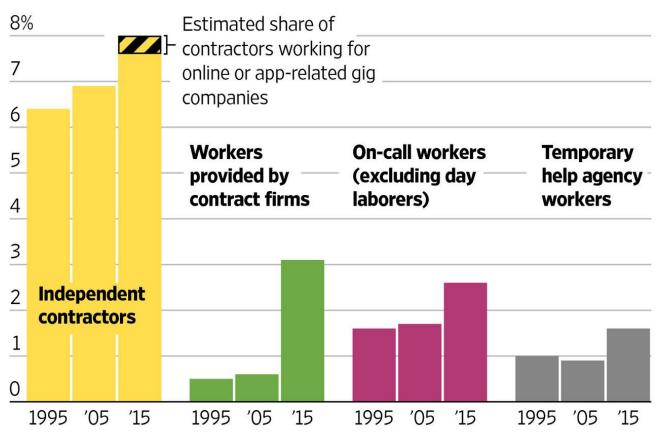




The Fissured Workplace

Share of workers in each type of alternate work arrangement



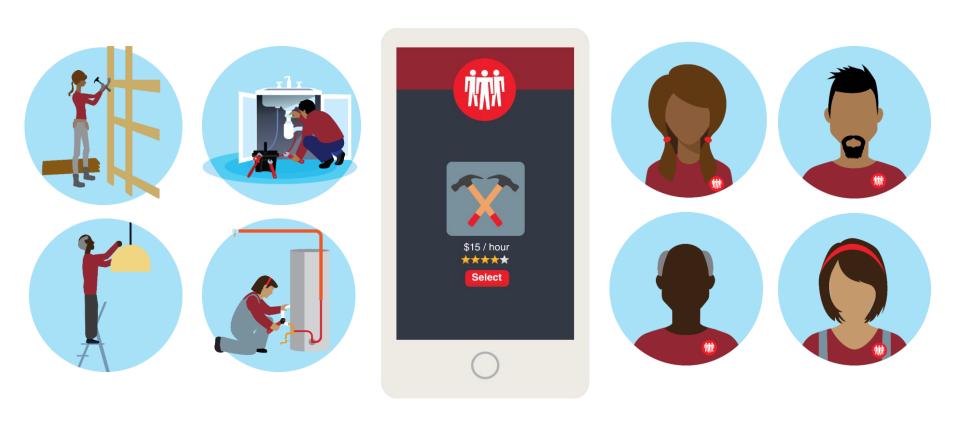
Sources: Labor Dept. (1995, 2005); Alan Krueger of Princeton U. and Lawrence Katz of Harvard U. (2015)

THE WALL STREET JOURNAL.

Virtual Marketplaces



Branded Experiences



Should TNC workers be considered "employees?"

- Minimum wage
 - Some workers report sub-minimum wages
- Workers' compensation
 - Taxi jobs 5X as dangerous as other jobs
- Unemployment insurance coverage
 - Income volatility
 - Deactivation
- Anti-discrimination protections
 - Fair Chance Hiring





Are TNC drivers "employees?"

- Oregon state guidance, workers' compensation Uber
- Alaska settlement, workers' compensation Uber
- <u>California</u> individual unemployment case Uber
- Pennsylvania individual unemployment case, Lowman, D v. UCBR
- New York DOL individual unemployment cases Uber



TNC Oversight Board

- Based on Montgomery County, MD Taxi
 Services Commission
- Similar to wage boards in NY, CA, MA, NJ
- Could address:
 - Rates;
 - Wage claims;
 - Discipline;
 - Drivers' data;
 - Loan terms

