7,462.00		358,176			358,176
000	OAS	C1484	IP INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	4,400.00		105,600			105,600
000	OAS	C1485	IP INFO SYSTEMS SPECIALIST 5	2	2.00	48.00	6,342.00		304,416			304,416
000	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	7,256.00		174,144			174,144
000	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	2	2.00	48.00	6,923.00		332,304			332,304
000	OAS	C4012	AP FACILITY MAINTENANCE SPEC	1	1.00	24.00	3,669.00		88,056			88,056
000	OAS	C4015	AP FACILITY OPERATIONS SPEC 2	2	2.00	48.00	5,886.50		282,552			282,552
000				51	50.89	1221.40	5,057.00		7,229,910			7,229,910

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 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS
 SUMMARY XREF: 001-00-00 090 Loan Program

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 PICS SYSTEM: BUDGET PREPARATION

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	PF SAL	LF SAL	AF SAL
090	MESNZ7008	AA	PRINCIPAL EXECUTIVE/MANAGER E		.10-	2.40-	7,352.00		17,645-			17,645-
090					.10-	2.40-	7,352.00		17,645-			17,645-

01/25/17 REPORT NO.: PPDPLBUDCL
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS
 SUMMARY XREF: 001-00-00 102 Loan Program

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FICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	PF SAL	LF SAL	AF SAL
102	MESNZ7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1-	1.00-	24.00-	6,673.00		160,152-			160,152-
102	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	8,091.00		194,184-			194,184-
102	OAS C0104	AP	OFFICE SPECIALIST 2	1-	1.00-	24.00-	2,716.00		65,104-			65,104-
102	OAS C0864	AP	PUBLIC AFFAIRS SPECIALIST 1	2-	2.00-	48.00-	4,429.00		212,592-			212,592-
102	OAS C0865	AP	PUBLIC AFFAIRS SPECIALIST 2	1-	1.00-	24.00-	5,095.00		122,280-			122,280-
102				6-	6.00-	144.00-	5,238.83		754,392-			754,392-

01/25/17 REPORT NO.: PPDPLBUDCL
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS
 SUMMARY XREF: 001-00-00 103 Loan Program

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 FICS SYSTEM: BUDGET PREPARATION

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	PF SAL	LF SAL	AF SAL
103	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	4,641.00		111,384			111,384
103	OAS	C1001	AP LOAN SPECIALIST 1	2-	2.00-	48.00-	5,219.00		250,512-			250,512-
103	OAS	C1002	AP LOAN SPECIALIST 2	2	2.00	40.00	5,475.00		262,000			262,000
103				1	1.00	24.00	5,205.80		123,672			123,672
				46	45.79	1099.00	5,143.82		6,581,545			6,581,545

01/25/17 REPORT NO.: PPDPLBUDCL
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS
 SUMMARY XREF: 002-00-00 000 Veterans' Services P

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 FICS SYSTEM: BUDGET PREPARATION

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	PF SAL	LF SAL	AF SAL
000	MESNZ7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	.90	21.60	7,352.00	106,002	52,802			158,804
000	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	3	3.00	72.00	5,784.33	315,094	101,378			416,472
000	OAS C0104	AP	OFFICE SPECIALIST 2	2	2.00	40.00	2,960.50	142,104				142,104
000	OAS C0107	AP	ADMINISTRATIVE SPECIALIST 1	4	4.00	96.00	3,146.50	150,237	151,827			302,064
000	OAS C0108	AP	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,022.00	64,432	32,096			96,528
000	OAS C0322	AP	PUBLIC SERVICE REP 2	1	1.00	24.00	2,631.00	42,149	20,995			63,144
000	OAS C0323	AP	PUBLIC SERVICE REP 3	2	2.00	48.00	2,960.50	142,104				142,104
000	OAS C0784	AP	VETERANS TRUST OFFICER	3	3.00	72.00	4,956.66	119,555	237,325			356,880
000	OAS C0799	AP	VETERANS SERVICE OFFICER	8	8.00	192.00	4,592.37	881,736				881,736
000	OAS C0861	AP	PROGRAM ANALYST 2	4	4.00	96.00	5,098.25	489,432				489,432
000	OAS C0862	AP	PROGRAM ANALYST 3	2	2.00	48.00	5,782.50	277,560				277,560
000	OAS C1339	AP	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	6,166.00	147,984				147,984
000				32	31.90	765.60	4,557.82	2,878,389	596,423			3,474,812

01/25/17 REPORT NO.: PPDPLBUDCL
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS
 SUMMARY XREF: 002-00-00 090 Veterans' Services P

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 FICS SYSTEM: BUDGET PREPARATION

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	PF SAL	LF SAL	AF SAL
090	MESNZ7008	AA	PRINCIPAL EXECUTIVE/MANAGER E		.10	2.40	7,352.00	106,002-	52,802-		176,448	17,644
090	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C		.00	.00	6,352.00	51,070-	101,378-		152,448	
090	OAS C0104	AP	OFFICE SPECIALIST 2		.00	.00	2,960.50	142,104-			142,104	
090	OAS C0107	AP	ADMINISTRATIVE SPECIALIST 1		.00	.00	3,146.50	150,237-	151,827-		302,064	
090	OAS C0108	AP	ADMINISTRATIVE SPECIALIST 2		.00	.00	4,022.00	64,432-	32,096-		96,528	
090	OAS C0322	AP	PUBLIC SERVICE REP 2		.00	.00	2,631.00	42,149-	20,995-		63,144	
090	OAS C0323	AP	PUBLIC SERVICE REP 3		.00	.00	2,960.50	142,104-			142,104	
090	OAS C0784	AP	VETERANS TRUST OFFICER		.00	.00	4,956.66	119,555-	237,325-		356,880	
090	OAS C0799	AP	VETERANS SERVICE OFFICER		.00	.00	4,376.33	315,096-			315,096	
090	OAS C0861	AP	PROGRAM ANALYST 2		.00	.00	6,470.00	155,280-			155,280	
090	OAS C0862	AP	PROGRAM ANALYST 3		.00	.00	5,782.50	277,560-			277,560	
090	OAS C1339	AP	TRAINING & DEVELOPMENT SPEC 2		.00	.00	6,166.00	147,984-			147,984	
090					.10	2.40	4,439.60	1,713,573-	596,423-		2,327,640	17,644

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 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
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 SUMMARY XREF: 002-00-00 102 Veterans' Services P

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	PF SAL	LF SAL	AF SAL
102	MESNZ7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	6,673.00				160,152	160,152
102	MESNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,369.00				224,856	224,856
102	MMN X0073	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,091.00				194,104	194,104
102	OAS C0104	AP	OFFICE SPECIALIST 2	1	1.00	24.00	2,716.00				65,184	65,184
102	OAS C0108	AP	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,205.00				76,920	76,920
102	OAS C0784	AP	VETERANS TRUST OFFICER		.00	.00	3,847.00					
102	OAS C0861	AP	PROGRAM ANALYST 2	1	1.00	24.00	4,641.00				111,384	111,384
102	OAS C0864	AP	PUBLIC AFFAIRS SPECIALIST 1	2	2.00	48.00	4,429.00				212,592	212,592
102	OAS C0865	AP	PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	5,095.00				122,280	122,280
102				9	9.00	216.00	4,961.00				1,167,552	1,167,552
				41	41.00	984.00	4,550.98	1,164,816			3,495,192	4,660,008

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 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS
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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	PF SAL	LF SAL	AF SAL
000	MESNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,369.00		224,856			224,856
000	MMS X0861	AA	PROGRAM ANALYST 2	2	2.00	48.00	5,363.50		257,448			257,448
000	OAS C0103	AP	OFFICE SPECIALIST 1	2	2.00	40.00	2,052.00		136,096			136,096
000				5	5.00	120.00	5,160.00		619,200			619,200

01/25/17 REPORT NO.: PPDPLBUDCL
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS
 SUMMARY XREF: 003-00-00 102 Oregon Veterans Home

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	PF SAL	LF SAL	AF SAL
102	MESNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1-	1.00-	24.00-	9,369.00		224,856-			224,856-
102	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	5,496.00		131,904			131,904
102					.00	.00	7,432.50		92,952-			92,952-
				5	5.00	120.00	5,809.28		526,248			526,248
				92	91.79	2203.00	4,845.27	1,164,816	7,107,793		3,495,192	11,767,801

01/25/17 REPORT NO.: PPDPLBUDCL
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS
 SUMMARY XREF: 003-00-00 102 Oregon Veterans Home

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FICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	PF SAL	LF SAL	AF SAL
				92	91.79	2203.00	4,845.27	1,164,816	7,107,793		3,495,192	11,767,801

