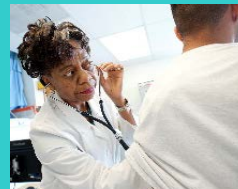




Oregon Youth Authority Agency and Budget Overview



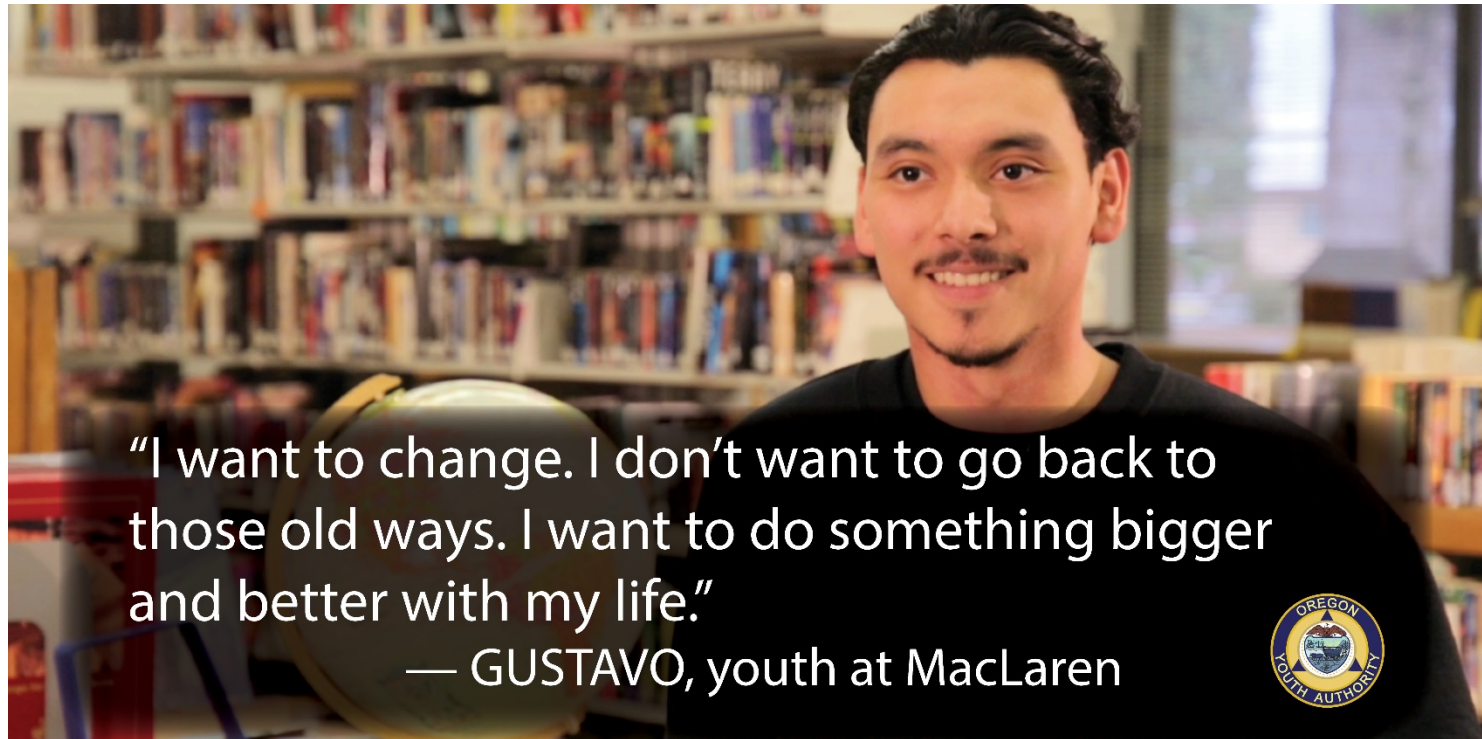
House Committee on Human Services and
Housing – May 2, 2017

Presented by: Christine Kirk, Jim
Kramer, Erin Fuimaono, Alicia
Buettner, Lori McGovern and guests
from the Youth Women's Transition
Program

Table of Contents

- System and Agency Information
- Overview and Opportunities -Positive Human Development (PHD) and Youth Reformation System (YRS)
- 2017-19 Budget Development
 - Reductions, Restorations, and Unfunded Current Services

