

Higher Education Coordinating Commission

Governor's Budget 2017-19



**Higher Education Coordinating Commission (HECC)
2017-19 Governor’s Budget**

Table of Contents

Certification	1
Legislative Action	3
Budget Reports	3
E-Board Certification	230
Agency Summary	253
About the Higher Education Coordinating Commission	253
Budget Summary Graphics	256
Mission Statement and Statutory Authority	259
Agency Strategic Plan	262
Criteria for Budget Development	264
Key Partnerships	269
Environmental Factors	271
Major Information Technology Projects/Initiatives	272
Biennial Budget Summary	273
Reduction Options	344
2015-17 Organization Chart	352
2017-19 Organization Chart	353
Agencywide Program Unit Summary	354
Revenues	359
Revenue Forecast Narrative	359
Detail of Lottery Funds, Other Funds, and Federal Funds Revenue	362

HECC Operations	371
HECC Operations Organization Chart.....	371
Description	372
Essential and Policy Packages	374
Detail of Lottery Funds, Other Funds, and Federal Funds Revenue.....	457
Support to Community Colleges.....	461
Essential and Policy Packages	465
Detail of Lottery Funds, Other Funds, and Federal Funds Revenue.....	476
Public University Ops & Student Support.....	479
Essential and Policy Packages	481
Public University State Programs	491
Essential and Policy Packages	497
Agriculture Experiment Station	511
Essential and Policy Packages	513
Extension Service.....	523
Essential and Policy Packages	525
Forest Research Laboratory	537
Essential and Policy Packages	539
OHSU Programs	549
Essential and Policy Packages	550
Student Assistance	557
Essential and Policy Packages	562
Detail of Lottery Funds, Other Funds, and Federal Funds Revenue.....	583
Workforce and Other Special Payments	587
Essential and Policy Packages	590
Detail of Lottery Funds, Other Funds, and Federal Funds Revenue.....	600

Oregon Youth Conservation Corps.....	602
OYCC Organization Chart.....	602
Essential and Policy Packages	604
Detail of Lottery Funds, Other Funds, and Federal Funds Revenue.....	610
Sports Lottery.....	613
Essential and Policy Packages	614
Detail of Lottery Funds, Other Funds, and Federal Funds Revenue.....	618
Public University Debt Service.....	621
Essential and Policy Packages	622
Detail of Lottery Funds, Other Funds, and Federal Funds Revenue.....	626
Community College Debt Service	629
Detail of Lottery Funds, Other Funds, and Federal Funds Revenue.....	631
OHSU Debt Service	633
Public University Capital Construction	635
Policy Packages.....	636
Capital Construction Project Descriptions	638
Detail of Lottery Funds, Other Funds, and Federal Funds Revenue.....	684
Community College Capital Construction.....	687
Policy Packages.....	688
Capital Construction Project Descriptions	690
Detail of Lottery Funds, Other Funds, and Federal Funds Revenue.....	769
OHSU Capital Construction.....	771
Special Reports	773
Information Technology-Related Projects/Initiatives	773
Key Performance Measures	815
Audit Response Report	882
Affirmative Action and Diversity/Inclusion Plan	883
ORBITS and PICS Special Reports	931

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CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

Higher Education Coordinating Commission

255 Capitol Street NE, Salem, OR 97310

AGENCY NAME

AGENCY ADDRESS

Neil Bryant



Chair, Oregon Higher Education Coordinating Commission

SIGNATURE

TITLE

Notice: Requests of agencies headed by a board or commission must be approved by official action of those bodies and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

Agency Request

Governor's Budget

Legislatively Adopted

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BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Monroe

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 06/23/15

Vote:

Senate

Yeas: 11 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Whitsett, Winters

Nays: 1 - Thomsen

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Whisnant, Whitsett, Williamson

Exc: 1 - Smith

Prepared By: Bill McGee, Department of Administrative Services

Reviewed By: Doug Wilson, Legislative Fiscal Office

Agency: Higher Education Coordinating Commission

Biennium: 2015-17

Budget Summary* **

	2013-15 Legislatively Approved Budget ⁽¹⁾	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ 1,335,076,631	\$ 1,330,729,447	\$ 1,603,739,374	\$ 268,623,703	20.1%
General Fund Debt Service	\$ 93,136,434	\$ 154,335,871	\$ 144,126,081	\$ 51,028,687	54.8%
Lottery Funds	\$ 10,546,223	\$ 15,243,816	\$ 20,056,379	\$ 9,510,156	90.2%
Lottery Funds Debt Service	\$ 35,092,516	\$ 42,781,168	\$ 42,349,776	\$ 7,257,260	20.7%
Other Funds Limited	\$ 29,155,451	\$ 26,224,905	\$ 27,136,059	\$ (2,019,392)	-6.9%
Other Funds Nonlimited	\$ 252,422	\$ 206,000	\$ 206,000	\$ (46,422)	-18.4%
Other Debt Service Limited	\$ 407,051	\$ -	\$ -	\$ (407,051)	-100.0%
Other Funds Debt Service Nonlimited	\$ 12,978,324	\$ -	\$ 224,585,215	\$ 211,606,891	1630.5%
Federal Funds Limited	\$ 107,788,824	\$ 111,219,540	\$ 111,772,952	\$ 3,984,128	3.7%
Federal Funds Nonlimited	\$ 18,968,831	\$ 18,968,831	\$ 18,968,831	\$ -	0.0%
Federal Funds Debt Service Nonlimited	\$ 1	\$ 1	\$ 2	\$ 1	100.0%
Total	\$ 1,643,402,708	\$ 1,699,709,579	\$ 2,192,940,669	\$ 549,537,961	33.4%

Position Summary

Authorized Positions	113	107	130	17
Full-time Equivalent (FTE) positions	104.02	102.61	118.85	14.83

⁽¹⁾ Includes adjustments through December 2014

* Excludes Capital Construction expenditures

** numbers for the 2013-15 Legislatively Approved Budget and 2015-17 Current Service Level include all the component agencies in the 2015-17 Committee Recommendation: the Higher Education Coordinating Commission, the Department of Community Colleges and Workforce Development, the Office of Student Access and Completion, and state support for public universities and the Oregon Health and Science University.

Revenue Summary

General Fund - Approximately 80.0 percent of the Higher Education Coordinating Commission (HECC)'s budget is funded with General Fund. This includes most of the cost of agency operations, support for community colleges and public universities, the Oregon Opportunity Grant program, workforce initiatives, and debt service.

Lottery Funds – Lottery Funds make up about 3.0 percent of HECC's budget and pay for debt service, Oregon Opportunity Grants, and intercollegiate athletics through the Sports Lottery program. The approved budget includes a significant increase in Lottery Funds allocated to the Oregon Opportunity Grant program.

Federal Funds – Federal Funds constitute about 6.0 percent of HECC’s budget. HECC receives a variety of federal grant funds under the Workforce Innovation and Opportunity Act. Grants include: Title IB that supports youth, adult, and dislocated worker training programs through the state’s One Stop Centers; Title II that funds adult basic education programs; and National Emergency Grants that offer training and reemployment services to workers in areas facing large layoffs. Other federal grant programs include Carl D. Perkins Vocational and Technical Education Act funds transferred from the Oregon Department of Education and Bureau of Land Management grants for youth employment opportunities through the Oregon Youth Conservation Corps. The Private Career Schools program operates a Veterans’ Education program under contract with the U.S. Veterans’ Administration.

Limited Other Funds – Limited Other Funds make up just over 1.0 percent of HECC’s budget. The Degree Authorization (DA), Private Careers Schools (PCS), and General Education Development (GED) programs are authorized to charge fees to authorize post-secondary institutions, license private career schools, and administer GED testing. GED fees were increased administratively in May 2013 and ratified by the Legislature in the 2013 session. Costs of administering the DA and PCS programs have exceeded available revenues and HECC has established new fees and increased existing ones administratively during the 2013-15 biennium. House Bill 5025 reauthorizes the administrative fee increases and Senate Bill 218 proposes new fees. The budget includes about \$0.8 million in new revenues from these fee increases.

Oregon Student Access and Completion (OSAC) administers nearly 500 different public and private scholarships, providing \$14.5 million in financial aid support. Administrative fees are charged to donors and granting agencies to cover the cost of operating the programs. Increasing costs and declining revenues have created a shortfall in administrative revenues that is partially restored with General Fund in the approved budget.

Most of the Other Funds revenues supporting the Oregon Youth Conservation Corps (OYCC) come from the Amusement Device Tax on video lottery terminals. OYCC also receives grants from the Oregon Marine Board and other agencies.

Nonlimited Other Funds - About 10.0 percent of HECC’s budget consists of expenditure authority to allow HECC to receive debt service payments from the public universities on general obligation bonds and Certificates of Participation that are repaid with institutional funds. For the last several biennia, these payments were not recorded in the state budget. With the dissolution of the Oregon University System, the expenditures need to be included in the budget.

Summary of Education Subcommittee Action

HECC is a 15-member commission appointed by the Governor and confirmed by the Senate. Its primary focus is strategic planning for the state’s public post-secondary education system. Other responsibilities include: developing goals and accountability measures for the post-secondary system; developing a strategic plan; developing a finance model for the higher education based on the strategic plan; and approving and authorizing degrees for the public universities.

The Degree Authorization program, transferred to HECC in 2012 from what was then the Oregon Student Access Commission (OSAC), evaluates and approves degree granting institutions and their programs that were not part of the OUS system, do not have regional accreditation, or offer

programs from a base outside of the state. The Private Career School program, transferred from the Oregon Department of Education in 2013, licenses career schools, approves their programs, and investigates complaints regarding their operations. In 2014, the Commission assumed the responsibilities of the State Board of Education as it relates to the community college system as well as assuming the responsibilities of the renamed Office of State Access and Completion (still OSAC).

House Bill 4018 (2014) established the Department of Community Colleges and Workforce Development (CCWD) as an office within HECC, effective July 1, 2015. CCWD funding and positions were transferred to the HECC budget as part of the 2015-17 current service level. Funding and positions for OSAC are transferred to HECC in the approved budget. The approved budget also transfers distribution of state support for the seven public universities that had been part of the Oregon University System and for the Oregon Health and Science University (OHSU) from the Department of Administrative Services (DAS) to HECC. Debt service on bonds sold or planned to be sold for OHSU continue to be included in the DAS budget.

The Subcommittee approved a budget of \$1,747,865,455 General Fund, \$62,406,155 Lottery Funds, \$2,192,940,669 total funds, and 118.85 FTE, which is an increase from the 2013-15 Legislatively Approved Budget by 22.4 percent, 36.7 percent, 33.4 percent and 14.3 percent respectively. All comparisons to the 2013-15 Legislatively Approved Budget and 2015-17 current service level budgets are made to the consolidated budgets for HECC, CCWD, OSAC, and state support for OUS and OHSU.

Major components of the approved budget include the following:

- The Public University Support Fund is increased to \$665 million General Fund, 27.2 percent above the 2013-15 Legislatively Approved Budget.
- The Community College Support Fund is increased to \$550 million General Fund, 17.9 percent above 2013-15 Legislatively Approved Budget.
- Funding for the Oregon Opportunity Grant program is increased to \$140.9 million total funds, 23.7 percent above Legislatively Approved Budget. At this level of funding approximately 84,000 recipients are expected to receive grants averaging \$1,650.
- State support for the three Oregon State University Statewide Public Service programs is increased by \$14.0 million above the 2015-17 current service level.
- Permanent funding of \$605,640 General Fund is approved for the Margaret Carter Skill Center at Portland Community College and the Sabin Schellenberg Professional Technical Center in Clackamas County, split equally between the two centers.
- Research and data analysis staff are transferred from the Chancellor's Office of the Oregon University System (OUS) to maintain the ability to analyze and report on post-secondary education. Resources are provided to support transfer of the OUS student data system to

HECC, consolidate and upgrade agency information systems, and continue with planning to upgrade OSAC's Financial Aid Management Information System.

- One-time federal grant funds are used to increase the ASPIRE and student outreach programs during the second year of the biennium. The number of ASPIRE sites is expected to increase from 145 to 257 by the end of the biennium.
- Funding and positions are provided to support community based efforts to help underserved students obtain a high school equivalency credential such as a General Education Degree (GED).
- To accommodate the consolidation of the several agencies into HECC, additional positions are approved for accounting, budget, human resources, information technology, and bond program management. Direction is provided to the agency to centralize all its administrative operations in a single unit to improve efficiency and effectiveness.
- Revenue from fee increases included in Senate Bill 218 and fee ratifications in House Bill 5025 will allow the Degree Authorization and Private Career Schools programs to address increasing workloads due to school closures, expansion of distance education, and implementation of the State Authorization Reciprocity Agreement (SARA).
- Funding for debt service on general obligation bonds, Lottery-backed bonds and Certificates of Participation (COP) paid with General Fund and Lottery Funds was adjusted to reflect updated payment schedules. In addition, the budget includes expenditure authority for payments by public universities on general obligation bonds and COPs repaid with institutional funds. With the elimination of OUS at the end of the 2013-15 biennium, these expenditures need to be recorded in the state budget.

HECC Operations

The HECC Operations program includes the commission, agency management, and staff units dedicated to research, university budget and finance, academic missions and programs, and legislative and public affairs.

The Subcommittee approved a budget of \$7,177,603 General Fund, \$7,351,097 total funds, and 26.00 FTE, which are 109.0 percent, 114.1 percent, and 144.1 percent above the 2013-15 Legislatively Approved Budget, respectively. The increases are the result of adding accounting, budgeting, human resources, procurement, and information systems resources to accommodate the consolidation of HECC, CCWD, OSAC, and funding for OHSU and the public universities. The increase also includes roll-up costs from 2013-15.

The Subcommittee took the following action:

- Approved the base budget and essential packages.
- Approved Package 231 that redistributes funds associated with the Engineering Technology Industry Council (ETIC) program. In 2014, the Legislature transferred the ETIC program from the Oregon University System to the Oregon Education Investment Board (OEIB). In

determining the current service level budget, a portion of the ETIC funding was transferred to this budget unit (HECC Operations) since OEIB was scheduled to sunset in March of 2016. Under the current plan, ETIC resources are going to be divided into two parts. Eighty percent, \$24.45 million General Fund, will be transferred to the Public Universities Statewide Programs unit in this agency to support engineering programs at various universities. The remaining \$6.11 million General Fund will be used as funding elsewhere in the state budget. This package transfers \$19.74 million General Fund from this unit to the Public Universities Statewide Programs where it is combined with another \$4.71 million from the remaining amount transferred from the OEIB budget.

- Approved Package 301 that recognizes the need to consolidate various business and support functions of the individual units of HECC into a central location. The units have previously contracted with DAS for human resources, payroll, accounting, contracts, budget, and IT services. This package is common across all the Operations units of HECC. In the HECC Operations unit of the budget, new positions are established for some of these functions, as outlined below. Some of the cost of these positions is offset by transfers from the other units that had been used to cover contracted services in prior biennia.

The package establishes six permanent positions (6.00 FTE) to provide core administrative functions. These are: an Information Systems Specialist 2 for help desk support; a Fiscal Analyst 2 to augment the existing limited budget staff from OSAC and CCWD; a Human Resources Specialist (HRA) 1 and an HRA 2 for the basic personnel functions of the agency; an Accounting Technician 2 for financial services; and an Information Systems Specialist 7 to provide systems development support for the existing and future information systems of the agency.

In addition, two additional permanent positions (2.00 FTE) are established for financial monitoring and accounting for the post-secondary education bonding programs assigned to HECC by House Bill 3199. HECC will share these responsibilities with DAS. The two positions are an Operations and Policy Analyst 3 and an Accountant 3. The package also includes a reclassification of an Information Systems Specialist (ISS) 2 position to an ISS 3.

Budget Note

The budget for the Higher Education Coordination Commission for 2015-17 moves some of the funding for administrative support services like finance, information technology and human resources, but the staff for these functions remain in the individual office or functional budget units. In the development of the 2017-19 budget, the Commission should prepare a budget which incorporates all administrative support related positions and associated resources into a single division or unit for the Commission.

- Approved Package 303 that permanently establishes five positions (5.00 FTE) within HECC to provide research, data collection, and analysis primarily relating to public universities in Oregon. These five positions had been part of the Chancellor's Office in the Oregon University System (OUS) and include three employees who transferred from OUS to HECC in June 2015. These positions are crucial in collecting data regarding student demographics, academic progress, and related trends. They provide analysis for policy makers in both the executive and legislative branches. They are also key in providing the data for distributing the Public Universities Support Fund between the seven institutions.

For 2013-15, HECC had an interagency agreement with the Chancellor's Office which made this staff available to HECC and policy makers; at its May 2014 meeting, the Emergency Board provided one-time funding to cover the costs of this agreement. This funding did not roll up into the current service level. The five positions are two Operations Analyst 4s, a Research Analyst 3, a Research Analyst 4, and an Information Systems Specialist 7.

- Approved Package 304 that provides \$381,317 General Fund for HECC to pay for various memberships in associations and organizations relating to post-secondary education. Most of resources are for the dues of the Western Interstate Commission on Higher Education (WICHE). Being a member of WICHE enables Oregon to enter into tuition reciprocity agreements with other western states. Other organizations include the Education Commission of the States and the State Higher Education Executive Officers Association. These membership costs had formally been paid by the Chancellor's Office which will no longer exist after June 30, 2015.
- Approved Package 802 that provides \$290,000 General Fund for information systems costs related to the consolidation of the components of the expanded agency. HECC presented a plan early in 2015 to address major issues with network servers and other systems of the former Department of Community Colleges and Workforce Development (CCWD). The plan also incorporated the needs of HECC as a new agency for information systems related issues. One component of this plan was transition of servers and other equipment to the state data center or its sub-contractors. The funding for the 2013-15 biennium came in part from the federal ALDER project which is no longer available as a funding source. This package provides the resources for the ongoing costs, including the assessments and charges paid to the state data center.
- Approved Package 804 that shifts funding on two HECC leadership positions from 100 percent General Fund to 80.0 percent General Fund, 10.0 percent Other Funds, and 10.0 percent Federal Funds. The two positions are the HECC Executive Director and the HECC Chief of Staff. This shift in funding better reflects the tie between the work performed by positions and the funding source for the respective programs. Total General Fund savings is \$99,494.
- Approved Package 808 that includes a technical adjustment to increase the Other Funds expenditure limitation by \$74,000 for a grant awarded through WICHE.

Degree Authorization/Private Career Schools

The Degree Authorization (DA) program approves requests by Oregon private institutions not exempted by statute, non-Oregon colleges, and other educational organizations to offer degrees entitled to academic credit in the state. The Private Career School (PCS) program licenses career schools, approves their programs, and investigates complaints regarding these schools. The Tuition Protection Fund assesses schools under PCS jurisdiction to offer partial reimbursement to students who attended private career schools and had funds or services due to them after the school went out of business. The Private Career School Program also has a contract with the U.S. Department of Veterans' Affairs for specific programs for veterans.

The Subcommittee approved a budget of \$2,646,524 total funds and 9.24 FTE. Funding is increased by seven percent above the 2013-15 Legislatively Approved Budget, while FTE is decreased by 7.6 percent, due to the phase-out of one-time General Fund support. The Subcommittee took the following action:

- Approved the base budget and essential packages.
- Approved Package 301 that recognizes the need to consolidate various business and support functions of the individual units of HECC into a central location. The units have previously contracted with DAS for human resources, payroll, accounting, contracts, budget, and IT services. This package is common across all the Operations units of HECC and this budget unit. This package transfers \$75,408 total funds to HECC Operations. In the HECC Operations unit of the budget, new positions are established for some of these functions. Some of these cost of these positions are offset by transfer of funds from the other units, (including this unit) that had been used to cover contracted services in prior biennia.
- Approved Package 302 that establishes one permanent Education Specialist 2 position (1.00 FTE) to meet the growing workload in regulating the various education entities under the jurisdiction of this unit. This package will better integrate these two programs which were combined in the past two years when the Office of Degree Authorization was transferred from what was then the Oregon Student Assistance Commission (OSAC) and the Private Career School program was transferred from the Oregon Department of Education. This will also assist the unit in implementing the State Authorization Reciprocity Agreement (SARA).

The current staff is facing increasing workload at this time due to school closures and difficult private post-secondary school cases leading to extensive investigations. Larger school closures create significant workload to coordinate with the federal government and other states, support and protect students, and to provide the documentation and investigations related to complaints and closures. With this in mind, \$150,000 of one-time Other Funds expenditure limitation is included in this package to provide funding to add temporary staff or to contract for other resources to address the increased workload. The Legislature should review the need for continuing this funding as well as the impact on ending balances from fee revenues during the 2017 Legislative Session.

This package also authorizes the reclassification of three positions between the two programs for a total cost of \$61,506 Other Funds. The reclassifications are based on desk audits of the positions and have been approved by DAS. Two Program Analyst 2 positions are reclassified to Education Specialist 1 and a Program Analyst 1 position is reclassified to an Operation and Policy Analyst 2.

This package is dependent on fee increases in Senate Bill 218 and the ratification of fees already in place by House Bill 5025. These fee increases provide the resources for both of the programs and negate the need for General Fund that was included in the 2013-15 budget. Total cost of this package is \$450,353 Other Funds.

CCWD Office Operations

This unit provides leadership, coordination, accountability, and technical assistance to Oregon's community colleges and local workforce investment programs on issues such as access to postsecondary instruction, education reform, college transfer, professional technical education,

lifelong learning, service to business, workforce training, accountability, funding, and diversity. The administration of federal Workforce Innovation and Opportunity Act programs is contained in this unit. The federal resources distributed to local providers are included in a separate program unit.

The Subcommittee approved a budget of \$16,846,859 General Fund, \$33,697,676 total funds, and 54.70 FTE. General Fund and total funds are increased by 20.0 percent and 6.8 percent from the 2013-15 Legislatively Approved Budget respectively. The increases in funding are largely the result of a new program to help students without high school diplomas complete GEDs and adjusting funding of several positions based on actual workloads. The Subcommittee took the following action:

- Approved the base budget and essential packages.
- Approved Package 301 that recognizes the need to consolidate various business and support functions of the individual units of HECC into a central location. The units have previously contracted with DAS for human resources, payroll, accounting, contracts, budget, and IT services. This package is common across all the Operations units of HECC. In the HECC Operations unit of the budget, new positions are established for some of these functions. Some of the costs for these positions are offset by transfer of funds from the other units that had been used to cover these contracted services in prior biennia. This package transfers \$217,523 total funds to HECC Operations.
- Approved Package 311 that reconciles the funding of eight positions formally part of CCWD to reflect the actual work they perform. This problem was temporarily addressed in the 2013-15 biennium during the February 2014 Session. This package permanently addresses the problem. The current budget has the equivalent of 8.65 FTE funded with General Fund resources and this package increases this to 13.00 FTE. Most of these eight positions are central support positions, supporting the entire HECC scope of programs, which are primarily General Fund programs. Total General Fund cost of this package is \$963,679.
- Approved Package 801 that provides \$2.0 million General Fund of support to underserved students to obtain a high school equivalency credential such as a GED. The program will be directed at the estimated 10,000 students up to age 25 who do not have a high school diploma. Services will be provided through community based organizations currently serving the target population and existing criteria would be used. There are two permanent positions (2.00 FTE) established in the package who will work on unifying the use of these tests across the systems, identifying eligible community based organizations and distributing GED scholarship grants through the organizations.
- Approved Package 804 that shifts the funding for the Deputy Commissioner position from a mix of General Fund and Federal Funds to 100 percent Other Funds and Federal Funds. This position is transitioning to fully focusing on workforce development activities instead of spending part of the time on community college related activities. This package saves \$146,470 General Fund.
- Approved repurposing some of the \$10.9 million General Fund included in the 2015-17 current service level for workforce programs as follows:
 - Funds for the Work Ready Communities program, which includes National Career Readiness Certificates (NCRC), is increased from \$750,000 to \$1.0 million.

- Support for local workforce investment boards to lead local sector strategies and other efforts to increase community and industry competitiveness is funded at \$2.5 million.
- Technical assistance for local workforce areas is funded at \$1.0 million.
- An allocation of \$400,000 is provided for identification and dissemination of best practices among local workforce investment boards.
- Funding for Back to Work Oregon on-the-job training and NCRC programs included in the 2011-13 and 2013-15 budgets is reduced from \$6.2 million to \$5.0 million.
- A separate allocation of \$1.5 million for the NCRC program is eliminated, as is \$1.5 million for the Supporting Sector Strategies program.

State Support to Community Colleges

This unit contains the Community College Support Fund (CCSF), as well as other state support for community college operations throughout the state. Other Funds and Federal Funds supporting the colleges are included in a separate program unit. HECC plans to implement a new allocation model for distributions of the CCSF, beginning in the second year of the 2015-17 biennium, that will include completion as well as enrollment.

The Subcommittee approved a budget of \$550,605,640 General Fund and \$45,810 Other Funds. This represents a 18.3 percent increase from the 2013-15 Legislatively Approved Budget, respectively. No FTE are included in this unit. The Subcommittee took the following action:

- Approved the base budget and essential packages.
- Approved Package 111 that increases the amount the state provides to the community colleges for general education services for developmental education, classes leading to an associate's degree, classes used for credit at a four-year college or university, classes leading to a certification, and related costs of the colleges. The \$95.0 million General Fund provided in this package brings the total funding for this program to \$550 million -- a 20.9 percent increase over the current service level and a 18.3 percent increase over the amount available for 2013-15.

Distribution of these funds to the 17 community college will follow the existing distribution formula for the first year of the biennium based on student FTE and including the enrollment caps that affect some of the colleges. It is anticipated that HECC will implement a performance based distribution formula for the second year of the biennium in part based on student completion of degrees and certificates.

Budget Note

Prior to the final adoption of any significant change to the distribution of the Community College Support Fund, the Higher Education Coordinating Commission is directed to consult with the appropriate legislative committees including the interim policy committees with jurisdiction on post-secondary education issues and the interim Joint Committee on Ways and Means or the Emergency Board on the proposed distribution change.

- Approved Package 803 that provides permanent funding for the Margaret Carter Skill Center at Portland Community College and the Sabin Schellenberg Professional Technical Center in Clackamas County. Funding of \$605,640 General Fund is split evenly between the two centers.

CCWD Federal/Other Programs

This unit contains Other Funds and Federal Funds that are distributed to community colleges, local workforce service areas, and other local providers. Funding is primarily received from the Workforce Innovation and Opportunity Act and Perkins Vocational and Technical Education Act. The Subcommittee approved a total funds budget of \$115,328,803 which is 2.5 percent above the 2013-15 Legislatively Approved Budget. No FTE are included in this unit. The Subcommittee approved the base budget and essential packages.

Oregon Youth Conservation Corps

The Oregon Youth Conservation Corps (OYCC) was established in 1987 for the purpose of providing education, training, and employment opportunities for disadvantaged and at-risk youth ages 16 to 25. OYCC's goals are to improve work skills, instill work ethic, and increase employability. Jobs are created through partnerships with public natural resource agencies.

The Subcommittee approved a budget of \$3,657,974 total funds and 3.00 FTE. Total funds are 0.8 percent above the 2013-15 Legislatively Approved Budget while FTE is unchanged. The Subcommittee approved the base budget and essential packages.

CCWD Debt Service

Debt Service on Article XI-G bonds and Lottery Bonds sold to finance community college capital projects are budgeted in this program unit. Debt service on Article XI-G bonds is paid with General Fund; Lottery bonds debt service is paid with Lottery Funds.

The Subcommittee approved a budget of \$24,637.915 General Fund, \$10,462,066 Lottery Funds, and \$35,099,982 total funds. General Fund and Lottery Funds are increased above the 2013-15 Legislatively Approved Budget by 49.0 percent and 9.9 percent respectively while total funds are reduced by 11.0 percent, due to the elimination of one-time expenditure authority needed for a bond refinancing. No FTE are included in this unit.

The Subcommittee took the following action:

- Approved the base budget and essential packages.
- Approved Package 811 that modifies costs based on up-to-date debt service requirements available at this time. These adjustments reflect: projects without identified required match that can't go forward at this time; savings generated through refinancing of outstanding bonds; and savings due to lower than projected payments for 2015-17. The adjustments total \$13,778,576 General Fund and \$232,169 Lottery Funds in savings.

Public University Support Fund

The Public University Support Fund (PUSF) represents the state's General Fund contribution to operation of the Oregon's seven public universities' education, student support, research, and public service programs. Combined with student tuition and other revenues that are not included in the state budget, the funds provide basic support to the educational institutions, their institutional boards, administration functions, and student support services.

The Subcommittee approved a budget of \$665,000,000 General Fund, which is 27.2 percent above the 2013-15 Legislatively Approved Budget. No FTE are included in this unit. The Subcommittee took the following action:

- Approved Package 100 that transfers the budget for this and other units that historically funded the Oregon University System from the Department of Administrative Services to HECC. This change reflects the role of HECC and the Commission's relationship with the public universities after passage of legislation over the past two biennium eliminating the university system and establishing independent boards. The change also reflects the requirements of ORS 351.052 as amended by Senate Bill 219 (2015) requiring that funding requests for public universities approved by the Legislature shall be appropriated to HECC. All current service level adjustments are made for this budget unit prior to the transfer to HECC by this package.
- Approved Package 102 that increases the amount provided by the state to the seven public universities by \$151.4 million General Fund, which represents a 29.5 percent increase from the current service level for 2015-17 and a 27.2 percent increase from the 2013-15 budget.

Budget Note

The additional \$30.0 million post-revenue forecast allocation for the biennium is to be used to fund campus investments in targeted tuition remissions for undergraduate Oregonians, and programs to improve student graduation. These would be programs detailed previously by the universities to the HECC for how they would use additional investments addressing access, affordability, and student success. The seven universities will commit to continuing these investments in both years of the biennium. The universities will report to HECC, and legislative committees, how they have invested the funds. All additional funds will flow through the Student Success and Completion Model (SSCM).

Agricultural Experiment Station

This budget unit provides state General Fund support for Agricultural Experiment Stations. The stations, operated by Oregon State University conduct research and demonstrations in the agricultural, biological, social, and environmental sciences. Research is conducted at a central station at Corvallis and at eleven branch stations in major crop and climate areas of the state.

The Subcommittee approved a budget of \$63,121,066 General Fund, which is 14.4 percent above the 2013-15 Legislatively Approved Budget. No FTE are included in this unit. The Subcommittee took the following action:

- Approved Package 100 that transfers distribution of funds for this program unit from the Department of Administrative Services to HECC. The transfer includes the 2015-17 current service level for the program unit.
- Approved Package 805 that increases the funding for the Agricultural Experiment Station by \$6,125,000, its share of the \$14.0 million General Fund provided to the three Statewide Public Service programs operated by Oregon State University.

Budget Note

Oregon State University shall provide a report to the Legislative Assembly for consideration during the 2016 legislative session regarding the implementation of programs and activities enabled by the \$14.0 million funding increase for the Statewide Public Service Programs – the Agricultural Experiment Station, the Extension Service, and the Forest Research Laboratory. This report should identify the progress made in hiring additional staff and researchers, and the various activities undertaken and planned for the remainder of the 2015-17 biennium and into the future.

Extension Service

This budget unit provides state General Fund support for the Extension Service. The Extension Service is the educational outreach arm of Oregon State University in its capacity as Oregon’s land, sea, space, and sun grant university. Extension faculty on campus and in county offices throughout the state work with researchers and volunteers to develop and deliver non-credit educational programs based on locally identified needs. Generally, counties provide office space and operating expenses, including support staff. Programs are delivered with the assistance of thousands of volunteers.

The Subcommittee approved a budget of \$45,601,540 General Fund, which is 14.0 percent above the 2013-15 Legislatively Approved Budget. No FTE are included in this unit.

The Subcommittee took the following action:

- Approved Package 100 that transfers distribution of funds for this program unit from the Department of Administrative Services to HECC. The transfer includes the 2015-17 current service level for the program unit.
- Approved Package 805 that increases the budget for the Extension Service by \$4,375,000, its share of the \$14.0 million General Fund provided to the three Statewide Public Service programs operated by Oregon State University.

Forest Research Laboratory

This budget unit provides state General Fund support for the Forest Research Laboratory at Oregon State University. The Forest Research Laboratory conducts research on sustainable forest yields, use of forest products, and stewardship of Oregon's resources. This research is conducted in laboratories and forests administered by the university and cooperative agencies and industries throughout the state. Research results are made available to potential users through educational programs and publications that are directed to forest landowners and managers, manufacturers and users of forest products, leaders of government and industry, the scientific community, the conservation community, and the general public.

The Subcommittee approved a budget of \$9,771,107 General Fund, which is 61.0 percent above the 2013-15 Legislatively Approved Budget. No FTE are included in this unit. The Subcommittee took the following action:

- Approved Package 100 that transfers distribution of funds for this program unit from the Department of Administrative Services to HECC. The transfer includes the 2015-17 current service level for the program unit.
- Approved Package 805 that increases the budget for the Extension Service by \$3,500,000 General Fund, its share of the \$14.0 million General Fund provided to the three Statewide Public Service programs operated by Oregon State University.

Public University State Programs

This budget unit includes General Fund support for a variety of institutions, centers, and programs operated by public universities that address economic development, natural resource and other issues rather than providing support general support for instruction and student support services. Many of these programs have an industry-specific focus, matching state support with funds from private sector and other sources.

The Subcommittee approved a budget of \$34,298,725 General Fund, which is 34.5 percent above the 2013-15 Legislatively Approved Budget. The increase is due to transfer of ETIC funds from OEIB and within the HECC budget and does not reflect an increase in total program funding beyond inflation. No FTE are included in this unit.

The Subcommittee took the following action:

- Approved Package 100 that transfers distribution of funds for this program unit from the Department of Administrative Services to HECC. The transfer includes the 2015-17 current service level for the program unit. The current service level amount transferred to HECC for each public program is as outlined in the table on the following page:

Program	2015-17 Approved Budget
UO & PSU Dispute Resolution programs	\$2,516,149
PSU Oregon Solutions program	\$2,257,451
OSU Fermentation Program	\$1,239,600
UO, OSU, & PSU Signature Research Centers	\$1,040,577
Oregon Metals Initiative	\$749,065
UO Labor Education Research Center (LERC)	\$678,544
OSU Marine Research Vessel Program	\$619,800
PSU Population Research Center	\$435,313
OSU Natural Resources Institute	\$399,103
Clinical Legal Education program	\$348,077
OSU Climate Change Research Institute	\$312,837

- Approved Package 801 that transfers the \$749,065 General Fund support for the Oregon Metals Initiative to the Oregon Business Development Department (OBDD). An equal amount of General Fund will be added for the same purpose in the OBDD budget, which has approximately \$2.0 million Lottery Funds allocated as additional support for the program. This change will allow all state support for the Oregon Metals Initiative to be consolidated in one budget.
- Approved Package 806 that redistributes funds associated with the Engineering Technology Industries Council (ETIC) program. In 2014, the Legislature transferred the ETIC program from the Oregon University System to the Oregon Education Investment Board (OEIB). In determining the Current Service Level (CSL) budget, a portion of the ETIC funding was transferred to HECC Operations budget since OEIB was scheduled to sunset in March of 2016. Under the current plan, ETIC resources are going to be divided into two parts. Eighty percent, \$24.45 million General Fund, was transferred into this budget unit for the engineering programs at various public universities. The remaining \$6.11 million General Fund will be used as funding for other programs in state government.

Public University Debt Service

This program includes the cost of debt service on capital construction and information systems projects financed with bonds and Certificates of Participation (COPs). Debt service on Article XI-G bonds is paid with General Fund; Lottery bonds debt service is paid with Lottery Funds. Payment of debt service on Article XI-Q bonds, SELP loans, and COPs is split between General Fund and campus funds, depending on how each project was authorized. All debt service on Article XI-F (1) bonds is paid with campus funds.

Debt service on bonds and COPs paid with campus funds has not been included in the state budget for several biennia. With the elimination of the Oregon University System and the creation of independent boards for each of the seven universities, government accounting standards require that it be included in the budget. Package 811 includes Other Funds Nonlimited expenditure authority so that HECC can receive funds from the universities and make the debt service payments.

The Subcommittee approved a budget of \$119,704,939 General Fund, \$31,887,710 Lottery Funds, and \$376,177,865 total funds. General Fund and Lottery Funds are increased by 34.3 percent and 24.7 percent respectively from the 2013-15 Legislative Assembly. Total funds are increased by 227.9 percent to record debt service payments made by the institutions rather than by the state on the state's budget; in recent biennia, these payments were only carried on university budgets. No FTE are included in this unit.

The Subcommittee took the following action:

- Approved Package 100 that transfers distribution of funds for this program unit from DAS to HECC. The transfer includes the 2015-17 current service level for the program unit.
- Approved Package 811 that modifies costs based on up-to-date debt service requirements available at this time. These adjustments reflect: projects without identified required match that can't go forward at this time; savings generated through refinancing of outstanding bonds; and savings due to lower than projected payments for 2015-17. Adjustments total \$10,170,750 General Fund and \$269,661 Lottery Funds in savings that are used elsewhere in the budget.

This package also recognizes outstanding debt service for general obligation bonds and certificates of participation that had been issued for the benefit of public universities and repaid from sources other than the state General Fund and Lottery Funds. This outstanding debt service will be paid with resources received from the public universities. With the elimination of the Oregon University System, legal counsel has provided advice that debt service payments due on state issued debt must be included in the state budget. These payments will be sent by universities to HECC, which will record the transactions on its' accounts. The estimated amount of Other Funds Nonlimited expenditures for paying self-supported university debt is \$224,585,215 for 2015-17.

Sports Lottery

This budget unit includes the one percent of Lottery Funds deposited into the Department of Administration Services Economic Development Fund that is transferred to the Sports account to finance intercollegiate athletics and graduate student scholarships. Eighty-eight percent of the revenues deposited into the Sports Lottery Account are used to finance intercollegiate athletics. The remaining 12.0 percent are for graduate student scholarships that are not awarded on the basis of athletics. Of the athletic funds, 70.0 percent must be used for non-revenue producing sports, and at least 50.0 percent must be used for women's athletics.

The Subcommittee approved a budget of \$8,240,000, which is 3.0 percent above the 2013-15 Legislatively Approved Budget. No FTE are included in this unit.

The Subcommittee took the following action:

- Approved Package 100 that transfers distribution of funds for this program unit from DAS to HECC. The transfer includes the 2015-17 current service level for the program unit.
- Approved Package 807 that reduces Lottery Funds by \$3,157,647 to make a total of \$8.24 million Lottery Funds available for the 2015-17 biennium. The package implements a policy decision to continue to cap the Sports Lottery distribution to public universities at \$8.24 million for the biennium, the same level provided in 2013-15 adjusted for inflation. The remaining \$8.24 million Lottery Funds is to be distributed as follows:

University	2015-17 Approved Budget
Eastern Oregon University	\$913,239
Oregon Institute of Technology	\$913,239
Southern Oregon University	\$913,239
Western Oregon University	\$1,162,716
Portland State University	\$2,277,567
Oregon State University	\$1,030,000
University of Oregon	\$1,030,000
TOTAL	\$8,240,000

Oregon Health and Science University

This budget unit includes all direct state payments to OHSU that support the university's education and rural programs. The state also contributes a significant amount of other funding to OHSU mainly through funding health services for state employees and clients through the Oregon Health Plan. The current service level amounts for each of the programs in this budget unit are as follows:

Program	CSL Funding for 2015-17
School of Medicine	\$24,770,841
School of Nursing	\$21,422,479
School of Dentistry	\$10,039,481
Office of Rural Health/Area Health Education Centers (AHEC)	\$4,388,996
Scholars for a Healthy Oregon	\$5,165,000
Child Development & Rehabilitation Center (CDRC)	\$7,964,430
Oregon Poison Center	\$2,548,619
Primary Health Care Loan Forgiveness Program	\$1,033,000

The Subcommittee approved a budget of \$77,332,846 General Fund, which is 6.6 percent above the 2013-15 Legislatively Approved Budget. No FTE are included in this unit. The Subcommittee approved Package 100 that transfers distribution of funds for this program unit from DAS to HECC. The transfer includes the 2015-17 current service level for the program unit.

OSAC Office Operations

This program unit includes all Office of Student Access and Completion (OSAC) staff with the exception of those working on the ASPIRE program; all ASPIRE expenditures are included in a separate program unit. Office Operations is responsible for all agency-wide administrative functions including budget formulation, fiscal control, personnel administration, and information. Staff in this unit administer all scholarship and financial aid programs operated by the Office, other than ASPIRE.

The Subcommittee approved a budget of \$3,282,811 General Fund, \$6,066,075 total funds, and 18.77 FTE. General Fund and total funds are increased by 56.4 percent and 29.5 percent above the 2013-15 Legislatively Approved Budget, while FTE is reduced by 4.6 percent. The increase in funding is primarily due to one-time funding to replace an aging data system and to support reduced revenues in the private scholarship programs.

The Subcommittee took the following action:

- Approved Package 070 that reflects the combination of falling revenues due to the loss of one of the major scholarship programs administrated by OSAC and the consequences of transferring costs to Other Funds revenue over recent biennia. The result is that there is

insufficient revenue to cover Other Funds expenditures in the current service level. Most of this revenue is from charges to various organizations that contract with OSAC to administer their scholarship programs. OSAC charges a fee for direct and indirect (e.g., rent) administrative costs. OSAC's two major donor organizations are concerned about any further fee increases, so the agency now must take actions to manage within available revenues. This package reduces expenditures by \$510,485 Other Funds and positions by 3.67 FTE. Package 214 restores some of these resources.

- Approved Package 100 that transfers the budget for this unit from the Office of Student Access and Completion to HECC. This change reflects legislation passed in a previous session which folded OSAC into HECC. All current service level adjustments are made for this budget unit prior to the transfer to HECC by this package.
- Approved Package 131 that funds Services and Supplies costs to reprogram OSAC's information technology system as a result of changes to the Oregon Opportunity Grant program included in House Bill 2407. These changes relate to eligibility, grant amounts, priority awards, award guarantees, and application deadlines. Implementing these changes will require significant reprogramming of the OSAC's Financial Aid Management Information System (FAMIS) used to process Free Application for Federal Student Aid (FAFSA) data used to determine student eligibility and award amounts. System changes are estimated to cost \$250,000 General Fund in the 2015-17 biennium. OSAC is also seeking funding in Package 313 to make major improvements in the FAMIS system overall. The agency should integrate work funded by this package with the major improvements resulting from efforts that are part of Package 313.
- Approved Package 213 that funds activities to increase the awareness of post-secondary opportunities among students across the state. The package is funded with federal College Access Challenge Grant funds for the second year of the biennium and should be considered one-time revenue given that the state must meet specific post-secondary spending levels to be eligible. The staff (4 positions; 0.77 FTE) included in this package will: travel throughout the state providing information on financial aid, the FAFSA, and scholarships; coordinate expansion of College Goal Sunday and the FAFSA Completion Pilot; and provide FAFSA training and technical assistance to ASPIRE sites. The package increases federal funding by \$731,958 and includes \$600,000 for grants to OSAC partners.
- Approved Package 214 that restores a portion of the staff and other resources lost in Package 070 due to falling revenues. One-time General Fund resources of \$300,687 restore funding for 2.00 FTE (permanent) of the 3.67 FTE eliminated in Package 070. The agency should report back to the Joint Committee on Ways and Means during the 2017 Legislative Session on the funding as well as the direct and indirect costs of the scholarship programs and whether the program is sustainable with current fees charged the organizations offering the scholarship. The program is unique and does offer a "one-stop" place to apply for a number of different scholarship opportunities. At the same time, the question must be addressed if this is a function that should be paid in part with General Fund.
- Approved Package 301 that recognizes the need to consolidate various business and support functions of the individual units of HECC into a central location. The units have previously contracted with DAS for human resources, payroll, accounting, contracts, budget, and IT services. This package is common across all the Operations units of HECC and this budget unit. In the HECC Operations unit, new positions are established for some of these functions. A portion of the cost is offset by transfers from the other units, (including this unit), of funds that had been used to cover these contracted services in prior biennia.

- Approved Package 313 that includes funding to complete a business case for replacement of OSAC's Financial Aid Management Information System (FAMIS) that processes FAFSA data and determines student eligibility and award amounts for the Opportunity Grants and other student aid programs. FAMIS is an older system and was at some risk of security breaches in the past. Steps were taken to address security issues on a temporary basis but the system still needs to be replaced. The agency is currently working on a business case and other initial project management needs but is not at the point to ask for full funding for the project. This package provides \$800,000 General Fund as a "down payment" until February 2015. At that time OSAC can return to request any further funding if necessary after following the necessary project management requirements below:
 - Work closely with and regularly report project status to the Office of the State Chief Information Officer (CIO) and the Legislative Fiscal Officer (LFO) throughout the project's lifecycle.
 - Follow the joint CIO and LFO Stage Gate Review Process.
 - Retain, hire, appoint or contract for qualified project management services who have experience in planning and managing projects of this type, scope and magnitude.
 - Update the business case and other foundational project management documents as required by the CIO.
 - Work with the CIO to contract with an independent quality management consultant to conduct an initial risk assessment, perform quality control reviews of foundational project documents as appropriate, and perform ongoing, independent quality management services as directed by the CIO.
 - Submit the updated business case, project management documents, initial risk assessment and quality control reviews to the CIO and LFO for Stage Gate Review.
 - Report back to the Legislature on project status during the 2016 Legislative Session and/or to other legislative committees as required.
 - Request legislative approval to proceed with the project prior to initiating project execution activities.
 - Utilize the CIO's Enterprise Project and Portfolio Management System as it is deployed for all project review, approval, and project status and Quality Assurance reporting activities throughout the life of the project.

- Approved Package 804 that reclassifies seven positions based on review by the DAS Chief Human Resources Office. The following positions are reclassified: an Office Specialist 2 to an Administrative Specialist 1; a Program Analyst 3 to an Operations and Policy Analyst 3; a Program Analyst 2 to a Program Analyst 3; an Accounting Technician 2 to an Accounting Technician 3; an Information Systems Specialist 5 to an Information Systems Specialist 7; and two Information Systems Specialist 4 to Information Specialist 7. The reclassifications reflect the work currently being done by the positions. The total cost is \$22,864 General Fund and \$28,081 Other Funds. This package provides the Other Funds limitation increase but the agency will have to identify the General Fund resources within its budget.

OSAC Other Programs

This unit includes the following programs: Chafee Education and Training Voucher Program, the Gear-Up Scholarship program, the Nursing Faculty Loan Repayment Program, JOBS Plus, Oregon Youth Conservation Corps Scholarships, Barber and Hairdresser Scholarships, and the

Oregon Student Child Care Grant program. In addition, OSAC manages nearly 500 private scholarship programs through a common application process.

The Subcommittee approved a budget of \$948,619 General Fund and \$15,478,187 total funds. General Fund is increased by 3.1 percent above the 2013-15 Legislatively Approved Budget while total funds are reduced by 14.8 percent due to reduced funding for private scholarships. No FTE are included in this unit. The Subcommittee approved Package 100 that transfers the budget for this program unit from OSAC to HECC. The transfer includes the 2015-17 current service level for the program unit.

Opportunity Grants

This budget unit includes the funding for the Oregon Opportunity Grant which is the primary financial aid program for post-secondary students in Oregon. Grants are made to Oregon applicants who are attending community colleges, public universities, and private colleges/universities.

The Subcommittee approved a budget of \$127,833,621 General Fund, \$11,816,379 Lottery Funds, and \$140,913,213 total funds, which is 15.0 percent, 364.1 percent, and 23.7 percent above the 2013-15 Legislatively Approved Budget, respectively. No FTE are included in this unit. The Subcommittee took the following action:

- Approved Package 100 that transfers the budget for this program unit from OSAC to HECC. The transfer includes the 2015-17 current service level for the program unit.
- Approved Package 131 that increases the Oregon Opportunity Grant to \$139.7 million General Fund and Lottery Funds. This \$22.5 million increase is a 19.2 percent increase above current service level. This amount represents a 22.8 percent increase over the amount available in 2013-15. At this level of funding, it is estimated that the average grant will be \$1,680 and almost 84,000 recipients will be served.

ASPIRE

ASPIRE (Access to Student Assistance Programs In Reach of Everyone) helps middle and high school students access education and training beyond high school. Students receive information about college and career options, admission, and financial aid from trained volunteer mentors who work with them one-on-one throughout the year. Beginning with four pilot schools in 1998, ASPIRE is currently serves 145 sites throughout the state.

The Subcommittee approved a budget of \$1,652,164 General Fund, \$2,506,539 total funds and 7.14 FTE, which are 4.6 percent, 41.8 percent, and 19.0 percent above the 2013-15 Legislatively Approved Budget, respectively. The increase is primarily due to a one-time federal grant allowing the agency to increase ASPIRE sites during the second year of the biennium. The Subcommittee took the following action:

- Approved Package 100 that transfers the budget for this program unit from OSAC to HECC. The transfer includes the 2015-17 current service level for the program unit.

- Approved Package 212 that provides one-time Federal Funds resources of \$661,488 to increase the number of ASPIRE sites by 112 during the second year of the biennium. The funds are available under the College Challenge Access Grant program. If the state provides the minimum funding for post-secondary education in the 2015-16 school year the funds become available in October 2016. The funds provide for partnership grants for each site, necessary licenses for the site, resources for equipment and evaluation, and three positions (1.14 FTE). The positions work with ASPIRE site coordinators, provide training, assist in making site plans for recruitment of limited duration volunteers and students, and manage or oversee sub-granting organizations.

Summary of Performance Measure Action

See attached Legislatively Adopted 2015-17 Key Performance Measures form.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 5024-A

**Higher Education Coordinating Commission
Bill McGee 503-378-2078**

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
2013-15 Legislatively Approved Budget at Dec 2014 *	\$ 3,603,360	\$ -	\$ 1,757,474	\$ 200,000	\$ 347,571	\$ -	\$ 5,908,405	27	20.65
2015-17 Current Service Level (CSL)*	\$ 531,190,359	\$ 10,694,235	\$ 8,721,386	\$ 206,000	\$ 111,219,540	\$ 18,968,832	\$ 681,000,352	79	76.94
<u>SUBCOMMITTEE ADJUSTMENTS (from CSL)</u>									
SCR 001 HECC Operations									
Package 231: ETIC Reconfiguraion									
Special Payments: Other Special Payments	\$ (19,744,404)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (19,744,404)		
Package 301: HECC Management Streamlining									
Personal Services	\$ 1,214,318	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,214,318	8	8.00
Services and Supplies	\$ 71,344	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 71,344		
Package 303: Integrated research and data team									
Personal Services	\$ 1,059,333	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,059,333	5	5.00
Services and Supplies	\$ 340,667	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 340,667		
Package 304: Post Secondary Education Memberships									
Services and Supplies	\$ 381,317	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 381,317		
Package 802: Information Systems									
Services and Supplies	\$ 290,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 290,000		
Package 804: Position Clean Up									
Personal Services	\$ (99,494)	\$ -	\$ 49,747	\$ -	\$ 49,747	\$ -	\$ -	0	0.00
Package 808: Technical Adjustments									
Services and Supplies	\$ -	\$ -	\$ 74,000	\$ -	\$ -	\$ -	\$ 74,000		
SCR 002 Degree Authorization/Private Career Schools									
Package 301: HECC Management Streamlining									
Services and Supplies	\$ -	\$ -	\$ (61,517)	\$ -	\$ (13,891)	\$ -	\$ (75,408)		
Package 302: DA/PCS Integrating Program approval & reviews									
Personal Services	\$ -	\$ -	\$ 276,892	\$ -	\$ -	\$ -	\$ 276,892	1	1.00
Services and Supplies	\$ -	\$ -	\$ 173,461	\$ -	\$ -	\$ -	\$ 173,461		
SCR 011 CCWD Operations									
Package 301: HECC Management Streamlining									
Services and Supplies	\$ (73,958)	\$ -	\$ (30,453)	\$ -	\$ (113,112)	\$ -	\$ (217,523)		
Package 311: CCWD Work Reconciliation									
Personal Services	\$ 963,679	\$ -	\$ (54,431)	\$ -	\$ (909,248)	\$ -	\$ -	0	0.00

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
Package 801: LFO Analyst Adjustment									
Personal Services	\$ 309,024	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 309,024	2	2.00
Services and Supplies	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000		
Special Payments	\$ 1,655,976	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,655,976		
Package 804: Position Clean Up									
Personal Services	\$ (146,470)	\$ -	\$ -	\$ -	\$ 146,470	\$ -	\$ -	0	0.00
SCR 012 State Support to Community Colleges									
Package 111: Community College Support Fund									
Special Payments: Dist to Comm Colleges	\$ 94,994,262	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 94,994,262		
Package 803: Skills Centers									
Special Payments: Dist to Comm Colleges	\$ 302,820	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 302,820		
Special Payments: Dist to School Districts	\$ 302,820	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 302,820		
SCR 015 CCWD Debt Service									
Package 811: Updated Base Debt Service Adjustment									
Debt Service: Principal & Interest	\$ (13,778,576)	\$ (232,169)	\$ -	\$ -	\$ -	\$ -	\$ (14,010,745)		
SCR 021 Public University Support Fund									
Package 100: Transfer from HECC									
Special Payments: Other Special Payments	\$ 513,609,162	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 513,609,162		
Package 102: Public University Support Fund									
Special Payments: Other Special Payments	\$ 151,390,838	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 151,390,838		
SCR 022 Agricultural Experiment Station									
Package 100: Transfer from HECC									
Special Payments: Other Special Payments	\$ 56,996,066	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 56,996,066		
Package 805: Public Universities Statewide Adjustments									
Special Payments: Other Special Payments	\$ 6,125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,125,000		
SCR 023 Extension Service									
Package 100: Transfer from HECC									
Special Payments: Other Special Payments	\$ 41,226,540	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,226,540		
Package 805: Public Universities Statewide Adjustments									
Special Payments: Other Special Payments	\$ 4,375,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,375,000		
SCR 024 Forest Research Lab									
Package 100: Transfer from HECC									
Special Payments: Other Special Payments	\$ 6,271,107	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,271,107		
Package 805: Public Universities Statewide Adjustments									
Special Payments: Other Special Payments	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SCR 025 Public University State Programs									
Package 100: Transfer from HECC									
Special Payments: Other Special Payments	\$ 10,596,516	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,596,516		
Package 801: LFO Analyst Adjustment									
Special Payments: Other Special Payments	\$ (749,065)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (749,065)		
Package 806: ETIC Funding									
Special Payments: Other Special Payments	\$ 24,451,274	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,451,274		
SCR 026 Public University Debt Service									
Package 100: Transfer to HECC									
Services and Supplies	\$ 180,217	\$ 70,438	\$ -	\$ -	\$ -	\$ -	\$ 250,655		
Special Payments: Loans Repaid to State Agencies	\$ 13,776,092	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,776,092		
Debt Service	\$ 115,919,380	\$ 32,086,933	\$ -	\$ -	\$ -	\$ -	\$ 148,006,313		
Package 811: Updated Base Debt Service Adjustment									
Services and Supplies	\$ 36,556	\$ (70,438)	\$ -	\$ -	\$ -	\$ -	\$ (33,882)		
Special Payments: Loans Repaid to State Agencies	\$ (274,447)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (274,447)		
Debt Service	\$ (9,932,859)	\$ (199,223)	\$ -	\$ 224,585,215	\$ -	\$ -	\$ 214,453,134		
SCR 027 Sports Action Lottery									
Package 100: Transfer to HECC									
Special Payments: Other Special Payments	\$ -	\$ 11,397,647	\$ -	\$ -	\$ -	\$ -	\$ 11,397,647		
Package 807: Sports Action Lottery Adjustments									
Special Payments: Other Special Payments	\$ -	\$ (3,157,647)	\$ -	\$ -	\$ -	\$ -	\$ (3,157,647)		
SCR 031 OHSU									
Package 100: Transfer to HECC									
Special Payments: Other Special Payments	\$ 77,332,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 77,332,846		
SCR 041 OSAC Office Operations									
Package 070: Revenue Shortfalls									
Personal Services	\$ -	\$ -	\$ (504,041)	\$ -	\$ -	\$ -	\$ (504,041)	0	-3.67
Services and Supplies	\$ -	\$ -	\$ (6,444)	\$ -	\$ -	\$ -	\$ (6,444)		
Package 100: Transfer to HECC									
Personal Services	\$ 1,698,032	\$ -	\$ 1,951,795	\$ -	\$ -	\$ -	\$ 3,649,827	20	19.67
Services and Supplies	\$ 278,402	\$ -	\$ 666,071	\$ -	\$ -	\$ -	\$ 944,473		
Package 131: OSAC Opportunity Grant Expansion									
Services and Supplies	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
Package 213: OSAC Student Outreach									
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ 77,108	\$ -	\$ 77,108	4	0.77
Services and Supplies	\$ -	\$ -	\$ -	\$ -	\$ 54,850	\$ -	\$ 54,850		
Special Payments: Dist to Non-Profit Orgs	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ 600,000		
Package 214: OSAC Scholarship Restoration									
Personal Services	\$ 300,687	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,687	0	2.00
Services and Supplies	\$ -	\$ -	\$ (30,000)	\$ -	\$ -	\$ -	\$ (30,000)		
Package 301: HECC Management Streamlining									
Services and Supplies	\$ (44,310)	\$ -	\$ (54,156)	\$ -	\$ -	\$ -	\$ (98,466)		
Package 313: OSAC IT Needs									
Services and Supplies	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000		
Package 804: Positon Clean Up									
Personal Services	\$ -	\$ -	\$ 28,081	\$ -	\$ -	\$ -	\$ 28,081	0	0.00
SCR 042 OSAC Other Programs									
Package 100: Transfer to HECC									
Special Payments: Dist to Individuals	\$ 948,619	\$ -	\$ 14,529,568	\$ -	\$ -	\$ -	\$ 15,478,187		
SCR 043 Opportunity Grants									
Package 100: Transfer to HECC									
Special Payments: Dist to Individuals	\$ 113,389,821	\$ 3,775,731	\$ 163,213	\$ -	\$ -	\$ -	\$ 117,328,765		
Package 131: Opportunity Grant Expansion									
Special Payments: Dist to Individuals	\$ 14,493,800	\$ 8,040,648	\$ 1,050,000	\$ -	\$ -	\$ -	\$ 23,584,448		
SCR: 044: ASPIRE									
Package 100: Transfer to HECC									
Personal Services	\$ 1,064,725	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,064,725	8	6.00
Services and Supplies	\$ 72,645	\$ -	\$ 117,800	\$ -	\$ -	\$ -	\$ 190,445		
Special Payments: Local School Districts	\$ 514,794	\$ -	\$ 75,087	\$ -	\$ -	\$ -	\$ 589,881		
Package 212: ASPIRE Expansion									
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ 101,303	\$ -	\$ 101,303	3	1.14
Services and Supplies	\$ -	\$ -	\$ -	\$ -	\$ 23,185	\$ -	\$ 23,185		
Special Payments: Local School Districts	\$ -	\$ -	\$ -	\$ -	\$ 537,000	\$ -	\$ 537,000		
TOTAL ADJUSTMENTS	\$ 1,216,675,096	\$ 51,711,920	\$ 18,414,673	\$ 224,585,215	\$ 553,412	\$ 1	\$ 1,511,940,317	51	41.91
SUBCOMMITTEE RECOMMENDATION *	\$ 1,747,865,455	\$ 62,406,155	\$ 27,136,059	\$ 224,791,215	\$ 111,772,952	\$ 18,968,833	\$ 2,192,940,669	130	118.85
% Change from 2013-15 Leg Approved Budget	48406.5%	0.0%	1444.0%	112295.6%	32058.3%	0.0%	37015.6%		
% Change from 2015-17 Current Service Level	229.0%	483.5%	211.1%	109021.9%	0.5%	0.0%	222.0%		

*Excludes Capital Construction Expenditures

Legislatively Approved 2015-2017 Key Performance Measures

Agency: Higher Education Coordinating Commission

Mission: The Higher Education Coordinating Commission seeks to: Broaden pathways to the goal of educational success beyond high school by achieving at least 40% of adult Oregonians earning a bachelor’s degree or higher and at least 40% of adult Oregonians earning an associate’s degree or post-secondary credential as their highest level of educational attainment by 2025 (see ORS 351.009 Mission of Education Beyond High School); make the pathways accessible, affordable and supportive for students; steer the higher education enterprise and cheer the promotion of college completion and career readiness.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
1 - Oregon High School Graduates Attending College - Percentage of Oregon students enrolled in college within 16 months of their 4-year high school cohort graduation date.		Approved KPM		66.00	66.00
2 - College Credits Earned by K-12 Students - Amount of postsecondary credit per graduate awarded to K-12 students.		Approved KPM			
3 - Number of adult high school diplomas/GEDs earned - Number of people earning GEDs and adult high school diplomas in Oregon each year.		Approved KPM			
4 a - Developmental education pass rates - Percent of students enrolled in a developmental education math or writing course below the 100 level who successfully complete the course: Writing.		Approved KPM		69.00	69.00
4 b - Developmental education pass rates - Percent of students enrolled in a developmental education math or writing course below the 100 level who successfully complete the course: Math		Approved KPM		63.00	63.00
5 a - Success of developmental education students in college math and English - Percent of students enrolled in at least 6 credits who successfully complete college-level math or writing course within 24 months of enrolling in a corresponding community college math or writing developmental education course compared to the number of students enrolled in developmental education generally: Math.		Approved KPM		23.00	23.00

Agency: Higher Education Coordinating Commission

Mission: The Higher Education Coordinating Commission seeks to: Broaden pathways to the goal of educational success beyond high school by achieving at least 40% of adult Oregonians earning a bachelor’s degree or higher and at least 40% of adult Oregonians earning an associate’s degree or post-secondary credential as their highest level of educational attainment by 2025 (see ORS 351.009 Mission of Education Beyond High School); make the pathways accessible, affordable and supportive for students; steer the higher education enterprise and cheer the promotion of college completion and career readiness.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
5 b - Success of developmental education students in college math and English - Percent of students enrolled in at least 6 credits who successfully complete college-level math or writing course within 24 months of enrolling in a corresponding community college math or writing developmental education course compared to the number of students enrolled in developmental education generally: Writing.		Approved KPM		44.00	44.00
6 - Number of community college students who have earned 15-29 college credits.		Approved KPM		38,000.00	38,000.00
7 - Number of community college students who have earned 30-44 college credits.		Approved KPM		24,500.00	24,500.00
8 - Number of community college students who earn at least 45 college credits.		Approved KPM		5,850.00	5,850.00
9 - Certificate and OTM Earners - Number of certificates awarded and Oregon Transfer Modules (OTM) earned each academic year.		Approved KPM		8,650.00	8,650.00
10 - Associate's Degrees - Number of associate’s degrees completed each academic year.		Approved KPM		12,000.00	12,000.00
11 - Completion Ratio - Number of degrees, certificates completed, and transfer prior to completion per 100 credit-bearing FTE		Approved KPM		38.00	38.00
12 - Community college to university transfers - Number of students who transfer to any four-year institution each academic year.		Approved KPM		26,750.00	26,750.00
13 a - Earnings of community college completers - Median earnings of community college completers four quarters and five years after completion: 4 quarters.		Approved KPM		20,200.00	20,200.00

Agency: Higher Education Coordinating Commission

Mission: The Higher Education Coordinating Commission seeks to: Broaden pathways to the goal of educational success beyond high school by achieving at least 40% of adult Oregonians earning a bachelor’s degree or higher and at least 40% of adult Oregonians earning an associate’s degree or post-secondary credential as their highest level of educational attainment by 2025 (see ORS 351.009 Mission of Education Beyond High School); make the pathways accessible, affordable and supportive for students; steer the higher education enterprise and cheer the promotion of college completion and career readiness.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
13 b - Earnings of community college completers - Median earnings of community college completers four quarters and five years after completion: 5 Years.		Approved KPM		36,000.00	36,000.00
14 a - Earnings of community college leavers - Median earnings of community college students who left but earned at least 12 credits: 4 Quarters.		Approved KPM			
14 b - Earnings of community college leavers - Median earnings of community college students who left but earned at least 12 credits: 5 Years		Approved KPM			
15 - First-year retention rate - Percentage of Oregon public university students starting in a fall term and returning to an Oregon public university the following fall.		Approved KPM		83.00	83.00
16 - Six-year public university graduation rate - Percentage of full-time first-time students in an entering cohort that had graduate from an Oregon public university six years later.		Approved KPM		60.50	60.50
17 - Number of bachelor’s degrees awarded each academic year - Number of bachelor's degrees awarded at Oregon public universities each academic year		Approved KPM		16,850.00	16,850.00
18 - Number of advanced degrees and graduate certificates awarded - Number of advanced degrees and graduate certificates awarded at Oregon public universities each academic year.		Approved KPM		4,560.00	4,560.00
19 - Bachelor's degrees awarded to community college transfers - Number of bachelor’s degrees awarded to transfer students from Oregon community colleges each academic year		Approved KPM		4,400.00	4,400.00

Agency: Higher Education Coordinating Commission

Mission: The Higher Education Coordinating Commission seeks to: Broaden pathways to the goal of educational success beyond high school by achieving at least 40% of adult Oregonians earning a bachelor’s degree or higher and at least 40% of adult Oregonians earning an associate’s degree or post-secondary credential as their highest level of educational attainment by 2025 (see ORS 351.009 Mission of Education Beyond High School); make the pathways accessible, affordable and supportive for students; steer the higher education enterprise and cheer the promotion of college completion and career readiness.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
20 - Graduation rate for non-traditional students - Graduation rate for newly admitted undergraduate students who are not first-time full-time freshman students (within six years of enrollment).		Approved KPM		63.00	63.00
21 a - Earnings of bachelor's degree completers - Median earnings of graduating students (BA/BS only) four quarters and five years after graduation: 4 Quarters.		Approved KPM		13,350.00	13,350.00
21 b - Earnings of bachelor's degree completers - Median earnings of graduating students (BA/BS only) four quarters and five years after graduation: 5 Years.		Approved KPM		32,600.00	32,600.00
22 - Percentage of resident enrolled students who are incurring unaffordable costs.		Approved KPM			
23 - Percentage of resident enrolled students who are incurring unaffordable costs adjusted with institutional aid.		Approved KPM			
24 a - University graduate debt - Average debt amount of Bachelor’s graduates accompanied by percent of graduates who are borrowers: Debt Amount.		Approved KPM		24,700.00	24,700.00
24 b - University graduate debt - Average debt amount of Bachelor’s graduates accompanied by percent of graduates who are borrowers: Percentage of Students with Debt.		Approved KPM			
25 a - Student loan default rates - Three-year official cohort student loan default rates: Public Universities		Approved KPM		6.40	6.40
25 b - Student loan default rates - Three-year official cohort student loan default rates: Public Community Colleges.		Approved KPM		22.90	22.90
25 c - Student loan default rates - Three-year official cohort student loan default rates: Higher Education Institutions		Approved KPM		14.30	14.30

Agency: Higher Education Coordinating Commission

Mission: The Higher Education Coordinating Commission seeks to: Broaden pathways to the goal of educational success beyond high school by achieving at least 40% of adult Oregonians earning a bachelor’s degree or higher and at least 40% of adult Oregonians earning an associate’s degree or post-secondary credential as their highest level of educational attainment by 2025 (see ORS 351.009 Mission of Education Beyond High School); make the pathways accessible, affordable and supportive for students; steer the higher education enterprise and cheer the promotion of college completion and career readiness.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
26 - Average cost of attendance - Average cost of attendance for resident undergraduates minus grant aid as a percentage of median income.		Approved KPM		27.50	27.50
27 - Tuition and fees - Average statewide tuition and fees minus grant aid and net assess tuition and fees per resident, undergraduate FTE (colleges and universities).		Approved KPM			
28 - CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.		Approved KPM			
28 - CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Accuracy	Approved KPM		90.00	90.00
28 - CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Availability of Information	Approved KPM		90.00	90.00
28 - CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Expertise	Approved KPM		90.00	90.00
28 - CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Helpfulness	Approved KPM		90.00	90.00

Agency: Higher Education Coordinating Commission

Mission: The Higher Education Coordinating Commission seeks to: Broaden pathways to the goal of educational success beyond high school by achieving at least 40% of adult Oregonians earning a bachelor’s degree or higher and at least 40% of adult Oregonians earning an associate’s degree or post-secondary credential as their highest level of educational attainment by 2025 (see ORS 351.009 Mission of Education Beyond High School); make the pathways accessible, affordable and supportive for students; steer the higher education enterprise and cheer the promotion of college completion and career readiness.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
28 - CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Overall	Approved KPM		90.00	90.00
28 - CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Timeliness	Approved KPM		90.00	90.00
29 - BEST PRACTICES - Percent of total best practices met by the Commission.		Approved KPM			

LFO Recommendation:

All of the KPMs are listed as "Proposed New KPM" but some of them are similar to KPMs that were under one of the component agencies that were folded into HECC including the Department of Community Colleges and Workforce Development, Oregon Student Access Commission, and the Oregon University System. HECC is proposing 43 different KPMs or subset KPMs including the multiple customer service KPMs. A number of the measures do not have targets at this time since the data for measuring the KPM is still being developed or baseline data is lacking. These include Measures 2, 3, 14a, 14b, 21a, 21b, 24b, and 27. Since this HECC's first set of independent KPMs it is preliminary to judge the performance of the agency against progress on their KPMs. Many of them are tied or measure similar trends that the funding formulas for Public Universities and Community Colleges that HECC is discussing to include in their performance or completion based distribution formulas. LFO recommends that the KPMs and their initial targets be accepted. Many of the targets may change in future biennia as better baseline data for many of the KPMs are developed or collected.

Sub-Committee Action:

Accept the LFO recommendation.

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Shields

Joint Committee On Ways and Means

Action: Do Pass The B-Eng Bill.

Action Date: 06/23/15

Vote:

Senate

Yeas: 11 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Winters

Nays: 1 - Whitsett

House

Yeas: 9 - Buckley, Gomberg, Huffman, Komp, Nathanson, Rayfield, Read, Whisnant, Williamson

Nays: 1 - Whitsett

Exc: 2 - McLane, Smith

Prepared By: Art Ayre, Department of Administrative Services

Reviewed By: Linda Gilbert, Legislative Fiscal Office

Agency: Higher Education Coordinating Commission

Biennium: 2015-17

Budget Summary*

	2013-15 Legislatively Approved Budget ⁽¹⁾	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 250,431	\$ 250,431	
Total	\$ -	\$ -	\$ 250,431	\$ 250,431	

Position Summary

Authorized Positions	0	0	0	0	
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00	

⁽¹⁾ Includes adjustments through December 2014

* Excludes Capital Construction expenditures

Revenue Summary

House Bill 2002 provides \$250,431 General Fund revenue for the purposes identified in this bill.

Summary of Public Safety Subcommittee Action

Public University Statewide Programs – 025

House Bill 2002 requires law enforcement agencies to have written policies and procedures prohibiting profiling by January 1, 2016. The measure requires that law enforcement agencies provide copies of profiling complaints to the Law Enforcement Contacts Policy and Data Review Committee (LECC), established in ORS 131.906. The LECC is directed to receive complaints from the public and law enforcement agencies, and forward any profiling complaints from the public to the appropriate law enforcement agency.

The Subcommittee approved \$250,431 General Fund for the Higher Education Coordinating Commission, public university statewide programs. The funding will be used for the Criminal Justice Policy Research Institute at Portland State University to support the LECC in carrying out the provisions of House Bill 2002.

The funding in House Bill 2002 is for the LECC to conduct the duties of House Bill 2002, plus provide training and research capacity similar to prior biennia. The funding supports one full-time project manager, one part-time faculty, and one graduate student. Additionally, the funding includes establishing a training curriculum for law enforcement for both in-person and online training, as well as a state-wide mailed survey of public perceptions.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 2002-B

Higher Education Coordinating Commission
 Art Ayre - 503-378-3108

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECOMMENDATION</u>									
SCR 025 - Public University Statewide Programs									
Special Payments	\$ 250,431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,431		
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ 250,431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,431		

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Roblan

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 06/23/15

Vote:

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

House

Yeas: 10 - Buckley, Gomberg, Huffman, Komp, Nathanson, Rayfield, Read, Whisnant, Whitsett, Williamson

Exc: 2 - McLane, Smith

Prepared By: Cathleen Connolly, Department of Administrative Services

Reviewed By: Tim Walker, Legislative Fiscal Office

Agencies: Higher Education Coordinating Committee; Department of Agriculture

Biennium: 2015-17

Budget Summary

	2013-15 Legislatively Approved Budget	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				<u>\$ Change</u>	<u>% Change</u>
<u>Higher Education Coordinating Commission</u>					
General Fund	\$ -	\$ -	\$ 500,000	\$ 500,000	100.0%
Total	\$ -	\$ -	\$ 500,000	\$ 500,000	100.0%
<u>Department of Agriculture</u>					
General Fund	\$ -	\$ -	\$ 125,000	\$ 125,000	100.0%
Total	\$ -	\$ -	\$ 125,000	\$ 125,000	100.0%

Position Summary

Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00

Revenue Summary

House Bill 2209 appropriates \$500,000 General Fund to the Higher Education Coordinating Commission (HECC) to be used by Oregon State University to fund research activities related to shellfish at the Whiskey Creek Shellfish Hatchery and Hatfield Marine Science Center.

House Bill 2209 also appropriates \$125,000 to the Oregon Department of Agriculture (ODA) to conduct a pilot project focused on water quality monitoring in Tillamook Bay. This funding, for HECC and ODA, is to be phased out in the 2017-19 biennial budget.

Summary of Natural Resources Subcommittee Action

House Bill 2209 establishes an eleven member Task Force on Shellfish to study efforts required to restore and expand shellfish resources. The Task Force is directed to produce a draft Oregon Shellfish Initiative outlining priorities and implementation strategies to enhance shellfish production. The Legislative Administration Committee will provide staff support to the Task Force, and the Task Force sunsets on December 31, 2016.

House Bill 2209 requires ODA to conduct a pilot project on water quality in Tillamook Bay, and requires Oregon State University to conduct research activities related to shellfish, specifically monitoring the effect of ocean acidification at the Whiskey Creek Shellfish Hatchery and conducting the Molluscan Broodstock Program at the Hatfield Marine Science Center.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 2209-A

Higher Education Coordinating Committee
 Department of Agriculture
 Cathleen Connolly - 503-373-0083

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
Higher Education Coordinating Commission									
<u>SUBCOMMITTEE RECOMMENDATION</u>									
SCR 025-000									
Special Payment - Account 6085	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000		
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	0	0.00
Department of Agriculture									
<u>SUBCOMMITTEE RECOMMENDATION</u>									
SCR 021-01									
Personal Services	\$ 16,920	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,920	0	0.00
Services and Supplies	\$ 88,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 88,080		
Capital Outlay	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000		
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000	0	0.00

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Monnes Anderson

Joint Committee On Ways and Means

Action: Do Pass The B-Eng Bill.

Action Date: 06/29/15

Vote:

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

House

Yeas: 12 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whisnant, Whitsett, Williamson

Prepared By: Art Ayre, Department of Administrative Services

Reviewed By: Kim To, Legislative Fiscal Office

Agencies: Judicial Department; Emergency Board

Biennium: 2015-17

Budget Summary

	2013-15 Legislatively Approved Budget	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
Oregon Health Authority					
Other Funds Limited	\$ -	\$ -	\$ 386,294	\$ 386,294	100.0%
Higher Education Coordinating Commission					
Other Funds Limited	\$ -	\$ -	\$ 118,249	\$ 118,249	100.0%
Total	\$ -	\$ -	\$ 504,543	\$ 504,543	100.0%

Position Summary

Oregon Health Authority

Authorized Positions	0	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.00	1.28	1.28

**Higher Education Coordinating
Commission**

Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.50	0.50

Revenue Summary

House Bill 2642 allows the Board of Certified Advanced Estheticians to be self-funded via fees charged to applicants and certificate holders for applications, new and annual renewal certifications, examinations, and other activities. The Private Career Schools under the Higher Education Coordinating Commission (HECC) will work with the Oregon Health Authority (OHA) and organizations interested in teaching students or instructors pursuing an education to become a certified advanced esthetician. If Senate Bill 218 passes, HECC will have the authority to establish a fee to recover some of the costs associated with new program review and approval.

Summary of Human Services Subcommittee Action

House Bill 2642 establishes the nine-member Board of Certified Advanced Estheticians within the Health Licensing Office (HLO) in OHA. The bill authorizes HLO to certify the practice of advanced non-ablative esthetics. Certification must be renewed biennially. The bill contains an emergency clause and is effective on passage. HLO is authorized to take action before the July 1, 2016 operative date. The bill allows HLO to begin certifying individuals as of July 1, 2016, and includes a grandfathering period of 18 months. The bill specifies that certificate holders are required to disclose the existence of professional liability insurance as part of their client records, and stipulates that a certificate holder must enter into an agreement with a health care professional who has schedule III, IV, or V prescriptive authority, as well as with a licensed physician or a licensed nurse practitioner.

Oregon Health Authority - Health Licensing Office

The Subcommittee approved an increase of \$386,294 Other Funds expenditure limitation and the establishment of two permanent positions (1.28 FTE) in HLO to carry out the provisions of the bill. This amount includes startup costs as well as Personal Services and related Services and Supplies for two Public Service Representative positions.

Higher Education Coordinating Commission – Degree Authorization / Private Career Schools

The Subcommittee approved an increase of \$118,249 Other Funds expenditure limitation and the establishment of one permanent position (0.50 FTE) in the Private Career Schools program of HECC. This amount reflects the Personal Services and related Services and Supplies for one part-time Education Specialist to oversee the licensing of education programs for this new field. The position will work with OHA and organizations interested in teaching students or instructors pursuing an education to become a certified advanced esthetician.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 2642-B

Various Agencies
Art Ayre -- 503-378-3108

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>Oregon Health Authority</u>									
<u>SUBCOMMITTEE RECOMMENDATION</u>									
SCR 020-07 - Health Licensing Office									
Personal Services	\$ -	\$ -	\$ 196,161	\$ -	\$ -	\$ -	196,161	2	1.28
Services and Supplies	\$ -	\$ -	\$ 190,133	\$ -	\$ -	\$ -	190,133		
<hr/>									
SUBCOMMITTEE RECOMMENDATION	\$ -	\$ -	\$ 386,294	\$ -	\$ -	\$ -	386,294	2	1.28
<u>Higher Education Coordinating Commission</u>									
<u>SUBCOMMITTEE RECOMMENDATION</u>									
SCR 002 - Degree Authorization / Private Career Schools									
Personal Services	\$ -	\$ -	\$ 106,352	\$ -	\$ -	\$ -	106,352	1	0.50
Services and Supplies	\$ -	\$ -	\$ 11,897	\$ -	\$ -	\$ -	11,897		
<hr/>									
SUBCOMMITTEE RECOMMENDATION	\$ -	\$ -	\$ 118,249	\$ -	\$ -	\$ -	118,249	1	0.50
<hr/>									
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ -	\$ -	\$ 504,543	\$ -	\$ -	\$ -	504,543	3	1.78

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Monroe

Joint Committee On Ways and Means

Action: Do Pass The B-Eng Bill.

Action Date: 06/23/15

Vote:

Senate

Yeas: 11 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Whitsett, Winters

Nays: 1 - Thomsen

House

Yeas: 9 - Buckley, Gomberg, Huffman, Komp, Nathanson, Read, Whisnant, Whitsett, Williamson

Exc: 3 - McLane, Rayfield, Smith

Prepared By: Krista McDowell, Department of Administrative Services

Reviewed By: Bill McGee, Legislative Fiscal Office

Agency: Higher Education Coordination Commission

Biennium: 2015-17

Budget Summary

	2013-15 Legislatively Approved Budget	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
Other Funds Limited	\$ -	\$ -	\$ 190,452	\$ 190,452	100.0%

Position Summary

Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00

Revenue Summary

Revenue to support the Other Funds expenditure limitation established by House Bill 2870 will be received from contracts between the Higher Education Coordinating Commission (HECC) and post-secondary institutions specifying the terms under which HECC will review and act on complaints filed against the institutions.

Summary of Education Subcommittee Action

House Bill 2870 provides HECC with authority to enter into contracts with independent, nonprofit postsecondary institutions to review and act on complaints filed against the institutions and to adopt rules governing the resolution of complaints. These institutions are otherwise exempt from HECC’s degree authorization regulatory authority. This change is necessary to ensure compliance with federal regulations that states have a complaint review process applicable to all post-secondary institutions. Compliance with this requirement is necessary for institutions to be eligible for student financial aid under Title IV of the federal Higher Education Act.

The bill establishes a \$190,452 Other Funds expenditure limitation to implement rules, contract for professional support, and fulfill other tasks and responsibilities associated with the review, investigation, hearing process, and resolution of complaints. In addition, database programming is necessary to add the ability to register and track cases. Since workload and revenue generated from contracts paid by these institutions is entirely dependent on caseload, no additional fiscal assumptions have been made for the 2017-19 biennium. The uncertainty surrounding the bill’s fiscal impact suggests that the agency may need to request additional resources at a later time when caseload demand can be more appropriately projected.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 2870 B

Higher Education Coordinating Commission
 Bill McGee 503-378-2078

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECOMMENDATION</u>									
SCR 002 Degree Authorization/Private Career Schools									
Services and Supplies	.	\$	- \$	190,452 \$	- \$	- \$	- \$	190,452	
TOTAL SUBCOMMITTEE RECOMMENDATION	\$	- \$	- \$	190,452 \$	- \$	- \$	- \$	190,452	

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Roblan

Joint Committee On Ways and Means

Action: Do Pass The B-Eng Bill.

Action Date: 06/29/15

Vote:

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

House

Yeas: 10 - Buckley, Gomberg, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whisnant, Williamson

Nays: 2 - Huffman, Whitsett

Prepared By: Bill McGee, Department of Administrative Services

Reviewed By: Krista McDowell, Legislative Fiscal Office

Agency: Higher Education Coordinating Commission

Biennium: 2015-17

Budget Summary

	2013-15 Legislatively Approved Budget	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 700,000	\$ 700,000	100.0%
Total	\$ -	\$ -	\$ 700,000	\$ 700,000	100.0%

Position Summary

Authorized Positions	0	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.00	1.36	1.36

Revenue Summary

House Bill 2871 includes a \$700,000 General Fund appropriation to the Higher Education Coordinating Commission to support the provisions of the bill.

Summary of Education Subcommittee Action

House Bill 2871 establishes the Open Educational Resources (OER) Grant Program within the Higher Education Coordinating Commission (HECC) to encourage the use of low or no-cost open educational resources as an alternative to increasingly high priced textbooks and other materials in post-secondary education. Open educational resources are defined as teaching, learning, and research materials that are either in the public domain or are otherwise free for use. By June 30, 2017, HECC, in coordination with public universities and community colleges, is directed to identify open educational resources that can be adopted as the primary instructional material for at least 15 courses meeting specific criteria outlined by the bill. The universities and colleges are also directed to prominently designate courses whose course materials exclusively consist of open or free textbooks or other low-cost or no-cost course materials. HECC is directed to report to interim legislative committees on higher education on the status of these efforts by December 1, 2015.

The bill directs HECC to award grants to community colleges and universities to support the work of the institutions to meet the requirements of the bill. The bill includes \$700,000 General Fund and establishes a limited duration Education Specialist 2 (0.92 FTE) to identify available OERs and provide training on their use and a limited duration Program Analyst 3 (0.44 FTE) to provide technical assistance in the development of contracts, compliance, reporting and monitoring of the OER grants.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 2871-B

Higher Education Coordinating Commission
 Bill McGee 503-278-2078

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECOMMENDATION</u>									
SCR 001 HECC Operations									
Personal Services	\$247,649	\$ -	\$ -	\$ -	\$ -	\$ -	\$247,649	2	1.36
Services and Supplies	\$57,220	\$ -	\$ -	\$ -	\$ -	\$ -	\$57,220		
Special Payments	\$395,131	\$ -	\$ -	\$ -	\$ -	\$ -	\$395,131		
TOTAL SUBCOMMITTEE RECOMMENDATION	\$700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$700,000	2	1.36

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Hansell

Joint Committee On Ways and Means

Action: Do Pass The B-Eng Bill.

Action Date: 06/05/15

Vote:

Senate

Yeas: 11 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, President Courtney, Roblan, Shields, Steiner Hayward, Whitsett

Exc: 2 - Thomsen, Winters

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Whisnant, Whitsett, Williamson

Exc: 1 - Smith

Prepared By: Dustin Ball, Department of Administrative Services

Reviewed By: Steve Bender, Legislative Fiscal Office

Agencies: Oregon Business Development Department; Higher Education Coordinating Commission

Biennium: 2015-17

Budget Summary*

	2013-15 Legislatively Approved Budget ⁽¹⁾	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
<u>Oregon Business Development Department</u>					
Lottery Funds	\$ -	\$ -	\$ 800,000	\$ 800,000	100.0%
Total	\$ -	\$ -	\$ 800,000	\$ 800,000	100.0%
<u>Higher Education Coordinating Commission</u>					
General Fund	\$ -	\$ -	\$ 100,000	\$ 100,000	100.0%
Total	\$ -	\$ -	\$ 100,000	\$ 100,000	100.0%

⁽¹⁾ Includes adjustments through December 2014

* Excludes Capital Construction expenditures

Revenue Summary

House Bill 2998 is funded with a one-time Lottery Funds allocation to the Oregon Business Development Department (OBDD) and a one-time General Fund appropriation to the Higher Education Coordinating Commission (HECC). The bill has no long-term impacts on the revenues of OBDD or HECC. The allocation of Lottery Funds to OBDD will be included in the total amount of Lottery Funds that House Bill 5029 will allocate from the Administrative Services Economic Development Fund to OBDD for business, innovation and trade.

Summary of Transportation and Economic Development Subcommittee Action

House Bill 2998 requires OBDD to support and provide technical assistance for the harvesting of western juniper and the manufacturing of products from western juniper, and requires the Institute for Natural Resources to identify and map high quality marketable stands of western juniper. Western juniper grows across more than six million acres of central and eastern Oregon, with the majority of area forested by juniper being split between Bureau of Land Management and privately owned lands. Western juniper in Oregon has increased dramatically since the 1930's due to land management decisions, notably wildfire suppression. Juniper expansion affects plant communities, water availability, fire cycles, forage production and wildlife habitat and biodiversity.

Oregon Business Development Department

House Bill 2998 establishes a one-time \$800,000 Lottery Funds expenditure limitation for OBDD in the Business, Innovation, Trade Division, to support the harvesting of western juniper and the manufacturing of products from western juniper allocated as follows: (1) \$500,000 for providing economic development assistance as either loans or grants to persons engaged in the business of western juniper harvesting or of manufacturing products from western juniper, (2) \$200,000 for making technical business assistance available to persons engaged in the business of western

juniper harvesting or of manufacturing products from western juniper, (3) \$100,000 for workforce training assistance to persons engaged in the business of western juniper harvesting or of manufacturing products from western juniper.

Higher Education Coordinating Commission

The bill requires the Institute for Natural Resources, in consultation with the Oregon Department of Forestry, the Oregon Department of Agriculture and the Oregon Department of Fish and Wildlife and other interested parties, to identify and map high quality marketable stands of western juniper that can be harvested in a commercially and environmentally reasonable manner for use in marketing. The bill provides a one-time \$100,000 General Fund appropriation to the HECC to finance the mapping of marketable western juniper stands by the Institute for Natural Resources at Portland State University.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 2998-B

Oregon Business Development Department
Dustin Ball -- 503-378-3119

Higher Education Coordinating Commission
Bill McGee -- 503-378-2078

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECOMMENDATION</u>									
<u>Oregon Business Development Department</u>									
SCR 210 - Business, Innovation, Trade									
Special Payments	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000		
<u>Higher Education Coordinating Commission</u>									
SCR 025 - PU State Programs									
Special Payments	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000		
SUBCOMMITTEE RECOMMENDATION	\$ 100,000	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 900,000	0	0.00

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Thomsen

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 06/29/15

Vote:

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

House

Yeas: 12 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whisnant, Whitsett, Williamson

Prepared By: Bill McGee, Department of Administrative Services

Reviewed By: Krista McDowell, Legislative Fiscal Office

Agency: Higher Education Coordinating Commission

Biennium: 2015-17

Budget Summary

	2013-15 Legislatively Approved Budget	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000	100.0%

Position Summary

Authorized Positions	0	0	0	0	
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00	

Revenue Summary

House Bill 3603 includes a General Fund appropriation to the Higher Education Coordinating Commission (HECC).

Summary of Education Subcommittee Action

House Bill 3063 appropriates \$3,000,000 General Fund to HECC for a grant program to community colleges to increase the number of underserved, low-income and first-generation college-bound students who enroll in college and make progress toward a degree or a certificate. House Bill 4116 (2014) included \$750,000 for these programs.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 3063-A

Higher Education Coordinating Commission
 Bill McGee 503-378-2078

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECOMMENDATION</u>									
SCR 012 State Support to Community Colleges									
Special Payments: Dist to Community Colleges	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000		
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000		

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Monroe

Joint Committee On Ways and Means

Action: Do Pass With Amendments To The A-Eng Bill. (Printed B-Eng.)

Action Date: 06/23/15

Vote:

Senate

Yeas: 9 - Burdick, Devlin, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Winters

Nays: 3 - Girod, Hansell, Whitsett

House

Yeas: 8 - Buckley, Gomberg, Huffman, Komp, Nathanson, Read, Whisnant, Williamson

Nays: 1 - Whitsett

Exc: 3 - McLane, Rayfield, Smith

Prepared By: Bill McGee, Department of Administrative Services

Reviewed By: Krista McDowell, Legislative Fiscal Office

Agency: Higher Education Coordinating Commission

Biennium: 2015-17

Budget Summary

	2013-15 Legislatively Approved Budget⁽¹⁾	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				<u>\$ Change</u>	<u>% Change</u>
General Fund	\$ -	\$ -	\$ 48,092	\$ 48,092	100.0%

Position Summary

Authorized Positions	0	0	1	1	
Full-time Equivalent (FTE) positions	0.00	0.00	0.25	0.25	

Revenue Summary

House Bill 3308 includes a \$48,092 General Fund appropriation to the Higher Education Coordinating Commission.

Summary of Education Subcommittee Action

House Bill 3308 requires the Higher Education Coordination Commission (HECC) to convene and staff a workgroup to analyze and develop recommendations to address disparities in higher education within traditionally marginalized, underserved or underrepresented communities. HECC is directed to submit a report detailing the analysis and recommendations to the interim legislative committees on higher education by June 30, 2016. The bill includes a one-time General Fund appropriation of \$48,092 and one limited duration Operations and Policy Analyst 4 position (0.25 FTE) to support the workgroup.

The Higher Education Coordinating Commission is directed to report back to the Joint Committee on Ways and Means, during the 2017 Regular Session as part of the agency budget presentation, with a summary list of all the studies and workgroups that the agency oversaw during the 2015-17 biennium.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 3308-B

Higher Education Coordinating Commission
 Bill McGee 503-378-2078

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECOMMENDATION</u>									
SCR 001 HECC Operations									
Personal Services	\$ 38,092	\$ -	\$ -	\$ -	\$ -	\$ -	38,092	1	0.25
Services and Supplies (Instate Travel)	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	10,000		
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ 48,092	\$ -	\$ -	\$ -	\$ -	\$ -	48,092	1	0.25

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Hansell

Joint Committee On Ways and Means

Action: Do Pass The B-Eng Bill.

Action Date: 06/23/15

Vote:

Senate

Yeas: 11 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Whitsett, Winters

Nays: 1 - Thomsen

House

Yeas: 10 - Buckley, Gomberg, Huffman, Komp, Nathanson, Rayfield, Read, Whisnant, Whitsett, Williamson

Exc: 2 - McLane, Smith

Prepared By: Dustin Ball, Department of Administrative Services

Reviewed By: John Terpening, Legislative Fiscal Office

Agency: Department of Agriculture

Biennium: 2015-17

Budget Summary

	2013-15 Legislatively Approved Budget	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 50,000	\$ 50,000	100.0%
Total	\$ -	\$ -	\$ 50,000	\$ 50,000	100.0%

Position Summary

Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00

Revenue Summary

House Bill 3362 provides a one-time General Fund appropriation to the Oregon Department of Agriculture (ODA) to fund the development of a bee incident reporting system. The bill also changes the fee structure in ORS 602.090 (registrants of five or more bee colonies) from a flat fee of \$10/\$20 to a flat fee of \$10/\$20 plus \$0.50 per colony. This change is anticipated to generate approximately \$21,200 in Other Funds revenue.

Summary of Transportation and Economic Development Subcommittee Action

House Bill 3362 directs Oregon State University (OSU) to expand the pollinator Health Program created in House Bill 4139 (2014). OSU, in consultation with ODA, is directed to develop a pollinator health outreach and education plan to educate the public. The bill also directs ODA to develop a bee incident reporting system to facilitate public reporting of incidents related to pollinator health to the department.

House Bill 3362 specifies that all funds collected from ORS 602.090 (registration of five or more bee colonies) are to be spent on pollinator research that is predominantly focused on honeybees. Additionally, ODA is required to apply \$10 from each Pesticide Product Registration Fee (collected before January 1, 2019) to fund education and outreach efforts.

The Subcommittee provided ODA with a one-time General Fund appropriation of \$50,000 for the purpose of developing the bee incident reporting system as required in the bill. It is not anticipated that ODA will need additional Other Funds expenditure limitation to implement the research, outreach, or education efforts required under the bill.