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 REPORT: SUMMARY LIST BY PKG BY AGENCY
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 FICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00		4,500			4,500
000	MEAHZ7014	HA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	12,721.00		305,304			305,304
000	MENNZ0830	AA	EXECUTIVE ASSISTANT	1	1.00	24.00	5,496.00		131,904			131,904
102	MESNZ7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	6,673.00				160,152	160,152
090	MESNZ7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	7,352.00				176,448	176,448
102	MESNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	2	2.00	48.00	9,369.00		224,856		224,856	449,712
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,319.00		247,656			247,656
102	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,091.00				194,184	194,184
000	MMN X1245	AA	FISCAL ANALYST 3	1	1.00	24.00	7,352.00		176,448			176,448
000	MMN X1320	AA	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	4,982.00		119,568			119,568
000	MMS X0861	AA	PROGRAM ANALYST 2	2	2.00	48.00	5,363.50		257,448			257,448
000	MMS X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	7,000.00		168,000			168,000
090	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	3	3.00	72.00	6,011.40	264,024			152,448	416,472
102	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	2	2.00	48.00	6,605.00		317,040			317,040
000	MMS X7006	IA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	6,352.00		152,448			152,448
000	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	8,496.00		407,808			407,808
000	OAS C0103	AP	OFFICE SPECIALIST 1	2	2.00	48.00	2,852.00		136,896			136,896
102	OAS C0104	AP	OFFICE SPECIALIST 2	4	4.00	96.00	2,849.36		65,184		207,288	272,472
000	OAS C0107	AP	ADMINISTRATIVE SPECIALIST 1	7	7.00	168.00	3,309.93		285,384		302,064	587,448
102	OAS C0108	AP	ADMINISTRATIVE SPECIALIST 2	2	2.00	48.00	3,905.28				173,448	173,448
000	OAS C0212	AP	ACCOUNTING TECHNICIAN 3	2	2.00	48.00	4,432.00		212,736			212,736
090	OAS C0322	AP	PUBLIC SERVICE REP 2	1	1.00	24.00	2,631.00				63,144	63,144
090	OAS C0323	AP	PUBLIC SERVICE REP 3	2	2.00	48.00	2,960.50				142,104	142,104
000	OAS C0324	AP	PUBLIC SERVICE REP 4	1	1.00	24.00	4,217.00		101,208			101,208
000	OAS C0435	AP	PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	4,022.00		96,528			96,528

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C0436	AP PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	5,095.00		122,280			122,280
102	OAS	C0784	AP VETERANS TRUST OFFICER	3	3.00	72.00	4,845.70				356,880	356,880
090	OAS	C0799	AP VETERANS SERVICE OFFICER	8	8.00	192.00	4,499.78	566,640			315,096	881,736
102	OAS	C0861	AP PROGRAM ANALYST 2	5	5.00	120.00	5,250.66	334,152			266,664	600,816
090	OAS	C0862	AP PROGRAM ANALYST 3	2	2.00	48.00	5,782.50				277,560	277,560
102	OAS	C0864	AP PUBLIC AFFAIRS SPECIALIST 1	2	2.00	48.00	4,429.00				212,592	212,592
102	OAS	C0865	AP PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	5,095.00				122,280	122,280
000	OAS	C0870	AP OPERATIONS & POLICY ANALYST 1	1	.79	19.00	3,847.00		73,093			73,093
103	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	3	3.00	72.00	5,250.66		378,048			378,048
000	OAS	C1001	AP LOAN SPECIALIST 1	3	3.00	72.00	4,981.14		335,808			335,808
000	OAS	C1002	AP LOAN SPECIALIST 2	4	4.00	96.00	5,610.25		538,584			538,584
000	OAS	C1003	AP LOAN SPECIALIST 3	1	1.00	24.00	7,462.00		179,088			179,088
000	OAS	C1216	AP ACCOUNTANT 2	1	1.00	24.00	5,343.00		128,232			128,232
000	OAS	C1217	AP ACCOUNTANT 3	2	2.00	48.00	6,177.00		296,496			296,496
000	OAS	C1218	AP ACCOUNTANT 4	2	2.00	48.00	7,462.00		358,176			358,176
090	OAS	C1339	AP TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	6,166.00				147,984	147,984
000	OAS	C1484	IP INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	4,400.00		105,600			105,600
000	OAS	C1485	IP INFO SYSTEMS SPECIALIST 5	2	2.00	48.00	6,342.00		304,416			304,416
000	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	7,256.00		174,144			174,144
000	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	2	2.00	48.00	6,923.00		332,304			332,304
000	OAS	C4012	AP FACILITY MAINTENANCE SPEC	1	1.00	24.00	3,669.00		88,056			88,056
000	OAS	C4015	AP FACILITY OPERATIONS SPEC 2	2	2.00	48.00	5,886.50		282,552			282,552
				92	91.79	2203.00	4,845.27	1,164,816	7,107,793		3,495,192	11,767,801

01/25/17 REPORT NO.: PPDPLAGYCL
 REPORT: SUMMARY LIST BY PKG BY AGENCY
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS

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FICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				92	91.79	2203.00	4,845.27	1,164,816	7,107,793		3,495,192	11,767,801

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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 001-00-00 090 Loan Program

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	S POS CLASS COMP	RNG P	T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0034003	000085110	001-20-00-00000	090 0 PF	MESNZ7008 AA	33X 06		.10-	7,352.00	2.40-				17,645-	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0034003	000085110	001-20-00-00000	090 0 PF	MECNE7008 AA	33X 06		.00	7,352.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
			090				.10-		2.40-				17,645-	

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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 001-00-00 102 Loan Program

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0008093	000083510	001-20-00-00000	102 0 PF	OAS C0104 AP	15 02	1-	1.00-	2,716.00	24.00-		65,184-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0010053	000084110	001-10-00-00000	102 0 PF	OAS C0064 AP	25 04	1-	1.00-	4,641.00	24.00-		111,304-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0118001	000685410	001-10-00-00000	102 0 PF	OAS C0864 AP	25 02	1-	1.00-	4,217.00	24.00-		101,208-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0198049	000085670	001-10-00-00000	102 0 PF	MESNZ7006 AA	31X 06	1-	1.00-	6,673.00	24.00-		160,152-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0324002	001001030	001-10-00-00000	102 0 PF	OAS C0865 AP	29 02	1-	1.00-	5,095.00	24.00-		122,280-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0378001	000085770	001-10-00-00000	102 0 PF	MMN X0873 AA	32 08	1-	1.00-	8,091.00	24.00-		194,184-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
			102			6-	6.00-		144.00-		754,392-			

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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 001-00-00 103 Loan Program

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0008091	000083490	001-20-00-00000	103 0 PF	OAS C1001 AP	23 09	1-	1.00-	5,343.00	24.00-		128,232-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0008091	000083490	001-20-00-00000	103 0 PF	OAS C1002 AP	27 06	1	1.00	5,607.00	24.00		134,560			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0022013	000084340	001-20-00-00000	103 0 PF	OAS C1001 AP	23 08	1-	1.00-	5,095.00	24.00-		122,280-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0022013	000084340	001-20-00-00000	103 0 PF	OAS C1002 AP	27 05	1	1.00	5,343.00	24.00		128,232			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0196106	001289230	001-20-00-00000	103 0 PF	OAS C0871 AP	27 02	1	1.00	4,641.00	24.00		111,384			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
			103				1	1.00		24.00	123,672			
							5-	5.10-		122.40-	648,365-			

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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 002-00-00 090 Veterans' Services P

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S		FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
					RNG P	T POS CNT								
0008009	000083150	002-01-00-00000	090 0 PF	OAS C0323 AP	15	02	1-	1.00-	2,716.00	24.00-	65,184-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0008009	000083150	002-01-00-00000	090 0 PF	OAS C0323 AP	15	02	1	1.00	2,716.00	24.00			65,104	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0008036	000083310	002-02-00-00000	090 0 PF	OAS C0107 AP	17	06	1-	1.00-	3,500.00	24.00-	28,140-	55,860-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0008036	000083310	002-02-00-00000	090 0 PF	OAS C0107 AP	17	06	1	1.00	3,500.00	24.00			84,000	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0008160	000083850	002-01-00-00000	090 0 PF	OAS C0322 AP	12	04	1-	.50-	2,631.00	12.00-	31,572-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0008160	000083850	002-01-00-00000	090 0 PF	OAS C0322 AP	12	04	1	1.00	2,631.00	24.00			63,144	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0008160	000083850	002-02-00-00000	090 0 PF	OAS C0322 AP	12	04		.50-	2,631.00	12.00-	10,577-	20,995-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0008160	000083850	002-02-00-00000	090 0 PF	OAS C0322 AP	12	04		.00	2,631.00	.00				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0008162	000083870	002-01-00-00000	090 0 PF	OAS C0104 AP	15	06	1-	1.00-	3,205.00	24.00-	76,920-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0008162	000083870	002-01-00-00000	090 0 PF	OAS C0104 AP	15	06	1	1.00	3,205.00	24.00			76,920	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0010031	000084040	002-01-00-00000	090 0 PF	OAS C0107 AP	17	03	1-	1.00-	3,073.00	24.00-	73,752-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0010031	000084040	002-01-00-00000	090 0 PF	OAS C0107 AP	17	03	1	1.00	3,073.00	24.00			73,752	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0010043	000084080	002-02-00-00000	090 0 PF	OAS C0107 AP	17	02	1-	1.00-	2,940.00	24.00-	23,638-	46,922-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0010043	000084080	002-02-00-00000	090 0 PF	OAS C0107 AP	17	02	1	1.00	2,940.00	24.00			70,560	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0010068	000084170	002-02-00-00000	090 0 PF	OAS C0107 AP	17	03	1-	1.00-	3,073.00	24.00-	24,707-	49,045-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0010068	000084170	002-02-00-00000	090 0 PF	OAS C0107 AP	17	03	1	1.00	3,073.00	24.00			73,752	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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 SUMMARY XREF: 002-00-00 090 Veterans' Services P