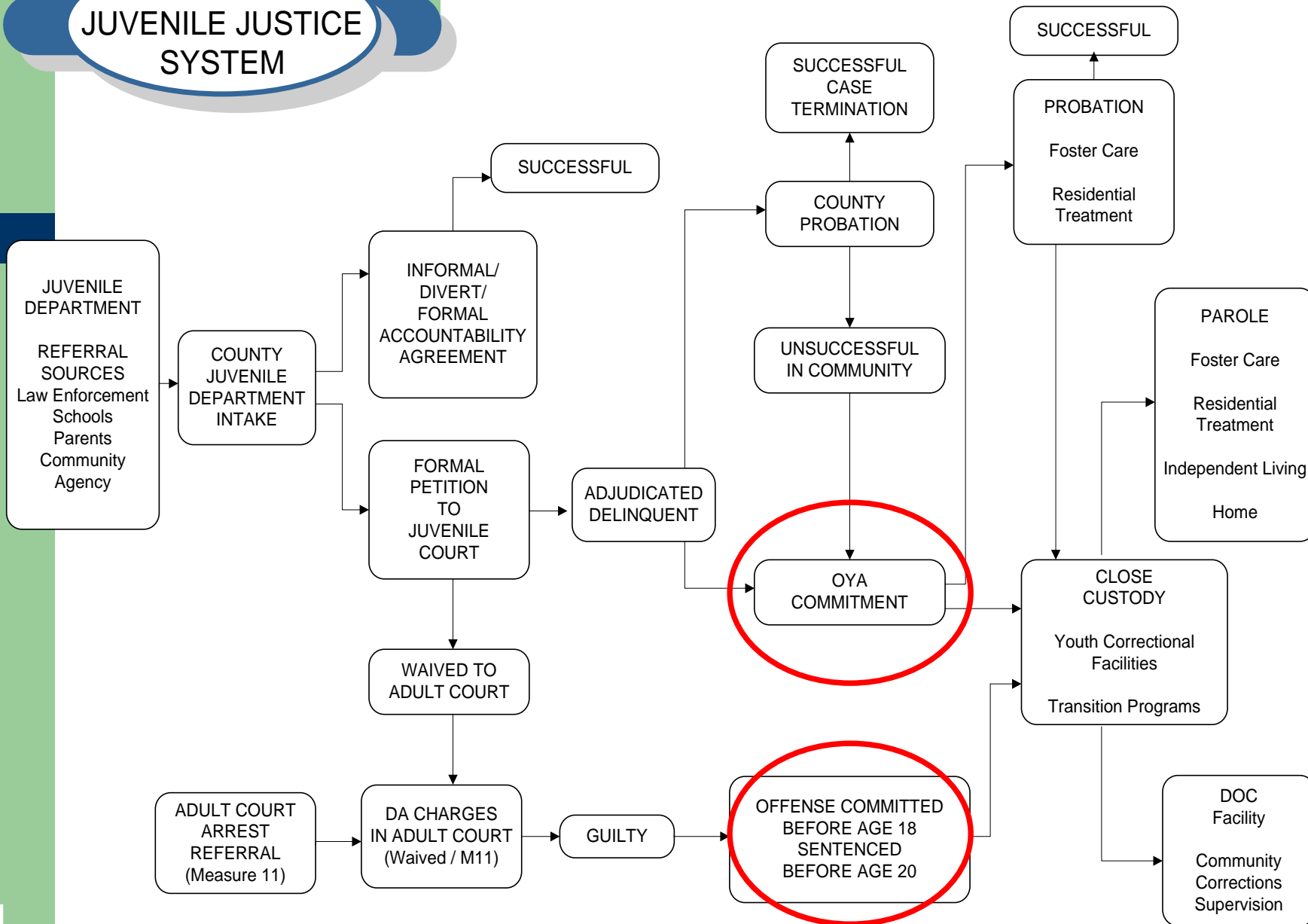
System and Agency Information



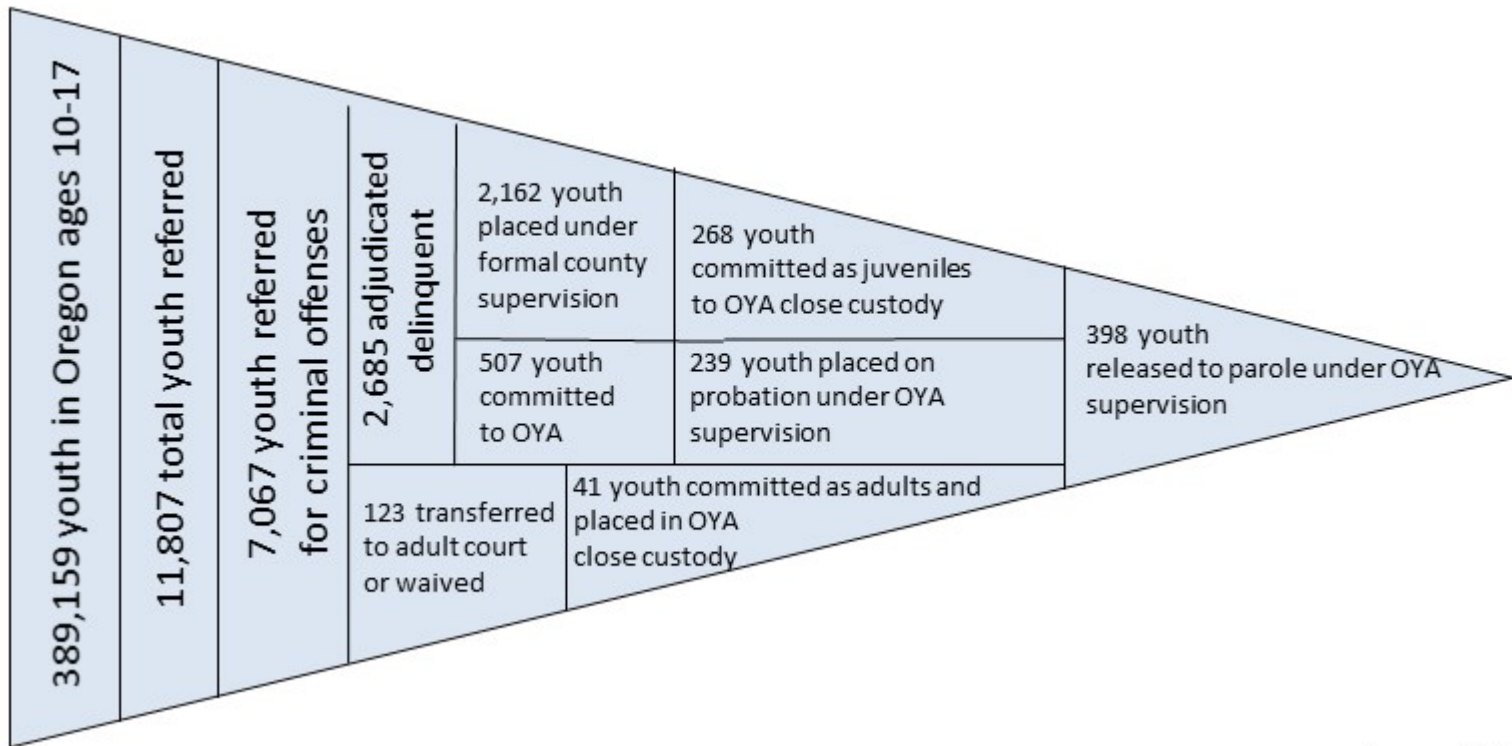
"I want to change. I don't want to go back to those old ways. I want to do something bigger and better with my life."

— GUSTAVO, youth at MacLaren

OREGON'S JUVENILE JUSTICE SYSTEM



Oregon's Juvenile Justice System



Source – JJIS 2016

Oregon Youth Authority

Mission, Vision, and Values

Mission: To protect the public and reduce crime by holding youth offenders accountable and providing opportunities for reformation in safe environments.

Vision: That youth who leave OYA go on to lead productive, crime-free lives.

Values: The agency's decisions, actions and priorities are guided by:

- Integrity
- Professionalism
- Accountability
- Respect



Oregon Youth Authority

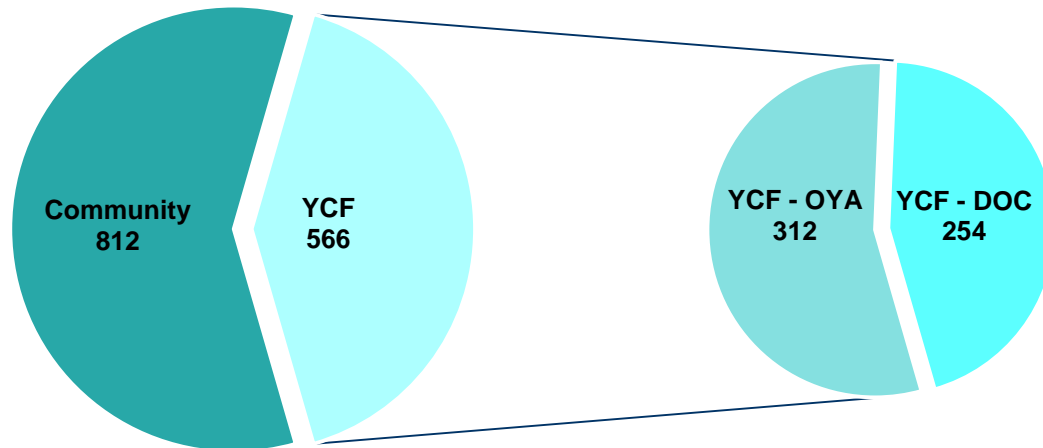
Youth Served

- Oregon's most delinquent youth
- Ages 12–24
- Crimes committed prior to 18th birthday
- Legal and physical custody of youth adjudicated to OYA by juvenile courts placed in the community or in a Youth Correctional Facility
- Physical custody of convicted youth committed to Oregon Department of Corrections (DOC) by adult courts and placed with OYA due to their age
- Youth leaving a Youth Correctional Facility that are adjudicated are supervised in the community by OYA. Note - if they are convicted, supervised by the local adult community corrections agency

Youth Commitments

Youth in OYA Custody

1,378 Total Youth



Most Serious Commitment Crimes

- 30%: Sex Offense
- 24%: Property
- 18%: Person-to-Person
- 7%: Drugs/Alcohol Related
- 7%: Robbery
- 4%: Weapons
- 3%: Criminal Other
- 3%: Homicide-Related
- 1%: Public Order
- 1%: Arson