OSU estimates a fiscal impact of approximately \$250,000 for developing educational and outreach activities for both pollinator health and pesticides use. However, OSU reports that this work can be accomplished within the additional \$14.0 million above current service level provided to the Statewide Public Service Programs in the Higher Education Coordinating Commission's budget bill (House Bill 5024).

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 3362-B

Oregon Department of Agriculture
 Dustin Ball -- 503-378-3119

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECOMMENDATION</u>									
Oregon Department of Agriculture									
SCR 010 - Administration and Support Services									
Services and Supplies	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000		
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	0	0.00

BUDGET REPORT AND MEASURE SUMMARY

Joint Committee On Ways and Means

Action:

Action Date:

Vote:

Prepared By: Jean Gabriel, Department of Administrative Services

Reviewed By: Daron Hill, Legislative Fiscal Office

Agencies: Various

Biennium: 2015-17

Summary of Capital Construction Subcommittee Action

House Bill 5005 limits the maximum amount of bonds and third party financing agreements state agencies may issue and the amount of revenue state agencies may raise from such issuance. The proceeds from the issuance of bonds are included as revenues in agency budgets. This bill also allocates the federal tax-exempt private activity bond volume cap allowed under the Internal Revenue Code of 1986, as amended, to certain state agencies and the Private Activity Bond Committee established in ORS 286A.615.

The Subcommittee reviewed amendments to House Bill 5005 for the following purposes:

- 1) The Subcommittee approved a Higher Education Coordinating Commission (HECC) Article XI-G general obligation bond authorization of \$145,781,600 which approves seven new projects for public universities and reauthorizes eight projects approved during previous legislative sessions for community colleges capital construction financing, including a change in the specified project for Mt. Hood Community College. Projects are described later in this report.
- 2) The Subcommittee approved a reauthorization Article XI-G general obligation bonds for the Oregon Health and Science University (OHSU) Cancer Institute project approved during the 2014 Legislative Session. The authorization in the 2013-15 biennium was for a combination of Article XI-G bonds and lottery revenue bonds. However, the amount of Article XI-G bonds reauthorized for 2015-17 was increased to \$200,035,000 which includes \$198,000,000 in project costs and \$2,035,000 in bond issuance costs, with no lottery revenue bonds authorized for the project. The project involves expansion of the OHSU Knight Cancer Institute including construction of research, clinical, and other related facilities. The bond proceeds will be used to construct a research building on the Schnitzer Campus which will include wet laboratory facilities, bio-computing space, and research support facilities; and for additional floors in the Center for Health and Healing II (CHH II) building already planned for construction for clinical trial space. OHSU will match the Article XI-G bonds with donated funds.
- 3) The Subcommittee approved an Oregon Business Development Department Article XI-M (Seismic Rehabilitation of Public Education Buildings) general obligation bond authority of \$176,870,000 and authority for Article XI-N (Seismic Rehabilitation of Emergency Services Buildings) general obligation bonds of \$30,440,000.
- 4) The Subcommittee provided to the Oregon Department of Education Article XI-P general obligation bond authority of \$126,210,000, which includes \$125,000,000 in net proceeds and \$1,210,000 in bond issuance costs, to fund grants to school districts for capital costs including construction, improvement, remodel, maintenance or repair of facilities, and acquisition of equipment.
- 5) The Subcommittee approved Article XI-Q general obligation bond authority of \$369,640,000 for capital projects owned or operated by the state. A table listing all projects comprising the Article XI-Q authorization is included later in this report.
- 6) The Subcommittee provided to the Oregon Department of Transportation Article XI, Section 7 general obligation bond authority of \$35,475,000 to fund various highway improvement projects throughout the state.

- 7) The Subcommittee approved a \$100,000,000 authorization to the Department of Veterans' Affairs for issuance of Article XI-A general obligation bonds.
- 8) The Subcommittee approved Higher Education Coordinating Commission Article XI-F (1) general obligation bond authorization of \$70,985,000 to provide bond financing for Public Universities' (Portland State University and Oregon State University) self-supporting capital construction projects including \$53,680,000 for one new project, as well as reauthorization of two projects approved during previous legislative sessions. Projects are described later in this report.
- 9) The Subcommittee approved a \$10,000,000 authorization to the Department of Environmental Quality for issuance of Article XI-H general obligation bonds.
- 10) The Subcommittee approved a \$30,520,000 authorization to the Water Resources Department for issuance of Article XI-I (1) general obligation bonds to fund loans for water development projects.
- 11) The Subcommittee approved a Housing and Community Services Department Article XI-I (2) general obligation bond authority of \$25,000,000. In addition, the Subcommittee approved Housing and Community Services Department direct revenue bond authority of \$300,000,000 and pass-through revenue bond authority of \$250,000,000.
- 12) The Subcommittee approved the State Department of Energy's Article XI-J general obligation bond authority of \$25,000,000 and approved its direct revenue bond authority of \$20,000,000.
- 13) The Subcommittee approved Department of Administrative Services Lottery Revenue Bond limit of \$201,795,000. A complete list of lottery revenue bond projects can be found in House Bill 5030.
- 14) The Subcommittee approved an authorization of \$393,160,000 in Department of Transportation Highway User Tax revenue bonds for eligible construction projects.
- 15) The Subcommittee approved an Oregon Business Development Department direct revenue bond authority of \$30,000,000 and pass-through revenue bond authority of \$200,000,000 for Industrial Development bonds and \$10,000,000 for the Beginning and Expanding Farmer Loan Program.
- 16) The Subcommittee approved an Oregon Facilities Authority pass-through revenue bond authority of \$950,000,000.

Detail of projects authorized for the Higher Education Coordinating Commission through bond financing is included below.

Higher Education Coordinating Commission

HECC - Public Universities

The Subcommittee approved 12 new bond-funded projects for public universities at a total cost of \$298,440,000. Two additional projects approved in the 2013-15 biennium were reauthorized at \$17,305,000. The projects are included in the budget for HECC.

All Public Universities

The Subcommittee approved the following project for the seven public universities that formerly comprised the Oregon University System (OUS) and adopted a budget note:

- Capital renewal, code compliance, and safety: approved \$65,770,000 Article XI-Q bonds to maintain facilities and keep the deferred maintenance backlogs from growing. These projects do not involve acquisition of buildings, structures, or land. The approved amount includes \$65,000,000 for project costs and \$770,000 for issuance costs. HECC initially will allocate funds to the individual universities based on square footage in education and general services facilities, following past OUS practice. Debt service on the Article XI-Q bonds will be paid with General Fund.

Budget Note:

The Higher Education Coordinating Commission, in collaboration with the seven public universities and the Department of Administrative Services, shall submit a report by December 31, 2015 to the Legislative Fiscal Office that identifies whether and how revisions in statute and/or administrative rules are needed to better enable universities to use capital repair and renewal funds to implement disability access improvements.

Eastern Oregon University

The Subcommittee approved the following project:

- Hunt Hall Demolition and Site Renovation: approved \$3,040,000 Article XI-Q bonds to demolish an existing building that has exceeded its useful life. The project also involves upgrades to parking, campus roadways and pathways, compliance with Americans with Disabilities Act accessibility requirements, upgrades to campus communication network distribution, and restoration of historic campus features. The approved amount includes \$2,985,000 for project costs and \$55,000 for cost of issuing the bonds. Debt service on the bonds will be paid with General Fund.

Oregon Institute of Technology

The Subcommittee approved the following project:

- Center for Excellence in Engineering and Technology, Phase One: approved \$785,000 Article XI-G bonds and \$10,395,000 Article XI-Q bonds for construction of a laboratory and classroom building adjacent to Cornett Hall. The approved amount includes \$10,920,000 for project costs and \$260,000 for costs of issuing the bonds. The university will use funds from campus auxiliaries and a legal settlement for the constitutionally required fifty percent match against the Article XI-G bonds. Debt service on the bonds will be paid with General Fund.

Oregon State University

The Subcommittee approved the following three projects for a total of \$62,380,000.

- Forest Science Complex: approved \$30,140,000 Article XI-G bonds for renovation of Peavey Hall Classroom Building and construction of a new research facility to house an applied research center in wood products engineering and manufacturing. The approved amount includes \$29,702,970 for project costs and \$437,030 for costs of issuing the bonds. The university will use gift funds for the constitutionally required fifty percent match against the Article XI-G bonds. Debt service on the bonds will be paid with General Fund.
- Marine Studies Campus, Phase One: approved \$25,155,000 Article XI-G bonds to construct a research, classroom, and academic building at the Hatfield Marine Science Center in Newport. The facility constitutes the first phase in an effort to expand the university's marine studies academic and research programs. The approved amount includes \$24,752,475 for project costs and \$402,525 for costs of issuing the bonds. The university will use gift funds for the constitutionally required fifty percent match against the Article XI-G bonds. Debt service on the bonds will be paid with General Fund.
- Modular Data Center: reauthorized \$7,085,000 Article XI-F (1) bonds originally authorized as Article XI-Q bonds in the 2013-15 Legislatively Approved Budget to create small data centers throughout the campus intended to support research, instructional, and administrative activities. The approved amount includes \$7,000,000 for project costs and \$85,000 for costs of issuing the bonds. Debt service on the Article XI-F (1) bonds will be paid by loan repayments made by the university to HECC, which are expected to be supported through the university's tuition revenue.

Portland State University

The Subcommittee approved the following three projects for a total of \$124,780,000.

- Neuberger Hall Deferred Maintenance and Renovation: approved \$10,220,000 Article XI-G bonds and \$50,660,000 Article XI-Q bonds to completely renovate and upgrade an academic and administration facility built in the 1960s. The approved amount includes \$60,000,000 for project costs and \$880,000 for costs of issuing the bonds. The university will use gift funds and other funds for the constitutionally required fifty percent match against the Article XI-G bonds. Debt service on the bonds will be paid with General Fund.
- Broadway Housing Purchase: approved \$53,680,000 Article XI-F (1) bonds to purchase a ten story housing facility currently owned by the PSU Foundation. The building was constructed in 2003 by a limited liability corporation under contract with the university and financed by

City of Portland economic development revenue bonds. Issuance of State of Oregon general obligation bonds will allow the university to purchase the building from its foundation at a lower interest rate than the foundation is paying on the city bonds. The approved amount includes \$53,000,000 for project costs and \$680,000 for costs of issuing the bonds. Debt service on the Article XI-F (1) bonds will be paid by loan repayments made by the university to HECC, which are expected to be supported through the university's housing and dining fees, retail space rent receipts, and university general fund revenues.

- University Center Land Purchase: reauthorized \$10,220,000 Article XI-F (1) bonds originally authorized in the 2013-15 Legislatively Approved Budget for purchase of land under the university-owned University Center building. The approved amount includes \$10,000,000 for project costs and \$220,000 for costs of issuing the bonds. Debt service on the Article XI-F (1) bonds will be paid by loan repayments made by the university to HECC, which are expected to be supported through the university's savings from lease payments that will no longer be incurred.

Southern Oregon University

The Subcommittee approved the following project:

- Britt Hall Renovation: approved \$4,785,000 Article XI-Q bonds for renovation and seismic upgrades to an administration, classroom, and student services building. The approved amount includes \$4,717,500 for project costs and \$67,500 for costs of issuing the bonds. Debt service on the bonds will be paid with General Fund.

University of Oregon

The Subcommittee approved the following three projects for a total of \$37,795,000.

- Klamath Hall Renovation: approved \$6,325,000 Article XI-G bonds and \$6,075,000 Article XI-Q bonds to renovate one floor and add an additional floor to an academic and research building to accommodate increased enrollment in chemistry and other sciences. The approved amount includes \$12,250,000 for project costs and \$150,000 for costs of issuing the bonds. The university will use institutional funds for the constitutionally required fifty percent match against the Article XI-G bonds. Debt service on the bonds will be paid with General Fund.
- College and Careers Building: approved \$17,275,000 Article XI-G bonds for construction of a new office and classroom building that will house the College of Arts and Sciences and the Career Center. The approved amount includes \$17,000,000 for project costs and \$275,000 for costs of issuing the bonds. The university will use gift funds, grants, and other funds for the constitutionally required fifty percent match against the Article XI-G bonds. Debt service on the bonds will be paid with General Fund.
- Chapman Hall Renovation: approved \$2,550,000 Article XI-G bonds and \$5,570,000 Article XI-Q bonds to remodel and seismically upgrade Chapman Hall, which houses the university's Honors College. The approved amount includes \$8,000,000 for project costs and \$120,000 for costs of issuing the bonds. The university will use gift funds, grants, and other funds for the constitutionally required fifty percent match against the Article XI-G bonds. Debt service on the bonds will be paid with General Fund.

Western Oregon University

The Subcommittee approved the following project:

- **Natural Sciences Building Renovation:** approved \$6,015,000 Article XI-Q bonds to renovate and seismically upgrade the Natural Sciences Building for use by the physical and natural sciences programs following the relocation of chemistry, anatomy, and physiology programs to another building. The approved amount includes \$5,940,000 for project costs and \$75,000 for costs of issuing the bonds. Debt service on the bonds will be paid with General Fund.

HECC - Community Colleges

The Subcommittee approved one new community college bond-funded project at a cost of \$1,710,000 and reauthorized eight projects originally approved in the 2013-15 biennium at a total cost of \$53,331,600. Expenditure limitation for these projects is included in the budget for HECC. Amounts approved for projects funded with Article XI-G bonds include project and bond issuance costs.

- **Linn-Benton Community College Alternative Fuels Center:** approved \$1,710,000 lottery-backed bonds for construction of a training and research center focused on transition to a more efficient, lower-cost, and cleaner transportation system. The approved amount includes \$1,500,000 for project costs and \$210,000 for issuance and other costs. Debt service will be paid with Lottery Funds.
- **Blue Mountain Community College Animal Science Education Center:** reauthorized \$3,331,350 in Article XI-G bonds to construct new facilities for animal science and agriculture programs. The project includes classrooms and office buildings, indoor and outdoor arenas, a hay barn, horse pens, and mare motels, tack storage lockers, and round pens. Match for the Article XI-G bonds will come from a district bond levy approved in May 2015. The approved amount includes project and bond issuance costs.
- **Columbia Gorge Community College Advanced Technology Center, Phase Two:** reauthorized \$7,320,000 in Article XI-G bonds for construction of a facility on the Hood River campus to support science, technology, engineering, and mathematics programs. Match for the Article XI-G bonds will come from fundraising and proceeds of a possible 2016 district bond levy. The approved amount includes project and bond issuance costs.
- **Klamath Community College Student Success and Career-Technical Center:** reauthorized \$7,850,000 Article XI-G bonds for construction of a new facility housing a research library and computer labs, a testing center, tutoring and advising areas, and space for GED, Adult Basic Education, and English as a Second Language programs. The project will also expand the Career Technical Education center for auto and diesel mechanics and construction management programs. When originally approved, match for the Article XI-G bonds was anticipated to come from a combination of college reserve funds, foundation and federal grants, and district general obligation bonds. Currently the college is working with its partners to raise funds. The approved amount includes project and bond issuance costs.
- **Mt. Hood Community College Technology Innovation Center:** reauthorized \$8,000,000 in Article XI-G bonds to replace an aging Industrial Technology facility with space for applied technologies, including automotive, machine tool, and emerging technologies and classroom space. At the request of the college, this project replaces the College Student Services Enhancement project approved in 2013. The college plans a local bond levy in 2016 to provide match for the Article XI-G bonds. The approved amount includes project and bond issuance costs.

- Rogue Community College Health and Science Center: reauthorized \$8,000,000 Article XI-G bonds to increase space for health science programs by constructing new facilities or buying and remodeling existing ones. As reauthorized, the project also allows the college to acquire land for the facility. Match for the Article XI-G bonds is expected to come from partnership contributions, grants, and capital campaign contributions. The approved amount includes project and bond issuance costs.
- Southwestern Oregon Community College Health and Science Technology Building: reauthorized \$8,000,000 Article XI-G bonds for construction of a new facility with laboratory, classroom, and auxiliary space for expansion of allied health and science programs. The facility will support increased use of technology and distance education in health and science programs. Match for the Article XI-G bonds is expected to come from private grants and donations and, if necessary, revenues from a district bond levy. The approved amount includes project and bond issuance costs.
- Treasure Valley Community College Workforce Vocational Center: reauthorized \$2,830,250 Article XI-G bonds for construction of a new facility to expand space for welding training and to house Natural Resource, Renewable Energy, Wild Land Fire, Construction Trades, and Waste Water Management programs. Match for the Article XI-G bonds is expected to come from fund raising or proceeds from district bonds or a district bond levy. The approved amount includes project and bond issuance costs.
- Umpqua Community College Industrial Technology Building: reauthorized \$8,000,000 Article XI-G bonds to construct a new facility on campus for automotive, manufacturing, construction, and welding technology programs. The college had planned to match the Article XI-G bonds with proceeds from a district bond levy which was defeated by the voters in May 2013. Alternatives for generating the match from grants, donations, and other sources are being explored. A 2016 bond levy is under consideration. The approved amount includes project and bond issuance costs.

Article XI-Q Authority

Department of Human Services

Adult Abuse Data and Report Writing System \$ 3,355,000

Department of Administrative Services

Capital Investments/Acquisitions \$ 17,275,000

Department of Justice

Child Support Enforcement System \$ 15,415,000

Department of Revenue

Core Tax Revenue Systems Replacement \$ 19,375,000

Property Valuation System 1,960,000

Subtotal \$ 21,335,000

Oregon Judicial Department

E-Court System \$ 14,755,000

Multnomah County Courthouse 17,675,000

Jefferson County Courthouse 2,550,000

Tillamook County Courthouse 8,005,000

Subtotal \$ 42,985,000

Oregon Military Department

Youth Challenge \$ 5,045,000

Military Headquarters Facility 6,785,000

Subtotal \$ 11,830,000

Department of Corrections

Deferred Maintenance for Facilities \$ 14,475,000

Article XI-Q Authority (continued)

Oregon Youth Authority

Rogue Valley Facility Improvements	\$ 10,100,000
MacLaren Facility Improvements	31,460,000
Oak Creek Facility Improvements	2,145,000
CCTV Cameras	1,190,000
North Coast	625,000
Eastern Oregon	1,540,000
Tillamook	1,225,000
Camp River Bend	790,000
Camp Florence	765,000
Hillcrest	235,000

Subtotal \$ 50,075,000

Higher Education Coordinating Commission

All - Capital Repair, Renewal & Accessibility	\$ 65,770,000
EOU - Hunt Hall Demolition & Site Restoration	3,040,000
OIT - Center for Excellence in Engineering & Tech	10,395,000
PSU - Neuberger Hall Deferred Maintenance & Renovation	50,660,000
SOU - Britt Hall Renovation	4,785,000
UO - Chapman Hall Renovation	5,570,000
UO - Klamath Hall Renovation	6,075,000
WOU - Natural Sciences Building Renovation	6,015,000

Subtotal \$ 152,310,000

Oregon Housing and Community Services

Affordable Housing	\$ 40,585,000
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TOTAL \$ 369,640,000

House Bill 5005, SECTIONS 1 - 3.

<u>Program Designation</u>	<u>2013-15 Legislatively Approved</u>	<u>2015-17 Governor's Budget</u>	<u>2015-17 Committee Recommendations</u>	<u>Changes from Governor's Budget</u>
<u>GENERAL OBLIGATION BONDS</u>				
General Fund Obligations				
Higher Education Coordinating Comm. - PU (Art. XI-G)	\$ 117,711,000	\$ 117,375,000	\$ 92,450,000	\$ (24,925,000)
Higher Education Coordinating Comm. - CC (Art. XI-G)	\$ 123,451,600	\$ 79,321,600	\$ 53,331,600	\$ (25,990,000)
Oregon Health and Science University (Art. XI-G)	\$ 161,490,000	\$ 199,770,000	\$ 200,035,000	\$ 265,000
Oregon Business Development Dept. (Art. XI-M)	\$ 15,000,000	\$ 70,000,000	\$ 176,870,000	\$ 106,870,000
Oregon Business Development Dept. (Art. XI-N)	\$ 15,000,000	\$ 30,000,000	\$ 30,440,000	\$ 440,000
Oregon Department of Education (Art. XI-P)	\$ 0	\$ 0	\$ 126,210,000	\$ 126,210,000
Department of Administrative Services (Art. XI-Q)	\$ 459,618,100	\$ 506,690,000	\$ 369,640,000	\$ (137,050,000)
Oregon Department of Transportation (Art. XI, Sec. 7)	\$ 453,725,000	\$ 0	\$ 35,475,000	\$ 35,475,000
Dedicated Fund Obligations				
Department of Veterans' Affairs (Art. XI-A)	\$ 60,000,000	\$ 100,000,000	\$ 100,000,000	\$ 0
Higher Education Coordinating Comm. (Art. XI-F(1))	\$ 390,977,500	\$ 67,900,000	\$ 70,985,000	\$ 3,085,000
Dept of Environmental Quality (Art. XI-H)	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 0
Water Resources Department (Art. XI-I(1))	\$ 10,235,000	\$ 30,520,000	\$ 30,520,000	\$ 0
Housing and Community Services Dept (Art. XI-I(2))	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000	\$ 0
Department of Energy (Art. XI-J)	\$ 60,000,000	\$ 100,000,000	\$ 25,000,000	\$ (75,000,000)
Total General Obligation Bonds	\$ 1,902,208,200	\$ 1,336,576,600	\$ 1,345,956,600	\$ 9,380,000
<u>REVENUE BONDS</u>				
Direct Revenue Bonds				
Housing and Community Services Department	\$ 150,000,000	\$ 300,000,000	\$ 300,000,000	\$ 0
Department of Transportation				0
Infrastructure Fund	\$ 20,400,000	\$ 0	\$ 0	\$ 0
Highway User Tax	\$ 846,690,000	\$ 393,160,000	\$ 393,160,000	\$ 0
Toll-Backed Revenue Bonds	\$ 663,000,000	\$ 0	\$ 0	\$ 0
Oregon Business Development Department	\$ 35,000,000	\$ 30,000,000	\$ 30,000,000	\$ 0
Department of Energy	\$ 20,000,000	\$ 20,000,000	\$ 20,000,000	\$ 0
Oregon University System (former)	\$ 50,000,000	\$ 0	\$ 0	\$ 0
Department of Administrative Services				0
Lottery Revenue Bonds	\$ 219,717,715	\$ 219,290,000	\$ 201,795,000	\$ (17,495,000)
Total Direct Revenue Bonds	\$ 2,004,807,715	\$ 962,450,000	\$ 944,955,000	\$ (17,495,000)

<u>Program Designation</u>	<u>2013-15 Legislatively Approved</u>	<u>2015-17 Governor's Budget</u>	<u>2015-17 Committee Recommendations</u>	<u>Changes from Governor's Budget</u>
Pass Through Revenue Bonds				
Oregon Business Development Department				
Industrial Development Bonds	\$ 165,000,000	\$ 200,000,000	\$ 200,000,000	\$ 0
Beginning and Expanding Farmer Loan Program	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 0
Oregon Facilities Authority	\$ 950,000,000	\$ 950,000,000	\$ 950,000,000	\$ 0
Housing and Community Services Department	\$ 150,000,000	\$ 250,000,000	\$ 250,000,000	\$ 0
Total Pass Through Revenue Bonds	\$ 1,275,000,000	\$ 1,410,000,000	\$ 1,410,000,000	\$ 0
Total Revenue Bonds	\$ 3,279,807,715	\$ 2,372,450,000	\$ 2,354,955,000	\$ (17,495,000)

OTHER FINANCING AGREEMENTS

Department of Administrative Services	\$ <u>55,600,000</u>	\$ <u>40,000,000</u>	\$ <u>40,000,000</u>	\$ <u>0</u>
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**House Bill 5005, SECTION 4.
Private Activity Bond Allocation for 2016 and 2017 Calendar Years.**

Allocation For:	2013-15 Legislatively Approved Budget		Subcommittee Recommendation	
	2014 Calendar Year	2015 Calendar Year	2016 Calendar Year	2017 Calendar Year
Oregon Business Development Department:				
Industrial Development Bonds	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000
Beginning and Expanding Farmer Loan Program	\$ 0	\$ 0	\$ 5,000,000	\$ 5,000,000
Housing & Community Services Department	\$125,000,000	\$125,000,000	\$125,000,000	\$125,000,000
State Department of Energy	\$ 10,000,000	\$ 10,000,000	\$ 5,000,000	\$ 5,000,000
Private Activity Bond Committee	\$195,438,535	\$195,438,535	\$222,023,900	\$222,023,900
Totals	\$370,438,535	\$370,438,535	\$397,023,900	\$397,023,900

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Girod

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 07/03/15

Vote:

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whitsett, Williamson

Exc: 1 - Whisnant

Prepared By: Jean Gabriel and Bill McGee, Department of Administrative Services

Reviewed By: Paul Siebert, Legislative Fiscal Office

Agencies: Various

Biennium: 2015-17

Agency: Military Department

Biennium: 2013-15

Budget Summary

	2013-15 Legislatively Approved Budget ⁽¹⁾	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
Other Funds Capital Construction	\$ 266,869,299	\$ -	\$ 511,316,680	\$ 244,447,381	91.6%
Federal Funds Capital Construction	\$ 9,401,412	\$ -	\$ 31,446,471	\$ 22,045,059	234.5%
Total	\$ 276,270,711	\$ -	\$ 542,763,151	\$ 266,492,440	96.5%

2013-15 Expenditure Limitation Adjustments

Oregon Military Department

Federal Funds Capital Construction		\$ 2,082,893	\$ 2,082,893
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⁽¹⁾ Includes adjustments through December 2014

Summary of Revenue Changes

Other Funds revenues include proceeds from the issuance of general obligation bonds authorized under Article XI-Q, XI-G, XI-F (1), and Article XI, Section 7 of Oregon's Constitution, the depreciation component of the Uniform Rent program and other deposits in the Department of Administrative Services Capital Projects Fund established by ORS 276.005, reserves of the Veterans' Home Program, Oregon Military Department Capital Construction Account (surplus property sale proceeds), aircraft registration fees assessed in accordance with ORS 837.040 and 837.045, and state gasoline tax and driver and vehicle related fees. Federal Funds revenues are from the National Guard Bureau, the Federal Aviation Administration's General Aviation Entitlement Program, the Federal Airport Improvement Program, the U.S. Department of Veterans' Affairs construction grant program, and the U.S. Fish and Wildlife Service.

Summary of Capital Construction Subcommittee Action

House Bill 5006 provides six-year expenditure limitation for new capital construction projects. Projects in excess of \$1.0 million that build, acquire, adapt, replace, or change the use or function of a facility are categorized as capital construction projects. All capital projects in excess of \$1.0 million require a separate Capital Construction expenditure limitation established by the Legislature or the Emergency Board. House Bill 5006 also extends the six-year expiration dates and expenditure limitations for specified projects.

Oregon Housing and Community Services

Family Affordable Housing: \$40,000,000 Other Funds (Article XI-Q bonds) is approved to fund the state's equity (ownership) interest in a variety of projects to provide affordable housing to low-income Oregonians. The form of projects may include small scale and mid-size new construction, land or building acquisition, or modular construction. Debt service will be paid with General Fund.

Oregon Military Department

Military Headquarters Facility: \$6,700,000 Other Funds (Article XI-Q bonds) and \$18,463,000 Federal Funds (National Guard Bureau) is approved to fund the planning, design, and construction of a new Joint Force Headquarters building to be located in Salem.

Youth Challenge Armory: \$4,977,000 Other Funds (Article XI-Q bonds) is approved for the expansion and renovation of the current facility located in Bend to increase capacity for at-risk youths participating in the Youth Challenge Program.

Planning and Pre-Design: \$136,281 Other Funds (Capital Construction Account) and \$140,770 Federal Funds (National Guard Bureau) is approved for planning and preliminary design work at various sites throughout the state where the agency is planning future capital construction projects.

Medford Armory: \$1,943,648 Federal Funds (National Guard Bureau) is approved for the service life extension project to renovate the facility. The project includes upgrades to the building envelope, HVAC system, seismic resilience, utility system, lighting, restrooms, and finishes throughout the building.

Baker City Readiness Center: \$750,000 Federal Funds (National Guard Bureau) is approved to construct a new military vehicle compound, expand the parking lot, and move an HF antenna from the old armory to the new readiness center.

Military Museum: \$2,082,893 Federal Funds (National Guard Bureau) is approved to update the primary building at the Military Museum located at Camp Withycombe. The project includes expansion of the building entrance and lobby, installation of a fire protection system, upgrades of facility utilities, modifications to classrooms, additional restrooms, and a weapons storage vault. The expenditure limitation will expire June 30, 2019.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Roseburg Armory Service Life Extension project (Federal Funds) to June 30, 2016.

Department of Corrections

Deferred Maintenance: \$14,220,432 Other Funds (Article XI-Q bonds) is approved to address highest priority deferred maintenance projects. Projects are located at facilities throughout the state and address a range of needs including HVAC repairs, security and electrical systems changes, and some structural improvements.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations for the following projects: Well Replacement on Mill Creek Property (Other Funds), extended to December 31, 2017; and Junction City Prison (Other Funds), extended to June 30, 2018.

Oregon Youth Authority

MacLaren Facility Improvements: \$30,934,000 Other Funds (Article XI-Q bonds) is approved to fund deferred maintenance, additions, site improvements, and renovations to address safety needs at MacLaren. This project will facilitate the eventual planned closure of Hillcrest and consolidation of youth populations into MacLaren.

Rogue Valley Facility Improvements: \$9,880,000 Other Funds (Article XI-Q bonds) is approved to fund deferred maintenance, additions, site improvements, and renovations to address safety needs at the facility in Rogue Valley.

Deferred Maintenance: \$7,058,000 Other Funds (Article XI-Q bonds) is approved to address high priority deferred maintenance projects to provide a safe and secure environment for the public and residents. Projects are located at facilities throughout the state including Oak Creek, North Coast, Eastern Oregon, Tillamook, Camp River Bend, Camp Florence, and Hillcrest and address a range of needs including fire alarms, water and electrical systems, and structural repairs.

CCTV Cameras: \$1,147,435 Other Funds (Article XI-Q bonds) is approved to acquire and install security systems including improved and expanded camera surveillance, electronic key monitoring systems, and door access controls.

Department of Transportation

Highway Improvements: \$35,000,000 Other Funds (Article XI, Section 7 bonds) is approved to fund the following highway improvement projects:

US 26, 116th – 136th Safety Improvements \$17,000,000. The intersection of 122nd and Powell had the highest number and severity of crashes of any intersection in the state in 2012. This corridor had eight sites in the top 10 percent of high crash locations in the state. The project will make safety improvements on Powell Boulevard including sidewalks, buffered bike lanes, and a center turn lane. Planning level cost estimates are \$22.0 to \$25.0 million for this entire segment. These funds would be concentrated on the highest crash segment (122nd - 136th).

State Highway 34 Safety Improvements \$3,000,000. Highway 34 has a long history of crashes. Several intersections are in the top 10 percent of statewide high crash locations. This segment also experiences a high number of lane departure crashes which result in high speed head-on crashes or vehicles running off the road. The project will add rumble strips and center median barrier along State Highway 34 between Peoria Road and the Corvallis Bypass, where feasible, to reduce the number and severity of crashes.

OR 126 Eugene to Florence Safety Improvements \$7,000,000. Segments of OR 126 have very high concentrations of fatal and serious crashes (232 percent above the statewide average for similar roadways). The project would make safety improvements including: widening shoulders to six feet and installing shoulder rumble strips from Mile Post 27.27 to Mile Post 51.7 and adding a passing lane between Walker and Chickahominy Creek westbound.

Interstate-5/Interstate-205 Cable Barrier \$2,500,000. Lane departure and crossover crashes have been increasing. On high-speed, high-volume interstates, cable barrier has proven to be a very effective counter-measure. Senate Bill 921 gave ODOT direction to move forward with closing medians on the interstates. These funds would help complete cable barrier installation on I-5 in Southern Oregon and I-205.

US 26 Warm Springs Downtown to Museum / Casino Plaza Connectivity \$1,500,000. Pedestrian facilities are needed along and across US 26, for access/connectivity and improved safety for those walking and biking (including commuters) along and across a busy highway. These funds would construct a 10-foot-wide multiuse path running parallel to and across US 26 between the Warm Springs downtown commercial area to the Museum/Plaza commercial area.

Interstate-84 (Pendleton – La Grande) Blue Mountains Snow Zone Safety Improvements \$4,000,000. This section of I-84 experiences a two-to three-times greater number of crashes than the statewide average for interstates, likely due to inclement winter weather conditions. The project will reduce accidents throughout the snow zone by having variable speed limits between Pendleton and La Grande in snow zone areas, thus allowing a reduction of speeds for all traffic in a consistent way.

South Coast Maintenance Station: \$4,500,000 Other Funds (fee revenue) is approved to fund the purchase of land, site development, and design for a new maintenance station to relocate the South Coast Maintenance Station and consolidate from three sites to one centralized location.

Meacham Maintenance Station: \$7,500,000 Other Funds (fee revenue) is approved to design and construct a new Meacham Maintenance Station to replace the existing outdated station. The project includes redevelopment of the current site to provide adequate sewage management and additional space for new buildings of sufficient size to handle the fleet needed to maintain mountain passes.

Maintenance Facilities Co-location: \$1 Other Funds (fee revenue) is approved as a placeholder for projects to consolidate a number of facilities as opportunities emerge. Currently, there are no specific co-location projects ready to move forward.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations for the following projects: Transportation Building Renovations (Other Funds), extended to June 30, 2017; Oregon Wireless Interoperability Network Phase 2 (Other Funds), extended to June 30, 2017; Salem Baggage Depot Renovations (Other Funds), extended to June 30, 2017; and Salem Baggage Depot Renovations (Federal Funds), extended to June 30, 2017.

Department of Aviation

Condon State Airport Renovations: \$2,035,000 Federal Funds (Federal Aviation Administration) and \$226,111 Other Funds (aircraft registration fees) is approved to conduct renovations at the Condon State Airport. This project includes widening the taxiway to meet current

federal design standards, grading the runway safety area, improving the airport drainage system, replacing the airport beacon tower and windsock, and replacing the runway end identifier lights.

McDermitt State Airport Rehabilitation: \$1,815,000 Federal Funds (Federal Aviation Administration) and \$201,667 Other Funds (aircraft registration fees) is approved to conduct rehabilitation at the McDermitt State Airport. This project includes rehabilitating the runway and replacing lighting and the beacon tower, which are needed to meet federal standards for safe operating conditions.

Aurora State Airport Apron/Taxiway and Taxilane: \$1,170,000 Federal Funds (Federal Aviation Administration) and \$130,000 Other Funds (aircraft registration fees) is approved to conduct reconstruction and rehabilitation at the Aurora State Airport. This project includes reconstruction and relocation of the main apron connector, relocation of parking, required environmental work, an Airport GIS survey, and rehabilitation of the taxilanes, which are needed to meet federal design requirements and compliance standards.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Aurora State Airport Air Traffic Control Tower (Other Funds) to January 31, 2016.

Department of Administrative Services

North Campus Demolition and Site Improvement: \$8,300,000 Other Funds (Capital Projects Fund) is approved for demolition of the structures and hazardous material abatement on the North Campus of the Oregon State Hospital including Santiam Hall, Breitenbush Hall, McKenzie Hall, Eola Hall, and the Fitness Center. In addition, utility drops will be installed for the Dome Building as part of this project.

Employment Building Upgrades: \$2,217,398 Other Funds (Capital Projects Fund) is approved to upgrade restrooms and replace the cooling tower, chillers, AC units, and chilled water lines in the Employment Building.

Electrical Upgrades and Replacements: \$2,089,795 Other Funds (Capital Projects Fund) is approved to upgrade switch keepers and electrical panels, increase electrical capacity, and replace lighting systems in several state buildings.

Public Health Lab Emergency Generator Upgrade: \$2,926,140 Other Funds (Capital Projects Fund) is approved to add an emergency generator for the Department of Environmental Quality Public Health Lab to provide backup for the entire building in the event of a power failure.

Planning: \$350,000 Other Funds (Capital Projects Fund) is approved to contract with various architects, engineers, and other specialists to develop feasibility analyses and reliable cost information; to prepare preliminary design for small to medium-sized projects; and to evaluate options to address maintenance problems.

Human Services Building Cooling Tower Replacement: \$1,701,702 Other Funds (Capital Projects Fund) is approved to replace the cooling towers in the Human Services Building.

Executive Building Central Stairway Upgrade: \$377,443 Other Funds (Capital Projects Fund) is approved to upgrade the central stairway in the Executive Building including the construction of a code compliant egress stair enclosure.

Executive Building Elevator Upgrades: \$875,461 Other Funds (Capital Projects Fund) is approved for upgrades to elevators in the Executive Building to address safety issues.

Executive Building Fire Sprinkler: \$89,322 Other Funds (Capital Projects Fund) is approved to upgrade the fire sprinkler system in the Executive Building.

Capital Investments/Acquisitions: \$17,000,000 Other Funds (Article XI-Q bonds) is approved for acquisition of an office building that is currently being offered for sale.

Department of Veterans' Affairs

The Dalles Veterans' Home Renovation: \$1,510,547 Other Funds (reserves of the Veterans' Home Program) and \$2,805,303 Federal Funds (U.S. Department of Veterans' Affairs construction grant) is approved for major renovations to the state veterans' home located in The Dalles. The project includes: new flooring, paint, wallpaper, and ceiling tile throughout the facility; furniture replacement; remodel of the nurse stations; upgrades of all resident rooms; remodel of the production kitchen and nutrition centers; and remodel of the rehabilitation and therapy area including replacement of equipment. In addition, a storage building will be added to the facility.

Department of Fish and Wildlife

Willamette Falls Fishway Repair: \$1,000,000 Federal Funds (U.S. Fish and Wildlife Service) is approved to repair two portions of the Willamette Falls Fishway to restore structural integrity and stability of the fish ladder.

Lower Deschutes River Ranch Acquisition: \$1,323,750 Federal Funds (U.S. Fish and Wildlife Service) is approved for a cooperative acquisition project with the Trust for Public Lands to acquire over 10,000 acres of property that will be incorporated into the current Lower Deschutes Wildlife Area.

Department of Forestry

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Land Acquisition (Other Funds) to December 31, 2015.

Higher Education Coordinating Commission (HECC)

HECC - Public Universities:

The Subcommittee approved a \$311,267,945 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of general obligation bond proceeds to public universities. This amount corresponds to the total project

amounts for the 14 university projects authorized in House Bill 5005. Projects are funded with proceeds from the issuance of Article XI-G bonds, Article XI-Q bonds, and Article XI-F (1) bonds and will be disbursed as grants or loans, as applicable, pursuant to grant contracts and loan agreements between HECC and each university. Project descriptions are included in House Bill 5005. The expenditure limitation expires June 30, 2021.

HECC - Community Colleges:

The Subcommittee approved the extension of the project expiration dates and existing Other Funds Capital Construction expenditure limitations for the following community college projects. All projects are funded with proceeds from the issuance of Article XI-G bonds:

- Clackamas Community College Harmony Phase II through June 30, 2019
- Central Oregon Community College Technology Education Center through June 30, 2016
- Portland Community College Cascade Campus Education Center through June 30, 2016

Expenditure limitations for nine previously approved community college projects funded with Article XI-G bond proceeds were transferred from the Department of Community Colleges and Workforce Development, where they were originally established, to the Higher Education Coordinating Commission in House Bill 2408 (2015). Bonds for these projects were reauthorized in House Bill 5005 and are discussed in that bill. In addition, the Subcommittee approved a change in the project for Mt. Hood Community College from the Student Services Enhancement to the Technology Innovation Center project.

The Subcommittee modified the purposes for which Article XI-G bonds approved in 2013 can be expended for the following two projects, allowing the use of bond proceeds to purchase land: Rogue Community College Health and Science Center; and Tillamook Bay Community College Career and Technical Workforce Facility.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 5006-A

Various Agencies

Jean Gabriel 503-378-3107; Bill McGee 503-378-2078

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
<u>COMMITTEE AUTHORIZATIONS</u>							
<u>EDUCATION PROGRAM AREA</u>							
<u>Higher Education Coordinating Commission</u>							
OSU - Modular Data Center Project 13-15 reauthorize	\$ -	\$ -	\$ 7,000,000	\$ -	\$ 7,000,000	0	0.00
PSU - University Ctr Bldg Land Purchase 13-15 reauthorize	\$ -	\$ -	\$ 10,000,000	\$ -	\$ 10,000,000	0	0.00
PSU - Broadway Housing Purchase	\$ -	\$ -	\$ 53,000,000	\$ -	\$ 53,000,000	0	0.00
OSU - Forest Science Complex	\$ -	\$ -	\$ 29,702,970	\$ -	\$ 29,702,970	0	0.00
OSU - Marine Studies Campus Phase I	\$ -	\$ -	\$ 24,752,475	\$ -	\$ 24,752,475	0	0.00
PSU - Neuberger Hall DM & Renovation	\$ -	\$ -	\$ 60,000,000	\$ -	\$ 60,000,000	0	0.00
UO - College and Careers Building	\$ -	\$ -	\$ 17,000,000	\$ -	\$ 17,000,000	0	0.00
UO - Chapman Hall Renovation	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
All - Capital Repair, Renewal & Accessibility	\$ -	\$ -	\$ 65,000,000	\$ -	\$ 65,000,000	0	0.00
EOU - Hunt Hall Demolition & Site Restoration	\$ -	\$ -	\$ 2,985,000	\$ -	\$ 2,985,000	0	0.00
OIT - Center for Excellence in Engineering & Tech	\$ -	\$ -	\$ 10,920,000	\$ -	\$ 10,920,000	0	0.00
SOU - Britt Hall Renovation	\$ -	\$ -	\$ 4,717,500	\$ -	\$ 4,717,500	0	0.00
UO - Klamath Hall Renovation	\$ -	\$ -	\$ 12,250,000	\$ -	\$ 12,250,000	0	0.00
WOU - Natural Sciences Building Renovation	\$ -	\$ -	\$ 5,940,000	\$ -	\$ 5,940,000	0	0.00
<u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u>							
<u>Oregon Housing and Community Services Department</u>							
Family Affordable Housing	\$ -	\$ -	\$ 40,000,000	\$ -	\$ 40,000,000	0	0.00
<u>Department of Veterans' Affairs</u>							
The Dalles Veterans' Home Renovation	\$ -	\$ -	\$ 1,510,547	\$ 2,805,303	\$ 4,315,850	0	0.00
<u>PUBLIC SAFETY PROGRAM AREA</u>							
<u>Oregon Military Department</u>							
Military Headquarters Facility	\$ -	\$ -	\$ 6,700,000	\$ 18,463,000	\$ 25,163,000	0	0.00
Youth Challenge Armory	\$ -	\$ -	\$ 4,977,000	\$ -	\$ 4,977,000	0	0.00
Medford Armory	\$ -	\$ -	\$ -	\$ 1,943,648	\$ 1,943,648	0	0.00
Baker City Readiness Center	\$ -	\$ -	\$ -	\$ 750,000	\$ 750,000	0	0.00
Planning and Pre-design	\$ -	\$ -	\$ 136,281	\$ 140,770	\$ 277,051	0	0.00

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
<u>Department of Corrections</u>							
Deferred Maintenance	\$ -	\$ -	14,220,432	\$ -	\$ 14,220,432	0	0.00
<u>Oregon Youth Authority</u>							
MacLaren Facility Improvements	\$ -	\$ -	30,934,000	\$ -	\$ 30,934,000	0	0.00
Rogue Valley Facility Improvements	\$ -	\$ -	9,880,000	\$ -	\$ 9,880,000	0	0.00
Deferred Maintenance	\$ -	\$ -	7,058,000	\$ -	\$ 7,058,000	0	0.00
CCTV Cameras	\$ -	\$ -	1,147,435	\$ -	\$ 1,147,435	0	0.00
<u>TRANSPORTATION PROGRAM AREA</u>							
<u>Department of Transportation</u>							
US 26, 116th - 136th, Safety Improvements	\$ -	\$ -	17,000,000	\$ -	\$ 17,000,000	0	0.00
State Highway 34 Safety Improvements	\$ -	\$ -	3,000,000	\$ -	\$ 3,000,000	0	0.00
OR 126 Safety Improvements	\$ -	\$ -	7,000,000	\$ -	\$ 7,000,000	0	0.00
Interstate-5/Interstate-205 Cable Barrier	\$ -	\$ -	2,500,000	\$ -	\$ 2,500,000	0	0.00
US 26 Warm Springs Downtown Connectivity	\$ -	\$ -	1,500,000	\$ -	\$ 1,500,000	0	0.00
I-84 Blue Mtns Snow Zone Safety Improvements	\$ -	\$ -	4,000,000	\$ -	\$ 4,000,000	0	0.00
South Coast Maintenance Station	\$ -	\$ -	4,500,000	\$ -	\$ 4,500,000	0	0.00
Meacham Maintenance Station	\$ -	\$ -	7,500,000	\$ -	\$ 7,500,000	0	0.00
Maintenance Facilities Co-location	\$ -	\$ -	1	\$ -	\$ 1	0	0.00
<u>Department of Aviation</u>							
Condon State Airport Renovations	\$ -	\$ -	226,111	\$ 2,035,000	\$ 2,261,111	0	0.00
McDermitt State Airport Rehabilitation	\$ -	\$ -	201,667	\$ 1,815,000	\$ 2,016,667	0	0.00
Aurora State Airport Apron/Taxiway and Taxilane	\$ -	\$ -	130,000	\$ 1,170,000	\$ 1,300,000	0	0.00
<u>ADMINISTRATION PROGRAM AREA</u>							
<u>Department of Administrative Services</u>							
North Campus Demolition and Site Improvement	\$ -	\$ -	8,300,000	\$ -	\$ 8,300,000	0	0.00
Employment Building Upgrades	\$ -	\$ -	2,217,398	\$ -	\$ 2,217,398	0	0.00
Electrical Upgrades and Replacements	\$ -	\$ -	2,089,795	\$ -	\$ 2,089,795	0	0.00
Public Health Lab Emergency Generator Upgrade	\$ -	\$ -	2,926,140	\$ -	\$ 2,926,140	0	0.00
Planning	\$ -	\$ -	350,000	\$ -	\$ 350,000	0	0.00
Human Services Building Cooling Tower Replacement	\$ -	\$ -	1,701,702	\$ -	\$ 1,701,702	0	0.00
Executive Building Central Stairway Upgrade	\$ -	\$ -	377,443	\$ -	\$ 377,443	0	0.00
Executive Building Elevator Upgrades	\$ -	\$ -	875,461	\$ -	\$ 875,461	0	0.00
Executive Building Fire Sprinkler	\$ -	\$ -	89,322	\$ -	\$ 89,322	0	0.00
Capital Investments/Acquisitions	\$ -	\$ -	17,000,000	\$ -	\$ 17,000,000	0	0.00

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
<u>NATURAL RESOURCES PROGRAM AREA</u>							
<u>State Department of Fish and Wildlife</u>							
Willamette Falls Fishway Repair	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	0	0.00
Lower Deschutes River Ranch Acquisition	\$ -	\$ -	\$ -	\$ 1,323,750	\$ 1,323,750	0	0.00
TOTAL	\$ -	\$ -	\$ 511,316,680	\$ 31,446,471	\$ 542,763,151	0	0.00
<u>2013-15 Supplemental Expenditure Limitation Adjustments</u>							
<u>Oregon Military Department</u>							
Military Museum	\$ -	\$ -	\$ -	\$ 2,082,893	\$ 2,082,893	0	0.00

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Devlin

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 07/03/15

Vote:

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whitsett, Williamson

Exc: 1 - Whisnant

Prepared By: Janet Savarro and Art Ayre, Department of Administrative Services

Reviewed By: Janet Savarro and Art Ayre, Department of Administrative Services

Agencies: Various - Lottery Allocation

Biennium: 2015-17

Agencies: Various - Criminal Fine Account Allocation

Biennium: 2015-17

Revenue Summary

The Oregon Lottery collects revenues from traditional and video lottery gaming. It pays player prizes and its operating expenses out of these revenues, and then transfers the balance (net profits) to the Administrative Services Economic Development Fund (EDF). The Department of Administrative Services (DAS) then distributes funds from the EDF in adherence with constitutional and statutory funding priorities, including specific Legislative allocations. The amounts outlined in this bill are based on the lottery revenue forecast from the DAS Office of Economic Analysis (OEA) as of May 14, 2015, adjusted for reversions of 2013-15 biennium Lottery Funds ending balances transferred to the EDF under ORS 461.559. ORS 461.559 reverts certain Lottery Funds allocations unspent at the end of a biennium to the EDF. This provision first becomes operative during the 2015-17 biennium. Reversions under this provision, which are projected to total \$5,339,361 in the 2015-17 biennium, were not included in the DAS OEA lottery revenue forecast, but the allocation amounts in this bill include those reversions in total available resources. As actual amounts vary, some allocations or distributions set forth within may also vary – in some cases requiring related expenditure limitation adjustments.

The Oregon Lottery transfers Lottery Funds to the DAS EDF on a quarterly basis. From each quarterly transfer, a number of dedicated distributions are required by the Oregon Constitution or are provided for in Oregon Revised Statutes (ORS), including:

- The Oregon Constitution requires that 18 percent of net proceeds be distributed to the Education Stability Fund.
- The Oregon Constitution requires that 15 percent of net proceeds be distributed to the Parks and Natural Resources Fund.
- Oregon statute requires that 2.5 percent of net proceeds of video lottery gaming be distributed to the counties for economic development projects. Beginning with the 2005-07 biennium, 50 percent of the operating costs for the Economic Revitalization Team (ERT) established by ORS 284.555, and funding for state Regional Solutions program positions, are also funded from this source.
- Oregon statute requires that one percent of net profits be distributed to the Sports Lottery Account for sports programs at state institutions of higher education and for scholarships.
- Oregon statute requires that one percent of net profits be transferred to the Oregon Health Authority for Gambling Addiction prevention and treatment programs.
- Oregon statute requires that one percent of the net profits, not to exceed \$1.53 million annually, be transferred to the County Fair account. The maximum amount is adjusted each biennium pursuant to certain changes in the Consumer Price Index.
- Oregon statute requires that annual debt service payments for outstanding lottery revenue bonds be satisfied before allocating EDF balances for other purposes. During the 2015-17 biennium, debt service requirements equal approximately 19.9 percent of total Lottery Funds revenue .

Finally, the Legislature makes other allocations from the EDF within authorized public purposes. These purposes include job creation, economic development and public education. Currently, the bulk of allocations are made to the Department of Education for the State School Fund and to the Oregon Business Development Department for various program expenditures.

Interest earned on the EDF remains within the fund itself. If at the end of any quarter funds remain undistributed, they are retained in the EDF for allocation in future quarters. If in any quarter funds in the EDF are insufficient to fund quarterly distribution of allocations, DAS first fully funds debt service obligations. Any remaining revenues are then distributed to other statutory allocations in a prorated manner.

House Bill 5029 also allocates resources from the Criminal Fine Account (CFA). The CFA includes criminal fines and other financial penalties imposed on conviction for felonies, misdemeanors, and violations other than parking infractions. Revenues are collected by the courts – including by the Oregon Judicial Department (OJD) for the circuit courts, and by individual municipal (city) and justice (county) courts, and remitted to the Department of Revenue.

Summary of Capital Construction Subcommittee Action

Allocation of Lottery Revenue

House Bill 5029 allocates lottery revenue from the EDF. The amounts outlined in this bill are based on the lottery revenue forecast from the DAS OEA as of May 14, 2015, adjusted for projected Lottery Funds allocation ending balances transferred to the EDF under ORS 461.559. The attached tables display the dollar amounts of the EDF Lottery Funds allocations authorized in the bill or by the state Constitution. All Lottery Funds allocations approved for the 2015-17 biennium are included in House Bill 5029. The 2015-17 allocations are summarized below.

- A total of \$225.5 million Lottery Funds is allocated for debt service for outstanding bonds. These funds are allocated to DAS, since the DAS Capital Investment Section manages debt service for the state. DAS will transfer the necessary funding to the Department of Education, Higher Education Coordinating Commission, Oregon Business Development Department, Housing and Community Services Department, Department of Transportation, Department of Forestry, Department of Energy, and the Water Resources Department for the payment of debt on existing lottery revenue bonds. No allocations are included to pay debt service for lottery revenue bonds issued in the 2015-17 biennium. All lottery revenue bonds approved in the 2015-17 Legislatively Adopted Budget will be issued in the Spring of 2017, and associated debt service costs will not be paid before the start of the 2017-19 biennium.
- The State School Fund is allocated \$408.2 million Lottery Funds.
- A total of \$62.1 million Lottery Funds is allocated for the programs of the Oregon Business Development Department. This total excludes amounts allocated for debt service payments on lottery revenue bonds, but includes \$7.0 million for Shared Services; \$50.9 million for Business, Innovation and Trade; \$3.0 million for the Infrastructure Financing Authority; and \$1.2 million for the Film and Video Office.

- The Office of the Governor is allocated \$4.1 million Lottery Funds for the Regional Solutions Program. These costs are shared with counties by reducing video lottery proceeds that are distributed to counties for economic development by one-half of the total cost.
- The Department of Forestry is allocated \$5 million Lottery Funds for federal forest restoration.

Education Stability Fund

A constitutional amendment approved by Oregon voters in 1997, and amended in 2002, requires that 18 percent of net lottery proceeds be transferred to the Education Stability Fund. Interest earnings on this fund are continuously appropriated for the benefit of education programs. These earnings are split 75 percent to the Oregon Education Fund, which is currently used to help pay debt service on lottery revenue bonds that were previously issued for the Department of Education, and 25 percent to the Higher Education Coordinating Commission for the Opportunity Grant program. Earnings that would be dedicated to the Oregon Education Fund in excess of the amounts needed to pay debt service are transferred to the Opportunity Grant program instead. The transfers and distributions relating to the Education Stability Fund as described here are established by the Oregon Constitution and by other statutes – therefore House Bill 5029 does not include provisions relating to them.

Ten percent of the amount deposited in the Education Stability Fund is deposited into the Oregon Growth Account within the Fund. All declared earnings from this account are continuously appropriated to the Oregon Education Fund and the Higher Education Coordinating Commission.

Parks and Natural Resources Fund

Ballot Measure 76, approved by Oregon voters in 2010, requires 15 percent of net lottery proceeds to be transferred to the Parks and Natural Resources Fund. This fund is continuously appropriated for the benefit of parks and recreation and for native species protection and restoration. This transfer is established by the Oregon Constitution. House Bill 5029, therefore, does not include provisions relating to it.

County Economic Development

ORS 461.547 requires that 2.5 percent of net proceeds of video lottery gaming be distributed to the counties for economic development projects. Beginning with the 2005-07 biennium, 50 percent of the operating costs for the Economic Revitalization Team (ERT) established by ORS 284.555, and the costs of Regional Solutions positions in the state budget, have also been funded from this source.

The Subcommittee approved allocating a fixed dollar amount for county economic development during the 2015-17 biennium, rather than the percentage allocation described in statute. The fixed dollar amount is \$39,083,827, which is equal to 2.5 percent of the amount of video lottery proceeds projected in the May 2015 revenue forecast, minus one-half of the funding for Regional Solutions positions in the Office of the Governor.

Gambling Addiction Prevention and Treatment

The 1999 Legislature statutorily dedicated one percent of net lottery proceeds to be transferred to the Oregon Health Authority to fund gambling addiction programs in the state.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of \$11,292,544 for the 2015-17 biennium.

Sports Lottery Account

Beginning in 2007, one percent of net lottery proceeds are dedicated to the Higher Education Coordinating Commission for distribution to institutions to offset the costs of intercollegiate athletic programs and for academic scholarships.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of \$8,240,000 for the 2015-17 biennium.

The Subcommittee approved the following distribution of Lottery Funds allocated to the Sports Lottery Account. These distribution amounts replace the amounts included in the budget report for House Bill 5024, the budget bill for the Higher Education Coordinating Commission, which were incorrect.

2015-17 Biennium Sports Lottery Account

Eastern Oregon University	\$913,239
Oregon Institute of Technology	\$913,239
Southern Oregon University	\$913,239
Western Oregon University	\$1,162,716
Portland State University	\$2,277,567
Oregon State University	\$1,030,000
University of Oregon	\$1,030,000
TOTAL	\$8,240,000

County Fairs

The 2001 Legislature statutorily dedicated one percent of net lottery proceeds, with certain limitations, for distribution to county fair programs throughout the state. This amount is adjusted by inflation each biennium.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of \$3,864,000 for the 2015-17 biennium.

Lottery Funds Expenditure Limitation

Lottery Funds expenditure limitations related to these allocations are generally contained in the respective agency budget bills, in Senate Bill 5507, or in policy bills establishing one-time, Lottery-funded program (House Bill 2997 and House Bill 2998).

Allocation of Criminal Fine Account

ORS 137.300 establishes the CFA and identifies program priorities, but does not specify a funding level for the programs. Expenditure limitations for programs receiving CFA allocations are established in the separate appropriation bills for the various receiving agencies. Any CFA revenues remaining after the specific program allocations are made are deposited into the General Fund.

The revenue forecast for the CFA for the 2015-17 biennium totals \$116.8 million. The Capital Construction Subcommittee approved allocations to agencies totaling \$72.5 million, leaving \$44.3 million to be deposited into General Fund. Those revenues are included in the General Fund expenditures authorized in the 2015-17 Legislatively Adopted Budget. The specific allocation amount authorized in this bill are listed in the final table of this budget report.

LOTTERY FUNDS CASH FLOW SUMMARY

	2013-15 Legislatively Approved Budget ¹	2015-17 Legislatively Adopted Budget ²
ECONOMIC DEVELOPMENT FUND		
RESOURCES		
Beginning Balance	\$3,491,087	\$19,318,494
REVENUES		
Transfers from Lottery		
Net Proceeds	1,061,129,097	1,129,256,402
Administrative Savings	0	0
Other Revenues		
Interest Earnings	1,400,000	2,000,000
Lottery Funds Reversions under ORS 461.559	0	5,339,361
Total Revenue	1,062,529,097	1,136,595,763
TOTAL RESOURCES	1,066,020,184	1,155,914,257
DISTRIBUTIONS / ALLOCATIONS		
Distribution of Video Revenues to Counties	(33,849,166)	(39,083,827)
Distribution to the Education Stability Fund	(191,003,237)	(203,266,152)
Distribution to the Parks and Natural Resources Fund	(159,169,365)	(169,388,460)
Distribution to HECC for Collegiate Athletics and Scholarships	(8,000,000)	(8,240,000)
Distribution to OHA for Gambling Addiction Treatment Programs	(10,592,542)	(11,292,544)
Distribution for County Fairs	(3,669,380)	(3,864,000)
Allocation to the State School Fund	(327,374,109)	(408,150,516)
Debt Service Allocations	(240,215,783)	(225,477,038)
Other Agency Allocations	(72,828,108)	(71,151,720)
TOTAL DISTRIBUTIONS / ALLOCATIONS	(1,046,701,690)	(1,139,914,257)
ENDING BALANCE	\$19,318,494	\$16,000,000
EDUCATION STABILITY FUND		
(not including OGA or ORTDF)		
RESOURCES		
Beginning Balance	\$7,402,401	\$179,301,809
Revenues		
Transfer from the Economic Development Fund	171,899,408	182,939,537
Interest Earnings	984,133	10,289,094
Total Revenue	172,883,541	193,228,631
TOTAL RESOURCES	180,285,942	372,530,440
DISTRIBUTIONS		
Interest Distributions	(984,133)	(10,289,094)
TOTAL DISTRIBUTIONS	(984,133)	(10,289,094)
ENDING BALANCE	\$179,301,809	\$362,241,346

1. The 2013-15 Estimated Budget is based on the May 2015 forecast of 2013-15 resources.

2. The 2015-17 Legislatively Adopted Budget is based on the May 2015 forecast of 2015-17 resources, adjusted to include Lottery Funds reversions under ORS 461.559.

2015-17 LOTTERY FUNDS ALLOCATIONS AND EXPENDITURES

	New Lottery Funds Allocation	Beginning Lottery Balance	Interest and Other Earnings / (Reversions)	2015-17 LAB Expenditure Limitation	Ending Lottery Balance
ECONOMIC DEVELOPMENT FUND					
DEBT SERVICE COMMITMENTS					
Department of Education					
Outstanding bonds	805,621	35,911	0	841,532	0
Higher Education Coordinating Commission					
Outstanding bonds	41,762,610	587,166	0	42,349,776	0
Business Development Dept.					
Outstanding bonds	45,040,696	73,510	0	45,114,206	0
Housing and Community Services Dept.					
Outstanding bonds	11,659,434	17,035	0	11,676,469	0
Department of Transportation					
Outstanding bonds	107,020,978	463,162	0	107,484,140	0
Department of Administrative Services					
Outstanding bonds	11,233,581	1,543,515	0	12,777,096	0
Forestry Department					
Outstanding Bonds	2,468,492	13,468	0	2,481,960	0
Department of Energy					
Outstanding Bonds	2,977,259	3,237	0	2,980,496	0
Water Resources Department					
Outstanding Bonds	2,508,367	3,115	0	2,511,482	0
OTHER ALLOCATIONS					
Higher Education Coordinating Commission					
Collegiate Athletics and Scholarships	8,240,000	0	0	8,240,000	0
Oregon Health Authority					
Gambling Addiction Treatment	11,292,544	0	0	11,292,544	0
Department of Education					
State School Fund	408,150,516	0	0	408,150,516	0
Department of Administrative Services					
Distribution to County Fairs	3,864,000	0	0	3,864,000	0
Office of the Governor					
Regional Solutions	4,058,418	84,902	0	4,058,418	84,902
Business Development Department					
Shared Services	7,037,404	616,677	(616,677)	7,037,404	0
Business, Innovation, and Trade	50,866,257	9,304,599	(4,722,684)	55,448,172	0
Infrastructure Financing Authority	3,025,181	0	0	3,025,181	0
Film and Video	1,164,460	0	0	1,164,460	0
Forestry Department					
Federal Forest Restoration	5,000,000	0	0	5,000,000	0
TOTAL ECONOMIC DEVELOPMENT FUND	\$728,175,818	\$12,746,297	(\$5,339,361)	\$735,497,852	\$84,902
EDUCATION STABILITY FUND / OREGON EDUCATION FUND					
Higher Education Coordinating Commission					
Opportunity Grants	10,232,598	1,583,781	0	11,816,379	0
Department of Education					
Education Bonds Outstanding	56,496	536,899	0	593,395	0
TOTAL EDUCATION STABILITY/OREGON EDUCATION FUND	\$10,289,094	\$2,120,680	\$0	\$12,409,774	\$0

CRIMINAL FINE ACCOUNT ALLOCATIONS

2015-17 Biennium Criminal Fine Account Revenues	<u>\$ 116,772,418</u>
Agency/Program (Bill number containing expenditure authority)	Allocation
<i>Department of Public Safety Standards and Training (SB 5534)</i>	
Operations	\$ 27,250,583
Public Safety Memorial Fund	<u>128,420</u>
Subtotal:	<u>\$ 27,379,003</u>
<i>Department of Justice (SB 5516)</i>	
Child Abuse Multidisciplinary Intervention (CAMI)	\$ 10,311,579
Regional Assessment Centers	787,663
Criminal Injuries Compensation Account (CICA)	8,775,830
Child Abuse Medical Assessments	<u>666,107</u>
Subtotal:	<u>\$ 20,541,179</u>
<i>Department of Human Services (HB 5026)</i>	
Domestic Violence Fund	\$ 2,224,675
Sexual Assault Victims Fund	<u>533,332</u>
Subtotal:	<u>\$ 2,758,007</u>
<i>Oregon Health Authority (SB 5526)</i>	
Emergency Medical Services & Trauma Services	\$ 331,824
Alcohol & Drug Abuse Prevention	42,884
Law Enforcement Medical Liability Account (LEMLA)	1,339,000
Intoxicated Driver Program	<u>4,323,000</u>
Subtotal:	<u>\$ 6,036,708</u>
<i>Oregon Judicial Department (SB 5514)</i>	
State court security and emergency preparedness	\$ 3,422,322
County court facilities security	4,148,922
Capital improvements for courthouses and other state court facilities	<u>3,500,000</u>
Subtotal:	<u>\$ 11,071,244</u>
<i>Oregon State Police (SB 5531)</i>	
Driving Under the Influence Enforcement	<u>\$ 253,000</u>
<i>Department of Corrections (SB 5504)</i>	
County correction programs and facilities, and alcohol and drug programs	<u>\$ 4,391,472</u>
<i>Governor's Office (HB 5021)</i>	
Arrest & Return for Extradition	<u>\$ 22,500</u>
Total Allocations:	<u>\$ 72,453,113</u>
Transfer to the General Fund	<u>\$ 44,319,305</u>

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Rep. Johnson

Joint Committee On Ways and Means

Action: Do Pass.

Action Date: 06/29/15

Vote:

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whisnant, Williamson

Nays: 1 - Whitsett

Senate

Yeas: 10 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Winters

Nays: 2 - Thomsen, Whitsett

Prepared By: Bill McGee, Department of Administrative Services

Reviewed By: Doug Wilson, Legislative Fiscal Office

Agency: Higher Education Coordinating Commission

Biennium: 2015-17

Budget Summary

	2013-15 Legislatively Approved Budget	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 10,000,000	\$ 10,000,000	100.0%
Total	\$ -	\$ -	\$ 10,000,000	\$ 10,000,000	100.0%

Position Summary

Authorized Positions	0	0	4	4
Full-time Equivalent (FTE) positions	0.00	0.00	1.93	1.93

Revenue Summary

Senate Bill 81 includes a General Fund appropriation for the Higher Education Coordinating Commission.

Summary of Education Subcommittee Action

Senate Bill 81 establishes the Oregon Promise tuition waiver program, to be administered by the Office of Student Access and Completion of the Higher Education Coordinating Commission (HECC). A student is eligible for a grant for courses taken at an Oregon community college if the student meets criteria specified by the bill regarding enrollment in a degree or certificate program, prior educational attainment, Oregon residency, minimum grade point average, continued academic progress, and acceptance of all available federal and state aid. The grant amount will be calculated for each term after subtracting \$50 to be paid by the student and the value of any federal and aid grants the student receives. The grant must be at least \$1,000 or the actual cost of tuition, and no more than the statewide average community college tuition or student’s cost of tuition. The grant will be prorated for any student attending part-time. HECC may determine whether student fees should be factored into the actual or average cost of tuition. The commission is authorized to adopt rules for implementation of the program, including application procedures, eligibility and priority determination, policies to improve academic success and completion, eligibility and grant amounts for dual enrollment, and program evaluation.

The total amount of awards is limited to \$10.0 million per fiscal year. If funding is not available to provide grants to all students, HECC is authorized to establish the priority by which grants are awarded, which may include preferences for districts and high schools that meet criteria specified by HECC. The commission is required to submit a report summarizing the impact of the program to a legislative committee no later than December 31 of each even-numbered year.

The bill includes \$10,000,000 General Fund and four part-time positions (1.93 FTE). Positions include a permanent Operations and Policy Analyst 4 (0.72 FTE in 2015-17, 0.75 FTE in 2017-19), a permanent Accountant 2 (0.06 FTE in 2015-17 and 0.25 FTE in 2017-19), a permanent Research Analyst 3 (0.69 FTE in 2015-17 and 0.75 FTE in 2017-19), and a limited duration Information Systems Specialist 7 (0.46 FTE in 2015-17).

The bill directs HECC to begin awarding grants in the 2016-17 academic year. After administrative expenses, HECC will award approximately \$9.6 million in 2016-17.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 81-B

Higher Education Coordinating Commission
 Bill McGee 503-378-2078

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SUBCOMMITTEE RECOMMENDATION									
SCR 041 OSAC Office Operations									
Personal Services	\$ 318,466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 318,466	4	1.93
Services and Supplies	\$ 119,242	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,242		
SCR 042 OSAC Other Programs									
Special Payments: Dist to Individuals	\$ 9,562,292	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,562,292		
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	4	1.93

Joint Committee On Ways and Means

Action: Do Pass.

Action Date: 06/23/15

Vote:

House

Yeas: 7 - Buckley, Gomberg, Komp, Nathanson, Rayfield, Read, Williamson

Nays: 4 - Huffman, McLane, Whisnant, Whitsett

Exc: 1 - Smith

Senate

Yeas: 7 - Burdick, Devlin, Johnson, Monroe, Roblan, Shields, Steiner Hayward

Nays: 5 - Girod, Hansell, Thomsen, Whitsett, Winters

Prepared By: Bill McGee, Department of Administrative Services

Reviewed By: Krista McDowell, Legislative Fiscal Office

Agency: Higher Education Coordinating Commission

Biennium: 2015-17

Budget Summary*

	2013-15 Legislatively Approved Budget ⁽¹⁾	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 106,500	\$ 106,500	100.0%

Position Summary

Authorized Positions	0	0	1	1	
Full-time Equivalent (FTE) positions	0.00	0.00	0.50	0.50	

⁽¹⁾ Includes adjustments through December 2014

* Excludes Capital Construction expenditures

Revenue Summary

Senate Bill 113 appropriates \$106,500 General Fund to the Higher Education Coordinating Commission.

Summary of Education Subcommittee Action

Senate Bill 113 requires the Higher Education Coordinating Commission (HECC) to convene two stakeholder work groups to 1) determine the most appropriate method for public institutions of higher education to report employment data, and 2) identify how each public university and community college calculates part-time faculty member hours to determine if a part-time faculty member is eligible for health care benefits.

HECC is directed to submit two reports related to the work groups identified above as well as compile a third report that details faculty and staff at each public university and community college, using information from a national post-secondary data collection system within the U.S. Department of Education (i.e., the Integrated Post-Secondary Education Data System, or IPEDS), detailing the number of faculty and staff at each public university and community college. The report is to cover each academic year from 2010-11 onward and include data on each category of employee identified in the bill for which data is available in IPEDS.

To complete the work associated with the work groups and reporting requirements, the bill includes \$106,500 General Fund and establishes one part-time limited duration Operations and Policy Analyst 4 position (0.50 FTE).

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 113-B

Higher Education Coordinating Commission
 Bill McGee 503-378-2078

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECOMMENDATION</u>									
SCR 001 HECC Operations									
Personal Services	\$ 82,603	\$ -	\$ -	\$ -	\$ -	\$ -	82,603	1	0.50
Services and Supplies	\$ 23,897	\$ -	\$ -	\$ -	\$ -	\$ -	23,897		
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ 106,500	\$ -	\$ -	\$ -	\$ -	\$ -	106,500	1	0.50

*Excludes Capital Construction Expenditures

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Rep. Rayfield

Joint Committee On Ways and Means

Action: Do Pass As Amended And Be Printed Engrossed.

Action Date: 07/01/15

Vote:

House

Yeas: 12 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whisnant, Whitsett, Williamson

Senate

Yeas: 11 - Burdick, Devlin, Girod, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

Exc: 1 - Hansell

Prepared By: Cathleen Connolly, Department of Administrative Services

Reviewed By: Tim Walker, Legislative Fiscal Office

Agency: Higher Education Coordinating Commission

Biennium: 2015-17

Budget Summary

	2013-15 Legislatively Approved Budget	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 108,907	\$ 108,907	100.0%
Total	\$ -	\$ -	\$ 108,907	\$ 108,907	100.0%

Position Summary

Authorized Positions	0	0	0	0	
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00	

Revenue Summary

Senate Bill 202 appropriates \$108,907 General Fund to the Higher Education Coordinating Commission to be distributed to Oregon State University to be used for the purposes of the Institute of Natural Resources to carry out the provisions of the bill. This funding is to be phased out in the 2017-19 biennial budget.

Summary of Natural Resources Subcommittee Action

Senate Bill 202 establishes a Task Force on Independent Scientific Review for Natural Resources which will have 15 members appointed by the Governor from certain sectors and universities. The Task Force is to assess the need for independent scientific review in Oregon and make recommendations regarding which entities should conduct or coordinate scientific review across the broad range of natural resource issues. The Task Force is to ensure that the entity recommended will provide scientific review that is independent. The Task Force also makes recommendations regarding structure and process that will be used during scientific review. The Task Force is to submit a report of its findings and recommendations to the Governor and the Legislature by September 15, 2016. The Institute for Natural Resources will staff the Task Force. The Task Force will sunset on January 2, 2019. The bill also abolishes the Independent Multidisciplinary Science Team on January 1, 2017.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 202-C

Higher Education Coordinating Commission
Cathleen Connolly - 503-373-0083

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECOMMENDATION</u>									
SCR 025-00									
Special Payment - Account 6085	\$ 108,907	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 108,907		
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ 108,907	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 108,907		

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Rep. Johnson

Joint Committee On Ways and Means

Action: Do Pass.

Action Date: 06/29/15

Vote:

House

Yeas: 12 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whisnant, Whitsett, Williamson

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

Prepared By: Bill McGee, Department of Administrative Services

Reviewed By: Doug Wilson, Legislative Fiscal Office

Agencies: Higher Education Coordinating Commission; Emergency Board

Biennium: 2015-17

Budget Summary

	2013-15 Legislatively Approved Budget	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
Higher Education Coordinating Commission					
General Fund	\$ -	\$ -	\$ 134,079	\$ 134,079	100.0%
Emergency Board					
General Fund	\$ -	\$ -	\$ 6,865,921	\$ 6,865,921	100.0%
Total	\$ -	\$ -	\$ 6,865,921	\$ 6,865,921	100.0%

Position Summary

Higher Education Coordinating Commission

Authorized Positions	0	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.00	0.58	0.58

Revenue Summary

Senate Bill 418 includes a General Fund appropriation to the Higher Education Coordinating Commission (HECC) and the Emergency Board.

Summary of Education Subcommittee Action

Senate Bill 418 charges the Higher Education Coordinating Commission, in consultation with the Department of Education and the Oregon Education Investment Board, with recommending ways to encourage students to become ready for college, take courses for college credit, and transition from high school to post-secondary education. In developing its recommendations, HECC is directed to consider how high schools and post-secondary institutions can share transition costs, creating funding preferences for high schools meeting specified criteria regarding course offerings and student demographics, increasing counseling and advising capacity, supporting cross-sector collaboration and alignment, and preparation for success in transition programs. HECC is directed to report to the Legislature by February 1, 2016 on its recommendations.

The bill also requires HECC to establish a work group including the Chief Education Officer, the Department of Education, and other education stakeholders to identify ways of improving success and completion rates of students receiving awards under the tuition waiver program established by Senate Bill 81 for students attending community college. HECC is required to report to the Legislature by February 1, 2016 on the work group's findings. These provisions are repealed if Senate Bill 81 does not become law.

The bill includes a Special Purpose Appropriation to the Emergency Board of \$6,865,921 General Fund for implementation of HECC's recommendations to improve student success as well as to encourage students to be college ready and to take courses for college credit. The bill also includes \$134,079 General Fund and establishes two limited duration positions (0.58 FTE) for HECC to provide staff support to the two work groups. Positions include an Operations and Policy Analyst 4 (0.29 FTE) and an Administrative Specialist 2 (0.29 FTE).

The bill also extends provisions adopted in 2011 that allow certain foreign exchange students to be considered residents of rural school districts for determination of state school fund distributions. A limited number of rural school districts house a small number of students in dormitories. The 2011 provisions allowed these students to be considered residents of the school district in which the dormitory is located for two years, while other options were considered for funding their education. The residency exception was extended in 2013 for two years and Senate Bill 418 extends it for an additional two years, until June 30, 2017.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 418-B

Higher Education Coordinating Commission
 Emergency Board
 Bill McGee 503-378-2078

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
Higher Education Coordinating Commission									
<u>SUBCOMMITTEE RECOMMENDATION</u>									
SCR 001 HECC Operations									
Personal Services	\$ 88,640	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 88,640	2	0.58
Services and Supplies	\$ 45,439	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,439		
SUBCOMMITTEE RECOMMENDATION	\$ 134,079	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 134,079	2	0.58
Emergency Board									
<u>SUBCOMMITTEE RECOMMENDATION</u>									
Special Purpose Appropriation for Improved Student Success and Outcomes									
	\$ 6,865,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,865,921		
SUBCOMMITTEE RECOMMENDATION	\$ 6,865,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,865,921		
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000	2	0.58

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Rep. Taylor

Joint Committee On Ways and Means

Action: Do Pass.

Action Date: 06/12/15

Vote:

House

Yeas: 9 - Buckley, Gomberg, Huffman, Komp, Nathanson, Rayfield, Smith, Whisnant, Williamson

Nays: 1 - Whitsett

Exc: 2 - McLane, Read

Senate

Yeas: 9 - Burdick, Devlin, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Winters

Nays: 2 - Hansell, Whitsett

Exc: 1 - Girod

Prepared By: Bill McGee, Department of Administrative Services

Reviewed By: Krista McDowell, Legislative Fiscal Office

Agency: Higher Education Coordinating Commission

Biennium: 2015-17

Budget Summary*

	2013-15 Legislatively Approved Budget ⁽¹⁾	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 53,707	\$ 53,707	0

Position Summary

Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.25	0.25

⁽¹⁾ Includes adjustments through December 2014

* Excludes Capital Construction expenditures

Revenue Summary

Senate Bill 473 includes a General Fund appropriation to the Higher Education Coordinating Commission.

Summary of Education Subcommittee Action

Senate Bill 473 requires public universities to allow students, faculty and staff to identify their sexual orientation on forms used to collect demographic data. The universities are required to allow enrolled students to use preferred names other than their legal names on campus records; however, the institutions are directed to use legal first names on official transcripts and enrollment verification documents. The Higher Education Coordination Commission (HECC) is directed to establish the format and time frame for data collection and reporting and to assist the universities with implementation of the preferred first name policy. Demographic data collected by the universities is to be made available to HECC, which is required to evaluate institutional compliance with the bill and report to the legislature biennially. These provisions first apply to the 2016-17 academic year.

Community colleges are not required to allow sexual orientation identification on forms collecting demographic data. HECC is directed to work with community college representatives to determine and report on methods for the colleges to administer collection of these data and allow enrolled students to use preferred first names on certain college documents. HECC is required to report to the legislature by May 31, 2016 on the most cost effective and least burdensome methods by which the colleges can comply with these provisions. This section of the bill is repealed on July 1, 2016.

The Subcommittee approved \$53,707 General Fund and one limited duration Program Analyst 3 (0.25 full time equivalent) to implement the provisions of the bill.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 473-B

Higher Education Coordinating Commission
 Bill McGee -- 503-378-2078

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECOMMENDED</u>									
SCR 001 HECC Operations									
Personal Services	\$ 39,590	\$ -	\$ -	\$ -	\$ -	\$ -	39,590	1	0.25
Services and Supplies	\$ 14,117	\$ -	\$ -	\$ -	\$ -	\$ -	14,117		
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ 53,707	\$ -	\$ -	\$ -	\$ -	\$ -	53,707	1	0.25

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Rep. Huffman

Joint Committee On Ways and Means

Action: Do Pass.

Action Date: 06/23/15

Vote:

House

Yeas: 9 - Buckley, Gomberg, Huffman, Komp, Nathanson, Rayfield, Read, Whisnant, Williamson

Nays: 1 - Whitsett

Exc: 2 - McLane, Smith

Senate

Yeas: 9 - Devlin, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Whitsett, Winters

Nays: 2 - Girod, Thomsen

Exc: 1 - Burdick

Prepared By: Bill McGee, Department of Administrative Services

Reviewed By: Krista McDowell, Legislative Fiscal Office

Agency: Higher Education Coordinating Commission

Biennium: 2015-17

Budget Summary*

	2013-15 Legislatively Approved Budget⁽¹⁾	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				<u>\$ Change</u>	<u>% Change</u>
General Fund	\$ -	\$ -	\$ 427,500	\$ 427,500	100.0%

Position Summary

Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00

⁽¹⁾ Includes adjustments through December 2014

* Excludes Capital Construction expenditures

Revenue Summary

Senate Bill 860 includes a \$427,500 General Fund appropriation to the Higher Education Coordinating Commission.

Summary of Education Subcommittee Action

Senate Bill 860 requires the Higher Education Coordinating Commission (HECC) to solicit applications from public universities to participate in a career advising and mentorship pilot program. The bill specifies criteria for selecting two universities to participate in the pilot program, including the requirement that one selected university have less than 10,000 enrolled undergraduate students, and that the other have 10,000 or more undergraduate students. HECC and the selected universities are required to present a final program framework and implementation plan during the 2016 Legislative Session and to submit progress reports on results of the program during the 2017 session.

The bill appropriates \$427,500 General Fund to HECC to implement provisions of the bill. From this amount, the two universities will each receive funding to hire Student Career Advising and Mentorship Coordinators, equivalent to one full-time position, to design and develop the pilot program through the university's academic advising center, career services center, and alumni network or alumni foundations. Funding for position at the large university is estimated to cost \$300,000 per biennium and \$270,000 per biennium at the small university. These amounts include \$15,000 Services and Supplies costs, per year, for each position for travel related expenses, as these positions will be traveling both in-state and internationally to work with alumni organizations, foundations, and industry to fully coordinate mentorship and internship opportunities for student participants. Given that the two universities should be selected for the pilot program by January 1, 2016; appropriations for the 2015-17 biennium only include a year and half of university salary estimates.

The fiscal impact to the HECC to administer the program is anticipated to be minimal and absorbable within the agency's budget. Existing staff will select institutions and co-present on program framework, implementation plans and the progress of the pilot programs to the Legislative Assembly.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 860-B

Higher Education Coordinating Commission
 Bill McGee 503-378-2078

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECOMMENDATION</u>									
SCR 021 Public University Support Fund	\$ 427,500	\$ -	\$ -	\$ -	\$ -	\$ -	427,500		
Special Payments: Other Special Payments									
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ 427,500	\$ -	\$ -	\$ -	\$ -	\$ -	427,500	0	0.00

Joint Committee On Ways and Means

Action: Do Pass As Amended And Be Printed Engrossed.

Action Date: 06/19/15

Vote:

House

Yeas: 7 - Buckley, Gomberg, Komp, Nathanson, Read, Smith, Williamson

Nays: 4 - Huffman, McLane, Whisnant, Whitsett

Exc: 1 - Rayfield

Senate

Yeas: 7 - Burdick, Devlin, Johnson, Monroe, Roblan, Shields, Steiner Hayward

Nays: 4 - Girod, Hansell, Whitsett, Winters

Exc: 1 - Thomsen

Prepared By: Bill McGee, Department of Administrative Services

Reviewed By: Krista McDowell, Legislative Fiscal Office

Agency: Higher Education Coordinating Commission

Biennium: 2015-17

Budget Summary*

	2013-15 Legislatively Approved Budget ⁽¹⁾	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 43,499	\$ 43,499	100.0%

Position Summary

Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.08	0.08

⁽¹⁾ Includes adjustments through December 2014

* Excludes Capital Construction expenditures

Revenue Summary

Senate Bill 932 includes a General Fund appropriation for the Higher Education Coordinating Commission.

Summary of Education Subcommittee Action

Senate Bill 932 extends eligibility for receiving state financial aid, scholarships, and grants to specified students who qualify for the existing statutory exemption from paying nonresident tuition. Oregon Revised Statutes 351.641 exempts a student who is not a citizen or lawful permanent resident from paying nonresident tuition at state universities if the student:

- attended an Oregon elementary or secondary school for the three years immediately prior to receiving a high school diploma, or before leaving school without receiving a diploma;
- attended a school in any U.S. state or territory during each of the five years immediately prior to receiving a high school diploma or before leaving school without receiving a diploma;
- received a high school diploma from an Oregon school no more than three years prior to enrollment at a state university; and
- demonstrated intent to become a citizen or lawful permanent resident of the United States.

Students who meet this exemption from paying non-resident tuition, but are not citizens or permanent residents, may not currently be considered for state financial aid. Senate Bill 932 allows these students to receive state aid.

In addition, the bill removes the requirement that these students must enroll at a public university within three years of graduating high school. It also removes the existing limit on eligibility for the tuition exception of five years from initial enrollment in a public university.

The bill appropriates \$43,499 General Fund to the Higher Education Coordinating Commission and establishes one limited duration part-time Information System Specialist 7 (0.08 FTE) to implement the provisions of the bill. The commission will need to develop an application process separate from the Free Application for Federal Student Aid (FAFSA), as these students are not eligible to file FAFSAs. It will also need to create an online financial aid application and to develop, test, and implement processes to import and convert applicant data for loading into the commission's financial aid management system.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 932-C

Higher Education Coordinating Commission
 Bill McGee 503-378-2078

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECOMMENDATION</u>									
SCR 041 OSAC Office Operations									
Personal Services	\$ 15,499	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,499	1	0.08
Services and Supplies (Instate Travel)	\$ 28,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,000		
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ 43,499	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,499	1	0.08

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Rep. Buckley

Joint Committee On Ways and Means

Action: Do Pass.

Action Date: 07/03/15

Vote:

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whitsett, Williamson

Exc: 1 - Whisnant

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

Prepared By: Linda Ames and Linda Gilbert, Legislative Fiscal Office

Reviewed By: Ken Rocco, Legislative Fiscal Office

Agency: Emergency Board

Biennium: 2015-17

Agencies: Various

Biennium: 2013-15

Budget Summary*

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<u>Emergency Board</u>				
General Fund - General Purpose	-	-	\$ 30,000,000	\$ 30,000,000
General Fund - Special Purpose Appropriations				
State employee compensation changes	-	-	\$ 120,000,000	\$ 120,000,000
Compensation changes for non-state employees	-	-	\$ 10,700,000	\$ 10,700,000
Oregon Health Authority/Department of Human Services caseload or other costs	-	-	\$ 40,000,000	\$ 40,000,000
Education - early learning through post-secondary	-	-	\$ 3,000,000	\$ 3,000,000
Department of Administrative Enterprise Technology				
Services rate adjustment costs	-	-	\$ 6,500,000	\$ 6,500,000
Department of Justice - Defense of Criminal Convictions	-	-	\$ 2,000,000	\$ 2,000,000
Department of Human Services for provider audits	-	-	\$ 100,000	\$ 100,000
<u>Various Agencies - Omnibus Adjustments</u>				
General Fund	-	-	\$ (28,060,645)	\$ (28,060,645)
General Fund Debt Service	-	-	\$ (2,018,162)	\$ (2,018,162)
Lottery Funds	-	-	\$ (725,589)	\$ (725,589)
Other Funds	-	-	\$ (28,527,657)	\$ (28,527,657)
Federal Funds	-	-	\$ (11,062,641)	\$ (11,062,641)
<u>ADMINISTRATION PROGRAM AREA</u>				
<u>Department of Administrative Services</u>				
General Fund	-	-	\$ 2,540,000	\$ 2,540,000
Other Funds	-	-	\$ 16,800,847	\$ 16,800,847
Other Funds Nonlimited	-	-	\$ 145,875,000	\$ 145,875,000

Budget Summary*

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<u>Office of the Governor</u>				
General Fund	-	-	\$ 500,000	\$ 500,000
Lottery Funds	-	-	\$ 1,332,517	\$ 1,332,517
<u>Public Employees Retirement System</u>				
Other Funds	-	-	\$ 509,960	\$ 509,960
<u>Department of Revenue</u>				
General Fund	-	-	\$ 3,935,414	\$ 3,935,414
General Fund Debt Service	-	-	\$ 3,756,256	\$ 3,756,256
Other Funds	-	-	\$ 28,264,440	\$ 28,264,440
<u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u>				
<u>Oregon Business Development Department</u>				
General Fund Debt Service	-	-	\$ 4,089,357	\$ 4,089,357
Lottery Funds	-	-	\$ 1,500,000	\$ 1,500,000
Other Funds	-	-	\$ 227,178,216	\$ 227,178,216
Other Funds Nonlimited	-	-	\$ 25,000,000	\$ 25,000,000
<u>Housing and Community Services Department</u>				
Other Funds	-	-	\$ 33,444,789	\$ 33,444,789
<u>Department of Veterans' Affairs</u>				
General Fund	-	-	\$ 500,000	\$ 500,000
<u>EDUCATION PROGRAM AREA</u>				
<u>Department of Education</u>				
General Fund	-	-	\$ 56,490,543	\$ 56,490,543
Lottery Funds	-	-	\$ 66,009,457	\$ 66,009,457
Other Funds	-	-	\$ 126,210,000	\$ 126,210,000

Budget Summary***Higher Education Coordinating Commission**

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
General Fund	-	-	\$ 5,062,300	\$ 5,062,300
Other Funds	-	-	\$ 6,019,882	\$ 6,019,882
Other Funds Nonlimited	-	-	\$ 50,648,642	\$ 50,648,642

Oregon Health & Science University

General Fund Debt Service	-	-	\$ 8,522,485	\$ 8,522,485
Other Funds Debt Service	-	-	\$ 38,689,306	\$ 38,689,306
Other Funds	-	-	\$ 200,035,000	\$ 200,035,000

HUMAN SERVICES PROGRAM AREA**Department of Human Services**

General Fund	-	-	\$ 5,437,494	\$ 5,437,494
General Fund Debt Service	-	-	\$ 839,543	\$ 839,543
Other Funds	-	-	\$ 3,355,000	\$ 3,355,000
Federal Funds	-	-	\$ 160,000	\$ 160,000

Oregon Health Authority

General Fund	-	-	\$ 11,060,000	\$ 11,060,000
Other Funds	-	-	\$ 137,152	\$ 137,152

Long Term Care Ombudsman

General Fund	-	-	\$ 100,000	\$ 100,000
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JUDICIAL BRANCH**Judicial Department**

General Fund	-	-	\$ 700,000	\$ 700,000
Other Funds	-	-	\$ 40,255,000	\$ 40,255,000

Budget Summary***NATURAL RESOURCES PROGRAM AREA****Department of Agriculture**

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
General Fund	-	-	\$ 55,000	\$ 55,000
Other Funds	-	-	\$ 1,992,496	\$ 1,992,496

Department of Environmental Quality

General Fund	-	-	\$ 280,000	\$ 280,000
Other Funds	-	-	\$ 110,092	\$ 110,092

Department of Fish and Wildlife

General Fund	-	-	\$ 525,000	\$ 525,000
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Oregon Department of Forestry

General Fund	-	-	\$ 809,377	\$ 809,377
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Department of Land Conservation and Development

General Fund	-	-	\$ 494,000	\$ 494,000
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Department of State Lands

Federal Funds	-	-	\$ 161,488	\$ 161,488
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Parks and Recreation Department

Lottery Funds	-	-	\$ 2,190,640	\$ 2,190,640
Lottery Funds Debt Service	-	-	\$ (912,494)	\$ (912,494)
Other Funds	-	-	\$ 11,815,544	\$ 11,815,544
Federal Funds	-	-	\$ (899,575)	\$ (899,575)

Water Resources Department

Other Funds	-	-	\$ 51,960,889	\$ 51,960,889
Other Funds Debt Service	-	-	\$ 1,201,865	\$ 1,201,865

Budget Summary*

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<u>Oregon Watershed Enhancement Board</u>				
Federal Funds	-	-	\$ 200,000	\$ 200,000
<u>PUBLIC SAFETY PROGRAM AREA</u>				
<u>Department of Corrections</u>				
Other Funds	-	-	\$ 254,568	\$ 254,568
<u>Criminal Justice Commission</u>				
General Fund	-	-	\$ 5,000,000	\$ 5,000,000
<u>Department of Justice</u>				
General Fund	-	-	\$ 240,550	\$ 240,550
General Fund Debt Service			\$ 2,407,587	\$ 2,407,587
Other Funds	-	-	\$ 15,415,000	\$ 15,415,000
Federal Funds	-	-	\$ 29,997,991	\$ 29,997,991
<u>Military Department</u>				
General Fund	-	-	\$ 339,563	\$ 339,563
General Fund Debt Service	-	-	\$ 434,833	\$ 434,833
Other Funds	-	-	\$ 153,000	\$ 153,000
Federal Funds	-	-	\$ 358,253	\$ 358,253
<u>Department of State Police</u>				
Lottery Funds	-	-	\$ 278,788	\$ 278,788
Other Funds	-	-	\$ 1,072,470	\$ 1,072,470
Federal Funds	-	-	\$ 1,163	\$ 1,163

Budget Summary***Oregon Youth Authority**

	2013-15 Legislatively Approved Budget	2015-17 Legislatively Adopted Budget	2015-17 Committee Recommendation	Committee Change
General Fund Debt Service	-	-	\$ 3,115,428	\$ 3,115,428
Other Funds	-	-	\$ 1,055,565	\$ 1,055,565
Federal Funds Debt Service Nonlimited	-	-	\$ 1	\$ 1

TRANSPORTATION PROGRAM AREA**Department of Transportation**

General Fund	-	-	\$ 130,000	\$ 130,000
Other Funds	-	-	\$ 56,354,734	\$ 56,354,734

2015-17 Budget Summary

General Fund Total			\$ 299,585,923	\$ 299,585,923
Lottery Funds Total			\$ 69,673,319	\$ 69,673,319
Other Funds Limited Total			\$ 833,758,158	\$ 833,758,158
Other Funds Nonlimited Total			\$ 221,523,642	\$ 221,523,642
Federal Funds Limited Total			\$ 18,916,679	\$ 18,916,679
Federal Funds Nonlimited Total			\$ 1	\$ 1

* Excludes Capital Construction

2013-15 Supplemental Appropriations

Oregon Health Authority

Other Funds

Department of Land Conservation and Development

General Fund

	<u>2013-15 Legislatively Approved Budget</u>	<u>2013-15 Committee Recommendation</u>	<u>Committee Change</u>
	-	\$ 45,000,000	\$ 45,000,000
	-	\$ (194,000)	\$ (194,000)

2015-17 Position Summary

Department of Administrative Services

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
Authorized Positions	-	-	8	8
Full-Time Equivalent (FTE) positions	-	-	3.47	3.47

Office of the Governor

Authorized Positions	-	-	6	6
Full-Time Equivalent (FTE) positions	-	-	5.92	5.92

Department of Revenue

Authorized Positions	-	-	34	34
Full-Time Equivalent (FTE) positions	-	-	33.92	33.92

Oregon Health Authority

Authorized Positions	-	-	3	3
Full-Time Equivalent (FTE) positions	-	-	2.50	2.50

Department of Agriculture

Authorized Positions	-	-	6	6
Full-Time Equivalent (FTE) positions	-	-	5.76	5.76

Department of Environmental Quality

Authorized Positions	-	-	2	2
Full-Time Equivalent (FTE) positions	-	-	1.25	1.25

Oregon Department of Forestry

Authorized Positions	-	-	1	1
Full-Time Equivalent (FTE) positions	-	-	0.50	0.50

2015-17 Position Summary

Department of Land Conservation and Development

	2013-15 Legislatively Approved Budget	2015-17 Legislatively Adopted Budget	2015-17 Committee Recommendation	Committee Change
Authorized Positions	-	-	1	1
Full-Time Equivalent (FTE) positions	-	-	1.00	1.00

Department of Justice

Authorized Positions	-	-	22	22
Full-Time Equivalent (FTE) positions	-	-	21.13	21.13

Oregon Military Department

Authorized Positions	-	-	3	3
Full-Time Equivalent (FTE) positions	-	-	3.00	3.00

Oregon State Police

Authorized Positions	-	-	-	-
Full-Time Equivalent (FTE) positions	-	-	(0.50)	(0.50)

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the May 2015 economic and revenue forecast by the Department of Administrative Services, Office of Economic Analysis, supplemented by transfers from various agency accounts to the General Fund for general governmental purposes as authorized in Senate Bill 501, plus other actions to reduce state agency expenditures.