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	RNG	S T POS P CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0015027	000084270	002-01-00-00000	090 0 PF	OAS C0323 AP	15	06	1-	1.00-	3,205.00	24.00-	76,920-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0015027	000084270	002-01-00-00000	090 0 PF	OAS C0323 AP	15	06	1	1.00	3,205.00	24.00			76,920	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0022011	000084320	002-01-00-00000	090 0 PF	OAS C0108 AP	19	07	1-	.50-	4,022.00	12.00-	48,264-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0022011	000084320	002-01-00-00000	090 0 PF	OAS C0108 AP	19	07	1	1.00	4,022.00	24.00			96,528	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0022011	000084320	002-02-00-00000	090 0 PF	OAS C0108 AP	19	07		.50-	4,022.00	12.00-	16,168-	32,096-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0022011	000084320	002-02-00-00000	090 0 PF	OAS C0108 AP	19	07		.00	4,022.00	.00				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0031018	000084910	002-02-00-00000	090 0 PF	MMS X7004 AA	28X	08	1-	1.00-	6,352.00	24.00-	51,070-	101,378-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0031018	000084910	002-02-00-00000	090 0 PF	MMS X7004 AA	28X	08	1	1.00	6,352.00	24.00			152,448	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0034003	000085110	002-01-00-00000	090 0 PF	MESNZ7008 AA	33X	06	1-	.45-	7,352.00	10.80-	79,402-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0034003	000085110	002-01-00-00000	090 0 PF	MESNZ7008 AA	33X	06	1	1.00	7,352.00	24.00			176,448	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0034003	000085110	002-02-00-00000	090 0 PF	MESNZ7008 AA	33X	06		.45-	7,352.00	10.80-	26,600-	52,802-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0034003	000085110	002-02-00-00000	090 0 PF	MESNZ7008 AA	33X	06		.00	7,352.00	.00				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0107006	000533480	002-01-00-00000	090 0 PF	OAS C0104 AP	15	02	1-	1.00-	2,716.00	24.00-	65,184-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0107006	000533480	002-01-00-00000	090 0 PF	OAS C0104 AP	15	02	1	1.00	2,716.00	24.00			65,184	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0196014	000085350	002-01-00-00000	090 0 PF	OAS C0861 AP	27	09	1-	1.00-	6,470.00	24.00-	155,280-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0196014	000085350	002-01-00-00000	090 0 PF	OAS C0861 AP	27	09	1	1.00	6,470.00	24.00			155,280	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 002-00-00 090 Veterans' Services P

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S		FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
					RNG P	CNT								
0196015	001237110	002-01-00-00000	090 0 PF	OAS C1339 AP	27	08	1-	1.00-	6,166.00	24.00-			147,984-	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0196015	001237110	002-01-00-00000	090 0 PF	OAS C1339 AP	27	00	1	1.00	6,166.00	24.00			147,904	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0791001	000548890	002-01-00-00000	090 0 PF	OAS C0799 AP	23	06	1-	1.00-	4,641.00	24.00-			111,384-	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0791001	000548890	002-01-00-00000	090 0 PF	OAS C0799 AP	23	06	1	1.00	4,641.00	24.00			111,384	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0791006	000911840	002-01-00-00000	090 0 PF	OAS C0799 AP	23	06	1-	1.00-	4,641.00	24.00-			111,384-	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0791006	000911840	002-01-00-00000	090 0 PF	OAS C0799 AP	23	06	1	1.00	4,641.00	24.00			111,384	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
7212001	000086180	002-01-00-00000	090 0 PF	OAS C0799 AP	23	02	1-	1.00-	3,847.00	24.00-		92,328-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
7212001	000086180	002-01-00-00000	090 0 PF	OAS C0799 AP	23	02	1	1.00	3,847.00	24.00			92,328	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
7214003	000086240	002-02-00-00000	090 0 PF	OAS C0784 AP	23	05	1-	1.00-	4,432.00	24.00-	35,633-	70,735-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
7214003	000086240	002-02-00-00000	090 0 PF	OAS C0784 AP	23	05	1	1.00	4,432.00	24.00			106,368	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
7214006	000086250	002-02-00-00000	090 0 PF	OAS C0784 AP	23	08	1-	1.00-	5,095.00	24.00-	40,964-	81,316-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
7214006	000086250	002-02-00-00000	090 0 PF	OAS C0784 AP	23	08	1	1.00	5,095.00	24.00			122,280	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
7214007	000086260	002-02-00-00000	090 0 PF	OAS C0784 AP	23	09	1-	1.00-	5,343.00	24.00-	42,958-	85,274-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
7214007	000086260	002-02-00-00000	090 0 PF	OAS C0784 AP	23	09	1	1.00	5,343.00	24.00			128,232	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
7312000	001255100	002-03-00-00000	090 0 PF	OAS C0862 AP	29	07	1-	1.00-	6,470.00	24.00-	155,280-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
7312000	001255100	002-03-00-00000	090 0 PF	OAS C0862 AP	29	07	1	1.00	6,470.00	24.00			155,280	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

01/25/17 REPORT NO.: PPDPLWSBUD DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 7
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 002-00-00 090 Veterans' Services P

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	S POS CLASS COMP	RNG P	T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
7312001	001255110	002-03-00-00000	090 0 PF	OAS C0862 AP	29 02	1-	1.00-	5,095.00	24.00-	122,280-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
7312001	001255110	002-03-00-00000	090 0 PF	OAS C0062 AP	29 02	1	1.00	5,095.00	24.00				122,200	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
090							.10		2.40	1,713,573-	596,423-		2,327,640	

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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 002-00-00 102 Veterans' Services P

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	RNG	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K						
0008093	000083510	002-01-00-00000	102 0 PF	OAS C0104 AP	15	02 1	1.00	2,716.00	24.00				65,184							
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																				
0010044	001292390	002-02-00-00000	102 0 PF	OAS C0100 AP	19	02 1	1.00	3,205.00	24.00				76,920							
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																				
0010053	000084110	002-01-00-00000	102 0 PF	OAS C0864 AP	25	04 1	1.00	4,641.00	24.00				111,384							
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																				
0034004	001255040	002-02-00-00000	102 0 PF	MESNZ7010 AA	35X	09 1	1.00	9,369.00	24.00				224,856							
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																				
0107009	001292370	002-01-00-00000	102 0 PF	OAS C0104 AP	15	02	.00	2,716.00	.00											
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																				
0118001	000685410	002-01-00-00000	102 0 PF	OAS C0864 AP	25	02 1	1.00	4,217.00	24.00				101,208							
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																				
0196017	001292380	002-01-00-00000	102 0 PF	OAS C0861 AP	27	02	.00	4,641.00	.00											
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																				
0196018	001292430	002-01-00-00000	102 0 PF	OAS C0861 AP	27	02	.00	4,641.00	.00											
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																				
0198049	000085670	002-01-00-00000	102 0 PF	MESNZ7006 AA	31X	06 1	1.00	6,673.00	24.00				160,152							
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																				
0324002	001001030	002-01-00-00000	102 0 PF	OAS C0865 AP	29	02 1	1.00	5,095.00	24.00				122,280							
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																				
0378001	000085770	002-01-00-00000	102 0 PF	MMN X0873 AA	32	08 1	1.00	8,091.00	24.00				194,184							
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																				
7212006	001292420	002-02-00-00000	102 0 PF	OAS C0861 AP	27	02 1	1.00	4,641.00	24.00				111,384							
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																				
7214008	001292400	002-02-00-00000	102 0 PF	OAS C0784 AP	23	02	.00	3,847.00	.00											
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																				
													102	9	9.00	216.00			1,167,552	
													9	9.10	218.40	1,713,573-	596,423-	3,495,192		

01/25/17 REPORT NO. : PPDLWSBUD DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 9
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 003-00-00 102 Oregon Veterans Home

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0034004	001255040	003-01-00-00000	102 0 PF	MESNZ7010 AA	35X 09	1-	1.00-	9,369.00	24.00-		224,856-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0190060	001292410	003-01-00-00000	102 0 PF	MM3 X7006 AA	31X 02	1	1.00	5,496.00	24.00		131,904			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
							102	.00	.00		92,952-			
								.00	.00		92,952-			
							4	4.00	96.00	1,713,573-	1,337,740-		3,495,192	

01/25/17 REPORT NO. : PPDLWSBUD
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS
 SUMMARY XREF: 003-00-00 102 Oregon Veterans Home

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
						4	4.00		96.00	1,713,573-	1,337,740-		3,495,192	

01/25/17 REPORT NO.: PICSAUDIT1 DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 1
 REPORT: SABRS PICS PKG FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 001-00-00 Loan Program PACKAGE: 000 - BASE BUDGET