Source: OYA Quick Facts, January 2017

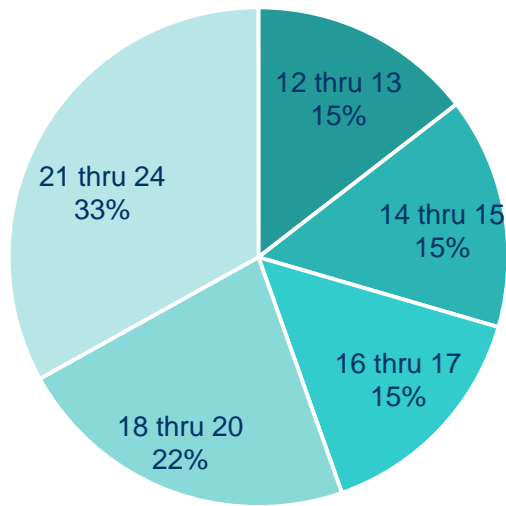
Youth Profile: Social Characteristics

Males		Females
63%	Substance Abuse or Dependence	73%
63%	Parents Used Alcohol or Drugs	79%
75%	Diagnosed Mental Health Disorders	88%
52%	Diagnosed Conduct Disorder	48%
15%	Sexually Abused	45%
33%	Special Education	25%
12%	Past Suicide Behavior	33%
9%	Youth is a Parent	9%

Source: OYA Youth Biopsychosocial Summary 2016

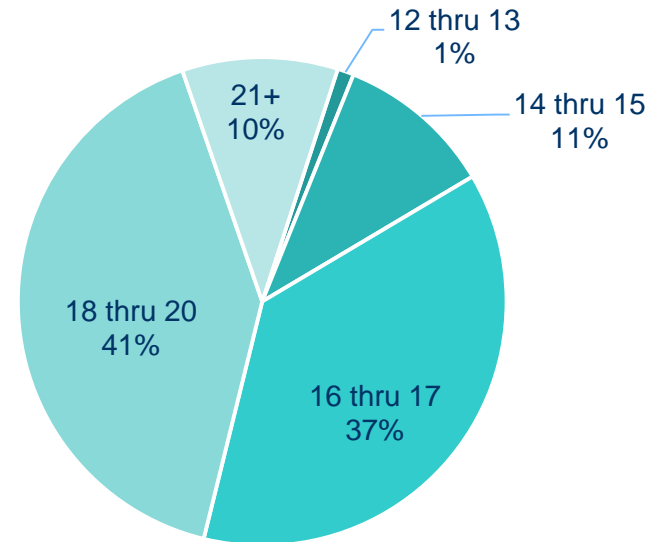
Youth Ages: Oregon and OYA

Oregon



Source: "Easy Access to Juvenile Populations: 1990-2015." Online.
www.ojjdp.gov/ojstatbb/ezapop/

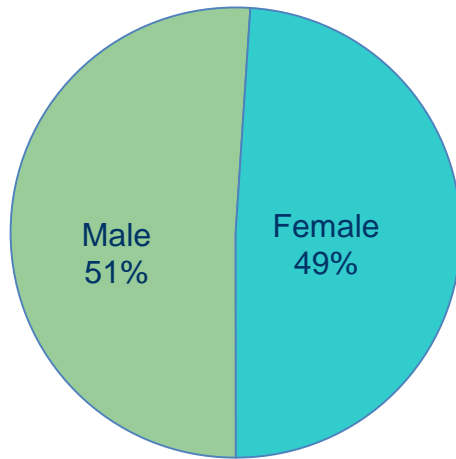
OYA



Source: January 2017 OYA Quick Facts

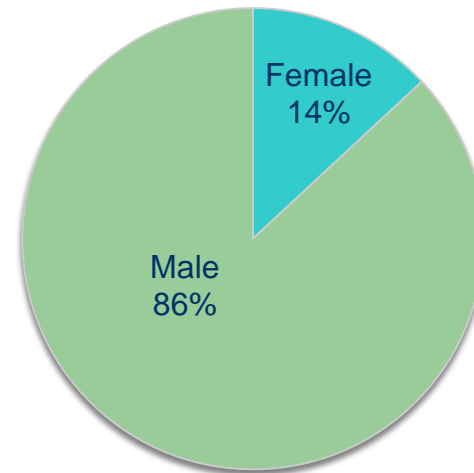
Youth Gender: Oregon and OYA

Oregon
Youth Ages 10-17



Source: "Easy Access to Juvenile Populations: 1990-2015." Online.
www.ojjdp.gov/ojstatbb/ezapop/

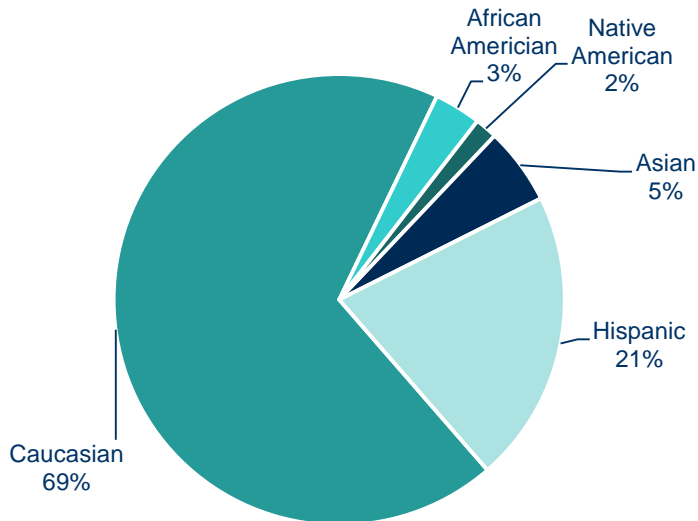
OYA



Source: January 2017 OYA Quick Facts

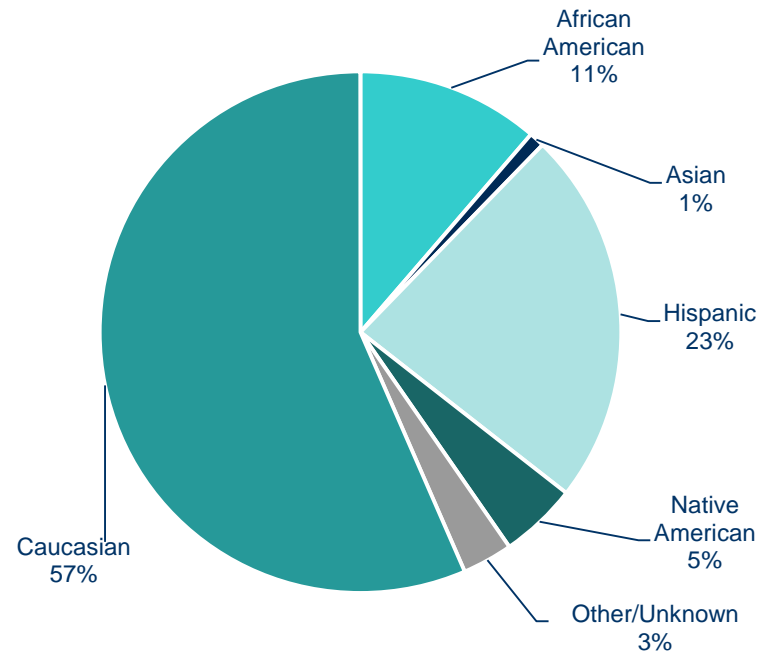
Youth Race and Ethnicity: Oregon and OYA

Oregon
Ages 10-17



Source: "Easy Access to Juvenile Populations: 1990-2015." Online.
www.ojjdp.gov/ojstatbb/ezapop/