Summary of Capital Construction Subcommittee Action

Senate Bill 5507 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations, and makes other adjustments to individual agency budgets and position authority as described below.

Emergency Board

The Emergency Board allocates General Fund and provides Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. The Subcommittee appropriated \$30 million General Fund to the Emergency Board for general purposes.

Senate Bill 5507 makes seven special purpose appropriations to the Emergency Board, totaling \$182.3 million General Fund:

- \$120 million General Fund for state employee compensation changes.
- \$40 million General Fund for the Oregon Health Authority or the Department of Human Services for caseload costs or other budget challenges that the agencies are unable to mitigate. Known potential challenges include costs associated with federal fair labor standards act rule changes affecting home care and personal support workers; these are estimated to be around \$17 million but will depend in part on pending litigation and programmatic changes. Another unknown element is the full impact of second fiscal year costs for nursing facility rates that may fluctuate based on bed reduction targets; \$4.9 million of rate inflation was originally set aside as part of the Governor's budget to stimulate a discussion on aligning nursing facility cost increases with Oregon Health Plan inflation rates.
- \$10.7 million General Fund for allocation to state agencies for compensation changes driven by collective bargaining for workers who are not state employees. Allocations related to child care, adult foster care, homecare, and personal support workers are anticipated.
- \$6.5 million General Fund for Department of Administrative Services to be allocated, if necessary, to fund changes in Department of Administrative Services Enterprise Technology Services (ETS) rates and assessments. A budget note in SB 5502, the budget bill for the Department of Administrative Services, required the State Chief Information Officer to recommend during the 2016 Regular Session a new funding formula for ETS that refocuses charges to state agencies on fees for service and deemphasizes the use of assessments, which fund all positions regardless of reductions in services delivered, demonstrate how reductions in services purchased by state agencies would be reflected in reductions in operating expenses, and include price list adjustments needed for implementation of a new revenue formula at the start of second year of the biennium.
- \$3 million General Fund for Education, early learning through post-secondary.
- \$2 million General Fund for Department of Justice, Defense of Criminal Convictions caseload costs.
- \$100,000 General Fund for Department of Human Services (DHS), to be used – if warranted – for completing provider audits, compliance work, or reporting activities. These potential actions are specifically tied to a budget note providing direction regarding wage increases for direct care workers serving people with intellectual and developmental disabilities. The budget note is included in the DHS section of this budget report.

If these special purpose appropriations are not allocated by the Emergency Board before December 1, 2016, any remaining funds become available to the Emergency Board for general purposes.

Adjustments to Approved 2015-17 Budgets

OMNIBUS ADJUSTMENTS

Omnibus adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services' assessments and charges for services, Audits Division assessments, Attorney General rates, and debt service. Total savings are \$30.1 million General Fund, \$0.7 million Lottery Funds, \$28.5 million Other Funds, and \$11.1 million Federal Funds.

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved a one-time \$951,393 Other Funds expenditure limitation increase and establishment of six limited-duration positions (1.71 FTE) for the Chief Human Resources Office to review the Human Resource Information System project (HRIS). The positions will review and update the preparations in the current project for business processes realignment that will be necessary with the adoption and deployment of any new HR IT system, review and update existing IT modernization plans, and study and improve conversion planning for implementation of HRIS. The Department will report initial findings of this review to the appropriate subcommittees of the Joint Committee on Ways and Means during the 2016 legislative session.

The Subcommittee also approved a \$293,314 Other Funds expenditure limitation increase and the addition of two positions for Shared Financial Services to accommodate service provision for the Department of Geology and Mineral Industries, which will now have financial functions carried out by DAS.

The Subcommittee also approved continuing to give nonlimited authority to DAS to make Other Funds expenditures necessary to disburse general obligation bonds sold during the 2013-15 biennium for the benefit of public universities. Disbursement of future bond sales will be done by the Higher Education Coordinating Commission (HECC), but during the 2013-15 biennium, the Department of Administrative Services (DAS) was given initial authority to disburse these proceeds. As the bond project duties related to issuance of Article XI-F and XI-G general obligation bonds transition from DAS to HECC per House Bill 3199, both agencies were given nonlimited authority to disburse proceeds of bonds issued during 2013-15. The total amount of undisbursed proceeds as of June 30, 2015 from 2013-15 bond sales is \$196,523,642. The initial estimate of the amount of 2013-15 proceeds DAS will disburse in 2015-17 per agreements with public universities is \$145,875,000, with HECC assumed to disburse \$50,648,642. These amounts will likely change once the timing of final transition from DAS to HECC is known.

Senate Bill 5507 includes one-time General Fund appropriations to the Department of Administrative Services for the following purposes:

- \$1,100,000 for disbursement to the National Urban Housing and Economic Community Development Corporation (NUHECDC) for implementation of an affordable homes, skills training, and jobs for unemployed prior-offenders, at-risk youth, and veterans. NUHECDC is directed to provide written status reports to the Department of Administrative Services and the Legislative Fiscal Officer each quarter during the 2015-17 biennium to document progress in meeting the program's objectives of providing affordable housing for low to

moderate income Oregonians; skill training for prior-offenders, at-risk youth, and veterans; and job placement for those with barriers to quality employment.

- \$850,000 for disbursement to the Pine Valley Fire District for a new location and facility to house the Fire Department in the City of Halfway, Oregon.
- \$100,000 for disbursement to the City of Medford to pay for the completion of a feasibility study on development of a conference center in the Medford area. This project could grow beyond a simple conference center and, if feasible, could include sports and recreation components.
- \$90,000 for disbursement to the City of Gold Hill for engineering work needed to construct the Gold Hill Whitewater Park at Ti'lomikh Falls on the Rogue River. The Whitewater Park is being built into the new Gold Hills Parks Master Plan. The goal of the project is to turn Gold Hill into a whitewater destination. The engineering of the whitewater project will be completed in 2015. Permitting and fundraising for construction is expected to take two years. Construction of the whitewater features is expected to take two months. The goal is to finish the park before the 2016 Olympics and to have a local paddler trained at the site competing in the 2020 Olympics.

The Subcommittee added \$15,556,140 Other Funds expenditure limitation for one-time cost of issuance and special payments associated with the disbursement of proceeds from Lottery Bond sales; projects are detailed below and approved in House Bill 5030. Cost of issuance for these projects totals \$456,140. There is no debt service allocated in the 2015-17 biennium, as the bonds will not be sold until the Spring of 2017. Total debt service on all the projects described below is estimated at a total of \$2,919,215 Lottery Funds for the 2017-19 biennium.

- \$750,000 Other Funds for disbursement to Concordia University for the construction of the Faubion prekindergarten through grade eight school.
- \$1,250,000 Other Funds for disbursement to the Elgin Health District for a rural health care clinic.
- \$1,000,000 Other Funds for disbursement to Open Meadow for the construction of a new facility for the Open School in Portland.
- \$1,000,000 Other Funds for disbursement to the Boys and Girls Clubs of Portland Metropolitan Area for a new Boys and Girls Club in Rockwood.
- \$500,000 Other Funds for disbursement to the City of Grants Pass for the Riverside Park renovation project.
- \$1,000,000 Other Funds for disbursement to the Mountain West Career Technical Institute for the Career Technical Education Center in Salem.
- \$2,000,000 Other Funds for disbursement to Wheeler County for the construction of an underground fiber optic telecommunication line from Condon to Fossil.
- \$1,500,000 Other Funds for disbursement to the Port of Umatilla for facilities development at the Eastern Oregon Trade and Event Center in Hermiston.
- \$3,000,000 Other Funds for disbursement to Trillium Family Services for improving and expanding the Children's Farm Home near Corvallis which houses the Secure Adolescent Inpatient Program.
- \$1,600,000 Other Funds for disbursement to the Port of Morrow for development of an Early Childhood Development Center at the workforce training center at the Port of Morrow.

- \$1,500,000 Other Funds for disbursement to the City of Tigard for the Hunziker Development Project.

Senate Bill 5507 includes a one-time \$400,000 General Fund appropriation to the Department of Administrative Services for a community-based organization, the YWCA of Greater Portland, to administer the Family Preservation Program (FPP) at Coffee Creek Correctional Facility. The FPP works with the Department of Corrections (DOC) to serve the best interests of the children of incarcerated parents by increasing therapeutic visitation between children and parents. The YWCA of Greater Portland is expected to provide facilitated case management including:

- Participation of a qualified mental health professional with training and experience with persons who have experienced trauma,
- Parenting skills training, including information on child development and attachment,
- Intensive communication between parents and the guardian or caregiver of the child,
- Facilitation of transportation of program participants to and from the prison,
- Facilitation of lodging to program participants when determined to be appropriate,
- Referrals to home visiting services and attorney services,
- Assistance in navigating state agency processes and nonprofit resources, and
- Reporting to the Legislature on measurable outcomes related to the welfare of the participating children and recidivism of participating incarcerated parents.

While the YWCA of Greater Portland will implement the program, DOC also has a role in the program's success. A budget note is included in the DOC section of this report to clarify the DOC role in administering the Family Preservation Program.

Office of the Governor

The Office of the Governor is increased by \$1,332,517 Lottery Funds for the establishment of five regional solutions coordinator (PEM/F) positions (4.92 FTE). Three of these positions were in the Office of the Governor on a limited-duration basis during the 2013-15 biennium. The other two positions were in the Oregon Business Development Department on a limited-duration basis during the 2013-15 biennium.

The Office of the Governor is increased by \$500,000 General Fund for federal programs coordination. The increase includes one PEM/G position (1.00 FTE) for the program, as well as any needed services and supplies. This function had previously been housed in the Oregon Business Development Department.

Public Employees Retirement System

The Subcommittee increased the Other Funds expenditure limitation by \$509,960 for the estimated fiscal impacts of House Bill 3495 (\$284,960) and Senate Bill 370 (\$225,000).

The Department of Administrative Services is expected to unschedule \$509,960 of expenditure limitation that may only be scheduled based upon the joint approval of the Office of the State Chief Information Officer and the Legislative Fiscal Office and after a more detailed evaluation of the information technology implementation plans for these two measures.

Department of Revenue

The Subcommittee approved funding for the second of a four phase project to replace most of the agency's core information technology systems (Core Systems Replacement project). The second phase includes: personal income, transit, self-employment, Senior Property Deferral, and estate and trust tax programs. The scheduled implementation date for this phase is December 1, 2015.

The Subcommittee approved \$25,929,440 of Other Funds expenditure limitation and the establishment of 33 permanent full-time positions (33.00 FTE), which is to be mostly financed with Article XI-Q bonds approved in House Bill 5005 (\$19 million). Project revenues also include an estimated \$6.9 million in bond proceeds that were authorized and issued during the 2013-15 biennium, but remained unexpended.

The Other Funds budget includes: personal services of \$7 million; \$532,500 for facility costs; \$12.6 million for vendor contract payments; \$1.3 million for an independent quality assurance; \$592,900 for project management costs; \$532,500 for change leadership; \$279,000 for hardware and software; and \$3 million for a contingency reserve.

Unless otherwise approved by the Legislature or the Emergency Board, the positions budgeted for the Core Systems Replacement (CSR) project are established as permanent full-time positions under the following conditions: (a) the positions will be abolished on or before the completion of the project; (b) the positions are to remain in the Core System Replacement program (i.e., CSR summary cross reference) and may not be transferred to any other program or used for any other purpose other than the development to the Core System Replacement project; and (c) the positions may not be included in any permanent finance plan action.

The Subcommittee approved \$3,935,414 General Fund for the agency's payments to the Department of Administrative Services for State Data Center charges related to phase-I of the project (\$1.3 million), vendor contract maintenance costs to support the ongoing maintenance of the vendor product after installation (\$2.4 million), and non-bondable expenditures related to phase-II of the project (\$240,000).

The Subcommittee approved \$3,684,413 in additional General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in House Bill 5005.

Other Funds expenditure limitation of \$375,000 is included for the cost of issuance of the bonds.

The Subcommittee adopted the Joint Committee on Ways and Means – Information Technology Subcommittee recommendations for the Core Systems Replacement project:

- Continue to work closely with and regularly report project status to the Office of the State Chief Information Officer and the Legislative Fiscal Office throughout the project's lifecycle.
- Continue to follow the Joint State CIO/LFO Stage Gate Review Process.
- Report back to the Joint Interim Committee on Ways and Means on project status in the Fall of 2015 (on readiness to proceed with the CSR Project's Rollout 2 in December 2015), and to the Joint Committee on Ways and Means during the 2016 legislative session.

- Utilize the Office of the State CIO’s Enterprise Project and Portfolio Management system as it is deployed for all project review, approval, project status, and QA reporting activities throughout the life of the Core Systems Replacement Project, to include information on the new Fraud Analytics and Detection project planning and execution activities funded by package 151.

The Subcommittee also approved funding for the implementation of the Property Valuation System project, which is a commercial-off-the-shelf solution for an integrated appraisal application.

The Subcommittee approved \$1,880,000 of Other Funds expenditure limitation for project costs and the establishment of one permanent full-time position (0.92 FTE), which is to be financed with Article XI-Q bonds approved in House Bill 5005. This includes personal services of \$175,260; \$56,704 for capital outlay; \$1.5 million for vendor contract payments; and \$150,000 for an independent quality assurance.

Other Funds expenditure limitation of \$80,000 is included for the cost of issuance of the bonds.

The Subcommittee approved \$71,843 in General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in House Bill 5005.

The Department of Administrative Services is expected to unschedule \$1.5 million of Other Funds expenditure limitation that may only be scheduled based upon the joint approval of the Office of the State Chief Information Officer, Department of Administrative Services – Chief Financial Office, and the Legislative Fiscal Office.

The Subcommittee adopted the Joint Committee on Ways and Means – Information Technology Subcommittee recommendations for the Property Valuation project:

- Continue to work closely with and regularly report project status to the OSCIO and LFO throughout the lifecycle of the proposed DOR Property Valuation System (PVS) project.
- Follow the Joint State CIO/LFO Stage Gate Review Process.
- Hire/retain or contract for qualified project management services with experience in planning and managing projects of this type, scope, and magnitude.
- Update the Business Case and foundational project management documents as required.
- Work with OSCIO to acquire Independent Quality Management Services as required to conduct an initial risk assessment, perform quality control reviews on the Business Case and foundational project management documents as appropriate, and perform ongoing, independent quality management services as directed by the OSCIO.
- Submit the updated Business Case, project management documents, initial risk assessment, and QC reviews to the OSCIO and LFO for Stage Gate Review.
- Report back to the Legislature on project status during the 2016 legislative session and/or to interim legislative committees as required.
- Utilize the Office of the State CIO’s Enterprise Project and Portfolio Management system as it is deployed for all project review, approval, project status, and closeout reporting activities throughout the life of the DOR PVS project.

Secretary of State

The Subcommittee approved omnibus budget adjustments that include a \$1,149,279 total reduction in state agency assessments and billings for the Audits Division. Secretary of State revenues after this reduction remain sufficient to fully support the legislatively adopted budget for the Division and the Secretary of State.

Treasurer of State

The Subcommittee adopted the following budget note related to the intermediate term pool investment program, with the expectation that the State Treasurer also report on what education and training can be provided local governments on the benefits and risks associated with investing in the intermediate term pool. The Subcommittee also expressed an interest in being provided a comprehensive list of state agencies that should be considered candidates for making investments in the existing state intermediate term investment pool:

Budget Note:

The State Treasurer is requested to report to the interim Joint Committee on Ways and Means during Legislative Days in November 2015 on local and tribal government investment opportunities in the intermediate term pool or other intermediate term pooled investment options offered by the State Treasurer.

The report is to define how, and when, the program will be implemented; how investments will be made, overseen, and administered; the status of development of administrative rules; and how the program compares to the existing state intermediate term investment pool.

The cost of administering the program is to be detailed, including both State Treasury and third party costs, and the basis on which local and tribal governments will be charged.

The agency is to identify the potential level of participation, both immediate and over the long-term, as well as the level of potential investment. The agency is to report on the number of pending and signed investment agreements. The agency is to identify how it will accommodate future demand for program growth as well as any short-term program capacity or resource constraints issues.

CONSUMER AND BUSINESS SERVICES

Public Utility Commission

House Bill 2599 (2015) relates to termination of electric or natural gas service. It requires utilities that provide electricity or natural gas service to prepare reports on processes the utilities use to not terminate for non-payment utility service to homes during very hot or very cold weather. To ensure legislative review of these reports, the Subcommittee approved the following budget note:

Budget Note:

The Public Utility Commission is directed to collect reports from the governing boards of all independent utilities in the state on each utility's program to ensure health and safety of vulnerable Oregonians during possible utility shutoffs that might take place during extreme weather situations. The Public Utility Commission will present a summary of the reports to the appropriate committees during the 2016 legislative session.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

The Subcommittee increased Oregon Business Development Department expenditures by \$257,767,573, including \$4,089,357 General Fund, \$1,500,000 Lottery Funds, \$227,178,216 Other Funds, and \$25,000,000 Nonlimited Other Funds.

Lottery Funds increases include \$1 million to supplement funding for the Regional Accelerator Innovation Network, and \$500,000 for transfer to the Oregon Growth Fund managed by the Oregon Growth Board. The additional funds for the Regional Accelerator Innovation Network bring total Lottery Funds support for the Network to \$2 million. Lottery Funds expenditures approved in this bill for the two programs are approved on a one-biennium basis and will be phased out in the development of the agency's 2017-19 biennium current service level budget.

Other Funds budget adjustments were approved for bond-funded programs approved in Senate Bill 5005 and House Bill 5030. The Other Funds expenditure limitation increases approved include:

- \$175 million of net Article XI-M general obligation bond Other Funds proceeds for seismic rehabilitation grants for schools. The proceeds are projected to finance approximately 115 school seismic rehabilitation projects during the 2015-17 biennium, and represent a more than eleven-fold increase over the \$15 million level of school seismic rehabilitation grant funding provided in the 2013-15 biennium. The Subcommittee also added \$4,089,357 General Fund to pay debt service on the bonds. The debt service funds are projected to allow the State Treasurer to issue \$50 million of net bond proceeds in the Spring of 2016, and the remaining \$125 million of bond proceeds in Spring of 2017. Debt service costs for the school seismic bonds are expected to total \$28.7 million General Fund, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$1,870,000 Other Funds for the costs of issuing the Article XI-M bonds. These costs are paid from the gross proceeds of the bond sale. The agency may need to add staff to manage grant award activity associated with the Spring 2017 bond sale.
- \$30 million of net Article XI-N general obligation bond Other Funds proceeds for seismic rehabilitation grants for emergency services facilities. The proceeds are projected to finance approximately 50 emergency services facility seismic rehabilitation projects during the 2015-17 biennium, and represent a doubling of the \$15 million level of emergency services facility seismic rehabilitation grant funding provided in the 2013-15 biennium. The bonds will be issued in the Spring of 2017. Debt service costs for the emergency services facility seismic bonds are expected to total \$4.9 million General Fund, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$440,000 Other Funds for the costs of issuing the Article XI-N bonds. These costs are paid from the gross proceeds of the bond sale.
- \$18 million of net Lottery bond Other Funds proceeds for deposit to the Special Public Works Fund, a revolving loan fund. The \$18 million total includes \$5 million specifically dedicated to finance levee inspection and repair projects as authorized by Senate Bill 306. The remaining \$13 million of bond proceeds may be applied to any eligible Special Public Works Fund projects. The funding designated for levees is projected to support approximately 17 levee projects, and the undesignated funding is projected to support an additional 11 projects. Because the bonds will be issued in the Spring of 2017, most project activity will occur after the end of the current biennium. Debt service costs for the Lottery bonds are expected to total \$3.8 million Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$323,147 Other Funds for the costs of issuing the Lottery bonds. These

costs are paid from the gross proceeds of the bond sale. The \$18 million of bond proceed expenditures were added to the agency budget as Nonlimited Other Funds, and as such, are not included in the expenditure limitation increases included in the bill.

- \$7 million of net Lottery bond Other Funds proceeds for deposit to the Brownfields Redevelopment Fund, a revolving loan fund. The funding is projected to support approximately 27 brownfields redevelopment projects. Because the bonds will be issued in the Spring of 2017, most project activity will occur after the end of the current biennium. Debt service costs for the Lottery bonds are expected to total \$1.5 million Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$129,239 Other Funds for the costs of issuing the Lottery bonds. These costs are paid from the gross proceeds of the bond sale. The \$7 million of bond proceed expenditures were added to the agency budget as Nonlimited Other Funds, and as such, are not included in the expenditure limitation increases included in the bill.
- \$13 million of net Lottery bond Other Funds proceeds for Regional Solutions capital construction priority projects identified by Regional Solutions Advisory Committees. The funding is projected to support approximately 28 capital construction projects in ten of the state's eleven Regional Solutions regions. The projects are funded with a combination of \$995,000 of Lottery bond proceeds remaining from the Spring 2015 bond sale and \$12,005,000 of new bond proceeds from Lottery bonds that will be issued in the Spring of 2017. Because most of the funding will become available late in the biennium, most project activity will occur after the end of the current biennium. Debt service costs for the Lottery bonds are expected to total \$2.6 million Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$243,677 Other Funds for the costs of issuing the Lottery bonds. These costs are paid from the gross proceeds of the bond sale. The Subcommittee approved \$13 million of support to fund projects on the identified Regional Solutions project list that total more than \$14 million in costs. The project list is posted on the Oregon Legislative Information System website with the Capital Construction Subcommittee July 3, 2015 meeting materials. The agency is directed to best apply the available funding toward the project list identified costs, taking into consideration other possible funding sources available for individual projects. If the agency determines that funds would be better utilized to support other projects not on the identified project list, it must obtain legislative approval to do so before the lottery bonds are issued. The agency is also expected to work with the Governor's Office to allow the agency to review proposed Regional Solutions projects to ensure they meet certain criteria, including: supporting job growth and retention, obtaining leverage from other sources, possessing a clear business plan for sustainability without additional state funding, meeting regional priorities recommended by a Regional Solutions Advisory Committee, and, if bond proceeds are requested as the funding source, qualifying as a capital construction project.
- \$4.5 million of net Lottery bond Other Funds proceeds for cultural capital construction projects. The funding is specifically dedicated as follows: \$2 million for the Oregon Shakespeare Festival, \$1.5 million for the Portland Japanese Garden, \$600,000 for Oregon Public Broadcasting, and \$400,000 for the Aurora Colony Museum. The bonds will be issued the Spring of 2017. Debt service costs for the Lottery bonds are expected to total approximately \$956,000 Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$68,184 Other Funds for the costs of issuing the Lottery bonds. These costs are paid from the gross proceeds of the bond sale. The \$4,568,184 of bond proceeds and costs of issuance expenditures were added to the agency's Arts and Cultural Trust Other Funds expenditure limitation.

- \$1,562,157 of net Lottery bond Other Funds proceeds for repairs and upgrades to the Port of Brookings Harbor dock. The bonds will be issued in the Spring of 2017. Debt service costs for the Lottery bonds are expected to total approximately \$300,000 Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$41,812 Other Funds for the costs of issuing the Lottery bonds. These costs are paid from the gross proceeds of the bond sale. The \$1,603,969 of bond proceeds and costs of issuance expenditures were added to the agency's Infrastructure Finance Authority Other Funds expenditure limitation.

Housing and Community Services Department

Other Funds expenditure limitation is increased by \$10 million for additional payments anticipated due to the passage of House Bill 3257, which extended until 2018 the period under which an additional \$5 million annually could be collected from residential electricity consumers for low income bill payment assistance. The funds are collected from utilities, transferred to the Housing and Community Services Department, and distributed to eligible Oregonians by local Community Action agencies under contract.

Other Funds expenditure limitation for the Housing and Community Services Department is increased by \$585,000, attributable to cost of issuance for \$40 million in Article XI-Q bonds issued for affordable housing development. The housing to be developed with the bonds will be targeted to low income individuals and families, pursuant to the provisions of House Bill 2198. That bill directs the Department to distribute the resources available based on criteria including geography, market data, need, and other factors, and directs the Department to develop the housing with the advice of the State Housing Council and to work with stakeholders to achieve objectives that include reducing project costs and reaching underserved communities. It is assumed that the investment will result in an estimated 1,600 units of new affordable housing developed. Expenditure limitation for a period of six years for the project amount (\$40 million) is located in House Bill 5006.

Other Funds expenditure limitation in the amount of \$2,551,972 is included to enable the Housing and Community Services Department to expend proceeds from Lottery bonds for preservation of affordable housing with expiring federal subsidies. Of this amount, \$2.5 million is attributable to project costs, and \$51,972 is related to cost of issuance.

Eligible projects for which these funds can be expended are defined as the following:

- Privately owned multi-family rental properties where at least 25% of the units are subsidized by a project-based rental assistance contract through the USDA Rural Development or the US Department of Housing and Urban Development;
- Existing manufactured housing communities to be acquired by a mission-based non-profit organization, resident cooperative, tenants' association, housing authority, or local government; or
- Public housing projects undergoing a preservation transaction which involves a comprehensive recapitalization, and which will secure ongoing rental subsidies.

Other Funds expenditure limitation in the amount of \$20,307,817 is included to enable the Housing and Community Services Department to expend proceeds from Lottery bonds for the purpose of financing construction of housing for individuals with mental illness or addiction disorders. Of this amount, \$20 million is attributable to project costs, and \$307,817 is related to cost of issuance. This limitation applies to the 2015-17 biennium only, as the project is not anticipated to be recurring. To the extent that proceeds are not fully expended for mental health

housing in 2015-17, the 2017-19 agency request budget should include a request that limitation for remaining proceeds be carried forward into the 2017-19 biennium. The Housing and Community Services Department will develop a process similar to but separate from its existing “Notice of Funds Availability” that is currently used to identify partners and financing for affordable housing projects. The Oregon Health Authority will work with the Housing and Community Services Department (HCSD) throughout the process of utilizing the \$20 million of bonding proceeds for the development of housing for individuals with mental illness or addictions disorders. The Oregon Health Authority will continue to work with their partners, including the National Alliance on Mental Illness (NAMI) and the Oregon Residential Provider Association (ORPA), as well as other stakeholders, to set up a workgroup that will be responsible for providing recommendations on project priorities to HCSD.

Department of Veterans’ Affairs

Additional one-time General Fund in the amount of \$500,000 is appropriated to the Oregon Department of Veterans’ Affairs for support for County Veterans’ Service Officers. This is in addition to the \$246,046 General Fund investment above the 2015-17 current service level that was included in the Department’s budget bill, Senate Bill 5539. With this increase, the amount of General Fund directed to County Veterans’ Service Officers for the 2015-17 biennium will total \$4.7 million, \$4.2 million of which is intended to be ongoing in future biennia.

EDUCATION

Department of Education

The Subcommittee approved a net increase of \$51,990,543 General Fund and \$66,009,457 million Lottery Funds for the State School Fund. The increase reflects three separate actions:

- An increase of \$105,782,400 General Fund represents the increase due to the “trigger” included in the State School Fund bill (House Bill 5017) which directed to the State School Fund 40 percent of any General Fund increase in the 2015-17 revenue estimates between the March 2015 and the May 2015 forecasts;
- An additional \$12,217,600 General Fund is made available for the State School Fund beyond the amount resulting from the “trigger”; and
- A decrease of \$66,009,457 General Fund and a corresponding \$66,009,457 Lottery Funds increase is recommended to balance the use of available Lottery Funds across the entire state budget.

The Legislature assumes the State Land Board will increase the distribution from the Common School Fund from the current four percent to a five percent distribution which results in an estimated increase of \$27,544,741 of revenue available to districts through the school funding formula. If the State Land Board takes this action, there will be an equivalent of just over \$7.4 billion in combined General Fund, Lottery Funds, and these additional Common School Funds resources for the 2015-17 biennium.

House Bill 5017, the State School Fund bill, split the amount available to be distributed from the State School Fund between the two school years on an even basis or \$3,629,130,346 in each school year. The Subcommittee approved placing all of the additional State School Fund resources made available in this bill to be distributed in 2016-17, the second school year of the biennium. This results in a split between the two school years of 49.2 percent for 2015-16 and 50.8 percent for 2016-17.

The Subcommittee approved a one-time \$3,300,000 General Fund increase in the appropriation for the Department of Education’s nutrition programs relating to the Farm to School program under ORS 336.431. This increase is over and above the current \$1,219,189 General Fund appropriation included in the Department of Education’s budget bill (House Bill 5016) for this program. It is anticipated that grants under this program will be changed by language in Senate Bill 501 that is intended to increase participation in the program by school districts. The Department of Education may use up to two percent of the total funding for the Farm to School program under ORS 336.431 for the administration of the program. Of the remaining amount, the Department is instructed to allocate approximately 80% of the remaining funding for the noncompetitive grants and approximately 20% of the remaining funding for competitive grants.

The Subcommittee increased the funding for Relief Nurseries in the Early Learning Division by a one-time \$700,000 General Fund appropriation. This brings the total amount of state funding for Relief Nurseries to \$8,300,000 General Fund.

The Subcommittee approved a one-time increase of \$500,000 General Fund for the new leadership program designed to recruit and train “district turnaround leaders” to assist schools and districts to increase their overall achievement measures. This increase and the amount included in the budget bill for the Oregon Department of Education (House Bill 5016) brings the total amount of funding for this program to \$2,000,000 General Fund.

The Subcommittee approved the establishment of an Other Funds expenditure limitation of \$126,210,000 for the proceeds of Title XI-P general obligation bonds, which are for grants to assist school districts with their capital costs of facilities. The grant, funded with bond proceeds, provided to each district must be matched by the district to finance capital costs for projects that have received voter approval for locally issued bonds. State bond proceeds may not be used for operating costs of the district. The bonding bill (House Bill 5005) includes the authorization for issuing \$125,000,000 of Title XI-P bonds. Costs of issuance are estimated at \$1,210,000 Other Funds.

Budget Note:

The Department of Education is instructed to use \$500,000 General Fund from the Early Intervention/Early Childhood Special Education (EI/ECSE) budget to support two to four communities in developing pathways from screening to services to make it easier for families to receive services that screening identifies. Use of this funding is aligned with best practices for how EI/ECSE programs should address the needs of children and their families who do not meet the legal requirements for eligibility and connect them to other services and supports. The Early Learning Council shall report on the progress and outcomes of this work to the appropriate legislative committee and include any recommendations for the 2017 legislative session.

Budget Note:

Given the expanded Healthy Families Oregon home visiting funding added to the Early Learning Division’s budget, the Early Learning Division and the Oregon Health Authority are instructed to:

- Develop a set of outcome metrics connected to evidence of impact for consideration by the Early Learning Council and the Oregon Health Policy Board that any home based service that receives state dollars must meet in order to continue to receive state funds, effective July 1, 2016;
- Develop a plan and timeline for integrating the state’s professional development system for early learning providers with the emerging professional development system for home visitors; and
- Develop a common program agnostic screening tool to identify potential parent/child risk factors and intake form for families who are eligible for home visiting services and require implementation by state funded home visiting programs by July 1, 2016.

The Early Learning Division and the Oregon Health Authority shall report on progress to the appropriate legislative committee.

Budget Note:

The Department of Education is instructed to survey school districts on the financial effects of the: (1) adaptation of new instructional hour minimums, (2) mandated full scheduling of 92 percent of students, and (3) projections for programs and personnel possibly eliminated in order to comply with these mandates at current budget levels. The Department is to report back to the Joint Committee on Ways and Means by February 1, 2016.

Higher Education Coordinating Commission

The Subcommittee approved a one-time \$1,500,000 General Fund appropriation to fund academic counselors at community colleges during the second academic year of the biennium. Community Colleges currently have limited academic counseling services in place. With the potential of more students as a result of the tuition waiver grant program established in Senate Bill 81, there is concern that those limited resources will be stretched even further. Prior to the distribution of these funds, the Higher Education Coordinating Commission is to report to the Joint Committee on Ways and Means during the 2016 legislative session or to the Emergency Board what factors or variables will determine the distribution of these funds.

The Subcommittee approved the establishment of a \$1,542,827 Other Fund expenditure limitation for a grant to the Linn Benton Community College for the construction and capital expenditures for the Advanced Transportation Technology Center. This Center is established to advance statewide transportation energy policy as well as to provide education and training of students at the Community College. The project is to include an automotive technician training center with an alternative fuel area, a heavy transportation/diesel training center, an innovation center, and an anaerobic digester for renewable gas production. The Other Funds expenditure limitation increase represents the \$1,500,000 state share of the project cost and \$42,827 for the cost of issuing the bonds. Both of these items are funded through the sale of Lottery bonds.

The Subcommittee approved \$2,500,000 General Fund for the College of Forestry at Oregon State University to operate a center for the manufacturing and design of advanced wood products in cooperation with the University of Oregon. The \$2.5 million represents a partial biennium of expenses, and as such, state support for the center rolls up to \$3,400,000 in the 2017-19 biennium. The Subcommittee also approved \$300,000 General Fund on a one-time basis for use by Eastern Oregon University for costs associated with starting a collegiate wrestling program.

The Subcommittee approved a one-time \$350,000 General Fund appropriation to the Higher Education Coordinating Commission (HECC) for a grant to the College Inside program. This is a program designed to allow incarcerated students obtain a two-year college degree that is transferable to a four-year university.

The Subcommittee approved a one-time \$350,000 General Fund appropriation to Higher Education Coordinating Commission (HECC) for a grant to the College Possible organization. This program provides mentoring, coaching, and other assistance to low income students to encourage them to go to college and help them apply for college and financial aid.

The Subcommittee approved a \$62,300 General Fund appropriation for use by Oregon Solutions at Portland State University to pay the expenses of the Task Force on the Willamette Falls Navigation Canal and Locks as they conduct the work directed in SB 131.

The Subcommittee clarified that of the \$151,390,838 General Fund increase approved for the Public University Support Fund program area in House Bill 5024, \$41,095,238 was for continuation of the tuition buy down funding provided to public universities in House Bill 5101 (2013 Special Session).

The Subcommittee approved a \$4,477,055 increase in the Other Funds expenditure limitation for payment of the costs of issuing Article XI-F general obligation bonds, Article XI-G general obligation bonds, and Article XI-Q general obligation bonds on the behalf of community colleges and public universities.

The Subcommittee also approved giving the Higher Education Coordinating Commission (HECC) nonlimited authority to make Other Funds expenditures necessary to disburse general obligation bonds sold during the 2013-15 biennium for the benefit of public universities. Disbursement of future bond sales will be done by HECC, but during the 2013-15 biennium the Department of Administrative Services (DAS) was given initial authority to disburse these proceeds. As the bond project duties related to issuance of Article XI-F and XI-G general obligation bonds transition from DAS to HECC per House Bill 3199, both agencies were given nonlimited authority to disburse proceeds of bonds issued during 2013-15. The total amount of undisbursed proceeds as of June 30, 2015 from 2013-15 bond sales is \$196,523,642. The initial estimate of the amount of 2013-15 proceeds HECC will disburse per agreements with public universities in 2015-17 is \$50,648,642, with DAS disbursing \$145,875,000. These amounts will likely change once the timing of final transition from DAS to HECC is known.

Oregon Health & Science University

The Subcommittee approved the establishment of a \$200,035,000 Other Funds expenditure limitation for DAS to disburse Article XI-G bond proceeds to the Oregon Health and Science University (OHSU) to fund Knight Cancer Institute capital construction costs. In addition, the Subcommittee approved an \$8,522,485 General Fund appropriation to pay debt service on XI-G bonds issued during the 2015-17 biennium for the Knight Cancer Institute project.

House Bill 3199 (2015) provided that the Department of Administrative Services (DAS) would continue to make debt service payments on behalf of OHSU on legacy debt issuance, including \$30,909,888 debt service paid with Tobacco Master Settlement Agreement (TMSA) funds. To accommodate this requirement, the Subcommittee approved providing DAS with \$38,689,306 Other Funds expenditure limitation to make debt

service payments. Revenue for making \$7,779,418 debt service payments on non-TMSA supported Article XI-F bond debt will be provided by OHSU.

HUMAN SERVICES

Department of Human Services

To support two pilot projects in the Child Welfare program, the Subcommittee approved \$800,000 General Fund and increased Federal Funds expenditure limitation by \$160,000; funding is approved on a one-time basis with future program support or integration dependent on resources and pilot outcomes. The following budget note, which lays out the goals and expectations for the pilot projects, was also approved:

Budget Note:

The Department of Human Services is directed to work with community-based organizations to develop and implement two pilot programs, one serving a rural part of the state and the other one serving an urban area, to improve the quality and effectiveness of foster care for children and wards who have been placed in the Department's legal custody for care, placement, and supervision. The programs shall target youth who have experienced multiple foster care placements and who are at significant risk of suffering lifelong emotional, behavior, developmental, and physical consequences due to disrupted and unsuccessful placements in the foster care system. The following services for foster parents shall be included in the programs: trauma-informed, culturally appropriate care training; behavioral supports; ongoing child development and parent training; 24-hour, daily on-call caregiver support; respite care; tutoring; and assistance with locating immediate and extended healthy, biological family members.

Each pilot program will have an advisory group that includes at least one individual who has experienced multiple placements in the foster care system and at least one foster parent. The legislative expectation is that at least \$800,000 of the total funding for the pilots will be provided directly to community-based organizations to deliver program services. On or before May 1, 2017, the Department shall report to the legislative committees having authority over the subject areas of child welfare and juvenile dependency regarding the status of the pilot programs and, to the extent possible, placement outcomes for children and wards who participated in the pilot program and children and wards not receiving pilot program supports. The Department will also provide an update on the pilot projects as part of its budget presentation during the 2017 legislative session.

To provide and test targeted community college career pathway training opportunities for Temporary Assistance for Needy Families and Employment Related Day Care clients, the Subcommittee approved \$500,000 General Fund for a one-time pilot project in Jackson and Josephine counties. Eligible clients will be in enrolled training programs that match up with in-demand, high wage job openings, such as in the healthcare or information technology areas. Clients will receive a scholarship/stipend to help augment Pell grants, with average awards expected to be about \$2,000 per client; about 150 clients are estimated to participate in the program over the biennium. The pilot project is a joint effort between the Rogue Workforce Partnership, the Oregon Employment Department, and the Department of Human Services.

The Subcommittee approved \$350,000 General Fund to provide transitional (one-time) funding for the Home Care Commission's private pay registry. This program, which enables private payers to buy home care services through the home care registry, was authorized by House Bill 1542 (2014) and is expected to be fee supported once fully up and running in January 2016.

The Subcommittee approved \$1,800,000 General Fund to restore a reduction made in the primary budget bill for the Department (House Bill 5026). The funding will provide ongoing support for options counseling provided through the Aging and Disability Resource Connection (ADRC). The program helps people identify their long term care needs and preferences, understand the service options available to them, and make decisions about their care.

The Subcommittee approved \$400,000 General Fund, on a one-time basis, to increase support funding for the Oregon Hunger Response Fund (Oregon Food Bank); between funding in both the DHS and the Housing and Community Services Department budgets, a total of \$3.2 million General Fund is now appropriated in the 2015-17 biennium to help the fund fight hunger.

The Subcommittee approved \$150,000 General Fund to provide ongoing support for the Hunger Task Force, which is charged with advocating for hungry persons, and contributing to the implementation and operation of activities and programs designed to alleviate or eradicate hunger in Oregon. House Bill 2442 (2015) designates the Department of Human Services as the entity in administering the state policy on hunger and also requires the agency to support and staff the task force, based upon the availability of legislatively approved funding for such purposes.

To cover Phase II development and implementation of a streamlined and integrated Statewide Adult Abuse and Report Writing System, the Subcommittee approved \$2,277,037 General Fund and \$3,355,000 Other Funds expenditure limitation (\$5.6 million total funds). Phase I planning funding was approved by the Emergency Board in May 2014, based upon demonstrated need for a stable, integrated adult abuse data and report writing system to deal with Oregon's growth in an aging population, an annual increase of 5-8% in abuse referrals, and an increased need for services across all demographics. The Other Funds portion of the project will be financed with Article XI-Q bonds; the General Fund amount includes \$839,543 to cover debt service payments in the second year of the biennium.

The Department will continue its work on the project according to direction from the Joint Ways and Means Subcommittee on Information Technology, which recommended incremental and conditional project approval. Required actions under that guidance include, but are not limited to, working closely with and regularly reporting project status to the Office of the State Chief Information Officer (OSCIO) and Legislative Fiscal Office (LFO), while following the joint OSCIO/LFO Stage Gate Review Process. A detailed list of next steps and requirements was transmitted to the agency. The Department of Administrative Services is expected to unschedule the General Fund and Other Funds expenditure limitation for the project pending finalization of a controlled funding release plan that is tied to planning needs and the completion of certain stage gate requirements. Funding may be rescheduled with the joint approval of the OSCIO, the Chief Financial Office, and LFO.

House Bill 5026 included a rate increase for providers serving people with Intellectual and Developmental Disabilities (IDD). To ensure clarity of legislative direction regarding implementation of the rate increase, the Subcommittee adopted the following budget note:

Budget Note:

It is the intent of the Legislature that \$26.7 million total funds in provider rate increases approved in House Bill 5026 (budget bill for the Department of Human Services) result in wage increases for direct care staff serving people with intellectual and developmental disabilities (IDD). The legislative expectation is that compensation (wages and/or benefits) for direct care staff in programs serving people with IDD should be increased by at least 4% during the 2015-17 biennium.

During the 2016 legislative session, an informational hearing will be scheduled for IDD community providers to present the actions they have taken or plan to take to meet budget note requirements. On a parallel track and prior to seeking an allocation from the special purpose appropriation, the Department of Human Services will compile information on any complaints received regarding wage increases and consult with legal counsel and contract staff to determine the best, yet most cost-effective, approach to address potential provider non-compliance. The Department will also report to the Joint Committee on Ways and Means during the 2017 legislative session on activity related to and progress made under this budget note.

For the same program, the Subcommittee approved the budget note set out below on exploring a provider assessment component to help fund IDD programs. Along with the required reporting, and depending on assessment's content or results, the Department may also work with the appropriate interim policy committee on potential statutory changes.

Budget Note:

The Department of Human Services shall work with the intellectual and developmental disabilities (IDD) provider community and appropriate state and federal agencies to assess the feasibility, potential benefits, and potential drawbacks of a provider assessment, or transient lodging tax, on the provider organizations serving adults with IDD, with the goal of maximizing federal matching funds for IDD services and addressing the direct care workforce shortage. The Department shall report the results of its assessment to the Legislature by December 1, 2015.

Oregon Health Authority

Senate Bill 5507 approves \$10,000,000 one-time General Fund resources to provide grants to safety net providers, through the Safety Net Capacity Grant Program. This program will provide grants to community health centers, including Federally Qualified Health Centers and Rural Health Centers, as well as School-Based Health Centers, with the goal of providing services for children not eligible for any current state program. The agency will need to develop an application process for these competitive grants; develop a process to award the grants, including amounts to fund education and outreach to the target population; develop a process for clinics to report services rendered; provide reporting to the Legislature and stakeholders; and include a stakeholder engagement process to advise the program development and implementation. The agency expects to fund two full-time positions out of this total funding, in order to implement the program as described.

Because of the continuing transition of the Oregon Health Plan caseload, the Subcommittee recognized the increased risk of caseload forecast changes. A special purpose appropriation of \$40 million is made to the Emergency Board for caseload costs or other budget challenges in either the Oregon Health Authority (OHA) or Department of Human Services. The Subcommittee included two budget notes related to the Oregon Health Plan:

Budget Note:

The Oregon Health Authority shall engage in a rural hospital stakeholder process to gather input on potential transformation strategies to ensure that Oregon's small and rural hospitals continue to be sustainable in the future. Potential transformation strategies could include grant or bridge funding, transformation pilot programs, or incentive programs to assure funding stability for hospitals and access to health care services for rural Oregonians. Based on the work with stakeholders, OHA will develop a set of recommendations.

OHA shall report to the Joint Committee on Ways and Means Committee during the 2016 legislative session on any hospital assessment revenues received for the 2013-15 biennium and available for use in 2015-17. The revenue may include assumed hospital assessment revenue in the OHA 2015-17 budget or any additional hospital assessment revenue not included in the OHA budget, that could potentially be used to fund one or more of the strategies recommended, but not to exceed \$10 million. The agency should include in that report any information on federal matching resources that may be available for those strategies.

Budget Note:

The Oregon Health Authority is directed to prepare a report in collaboration with the Employment Department stating the number of Oregonians enrolled in the Oregon Health Plan while employed at least 260 hours in any calendar quarter by a company with 25 or more employees. This report should be presented to the interim Joint Committee on Ways and Means, Subcommittee on Human Services no later than January 2016.

The Subcommittee approved a one-time appropriation of \$160,000 General Fund for OHA to contract with the Dental Lifeline Network, or other qualified organization, for development and operation of a Donated Dental Services program to benefit needy, disabled, aged, and medically compromised individuals. The program will establish a network of volunteer dentists, including dental specialists, to donate dental services to eligible individuals, establish a system to refer eligible individuals to appropriate volunteers, and develop and implement a public awareness campaign to educate individuals about the availability of the program. The program will report to OHA at least annually the number of people served, procedures during the year, procedures completed, and the financial value of the services completed. The funding is part of a commitment to spending on senior programs that originated in the 2013 special session.

The Subcommittee approved \$200,000 General Fund for providing fresh Oregon-grown fruits, vegetables, and cut herbs from farmers' markets and roadside stands to eligible low-income seniors under the Senior Farm Direct Nutrition Program. Another \$100,000 General Fund was added for the same purpose for eligible individuals through the Women, Infants and Children Program. Both these program enhancements are one-time.

General Fund was increased by \$600,000 for school-based health centers. This funding will provide state grants of \$300,000 to three new school-based health centers that recently completed their planning processes. It will also allow the agency to provide \$300,000 of funding to existing school-based health centers to bring all centers closer to parity in state funding.

Other Funds expenditure limitation is increased by \$137,152 to increase the staffing level for the Pesticide Analytical Response Center by one half-time position (0.50 FTE). Funding for the position will come as a special payment from the Department of Agriculture supported by an increase in pesticide product registration fees.

The Subcommittee directed the Oregon Health Authority to collaborate with the Department of Consumer and Business Services and the University of Oregon, in the following budget note:

Budget Note:

The Oregon Health Authority, in collaboration with the Department of Consumer and Business Services, shall work with the University of Oregon on the vaccination program for meningitis. The Department of Consumer and Business Services shall ensure timely insurance coverage is covering appropriate costs for those with insurance. The Oregon Health Authority shall, within existing emergency preparedness funds, work with the University of Oregon on funding appropriate costs. The Oregon Health Authority and the University of Oregon shall report to the appropriate legislative committee the final cost of the program including any additional funding needs by December 2015 and any recommendations to ensure effective and efficient response to any future events.

Lottery bond proceeds of \$20 million were approved for the development of housing for individuals with mental illness or addiction disorders, through the Housing and Community Services Department (HCSD). OHA will work with HCSD throughout the process used to identify partners and financing for projects. OHA will continue to work with their partners, including the National Alliance on Mental Illness and the Oregon Residential Provider Association, as well as other stakeholders, to set up a workgroup that will be responsible for providing recommendations on project priorities to HCSD.

Lottery bond proceeds of \$3 million were approved to fund a portion of the costs to build a new sixteen-bed facility for the Secure Adolescent Inpatient Program, run by Trillium Family Services. These funds will be distributed through the Department of Administrative Services. This project will replace old, obsolete facilities at the Children's Farm Home campus near Corvallis. This program serves adolescents at the highest level of mental health acuity in the state, including children on the Oregon Health Plan, and those referred through the Oregon Youth Authority and the Juvenile Psychiatric Security Review Board.

The following budget note was included related to the Addictions and Mental Health programs:

Budget Note:

The Oregon Health Authority shall conduct a minimum of five community meetings in a variety of geographic locations across the state. The goal of the community meetings is to capture, understand, and report to the Legislature on the experience of children, adolescents, and adults experiencing mental illness and their ability to access timely and appropriate medical, mental health and human services to support their success in the community. The meetings shall not be restricted to publicly financed services or individuals eligible for public benefits. The focus will be on the entirety of the Oregon mental health system, both public and private. Issues to be considered should include but not be limited to:

- Access to child and adolescent services
- Boarding in hospital emergency rooms
- Access to housing, addiction, and recovery services
- Family support services
- Waiting periods for services

- Workforce capacity
- Affordability for non-covered individuals to access mental health services
- Coordination between behavioral health and physical health services

The Oregon Health Authority shall consult and coordinate with stakeholders to plan and conduct the community meetings. The Oregon Health Authority is expected to report progress and findings to the appropriate legislative committees and the 2016 Legislature.

The Subcommittee included the following direction in regards to fee-for-service (both Medicaid and non-Medicaid) rate increases to addiction treatment providers:

Budget Note:

The Oregon Health Authority will use \$3.5 million of the \$6 million included in the new investments for A&D services included in the OHA 2015-17 budget to increase rates to addiction treatment providers. OHA will report the final rate increases to the interim Joint Committee on Ways and Means by November 2015.

Long Term Care Ombudsman

The Subcommittee added \$100,000 General Fund on a one-time basis to provide interim support for the agency as it continues to ramp up new programs, including advocacy for residents of independent living sections of Continuing Care Retirement Communities as required under Senate Bill 307 (2015). The agency has also been undergoing a leadership transition and is facing challenges in volunteer recruitment; the additional funding will allow the Long Term Care Ombudsman to contract or to make a short-term hire for program development expertise to focus on these needs over the first year of the biennium.

JUDICIAL BRANCH

Oregon Judicial Department

The Subcommittee increased Judicial Department expenditures by \$40,955,000, including \$700,000 General Fund, and \$40,255,000 Other Funds.

The Subcommittee appropriated \$100,000 General Fund to increase funding for the Oregon Law Commission. This action raises total General Fund support for the Oregon Law Commission in the 2015-17 biennium budget to \$331,319, a 45.3 percent increase over the 2013-15 biennium funding level. The Subcommittee also added a one-time General Fund appropriation of \$600,000, for support of the Oregon State Bar Legal Services Program (a.k.a., Legal Aid). The General Fund appropriation will supplement the \$11,900,000 of Other Funds support for Legal Aid provided in Senate Bill 5514, and is approximately a 5 percent increase over the base funding level.

The Subcommittee approved Other Funds expenditure limitation increases for county courthouse capital construction projects funded through the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF). The legislatively adopted budget includes \$27,775,000 of Article XI-Q bond proceeds authorized in House Bill 5005 for the courthouse capital construction projections funded through the OCCCIF. The approved

bond proceeds include \$17.4 million for the Multnomah County Central Courthouse project, \$2.5 million for the Jefferson County Courthouse project, and \$7,875,000 for the Tillamook County Courthouse project.

The Legislature previously authorized Article XI-Q bonds for the Multnomah County and Jefferson County projects in the 2013-15 biennium budget. The Subcommittee increased the OCCCIF Other Funds expenditure limitation by \$39.8 million to allow expenditures of up to \$19.9 million of bond proceeds and of up to \$19.9 million of required county matching funds for these two projects. The Subcommittee did not approve Other Funds expenditure limitation for the Tillamook County Courthouse project. The Judicial Department will report to the Joint Committee on Ways and Means or to the Emergency Board on the Tillamook County Courthouse project, and request Other Funds expenditure limitation for the project, prior to distributing any money from the OCCCIF for the Tillamook County Courthouse project.

The Subcommittee also increased the Judicial Department operations Other Funds expenditure limitation for operations by \$455,000, for the cost of issuance of Article XI-Q bonds for OCCCIF projects.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee approved a \$25,000 General Fund increase to the Predator Control program, bringing the program total to \$447,718 General Fund, as well as, a \$30,000 General Fund increase to the Wolf Compensation and Grant Assistance program, bringing the program total to \$233,000 General Fund.

The Subcommittee also approved a \$1,747,018 Other Funds expenditure limitation increase to support enhancements to the Pesticides program. The enhancements include the addition of 6 positions (5.26 FTE) to the program. The positions will be made up of four pesticide investigators (NRS 3), one customer service representative (NRS 3), and one case reviewer (NRS 4). The additional investigative staff is needed to manage existing caseload requirements. Other enhancements include laboratory testing and sampling of pesticides, as well as, modification of the existing investigation and case management database. An additional \$108,326 Other Funds was approved to increase the ODA staffing level for the Pesticide Analytical Response Center (PARC) by 0.50 FTE. ODA also increased the existing transfer made to the Oregon Health Authority (OHA) by \$137,152 Other Funds to increase the ODA paid OHA staffing level for the Pesticide Analytical Response Center by 0.50 FTE. Revenue to support these various Other Funds increases will come from increases in pesticide product registration fees approved in House Bill 3459.

Department of Environmental Quality

The Subcommittee approved \$280,000 General Fund for a Portland Harbor Statewide Coordination policy position. According to the Governor's requested budget, this is a senior-level policy position that will be housed in DEQ, but will report to the Governor's natural resources policy advisor. This Operations and Policy Analyst 4 position will be phased in on January 1, 2016 (0.75 FTE). In addition, \$110,092 Other Funds expenditure limitation and one half-time NRS 3 position (0.50 FTE) was approved for implementation of the residential asbestos inspection program established by Senate Bill 705, which passed earlier this session.

Department of Fish and Wildlife

The Subcommittee approved allowing the Oregon Department of Fish and Wildlife to retain \$5,000 General Fund savings from Department of Administrative Services' assessment reductions that will be used to pay for the study in Senate Bill 779. This study is to determine whether ORS 497.006 should be amended to allow additional members of the uniformed services to be considered resident persons for the purpose of purchasing licenses, tags, and permits issued by the State Fish and Wildlife Commission.

The Subcommittee approved a one-time General Fund appropriation of \$500,000 to improve and protect sage grouse habitat through actions, such as juniper removal, that improve the resilience of sagebrush habitat to wildfire.

The Subcommittee also approved a \$25,000 General Fund increase in state support for the Predator Control program, bringing the state support total to \$453,365 General Fund.

Department of Forestry

The Subcommittee approved a one-time appropriation of \$809,377 General Fund to the Fire Protection Division of the Oregon Department of Forestry (ODF) for sage grouse habitat protection and improvement. This amount is in addition to amounts contained in the agency's budget bill for the same purposes. The appropriation includes \$109,377 for a limited-duration, half-time (0.50 FTE) Natural Resource Specialist 1 position and associated services and supplies to provide administrative support and technical training to rangeland protection associations. The appropriation also includes \$700,000 for grants to support rangeland wildfire threat reductions. The grant funding is for eligible services, supplies, and equipment expenditures of rangeland fire protection associations and counties in addressing rangeland wildfire management and suppression on unprotected or under-protected lands. The funding is to be implemented consistent with wildfire-related provisions of Oregon's plan for addressing the conservation of the greater sage grouse and rural community vitality. Oregon will provide the funding to the Oregon Watershed Enhancement Board, which will oversee the grant program in conjunction with other ODF grant programs.

Department of Land Conservation and Development

The Subcommittee approved the reduction of the General Fund appropriation made to the Department of Land Conservation and Development for the Southern Oregon Regional Pilot Program (SORPP) in the agency's 2013-15 budget (SB 5530, 2013) in the amount of \$194,000 and the re-establishment of that amount as a one-time General Fund appropriation in the 2015-17 biennium. The funding is a portion of the amount established by policy option package 107 in the agency's 2013-15 budget for the purpose of carrying out Executive Order 12-07 that the agency will not expend during the 2013-2015 biennium and that the grant recipient counties have requested to be moved forward to the 2015-17 biennium to allow additional time for the grant-funded work to be completed.

The Subcommittee approved the appropriation of \$300,000 General Fund to establish a SageCon Coordinator, a limited duration Natural Resource Specialist 5 position, to lead staff participating in the SageCon Governance and Implementation Teams. The position will work closely with and take direction primarily from the Governor's Office to provide overall leadership and direction for state agencies working with public and private stakeholder interests in the energy, agricultural, and conservation sectors.

Department of State Lands

Senate Bill 5507 increases the Federal Funds expenditure limitation in anticipation of an Environmental Protection Agency (EPA) wetlands grant in an amount up to \$133,000. The Department expects notification on the grant in October 2015. The Department of Administrative Services (DAS) is expected to unschedule the limitation until such time as State Lands notifies DAS and the Legislative Fiscal Office that the funds are awarded. There is an additional federal limitation increase for EPA grant carryforward in the amount of \$28,488.

Parks and Recreation Department

Several adjustments are made in the Parks and Recreation Department (OPRD) budget to reflect the June 2015 Parks and Natural Resources (Measure 76) Lottery Funds forecast, an increase of \$3 million over the March 2015 forecast. The distribution is \$300,000 for property acquisition, \$500,000 for facilities maintenance, \$58,314 for direct services, and \$362,326 to satisfy the constitutionally directed 12% to local governments. The remainder of the increase is applied to the ending balance. There is also an increase in Other Funds of \$98,740 in direct services to keep funding and ending balances in proportion with approximate percentages of lottery and other funds expenditures.

A \$970,000 fund shift from Federal Funds to Lottery Funds reimburses OPRD for using M76 Lottery Funds to secure acquisition of the Beltz Farm in 2014-15. A subsequent federal grant frees up the lottery dollars for carry-forward expenditure limitation in park development. The State Historic Preservation Office is provided an increase in Federal Funds expenditure limitation of \$70,425. The limitation will be used to pass through two federal Maritime Heritage grants that local entities have been awarded.

The 2015-17 OPRD budget included \$912,494 non-Measure 76 lottery funds to provide debt service on the Willamette Falls bonding in the 2013-15 budget. The debt service is eliminated as it is not needed; the \$5 million bond request has been satisfied with cash instead.

Other Funds expenditure limitation is increased by \$11,716,805 for three lottery bond-funded purposes. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2017-19 is \$2.2 million non-Measure 76 Lottery Funds.

The Portland Parks and Recreation Department is to receive \$1,500,000 lottery bond proceeds passed through the Parks and Recreation Department for the Renew Forest Park project. The cost of issuance for this project is \$42,071 Other Funds.

The Main Street Revitalization Grant program is funded with \$2,500,000 lottery bond proceeds. OPRD will design, develop, administer, account for, and monitor the new grant program, beginning late in the 2015-17 biennium. Because new positions will be needed to manage the grants, OPRD will need to request funding for them during the 2016 legislative session. The cost of issuance for this bond sale is \$51,972 Other Funds.

Lottery bond proceeds in the amount of \$7,500,000 will be applied to the Willamette Falls Riverwalk project in Oregon City. The cost of issuance is \$122,761 Other Funds.

Water Resources Department

The Subcommittee approved the establishment of Other Funds expenditure limitation for the Water Resources Department for the expenditure of lottery bond proceeds as follows:

- \$2,000,000 one-time Other Funds expenditure limitation for the purpose of making grants and paying the cost of direct services for the qualifying costs of planning studies performed to evaluate the feasibility of developing a water conservation, reuse, or storage project, as described in ORS 541.566, and \$47,477 one-time Other Funds expenditure limitation for the payment of bond issuance costs from Lottery bond proceeds from the Water Conservation, Reuse, and Storage Investment Fund established under ORS 541.576. The bonds are anticipated to be issued at the end of the 2015-17 biennium and, therefore, no debt service expenditures are anticipated in the 2015-17 biennium. The cost of debt service for the 2017-19 biennium is estimated to be \$418,891.
- \$750,000 one-time Other Funds expenditure limitation for the expenditure of Lottery bond proceeds for facilitation of the preparation of place-based integrated water resources strategies as described by Section 2(2) of Senate Bill 266 (2015) from the Water Supply Fund established by Chapter 906, Section 10(1), Oregon Laws 2009. The bonds are anticipated to be issued at the end of the 2015-17 biennium and, therefore, no debt service expenditures are anticipated in the 2015-17 biennium. The cost of debt service for the 2017-19 biennium is estimated to be \$156,831
- \$11,000,000 one-time Other Funds expenditure limitation for the purpose of making grants or entering into contracts to facilitate water supply projects in the Umatilla Basin and for the payment of professional services such as third-party contract administration and quality control contracts related to the projects from the Water Supply Fund established by Chapter 906, Section 10(1), Oregon Laws 2009. The bonds are anticipated to be issued at the end of the 2015-17 biennium and, therefore, no debt service expenditures are anticipated in the 2015-17 biennium. The cost of debt service for the 2017-19 biennium is estimated to be \$2.3 million.
- \$1,000,000 one-time Other Funds expenditure limitation for the purpose of making one or more grants to individuals or entities to repair, replace, or remediate water wells in the Mosier Creek area from the from the Water Supply Fund established by Chapter 906, Section 10(1), Oregon Laws 2009. The bonds are anticipated to be issued at the end of the 2015-17 biennium and, therefore, no debt service expenditures are anticipated in the 2015-17 biennium. The cost of debt service for the 2017-19 biennium is estimated to be \$190,071.
- \$280,433 one-time Other Funds expenditure limitation for the payment of bond issuance costs for the three items above from the Water Supply Fund established by Chapter 906, Section 10(1), Oregon Laws 2009. The cost of debt service for the 2017-19 biennium is estimated to be \$2.3 million.
- \$6,362,979 one-time Other Funds expenditure limitation for the purpose of carrying out sections 1 to 15 of Chapter 784, Oregon Laws 2013 and the payment of bond issuance costs from the Water Supply Development Fund established under ORS 541.656. Of the total, \$112,979 is for bond issuance costs.

The Subcommittee approved the establishment of \$30,000,000 one-time Other Funds expenditure limitation for the expenditure of general obligation bond proceeds from bonds issued under of Article XI-I (1) for the purposes provided in ORS 541.700 to 541.855 and for the payment of bond issuance costs from the Water Development Loan Fund.

The Subcommittee approved the establishment of Other Funds expenditure limitation in the amount of \$520,000 for bond issuance costs and \$1,201,865 for debt service payments associated with the issuance of bonds issued under of Article XI-I (1) for the purposes provided in ORS 541.700 to 541.855 from the Water Development Loan Administration and Bond Sinking Fund established under ORS 541.830.

Oregon Watershed Enhancement Board

The Subcommittee approved a \$200,000 Federal Funds expenditure limitation increase to the Grants program from Pacific Coastal Salmon Recovery Fund (PCSRF) monies to increase the amount of PCSRF funding transferred to the Oregon Department of Fish and Wildlife (ODFW) to a total of \$9,511,859, which is the amount anticipated to be transferred by the Oregon Watershed Enhancement Board to ODFW in Senate Bill 5511, the budget bill for the Oregon Department of Fish and Wildlife. Miscommunication during development of the two agencies' request budgets prevented confirmation of matching amounts.

The Subcommittee also directed the Oregon Watershed Enhancement Board to increase the total amount of Lottery Funds from the Watershed Conservation Grant Fund made for weed grants by \$500,000, on a one-time basis. These additional Grant funds are to be used to improve sage grouse habitat through landowner actions to inventory, treat, and reduce plant invasive species threats to sage grouse habitat and rural economic values and restore native plant habitat. OWEB is directed to work with the Department of Agriculture, local weed boards, and other local delivery mechanisms in getting this additional \$500,000 on the ground improving sage grouse habitat in the shortest time possible.

PUBLIC SAFETY

Department of Corrections

Article XI-Q bonding in the amount of \$14.2 million is included in House Bill 5005 and capital construction expenditure limitation is approved in House Bill 5006. The bonding covers continued work at the Department's backlog of deferred maintenance. Specifically the funding addresses 25 priority 1, statewide projects. The bonds will be issued in 2017, with debt service beginning in the 2017-19 biennium at \$3.7 million General Fund. This bill includes Other Funds expenditure limitation for cost of issuance in the amount of \$254,568.

Senate Bill 5507 includes a one-time \$400,000 General Fund appropriation to the Department of Administrative Services for a community-based organization, the YWCA of Greater Portland, to administer the Family Preservation Program (FPP) at Coffee Creek Correctional Facility. The program description is in the Department of Administrative Services section of this report.

While the YWCA of Greater Portland will implement the program, the DOC also has a role in the program's success. The following budget note is intended to clarify the DOC role in administering the FPP:

Budget Note:

The Department of Corrections is directed to work with the YWCA to serve the best interests of the children of incarcerated parents by facilitating enriched visitation, parenting education, and family support. Cooperation will include:

- DOC staff assisting in the referral of high-risk offenders to the program and conferring with the Department of Human Services about referral of possible high-risk children,
- Providing adequate program space for twice-monthly therapeutic, face-to-face parent and child visiting sessions for a minimum of three hours per session,
- Facilitating parent-teacher conferences and parent-caregiver communication and visitation, and
- Providing appropriate outcome data to the YWCA.

Criminal Justice Commission

The 2015-17 budget for the Criminal Justice Commission is increased by \$5,000,000 General Fund to enhance the \$35 million General Fund provided for Justice Reinvestment Initiative grants in the agency's budget bill, Senate Bill 5506. This appropriation brings the total available for the program in 2015-17 to \$40 million.

Department of Justice

The Department of Justice generates the majority of its Other Funds revenue from charges to state agencies for legal services. The 2013-15 biennium Attorney General rate was \$159 per hour and generated an estimated \$139.1 million. The 2015-17 Attorney General rate for the legislatively adopted budget is \$175 and is estimated to generate \$153.3 million. This is a \$14.2 million increase (10.2 percent). The change to the Legal Services rate in agency budgets is addressed as part of this measure.

The Subcommittee approved funding for the second "execution phase" (design, construction, testing, and implementation) of the agency's child support information technology replacement project (Child Support Enforcement Automated System, or CSEAS). While the project is still in the latter stages of the initial planning phase, the agency plans to move into the execution phase of the project during the 2015-17 biennium. Application system source code, database design documentation, system documentation, and other necessary artifacts from California, Michigan, and New Jersey will be acquired to facilitate the development of the new system. The project will also begin requirements validation and conduct Joint Application and Joint Technical Design sessions prior to the designing of the new system. The project will then work on the system design and construction of the new system, including data conversion and migration planning, and eventually application testing and implementation.

However, because the agency has not completed all required planning phase activities and documentation, and because it has not received Stage Gate #3 Office of the State Chief Information Officer endorsement of its foundational project management documentation (including a readiness and ability assessment), the execution phase of the project cannot actually begin until the agency first satisfactorily completes all remaining planning phase activities, including the completion of all the Joint Committee on Ways and Means – Information Technology Subcommittee recommendations for the CSEAS project (see below). Until these funding conditions are met, almost all "execution phase" funding will remain unscheduled (see below direction that funds be unscheduled).

The Subcommittee approved \$15,209,670 of Other Funds expenditure limitation for project costs, which is to be financed with Article XI-Q bonds approved in House Bill 5005. The Subcommittee also approved \$29,997,991 Federal Funds expenditure limitation and the establishment of 22 permanent full-time positions (21.13 FTE). This includes personal services of \$3.6 million and services and supplies of \$41.8 million. The amount for services and supplies includes \$35.3 million total funds of contractor payments for: project management, including organization change management services; implementation; independent quality assurance; and independent verification and validation.

Project revenues also include an estimated \$2.9 million in bond proceeds that were authorized and issued during the 2013-15 biennium but remained unexpended. Associated Other Funds expenditure limitation, which was not part of the agency's request, may be requested at a future date.

The Department of Administrative Services is expected to unschedule \$10.7 million of Other Funds expenditure limitation and \$20.8 million Federal Funds expenditure limitation that may be scheduled based upon the joint approval of the Office of the State Chief Information Officer and

the Legislative Fiscal Office. The agency is to submit a report on its compliance, as part of a request to schedule funds, with the Joint Committee on Ways and Means – Information Technology Subcommittee recommendations for the CSEAS project (see below) as well as submit a rebaselined budget for the project.

The Department of Administrative Services is requested to establish a new Summary Cross Reference in the Oregon Budget Information Tracking System for the Child Support Enforcement Automated System program in order to segregate all project costs from the Child Support Division and other Division's operating costs.

Unless otherwise approved by the Legislature or the Emergency Board, the positions budgeted for the project are established as permanent full-time positions under the following conditions: (a) the positions will be abolished on or before the completion of the project; (b) the positions are to remain in the CSEAS program (i.e., CSEAS summary cross reference) and may not be transferred to any other program or used for any other purpose other than the development to the CSEAS project; and (c) the positions may not be included in any permanent finance plan action.

Other Funds expenditure limitation of \$205,330 is included for the cost of issuance of the bonds.

The Subcommittee appropriated \$2,407,587 in additional General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in House Bill 5005.

The Subcommittee adopted the Joint Committee on Ways and Means – Information Technology Subcommittee recommendation for the CSEAS project:

- Work with the Office of the State Chief Information Officer (OSCIO) and LFO to finalize a corresponding incremental funding release plan that is based upon completing all remaining foundational documentation deficiencies and stage gate 2 and 3 requirements.
- Regularly report project status to the OSCIO and LFO throughout the project's lifecycle.
- Continue to follow the Joint State CIO/LFO Stage Gate Review Process.
- Utilize a qualified project manager with experience in planning and managing programs and projects of this type, scope, and magnitude.
- Work with the OSCIO to obtain independent quality management services. The contractor shall conduct an initial risk assessment and respond to DOJ feedback, perform quality control reviews on the key CSEAS Project deliverables including the business case, individual cost benefit/alternatives analysis documents, and foundational project management documents as appropriate, and perform ongoing, independent quality management services as directed by the OSCIO.
- Provide both OSCIO and LFO with copies of all QA vendor deliverables.
- Submit the updated detailed business case, all project management documents, initial risk assessment, and quality control reviews to the OSCIO and LFO for stage gate review.
- Work with OSCIO and LFO to conduct a formal readiness/ability assessment at stage gate 3 to validate readiness and ability to proceed to the execution phase of the project.
- Utilize the Office of the State CIO's Enterprise Project and Portfolio Management (PPM) System as it is deployed for all project review, approval, and project status and QA reporting activities throughout the life of the CSEAS Project. Legislative approval to proceed with the

CSEAS Project will be dependent upon OSCIO and LFO concurrence that DOJ is both ready and able to initiate project execution activities.

The Subcommittee established a \$2 million General Fund special purpose appropriation to the Emergency Board for the Defense of Criminal Convictions as a contingency for potential caseload increases.

The Subcommittee also appropriated \$240,550 General Fund to support the Oregon Crime Victims Law Center. This will bring total funding for the program to \$367,800 for the biennium, including \$77,250 General Fund of existing General Fund and \$50,000 Other Funds from the renewal of a state grant.

Oregon Military Department

Senate Bill 5507 includes \$89,563 General Fund and \$358,253 Federal Funds expenditure limitation for three permanent full-time federal operations and maintenance (FOMA) positions (3.00 FTE). These are 3 of 8 positions eliminated from the Portland Air National Guard (PANG) base in 2009 budget cuts, which brought the FOMA workforce to 18, of 26 National Guard authorized positions. In 2013 the Legislature restored the 8 positions as Limited Duration (LD). This funding restores 3 of the LD positions as permanent. The National Guard pays 80% of the cost, General Fund covers the rest. The restored positions will maintain liquid jet fuel receiving, storage, and distribution for all 21 F-15's at PANG; maintain pesticide and herbicide certifications to keep grassy areas in compliance with Port of Portland mandated wildlife standards, which are meant to deter birds from the airfield; and maintain HVAC systems for climate control of critical communications equipment, as well as base fire alarm systems.

Also included is \$250,000 one-time General Fund for the Oregon Military Museum for creation of exhibits and other capital expenditures directly related to the establishment and maintenance of the museum.

Two projects are approved for Article XI-Q bonding (House Bill 5005) and capital construction expenditure limitation (House Bill 5006). The first project is a new Joint Forces Headquarters facility to be located in Salem. Two-thirds of the total bonds will be sold in 2016 and the remainder in 2017. Debt Service in 2015-17 is approved in this bill at \$434,833 General Fund. Second is expansion of the Oregon Youth Challenge Armory in Bend. Those bonds will be issued in 2017, with debt service beginning in the 2017-19 biennium. Cost of issuance is \$153,000 for the two projects; expenditure limitation is included in this bill. Debt service for the two projects in 2017-19 is \$2.3 million General Fund.

Department of State Police

The Subcommittee increased the Other Funds expenditure limitation in the Fish and Wildlife Enforcement Division by \$993,640 for capital equipment replacements costs. Expenditure limitation is increased by \$78,830 Other Funds in the Administrative, Agency Support, Criminal Justice Information systems, and Office of the State Fire Marshal Other Funds limitation to pay for costs associated with reclassifying fourteen positions in the Firearms Background Check program to better address complexity and volume of firearm background checks.

Measure 76 Lottery Funds for Fish and Wildlife Enforcement are increased by \$278,788 for fish and wildlife enforcement. Fish and Wildlife troopers are reduced by (0.50) FTE due to the phase-in of one position approved for patrolling the Columbia River late in the 2015-17 biennium.

The Subcommittee approved nine position reclassifications in the Forensic Services division and one position reclassification in the Administrative Services division. These position reclassifications will better address workload issues associated with evidence handling and chain of custody in the laboratories, will properly align workload and responsibilities in the Administrative Services division, and do not require additional expenditure limitation to accomplish.

Federal Funds expenditure limitation is increased by \$1,163 in the administrative services, agency support, criminal justice information services, and the office of the State Fire Marshal to balance expenditures to federal grant revenues.

Oregon Youth Authority

Article XI-Q bond issuance totaling \$49 million for the 10-Year Strategic Facilities Plan is approved in House Bill 5005. House Bill 5006 authorizes Other Funds capital construction expenditure limitation in the same amount. \$33 million of the bonds will be sold in 2016 and the rest in 2017. General Fund Debt Service in 2015-17 is \$3,115,428, approved in this bill. Other Funds expenditure limitation in the amount of \$1,055,565 for cost of issuance expense is also included in this bill. Debt Service in 2017-19 will be \$8.6 million.

A \$1 placeholder for Federal Funds Debt Service Nonlimited is added; it was not included in the agency's budget report. The dollar acts as a base in the event the state needed to issue taxable bonds. If such bonds were issued, the federal Build America Bonds program could offset part of the additional associated interest costs.

TRANSPORTATION

Department of Aviation

The Subcommittee approved the move of 0.20 FTE from the Operations program to the Search and Rescue program in the Department of Aviation. This shift aligns staff and resources in the Search and Rescue program. Other Funds expenditure limitation is reduced by \$22,537 in the Operations Division and is increased in the Search and Rescue Division in the same amount.

Department of Transportation

The Subcommittee approved the increase of \$130,000 General Fund for the Oregon Department of Transportation's Seniors and People with Disabilities Transportation Program; the funding is part of a commitment to spending on senior programs that originated in the 2013 special session. This program distributes funds to counties, transit districts, and tribes that provide transportation services for older adults and people with disabilities.

The Subcommittee approved an increase in Other Funds expenditure limitation in ODOT's Transportation Program Development section of \$45,000,000 in lottery bond proceeds for ConnectOregon VI. In addition, the limitation is increased by \$653,540 for cost of issuance expenses. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2015-17 is \$8,317,100 Lottery Funds.

Other Funds expenditure limitation is increased in the Rail Division by \$10,000,000 for lottery bond proceeds for the Coos Bay Rail line. In addition, the limitation is increased by \$226,194 for cost of issuance expenses. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2017-19 is \$1,865,288 Lottery Funds.

The Subcommittee approved an Other Funds expenditure limitation of \$475,000 for cost of issuance of \$35,000,000 in General Obligation bonds for seven highway safety improvement projects. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2017-19 is \$5,135,799 General Fund.

The measure gives approval to the agency to move four positions (4.00 FTE) from the Information Services Branch to the Procurement Branch within ODOT's Central Services Division to align purchasing functions agency-wide.

Adjustments to 2013-15 Budgets

Oregon Health Authority

Other Funds expenditure limitation for the Public Employees' Benefit Board for the 2013-15 biennium was increased by \$45 million. This will allow the agency to pay premiums and claims costs for the rest of the biennium.

Department of Land Conservation and Development

The Subcommittee approved the reduction of the General Fund appropriation made to the Department of Land Conservation and Development for the Southern Oregon Regional Pilot Program (SORPP) in the agency's 2013-15 budget (Senate Bill 5530, 2013) in the amount of \$194,000 and the re-establishment of that amount as a one-time General Fund appropriation in the 2015-17 budget. The funding is a portion of the amount established by policy option package 107 in the agency's 2013-15 budget for the purpose of carrying out Executive Order 12-07 that the agency will not expend during the 2013-15 biennium and that the grant recipient counties have requested to be moved forward to the 2015-17 biennium to allow additional time for the grant-funded work to be completed.

Commission on Judicial Fitness and Disability

The Subcommittee transferred \$5,000 of General Fund from administration to extraordinary expenses in the 2013-15 biennium budget, to fund costs directly associated with the investigation of complaints and the prosecution of cases.

**78th OREGON LEGISLATIVE ASSEMBLY – 2016 Session
PRELIMINARY BUDGET REPORT AND MEASURE SUMMARY**

MEASURE: SB 5701-A

JOINT COMMITTEE ON WAYS AND MEANS

Prepared By: Linda Ames and Theresa McHugh, Legislative Fiscal Office

Reviewed By: Daron Hill, Legislative Fiscal Office

Agency

Emergency Board
Various Agencies

Biennium

2015-17

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Emergency Board</u>				
General Fund - General Purpose	\$ 30,000,000	\$ 32,000,000	\$ 2,000,000	6.7%
General Fund - Special Purpose Appropriations				
State Agencies for state employee compensation	\$ 120,000,000	\$ -	\$ (120,000,000)	-100.0%
State Agencies for non-state worker compensation	\$ 10,700,000	\$ 700,147	\$ (9,999,853)	-93.5%
State Agencies for education issues	\$ 3,000,000	\$ 1,626,121	\$ (1,373,879)	-45.8%
Dept. of Education - mixed delivery preschool program	\$ 17,540,357	\$ -	\$ (17,540,357)	-100.0%
HECC - college readiness program implementation	\$ 6,865,921	\$ -	\$ (6,865,921)	-100.0%
Dept. of Forestry - fire protection expenses	\$ 6,000,000	\$ 3,945,177	\$ (2,054,823)	-34.2%
Dept. of Revenue - Property Tax Division	\$ 1,836,836	\$ -	\$ (1,836,836)	-100.0%
Dept. of Corrections - Deer Ridge operations expenses	\$ -	\$ 3,000,000	\$ 3,000,000	100.0%
Dept. of Corrections - expenses related to mentally ill	\$ -	\$ 2,000,000	\$ 2,000,000	100.0%
Malheur Nat'l Wildlife Refuge expense reimbursement	\$ -	\$ 2,000,000	\$ 2,000,000	100.0%
<u>ADMINISTRATION PROGRAM AREA</u>				
<u>Department of Administrative Services</u>				
General Fund	\$ 12,468,238	\$ 16,073,778	\$ 3,605,540	28.9%
Other Funds	\$ 898,482,207	\$ 911,637,817	\$ 13,155,610	1.5%
<u>Advocacy Commissions Office</u>				
General Fund	\$ 602,262	\$ 626,557	\$ 24,295	4.0%
<u>Employment Relations Board</u>				
General Fund	\$ 2,393,033	\$ 2,460,956	\$ 67,923	2.8%
Other Funds	\$ 2,014,991	\$ 2,066,561	\$ 51,570	2.6%
<u>Oregon Government Ethics Commission</u>				
Other Funds	\$ 2,720,429	\$ 2,789,379	\$ 68,950	2.5%
<u>Office of the Governor</u>				
General Fund	\$ 12,448,211	\$ 12,773,672	\$ 325,461	2.6%
Lottery Funds	\$ 4,058,418	\$ 4,209,051	\$ 150,633	3.7%

Other Funds	\$ 3,152,058	\$ 3,249,297	\$ 97,239	3.1%
Budget Summary*	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Oregon Liquor Control Commission</u>				
Other Funds	\$ 178,713,603	\$ 181,706,250	\$ 2,992,647	1.7%
<u>Public Employees Retirement System,</u>				
Other Funds	\$ 95,161,904	\$ 107,769,491	\$ 12,607,587	13.2%
		\$ -		
<u>Racing Commission</u>				
Other Funds	\$ 6,193,966	\$ 6,276,229	\$ 82,263	1.3%
<u>Department of Revenue</u>				
General Fund	\$ 186,702,371	\$ 193,187,720	\$ 6,485,349	3.5%
Other Funds	\$ 130,931,438	\$ 134,486,949	\$ 3,555,511	2.7%
<u>Secretary of State</u>				
General Fund	\$ 9,422,659	\$ 9,949,390	\$ 526,731	5.6%
Other Funds	\$ 54,607,321	\$ 56,279,809	\$ 1,672,488	3.1%
Federal Funds	\$ 6,242,689	\$ 6,277,676	\$ 34,987	0.6%
<u>State Library</u>				
General Fund	\$ 3,536,497	\$ 3,626,974	\$ 90,477	2.6%
Other Funds	\$ 6,227,861	\$ 6,440,443	\$ 212,582	3.4%
Federal Funds	\$ 5,061,853	\$ 5,121,642	\$ 59,789	1.2%
<u>State Treasurer</u>				
General Fund	\$ 1,658,284	\$ 1,687,988	\$ 29,704	1.8%
Other Funds	\$ 61,114,368	\$ 62,170,171	\$ 1,055,803	1.7%
<u>CONSUMER AND BUSINESS SERVICES PROGRAM AREA</u>				
<u>State Board of Accountancy</u>				
Other Funds	\$ 2,454,268	\$ 2,506,638	\$ 52,370	2.1%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Chiropractic Examiners Board</u>				
Other Funds	\$ 1,889,260	\$ 1,931,737	\$ 42,477	2.2%
<u>Consumer and Business Services</u>				
Other Funds	\$ 243,170,782	\$ 246,301,771	\$ 3,130,989	1.3%
Federal Funds	\$ 16,431,616	\$ 17,320,682	\$ 889,066	5.4%
<u>Construction Contractors Board</u>				
Other Funds	\$ 14,659,027	\$ 15,051,664	\$ 392,637	2.7%
<u>Board of Dentistry</u>				
Other Funds	\$ 2,985,971	\$ 3,043,804	\$ 57,833	1.9%
<u>Health Related Licensing Boards</u>				
Other Funds	\$ 5,707,058	\$ 5,876,450	\$ 169,392	3.0%
<u>Bureau of Labor and Industries</u>				
General Fund	\$ 12,563,620	\$ 12,892,771	\$ 329,151	2.6%
Other Funds	\$ 10,831,529	\$ 11,296,258	\$ 464,729	4.3%
Federal Funds	\$ 1,476,462	\$ 1,539,652	\$ 63,190	4.3%
<u>Licensed Professional Counselors and Therapists. Board of</u>				
Other Funds	\$ 1,505,938	\$ 1,540,904	\$ 34,966	2.3%
<u>Licensed Social Workers, Board of</u>				
Other Funds	\$ 1,471,646	\$ 1,500,640	\$ 28,994	2.0%
<u>Board of Medical Examiners</u>				
Other Funds	\$ 11,269,353	\$ 11,605,454	\$ 336,101	3.0%
<u>Board of Nursing</u>				
Other Funds	\$ 15,265,753	\$ 15,573,363	\$ 307,610	2.0%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Board of Pharmacy</u>				
Other Funds	\$ 6,856,245	\$ 7,057,070	\$ 200,825	2.9%
<u>Psychologist Examiners Board</u>				
Other Funds	\$ 1,284,790	\$ 1,323,155	\$ 38,365	3.0%
<u>Public Utility Commission</u>				
Other Funds	\$ 44,128,339	\$ 45,429,873	\$ 1,301,534	2.9%
Federal Funds	\$ 698,049	\$ 726,238	\$ 28,189	4.0%
<u>Real Estate Agency</u>				
Other Funds	\$ 6,897,314	\$ 7,159,101	\$ 261,787	3.8%
<u>Tax Practitioners Board</u>				
Other Funds	\$ 1,235,571	\$ 1,260,908	\$ 25,337	2.1%
<u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u>				
<u>Oregon Business Development Department</u>				
General Fund	\$ 16,845,486	\$ 15,565,790	\$ (1,279,696)	-7.6%
Lottery Funds	\$ 111,789,423	\$ 113,289,994	\$ 1,500,571	1.3%
Other Funds	\$ 293,644,535	\$ 295,973,576	\$ 2,329,041	0.8%
Other Funds Nonlimited	\$ 225,972,465	\$ 231,792,465	\$ 5,820,000	2.6%
Federal Funds	\$ 39,967,883	\$ 40,101,139	\$ 133,256	0.3%
<u>Employment Department</u>				
General Fund	\$ 6,112,818	\$ 6,133,655	\$ 20,837	0.3%
Other Funds	\$ 141,800,701	\$ 146,138,599	\$ 4,337,898	3.1%
Federal Funds	\$ 157,985,169	\$ 162,716,380	\$ 4,731,211	3.0%
<u>Housing and Community Services Department</u>				
General Fund	\$ 15,679,188	\$ 28,421,768	\$ 12,742,580	81.3%
Other Funds	\$ 212,088,734	\$ 223,456,192	\$ 11,367,458	5.4%
Federal Funds	\$ 119,926,854	\$ 120,114,238	\$ 187,384	0.2%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Department of Veterans' Affairs</u>				
General Fund	\$ 12,748,351	\$ 13,002,777	\$ 254,426	2.0%
Other Funds	\$ 83,768,166	\$ 84,275,562	\$ 507,396	0.6%
Federal Funds	\$ 2,805,304	\$ 3,305,303	\$ 499,999	17.8%
<u>EDUCATION PROGRAM AREA</u>				
<u>Department of Education</u>				
General Fund	\$ 544,682,780	\$ 577,542,813	\$ 32,860,033	6.0%
Other Funds	\$ 273,993,743	\$ 277,228,514	\$ 3,234,771	1.2%
Federal Funds	\$ 1,026,393,576	\$ 1,038,273,634	\$ 11,880,058	1.2%
<u>State School Fund</u>				
General Fund	\$ 6,964,849,484	\$ 6,925,296,093	\$ (39,553,391)	-0.6%
Lottery Funds	\$ 408,150,516	\$ 447,703,907	\$ 39,553,391	9.7%
<u>Higher Education Coordinating Commission</u>				
General Fund	\$ 32,035,777	\$ 34,981,675	\$ 2,945,898	9.2%
Other Funds	\$ 30,509,613	\$ 31,541,490	\$ 1,031,877	3.4%
Federal Funds	\$ 111,680,983	\$ 111,923,269	\$ 242,286	0.2%
<u>State Support for Community Colleges</u>				
General Fund	\$ 589,305,847	\$ 596,555,847	\$ 7,250,000	1.2%
<u>State Support for Public Universities</u>				
General Fund	\$ 941,746,515	\$ 944,646,515	\$ 2,900,000	0.3%
<u>Chief Education Office</u>				
General Fund	\$ 6,239,594	\$ 12,857,142	\$ 6,617,548	106.1%
<u>Teacher Standards and Practices</u>				
Other Funds	\$ 6,155,894	\$ 6,511,902	\$ 356,008	5.8%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>HUMAN SERVICES PROGRAM AREA</u>				
<u>Commission for the Blind</u>				
General Fund	\$ 2,892,992	\$ 3,691,540	\$ 798,548	27.6%
Other Funds	\$ 992,094	\$ 1,183,539	\$ 191,445	19.3%
Federal Funds	\$ 12,319,703	\$ 15,827,037	\$ 3,507,334	28.5%
<u>Oregon Health Authority</u>				
General Fund	\$ 2,120,607,875	\$ 2,139,964,413	\$ 19,356,538	0.9%
Lottery Funds	\$ 11,292,544	\$ 11,348,753	\$ 56,209	0.5%
Other Funds	\$ 5,683,377,776	\$ 5,782,295,632	\$ 98,917,856	1.7%
Federal Funds	\$ 11,400,938,911	\$ 12,389,291,524	\$ 988,352,613	8.7%
<u>Department of Human Services</u>				
General Fund	\$ 2,700,922,689	\$ 2,765,044,703	\$ 64,122,014	2.4%
Other Funds	\$ 500,033,526	\$ 532,329,349	\$ 32,295,823	6.5%
Federal Funds	\$ 4,488,244,260	\$ 4,802,435,818	\$ 314,191,558	7.0%
<u>Long Term Care Ombudsman</u>				
General Fund	\$ 6,172,203	\$ 6,303,638	\$ 131,435	2.1%
Other Funds	\$ 719,522	\$ 737,480	\$ 17,958	2.5%
<u>Psychiatric Security Review Board</u>				
General Fund	\$ 2,604,005	\$ 2,688,017	\$ 84,012	3.2%
<u>JUDICIAL BRANCH</u>				
<u>Judicial Department</u>				
General Fund	\$ 424,653,443	\$ 433,042,702	\$ 8,389,259	2.0%
Other Funds	\$ 138,932,144	\$ 147,988,947	\$ 9,056,803	6.5%
Federal Funds	\$ 1,598,284	\$ 1,606,769	\$ 8,485	0.5%
<u>Commission on Judicial Fitness and Disability</u>				
General Fund	\$ 230,040	\$ 405,777	\$ 175,737	76.4%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Public Defense Services Commission</u>				
General Fund	\$ 275,010,417	\$ 275,454,479	\$ 444,062	0.2%
Other Funds	\$ 3,833,764	\$ 3,846,904	\$ 13,140	0.3%
<u>LEGISLATIVE BRANCH</u>				
<u>Legislative Administration Committee</u>				
General Fund	\$ 34,865,791	\$ 37,515,179	\$ 2,649,388	7.6%
Other Funds	\$ 2,225,416	\$ 5,435,025	\$ 3,209,609	144.2%
<u>Legislative Assembly</u>				
General Fund	\$ 39,090,875	\$ 38,146,349	\$ (944,526)	-2.4%
Other Funds	\$ 225,352	\$ 223,530	\$ (1,822)	-0.8%
<u>Legislative Commission on Indian Services</u>				
General Fund	\$ 401,349	\$ 410,168	\$ 8,819	2.2%
<u>Legislative Counsel</u>				
General Fund	\$ 10,841,717	\$ 10,646,638	\$ (195,079)	-1.8%
Other Funds	\$ 1,515,091	\$ 1,552,105	\$ 37,014	2.4%
<u>Legislative Fiscal Office</u>				
General Fund	\$ 4,324,440	\$ 4,315,993	\$ (8,447)	-0.2%
Other Funds	\$ 3,443,858	\$ 3,530,895	\$ 87,037	2.5%
<u>Legislative Revenue Office</u>				
General Fund	\$ 2,414,923	\$ 2,496,087	\$ 81,164	3.4%
<u>NATURAL RESOURCES PROGRAM AREA</u>				
<u>State Department of Agriculture</u>				
General Fund	\$ 23,396,301	\$ 24,613,559	\$ 1,217,258	5.2%
Lottery Funds	\$ 6,289,958	\$ 6,491,591	\$ 201,633	3.2%
Other Funds	\$ 60,578,804	\$ 62,478,730	\$ 1,899,926	3.1%
Federal Funds	\$ 15,563,845	\$ 17,630,167	\$ 2,066,322	13.3%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Columbia River Gorge Commission</u>				
General Fund	\$ 903,983	\$ 915,291	\$ 11,308	1.3%
Other Funds	\$ 5,000	\$ -	\$ (5,000)	-100.0%
<u>State Department of Energy</u>				
Other Funds	\$ 34,288,279	\$ 35,076,986	\$ 788,707	2.3%
Federal Funds	\$ 3,128,423	\$ 3,187,299	\$ 58,876	1.9%
<u>Department of Environmental Quality</u>				
General Fund	\$ 33,948,448	\$ 37,732,047	\$ 3,783,599	11.1%
Lottery Funds	\$ 3,945,160	\$ 4,084,177	\$ 139,017	3.5%
Other Funds	\$ 149,103,999	\$ 152,995,169	\$ 3,891,170	2.6%
Federal Funds	\$ 28,970,775	\$ 29,567,515	\$ 596,740	2.1%
<u>State Department of Fish and Wildlife</u>				
General Fund	\$ 30,081,289	\$ 31,046,604	\$ 965,315	3.2%
Lottery Funds	\$ 4,752,746	\$ 4,917,581	\$ 164,835	3.5%
Other Funds	\$ 174,604,641	\$ 178,016,434	\$ 3,411,793	2.0%
Federal Funds	\$ 138,976,588	\$ 142,316,627	\$ 3,340,039	2.4%
<u>Department of Forestry</u>				
General Fund	\$ 63,414,691	\$ 88,388,302	\$ 24,973,611	39.4%
Lottery Funds	\$ 7,481,960	\$ 7,554,096	\$ 72,136	1.0%
Other Funds	\$ 224,734,577	\$ 286,598,792	\$ 61,864,215	27.5%
Federal Funds	\$ 34,758,694	\$ 35,063,741	\$ 305,047	0.9%
<u>Department of Geology and Mineral Industries</u>				
General Fund	\$ 4,138,836	\$ 4,246,695	\$ 107,859	2.6%
Other Funds	\$ 6,092,210	\$ 6,207,283	\$ 115,073	1.9%
Federal Funds	\$ 5,356,535	\$ 5,465,149	\$ 108,614	2.0%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Department of Land Conservation and Development</u>				
General Fund	\$ 13,152,774	\$ 13,483,719	\$ 330,945	2.5%
Other Funds	\$ 484,999	\$ 725,419	\$ 240,420	49.6%
Federal Funds	\$ 6,254,991	\$ 6,392,432	\$ 137,441	2.2%
<u>Land Use Board of Appeals</u>				
General Fund	\$ 1,772,887	\$ 1,817,836	\$ 44,949	2.5%
<u>Oregon Marine Board</u>				
Other Funds	\$ 26,181,068	\$ 26,498,709	\$ 317,641	1.2%
Federal Funds	\$ 7,464,524	\$ 7,467,774	\$ 3,250	0.0%
<u>Department of Parks and Recreation</u>				
Lottery Funds	\$ 81,406,896	\$ 82,917,301	\$ 1,510,405	1.9%
Other Funds	\$ 108,236,201	\$ 110,367,264	\$ 2,131,063	2.0%
Federal Funds	\$ 12,306,810	\$ 12,345,047	\$ 38,237	0.3%
<u>Department of State Lands</u>				
General Fund	\$ 328,228	\$ 346,082	\$ 17,854	5.4%
Other Funds	\$ 35,792,955	\$ 36,617,973	\$ 825,018	2.3%
Federal Funds	\$ 1,795,917	\$ 2,067,484	\$ 271,567	15.1%
<u>Water Resources Department</u>				
General Fund	\$ 29,622,753	\$ 31,160,564	\$ 1,537,811	5.2%
Other Funds	\$ 73,945,808	\$ 74,253,832	\$ 308,024	0.4%
Federal Funds	\$ 1,302,403	\$ 1,312,338	\$ 9,935	0.8%
<u>Watershed Enhancement Board</u>				
Lottery Funds	\$ 62,250,303	\$ 62,482,687	\$ 232,384	0.4%
Other Funds	\$ 3,545,968	\$ 3,553,093	\$ 7,125	0.2%
Federal Funds	\$ 37,179,454	\$ 37,274,113	\$ 94,659	0.3%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>PUBLIC SAFETY PROGRAM AREA</u>				
<u>Department of Corrections</u>				
General Fund	\$ 1,555,904,536	\$ 1,593,133,894	\$ 37,229,358	2.4%
Other Funds	\$ 53,232,352	\$ 55,776,993	\$ 2,544,641	4.8%
<u>Oregon Criminal Justice Commission</u>				
General Fund	\$ 55,035,612	\$ 55,130,454	\$ 94,842	0.2%
Other Funds	\$ 494,015	\$ 864,015	\$ 370,000	74.9%
Federal Funds	\$ 7,304,929	\$ 6,937,604	\$ (367,325)	-5.0%
<u>District Attorneys and their Deputies</u>				
General Fund	\$ 11,610,450	\$ 11,868,624	\$ 258,174	2.2%
<u>Department of Justice</u>				
General Fund	\$ 76,083,264	\$ 78,841,305	\$ 2,758,041	3.6%
Other Funds	\$ 284,955,845	\$ 295,519,057	\$ 10,563,212	3.7%
Federal Funds	\$ 142,401,423	\$ 157,871,008	\$ 15,469,585	10.9%
<u>Oregon Military Department</u>				
General Fund	\$ 25,019,969	\$ 25,350,514	\$ 330,545	1.3%
Other Funds	\$ 110,312,549	\$ 113,312,859	\$ 3,000,310	2.7%
Federal Funds	\$ 278,357,971	\$ 280,784,232	\$ 2,426,261	0.9%
<u>Oregon Board of Parole</u>				
General Fund	\$ 7,807,978	\$ 8,040,916	\$ 232,938	3.0%
<u>Oregon State Police</u>				
General Fund	\$ 271,442,947	\$ 279,647,826	\$ 8,204,879	3.0%
Lottery Funds	\$ 7,841,010	\$ 8,010,065	\$ 169,055	2.2%
Other Funds	\$ 100,483,764	\$ 109,285,417	\$ 8,801,653	8.8%
Federal Funds	\$ 9,760,242	\$ 9,780,941	\$ 20,699	0.2%
<u>Department of Public Safety Standards and Training</u>				
Other Funds	\$ 37,238,170	\$ 42,092,883	\$ 4,854,713	13.0%
Federal Funds	\$ 4,148,299	\$ 6,666,167	\$ 2,517,868	60.7%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Oregon Youth Authority</u>				
General Fund	\$ 291,989,720	\$ 298,387,030	\$ 6,397,310	2.2%
Other Funds	\$ 63,325,954	\$ 63,399,605	\$ 73,651	0.1%
Federal Funds	\$ 36,097,766	\$ 36,316,493	\$ 218,727	0.6%
<u>TRANSPORTATION PROGRAM AREA</u>				
<u>Department of Aviation</u>				
Other Funds	\$ 11,979,625	\$ 12,370,913	\$ 391,288	3.3%
Federal Funds	\$ 8,504,014	\$ 8,514,798	\$ 10,784	0.1%
<u>Department of Transportation</u>				
General Fund	\$ 27,827,995	\$ 22,585,257	\$ (5,242,738)	-18.8%
Other Funds	\$ 3,275,943,658	\$ 3,313,477,220	\$ 37,533,562	1.1%
Federal Funds	\$ 110,110,886	\$ 110,175,491	\$ 64,605	0.1%
2015-17 Budget Summary				
General Fund Total	\$ 17,716,499,549	\$ 17,780,417,528	\$ 63,917,979	0.4%
Lottery Funds Total	\$ 709,258,934	\$ 753,009,203	\$ 43,750,269	6.2%
Other Funds Total	\$ 14,023,753,360	\$ 14,377,069,073	\$ 353,315,713	2.5%
Other Funds Nonlimited Total	\$ 225,972,465	\$ 231,792,465	\$ 5,820,000	2.6%
Federal Funds Total	\$ 18,281,516,085	\$ 19,633,717,421	\$ 1,352,201,336	7.4%

* Excludes Capital Construction

Position Summary

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			Change	% Change
ADMINISTRATION PROGRAM AREA				
<u>Department of Administrative Services</u>				
Authorized Positions	827	841	14	1.7%
Full-time Equivalent (FTE) positions	813.17	826.40	13.23	1.6%
<u>Oregon Liquor Control Commission</u>				
Authorized Positions	261	268	7	2.7%
Full-time Equivalent (FTE) positions	251.16	255.33	4.17	1.7%
<u>Department of Revenue</u>				
Authorized Positions	1,082	1,087	5	0.5%
Full-time Equivalent (FTE) positions	1,012.41	1,020.68	8.27	0.8%
<u>Secretary of State</u>				
Authorized Positions	212	213	1	0.5%
Full-time Equivalent (FTE) positions	210.71	210.96	0.25	0.1%
CONSUMER AND BUSINESS SERVICES PROGRAM AREA				
<u>Consumer and Business Services</u>				
Authorized Positions	962	959	(3)	-0.3%
Full-time Equivalent (FTE) positions	952.57	951.59	(0.98)	-0.1%
<u>Public Utility Commission</u>				
Authorized Positions	128	129	1	0.8%
Full-time Equivalent (FTE) positions	125.97	126.60	0.63	0.5%
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA				
<u>Oregon Business Development Department</u>				
Authorized Positions	137	139	2	1.5%
Full-time Equivalent (FTE) positions	134.74	135.74	1.00	0.7%

Position Summary	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			Change	% Change
EDUCATION PROGRAM AREA				
<u>Chief Education Office</u>				
Authorized Positions	17	20	3	17.6%
Full-time Equivalent (FTE) positions	14.64	18.25	3.61	24.7%
<u>Department of Education</u>				
Authorized Positions	552	555	3	0.5%
Full-time Equivalent (FTE) positions	519.01	520.90	1.89	0.4%
HUMAN SERVICES PROGRAM AREA				
<u>Oregon Health Authority</u>				
Authorized Positions	4,428	4,449	21	0.5%
Full-time Equivalent (FTE) positions	4,361.01	4,383.89	22.88	0.5%
<u>Department of Human Services</u>				
Authorized Positions	8,038	8,054	16	0.2%
Full-time Equivalent (FTE) positions	7,897.81	7,905.04	7.23	0.1%
NATURAL RESOURCES PROGRAM AREA				
<u>Department of Environmental Quality</u>				
Authorized Positions	739	752	13	1.8%
Full-time Equivalent (FTE) positions	722.57	730.15	7.58	1.0%
<u>Department of Fish and Wildlife</u>				
Authorized Positions	1,474	1,474	-	0.0%
Full-time Equivalent (FTE) positions	1,198.26	1,199.26	1.00	0.1%
<u>Department of Forestry</u>				
Authorized Positions	1,197	1,201	4	0.3%
Full-time Equivalent (FTE) positions	875.54	878.04	2.50	0.3%

Position Summary

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			Change	% Change
<u>Department of Land Conservation and Development</u>				
Authorized Positions	57	58	1	1.8%
Full-time Equivalent (FTE) positions	55.90	56.57	0.67	1.2%
<u>Water Resources Department</u>				
Authorized Positions	164	165	1	0.6%
Full-time Equivalent (FTE) positions	162.58	163.25	0.67	0.4%
PUBLIC SAFETY PROGRAM AREA				
<u>Department of Corrections</u>				
Authorized Positions	4,523	4,534	11	0.2%
Full-time Equivalent (FTE) positions	4,479.62	4,487.41	7.79	0.2%
<u>Department of Justice</u>				
Authorized Positions	1,305	1,324	19	1.5%
Full-time Equivalent (FTE) positions	1,291.70	1,298.27	6.57	0.5%
<u>Oregon State Police</u>				
Authorized Positions	1,287	1,299	12	0.9%
Full-time Equivalent (FTE) positions	1,255.24	1,261.87	6.63	0.5%
<u>Department of Public Safety Standards and Training</u>				
Authorized Positions	28	43	15	53.6%
Full-time Equivalent (FTE) positions	26.00	35.74	9.74	37.5%

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the February 2016 economic and revenue forecast by the Department of administrative Services Office of Economic Analysis.