POSITION NUMBER	CLASS COMP	CLASS NAME	SR	POS TYP	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	PF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0008002	OAS C0107	AP ADMIN SPECIALIST 1	17	PF	1	1.00	24.00	09	4,022.00		96,528 53,482			96,528 53,482
0008006	OAS C0324	AP PUBLIC SERVICE REP 4	19	PF	1	1.00	24.00	08	4,217.00		101,208 54,452			101,208 54,452
0008011	OAS C0107	AP ADMIN SPECIALIST 1	17	PF	1	1.00	24.00	08	3,847.00		92,328 52,611			92,328 52,611
0008016	OAS C0435	AP PROC & CONTRACT ASST	19	PF	1	1.00	24.00	07	4,022.00		96,528 53,482			96,528 53,482
0008049	OAS C0104	AP OFFICE SPECIALIST 2	15	PF	1	1.00	24.00	02	2,716.00		65,184 46,980			65,184 46,980
0008091	OAS C1001	AP LOAN SPECIALIST 1	23	PF	1	1.00	24.00	09	5,343.00		128,232 60,058			128,232 60,058
0008092	OAS C1001	AP LOAN SPECIALIST 1	23	PF	1	1.00	24.00	04	4,217.00		101,208 54,452			101,208 54,452
0008093	OAS C0104	AP OFFICE SPECIALIST 2	15	PF	1	1.00	24.00	02	2,716.00		65,184 46,980			65,184 46,980
0010029	OAS C1001	AP LOAN SPECIALIST 1	23	PF	1	1.00	24.00	05	4,432.00		106,368 55,523			106,368 55,523
0010053	OAS C0864	AP PUBLIC AFFAIRS SPC 1	25	PF	1	1.00	24.00	04	4,641.00		111,384 56,563			111,384 56,563
0022013	OAS C1001	AP LOAN SPECIALIST 1	23	PF	1	1.00	24.00	08	5,095.00		122,280 58,823			122,280 58,823
0023043	OAS C1484	IP INFO SYSTEMS SPEC 4	25	PF	1	1.00	24.00	02	4,400.00		105,600 55,363			105,600 55,363
0023044	OAS C1002	AP LOAN SPECIALIST 2	27	PF	1	1.00	24.00	07	5,884.00		141,216 62,750			141,216 62,750
0023059	OAS C1001	AP LOAN SPECIALIST 1	23	PF	1	1.00	24.00	09	5,343.00		128,232 60,058			128,232 60,058
0023097	OAS C0212	AP ACCOUNTING TECH 3	19	PF	1	1.00	24.00	09	4,432.00		106,368 55,523			106,368 55,523
0027005	OAS C0871	AP OPS/POLICY ANALYST 2	27	PF	1	1.00	24.00	02	4,641.00		111,384 56,563			111,384 56,563

01/25/17 REPORT NO.: PICSAUDIT1
 REPORT: SABRS PICS PKG FISCAL IMPACT REPORT
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS
 SUMMARY XREF: 001-00-00 Loan Program

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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FICS SYSTEM: BUDGET PREPARATION

PACKAGE: 000 - BASE BUDGET

POSITION NUMBER	CLASS COMP	CLASS NAME	SR	POS TYP	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	PF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0027007	OAS C0870 AP	OPS/POLICY ANALYST 1	23	PP	1	.79	19.00	02	3,847.00		73,093 48,622			73,093 48,622
0029001	MMS X7006 AA	PRIN EXEC/MANAGER D	31X	PF	1	1.00	24.00	09	7,714.00		185,136 02,967			185,136 02,967
0033008	MMN X1245 AA	FISCAL ANALYST 3	30	PF	1	1.00	24.00	08	7,352.00		176,448 80,644			176,448 80,644
0034002	MESNZ7010 AA	PRIN EXEC/MANAGER F	35X	PF	1	1.00	24.00	09	9,369.00		224,856 93,589			224,856 93,589
0034003	MESNZ7008 AA	PRIN EXEC/MANAGER E	33X	PF		.10	2.40	06	7,352.00		17,645 8,065			17,645 8,065
0052001	OAS C4015 AP	FACILITY OPER SPEC 2	26	PF	1	1.00	24.00	09	6,166.00		147,984 64,154			147,984 64,154
0102010	MMN X1320 AA	HR ANALYST 1	23	PF	1	1.00	24.00	07	4,982.00		119,568 65,434			119,568 65,434
0102015	OAS C1217 AP	ACCOUNTANT 3	27	PF	1	1.00	24.00	07	5,884.00		141,216 62,750			141,216 62,750
0104002	OAS C0212 AP	ACCOUNTING TECH 3	19	PF	1	1.00	24.00	09	4,432.00		106,368 55,523			106,368 55,523
0104008	OAS C1217 AP	ACCOUNTANT 3	27	PF	1	1.00	24.00	09	6,470.00		155,280 65,667			155,280 65,667
0104009	OAS C1216 AP	ACCOUNTANT 2	23	PF	1	1.00	24.00	09	5,343.00		128,232 60,058			128,232 60,058
0107002	OAS C1218 AP	ACCOUNTANT 4	30	PF	1	1.00	24.00	09	7,462.00		179,088 70,605			179,088 70,605
0107004	OAS C1218 AP	ACCOUNTANT 4	30	PF	1	1.00	24.00	09	7,462.00		179,088 70,605			179,088 70,605
0107008	OAS C0107 AP	ADMIN SPECIALIST 1	17	PF	1	1.00	24.00	09	4,022.00		96,528 53,482			96,528 53,482
0109001	MMS X7008 AA	PRIN EXEC/MANAGER E	33X	PF	1	1.00	24.00	09	8,496.00		203,904 87,986			203,904 87,986
0118001	OAS C0864 AP	PUBLIC AFFAIRS SPC 1	25	PF	1	1.00	24.00	02	4,217.00		101,208 54,452			101,208 54,452

01/25/17 REPORT NO.: PICSAUDIT1
 REPORT: SABRS PICS PKG FISCAL IMPACT REPORT
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS
 SUMMARY XREF: 001-00-00 Loan Program

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 000 - BASE BUDGET

POSITION NUMBER	CLASS COMP	CLASS NAME	SR	POS TYP	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	PF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0196078	OAS C1003	AP LOAN SPECIALIST 3	30	PF	1	1.00	24.00	09	7,462.00		179,088 70,605			179,088 70,605
0196105	OAS C1002	AP LOAN SPECIALIST 2	27	PF	1	1.00	24.00	06	5,607.00		134,568 61,372			134,568 61,372
0198008	OAS C0871	AP OPS/POLICY ANALYST 2	27	PF	1	1.00	24.00	09	6,470.00		155,280 65,667			155,280 65,667
0198049	MESNZ7006	AA PRIN EXEC/MANAGER D	31X	PF	1	1.00	24.00	06	6,673.00		160,152 76,287			160,152 76,287
0219003	OAS C0436	AP PROC & CNTRCT SPEC 1	23	PF	1	1.00	24.00	08	5,095.00		122,280 58,823			122,280 58,823
0324002	OAS C0865	AP PUBLIC AFFAIRS SPC 2	29	PF	1	1.00	24.00	02	5,095.00		122,280 58,823			122,280 58,823
0377004	MMS X7006	IA PRIN EXEC/MANAGER D	31X	PF	1	1.00	24.00	02	6,352.00		152,448 74,226			152,448 74,226
0378001	MMN X0873	AA OPS/POLICY ANALYST 4	32	PF	1	1.00	24.00	08	8,091.00		194,184 85,387			194,184 85,387
0392001	OAS C1485	IP INFO SYSTEMS SPEC 5	28	PF	1	1.00	24.00	09	6,777.00		162,648 67,196			162,648 67,196
0393001	OAS C1485	IP INFO SYSTEMS SPEC 5	28	PF	1	1.00	24.00	06	5,907.00		141,768 62,865			141,768 62,865
0393002	OAS C1486	IP INFO SYSTEMS SPEC 6	29	PF	1	1.00	24.00	09	7,256.00		174,144 69,579			174,144 69,579
0393006	OAS C1487	IP INFO SYSTEMS SPEC 7	31	PF	1	1.00	24.00	02	5,819.00		139,656 62,427			139,656 62,427
0394004	OAS C1487	IP INFO SYSTEMS SPEC 7	31	PF	1	1.00	24.00	09	8,027.00		192,648 73,418			192,648 73,418
0601002	MMS X1322	AA HR ANALYST 3	29	PF	1	1.00	24.00	08	7,000.00		168,000 78,385			168,000 78,385
0830001	MENN20830	AA EXECUTIVE ASSISTANT	25	PF	1	1.00	24.00	07	5,496.00		131,904 68,734			131,904 68,734
2740001	MEAHZ7014	HA PRIN EXEC/MANAGER H	40X	PF	1	1.00	24.00	09	12,721.00		305,304 111,438			305,304 111,438

01/25/17 REPORT NO.: PICSAUDIT1 DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 4
 REPORT: SABRS PICS PKG FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 001-00-00 Loan Program PACKAGE: 000 - BASE BUDGET