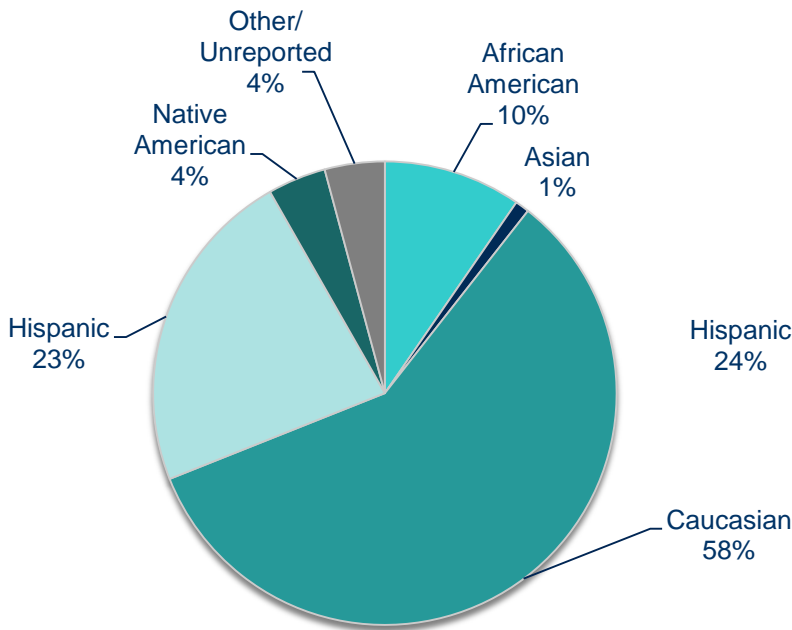
OYA



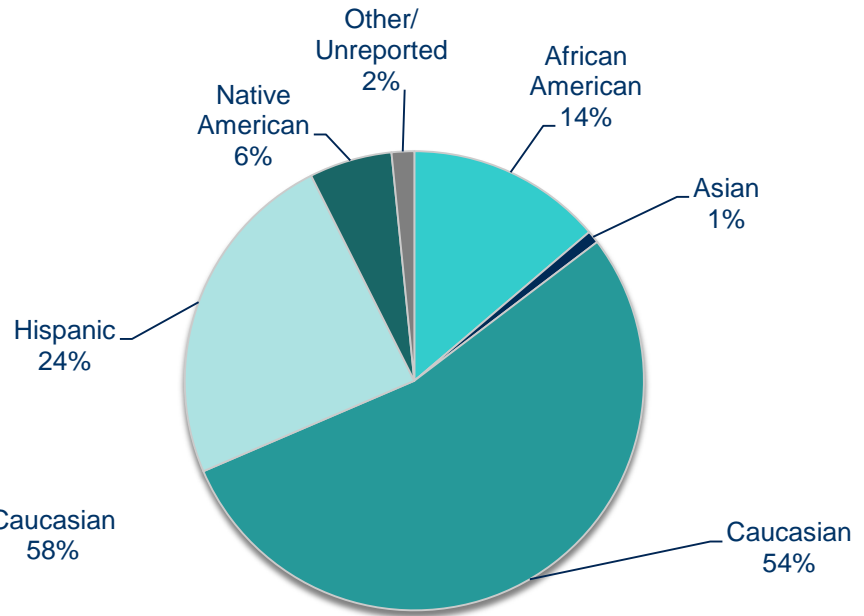
Source: January 2017 OYA Quick Facts

OYA Youth Race and Ethnicity: Community Supervision vs. Facilities (YCF)