Summary of Capital Construction Subcommittee Action

Senate Bill 5701 is the omnibus budget reconciliation bill for the 2016 legislative session, implementing the statewide rebalance plan that addresses changes in projected revenues and expenditures since the close of the 2015 session. The Subcommittee approved Senate Bill 5701 with amendments to reflect budget adjustments as described below.

Statewide Adjustments

EMPLOYEE COMPENSATION DISTRIBUTION

The Subcommittee approved allocation of \$120 million General Fund to state agencies for employee compensation. The General Fund appropriation is expected to cover about 93% of the statewide estimate of costs for compensation and benefit changes agreed to through collective bargaining or other salary agreements. Total compensation adjustments include \$120 million General Fund, \$3.2 million Lottery Funds, \$111.7 Other Funds, and \$55.9 million Federal Funds. Lottery Funds, Other Funds, and Federal Funds expenditure limitations are calculated at fully-funded amounts.

OTHER STATEWIDE ADJUSTMENTS

Other statewide adjustments include adjustments for Pension Obligation Bond (POB) payments and fully funding the General Fund need of employee compensation for small agencies. POB adjustments generated a net savings of \$4.3 million Total Funds, including General Fund savings of \$487,281. A portion of the savings was used to fully fund the General Fund collective bargaining agreement costs (\$243,932) of small agencies.

Section 116 of the budget bill reflects the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

Emergency Board

As part of the 2015-17 biennium statewide rebalance plan, Senate Bill 5701 adjusts the Emergency Board's general purpose and special purpose appropriations as described as follows:

- Increases the General Purpose Emergency Fund by \$2,000,000 for general governmental purposes, increasing the total amount available to the Emergency Board for the remainder of the 2015-17 interim to \$32,000,000.
- Eliminates a special purpose appropriation for state agencies of \$120 million, and makes corresponding General Fund appropriations to various state agencies for state employee compensation changes.
- Reduces the special purpose appropriation for state agencies of \$10.7 million, with General Fund appropriations of \$10.0 million to the Department of Human Services (\$9,502,291) and the Oregon Health Authority (\$497,562) for compensation changes driven by collective bargaining for workers who are not state employees.
- Reduces the \$3,000,000 special purpose appropriation for education by \$1,373,879 and uses these funds as part of the \$1,900,000 General Fund appropriation to the Higher Education Coordinating Commission to help fund 2015-17 compensation agreements for classified staff at Portland State University, Eastern Oregon University, Southern Oregon University, Western Oregon University, and the Oregon Institute of Technology. Details on how much each university receives is found under the Higher Education Coordinating Commission section of this budget report.
- Eliminates the \$17,540,357 General Fund special purpose appropriation to the Emergency Board for the mixed delivery preschool program established in House Bill 3380 (2015), with a corresponding appropriation to the Oregon Department of Education for the same purpose.
- Eliminates a \$6,865,921 special purpose appropriation for college readiness and appropriates most of these resources to the Oregon Department of Education, Chief Education Office, and the Higher Education Coordinating Commission for transitional services and supports, between secondary and post-secondary education.
- Reduces the special purpose appropriation of \$6 million for fire costs, and appropriates \$2,054,823 to the Department of Forestry for that purpose.
- Eliminates the \$1.8 million special purpose appropriation for the Department of Revenue and appropriates \$1,360,125 to the Property Tax Division of the Department of Revenue, primarily due to cover a revenue shortfall in the County Assessment Function Funding Assistance Account.
- Establishes a \$3,000,000 special purpose appropriation to be allocated to the Department of Corrections for operations support. The Department may request funds to finance continued activation of minimum security beds at the Deer Ridge Correctional Institution.
- Establishes a \$2,000,000 special purpose appropriation to be allocated to the Department of Corrections. The Department may request funds to finance continued activities and positions associated with improvements to housing and treatment for the seriously mentally ill.
- Establishes a special purpose appropriation for the Emergency Board of \$2,000,000 to be allocated to state and local governments that incurred costs not reimbursed by the federal government related to the armed occupation of the Malheur National Wildlife Refuge. The Department of Administrative Services and the Legislative Fiscal Office are directed to work with state and local government units to identify and validate reimbursable costs related to the incident.

Adjustments to 2015-17 Agency Budgets

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved a technical adjustment to move Other Funds expenditure limitation, intended to pay for treasury fees that had been spread to programs in the 2015-17 legislatively adopted budget, back into the Other Funds expenditure limitation established in Senate Bill 5502 for Treasury Fees. These adjustments net to a zero overall change in the total Other Funds budget approved for the Department of Administrative Services (DAS).

The Subcommittee approved a number of budget adjustments related to a multi-part reorganization of DAS and the Oregon State Chief Information Officer (OSCIO) information technology (IT) related functions. A budget note required DAS to report on proposed changes to operations and rates for Enterprise Technology Services (ETS), which includes the state data center. During the 2015 session, the Legislature also passed House Bill 3099, which transferred substantial authority and responsibility surrounding statewide IT operations and policies from the DAS Director to the OSCIO. To implement House Bill 3099, the OSCIO has proposed significant changes in organizational structures. Under this reorganization there will be five sections: ETS; Enterprise Security Office; Office of Strategic IT Governance; Enterprise Shared Services; and the DAS Chief Information Office (CIO), which will be responsible for meeting DAS's IT needs, such as help desk support. While the DAS CIO will remain under the authority of the OSCIO, it will report to the DAS Deputy Chief Operating Officer. In addition, three administrative positions that did budget work in ETS were transferred to DAS Business Services and seven other ETS administrative positions were moved to the CIO.

The budget adjustments required to implement the IT reorganization and new OSCIO responsibilities, as well as to address the ETS budget note, affected a number of DAS program areas. These net adjustments by program area include: ETS decreased Other Funds by \$39,863,385 and 70 positions (64.00 FTE); CIO increased Other Funds by \$29,841,240 and 37 positions (34.06 FTE); Chief Operating Office increased Other Funds by \$12,171,544 and 38 positions (37.58 FTE); DAS Business Services increased Other Funds by \$644,351 and 3 positions (3.00 FTE); and Enterprise Goods and Services increased Other Funds by \$474,682 and 4 positions (2.32 FTE).

As part of the IT reorganization, a new structure was proposed for IT procurement and vendor management with dual responsibility between Enterprise Goods and Services and OSCIO. This new structure was reviewed by the Joint Committee on Ways and Means as well as the Joint Legislative Committee on Information Management and Technology (JLCIMT). The JLCIMT recommended conditional, temporary approval of the request for the remainder of the biennium. Specifically, the JLCIMT recommended that DAS and OSCIO:

1. Conduct an assessment to identify and evaluate the alternative State IT procurement-related organizational/operating models in use by other states across the nation. The assessment report should provide the raw findings and include, but not be limited to, the roles, responsibilities, accountability, staffing levels, and costs associated with:

- (a) The most predominant organizational/operating models in use across the nation as compared to the shared IT vendor management program proposed within this request, and
 - (b) A full transfer of state IT procurement duties, functions, and powers from DAS and the DAS Director to the State Chief Information Officer.
2. Submit the assessment report and a status report on IT vendor management program progress to date to the Legislative Fiscal Office in November 2016.
 3. Jointly present the assessment report and status report on IT vendor management program progress to the JLCIMT and the Emergency Board during the December 2016 Legislative Days.

The Subcommittee approved six new positions associated with the new IT vendor management arrangement as limited duration to ensure the new arrangement was temporary and that DAS/OSCIO would need to return to the Legislature for funding for the 2017-19 biennium.

Other Funds expenditure limitation established in Senate Bill 55 (2015) was reduced by \$196,206 and the three positions established by the bill were reduced by a combined 0.99 FTE due to delays in implementing the legislation. None of the three positions will be hired until after the 2016 legislative session.

The Subcommittee also added two limited duration positions to implement House Bill 4135 to accomplish the coordination requirements and manage the production of electronic records as directed by the bill. An Information Systems Specialist 8 position (0.63 FTE) was added to provide the initial outreach, education, and coordination of the new policies with state agencies. An Operations and Policy Analyst 2 (0.63 FTE) was added to handle the query writing and production of records for DAS and to assist agencies in the querying and production of their records. The positions are added as limited duration to allow DAS to assess appropriate work load and classification. Positions needed to manage ongoing work will be proposed as part of the Governor's Budget for 2017-19. The Subcommittee determined that DAS can pay for the two positions in 2015-17 with existing Other Funds expenditure limitation and revenue.

The Subcommittee also approved one-time General Fund appropriations to DAS for the following purposes:

- \$1,000,000 for disbursement to the Holly Theater in Medford for the Holly Theater Restoration Project.
- \$650,000 for disbursement to the Salem Area Mass Transit District to provide free bus passes to state employees working in the Capitol Mall area and to operate an Airport Road Express Shuttle between the State Motor Pool and the Capitol Mall.
- \$500,000 for disbursement to Clackamas County for repairs at the Willamette Falls Locks and Canal.
- \$500,000 for disbursement to the City of Cornelius to help build the multi-use Cornelius Place project which includes a library, low income senior housing, and a YMCA.
- \$300,000 for disbursement to Verde for the Cully Park project in Northeast Portland's Cully neighborhood.
- \$250,000 for disbursement to Worksystems Inc. to recapitalize a tuition loan program first funded in 2011 for loans to students participating in commercial driver license training. These loans are not part of a state program and funding is provided only to establish the private program. This is the second one-time General Fund appropriation made for this purpose; the same entity received a one-time grant of \$400,000 for this purpose in 2011.

- \$200,000 for disbursement to Douglas County to partially reimburse public safety costs associated with the October 1, 2015 incident at Umpqua Community College.
- \$200,000 for disbursement to Portland Playhouse for renovation and restoration of Portland Playhouse's theater in Portland's King neighborhood.

The Subcommittee added \$3,059,680 Other Funds expenditure limitation for one-time costs of issuance and special payments associated with the disbursement of proceeds from the sale of \$3,000,000 in lottery bonds for the City of Warrenton to rebuild a dock used by Pacific Seafood at the site of a seafood processing facility that burned down in June 2013. The processing facility was built in 1941 and acquired, along with the dock, by Pacific Seafood in 1983. The lottery bonds are approved in House Bill 5201. There is no debt service allocated in the 2015-17 biennium, as the bonds will not be sold until the spring of 2017. Debt service for 2017-19 is estimated at \$675,152 Lottery Funds. The Subcommittee also increased Other Funds expenditure limitation by \$55,000 to pay the cost of issuing \$2,500,000 Article XI-Q bonds for repairs and improvements at the Oregon State Fair.

Other Funds limitation was increased by \$453,681 to allow planning for the Human Resources Information System (HRIS) replacement project to continue through May 2016. DAS is to bring any request for additional funding needed to complete stage gate 3 planning through the end of the current biennium to the May 2016 meeting of the Emergency Board. In addition, DAS shall bring a plan to adjust rates and assessment charges for the second year of the biennium to fund both the HRIS planning project and new positions established as a part of the IT reorganization operationalized in Senate Bill 5701. A \$6,500,000 General Fund special purpose appropriation to the Emergency Board for this purpose may be allocated to pay General Fund increases associated with assessment and rate increases.

Oregon Liquor Control Commission

The Subcommittee approved an Other Funds expenditure limitation in the amount of \$1,117,762 for the Oregon Liquor Control Commission to implement the provisions of House Bill 4014, Senate Bill 1511, and Senate Bill 1598. Three permanent regulatory specialist positions and four permanent administrative specialist positions are anticipated to be needed due to an increase in the assumed number of licensees as medical marijuana producers are authorized to transfer excess marijuana to recreational retail outlets, and to cover costs associated with the additional number of people working in the marijuana industry that will be required to have work permits and training. Services and supplies expenditures include \$350,000 for updates to the agency's "What's Legal" public information platform and associated outreach. Of the total amount, \$350,665 Other Funds expenditure limitation is for costs associated with Senate Bill 1598; if that bill is not enacted, this expenditure limitation is to be unscheduled by the Department of Administrative Services Chief Financial Office.

A technical adjustment was approved to convert four limited duration liquor regulatory specialists approved as part of House Bill 5047 to permanent status. This adjustment will have no effect on expenditure limitation in the 2015-17 biennium.

Public Employees Retirement System

The Subcommittee increased expenditure limitation for the Financial and Administrative Services Division by \$100,000 Other Funds for a shortfall in the Secretary of State audit charges assessment budget. In addition, increased expenditure limitation in the amount of \$6,601,170

Other Funds was approved for the Financial and Administrative Services Division for the Office of the State Chief Information Officer Enterprise Technology Services assessment.

The Subcommittee approved a one-time increase in Other Funds expenditure limitation of \$1,255,601 for the Public Employees Retirement System (PERS) Individual Account Program (IAP) information technology project. In addition, the Department of Administrative Services is to schedule all currently unscheduled Other Funds expenditure limitation for the project. The project is to move the administration of the IAP from a third-party administrator to the agency. A re-baselining of the project shows that initial project development costs have increased from \$2.9 million to \$6.1 million. The agency anticipates requesting an estimated \$1.9 million during the 2017-19 biennium to complete project development. The Joint Legislative Committee on Information Management and Technology (JLCIMT) recommendations were also approved.

A one-time increase in Other Funds expenditure limitation of \$1,659,976 was approved for information technology enhancements to the jClarety retirement system. JLCIMT recommendations were also approved. The Subcommittee directed the Department of Administrative Services to unschedule the entire \$1.7 million until the conditions set forth by JLCIMT are satisfied.

Department of Revenue

The Subcommittee reduced the expenditure limitation for the Core Systems Replacement project by \$500,000 Other Funds (recreational marijuana tax proceeds) to account for contract savings for the recreational marijuana module. The original development cost was estimated at \$1 million in House Bill 5047 (2015).

Other Funds expenditure limitation for the Property Tax Division was reduced by \$500,000 because the limitation is in excess of the operational needs of the program and is without an underlying revenue source.

The Subcommittee approved a \$373,841 General Fund reduction and a reduction of 2.60 FTE for the Senior Citizens' and Disabled Citizens' Property Tax Deferral program. This technical adjustment will have no impact on the program, which is statutorily funded with Other Funds (Senior and Disabled Property Tax Deferral account). This is part of an effort to better align the agency's budget with actual program funding.

The General Fund appropriation for the Property Tax Division was increased by \$1.4 million in personal services and FTE on existing positions was increased by 7.20. This appropriation is to backfill Other Funds revenue shortfalls in the County Assessment Function Funding Assistance Account, but only for Department of Revenue Valuation Section (\$1.1 million), and for a reduction in county contract mapping services (\$240,986). A \$1.8 million reduction in Other Funds expenditure limitation was previously included in the agency's legislatively adopted budget. The 2017-19 biennial cost is estimated to be \$1.9 million General Fund.

The Subcommittee approved an increase of \$2,052,807 in Other Funds expenditure limitation (recreational marijuana tax) and the establishment of four permanent full-time Accounting Technician 2 positions (2.92 FTE) and one limited duration Principal Executive Manager B position (0.75 FTE) for the recreational marijuana program. In addition, an Economist 3 position, approved as part of House Bill 5047 (2015), is moved from permanent full-time to limited duration. Personal services costs total \$481,063, with \$653,792 in services and supplies and \$917,952 in capital outlay. Of the \$2.1 million expenditure limitation, \$633,920 is one-time limitation for program start-up and facility construction costs. The 2017-

19 biennial cost is estimated to be \$1.4 million Other Funds. This request is for the processing of cash payments related to the recreational marijuana program; however, the Subcommittee's expectation is that this is to be done in an integrated fashion with the agency's current banking, Electronic Funds Transfer, and miscellaneous cash receipting of non-recreational marijuana taxes.

The Subcommittee approved an increase in Other Funds expenditure limitation of \$874,747 for the Core Systems Replacement project. It was estimated that there were \$6.9 million in bond proceeds for the project carried forward from the 2013-15 biennium; however, that figure was only recently revised to \$7,804,187. The Department of Administrative Services is directed to unschedule the entire \$874,747 pending the review and approval of the need for the expenditure limitation by the Legislative Fiscal Office.

Secretary of State

The Subcommittee established a \$347,900 General Fund appropriation and one limited-duration position (0.25 FTE) to replace the Oregon Elections System for Tracking and Reporting (ORESTAR) Election Night Reporting module. The agency will use the funds to acquire a commercially-available off-the-shelf (COTS) product to replace an existing ORESTAR Election Night Reporting module that was developed in-house. The replacement system will offer expanded capabilities, including tabulation of local election vote counts and graphical and map-based display capabilities. A temporary project manager position was approved. The new system is expected to be fully operational in time for the 2016 General Election. The appropriation is approved on a one-time basis and will be phased out in the agency's 2017-19 biennium budget.

State Treasurer

The Subcommittee reduced Other Funds expenditure limitation for the Debt Management Division by \$500,000 for a Rockefeller Foundation grant that the agency no longer receives.

CONSUMER AND BUSINESS SERVICES

Department of Consumer and Business Services

The Subcommittee approved an increase in the Other Funds limitation for the reclassification of positions in three divisions. The individual changes impacted ten positions. The adjustments included increased Other Funds expenditure limitation of \$32,660 in the Building Codes Division, \$30,878 in the Workers' Compensation Division, and \$108,488 in the Insurance Division, for a total of \$172,026. The additional expenditure limitation allows the agency to make position adjustments as approved by the Office of the Chief Human Resources Officer at the Department of Administrative Services without compromising the maintenance of the agency's ratio of supervisory to non-supervisory positions, as required under House Bill 4131 (2012).

The Subcommittee approved an increase in the Other Funds expenditure limitation of \$379,219 for the establishment of four new positions (2.52 FTE) in the Building Codes Division. These positions include a Plans Examiner 2 position to be housed in Salem and three Inspector positions (Mechanical, Plumbing, and Electrical) to be housed at the Eastern Region Office located in Pendleton. The positions will address ongoing workload increases of the Building Codes Division as the economy continues to recover.

A net decrease in Other Funds expenditure limitation of \$321,655 was made as a result of position adjustments in the Marketplace and Shared Services Divisions related to the operation of the Health Insurance Marketplace. Thirteen limited duration Program Analyst 2 positions were eliminated (-7.52 FTE) and six permanent, full-time positions (4.02 FTE) were established (one Outreach and Education Manager and five Program Analyst 2 positions). These changes result in a reduction of seven positions and \$558,617 Other Funds expenditure limitation in the Marketplace Division. This reduction was partially offset by an increase in Other Funds expenditure limitation of \$236,952 in the Shared Services Division to cover the costs of converting one part-time, limited duration Operations and Policy Analyst 4 position to a full-time, permanent position (0.50 FTE) and to add an additional Procurement and Contract Specialist 3 position (0.67 FTE).

The Subcommittee approved a \$6.4 million reduction in Other Funds expenditure limitation in order to reconcile the budget of the Health Insurance Marketplace with actual and anticipated expenditures of the program, which have been significantly different than what was anticipated in the legislatively adopted budget. The changes include reductions in anticipated expenditures due to pre-payment of contracts prior to the transfer of the insurance marketplace from Cover Oregon to the Department of Consumer and Business Services (DCBS), changes in information technology contracts, lower than anticipated personal services costs, and a reduction in anticipated payments for tax reporting errors. These reductions are partially offset by increases in legal fees and new information technology contracts.

A \$1,732,528 Other Funds expenditure limitation increase was approved for additional marketing and outreach activities of the Oregon Health Insurance Marketplace. This additional expenditure limitation will be unscheduled until DCBS completes its review and analysis of the 2016 open enrollment year campaign and its plan for the 2017 open enrollment year campaign. The legislatively adopted budget included a budget note instructing the agency to complete a plan and report on each of the publicity and publication campaigns either upcoming or implemented for the Health Insurance Marketplace Program. DCBS submitted a publicity and publication plan and report to the Interim Joint Committee on Ways and Means in January 2015; however, that plan and report did not contain detailed information for the 2017 open enrollment year campaign since the agency had not yet completed its review of the 2016 plan. The additional funding, once rescheduled, will allow the agency to maintain the same level of expenditures during the 2017 open enrollment year as in 2016.

Discussions also took place regarding pharmacy benefit managers. The Subcommittee approved the following budget note.

Budget Note:

The purpose of this budget note is to clarify the Department of Consumer and Business Services' (DCBS) authority to regulate pharmacy benefit managers (PBMs). DCBS is directed to convene a workgroup to develop recommendations for rulemaking regarding PBM compliance. Based on those recommendations, the agency will draft rules regarding PBM compliance and report to the appropriate legislative policy committees by November 1, 2016. The report should include the draft rules, as well as any statutory changes or clarifications necessary to fully implement the draft rules, including fee recommendations for administration of the program.

Draft rules must include, but are not limited to:

- Notification system that includes a method for informing PBMs of new regulations, and for informing PBMs of complaints, investigations, and possible sanctions
- Investigation procedures

- Fees, fines, and resolution process that includes:
 - Overall schedule of fees and fines
 - Provisions for warnings before fines, based on circumstances
 - Possible escalation of fine for multiple occurrences including combining multiple occurrences into a single complaint or enforcement action, or multiple claims related to a single reason or cause
 - Setting a maximum annual per PBM fine
 - Exceptions based on type of violation or other criteria
 - A reasonable time to re-enter compliance
 - Other provisions consistent with DCBS' existing enforcement authority and procedures

Bureau of Labor and Industries

Technical adjustments are included to reflect the budget recommended to the Joint Committee on Ways and Means by the Transportation and Economic Development Subcommittee during the 2015 regular session. Multiple amendments to Senate Bill 5517 were considered during the legislative review process, and the amendment that was submitted to and adopted by the Joint Committee on Ways and Means did not properly reflect the budget recommended by the Subcommittee. The adjustments reduce the General Fund appropriation to the agency by \$113,604, increase Other Funds expenditure limitation by \$206,871, and increase Federal Funds expenditure limitation by \$2,696, for a total funds adjustment of \$95,963.

Oregon Public Utility Commission

The Subcommittee increased the agency's Other Funds expenditure limitation by \$170,226 and authorized one permanent position (0.63 FTE) to increase analytic capacity to address additional agency responsibilities resulting from legislative changes to the Renewable Portfolio Standard made during the 2016 Legislative session.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

The Subcommittee reduced the General Fund appropriation for debt service by \$1,328,407, and established a \$1,330,500 Other Funds expenditure limitation for general obligation bond debt service. Debt service for general obligation bonds is paid by the General Fund; however, the agency will substitute \$1,330,500 of Article XI-M and Article XI-N bond proceeds, and interest earned on those proceeds, to pay debt service, in lieu of General Fund. The proceeds are from bonds originally issued for the Seismic Rehabilitation Grant program in 2010, 2011, and 2012. These proceeds were not used for seismic projects and will instead be used to offset debt service costs in the current biennium.

The Subcommittee increased Lottery Funds support by \$3.5 million. This includes an increase for employee compensation changes and \$960,514 Lottery Funds, approved on a one-time basis, for new or expanded programs. The Subcommittee increased Lottery Funds support for the Oregon

Wave Energy Trust by \$200,000, bringing current-biennium support to \$450,000 Lottery Funds. Lottery Funds were increased by \$400,000 to reapprove funding for replacement of the Port of Port Orford Cannery Building for one more biennium. Funding for this project was initially approved in the 2013-15 biennium. The Subcommittee also approved \$100,000 of Lottery Funds to conduct a Willamette Valley Intermodal Hub Feasibility Study, to evaluate the viability of a strategic intermodal hub to optimize container shipment of Oregon agricultural products.

Lottery Funds totaling \$260,514 and two positions (1.00 FTE) were approved to address administrative costs associated with the expansion of grant activity in the Seismic Rehabilitation Grant Program. The Department will need to fill the newly-established positions for three years beginning July 1, 2016, and will include a policy option package in its 2017-19 biennium budget request to convert the two approved positions from permanent to limited-duration status. The Department is also instructed to report to the Legislative Fiscal Office, following each sale of Article XI-M or Article XI-N general obligation bonds, on the projects and dollar amounts of project grants financed by the bond sale, as well as on the amount of bond proceeds budgeted for agency administrative costs.

The Subcommittee established a \$1 Other Funds expenditure limitation for the American Manufacturing Innovation District, and increased Other Funds by \$54,868 for cost of issuance of lottery revenue bonds for this project. The American Manufacturing Innovation District is a collaborative effort between government, industry, and academic institutions to invest in manufacturing infrastructure to promote advanced manufacturing. A total of \$2.5 million of lottery revenue bond proceeds are authorized for this project in House Bill 5202, which also authorizes \$5 million of Article XI-G bond proceeds for distribution to Portland Community College (PCC) in support of this project. The Subcommittee limited expenditure of bond proceeds to \$1, pending a joint presentation with PCC of a business plan for developing the District. Debt service costs for the lottery revenue bonds authorized for this project are projected to total approximately \$535,000 Lottery Funds per biennium, beginning in the 2017-19 biennium. Because the bonds will not be issued until spring 2017, there will be no debt service payments due in the current biennium.

The Subcommittee also approved a technical correction to the budget for the State Small Business Credit Initiative (SSBCI) program. This correction increases Other Funds expenditure limitations in the Business, Innovation and Trade Division by \$388,773, and reduces the Division's Federal Funds expenditure limitations by the same amount. The SSBCI is funded from a federal grant the agency secured in 2011 that provided Federal Funds for revolving loan programs. It was noted when the grant was received that administrative costs for the program would transition to Other Funds over time, as the grant money was loaned out and the loan repayments were re-categorized as Other Funds. The Subcommittee added this anticipated fund shift, which had not been included in the agency's budget, to the bill.

Federal Funds expenditure limitation was increased for the Business, Innovation and Trade Division by \$450,000 for expenditure of funds received under the Year 4 State Trade and Export Promotion grant program. This increase more than offsets the \$388,773 Federal Funds expenditure limitation decrease for SSBCI and results in a net increase of \$61,227 for the Business, Innovation and Trade Division Federal Funds expenditure limitation.

Finally, the Subcommittee approved a budget adjustment to increase Nonlimited Other Funds expenditures by \$5,820,000. This adjustment reflects a greater level of loan repayments than originally anticipated in the budget. Loan repayments are not limited in the agency budget. The adjusted level of Nonlimited Other Funds in the Infrastructure Finance Authority will include approximately \$24.2 million of loan repayments.

Employment Department

A technical adjustment is included for the Employment Department to more accurately reflect the amount expected to be utilized by the agency from \$85 million in modernization funds appropriated to the agency through the federal Social Security Act. Close of session budget reconciliation adjustments resulted in more dollars being available from the Supplemental Employment Department Administrative Fund for Department operating expenditures. This adjustment does not change the overall amount of the agency's recommended budget, merely the source from which the Department can make expenditures. As such, the appropriation of modernization funds made to the Department is decreased by \$17 million; sufficient Other Funds expenditure limitation exists to enable the Department to make equivalent expenditures from a combination of Supplemental Employment Department Administrative Funds and the Special Administrative Fund.

Housing and Community Services Department

The Subcommittee approved an increase in General Fund of \$2,727,660 for counseling services associated with the Oregon Foreclosure Avoidance Program. The 2015-17 legislatively adopted budget included \$1.4 million General Fund, which was estimated to be sufficient through February 2016. The Housing and Community Services Department was directed to report back to the Legislature on program utilization, foreclosure rates, and actual monthly expenditures to counseling agencies. The additional General Fund is included for program expenditures for the remainder of the 2015-17 biennium, as follows: \$2.36 million for counseling services provided on a fee-for-service basis as indicated via contract with the Housing and Community Services Department; \$233,333 for legal aid services for counseling clients with particularly complicated circumstances; and \$127,480 for agency program administration, with the understanding that the Department of Administrative Services will unschedule \$275,000 of the amount. Funding for the program is not anticipated to be ongoing, although the agency may request funding for consideration during the 2017-19 budget process.

Also included is a one-time General Fund appropriation in the amount of \$10 million to the Housing and Community Services Department to be utilized as follows: \$8 million is for homelessness assistance and prevention services through the Emergency Housing Assistance (EHA) program and \$2 million is to the State Housing Assistance program (SHAP) for operational support for emergency shelters and supportive services to shelter residents. Funding for the EHA program is spent as Other Funds by the Department, and is reflected in an additional \$8 million in Other Funds expenditure limitation.

Other Funds expenditure limitation in the amount of \$2,554,868 is included to enable the Housing and Community Services Department to expend proceeds from the sale of lottery bonds for preservation of affordable housing with expiring federal subsidies. Of this amount, \$2.5 million is attributable to project costs and \$54,868 is related to cost of issuance. Eligible projects for which these funds can be expended are defined as the following:

- Privately owned multi-family rental properties where at least 25% of the units are subsidized by a project-based rental assistance contract through the U.S. Department of Agriculture Rural Development or the U.S. Department of Housing and Urban Development;
- Existing manufactured housing communities to be acquired by a mission-based non-profit organization, resident cooperative, tenants' association, housing authority, or local government; or
- Public housing projects undergoing a preservation transaction which involves a comprehensive recapitalization and which will secure ongoing rental subsidies.

Oregon Department of Veterans' Affairs

The Subcommittee approved an increase in Other Funds expenditure limitation of \$499,999. The Oregon Department of Veterans' Affairs (ODVA) received a 2015 grant from the U.S. Department of Veteran's Affairs in the amount of \$500,000 for transportation of Oregon veterans in highly rural areas to medical appointments. Awards of \$50,000 per county will be used to preserve and maintain transportation programs established with the 2014 federal grant award. The counties receiving funds are Baker, Gilliam, Grant, Harney, Lake, Malheur, Morrow, Sherman, Wallowa, and Wheeler. ODVA acts as the applicant and grantee on behalf of the counties, and will pass through funds and monitor compliance with grant requirements. The grant is for a period of one year and requires no matching funds or additional positions for administration. A placeholder amount of \$1 in Federal Funds expenditure limitation was included in the legislatively adopted budget for the agency.

EDUCATION

State School Fund

The Subcommittee approved a decrease of \$39,553,391 General Fund and an increase of \$39,553,391 Lottery Funds for the State School Fund. These changes reflect the balance of available General Fund and Lottery Funds for the overall state budget and maintains the amount of \$7,376 million total funds for the State School Fund for the 2015-17 biennium.

Department of Education

The Subcommittee approved changes in the Federal Funds expenditure limitations for agency operations for federal grants received by Department of Education as described below:

- An increase of \$7,130,223 for a three-year federal grant from the U.S. Department of Education's Office of Innovation and Improvement. The purpose of the grant is to increase the number of high-quality charter schools by providing assistance to potential charter schools for planning, program design, and initial operations. Funds will also be used to share best practices among all charter schools and sponsoring districts. One limited duration position (0.63 FTE) was approved relating to the grant.
- An increase of \$1,160,860 for three separate child nutrition grants from the U.S. Department of Agriculture. The three grants were the Professional Standards Training grant (\$138,915), the Team Nutrition grant (\$203,563), and the Tier 2 Direct Certification Improvement grant (\$818,382). A limited duration position (0.63 FTE) was approved for the Tier 2 Direct Certification Improvement grant.

The Subcommittee approved an increase of \$515,200 Other Funds expenditure limitation to cover costs of an increase in the number of students participating in the Hospital Program. The agency is required to provide and pay for the costs of educational services for children, through age 21, who are expected to be hospitalized for an extended period of time. This increase will be funded through an increased distribution from the State School Fund. Also approved was a transfer of \$51,458 General Fund from the breakfast and summer food programs under Grant-in-Aid to agency Operations for the administration of the Farm-to-School program. A one-time increase in the Other Funds expenditure limitation of \$2,030,515 for the Oregon School for the Deaf was approved for deferred maintenance, including replacement of the School's Heating Ventilation Air Conditioning, or HVAC, system. The source of funds for this includes moneys set aside from the sale of the School for the Blind property,

income from the rental of school facilities, and the anticipated sale of a vacant parcel of school property. The Department of Administrative Services is instructed to unschedule this increase until the final cost of the project is determined and the sale of the vacant property is completed.

To ensure that debt service payments on education-related Lottery Bonds are funded from the proper sources, the Subcommittee approved changes to the amount of Lottery Fund resources allocated to the Department of Education. House Bill 5016, the 2015 appropriation bill for the agency, allocated the entire \$1,434,927 required for debt service payments from the Oregon Education Fund. The actual allocation is \$593,395 from the Oregon Education Fund and the remaining \$841,532 is from the Administrative Services Economic Development Fund.

The Subcommittee approved an increase of \$3,130,000 General Fund for the Oregon Department of Education's agency operations to fully fund the Assessment and Accountability unit. The 2015-17 budget for this unit was inadvertently underfunded by \$3,771,938 General Fund and needs these funds to meet its responsibilities and commitments. This budget gap is resolved by transferring \$930,000 General Fund from the Grant-in-Aid budget in unallocated resources and an increase of \$2,200,000 in new General Fund resources. The remaining \$641,938 is to be found by the agency in savings in its existing agency operations budget, including holding positions vacant in the unit. There is also a transfer of \$2,000,000 in excess Federal Funds expenditure limitation from the Grant-in-Aid budget to Operations, and an additional increase of \$1,971,397 in Federal Funds expenditure limitation to match the amount of federal funding available for this function.

General Fund increases for existing programs were approved as described below:

- Funding for the Oregon Pre-Kindergarten program was increased by \$5.3 million, bringing the total General Fund resources for this program to \$145.3 million.
- Funding for the Early Intervention and Early Childhood Special Education programs was increased by \$5,393,340 General Fund. This increase reflects, in part, the growth in these two programs at a rate greater than estimated at the end of the 2015 session. Total General Fund resources for these programs, including this increase, is \$155.8 million.
- The Relief Nurseries program was increased by \$300,000 General Fund, bringing the total General Fund available for the 2015-17 biennium to \$8.6 million. This additional funding and the \$700,000 General Fund appropriated by chapter 837, section 109, Oregon Laws 2015 should be considered permanent for the purposes of developing the 2017-19 budget.

One-time General Fund appropriations were approved by the Subcommittee for new programs and grants as described below:

- \$260,000 General Fund for a grant to the Burnt River School District for the Burnt River Integrated Agriculture/Science Research Ranch program. This program provides educational opportunities to students from outside the district, including from the Portland area, and provides a number of educational services outside of the core curriculum common to all high school students, including natural resource studies, agricultural experience, water quality monitoring, animal husbandry, sustainable rangeland science, forest restoration, and organic food production.
- \$400,000 General Fund for grants to organizations which provide training and assistance relating to culturally relevant educational practices authorized as eligible services under the Network for Quality Teaching and Learning under House Bill 4033. Grants of equal value are to be provided to two organizations: (1) Center for Culturally Responsive Practices and (2) Teaching with Purpose.

- \$95,000 General Fund appropriation for a grant to the World of Speed organization for the High School Automotive Career Technical Education program. The organization partners with Clackamas Community College and area high schools to provide automotive related career technical education (CTE). Other high schools have expressed interest and the \$95,000 would be used to match other contributions to the program, assisting with cost of transporting students to the facility for classes, and other program costs.

The Subcommittee eliminated the \$17,540,357 General Fund special purpose appropriation to the Emergency Board for the mixed delivery preschool program established in House Bill 3380 (2015) and directly appropriated the same amount to the Oregon Department of Education for the same purpose. The intent is for this funding to be distributed to four to six Early Learning Hubs that demonstrate that the Hub and the providers in their service area are prepared to implement the mixed delivery preschool model beginning in September 2016. In developing the 2017-19 current service level budget for this program, only the full two-year costs of this appropriation should be factored into the calculation. Any further expansion to add new Early Learning Hubs should be a separate policy decision made by the Legislature during the 2017 session. In addition to the annual report to the Legislature required in House Bill 3380 (2015), the agency is instructed to report to the Emergency Board prior to June 1, 2016 on which Early Learning Hubs were selected, the number of preschool providers estimated to be delivering the program, the estimated number of children that will be served under the program, and an update on the various cost components of the program.

One permanent Research Analyst 3 position (0.63 FTE) was approved to manage and analyze information collected through the Class Roster data from school districts under House Bill 2644 (2013). The agency will identify the funding from existing resources for the 2015-17 biennium.

Higher Education Coordinating Commission

The Subcommittee approved a one-time \$1,800,000 General Fund appropriation to the Higher Education Coordinating Commission (HECC) for a grant to Umpqua Community College (UCC) to address the issues resulting from the shooting incident on the UCC campus on October 1, 2015. The funding may be used for: (1) staff, including security staff; (2) upgrading security communications equipment, door locks, and campus lighting; (3) upgrading the campus's network fiber system to accommodate the new communications equipment; and (4) other costs related to the October 1st incident. HECC is to report back to the Legislature as part of its budget presentation to the Joint Committee on Ways and Means in 2017 on how these resources were expended. Also approved was a one-time \$4,250,000 General Fund appropriation to HECC for a grant to UCC for the construction or renovation of a replacement for Snyder Hall where the shooting incident took place. The College is currently not using the classroom space in the building and is relying on temporary structures to replace some of the space.

The Subcommittee recognized the Community Colleges' needs regarding campus and student security and safety issues which were illustrated, in part, by the shooting incident at UCC. The Governor has appointed a workgroup to recommend actions and investments for security and safety at Community College and other Post-Secondary institutions. Based on the recommendations of the workgroup and the Community Colleges, the Legislature will address this issue during the 2017 session.

An \$804,506 increase in Other Funds expenditure limitation was approved by the Subcommittee for payment of the costs of issuing General Obligation bonds on behalf of community colleges and public universities. This increase represents the estimated amount required if all of the bonds authorized for the 2015-17 budget cycle are issued by the end of the current biennium.

The Subcommittee also approved three one-time General Fund appropriations to HECC to be allocated to Oregon State University. The first appropriation is \$800,000 for the Northwest National Marine Renewable Energy Center to serve as match for federal funds for the Pacific Marine Energy Center South Energy Test Site. The federal government has made an initial \$5 million available to fund a competitive grant to further develop a wave energy test facility, with the expectation that a 25% local match will be provided. HECC is only to release the funds if Oregon State University is awarded the grant. The second appropriation is \$100,000 for endophyte research which is to be matched by private dollars. These funds are to be used only for endophyte research in support of Oregon's fiber and straw export industry. A report to the Legislative Fiscal Office on how the funds were used in support of endophyte research and what was made possible by this additional influx of funds should be made by December 31, 2016. The third is \$100,000 for the purpose of establishing an endowed scholarship fund through the Oregon State University Foundation. The scholarship must be used to support students engaged in research associated with Amyotrophic Lateral Sclerosis (ALS).

The Subcommittee approved a one-time General Fund appropriation of \$1,900,000 for the four technical and regional universities, along with Portland State University, to help fund new compensation agreements for classified staff. HECC is directed to distribute the following amounts to the following universities: Portland State University - \$400,000; Eastern Oregon University - \$251,559; Southern Oregon University - \$468,591; Western Oregon University - \$485,646; and Oregon Institute of Technology - \$294,204.

Budget Note:

The Subcommittee recognizes that the Current Service Level (CSL) is intended to estimate the cost of legislatively approved programs in the upcoming biennium. In 2009, the Joint Committee on Way and Means approved the adoption of a CSL model for the Community College Support Fund (CCSF) to reflect health benefit and retirement costs expected to exceed the Department of Administrative Services standard inflation rate.

To ensure consistency in post-secondary state support CSL calculations, the Department of Administrative Services (DAS) and the Legislative Fiscal Office (LFO) are directed to develop, in consultation with the Higher Education Coordinating Commission and the seven public universities, an estimated cost of applying the Community College Support Fund model to the Public University Support Fund, the Agricultural Experiment Station, the Extension Service, the Forest Research Laboratory, and Public University State Programs. The estimate will include data elements that the public universities will be required to submit to HECC in order to implement the model.

DAS and LFO will provide the estimated cost to implement the Community College Support Fund CSL model for Public University state support to the Emergency Board, through the Legislative Fiscal Office, by July 1, 2016.

Chief Education Office

The Chief Education Officer, in cooperation with other education agencies, has completed the steps necessary to receive Stage Gate 3 approval to move forward on the development of the Statewide Longitudinal Data System (SLDS). This means the project staff have completed the required project management documents with approval from the State's Chief Information Officer. As a result, the Subcommittee approved \$5,505,280

General Fund for the project development and staff for this biennium. Based on the project's schedule, this will leave one quarter's worth of development costs for 2017-19. Ongoing costs for the Data System, starting in 2017-19, are estimated to be roughly \$3.0 million per biennium, including staff for the operation, data integration, and maintenance, as well as the network-related costs due to the Department of Administrative Services (DAS). Also approved were 3 new permanent positions (1.75 FTE) and an additional 1.86 FTE to continue three existing limited duration positions for the remainder of the biennium. Two of these three limited duration positions, the Project Director and Systems Integration positions, are made permanent. DAS is instructed to unschedule \$495,000 of this appropriation, which represents the project contingency funds. The agency can make a request to DAS and the Legislative Fiscal Office to reschedule these contingency funds if need arises before the end of the biennium. The Chief Education Office is instructed to report to the Emergency Board prior to October 1, 2016 on the project's progress and expenditures.

Teacher Standards and Practices Commission

Senate Bill 78 (2015) appropriated \$200,000 General Fund to the Teacher Standards and Practices Commission to be transferred to the Teacher Education Program Accreditation Account. This funding was intended to support grants for teacher education programs that incur costs associated with national teacher accreditation. According to current accounting practices, the agency needs to expend the \$200,000 as "Other Funds," requiring an Other Funds expenditure limitation increase of \$200,000 so these grants may be awarded.

Various Agencies

The Subcommittee approved the transfer of \$2.0 million General Fund from the Oregon Department of Education (ODE) to the Higher Education Coordinating Commission (HECC). These funds had been part of a larger investment in Career and Technical Education (CTE) and Science Technology Engineering and Mathematics (STEM) programs appropriated to ODE in House Bill 5016 (2015). One component of this CTE and STEM investment was a program related to post-secondary success to provide start-up funding and support services for the recruitment, retention, and attainment of underserved students in post-secondary programs related to high-demand fields including, but not limited to, health sciences, computer science, engineering, high tech manufacturing, precision agriculture, and advanced food processing. This program is more appropriately administered by HECC.

The Subcommittee approved one-time increases in the General Fund appropriations for the Chief Education Office, HECC, and ODE for student transitional services and supports between secondary and post-secondary education. This distribution reflects, in part, the product of a workgroup organized by HECC to recommend what services should be funded by a \$6,865,921 General Fund special purpose appropriation made in Senate Bill 418 (2015). This bill eliminates the special purpose appropriation and uses some of these resources to fund transitional services under House Bill 4076. Additionally, a total of \$4,025,000 is appropriated for transitional services and supports between secondary and post-secondary education as outlined below.

	General Fund Appropriation
Chief Education Office	
Summer summit for high school and post-secondary staff including counselors and financial aid staff	\$ 300,000
Local collaboration between high school counselors and post-secondary advisors	\$ 700,000
Higher Education Coordinating Commission (HECC)	
Community College support for improved Developmental Education models	\$ 600,000
Community College support for development and alignment of Career Pathways	\$ 600,000
Expansion of eMentoring for Oregon Promise students	\$ 120,000
Statewide expansion of FAFSA Plus	\$ 105,000
Subscription of Signal Vine connecting with students via two-way texting	\$ 100,000
Evaluation and tracking implementation of transitional supports and services in this bill	\$ 50,000
Oregon Department of Education	
License for College and Career Readiness counselor training modules	\$ 50,000
Expansion of AVID or similar program for high schools	\$ 1,400,000
Total	\$ 4,025,000

HUMAN SERVICES

Oregon Commission for the Blind

The Subcommittee approved one-time increases of \$680,109 General Fund, \$199,049 Other Funds, and \$3,248,343 Federal Funds to purchase vending machine equipment for the agency's Business Enterprise Program. The Department of Administrative Services is expected to unschedule these amounts, which may only be rescheduled based upon the successful request of federal reallocation funds from the U.S. Department of Education.

Oregon Health Authority

Senate Bill 5701 adjusts the Oregon Health Authority (OHA) budget for updated pricing of program caseloads, costs, and revenues to "rebalance" the budget. This information was presented at the January 2016 meeting of the Interim Joint Committee on Ways and Means. The agency's rebalance plan resulted in an overall General Fund shortfall of \$37.6 million. This net position included budget problems of \$129.7 million General Fund related to increases in caseload and other program costs. Savings of \$67.1 million General Fund resulted from a change in the federal match rate, as well as from additional revenues from a number of sources. In addition, the agency is planning to implement management

actions to decrease costs by \$25 million General Fund. These include an acceleration of the redetermination process next year, a delay in fee-for-service rate adjustments, and enhanced savings from program integrity efforts, including fraud detection.

The rebalance plan increases Federal Funds expenditure limitation by almost \$1 billion, mostly related to the increased caseload forecast. There are also a number of technical adjustments included in the rebalance. While these normally net to zero for the agency as a whole, in this case there is a transfer of 14 positions from the Department of Human Services to OHA.

As discussed during the 2015 legislative session, the agency has implemented an agency restructure as a part of this rebalance. The new structure is designed to promote health care transformation, including integration of physical, behavioral, and dental health. This structure better reflects the new work of coordinated care organizations, as well as public health programs aligned with system transformation. Most significantly, the old Medical Assistance Programs (MAP) and Addictions and Mental Health (AMH) are eliminated in the restructure, with MAP and community mental health and addictions programs moving to the new Health Systems Division (HSD). The Oregon State Hospital (OSH) will now be its own budget structure.

As a part of the agency restructure, a thorough review of positions was conducted. Partly historical, dating back a number of years, and partly as a result of the implementation of health care transformation and the Affordable Care Act when many staff were brought on to perform time-sensitive tasks, the agency found itself with many staff but without appropriate position authority. In addition, as health care transformation moved forward, the agency needed fewer positions in some areas but more and/or different kinds of positions in other areas. The true-up included in the rebalance resolves issues of permanent staff not having position authority, as well as limited duration staff that had been used for on-going functions and priorities now becoming permanent positions. Overall, the changes are budget neutral and result in a reduction of two positions and an increase of 9.52 FTE.

The agency continues to face a number of budget risks that were not explicitly included in the rebalance plan. These include changes to caseloads, prescription drug costs, increased Aid and Assist population in the Oregon State Hospital, and costs of pending litigation. The special purpose appropriation of \$40 million that was established during the 2015 legislative session for OHA or the Department of Human Services will remain in place to address caseload costs or other budget challenges that the agencies are unable to mitigate.

The Subcommittee approved the agency's rebalance plan, with one notable exception. Costs of \$17 million General Fund related to the Medicaid Oregon eligibility (ONE) system were not funded at this time. These are costs to maintain the old eligibility system for litigation purposes after the contract with Oracle expires in March 2016. In addition to rebalance adjustments, the Subcommittee approved \$25 million of additional hospital assessment revenue that is remaining from the program ending September 30, 2015, which will be used in the budget in place of General Fund.

Overall, the adjustments made in Senate Bill 5701 result in an increase in the agency's total funds budget of \$1.1 billion, a reduction of General Fund of \$1.5 million, and an increase of 21 positions (22.88FTE). These numbers do not include budget changes related to employee compensation cost changes, which total \$20.8 million General Fund and \$37.8 million total funds, and are also included as part of Senate Bill 5701.

A more detailed description by program area follows.

Health Systems Division

The budget adjustments in Senate Bill 5701 reflect a net \$8.3 million decrease in General Fund in the Health Systems Division (HSD), with a \$75.4 million increase in Other Funds expenditure limitation and a \$964.7 million increase in Federal Funds expenditure limitation.

The rebalance plan for HSD approved by the Subcommittee includes increased caseload costs of \$84.4 million General Fund. Caseload forecasts are up primarily because redeterminations have been delayed several times over the past year. With the recent implementation of the new ONE eligibility system, the agency anticipates catching up on redeterminations over the next year. While the caseload forecasts have attempted to build in the timing of these redeterminations, forecast risks will remain higher than usual until the data has settled down over an extended period of time and there is good historical information on which to base the forecasts. Other costs include \$10.7 million General Fund for an increase in the Medicare Part D clawback required by the Centers for Medicare and Medicaid Services (CMS). Medicare Part B premiums have also increased, resulting in a General Fund need of \$7.2 million. Oregon pays these premiums for clients that are eligible for both Medicare and Medicaid. Eight additional Federally Qualified Health Centers (FQHCs) are moving to the alternative payment methodology, resulting in a one-time cost of \$3.1 million General Fund.

The rebalance plan includes a General Fund need of \$20.9 million General Fund for the new ONE eligibility system. Additional refinement of operational and maintenance costs for the system have resulted in a need for \$3.9 million General Fund above what is currently budgeted. The remaining \$17 million represents the costs to maintain the old eligibility system for litigation purposes after the contract with Oracle expires in March 2016. The Subcommittee did not approve that \$17 million General Fund in the final budget.

The rebalance plan includes a total of \$63.4 million General Fund savings in HSD. This includes a \$10.2 million savings resulting from an increase in the federal match rate for Oregon, and \$11.8 million freed up by an increase in the tobacco tax revenue forecast for the biennium. In addition, \$25 million of Other Funds are left over from 2013-15 and can be used to replace General Fund for the current biennium. Settlements and drug rebate revenues are coming in about \$15 million above budget and will replace General Fund as well. Finally, caseloads related to forensics patients living in the community went down slightly for a savings of \$1.4 million.

The rebalance plan includes management actions to decrease costs by \$25 million General Fund, all in HSD. These include an acceleration of the redetermination process next year, a delay in fee-for-service rate adjustments, and enhanced savings from program integrity efforts, including fraud detection. Finally, the rebalance includes an additional \$964.7 million in Federal Funds expenditure limitation, primarily because of the increased caseload. An addition of \$40.4 million Other Funds expenditure limitation results from the additional revenues discussed above.

In addition to rebalance adjustments, the Subcommittee adjustments include the addition of \$35 million of additional hospital assessment revenue that remains from the assessment program that ended September 30, 2015. Of the total, \$25 million will be used to replace General Fund in the 2015-17 budget, while the remaining \$10 million Other Funds has been approved for one-time investments in rural hospital transformation and sustainability as outlined below. These recommendations were brought forward by a workgroup required by a Senate Bill 5507 (2015) budget note.

For investment in rural health provider workforce capacity, it is expected that at least \$1.5 million Other Funds will be used to support the work of Oregon's Graduate Medical Education Consortium.

Investments in small and rural hospital transformation strategies include: establish transitional post-acute care programs (cost of \$4 to \$7 million over three years), establish virtual clinics in communities with acute primary care shortages (cost of up to \$1.1 million), and provide education for rural providers on population health (cost of \$100,000). Costs associated with each option available to rural hospitals will depend on the number of hospitals that pursue each option. Rural hospitals have the flexibility to select one or more options depending on local needs. The funding for hospital programs will be distributed through OHA, to the Oregon Association of Hospitals Research and Education Foundation, which will collaborate with OHA to identify related baseline and outcome data on each project and report that data to OHA as well as provide the funding to implement each of the projects available to rural hospitals.

The following budget note was approved by the Subcommittee.

Budget Note:

The Oregon Health Authority shall identify and track related outcomes on each project that is implemented as a result of the \$10 million investment in rural hospital transformation and sustainability, shall provide regular updates to the Legislative Fiscal Office and the Department of Administrative Services Chief Financial Office, and shall report back to the Joint Committee on Ways and Means during the 2017 legislative session on the implementation and status of the projects, outcomes to date, costs to date, as well as recommended policies which will improve population health outcomes in rural Oregon.

The Subcommittee included \$2 million General Fund for the Medicaid Primary Care Loan Repayment Program. This program was funded in the 2013-15 biennium, but not in the current biennium. The budget also includes \$0.5 million General Fund for negotiated compensation cost changes for non-state employees. As discussed above, most of the special purpose appropriation of \$10.7 million, which had been set aside for this purpose, was distributed to OHA and the Department of Human Services.

The Subcommittee included \$900,000 of one-time General Fund for planning and start-up costs related to providing medical assistance for additional children in Oregon. The following budget note was approved.

Budget Note:

The Oregon Health Authority is directed to develop a plan and recommendations for extending medical assistance to children not eligible under ORS 414.231(3) including: eligibility criteria, coverage options, enrollment estimates, issues of equity and inclusion, integration with other programs, outreach, administrative and staffing changes, phasing options, and cost estimates. In developing the recommendations, the agency is expected to engage stakeholders and legislators, and utilize information on experiences in other states. The agency will report back to the appropriate committees during the 2017 legislative session on their plan and recommendations.

Oregon State Hospital

The rebalance plan approved by the Subcommittee for the Oregon State Hospital (OSH) includes \$2.7 million General Fund to finish the implementation of the Avatar system, the electronic health record system at the hospital. Much of the Avatar system has been completed and adopted into the normal workflow processes. This includes the Clinician Work state, Lab Management, and Food and Nutrition Services. However, the Medication Management and the Billing modules have not yet been fully implemented and adopted into the workflow processes. Implementation of the medication management module will allow the use of automated dispensing of medication, as well as electronic medication administration records. A recent Secretary of State audit noted the importance of finishing this work, both from an efficiency and patient safety perspective. The Billing module will assist in more accurate and timely reimbursement requests to Medicare, Medicaid, and third party insurance providers. The agency has contracted with a company to assist with the final adoption and implementation of these parts of the system.

The rebalance plan also includes the transfer of \$10 million General Fund from OSH to Statewide Assessments and Enterprise-wide Costs (SAEC). This funding was put in the OSH budget to be used for cost allocation purposes once the agency had done a thorough review of cost allocation issues within OSH and agreed with CMS on a new cost allocation plan. Once cost allocation is actually implemented, the funding will need to be in SAEC.

Although the agency believed it was too early to bring forward as a formal request, there is risk to the Oregon State Hospital budget. The Aid and Assist population at the hospital continues to grow and may ultimately result in the need to open an additional ward. The agency is in the process of implementing several investments that are expected to ease the pressure from this population, and so at this point is not requesting any funding. OSH is also closely monitoring the use of overtime, particularly as it relates to staff use of the federal Family and Medical Leave Act, and may eventually request additional positions to deal with these issues.

Public Health

The Subcommittee approved an Other Funds expenditure limitation of \$4.0 million and two permanent positions (1.00 FTE) for a youth marijuana-use prevention pilot project as required in House Bill 4014. The one-time funding for this program will be transferred from the Oregon Liquor Control Commission Account, to be repaid out of marijuana tax revenues. This evidence-based pilot project will serve as a basis for establishing a statewide program during the 2017-19 biennium. The distribution of marijuana taxes during the 2017-19 biennium may be adequate to fund the statewide program, but if not, the agency will need to request additional funding to operate an ongoing program.

The agency anticipates establishing a new fee for medical marijuana processors, and increasing the fee on growers, effective April 1, 2016. These fees are necessary to pay for the increased costs to the program with the changes that resulted during the 2015 session. The increased expenditure limitation was included in the agency's 2015-17 legislatively adopted budget.

The agency anticipates a fiscal impact from House Bill 4014 and Senate Bill 1511, which make changes to both the medical marijuana and recreational marijuana systems. In addition to the pilot project discussed above, House Bill 4014 requires the agency to issue receipts to medical marijuana registry applicants on the same day that they are received. This is expected to require additional staff. Senate Bill 1511 allows producers, processors, and distributors that currently are limited to medical marijuana only to choose to operate in both the medical and recreational markets. In that case, both the licensing revenue and the regulatory functions related to those entities will move to the Oregon Liquor

Control Commission (OLCC). In the short run, this will create additional workload for program staff in Public Health, as paperwork is completed to allow the entities to shift. In the long run, OHA estimates up to a \$5.6 million loss of revenue during the 2015-17 biennium, as producers, processors, and dispensaries opt to be licensed and registered by OLCC. While the agency would also experience some cost reductions as less regulatory work would be required, it is likely that the revenue reduction would occur sooner than the costs can be reduced. The overall effects cannot be estimated accurately at this time.

The agency expects to include the necessary adjustments to expenditure limitation, as well as adjustments to numbers and classifications of positions needed, in the rebalance they will submit during the fall of 2016. In their rebalance report, the agency will also report on the estimated revenue loss and its program impact. A number of on-going core public health programs are funded with fee revenue generated through the medical marijuana program. If revenues are inadequate to fund these programs, General Fund could be required to continue these programs, or the programs would need to be reduced or discontinued. These programs include state support for local public health departments, the Safe Drinking Water Program, Emergency Medical Services, and others.

One full-time position (0.38 FTE) was approved for the Prescription Drug Monitoring Program for workload associated with House Bill 4124.

Central and Shared Services/Statewide Assessments and Enterprise-Wide Costs

The rebalance plan approved by the Subcommittee for the administrative units of the agency includes \$0.6 million General Fund for mass transit costs and treasury fees that were not included in the original budget. In the future, these need to be incorporated in the budget build process.

Debt service is also included within these budget units. The Oregon State Hospital Replacement Project is expected to close out with a surplus of \$3.7 million in bond proceeds. This surplus will be used to pay down debt service and free up General Fund. Another \$0.4 million Other Funds expenditure limitation has been identified by the Department of Administrative Services as available to pay debt service on these bonds, also freeing up General Fund.

Department of Human Services

The 2015-17 budget for the Department of Human Services (DHS) is built around nine budget structures and five appropriations. The budget structures reflect five direct program areas: Self Sufficiency (SS); Child Welfare (CW); Vocational Rehabilitation (VR); Aging and People with Disabilities (APD); Intellectual and Developmental Disabilities (IDD); and four program support functions: Program Design Services (PDS), Central Services (CS), Shared Services (Shared), and State Assessments and Enterprise-wide Costs (SAEC).

The majority of the DHS budget adjustments approved by the Subcommittee are driven by actions needed to rebalance the agency's budget. At the January 2016 meeting of the Interim Joint Committee on Ways and Means, the agency presented a rebalance report indicating a significant funding need – \$71.7 million General Fund – to sustain programs for the remainder of the biennium. This projection incorporates a number of issues affecting the agency's budget, including caseload changes, increases in cost per case, and other program changes or issues arising since the 2015 legislative session.

The biggest drivers of the budget deficit are caseload costs in the APD and IDD programs, some of which are compounded by collective bargaining actions and federal regulations. While these issues were identified as budget risks during the 2015 session and handled either directly in the budget or through special purpose appropriations, some costs were not adequately estimated. In addition to costs, the DHS rebalance calculation does factor in caseload savings in Temporary Assistance for Needy Families (TANF) and from federal match rate changes. The approved rebalance plan addresses part of the budget gap by directly adding \$37.4 million General Fund to the budget; however, this leaves about \$34.9 million General Fund associated with APD and IDD caseload costs unfunded (as of the current projection; the unfunded amount may change as expenditures are recorded and projections evolve).

The special purpose appropriation of \$40 million that was established during the 2015 legislative session for DHS or OHA has been left untouched and continues to be available for the Emergency Board to allocate to help cover caseload costs or other budget challenges that the agencies are unable to mitigate. However, if demand ends up being greater than the amount of funding set aside, other legislative action may be required early in the 2017 session. DHS will continue to closely monitor caseload counts and costs in all programs, while continuing to develop long term solutions to ensure budget sustainability.

Regarding sustainability, the budget report for House Bill 5026 (2015), contained a budget note directing the agency to report, during the 2016 legislative session, on ways to ensure program sustainability specifically for the APD and IDD programs. This direction was in response to concerns about budget growth and increases in both caseload volume and costs. The agency engaged an external consultant to support the development of independent and unbiased options for program sustainability. The final report, produced by the Lewin Group, was received on February 10, 2016, and identifies potential strategies for “bending the cost curve” in these programs. Suggestions primarily revolve around changing eligibility, modifying services, and increasing participant cost-share. Input from stakeholders was included in the report; while they acknowledge that projected program costs are unsustainable, there are varying perspectives on how best to deal with costs.

Legislative members expressed frustration with the report, as it had a limited amount of modeling, was unable to capture all potential budget drivers, and did not result in a list of succinct options for potential action. Both the Lewin Group and DHS indicated this was primarily due to time and data constraints. A group of legislators, primarily from the policy and budget committees overseeing human services issues, is committed to working with the agency and stakeholders to develop policy and program change options discrete enough to be fully vetted and priced for potential budget action in the 2017 legislative session. DHS has also identified some areas where it can start to make some changes, mostly around best practices for assessing client needs and validating that the most appropriate services/service levels are being authorized. To formalize these efforts, the Subcommittee adopted the following budget note:

Budget Note:

- 1) The Department of Human Services is directed to take steps to provide policy and budget options for decision making that will be required during the 2017 legislative session to ensure future sustainability of the APD and IDD programs. Steps include further refinement, analysis, and pricing of viable options or ideas brought forth by the agency, stakeholders, and other interested parties; the focus should be on ways to control caseload growth and utilization. The agency will reach out to legislators, stakeholders, and partners to assist in this effort. In developing sustainability proposals, the Department shall prioritize options that minimize impacts on consumers and providers. The Department will also formally report, at a minimum, to the Emergency Board during Legislative Days

in May and December 2016 on progress made under both parts of this budget note. The agency may also be requested to report to interim legislative policy committees on human services.

- 2) In addition to the work described above, the Department is also directed to take immediate actions that may help contain costs without changing the current service system structure and that do not require statutory changes. The agency's action plan includes:
- Review and correct, if needed, the relationship between assessment tools and program eligibility criteria;
 - Take action to more efficiently align service authorization with people's needs, also consider appropriate limits;
 - Work to limit use of overtime in service plans; but the agency should take into account workforce shortage areas, the needs of consumers, and changes to current consumer provider relationships;
 - Continue discussions with CMS to prevent the conversion of natural support to paid support, with consideration for parental responsibility; and
 - Further restrict the live-in program to prohibit live-in service plans when the individual lives in their family's home or the family lives with the individual and is served by that relative (they would still be served in the hourly program).

Overall, the adjustments made in Senate Bill 5701 increase agency's budget by just under \$350.0 million total funds; comprised of \$36,651,673 General Fund, \$27,557,059 Other Funds expenditure limitation, and \$285,760,479 Federal Funds expenditure limitation. The associated staffing changes result in a net increase of 16 positions (7.23 FTE). These numbers do not include budget changes related to statewide employee compensation, which total \$27.5 million General Fund (\$60.6 million total funds), and are also included as a part of Senate Bill 5701.

In addition to caseload cost underfunding and caseload forecast/cost volatility, there are other budget risks. These include costs associated with the approved settlement agreement for the *Lane v. Brown* lawsuit (reduce number of clients in sheltered workshops) and other legal expenses; federal changes to funding streams, program requirements, and possible sequestration; and impacts of economic changes, such as a recession.

A more detailed description of each program area's budget adjustments follows. For context regarding caseload changes, the 2015-17 legislatively adopted budget was based on the spring 2015 caseload forecast; the rebalance adjustments in Senate Bill 5701 factor in caseload and cost changes tied to the fall 2015 forecast, published in January 2016.

Self Sufficiency

The budget adjustments approved by the Subcommittee for the Self Sufficiency (SS) program reflect a decrease of \$36.7 million General Fund (and total funds) and 1 position (no FTE change).

The fall 2015 forecast projects the 2015-17 overall Supplemental Nutrition Assistance Program (SNAP) caseload to be 5.3% lower than earlier estimates. Embedded in the net decrease is a decrease in the number of SS households receiving SNAP, while the number of Aging and People with Disabilities households receiving SNAP continues to grow. Caseloads in the TANF cash assistance programs are down 11.6% from the spring numbers, at a biennial average of 24,787 families. Overall caseload savings of \$37.0 million General Fund are included in the agency's rebalance calculation and used to offset costs in other programs.

While the 2015-17 budget included significant investments in, and changes to, the Employment Related Day Care (ERDC) program, the agency estimates an additional \$709,327 General Fund is needed to fully cover costs of collective bargaining for day care providers. This amount includes \$600,000 for AFSCME child care providers that was not part of the agency's original rebalance request. The costs are covered with an allocation from the \$10.7 million General Fund special purpose appropriation for collective bargaining costs for workers who are not state employees.

Technical adjustments and transfers account for a decrease of \$0.5 million total funds for this program, most of which aligns the budget between SS and support functions. This action is consistent with past budgeting practices which have made these budget changes as part of the first rebalance after the budget was approved; similar adjustments are approved in other programs. Two part-time positions are also combined into one full-time position to better meet program needs.

The Subcommittee approved \$130,000 General Fund, on a one-time basis, for distribution to the Oregon Food Bank. Through purchase of a refrigerated truck, the funding will support expansion of the Fresh Alliance initiative. This food recovery program picks up donations of perishable food (nearing end of shelf life) from grocery stores and then makes that food available to hunger-relief agencies.

Child Welfare

For Child Welfare (CW), the Subcommittee approved a decrease of \$0.5 million General Fund, an increase of \$0.3 million Other Funds expenditure limitation, an increase of \$1.8 million Federal Funds expenditure limitation, and a decrease of 1 position (no FTE change).

Forecasts for individual caseloads within CW have fluctuated slightly between the spring and fall forecasts, with associated budget changes primarily due to an increase in cost per case. A net increase of \$1.9 million General Fund and \$4.4 million total funds is identified as being needed to fund caseloads, most of which is attributed to the Well Being program. The rebalance does include savings from a change in the Federal Medical Assistance Percentage (FMAP), decreasing the need for General Fund. Based on the latest federal estimates, the 2015-17 biennial average FMAP rate will increase from 64.21% to 64.37%, which reduces the state contribution and draws down additional federal dollars. This change will also affect other agency programs.

The agency's rebalance proposal included the establishment of a budget mechanism (\$19.5 million Other Funds expenditure limitation) to fully convert the General Fund budget for the Supporting, Preserving and Reunifying Families (SPRF) program into Other Funds. To avoid overstating the overall budget for this program, the approved rebalance plan does not include this adjustment. If, closer to the end of the 2015-17 biennium, DHS estimates it will underspend its General Fund budget for SPRF, the agency can request the legislature to approve paying those excess dollars into the SPRF fund (converted into Other Funds).

Technical adjustments and transfers are approved for this program, which generally align the budget between CW and support functions. A position action is included to combine two part-time positions into one full-time position to better meet program needs.

Vocational Rehabilitation

The budget approved by the Subcommittee for Vocational Rehabilitation (VR) reflects increases of \$3.3 million General Fund, \$8.5 million Federal Funds expenditure limitation, and 8 positions (9.89 FTE).

The fall 2015 forecast projects the 2015-17 VR caseload to be about 1% lower than the spring estimate. Any potential savings associated with fewer clients is masked by higher than projected costs per case, which have grown by 16.3% from the spring 2015 forecast. Higher costs continue to be driven by an increase in the number of clients with cognitive and psychosocial disabilities who have complex needs that are more challenging to meet.

To maintain the program and cover these costs without activating the Order of Selection (priority wait list), the program estimates needing about \$7.5 million General Fund, since base federal dollars are capped. However, the rebalance plan uses \$8.5 million in one-time federal reallocation dollars to cover these costs for the 2015-17 biennium; these resources would need to be backfilled with General Fund in the 2017-19 budget to sustain program services. Another \$1.0 million of the one-time monies would cover costs associated with implementation of the federal Workforce Innovation and Opportunities Act (WIOA).

Technical adjustments and transfers account for an increase of \$3.3 million total funds and 11 positions (9.92 FTE); the dollars and the positions are associated with moving work tied to the Governor's Executive Order 15-01 and the Employment First policy package from Intellectual and Developmental Disabilities to VR. This position increase is partially offset by other actions converting part-time positions to full-time.

Aging and People with Disabilities

For the Aging and People with Disabilities (APD) program, the Subcommittee approved budget increases of \$33.5 million General Fund, \$17.2 million Other Funds expenditure limitation, and \$119.3 million Federal Funds expenditure limitation; no position changes were needed. The increases cover all but about \$8.7 million General Fund (plus corresponding Federal Funds expenditure limitation) of the agency's current projected budget shortfall associated with caseload costs. As noted previously, it is expected that most of these costs can be addressed via an allocation from the special purpose appropriation to the Emergency Board.

Caseloads in long-term care facilities are slightly above the level funded in the legislatively adopted budget. In-home and community-based facilities' caseloads are essentially flat, while nursing facilities' caseloads are 3.2% higher. Since nursing care is more expensive, that increase is driving a need for \$7.0 million General Fund and \$23.0 million total funds. A portion of these costs are offset by net savings in nursing facility rates of \$1.8 million General Fund (\$6.0 million total funds). Rates are anticipated to be lower in the second year of the biennium based on projected bed reduction targets; rates were pegged to those targets under House Bill 2216 (2013).

A key budget driver related to APD caseloads are costs per case associated with in-home care. Labor agreements and actions required by federal regulations are increasing hourly costs, while higher acuity and need levels are influencing service levels (hours per client). For some program services, cost per case has grown by as much as 15% over the spring forecast estimate. The approved rebalance plan covers \$13.8 million General Fund for overtime pay for home care workers that is being driven by federal labor regulations. Due to wage increases for these same workers, \$3,351,396 General Fund is added and is supported by an allocation from the \$10.7 million General Fund special purpose appropriation for

compensation changes driven by collective bargaining for workers who are not state employees. In the approved rebalance plan, savings in community-based care are used to offset some of the in-home need.

Collective bargaining (rate increases) for adult foster care is behind an increase of \$1,241,568 General Fund (\$4.2 million total funds); this increase is also covered by an allocation from the special purpose appropriation for non-state worker collective bargaining. After allocations made in both the DHS and OHA budgets as part of Senate Bill 5701, there is \$700,147 remaining in that special purpose appropriation. It is anticipated that DHS and OHA will request this funding once outstanding bargaining issues are resolved; actual costs may vary based on outcomes.

APD's rebalance plan also includes \$4.0 million General Fund in savings due to the FMAP change noted previously, and another \$5.0 million General Fund savings tied to accessing more federal dollars for newly eligible clients.

To meet federal program requirements, the agency needs \$16.6 million Other Funds expenditure limitation for waived case management services. The approved limitation will help separately track program expenditures and receive the allowed higher match rate.

An expenditure limitation of \$7.0 million Federal Funds is included in the plan to reflect expenditures allowed under OHA's Designated State Health Program (DSHP) waiver associated with Oregon Project Independence.

Technical adjustments and transfers account for a net decrease of \$2.3 million total funds.

Intellectual and Developmental Disabilities

The rebalance changes approved by the Subcommittee for the Intellectual and Developmental Disabilities (IDD) program are increases of \$33.2 million General Fund and \$112.3 million Federal Funds expenditure limitation; positions were reduced by 11 (9.92 FTE). The increases cover all but about \$26.2 million General Fund (plus corresponding Federal Funds expenditure limitation) of the agency's current projected budget shortfall associated with caseload costs. As noted previously, it is expected that most of these costs can be addressed via an allocation from the special purpose appropriation to the Emergency Board.

Both caseloads and cost per case in IDD programs are expected to be higher than the previous forecast, driving an overall increase of \$64.6 million General Fund (\$210.3 million total funds). Caseload counts, particularly for children, are well over the spring 2015 forecast. This continues to be directly related to the K Plan, as under that state plan option services must be provided to all eligible applicants. Costs per case also continue to grow as they are driven by assessed client needs and no longer subject to any monetary caps.

The approved rebalance plan includes \$3.0 million General Fund to restore a reduction action taken during 2015-17 budget development. This amount was offered up by the agency as a reduction during session, but was attributed to the wrong program; if left in place the cut eliminates staff supporting children's programs. Participation rate changes for brokerage case management are driving an increase of \$2.1 million General Fund; the Department has a plan to improve participation rates going forward through provider training.

Labor agreements and federal rule changes also drive costs for IDD. Collective bargaining (rate increases) for adult foster care drives an increase of \$2,066,520 General Fund (\$7.0 million total funds). This change is covered by an allocation from the special purpose appropriation for non-state worker collective bargaining. Another allocation from the same source of \$2,133,480 General Fund (\$7.0 million total funds) is also approved to pay bargained wage increases for personal support workers. To address overtime rules also affecting personal support workers, \$3.2 million General Fund is added; this is part of a \$17 million General Fund need (APD and IDD combined) for this issue identified during the 2015 legislative session.

Some savings are available to help partially offset costs. In some parts of the program, Medicaid participation rates have improved and are projected to reduce General Fund spending by \$5.6 million. The change in the FMAP rate is anticipated to save \$4.6 million General Fund.

Technical adjustments and transfers reduce the IDD budget by \$4.6 million General Fund (\$6.2 million total funds) and 11 positions (9.92 FTE), most of which is moving the VR portion of the additional Employment First resources approved for 2015-17 from IDD to VR.

Program Design Services

In Program Design Services (PDS), the Subcommittee approved a decrease of \$0.2 million General Fund, an increase of \$7.6 million Other Funds expenditure limitation, an increase of \$40.9 million Federal Funds expenditure limitation, and an increase of 32 positions (13.70 FTE). These adjustments include some small technical adjustments, but the changes mostly consist of budget increases needed to cover the next phase of the agency's Integrated Eligibility (IE) information technology project.

In House Bill 5026 (2015), DHS received \$750,000 General Fund (\$7.5 million total funds) for planning to improve eligibility determination systems for non-MAGI (Modified Adjusted Gross Income) Medicaid programs. These programs primarily serve clients in the APD and IDD programs. However, after planning work and a changing information technology landscape due to implementation of OHA's OregonONEligibility (ONE) system, the project approved by the Subcommittee will enhance ONE to support eligibility determinations for the non-MAGI Medicaid programs, plus the Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance for Needy Families (TANF), and Employment Related Day Care (ERDC) programs.

The additional project funding in Senate Bill 5701 is \$47.9 million total funds. When coupled with the previously authorized planning money, the overall 2015-17 project budget represents about 43% of the overall estimated project cost of \$130 million total funds. Based on current federal match estimates, about 85% of project costs will be covered by federal dollars. In House Bill 5202, the Joint Ways and Means Subcommittee on Capital Construction approved \$7.5 million in proceeds from Article XI-Q Bonds to cover the state share of the project for the current biennium. DHS estimates that the project will take 33 months to execute, with completion targeted for the end of 2018. The 2017-19 state share of the project is estimated at about \$15 million and includes debt service on the 2015-17 bonds. The staffing component of the project is 35 limited duration positions (15.83 FTE), primarily consisting of project managers and operations/policy analysts. These resources would supplement permanent employees (information technology, fiscal, policy, management) that are located in both DHS and OHA; some of these resources had been previously approved for work on other system improvement initiatives and the ONE project.

Both the Joint Committee on Ways and Means Subcommittee on Human Services and the Joint Legislative Committee on Information Management and Technology (JLCIMT) reviewed the project. The JLCIMT recommended incremental, conditional approval of the request and set out several action items, in its recommendation to the Joint Committee on Ways and Means, which were adopted. The Subcommittee approved the project with the understanding that the funding will be unscheduled until the Legislative Fiscal Office and the Chief Financial Office of the Department of Administrative Services approve rescheduling; agency compliance with the JLCIMT recommendations will be key to making expenditure limitation available. Depending on project progress and timing, the Department may be asked to report during the interim to the Emergency Board and/or JLCIMT.

Central Services

The budget adjustments, associated with technical change and transfers, included in Senate Bill 5701 for Central Services, are net decreases of \$0.3 million total funds and one position (1.00 FTE).

Shared Services

The Subcommittee approved a net decrease of \$0.8 Other Funds expenditure limitation and 10 positions (5.44 FTE) for Shared Services. Included in this adjustment is the transfer of 11 positions (7.37 FTE) from the Provider Audit Unit within the Office of Payment Accuracy and Recovery into OHA Central Services. This change is consistent with guidance from the federal Centers for Medicare and Medicaid Services regarding this unit's responsibility for auditing Medicaid providers.

Statewide Assessments and Enterprise-wide Costs

The budget adjustments approved by the Subcommittee include technical adjustments and transfers accounting for an increase of \$5.6 million General Fund (\$9.1 million total funds), primarily to align the assessment budget with 2015-17 policy package changes in program budget structures. There is also an adjustment to align with positions being moved to OHA from DHS Shared Services.

The approved rebalance plan includes \$118,318 General Fund (\$277,566 total funds) to cover Treasury fees. Due to an oversight during 2015-17 budget development, this line item, which is driven by the cost of banking services, was not adequately funded in the base budget. Also accounted for is an adjustment to capture and spend lease revenue, which reduces the need for both General and Federal Funds resources. To match up with the APD budget, \$2.5 million Other Funds expenditure limitation is added to support the budget mechanism for recording waived case management expenditures.

The agency's 2015-17 budget includes \$839,543 General Fund for debt service associated with the Central Abuse Management (formerly known as the Statewide Adult Abuse Data and Report-Writing System) and assumes a bond sale early in the biennium. Current project timing indicates the sale will not need to occur until spring 2017. Based on that timeframe, the debt service is eliminated because it is not needed; this savings amount is not included as a resource within the DHS rebalance plan.

JUDICIAL BRANCH

Commission on Judicial Fitness and Disability

The Subcommittee increased the General Fund appropriation for extraordinary expenses by \$172,000, equivalent to a 74.8% increase over the level of General Fund in the Commission's 2015-17 legislatively adopted budget. The funds were appropriated to pay the Commission's costs incurred from the investigation and prosecution of two charges of judicial misconduct. The action increases the General Fund appropriation for extraordinary expenses to \$189,753. The revised funding level covers the costs-to-date identified by the Commission, and provides an additional amount of approximately \$20,000 for projected Commission costs associated with the Supreme Court review of the cases. The agency will need to request additional funding later in the biennium, if the costs of completing the two current cases exceed projection, or if the Commission approves any additional cases for formal investigation. If the full appropriation is not needed, any remaining funds will be available to cover extraordinary expenses in the 2017-19 biennium. The General Fund increase was approved on a one-time basis and will be phased out in the development of the agency's 2017-19 budget.

Judicial Department

The Subcommittee approved increases in total Judicial Department expenditures of \$17,454,547. The expenditure changes include a General Fund increase of \$8,389,259. Budget adjustments include employee compensation adjustments plus the specific items identified below.

The Subcommittee increased the General Fund appropriation for judicial compensation by \$630,000 for the 2015-17 biennium cost of providing a \$5,000 per year salary increase to all statutory judges, beginning on January 1, 2017. The salary increase is enacted by Senate Bill 1597, the 2016 session program change bill. The fiscal impact of the salary increase will increase to \$2,520,000 General Fund beginning with the 2017-19 biennium, when it will be in effect for the full biennium.

A \$200,000 General Fund increase was approved for the Oregon State Bar Legal Assistance Program (Legal Aid) for legal assistance in housing-related issues. As is the practice with unrestricted General Fund appropriations for Legal Aid, this supplemental funding is approved on a one-time basis and will be phased out in the development of the 2017-19 budget. The General Fund appropriation increases combined total 2015-17 biennium state support for Legal Aid, from both Other Funds (court filing fees) and General Fund sources, to \$12,700,000.

The Subcommittee increased the Other Funds expenditure limitation for the State Court Technology Fund (SCTF) by \$5,330,000 for costs of maintaining and supporting state court electronic systems and providing electronic service and filing services. The expenditure limitation increase largely reflects a higher rate of electronic filing of court documents than was anticipated when the Chief Justice's recommended budget was developed. The Department uses SCTF moneys to pay electronic filing charges and does not charge participating parties who file the documents. The SCTF is projected, following this authorization and the mid-biennium transfer of legacy technology fee revenues to the SCTF as required by Senate Bill 1597, to have a 2015-17 biennium ending balance exceeding \$860,000. SCTF resources are not, however, projected to cover costs in subsequent biennia without action to either increase SCTF revenues or reduce ongoing operating costs.

A \$2,800,000 Other Funds expenditure limitation increase was approved for the planning and design of a new Lane County Courthouse facility through the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF). This expenditure limitation amount allows for

expenditures of up to \$1.4 million of Article XI-Q bond proceeds and of up to \$1.4 million of required county matching funds for the Lane County Courthouse project. Project bonds are authorized in House Bill 5202. The approved bond authority is in addition to the bond proceeds that were previously authorized for the 2015-17 biennium: \$17.4 million for the Multnomah County Central Courthouse project, \$2.5 million for the Jefferson County Courthouse project, and \$7,875,000 for the Tillamook County Courthouse project. Debt service costs for the Article XI-Q bonds authorized for the Lane County Courthouse project are projected to total approximately \$233,000 General Fund per biennium, beginning in the 2017-19 biennium. Because the bonds will not be issued until the spring of 2017, there will not be debt service payments due in the current biennium.

The approval of Article XI-Q bonds for planning and design of the Lane County Courthouse does not create or imply any commitment to provide state funds for the construction of the facility. The Subcommittee also increased the Judicial Department operations Other Funds expenditure limitation by \$45,000 for the cost of issuance of Article XI-Q bonds for planning and design of the Lane County Courthouse facility.

The Subcommittee approved the following budget note concerning courthouse funding through the Oregon Courthouse Capital Construction and Improvement Fund:

Budget Note:

The Chief Justice or his designee is requested to present a report to the Emergency Board, no later than December 2016, with a priority ranking and the projected costs of courthouse capital construction projects for which he may, within the next twelve years, request state funding support from the Oregon Courthouse Capital Construction and Improvement Fund. The report shall include recommendations for stabilizing biennial funding request amounts over the ten-year period beginning with the 2019-21 biennium.

Public Defense Services Commission

The Subcommittee increased the General Fund appropriation for the Contract and Business Services Division by \$18,834. The appropriation funds payment of a Secretary of State service charge that was omitted from the agency budget in error.

LEGISLATIVE BRANCH

The Subcommittee approved a net-zero General Fund rebalance. The adjustments include reductions to agency budgets to account for higher than anticipated reversions from the 2013-15 biennium, a \$180,000 increase for chamber improvements, and an increase of \$6.7 million in Legislative Administration for facilities projects. Unused bond proceeds of \$2.4 million are used to pay debt service in lieu of General Fund. The facilities projects will be the beginning of a \$50 million Capitol project that will make improvements to the mechanical, electrical, and plumbing systems; address security and life safety issues; and increase accessibility for people with disabilities. It is expected to take three years for all of the improvements to be completed. House Bill 5202 includes \$30 million in Article XI-Q bonds to continue the project into the 2017-19 biennium. The expenditure limitation for those bond proceeds are included in House Bill 5203, which is the bill for all capital construction limitations. The Subcommittee approved an Other Funds expenditure limitation of \$460,000 for the cost of issuance for the bonds. There is no debt service in the current biennium.