POSITION NUMBER	CLASS	COMP	CLASS NAME	SR	POS TYP	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	PF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2740004	B	Y7500	AE BRD/COMM MEMBER	00	PP		.00	.00	00	0.00		500 38			500 38
2740005	B	Y7500	AE BRD/COMM MEMBER	00	PP		.00	.00	00	0.00		500 30			500 30
2740006	B	Y7500	AE BRD/COMM MEMBER	00	PP		.00	.00	00	0.00		500 38			500 38
2740007	B	Y7500	AE BRD/COMM MEMBER	00	PP		.00	.00	00	0.00		500 38			500 38
2740008	B	Y7500	AE BRD/COMM MEMBER	00	PP		.00	.00	00	0.00		500 38			500 38
2740009	B	Y7500	AE BRD/COMM MEMBER	00	PP		.00	.00	00	0.00		500 38			500 38
2740010	B	Y7500	AE BRD/COMM MEMBER	00	PP		.00	.00	00	0.00		500 38			500 38
2740011	B	Y7500	AE BRD/COMM MEMBER	00	PP		.00	.00	00	0.00		500 38			500 38
2740012	B	Y7500	AE BRD/COMM MEMBER	00	PP		.00	.00	00	0.00		500 38			500 38
2741001	MESNZ7012	AA	PRIN EXEC/MANAGER G	38X	PF	1	1.00	24.00	08	10,319.00		247,656 99,686			247,656 99,686
4121001	OAS C4012	AP	FACILITY MAINT SPEC	18	PF	1	1.00	24.00	06	3,669.00		88,056 51,724			88,056 51,724
7000001	OAS C4015	AP	FACILITY OPER SPEC 2	26	PF	1	1.00	24.00	07	5,607.00		134,568 61,372			134,568 61,372
7008001	MMS X7008	AA	PRIN EXEC/MANAGER E	33X	PF	1	1.00	24.00	09	8,496.00		203,904 87,986			203,904 87,986
TOTAL PICS SALARY											7,229,910			7,229,910	
TOTAL PICS OPE											3,354,608			3,354,608	
TOTAL PICS PERSONAL SERVICES =						51	50.89	1221.40				10,584,518			10,584,518

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 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 001-00-00 Loan Program PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	SR	TYP	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0034003	MESNZ7008	AA PRIN EXEC/MANAGER E	33X	PF		.10-	2.40-	06	7,352.00		17,645- 8,065-			17,645- 8,065-
TOTAL PICS SALARY											17,645-	17,645-		
TOTAL PICS OPE											8,065-	8,065-		
TOTAL PICS PERSONAL SERVICES =						.10-	2.40-				25,710-			25,710-

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FICS SYSTEM: BUDGET PREPARATION

PACKAGE: 102 - Target Veteran Services

POSITION NUMBER	CLASS COMP	CLASS NAME	SR	POS TYP	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0008093	OAS C0104	AP OFFICE SPECIALIST 2	15	PF	1-	1.00-	24.00-	02	2,716.00		65,184- 46,980-			65,184- 46,980-
0010053	OAS C0864	AP PUBLIC AFFAIRS SPC 1	25	PF	1-	1.00-	24.00-	04	4,641.00		111,384- 56,563-			111,384- 56,563-
0118001	OAS C0864	AP PUBLIC AFFAIRS SPC 1	25	PF	1-	1.00-	24.00-	02	4,217.00		101,208- 54,452-			101,208- 54,452-
0198049	MESNZ7006	AA PRIN EXEC/MANAGER D	31X	PF	1-	1.00-	24.00-	06	6,673.00		160,152- 76,287-			160,152- 76,287-
0324002	OAS C0865	AP PUBLIC AFFAIRS SPC 2	29	PF	1-	1.00-	24.00-	02	5,095.00		122,280- 58,823-			122,280- 58,823-
0378001	MMN X0873	AA OPS/POLICY ANALYST 4	32	PF	1-	1.00-	24.00-	08	8,091.00		194,184- 85,387-			194,184- 85,387-
TOTAL PICS SALARY											754,392-			754,392-
TOTAL PICS OPE											378,492-			378,492-
TOTAL PICS PERSONAL SERVICES =					6-	6.00-	144.00-				1,132,884-			1,132,884-

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 PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 103 - Strengthen Veteran Home Loan P

POSITION NUMBER	CLASS COMP	CLASS NAME	SR	POS TYP	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	PF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0008091	OAS C1001	AP LOAN SPECIALIST 1	23	PF	1-	1.00-	24.00-	09	5,343.00		128,232- 60,058-			128,232- 60,058-
0008091	OAS C1002	AP LOAN SPECIALIST 2	27	PF	1	1.00	24.00	06	5,607.00		134,568 61,372			134,568 61,372
0022013	OAS C1001	AP LOAN SPECIALIST 1	23	PF	1-	1.00-	24.00-	08	5,095.00		122,280- 58,823-			122,280- 58,823-
0022013	OAS C1002	AP LOAN SPECIALIST 2	27	PF	1	1.00	24.00	05	5,343.00		128,232 60,058			128,232 60,058
0196106	OAS C0871	AP OPS/POLICY ANALYST 2	27	PF	1	1.00	24.00	02	4,641.00		111,384 56,563			111,384 56,563
TOTAL PICS SALARY											123,672			123,672
TOTAL PICS OPE											59,112			59,112
TOTAL PICS PERSONAL SERVICES -					1	1.00	24.00				182,784			182,784

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 SUMMARY XREF: 002-00-00 Veterans' Services Program PACKAGE: 000 - BASE BUDGET

POSITION NUMBER	CLASS COMP	CLASS NAME	SR	TYP	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	PF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0008009	OAS C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24.00	02	2,716.00	65,184 46,980				65,184 46,980
0008026	OAS C0799 AP	VETS SERVICE OFFCR	23	PF	1	1.00	24.00	02	3,847.00	92,328 52,611				92,328 52,611
0008036	OAS C0107 AP	ADMIN SPECIALIST 1	17	PF	1	1.00	24.00	06	3,500.00	28,140 17,047	55,860 33,837			84,000 50,884
0008124	OAS C0799 AP	VETS SERVICE OFFCR	23	PF	1	1.00	24.00	07	4,860.00	116,640 57,653				116,640 57,653
0008160	OAS C0322 AP	PUBLIC SERVICE REP 2	12	PF	1	.50	12.00	04	2,631.00	31,572 23,279				31,572 23,279
0008160	OAS C0322 AP	PUBLIC SERVICE REP 2	12	PF		.50	12.00	04	2,631.00	10,577 7,799	20,995 15,480			31,572 23,279
0008162	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24.00	06	3,205.00	76,920 49,415				76,920 49,415
0010031	OAS C0107 AP	ADMIN SPECIALIST 1	17	PF	1	1.00	24.00	03	3,073.00	73,752 48,758				73,752 48,758
0010043	OAS C0107 AP	ADMIN SPECIALIST 1	17	PF	1	1.00	24.00	02	2,940.00	23,638 16,112	46,922 31,984			70,560 48,096
0010068	OAS C0107 AP	ADMIN SPECIALIST 1	17	PF	1	1.00	24.00	03	3,073.00	24,707 16,334	49,045 32,424			73,752 48,758
0015027	OAS C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24.00	06	3,205.00	76,920 49,415				76,920 49,415
0022011	OAS C0108 AP	ADMIN SPECIALIST 2	19	PF	1	.50	12.00	07	4,022.00	48,264 26,741				48,264 26,741
0022011	OAS C0108 AP	ADMIN SPECIALIST 2	19	PF		.50	12.00	07	4,022.00	16,168 8,959	32,096 17,782			48,264 26,741
0031013	MMS X7004 AA	PRIN EXEC/MANAGER C	28X	PF	1	1.00	24.00	04	5,231.00	125,544 67,032				125,544 67,032
0031014	MMS X7004 AA	PRIN EXEC/MANAGER C	28X	PF	1	1.00	24.00	06	5,770.00	138,480 70,492				138,480 70,492
0031018	MMS X7004 AA	PRIN EXEC/MANAGER C	28X	PF	1	1.00	24.00	08	6,352.00	51,070 24,866	101,378 49,360			152,448 74,226

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POSITION NUMBER	CLASS COMP	CLASS NAME	SR	TYP	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0034003	MESNZ7008 AA	PRIN EXEC/MANAGER E	33X	PF	1	.45	10.80	06	7,352.00	79,402 36,290				79,402 36,290
0034003	MESNZ7008 AA	PRIN EXEC/MANAGER E	33X	PF		.45	10.80	06	7,352.00	26,600 12,157	52,802 24,133			79,402 36,290
0107006	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24.00	02	2,716.00	65,184 46,980				65,184 46,980
0196014	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24.00	09	6,470.00	155,280 65,667				155,280 65,667
0196015	OAS C1339 AP	TRNG & DEV SPEC 2	27	PF	1	1.00	24.00	08	6,166.00	147,984 64,154				147,984 64,154
0791001	OAS C0799 AP	VETS SERVICE OFFCR	23	PF	1	1.00	24.00	06	4,641.00	111,384 56,563				111,384 56,563
0791002	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24.00	02	4,641.00	111,384 56,563				111,384 56,563
0791003	OAS C0799 AP	VETS SERVICE OFFCR	23	PF	1	1.00	24.00	09	5,343.00	128,232 60,058				128,232 60,058
0791004	OAS C0799 AP	VETS SERVICE OFFCR	23	PF	1	1.00	24.00	09	5,343.00	128,232 60,058				128,232 60,058
0791005	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24.00	02	4,641.00	111,384 56,563				111,384 56,563
0791006	OAS C0799 AP	VETS SERVICE OFFCR	23	PF	1	1.00	24.00	06	4,641.00	111,384 56,563				111,384 56,563
7212001	OAS C0799 AP	VETS SERVICE OFFCR	23	PF	1	1.00	24.00	02	3,847.00	92,328 52,611				92,328 52,611
7212004	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24.00	02	4,641.00	111,384 56,563				111,384 56,563
7212005	OAS C0799 AP	VETS SERVICE OFFCR	23	PF	1	1.00	24.00	04	4,217.00	101,208 54,452				101,208 54,452
7214003	OAS C0784 AP	VETS TRUST OFFICER	23	PF	1	1.00	24.00	05	4,432.00	35,633 18,601	70,735 36,922			106,368 55,523
7214006	OAS C0784 AP	VETS TRUST OFFICER	23	PF	1	1.00	24.00	08	5,095.00	40,964 19,706	81,316 39,117			122,280 58,823