OYA Community Supervision



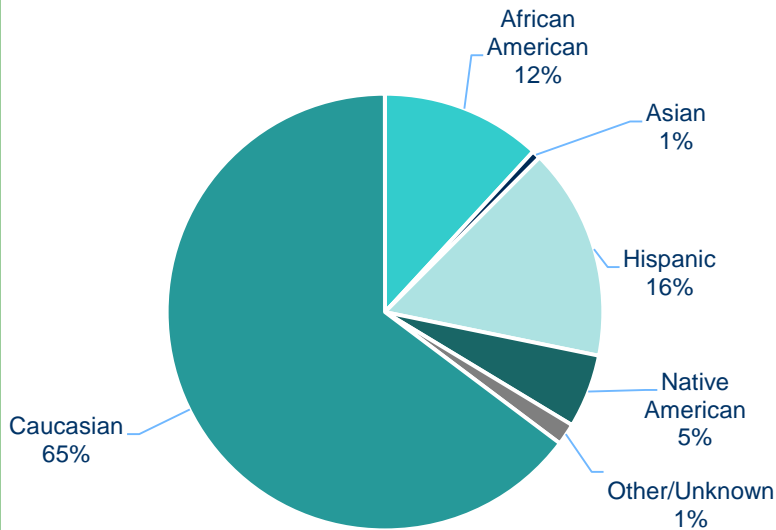
YCF



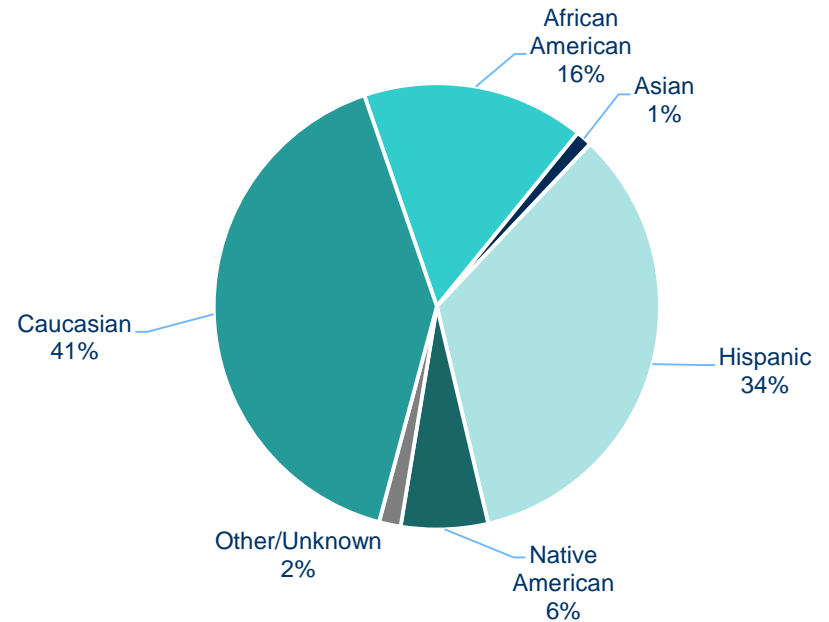
Source: January 2017 OYA Quick Facts

OYA Youth Race and Ethnicity: OYA vs. DOC Youth in Youth Correctional Facilities

OYA Commitments in a YCF



DOC Commitments in a YCF

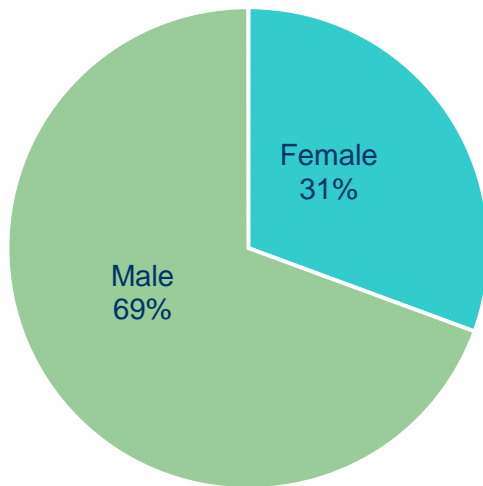


Source: January 2017 OYA Quick Facts

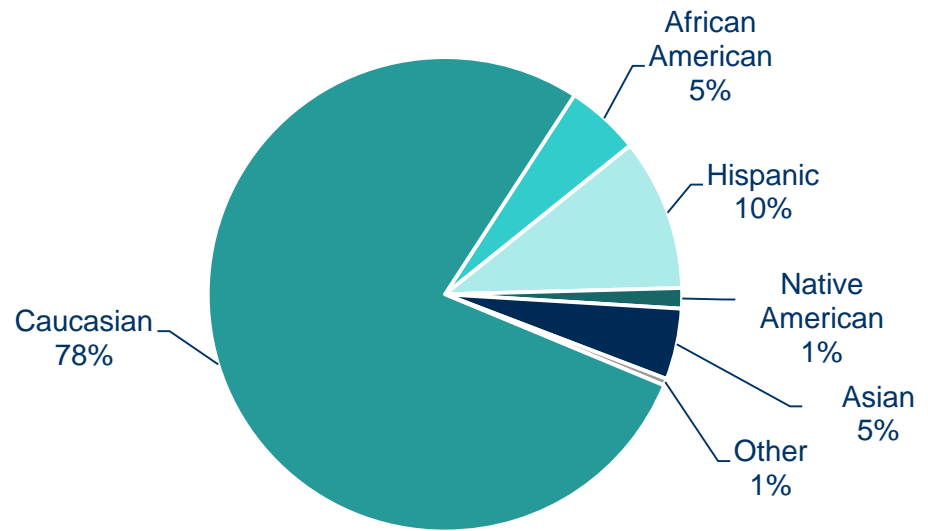
Gender, Race and Ethnicity of Staff

OYA Direct Service Staff

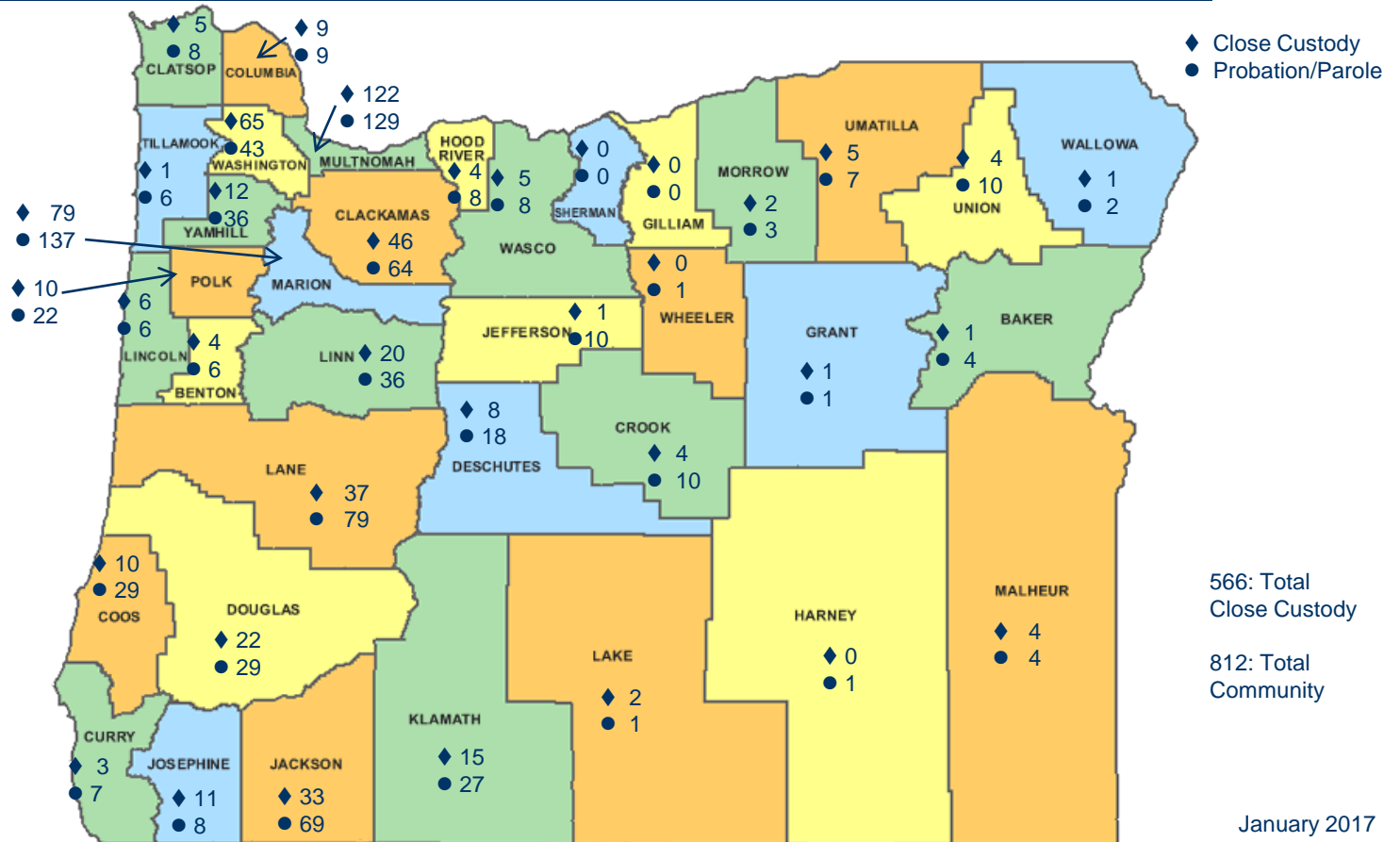
Gender



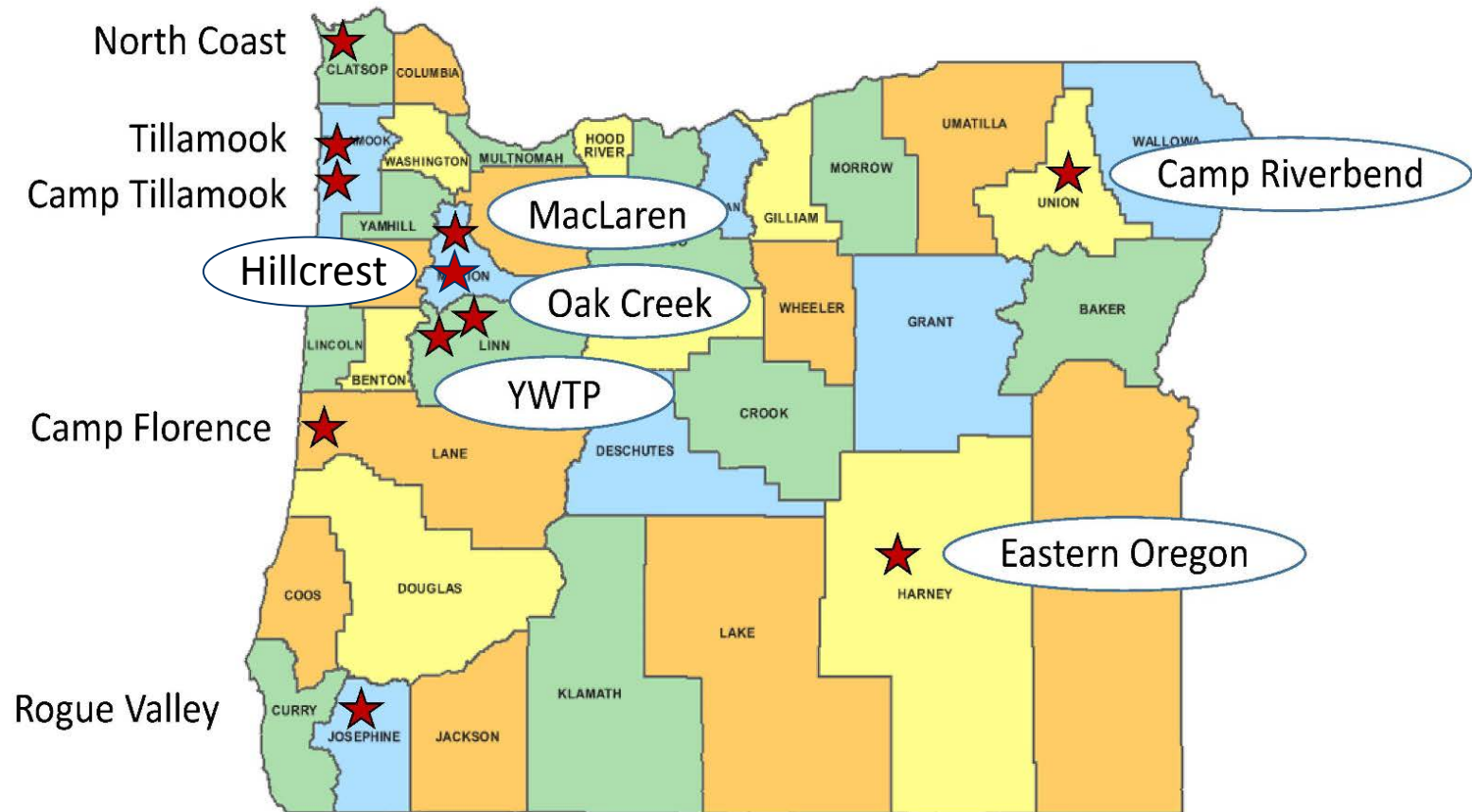
Race and Ethnicity



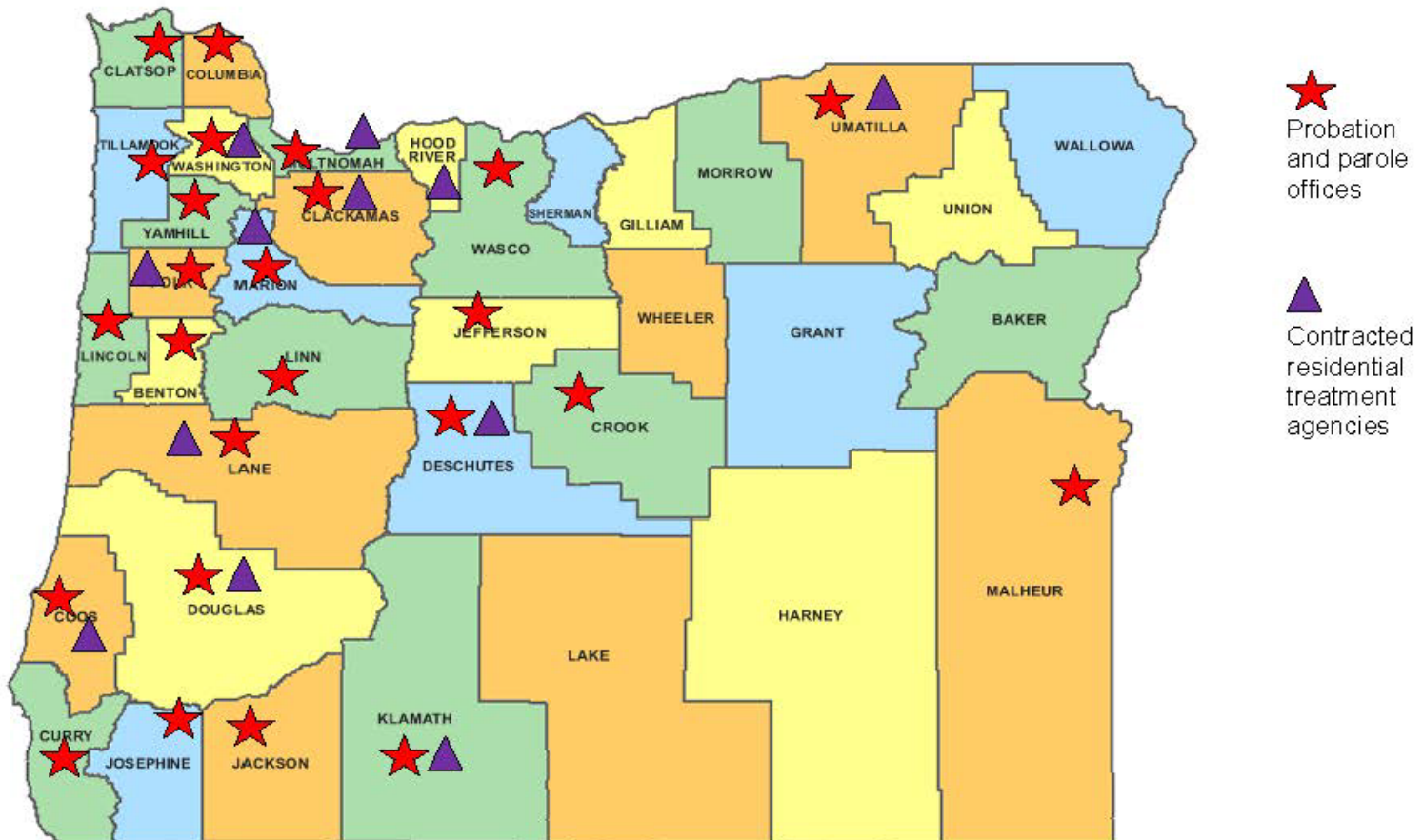
OYA Youth: Counties of Origin



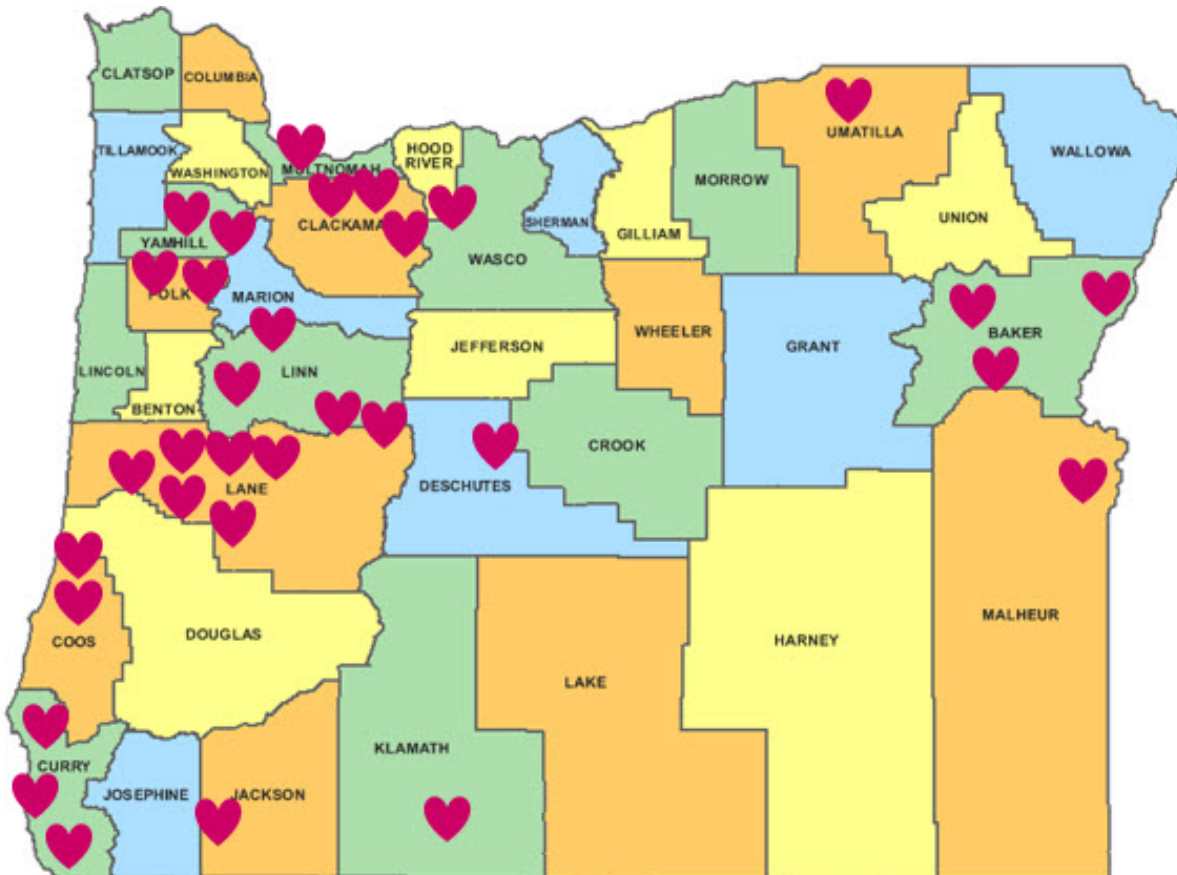
OYA Facilities



OYA Field Offices and Community Residential Programs



OYA Foster and Proctor Homes



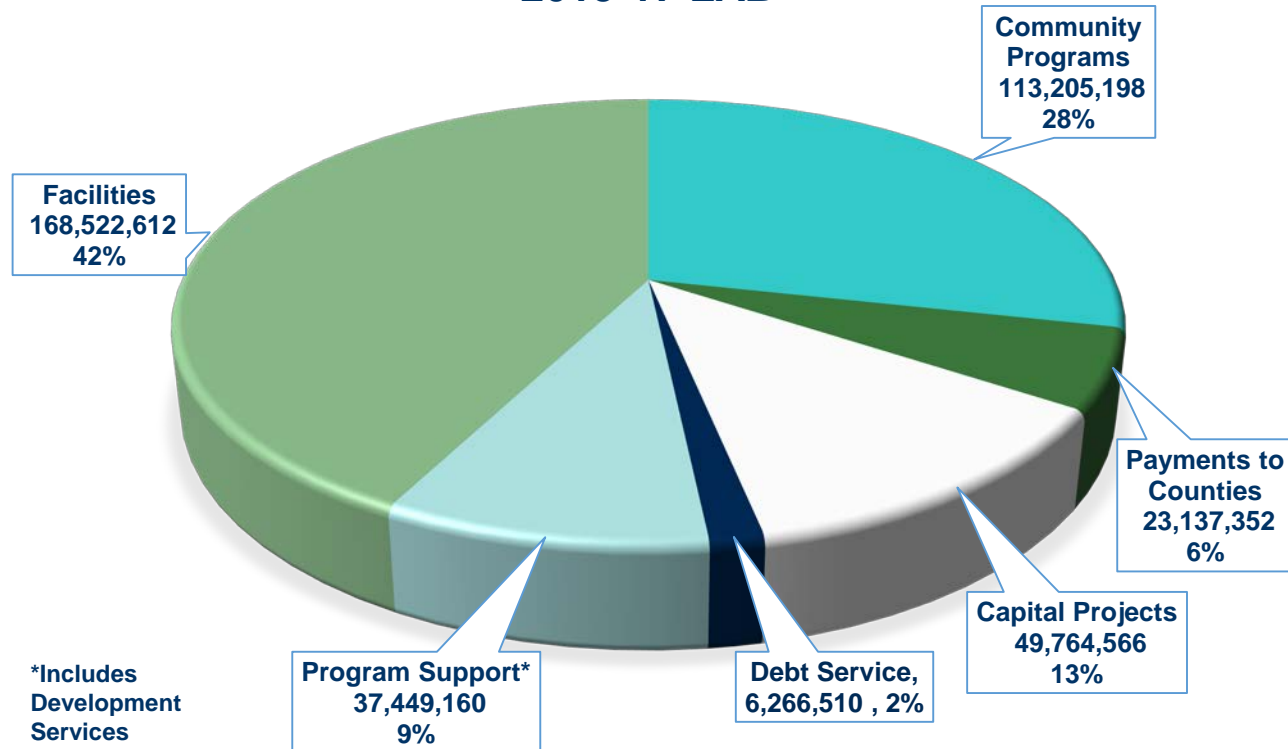
OYA Funding and Structure

Public Safety Agency

- 1,080 Employees
- 11 Close-Custody Facilities
- 26 Field Offices
- \$298.6 million General Fund (2015-17 LAB)
- \$398.3 million Total Funds (2015-17 LAB)