The Subcommittee also approved two new Other Funds expenditure limitations related to the Oregon Capitol Foundation. The Foundation is now a separate entity from the Legislative Administration Committee. The limitations include \$300,000 for the History Gateway and \$25,000 for expenses related to operations for the Foundation.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee established a Federal Funds expenditure limitation of \$175,000 in the Administrative and Support Services program area to accommodate the awarding of a federal grant to be used for wolf depredation compensation claims, and for nonlethal preventative techniques.

The Subcommittee also increased Federal Funds expenditure limitation by \$1,700,000 and made a one-time \$539,338 General Fund appropriation as state match to pay for eradication efforts related to the Asian Gypsy Moth, a non-native invasive species, which was found in northwest Portland. The majority of the eradication project would occur during May and June of this year. On January 14, 2016, the U.S. Department of Agriculture (USDA) notified the Department that \$1.7 million in federal funding would be made available for the eradication project. In the past, USDA has provided only 50% of eradication funding.

The Subcommittee also acknowledged that the Department anticipates increasing the wholesale seed dealer license from \$500 to \$750 in May 2016, and increasing the veterinary product registration fee from \$75 to \$100 in June 2016. The Other Funds revenues from these increases will be used, in part, to fund program compensation increases.

Columbia River Gorge Commission

The Subcommittee increased the General Fund appropriation made to the Columbia River Gorge Commission by \$11,308 to match the amount provided to the Commission by the State of Washington for the 2015-17 biennium for operational costs. Included in the \$11,308 increase is \$6,000 for costs related to a once every five year audit; this amount is considered to be one-time and is not to be included in the base budget for 2017-19 budget development. The Subcommittee also eliminated the Commission's \$5,000 Other Funds expenditure limitation provided in the adopted Oregon budget since any non-General Fund revenues received by the Commission are expended through the Washington budget.

Department of Environmental Quality

The Subcommittee approved a one-time \$100,000 General Fund appropriation for sampling, testing, and monitoring Harmful Algae Blooms. Of the total, \$30,000 will be used to purchase testing equipment so that samples do not need to be sent out of state for processing.

The Subcommittee also approved \$230,000 General Fund, on a one-time basis, to provide information for the 2017 legislative session on how a market-based carbon reduction system would work in Oregon. The money would be used to hire a full-time limited duration Operations and Policy Analyst 4 position (0.58 FTE). In addition, \$50,000 is to cover costs for an economic consultant to assist with research data and analysis. The DEQ work is to include:

- (1) Identify the type, scope, and design of the greenhouse gas emissions cap necessary to link with other jurisdictions and meet the state's greenhouse gas emissions reduction goals.
- (2) Assess how a market-based program would interact with existing programs, such as the Renewable Portfolio Standard, the Clean Power Plan, and the Clean Fuels program, and achieve the state's greenhouse gas emissions reduction goals.
- (3) Study and evaluate how existing market-based programs in other jurisdictions control leakage and how those methods might be adapted to align with Oregon's economy and business sectors.
- (4) Study and evaluate how existing market-based programs address potential impacts and benefits to disadvantaged populations and rural communities and how those methods might be adopted to Oregon.

The Subcommittee approved a \$2,500,000 General Fund appropriation to expand the Department's current Oregon Air Toxics Program. This will allow the immediate focus of increased air toxics monitoring efforts on cadmium, arsenic, and chromium hotspots in Portland, as well as, expand air toxics monitoring across the state. In addition, the increased funding will allow DEQ to develop a risk-based approach to air permitting for industrial sources through rulemaking. Over time this will allow DEQ to modify existing air permits to be risk-based. The air toxics monitoring funded through this appropriation uses moss collection and analysis to map pollution levels in Portland communities and develop maps of hot spots. This funding will allow the Department to purchase and set up two additional full air toxics monitoring stations that can be directed at areas with high levels of air toxics that are identified. A Natural Resources Specialist 3 position, three Natural Resources Specialist 2 positions, a Chemist 2 position, and a Chemist 3 position are added as permanent positions for the monitoring and analysis work. DEQ will also use the funding to develop, through rulemaking, an Oregon specific air toxics program that ensures industrial hot spots are sufficiently controlled. During this process, discussions with local governments about their potential roles and involvement, either formally or informally, may occur. To work on this part of the program, six permanent positions were added (Principal Executive Manager E, Program Analyst 3, Natural Resources Specialist 4, Natural Resources Specialist 3, Operations and Policy Analyst 1, and Public Affairs Specialist 2). In all, 12 permanent positions (7.00 FTE) were added, with total Personal Services costs of \$1,266,789, Services and Supplies costs, including Professional Services, of \$883,211 and \$350,000 in Capital Outlay for monitoring equipment. This program is estimated to have a 2017-19 roll-up cost of \$3,626,239 General Fund.

Department of Fish and Wildlife

The Subcommittee approved a one-time increase of \$180,000 Other Funds expenditure limitation to continue two limited-duration Natural Resource Specialist 2 positions authorized for one year in Senate Bill 5544 (2015). These two positions work with landowners to improve and protect sage grouse habitat.

Department of Forestry

The Subcommittee approved an increase of \$23,115,122 in the General Fund appropriation made to the Department of Forestry, Fire Protection Division for the payment of emergency firefighting costs associated with the 2015 forest fire season. This amount is dedicated to the following specific uses:

- Unbudgeted emergency fire costs (\$19,558,783)
- Fire protection district deductibles (\$677,886)
- Training provided to Oregon National Guard troops (\$500,000)

- Oregon State Treasury loan interest (\$323,630)
- Severity resources (\$2,054,823)

The portion of the General Fund appropriation to the Department of Forestry included above for severity resources is offset by a reduction of the same amount in the special purpose appropriation that had been established for this purpose. In addition, Other Funds expenditure limitation is increased by \$56,334,408, which includes \$55,172,387 for unbudgeted emergency fire costs and \$1,162,021 for fire protection district deductibles.

The Subcommittee approved a decrease in the General Fund appropriation of \$238,581 and a decrease in the Other Funds expenditure limitation of \$726,392 made to the Oregon Department of Forestry for the payment of debt service. These amounts were originally included in the agency's budget for the payment of debt service obligations on bonds that were anticipated to be issued at the end of the 2013-15 biennium, but were not. This is a technical adjustment to remove the excess General Fund and Other Funds expenditure limitation from the agency's budget. An increase of \$45,000 Other Funds expenditure limitation was approved for the payment of bond issuance costs related to Article XI-Q General Obligation bonds to replace an equipment warehouse for the East Lane Fire Protection District.

The Subcommittee approved a General Fund appropriation of \$704,286 and an increase in the Other Funds limitation of \$813,594 for the implementation of a procurement and payment system replacement. The new system is intended to be an end-to-end solution for the agency, replacing its current ad-hoc system of manual and semi-automated information systems and processes. The funding includes the establishment of four, 15-month, limited-duration positions (Project Manager 3, Information Systems Specialist 6, Accountant 1, and Procurement and Contract Specialist 3). The Subcommittee approved the project with the understanding that the funding will be unscheduled until the Legislative Fiscal Office (LFO) and the Chief Financial Office of the Department of Administrative Services approve rescheduling and that the agency comply with recommendations made by the Joint Legislative Committee on Information Management Technology (JLCIMT).

Recommendations include direction that the agency proceeds through the standard Stage Gate 3 process, including updated business case and other foundational documents. The agency will ensure that the independent quality management services contractor conducts an updated risk assessment and perform quality control reviews on the documents noted above. The agency will report back to JLCIMT or Emergency Board on project status in September 2016.

Department of Land Conservation and Development

The Subcommittee approved an increase in the Other Funds expenditure limitation of \$216,000 to allow the agency to expend sub-grant funding received from the Oregon Office of Emergency Management made available through the Federal Emergency Management Agency. These funds will be used to aid in the development of local pre-disaster mitigation plans of local governments, including the cities of Albany, Medford, and Beaverton, Tillamook County, and cities within Tillamook County. A portion of this amount will be used to establish a limited duration Planner 2 position for 16 months (0.67 FTE).

Department of State Lands

In the fall of 2015, sump pumps and the associated drainage pipe failed at the Department of State Lands' headquarters building in Salem. The Department made emergency, stop-gap repairs. The Subcommittee approved a one-time \$85,919 increase to the Capital Improvement Other Funds

expenditure limitation for the repairs to date. Additional permanent repairs will be needed next summer; the Department will seek another expenditure limitation increase at an Emergency Board meeting.

The Department was awarded a U.S. Environmental Protection Agency grant for Wetland Program Development in the amount of \$347,502. During the 2015 legislative session, \$133,000 in one-time Federal Funds expenditure limitation was approved and unscheduled for this grant, pending retroactive approval to apply for the grant. This amount was intended to provide sufficient expenditure limitation for work through March, 2016. The Subcommittee approved the additional \$214,502 in one-time Federal Funds expenditure limitation to enable the Department to complete the work.

A reduction in Attorney General charges to reflect reduced rates in the legislatively adopted budget was inadvertently made to the Capital Improvement limitation and should have been made to the Common School Fund limitation. Other Funds expenditure limitation is decreased by \$176,890 for the Common School Fund and an increase of the same amount is made to Capital Improvements.

Water Resources Department

The Subcommittee approved an increase in General Fund of \$705,288 to facilitate a groundwater study for the greater Harney Valley in coordination with the U.S. Geological Survey. The funding will support the establishment of a permanent Natural Resource Specialist position (\$130,288), one-time funding of \$400,000 for the drilling and construction of ten observation wells for data collection, and one-time funding of \$175,000 for the cost-sharing provisions of the groundwater study.

Oregon Watershed Enhancement Board

The Subcommittee increased the Measure 76 Lottery Funds expenditure limitation for operations by \$40,123 to pay the costs of reclassifying the Administrative Manager position from an Administrative Specialist 2 to a Principal Executive Manager A and reclassifying the Capacity Coordinator from an Operations Policy Analyst 3 to an Operations Policy Analyst 4. The reclassifications are due to increased duties that resulted from an agency reorganization. These reclassifications were reviewed and supported by Department of Administrative Services Human Resources. In addition, Measure 76 Lottery Funds expenditure limitation was increased by \$17,329 to correct an error that omitted capital mall security assessments in the legislatively adopted budget for 2015-17.

PUBLIC SAFETY

Department of Corrections

The October, 2015 male prison population forecast was as much as 200 beds higher than the April 2015 forecast, which was the basis for the 2015-17 budget. In response to the higher forecast, the Subcommittee approved \$2,558,694 General Fund and 6 new correctional officer positions (4.46 FTE) to shift the 787 Deer Ridge Correctional Institution minimum security inmates to the medium security facility, which will be operated as minimum housing. Of this amount, \$1,821,701 is a one-time expense. As the additional recently-forecasted inmates enter the system, there will be other housing units within the facility available to accommodate them. The additional costs for 200 more beds for the rest of the biennium is about \$6.9 million.

A special purpose appropriation to the Emergency Board in the amount of \$3 million can fund part of the remaining need. There will be two more forecasts before the end of the biennium, April and October 2016. Whatever unfunded amount remains can be considered as part of the Department's agency-wide budget rebalance that typically occurs during the long legislative session as part of the current biennium final statewide budget reconciliation.

In response to an investigation of housing and treatment conditions for seriously mentally ill inmates by the federal protection and advocacy entity, Disability Rights Oregon, the Department requested \$8.2 million General Fund for architectural and staffing changes. The Subcommittee approved \$3,139,557 General Fund for construction and staffing that will provide the identified inmates more out-of-cell time and increased mental health therapy and counseling. The direct appropriation includes \$1,031,676 for permanent staff, including 4 registered nurses and a project manager (3.33 FTE); reclassification of a corporal to a sergeant; and associated services and supplies. The remaining \$2,107,881 General Fund is for one-time construction expenses for a modular building for treatment and office space on the Oregon State Penitentiary grounds and for changes inside the mental health unit of the penitentiary.

In addition, a special purpose appropriation to the Emergency Board in the amount of \$2 million will be available for the Department to request as they need additional staff. Any unfunded balance can be considered as part of the Department's agency-wide budget rebalance that typically occurs during the long legislative session as part of the current biennium final statewide budget reconciliation.

The Subcommittee approved redirecting unused Junction City Correctional Institution bond funding and unneeded cost of issuance funds for various Department of Corrections bond sales to Other Funds debt service. The total Other Funds limitation is \$2,094,636.

Pilot project General Fund that was intended to be one-time is phased out from the Offender Management and Rehabilitation unit within the Department. The reduction is \$1,009,135.

Criminal Justice Commission

The Criminal Justice Commission was awarded \$370,000 in one-time grant funding from the U.S. Department of Justice, Office of Justice Programs and Bureau of Justice Assistance for technical assistance financing in support of Oregon's Justice Reinvestment implementation. The funds were made available to Oregon by a pass-through agreement with the Vera Institute of Justice, a private nonprofit research center for justice policy and practice. The funding was included in the agency's 2015-17 Federal Funds expenditure limitation, but because the Vera Institute is not a federal agency, the funding should have been included as Other Funds expenditure limitation. This technical adjustment increases Other Funds and decreases Federal Funds expenditure limitations by \$370,000.

Oregon Department of Justice

The Subcommittee approved an increase of \$254,493 Other Funds expenditure limitation for the Department of Justice (DOJ) Criminal Justice Division and the authorization of two limited duration positions (1.08 FTE) for the Fusion Center. Funding for the positions would come from two separate federal grants received by the Oregon Military Department Office of Emergency Management (State Homeland Security Program for \$121,334 and the Urban Area Security Initiative for \$133,159). The grants are one-time in nature and require no state matching funds.

The Subcommittee approved an increase of \$129,405 Other Funds expenditure limitation for the DOJ Criminal Justice Division and the authorization of one limited duration position (0.25 FTE) for a traffic safety resource prosecutor with an emphasis on marijuana. The position is funded for six months beginning in April of 2016. The source of the grant is the U.S. Department of Transportation National Highway Traffic Safety Administration received by the Oregon Department of Transportation.

The Subcommittee approved an increase of \$184,714 Other Funds expenditure limitation for the DOJ General Counsel Division and the authorization of one permanent full-time position (0.63 FTE) for a marijuana civil legal services attorney. The revenue source to support the attorney is the legal services rate billed to state agencies. The 2017-19 biennial cost of the position is \$316,891.

An increase of \$12,613,368 Federal Funds expenditure limitation for the DOJ Crime Victims Services Division, as well as the authorization of two limited duration positions (1.42 FTE) for an increase in Victim of Crime Act (VOCA) assistance funding was approved. The grant increase will add one-time funding to existing direct service/non-profit providers, district attorney prosecutor-based victim assistance programs, child assessment centers, and other system investments. These are formula grants that require no state matching funds; however, a federal requirement does require sub-grantees to provide 20% matching funds. According to the Department, for this request, no additional state funds will be required to help sub-grantees meet their matching funds requirement.

The Subcommittee approved \$676,971 General Fund for the establishment of an elder abuse program in the Criminal Justice Division. The program will be staffed by one permanent full-time Senior Assistant Attorney General (Elder Abuse Resource Prosecutor) (0.63 FTE) and two Criminal Investigator positions (1.25 FTE). The positions will assist local law enforcement with elder abuse cases, as well as provide statewide outreach and training. Personal services costs for the positions total \$457,573 and services and supplies costs total \$219,398. The 2017-19 biennial cost of the program is estimated to be \$1.2 million General Fund.

A change in the preliminary schedule for the DOJ Child Support Division's Child Support Enforcement Automated System (CSEAS) information technology project, which was completed after the close of the 2015 session, has increased the total cost of ownership and impacted the project's 2015-17 legislatively adopted budget, resulting in a shortfall of bonding authority, expenditure limitation(s), and cash liquidity.

The original feasibility study for the CSEAS project estimated total development costs at \$92.7 million and recurring costs after development of \$23.6 million for a total cost of ownership (TCO) of \$116.3 million (through fiscal year 2026). The rebaselined TCO is now estimated at \$122.7 million, which includes \$12 million in ongoing operations and maintenance costs. The Subcommittee approved \$3,086,760 of Other Funds expenditure limitation for project costs, which is to be financed with Article XI-Q bonds approved in House Bill 5202, and the establishment of 10 permanent full-time positions (1.31 FTE). Four upward reclassifications of existing permanent full-time positions was also approved.

Unless otherwise approved by the Legislature or the Emergency Board, the positions budgeted for the project are established as permanent fulltime positions under the following conditions: (a) the positions will be abolished on or before the completion of the project; (b) the positions are to remain in the CSEAS program (i.e., CSEAS summary cross reference) and may not be transferred to any other program or used for any other purpose than the development of the CSEAS project; and (c) the positions may not be included in any permanent finance plan action.

The Subcommittee appropriated \$1,161,194 in additional General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in House Bill 5202. Other Funds expenditure limitation of \$123,240 is included for the cost of issuance of the bonds. The Subcommittee approved \$34,683 General Fund for repayment of interest costs for a short-term Treasury loan. The Department of Administrative Services was directed to unschedule \$3,086,760 Other Funds expenditure limitation (Article XI-Q bond project proceeds) and to schedule \$3,632,932 Other Funds and \$6,864,723 Federal Funds for the second quarter of calendar year 2016.

In absence of a comprehensive, integrated, and rebaselined master schedule, which is necessary to determine the project budget, and final Stage Gate 3 approval, the Subcommittee recommended a conservative, controlled release funding approach for the project. The recommendation provides full project funding through June 30, 2016, at which point the agency will need to request additional expenditure limitation from the Emergency Board. This recommendation will allow the agency to initially proceed to Stage Gate 3; however, the project should not operate for an extended period of time until “Stage Gate 3” review is officially completed and full endorsement granted. The Subcommittee adopted the Joint Legislative Committee on Information Management and Technology recommendations for the project.

The Subcommittee also approved the following budget note:

Budget Note:

The Department of Justice is to report at each meeting of the Emergency Board and the Interim Joint Committee on Information Management and Technology at each interim meeting with detailed project status reports (performance against plan) on the Child Support Enforcement Automated System (CSEAS). As part of the agency’s report for the Emergency Board meeting in May of 2016, the agency is to: (a) justify why an advisory steering committee is an appropriate form of governance; (b) provide a detailed cost-benefit analysis of the decision to use a private vendor vs. Department of Administrative Services State Data Center; (c) provide a justification for the indirect agency administrative charges to the CSEAS project, which may need to be repurposed and used for a general project contingency fund; and (d) report on improvements to quality assurance and agency status reporting.

Oregon Military Department

The Other Funds expenditure limitation for the Community Support program was increased, on a one-time basis, by \$2,442,000 for the reimbursement of firefighting expenditures incurred during the 2015 fire season.

The 2015-17 legislatively adopted budget inadvertently made a General Fund reduction to services and supplies that should have been applied to personal services. The reduction is \$57,929 within the Administration division. Moving it to the right budget category will enable the agency to correctly build the 2017-19 budget.

The Subcommittee approved \$80,000 Other Funds expenditure limitation for the purpose of paying cost of issuance expenses associated with Article XI-Q bond authority approved for rehabilitating facilities at the Umatilla Depot site to prepare it for use as a Regional Training Center. The Umatilla site will replace the facility currently used on the Western Oregon University campus.

Department of Public Safety Standards and Training

The Subcommittee approved an increase in Other Funds expenditure limitation of \$959,000 and the addition of three limited-duration positions (1.74 FTE) to support programs and activities in the Department of Public Safety Standards and Training's (DPSST) Center for Policing Excellence, funded by an Edward Byrne Memorial Justice Assistance Grant through the Criminal Justice Commission.

The agency's Federal Funds expenditure limitation was increased by \$2,497,563. This net-zero technical correction changes a revenue-only transfer between DPSST and the Department of Justice to a pass-through expenditure, a budgetary change required in order to ensure full reimbursement of costs related to the federal High Intensity Drug Trafficking Area program operated by the state Department of Justice.

The Subcommittee increased the agency's Other Funds expenditure limitation by \$2,790,195, and authorized twelve permanent positions (8.00 FTE) to add four basic police and two basic corrections classes to the agency's training calendar to meet demand during the 2015-17 biennium.

Oregon State Police

The Subcommittee increased the agency's General Fund appropriation by \$1,320,216 and increased its Other Funds expenditure limitation by \$6,911,613 for Federal Emergency Management Agency-reimbursable expenses incurred during numerous mobilizations coordinated by the State Fire Marshal during the 2015 fire season in Oregon.

The Subcommittee increased the agency's General Fund appropriation by \$1,000,000 and authorized 12 positions (6.63 FTE) to increase staff capacity and reduce wait times and backlogs in the Firearm Instant Check System program.

TRANSPORTATION

Department of Aviation

The Subcommittee approved an increase of \$265,000 in Other Funds expenditure limitation for the Operations Division to purchase grant management software to implement and manage the agency's grant-making program established by House Bill 2075 (2015).

Department of Transportation

The Subcommittee increased the agency's Other Funds expenditure limitation by \$6,231,467 to fund road repairs and clean-up expenses at seventeen sites across the state where wildfires damaged and forced the closure of roadways during the 2015 fire season. Other Funds expenditure limitation was increased in the Local Government program by \$2,000,000 toward reconstruction of the Juntura Cut-Off Road in Harney County, and by \$51,804 for cost of issuing the Lottery Bonds to finance the project.

A net-zero technical adjustment of \$1,354,734 was approved to move cost of issuance expenditure limitation for debt associated with highway safety improvements, the Coos Bay Rail Link, and ConnectOregon VI into the correct program budgets. A second net-zero technical adjustment

of \$138,433 was approved to move legislatively-approved state government service charge reductions into the correct program budgets for the 2015-17 biennium.

The Subcommittee reduced the General Fund appropriation for debt service to the Department of Transportation by \$5,194,781. A bond sale anticipated for May, 2015 was postponed until May, 2016, reducing the debt service required in the 2015-17 biennium. General Fund was also reduced by \$47,835 to reflect the completion of the Driver and Motor Vehicles' veteran information sharing project with the Department of Veterans' Affairs.

**78th OREGON LEGISLATIVE ASSEMBLY – 2016 Session
PRELIMINARY BUDGET REPORT AND MEASURE SUMMARY**

MEASURE: HB 4076-B

JOINT COMMITTEE ON WAYS AND MEANS

Prepared By: Bill McGee, Department of Administrative Services

Reviewed By: Doug Wilson, Legislative Fiscal Office

Agency

Higher Education Coordinating Commission

Biennium

2015-17

Budget Summary*

	2015-17 Legislatively Adopted Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Adopted	
			<u>\$ Change</u>	<u>% Change</u>
General Fund	\$ -	\$ 1,659,800	\$ 1,659,800	100.0%
Total	\$ -	\$ 1,659,800	\$ 1,659,800	100.0%

* Excludes Capital Construction expenditures

Revenue Summary

House Bill 4076 is funded with General Fund.

Summary of Education Subcommittee Action

House Bill 4076 requires community colleges to provide support services for students receiving Oregon Promise grants that implement proven multiyear strategies to improve academic success or completion rates. These strategies include a first year experience program in which all Oregon Promise students are required to participate to maintain grant eligibility, creation of a student success team, and professional development to faculty and staff in providing intentional and strategic interventions.

The bill aligns Oregon Promise grade point average requirements with federal financial aid requirements, replacing the 2.5 grade point average included in House Bill 81 (2015) that created the program. It also clarifies that students graduating from private school are eligible for Oregon Promise grants.

A General Fund appropriation of \$1,659,800 is made to the Higher Education Coordinating Commission (HECC) for distribution as grants to the community colleges to support the programs authorized by the bill for a three year period. Funding will be distributed to each community college based on the number of major or primary campuses. Each community college will get one share of the funds, except Portland Community College will receive three additional shares given its size and operation of four major campuses.

Each community college is required to report related expenditures to HECC no later than Nov. 31, 2016. HECC is then required to report to appropriate legislative committee no later than Dec. 31, 2016. Similar reports are required in the Spring of 2017.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 4076-B

Higher Education Coordinating Commission
 Bill McGee 503-378-2078

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE ADJUSTMENTS</u>									
SCR 012: State Support to CC's									
Special Payments: Dist to Community Colleges	\$ 1,659,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,659,800		
TOTAL SUBCOMMITTEE RECOMMENDATION	\$ 1,659,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,659,800		

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Girod

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 02/25/16

Vote:

Senate

Yeas: 11 - Bates, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett

Exc: 1 - Winters

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, Nathanson, Rayfield, Read, Smith, Whisnant, Whitsett, Williamson

Exc: 1 - McLane

Prepared By: Jean Gabriel and Bill McGee, Department of Administrative Services

Reviewed By: Daron Hill, Legislative Fiscal Office

Various Agencies

Biennium: 2015-17

Summary of Changes in Bonding Authority

<u>Program Designation</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Legislatively Approved Budget</u>	<u>2016 Session Legislative Adjustments</u>
GENERAL OBLIGATION BONDS			
<u>General Fund Obligations</u>			
Higher Education Coordinating Comm. - CC (Art. XI-G)	\$ 53,331,600	\$ 58,401,600	\$ 5,070,000
Department of Administrative Services (Art. XI-Q)	\$ 369,640,000	\$ 450,735,000	\$ 81,095,000
<u>Dedicated Fund Obligations</u>			
Higher Education Coordinating Commission (Art. XI-F(1))	\$ 70,985,000	\$ 74,225,000	\$ 3,240,000
REVENUE BONDS			
<u>Direct Revenue Bonds</u>			
Department of Energy	\$ 20,000,000	\$ 0	\$ (20,000,000)
Dept. of Administrative Services Lottery Revenue Bonds	\$ 201,795,000	\$ 213,125,000	\$ 11,330,000
OTHER FINANCING AGREEMENTS			
Department of Administrative Services	\$ 40,000,000	\$ 46,500,000	\$ 6,500,000

Summary of Subcommittee Action

General Fund Obligations

The Subcommittee increased the Higher Education Coordinating Commission Article XI-G general obligation bond authorization for community colleges by \$5,070,000 from \$53,331,600 to \$58,401,600. The increase provides funding for Portland Community College to finance the acquisition of and improvements to land and the acquisition, construction, or alteration of the American Manufacturing Innovation District Building, including furnishing and equipping of the building. The authorized amount includes \$5,000,000 of funding for the project and \$70,000 for bond issuance costs.

The Subcommittee increased the Department of Administrative Services Article XI-Q general obligation bond authority from \$369,640,000 to \$450,735,000 to reflect increases in funding of \$81,095,000 for projects owned or operated by the state. Increases include the following:

- \$2,555,000 for the Department of Administrative Services for repairs and improvements to the Oregon State Fair facilities;
- \$7,590,000 for the Department of Human Services to implement a multi-program integrated eligibility determination system;
- \$1,795,000 for the Department of Forestry East Lane Warehouse, a project that was budgeted in 2015-17 but not included in the bond bill;
- \$3,210,000 to continue implementation of the Department of Justice Child Support Enforcement Automated System;
- \$2,050,000 for the McNeal Hall project at Southern Oregon University for Higher Education Coordinating Commission (see page 6);
- \$5,070,000 for the repairs of a utility corridor and storm drainage at Oregon Institute of Technology for the Higher Education Coordinating Commission (see page 6);
- \$30,460,000 for repairs and improvements to the Oregon Capitol building;
- \$20,340,000 to complete implementation of the Department of Transportation State Radio Project;
- \$1,445,000 for planning and design of a new Lane County Courthouse through the Oregon Judicial Department OCCIF program; and
- \$6,580,000 for the Oregon Military Department to refurbish existing buildings in Umatilla to serve as the new Regional Training Institute;

Other Fund Obligations

The Subcommittee increased the Higher Education Coordinating Commission Article XI-F (1) general obligation bond authorization by \$3,240,000 from \$70,985,000 to \$74,225,000. The net change reflects approval of three projects for public universities and one repurpose, as described on page 6.

Direct Revenue Bonds

The Subcommittee decreased the Department of Energy's direct revenue bond authority by \$20,000,000 from \$20,000,000 to \$0, as the Department has no plans to issue revenue bonds during the 2015-17 biennium.

The Subcommittee increased the Department of Administrative Services' lottery revenue bond limit by \$11,330,000 from \$201,795,000 to \$213,125,000. The projected debt service costs for the lottery revenue bonds authorized in this bill total \$2.2 million Lottery Funds per biennium, when these costs are fully phased-in starting in the 2017-19 biennium. That amount is added to the \$35.9 million of debt service costs projected for lottery revenue bonds approved in the 2015 session, to generate a total 2017-19 biennium debt service cost for all \$213.1 million of lottery revenue bonds authorized in the legislatively approved budget of \$38.1 million Lottery Funds. Because the lottery revenue bonds will not be issued until the spring of 2017, there are no debt service payments due in the 2015-17 biennium.

The increased lottery revenue bond authorization provides funding for the following projects:

- *Housing Preservation:* \$2,825,000 of lottery revenue bonds were approved to provide an additional \$2.5 million of proceeds to the Housing and Community Services Department for grants to preserve existing affordable housing with expiring federal subsidies. The bonds increase the total amount of proceeds available for this purpose from the \$2.5 million previously authorized in the 2015 session to a total of \$5.0 million for the biennium.
- *Warrenton Dock:* \$3,400,000 of lottery revenue bonds were approved to provide \$3.0 million of proceeds to the Department of Administrative Services for distribution to the City of Warrenton to finance the rebuilding of a dock in Warrenton, Oregon, which was destroyed by a fire.
- *Juntura Road:* \$2,280,000 of lottery revenue bonds were authorized to provide \$2.0 million of proceeds to the Oregon Department of Transportation for distribution to Harney County to improve Juntura Road in Harney and Malheur counties.
- *American Manufacturing Innovation District:* \$2,825,000 of lottery revenue bonds were approved to provide \$2.5 million of proceeds to the Oregon Business Development Department to support a collaborative effort between government, industry, and academic organizations to invest in manufacturing infrastructure to promote advanced manufacturing.

Other Financing Agreements

The Subcommittee increased authority for Other Financing Agreements by \$6,500,000 from \$40,000,000 to \$46,500,000 based on projected use of other financing agreements, including capital leases.

Other Legislative Changes

House Bill 5202 also amends ORS 286A.830, 286A.836 and 286A.851 to clarify that it is unnecessary for a public university to enter into loan agreements and grant contracts when refunding bonds are issued to refinance bonds previously issued for the benefit of a university. Modifications to certain requirements for funding of the Coos Bay Channel project are also included in the bill.

Detail of projects and changes to projects approved for the Higher Education Coordinating Commission (HECC) through bond financing is included below.

Higher Education Coordinating Commission (HECC)

HECC - Community Colleges

In addition to the one new project authorized to be funded with Article XI-G bonds as discussed on page 3, the Subcommittee modified previously approved authorizations for five community college projects as described below. Expenditure limitations for these projects are included in the budget for the Higher Education Coordinating Commission.

Blue Mountain Community College: approved the use of \$465,037 in lottery-backed bond proceeds authorized in House Bill 5202 (2012) for construction of a classroom for the Veterinary Assistance Certificate program as match against Article XI-G bonds approved in Senate Bill 5507 (2013) and reauthorized in House Bill 5005 (2015) for construction of an Animal Science Education Center. The lottery-backed bonds were sold in April 2013 and remain unspent; debt service on the bonds is being paid with Lottery Funds. The Animal Science Education Center will include facilities and classroom space for the Veterinary Assistance Certificate program.

Columbia Gorge Community College: approved a scope change to the Advanced Technology Center project approved in Senate Bill 5507 (2013) and reauthorized in House Bill 5005 (2015), to allow the college to construct a Middle College Prototype Facility. The facility will be used by the college and the North Wasco School District to focus on grades 11-14 and the transition between high school and post-secondary education.

Linn-Benton Community College: approved a scope change to the College Nursing and Allied Health Facility, approved in Senate Bill 5507 (2013), to allow the college to construct the facility on its Lebanon campus rather than its Albany campus, as originally requested. The college plans to acquire land to construct the facility.

Southwestern Oregon Community College: approved a scope change to the Health and Sciences Building project, approved in Senate Bill 5507 (2013) and reauthorized in House Bill 5005 (2015), authorizing renovation and expansion of the existing Health Building rather than construction of a new facility.

Treasure Valley Community College: approved a scope change to a project approved in Senate Bill 5507 (2013) and reauthorized in House Bill 5005 (2015), authorizing use of the bonds to expand and remodel an existing building rather than to construct a new facility. The remodeled facility will include space for welding, fabrication, a GIS lab-classroom, a CAD lab, agriculture, natural resources, automated controls, interactive instruction, computers, offices, and spaces for support of these programs and instructional staff, as originally planned.

HECC - Public Universities

The Subcommittee authorized five public university projects for a total of \$15,460,000 and reduced one project by \$5,100,000.

Oregon Institute of Technology: approved \$5,070,000 in Article XI-Q bonds to repair infrastructure failures in the North Utility Corridor Electrical Supply Feed and the College Union Building Storm Drainage System. The approved amount includes \$5,000,000 in project costs and \$70,000 in issuance costs. Debt service will be paid with General Fund.

Portland State University (PSU):

- Approved \$5,100,000 in Article XI-F (1) bonds to purchase the Corbett Building, at 2828 SW Corbett Avenue in Portland, which the university currently leases for use by its Business Accelerator program. The building is owned by the PSU Foundation through a subsidiary. The approved amount includes \$5,031,225 to purchase the building and \$68,775 in issuance costs. Debt service on the Article XI-F (1) bonds will be paid by loan repayments made by the university to HECC, which are expected to be paid with various university revenues.
- Reduced Article XI-F (1) bond authority for purchase of the Broadway Housing building, located at 1948 SW Broadway in Portland, by \$5,100,000. Purchase of the building from a subsidiary of the PSU Foundation was authorized in House Bill 5005 (2015) at a cost of \$53,000,000 plus \$680,000 in issuance costs. PSU believes it will be able to purchase the Corbett and the Broadway Housing buildings from its Foundation at the same cost as was originally estimated for purchase of Broadway Housing. Debt service on the Article XI-F (1) bonds will be paid by loan repayments made by the university to HECC, which are expected to be supported through the university's housing and dining fees, retail space rent receipts, and university general fund revenues.

Southern Oregon University:

- Approved \$1,545,000 in Article XI-F (1) bonds to construct a new building for Jefferson Public Radio (JPR), adjacent to the university's Center for the Arts facility in Ashland. The approved amount includes \$1,500,000 in project costs and \$45,000 in issuance costs. Debt service on the Article XI-F (1) bonds will be paid by loan repayments made by the university to HECC, which will be paid by the JPR Foundation; the foundation has raised \$1.1 million towards the total \$2.5 million project cost.
- Approved \$2,050,000 in Article XI-Q bonds to expand the scope of the McNeal Pavilion project approved in Senate Bill 5703 (2014) for deferred maintenance and seismic upgrades. The additional funding will allow the construction of a new competitive gym for intercollegiate basketball and volleyball programs. The approved amount includes \$2,000,000 in projects costs and \$50,000 in issuance costs. Debt service will be paid with General Fund.
- Approved \$1,695,000 in Article XI-F (1) bonds for energy improvements to be included in the Science Building deferred maintenance project approved in House Bill 5006 (2011) for \$21 million in Lottery-backed bonds. The university attempted to obtain funds from the Department of Energy (DOE) State Energy Loan Program (SELP), but DOE reports that the SELP program lacks funds to make new loans. Debt service on the Article XI-F (1) bonds will be paid by loan repayments made by the university to HECC, to be paid with various university revenues.

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Girod

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 02/25/16

Vote:

Senate

Yeas: 11 - Bates, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett

Exc: 1 - Winters

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, Nathanson, Rayfield, Read, Smith, Whisnant, Whitsett, Williamson

Exc: 1 - McLane

Prepared By: Jean Gabriel and Bill McGee, Department of Administrative Services

Reviewed By: Paul Siebert, Legislative Fiscal Office

Capital Construction – Various Agencies

Biennium: 2015-17

Capital Construction – Military Department

Capital Construction – Department of Fish and Wildlife

Biennium: 2013-15

Budget Summary

	2015-17 Legislatively Approved Budget		2016 Committee Recommendation		2016 Session Adjustments 2015-17
Other Funds	\$ 511,316,680	\$	568,419,913	\$	57,103,233
Federal Funds	\$ 31,446,471	\$	34,888,304	\$	3,441,833
Total	\$ 542,763,151	\$	603,308,217	\$	60,545,066

	2013-15 Legislatively Approved Budget		2016 Committee Recommendation		2016 Session Adjustments 2013-15
Other Funds	\$ 266,869,299	\$	268,714,299	\$	1,845,000
Federal Funds	\$ 11,484,305	\$	12,107,053	\$	622,748
Total	\$ 278,353,604	\$	280,821,352	\$	2,467,748

Revenue Summary

Other Fund revenues are from: proceeds from the issuance of Article XI-F (1), XI-G, and XI-Q general obligation bonds; the Oregon Military Department Capital Construction Account (surplus property sale proceeds), contract payments from the Oregon Department of Transportation to the Oregon Department of Fish and Wildlife; and a grant from Oregon Parks and Recreation Department to the Oregon Department of Fish and Wildlife. Federal Funds revenues are anticipated from the National Guard Bureau and Mitchell Act revenues.

Summary of Subcommittee Action

Higher Education Coordinating Commission

Public Universities:

The Subcommittee approved a \$10,150,000 increase in the Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission (HECC) for distribution of general obligation bond proceeds to public universities. This amount corresponds to the total project amounts for five university projects authorized in House Bill 5202, net of one project that was reduced. Projects are funded with proceeds from the issuance of Article XI-Q bonds and Article XI-F (1) bonds and will be disbursed as grants or loans, as applicable, pursuant to grant contracts and loan agreements between HECC and each university. Project descriptions are included in House Bill 5202. The expenditure limitation expires June 30, 2021.

Community Colleges:

Portland Community College: The Subcommittee approved establishing a \$1 Other Funds (XI-G bond proceeds) expenditure limitation for the Higher Education Coordinating Commission for distribution to Portland Community College to finance the acquisition of and improvements to land and the acquisition, construction, or alteration of the American Manufacturing Innovation District Building, including furnishing and equipping of the building. HB 5202 authorizes \$5.0 million of Article XI-G bonds proceeds for this project while another \$2.5 million of lottery revenue bond proceeds are also authorized for the project in the same bill. The American Manufacturing Innovation District is a collaborative effort between governments, industry, and academic institutions to invest in manufacturing infrastructure to promote advanced manufacturing. Portland Community College and its partners in the project must return to the Emergency Board or the Legislature in 2017 with a presentation of a business plan for developing the District prior to receiving further expenditure limitation.

Oregon Military Department

Oregon Military Museum: The Subcommittee approved establishing an Other Funds (Capital Projects Fund) expenditure limitation of \$725,963 to enable the Military Department to spend funds raised by the Heritage Outreach Foundation in support of completing the museum's repository, vestibule, and rain skin projects for the main building.

In addition, the Subcommittee approved an increase of \$622,748 in Federal Funds capital construction expenditure limitation for 2013-15 to use recently received National Guard Bureau funding for supervision, inspection, and overhead in the architect's contract, and for the museum's rain skin project.

Sharff Hall/Maison Armory: In 2013, the Legislature authorized capital construction expenditure limitation to acquire and remodel Sharff Hall, in Portland, to convert it into an armory. The name was later changed to Maison Armory. In late September 2015, the National Guard Bureau notified the Military Department that federal funding had been approved to augment bonding proceeds already secured. The Subcommittee approved establishing a Federal Funds capital construction expenditure limitation of \$2,051,033. The funding will be used to enhance window replacements, energy and water saving measures, and kitchen and utility upgrades. With federal support, the project total is now \$4,832,033.

Medford Armory: Adding to existing resources to renovate the Medford Armory, the National Guard Bureau made additional funding available above the \$1.9 million provided earlier. The Subcommittee approved increasing the Federal Funds capital construction expenditure limitation by \$940,800. The project is now \$5,276,108 total funds to provide additions and alterations to the armory, HVAC replacement, upgrades to windows, restrooms, kitchen, administrative, and storage areas, and information technology systems, as well as implementing feasible energy and water savings measures.

Regional Training Institute: The Subcommittee approved establishing an \$11,500,000 Other Funds capital construction expenditure limitation to enable the Military Department to construct and expand a new Regional Training Institute at Camp Umatilla. The funding consists of \$5 million from the sale of the current Regional Training Institute building on the Western Oregon University campus in Monmouth and \$6.5 million in Article XI-Q bond proceeds. The bonding authority is included in HB 5202.

Department of Fish and Wildlife

Cedar Creek Hatchery and Fish Passage Improvements: The Subcommittee approved an Other Funds capital construction expenditure limitation of \$2,000,000 for the removal of a dam on the East Fork South Fork Trask River and the expansion of facilities at Cedar Creek Hatchery.

Lower Deschutes River Ranch Acquisition: The Subcommittee approved an Other Funds capital construction expenditure limitation of \$227,269 to complete acquisition of over 10,000 acres of property that will be incorporated into the current Lower Deschutes Wildlife Area.

Clackamas Hatchery Intake System: The Subcommittee approved establishing a \$450,000 Federal Funds expenditure limitation to provide additional funding for the replacement of the Clackamas Hatchery intake and pipeline.

In addition, the Subcommittee approved an increase of \$1,845,000 in Other Funds capital construction expenditure limitation for 2013-15 to complete the construction of the intake system at the Clackamas Hatchery.

Department of Administrative Services

Oregon State Fair Capital Repairs and Deferred Maintenance: The Subcommittee approved establishing a \$2,500,000 Other Funds expenditure limitation to finance needed repairs and improvements to the Oregon State Fair facilities.

Legislative Administration Committee

State Capitol Capital Repairs and Improvements: The Subcommittee approved establishing a \$30,000,000 Other Funds (Article XI-Q bond proceeds) expenditure limitation to finance needed repairs and improvements to the State Capitol building.

Oregon Youth Authority

The Subcommittee approved providing a broader description for the Oregon Youth Authority to use bond proceeds at various facilities across the state. Language in Oregon Laws 2015, Chapter 808, Section 1 (3) (d) was changed to add capital improvements to the originally authorized use of deferred maintenance.

Department of Corrections

The Subcommittee approved the release of remaining unused bond proceeds for the Junction City Correctional Institution project to allow the proceeds to be used to reduce General Fund debt service.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 5203-A

Various Agencies

Jean Gabriel 503-378-3107; Bill McGee 503-378-2078

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
<u>COMMITTEE AUTHORIZATIONS</u>							
<u>EDUCATION PROGRAM AREA</u>							
<u>Higher Education Coordinating Commission</u>							
PSU - Broadway Housing Purchase	0	0	(5,031,225)	0	(5,031,225)	0	0.00
PSU - Corbett Building Purchase	0	0	5,031,225	0	5,031,225	0	0.00
SOU - Science Building Deferred Maintenance	0	0	1,650,000	0	1,650,000	0	0.00
SOU - McNeal Hall	0	0	2,000,000	0	2,000,000	0	0.00
SOU - Jefferson Public Radio Addition	0	0	1,500,000	0	1,500,000	0	0.00
OIT - Utility Corridor and Storm Drainage	0	0	5,000,000	0	5,000,000	0	0.00
PCC - Manufacturing Innovation District Building	0	0	1	0	1	0	0.00
<u>PUBLIC SAFETY PROGRAM AREA</u>							
<u>Oregon Military Department</u>							
Oregon Military Museum	0	0	725,963	0	725,963	0	0.00
Sharff Hall/Maison Armory	0	0	0	2,051,033	2,051,033	0	0.00
Medford Armory	0	0	0	940,800	940,800	0	0.00
Regional Training Institute	0	0	11,500,000	0	11,500,000	0	0.00
<u>ADMINISTRATION PROGRAM AREA</u>							
<u>Department of Administrative Services</u>							
Oregon State Fair Capital Repairs & Deferred Maintenance	0	0	2,500,000	0	2,500,000	0	0.00
<u>LEGISLATIVE PROGRAM AREA</u>							
<u>Legislative Administration Committee</u>							
State Capitol Repairs and Improvements	0	0	30,000,000	0	30,000,000	0	0.00
<u>NATURAL RESOURCES PROGRAM AREA</u>							
<u>Oregon Department of Fish and Wildlife</u>							
Cedar Creek Hatchery and Fish Passage Improvements	0	0	2,000,000	0	2,000,000	0	0.00
Lower Deschutes River Ranch Acquisition	0	0	227,269	0	227,269	0	0.00
Clackamas Hatchery Intake System	0	0	0	450,000	450,000	0	0.00
TOTAL	0	0	57,103,233	3,441,833	60,545,066	0	0.00

2013-15 Supplemental Expenditure Limitation Adjustments

Oregon Military Department

Oregon Military Museum	0	0	0	622,748	622,748	0	0.00
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Oregon Department of Fish and Wildlife

Clackamas Hatchery Intake System	0	0	1,845,000	0	1,845,000	0	0.00
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Legislative Fiscal Office

900 Court St. NE, H-178
Salem OR 97301
503-986-1828



Oregon Legislative Emergency Board

Sen. Peter Courtney, Senate Co-Chair
Rep. Tina Kotek, House Co-Chair

Certificate

May 25, 2016

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 8.105; ORS 291.326(1)(a), (b), (c), and (d); ORS 276.390; ORS 291.371; and ORS 291.375; this hereby certifies that the Emergency Board, meeting on May 25, 2016, took the following actions:

- 1. Commission on Judicial Fitness and Disability**
Acknowledged receipt of a report on compensation plan changes.
- 2. Public Defense Services Commission**
Deferred consideration of a request to fund salary increases.
- 3. Department of Education**
Acknowledged receipt of a report on the implementation of the mixed delivery preschool program.
- 4. Department of Education**
Approved the submission of a federal grant application to the U.S. Department of Health and Human Services in an amount of up to \$75,000 for a Child Care and Development Block Grant Implementation Research and Evaluation Planning Grant.
- 6. Department of Education**
Allocated \$273,062 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Department of Education by section 1(1), chapter 759, Oregon Laws 2015, Operations, for grants to school districts to improve Internet connectivity and access, with the understanding the Department of Administrative Services will unschedule that amount until school districts and the Department of Education have been notified of the approval of the federal funding.
- 7. Higher Education Coordinating Commission**
Acknowledged receipt of a report on 2016-17 proposed increases to resident undergraduate tuition and mandatory fees at public universities.
- 8. Higher Education Coordinating Commission**
Acknowledged receipt of a report relating to the distribution of funding for Community College academic counselors.

- 9. Department of Human Services**
Approved the submission of a federal grant application to the U.S. Department of Health and Human Services in the amount of \$206,000 per year for two years to enhance adult protective services.
- 10. Department of Human Services**
Approved the submission of a federal grant application to the U.S. Department of Health and Human Services in the amount of \$200,000 per year for two years to enhance the state's system for providing information on and access to long term services and supports.
- 11. Department of Human Services**
Acknowledged receipt of a report from the Department of Human Services on program sustainability options and actions.
- 12. Oregon Health Authority**
Acknowledged receipt of a report on the Oregon Health Plan 1115 waiver renewal for 2017-22.
- 13. Oregon Health Authority**
Acknowledged receipt of a report on recommendations regarding the Medicaid Management Information System and related systems and interfaces.
- 14. Oregon Health Authority**
Approved, retroactively, the submission of a supplemental federal grant application to the Centers for Disease Control and Prevention in the amount of up to \$2.7 million for one year beginning August 1, 2016 for the Epidemiology and Laboratory Capacity Program grant to combat antibiotic-resistant organisms and diseases as well as the Zika virus.
- 15. Oregon Health Authority**
Approved, retroactively, the submission of a federal grant application to the Centers for Disease Control and Prevention in the amount of up to \$250,000 a year for two years beginning September 1, 2016 for the Models for Collaboration for State Chronic Disease and Oral Health Programs grant to develop chronic disease prevention projects that integrate activities from both chronic disease and oral health programs.
- 16. Oregon Health Authority**
Approved the submission of a federal grant application to the Centers for Disease Control and Prevention in the amount of up to \$3.5 million a year for five years beginning January 1, 2017 for the Emerging Infections Program grant to help monitor and prevent foodborne diseases, invasive bacterial infections, influenza, pertussis, human papillomavirus virus (HPV) disease, and healthcare-associated infections.
- 17. Oregon Health Authority**
Approved the submission of the following three related federal grant applications by the Oregon Health Authority to the Substance Abuse and Mental Health Services Administration: 1) the Strategic Prevention Framework for Prescription Drugs grant in

the amount of \$373,616 a year for five years beginning January 1, 2017 to support and complement existing infrastructure building work partnering with coordinated care organizations to deliver provider and patient education to prevent prescription drug misuse; 2) the Grant to Prevent Prescription Drug/Opioid Overdose-Related Deaths in the amount of \$1 million a year for five years beginning January 1, 2017 to reduce the number of prescription drug/opioid overdose-related deaths and adverse events by training first responders and other key community sectors in prevention strategies, including the purchase and distribution of naloxone; and 3) the Targeted Capacity Expansion: Medication Assisted Treatment-Prescription Drug and Opioid Addiction grants cooperative agreement in the amount of \$1 million a year for five years beginning January 1, 2017 to expand and enhance access to integrated medication assisted treatment (e.g. buprenorphine, methadone, naltrexone) for individuals with opioid use disorder.

18. Board of Nursing

Increased the Other Funds expenditure limitation established for the Board of Nursing by section 1, chapter 439, Oregon Laws 2015, by \$244,452 and authorized the establishment of two full-time permanent positions (1.58 FTE) for personnel reclassifications and increased workload requirements.

19. Department of Justice

Acknowledged receipt of a report on the Child Support Enforcement Automated System information technology project, with instructions, and directed the agency to report to the Emergency Board in September of 2016.

20. Department of Justice

Increased the Federal Funds expenditure limitation established for the Department of Justice by section 13, chapter 837, Oregon Laws 2015, by \$2,538,107 for supplemental funding for the Child Support Enforcement Automated System information technology project, with the understanding that the Department of Administrative Services will unschedule the limitation increase and will only re-schedule upon the joint approval of the Office of State Chief Information Officer, Chief Financial Officer, and Legislative Fiscal Office.

21. Department of Public Safety Standards and Training

Increased the Other Funds expenditure limitation established for the Department of Public Safety Standards and Training by section 2, chapter 658, Oregon Laws 2015, by \$337,000 for crisis intervention training for first responders.

22. Department of Public Safety Standards and Training

Increased the Other Funds expenditure limitation established for the Department of Public Safety Standards and Training by section 2, chapter 658, Oregon Laws 2015, by \$100,000 for additional training for 911 telecommunicators.

23. Military Department

Increased the Other Funds expenditure limitation established for the Military Department by section 2(4), chapter 594, Oregon Laws 2015, Community support, by \$256,000 and increased the Federal Funds expenditure limitation established for the

Military Department by section 3(3), chapter 594, Oregon Laws 2015, Community support, by \$518,000 for supplemental funding for the Oregon Youth Challenge Program.

24. Military Department

Increased the Federal Funds expenditure limitation established for the Military Department by section 3(3), chapter 594, Oregon Laws 2015, Community support, by \$270,000 for supplemental federal funds received for the STARBASE Program.

25. Military Department

Allocated \$170,000 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Military Department by section 1(2), chapter 594, Oregon Laws 2015, Operations, for roof repairs at the Forest Grove and Kliever armories, and directed the Department to use \$500,000 of one-time General Fund savings available within current appropriations for the state's 50% share of the roof repairs.

26. Department of State Police

Approved the submission of a federal grant application to the U.S. Department of Justice in the amount of \$1.04 million over three years to establish a computerized system to track the inventory and processing of sexual assault forensic evidence kits in possession of the Department of State Police.

27. Department of State Police

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice in the amount of \$9.4 million for up to eighteen months to replace the CrimeVue criminal history database and messaging system.

28. Department of State Police

Established a General Fund appropriation for the Department of Administrative Services and allocated \$73,053 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 and \$2,000,000 from the special purpose appropriation made to the Emergency Board by section 109 (1), chapter 82, Oregon Laws 2016, to the newly established appropriation for costs associated with the unlawful occupation of the Malheur National Wildlife Refuge in Harney County, for distribution to state and local agencies to reimburse for expenses incurred during the occupation; and increased the Other Funds expenditure limitation established for the Department of State Police by section 2(1), chapter 696, Oregon Laws 2015, Patrol services, criminal investigations and gaming enforcement, by \$874,188 in order to receive reimbursements due the agency from the Department of Administrative Services.

29. Criminal Justice Commission

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice in the amount of up to \$1.75 million for three years to support Oregon's Justice Reinvestment efforts.

30. Department of Corrections
Acknowledged receipt of a report on female and male prison population trends and system bed capacity.

31. Department of Corrections
Allocated \$1,973,714 from the special purpose appropriation made to the Emergency Board by section 41(1), chapter 82, Oregon Laws 2016 to supplement the appropriation made to the Department of Corrections by section 1(1), chapter 655, Oregon Laws 2015, Operations and health services; allocated \$261,870 from the special purpose appropriation made to the Emergency Board by section 41(1), chapter 82, Oregon Laws 2016 to supplement the appropriation made to the Department of Corrections by section 1(2), chapter 655, Oregon Laws 2015, Administration, general services and human resources; allocated \$764,416 from the special purpose appropriation made to the Emergency Board by section 41(1), chapter 82, Oregon Laws 2016 to supplement the appropriation made to the Department of Corrections by section 1(3), chapter 655, Oregon Laws 2015, Offender management and rehabilitation; and authorized the establishment of 33 positions (18.64 FTE); for the Department to continue activating minimum security prison beds at the Deer Ridge Correctional Institution.

32. Department of Corrections
Allocated \$100,000 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Department of Corrections by section 1(1), chapter 655, Oregon Laws 2015, Operations and health services; allocated \$900,000 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Department of Corrections by section 1(2), chapter 655, Oregon Laws 2015, Administration, general services and human resources; and increased the Other Funds expenditure limitation established for the Department of Corrections by section 2(1), chapter 655, Oregon Laws 2015, Operations and health services, by \$100,000 to begin preparing the Oregon State Penitentiary--Minimum to house women offenders in the current biennium.

33. Oregon Business Development Department
Approved, retroactively, the submission of a federal grant application to the U.S. Small Business Administration in the amount of \$562,500 for funds available under the State Trade Expansion Program (STEP), and authorized the agency to submit future annual applications for STEP program grants if those grants: 1) are used to expand the Oregon Trade Promotion Program; 2) do not require the state to maintain any funded program levels after expiration of the grant; and 3) do not include match requirements that require additional Lottery Funds support or a reduction in the agency's other program services.

**34. Oregon Business Development Department
Higher Education Coordinating Commission**
Acknowledged receipt of a report on a business plan for the American Manufacturing Innovation District; increased the Other Funds expenditure limitation established for the Oregon Business Development Department by section 1(8), chapter 82, Oregon Laws 2016, for the American Manufacturing Innovation District, by \$2,499,999; increased the Other Funds capital construction expenditure limitation established for the Higher

Education Coordinating Commission by section 7, chapter 67, Oregon Laws 2016, for the American Manufacturing Innovation District building at Portland Community College, by \$4,999,999; and increased the Other Funds expenditure limitation established for the Higher Education Coordinating Commission by section 5(1), chapter 642, Oregon Laws 2015, Operations, degree authorization and private career schools, by \$70,000; for development of the Oregon Manufacturing Innovation Center, with the understanding the agencies will present a progress report on the Oregon Manufacturing Innovation Center to the Joint Committee on Ways and Means during the 2017 session.

36. Housing and Community Services Department

Approved, retroactively, the submission of two federal grant applications to the U.S. Treasury in the combined amount of \$94,535,564 for assistance to Oregonians affected by foreclosure.

37. Employment Department

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Labor in the amount of \$250,000 for the expansion and diversification of registered apprenticeship opportunities in Oregon.

38. Columbia River Gorge Commission

Allocated \$5,000 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015, to supplement the appropriation made to the Columbia River Gorge Commission by section 1, chapter 189, Oregon Laws 2015, to match the operational budget of the Commission as provided by the State of Washington for the 2015-17 biennium.

40. Department of Geology and Mineral Industries

Acknowledged receipt of a report on the progress of the tactical IT remediation plan; allocated \$554,808 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Department of Geology and Mineral Industries by section 1, chapter 657, Oregon Laws 2015 for implementation of the plan; authorized the establishment of two positions (1.00 FTE); and increased the Other Funds expenditure limitation established for the Department of Geology and Mineral Industries by section 2(2), chapter 657, Oregon Laws 2015, Mined land reclamation, by \$64,754 for the Mined Land Reclamation and Regulation program.

41. Department of Fish and Wildlife

Approved, retroactively, the submission of a federal grant application to the U.S. Fish and Wildlife Service in the amount of \$1 million to acquire a forest conservation easement for 1,751 acres near Ashland, Oregon.

42. Department of Environmental Quality

Approved the submission of a federal grant application to the U.S. Environmental Protection Agency in the amount of \$250,000 for pollution prevention technical assistance services as well as projects that reduce and eliminate pollution from water, air, and land.

43. Department of Environmental Quality
Allocated \$225,000 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015, to supplement the appropriation made to the Department of Environmental Quality by section 1(1), chapter 593, Oregon Laws 2015, Air Quality, to acquire metals and particulate monitoring equipment.

44. Department of Forestry
Allocated \$2,176,549 from the special purpose appropriation made to the Emergency Board by section 5, chapter 809, Oregon Laws 2015, to supplement the appropriation made to the Department of Forestry by section 1(1), chapter 809, Oregon Laws 2015, Fire protection, for the payment of the catastrophic fire insurance premium for the 2016 fire season.

46. Department of Forestry
Allocated \$250,000 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015, to supplement the appropriation made to the Department of Forestry by section 1(2), chapter 809, Oregon Laws 2015, Private forests, to provide additional preventative treatments for Phytophthora Ramorum infestations and for a \$50,000 grant to the Association of Oregon Counties.

47. Parks and Recreation Department
Approved, retroactively, the submission of a federal grant application to the U.S. Fish and Wildlife Service in the amount of \$500,000 for the purchase of land by the Southern Oregon Land Conservancy for habitat conservation.

48. Parks and Recreation Department
Increased the Other Funds expenditure limitation established for the Parks and Recreation Department by section 1(3), chapter 303, Oregon Laws 2015, Park development, by \$615,500 for the expenditure of two grants awarded the agency by the Marine Board.

49. Parks and Recreation Department
Increased the Federal Funds expenditure limitation established for the Parks and Recreation Department by section 4(3), chapter 303, Oregon Laws 2015, Community support and grants, by \$29,214 to correct an error in the allocation of Federal Funds expenditure limitation in prior legislation.

51. Department of Agriculture
Approved, retroactively, the submission of a federal grant application by the Department of Agriculture to the U.S. Food and Drug Administration in the amount of \$700,000 for designing a program to enhance produce safety to prepare for implementation of new FDA food safety rules.

52. Department of Transportation
Increased the Other Funds expenditure limitation established for the Department of Transportation by section 5(2), chapter 761, Oregon Laws 2015, Maintenance and emergency relief programs, by \$16,966,375 and by section 5(8), chapter 761, Oregon

Laws 2015, Local government program, by \$10,732,666 for highway repair costs resulting from winter storm damage due to the 2015-16 winter season.

53. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the U.S. Federal Transit Administration in the amount of \$75.7 million for improvements to Abernethy Bridge on I-205, I-84 at Ladd Canyon, and I-5 between the Kuebler Interchange and Delaney Road.

54. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the U.S. Federal Transit Administration in the amount of \$8,524,250 for vehicle replacements in rural transit districts, construction of bike lockers and electric vehicle charging stations at the Salem Baggage Depot, and a maintenance facility addition to a transit center in The Dalles.

55. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the U.S. Federal Railroad Administration in the amount of \$750,000 to implement the use of Positive Train Control technology.

56. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the U.S. Federal Highway Administration in the amount of \$75,000 to develop a manual for standardized railroad best practices.

57. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the U.S. Federal Highway Administration in the amount of \$350,000 to develop a system to store underground utility location data, acquire technology that identifies the location and important attributes of utilities, and make revisions to the Utility Conflict Matrix.

58. Department of Transportation

Approved, retroactively, the submission of a federal grant application to the U.S. Federal Highway Administration in the amount of \$150,000 to acquire equipment used in non-destructive testing of concrete bridge decks and tunnel liners.

59. Department of Consumer and Business Services

Increased the Other Funds expenditure limitation established for the Department of Consumer and Business Services by section 3, chapter 592, Oregon Laws 2015 by \$558,617 to reverse a reduction in Other Funds expenditure limitation that was erroneously taken by prior legislation, and acknowledged receipt of a report on the operation of the Oregon Health Insurance Marketplace.

60. Office of the Governor

Acknowledged receipt of a report on the Office of the Governor organizational structure and Key Performance Measures.

- 61. Department of Administrative Services**
Increased the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(4), chapter 654, Oregon Laws 2015, Chief Human Resource Office, by \$6,520,731; authorized the establishment of 22 limited duration positions (9.17 FTE) and the extension of six existing limited duration positions through the end of the biennium (4.29 FTE), including the reclassification of one to a Principal Executive Manager (PEM) G; adjusted state agency budgets by allocating \$4,292,256 from the special purpose appropriation made to the Emergency Board by section 52, chapter 837, Oregon Laws 2015; increased Lottery Funds expenditure limitations by \$95,628; increased Other Funds expenditure limitations by \$3,357,479; and increased Federal Funds expenditure limitations by \$1,489,374; to adjust state agency budgets to fund assessment increases related to continuation of the Human Resources Information System project and staffing adjustments related to the previously approved DAS Information Technology reorganization per the attached table.
- 62. Department of Administrative Services**
Established a \$2,336,040 Other Funds Capital Construction expenditure limitation for the Department of Administrative Services to replace the roof at the Department of Environmental Quality and Public Health laboratory, and established a \$4,000,000 Other Funds Capital Construction expenditure limitation for the Department of Administrative Services for capital and tenant improvements at the 550 Building.
- 63. Department of Administrative Services**
Acknowledged receipt of a report on compensation plan changes and position allocations.
- 64. Department of Administrative Services**
Approved the 2017-19 uniform rent rates as proposed by the Department of Administrative Services and required under ORS 276.390.
- 65. Department of Revenue**
Deferred consideration of a funding request for the Property Valuation System information technology project, and directed the agency to report to the Emergency Board in September of 2016 on the status of the project.
- 66. Department of Revenue**
Increased the Other Funds expenditure limitation established for the Department of Revenue by section 2(1), chapter 596, Oregon Laws 2015, Administration, by \$379,481 and authorized the establishment of five permanent full-time positions (2.71 FTE) for the Recreational Marijuana Program.
- 68. Department of Revenue**
Acknowledged receipt of a report on the availability of data for tax research and forecasting purposes, and directed the agency to report to the Emergency Board in September of 2016 with an updated status report.

#61 DAS - Attachment A

Agency Name	Chapter	Section	Total Assessment			Total
			GF	LF	OF	
DEPT OF HUMAN SERVICES	760	03-01	-	-	-	838,975
DEPT OF HUMAN SERVICES	760	01-01	986,879	-	-	986,879
DEPT OF ADMIN SERVICES	654	02-09	-	-	3,507	3,507
DEPT OF ADMIN SERVICES	654	02-08	-	-	3,855	3,855
DEPT OF ADMIN SERVICES	654	02-01	-	-	4,570	4,570
DEPT OF ADMIN SERVICES	654	02-04	-	-	4,989	4,989
DEPT OF ADMIN SERVICES	654	02-03	-	-	5,898	5,898
DEPT OF ADMIN SERVICES	654	02-02	-	-	7,101	7,101
DEPT OF ADMIN SERVICES	654	02-05	-	-	21,955	21,955
DEPT OF ADMIN SERVICES	654	02-07	-	-	61,033	61,033
DEPT OF ADMIN SERVICES	654	02-06	-	-	78,607	78,607
COUNSELORS AND THERAPISTS BRD	331	01	-	-	855	855
AVIATION DEPARTMENT	329	01-01	-	-	3,051	3,051
LONG TERM CARE OMBUDSMAN	408	01-02	113	-	-	113
LONG TERM CARE OMBUDSMAN	408	01-01	3,004	-	-	3,004
LONG TERM CARE OMBUDSMAN	408	02	-	-	436	436
EMPLOYMENT RELATIONS BOARD	406	01	2,129	-	-	2,129
EMPLOYMENT RELATIONS BOARD	406	03	-	-	-	-
TAX PRACTITIONERS BOARD	336	01	-	-	1,043	1,043
STATE BOARD OF ACCOUNTANCY	302	01	-	-	976	976
OFFICE OF THE GOVERNOR	810	01	10,417	-	-	10,417
OFFICE OF THE GOVERNOR	810	03	-	2,052	-	2,052
OFFICE OF THE GOVERNOR	810	04	-	-	1,323	1,323
PSYCHOLOGISTS EXAMINERS BOARD	334	01	-	-	855	855
BUSINESS DEVELOPMENT	694	02-02	-	-	7,644	7,644
BUSINESS DEVELOPMENT	694	01-01	1,672	-	-	1,672
BUSINESS DEVELOPMENT	694	03-06	-	956	-	956
BUSINESS DEVELOPMENT	694	03-02	-	7,883	-	7,883
BUSINESS DEVELOPMENT	694	03-01	-	8,897	-	8,897
BUSINESS DEVELOPMENT	694	02-01	-	-	4,180	4,180
BUSINESS DEVELOPMENT	694	02-04	-	-	956	956
LICENSED SOCIAL WORKERS BOARD	376	01	-	-	1,465	1,465
ADVOCACY COMMISSIONS OFFICE	375	01	488	-	-	488
DEPT OF JUSTICE	692	03-01	-	-	-	1,457
DEPT OF JUSTICE	692	03-02	-	-	-	2,020
DEPT OF JUSTICE	692	03-03	-	-	-	1,666
DEPT OF JUSTICE	692	03-04	-	-	-	76,272
DEPT OF JUSTICE	692	01-02	246	-	-	246
DEPT OF JUSTICE	692	01-04	891	-	-	891
DEPT OF JUSTICE	692	01-03	6,374	-	-	6,374
DEPT OF JUSTICE	692	01-06	21,310	-	-	21,310
DEPT OF JUSTICE	692	02-05	-	-	6,070	6,070
DEPT OF JUSTICE	692	02-04	-	-	8,561	8,561
DEPT OF JUSTICE	692	02-02	-	-	10,218	10,218
DEPT OF JUSTICE	692	02-08	-	-	23,273	23,273
DEPT OF JUSTICE	692	02-06	-	-	29,219	29,219
DEPT OF JUSTICE	692	02-07	-	-	34,611	34,611
DEPT OF JUSTICE	692	02-03	-	-	38,512	38,512
DEPT OF JUSTICE	692	02-01	-	-	48,121	48,121
DEPARTMENT OF STATE LANDS	335	01-01	-	-	25,873	25,873
LEGISLATIVE COUNSEL COMMITTEE	772	08	11,129	-	-	11,129
LEGISLATIVE REVENUE OFFICE	772	12	1,953	-	-	1,953
LEGISLATIVE FISCAL OFFICER	772	11-01	5,125	-	-	5,125
DEPT OF REVENUE	596	01-01	196,270	-	-	196,270
DEPT OF REVENUE	596	02-01	-	-	53,786	53,786
LEGISLATIVE ASSEMBLY	772	04	61,330	-	-	61,330
LEGISLATIVE ADMIN COMMITTEE	772	01-01	24,566	-	-	24,566
SECRETARY OF STATE	688	03	-	-	-	606
SECRETARY OF STATE	688	01-01	1,228	-	-	1,228

#61 DAS - Attachment A

Agency Name	Chapter	Section	GF	LF	OF	FF	Total
SECRETARY OF STATE	688	01-02	11,079	-	-	-	11,079
SECRETARY OF STATE	688	02-04	-	-	3,767	-	3,767
SECRETARY OF STATE	688	02-01	-	-	7,211	-	7,211
SECRETARY OF STATE	688	02-05	-	-	7,636	-	7,636
SECRETARY OF STATE	688	02-03	-	-	17,437	-	17,437
OREGON STATE TREASURY	689	01-02	-	-	171	-	171
OREGON STATE TREASURY	689	01-01	-	-	21,769	-	21,769
JUDICIAL FIT OR DISABILITY COM	93	01-01	123	-	-	-	123
DISTRICT ATTORNEYS/DEPUTIES	332	01	8,787	-	-	-	8,787
JUDICIAL DEPARTMENT	691	01-02	430,457	-	-	-	430,457
GOVERNMENT ETHICS COMMISSION	465	01-01	-	-	1,924	-	1,924
CRIMINAL JUSTICE COMMISSION	606	03	-	-	-	23	23
CRIMINAL JUSTICE COMMISSION	606	01	1,995	-	-	-	1,995
CRIMINAL JUSTICE COMMISSION	606	02-00	-	-	27	-	27
DEPT OF MILITARY	594	03-01	-	-	-	40,057	40,057
DEPT OF MILITARY	594	03-02	-	-	-	1,878	1,878
DEPT OF MILITARY	594	03-03	-	-	-	9,518	9,518
DEPT OF MILITARY	594	01-04	2	-	-	-	2
DEPT OF MILITARY	594	01-03	1,969	-	-	-	1,969
DEPT OF MILITARY	594	01-01	9,999	-	-	-	9,999
DEPT OF MILITARY	594	01-02	11,713	-	-	-	11,713
DEPT OF MILITARY	594	02-01	-	-	933	-	933
DEPT OF MILITARY	594	02-02	-	-	5,292	-	5,292
DEPT OF MILITARY	594	02-04	-	-	6,653	-	6,653
DEPT OF MILITARY	594	02-03	-	-	28,657	-	28,657
MARINE BOARD	601	01-01	-	-	9,642	-	9,642
BOARD OF PAROLE/POST PRISON	304	01	3,825	-	-	-	3,825
OREGON STATE POLICE	696	03-02	-	-	-	821	821
OREGON STATE POLICE	696	03-04	-	-	-	183	183
OREGON STATE POLICE	696	01-02	1,968	-	-	-	1,968
OREGON STATE POLICE	696	01-03	16,107	-	-	-	16,107
OREGON STATE POLICE	696	01-04	32,324	-	-	-	32,324
OREGON STATE POLICE	696	01-01	162,181	-	-	-	162,181
OREGON STATE POLICE	696	04-00	-	7,935	-	-	7,935
OREGON STATE POLICE	696	02-03	-	-	171	-	171
OREGON STATE POLICE	696	02-01	-	-	21,845	-	21,845
OREGON STATE POLICE	696	02-01	-	-	27,833	-	27,833
OREGON STATE POLICE	696	02-02	-	-	33,030	-	33,030
OREGON STATE POLICE	696	02-04	-	-	32,477	-	32,477
PUBLIC SAFETY/STDS/TRAINING	658	02-01	-	-	-	-	-
DEPT OF VETERANS AFFAIRS	616	01-01	5,189	-	-	-	5,189
DEPT OF VETERANS AFFAIRS	616	03	-	-	14,629	-	14,629
DEPT OF CORRECTIONS	655	01-02	1,084,608	-	-	-	1,084,608
DEPARTMENT OF ENERGY	656	01	-	-	27,830	-	27,830
PSYCHIATRIC REVIEW BOARD	593	02-04	-	-	172,399	-	172,399
PUBLIC DEFENSE SERVICES	411	01	2,685	-	-	-	2,685
PUBLIC DEFENSE SERVICES	615	01-03	6,104	-	-	-	6,104
PUBLIC DEFENSE SERVICES	615	01-01	12,395	-	-	-	12,395
OREGON YOUTH AUTHORITY	617	03	-	-	-	-	-
OREGON YOUTH AUTHORITY	617	01-01	234,585	-	-	-	234,585
INDIAN SERVICES COMMISSION	772		488	-	-	-	488
DEPT OF CONSUMER/BSN SERVICES	592	02	-	-	-	1,826	1,826
DEPT OF CONSUMER/BSN SERVICES	592	01	-	-	222,548	-	222,548
OREGON HEALTH AUTHORITY	838	04-01	-	-	-	191	191
OREGON HEALTH AUTHORITY	838	04-02	-	-	-	324,234	324,234
OREGON HEALTH AUTHORITY	838	01-01	2	-	-	-	2
OREGON HEALTH AUTHORITY	838	01-02	582,422	-	-	-	582,422
OREGON HEALTH AUTHORITY	838	02-01	-	-	31	-	31
OREGON HEALTH AUTHORITY	838	02-02	-	-	107,079	-	107,079
PUB EMPLOYEES RETIREMNT SYSTEM	595	01-01	-	-	89,634	-	89,634
DEPT OF EMPLOYMENT	485	04	-	-	-	149,532	149,532

#61 DAS - Attachment A

Agency Name	Chapter	Section	GF	LF	OF	FF	Total
DEPT OF EMPLOYMENT	485	01-02	-	-	30,433	-	30,433
DEPT OF EMPLOYMENT	485	01-01	-	-	134,172	-	134,172
OREGON EDUCATION INVESTMENT B	686	01	3,661	-	-	-	3,661
HIGHER EDUCATION COORD. COMM.	642	06-01	-	-	-	89	89
HIGHER EDUCATION COORD. COMM.	642	06-02	-	-	-	9,486	9,486
HIGHER EDUCATION COORD. COMM.	642	01-09	408	-	-	-	408
HIGHER EDUCATION COORD. COMM.	642	01-03	1,249	-	-	-	1,249
HIGHER EDUCATION COORD. COMM.	642	01-01	3,549	-	-	-	3,549
HIGHER EDUCATION COORD. COMM.	642	01-02	6,651	-	-	-	6,651
HIGHER EDUCATION COORD. COMM.	642	05-01	-	-	562	-	562
HIGHER EDUCATION COORD. COMM.	642	05-02	-	-	1,653	-	1,653
HIGHER EDUCATION COORD. COMM.	642	05-03	-	-	1,986	-	1,986
OREGON STATE LIBRARY	407	01	1,799	-	-	-	1,799
OREGON STATE LIBRARY	407	03	-	-	2,992	-	2,992
DEPT OF EDUCATION	759	05-01	-	-	-	52	52
DEPT OF EDUCATION	759	01-01	-	-	-	-	-
DEPT OF EDUCATION	759	04-01	109,408	-	-	-	109,408
DEPT OF EDUCATION	602	01	-	-	7,704	-	7,704
TEACHER STANDARDS/PRACTICES	602	01	-	-	4,882	-	4,882
COMMISSION FOR THE BLIND	484	03	-	-	-	9,868	9,868
COMMISSION FOR THE BLIND	484	01	1,776	-	-	-	1,776
COMMISSION FOR THE BLIND	484	02	-	-	8	-	8
DEPT OF AGRICULTURE	683	01-04	3,770	-	-	-	3,770
DEPT OF AGRICULTURE	683	01-03	4,033	-	-	-	4,033
DEPT OF AGRICULTURE	683	01-02	8,766	-	-	-	8,766
DEPT OF AGRICULTURE	683	03	-	6,373	-	-	6,373
DEPT OF AGRICULTURE	683	02-01	-	-	446	-	446
DEPT OF AGRICULTURE	683	02-04	-	-	18,164	-	18,164
DEPT OF AGRICULTURE	683	02-03	-	-	21,090	-	21,090
DEPT OF AGRICULTURE	683	02-02	-	-	23,070	-	23,070
DEPT OF FORESTRY	809	04-01	-	-	-	334	334
DEPT OF FORESTRY	809	04-02	-	-	-	1,365	1,365
DEPT OF FORESTRY	809	04-04	-	-	-	740	740
DEPT OF FORESTRY	809	01-02	2,830	-	-	-	2,830
DEPT OF FORESTRY	809	01-01	5,731	-	-	-	5,731
DEPT OF FORESTRY	809	02-04	-	-	1,861	-	1,861
DEPT OF FORESTRY	809	02-07	-	-	2,115	-	2,115
DEPT OF FORESTRY	809	02-02	-	-	13,978	-	13,978
DEPT OF FORESTRY	809	02-03	-	-	15,087	-	15,087
DEPT OF FORESTRY	809	02-01	-	-	168,728	-	168,728
DEPT OF GEOLOGY AND INDUSTRIES	657	03	-	-	-	521	521
DEPT OF GEOLOGY AND INDUSTRIES	657	01	5,465	-	-	-	5,465
DEPT OF GEOLOGY AND INDUSTRIES	657	02-01	-	-	6,022	-	6,022
DEPT OF PARKS AND RECREATION	303	02-02	-	53,723	-	-	53,723
DEPT OF PARKS AND RECREATION	303	01-02	-	-	90,809	-	90,809
DEPT OF FISH AND WILDLIFE	690	01-03	-	-	-	-	-
DEPT OF FISH AND WILDLIFE	690	02-03	115,475	-	192,652	-	115,475
DEPT OF FISH AND WILDLIFE	690	02-03	-	-	-	4,362	4,362
DEPT OF LAND CONSERVATION/DEVELOPMENT	333	03	-	-	-	-	-
DEPT OF LAND CONSERVATION/DEVELOPMENT	333	01-01	9,809	-	-	-	9,809
DEPT OF LAND CONSERVATION/DEVELOPMENT	193	01	1,404	-	-	-	1,404
LAND USE APPEALS BOARD	597	01	34,473	-	-	-	34,473
DEPT OF WATER RESOURCES	597	03-01	-	-	3,310	-	3,310
DEPT OF WATER RESOURCES	597	03-01	-	-	-	-	-
WATERSHED ENHANCEMENT BOARD	659	05	-	7,809	-	-	7,809
OREGON DEPT OF TRANSPORTATION	761	05-11	-	-	302	-	302
OREGON DEPT OF TRANSPORTATION	761	05-09	-	-	16,479	-	16,479
OREGON DEPT OF TRANSPORTATION	761	05-07	-	-	35,915	-	35,915
OREGON DEPT OF TRANSPORTATION	761	05-02	-	-	318,593	-	318,593
OREGON DEPT OF TRANSPORTATION	761	05-16	-	-	719,247	-	719,247
CHIROPRACTIC EXAMINERS BOARD	330	01	-	-	1,191	-	1,191
HEALTH RELATED LICENSING BRDS	192	03	-	-	390	-	390
HEALTH RELATED LICENSING BRDS	192	05	-	-	598	-	598

#61 DAS - Attachment A

Agency Name	Chapter	Section	GF	LF	OF	FF	Total
HEALTH RELATED LICENSING BRDS	192	02	-	-	639	-	639
HEALTH RELATED LICENSING BRDS	192	04	-	-	658	-	658
HEALTH RELATED LICENSING BRDS	192	06	-	-	660	-	660
HEALTH RELATED LICENSING BRDS	192	01	-	-	1,256	-	1,256
OREGON BOARD OF DENTISTRY	191	01	-	-	1,707	-	1,707
BUREAU OF LABOR AND INDUSTRIES	693	04	-	-	-	1,558	1,558
BUREAU OF LABOR AND INDUSTRIES	693	01	15,723	-	-	-	15,723
BUREAU OF LABOR AND INDUSTRIES	693	02	-	-	6,761	-	6,761
LIQUOR CONTROL COMMISSION	817	07-00	-	-	5,102	-	5,102
LIQUOR CONTROL COMMISSION	600	01-01	-	-	50,457	-	50,457
MEDICAL EXAMINERS BOARD	409	01	-	-	9,469	-	9,469
BOARD OF NURSING	439	01	-	-	11,667	-	11,667
PHARMACY, OREGON BOARD OF	410	01	-	-	4,638	-	4,638
PUBLIC UTILITY COMMISSION	305	01-01	-	-	14	-	14
PUBLIC UTILITY COMMISSION	305	01-02	-	-	17	-	17
PUBLIC UTILITY COMMISSION	305	01-04	-	-	25	-	25
PUBLIC UTILITY COMMISSION	305	01-03	-	-	31,246	-	31,246
RACING COMMISSION	306	01-00	-	-	3,239	-	3,239
DEPT OF HOUSING/COMMUNITY SVC	747	04	-	-	-	4,056	4,056
DEPT OF HOUSING/COMMUNITY SVC	747	01	145	-	-	-	145
DEPT OF HOUSING/COMMUNITY SVC	747	02	-	-	14,736	-	14,736
CONSTRUCTION CONTRACTOR BOAR	190	01	-	-	18,306	-	18,306
REAL ESTATE AGENCY	94	01	-	-	7,322	-	7,322
			4,292,256	95,628	3,357,479	1,489,374	9,234,737

Legislative Fiscal Office

900 Court St. NE, H-178
Salem OR 97301
503-986-1828



Oregon Legislative Emergency Board

Sen. Peter Courtney, Senate Co-Chair
Rep. Tina Kotek, House Co-Chair

243

Certificate

December 14, 2016

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 8.105; ORS 291.326(1)(a), (b), (c), and (d); ORS 291.371; ORS 291.375; and ORS 656.612(6); this hereby certifies that the Emergency Board, meeting on December 14, 2016, took the following actions:

1. **Secretary of State**

Allocated \$324,782 from the special purpose appropriation made to the Emergency Board by section 4(1), chapter 688, Oregon Laws 2015 to supplement the appropriation made to the Secretary of State by section 1(3), chapter 688, Oregon Laws 2015, Elections Division - Distribution to counties, for the costs associated with maintaining voter registration records pursuant to chapter 8, Oregon Laws 2015.

2. **Judicial Department**

Acknowledged receipt of a report on potential courthouse capital construction project funding requests.

5. **Public Defense Services Commission**

Allocated \$4,055,962 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Public Defense Services Commission by section 1(2), chapter 615, Oregon Laws 2015, Professional services, for trial-level public defense.

6. **Teacher Standards and Practices Commission**

Increased the Other Funds expenditure limitation established for the Teacher Standards and Practices Commission by section 1, chapter 602, Oregon Laws 2015 by \$358,049 for increased fingerprinting, legal, and credit card related costs.

7. **Department of Education**

Allocated \$2,058,554 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Department of Education by section 1(1), chapter 759, Oregon Laws 2015, Operations, for the purpose of reimbursing school districts and Education Service Districts for costs relating to testing for elevated levels of lead for water fixtures which are used for drinking, food preparation, and other uses leading to human consumption, with the understanding that the Department of Administrative Services will unschedule \$400,000 of the allocation until the final amount required for this purpose is determined.

8. Department of Education

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Education in the amount of \$2,100,221 to develop an alternative science assessment for students with severe cognitive disabilities.

9. Higher Education Coordinating Commission

Allocated \$1,414,193 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Higher Education Coordination Commission by section 1(1), chapter 642, Oregon Laws 2015, Higher Education Coordinating Commission operations, for the purpose of a grant to the Portland Community College for completion of the final five quarters of the program for former nursing students of the ITT Technical Institute, with the understanding that the Department of Administrative Services will unschedule the allocation until final cost estimates are available for review by the Chief Financial Office and the Legislative Fiscal Office.

10. Department of Human Services

Allocated \$10,624,903 from the special purpose appropriation made to the Emergency Board by section 35(1), chapter 837, Oregon Laws 2015 to supplement appropriations made to the Department of Human Services, approved the transfer of General Fund appropriations, increased and transferred Other Funds expenditure limitations, increased and transferred Federal Funds expenditure limitations, transferred positions, and established permanent positions; per the attached table.

11. Department of Human Services

Acknowledged receipt of a report on program sustainability options and actions.

12. Oregon Health Authority

Allocated \$29,375,097 from the special purpose appropriation made to the Emergency Board by section 35(1), chapter 837, Oregon Laws 2015 to supplement appropriations made to the Oregon Health Authority, approved the transfer of General Fund appropriations, increased and transferred Other Funds expenditure limitations, transferred and established positions; with the understanding that the Department of Administrative Services will unschedule Federal Funds expenditure limitation; per the attached table.

13. Oregon Health Authority

Established a General Fund appropriation for the Department of Administrative Services and allocated \$659,392 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to the newly established appropriation for distribution to the University of Oregon (\$589,806), Lane Community College (\$19,000), and Lane County Health Department (\$50,586) to reimburse for expenses incurred as a result of the meningitis vaccination program in Lane County.

14. Oregon Health Authority

Acknowledged receipt of a report on the new investments for behavioral health.

- 15. Department of Public Safety Standards and Training**
Established a General Fund appropriation for the Department of Public Safety Standards and Training and allocated \$596,000 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to the newly established appropriation for the cost of repairing emergency fire and life safety systems at the Public Safety Academy.

245

- 16. Department of Justice**
Increased the Other Funds expenditure limitation established for the Department of Justice by section 10, chapter 837, Oregon Laws 2015, Child Support Enforcement Automated System, by \$1,804,679, and increased the Federal Funds expenditure limitation established for the Department of Justice by section 13, chapter 837, Oregon Laws 2015, Child Support Enforcement Automated System, by \$5,647,521, for the Child Support Enforcement Automated program.

- 18. Department of Justice**
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice in the amount of \$1,342,520 for the October 1, 2015 shooting incident at Umpqua Community College and increased the Federal Funds expenditure limitation established for the Department of Justice by section 3(3), chapter 692, Oregon Laws 2015, Crime Victims' Services Division, by \$1,342,520 to accommodate award of the grant.

- 19. Department of Corrections**
Acknowledged receipt of a report on female and male prison population trends and system bed capacity.

- 20. Department of Corrections**
Allocated \$2,000,000 from the special purpose appropriation made to the Emergency Board by section 42(1), chapter 82, Oregon Laws 2016 to supplement the appropriation made to the Department of Corrections by section 1(1), chapter 655, Oregon Laws 2015, Operations and health services, and authorized the establishment of 23 positions (11.69 FTE) for improvements to services provided in the Behavioral Health Unit at the Oregon State Penitentiary.

- 21. Department of Corrections**
Denied the request for an allocation of \$3,800,000 from the Emergency Fund to equip and staff the Oregon State Penitentiary Minimum Security Facility by June 1, 2017 to serve as an additional women's prison to accommodate the current and forecast women's prison population.

- 22. Oregon Business Development Department**
Increased the Federal Funds expenditure limitation established for the Oregon Business Development Department by section 4(1), chapter 694, Oregon Laws 2015, Business, innovation and trade, by \$421,875 for the State Trade Expansion Program.

23. Parks and Recreation Department

Increased the Federal Funds expenditure limitation established for the Parks and Recreation Department by section 4(3), chapter 303, Oregon Laws 2015, Community support and grants, by \$500,000 for a grant to the Southern Land Conservancy for land acquisition.

246

24. Parks and Recreation Department

Increased the Other Funds expenditure limitation established for the Parks and Recreation Department by section 1(4), chapter 303, Oregon Laws 2015, Direct services, by \$865,953, and increased the Lottery Funds expenditure limitation established for the Parks and Recreation Department by section 2(4) chapter 303, Oregon Laws 2015, Direct services, by \$288,651 for the expenditure of funds to pay for the repair of damages due to December 2015 storm events.

25. Department of State Lands

Increased the Other Funds expenditure limitation established for the Department of State Lands by section 1(1), chapter 335, Oregon Laws 2015, Common School Fund programs, by \$3,709,000 for ongoing legal and professional services costs related to the Portland Harbor Superfund Site.

26. Department of Geology and Mineral Industries

Approved, retroactively, the submission of a federal grant application to the U.S. Geologic Survey in the amount of \$162,818 for collection of LIDAR data in the Upper John Day area.

27. Department of Forestry

Acknowledged receipt of a report on the 2016 fire season, allocated \$1,768,628 from the special purpose appropriation made to the Emergency Board by section 5(1), chapter 809, Oregon Laws 2015 to supplement the appropriation made to the Department of Forestry by section 1(1), chapter 809, Oregon Laws 2015, Fire protection; increased the Other Funds expenditure limitation established for the Department of Forestry by section 2(2), chapter 809, Oregon Laws 2015, Fire protection, by \$10,178,762 for the processing of payments for fire season costs; and recommended that General Fund appropriations of \$6,791,209 for large fire costs, \$333,568 for interest expenses, and \$532,278 for district deductible costs be included in an early 2017 session budget rebalance bill.

28. Oregon Watershed Enhancement Board

Increased the Other Funds expenditure limitation established for the Oregon Watershed Enhancement Board by section 6(1), chapter 659, Oregon Laws 2015, Operations, by \$65,000 for a grant to Tillamook county for a pilot program to apply conditional use review to wetland restoration in areas zoned for exclusive farm use.

29. Department of Transportation

Approved the transfer of \$180 million Other Funds expenditure limitation to support projects in the Statewide Transportation Improvement Program, per the attached table.

- 30. Department of Consumer and Business Services**
Acknowledged receipt of a report on workers' compensation premium assessment rates.
- 31. Department of Administrative Services**
Acknowledged receipt of a report on compensation plan changes as required under ORS 291.371.
- 32. Department of Administrative Services**
Approved the transfer of \$5,750,000 Other Funds expenditure limitation from the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(5), chapter 654, Oregon Laws 2015, Enterprise Technology Services, to the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(3), chapter 654, Oregon Laws 2015. Chief Information Office; increased the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(3), chapter 654, Oregon Laws 2015, Chief Information Office, by \$6,975,000; and increased the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(5), chapter 654, Oregon Laws 2015, Enterprise Technology Services, by \$11,501,225; for expenditures related to the consolidation of IT security functions, costs of implementing a new telephone system, and accommodating growth in data storage and licensing costs at the state data center.
- 33. Department of Administrative Services**
Acknowledged receipt of a report on information technology procurement.
- 34. Department of Revenue**
Acknowledged receipt of a report on the implementation of the Property Valuation System technology project.
- 35. Department of Public Safety Standards and Training**
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Homeland Security in the amount of \$500,000 for the purchase of a mobile fire training unit.
- 36. Public Defense Services Commission**
Acknowledged receipt of a report on compensation plan changes.
- 37. Legislative Fiscal Office**
Transferred unallocated balances in the amount of \$7,693,230 from special purpose appropriations made to the Emergency Board to the Emergency Fund appropriation legal citation, per the attached table.

**Department of Human Services
2015-17**

		December 2016	
Division/Appropriation Reference	Fund Type	Adjustments to Legislatively Approved Budget	Adjustments to Position Authority
Transfers, Allocations, and Expenditure Limitation Adjustments:			
Child welfare, self-sufficiency, and vocational rehabilitation services			
Ch 760 1(2), OL 2015	General	1,392,097	
Ch 760 2(2), OL 2015	Other	(5,009)	
Ch 760 3(2), OL 2015	Federal	1,195,765	
	Total	2,582,853	5 pos / 5.00 FTE
Aging and people with disabilities and intellectual/developmental disabilities programs			
Ch 760 1(3), OL 2015	General	9,629,408	
Ch 760 2(3), OL 2015	Other	(4,964,659)	
Ch 760 3(3), OL 2015	Federal	15,175,172	
	Total	19,839,921	(6) pos / (6.00) FTE
Central Services, statewide assessments, enterprise-wide costs, and program design services			
Ch 760 1(1), OL 2015	General	(396,602)	
Ch 760 2(1), OL 2015	Other	4,739,037	
Ch 760 3(1), OL 2015	Federal	(16,143,998)	
	Total	(11,801,563)	2 pos / 2.00 FTE
Debt service			
Ch 760 1(4), OL 2015	General	839,543	
Ch 837 117, OL 2015	General	(839,543)	
	Total	-	
Shared services			
Ch 760 2(4), OL 2015	Other	6,936,920	0 pos / (0.75) FTE
Department Total			
	General	10,624,903	
	Other	6,706,289	
	Federal	226,939	
	Total	17,558,131	1 pos / 0.25 FTE

Oregon Health Authority 2015-17

			December 2016		
Division/Appropriation Reference	Fund Type	Adjustments to Legislatively Approved Budget		Adjustments to Position Authority	
Transfers, Allocations, and Expenditure Limitation Adjustments:					
Programs					
Ch 838 1(1), OL 2015	General	9,591,344			
Ch 838 2(1), OL 2015	Other	212,870,831			
	Total	222,462,175		17 pos / 10.05 FTE	
Central Services, Statewide Assessments & Enterprise-wide Costs					
Ch 838 1(2), OL 2015	General	20,532,282			
Ch 838 2(2), OL 2015	Other	(3,471,987)			
	Total	17,060,295		(12) pos / 0.88 FTE	
Debt Service					
Ch 838 1(4), OL 2015	General	(748,529)			
Public Employees' Benefit Board					
Ch 838 6, OL 2015	Other	89,289,381			
Oregon Educators Benefit Board					
Ch 838 7, OL 2015	Other	40,160,259			
Agency Total					
	General	29,375,097			
	Other	338,848,484			
	Total	368,223,581		5 pos / 10.93 FTE	
Request Department of Administrative Services to unschedule:					
Programs					
Ch 838 4(1), OL 2015	Federal	739,123,601			
Central Services, Statewide Assessments & Enterprise-wide Costs					
Ch 838 4(2), OL 2015	Federal	12,377,054			

**Department of Transportation
2015-17**

December 2016		
Appropriation	Fund Type	Adjustments to Legislatively Approved Budget
Ch 761 5(3), OL 2015 - Preservation	Other	\$55,000,000
Ch 761 5(5), OL 2015 - Safety/Operations	Other	35,000,000
Ch 761 5(6), OL 2015 - Modernization	Other	90,000,000
Ch 761 5(4), OL 2015 - Bridge	Other	(55,000,000)
Ch 761 5(8), OL 2015 - Local Government	Other	(125,000,000)
Total		0

Special Purpose Appropriation Transfer Detail

Oregon Laws 2015 Chapter/Section	Agency/Purpose	Amount
Chapter 837, sec. 43(1)	State agencies for compensation changes	(700,147)
Chapter 837, sec. 44(1)	Department of Human Services for provider compliance activities	(100,000)
Chapter 837, sec. 52(1)	Department of Administrative Services for rate and assessment increases	(2,207,744)
Chapter 837, sec. 55(1)	Department of Justice for defense of criminal convictions	(2,000,000)
Chapter 837, sec. 73(1)	State agencies for issues related to education	(1,626,121)
Chapter 721, sec. 6(1)	Oregon Judicial Department for Multnomah County Circuit Court Violations Bureau	(1,000,000)
Chapter 688, sec. 4(1)	Secretary of State for payments to counties for voter registration records costs	(59,218)
Total transfers from special purpose appropriations		(7,693,230)
Chapter 837, sec. 1	Emergency Board -- General Purpose	7,693,230
Net General Fund Change		0

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Agency Summary

About the Higher Education Coordinating Commission

In 2011, the Oregon Legislature established “40-40-20” as the State’s goal for educational attainment in Oregon, recognizing the importance of higher education as a target for enabling individual opportunity and achieving societal success in an increasingly knowledge-based global economy. The State’s 40-40-20 goal commits to a future in which all Oregonians will complete their education and gain the ability to contribute to our society and economy. The Higher Education Coordinating Commission (HECC) is responsible for overseeing pathways to postsecondary success from the point at which students complete their secondary educations through their learning, training and mastering of skills in college and career training programs.