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 SUMMARY XREF: 002-00-00 Veterans' Services Program PACKAGE: 000 - BASE BUDGET

POSITION NUMBER	CLASS COMP	CLASS NAME	SR	POS TYP	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
7214007	OAS C0784 AP	VETS TRUST OFFICER	23	PF	1	1.00	24.00	09	5,343.00	42,958 20,119	85,274 39,939			128,232 60,058
7312000	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24.00	07	6,470.00	155,280 65,667				155,280 65,667
7312001	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24.00	02	5,095.00	122,280 58,823				122,280 58,823
TOTAL PICS SALARY										2,878,389	596,423			3,474,812
TOTAL PICS OPE										1,501,651	320,978			1,822,629
TOTAL PICS PERSONAL SERVICES =					32	31.90	765.60			4,380,040	917,401			5,297,441

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 SUMMARY XREF: 002-00-00 Veterans' Services Program PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	SR	TYP	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	PF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0008009	OAS C0323 AP	PUBLIC SERVICE REP 3	15	PF	1-	1.00-	24.00-	02	2,716.00	65,184- 46,980-				65,184- 46,980-
0008009	OAS C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24.00	02	2,716.00				65,184 46,980	65,184 46,980
0008036	OAS C0107 AP	ADMIN SPECIALIST 1	17	PF	1-	1.00-	24.00-	06	3,500.00	28,140- 17,047-	55,860- 33,837-			84,000- 50,884-
0008036	OAS C0107 AP	ADMIN SPECIALIST 1	17	PF	1	1.00	24.00	06	3,500.00				84,000 50,884	84,000 50,884
0008160	OAS C0322 AP	PUBLIC SERVICE REP 2	12	PF	1-	.50-	12.00-	04	2,631.00	31,572- 23,279-				31,572- 23,279-
0008160	OAS C0322 AP	PUBLIC SERVICE REP 2	12	PF	1	1.00	24.00	04	2,631.00				63,144 46,558	63,144 46,558
0008160	OAS C0322 AP	PUBLIC SERVICE REP 2	12	PF		.50-	12.00-	04	2,631.00	10,577- 7,799-	20,995- 15,480-			31,572- 23,279-
0008162	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1-	1.00-	24.00-	06	3,205.00	76,920- 49,415-				76,920- 49,415-
0008162	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24.00	06	3,205.00				76,920 49,415	76,920 49,415
0010031	OAS C0107 AP	ADMIN SPECIALIST 1	17	PF	1-	1.00-	24.00-	03	3,073.00	73,752- 48,758-				73,752- 48,758-
0010031	OAS C0107 AP	ADMIN SPECIALIST 1	17	PF	1	1.00	24.00	03	3,073.00				73,752 48,758	73,752 48,758
0010043	OAS C0107 AP	ADMIN SPECIALIST 1	17	PF	1-	1.00-	24.00-	02	2,940.00	23,638- 16,112-	46,922- 31,984-			70,560- 48,096-
0010043	OAS C0107 AP	ADMIN SPECIALIST 1	17	PF	1	1.00	24.00	02	2,940.00				70,560 48,096	70,560 48,096
0010068	OAS C0107 AP	ADMIN SPECIALIST 1	17	PF	1-	1.00-	24.00-	03	3,073.00	24,707- 16,334-	49,045- 32,424-			73,752- 48,758-
0010068	OAS C0107 AP	ADMIN SPECIALIST 1	17	PF	1	1.00	24.00	03	3,073.00				73,752 48,758	73,752 48,758
0015027	OAS C0323 AP	PUBLIC SERVICE REP 3	15	PF	1-	1.00-	24.00-	06	3,205.00	76,920- 49,415-				76,920- 49,415-

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POSITION NUMBER	CLASS COMP	CLASS NAME	SR	POS TYP	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0015027	OAS C0323	AP PUBLIC SERVICE REP 3	15	PF	1	1.00	24.00	06	3,205.00				76,920 49,415	76,920 49,415
0022011	OAS C0108	AP ADMIN SPECIALIST 2	19	PF	1-	.50-	12.00-	07	4,022.00	48,264- 26,741-				48,264- 26,741-
0022011	OAS C0108	AP ADMIN SPECIALIST 2	19	PF	1	1.00	24.00	07	4,022.00				96,528 53,482	96,528 53,482
0022011	OAS C0108	AP ADMIN SPECIALIST 2	19	PF		.50-	12.00-	07	4,022.00	16,168- 8,959-	32,096- 17,782-			48,264- 26,741-
0031018	MMS X7004	AA PRIN EXEC/MANAGER C	28X	PF	1-	1.00-	24.00-	08	6,352.00	51,070- 24,866-	101,378- 49,360-			152,448- 74,226-
0031018	MMS X7004	AA PRIN EXEC/MANAGER C	28X	PF	1	1.00	24.00	08	6,352.00				152,448 74,226	152,448 74,226
0034003	MESNZ7008	AA PRIN EXEC/MANAGER E	33X	PF	1-	.45-	10.80-	06	7,352.00	79,402- 36,290-				79,402- 36,290-
0034003	MESNZ7008	AA PRIN EXEC/MANAGER E	33X	PF	1	1.00	24.00	06	7,352.00				176,448 80,644	176,448 80,644
0034003	MESNZ7008	AA PRIN EXEC/MANAGER E	33X	PF		.45-	10.80-	06	7,352.00	26,600- 12,157-	52,802- 24,133-			79,402- 36,290-
0107006	OAS C0104	AP OFFICE SPECIALIST 2	15	PF	1-	1.00-	24.00-	02	2,716.00	65,184- 46,980-				65,184- 46,980-
0107006	OAS C0104	AP OFFICE SPECIALIST 2	15	PF	1	1.00	24.00	02	2,716.00				65,184 46,980	65,184 46,980
0196014	OAS C0861	AP PROGRAM ANALYST 2	27	PF	1-	1.00-	24.00-	09	6,470.00	155,280- 65,667-				155,280- 65,667-
0196014	OAS C0861	AP PROGRAM ANALYST 2	27	PF	1	1.00	24.00	09	6,470.00				155,280 65,667	155,280 65,667
0196015	OAS C1339	AP TRNG & DEV SPEC 2	27	PF	1-	1.00-	24.00-	08	6,166.00	147,984- 64,154-				147,984- 64,154-
0196015	OAS C1339	AP TRNG & DEV SPEC 2	27	PF	1	1.00	24.00	08	6,166.00				147,984 64,154	147,984 64,154
0791001	OAS C0799	AP VETS SERVICE OFFCR	23	PF	1-	1.00-	24.00-	06	4,641.00	111,384- 56,563-				111,384- 56,563-

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POSITION NUMBER	CLASS COMP	CLASS NAME	SR	POS TYP	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	PF SAL/OPE	LF SAL/OPE	AF SAL/OPE		
0791001	OAS C0799	AP VETS SERVICE OFFCR	23	PF	1	1.00	24.00	06	4,641.00				111,384 56,563	111,384 56,563		
0791006	OAS C0799	AP VETS SERVICE OFFCR	23	PF	1-	1.00-	24.00-	06	4,641.00	111,384- 56,563-				111,384- 56,563-		
0791006	OAS C0799	AP VETS SERVICE OFFCR	23	PF	1	1.00	24.00	06	4,641.00				111,384 56,563	111,384 56,563		
7212001	OAS C0799	AP VETS SERVICE OFFCR	23	PF	1-	1.00-	24.00-	02	3,847.00	92,328- 52,611-				92,328- 52,611-		
7212001	OAS C0799	AP VETS SERVICE OFFCR	23	PF	1	1.00	24.00	02	3,847.00				92,328 52,611	92,328 52,611		
7214003	OAS C0784	AP VETS TRUST OFFICER	23	PF	1-	1.00-	24.00-	05	4,432.00	35,633- 18,601-	70,735- 36,922-			106,368- 55,523-		
7214003	OAS C0784	AP VETS TRUST OFFICER	23	PF	1	1.00	24.00	05	4,432.00				106,368 55,523	106,368 55,523		
7214006	OAS C0784	AP VETS TRUST OFFICER	23	PF	1-	1.00-	24.00-	08	5,095.00	40,964- 19,706-	81,316- 39,117-			122,280- 58,823-		
7214006	OAS C0784	AP VETS TRUST OFFICER	23	PF	1	1.00	24.00	08	5,095.00				122,280 58,823	122,280 58,823		
7214007	OAS C0784	AP VETS TRUST OFFICER	23	PF	1-	1.00-	24.00-	09	5,343.00	42,958- 20,119-	85,274- 39,939-			128,232- 60,058-		
7214007	OAS C0784	AP VETS TRUST OFFICER	23	PF	1	1.00	24.00	09	5,343.00				128,232 60,058	128,232 60,058		
7312000	OAS C0862	AP PROGRAM ANALYST 3	29	PF	1-	1.00-	24.00-	07	6,470.00	155,280- 65,667-				155,280- 65,667-		
7312000	OAS C0862	AP PROGRAM ANALYST 3	29	PF	1	1.00	24.00	07	6,470.00				155,280 65,667	155,280 65,667		
7312001	OAS C0862	AP PROGRAM ANALYST 3	29	PF	1-	1.00-	24.00-	02	5,095.00	122,280- 58,823-				122,280- 58,823-		
7312001	OAS C0862	AP PROGRAM ANALYST 3	29	PF	1	1.00	24.00	02	5,095.00				122,280 58,823	122,280 58,823		
TOTAL PICS SALARY										1,713,573-	596,423-		2,327,640	17,644		
TOTAL PICS OPE										909,606-	320,978-		1,238,648	8,064		
TOTAL PICS PERSONAL SERVICES =										.10	2.40		2,623,179-	917,401-	3,566,288	25,708