 - The budget includes Juvenile Crime Prevention and Diversion Programs to counties, totaling \$17,849,069 (2015-17 LAB)

OYA Budget Category

2015-17 LAB



Overview and Opportunities

Positive Human Development & Youth Reformation System



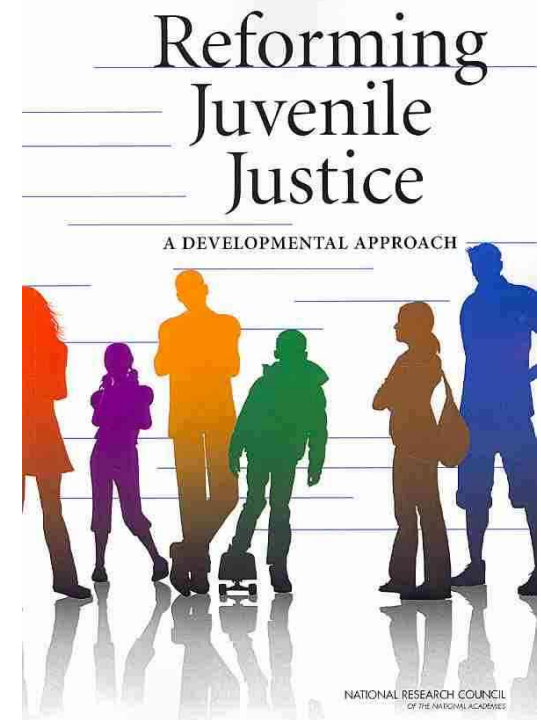
“I want to change the world. And if I can’t change the world, at least I can plant the seed with future generations so they can do it.”
— STEPHEN, released in January after 7 years



The Developmental Approach

The focus for youth reformation:

- Support for pro-social development of youth
 - Improve youth outcomes
 - Create safer communities
 - Reduce future victimization
- Key considerations
 - Accountability
 - Preventing reoffending
 - Fairness and equity
 - Reducing disproportionate minority contact



The Developmental Approach

The focus for youth reformation:

- Increased emphasis on scientific research
- Acknowledging adolescents have different needs than adults
 - Adolescent brain development research
- Supporting healthy psychological development
 - Involved parent or parental figure
 - Peer group and living milieu that models desired behavior
 - Development of autonomous decision-making and critical thinking

Youth Reformation System

Four key components of YRS



YRS uses:

- Data
- Research
- Predictive analytics

To:

- Inform decision-making
- Support professional discretion
- Reduce future victimization
- Maximize use of resources

YRS Tools

Pre-Juvenile Justice → Juvenile Departments → OYA → Post OYA

Feeder system	Escalation	Predicted Success Rates	OVIRA / ONIRA	Feeder system – mirror image
		Gaps in Services	Risk to Recidivate	Million dollar block
		Typology	Service matching	Longevity of OYA effects
		Forecast	Residential treatment contracting	Positive youth outcomes
			Racial Ethnic Disparity	
			Transition Readiness Assessment	
			Proper length of stay	
			Revocation	
			Poorly served youth	
			Align youth needs with services	
			Quantify professional discretion	
			Cost-benefit analysis	
			Automated program evaluation	
			Ideal state	
			Dynamic risk	
			Best close custody facility for each youth	
			Pre-post testing for services	
			Trauma assessment	

