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The Honorable Mark Hass  
The Honorable Phil Barnhart  
Co-chairs, Joint Committee on Tax Reform  
900 Court Street, NE  
Room 354  
Salem, OR 97310

Dear Senator Hass and Senator Barnhart:

We appreciate your commitment to reforming Oregon's revenue system. As a locally-headquartered company employing thousands of Oregonians, we have been, are, and will remain committed to being a productive partner in addressing this important issue with you. To that end, our point of view is defined by four core principles:

1. Any new tax should be **broad-based**, not overburdening or double-taxing any single industry.
2. Any new tax should **level the playing field**, ensuring similar impacts across industry and competitors.
3. Any new tax should recognize the **needs of low-margin businesses** and impacts to consumers.
4. Any new tax should only be advanced as part of a **holistic budget package** that includes savings from government cost containment and promotes economic growth.

With that said, we cannot support moving forward with HB 2830 as currently written. An overhaul of this magnitude requires more time than remains in the current legislative session. Each iteration of the bill uncovers new implications that, while unintentional, impact the competitiveness of Oregon businesses, the people they employ, and the hard working families that purchase their goods and services. We encourage this work to continue, but not in the rush of an end-of-session sprint and not without meaningful cost containment reforms that slow the growth in the cost of state government.

Like you, we want a tax structure that encourages a level playing field, sustains Oregon's economy and makes investments in our highest priorities. Let's work together in the coming months to build on your good work and find a way forward.

Sincerely,



Sean Robbins  
Senior Vice President, Public Affairs and Policy