01/25/17 REPORT NO.: PICSAUDIT1 DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 14
 REPORT: SABRS PICS PKG FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 002-00-00 Veterans' Services Program PACKAGE: 102 - Target Veteran Services

POSITION NUMBER	CLASS COMP	CLASS NAME	SR	POS TYP	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	PF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0008093	OAS C0104	AP OFFICE SPECIALIST 2	15	PF	1	1.00	24.00	02	2,716.00				65,184 46,980	65,184 46,980
0010044	OAS C0108	AP ADMIN SPECIALIST 2	19	PF	1	1.00	24.00	02	3,205.00				76,920 49,415	76,920 49,415
0010053	OAS C0864	AP PUBLIC AFFAIRS SPC 1	25	PF	1	1.00	24.00	04	4,641.00				111,384 56,563	111,384 56,563
0034004	MESNZ7010	AA PRIN EXEC/MANAGER F	35X	PF	1	1.00	24.00	09	9,369.00				224,856 93,589	224,856 93,589
0118001	OAS C0864	AP PUBLIC AFFAIRS SPC 1	25	PF	1	1.00	24.00	02	4,217.00				101,208 54,452	101,208 54,452
0198049	MESNZ7006	AA PRIN EXEC/MANAGER D	31X	PF	1	1.00	24.00	06	6,673.00				160,152 76,287	160,152 76,287
0324002	OAS C0865	AP PUBLIC AFFAIRS SPC 2	29	PF	1	1.00	24.00	02	5,095.00				122,280 58,823	122,280 58,823
0378001	MMN X0873	AA OPS/POLICY ANALYST 4	32	PF	1	1.00	24.00	08	8,091.00				194,184 85,387	194,184 85,387
7212006	OAS C0861	AP PROGRAM ANALYST 2	27	PF	1	1.00	24.00	02	4,641.00				111,384 56,563	111,384 56,563
TOTAL PICS SALARY													1,167,552	1,167,552
TOTAL PICS OPE													578,059	578,059
TOTAL PICS PERSONAL SERVICES =					9	9.00	216.00						1,745,611	1,745,611

01/25/17 REPORT NO.: PICSAUDIT1 DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 15
 REPORT: SABRS PICS PKG FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 003-00-00 Oregon Veterans Home Program PACKAGE: 000 - BASE BUDGET

POSITION NUMBER	CLASS COMP	CLASS NAME	SR	TYP	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	PF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0008128	OAS C0103	AP OFFICE SPECIALIST 1	12	PF	1	1.00	24.00	08	3,073.00		73,752 48,758			73,752 48,758
0008129	OAS C0103	AP OFFICE SPECIALIST 1	12	PF	1	1.00	24.00	04	2,631.00		63,144 46,550			63,144 46,550
0023094	MMS X0861	AA PROGRAM ANALYST 2	27	PF	1	1.00	24.00	05	5,496.00		131,904 68,734			131,904 68,734
0023095	MMS X0861	AA PROGRAM ANALYST 2	27	PF	1	1.00	24.00	04	5,231.00		125,544 67,032			125,544 67,032
0034004	MESNZ7010	AA PRIN EXEC/MANAGER F 35X	PF		1	1.00	24.00	09	9,369.00		224,856 93,589			224,856 93,589
TOTAL PICS SALARY											619,200			619,200
TOTAL PICS OPE											324,671			324,671
TOTAL PICS PERSONAL SERVICES =					5	5.00	120.00				943.871			943.871

01/25/17 REPORT NO.: PICSAUDIT1 DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 16
 REPORT: SABRS PICS PKG FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 003-00-00 Oregon Veterans Home Program PACKAGE: 102 - Target Veteran Services

POSITION NUMBER	CLASS COMP	CLASS NAME	SR	POS TYP	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE	
0034004	MESNZ7010 AA	PRIN EXEC/MANAGER F	35X	PF	1-	1.00-	24.00-	09	9,369.00		224,856- 93,589-			224,856- 93,589-	
0198060	MMS X7006 AA	PRIN EXEC/MANAGER D	31X	PF	1	1.00	24.00	02	5,496.00		131,904 60,734			131,904 60,734	
TOTAL PICS SALARY											92,952-			92,952-	
TOTAL PICS OPE											24,855-				24,855-
TOTAL PICS PERSONAL SERVICES =						.00	.00				117,807-			117,807-	

01/25/17 REPORT NO.: PDPFISCAL DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 1
 REPORT: PACKAGE FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 001-00-00 Loan Program PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE	
0034003	MESNZ7008 AA	PRINCIPAL EXECUTIVE/MANAGER E		.10-	2.40-	06	7,352.00		17,645- 8,065-			17,645- 8,065-	
TOTAL PICS SALARY									17,645-				17,645-
TOTAL PICS OPE									8,065-				8,065-
TOTAL PICS PERSONAL SERVICES =				.10-	2.40-				25,710-				25,710-

01/25/17 REPORT NO.: PPDFISCAL DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 2
 REPORT: PACKAGE FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF:001-00-00 Loan Program PACKAGE: 102 - Target Veteran Services

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OP SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0008093	OAS C0104	AP OFFICE SPECIALIST 2	1-	1.00-	24.00-	02	2,716.00		65,184- 46,980-			65,184- 46,980-
0010053	OAS C0864	AP PUBLIC AFFAIRS SPECIALIST 1	1-	1.00-	24.00-	04	4,641.00		111,384- 56,563-			111,384- 56,563-
0118001	OAS C0864	AP PUBLIC AFFAIRS SPECIALIST 1	1-	1.00-	24.00-	02	4,217.00		101,208- 54,452-			101,208- 54,452-
0198049	MESNZ7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1-	1.00-	24.00-	06	6,673.00		160,152- 76,287-			160,152- 76,287-
0324002	OAS C0865	AP PUBLIC AFFAIRS SPECIALIST 2	1-	1.00-	24.00-	02	5,095.00		122,280- 58,823-			122,280- 58,823-
0378001	MMN X0873	AA OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	08	8,091.00		194,184- 85,387-			194,184- 85,387-
TOTAL PICS SALARY									754,392-			754,392-
TOTAL PICS OPE									378,492-			378,492-
TOTAL PICS PERSONAL SERVICES =			6-	6.00-	144.00-				1,132,884-			1,132,884-

01/25/17 REPORT NO.: PPDFISCAL DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 3
 REPORT: PACKAGE FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 001-00-00 Loan Program PACKAGE: 103 - Strengthen Veteran Home Loan P

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0008091	OAS C1001 AP	LOAN SPECIALIST 1	1-	1.00-	24.00-	09	5,343.00		128,232- 60,058-			128,232- 60,058-
0008091	OAS C1002 AP	LOAN SPECIALIST 2	1	1.00	24.00	06	5,607.00		134,568 61,372			134,568 61,372
0022013	OAS C1001 AP	LOAN SPECIALIST 1	1-	1.00-	24.00-	08	5,095.00		122,280- 58,823-			122,280- 58,823-
0022013	OAS C1002 AP	LOAN SPECIALIST 2	1	1.00	24.00	05	5,343.00		128,232 60,058			128,232 60,058
0196106	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	4,641.00		111,384 56,563			111,384 56,563
TOTAL PICS SALARY									123,672			123,672
TOTAL PICS OPE									59,112			59,112
TOTAL PICS PERSONAL SERVICES -									182,784			182,784