Research completed
Research being conducted
Future research project

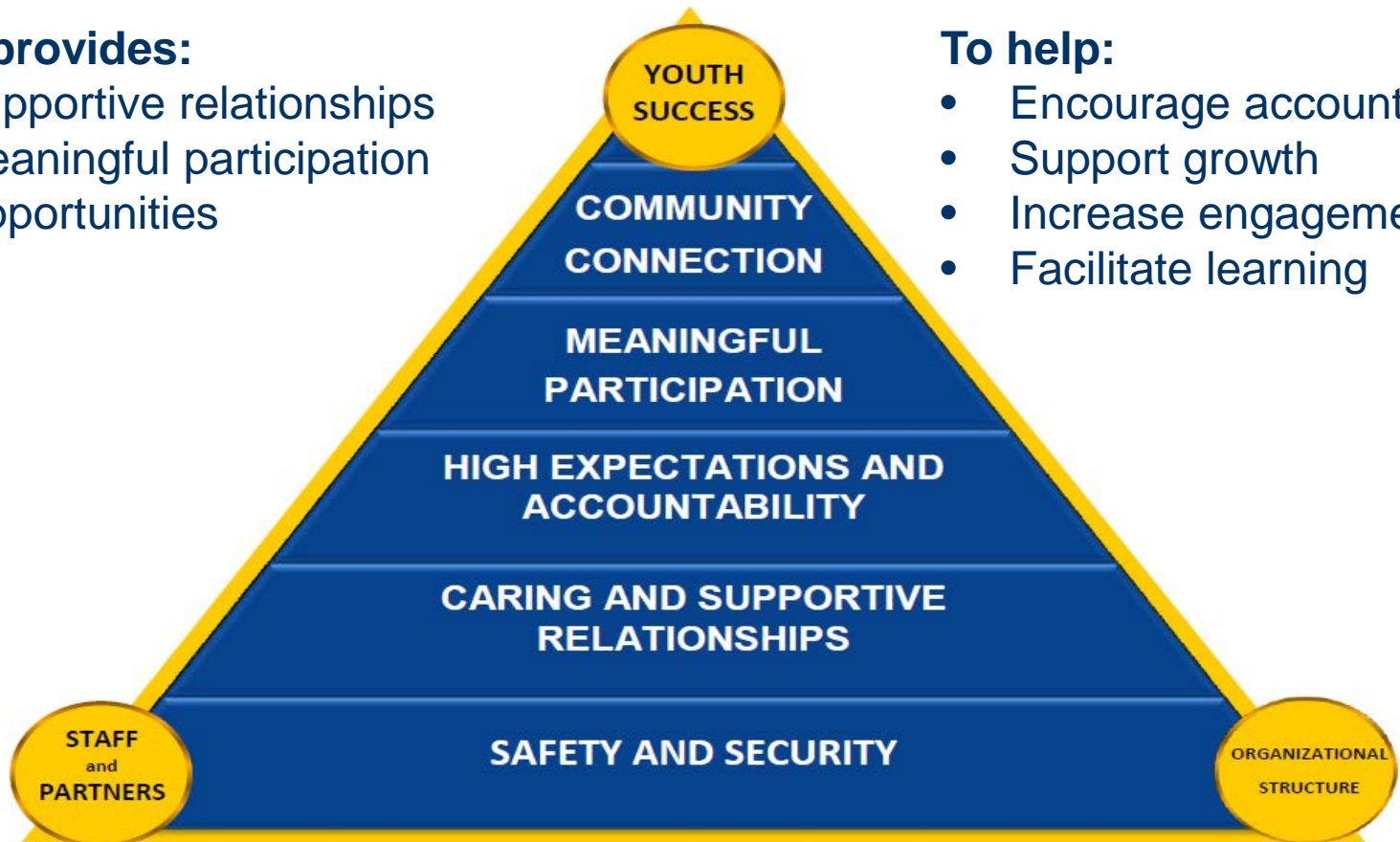
Positive Human Development: Creating a Culture of Success

PHD provides:

- Supportive relationships
- Meaningful participation
- Opportunities

To help:

- Encourage accountability
- Support growth
- Increase engagement
- Facilitate learning



Opportunity

Residential Bed Reallocation Plan

- Residential beds are a key resource to manage youth in the community – to prevent placement and for those paroling from a YCF.
- Analysis showed community beds were underused despite the level of need.
- Working with providers to reallocate some of the community resources to match actual use/need as defined by data and OYA/stakeholder work groups.

Opportunity Data Creates New Conversations

- Data driven efforts to reduce reliance on Youth Correctional Facilities (YCF)
- 40% of youth paroled from a YCF were revoked – most within first 6 months.
- Remained in a YCF for 200 days.
- Recidivism rate 10 percentage points higher than predicted.
- Nearly ½ of youth revoked because they had run from a community placement.

Opportunity

Reducing Runaway Rates

- Ensure the Juvenile Parole/Probation Officer is engaged in the community placement intake process.
- Increase Juvenile Parole/Probation Officer contact during critical transition phases.
- Implement new assessments when youth arrive at a community placement to assist with identifying run triggers and resources to access for support.

Opportunity

Reducing Parole Revocations

- Enhance Parole Revocation Diversion to divert from a YCF.
- In the YCF - short term programming (45-90 days) with focused interventions to prevent repeat behavior.
- Transitioning from a YCF - identify youth that would most benefit from additional supports such as step-down community placements.

2017-19 Budget Development



"I started growing and maturing, and I started realizing that the life I was living was not the one I wanted to continue to live."
— SHANIA, Young Women's Transition Program



2017-19 Co-Chairs' Budget Reductions

Total Reductions to General Fund: **~\$27 million**

- Eliminates community beds in mandated caseload ask (~\$7 million)
- Reduces community beds (~\$12 million)
- Closes North Coast YCF (\$8.1 million)

2017-19 Co-Chairs' Budget Current Services – Not Yet Funded

- Isolation Reintegration staff – 6 FTE
- Young Women's Transition Program - 12 FTE
- Essential Infrastructure
 - Office of Inclusion and Intercultural Relations (1.0 FTE)
 - Professional Standards Office investigator (1.0 FTE)
 - Electronic Health Records project manager (1.0 FTE)
 - HR Analyst for workers' comp and safety (1.0 FTE)
 - IS staff: help desks - JJIS and other IT needs for ~ 3,000 state/county users; data warehouse developer - translates youth outcome data for YRS assessments and management oversight.

Isolation Reduction

- Internal Isolation Oversight Committee
- External Community Advisory Committee
- Revised threshold for isolation use
- Plan for culture change
- Documentation of isolation use
- Deployed specialized staff to help youth build skills (6 FTE not yet funded in Co-Chairs' Budget)
- Senate Bill 82

By the Numbers

- Isolation has decreased **more than 5%** each year since 2011
- At Rogue Valley YCF, the duration of isolation has been cut by **36%** in the last year
- Decrease in racial disparities of isolation placements for African Americans
 - **2015:** 15% of OYA population, **20%** of population experiencing isolation
 - **2016:** 14% of OYA population, **15%** of population experiencing isolation

Young Women's Transition Program

- 2015-17 pilot program for 12-14 girls. 2017-19 GBB permanent funding for 25 girls. Unfunded in Co-Chair's Budget.
- Addresses a disparity in transition services noted in the Secretary of State's 2016 audit.
- Safe, effective way to reintegrate youth into the community with support and skill training.
- Relieves overcrowding at Oak Creek Youth Correctional Facility.

Thank you

E-mail: oya.info@oya.state.or.us

Web: www.oregon.gov/OYA

Twitter: @OregonYouth