Oregon enacted significant higher education governance reform in recent years, providing increased autonomy to public universities while establishing the HECC as a statewide postsecondary coordinating and funding commission. The Oregon Higher Education Coordinating Commission (HECC) is dedicated to fostering and sustaining the best, most rewarding pathways to opportunity and success for all Oregonians through an accessible, affordable and coordinated network for educational achievement beyond a high school diploma. Oregon’s higher education and workforce system serves hundreds of thousands of learners through seven public universities, 17 public community colleges, private and independent colleges and universities, nine local workforce development boards and their providers, and private career and trade schools.

As the State of Oregon’s single, comprehensive portal to all sectors of higher education, HECC is uniquely positioned to provide strategic focus in areas such as: investing resources to maximize student success, increasing postsecondary affordability, improving pathways to and across postsecondary institutions, and connecting job-seekers with employment.

Established in 2011, HECC is a 14-member volunteer commission responsible for advising the Oregon Legislature, the Governor, and the Chief Education Office on higher education policy.

The Commission meets publicly on a near monthly basis for full commission meetings as well as meetings of its two standing subcommittees: the Funding and Achievement Subcommittee and the Student Success and Institutional Collaboration Subcommittee. In addition, the HECC convenes work groups, task forces, and advisory committee meetings with specific charges and timeframes.

The Commission is supported by an executive director, who oversees the work of eight offices described below, all of which support the statutory responsibilities of the Commission.

- **The Office of the Executive Director, Policy, and Communications** carries out the central executive role of the agency, as well as communications, legislative affairs, human resources, policy initiatives, and other roles for the integrated agency.

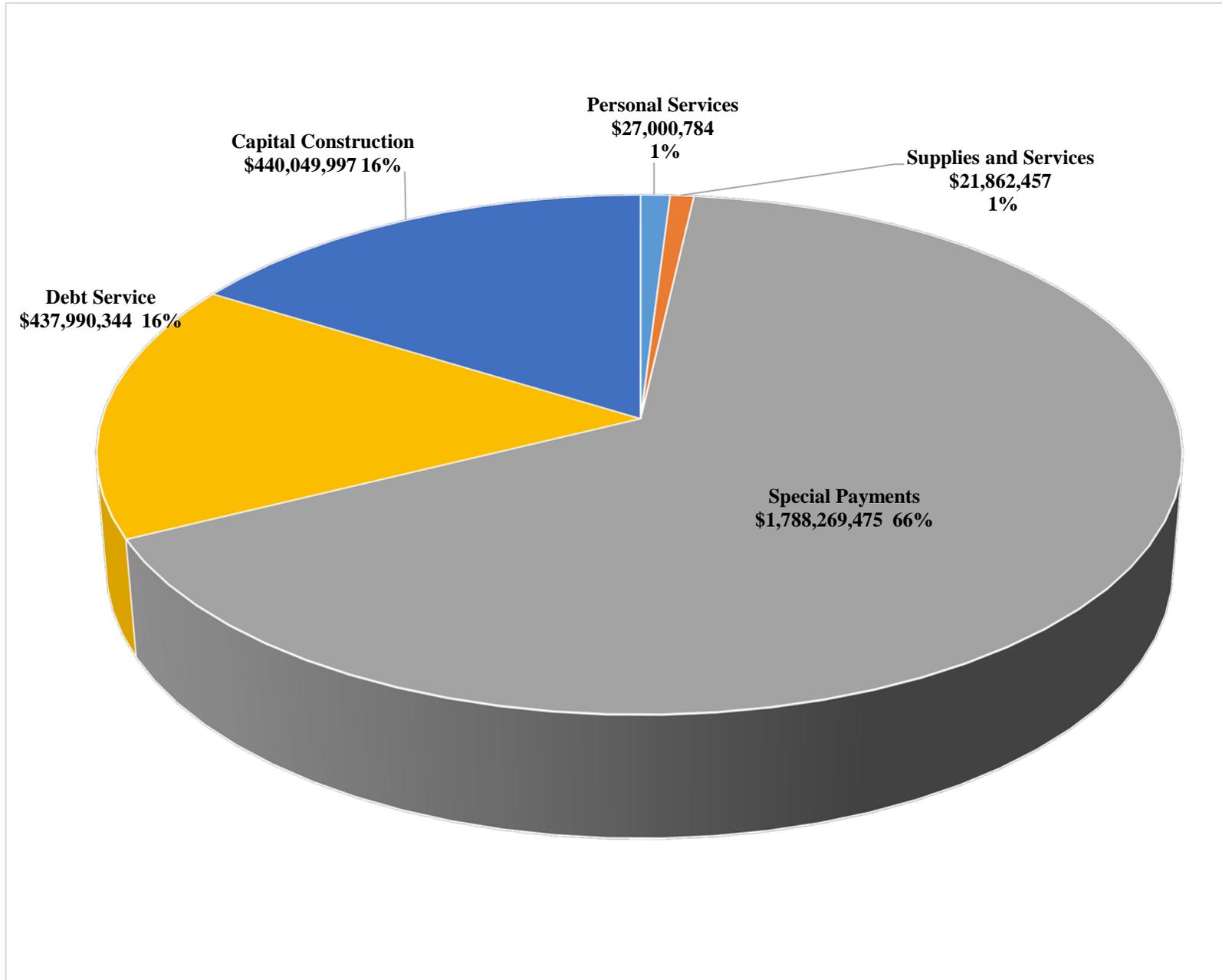
- **The Office of Student Access & Completion (OSAC)**, formerly the Oregon Student Access Commission, administers a variety of state, federal, and privately funded student financial aid programs for the benefit of Oregonians attending institutions of postsecondary education, including the Oregon Opportunity Grant and the Oregon Promise. OSAC also administers other student outreach programs, such as Oregon ASPIRE, and works in partnership with foundations, private individuals, financial institutions, and employers.
- **The Office of Community Colleges and Workforce Development (CCWD)**, formerly the Department of Community Colleges and Workforce Development, provides coordination and resources related to Oregon's 17 community colleges and 18 adult basic skills providers. CCWD also provides statewide administration related to Career and Technical Education (CTE) (including Carl D. Perkins Vocational and Technical Education Act), Dual Credit, Career Pathways, Community College Program Approval, Distance Learning, Adult Basic Skills, General Educational Development (GED), English Language Learners, and the Workforce Innovation and Opportunity Act (WIOA) for Adult Education (Title II).
- **The Office of University Coordination** provides academic and fiscal coordination related to Oregon's seven public universities, including coordination of the academic program approval process, statewide initiatives and legislative directives to enhance postsecondary pathways and student success, biennial budget recommendations for the Public University Support Fund, Public University State Programs, and capital investments, fiscal reporting and analysis, and the allocation of state funding.
- **The Office of Private Postsecondary Education** oversees the quality, integrity, and diversity of private postsecondary programs in Oregon for the benefit of students and consumers. The Office includes the Office of Degree Authorization, which authorizes private degree-granting institutions and distance education providers, Private Career Schools which licenses and supports private career and trade schools, and Veterans Education which provides oversight of programs for veterans.
- **The Office of Workforce Investments (OWI)** is responsible for convening partnerships in the workforce system, supporting the Oregon Workforce Investment Board (OWIB) as well as Local Workforce Development Boards (LWDBs) and implementing the Governor's vision and the OWIB strategic plan. The OWI is a collaboration with the Oregon Employment Department (OED) and includes the Workforce Innovation and Opportunity Act (WIOA) Youth, Adult, Dislocated Worker and Federal Discretionary grants. OWI also administers the Oregon Youth Conservation Corps and staffs its Advisory Committee.
- **The Office of Research and Data** collects, analyzes, and reports research and data on postsecondary education including data on students, courses, demographics, enrollments, academic performance, and academic pathways to comply with state and federal reporting requirements and inform decisions on the postsecondary education enterprise.
- **The Office of Operations** includes Budget, Procurement, Payroll, Accounting, and Information Technology units. The office assists all other agency offices with developing, allocating and leveraging resources; provides leadership, direction and guidance to the Director,

Office Directors, Managers, and all staff with the development of policies and strategies to meet the agency's mission; establishes departmental goals; and provides strategic oversight for compliance with state and federal requirements.

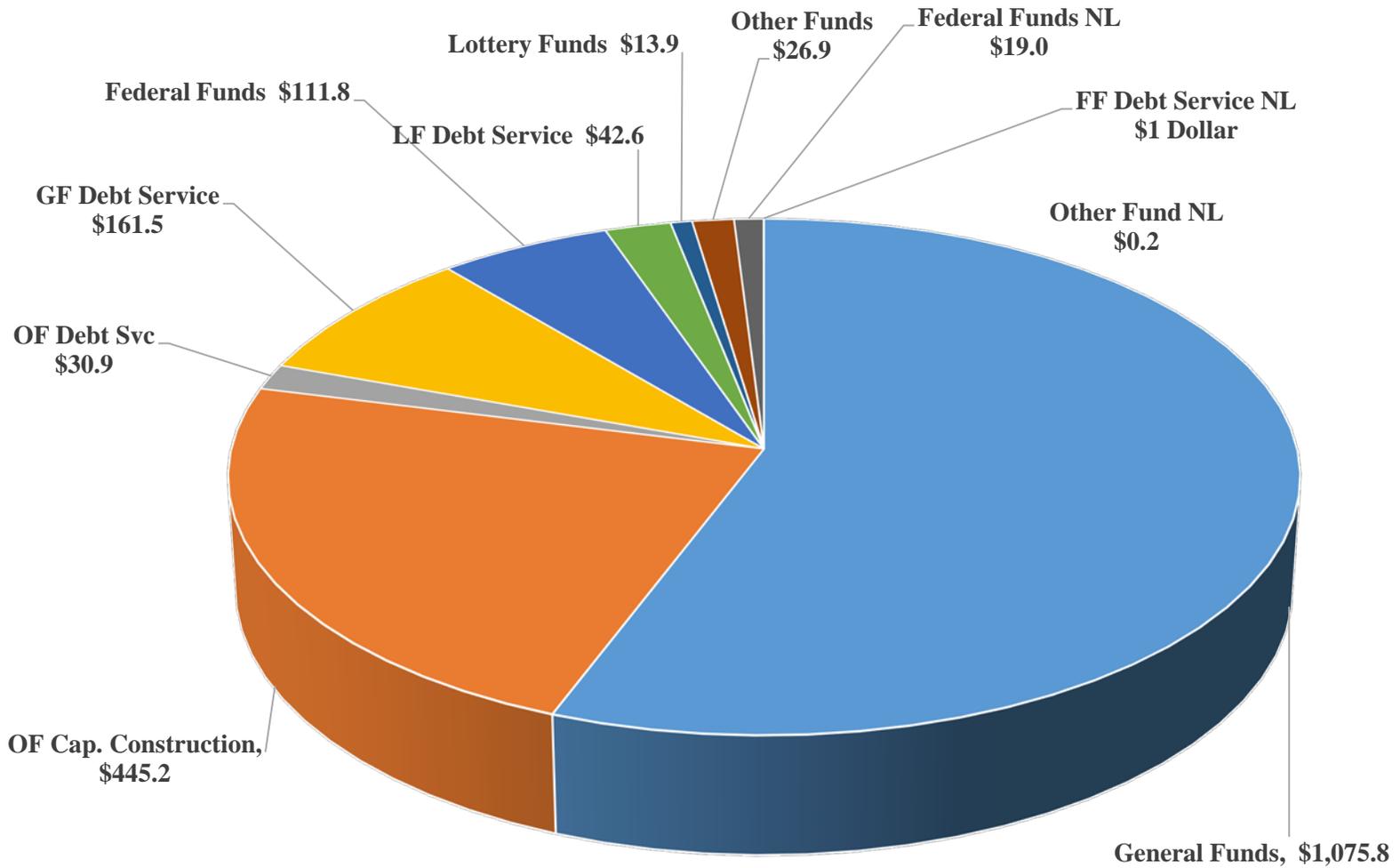
HECC Vision Statement

The HECC will foster and sustain the best, most rewarding pathways to opportunity and success for all Oregonians through an accessible, affordable and coordinated network for educational achievement beyond a high school diploma.

2017-19 HECC Governor's Budget

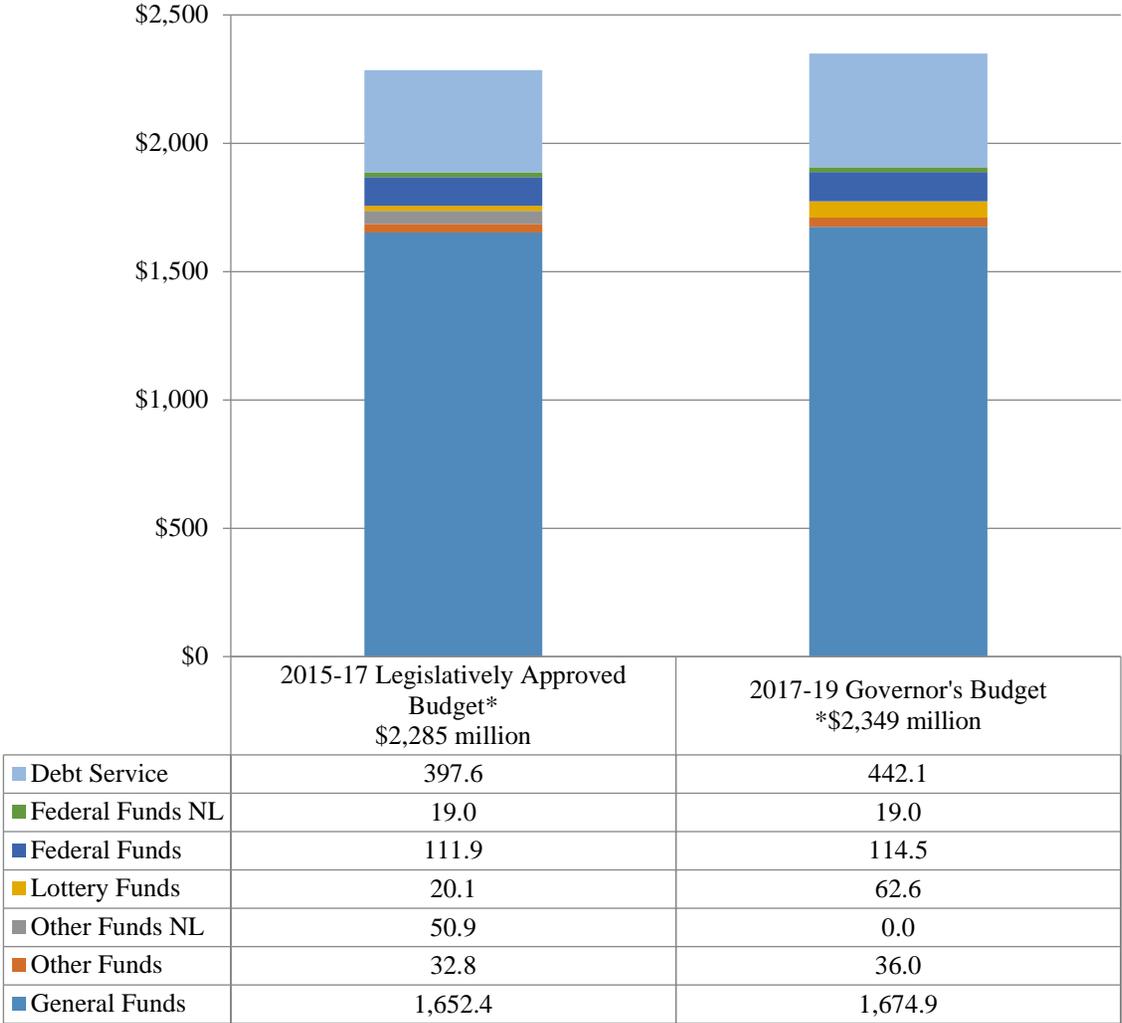


2017-19 HECC Governor's Budget by Fund Type



Note: Dollars are in millions.

Comparison of 2015-17 Leg. Approved Budget to 2017-19 Governor’s Budget



* Excludes Capital Construction

Mission Statements and Statutory Authority

Mission Statement

The Higher Education Coordinating Commission has adopted as its mission the achievement of the state's statutory target of having 40 percent of adult Oregonians with a four- year degree or better and another 40 percent with a two-year degree or postsecondary certificate by the year 2025.

Statutory Authority

HECC's statutory authorities include the development of biennial budget recommendations for public postsecondary education in Oregon, making funding allocations to Oregon's public community colleges and public universities, approving new academic programs for the public institutions, allocating Oregon Opportunity Grants (state need-based student aid), authorizing degrees that are proposed by private and out-of-state (distance) providers, licensing private career and trade schools, overseeing programs for veterans, and implementing other legislative directives.

In June, 2016, the Commission formally released the 2016-20 Strategic Plan for higher education after a year of work and collaboration. The plan provides a foundation and scaffolding for preparing more Oregonians with the degrees, certificates, and training they need to succeed in their goals and careers.

Oregon Revised Statute (ORS):

- ORS Chapter 350.050 through 350.120 Higher Education Coordinating Commission Generally
- ORS Chapter 337.521 Instructional Materials
- ORS Chapter 340.310 Dual Credit Programs
- ORS Chapter 341.430 Transfer Student Bill of Rights and Responsibilities
- ORS Chapter 345.020 Operation of Career Schools
- ORS Chapter 348.603 Degree Authorization

Oregon Administrative Rule (OAR):

- OAR 583 Office of Degree Authorization
- OAR 715 Higher Education Coordinating Commission

(CCWD) Oregon Revised Statute:

- ORS Chapter 326 State Administration of Education
- ORS Chapter 341 Community Colleges
- ORS Chapter 285 (Former Provisions) Economic Development

Oregon Administrative Rule:

OAR 151 Education and Workforce Policy
Division 10 Workforce Investment Act Program

OAR 581 Oregon Department of Education
Division 44 Workforce 2000 Vocational Technical Education Program

OAR 589 Department of Community Colleges and Workforce Development
Division 2 Community College Funding
Division 3 Community College Capital Projects
Division 4 Student Records
Division 5 Community College Formation and Annexation
Division 6 Community College Course Approval
Division 7 Community College Programs
Division 8 Community College Personnel Policies
Division 9 Student Measles Immunization
Division 10 Discrimination Prohibited
Division 20 Workforce Investment Act

(ODA) Oregon Revised Statute:

ORS Chapter 348.603 Degree Authorization

Oregon Administrative Rule:

OAR 583 Higher Education Coordinating Commission, Office of Degree Authorization
Division 30 Standards and Procedures for Schools Required to Obtain Authorization to Offer Academic Degrees in Oregon, Or
Required to Establish Exemption
Division 50 Validation or Invalidation of Claim to Possess an Academic Degree
Division 70 Oversight of Post-Secondary Accrediting Bodies

(OSAC) Oregon Revised Statute:

ORS 348 Student Aid; Education Stability Fund; Planning
ORS 348.260 Oregon Opportunity Grant (OOG)
ORS 348.500 ASPIRE Programs
ORS 411.894 Oregon JOBS Individual Education Account; administered by Office of Student Access and Completion
ORS 461.543 OOG/Lottery-funded Sports Lottery Account

Oregon Administrative Rule:

OAR 575 Oregon Student Access Commission

(PCS) Oregon Revised Statute:

ORS 345 Career Schools

ORS 341.440 Contracts for educational services

ORS 687.011 Massage therapists

Oregon Administrative Rule:

OAR 581 Oregon Department of Education

Division 15 Private School Approval

Division 21 School Governance and Student Conduct

Division 45 Private Vocational Schools

Agency Strategic Plan

This Strategic Plan outlines six broad strategies that guide the Commission and its staff as they develop specific workplans, budget recommendations and policies over the next five years. The HECC pursues these strategies in partnership with institutions, community-based organizations, workforce partners, and students and their families.

Strategy 1: Goal-setting

Building on the state's 40-40-20 Goal, the HECC aims to sharpen Oregon's higher education goals and better describe the state's progress in meeting them by:

- Working with partners to develop a new adult educational attainment goal, distinct from 40-40-20, that reflects labor market demands and employment opportunities;
- Developing actionable interim 40-40-20 targets for overall student cohorts and underrepresented student populations to ensure that all groups reach 40-40-20 in the same timeframe;
- Conducting public reporting on higher education outcomes in a more systematic way and with an equity focus; and
- Improving state and institutional capacity for collecting, analyzing, and reporting on student data.

Strategy 2: Public College and University Funding

As the sole entity responsible for proposing a comprehensive higher education budget to the Governor and Legislature, the HECC will develop a budgeting model that links state funding inputs to student achievement and will work with partners to advocate for funding levels required to meet state goals.

Strategy 3: Pathways

The HECC will work with partners to simplify and align pathways in the higher education network from pre-kindergarten to career by:

- Supporting colleges and universities to foster deeper partnerships with school districts and community organizations to improve preK-12 outcomes;
- Improving the alignment of learning standards and outcomes between high school and higher education, between higher education institutions themselves, and between higher education and career;
- Promoting degree pathways and related initiatives that increase opportunities for postsecondary students to build on career-oriented education and workplace experience; and
- Creating better connections between higher education, training and business needs.

Strategy 4: Student Support

The HECC will work to strengthen the ability of campuses and communities to support student success and completion by:

- Using funding models to incentivize institutions to invest in student safety and success;
- Considering the creation of a strategic fund that can be used to support statewide, collaborative, university-led initiatives focused on improving student success;
- Working with the Legislature and partners to ensure that funding proposals focused on access and affordability are complemented by funding dedicated to student success;
- In partnership with institutions, supporting the development of center(s) to research, develop, and disseminate best practices for student safety and success; and
- Engaging students, families, and community groups as partners in efforts to improve student success.

Strategy 5: Affordability

The HECC seeks to limit the cost incurred by all students pursuing postsecondary education, with a particular focus on students in Oregon's education pipeline. Key elements of this strategy include:

- Developing a set of affordability measures that can be used to guide policy and to measure progress, and reporting annually on progress/status;
- Supporting innovations that lower student and family cost while maintaining or increasing quality;
- Increasing state financial aid so that is on par with the national average per student;
- Continuing to promote Oregonians' access to the state and federal financial aid system, including through FAFSA and ORSAA completion efforts; and
- Connecting young Oregonians to the promise of affordable higher education.

Strategy 6: Economic and Community Impact

The HECC will work with partners and the communities they serve to maximize the impact of postsecondary education on Oregonians' economic, civic, cultural, and personal well-being. This includes:

- Developing a structure to prioritize and promote university-led research with tools such as funding-based incentives;
- Collaborating with partners in Oregon's workforce system to develop metrics to focus investments in the workforce system; and
- Making investments that support higher education's unique role in promoting the cultural, economic and civic vitality of Oregon.

As progress is made and needed adjustments are identified, the HECC will make updates to this plan and its strategies.

Criteria for Budget Development

The HECC relied on input from a variety of state and local agencies and partners when developing the agency budget. The budget advances:

- The goal of 40-40-20 by 2025
- The HECC Strategic Plan
- The Governor’s Ten-Year Budget goals for Education
- The Governor’s Ten-Year Budget goals for Jobs and the Economy
- The Oregon Workforce Investment Board Strategic Plan
- The State Board of Education’s Goals

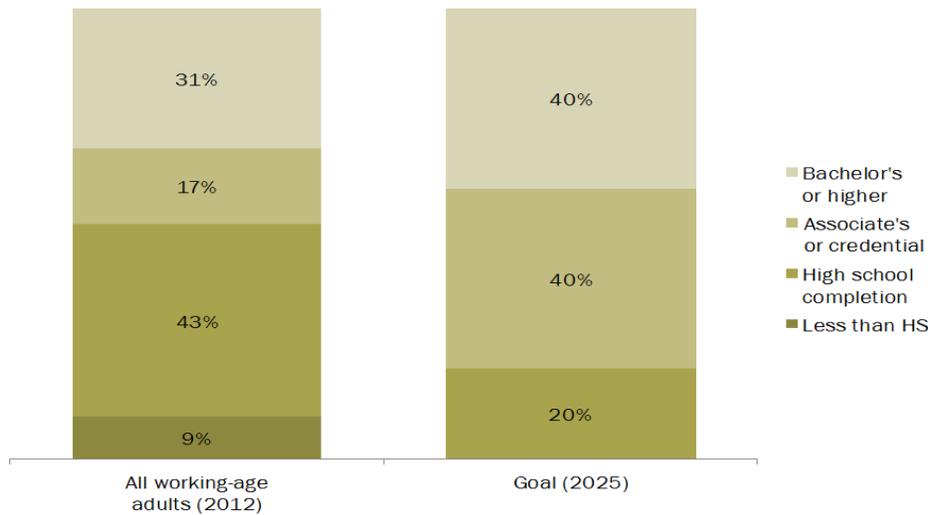
The 40-40-20 Goal

Recognizing the urgency to improve educational attainment for its residents, Oregon has committed not only to improving, but to becoming one of the best-educated populations in the world. In 2011, the Oregon Legislature adopted an ambitious goal to ensure that by 2025:

- 40 percent of adult Oregonians have earned a bachelor's degree or higher.
- 40 percent of adult Oregonians have earned an associate’s degree or postsecondary credential as their highest level of educational attainment.
- 20 percent of all adult Oregonians have earned at least a high school diploma, an extended or modified high school diploma, or the equivalent of a high school diploma as their highest level of educational attainment.

The goal, known as “the 40-40-20 Goal,” has become shorthand for the efforts of the Legislature, Governor, the OEIB, and other state education boards, commissions, and agencies to significantly improve the education achievement levels and prosperity of Oregonians by 2025. The 40-40-20 Goal intends to provide a clear target – a “North Star” aligned with Oregonians’ economic, civic, and social aspirations -- against which to generally gauge the State’s educational progress. The HECC, the OEIB, and the Governor are united in the belief that in order for the 40-40-20 Goal to be meaningful, it must be accompanied by the clear understanding that increased levels of attainment of diplomas, degrees and certificates must be achieved equitably, with Oregon’s diversity – of race, ethnicity, gender, home language, socioeconomic status and geography – equally well-represented in each stage. Table 1 displays current educational attainment rates of Oregon adults, compared against the attainment goals of 40-40-20.

CURRENT EDUCATIONAL ATTAINMENT OF OREGON ADULTS, VERSUS THE 40/40/20 GOAL



Note: Working-age adults are 25-64 years old. The high school completion group includes people who self-report to have some college but no degree; the number of individuals in this group with certificates or credentials is unknown. Source: ECONorthwest analysis of data from the American Community Survey (2012), the Oregon Department of Education, the National Student Clearinghouse, and Oregon

10-Year Plan for Oregon: Jobs and Innovation Outcome Area

10-Year Goal: Oregon has a diverse and dynamic economy that provides jobs and prosperity for all Oregonians.

10-Year Plan for Oregon: Education Outcome Area

The Governor’s Education Policy Vision outlined in his 10-Year Plan for Oregon emphasized the need for Oregonians to commit to a shared sense of responsibility for moving Oregon students along their educational pathway to lifelong learning, rewarding work and engaged citizenship.

10-Year Goal: Every Oregonian has the knowledge, skills, and credentials to succeed in life.

10-Year Plan Strategies:

- Align funding, outcomes, and education strategies across the entire continuum of a child’s development — from birth to k-12 to postsecondary education and training.
- Streamline early childhood services and invest in Oregon kids from an early age so they are set up to succeed before they enter kindergarten.
- Use early screening to identify and help students who need it most.
- Create an aligned set of learning standards, assessment tools, and support systems for all students.
- Create the longitudinal data system that supports assessment and achievement from kindergarten to college.
- Make college more affordable and accessible for all low- and middle-income students.
- Replicate successful programs and practices being used in our top schools across the state.
- Revamp workforce training to better align with employer needs.

- Promote Science, Technology, Engineering, Arts and Math (STEAM) programs.
- Provide students – particularly underserved students and their families – with monitoring and support to ensure they’re on-track for high school graduation and the realization of their postsecondary aspirations.
- Provide resources to educators to increase educator effectiveness and diversity through better training, mentorship, and professional development.
- Promote parent and family involvement in their children’s success.
- Make a strategic investment in a campaign to help schools, families, and community partners ensure that all children are reading at grade level by third grade.

Oregon Workforce Investment Board Strategic Goals

- The goals of the Oregon Workforce Investment Board, as defined by their Strategic Plan 2012-2022 are as follows:
- Oregonians have the skills they need to fill current and emerging high-wage, high-demand jobs.
- Employers have the skilled workforce they need to remain competitive and contribute to local prosperity.
- The workforce system is aligned, provides integrated services and makes efficient and effective use of resources to achieve better outcomes for businesses and job seekers.

State Board of Education Goals

- Clarify and enhance learning standards for teenage years to guide middle and high school improvement.
- Align proficiencies and degrees between secondary and postsecondary education.
- Adopt and implement strategic leadership and communication plan with stakeholders.
- Define and implement a performance and accountability system for Oregon K-12 education.
- Postsecondary Education and Economic Prosperity

Broaden the pathways to our 40-40 goals

The HECC is drafting the State’s blueprints and prospectus for building and sustaining pathways to educational success beyond high school and to keep the state on track to the State’s 40-40 goals for the completion of postsecondary certificates and college degrees. Multiple drafts of these plans will be developed as they orient efforts to achieve Oregon’s college completion and career readiness goals in the seven State budget periods remaining until the benchmark year of 2025.

The HECC will encourage increased efficiency and a “more-smarter-faster” approach to achieving Oregon’s 40-40-20 goals. More students moving more efficiently along better-organized pathways that lead to faster completion of certificates and degrees will raise the “return on investment” for both students and the state. Better use of resources promotes “smarter” practices, such as the use of articulation agreements and transfers among institutions. The HECC also recognizes that more resources will be needed to achieve the “more.” As Oregon seeks to broaden

educational pathways to serve more students, HECC will seek to secure appropriate commitments of State resources for both human and physical capital and to promote better coordination with private providers.

Lastly, it is important to recognize that each of Oregon's postsecondary institutions contribute to the state's economy and their educational mission through the creation of new knowledge and the application of that knowledge to industry. Thus, research and public services are an important component of the State's postsecondary infrastructure.

Make the pathways accessible, affordable and supportive for students

Students and their families now bear the heaviest financial burdens for pursuing an education beyond high school, far in excess of the commitment required of taxpayers to achieve our State's education goals. After decades of decline in taxpayer support for public colleges and universities, and with annual real tuition rates increasing four times more quickly than most household incomes, the idea of working one's way through college has gone by the wayside. Working while attending school is now only one of many financing strategies that often also involve drawing down family assets, when they are available, and incurring loan debt. Viewed in purely financial terms, for many a college degree remains a compelling investment in future earnings power. But future returns can vary widely, depending on the cost of a program and the prospects for remuneration thereafter. It is worth keeping in mind that, even if today's level of tuition and fees remains constant, the financial trajectories to the State's 40-40 goals constructed to date assume that students and their families will continue to pay the largest share of the cost of education beyond high school. The ability of students and their families to sustain their contribution to the achievement of our 40-40 goals may be even more problematic than the ability of the State to increase its financial support for postsecondary education.

Mindful of these challenges, the HECC will apply its institutional "steering" function (described in the following section) to accelerate student progress and straighten pathways to certificates and degrees. It will investigate how to best help students navigate the increasingly complex array of educational choices that confront them. It is our collective responsibility to provide information to students so that they can make informed decisions about the programs they choose to fit their personal goals and understand the utility of credentials they may pursue.

"Steer" the higher education enterprise

Despite decades of disinvestment by the state in postsecondary education, community colleges and universities have managed to serve more students and produce more degrees. Much of this achievement has come at the expense of student and family budgets. But gains in efficiency, as evidenced by the expansion of online learning, have contributed to this pattern of "achievement in spite of disinvestment" in ways that offer great potential for the future. Offsetting these gains, it is also clear that reductions in full-time faculty and reductions in student support services necessitated by budget reductions have constrained the ability of institutions to make more progress on student persistence and graduation rates.

It is our collective responsibility to challenge and support our public institutions to meet the needs of students and the State with cost-effective, high-quality programs of training, study and research. This will require a "tight-loose" relationship with institutions whose governing boards bear primary responsibility for the delivery of postsecondary education. The HECC envisions a concerted effort with the State's community

colleges and universities to move from the old era of “achievement in spite of disinvestment” to a new era of “greater achievement in response to reinvestment,” beginning with the funding increases provided by the Legislature in the last biennium. To do so, each entity will have to take advantage of technological innovations in education delivery, address the needs of our economy and society and respond to the financial constraints that confront Oregon’s working families. Consistent with its commitment to access, affordability and student success, the HECC will work to clarify and align standards for learning outcomes that can accelerate students’ progress to certificates and degrees.

“Cheer” the promotion of college completion and career readiness.

The HECC’s “cheering” roles including engagement of Oregon communities to create a culture of college aspiration, and support of initiatives to meet the needs of first-time college students and under-represented populations. While the HECC recognizes increasing success in college completion and strong career readiness efforts, Oregon needs to do more to prepare a workforce to fill high-skill, high-wage jobs. Failure to do so shortchanges Oregonians’ participation in the world of work and forces employers in Oregon industries to import college-educated talent from outside the State. In addition, the Latino and other minority communities, which have had low rates of participation in postsecondary education, represent the fastest growing populations of students in Oregon. These realities challenge Oregon to create a culture of college aspiration to achieve the 40-40-20 goals that can create a self-sustaining cycle of individual opportunity, educational attainment, civic pride and economic accomplishment.

Investment toward 40-40-20

The greatest challenge to any realistic plan for the achievement of our postsecondary goals is lack of resources. “Smarter” and “faster” can only take postsecondary education so far. There is no dearth of best practices and compelling ideas for expanding access and improving student success. And there is great potential for achieving new efficiencies and economies of scale in online learning. But all of these initiatives will require additional resources, as will the infrastructure of our institutions and the capacity of their faculty and staff to meet the demands for postsecondary education that the HECC intends to create and sustain.

State support for its community colleges and universities has declined, while enrollment has significantly climbed, intensifying reliance on tuition to cover costs and keep up with demand. A long term strategy of reinvestment in institutional funding for its public universities and community colleges is warranted in order to support vital support programs to increase attainment and completion, and reach 40-40-20.

Key Partnerships

Key education partners for the HECC include the Governor's Office, (OEIB), the State Board of Education, the Department of Education, PK-12 teachers, administrators, counselors and other professionals working in Oregon schools, federally recognized tribes, Oregon Health & Science University (OHSU), public university Boards of Trustees and Community College Boards, the Oregon Student Association, various higher education associations and foundations focused on the Oregon higher education enterprise. Entities within the agency have many additional partners:

Office of Community Colleges and Workforce Development

Key workforce partners include the Oregon Employment Department, WorkSource Oregon, State and Local Workforce Investment Boards, labor unions, Oregon Business Development Department, nine federally recognized Tribes, Oregon Bureau of Labor and Industries, apprenticeship programs, industry associations/groups, and employers.

Private Postsecondary

- **ODA** – Oregon licensing boards, workforce development committees, Northwest Career Colleges Association, Oregon Alliance of Independent Colleges, CCWD, accrediting organizations, state authorization offices in other states, U.S. Department of Education, Consumer Affairs Division of Department of Justice, U.S. Immigration and Customs Enforcement/Homeland Security.
- **PCS** - Internal partnerships include, but are not limited to, Oregon Health Licensing Agency, Oregon Board of Massage Therapists, Oregon State Nursing Board, Oregon Real Estate Agency, Oregon Department of Consumer and Business Services Insurance Division, and Oregon Board of Tax Practitioners. External partnerships include, but are not limited to, Oregon Cosmetology Schools Association, Northwest Career Colleges Federation, U.S. Department of Affairs, and the Regional Office for the U.S. Department of Education.
- **Veterans Education** -Veterans Education: U.S. Department of Veteran Affairs (VA), other state VA/SAA agencies across the nation, Bureau of Labor & Industries, ODE, CCWD, ODA and PCS.

Oregon Health & Science University

OHSU has four public missions: education, clinical care, research, and statewide outreach. The university educates the next generation of health care professionals and biomedical scientists; creates new knowledge; translates scientific research into therapies for disease; provides compassionate, evidence-based patient care; and improves health statewide through access and policy initiatives. OHSU offers professional degrees in dentistry, nursing, medicine, pharmacy (OHSU/OSU), other health professions (physician assistants, radiation therapy, dietetics; and laboratory medicine and EMT training in conjunction with OIT); and several PhD and Master's degrees along with certificate programs in the sciences. It also educates a large number of interns, residents and fellows in over 80 accredited specialty programs in medicine and dentistry. As part of its outreach mission, OHSU oversees the Child Development and Rehabilitation Center (CDRC), the Oregon Poison Center, the Office of Rural Health and the Area Health Education Centers (AHEC), and engages in numerous K-20 pipeline programs. OHSU receives state funding to support the Schools of Dentistry, Medicine, and Nursing; the CDRC, Oregon Poison Center, the Office of Rural Health, the AHEC and for the Scholars for a Health Oregon Initiative and the Rural Primary Care Loan Forgiveness Program. The funds provided by the

State to support the Schools of Dentistry, Medicine, and Nursing cover about 28 percent of the costs to educate students at OHSU with the remaining cost for these students covered by tuition (42%) and other sources (29 percent) including, philanthropic gifts, grants and internal revenue transfers from OHSU's clinical mission.

Office of Student Access and Completion

Education partners also include local sites that serve middle school and high school students in Oregon to train volunteer mentors and provide support to site/school staff, state and federal partners, including Student Child Care (State), JOBS Plus (State), the GEAR UP program (federal), and Chafee Educational and Training Scholarship for former foster youth (federal); private individuals, foundations, corporations, and nonprofit organizations, including The Oregon Community Foundation, The Ford Family Foundation, and Incight.

Environmental Factors

The benefits of postsecondary education

The pathways to educational success today reach far beyond the classrooms of the last century. They begin with a comprehensive system of learning in early childhood, transition to more expansive and rigorous curriculums in Oregon’s elementary and high schools and continue on to encompass up-to-date technical training, high-quality college and university educations and relevant life-long learning for adults in a variety of settings. Oregon’s design for the education pathways from pre-school through college and career training exemplifies this vision of a seamless and well-sequenced continuum through which students can advance at their best pace, learn in their best environments and achieve to their full potential. The 40-40-20 goals for high school and college completion demand even more, committing the State to a future to be realized less than a generation from now, in which all Oregonians from all walks of life will complete their educations and gain the ability to contribute to the society and economy.

Governor John Kitzhaber has called these 40-40-20 goals the “North Star” for the education system, from pre-school to graduate school – reminding us that those numbers are not ends in themselves, but beacons for the success they offer to students and the state. Achieving those numerical goals will empower Oregonians and invigorate the economy. These effects, in turn, will help to reverse decades of relative decline in personal income in Oregon and establish a virtuous circle of rising incomes, more revenue to invest in education, a more productive workforce and greater prosperity.

Each year, well-paid jobs requiring only a high school diploma – the millwork or manufacturing jobs of the past – are replaced with new jobs that increasingly demand postsecondary education, technology skills and advanced training beyond the high school level. Over the next decade, 61 percent of all Oregon jobs will require a technical certificate, associate’s degree or higher level of education. Eighty-nine percent of family wage jobs, jobs paying more than \$18 per hour, will require a technical certificate/associate’s degree or higher level of education. Students emerging into this market need skills and education to compete and therefore need to complete a postsecondary education. In turn, a high level of educational attainment among the population of states and communities tends to draw employers offering jobs paying high wages.

Despite diminishing state support and increasing cost shifts to individuals for the pursuit of postsecondary education, students who complete two-year and four-year degrees still stand to gain significant benefits in the form of employment and income.

Major Information Technology Projects/Initiatives

HECC is requesting through Policy Option Package 105 to replace its Financial Aid Management Information System (FAMIS). HECC (through the Office of Student Access and Completion) is the federally designated repository for Oregon residents' FAFSA data, the managing agency for the Oregon Opportunity Grant, Oregon Promise, and nearly 500 privately funded scholarships. To do this work, OSAC relies heavily on a robust, secure, and reliable Information Technology (IT) infrastructure. This package requests a one-time capital expenditure to fund the replacement of the agency's aging and unstable Financial Aid Management Information System. The system is expected to cost just under \$8 million.

In 2015 the Legislative Assembly approved \$800,000 to develop a business case to determine the best course of action. This new business case is currently under development. HECC/OSAC has contracted with a Business Analysis firm that is currently conducting a needs analysis for the system. This work will be complete in December, 2016.

The agency is working with our Strategic Technology Officer as we go forward to insure that we use the stage gate process. The business case submitted in the 2015 legislative session is included in the "Special Reports" section for frame of reference.

In Policy Option Package 108, HECC is seeking to unify Oregon's higher education data in order to produce mandated reports, answer state-level and cross-sector questions, and provide improved support to the SLDS. HECC is currently unable to complete these primary tasks fully, reliably, and efficiently. Higher education data come from over 250 different offices and institutions, and new requirements for private career school data extend this list further. The current data sources have inconsistent reliability, lack crosswalks among them, and together contain only rudimentary functionality. This leaves HECC unable to fulfill federal and state mandated reports and unable to answer many basic research questions central to effective higher education policy. Considerable staff time is currently spent inefficiently in the manual collating, cleaning, and processing of data. This package requests a one-time capital expenditure to gather data into a central location with necessary crosswalks such that HECC can meet reporting requirements, answer legislative requests, and improve data provision to partner agencies. The system is expected to cost \$1 million.

The business case for this effort is currently under development. The agency is working with our Strategic Technology Officer as we go forward to insure that we use the stage gate process.

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Higher Education Coordinating Commission
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	143	124.30	2,581,379,842	1,768,304,606	62,406,155	344,579,408	111,680,983	275,439,857	18,968,833
2015-17 Emergency Boards	-	-	26,179,862	14,755,698	-	11,181,878	242,286	-	-
2015-17 Leg Approved Budget	143	124.30	2,607,559,704	1,783,060,304	62,406,155	355,761,286	111,923,269	275,439,857	18,968,833
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(17)	(5.78)	741,856	509,788	-	280,558	(48,490)	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	40,430,915	50,182,489	1,305,013	-	-	(15,643,959)	4,587,372
Base Nonlimited Adjustment	-	-	(50,648,642)	-	-	-	-	(50,648,642)	-
Capital Construction	-	-	(322,960,773)	-	-	(322,960,773)	-	-	-
Subtotal 2017-19 Base Budget	126	118.52	2,275,123,060	1,833,752,581	63,711,168	33,081,071	111,874,779	209,147,256	23,556,205
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	27,153	25,493	-	(4,311)	5,971	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	84,531	48,194	-	28,326	8,011	-	-
Subtotal	-	-	111,684	73,687	-	24,015	13,982	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	15,067,742	10,995,497	4,072,245	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(29,539,495)	(21,918,899)	-	(6,405,561)	(1,215,035)	-	-
Subtotal	-	-	(14,471,753)	(10,923,402)	4,072,245	(6,405,561)	(1,215,035)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	90,224,204	85,328,437	437,206	715,524	3,743,037	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	586,872	160,415	-	148,934	277,523	-	-

Summary of 2017-19 Biennium Budget

Higher Education Coordinating Commission
 Higher Education Coordinating Commission
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 52500-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	90,811,076	85,488,852	437,206	864,458	4,020,560	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	(27,211,150)	(35,878,897)	8,492,683	175,064	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	126	118.52	2,324,362,917	1,872,512,821	76,713,302	27,739,047	114,694,286	209,147,256	23,556,205

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Higher Education Coordinating Commission
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	126	118.52	2,324,362,917	1,872,512,821	76,713,302	27,739,047	114,694,286	209,147,256	23,556,205
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(20,445)	-	-	(20,445)	-	-	-
Modified 2017-19 Current Service Level	126	118.52	2,324,342,472	1,872,512,821	76,713,302	27,718,602	114,694,286	209,147,256	23,556,205
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	(23,720,098)	(53,232,644)	29,512,546	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(463,813)	(167,427)	-	(107,071)	(183,383)	(5,932)	-
092 - Statewide AG Adjustment	-	-	(9,069)	(5,640)	-	(1,978)	(1,451)	-	-
101 - Oregon Opportunity Grant	-	-	5,000,000	5,000,000	-	-	-	-	-
102 - Current Service Level	-	-	9,177,049	9,177,049	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	2,500,000	2,500,000	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	19,832,194	19,832,194	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	2	2.00	248,405	80,274	-	168,131	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Higher Education Coordinating Commission
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	900,000	-	-	900,000	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	359,105,311	175,786	-	355,030,000	-	3,899,525	-
121 - Community College Capital Construction XIG	-	-	77,076,480	-	-	77,076,480	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	15,259,002	-	-	15,259,002	-	-	-
Subtotal Policy Packages	2	2.00	464,905,461	(16,640,408)	29,512,546	448,324,564	(184,834)	3,893,593	-
Total 2017-19 Governor's Budget	128	120.52	2,789,247,933	1,855,872,413	106,225,848	476,043,166	114,509,452	213,040,849	23,556,205
Percentage Change From 2015-17 Leg Approved Budget	-10.49%	-3.04%	6.97%	4.08%	70.22%	33.81%	2.31%	-22.65%	24.18%
Percentage Change From 2017-19 Current Service Level	1.59%	1.69%	20.00%	-0.89%	38.47%	1,616.15%	-0.16%	1.86%	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
HECC Operations
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	140	121.30	58,591,061	30,737,158	-	13,064,078	14,583,825	206,000	-
2015-17 Emergency Boards	-	-	4,189,672	2,945,898	-	1,004,733	239,041	-	-
2015-17 Leg Approved Budget	140	121.30	62,780,733	33,683,056	-	14,068,811	14,822,866	206,000	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(17)	(5.78)	(10,139,774)	(9,676,126)	-	(412,479)	(51,169)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	123	115.52	52,640,959	24,006,930	-	13,656,332	14,771,697	206,000	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	27,153	25,493	-	(4,311)	5,971	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	81,404	48,194	-	25,246	7,964	-	-
Subtotal	-	-	108,557	73,687	-	20,935	13,935	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(8,919,399)	(2,348,803)	-	(5,355,561)	(1,215,035)	-	-
Subtotal	-	-	(8,919,399)	(2,348,803)	-	(5,355,561)	(1,215,035)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	411,705	200,303	-	46,110	165,292	-	-
State Gov't & Services Charges Increase/(Decrease)			586,872	160,415	-	148,934	277,523	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
HECC Operations
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	998,577	360,718	-	195,044	442,815	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	(181,103)	-	181,103	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	123	115.52	44,828,694	21,911,429	-	8,697,853	14,013,412	206,000	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
HECC Operations
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	123	115.52	44,828,694	21,911,429	-	8,697,853	14,013,412	206,000	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	123	115.52	44,828,694	21,911,429	-	8,697,853	14,013,412	206,000	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	(1,101,701)	(1,101,701)	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(459,598)	(167,427)	-	(103,580)	(182,659)	(5,932)	-
092 - Statewide AG Adjustment	-	-	(9,069)	(5,640)	-	(1,978)	(1,451)	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	2,500,000	2,500,000	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	2	2.00	248,405	80,274	-	168,131	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
HECC Operations
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	5,230,000	-	-	5,230,000	-	-	-
121 - Community College Capital Construction XIG	-	-	1,826,483	-	-	1,826,483	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	259,002	-	-	259,002	-	-	-
Subtotal Policy Packages	2	2.00	8,493,522	1,305,506	-	7,378,058	(184,110)	(5,932)	-
Total 2017-19 Governor's Budget	125	117.52	53,322,216	23,216,935	-	16,075,911	13,829,302	200,068	-
Percentage Change From 2015-17 Leg Approved Budget	-10.71%	-3.12%	-15.07%	-31.07%	-	14.27%	-6.70%	-2.88%	-
Percentage Change From 2017-19 Current Service Level	1.63%	1.73%	18.95%	5.96%	-	84.83%	-1.31%	-2.88%	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Support to Community Colleges
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-102-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	555,501,450	555,455,640	-	45,810	-	-	-
2015-17 Emergency Boards	-	-	8,909,800	8,909,800	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	564,411,250	564,365,440	-	45,810	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	1,995,001	1,995,001	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	566,406,251	566,360,441	-	45,810	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(10,759,800)	(10,759,800)	-	-	-	-	-
Subtotal	-	-	(10,759,800)	(10,759,800)	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	42,383,496	42,383,496	-	-	-	-	-
Subtotal	-	-	42,383,496	42,383,496	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	(28,300,000)	(28,300,000)	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Support to Community Colleges
2017-19 Biennium**

**Governor's Budget
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<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	569,729,947	569,684,137	-	45,810	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Support to Community Colleges
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-102-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	569,729,947	569,684,137	-	45,810	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	569,729,947	569,684,137	-	45,810	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	(14,418,797)	(14,418,797)	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Support to Community Colleges
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-102-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(14,418,797)	(14,418,797)	-	-	-	-	-
Total 2017-19 Governor's Budget	-	-	555,311,150	555,265,340	-	45,810	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-1.61%	-1.61%	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-2.53%	-2.53%	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Public University Ops & Student Support
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-103-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	665,427,500	665,427,500	-	-	-	-	-
2015-17 Emergency Boards	-	-	1,900,000	1,900,000	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	667,327,500	667,327,500	-	-	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	667,327,500	667,327,500	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	142,500	142,500	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(1,900,000)	(1,900,000)	-	-	-	-	-
Subtotal	-	-	(1,757,500)	(1,757,500)	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	27,750,718	27,750,718	-	-	-	-	-
Subtotal	-	-	27,750,718	27,750,718	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2017-19 Biennium Budget

Higher Education Coordinating Commission
Public University Ops & Student Support
2017-19 Biennium

Governor's Budget
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	693,320,718	693,320,718	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Public University Ops & Student Support
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-103-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	693,320,718	693,320,718	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	693,320,718	693,320,718	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	(33,424,326)	(33,424,326)	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	7,431,108	7,431,108	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Public University Ops & Student Support
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-103-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(25,993,218)	(25,993,218)	-	-	-	-	-
Total 2017-19 Governor's Budget	-	-	667,327,500	667,327,500	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-3.75%	-3.75%	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Public University State Programs
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-104-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	38,120,363	38,120,363	-	-	-	-	-
2015-17 Emergency Boards	-	-	1,000,000	1,000,000	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	39,120,363	39,120,363	-	-	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	39,120,363	39,120,363	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	936,900	936,900	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,071,207)	(2,071,207)	-	-	-	-	-
Subtotal	-	-	(1,134,307)	(1,134,307)	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,545,958	1,545,958	-	-	-	-	-
Subtotal	-	-	1,545,958	1,545,958	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2017-19 Biennium Budget

Higher Education Coordinating Commission
 Public University State Programs
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	39,532,014	39,532,014	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Public University State Programs
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-104-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	39,532,014	39,532,014	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	39,532,014	39,532,014	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	(835,173)	(835,173)	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	423,522	423,522	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Public University State Programs
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-104-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(411,651)	(411,651)	-	-	-	-	-
Total 2017-19 Governor's Budget	-	-	39,120,363	39,120,363	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-1.04%	-1.04%	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Agriculture Experiment Station
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-105-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	63,121,066	63,121,066	-	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	63,121,066	63,121,066	-	-	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	63,121,066	63,121,066	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	2,644,894	2,644,894	-	-	-	-	-
Subtotal	-	-	2,644,894	2,644,894	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2017-19 Biennium Budget

Higher Education Coordinating Commission
 Agriculture Experiment Station
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 52500-105-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	65,765,960	65,765,960	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Agriculture Experiment Station
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-105-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	65,765,960	65,765,960	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	65,765,960	65,765,960	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	(3,349,341)	(3,349,341)	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	704,447	704,447	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Agriculture Experiment Station
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-105-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(2,644,894)	(2,644,894)	-	-	-	-	-
Total 2017-19 Governor's Budget	-	-	63,121,066	63,121,066	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-4.02%	-4.02%	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Extension Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-106-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	45,601,540	45,601,540	-	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	45,601,540	45,601,540	-	-	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	45,601,540	45,601,540	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,882,723	1,882,723	-	-	-	-	-
Subtotal	-	-	1,882,723	1,882,723	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Extension Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-106-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	47,484,263	47,484,263	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Extension Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-106-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	47,484,263	47,484,263	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	47,484,263	47,484,263	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	41,608,353	(2,391,647)	44,000,000	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	508,924	508,924	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Extension Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-106-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	42,117,277	(1,882,723)	44,000,000	-	-	-	-
Total 2017-19 Governor's Budget	-	-	89,601,540	45,601,540	44,000,000	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	96.49%	-	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	88.70%	-3.96%	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Forest Research Laboratory
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-107-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	9,771,107	9,771,107	-	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	9,771,107	9,771,107	-	-	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	9,771,107	9,771,107	-	-	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	402,981	402,981	-	-	-	-	-
Subtotal	-	-	402,981	402,981	-	-	-	-	-
040 - Mandated Caseload									

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Forest Research Laboratory
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-107-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	10,174,088	10,174,088	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Forest Research Laboratory
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-107-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	10,174,088	10,174,088	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	10,174,088	10,174,088	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	(512,029)	(512,029)	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	109,048	109,048	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Forest Research Laboratory
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-107-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(402,981)	(402,981)	-	-	-	-	-
Total 2017-19 Governor's Budget	-	-	9,771,107	9,771,107	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-3.96%	-3.96%	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
OHSU Programs
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-108-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	77,332,846	77,332,846	-	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	77,332,846	77,332,846	-	-	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	77,332,846	77,332,846	-	-	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(4,839,089)	(4,839,089)	-	-	-	-	-
Subtotal	-	-	(4,839,089)	(4,839,089)	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	3,170,646	3,170,646	-	-	-	-	-
Subtotal	-	-	3,170,646	3,170,646	-	-	-	-	-
040 - Mandated Caseload									

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
OHSU Programs
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-108-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	75,664,403	75,664,403	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
OHSU Programs
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-108-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	75,664,403	75,664,403	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	75,664,403	75,664,403	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	1,668,443	1,668,443	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
OHSU Programs
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-108-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	1,668,443	1,668,443	-	-	-	-	-
Total 2017-19 Governor's Budget	-	-	77,332,846	77,332,846	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	2.21%	2.21%	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Student Assistance
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-109-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	165,953,692	138,394,532	11,816,379	15,742,781	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	165,953,692	138,394,532	11,816,379	15,742,781	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	165,953,692	138,394,532	11,816,379	15,742,781	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	9,916,097	9,916,097	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(1,050,000)	-	-	(1,050,000)	-	-	-
Subtotal	-	-	8,866,097	9,916,097	-	(1,050,000)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	6,101,438	5,120,598	437,206	543,634	-	-	-
Subtotal	-	-	6,101,438	5,120,598	437,206	543,634	-	-	-
040 - Mandated Caseload									

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Student Assistance
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-109-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	1,088,850	(7,397,794)	8,492,683	(6,039)	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	182,010,077	146,033,433	20,746,268	15,230,376	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Student Assistance
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-109-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	182,010,077	146,033,433	20,746,268	15,230,376	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	182,010,077	146,033,433	20,746,268	15,230,376	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	2,175,209	(2,175,209)	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	5,000,000	5,000,000	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	19,832,194	19,832,194	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Student Assistance
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-109-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	900,000	-	-	900,000	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	25,732,194	27,007,403	(2,175,209)	900,000	-	-	-
Total 2017-19 Governor's Budget	-	-	207,742,271	173,040,836	18,571,059	16,130,376	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	25.18%	25.03%	57.16%	2.46%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	14.14%	18.49%	-10.48%	5.91%	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Workforce and Other Special Payments
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-110-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	115,328,803	-	-	427,582	95,932,390	-	18,968,831
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	115,328,803	-	-	427,582	95,932,390	-	18,968,831
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	8,843,515	8,190,913	-	652,602	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	124,172,318	8,190,913	-	1,080,184	95,932,390	-	18,968,831
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	3,900,016	303,064	-	59,189	3,537,763	-	-
Subtotal	-	-	3,900,016	303,064	-	59,189	3,537,763	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Workforce and Other Special Payments
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-110-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	128,072,334	8,493,977	-	1,139,373	99,470,153	-	18,968,831

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Workforce and Other Special Payments
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-110-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	128,072,334	8,493,977	-	1,139,373	99,470,153	-	18,968,831
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(20,445)	-	-	(20,445)	-	-	-
Modified 2017-19 Current Service Level	-	-	128,051,889	8,493,977	-	1,118,928	99,470,153	-	18,968,831
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	(1,043,282)	(1,043,282)	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Workforce and Other Special Payments
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-110-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(1,043,282)	(1,043,282)	-	-	-	-	-
Total 2017-19 Governor's Budget	-	-	127,008,607	7,450,695	-	1,118,928	99,470,153	-	18,968,831
Percentage Change From 2015-17 Leg Approved Budget	-	-	10.13%	-	-	161.69%	3.69%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-0.83%	-12.28%	-	-1.79%	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Oregon Youth Conservation Corps
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-111-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	3	3.00	3,653,153	-	-	2,488,385	1,164,768	-	-
2015-17 Emergency Boards	-	-	30,389	-	-	27,144	3,245	-	-
2015-17 Leg Approved Budget	3	3.00	3,683,542	-	-	2,515,529	1,168,013	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	43,114	-	-	40,435	2,679	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	3	3.00	3,726,656	-	-	2,555,964	1,170,692	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	3,127	-	-	3,080	47	-	-
Subtotal	-	-	3,127	-	-	3,080	47	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	106,573	-	-	66,591	39,982	-	-
Subtotal	-	-	106,573	-	-	66,591	39,982	-	-
040 - Mandated Caseload									

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Oregon Youth Conservation Corps
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-111-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	3	3.00	3,836,356	-	-	2,625,635	1,210,721	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Oregon Youth Conservation Corps
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-111-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	3	3.00	3,836,356	-	-	2,625,635	1,210,721	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	3	3.00	3,836,356	-	-	2,625,635	1,210,721	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(4,215)	-	-	(3,491)	(724)	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Oregon Youth Conservation Corps
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-111-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(4,215)	-	-	(3,491)	(724)	-	-
Total 2017-19 Governor's Budget	3	3.00	3,832,141	-	-	2,622,144	1,209,997	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	4.03%	-	-	4.24%	3.59%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-0.11%	-	-	-0.13%	-0.06%	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Sports Lottery
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-112-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	8,240,000	-	8,240,000	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	8,240,000	-	8,240,000	-	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	8,240,000	-	8,240,000	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	4,072,245	-	4,072,245	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	4,072,245	-	4,072,245	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2017-19 Biennium Budget

Higher Education Coordinating Commission
Sports Lottery
2017-19 Biennium

Governor's Budget
Cross Reference Number: 52500-112-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	12,312,245	-	12,312,245	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Sports Lottery
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-112-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	12,312,245	-	12,312,245	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	12,312,245	-	12,312,245	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	(12,312,245)	-	(12,312,245)	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Sports Lottery
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-112-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(12,312,245)	-	(12,312,245)	-	-	-	-
Total 2017-19 Governor's Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-100.00%	-	-100.00%	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-100.00%	-	-100.00%	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Public University Debt Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-113-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	376,177,865	119,704,939	31,887,710	-	-	224,585,215	1
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	376,177,865	119,704,939	31,887,710	-	-	224,585,215	1
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	31,081,327	42,103,993	33,920	-	-	(15,643,959)	4,587,373
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	407,259,192	161,808,932	31,921,630	-	-	208,941,256	4,587,374
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	(76,944)	(76,944)	-	-	-	-	-
Subtotal	-	-	(76,944)	(76,944)	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Public University Debt Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-113-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	407,182,248	161,731,988	31,921,630	-	-	208,941,256	4,587,374

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Public University Debt Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-113-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	407,182,248	161,731,988	31,921,630	-	-	208,941,256	4,587,374
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	407,182,248	161,731,988	31,921,630	-	-	208,941,256	4,587,374
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Public University Debt Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-113-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	4,075,311	175,786	-	-	-	3,899,525	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	4,075,311	175,786	-	-	-	3,899,525	-
Total 2017-19 Governor's Budget	-	-	411,257,559	161,907,774	31,921,630	-	-	212,840,781	4,587,374
Percentage Change From 2015-17 Leg Approved Budget	-	-	9.33%	35.26%	0.11%	-	-	-5.23%	158,737,300.00%
Percentage Change From 2017-19 Current Service Level	-	-	1.00%	0.11%	-	-	-	1.87%	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Community College Debt Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-114-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	35,099,982	24,637,915	10,462,066	-	-	-	1
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	35,099,982	24,637,915	10,462,066	-	-	-	1
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	8,751,188	7,480,096	1,271,093	-	-	-	(1)
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	43,851,170	32,118,011	11,733,159	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	43,851,170	32,118,011	11,733,159	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Community College Debt Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-114-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	43,851,170	32,118,011	11,733,159	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	43,851,170	32,118,011	11,733,159	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Community College Debt Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-114-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2017-19 Governor's Budget	-	-	43,851,170	32,118,011	11,733,159	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	24.93%	30.36%	12.15%	-	-	-	-100.00%
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
OHSU Debt Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-115-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase				-	-	-	-	-	-
Base Debt Service Adjustment			598,400	598,400	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	598,400	598,400	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	598,400	598,400	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
OHSU Debt Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-115-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	598,400	598,400	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	598,400	598,400	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
OHSU Debt Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-115-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2017-19 Governor's Budget	-	-	598,400	598,400	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Public University Capital Construction
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-116-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	361,916,587	-	-	311,267,945	-	50,648,642	-
2015-17 Emergency Boards	-	-	10,150,000	-	-	10,150,000	-	-	-
2015-17 Leg Approved Budget	-	-	372,066,587	-	-	321,417,945	-	50,648,642	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	(50,648,642)	-	-	-	-	(50,648,642)	-
Capital Construction	-	-	(321,417,945)	-	-	(321,417,945)	-	-	-
Subtotal 2017-19 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Public University Capital Construction
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-116-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Public University Capital Construction
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-116-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	349,800,000	-	-	349,800,000	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	349,800,000	-	-	349,800,000	-	-	-
Total 2017-19 Governor's Budget	-	-	349,800,000	-	-	349,800,000	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-5.98%	-	-	8.83%	-	-100.00%	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Community College Capital Construction
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-117-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	1,542,827	-	-	1,542,827	-	-	-
2015-17 Emergency Boards	-	-	1	-	-	1	-	-	-
2015-17 Leg Approved Budget	-	-	1,542,828	-	-	1,542,828	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	(1,542,828)	-	-	(1,542,828)	-	-	-
Subtotal 2017-19 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Community College Capital Construction
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-117-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Community College Capital Construction
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-117-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	75,249,997	-	-	75,249,997	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	15,000,000	-	-	15,000,000	-	-	-
Subtotal Policy Packages	-	-	90,249,997	-	-	90,249,997	-	-	-
Total 2017-19 Governor's Budget	-	-	90,249,997	-	-	90,249,997	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	5,749.65%	-	-	5,749.65%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Suspense
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-999-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Suspense
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-999-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Higher Education Coordinating Commission
Suspense
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 52500-999-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2017-19 Governor's Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Reductions Options

10% Reductions Options (ORS 291.216)

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
(Which program or activity will not be undertaken)	(Describe the effects of this reduction. include positions and FTE in 2017-19 and 2019-21)	(GF, LF, OF, FF. Identify Revenue Source for OF and FF)	(Rank the activities or programs not undertaken in order of lowest cost for benefit obtained)
10% General Fund Reduction			
<p><u>HECC Operations</u> 7% reduction from administration within operations.</p>	<p>This reflects 7% from the operations budget. This will impact the agency’s ability to coordinate the postsecondary education enterprise across the higher education, student access, and workforce functions. This will impact the ability to process and distribute the over \$2 billion in pass through payments this agency distributes. This will most likely need to be taken from Personal Services and would cut approximately 7 8 positions.</p>	<p>\$1,533,800 GF</p>	
<p><u>Community College Support Fund (CCSF)</u> Community colleges rely on three complementary funding streams to support education and workforce services to local communities: General Fund appropriations through the CCSF, property taxes, and student tuition and fees.</p>	<p>This reduction would decrease the support fund to \$512.4 million (from the current \$550 million 2015-17 LAB). The impact of this reduction would be to force community colleges to have to have “make up” the tuition increases that they avoided in 2013-15 and 2015-17 to maintain operations. This will have an adverse impact on student affordability.</p>	<p>\$57,264,912 GF</p>	

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
<p><u>Public University Support Fund (PUSF)</u> The Public University Support Fund is the primary means by which the state invests in the educational mission of its public universities. The Higher Education Coordinating Commission in collaboration with the seven public universities, and student and faculty leadership are undertaking a process to restructure the allocation of the Public University Support Fund to match the HECC’s “Productivity Agenda” which focuses on access and completion for all resident students, with particular focus on those students who need the most support and are least likely to complete.</p>	<p>This will reduce the amount of funding that is distributed to each of the seven universities. The likely response to this reduction would be:</p> <ul style="list-style-type: none"> • Program eliminations • Fewer course offerings, • Use of fund balance; depleting reserves can result in an inability to respond to emergencies • Tuition increases, which would further exacerbate affordability 	<p>\$69,692,917 GF</p>	
<p><u>Student Assistance</u> Student Assistance is the category that includes the Oregon Opportunity Grant which serves thousands of Oregonian’s each year to help make college more affordable. This is a needs based grant program. The new Oregon Promise which attempts to make the first 2 years of Community College free for qualified Oregonians.</p>	<p>This will eliminate approximately 6,500 needs based grants from the Oregon Opportunity Grant program and reduce the phase in of the Oregon Promise program making it more of a first come first serve program due to the limited availability of funds.</p>	<p>\$16,677,970 GF</p>	

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
<p><u>WorkForce Initiative</u> This program funds “on the job training” (OJT), which is a reimbursed “hire first” program and also the National Career Readiness Certificate (NCRC) which demonstrates that an individual has the job ready skills for which an employer is looking.</p>	<p>The WorkForce Initiative will reduce the amount of funding that can be used for preparing and assisting displaced workers find new jobs.</p>	<p>\$849,398 GF</p>	
<p><u>Public University</u> <u>Agricultural Experiment Station (AES)</u> AES is an economic engine for much of rural Oregon, as well as for food systems and export industries in the metro area, with a multimillion dollar influence in the statewide economy.</p>	<p>A reduction in General Fund could necessitate program eliminations, including related tenure/tenure track positions and associated support staff, as well as closure of select branch stations. There would likely be a collateral negative impact on research productivity. Any actual cut scenarios would be the purview of Oregon State University Board of Trustees and administration.</p>	<p>\$6,576,596 GF</p>	
<p><u>Public University</u> <u>Extension Service (ES)</u> ES provides services in counties across the state. Any actual cut scenarios would be the purview of Oregon State University Board of Trustees and administration</p>	<p>A reduction in General Fund could reduce the number of community educators. This will also reduce capacity to generate external grant and contract funding. Reduced service would impact some of the state’s most vulnerable populations, including limited resource families and youth.</p>	<p>\$4,748,426 GF</p>	

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
<p><u>Public University</u> <u>Forest Research Laboratory (FRL)</u> The historical relationship between the state and Oregon’s forest industry has provided approximately a 50/50 shared funding for FRL research and development in recognition that the economy, the environment, communities and Oregonians all gain from healthy forests.</p>	<p>A significant reduction in appropriated funding puts at risk the loss of Harvest Tax revenue for FRL. Options for managing a 10% reduction in General Fund appropriations could include reduction of research activities in water quality/riparian management, production planning/modeling, economical harvest and transport processes for biomass based energy, and green building practices.</p>	<p>\$1,017,408 GF</p>	
<p><u>Public University</u> <u>State Programs</u> The State Programs category is intended to encompass General Fund support for certain institutes, centers, and programs operated by the former Oregon University System (OUS) and now, largely continued by the seven public universities that address the economic development, resource base, public service needs of the state of Oregon. Many of these programs have an industry-specific focus, and receive additional investments from the private sector and other sources.</p>	<p>During any funding reduction, the HECC would recommend a pro-rate distribution of funding reduction amongst state programs which would reduce the effectiveness of many strategic efforts designed to support key industries and unique social and community niches filled by the public universities.</p>	<p>\$3,953,201 GF</p>	

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
<p><u>Public University Sports Action Lottery</u> The Sports Action Lottery was established by state statutes ORS 461.535 and 461.543 to provide funding for intercollegiate athletics at the public universities. The statute sets aside 12 percent of the funds for non-athletic graduate student scholarships. The remaining eighty-eight percent is distributed to the intercollegiate athletic departments of the public universities.</p>	<p>Reduction in scholarships impedes access, affordability and retention, thereby lowering potential progress toward increased graduation rates and overall 40-40-20goals. Campuses with athletic programs more reliant on lottery funding would be disproportionately affected.</p>	<p>\$1,245,660 GF</p>	
<p><u>OHSU Programs</u> OHSU receives state funding to support the Schools of Dentistry, Medicine, and Nursing: the CDRC, Oregon Poison Center, the Office of Rural Health, the AHEC and for Scholars for a Health Oregon Initiative. Funds provided to OHSU cover about 28% of the costs to educate students with the rest coming from tuition and other sources.</p>	<p>This reduction directly reduces the funds available to cover the education costs for students in the fields of Dentistry, Medicine, and Nursing.</p>	<p>\$8,050,349 GF</p>	
<u>10% Federal Funds Reduction</u>			
<p><u>HECC - Veterans Education</u> HECC funds an annual performance contract with the Department of Veterans Affairs (VA) to provide assistance to the schools in the state offering programs to veterans, implement the procedures and activities necessary to meet the requirements of Chapter 1006 of Title 10 U.S.C. or Chapter 30, 32, 34,35 or 36 of Title 38 U.S.C</p>	<p>This reduction would decrease the funding available to assist veterans in meeting their postsecondary goals. This is at a time of increased need due to the conflicts in Iraq and Afghanistan and the returning veterans of those conflicts.</p>	<p>\$39,790 FF</p>	

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
<p><u>Funding for Local and Regional Workforce Investment Board Support</u> Title IB of the Workforce Investment Act funds for adult, dislocated workers, youth employment training programs, and other workforce training programs. This program is funded by the U.S. Dept. of Labor (DOL).</p> <p>Title II of the Workforce Investment Act includes funds to support developmental education for adults. This program is funded by the U.S. Department of Education.</p>	<p>Reduction includes Title IB and II of the Workforce Investment Act.</p> <p>The effect on Title IB would be a reduction of funds that pay for training, retraining, and skill upgrades to Oregonians seeking skills to enter the workforce or who have been dislocated from employment and require retraining to re-enter the workforce.</p> <p>The effect on Title II would be a reduction of support of Adult Basic Skills at community colleges and the Department of Corrections. This would negatively affect job readiness and transition to credit postsecondary education.</p>	<p>\$13,245,239 FF</p> <p>Title IB and Title II</p>	
<u>10% Other Funds Reduction</u>			
<p><u>ODA/PCS</u> Receives license fees from private schools that allows them to operate in Oregon.</p>	<p>This program is self-funding. The State's ability to comply with required oversight would be negatively affected.</p>	<p>\$166,767 OF Fees</p>	
<p><u>Oregon Youth Conservation Corps.</u> The purpose of this program is to establish and maintain education and environmental program for disadvantaged and at-risk youth.</p>	<p>Would reduce many education, training, and employment opportunities for our most at-risk youth ages 13-24. These youth report their OYCC experience increased their academic and work skills as well as increasing their interest in further education and job training.</p>	<p>\$262,564 Amusement Device Tax</p>	

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
<p><u>General Educational Development (GED)</u> The purpose of this program is to provide the GED Test to adults without a high school credential. ORS 326.550 allows the State Board of Education to establish a nonrefundable application fee to cover the costs of administering this program.</p>	<p>This program is self-funding. The State's ability to comply with required GED Testing Service policy would be negatively affected. To use this fee for any other than GED testing would require a change in statute.</p>	<p>\$169,745 GED Fees</p>	
<p>Other Grants and Private Scholarships</p>	<p>Eliminates privately funded Scholarships awards to approximately 660 students per year and student child care grants to approximately 10 students per year.</p>	<p>\$1,523,038 OF</p>	

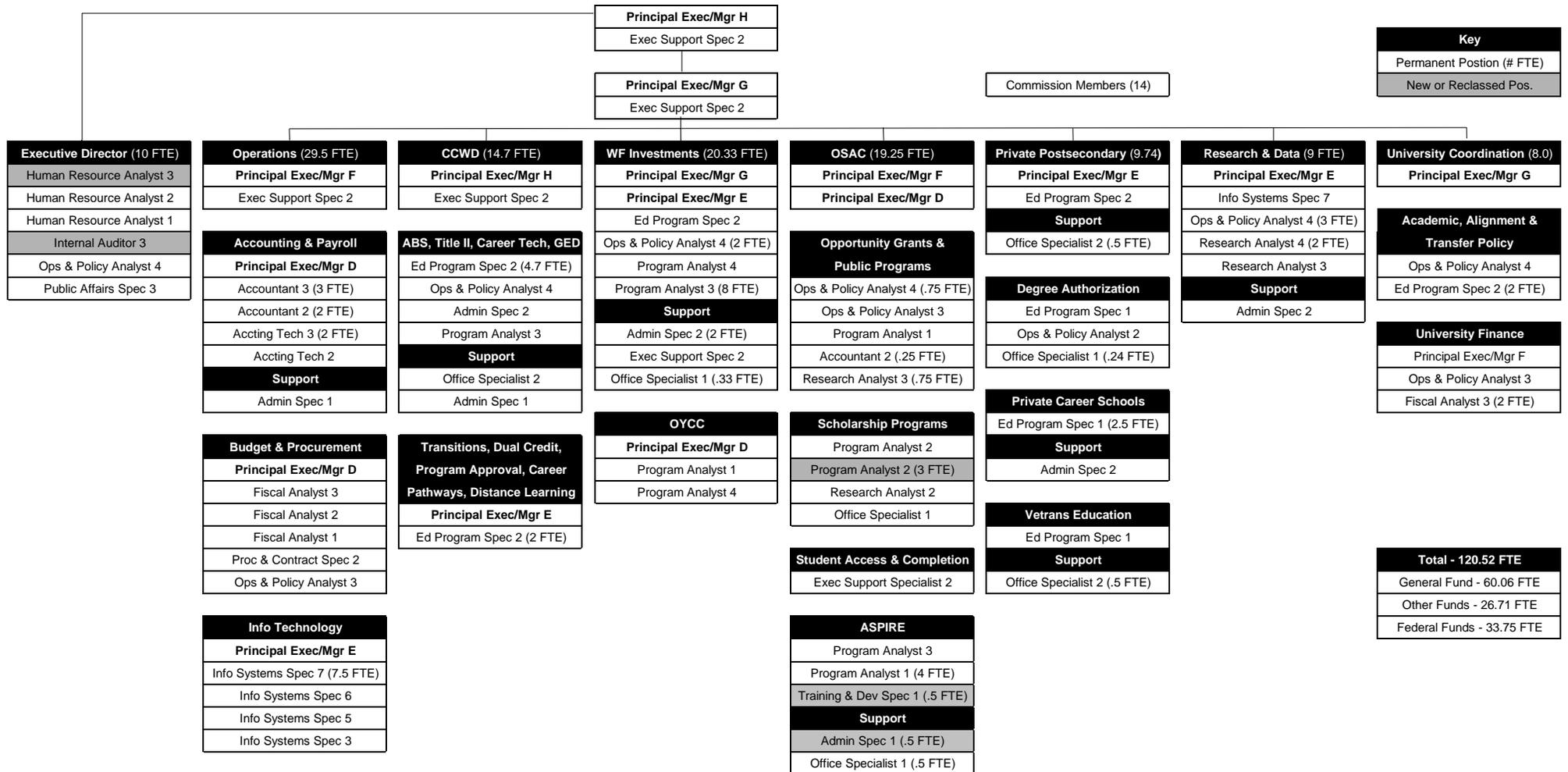
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Higher Education Coordinating Commission Agency

2017-19 Organization Chart

128 positions (120.52 FTE)

As of February 11, 2017 - Governor's Budget



Higher Education Coordinating Commission

Agency Number: 52500

**Agencywide Program Unit Summary
2017-19 Biennium**

Version: Y - 01 - Governor's Budget

Summary Cross Reference Number	Cross Reference Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
101-00-00-00000	HECC Operations						
	General Fund	3,105,531	30,737,158	33,683,056	36,614,507	23,216,935	-
	Other Funds	1,548,369	13,270,078	14,274,811	20,274,917	16,275,979	-
	Federal Funds	305,450	14,583,825	14,822,866	14,013,412	13,829,302	-
	All Funds	4,959,350	58,591,061	62,780,733	70,902,836	53,322,216	-
102-00-00-00000	Support to Community Colleges						
	General Fund	-	555,455,640	564,365,440	814,484,137	555,265,340	-
	Other Funds	-	45,810	45,810	45,810	45,810	-
	All Funds	-	555,501,450	564,411,250	814,529,947	555,311,150	-
103-00-00-00000	Public University Ops & Student Support						
	General Fund	-	665,427,500	667,327,500	943,003,181	667,327,500	-
104-00-00-00000	Public University State Programs						
	General Fund	-	38,120,363	39,120,363	40,940,536	39,120,363	-
105-00-00-00000	Agriculture Experiment Station						
	General Fund	-	63,121,066	63,121,066	66,470,407	63,121,066	-
106-00-00-00000	Extension Service						
	General Fund	-	45,601,540	45,601,540	47,993,187	45,601,540	-
	Lottery Funds	-	-	-	-	44,000,000	-
	All Funds	-	45,601,540	45,601,540	47,993,187	89,601,540	-

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Agencywide Program Unit Summary - BPR010

Higher Education Coordinating Commission

Agency Number: 52500

**Agencywide Program Unit Summary
2017-19 Biennium**

Version: Y - 01 - Governor's Budget

Summary Cross Reference Number	Cross Reference Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
107-00-00-00000	Forest Research Laboratory						
	General Fund	-	9,771,107	9,771,107	10,283,136	9,771,107	-
108-00-00-00000	OHSU Programs						
	General Fund	-	77,332,846	77,332,846	80,503,492	77,332,846	-
109-00-00-00000	Student Assistance						
	General Fund	-	138,394,532	138,394,532	224,805,532	173,040,836	-
	Lottery Funds	-	11,816,379	11,816,379	25,986,015	18,571,059	-
	Other Funds	-	15,742,781	15,742,781	18,130,376	16,130,376	-
	All Funds	-	165,953,692	165,953,692	268,921,923	207,742,271	-
110-00-00-00000	Workforce and Other Special Payments						
	General Fund	-	-	-	23,493,977	7,450,695	-
	Other Funds	-	427,582	427,582	1,118,928	1,118,928	-
	Federal Funds	-	114,901,221	114,901,221	118,438,984	118,438,984	-
	All Funds	-	115,328,803	115,328,803	143,051,889	127,008,607	-
111-00-00-00000	Oregon Youth Conservation Corps						
	Other Funds	-	2,488,385	2,515,529	2,625,635	2,622,144	-
	Federal Funds	-	1,164,768	1,168,013	1,210,721	1,209,997	-
	All Funds	-	3,653,153	3,683,542	3,836,356	3,832,141	-

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Agencywide Program Unit Summary - BPR010

Higher Education Coordinating Commission

Agency Number: 52500

**Agencywide Program Unit Summary
2017-19 Biennium**

Version: Y - 01 - Governor's Budget

Summary Cross Reference Number	Cross Reference Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
112-00-00-00000	Sports Lottery						
	Lottery Funds	-	8,240,000	8,240,000	12,456,604	-	-
113-00-00-00000	Public University Debt Service						
	General Fund	-	119,704,939	119,704,939	161,735,844	161,907,774	-
	Lottery Funds	-	31,887,710	31,887,710	31,921,630	31,921,630	-
	Other Funds	-	224,585,215	224,585,215	212,898,797	212,840,781	-
	Federal Funds	-	1	1	625,977	4,587,374	-
	All Funds	-	376,177,865	376,177,865	407,182,248	411,257,559	-
114-00-00-00000	Community College Debt Service						
	General Fund	-	24,637,915	24,637,915	33,266,340	32,118,011	-
	Lottery Funds	-	10,462,066	10,462,066	11,733,159	11,733,159	-
	Federal Funds	-	1	1	-	-	-
	All Funds	-	35,099,982	35,099,982	44,999,499	43,851,170	-
115-00-00-00000	OHSU Debt Service						
	General Fund	-	-	-	598,400	598,400	-
116-00-00-00000	Public University Capital Construction						
	Other Funds	-	361,916,587	372,066,587	418,350,000	349,800,000	-
117-00-00-00000	Community College Capital Construction						
	Other Funds	-	1,542,827	1,542,828	344,992,503	90,249,997	-

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Agencywide Program Unit Summary - BPR010

Summary Cross Reference Number	Cross Reference Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
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TOTAL AGENCY

General Fund	3,105,531	1,768,304,606	1,783,060,304	2,484,192,676	1,855,872,413	-
Lottery Funds	-	62,406,155	62,406,155	82,097,408	106,225,848	-
Other Funds	1,548,369	620,019,265	631,201,143	1,018,436,966	689,084,015	-
Federal Funds	305,450	130,649,816	130,892,102	134,289,094	138,065,657	-
All Funds	4,959,350	2,581,379,842	2,607,559,704	3,719,016,144	2,789,247,933	-

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Revenues

REVENUE FORECAST NARRATIVE	OTHER FUNDS	FEDERAL FUNDS	LOTTERY FUNDS
<u>CCWD</u>			
<p><u>General Educational Development (GED) Testing Program:</u> The purpose of this program is to provide the GED Test to adults without a high school credential. ORS 326.550 allows the State Board of Education to establish a nonrefundable application fee to cover the costs of administering this program. The 2014 GED Test fees are: \$38.00 per test, a total of \$152.00 for all four tests, of those fees \$8 per test is paid to CCWD for administration of the program. GED candidates receive their initial certificate and transcript free; duplicate certificates and transcripts may be ordered through DiplomaSender.com for a fee of \$18.00 per document. Revenue projections are based on the number of tests and document requests anticipated based on history and other inputs, such as economic conditions.</p>	\$495,480		
<p><u>Carl Perkins Career and Technical Education Act Funds:</u> The purpose of the Carl Perkins funding is to develop more fully the academic and career and technical skills of high school and community college students who enroll in career and technical education programs. 85 percent of Oregon’s allocation is distributed to high schools and community colleges (50 percent to high schools and 50 percent to community colleges). Oregon community colleges use these federal resources to build on efforts to assist students in meeting challenging academic and technical standards, including preparation for high skill, high wage, or high demand occupations in current or emerging professions. Community colleges also use these federal Perkins funds to support partnerships among high schools, universities, and business and industry. The Oregon Department of Education receives the funds from the U.S. DOE and then passes a portion to CCWD.</p>	\$2,054,854		
<p><u>Oregon Youth Conservation Corps:</u> The purpose of this program is to establish and maintain an education and environmental program for disadvantaged and at-risk youth. A significant share of the funding for this program comes from Amusement Device Taxes (ADT), Oregon State Marine Board grants and from partner agencies. Anticipated revenues are expected to be sufficient to support essential budget level expenditures.</p>	\$2,281,811		

REVENUE FORECAST NARRATIVE	OTHER FUNDS	FEDERAL FUNDS	LOTTERY FUNDS
<p><u>Timber Tax:</u> Forestland owners paid a reduced property tax annually then paid a tax when timber was harvested. In 2003, the forestland owners owning large tracts of forestland switched to paying all of their property tax annually with no tax paid if they harvest. There was, however, an option for landowners of small tracts to continue with a program that was similar to the old system, paying part of their property tax annually with a tax payment made when timber is harvested. It is estimated that the amount of land under this new option represents about 6.5% of the total amount of forestland, down significantly from the land under the programs that were phased out. In 2013 and 2014 revenues began increasing by approximately 12% and the Department of Revenue is forecasting continued increases.</p>	\$45,660		
<p><u>Workforce Investment Act (WIA) One-Stop Services:</u> Title IB of the Workforce Investment Act funds for adult, dislocated workers, youth employment training programs, and other workforce training programs. This program is funded by the U.S. Dept. of Labor (DOL). The allocation to Oregon has been trending downward for the past decade and current funding levels are approximately 40% lower than they were in 2000. The Workforce Innovation and Opportunity Act, which will be implemented on July 1, 2015, may provide additional resources to Oregon.</p>		\$89,685,283	
<p><u>WIA Title II Adult Basic Skills (ABS) Funds:</u> Title II of the Workforce Investment Act includes funds to support developmental education for adults. This program is funded by the U.S. Department of Education. Appropriations for WIA Title II are projected to remain at level funding during the next biennium based on the President's budget. The revenue includes unexpended funds from prior grants. Anticipated revenues are expected to be sufficient to support essential budget level expenditures.</p>		\$9,784,870	
<p><u>Bureau of Land Management</u> OYCC is specifically chartered by the BLM to serve as a clearinghouse for all forms of youth conservation corps operating in Oregon, including school, tribal, youth offender, and nonprofit organization crews. The BLM provides the funding and OYCC manages the grants at the local level.</p>		\$1,209,997	
<p><u>National Emergency Grants (Non-Ltd):</u> National Emergency Grants are discretionary grants awarded by the Secretary of Labor pursuant to the federal Workforce Investment Act. Funds are awarded to provide employment-related service for dislocated workers, and are reserved and made available for obligation by the Secretary. In Oregon, application is made for an NEG when a local area is faced with a layoff that affects more than 50 workers. Due to an increase in need elsewhere in the country, CCWD anticipates a decrease in NEG funds available to Oregon.</p>		\$18,968,831	

REVENUE FORECAST NARRATIVE	OTHER FUNDS	FEDERAL FUNDS	LOTTERY FUNDS
<u>ODA/PCS</u>			
<p><u>VA/SAA US Veterans Administration Contract (Veterans Education):</u> The SAA enters into an annual performance contract with the Department of Veterans Affairs (VA) to provide assistance to the schools in the state offering programs to veterans, implement the procedures and activities necessary to meet the requirements of Chapter 1006 of Title 10 U.S.C. or Chapter 30, 32, 34, 35 or 36 of Title 38 U.S.C. The Higher Education Coordinating Commission is designated as the State Approving Agency (SAA) for Oregon under Title 38 Codes of Federal Regulation 21.4150.</p>		\$405,800	

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Higher Education Coordinating Commission
2017-19 Biennium**

**Agency Number: 52500
Cross Reference Number: 52500-000-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Lottery Funds						
Transfer from Agy-Res Equity	-	1,917,181	1,917,181	-	-	-
Transfer In Other	-	8,040,648	8,040,648	-	-	-
Tsfr From Administrative Svcs	-	52,574,884	51,391,676	82,097,408	106,168,468	-
Tsfr From Student Access Comm	1,917,772	-	-	-	-	-
Tsfr From Comm Coll/Wkfrc Dev	109,140	-	-	-	-	-
Total Lottery Funds	\$2,026,912	\$62,532,713	\$61,349,505	\$82,097,408	\$106,168,468	-
Other Funds						
Business Lic and Fees	566,809	-	-	-	-	-
Non-business Lic. and Fees	-	792,695	792,695	792,695	792,695	-
Charges for Services	660,850	2,485,367	2,485,367	2,313,367	2,313,367	-
Admin and Service Charges	-	1,356,021	1,356,021	1,356,021	1,356,021	-
General Fund Obligation Bonds	-	311,267,945	321,417,946	507,636,991	457,825,250	-
Lottery Bonds	-	1,542,827	1,542,827	263,593,521	15,259,002	-
Interest Income	-	80,082	80,082	80,082	80,082	-
Donations	-	12,357,654	12,357,654	12,357,654	12,357,654	-
Grants (Non-Fed)	-	74,000	74,000	664,784	664,784	-
Other Revenues	4,042	6,593,499	7,402,475	1,854,143	1,854,143	-
Transfer In - Intrafund	200,000	493,741	493,741	8,381,750	7,809,226	-
Transfer from Agy-Res Equity	-	3,762,493	3,762,493	-	-	-
Transfer In Lottery Proceeds	-	-	-	3,662,654	-	-
Tsfr From Human Svcs, Dept of	-	1,928,000	1,928,000	1,928,000	1,928,000	-
Tsfr From Revenue, Dept of	-	1,745,810	1,745,810	2,045,660	2,045,660	-
Tsfr From Military Dept, Or	-	-	-	2,000,000	-	-
Tsfr From Marine Bd, Or State	-	103,000	103,000	106,811	106,811	-

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Higher Education Coordinating Commission
2017-19 Biennium**

**Agency Number: 52500
Cross Reference Number: 52500-000-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Tsfr From Student Access Comm	7,228,207	-	-	-	-	-
Tsfr From Education, Dept of	49,709	2,054,854	2,054,854	2,054,854	2,054,854	-
Tsfr From Comm Coll/Wkfrc Dev	51,009,015	-	-	-	-	-
Transfer Out - Intrafund	-	(493,741)	(493,741)	(8,381,750)	(7,809,226)	-
Transfer to General Fund	-	(48,549)	(48,549)	(48,549)	(48,549)	-
Tsfr To Oregon Health Authority	(12,350)	-	-	-	-	-
Tsfr To Comm Coll/Wkfrc Dev	(33,414)	-	-	-	-	-
Tsfr To Health Lic Agency	(3,500)	-	-	-	-	-
Total Other Funds	\$59,669,368	\$346,095,698	\$357,054,675	\$802,398,688	\$498,589,774	-
Federal Funds						
Federal Funds	301,815	111,950,983	112,193,269	114,964,286	114,779,452	-
Tsfr From Education, Dept of	512,417	-	-	-	-	-
Transfer Out - Intrafund	(500,000)	-	-	-	-	-
Tsfr To Governor, Office of the	-	(270,000)	(270,000)	(270,000)	(270,000)	-
Tsfr To Education, Dept of	(8,782)	-	-	-	-	-
Total Federal Funds	\$305,450	\$111,680,983	\$111,923,269	\$114,694,286	\$114,509,452	-
Nonlimited Other Funds						
Business Lic and Fees	82,743	-	-	-	-	-
General Fund Obligation Bonds	-	50,648,642	50,648,642	-	-	-
Interest Income	10,581	-	-	-	-	-
Other Revenues	-	224,654,215	224,654,215	213,004,797	216,908,178	-
Transfer In - Intrafund	500,000	-	-	-	-	-
Tsfr From Education, Dept of	622,093	-	-	-	-	-

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2017-19 Biennium

Agency Number: 52500
Cross Reference Number: 52500-000-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Nonlimited Other Funds						
Transfer Out - Intrafund	(200,000)	-	-	-	-	-
Total Nonlimited Other Funds	\$1,015,417	\$275,302,857	\$275,302,857	\$213,004,797	\$216,908,178	-
Nonlimited Federal Funds						
Federal Funds	-	18,968,833	18,968,833	19,594,808	23,556,205	-
Total Nonlimited Federal Funds	-	\$18,968,833	\$18,968,833	\$19,594,808	\$23,556,205	-

Detail of Lottery Funds, Other Funds, and Federal Funds Revenue - HECC

HECC 52500-000-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Non-Business License and Fees	OF	210	649,552	792,695	792,695	792,695	792,695	
Charges for Services GED	OF	410	789,284	795,480	795,480	495,480	495,480	
Charges for Services OSAC	OF	410	321,588	337,087	337,087	337,087	337,087	
Charges for Services Private Post-Secondary	OF	410	660,850	1,352,800	1,352,800	1,480,800	4,480,800	
Admin and Service Charges OSAC	OF	415	1,823,912	1,356,021	1,356,021	1,356,021	1,356,021	
Interest Earnings Private Postsecondary	OF	605	10,581	0	0	0	0	
Donations/Grant Lumina	OF	905	100,000	0	0	0	0	
Donations/Grants For OSAC	OF	905	5,885	40,000	40,000	40,000	40,000	
Donations for ASPIRE	OF	905	230,990	145,000	145,000	145,000	145,000	
Grants (Non-Federal) WICHE	OF	910	0	74,000	74,000	0	0	
Other Revenue for Director's Office	OF	975	0	4,526,802	4,526,802	79,304	79,304	
Other Revenue for Central Operations	OF	975	0	1,622,463	1,622,463	739,403	739,403	
Other Revenue for Community Colleges	OF	975	716,050	0	0	487,862	487,862	
Other Revenue for Workforce	OF	975	0	0	0	114,316	114,316	
Other Revenue for Research & Data	OF	975	0	0	0	196,033	196,033	

HECC 52500-000-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Other Revenue for OSAC	OF	975	11,763	15,310	15,310	15,310	15,310	
Other Revenue for Private Postsecondary	OF	975	4,042	70,650	70,650	107,650	107,650	
Other Revenue for ASPIRE	OF	975	28,062	52,725	52,725	145,566	145,566	
Transfer in – Lottery Proceeds Cost of Bond Issuance	OF	975	NA	0	0	3,662,654	0	
Transfer in – DHS for ASPIRE	OF	975	49,968	0	0	0	0	
Transfer in – Dept of Education Carl Perkins Administration	OF	1581	1,787,748	1,634,152	1,634,152	1,634,590	1,634,590	
Transfer in – Dept of Education for Private Postsecondary	OF	1581	671,802	0	0	0	0	
Federal Funds for Director's Office	FF	995	0	49,747	49,747	79,501	79,501	
Title IB and II Central Operations	FF	995	8,638,301	13,026,877	13,026,877	3,537,135	3,500,964	
Title II for Community Colleges Operations	FF	995	NA	NA	NA	2,551,664	2,531,724	
Title IB for Workforce Operations	FF	995	NA	NA	NA	7,341,259	7,221,141	
Title II for Research & Data Operations	FF	995	NA	NA	NA	369,061	364,314	
Federal Funds for OSAC Operations	FF	995	0	731,958	731,958	0	0	
Federal Funds for Private Postsecondary Operations	FF	995	301,815	383,754	383,754	408,934	405,800	
Federal Funds for ASPIRE Operations	FF	995	0	661,488	661,488	77	77	
Transfer in – DOR Timber Tax for Community Colleges	OF	1150	45,247	45,810	45,810	45,660	45,660	

HECC 52500-000-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Transfer in – DAS Extension Service	LF	1107	0	0	0	0	44,000,000	
Transfer in – Other Oregon Opportunity Grants	LF	1050	0	8,040,648	8,040,648	0	0	
Transfer in – DAS Oregon Opportunity Grants	LF	1107	243,210	2,572,274	2,572,274	25,986,015	18,571,059	
Interest Earnings OSAC Private Awards	OF	605	28,743	46,019	46,019	46,019	46,019	
Interest Earnings Barber & Hairdressers Scholarship	OF	605	8,815	9,900	9,900	9,900	9,900	
Interest Earnings GEAR-UP	OF	605	7,692	927	927	927	927	
Interest Earnings Nursing Faculty Loan Repayment	OF	605	535	1,100	1,100	1,100	1,100	
Interest Earnings JOBS Plus	OF	605	3,071	5,153	5,153	5,153	5,153	
Interest Earnings OYCC Scholarship	OF	605	4,199	5,983	5,983	5,983	5,983	
Donations for OSAC Private Awards	OF	905	12,930,541	11,379,654	11,379,654	11,379,654	11,379,654	
Donations For GEAR-UP	OF	905	2,779,650	618,000	618,000	618,000	618,000	
Other Revenue GEAR-UP	OF	975	2,250	0	0	0	0	
Med/Dent Interest from OHSU	OF	975	7,655	8,549	8,549	8,549	8,549	
Other Revenue Nursing Loans	OF	975	9,532	40,000	40,000	40,000	40,000	
Other Revenue JOBS Plus	OF	975	117,786	0	0	0	0	
Transfer in – DHS for Chaffee Ed and Training	OF	1100	1,309,021	1,685,000	1,685,000	1,685,000	1,685,000	

HECC 52500-000-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Transfer in – DHS for JOBS Plus	OF	1100	NA	243,000	243,000	243,000	243,000	
Transfer in – Dept of Military	OF	1248	NA	0	0	2,000,000	0	
Grants (Non-Federal)	OF	910	0	0	0	664,784	664,784	
Transfer in – Carl Perkins Other Grants & Programs	OF	1581	0	420,264	420,264	420,264	420,264	
Title IB Special Payments	FF	995	62,531,785	105,458,700	105,458,700	108,654,114	108,654,114	
Title II Special Payments	FF	995	8,696,658	9,442,521	9,442,521	9,784,870	9,784,870	
Donations to OYCC	OF	905	95,335	175,000	175,000	175,000	175,000	
Other Revenue OYCC	OF	975	0	300,000	0	0	0	
Transfer in – DOR Amusement Device Tax	OF	1150	2,036,225	1,700,000	2,000,000	2,000,000	2,000,000	
Transfer in – Marine Board	OF	1250	114,164	103,000	103,000	106,811	106,811	
Bureau of Land Management	FF	995	470,364	1,164,768	1,164,768	1,210,721	1,209,997	
Transfer in – DAS Sports Lottery	LF	1107	0	8,240,000	8,240,000	12,456,604	0	
Transfer in – DAS Public Universities Lottery Debt Service	LF	1107	0	31,300,544	31,300,544	31,921,630	31,878,880	
Public Universities XI-F Debt Service	OF	975	NA	214,974,531	214,974,531	206,379,628	210,283,009	
Public Universities XI-Q Debt Service	OF	975	NA	1,791,106	1,791,106	1,221,521	1,221,521	
Public Universities COP Debt Service	OF	975	NA	7,819,578	7,819,578	5,297,648	5,297,648	

HECC 52500-000-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Build America Bonds Debt Svc	FF	995	0	1	1	625,977	4,587,374	
Transfer in – DAS Community Colleges Lottery Debt Service	LF	1107	9,367,803	10,462,066	10,462,066	11,733,159	11,718,529	
GF Obligation Bonds Community Colleges XI-G Debt Svc	OF	555	11,787	0	0	0	0	
GF Obligation Bonds Public Universities XI-G	OF	555	0	311,267,945	311,267,945	97,000,000	121,794,168	
2013-15 GF Obligation Bonds Public Universities XI-G	OF-NL	555	0	50,648,642	196,523,642	0	0	
2013-15 GF Obligation Bonds Public Universities XI-F	OF	555	0	Included above	Included above	80,250,000	81,449,850	
2013-15 GF Obligation Bonds Public Universities XI-Q	OF	555	0	Included above	Included above	243,390,000	151,785,982	
Lottery Bonds Public Universities	OF	565	NA	0	0	4,000,000	0	
GF Obligation Bonds Community Colleges XI-G	OF	555	157,161,829	1,542,827	1,542,827	86,996,991	102,795,250	
Lottery Bonds Community Colleges	OF	565	0	0	0	259,593,521	15,259,002	
Interest Earnings Community College XI-G	OF	605	431,209	0	500,000	0	0	

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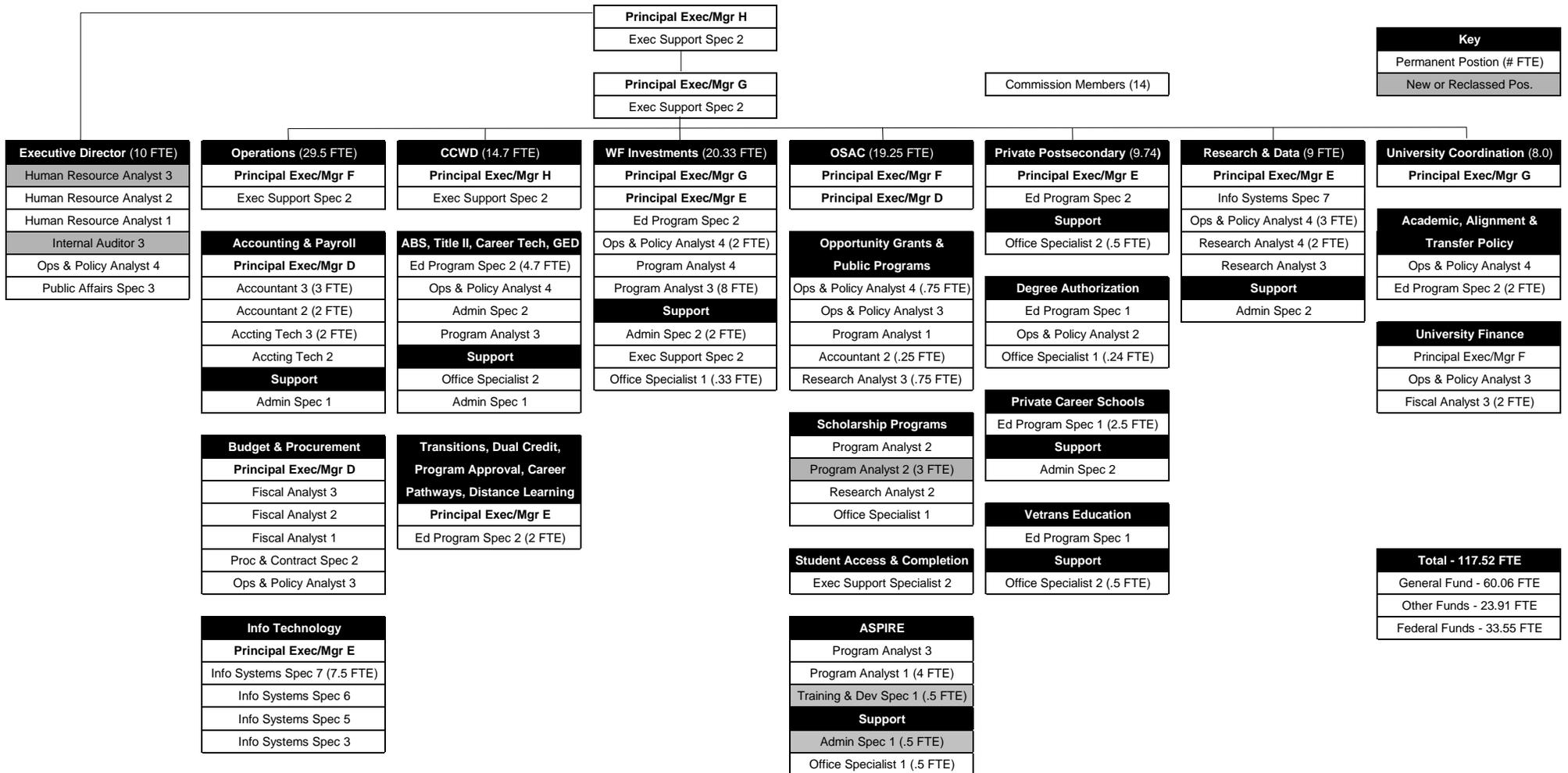
Higher Education Coordinating Commission Agency

HECC Operations

2017-19 Organization Chart

125 positions (117.52 FTE)

As of February 11, 2017 - Governor's Budget



HECC Operations

The Commission is supported by an executive director, who oversees the work of eight offices described below, all of which support the statutory responsibilities of the Commission.