01/25/17 REPORT NO.: PPDFISCAL DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 4
 REPORT: PACKAGE FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS FICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 002-00-00 Veterans' Services Program PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0008009	OAS C0323 AP	PUBLIC SERVICE REP 3	1-	1.00-	24.00-	02	2,716.00	65,184- 46,980-				65,184- 46,980-
0008009	OAS C0323 AP	PUBLIC SERVICE REP 3	1	1.00	24.00	02	2,716.00				65,184 46,980	65,184 46,980
0008036	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	06	3,500.00	28,140- 17,047-	55,860- 33,837-			84,000- 50,884-
0008036	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	06	3,500.00				84,000 50,884	84,000 50,884
0008160	OAS C0322 AP	PUBLIC SERVICE REP 2	1-	.50-	12.00-	04	2,631.00	31,572- 23,279-				31,572- 23,279-
0008160	OAS C0322 AP	PUBLIC SERVICE REP 2	1	1.00	24.00	04	2,631.00				63,144 46,558	63,144 46,558
0008160	OAS C0322 AP	PUBLIC SERVICE REP 2		.50-	12.00-	04	2,631.00	10,577- 7,799-	20,995- 15,480-			31,572- 23,279-
0008162	OAS C0104 AP	OFFICE SPECIALIST 2	1-	1.00-	24.00-	06	3,205.00	76,920- 49,415-				76,920- 49,415-
0008162	OAS C0104 AP	OFFICE SPECIALIST 2	1	1.00	24.00	06	3,205.00				76,920 49,415	76,920 49,415
0010031	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	03	3,073.00	73,752- 48,758-				73,752- 48,758-
0010031	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	03	3,073.00				73,752 48,758	73,752 48,758
0010043	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	02	2,940.00	23,638- 16,112-	46,922- 31,984-			70,560- 48,096-
0010043	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	02	2,940.00				70,560 48,096	70,560 48,096
0010068	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	03	3,073.00	24,707- 16,334-	49,045- 32,424-			73,752- 48,758-
0010068	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	03	3,073.00				73,752 48,758	73,752 48,758
0015027	OAS C0323 AP	PUBLIC SERVICE REP 3	1-	1.00-	24.00-	06	3,205.00	76,920- 49,415-				76,920- 49,415-

01/25/17 REPORT NO.: PPDFISCAL DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 5
 REPORT: PACKAGE FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS FICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 002-00-00 Veterans' Services Program PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0015027	OAS C0323	AP PUBLIC SERVICE REP 3	1	1.00	24.00	06	3,205.00				76,920 49,415	76,920 49,415
0022011	OAS C0108	AP ADMINISTRATIVE SPECIALIST 2	1-	.50-	12.00-	07	4,022.00	48,264- 26,741-				48,264- 26,741-
0022011	OAS C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	07	4,022.00				96,528 53,482	96,528 53,482
0022011	OAS C0108	AP ADMINISTRATIVE SPECIALIST 2		.50-	12.00-	07	4,022.00	16,168- 8,959-	32,096- 17,782-			48,264- 26,741-
0031018	MMS X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	1-	1.00-	24.00-	08	6,352.00	51,070- 24,866-	101,378- 49,360-			152,448- 74,226-
0031018	MMS X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	08	6,352.00				152,448 74,226	152,448 74,226
0034003	MESNZ7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1-	.45-	10.80-	06	7,352.00	79,402- 36,290-				79,402- 36,290-
0034003	MESNZ7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	06	7,352.00				176,448 80,644	176,448 80,644
0034003	MESNZ7008	AA PRINCIPAL EXECUTIVE/MANAGER E		.45-	10.80-	06	7,352.00	26,600- 12,157-	52,802- 24,133-			79,402- 36,290-
0107006	OAS C0104	AP OFFICE SPECIALIST 2	1-	1.00-	24.00-	02	2,716.00	65,184- 46,980-				65,184- 46,980-
0107006	OAS C0104	AP OFFICE SPECIALIST 2	1	1.00	24.00	02	2,716.00				65,184 46,980	65,184 46,980
0196014	OAS C0861	AP PROGRAM ANALYST 2	1-	1.00-	24.00-	09	6,470.00	155,280- 65,667-				155,280- 65,667-
0196014	OAS C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	09	6,470.00				155,280 65,667	155,280 65,667
0196015	OAS C1339	AP TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	6,166.00	147,984- 64,154-				147,984- 64,154-
0196015	OAS C1339	AP TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	6,166.00				147,984 64,154	147,984 64,154
0791001	OAS C0799	AP VETERANS SERVICE OFFICER	1-	1.00-	24.00-	06	4,641.00	111,384- 56,563-				111,384- 56,563-

01/25/17 REPORT NO.: PPDFISCAL DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 6
 REPORT: PACKAGE FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 002-00-00 Veterans' Services Program PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0791001	OAS C0799 AP	VETERANS SERVICE OFFICER	1	1.00	24.00	06	4,641.00				111,384 56,563	111,384 56,563
0791006	OAS C0799 AP	VETERANS SERVICE OFFICER	1-	1.00-	24.00-	06	4,641.00	111,384- 56,563-				111,384- 56,563-
0791006	OAS C0799 AP	VETERANS SERVICE OFFICER	1	1.00	24.00	06	4,641.00				111,384 56,563	111,384 56,563
7212001	OAS C0799 AP	VETERANS SERVICE OFFICER	1-	1.00-	24.00-	02	3,847.00	92,328- 52,611-				92,328- 52,611-
7212001	OAS C0799 AP	VETERANS SERVICE OFFICER	1	1.00	24.00	02	3,847.00				92,328 52,611	92,328 52,611
7214003	OAS C0784 AP	VETERANS TRUST OFFICER	1-	1.00-	24.00-	05	4,432.00	35,633- 18,601-	70,735- 36,922-			106,368- 55,523-
7214003	OAS C0784 AP	VETERANS TRUST OFFICER	1	1.00	24.00	05	4,432.00				106,368 55,523	106,368 55,523
7214006	OAS C0784 AP	VETERANS TRUST OFFICER	1-	1.00-	24.00-	08	5,095.00	40,964- 19,706-	81,316- 39,117-			122,280- 58,823-
7214006	OAS C0784 AP	VETERANS TRUST OFFICER	1	1.00	24.00	08	5,095.00				122,280 58,823	122,280 58,823
7214007	OAS C0784 AP	VETERANS TRUST OFFICER	1-	1.00-	24.00-	09	5,343.00	42,958- 20,119-	85,274- 39,939-			128,232- 60,058-
7214007	OAS C0784 AP	VETERANS TRUST OFFICER	1	1.00	24.00	09	5,343.00				128,232 60,058	128,232 60,058
7312000	OAS C0862 AP	PROGRAM ANALYST 3	1-	1.00-	24.00-	07	6,470.00	155,280- 65,667-				155,280- 65,667-
7312000	OAS C0862 AP	PROGRAM ANALYST 3	1	1.00	24.00	07	6,470.00				155,280 65,667	155,280 65,667
7312001	OAS C0862 AP	PROGRAM ANALYST 3	1-	1.00-	24.00-	02	5,095.00	122,280- 58,823-				122,280- 58,823-
7312001	OAS C0862 AP	PROGRAM ANALYST 3	1	1.00	24.00	02	5,095.00				122,280 58,823	122,280 58,823
TOTAL PICS SALARY								1,713,573-	596,423-		2,327,640	17,644
TOTAL PICS OPE								909,606-	320,978-		1,238,648	8,064
TOTAL PICS PERSONAL SERVICES =												
				1.0	2.40			2,623,179-	917,401-		3,566,288	25,708

01/25/17 REPORT NO.: PPDFISCAL DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 7
 REPORT: PACKAGE FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 002-00-00 Veterans' Services Program PACKAGE: 102 - Target Veteran Services

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0008093	OAS C0104 AP	OFFICE SPECIALIST 2	1	1.00	24.00	02	2,716.00				65,184 46,980	65,184 46,980
0010044	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,205.00				76,920 49,415	76,920 49,415
0010053	OAS C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	1	1.00	24.00	04	4,641.00				111,384 56,563	111,384 56,563
0034004	MESNZ7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	09	9,369.00				224,856 93,589	224,856 93,589
0118001	OAS C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	1	1.00	24.00	02	4,217.00				101,208 54,452	101,208 54,452
0198049	MESNZ7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	06	6,673.00				160,152 76,287	160,152 76,287
0324002	OAS C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	02	5,095.00				122,280 58,823	122,280 58,823
0378001	MMN X0873 AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	08	8,091.00				194,184 85,387	194,184 85,387
7212006	OAS C0861 AP	PROGRAM ANALYST 2	1	1.00	24.00	02	4,641.00				111,384 56,563	111,384 56,563
TOTAL PICS SALARY											1,167,552	1,167,552
TOTAL PICS OPE											578,059	578,059
TOTAL PICS PERSONAL SERVICES =			9	9.00	216.00						1,745,611	1,745,611

01/25/17 REPORT NO.: PPDPFISCAL DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM PAGE 8
 REPORT: PACKAGE FISCAL IMPACT REPORT 2017-19 PROD FILE
 AGENCY: 27400 DEPT OF VETERANS AFFAIRS PICS SYSTEM: BUDGET PREPARATION
 SUMMARY XREF: 003-00-00 Oregon Veterans Home Program PACKAGE: 102 - Target Veteran Services

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0034004	MESNZ7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	1-	1.00-	24.00-	09	9,369.00		224,856- 93,589-			224,856- 93,589-
0198060	MMS X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	02	5,496.00		131,904 60,734			131,904 60,734
TOTAL PICS SALARY									92,952-			92,952-
TOTAL PICS OPE									24,855-			24,855-
TOTAL PICS PERSONAL SERVICES =				.00	.00				117,807-			117,807-