- **The Office of the Executive Director, Policy, and Communications** carries out the central executive role of the agency, as well as communications, legislative affairs, human resources, policy initiatives, and other roles for the integrated agency.
- **The Office of Student Access & Completion (OSAC)**, formerly the Oregon Student Access Commission, administers a variety of state, federal, and privately funded student financial aid programs for the benefit of Oregonians attending institutions of postsecondary education, including the Oregon Opportunity Grant and the Oregon Promise. OSAC also administers other student outreach programs, such as Oregon ASPIRE, and works in partnership with foundations, private individuals, financial institutions, and employers.
- **The Office of Community Colleges and Workforce Development (CCWD)**, formerly the Department of Community Colleges and Workforce Development, provides coordination and resources related to Oregon's 17 community colleges and 18 adult basic skills providers. CCWD also provides statewide administration related to Career and Technical Education (CTE) (including Carl D. Perkins Vocational and Technical Education Act), Dual Credit, Career Pathways, Community College Program Approval, Distance Learning, Adult Basic Skills, General Educational Development (GED), English Language Learners, and the Workforce Innovation and Opportunity Act (WIOA) for Adult Education (Title II).
- **The Office of University Coordination** provides academic and fiscal coordination related to Oregon's seven public universities, including coordination of the academic program approval process, statewide initiatives and legislative directives to enhance postsecondary pathways and student success, biennial budget recommendations for the Public University Support Fund, Public University State Programs, and capital investments, fiscal reporting and analysis, and the allocation of state funding.
- **The Office of Private Postsecondary Education** oversees the quality, integrity, and diversity of private postsecondary programs in Oregon for the benefit of students and consumers. The Office includes the Office of Degree Authorization, which authorizes private degree-granting institutions and distance education providers, Private Career Schools which licenses and supports private career and trade schools, and Veterans Education which provides oversight of programs for veterans.
- **The Office of Workforce Investments (OWI)** is responsible for convening partnerships in the workforce system, supporting the Oregon Workforce Investment Board (OWIB) as well as Local Workforce Development Boards (LWDBs) and implementing the Governor's vision and the OWIB strategic plan. The OWI is a collaboration with the Oregon Employment Department (OED) and includes the Workforce Innovation and Opportunity Act (WIOA) Youth, Adult, Dislocated Worker and Federal Discretionary grants. OWI also administers the Oregon Youth Conservation Corps and staffs its Advisory Committee.

- **The Office of Research and Data** collects, analyzes, and reports research and data on postsecondary education including data on students, courses, demographics, enrollments, academic performance, and academic pathways to comply with state and federal reporting requirements and inform decisions on the postsecondary education enterprise.
- **The Office of Operations** includes Budget, Procurement, Payroll, Accounting, and Information Technology units. The office assists all other agency offices with developing, allocating and leveraging resources; provides leadership, direction and guidance to the Director, Office Directors, Managers, and all staff with the development of policies and strategies to meet the agency's mission; establishes departmental goals; and provides strategic oversight for compliance with state and federal requirements.

HECC Operations also includes ASPIRE (Access to Student Assistance Programs in Reach of Everyone) which is a mentoring program that matches trained and supportive adult volunteer mentors with middle and high school students to develop a plan to help them meet their education goals beyond high school. ASPIRE includes a network of volunteer-staffed sites located throughout the state in more than 140 middle schools, high schools, community-based organizations, and community colleges. ASPIRE trains more than 1,500 volunteers to serve as mentors to roughly 8,300 individuals annually. In the last year, volunteers made more than 74,000 contacts with students and families to provide information about college and career choices, financial aid, and preparation for postsecondary education.

HECC Operations: Essential and Policy Packages

Package 010: Vacancy Factor and Non-PICS Personal Services

The method for determining vacancy savings is provided by the Department of Administrative Services. HECC's vacancy factor calculation, which identifies savings from the 2015-17 Legislatively Approved Budget, is applied to the 2017-19 CSL. The vacancy savings increased by \$25,493 General Fund and \$5,971 Federal Fund but decreased by \$4,311 Other Funds.

Additional changes include:

1. Pension Bond contributions increased General Fund by \$31,166, Other Funds by \$20,247, and Federal Funds by \$7,155.
2. Mass Transit costs increased by \$14,055 General Fund and \$10 Other Funds.

Package 022: Phase out

This package removes one-time funding and positions. This packages phases-out \$2,348,803 General Funds, \$5,355,561 Other Funds and \$1,215,035 Federal Funds. The projects phased-out from HECC Operations are:

- Cost of issuance for bond sales
- College Possible
- College Access
- College Access Challenge Grant
- Aid for Undocumented Students
- Student Transition
- Employment Data
- SB 418 Accelerated Learning Work Group
- Student Self-identification
- Open Educational Resources
- Underserved Grants to Community Colleges
- FAMIS Business Case
- Opportunity Grant Reprogramming Costs
- WICHE Grant

Package 031: Standard Inflation and State Government Service Charges

Applying the standard inflation factors as provided by the Department of Administrative Services to Non-PICs accounts, services and supplies, and some special payments, results in an increase of \$ 360,718 General Fund, \$195,044 Other Funds and \$442,815 Federal Funds.

Package 050: Fund Shifts

This package is for significant revenue changes. The OSAC Office shifted a position from General Fund, which were one-time funds, to Other Funds. The amount of the shift is \$181,103.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: HECC Operations
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	73,687	-	-	-	-	-	73,687
Federal Funds	-	-	-	13,936	-	-	13,936
Total Revenues	\$73,687	-	-	\$13,936	-	-	\$87,623
Personal Services							
Temporary Appointments	1,199	-	3,996	637	-	-	5,832
Overtime Payments	23	-	83	96	-	-	202
All Other Differential	1,303	-	460	-	-	-	1,763
Public Employees' Retire Cont	254	-	103	19	-	-	376
Pension Obligation Bond	31,166	-	20,247	7,155	-	-	58,568
Social Security Taxes	194	-	347	57	-	-	598
Mass Transit Tax	14,055	-	10	-	-	-	14,065
Vacancy Savings	25,493	-	(4,311)	5,971	-	-	27,153
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	\$73,687	-	\$20,935	\$13,935	-	-	\$108,557
Total Expenditures							
Total Expenditures	73,687	-	20,935	13,935	-	-	108,557
Total Expenditures	\$73,687	-	\$20,935	\$13,935	-	-	\$108,557
Ending Balance							
Ending Balance	-	-	(20,935)	1	-	-	(20,934)
Total Ending Balance	-	-	(\$20,935)	\$1	-	-	(\$20,934)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Higher Education Coordinating Commission
Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,348,803)	-	-	-	-	-	(2,348,803)
Grants (Non-Fed)	-	-	(74,000)	-	-	-	(74,000)
Other Revenues	-	-	(5,281,561)	-	-	-	(5,281,561)
Federal Funds	-	-	-	(1,215,035)	-	-	(1,215,035)
Total Revenues	(\$2,348,803)	-	(\$5,355,561)	(\$1,215,035)	-	-	(\$8,919,399)

Services & Supplies

Instate Travel	(15,790)	-	-	(20,000)	-	-	(35,790)
Out of State Travel	(28,000)	-	-	-	-	-	(28,000)
Employee Training	(8,494)	-	-	-	-	-	(8,494)
Office Expenses	(4,854)	-	-	-	-	-	(4,854)
Telecommunications	(3,640)	-	-	-	-	-	(3,640)
State Gov. Service Charges	(7,295)	-	-	-	-	-	(7,295)
Data Processing	(1,578)	-	-	-	-	-	(1,578)
Publicity and Publications	(1,213)	-	-	(6,000)	-	-	(7,213)
Professional Services	(675,000)	-	(74,000)	(30,000)	-	-	(779,000)
IT Professional Services	(800,000)	-	-	-	-	-	(800,000)
Attorney General	(15,000)	-	-	-	-	-	(15,000)
Employee Recruitment and Develop	(1,331)	-	-	-	-	-	(1,331)
Dues and Subscriptions	(1,213)	-	-	-	-	-	(1,213)
Facilities Rental and Taxes	(28,024)	-	-	-	-	-	(28,024)
Other Services and Supplies	(1,213)	-	(5,281,561)	-	-	-	(5,282,774)
Expendable Prop 250 - 5000	(11,028)	-	-	-	-	-	(11,028)

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	(22,035)	-	-	(22,035)
Total Services & Supplies	(\$1,603,673)	-	(\$5,355,561)	(\$78,035)	-	-	(\$7,037,269)
Special Payments							
Dist to Non-Gov Units	(350,000)	-	-	-	-	-	(350,000)
Dist to Local School Districts	-	-	-	(537,000)	-	-	(537,000)
Dist to Comm College Districts	(197,565)	-	-	-	-	-	(197,565)
Dist to Non-Profit Organizations	-	-	-	(600,000)	-	-	(600,000)
Other Special Payments	(197,565)	-	-	-	-	-	(197,565)
Total Special Payments	(\$745,130)	-	-	(\$1,137,000)	-	-	(\$1,882,130)
Total Expenditures							
Total Expenditures	(2,348,803)	-	(5,355,561)	(1,215,035)	-	-	(8,919,399)
Total Expenditures	(\$2,348,803)	-	(\$5,355,561)	(\$1,215,035)	-	-	(\$8,919,399)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	360,718	-	-	-	-	-	360,718
Federal Funds	-	-	-	442,814	-	-	442,814
Total Revenues	\$360,718	-	-	\$442,814	-	-	\$803,532
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	6,204	-	6,198	3,960	-	-	16,362
Out of State Travel	1,147	-	2,214	4,522	-	-	7,883
Employee Training	5,181	-	1,689	1,857	-	-	8,727
Office Expenses	5,704	-	6,108	2,621	-	-	14,433
Telecommunications	5,394	-	2,260	2,882	-	-	10,536
State Gov. Service Charges	160,415	-	148,934	277,523	-	-	586,872
Data Processing	1,156	-	1,088	79	-	-	2,323
Publicity and Publications	1,699	-	2,546	513	-	-	4,758
Professional Services	117,275	-	57,137	172,513	-	-	346,925
IT Professional Services	8,695	-	5,884	8,536	-	-	23,115
Attorney General	9,969	-	3,496	2,566	-	-	16,031

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Employee Recruitment and Develop	573	-	175	66	-	-	814
Dues and Subscriptions	16,619	-	796	1,776	-	-	19,191
Facilities Rental and Taxes	(70,274)	-	(64,422)	(41,989)	-	-	(176,685)
Agency Program Related S and S	385	-	4,176	2,035	-	-	6,596
Other Services and Supplies	3,376	-	8,661	2,011	-	-	14,048
Expendable Prop 250 - 5000	4,528	-	2,721	470	-	-	7,719
IT Expendable Property	2,354	-	2,605	874	-	-	5,833
Total Services & Supplies	\$280,400	-	\$192,266	\$442,815	-	-	\$915,481
Special Payments							
Dist to Non-Gov Units	61,271	-	-	-	-	-	61,271
Dist to Local School Districts	19,047	-	2,778	-	-	-	21,825
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	\$80,318	-	\$2,778	-	-	-	\$83,096
Total Expenditures							
Total Expenditures	360,718	-	195,044	442,815	-	-	998,577
Total Expenditures	\$360,718	-	\$195,044	\$442,815	-	-	\$998,577
Ending Balance							
Ending Balance	-	-	(195,044)	(1)	-	-	(195,045)
Total Ending Balance	-	-	(\$195,044)	(\$1)	-	-	(\$195,045)

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(181,103)	-	-	-	-	-	(181,103)
Total Revenues	(\$181,103)	-	-	-	-	-	(\$181,103)
Personal Services							
Class/Unclass Sal. and Per Diem	(122,280)	-	122,280	-	-	-	-
Empl. Rel. Bd. Assessments	(57)	-	57	-	-	-	-
Public Employees' Retire Cont	(16,007)	-	16,007	-	-	-	-
Social Security Taxes	(9,354)	-	9,354	-	-	-	-
Worker's Comp. Assess. (WCD)	(69)	-	69	-	-	-	-
Flexible Benefits	(33,336)	-	33,336	-	-	-	-
Total Personal Services	(\$181,103)	-	\$181,103	-	-	-	-
Total Expenditures							
Total Expenditures	(181,103)	-	181,103	-	-	-	-
Total Expenditures	(\$181,103)	-	\$181,103	-	-	-	-
Ending Balance							
Ending Balance	-	-	(181,103)	-	-	-	(181,103)
Total Ending Balance	-	-	(\$181,103)	-	-	-	(\$181,103)

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5250074	OAS	C1116	AP RESEARCH ANALYST 2	1-	1.00-	24.00-	08	5,095.00	122,280- 58,823-				122,280- 58,823-
5250074	OAS	C1116	AP RESEARCH ANALYST 2	1	1.00	24.00	08	5,095.00		122,280 58,823			122,280 58,823
TOTAL PICS SALARY									122,280-	122,280			
TOTAL PICS OPE									58,823-	58,823			
TOTAL PICS PERSONAL SERVICES =				---	-----	-----			-----	-----	-----	-----	-----
									181,103-	181,103			

POLICY PACKAGE 090
2017-2019 Budget
Analyst Adjustments
HECC Operations

PURPOSE

This package reduces General Fund by \$1,101,701.

HOW ACHIEVED

- Reduce Personal Services by approximately three percent in anticipation of vacancy savings, reducing General Fund by \$399,711.
- Reduce Services and Supplies by approximately six percent, reducing General Fund by \$336,939.
- Reduce Special Payments by 12.3 percent, including ASPIRE grants, GED funding, and Perkins Grant match transferred to the Dept. of Education; reducing General Fund by \$365,051.

STAFFING IMPACTS

There will be no staffing impacts to the HECC.

REVENUE SOURCE

General Fund: (\$1,101,701)

GOVERNOR'S BUDGET

Recommended as added in the Governor's Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 090 - Analyst Adjustments

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,101,701)	-	-	-	-	-	(1,101,701)
Total Revenues	(\$1,101,701)	-	-	-	-	-	(\$1,101,701)
Personal Services							
Vacancy Savings	(399,711)	-	-	-	-	-	(399,711)
Total Personal Services	(\$399,711)	-	-	-	-	-	(\$399,711)
Services & Supplies							
Instate Travel	(51,000)	-	-	-	-	-	(51,000)
Employee Training	(72,000)	-	-	-	-	-	(72,000)
Office Expenses	(52,500)	-	-	-	-	-	(52,500)
Data Processing	(6,000)	-	-	-	-	-	(6,000)
Publicity and Publications	(5,000)	-	-	-	-	-	(5,000)
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Dues and Subscriptions	(143,439)	-	-	-	-	-	(143,439)
Expendable Prop 250 - 5000	(7,000)	-	-	-	-	-	(7,000)
Total Services & Supplies	(\$336,939)	-	-	-	-	-	(\$336,939)
Special Payments							
Dist to Non-Gov Units	(210,923)	-	-	-	-	-	(210,923)
Dist to Local School Districts	(65,570)	-	-	-	-	-	(65,570)

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 090 - Analyst Adjustments

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Spc Pmt to Education, Dept of	(88,558)	-	-	-	-	-	(88,558)
Total Special Payments	(\$365,051)	-	-	-	-	-	(\$365,051)
Total Expenditures							
Total Expenditures	(1,101,701)	-	-	-	-	-	(1,101,701)
Total Expenditures	(\$1,101,701)	-	-	-	-	-	(\$1,101,701)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 091
2017-2019 Budget
Statewide Adjustment to DAS Charges
HECC Operations

PURPOSE

This package represents changes to State Government Service Charges and DAS price list charges for services made for the Governor's Budget.

STAFFING IMPACTS

There will be no staffing impacts to the HECC.

REVENUE SOURCE

General Fund: (\$167,427)
Federal Funds: (\$182,659)

GOVERNOR'S BUDGET

Recommended as added in the Governor's Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(167,427)	-	-	-	-	-	(167,427)
Federal Funds	-	-	-	(182,659)	-	-	(182,659)
Total Revenues	(\$167,427)	-	-	(\$182,659)	-	-	(\$350,086)
Services & Supplies							
Out of State Travel	-	-	-	(15,000)	-	-	(15,000)
Telecommunications	(13,609)	-	(12,603)	(15,915)	-	-	(42,127)
State Gov. Service Charges	(20,093)	-	(13,833)	(24,734)	-	-	(58,660)
Professional Services	(26,773)	-	-	(54,706)	-	-	(81,479)
Dues and Subscriptions	(27,320)	-	-	-	-	-	(27,320)
Facilities Rental and Taxes	(8,680)	-	(5,244)	(9,227)	-	-	(23,151)
Agency Program Related S and S	-	-	-	(10,000)	(5,932)	-	(15,932)
Other Services and Supplies	(70,952)	-	(71,900)	(53,077)	-	-	(195,929)
Total Services & Supplies	(\$167,427)	-	(\$103,580)	(\$182,659)	(\$5,932)	-	(\$459,598)
Total Expenditures							
Total Expenditures	(167,427)	-	(103,580)	(182,659)	(5,932)	-	(459,598)
Total Expenditures	(\$167,427)	-	(\$103,580)	(\$182,659)	(\$5,932)	-	(\$459,598)
Ending Balance							
Ending Balance	-	-	103,580	-	5,932	-	109,512
Total Ending Balance	-	-	\$103,580	-	\$5,932	-	\$109,512

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

POLICY PACKAGE 092
2017-2019 Budget
Statewide AG Adjustment
HECC Operations

PURPOSE

This package adjusts Attorney General rates from the published price list at ARB of \$198/hour to \$185/hour in the Governor's Budget.

STAFFING IMPACTS

There will be no staffing impacts to the HECC.

REVENUE SOURCE

General Fund: (\$5,640)
Federal Funds: (\$1,451)

GOVERNOR'S BUDGET

Recommended as added in the Governor's Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(5,640)	-	-	-	-	-	(5,640)
Federal Funds	-	-	-	(1,451)	-	-	(1,451)
Total Revenues	(\$5,640)	-	-	(\$1,451)	-	-	(\$7,091)
Services & Supplies							
Attorney General	(5,640)	-	(1,978)	(1,451)	-	-	(9,069)
Total Services & Supplies	(\$5,640)	-	(\$1,978)	(\$1,451)	-	-	(\$9,069)
Total Expenditures							
Total Expenditures	(5,640)	-	(1,978)	(1,451)	-	-	(9,069)
Total Expenditures	(\$5,640)	-	(\$1,978)	(\$1,451)	-	-	(\$9,069)
Ending Balance							
Ending Balance	-	-	1,978	-	-	-	1,978
Total Ending Balance	-	-	\$1,978	-	-	-	\$1,978

POLICY PACKAGE 105
2017-2019 Budget
Replace Financial Aid Management Information System
HECC Operations

PURPOSE: Replace Financial Aid Management Information System

As the federally designated repository for Oregon residents' FAFSA data (Free Application for Federal Student Aid), the managing agency for the Oregon Opportunity Grant, and the administrator of nearly 500 privately-funded scholarships, the Higher Education Coordinating Commission's Office of Student Access and Completion (OSAC) handles sensitive student data from hundreds of thousands of Oregon residents annually. To do this work, OSAC relies heavily on a robust, secure, and reliable Information Technology (IT) infrastructure. This package requests a one-time capital expenditure to fund the replacement of the agency's aging and unstable Financial Aid Management Information System (FAMIS). A business case for this FAMIS purchase is under development. The FAMIS will also be a critical component in linking OSAC's student records to the proposed State Longitudinal Database. By supporting all of the agency's direct programs, the IT unit supports the HECC goal of making the pathways to higher education more accessible, affordable and supportive for students.

HOW ACHIEVED

In 2015, the Legislative Assembly approved \$800,000 for OSAC to develop a business case document to determine the most appropriate course of action for replacing OSAC's internally developed legacy FAMIS. OSAC expects approval to proceed once the business case has been completed and the course of action determined. Upon completion of the evaluation, OSAC will begin the process of replacing the legacy FAMIS in one of three possible directions: 1) by purchasing an off-the-shelf product and working with the vendor to tailor the product to meet the specific needs of the agency; 2) by working with a third-party contracting firm to develop a software solution to address the current and projected future needs of the agency; or 3) by using OSAC's internal programming resources to internally develop a replacement FAMIS.

QUANTIFY RESULTS

The replacement FAMIS will be stable, predictable, scalable, secure, and ability to be modified to meet new and emerging needs.

STAFFING IMPACTS

This package requires the following position within the Higher Education Coordinating Commission:

- 1.0 FTE, Information Systems Specialist 4
- 2.0 FTE, Information Systems Specialist 6

HECC-OSAC is waiting on the outcome of the business analysis currently being performed by an independent contracting company to evaluate the best course of action for replacing OSAC's current legacy FAMIS. The staffing level built into the project budget is based on the last business case created for the project. Depending on the Return on Investment (ROI) evaluations, the cost of a new FAMIS will either be in the form of allocation for the purchase of a commercial product or in labor costs associated with developing a system. The labor would either be performed by external contractors or internal staff.

REVENUE SOURCE

General Fund: \$7,616,000

GOVERNOR'S BUDGET

Recommended as modified.

The funding and positions included in the package were based on a prior draft of a business case that was not approved. Placeholder funding for replacement of the Financial Aid Information Management System is recommended. No additional staff is recommended.

General Fund: \$2,500,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Higher Education Coordinating Commission
Pkg: 105 - Student Aid Data System**

**Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,500,000	-	-	-	-	-	2,500,000
Total Revenues	\$2,500,000	-	-	-	-	-	\$2,500,000
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	2,500,000	-	-	-	-	-	2,500,000
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 105 - Student Aid Data System

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	\$2,500,000	-	-	-	-	-	\$2,500,000
Total Expenditures							
Total Expenditures	2,500,000	-	-	-	-	-	2,500,000
Total Expenditures	\$2,500,000	-	-	-	-	-	\$2,500,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

POLICY PACKAGE 106
2017-2019 Budget
Continue and Expand Oregon Promise Grant Program
HECC Operations

PURPOSE: Support financial aid for community college students of all income levels with the Oregon Promise

Continued funding and expansion of the Oregon Promise grant helps students at all income levels enroll in and complete two years of community college through state financial support. The grant program supports the State's 40-40-20 initiative by encouraging and supporting recent high school and GED graduates to attend and afford community college.

This policy option package includes funding for the Oregon Promise that enables the first cohort of students to complete their second year of higher education, expansion that enables a second and third cohort to participate at the same grant levels as the first, and a modest enhancement to the program.

In 2015, the Legislative Assembly passed Senate Bill 81, which established the Oregon Promise to be administered by the HECC's Office of Student Access and Completion (OSAC). The program provides grants to cover some or all tuition costs for eligible students. The first cohort of students to receive the grant will be those who graduate high school or a GED program during 2015-16 and enroll in an eligible certificate or degree program at a community college within six months of graduation.

To be considered for Oregon Promise, students must demonstrate a cumulative high school grade point average of 2.5 or better, and must complete both an Oregon Promise application and the Free Application for Federal Student Aid (FAFSA) or equivalent. Award amounts are equal to actual or average community college tuition, whichever is lower, net of a \$50 per term student co-pay and the total amount of federal and/or state grant aid the student receives. The minimum annual award is \$1000 for students whose tuition costs are fully covered by federal and state grants. Students continue to receive the grant, providing they have not yet completed 90 credit hours and continue to meet all other eligibility requirements.

The first cohort of students will receive Oregon Promise grants in 2016-17. Funding for the cohort's first year was included in the budget for 2015-17. For the initial year of operation, OSAC estimates that the program will serve a first-time cohort of 6,000-8,000 recent high school and GED graduates. Based on applications received through June 2016, the average Oregon Promise student may also bring up to \$2,617 per year in federal financial aid into the state.

HOW ACHIEVED

This package for the Oregon Promise supports eligible students of all income levels in affording community college, including grants enabling the first cohort of recent high school graduates and GED recipients to complete their second year of higher education, grants enabling a second and third cohort to participate, and a compliment to the program that supports adult students.

Serve Oregon Promise cohorts: Assuming continued program funding for the 2017-19 biennium, two cohorts of Promise recipients will receive grant funds during each year of the 2017-19 biennium.

During the first year of the biennium, the first cohort of Promise recipients will be in their second year of community college, and the second cohort will begin their first year of community college. OSAC anticipates that tuition costs will increase, meaning that the total cost in 2017-18 for the two cohorts will be roughly \$10 million per year each, or \$20 million total. Estimates also recognize that some students in the first cohort may have completed their program during their first year, and others may stop out or reduce attendance for other reasons.

During the second year of the biennium, the second Promise cohort will enter their second year of community college, and the third cohort of Oregon Promise students will enter their first year of community college. Again, assuming some increase in participation and an increase in cost, OSAC estimates total cost in 2018-19 for the two cohorts at roughly \$10 million per year each, for a total of \$20 million, bringing the total biennial cost for the Oregon Promise program, as originally envisioned, to \$40 million.

Authorizing legislation passed in 2015 (Senate Bill 81) specified a fixed amount of \$10 million for the 2015-17 biennium to be expended for creation and implementation of the program as well as provision of grants. Going forward, this creates an unfortunate spending limitation that affects future program funding. Legislative Concept 522 (52500-17) has been introduced to request statutory changes and correct this oversight.

The 2017-2019 initial staff budget recommendation for the status quo Oregon Promise is \$40,000,000. Student supports for first-year Oregon Promise recipients, including advising, are addressed in a separate budget request.

Complement the Oregon Promise with a new “tuition-free” program focused on adult students: A significant portion of Oregon’s population is identified by the US Census as having “some college – no degree.” Statistically, this population carries a disproportional share of student loan debt, and is much more likely to default on student loans. This policy package includes a proposal to complement the Oregon Promise with a version of the program that assists students who are relatively close to completing a degree or certificate but have dropped out of college for some period of time. Assisting these students could enable them to complete a degree or

certificate, correlating to higher income, lower unemployment, fewer loan defaults, and greater tax revenue for the state. These students are also likely to qualify for federal financial aid, bringing in more federal dollars.

The 2017-2019 initial staff budget recommendation for this complement to the Oregon Promise program is \$4,000,000. The program could be scaled up or down to serve any subset of this population.

STAFFING IMPACTS

This package requires the following positions within HECC Ops:

- 1.0 FTE, Information Systems Specialist 4
- 1.0 FTE Administrative Specialist 2
- 0.25 FTE Operations and Policy Analyst 3 (increase to 1.0 FTE from prior biennium and downclass from OPA 4)
- 0.75 FTE Administrative Specialist 2 (increase to 1.0 FTE from prior biennium and downclass from Account 2)
- 0.25 FTE Policy Analyst 2 (increase to 1.0 FTE from prior biennium and downclass from Research Analyst 3)

QUANTIFY RESULTS

The initial cohort of 6,000-8,000 recently graduated students could complete up to 90 credit hours, begun in the 2015-2017 biennium, under the original program. A second cohort of students could begin and complete their 90 credit hours over the 2017-2019 biennium. A third cohort of students could begin their 90 credit hours in year two of the new biennium.

For the complement to the Oregon Promise, an appropriation of \$2 million per year (\$4 million per biennium) could assist 700 or more students complete their education each year.

REVENUE SOURCE

HECC Operations 101-06

General Fund: \$548,154

Student Assistance 109-02

General Fund: \$26,451,846

Total Package

General Fund: \$24,000,000

GOVERNOR'S BUDGET

Not recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 106 - Continue and Expand Oregon Promise

Cross Reference Name: HECC Operations
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Special Payments							
Dist to Individuals	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

____ Agency Request
 2017-19 Biennium

____ Governor's Budget
 Page _____

____ Legislatively Adopted
 Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 106 - Continue and Expand Oregon Promise

Cross Reference Name: HECC Operations
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Special Payments							
Dist to Individuals	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

____ Agency Request
 2017-19 Biennium

____ Governor's Budget
 Page _____

____ Legislatively Adopted
 Essential and Policy Package Fiscal Impact Summary - BPR013

POLICY PACKAGE 107
2017-2019 Budget
Continue and Expand FAFSA Completion and Outreach Programs
HECC Operations

PURPOSE: Make FAFSA completion and outreach tools available to all high schools and eligible organizations

Increasing funding for the Free Application for Federal Student Aid (FAFSA) Completion and Outreach programs supports college access and completion by encouraging young adults and adult learners to consider postsecondary education through community and school outreach, college fairs and events.

Strong progress has been made with increasing the number of students completing the FAFSA in Oregon, but not all high schools across the state receive support. This policy option package expands FAFSA Plus+ (Oregon's FAFSA completion initiative) to all high schools, school districts, tribal education coordinators, and other eligible student access organizations. The package also supports outreach staff in providing on-site trainings, webinars, website podcasts, information, and publications to students and families to learn about the benefits of college, financial aid options, how to fill out the FAFSA, college-career connections and postsecondary options, among other outreach efforts.

In Spring 2014, the HECC's Office of Student Access and Completion (OSAC) piloted a FAFSA completion project with four high school sites with a goal of increasing the number of students completing a Free Application for Federal Student Aid (FAFSA) at participating high schools. During the first full year of implementation in 2015-16, OSAC saw an 8% increase in FAFSA filings – among the highest percentage increases nationwide. More FAFSA completions results in higher Federal Pell Grant funding coming into the state to help Oregonians pay for their college education. Participating sites that have data-sharing agreements with OSAC receive information about which students in their graduating senior class or currently enrolled at their college have or have not completed and submitted a FAFSA for the upcoming school year. OSAC provides technical assistance to help participating sites reach students through 1:1 mentoring, classroom activities and presentations, FAFSA workshops, and FAFSA webinars and provides technical support, training, resources, and materials around filling out the FAFSA.

HOW ACHIEVED

Continue and expand Outreach activities –This policy package will enable OSAC staff to attend more events throughout Oregon and inform more students, parents, communities, schools, universities, and organizations about the OSAC scholarship application,

completing the FAFSA, applying for scholarships, and other college access topics. Further, requested funding will help maximize OSAC's partnerships with other college access organizations and entities by sharing resources, hosting joint events, co-presenting at conferences and workshops, presenting at each other's events, and promoting the access to postsecondary education for all students.

Continue and expand FAFSA PLUS+ (FAFSA Completion Program) – This policy option package expands the FAFSA completion initiative to all high schools, school districts, tribal education coordinators, and other eligible organizations, increasing FAFSA data-sharing relationships from 110 sites to all Oregon public high schools. Dedicated staff will work with schools and school districts to share FAFSA completion data and create and run FAFSA completion events and will provide college planning and financial aid information through training, college fairs, and financial aid nights, with a special emphasis on targeting rural communities and underserved populations.

STAFFING IMPACTS

This package requires the following positions within the Higher Education Coordinating Commission:

- 1.0 FTE Program Analyst
- 1.0 FTE Trainer
- 1.5 FTE Outreach Specialist (3 part-time employees)
- 0.5 FTE Office Specialist 1

QUANTIFY RESULTS

Using program results from the 2014 pilot and the 2015-16 academic year, OSAC will develop a reporting process that will track annual data on in FAFSA completions at participating schools, with a goal of increasing completions by 10-20% during the biennium.

REVENUE SOURCE

General Fund: \$626,400

GOVERNOR'S BUDGET

Not recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 107 - Continue/Expand Outreach and FAFSA Programs

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

____ Agency Request
 2017-19 Biennium

____ Governor's Budget
 Page _____

____ Legislatively Adopted
 Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 107 - Continue/Expand Outreach and FAFSA Programs

Cross Reference Name: HECC Operations
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

POLICY PACKAGE 108
2017-2019 Budget
Integrated Postsecondary Data System
HECC Operations

PURPOSE: Support Integrated Post-Secondary Data System

Deficiencies in Oregon's higher education data bases leave the HECC unable to fully comply with required reports and legislative requests. The proposed policy option package will gather data into a central location with necessary crosswalks to permit the HECC to meet reporting requirements, answer legislative requests, broaden public access to the data, and improve data provision to partner agencies.

A new Post-Secondary Data System will broaden and deepen in essential ways the ability to analyze data currently collected on Oregon students at Oregon's higher education institutions. Higher education data come from over 250 different offices and institutions, with new required data collections from private career schools expanding these sources further. The current data sources lack crosswalks among them, have inconsistent reliability, and together contain only rudimentary functionality. As a result, the HECC is unable to meet federal and state reporting requirements and answer many basic research questions, and considerable staff time is inefficiently spent in the manual collating, cleaning, and processing of data. At the federal level, full compliance with the Workforce Innovation and Opportunity Act is not possible because some data on students, programs, and outcomes are unavailable. At the state level, existing data bases hamper the ability to fulfill reports required by Senate Bill 253 (commonly known as 40-40-20 and the supplemental Equity Lenses), House Bill 2525 (evaluating transfer credits from community colleges to four-year public universities), and Senate Bill 473 (collecting gender and sexual orientation data). Inefficiencies in the current system make tabulation of the HECC's mandated key performance metrics extremely labor intensive and investigation of broader higher education policy research questions simply unfeasible (especially those that cross educational sectors). Finally, these limitations leave the public and other policymakers unable to access even aggregate versions of the data to answer their own queries, and they hinder submissions to the State Longitudinal Data System (SLDS).

This policy option package proposes to address these deficiencies by unifying Oregon's higher education data into one reliable system with which the HECC can produce mandated reports fully and more efficiently, answer state-level and cross-sector questions currently out of reach, and provide improved support to the SLDS. It relates directly to the HECC's agency infrastructure strategic goal by building up foundational data to be used by the HECC and agency partners. The proposal brings data from Oregon's four-year public universities, community colleges, and private career schools together to validate persons, programs, and institutions throughout the

state. This will enable the accurate tracking across higher education organizations necessary to report compliance. It will improve data reporting, yield greater insight into 40-40-20 progress, and provide more accurate SLDS submissions. In the end, the data system will enable the HECC, its partner institutions, and the public to analyze students, programs, and institutions in ways fundamental to effective higher education policy, to do so with data that are substantially more reliable than current systems offer, and to do so with significantly greater efficiency. It will benefit the HECC, post-secondary institutions, the SLDS, and the public.

HOW ACHIEVED

This policy option package will secure IT professional services to integrate disconnected data sources to enable tracking across individuals, programs, and institutions. Specifically, it will:

- Create a database of student, staff (where available), and approved program data from more than 208 private, post-secondary schools.
- Combine data sources.
 - 208+ private post-secondary schools
 - 7 four-year, public universities
 - 18+ Title II providers
- Data for Post-Secondary Analysis (D4A) system, which includes community college student data, approved career technical education programs, community college financial information systems, and GED examinee information.
- Build a database of approved educational programs across private, post-secondary schools, community colleges, and four-year, public universities.
- Develop systematic identification of individuals, programs, and institutions to enable tracking at each level of analysis. Document identification algorithm to facilitate linking future data sources.
- Create hierarchical levels of access to make data available to those outside of the HECC while preserving security of identifiable information. Stratify levels of access by data security for different needs of the public, partners, and the HECC.
- Test and validate final system.

These tasks require contracting with a vendor to obtain the time and skills needed. Existing HECC staff time is fully expended with processing current data extracts for four-year, public universities and community colleges. Private, post-secondary school data are not currently processed and analyzed because of a lack of available staff. The skill sets needed for the required work include experience with Visual Studio.NET, ComponentOne Active Reports, Infragistics NetAdvantage, Telerik, and Microsoft SQL Server. HECC staff have only two of these five skill sets (MS SQL Server and Visual Studio.NET). Hiring limited duration positions is less economical than a vendor because four different Information Systems Specialist 7 positions may be required who would be needed only intermittently over the project.

STAFFING IMPACTS

This policy option package requires no additional staff hires. The completed data system will save costs by reducing staff time for future processing of data extracts. It will result in greater analytic and research output of current staff because tasks will take significantly less time and new analyses will be possible.

QUANTIFY RESULTS

The data system will be tested and validated by the vendor, HECC staff, and partner institutions for accuracy, consistency, accessibility, and timeliness of results. Central to this process will be replication of existing reports and comparisons of baseline measures to establish each of these outcomes. Testing and validating will also involve confirmation of consistency in definitions, decreased data, greater data consolidation, and improved data submission.

REVENUE SOURCE

General Fund: \$1,000,000

GOVERNOR'S BUDGET

Not recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 108 - Integrated Postsecondary Data System

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Beginning Balance							
Beginning Balance	-	-	-	-	-	-	-
Total Beginning Balance	-	-	-	-	-	-	-
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 109
2017-19 Budget
HECC Agency Infrastructure
HECC Operations

PURPOSE

Address identified needs within the agency to effectively function as a more complex organization. In 2015-17, the agency was the Oregon's 4th largest General Fund agency (\$1.8 billion), with a total funds budget of almost \$3 billion. This request addresses critical needs in program oversight, agency IT security, staffing in HR, Diversity and Inclusion and approved position reclassification requests.

HOW ACHIEVED

Fiscal Performance and Security: Currently the agency is operating without a designated Internal Audit function. This request includes one Internal Auditor who will report to the Executive Director and provide ongoing oversight and recommendations to ensure that the agency establishes and maintains the highest standards for fiscal management.

Staffing Gaps: There are several discrete components to this portion of the request.

(1) In the 2015 budget process, HECC requested human resources (HR) staff to support what was then a new agency. The 2015 LAB included 2 staff (HRA1 and HRA2). The agency had also requested an HRA3 to be the lead, but that position was inadvertently left out. This package includes the HRA3 in order to provide appropriate HR support for an agency the HECC's size.

(2) The Governor has directed agencies to add resources for diversity and inclusion. This package requests an OPA4 who will focus on diversity and inclusion issues. This position will help ensure that the HECC's equity lens is applied both internally to the agency as well as to the HECC's work on higher education policy and coordination.

(3) The HECC agency currently has 2 positions dedicated to contracting/procurement. After the combination of the various entities that formed the HECC, in the first 7 months of operation the combined agency executed over 275 contracts and agreements, with at least an additional 175 in the queue. Standard workload is about 100 contracts/agreements per procurement professional. The lack of adequate staffing results in significant delays in the agency's ability to execute contracts and disburse funds. HECC is requesting a Procurement and Compliance Specialist 1 (PRCS 1) to help relieve workload.

(4) This package requests a position to provide administrative support to the Deputy Executive Director.

Reclassifications and moving positions from part time to full time due to workload: 3 positions in the OSAC office have been reclassified due to Article 81 requests through the collective bargaining contract and DAS's finding that the work is of a higher classification. This package requests permanent funding for these positions because the office is extremely limited in its ability to absorb the permanent funding internally. Two positions (PA1 and AS1) in OSAC are requested to move from 0.50 FTE to 1.0 FTE (full time) due to ongoing workload needs.

Information Technology: This package requests \$105,000 GF for lifecycle replacement of desktops in accordance with HECC's recently adopted IT Governance Policy. \$50,000 GF is requested for various other IT needs around 2-factor authentication and to increase OSAC's network bandwidth. Additional funding (\$400,000) is requested for penetration testing of IT systems, as required by SB 1538 (2016 session).

STAFFING IMPACT

This package requires the following positions within the Higher Education Coordinating Commission:

- 1.0 FTE Internal Auditor 3
- 1.0 FTE Human Resource Analyst 3
- 1.0 Operations and Policy Analyst 4 (Diversity and Inclusion)
- 1.0 Executive Support Specialist 2 (support for the Deputy Director)
- 1.0 Procurement and Contracting Specialist 1 (contracting)
- 2 positions from 0.5 FTE to 1.0 FTE
- Permanent funding for 3 positions due to Article 81 reclass

QUANTIFYING RESULTS

This package will primarily address administrative needs within the enterprise. Success will be measured by administrative efficiency and effectiveness, along with system security. Areas measured will be timely and appropriate HR actions, effective and timely procurement activities.

The enterprise will develop standards for each area in early 2017-19.

REVENUE SOURCE

General Fund: \$1,539,010

Other Funds: \$151,401

GOVERNOR'S BUDGET

Recommended as modified.

The recommended budget reduces General Fund by \$150,077 and increases Other Funds by \$168,131. It establishes one Internal Auditor 3 position (1.0 FTE), reclassifies three existing positions, and creates a Human Resources Analyst 3 (1.0 FTE) with savings from an interagency agreement with DAS for HR services.

General Fund: \$80,274

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 109 - Infrastructure Positions

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	80,274	-	-	-	-	-	80,274
Total Revenues	\$80,274	-	-	-	-	-	\$80,274
Personal Services							
Class/Unclass Sal. and Per Diem	167,496	-	111,528	-	-	-	279,024
Empl. Rel. Bd. Assessments	57	-	57	-	-	-	114
Public Employees' Retire Cont	37,766	-	14,600	-	-	-	52,366
Social Security Taxes	12,814	-	8,532	-	-	-	21,346
Worker's Comp. Assess. (WCD)	69	-	69	-	-	-	138
Mass Transit Tax	1,005	-	669	-	-	-	1,674
Flexible Benefits	33,336	-	33,336	-	-	-	66,672
Reconciliation Adjustment	(887)	-	(660)	-	-	-	(1,547)
Total Personal Services	\$251,656	-	\$168,131	-	-	-	\$419,787
Services & Supplies							
Instate Travel	1,068	-	1,068	-	-	-	2,136
Employee Training	3,739	-	3,738	-	-	-	7,477
Office Expenses	2,136	-	2,136	-	-	-	4,272
Telecommunications	1,602	-	1,602	-	-	-	3,204
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	695	-	694	-	-	-	1,389
Publicity and Publications	534	-	534	-	-	-	1,068
Professional Services	(192,665)	-	(21,280)	-	-	-	(213,945)
IT Professional Services	-	-	-	-	-	-	-

____ Agency Request
 2017-19 Biennium

____ Governor's Budget
 Page _____

____ Legislatively Adopted
 Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 109 - Infrastructure Positions

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Employee Recruitment and Develop	427	-	427	-	-	-	854
Dues and Subscriptions	534	-	534	-	-	-	1,068
Facilities Rental and Taxes	7,450	-	7,450	-	-	-	14,900
Other Services and Supplies	534	-	534	-	-	-	1,068
Expendable Prop 250 - 5000	2,564	-	2,563	-	-	-	5,127
Total Services & Supplies	(\$171,382)	-	-	-	-	-	(\$171,382)
Total Expenditures							
Total Expenditures	80,274	-	168,131	-	-	-	248,405
Total Expenditures	\$80,274	-	\$168,131	-	-	-	\$248,405
Ending Balance							
Ending Balance	-	-	(168,131)	-	-	-	(168,131)
Total Ending Balance	-	-	(\$168,131)	-	-	-	(\$168,131)
Total Positions							
Total Positions							2
Total Positions	-	-	-	-	-	-	2
Total FTE							
Total FTE							2.00
Total FTE	-	-	-	-	-	-	2.00

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5250075	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	09	4,432.00		106,368- 55,523-			106,368- 55,523-
5250075	OAS	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	01	4,432.00		106,368 55,523			106,368 55,523
5250076	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	07	4,022.00	96,528- 53,482-				96,528- 53,482-
5250076	OAS	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	01	4,432.00		106,368 55,523			106,368 55,523
5250077	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	08	4,217.00		101,208- 54,452-			101,208- 54,452-
5250077	OAS	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	01	4,432.00		106,368 55,523			106,368 55,523
5250169	MMN	X5618	AA INTERNAL AUDITOR 3	1	1.00	24.00	02	5,770.00	138,480 70,492				138,480 70,492
5250170	MMC	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	02	5,231.00	125,544 67,032				125,544 67,032
TOTAL PICS SALARY									167,496	111,528			279,024
TOTAL PICS OPE									84,042	56,594			140,636
TOTAL PICS PERSONAL SERVICES =				2	2.00	48.00			251,538	168,122			419,660

POLICY PACKAGE 110
2017-2019 Budget
Improve Transfer Pathways
HECC Operations

PURPOSE: Improve transparency and consistency in credit transfer between colleges and universities in Oregon

As noted in the Higher Education Coordinating Commission Strategic Plan, one of the agency’s goals is to create clearer and stronger pathways between post-secondary sectors by “improving the alignment of learning standards and outcomes . . . between higher education institutions.” That work was strengthened by the passage of HB 2525 (2015). The HECC report in response to that bill noted a number of systemic barriers to efficient transfer student pathways. This POP seeks to address several of those, including:

- The need for greater state level coordination of lower division general education
- The need to reassess the statewide transfer degrees
- The lack of a statewide transfer student portal

HOW ACHIEVED

Oregon will acquire a statewide license to Transfer Equivalency System (TES), a course database currently used by 17 public higher education institutions in Oregon. Use of a common course articulation system will allow for greater uniformity in acceptance and application of transfer credits across the state. In addition, one new limited duration position will be hired to convene faculty workgroups to develop transfer pathways that enable students to transfer courses to meet major requirements for English, math, and the state's three most popular majors. Funding will be used to support workgroup meetings, including faculty time for participation, enable institutions and HECC to resolve inefficiencies in transfers across the state, and conduct research that builds upon work completed under HB 2525.

Workgroups will include participants from the Joint Transfer Articulation Committee (JTAC), faculty from English/Writing, Math, and from the most popular transfer majors (Business, Psychology, Biology). Staff will report to the Commission and the Legislature as appropriate on the implementation strategy and results of this Policy Option Package.

A separate related workgroup will also convene to explore the feasibility of a common statewide transfer portal (“Transfer Portal”). Oregon is one of only nine states with community colleges and public universities that do not have such a portal. Evidence presented in HECC’s report on HB 2525 indicates that the lack of a common resource for students to navigate a confusing array of transfer

policies and articulation agreements. (The Transfer Portal is a student-facing service, whereas TES is available to registrars, advisers and other college and university staff.)

Implementation Timeline

- Fall 2017: Implementation of College Source TES statewide
- Fall 2017-Spring 2018: Convenings to align the state’s public institutions on curricular pathways initiatives
- Spring 2018: Report on Common Transfer Portal
- Fall 2018: First report on implementation of Transfer Student Pathways Measures
- Fall 2019: Second/Final Report on Transfer Student Pathways Measures, including new/enhanced transfer student success reporting

STAFFING IMPACTS

This package requires the following positions within the Higher Education Coordinating Commission:

- 1.0 FTE Operations and Policy Analyst 3

QUANTIFY RESULTS

Results will show in several areas:

- Improved alignment of transfer curriculum in several key majors, and in lower division general education.
- Emergent consensus on how to realign and renew the statewide transfer degrees to improve credit mobility and efficiency (such as the AAOT).
- Improved data collection and reporting on transfer student success, including graduation rates, and credits accumulated for graduation.
- Over time, transfer students will complete bachelor’s degrees with approximately the same number of credits as their “direct entry” counterparts.

REVENUE SOURCE

General Fund: \$706,000

GOVERNOR'S BUDGET

Not recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Higher Education Coordinating Commission
Pkg: 110 - Improved Transfer Pathways**

**Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Higher Education Coordinating Commission
Pkg: 110 - Improved Transfer Pathways**

**Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	-
Total Positions	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 110 - Improved Transfer Pathways

Cross Reference Name: HECC Operations
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

POLICY PACKAGE 111
2017-2019 Budget
Consumer Protection and Veterans' Support
HECC Operations

PURPOSE: Strengthen Consumer Protection and Veterans' Support

To serve the needs of Oregon students, increased support is needed to oversee programs participating in veterans' education benefit programs, strengthen consumer protection related to the fast-changing regulated postsecondary sector, and provide an integrated process for student complaints across private and public institutions.

Recent federal decisions will add additional responsibilities to the Higher Education Coordinating Commission (HECC) in the oversight of programs participating in veterans' education benefit programs. The HECC is the Oregon State Approving Agency (SSA) for Veterans Education Programs. The office oversees Oregon's federal contract with the SAA, monitoring postsecondary institutions participating in veterans' education benefit programs (GI Bill benefits) administered by the U.S Department of Veterans Affairs to ensure compliance with applicable state and federal laws. Recent federal decisions will add the approval of vocational flight schools, apprenticeship, and on-job-training programs for training services to GI's returning home. Protection of our veterans' education benefits can be enhanced through increased technical assistance to schools, apprenticeship sites, and on-the-job training sites that serve veterans. Key objectives include the ability to conduct more direct outreach, provide technical support, and enhance compliance with VA guidelines.

To support and strengthen protections for students attending career schools and other private, regulated postsecondary institutions in Oregon, a small but significant public investment is required. In 2015-17, Oregon has seen more cases of private institutions closing and making decisions that negatively impact students in achieving higher education goals. This also has a negative impact on Oregon's progress towards 40-40-20 goals. The HECC and the Oregon Department of Justice (DOJ) have worked diligently to coordinate efforts and increase responsiveness. Recent and current cases teach us that more proactive efforts are needed to prevent future impacts on students, structure proactive plans for closure of schools prior to sudden corporate meltdowns, and closely monitor schools at risk or on probation in addition to taking timely action to place and support schools at risk through improvement plans and close monitoring. Moreover, the last several years have seen an increase in fly-by-night postsecondary operators attempting to do business in Oregon without proper licensing and authorization. This negatively impacts the students these institutions enroll, the employees they hire, and local businesses. Early identification and regulatory action on illegal operators is essential to minimize the impact on Oregonians.

Finally, the HECC has a need for a more centralized, efficient, and customer-friendly student complaint process. This proposal creates an integrated streamlined approach to student complaints across the public and private postsecondary sector.

HOW ACHIEVED

By establishing a coordinated, integrated and centralized approach to protecting students, the HECC seeks to increase systemic response in three essential areas of need: supporting veteran’s education services, strengthening oversight of regulated schools, and resolving student complaints. Having dedicated staff will secure consistent, coordinated, and timely attention to the areas of need.

Veteran’s Support: An increase in staffing will allow the HECC to respond to new VA-SAA responsibilities for the oversight, approval, and monitoring of vocational flight schools, and apprenticeship and on-the-job training programs. Such staffing support will result in more timely responses to program and institutional approvals, technical assistance to approved sites, as well as guidance on national GI-Bill/VA changes and compliance notifications to all institutions. An increase in dedicated staff will support veterans and their approved training providers, and increase coordinated policy guidance for veteran education services.

Strengthening Oversight of the Regulated Sector: This oversight will result in increased monitoring of struggling schools, and early detection of unlicensed and unauthorized illegal operators, thus reducing the negative economic and societal impacts on Oregonians. Increased monitoring of struggling schools will result in timely structured improvement plans, proactive teach-out planning, when necessary and collaborative student supports. Furthermore, this strengthened oversight will increase collaboration on cases and investigations with other states, DOJ, other state agencies and federal entities.

Integrated Student Complaints: Dedicated staff will handle complaints, compliance, and investigations working within and across all units of the HECC, collaborate with other state or federal entities as needed, and proactively review cases and issues with school leaders to achieve prompt case resolution. Funding will centralize HECC’s response to student complaints, implement common forms, and streamline administrative rules and processes—all while recognizing the distinctive HECC authorities for student complaints originating in different sectors. It will produce a common tracking system, with integrated reports to the Commission on the number of cases, trends and topics by sector or school. This will enable the creation of a systemic approach and analysis of trends to inform policy and regulatory planning

STAFFING IMPACT

This package requires the following positions within the Higher Education Coordinating Commission:

- 1.0 FTE Education Program Specialist 2 (team lead)
Note: This position serves as Complaints, Compliance and Investigations team leader
- 3.0 FTE Compliance Specialist
- 1.0 FTE Office Specialist 2

QUANTIFY RESULTS

Proactive review and approval of programs serving veterans under the GI Bill Program will be measured not just by the number of programs approved, but also increases and diversification of options across the state. Increased training/workshops for approved institutions and outreach sessions to new providers will not only enumerate the educational/training services provided, but also the overall improvement in proactive compliance with federal guidelines resulting in timely evaluative compliance surveys.

Timely response to adverse action notices in the regulated sector will result in smooth academic transition to students, restitution of prepaid tuition, as well as increased accountability and transparency in the sector. Data reports will outline the number of student graduates, students employed in their field of study, and affordability indicators (cost of attendance, debt, and earnings).

Timely response to student complaints will produce reports to the HECC that include the amount of staff time spend on cases, case resolution, administrative hearings scheduled, identification of trends and relevant systemic issues for further consideration by the Commission.

REVENUE SOURCE

General Fund: \$781,000

GOVERNOR'S BUDGET

Not recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 111 - Consumer Protection and Vets' Support

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

____ Agency Request
 2017-19 Biennium

____ Governor's Budget
 Page _____

____ Legislatively Adopted
 Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 111 - Consumer Protection and Vets' Support

Cross Reference Name: HECC Operations
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

POLICY PACKAGE 112
2017-2019 Budget
Youth Work Experience
HECC Operations

PURPOSE: Address shortages in youth work experience

Oregon’s competitiveness is fundamentally linked to the availability of a skilled workforce. However, Oregon is facing a critical shortage that impacts economic growth—thousands of youth are not finding opportunities to develop the academic and job skills they must have in order to succeed in today’s global economy.

The number one issue Oregon employers reported in statewide forums was the business need for young people to obtain basic workplace skills including those referenced as ‘soft skills’—showing up on time, working a complete shift, interacting with others, taking direction, being drug free, participating in teams, and acting with respect for the employer and co-workers. When these skills are not learned at home or in the course of traditional education, they are most successfully taught in a hands-on environment through real work experience. In response to this business input from every county in the state, the Oregon Workforce Investment Board (OWIB) prioritized investments in Youth Employment in its 2016 Strategic Plan.

Oregon has a history of very successful youth employment models including summer youth jobs and paid internships.

In order to address these shortages in youth work experiences, the HECC’s Office of Workforce Investments will collaborate with Oregon’s nine Local Workforce Development Boards (LWDBs) and the Oregon Youth Conservation Corps (OYCC) programs to provide meaningful work experience and workforce training for Oregonians between the ages of 14 and 24.

HOW ACHIEVED

The resources will be distributed by formula to the nine LWDBs and the OYCC program. The jobs will pay youth at least the Oregon minimum wage, and these local funds will be used to cover wage/fringes, payroll processing, and related participant expenses (including additional case management expenses).

Programs will be modeled after, and supplement, existing proven work experience programs. Programs will be competency-based in their approach and include workforce and academic preparation. Youth will be required to demonstrate skills along a continuum of

career readiness. Funded programs will be required to include experiences in in-demand occupations with particular emphasis on targeted sectors and pre-apprenticeship opportunities.

This package will provide work experiences for youth ages 14 to 24 in each of Oregon's 36 counties. Work experiences will include youth recruitment, preparation and support, recruitment and involvement of employers, matching youth to appropriate worksites, assessing youth progress, program evaluation and modification. The program participants will be provided with case management and support services, and local boards will collect data and ensure the identification and dissemination of the most promising practices.

STAFFING IMPACTS

This package requires the following position within the Higher Education Coordinating Commission:

- 1.0 FTE, Project Manager 2

QUANTIFY RESULTS

The results of these resources will be measured by:

- Number of jobs
- Number of hours worked
- Wages earned
- Certification of Work Readiness Skills
- Employment completion rate
- Retention in education or employment
- Credentials received (industry or credit)
- Entry into college or retention in high school

REVENUE SOURCE

HECC Operations 101-04
General Fund: \$189,000

Workforce Initiative 110-01
General Fund \$15,000,000

Total Package
General Fund: \$15,189,000

GOVERNOR'S BUDGET

Not recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Higher Education Coordinating Commission
Pkg: 112 - Youth Work Experience**

**Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 112 - Youth Work Experience

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Special Payments							
Dist to Non-Gov Units	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

POLICY PACKAGE 114
2017-2019 Budget
Expand the ASPIRE Mentoring Program
HECC Operations

PURPOSE: Expand ASPIRE mentoring program by 65 sites to help students plan for college and career success

Expand the ASPIRE mentoring program throughout Oregon to reach more middle schools, high schools, community-based organizations, and colleges across the state. Expanding the program provides the opportunity to help more students plan careers, apply for admission to postsecondary institutions, understand the financial aid process, and learn how to apply for grants and scholarships.

HOW ACHIEVED

This policy package builds on the successful 2015-17 ASPIRE program model that serves 160 sites. It will allow for expansion to 65 additional sites statewide in the coming biennium for a total of 225 sites with an emphasis on middle schools, rural communities, and colleges.

ASPIRE was initiated in 1998 as a joint pilot program of The Oregon Community Foundation and the Oregon Student Access Commission, now the HECC Office of Student Access and Completion. Passage of HB 2245 by the 2007 Legislative Assembly established ASPIRE as Oregon's official mentoring program to help students access education and training beyond high school. The ASPIRE program has a proven record of producing positive outcomes:

- Students who attend school or participate in an organization that has an ASPIRE program are more likely to attend college than students who don't.
- ASPIRE is sought by sites that have underrepresented student populations.
- ASPIRE Partnership Grants strengthen the site-based program, which increases the number of students entering college.
- The longer a site participates, the greater the program's impact on students' college attendance.
- Sites with an ASPIRE program increase the number of students applying for and receiving scholarships. Also, their applicant pools change to reflect more applicants from traditionally excluded groups.

Many students lack awareness of the options available to them for postsecondary education, have limited financial resources, or have cultural and family environments that do not support their exploration of the unfamiliar territory of postsecondary education. Traditionally, high school counselors provided information about postsecondary options. However, ongoing budget constraints have

led to increasingly smaller counseling staffs, who face ever growing demands. For example, while the National Association for College Admission Counseling recommends a student-to-counselor ratio of 100:1 for college and academic counseling, the average Oregon counselor's student-to-counseling caseload is 600:1. Because counselors' workloads allow them little time to provide postsecondary access information to all students, often the counseling students do receive in high school is not effective in helping them enroll in college.

In 2010-11, OSAC expanded ASPIRE to involve community-based organizations that engage students outside of their school day year-round through after-school programs, tribal events, libraries, high school completion programs, and summer programs. In 2012-13, OSAC expanded ASPIRE to pilot a program for colleges. Such activities extend the mentoring relationship from high school graduation to the student's first day of college by maintaining contact with graduates throughout the summer to combat "summer melt," which can be especially important for students from underserved populations.

Rooted in community development and local ownership, ASPIRE relies on local citizen volunteers. ASPIRE provides Partnership Grants to qualified sites to help them pay for an ASPIRE Coordinator, who can mobilize local human and financial community resources by drawing upon networks of parents, retired educators, local citizens, and business owners to serve as ASPIRE volunteer mentors. A qualified site can be a middle school, high school, community-based organizations, or college that is participating in the ASPIRE program.

Site-based ASPIRE Coordinators are essential for ASPIRE expansion and sustainability:

- Site coordinators can be designated employees or even community members who recruit, train, coordinate, and encourage Volunteer Mentors.
- Most sites can provide a modest amount of funding, such as monies from a dedicated vending machine, private foundation grants, or community fundraising.
- OSAC has been successful in working with private foundations to consider provide funding for sites that lack sufficient financial resources, on a short-term basis.

STAFFING IMPACTS

This package requires the following positions within the Higher Education Coordinating Commission:

- 4.0 FTE Program Analyst 1
- 3.0 FTE Program Analyst 2
- 0.5 FTE Training and Development Specialist (increase existing position from 0.5 to 1.0 FTE)
- 1.0 Office Specialist

QUANTIFY RESULTS

With increased funding for 2017-19, ASPIRE expects to reach more than 5,600 new students, create 65 new sites, and recruit 1,850 new volunteers at a value of \$1,242,000. This will permit ASPIRE to significantly enhance the results described in the general description of ASPIRE contained above.

In addition to tracking how many students are receiving one-on-mentoring and the number of volunteers serving with ASPIRE, the program also tracks the impact of these auxiliary services:

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
ASPIRE Sites	134	145	160	225	253	305
Student Contacts	80,975	87,622	102,400	135,965	152,886	184,309
1:1 Mentoring	9,393	10,164	10,300	15,772	17,735	21,380
Volunteers	1,559	1,687	1,700	2,618	2,943	3,548
Volunteer Hours	44,849	48,531	51,300	75,306	84,678	102,082
Value of Volunteer Hours	\$1,049,203	\$1,135,332	\$1,129,800	\$1,761,722	\$1,980,958	\$2,388,111

REVENUE SOURCE

General Fund: \$895,760

GOVERNOR'S BUDGET

Not recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Higher Education Coordinating Commission
Pkg: 114 - ASPIRE Expansion/Continuation**

**Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 114 - ASPIRE Expansion/Continuation

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Special Payments							
Dist to Local School Districts	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

POLICY PACKAGE 115
2017-2019 Budget
Accelerated Learning Data Analyst
HECC Operations

PURPOSE: Create Data Analyst position to support accelerated learning programs

This request is designed to clarify the data reporting mechanisms necessary to assure quality in accelerated learning programming (ORS 340.310). Accelerated learning includes a variety of educational experiences that may include dual credit, Advanced Placement (AP) courses, and more, that provide high school students with the opportunity to earn college credit while in high school.

The Higher Education Coordinating Commission's (HECC) coordinating role includes the commitment to "engineer simpler, more effective, and efficient learning pathways for students." The HECC adopted Accelerated Learning standards in June 2016 that affect all public universities and colleges in the state. Through package 115, the HECC seeks to ensure the quality, rigor and fidelity of offerings in Accelerated Learning and support the growth in student enrollments. This POP seeks to address the following:

- The need to engineer new data reporting mechanism to coincide with Accelerated Learning Standards (June 2016)
- The data reporting mechanism will identify and differentiate among types of Accelerated Learning

HOW ACHIEVED

Important questions remain for Oregon policy makers, leaders and legislators as to how specific types of high school based college credit influence students' trajectory to college and career success. The Higher Education Coordinating Commission has adopted statewide standards that will streamline and ensure the quality and transferability of college credits available to high school students in Oregon. The workgroup that developed and recommended the standards for Oregon was charged by the Public University Provosts' Council and the Community' Colleges Council of Instructional Administrators to collaboratively establish standards that all high school based college credit partnerships would conform to. In order to build on our knowledge about dual credit and other forms of accelerated college credit as an educational strategy to support students, this data reporting mechanism will identify which high school students in Oregon participate and what type of accelerated learning they take. To this end, the group recommended a research agenda that will be critical to informing progress and in measuring the success of a student success, and in particular the influence of dual credit.

The creation of a data workgroup will assist in building stronger partnerships between campus researchers and the HECC with the purpose of continuous problem solving and dialogue around data. Upon the creation of a data reporting mechanism, convening of

institutional researchers and campus representatives will be necessary to troubleshoot and coordinate the implementation of the data reporting mechanism. In addition, one new limited duration position will be hired to staff the workgroup. This position would also be responsible for acting as a liaison to institutional researchers and information technology professionals who report accelerated learning data to the HECC.

STAFFING IMPACTS

This package requires the following position within the Higher Education Coordinating Commission:

- 0.5 FTE, Research Analyst 3

QUANTIFY RESULTS

The success will be measured within two years through the following areas:

- Ability to make evidence based policy around educational strategies for high school students
- Improved data collection and reporting on students earning college credit during high school
- Improved measurement of learning pathways and determine whether they are effective and efficient for student success

REVENUE SOURCE

General Fund: \$173,730

GOVERNOR'S BUDGET

Not recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 115 - Data Reporting Analyst

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 115 - Data Reporting Analyst

Cross Reference Name: HECC Operations
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

____ Agency Request
 2017-19 Biennium

____ Governor's Budget
 Page _____

____ Legislatively Adopted
 Essential and Policy Package Fiscal Impact Summary - BPR013

POLICY PACKAGE 116
2017-2019 Budget
Educator Equity Scholarship and Network
HECC Operations

PURPOSE: Create and fund a scholarship program and social network to attract and retain underrepresented populations in the teaching profession

This Package is a combined effort between the Higher Education Coordinating Commission and the Chief Education Office. CEEdO will be submitting their own companion package separately.

The Minority Teacher Act (now called the Oregon Educator Equity Act) was passed in 1991 by the Oregon Legislature. Since that time, Oregon has made intermittent efforts to address the gap between the demographics of the state's public K-12 educator workforce and that of the K-12 public school students they serve. These efforts have had a limited impact on a gap that continues to widen. In 2016, 36.6% of Oregon's K-12 students served were culturally and linguistically diverse while only 10.2% of classroom teachers were culturally and linguistically diverse.

The Governor's Council for Educator Advancement has reviewed the 2016 Educator Equity report required by law to be submitted to legislators annually and reviewed the recommendations of the Oregon Educator Equity Advisory Group formed by the Chief Education Office. The issues undergirding the lack of culturally and linguistically diverse educators in Oregon's schools are complex and nested with each stage of an educator's career continuum: recruitment, preparation, hiring, mentoring, and career advancement.

Recruitment of diverse educators must be deliberate and will need dedicated resources that support candidates with the high cost of becoming a teacher. Other states have created Minority Teacher Fellowships and special scholarships, but Oregon still lacks a designated scholarship fund for recruiting, preparing, hiring, and mentor, and support more culturally and linguistically diverse educators. This Package would create an Oregon Fellows program that supports Oregon students of color pursuing a TSPC teaching or administrative license. The funding should include not only scholarship funds but also the tools, supports, and connections needed to complete an educator prep program, gain employment in a public school, remain in teaching long term and advance in the profession.

The Educator Equity Advisory Group has also identified promising practices resulting from pilot district/postsecondary partnerships (TeachOregon) that can grow supports for local teacher pathways that support entry of more culturally and linguistically diverse teachers into the teaching profession.

HOW ACHIEVED

1. Create and fund a scholarship program and social network infrastructure that:
 - a. Includes peer-to-peer mentoring, designed to recruit and retain a cadre of students of color in the teaching profession across multiple universities. Communication social network would be developed and housed at OSAC (similar to ASPIRE network) (Administered by OSAC)
 - b. Leveraging Oregon Promise and other financial assistance resources such as PELL grants and Oregon Opportunity Grants, offers each Oregon Fellow a two-year scholarship not to exceed \$10,000 to culturally and linguistically diverse students transferring from a community college to a Commission-approved teacher education program at an Oregon four-year institution.(Administered by OSAC)
2. Provide seed funding to grow and expand postsecondary/district partnership models like the Portland Teacher Program, TeachOregon, and Chemeketa Community College Bilingual Pathway Program in communities where students of color exceed 40% of the student population. (To be administered by CEEdO and separate from this Package)

STAFFING IMPACTS

This package requires the following positions within the Higher Education Coordinating Commission:

- 0.5 FTE Information Systems Specialist 5 (Limited Duration)
- 1.0 FTE Program Analyst 1

QUANTIFY RESULTS

Scholarships and network goals include:

- Fund 100 new teacher candidates of color who would then be matched with school districts seeking to diversify their educator workforce. Most of these teacher candidates would be ready for employment by 2020.
- Leverage the fiscal savings from PELL, Oregon Opportunity Grants, loan forgiveness, and Oregon Promise funding. (Students of color often start their postsecondary education at the community college level)
- Graduate another 100 teachers of color could almost double the number hired in the current biennium and would generate renewed interest in the career.
- Provide seed funding to develop strong partnerships between more of Oregon's most diverse school districts and educator preparation programs that would:

- Increase enrollment in teacher pathway programs;
- Improve transfer of course credits from high school-based Teacher Cadet Programs and community college programs into educator preparation programs;
- Increase access to anti-bias training to help refine educator preparation program application processes and school/district hiring procedures; and
- Increase focus on culturally responsive teaching for all educators.

REVENUE SOURCE

General Fund: \$297,015 (HECC Component Only)

GOVERNOR'S BUDGET

Not recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 116 - Minority Teacher Scholarship/Network

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

____ Agency Request
 2017-19 Biennium

____ Governor's Budget
 Page _____

____ Legislatively Adopted
 Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 116 - Minority Teacher Scholarship/Network

Cross Reference Name: HECC Operations
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

POLICY PACKAGE 117
2017-2019 Budget
Scholarship Rebalance
HECC Operations

PURPOSE: Establish and maintain Private Scholarships program at HECC-OSAC as a self-supporting service

The Higher Education Coordinating Commission's Office of Student Access and Completion (OSAC) coordinates and manages the application process for more than 500 privately-funded scholarship programs, awarding approximately 3,800 individual scholarships totaling approximately \$18 million per year.

The program unit that administers this function has historically been self-sustaining through the collection of administration charges from scholarship donors. Over time, office agency expenses have landed disproportionately on this program. Reallocating some shared costs that have been budgeted disproportionately in this program will be a more equitable and defensible allocation.

The Scholarship Program supports the HECC goal of making higher education pathways more accessible, affordable and supportive for students. Reallocating costs would allow OSAC to continue providing excellent customer service and retain positive donor relation efforts through equitable cost-sharing of agency expenses.

HOW ACHIEVEDReallocate fixed Services and Supplies (S&S) budgets across programs proportionally.

STAFFING IMPACTS

There are no staffing impacts.

QUANTIFY RESULTS

These changes will reflect actual, audited workload attributable to the scholarship program, and reestablish it as being self-supporting.

REVENUE SOURCE

General Fund: \$331,000

Other Funds: -\$331,000

GOVERNOR'S BUDGET

Not recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Higher Education Coordinating Commission
Pkg: 117 - Scholarship Program Rebalance**

**Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 117 - Scholarship Program Rebalance

Cross Reference Name: HECC Operations
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 120
2017-2019 Budget
Public Universities Capital Construction
HECC Operations

PURPOSE

The 2017-19 Agency Request Budget development process includes an opportunity for public universities to request funding for capital construction projects, including state-backed debt. In recognition of the limited resource nature of state-funded debt service, a prioritization process was established for projects proposed to be backed in whole or in part by state-funded debt service. Adoption of such a list is an essential element of the HECC Agency Request Budget. This document presents a prioritization of project requests based on July 21, 2016 action by the Funding & Achievement Subcommittee.

STAFFING IMPACTS

None.

REVENUE SOURCE

Other Funds: \$6,355,046

GOVERNOR'S BUDGET

Recommended as modified.

Issuance costs for projects included in the Public University Capital Construction SCR.

Other Funds: \$5,230,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 120 - Public Universities Capital Construction

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	5,230,000	-	-	-	5,230,000
Transfer In Lottery Proceeds	-	-	-	-	-	-	-
Total Revenues	-	-	\$5,230,000	-	-	-	\$5,230,000
Services & Supplies							
Other Services and Supplies	-	-	5,230,000	-	-	-	5,230,000
Total Services & Supplies	-	-	\$5,230,000	-	-	-	\$5,230,000
Total Expenditures							
Total Expenditures	-	-	5,230,000	-	-	-	5,230,000
Total Expenditures	-	-	\$5,230,000	-	-	-	\$5,230,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 121
2017-2019 Budget
Community College Capital Construction XI-G
HECC Operations

PURPOSE

Capital Construction is based on a blind review by members of the Capital Construction Workgroup and presented in a ranked list. Tier I projects were reviewed and scored by four community college presidents and the Director of the Office of CCWD. After the blind ranking process, Umpqua Community College's request was moved to the top of the list at the request of the Oregon President's Council. Colleges may not have more than one project approved for XI-G bond funding that are awaiting matching funds, other than projects approved prior to January 1, 2014. Mt. Hood Community College, Southwestern Oregon Community College, Rogue Community College and Umpqua all plan to meet their match for previous capital construction requests this year. The total request is for \$86,996,990.50 in XI-G Bonds.

STAFFING IMPACTS

None.

REVENUE SOURCE

Other Funds: \$1,598,009

GOVERNOR'S BUDGET

Recommended as modified.

Issuance costs for community college XI-G projects included in the Community College Capital Construction SCR. Includes issuance costs for new and reauthorized bonds.

Other Funds: \$1,826,483

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 121 - Community College Capital Construction XIG

Cross Reference Name: HECC Operations
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	1,826,483	-	-	-	1,826,483
Total Revenues	-	-	\$1,826,483	-	-	-	\$1,826,483
Services & Supplies							
Other Services and Supplies	-	-	1,826,483	-	-	-	1,826,483
Total Services & Supplies	-	-	\$1,826,483	-	-	-	\$1,826,483
Total Expenditures							
Total Expenditures	-	-	1,826,483	-	-	-	1,826,483
Total Expenditures	-	-	\$1,826,483	-	-	-	\$1,826,483
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 122
2017-2019 Budget
Community College Deferred Maintenance
HECC Operations

PURPOSE

Deferred Maintenance is based on the total identified need for deferred maintenance projects at Oregon's community colleges. Each college was asked to submit a ranked list to the Office of Community Colleges and Workforce Development. The total cost for all projects on the lists is \$244,593,521.00.

STAFFING IMPACTS

None.

REVENUE SOURCE

Other Funds: \$3,597,608

GOVERNOR'S BUDGET

Not recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 122 - Community College Deferred Maintenance

Cross Reference Name: HECC Operations
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In Lottery Proceeds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 123
2017-2019 Budget
Community College and Public University Campus Security
HECC Operations

PURPOSE

Safety and Security is based on the self-assessed safety and security needs of Oregon’s community colleges and is approximately \$15 million. While a request was presented to the Legislature during the 2016 session, the Governor has convened a task force to examine safety and security needs on college campuses and this figure may need to be adjusted based on that group’s findings.

STAFFING IMPACTS

None.

REVENUE SOURCE

Other Funds: \$15,000,000

GOVERNOR’S BUDGET

Recommended as modified.

Issuance costs for Campus Safety & Security Lottery Bonds included in HECC Operations SCR. Package name changed to include both public universities and community colleges.

REVENUE SOURCE

HECC Operations 101-02

Other Funds: \$259,002

Community College Lottery 117-02

Other Funds: \$15,259,002

Total Package
Other Funds: \$15,259,002

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 123 - Post-secondary Campus Security

Cross Reference Name: HECC Operations
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Lottery Bonds	-	-	-	-	-	-	-
Transfer In - Intrafund	-	-	259,002	-	-	-	259,002
Total Revenues	-	-	\$259,002	-	-	-	\$259,002
Services & Supplies							
Other Services and Supplies	-	-	259,002	-	-	-	259,002
Total Services & Supplies	-	-	\$259,002	-	-	-	\$259,002
Total Expenditures							
Total Expenditures	-	-	259,002	-	-	-	259,002
Total Expenditures	-	-	\$259,002	-	-	-	\$259,002
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Higher Education Coordinating Commission
2017-19 Biennium**

**Agency Number: 52500
Cross Reference Number: 52500-101-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Business Lic and Fees	566,809	-	-	-	-	-
Non-business Lic. and Fees	-	792,695	792,695	792,695	792,695	-
Charges for Services	660,850	2,485,367	2,485,367	2,313,367	2,313,367	-
Admin and Service Charges	-	1,356,021	1,356,021	1,356,021	1,356,021	-
Interest Income	-	11,000	11,000	11,000	11,000	-
Donations	-	185,000	185,000	185,000	185,000	-
Grants (Non-Fed)	-	74,000	74,000	-	-	-
Other Revenues	4,042	6,218,950	7,027,926	1,779,444	1,779,444	-
Transfer In - Intrafund	200,000	265,869	265,869	8,153,878	7,581,354	-
Transfer In Lottery Proceeds	-	-	-	3,662,654	-	-
Tsfr From Student Access Comm	445,015	-	-	-	-	-
Tsfr From Education, Dept of	49,709	1,634,590	1,634,590	1,634,590	1,634,590	-
Tsfr From Comm Coll/Wkfr Dev	1,184,171	-	-	-	-	-
Tsfr To Oregon Health Authority	(12,350)	-	-	-	-	-
Tsfr To Comm Coll/Wkfr Dev	(33,414)	-	-	-	-	-
Tsfr To Health Lic Agency	(3,500)	-	-	-	-	-
Total Other Funds	\$3,061,332	\$13,023,492	\$13,832,468	\$19,888,649	\$15,653,471	-
Federal Funds						
Federal Funds	301,815	14,853,825	15,092,866	14,283,412	14,099,302	-
Tsfr From Education, Dept of	512,417	-	-	-	-	-
Transfer Out - Intrafund	(500,000)	-	-	-	-	-
Tsfr To Governor, Office of the	-	(270,000)	(270,000)	(270,000)	(270,000)	-
Tsfr To Education, Dept of	(8,782)	-	-	-	-	-
Total Federal Funds	\$305,450	\$14,583,825	\$14,822,866	\$14,013,412	\$13,829,302	-

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2017-19 Biennium

Agency Number: 52500
Cross Reference Number: 52500-101-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Nonlimited Other Funds						
Business Lic and Fees	82,743	-	-	-	-	-
Interest Income	10,581	-	-	-	-	-
Other Revenues	-	69,000	69,000	106,000	106,000	-
Transfer In - Intrafund	500,000	-	-	-	-	-
Tsfr From Education, Dept of	622,093	-	-	-	-	-
Transfer Out - Intrafund	(200,000)	-	-	-	-	-
Total Nonlimited Other Funds	\$1,015,417	\$69,000	\$69,000	\$106,000	\$106,000	-

Detail of Lottery Funds, Other Funds, and Federal Funds Revenue - HECC

HECC 52500-101-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Non-Business License and Fees	OF	210	649,552	792,695	792,695	792,695	792,695	
Charges for Services GED	OF	410	789,284	795,480	795,480	495,480	495,480	
Charges for Services OSAC	OF	410	321,588	337,087	337,087	337,087	337,087	
Charges for Services Private Post-Secondary	OF	410	660,850	1,352,800	1,352,800	1,480,800	4,480,800	
Admin and Service Charges OSAC	OF	415	1,823,912	1,356,021	1,356,021	1,356,021	1,356,021	
Interest Earnings Private Postsecondary	OF	605	10,581	0	0	0	0	
Donations/Grant Lumina	OF	905	100,000	0	0	0	0	
Donations/Grants For OSAC	OF	905	5,885	40,000	40,000	40,000	40,000	
Donations for ASPIRE	OF	905	230,990	145,000	145,000	145,000	145,000	
Grants (Non-Federal) WICHE	OF	910	0	74,000	74,000	0	0	
Other Revenue for Director's Office	OF	975	0	4,526,802	4,526,802	79,304	79,304	
Other Revenue for Central Operations	OF	975	0	1,622,463	1,622,463	739,403	739,403	
Other Revenue for Community Colleges	OF	975	716,050	0	0	487,862	487,862	
Other Revenue for Workforce	OF	975	0	0	0	114,316	114,316	
Other Revenue for Research & Data	OF	975	0	0	0	196,033	196,033	

HECC 52500-101-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Other Revenue for OSAC	OF	975	11,763	15,310	15,310	15,310	15,310	
Other Revenue for Private Postsecondary	OF	975	4,042	70,650	70,650	107,650	107,650	
Other Revenue for ASPIRE	OF	975	28,062	52,725	52,725	145,566	145,566	
Transfer in – Lottery Proceeds Cost of Bond Issuance	OF	975	NA	0	0	3,662,654	0	
Transfer in – DHS for ASPIRE	OF	975	49,968	0	0	0	0	
Transfer in – Dept of Education Carl Perkins Administration	OF	1581	1,787,748	1,634,152	1,634,152	1,634,590	1,634,590	
Transfer in – Dept of Education for Private Postsecondary	OF	1581	671,802	0	0	0	0	
Federal Funds for Director's Office	FF	995	0	49,747	49,747	79,501	79,501	
Title IB and II Central Operations	FF	995	8,638,301	13,026,877	13,026,877	3,537,135	3,500,964	
Title II for Community Colleges Operations	FF	995	NA	NA	NA	2,551,664	2,531,724	
Title IB for Workforce Operations	FF	995	NA	NA	NA	7,341,259	7,221,141	
Title II for Research & Data Operations	FF	995	NA	NA	NA	369,061	364,314	
Federal Funds for OSAC Operations	FF	995	0	731,958	731,958	0	0	
Federal Funds for Private Postsecondary Operations	FF	995	301,815	383,754	383,754	408,934	405,800	
Federal Funds for ASPIRE Operations	FF	995	0	661,488	661,488	77	77	

Support of Community Colleges

Moving the State to 40/40/20

Postsecondary education and skill development are essential for Oregonians to be sufficiently prepared for the current and future workplace, and to ensure Oregon has a strong and stable economy. It is more critical than ever before for Oregonians to have a degree or credential beyond high school. With this in mind, and with the endorsement of leading business interests, legislation was passed in 2011 to focus the State of Oregon on a 40/40/20 goal: 40 percent of Oregon’s adults holding as their highest credential a bachelor’s degree or above, 40 percent having as their highest credential an associate’s degree or professional certificate, and 100 percent having earned a high school diploma or its equivalent (20 percent having a high school diploma or its equivalent as their only credential). This completion goal is anchored by the Commission’s Equity Lens, which commits the HECC to insuring that its policy and resource allocations decisions advance equity.

Georgetown University’s Center on Education and the Workforce projects that by 2020, 70 percent of the jobs in Oregon will require education beyond high school. More than half of those jobs will more require postsecondary education, but less than a bachelor’s degree (Carnevale, Smith, and Strohl, 2013. *Recovery: Job Growth and Education Requirements through 2020*. Washington, D.C.: Georgetown University Center on Education and the Workforce). These “middle skill” jobs align with the “middle 40” and will be filled by Oregonians with certificates, associate’s degrees, journey cards, and industry recognized credentials. In Oregon, the largest providers of postsecondary education, especially for middle-skill jobs, are the 17 community colleges, which served over 307,500 students in the 2014-15 academic year.

The affordability and availability of high quality, accessible courses and programs that meet community needs, offered on a convenient and regular basis are the foundations of an excellent community college education. Adequate financial support through the Community College Support Fund, as well as the Oregon Opportunity Grant and the Oregon Promise, supports access and affordability and is critical for the economic well-being of Oregon. Oregon’s community colleges increase opportunity for residents and an improve quality of life for all Oregonians by providing accessible, high quality, lifelong learning opportunities that serve the present and future needs of the state and its citizens and help the state meet its 40/40/20 goal.

Community college provide access and opportunity for Oregonians by:

Responding to the increased demand to partner with high schools to offer access to college curriculum through Accelerated Learning Opportunities (ALOs) such as Dual Credit Courses, and Expanded Options Programs.

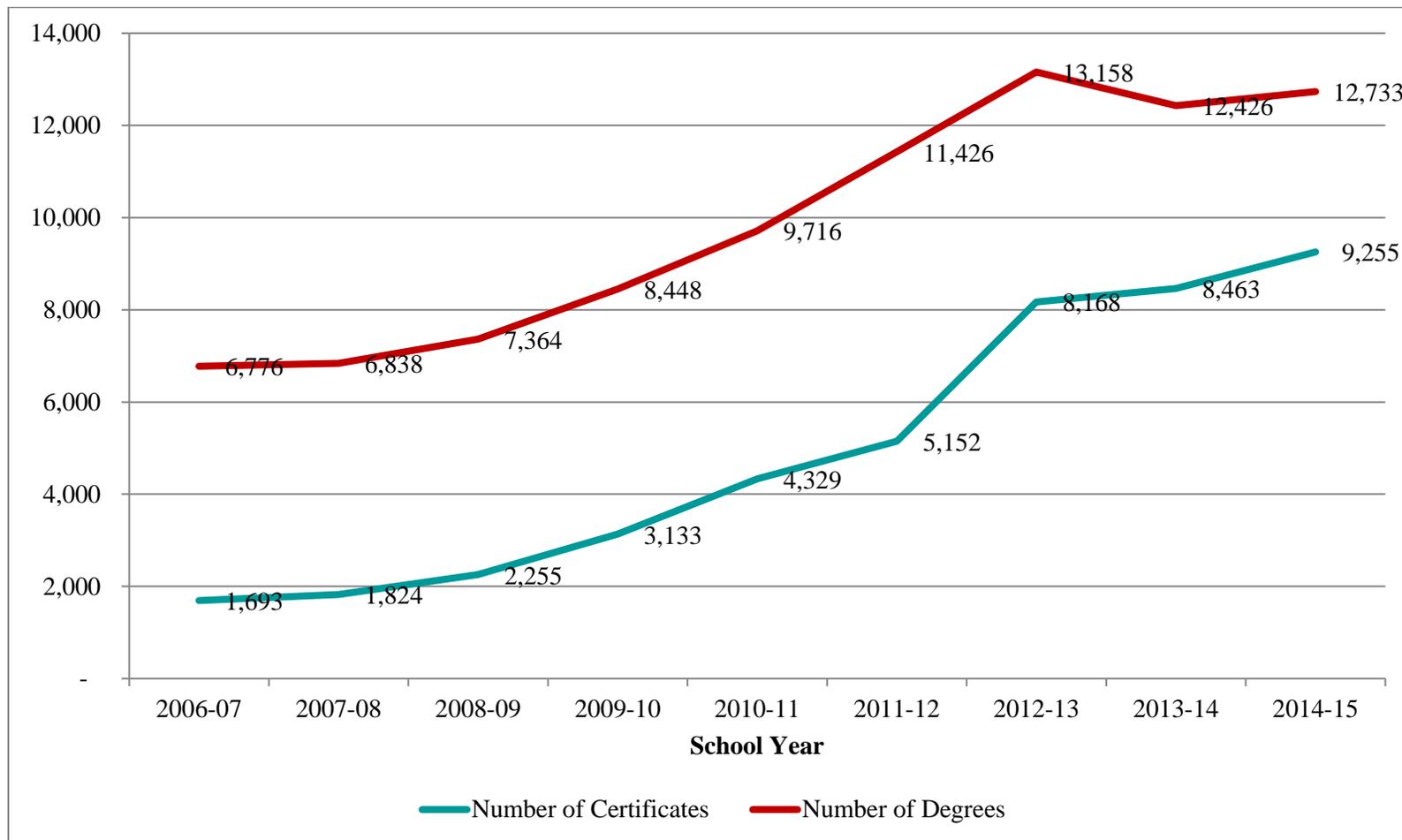
- **Impact.** In 2014-15, a total of 33,274 Oregon’s high school students enrolled in one or more dual credit courses—college courses taught at their high school for both high school and college credit.

Helping adults complete their GED or Adult High School Diploma

- **Impact.** According to the American Community Survey (*ACS 5 year; 2010-2014*), 14.2% of 18-24 year olds and an estimated 10.6% of Oregonians ages 25 and over, 321,580 in total, do not have a high school credential (*i.e.*, diploma, GED). In 2013, 11,658 Oregonians attained a GED or Adult High School Diploma through programs associated with Oregon community colleges.

Increasing community college student completion.

- **Impact.** In 2014-15, students completed 21,988 certificates and degrees at Oregon community colleges, an increase of nearly 160% over 2006-07. These completers help fill Oregon jobs and build a culture of educational attainment in communities across the state.

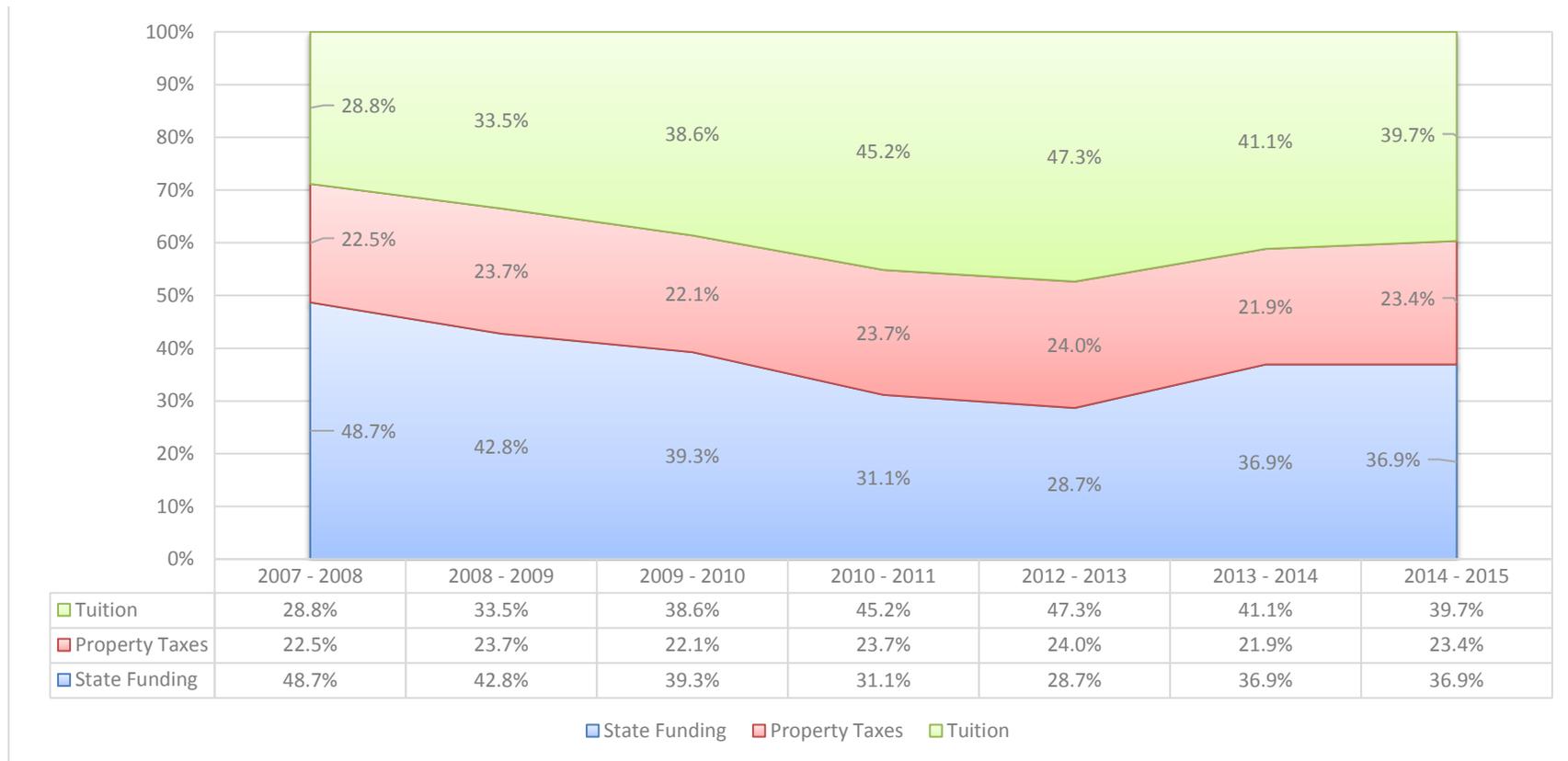


Community College Funding

CCWD distributes both state and federal funds to community colleges. The Community College Support Fund (CCSF) is the state's General Fund contribution to the operation of the 17 community colleges. Additional funds are distributed to community colleges for Adult Basic Skills and Carl Perkins Career and Technical Education Programs, which are budgeted in the Federal/Other Funds grant-in-aid budget structure.

Community colleges rely on three complementary funding streams as the primary sources of support for education and workforce services to local communities: Oregon General Fund appropriations through the CCSF, property taxes, and student tuition and fees. State General Funds are distributed to the community colleges through a formula adopted by the Higher Education Coordinating Commission. The Community College Distribution Formula is based on the premise that public funds should support Oregon students equitably, regardless of where they attend community college within the state.

In the post-Measure 5 and post-Measure 50 revenue, Oregon State General Funds represented approximately 49 percent of local community college General Fund revenues in 2007-08, while district taxes represented about 22 percent and tuition represented another 29 percent. However, by 2012-13, Oregon General Funds represented only about 29 percent of community college General Fund revenues. As district taxes remained relatively level and state support decreased during the Great Recession, community colleges were forced to turn to tuition, as the only other flexible revenue source, to continue offering programs and services their communities need. In 2012-13, tuition represented 47 percent of community college revenue. Reinvestments in the last biennium increased state support to approximately 37 percent, but tuition revenues continue to provide about 40 percent of community college budgets. The following chart shows the changes in the proportion of community college revenues represented by Oregon General Funds, district taxes, and tuition and fees.



Oregon community colleges currently (2015-16) have the second highest tuition in the 15 western states. Between 2005-06 and 2015-16, tuition and fees increased from \$2980 to \$4610, an increase of 128.2 percent (Western Interstate Commission for Higher Education, November 2015. *Tuition and Fees in Public Higher Education in the West 2015-16*. Boulder, CO).

Higher tuition limits the ability of students to enroll in and complete programs and courses. Research by the community colleges shows that as tuition rises, there is a significant, and permanent, negative impact on the rate of full-time equivalent enrollment growth for credit students. The table below shows the increases in tuition over the past several years.

A top priority of the HECC is adequate funding for community college students. This funding provides support so that community colleges can begin reinstating course sections and programs cut during the economic downturn, begin to slow the pace of tuition increases, and start offering services to students that were not available in recent years.

In 2012-13, community colleges served 344,255 students. While this is a decline from the recession-era peak in 2009-10, enrollment at Oregon community colleges remains at historically high levels.

Support to Community Colleges: Essential and Policy Packages

Package 022: Phase out

This package removes one-time funding and positions. This packages phases-out \$10,759,800 General Funds. The projects phased-out from Support to Community Colleges are:

- Community College Counselors
- College Inside
- Umpqua Community College Expenses and Building Repair
- Student Transitional Services and Supplies
- Oregon Promise Student Success Program

Package 031: Standard Inflation and State Government Service Charges

This package provides 3.7% standard inflation that is applied to Non-PICs accounts, Supplies and Services and Special Payments. The dollar amount of standard inflation in this package is \$20,557,224 General Funds. The Community College Support Fund (CCSF) also receives above standard inflation and exceptional inflation, this package includes only the standard inflation. The remaining inflation are included in Packages 032 and 033.

Package 032: Above Standard Inflation

The Department of Administrative Services allows inflationary adjustments to be made to the Community College Support Fund to reflect the increase costs of doing business. The amount of the non-standard inflation rate may be up to 4.1%; however, in this package the increase is 3.76% for the 2017-19 biennium which results in an additional \$20,677,909 General Fund.

Package 033: Exceptional Inflation

This package is for exceptional inflation that requires Department of Administrative Services approval. Additional inflation was approved for community colleges and universities for the additional costs due to the increase in minimum wage. The dollar amount of the inflation increase for community colleges is \$1,148,363 General Fund.

Package 050: Fund shifts

The purpose of this package is to adjust the State Support for Community Colleges to reflect an anticipated increase in local property taxes in the 2017-19 budget period. This adjustment reflects a policy decision to reduce General Fund inflationary adjustments by anticipated growth in local property tax revenues. This package decreases General Fund by \$28,300,000.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Support to Community Colleges
Cross Reference Number: 52500-102-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(10,759,800)	-	-	-	-	-	(10,759,800)
Total Revenues	(\$10,759,800)	-	-	-	-	-	(\$10,759,800)
Special Payments							
Dist to Comm College Districts	(10,759,800)	-	-	-	-	-	(10,759,800)
Total Special Payments	(\$10,759,800)	-	-	-	-	-	(\$10,759,800)
Total Expenditures							
Total Expenditures	(10,759,800)	-	-	-	-	-	(10,759,800)
Total Expenditures	(\$10,759,800)	-	-	-	-	-	(\$10,759,800)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Support to Community Colleges
Cross Reference Number: 52500-102-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	20,557,224	-	-	-	-	-	20,557,224
Total Revenues	\$20,557,224	-	-	-	-	-	\$20,557,224
Special Payments							
Dist to Local School Districts	48,112	-	-	-	-	-	48,112
Dist to Comm College Districts	20,509,112	-	-	-	-	-	20,509,112
Total Special Payments	\$20,557,224	-	-	-	-	-	\$20,557,224
Total Expenditures							
Total Expenditures	20,557,224	-	-	-	-	-	20,557,224
Total Expenditures	\$20,557,224	-	-	-	-	-	\$20,557,224
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Support to Community Colleges
Cross Reference Number: 52500-102-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	20,677,909	-	-	-	-	-	20,677,909
Total Revenues	\$20,677,909	-	-	-	-	-	\$20,677,909
Special Payments							
Dist to Comm College Districts	20,677,909	-	-	-	-	-	20,677,909
Total Special Payments	\$20,677,909	-	-	-	-	-	\$20,677,909
Total Expenditures							
Total Expenditures	20,677,909	-	-	-	-	-	20,677,909
Total Expenditures	\$20,677,909	-	-	-	-	-	\$20,677,909
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Support to Community Colleges
Cross Reference Number: 52500-102-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,148,363	-	-	-	-	-	1,148,363
Total Revenues	\$1,148,363	-	-	-	-	-	\$1,148,363
Special Payments							
Dist to Comm College Districts	1,148,363	-	-	-	-	-	1,148,363
Total Special Payments	\$1,148,363	-	-	-	-	-	\$1,148,363
Total Expenditures							
Total Expenditures	1,148,363	-	-	-	-	-	1,148,363
Total Expenditures	\$1,148,363	-	-	-	-	-	\$1,148,363
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: Support to Community Colleges
Cross Reference Number: 52500-102-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(28,300,000)	-	-	-	-	-	(28,300,000)
Total Revenues	(\$28,300,000)	-	-	-	-	-	(\$28,300,000)
Special Payments							
Dist to Comm College Districts	(28,300,000)	-	-	-	-	-	(28,300,000)
Total Special Payments	(\$28,300,000)	-	-	-	-	-	(\$28,300,000)
Total Expenditures							
Total Expenditures	(28,300,000)	-	-	-	-	-	(28,300,000)
Total Expenditures	(\$28,300,000)	-	-	-	-	-	(\$28,300,000)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 090
2017-2019 Budget
Analyst Adjustments
Support to Community Colleges

PURPOSE

This package reduces support to community colleges by \$14,418,797 General Fund. The Community College Support Fund, which provides funding to colleges for general education and operations, is funded at the same level as the 2015-17 Legislatively Adopted Budget, which is a 2% decrease from the Current Service Level. Funding is also maintained for HB 3063 (2015) that provides grants to support underserved students with \$3 million General Fund and funding is added back for HB 4076 (2015) which provides grants for student support in the amount of \$1,659,800 General Funds.

STAFFING IMPACTS

There will be no staffing impacts to the HECC.

REVENUE SOURCE

General Fund: (\$14,418,797)

GOVERNOR'S BUDGET

Recommended as added in the Governor's Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Support to Community Colleges
Cross Reference Number: 52500-102-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(14,418,797)	-	-	-	-	-	(14,418,797)
Total Revenues	(\$14,418,797)	-	-	-	-	-	(\$14,418,797)
Special Payments							
Dist to Local School Districts	(125,960)	-	-	-	-	-	(125,960)
Dist to Comm College Districts	(14,292,837)	-	-	-	-	-	(14,292,837)
Total Special Payments	(\$14,418,797)	-	-	-	-	-	(\$14,418,797)
Total Expenditures							
Total Expenditures	(14,418,797)	-	-	-	-	-	(14,418,797)
Total Expenditures	(\$14,418,797)	-	-	-	-	-	(\$14,418,797)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 103
2017-19 Budget
Community College Support Fund
Support to Community Colleges

PURPOSE: Increase state investment in Oregon community colleges

Package 103 is designed increase the state investment in the Community College Support Fund (CCSF). State General Fund support for community colleges provides investment in a range of educational activities, including associate degrees, transferable postsecondary undergraduate coursework, career and technical education, pre-college, adult basic education, literacy, and local workforce training.

Community colleges awarded more than 20,000 degrees and certificates in 2014-15, and Oregon’s 17 community college activities are vital to supporting all three aspects of Oregon’s 40/40/20 educational goal. These activities not only serve the “middle 40,” but also include services to Oregonians at large. For example, community colleges provide additional pathways to achieve a high school credential for those lacking a diploma. In addition, community colleges provide a viable path to achieving a bachelor’s degree for students who might otherwise not be able to afford tuition or may not have the educational skillset to directly enter a four-year postsecondary institution.

HOW ACHIEVED

Package 103 proposes a \$244.8 million increase to the support fund for a total of \$794.8 million to support campus operations and improve the ability of colleges to invest in affordability, quality and student success.

In the recent years Oregon colleges have experienced new or expanded state and federal mandates, including: Cleary Act/ Title IC Compliance, Public Employee Retirement System (PERS), health care costs related to the Affordable Care Act (ACA), paid sick leave, minimum wage increases and the Fair Labor Standards Act (FLSA). Additional cost drivers include funding for academic counselors and the first-year experience related to the Oregon Promise. While the 2015-17 biennium included a significant restoration in the community college support fund, continued restoration of funding for Oregon’s community colleges is necessary in order to continue the progress towards meeting 40-40-20 while ensuring access and affordability for all Oregonians.

Oregon community colleges will assist Oregon in meeting the education attainment goal of 40-40-20 by focusing on two main areas: pathways to student success and affordability. The pathways to student success umbrella includes expansion of successful student

support programs, developmental education redesign, increased advising, improved student placement, better use of data, and improved alignment with K-12 and with the university system. The affordability umbrella may include activities such as helping students address housing and food insecurity, providing emergency loans to students, improved transportation and childcare options, expanded use of open educational resources, and keeping tuition affordable. These investments are expected to have significant positive impacts on retention and completion. CTE/STEM expansion: Meeting the needs of the Oregon economy and the state's employers will require additional investments in Career and Technical Education and improvements in the way students are supported through STEM (Science, Technology, Engineering, and Math) degree programs. These investments will be particularly helpful in helping Oregon's community colleges to meet the growing demand for certificates and other industry recognized credentials. These investments are expected to have a significant positive impact on certificate production and workforce readiness.

STAFFING IMPACT

None; institutions are not under position control authority and may adjust staff to meet the needs of their institution as determined by management.

QUANTIFYING RESULTS

The impacts of this investment will be validated by increased degree production and degrees per students in subsequent years. This investment will also increase the state investment on a per student basis.

REVENUE SOURCE

General Fund: \$244,800,000

GOVERNOR'S BUDGET

Not recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 103 - Increase Community College Support Fund

Cross Reference Name: Support to Community Colleges
 Cross Reference Number: 52500-102-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Special Payments							
Dist to Comm College Districts	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2017-19 Biennium

Agency Number: 52500
Cross Reference Number: 52500-102-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Other Revenues	-	-	-	150	150	-
Tsfr From Revenue, Dept of	-	45,810	45,810	45,660	45,660	-
Total Other Funds	-	\$45,810	\$45,810	\$45,810	\$45,810	-

Detail of Lottery Funds, Other Funds, and Federal Funds Revenue - HECC

HECC 52500-102-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Transfer in – DOR Timber Tax for Community Colleges	OF	1150	45,247	45,810	45,810	45,660	45,660	

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Public University Ops & Student Support

The Public University Support Fund (PUSF) is the primary vehicle for direct state investment in the operations of Oregon's seven public universities. ORS 350.075(3)(iii)(f) charges the HECC with the responsibility to:

Adopt rules governing the distribution of appropriations from the Legislative Assembly to community colleges, public universities listed in ORS 352.002 and student access programs. These rules must be based on allocation formulas developed in consultation with the state's community colleges and public universities, as appropriate.

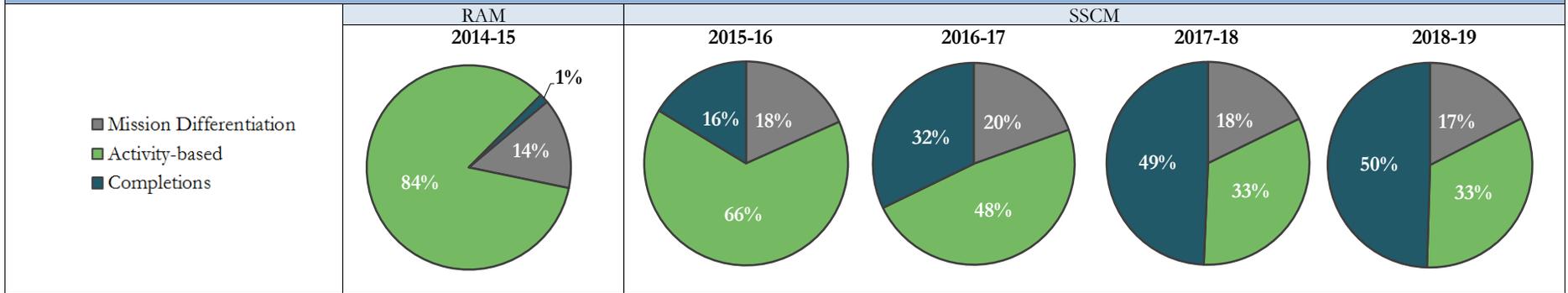
Such a collaborative process resulted in the April 2015 HECC adoption of the Student Success and Completion Model (SSCM) funding allocation formula, implemented in fiscal year 2015-16. The SSCM—which allocates the PUSF based on resident degree and certificate completions, enrollment, line-item funding, and the success of underserved student populations—replaced a primarily enrollment-based PUSF funding allocation model, the Resource Allocation Model (RAM). To smooth the transition from the RAM to the SSCM, mechanisms included in the SSCM limit the down-side change to each university's allocation of PUSF from year-to-year.

The SSCM is comprised of three funding categories:

- **Mission Differentiation (MD) Funding** supports the regional, research and public service missions and activities of each university, and is “line item” funding for services, programs or general operations. This funding is set at a level based on historical funding, which is adjusted for the lesser of inflation or the percentage change in PUSF.
- **Activity-Based Funding** distributes resources based on student credit hour (SCH) completions of Oregon resident students at undergraduate and graduate levels.
- **Completion Funding** rewards degree and certificate completions by Oregon resident students. Completions by underrepresented students (underrepresented minority, low-income, rural and veteran status) and those in academic disciplines in high-demand and high-reward fields (STEM, Health, Bilingual Education) earn additional resources through the allocation formula.

As the SSCM is implemented, the relative amount of PUSF allocated based on degree and certificate completions (**Completion Funding**) is expected to increase from approximately 16% in 2015-16 to approximately 50% in 2018-19. For comparison, in 2014-15, only 1% of PUSF allocated by the RAM allocation formula was earned through degree and certificate completions, as demonstrated in the illustration below:

STUDENT SUCCESS AND COMPLETION MODEL DISTRIBUTION (% of PUSF)



Each of these areas are based on the following data and resulting calculations:

Funding Category	Data	Calculation
Mission Differentiation (MD) Funding	<ul style="list-style-type: none"> Historical funding levels for MD items Dual Credit completions 	<ul style="list-style-type: none"> Allocation is “off the top” Based on historical funding levels adjusted for inflation Includes new line item funding related to governance transition, funding model and definitional changes Includes resources for Dual Credit completions
Activity-Based Funding ¹	<ul style="list-style-type: none"> SCH completions by program and student level 	<ul style="list-style-type: none"> A defined percentage of non-MD funding is distributed for SCH completions (40% of non-MD funding at full implementation) Distributes resources based on SCH completions at each institution utilizing program- and course level-specific cost weighting system
Completion Funding ¹	<ul style="list-style-type: none"> Degree and graduate certificate completions by level and program Completions by transfer status (Bachelor degrees only) Completions by underrepresented students <ul style="list-style-type: none"> Low income student (Pell Grant recipient) Underrepresented minority student Rural student Veteran student Completions in priority degree areas <ul style="list-style-type: none"> STEM Healthcare Bilingual Education 	<ul style="list-style-type: none"> Degrees at all levels are funded: Bachelor through PhDs², including graduate certificates Cost-weighting adjustments are made to reflect program duration and field of study Additional allocation awarded for Bachelor degrees earned by underrepresented students and degrees in high-demand and high-reward fields Allocations for transfer students are discounted relative to non-transfer students

¹All data is three-year rolling average. ² PhDs awarded to non-resident students are treated as resident students.

Public University Operations & Student Support: Essential Packages

Package 021: Phase in

This package phases-in \$142,500 General Fund for SB 860 (2015 Session) which provides funding for pilots to provide students with increased advising and mentorship.

Package 022: Phase out

This package phases-out one-time funding of \$1,900,000 General Fund. The Ways and Means subcommittee approved this one-time funding to help fund new compensation agreements for classified staff. The funding went to Portland State University, Eastern Oregon University, Southern Oregon University, Western Oregon University and the Oregon Institute of Technology.

Package 031: Standard Inflation

Applying the standard inflation factor of 3.7%, as directed by the Department of Administrative Services, to special payments results in an increase of \$24,620,818 General Fund.

Package 032: Above Standard Inflation

The Department of Administrative Services allowed inflationary adjustments to be made to the Public University Support Fund to reflect the increase costs of doing business. The Department of Administrative Services approved a non-standard inflation rate of 4.1%. This package adds the difference between the standard inflation of 3.7% and 4.1% which is 0.4%. This provides an increase in General Fund of \$2,661,710.

Package 033: Inflation Exceptions

This package is for exceptional inflation that requires Department of Administrative Services approval. Additional inflation was approved for community colleges and universities for the additional costs due to the increase in minimum wage. The dollar amount of the increase for the Public University Support Fund is \$468,190 GF.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 021 - Phase - In

Cross Reference Name: Public University Ops & Student Support
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	142,500	-	-	-	-	-	142,500
Total Revenues	\$142,500	-	-	-	-	-	\$142,500
Special Payments							
Other Special Payments	142,500	-	-	-	-	-	142,500
Total Special Payments	\$142,500	-	-	-	-	-	\$142,500
Total Expenditures							
Total Expenditures	142,500	-	-	-	-	-	142,500
Total Expenditures	\$142,500	-	-	-	-	-	\$142,500
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public University Ops & Student Support
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,900,000)	-	-	-	-	-	(1,900,000)
Total Revenues	(\$1,900,000)	-	-	-	-	-	(\$1,900,000)
Special Payments							
Other Special Payments	(1,900,000)	-	-	-	-	-	(1,900,000)
Total Special Payments	(\$1,900,000)	-	-	-	-	-	(\$1,900,000)
Total Expenditures							
Total Expenditures	(1,900,000)	-	-	-	-	-	(1,900,000)
Total Expenditures	(\$1,900,000)	-	-	-	-	-	(\$1,900,000)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Public University Ops & Student Support
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	24,620,818	-	-	-	-	-	24,620,818
Total Revenues	\$24,620,818	-	-	-	-	-	\$24,620,818
Special Payments							
Other Special Payments	24,620,818	-	-	-	-	-	24,620,818
Total Special Payments	\$24,620,818	-	-	-	-	-	\$24,620,818
Total Expenditures							
Total Expenditures	24,620,818	-	-	-	-	-	24,620,818
Total Expenditures	\$24,620,818	-	-	-	-	-	\$24,620,818
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Public University Ops & Student Support
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,661,710	-	-	-	-	-	2,661,710
Total Revenues	\$2,661,710	-	-	-	-	-	\$2,661,710
Special Payments							
Other Special Payments	2,661,710	-	-	-	-	-	2,661,710
Total Special Payments	\$2,661,710	-	-	-	-	-	\$2,661,710
Total Expenditures							
Total Expenditures	2,661,710	-	-	-	-	-	2,661,710
Total Expenditures	\$2,661,710	-	-	-	-	-	\$2,661,710
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Public University Ops & Student Support
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	468,190	-	-	-	-	-	468,190
Total Revenues	\$468,190	-	-	-	-	-	\$468,190
Special Payments							
Other Special Payments	468,190	-	-	-	-	-	468,190
Total Special Payments	\$468,190	-	-	-	-	-	\$468,190
Total Expenditures							
Total Expenditures	468,190	-	-	-	-	-	468,190
Total Expenditures	\$468,190	-	-	-	-	-	\$468,190
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 090
2017-2019 Budget
Analyst Adjustments
Public University Ops & Student Support

PURPOSE

This package reduces General Fund by \$33,424,326.

STAFFING IMPACTS

There will be no staffing impacts to the HECC.

REVENUE SOURCE

General Fund: (\$33,424,326)

GOVERNOR'S BUDGET

Recommended as added in the Governor's Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Public University Ops & Student Support
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(33,424,326)	-	-	-	-	-	(33,424,326)
Total Revenues	(\$33,424,326)	-	-	-	-	-	(\$33,424,326)
Special Payments							
Other Special Payments	(33,424,326)	-	-	-	-	-	(33,424,326)
Total Special Payments	(\$33,424,326)	-	-	-	-	-	(\$33,424,326)
Total Expenditures							
Total Expenditures	(33,424,326)	-	-	-	-	-	(33,424,326)
Total Expenditures	(\$33,424,326)	-	-	-	-	-	(\$33,424,326)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 102-B
2017-19 Budget
Public University State Programs Current Service Level Adjustment
Public University Support Fund

PURPOSE: Adjust calculation of Current Service Level for Oregon public universities

In accordance with a budget note on SB 5701 (2016), package 102 is designed to establish a new methodology for calculating the Public University State Programs Current Service Level (CSL) based on the method approved in 2009 by the Joint Committee on Ways and Means for the Community College Support Fund CSL. This revised Public University State Programs CSL methodology reflects health benefit and retirement costs expected to exceed the Department of Administrative Services standard inflation rate.

HOW ACHIEVED

SB 5701 (2016) contained a budget note that included the following language: *“To ensure consistency in post-secondary state support CSL calculations, the Department of Administrative Services (DAS) and the Legislative Fiscal Office (LFO) are directed to develop, in consultation with the Higher Education Coordinating Commission and the seven public universities, an estimated cost of applying the Community College Support Fund model to the Public University Support Fund, the Agricultural Experiment Station, the Extension Service, the Forest Research Laboratory, and Public University State Programs. The estimate will include data elements that the public universities will be required to submit to HECC in order to implement the model.”*

This Policy Option Package reflects the adjustment required, beyond the past Public University State Programs CSL methodology, to achieve the Current Service Level calculated in accordance with the SB 5701 (2016) budget note.

STAFFING IMPACT

None; institutions are not under position control authority and may adjust staff to meet the needs of their institution as determined by management.

QUANTIFYING RESULTS

None.

REVENUE SOURCE

Public University Support Fund 103-01

General Fund: \$7,431,108

Public University State Programs 104-01

General Fund: \$423,522

Agricultural Experiment Station 105-01

General Fund: \$704,447

Extension Service 106-01

General Fund: \$508,924

Forest Research Laboratory 107-01

General Fund: \$109,048

Total Package

General Fund: \$9,177,049

GOVERNOR'S BUDGET

Recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 102 - Current Service Level

Cross Reference Name: Public University Ops & Student Support
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	7,431,108	-	-	-	-	-	7,431,108
Total Revenues	\$7,431,108	-	-	-	-	-	\$7,431,108
Special Payments							
Other Special Payments	7,431,108	-	-	-	-	-	7,431,108
Total Special Payments	\$7,431,108	-	-	-	-	-	\$7,431,108
Total Expenditures							
Total Expenditures	7,431,108	-	-	-	-	-	7,431,108
Total Expenditures	\$7,431,108	-	-	-	-	-	\$7,431,108
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 104
2017-19 Budget
Public University Support Fund
Public University Ops & Student Support

PURPOSE: Increase state investment in Oregon public universities

Package 104 is designed to increase the state investment in Oregon public universities on a per resident student basis through the Public University Support Fund (PUSF). This should allow institutions to make investments in student success and completion, thereby raising completion rates and helping meet the 40-40-20 completion goal.

Oregon public universities awarded over 22,000 degrees and certificates in 2014-15. From undergraduate degrees to advanced and professional degrees, the universities play a vital role educating Oregon students in support of the State's ambitious 40-40-20 postsecondary attainment goals.

HOW ACHIEVED

Package 104 proposes a \$242.2 million increase to the support fund for a total of \$943.0 million in order to support public university campus operations, and support the ability of the universities to invest in affordability, quality and student success

The HECC seeks an incremental investment beyond Current Service Level for the Public University Support Fund (PUSF). In the recent years Oregon universities have experienced new or expanded state and federal mandates, including: Cleary Act/ Title IC Compliance, Public Employee Retirement System (PERS), health care costs related to the Affordable Care Act (ACA), paid sick leave, minimum wage increases and the Fair Labor Standards Act (FLSA).

This proposal supports the HECC's strategic plan for higher education in Oregon, which prioritizes investments in student access and completion. In April 2015, the HECC adopted the Student Success and Completion Model (SSCM), a new allocation model which shifted the method for PUSF allocation from an enrollment-based model to a model focused on access and completion, as well as other state priorities. Although the 2015-17 PUSF represented a significant reinvestment in Oregon's public universities, years of prior disinvestment in public higher education mean Oregon's universities continue to rank near the bottom nationally in both state funding and in total resources available.

In real terms, this means that our public universities lack the ability to invest in student support and completion programs that drive the difference between dropping out and finishing strong for many Oregonians. Continuation and enhancement of the 2015-17 support fund, combined with the new funding allocation formula, continues the turnaround of investment in Oregon's future and progress toward the State's ambitious 40-40-20 goal. Without continued and enhanced funding, meaningful progress towards 40-40-20 can be reasonably expected to slow or stall. In this new era of institutional governance, reinvestment, and collaboration, there is hope for every student to be able to enroll in a public university, complete a degree, and enter the workforce prepared for success. That hope, however, is overshadowed by past disinvestments, and looming, largely exogenous cost increases. It will take a continued 2017-19 reinvestment to enable progress towards Oregon's higher education goals while ensuring access and affordability for Oregonians.

STAFFING IMPACT

None; institutions are not under position control authority and may adjust staff to meet the needs of their institution as determined by management.

QUANTIFYING RESULTS

The impacts of this investment will be validated by increased degree production and degrees per students in subsequent years. This investment will also increase the state investment on a per student basis.

REVENUE SOURCE

General Fund: \$242,251,355

GOVERNOR'S BUDGET

Not recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 104 - Increase Public University Support Fund

Cross Reference Name: Public University Ops & Student Support
 Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Public University State Programs

The State Programs category is intended to encompass General Fund support for certain institutes, centers, and programs generally operated by the seven public universities. These efforts address the economic development, resource base, and public service needs of the state of Oregon. Many of these programs have an industry-specific focus, and receive additional investments from the private sector and other sources. The following descriptions summarize the purpose and activities of existing State Programs that receive General Fund support:

Clinical Legal Education: This program provides funding to any ABA accredited law school within Oregon which provides clinical legal services to victims of domestic violence, stalking or sexual assault. Distribution of the funds is on an application basis.

Oregon Solutions: Oregon Solutions at Portland State University brings together local groups to solve local problems using sustainable methods. The program promotes collaborative efforts between government agencies, commercial businesses, and nonprofit organizations in support of Oregon's economy, environment, and communities.

Dispute Resolution: The UO administers the Oregon Office for Community Dispute Resolution (OOCDR) which provides mediation services and conflict resolution training to private parties. PSU administers the Oregon Consensus program, within the National Policy Consensus Center, to mediate disputes involving public bodies or public lands.

Oregon Climate Change Research Institute: The Oregon Climate Change Research Institute (OCCRI) facilitates research, serves as a climate change information clearinghouse, provides technical assistance, and at least once each biennium, assesses the state of climate change science as it relates to impacts on Oregon. OCCRI is housed within the OSU College of Oceanic and Atmospheric Sciences (COAS).

Signature Research: The signature research program was initiated by the legislature in 2003 with funding to support the development of Signature Research Centers for Multi-Scale Materials and Devices at OSU, UO and PSU, and on using nanotechnology to develop products with commercial applications. The overall mission of the initiative is to create high-wage jobs and quality economic development in the state.

Institute for Natural Resources: The Institute for Natural Resources (INR) at Oregon State University is a cooperative enterprise bringing the scientific knowledge and expertise of Oregon's public universities and other Oregon higher education institutions to bear on natural resource management.

Labor Education Research Center: The Labor Education and Research Center (LERC) at the University of Oregon was established in 1977 in order to give workers and labor unions in Oregon access to the resources and expertise of the state's higher education system.

Population Research Center (PRC): The mission of PRC, located at Portland State University, is to provide population data, information, and research analysis for Oregon and its communities. In addition, it has the responsibility of acting as lead state agency in working with the U.S. Census Bureau to disseminate information at local levels.

OSU Fermentation Science: Fermentation science funding supports Oregon's fast-growing beer, wine and spirits industries and is one of the only programs of its type in the country.

OSU Ocean Vessels Research: The 2013 Legislature established the new Oceangoing Research Vessel Program at Oregon State University to conduct specified marine research activities using U.S. National Science Foundation (NSF) research vessels currently stationed in Oregon.

National Center for Advanced Wood Products Manufacturing and Design: The 2015 Legislature created the National Center for Advanced Wood Products Manufacturing and Design, a collaboration between Oregon State University and the University of Oregon. The center will develop testing to help integrate mass timber construction into Oregon's building code standards, while maintaining a close working relationship with the Oregon Building Codes Division. The goal of the center is to develop new wood products, such as cross laminated timber, or CLT panels, that can be manufactured and certified for use in Oregon. It will also try to create economic opportunities for rural communities that have lost jobs to globalized commodity markets and dramatically reduced harvest levels.

Engineering Technology Sustaining Funds: Engineering Technology Sustaining Funds are utilized to produce engineering and technology-related graduates and attract externally funded research and industry investment; provide a tactical linkage of engineering and technology programs to the labor for needs of Oregon industry; and encourage and deepen connections between universities and engineering and technology industry partners to collectively advocate for additional private and public investment.

Public University State Programs: Essential Packages

Package 021: Phase in

This package phases-in \$936,900 General Fund for the Oregon State University Wood Products Center which was established in SB 5507 (2015 Session).

Package 022: Phase out

This package removes one-time funding and positions. This packages phases-out \$2,071,207 General Funds. The projects phased-out are:

- Eastern Oregon University Wrestling Team
- Willamette Falls & Locks Task Force
- OSU Energy Center, Endophyte Research, and ALS Scholarships
- Scientific Review Work Group
- Shellfish Task Force
- Western Juniper Mapping

Package 031: Standard Inflation and State Government Service Charges

Applying the standard inflation factors as provided by the Department of Administrative Services to Non-PICs accounts, services and supplies, and some special payments, results in an increase of \$1,370,819 General Fund.

Package 032: Above Standard Inflation

The Department of Administrative Services allowed inflationary adjustments to be made to the Public University State Programs to reflect the increase costs of doing business. The Department of Administrative Services approved a non-standard inflation rate of 4.1%. This package adds the difference between the standard inflation of 3.7% and 4.1% which is 0.4%. This provides an increase in General Fund of \$148,197.

Package 033: Inflation Exceptions

This package is for exceptional inflation that requires Department of Administrative Services' approval. Additional inflation was approved for community colleges and universities for the additional costs due to the increase in minimum wage. The dollar amount of the inflation increase for Public University State Programs is \$26,942 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 021 - Phase - In

Cross Reference Name: Public University State Programs
Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	936,900	-	-	-	-	-	936,900
Total Revenues	\$936,900	-	-	-	-	-	\$936,900
Special Payments							
Other Special Payments	936,900	-	-	-	-	-	936,900
Total Special Payments	\$936,900	-	-	-	-	-	\$936,900
Total Expenditures							
Total Expenditures	936,900	-	-	-	-	-	936,900
Total Expenditures	\$936,900	-	-	-	-	-	\$936,900
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public University State Programs
Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,071,207)	-	-	-	-	-	(2,071,207)
Total Revenues	(\$2,071,207)	-	-	-	-	-	(\$2,071,207)
Special Payments							
Other Special Payments	(2,071,207)	-	-	-	-	-	(2,071,207)
Total Special Payments	(\$2,071,207)	-	-	-	-	-	(\$2,071,207)
Total Expenditures							
Total Expenditures	(2,071,207)	-	-	-	-	-	(2,071,207)
Total Expenditures	(\$2,071,207)	-	-	-	-	-	(\$2,071,207)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Public University State Programs
Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Beginning Balance							
Beginning Balance	-	-	-	-	-	-	-
Total Beginning Balance	-	-	-	-	-	-	-
Revenues							
General Fund Appropriation	1,370,819	-	-	-	-	-	1,370,819
Total Revenues	\$1,370,819	-	-	-	-	-	\$1,370,819
Special Payments							
Other Special Payments	1,370,819	-	-	-	-	-	1,370,819
Total Special Payments	\$1,370,819	-	-	-	-	-	\$1,370,819
Total Expenditures							
Total Expenditures	1,370,819	-	-	-	-	-	1,370,819
Total Expenditures	\$1,370,819	-	-	-	-	-	\$1,370,819
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Public University State Programs
Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	148,197	-	-	-	-	-	148,197
Total Revenues	\$148,197	-	-	-	-	-	\$148,197
Special Payments							
Other Special Payments	148,197	-	-	-	-	-	148,197
Total Special Payments	\$148,197	-	-	-	-	-	\$148,197
Total Expenditures							
Total Expenditures	148,197	-	-	-	-	-	148,197
Total Expenditures	\$148,197	-	-	-	-	-	\$148,197
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Public University State Programs
Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	26,942	-	-	-	-	-	26,942
Total Revenues	\$26,942	-	-	-	-	-	\$26,942
Special Payments							
Other Special Payments	26,942	-	-	-	-	-	26,942
Total Special Payments	\$26,942	-	-	-	-	-	\$26,942
Total Expenditures							
Total Expenditures	26,942	-	-	-	-	-	26,942
Total Expenditures	\$26,942	-	-	-	-	-	\$26,942
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 090
2017-2019 Budget
Analyst Adjustments
Public University State Programs

PURPOSE

This package reduces General Fund by \$835,173.

STAFFING IMPACTS

There will be no staffing impacts to the HECC.

REVENUE SOURCE

General Fund: (\$835,173)

GOVERNOR'S BUDGET

Recommended as added in the Governor's Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Public University State Programs
Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(835,173)	-	-	-	-	-	(835,173)
Total Revenues	(\$835,173)	-	-	-	-	-	(\$835,173)
Special Payments							
Other Special Payments	(835,173)	-	-	-	-	-	(835,173)
Total Special Payments	(\$835,173)	-	-	-	-	-	(\$835,173)
Total Expenditures							
Total Expenditures	(835,173)	-	-	-	-	-	(835,173)
Total Expenditures	(\$835,173)	-	-	-	-	-	(\$835,173)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 102-B
2017-19 Budget
Public University State Programs Current Service Level Adjustment
Public University State Programs

PURPOSE: Adjust calculation of Current Service Level for Oregon public universities

In accordance with a budget note on SB 5701 (2016), package 102 is designed to establish a new methodology for calculating the Public University State Programs Current Service Level (CSL) based on the method approved in 2009 by the Joint Committee on Ways and Means for the Community College Support Fund CSL. This revised Public University State Programs CSL methodology reflects health benefit and retirement costs expected to exceed the Department of Administrative Services standard inflation rate.

HOW ACHIEVED

SB 5701 (2016) contained a budget note that included the following language: *“To ensure consistency in post-secondary state support CSL calculations, the Department of Administrative Services (DAS) and the Legislative Fiscal Office (LFO) are directed to develop, in consultation with the Higher Education Coordinating Commission and the seven public universities, an estimated cost of applying the Community College Support Fund model to the Public University Support Fund, the Agricultural Experiment Station, the Extension Service, the Forest Research Laboratory, and Public University State Programs. The estimate will include data elements that the public universities will be required to submit to HECC in order to implement the model.”*

This Policy Option Package reflects the adjustment required, beyond the past Public University State Programs CSL methodology, to achieve the Current Service Level calculated in accordance with the SB 5701 (2016) budget note.

STAFFING IMPACT

None; institutions are not under position control authority and may adjust staff to meet the needs of their institution as determined by management.

QUANTIFYING RESULTS

None.

REVENUE SOURCE

Public University Support Fund 103-01

General Fund: \$7,431,108

Public University State Programs 104-01

General Fund: \$423,522

Agricultural Experiment Station 105-01

General Fund: \$704,447

Extension Service 106-01

General Fund: \$508,924

Forest Research Laboratory 107-01

General Fund: \$109,048

Total Package

General Fund: \$9,177,049

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 102 - Current Service Level

Cross Reference Name: Public University State Programs
Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	423,522	-	-	-	-	-	423,522
Total Revenues	\$423,522	-	-	-	-	-	\$423,522
Special Payments							
Other Special Payments	423,522	-	-	-	-	-	423,522
Total Special Payments	\$423,522	-	-	-	-	-	\$423,522
Total Expenditures							
Total Expenditures	423,522	-	-	-	-	-	423,522
Total Expenditures	\$423,522	-	-	-	-	-	\$423,522
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 113
2017-2019 Budget
Oregon Tech Renewable Energy Center
Public University State Programs

PURPOSE: Establish new funding for the Oregon Renewable Energy Center at Oregon Institute of Technology

This request is designed to establish new Public University State Program funding to the Oregon Renewable Energy Center (OREC), housed at the Oregon Institute of Technology in Klamath Falls. Authorized in 2001 by the Legislature (ORS 352.221) but never directly funded, OREC is designed to speed the integration and optimization of renewable energy resources with current power generation systems, and to accelerate clean energy technologies in collaboration with industry partners. Its affiliation with OIT provides enhanced student training opportunities and faculty sharing opportunities. OREC is similar to other Public University State Programs in its multifaceted mission of economic development, natural resource development, and learning enhancement.

HOW ACHIEVED

OREC serves small and medium-sized companies seeking a university collaborator to prototype, test, validate and accelerate clean tech products, and renewable energy applications. OREC's geo-heat center maintains a geothermal library of over 5,000 publications, and provides information and technical assistance on the use of geothermal energy to thousands of constituents worldwide, with a focus on assisting small Oregon-based businesses with applications of geothermal energy.

OREC and OIT currently work with a multitude of partner industry organizations, universities, and community-based economic development entities. The partnerships help OREC expand its reach to both small and medium-sized companies and fulfill its mission for public service in energy systems and applied research, and engage undergraduate and graduate students in relevant experiential learning to prepare the next-generation energy workforce.

OREC's projects will increase the relevance and quality of the student experience at Oregon Tech, increasing output of Bachelor's and Master's level engineering students, while meeting the economic development needs of companies in rural Oregon. Undergraduate and graduate students will participate in industry research projects, providing career-related learning and increasing educational attainment and global competitiveness. OREC will offer multi-disciplinary projects for students in the College of Engineering, Technology and Management to ensure that Oregon Tech can contribute to the State's attainment of its 40-40-20 goals by 2020.

The addition of OIT program staff and research faculty will allow the development of sustaining funding, provide part-time teaching of undergraduate and graduate students, encourage collaborations with companies on applied research projects, and leverage private and federal funds.

STAFFING IMPACTS

None; institutions are not under position control authority and may adjust staff to meet the needs of their institution as determined by management.

QUANTIFY RESULTS

The Success will be measured within two years through the following metrics:

- Value of contracts, grants or revenue from sponsored applied research;
- BS and MS-level degrees awarded by Oregon Tech in energy and related fields;
- Percent Employment of Oregon Tech graduates in Oregon;
- Number of internships and industry-supported undergraduate/ graduate projects in related fields.

quantifiable measure associated with this Policy Package will be a more robust Oregon National Guard capable of providing support

REVENUE SOURCE

General Fund: \$985,000

GOVERNOR'S BUDGET

Not recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 113 - Oregon Tech Renewable Energy Center

Cross Reference Name: Public University State Programs
 Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Agriculture Experiment Station

The Agricultural Experiment Station is the principal agricultural and related natural resources research agency of the State of Oregon. The mission of the AES is to conduct research to solve problems and generate innovations in the agricultural, biological, social, and environmental sciences for the social, economic, and environmental benefit of Oregonians. Its research relates to Oregon agriculture, associated industries, and natural resources. It also provides services and technical assistance to Oregonians. In pursuing its mission, the Agricultural Experiment Station:

- Helps ensure a stable and productive agriculture through sustainable management and use of the natural resources of the state.
- Protects and improves the natural environment and quality of life.
- Develops new agricultural products and processes.
- Improves marketing of Oregon agricultural products.
- Improves the nutritional value and quality of food.
- Helps protect crops and animals from insects, diseases, and other hazards.
- Contributes to the basic sciences.
- Strengthens rural communities through research on issues that are critical to their economic development and social fabric.
- Assists developing agriculture in ways that will help alleviate world hunger and promote trade with the United States.

Historic and Physical Setting: The Oregon Agricultural Experiment Station was organized in 1888 with funds provided by the United States Congress through the federal Hatch Act of 1887. The station comprises 11 branch experiment stations at 15 sites statewide and the central station on the OSU campus in Corvallis where the Station's research activities are integrated with the teaching and Extension Service activities of the College of Agricultural Sciences.

Branch stations are located throughout the state to do research that accommodates the widely varying soil, climate, agricultural, cultural, and economic conditions of Oregon. Many branch stations are combined in the same facility with OSU Extension Service offices, and all work closely with the local Extension Office. At the central station in Corvallis, scientists, staff, and students in 14 academic departments and five colleges of Oregon State University (OSU) carry out basic and applied research in agriculture, food systems, environmental and life sciences, and natural resources. The Station also supports seed testing and food safety and environmental stewardship laboratories on the OSU campus that serves the public interest.

Liaison and Planning: In planning its research, the Station actively solicits counsel from industry and citizen groups. Branch experiment stations have advisory committees of local citizens and often work with local representatives of agriculture, food, environmental and natural resource groups. Station administration works with statewide advisory groups and agriculture, food, environmental and natural resource organizations for review of existing programs and the development of new ones that anticipate and address emerging needs.

Cooperation with Other Agencies: Cooperation with state and federal agencies is important and well developed in the Station. There is a tradition and practice of coordination with the Oregon Departments of Agriculture, Forestry, Environmental Quality, Water Resources,

Economic & Community Development, and the Oregon Watershed Enhancement Board on matters of mutual concern. The Station also coordinates its programs with counterparts in western states and with agencies of the federal Departments of Agriculture, Interior, Commerce, EPA, and other federal departments. Scientists in almost every academic department in the Station meet regularly with counterparts at Washington State University and the University of Idaho, and often share talent and costs of conducting research projects.

Disseminating Results: Research results are disseminated rapidly using a variety of means. This includes field days, Extension Service educational programs, technical and scientific publications, online delivery, print and broadcast news stories in popular media, and the award-winning quarterly research publication, "Oregon's Agricultural Progress."

Evaluation: Research programs are regularly reviewed and evaluated, both internally and by teams of scientists from other universities and agencies. These critical reviews indicate that many Station programs are among the best in the nation.

Agriculture Experiment Station: Essential Packages

Package 031: Standard Inflation

Applying the standard inflation factor, of 3.7%, as directed by the Department of Administrative Services, to the special payments received by the Agricultural Experiment Station results in an increase of \$2,335,480 General Fund.

Package 032: Above Standard Inflation

The Department of Administrative Services allowed inflationary adjustments to be made to the Public University Support Fund to reflect the increase costs of doing business. The Department of Administrative Services approved a non-standard inflation rate of 4.1%. This package adds the difference between the standard inflation of 3.7% and 4.1% which is 0.4%. This provides an increase in General Fund of \$252,484.

Package 033: Inflation Exceptions

This package is for exceptional inflation that requires Department of Administrative Services' approval. Additional inflation was approved for community colleges and universities for the additional costs due to the increase in minimum wage. The dollar amount of the increase for the Agriculture Experiment Station is \$56,930 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Agriculture Experiment Station
Cross Reference Number: 52500-105-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,335,480	-	-	-	-	-	2,335,480
Total Revenues	\$2,335,480	-	-	-	-	-	\$2,335,480
Special Payments							
Other Special Payments	2,335,480	-	-	-	-	-	2,335,480
Total Special Payments	\$2,335,480	-	-	-	-	-	\$2,335,480
Total Expenditures							
Total Expenditures	2,335,480	-	-	-	-	-	2,335,480
Total Expenditures	\$2,335,480	-	-	-	-	-	\$2,335,480
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Agriculture Experiment Station
Cross Reference Number: 52500-105-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	252,484	-	-	-	-	-	252,484
Total Revenues	\$252,484	-	-	-	-	-	\$252,484
Special Payments							
Other Special Payments	252,484	-	-	-	-	-	252,484
Total Special Payments	\$252,484	-	-	-	-	-	\$252,484
Total Expenditures							
Total Expenditures	252,484	-	-	-	-	-	252,484
Total Expenditures	\$252,484	-	-	-	-	-	\$252,484
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Agriculture Experiment Station
Cross Reference Number: 52500-105-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	56,930	-	-	-	-	-	56,930
Total Revenues	\$56,930	-	-	-	-	-	\$56,930
Special Payments							
Other Special Payments	56,930	-	-	-	-	-	56,930
Total Special Payments	\$56,930	-	-	-	-	-	\$56,930
Total Expenditures							
Total Expenditures	56,930	-	-	-	-	-	56,930
Total Expenditures	\$56,930	-	-	-	-	-	\$56,930
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 090
2017-2019 Budget
Analyst Adjustments
Agriculture Experiment Station

PURPOSE

This package reduces General Fund by \$3,349,341.

STAFFING IMPACTS

There will be no staffing impacts to the HECC.

REVENUE SOURCE

General Fund: (\$3,349,341)

GOVERNOR'S BUDGET

Recommended as added in the Governor's Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Agriculture Experiment Station
Cross Reference Number: 52500-105-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(3,349,341)	-	-	-	-	-	(3,349,341)
Total Revenues	(\$3,349,341)	-	-	-	-	-	(\$3,349,341)
Special Payments							
Other Special Payments	(3,349,341)	-	-	-	-	-	(3,349,341)
Total Special Payments	(\$3,349,341)	-	-	-	-	-	(\$3,349,341)
Total Expenditures							
Total Expenditures	(3,349,341)	-	-	-	-	-	(3,349,341)
Total Expenditures	(\$3,349,341)	-	-	-	-	-	(\$3,349,341)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 102-C
2017-19 Budget
Agricultural Experiment Station Current Service Level Adjustment
Agriculture Experiment Station

PURPOSE: Adjust calculation of Current Service Level for Oregon public universities

In accordance with a budget note on SB 5701 (2016), package 102 is designed to establish a new methodology for calculating the Agricultural Experiment Station Current Service Level (CSL) based on the method approved in 2009 by the Joint Committee on Ways and Means for the Community College Support Fund CSL. This revised Agricultural Experiment Station CSL methodology reflects health benefit and retirement costs expected to exceed the Department of Administrative Services standard inflation rate.

HOW ACHIEVED

SB 5701 (2016) contained a budget note that included the following language: *“To ensure consistency in post-secondary state support CSL calculations, the Department of Administrative Services (DAS) and the Legislative Fiscal Office (LFO) are directed to develop, in consultation with the Higher Education Coordinating Commission and the seven public universities, an estimated cost of applying the Community College Support Fund model to the Public University Support Fund, the Agricultural Experiment Station, the Extension Service, the Forest Research Laboratory, and Public University State Programs. The estimate will include data elements that the public universities will be required to submit to HECC in order to implement the model.”*

This Policy Option Package reflects the adjustment required, beyond the past Agricultural Experiment Station CSL methodology, to achieve the Current Service Level calculated in accordance with the SB 5701 (2016) budget note.

STAFFING IMPACT

None; institutions are not under position control authority and may adjust staff to meet the needs of their institution as determined by management.

QUANTIFYING RESULTS

None.

REVENUE SOURCE

Public University Support Fund 103-01
General Fund: \$7,431,108

Public University State Programs 104-01
General Fund: \$423,522

Agricultural Experiment Station 105-01
General Fund: \$704,447

Extension Service 106-01
General Fund: \$508,924

Forest Research Laboratory 107-01
General Fund: \$109,048

Total Package
General Fund: \$9,177,049

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 102 - Current Service Level

Cross Reference Name: Agriculture Experiment Station
Cross Reference Number: 52500-105-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	704,447	-	-	-	-	-	704,447
Total Revenues	\$704,447	-	-	-	-	-	\$704,447
Special Payments							
Other Special Payments	704,447	-	-	-	-	-	704,447
Total Special Payments	\$704,447	-	-	-	-	-	\$704,447
Total Expenditures							
Total Expenditures	704,447	-	-	-	-	-	704,447
Total Expenditures	\$704,447	-	-	-	-	-	\$704,447
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

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Extension Service

The OSU Extension Service is the community-based education outreach arm of Oregon's land, sea, sun and space grant-university. It is cooperatively funded from federal (USDA), state, county, and other sources. The OSU Extension Service engages the people of Oregon with research-based knowledge and education that strengthen communities and economies, sustain natural resources, and promote healthy families and individuals.

Audiences/Program Areas

Extension faculty on the OSU campus and in county offices throughout the state work together with an extensive network of volunteers to develop and deliver educational programs. Extension focuses on the following:

- Farmers, ranchers, and related value-added agri-businesses. Programs emphasize profitability, financial management, diversified production systems, domestic and international marketing, processing of agricultural products, safe food production, water quality and use, natural resource and environmental stewardship.
- Families and individuals of all ages and income levels. These programs help them set and meet goals related to nutrition, diet, and health, human relationships, positive parenting, family resource management, basic living skills, skills to move from welfare to work, conflict resolutions, and participation in community affairs.
- Young people, their families, and adult volunteers in the 4-H youth development program. Participants develop leadership skills and gain self-esteem through experience in a variety of useful and rewarding projects. 4-H youth learn skills that help them select careers, contribute to a productive workforce, resolve conflict to prevent youth violence, work successfully with diverse populations, and become productive contributing citizens.
- Private and family forest owners, professional foresters, and the forest industry. Educational programs improve practices related to harvesting, reforestation, protection, value-added primary and secondary wood products, and wise management and stewardship of Oregon's forest resources.
- Communities, groups, and individuals. Programs help communities analyze alternatives for achieving desired economic development, help families and communities with changes that result from changing economic bases, and help increase citizen participation in local government policy issues.
- Individuals and businesses. Programs are directed at improving profitability and management of resources by increasing the efficiency with which they use energy in their homes, food and fiber processing, and other businesses.
- Fishing and seafood processing industry, and people with ocean and water related interests. Educational programs emphasize profitability, vessel safety, value-added fishery products, watershed and salmon restoration, and help make wise and safe use of this natural resource as a sustainable source of income, food, and recreation.

Engaged and Applied Research

Extension educational programs are derived from a knowledge base created through research conducted at OSU and elsewhere. Research often is begun in response to needs identified by Extension clients. Extension faculty translate the results of scientific research into practical terms

and capture its value in useful educational programs and materials. They also partner with land-owners, businesses and other organizations to conduct applied research to demonstrate uses of new techniques, products, and technologies.

Extending Education to the People

The OSU Extension Service was created in 1911 in anticipation of federal resource allocation through passage of the Smith Lever Act (1914). It adds value to the University by extending knowledge to the people across the state. Extension works with people of all ages who want and need the information and education it offers. Local and state citizen committees and advisory councils assess needs, recommend program priorities, and participate in selecting staff members. Extension often partners with other state and federal agencies, community colleges, local schools, etc., to help people obtain information and develop the skills to apply it effectively through decisions and action.

Extension, as a part of the OSU Division of Outreach and Engagement, works with academic units on campus to provide access to credit classes and degree programs for Oregonians where they live, and assists the University in identifying program needs. Oregon residents obtain and use Extension education in a variety of ways: direct contact with a county, area, or state Extension faculty member or program assistant; information from a volunteer leader-teacher; and through publications, web pages, and mass media. Still others obtain and use Extension-originated information through secondary sources — garden store operator, agriculture field representative, master volunteer, or others.

Campus-based Extension Faculty

Extension Specialists are OSU faculty based at the OSU campus in Corvallis. Each is a member of the department and/or college related to his or her discipline. They translate research into practices that can be readily understood and applied, develop educational programs, and serve as technical resources for county and area delivered Extension programs.

County and Area Extension Faculty

About two-thirds of the OSU Extension faculty are assigned to county locations. They, too, are members of appropriate OSU departments and colleges. Often called county Extension Agents, their role is to take the University to the people of Oregon. As members of their respective communities, they are educators and applied researchers. County and area Extension faculty are located in all 36 Oregon counties. The number of faculty assigned to a county depends on its population, natural resource and human issues including agricultural complexity, forest and marine resource needs, and the county's financial support that typically is provided as office space and operating expenses.

Volunteers

Volunteers are the heart of many Extension programs. Over 20,000 individuals share the responsibility for extending programs to all citizens who might benefit. Volunteers plan programs, teach, conduct demonstrations, and help evaluate programs. For this responsibility, Extension trains its volunteers and equips them with carefully prepared, regularly updated educational materials. Many volunteers serve as part of the numerous Extension master volunteer programs.

Extension Service: Essential Packages

Package 031: Standard Inflation and State Government Service Charges

Applying the standard inflation factor of 3.7%, as provided by the Department of Administrative Services, to special payments results in an increase of \$1,687,257 General Fund.

Package 032: Above Standard Inflation

The Department of Administrative Services approved inflationary adjustments above the standard inflation for funding provided to the Extension Service to reflect the increase costs of doing business. The Department of Administrative Services approved a non-standard inflation rate of 4.1%. This package adds the difference between the standard inflation of 3.7% and 4.1% which is 0.4%. This provides an increase in General Fund of \$182,407.

Package 033: Inflation Exceptions

This package is for exceptional inflation that requires Department of Administrative Services an exception approval. Additional inflation was approved for community colleges and universities for the additional costs due to the increase in minimum wage. The dollar amount of the inflation increase for public university state programs is \$13,059 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Extension Service
Cross Reference Number: 52500-106-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,687,257	-	-	-	-	-	1,687,257
Total Revenues	\$1,687,257	-	-	-	-	-	\$1,687,257
Special Payments							
Other Special Payments	1,687,257	-	-	-	-	-	1,687,257
Total Special Payments	\$1,687,257	-	-	-	-	-	\$1,687,257
Total Expenditures							
Total Expenditures	1,687,257	-	-	-	-	-	1,687,257
Total Expenditures	\$1,687,257	-	-	-	-	-	\$1,687,257
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Extension Service
Cross Reference Number: 52500-106-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	182,407	-	-	-	-	-	182,407
Total Revenues	\$182,407	-	-	-	-	-	\$182,407
Special Payments							
Other Special Payments	182,407	-	-	-	-	-	182,407
Total Special Payments	\$182,407	-	-	-	-	-	\$182,407
Total Expenditures							
Total Expenditures	182,407	-	-	-	-	-	182,407
Total Expenditures	\$182,407	-	-	-	-	-	\$182,407
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Extension Service
Cross Reference Number: 52500-106-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	13,059	-	-	-	-	-	13,059
Total Revenues	\$13,059	-	-	-	-	-	\$13,059
Special Payments							
Other Special Payments	13,059	-	-	-	-	-	13,059
Total Special Payments	\$13,059	-	-	-	-	-	\$13,059
Total Expenditures							
Total Expenditures	13,059	-	-	-	-	-	13,059
Total Expenditures	\$13,059	-	-	-	-	-	\$13,059
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 090
2017-2019 Budget
Analyst Adjustments
Extension Service

PURPOSE

This package reduces General Fund by \$2,391,647 but increases Lottery Funds by \$44,000,000 to include funding for Measure 99, the Outdoor Schools Program.

STAFFING IMPACTS

There will be no staffing impacts to the HECC.

REVENUE SOURCE

General Fund: (\$2,391,647)

Other Funds: \$44,000,000

GOVERNOR'S BUDGET

Recommended as added in the Governor's Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Extension Service
Cross Reference Number: 52500-106-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,391,647)	-	-	-	-	-	(2,391,647)
Tsfr From Administrative Svcs	-	44,000,000	-	-	-	-	44,000,000
Total Revenues	(\$2,391,647)	\$44,000,000	-	-	-	-	\$41,608,353
Special Payments							
Spc Pmt to Public Universities	-	44,000,000	-	-	-	-	44,000,000
Other Special Payments	(2,391,647)	-	-	-	-	-	(2,391,647)
Total Special Payments	(\$2,391,647)	\$44,000,000	-	-	-	-	\$41,608,353
Total Expenditures							
Total Expenditures	(2,391,647)	44,000,000	-	-	-	-	41,608,353
Total Expenditures	(\$2,391,647)	\$44,000,000	-	-	-	-	\$41,608,353
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 102-D
2017-19 Budget
Extension Service Current Service Level Adjustment
Extension Service

PURPOSE: Adjust calculation of Current Service Level for Oregon public universities

In accordance with a budget note on SB 5701 (2016), package 102 is designed to establish a new methodology for calculating the Extension Service Current Service Level (CSL) based on the method approved in 2009 by the Joint Committee on Ways and Means for the Community College Support Fund CSL. This revised Extension Service CSL methodology reflects health benefit and retirement costs expected to exceed the Department of Administrative Services standard inflation rate.

HOW ACHIEVED

SB 5701 (2016) contained a budget note that included the following language: *“To ensure consistency in post-secondary state support CSL calculations, the Department of Administrative Services (DAS) and the Legislative Fiscal Office (LFO) are directed to develop, in consultation with the Higher Education Coordinating Commission and the seven public universities, an estimated cost of applying the Community College Support Fund model to the Public University Support Fund, the Agricultural Experiment Station, the Extension Service, the Forest Research Laboratory, and Public University State Programs. The estimate will include data elements that the public universities will be required to submit to HECC in order to implement the model.”*

This Policy Option Package reflects the adjustment required, beyond the past Extension Service CSL methodology, to achieve the Current Service Level calculated in accordance with the SB 5701 (2016) budget note.

STAFFING IMPACT

None; institutions are not under position control authority and may adjust staff to meet the needs of their institution as determined by management.

QUANTIFYING RESULTS

None.

REVENUE SOURCE

Public University Support Fund 103-01
General Fund: \$7,431,108

Public University State Programs 104-01
General Fund: \$423,522

Agricultural Experiment Station 105-01
General Fund: \$704,447

Extension Service 106-01
General Fund: \$508,924

Forest Research Laboratory 107-01
General Fund: \$109,048

Total Package
General Fund: \$9,177,049

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 102 - Current Service Level

Cross Reference Name: Extension Service
Cross Reference Number: 52500-106-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	508,924	-	-	-	-	-	508,924
Total Revenues	\$508,924	-	-	-	-	-	\$508,924
Special Payments							
Other Special Payments	508,924	-	-	-	-	-	508,924
Total Special Payments	\$508,924	-	-	-	-	-	\$508,924
Total Expenditures							
Total Expenditures	508,924	-	-	-	-	-	508,924
Total Expenditures	\$508,924	-	-	-	-	-	\$508,924
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2017-19 Biennium

Agency Number: 52500
Cross Reference Number: 52500-106-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	-	-	-	-	44,000,000	-
Total Lottery Funds	-	-	-	-	\$44,000,000	-

Detail of Lottery Funds, Other Funds, and Federal Funds Revenue - HECC

HECC 52500-106-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Transfer in – DAS Extension Service	LF	1107	0	0	0	0	44,000,000	

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Forest Research Laboratory

The Forest Research Laboratory (FRL) is Oregon's original research agency designed to help solve problems, create opportunities, and develop new understanding and innovation about forest ecosystems, forest management and forest-derived renewable materials; its director is the dean of Oregon State University's College of Forestry. Established by the Oregon Legislature in 1941, the program is supported by state and federal appropriations and by research grants from public and private sources (see Oregon Revised Statute 526.225).

In November 2013, the College launched the Institute for Working Forest Landscapes (IWFL) to focus FRL research programs on innovative approaches for managing landscapes that will enhance people's lives and improve the health of our lands, businesses and vital ecosystems. The IWFL will develop adaptive forest management techniques that integrate social, ecological, and economic objectives at the landscape level.

In addition to research in campus laboratories and university forests, studies are conducted cooperatively in public and private forests and in laboratories and manufacturing facilities throughout Oregon and the world.

Faculty, staff, and students from the College of Forestry's Departments of Forest Engineering, Resources, and Management; Forest Ecosystems and Society; and Wood Science and Engineering contribute to a diverse portfolio of fundamental and applied research and outreach activities. Activities benefit from collaboration with many other departments and colleges at Oregon State and elsewhere. Communication of results to science peers, land managers, policy makers, and the public is a high priority.

The FRL, the Corvallis Forestry Sciences Laboratory of the U.S. Forest Service, the Corvallis-based Forest and Rangelands Ecosystem Science Center of the U.S. Geological Service, and related research conducted elsewhere on campus combine to form the largest concentration of forest sciences research in North America.

Cooperation/Research Use

To extend the resources available from state appropriations in the Forest Research Laboratory budget, cooperation and assistance from non-state sources is sought to accomplish Laboratory research goals. Assistance may include the use of private or agency lands for research, contributed equipment, facilities or staff time and funds for specific projects. About 150 cooperators currently participate in a variety of research projects where results could provide direct benefits. Forestry practices of many cooperators reflect research results immediately, and other stakeholders often follow such working examples more quickly than they do with more conventional methods of conveying research results.

University Grants/Contracts

A significant amount of forestry research is supported by grants and contracts. Grant proposals of Laboratory scientists are required to be directly supportive of Laboratory goals and complementary to projects supported with state funds. Grants are restrictive since they often provide only for basic research, are not available in all program areas, and are for specific/limited time periods. Nevertheless, forestry and natural resources related sponsored research extends the programs of the Laboratory, and help provide research knowledge to a wider range of practitioners.

Currently the Laboratory is able to leverage every dollar of appropriated support for faculty and infrastructure into 6 dollars of additional research funding.

Disseminating Results

Research results are provided to family forestland owners, industry, public land managers, other scientists and the public using a variety of means. This includes Extension Foresters conducting programs around the state, Outreach Education short courses, technical and scientific publications, online delivery, video productions, conference presentations and stories in popular media.

Proposed Program Improvements

The Forest Research Laboratory continuously looks to engage in research that is closely allied with the policy initiatives being pursued by Oregon's legislative and executive branches, as well as programs that add value to the state economy, and protect environmental resources from changing threats. Scientists seek to provide new knowledge that will help inform policy choices about forest resources management, climate change, forest policies for urban areas, alternatives in resource uses, water quality, wildlife habitat, and related matters. Programs are also aimed at improving production processes and adding new products such that Oregonians can pursue economic gains while maintaining a healthy, sustainable environment that meets multiple needs for the state citizens.

Forest Research Laboratory: Essential Packages

Package 031: Standard Inflation and State Government Service Charges

Applying the standard inflation factors as provided by the Department of Administrative Services to special payments made to the Forest Research Laboratory, results in an increase of \$361,531 General Fund.

Package 032: Above Standard Inflation

The Department of Administrative Services allowed inflationary adjustments to be made to the Forest Research Laboratory to reflect the increased costs of doing business. The Department of Administrative Services approved a non-standard inflation rate of 4.1%. This package adds the difference between the standard inflation of 3.7% and 4.1% which is 0.4%. This provides an increase in General Fund of \$39,085.

Package 033: Inflation Exceptions

This package is for exceptional inflation that requires Department of Administrative Services' approval. Additional inflation was approved for community colleges and universities for the additional costs due to the increase in minimum wage. The dollar amount of the inflation increase for this program is \$2,365 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Forest Research Laboratory
Cross Reference Number: 52500-107-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	361,531	-	-	-	-	-	361,531
Total Revenues	\$361,531	-	-	-	-	-	\$361,531
Special Payments							
Other Special Payments	361,531	-	-	-	-	-	361,531
Total Special Payments	\$361,531	-	-	-	-	-	\$361,531
Total Expenditures							
Total Expenditures	361,531	-	-	-	-	-	361,531
Total Expenditures	\$361,531	-	-	-	-	-	\$361,531
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Forest Research Laboratory
Cross Reference Number: 52500-107-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	39,085	-	-	-	-	-	39,085
Total Revenues	\$39,085	-	-	-	-	-	\$39,085
Special Payments							
Other Special Payments	39,085	-	-	-	-	-	39,085
Total Special Payments	\$39,085	-	-	-	-	-	\$39,085
Total Expenditures							
Total Expenditures	39,085	-	-	-	-	-	39,085
Total Expenditures	\$39,085	-	-	-	-	-	\$39,085
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Forest Research Laboratory
Cross Reference Number: 52500-107-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,365	-	-	-	-	-	2,365
Total Revenues	\$2,365	-	-	-	-	-	\$2,365
Special Payments							
Other Special Payments	2,365	-	-	-	-	-	2,365
Total Special Payments	\$2,365	-	-	-	-	-	\$2,365
Total Expenditures							
Total Expenditures	2,365	-	-	-	-	-	2,365
Total Expenditures	\$2,365	-	-	-	-	-	\$2,365
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 090
2017-2019 Budget
Analyst Adjustments
Forest Research Laboratory

PURPOSE

This package reduces General Fund by \$512,029.

STAFFING IMPACTS

There will be no staffing impacts to the HECC.

REVENUE SOURCE

General Fund: (\$512,029)

GOVERNOR'S BUDGET

Recommended as added in the Governor's Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Forest Research Laboratory
Cross Reference Number: 52500-107-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(512,029)	-	-	-	-	-	(512,029)
Total Revenues	(\$512,029)	-	-	-	-	-	(\$512,029)
Special Payments							
Other Special Payments	(512,029)	-	-	-	-	-	(512,029)
Total Special Payments	(\$512,029)	-	-	-	-	-	(\$512,029)
Total Expenditures							
Total Expenditures	(512,029)	-	-	-	-	-	(512,029)
Total Expenditures	(\$512,029)	-	-	-	-	-	(\$512,029)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 102-E
2017-19 Budget
Forest Research Laboratory Current Service Level Adjustment
Forest Research Laboratory

PURPOSE: Adjust calculation of Current Service Level for Oregon public universities

In accordance with a budget note on SB 5701 (2016), package 102 is designed to establish a new methodology for calculating the Forest Research Laboratory Current Service Level (CSL) based on the method approved in 2009 by the Joint Committee on Ways and Means for the Community College Support Fund CSL. This revised Forest Research Laboratory CSL methodology reflects health benefit and retirement costs expected to exceed the Department of Administrative Services standard inflation rate.

HOW ACHIEVED

SB 5701 (2016) contained a budget note that included the following language: *“To ensure consistency in post-secondary state support CSL calculations, the Department of Administrative Services (DAS) and the Legislative Fiscal Office (LFO) are directed to develop, in consultation with the Higher Education Coordinating Commission and the seven public universities, an estimated cost of applying the Community College Support Fund model to the Public University Support Fund, the Agricultural Experiment Station, the Extension Service, the Forest Research Laboratory, and Public University State Programs. The estimate will include data elements that the public universities will be required to submit to HECC in order to implement the model.”*

This Policy Option Package reflects the adjustment required, beyond the past Forest Research Laboratory CSL methodology, to achieve the Current Service Level calculated in accordance with the SB 5701 (2016) budget note.

STAFFING IMPACT

None; institutions are not under position control authority and may adjust staff to meet the needs of their institution as determined by management.

QUANTIFYING RESULTS

None.

REVENUE SOURCE

Public University Support Fund 103-01
General Fund: \$7,431,108

Public University State Programs 104-01
General Fund: \$423,522

Agricultural Experiment Station 105-01
General Fund: \$704,447

Extension Service 106-01
General Fund: \$508,924

Forest Research Laboratory 107-01
General Fund: \$109,048

Total Package
General Fund: \$9,177,049

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 102 - Current Service Level

Cross Reference Name: Forest Research Laboratory
Cross Reference Number: 52500-107-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	109,048	-	-	-	-	-	109,048
Total Revenues	\$109,048	-	-	-	-	-	\$109,048
Special Payments							
Other Special Payments	109,048	-	-	-	-	-	109,048
Total Special Payments	\$109,048	-	-	-	-	-	\$109,048
Total Expenditures							
Total Expenditures	109,048	-	-	-	-	-	109,048
Total Expenditures	\$109,048	-	-	-	-	-	\$109,048
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

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OHSU Programs

OHSU has four public missions: education, clinical care, research, and statewide outreach. The university educates the next generation of health care professionals and biomedical scientists; creates new knowledge; translates scientific research into therapies for disease; provides compassionate, evidence-based patient care; and improves health statewide through access and policy initiatives. OHSU offers professional degrees in dentistry, nursing, medicine, pharmacy (OHSU/OSU), public health (OHSU/PSU), other health professions (physician assistants, radiation therapy, dietetics; laboratory medicine and EMT training in conjunction with OIT; and Medical Physics with OSU); and several PhD and Master's degrees along with certificate programs in the sciences. It also educates a large number of interns, residents and fellows in over 80 accredited specialty programs in medicine and dentistry. As part of its outreach mission, OHSU oversees the Child Development and Rehabilitation Center (CDRC), the Oregon Poison Center, the Office of Rural Health and the Area Health Education Centers (AHEC), and engages in numerous K-20 pipeline programs.

OHSU receives state funding to support the Schools of Dentistry, Medicine, and Nursing; the CDRC, Oregon Poison Center, the Office of Rural Health, the AHEC and for the Scholars for a Healthy Oregon Initiative and the Rural Primary Care Loan Forgiveness Program. The funds provided by the State to support the Schools of Dentistry, Medicine, and Nursing cover about 23% of the costs to educate students at OHSU with the remaining cost for these students covered by tuition (48%) and other sources (29%) including, philanthropic gifts, grants and internal revenue transfers from OHSU's clinical mission.

OHSU Programs: Essential Packages

Package 022: Phase-out Programs and One-time Costs

This package reduces the Scholars for a Healthy Oregon and Primary Health Care Loan Forgiveness Programs by 75 percent to reflect the Jan. 2, 2018 sunset included in HB 3396 (2015). This reduces General Fund by \$4,839,089.

Package 031: Standard Inflation and State Government Service Charges

Applying the standard inflation rate of 3.7%, as directed by the Department of Administrative Services, to special payments made to OHSU programs, results in an increase of \$2,903,367 General Fund.

Package 033: Inflation Exceptions

This package is for is normally for exceptional inflation that requires Department of Administrative Services approval. This increase should have been included in Package 032, which is “Above Standard Inflation.” The Department of Administrative Services allowed inflationary adjustments to be made to the OHSU programs to reflect the increase costs of doing business. The Department of Administrative Services approved a non-standard inflation rate of 4.1%. This package adds the difference between the standard inflation of 3.7% and 4.1% which is 0.4%. This provides an increase in General Fund of \$267,279

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: OHSU Programs
 Cross Reference Number: 52500-108-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(4,839,089)	-	-	-	-	-	(4,839,089)
Total Revenues	(\$4,839,089)	-	-	-	-	-	(\$4,839,089)
Special Payments							
Other Special Payments	(4,839,089)	-	-	-	-	-	(4,839,089)
Total Special Payments	(\$4,839,089)	-	-	-	-	-	(\$4,839,089)
Total Expenditures							
Total Expenditures	(4,839,089)	-	-	-	-	-	(4,839,089)
Total Expenditures	(\$4,839,089)	-	-	-	-	-	(\$4,839,089)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: OHSU Programs
Cross Reference Number: 52500-108-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Beginning Balance							
Beginning Balance	-	-	-	-	-	-	-
Total Beginning Balance	-	-	-	-	-	-	-
Revenues							
General Fund Appropriation	2,903,367	-	-	-	-	-	2,903,367
Total Revenues	\$2,903,367	-	-	-	-	-	\$2,903,367
Special Payments							
Other Special Payments	2,903,367	-	-	-	-	-	2,903,367
Total Special Payments	\$2,903,367	-	-	-	-	-	\$2,903,367
Total Expenditures							
Total Expenditures	2,903,367	-	-	-	-	-	2,903,367
Total Expenditures	\$2,903,367	-	-	-	-	-	\$2,903,367
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 033 - Exceptional Inflation

Cross Reference Name: OHSU Programs
Cross Reference Number: 52500-108-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	267,279	-	-	-	-	-	267,279
Total Revenues	\$267,279	-	-	-	-	-	\$267,279
Special Payments							
Other Special Payments	267,279	-	-	-	-	-	267,279
Total Special Payments	\$267,279	-	-	-	-	-	\$267,279
Total Expenditures							
Total Expenditures	267,279	-	-	-	-	-	267,279
Total Expenditures	\$267,279	-	-	-	-	-	\$267,279
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 090
2017-2019 Budget
Analyst Adjustments
OHSU Programs

PURPOSE

This package increases General Fund by \$1,668,443.

STAFFING IMPACTS

There will be no staffing impacts to the HECC.

REVENUE SOURCE

General Fund: \$1,668,443

GOVERNOR'S BUDGET

Recommended as added in the Governor's Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 090 - Analyst Adjustments

Cross Reference Name: OHSU Programs
Cross Reference Number: 52500-108-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,668,443	-	-	-	-	-	1,668,443
Total Revenues	\$1,668,443	-	-	-	-	-	\$1,668,443
Special Payments							
Other Special Payments	1,668,443	-	-	-	-	-	1,668,443
Total Special Payments	\$1,668,443	-	-	-	-	-	\$1,668,443
Total Expenditures							
Total Expenditures	1,668,443	-	-	-	-	-	1,668,443
Total Expenditures	\$1,668,443	-	-	-	-	-	\$1,668,443
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

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Student Assistance

Oregon Opportunity Grant

Established in 1971, the Oregon Opportunity Grant (OOG) is Oregon's primary state-funded, need-sensitive grant program to help Oregon students who have the greatest financial need attain a postsecondary education. Students apply for the Opportunity Grant by completing the Free Application for Federal Student Aid (FAFSA), which is also the application for Federal Pell Grants, Federal Perkins Loans, and Federal Stafford Loans. Students must reapply each year when the FAFSA becomes available. Awards are available for the equivalent of 12 quarters or 8 semesters at full-time enrollment and are prorated for partial-year or half-time enrollment. OSAC uses a formula derived from the Shared Responsibility Model to determine Opportunity Grant eligibility and award amounts, based on the cost of education for public and private nonprofit institutions, available federal aid, and the financial resources of each student and student's family (if applicable).

Starting with the 2016-17 academic year, Oregon Opportunity Grant awards will be prioritized according to students' financial need, as demonstrated by the federally calculated Expected Family Contribution (EFC). OSAC will begin making awards to students with EFCs of \$0 and will increase EFC limits until funds are exhausted. This is a change in policy resulting from the Legislative Assembly's passage of House Bill 2407 during the 2015 regular legislative session. Due to this new awarding process, OSAC cannot yet determine what the maximum EFC limit will be for 2016-17 awards or when funds will be exhausted. In addition, although most foster youth will be served under the new award methodology, OSAC will continue to prioritize Opportunity Grants for eligible former foster youth identified by the Oregon Department of Human Services (DHS) who apply throughout the academic year. The maximum award for 2016-17 is a fixed amount of \$2,250 for full-time, full-year attendance at any eligible Oregon-based postsecondary institution. OSAC anticipates disbursing more than \$72 million in grant funds to approximately 43,000 students. In the 2015-2017 biennium, OSAC anticipates making more than 80,000 grant awards (40,000 or more students each year) totaling roughly \$141 million.

Oregon Promise Grant

Established in 2015, the Oregon Promise Grant is the state's newest student aid program. The first cohort of eligible students will receive awards in 2016-17. The grant will provide tuition assistance to recent Oregon high school graduates and General Equivalency Diploma (GED) completers who have at least a 2.5 grade point average (or GED score of 140) and enroll at a community college in Oregon within 6 months of graduation. The grant will cover most or all tuition costs at an Oregon community college, after Federal Pell Grant and Oregon Opportunity Grant awards are applied. To be considered for the grant, students must submit an Oregon Promise application, a FAFSA, and high school grade transcripts. Maximum awards for 2016-17 will be up to the actual tuition charged at the student's community college or average tuition cost across all eligible community colleges, whichever is lower. Students whose tuition is fully covered by a combination of Pell and Opportunity Grant funds will still receive a minimum grant of \$1000. All students must also pay \$50 per term as a copayment.

For 2016-17, OSAC received more than 19,000 applications by the March 2016 deadline and has awarded more than 9,600 grants as of August 2016. OSAC expects to continue to make awards for subsequent academic terms, providing funds remain available. Based on historical data for Oregon Opportunity Grants, OSAC projects that a first-time cohort of 6,000 to 8,000 grant recipients will enroll. Based on applications to-date, the average Oregon Promise student could bring into the state as much as \$2,617 per year in federal financial aid.

OSAC Private Awards

In a model that is unique in the United States, OSAC partners with the state's largest foundations offering scholarship awards – The Oregon Community Foundation and The Ford Family Foundation – along with employers, nonprofit organizations, and private donors to select recipients for millions of dollars in private scholarships each year. Through the OSAC common application, students can apply for numerous programs from the more than 500 public and private scholarship and grant programs administered by the agency. Scholarship programs include those associated with specific high schools, academic and career interests, along with opportunities for students from diverse backgrounds such as foster youth, students with children, and dislocated workers. Programs are available for students at different grade levels – high school seniors, first-time freshmen, other undergraduates, and graduate students. Some programs are need-based, while others are merit-based. For 2015-16, these programs provided more than 3,750 scholarship awards totaling \$17.5 million.

Chaffee Education and Training

The Chafee ETV grant program is funded by the federal government and administered by the states that assists foster youth with the transition to self-sufficiency and employment. Chafee ETV grants are awarded to eligible current and former foster youth to help pay for college, career school, or technical training. Standard awards are up to \$3500 per academic year; maximum awards may be up to \$5000. The actual award amount is determined by the student's financial need, based upon financial information reported on the FAFSA. Each year, 250 to 350 students receive annual awards. Total awarded is \$700,000 to \$850,000 per year.

GEAR-UP

Serves financially needy GEAR UP students with scholarship awards for any accredited 2- or 4-year public or private institution in the United States. There are two cohorts currently receiving scholarships through the Federally funded program. GEAR UP 1, which has finished all new awarding and is currently paying out renewals, and GEAR UP 2, which started new awards for the first time during the 2014-15 academic year.

- For the 2013-14 academic year, GEAR UP 1 total amount disbursed was \$881,489 to 535 students. This was the final year of new awards.
- For the 2014-15 academic year, GEAR UP 1 total disbursements of \$880,790 to 212 students are expected
- For the 2014-15 academic year, GEAR UP 2 total disbursements of \$394,000 to 394 students are expected. These are new awards but after the 2014-15 academic year, OSAC will no longer be handling GEAR UP 2 and it will be administered by the eligible high schools.

JOBS Plus

Participants in the JOBS Plus program earn funds for future educational expenses, which are saved in Individual Education Accounts (IEAs). Employers contribute \$1 for each hour a JOBS Plus participant works in a subsidized job. OSAC holds these funds for up to five years for the participant or immediate family members to use. A small number of IEAs expire each year. By law, expired IEAs are available for the Opportunity Grant Program. Approximately 100 participants redeem an estimated \$45,000 in voucher funds per year.

OYCC Scholarship

26 to 60 recipients redeem total of \$20,000 to \$50,000 in scholarship vouchers each year Serves disadvantaged and at-risk youth with education, training, and employment opportunities.

- For the 2013-14 academic year, total amount disbursed was \$25,763 to 33 students.
- For the 2014-15 academic year, \$9385 has been awarded to 11 students to date. The final totals will not be available until after July 1, 2015.

Barber and Hairdresser Scholarship

Grants based on interest earnings, vary from current low of \$285 to maximum of \$1000 per participant

Oregon Student Childcare Grant (state)

Approximately 100 students awarded a total of \$450,000 to \$500,000 per year. Award amounts vary based on age of child and number of children.

Assists parents enrolled in postsecondary education with safe, dependable care that supports their children's development while allowing completion of the parents academic programs.

- For the 2013-14 academic year, total amount disbursed was \$439,287 to 87 students.
- For the 2014-15 academic year, total disbursements of \$478,671 to 82 students are expected.

Scholarships for the Children of Deceased and Disabled Public Safety Officers

Since 1977, OSAC has administered this program, which is funded out of the Oregon Opportunity Grant Program. Awards are for the biological, adopted, or stepchild of any public safety officer in Oregon who was killed or disabled in the line of duty: firefighters and fire marshals (including volunteers), law enforcement officers (including reserve officers and campus police), parole and probation officers, correction officers, investigators of the Criminal Justice division of the Department of Justice, and authorized tribal police officers. Eligible

applicants must be Oregon residents who are enrolled or planning to enroll as full-time students at an Oregon public college or university or an Oregon independent, private, nonprofit college or university. Awards are renewable and may be received for a maximum of twelve quarters, or their equivalent, or until a baccalaureate degree is earned, whichever comes first. Students who are the children of officers killed in the line of duty are eligible for an additional four years of awards for graduate work. Provides need-based awards to biological, adopted, and stepchildren of public safety officers in Oregon who were killed or disabled in the line of duty. Award amounts of up to full tuition and fees at community colleges and public 4-year institutions in Oregon and up to tuition and fees at the University of Oregon for students at private nonprofit 4-year institutions in Oregon are paid out of the Oregon Opportunity Grant Fund.

- For the 2013-14 academic year, total amount disbursed was \$70,071 to 11 students.
- For the 2014-15 academic year, total disbursements of \$69,225 to 9 students are expected.

Inactive Programs

OSAC continues to provide administrative support for several expired state and federal programs:

- Paul Douglas Teacher Scholarship* (Federal)
 - Last funded in 1994-95.
 - Servicing continues.
 - One borrower in repayment that we are reporting on.
- Oregon Teacher Corps* (State)
 - Last funded in 1992-93, servicing continues.
 - NO active accounts.
- Medical/Dental Loan Program* (State)
 - Last funded in 1992-93.
 - Servicing continues.
 - A few active accounts remain open.
- Oregon Nursing Loan Program* (State)
 - Last funded in 2000-01.
 - Servicing continues (replaced by Nursing Services Loan Repayment Program in 2001).
 - Still have a few accounts.

- Nursing Faculty Loan Repayment Program (State)
 - Last funded in 2009-11.
 - Servicing continues.
 - Last installment paid out in 2015.
 - A small amount of funds remains because some borrowers did not complete all years of their service commitment.

Student Assistance: Essential Packages

Package 021: Phase in

This package phases in funding for the Oregon Promise tuition assistance to community college students. Funding in the 2015 session was for one year. This package provides funding for two years, increasing General Funds by \$9,916,097.

Package 022: Phase out

This package removes the cash balance of \$1,050,000 Other Funds from the OSAC JOBS Plus.

Package 031: Standard Inflation and State Government Service Charges

Applying the standard inflation of 3.7%, as directed by the Department of Administrative Services to special payments made to students, which results in an increase of \$ 5,120,598 General Fund and increases Lottery Funds transferred from DAS by \$437,206.

Package 050: Fundshifts

This package is for significant revenue changes. The OSAC Office shifted a position from General Fund, which were one-time funds, to Lottery Funds. The fundshift decreases General Fund by \$7,397,794 and increases Lottery Funds by \$8,492,683. The package also reduced Other Funds by \$6,039.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 021 - Phase - In

Cross Reference Name: Student Assistance
Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	9,916,097	-	-	-	-	-	9,916,097
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	\$9,916,097	-	-	-	-	-	\$9,916,097
Special Payments							
Dist to Individuals	9,916,097	-	-	-	-	-	9,916,097
Total Special Payments	\$9,916,097	-	-	-	-	-	\$9,916,097
Total Expenditures							
Total Expenditures	9,916,097	-	-	-	-	-	9,916,097
Total Expenditures	\$9,916,097	-	-	-	-	-	\$9,916,097
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Student Assistance
Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Beginning Balance							
Beginning Balance	-	-	-	-	-	-	-
Total Beginning Balance	-	-	-	-	-	-	-
Revenues							
Transfer from Agy-Res Equity	-	-	(1,050,000)	-	-	-	(1,050,000)
Total Revenues	-	-	(\$1,050,000)	-	-	-	(\$1,050,000)
Special Payments							
Dist to Individuals	-	-	(1,050,000)	-	-	-	(1,050,000)
Dist to Comm College Districts	-	-	-	-	-	-	-
Total Special Payments	-	-	(\$1,050,000)	-	-	-	(\$1,050,000)
Total Expenditures							
Total Expenditures	-	-	(1,050,000)	-	-	-	(1,050,000)
Total Expenditures	-	-	(\$1,050,000)	-	-	-	(\$1,050,000)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Student Assistance
Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,120,598	-	-	-	-	-	5,120,598
Tsfr From Administrative Svcs	-	437,206	-	-	-	-	437,206
Total Revenues	\$5,120,598	\$437,206	-	-	-	-	\$5,557,804
Special Payments							
Dist to Individuals	5,120,598	437,206	543,634	-	-	-	6,101,438
Total Special Payments	\$5,120,598	\$437,206	\$543,634	-	-	-	\$6,101,438
Total Expenditures							
Total Expenditures	5,120,598	437,206	543,634	-	-	-	6,101,438
Total Expenditures	\$5,120,598	\$437,206	\$543,634	-	-	-	\$6,101,438
Ending Balance							
Ending Balance	-	-	(543,634)	-	-	-	(543,634)
Total Ending Balance	-	-	(\$543,634)	-	-	-	(\$543,634)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: Student Assistance
Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(7,397,794)	-	-	-	-	-	(7,397,794)
Other Revenues	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	8,492,683	-	-	-	-	8,492,683
Total Revenues	(\$7,397,794)	\$8,492,683	-	-	-	-	\$1,094,889
Special Payments							
Dist to Individuals	(7,397,794)	8,492,683	(6,039)	-	-	-	1,088,850
Total Special Payments	(\$7,397,794)	\$8,492,683	(\$6,039)	-	-	-	\$1,088,850
Total Expenditures							
Total Expenditures	(7,397,794)	8,492,683	(6,039)	-	-	-	1,088,850
Total Expenditures	(\$7,397,794)	\$8,492,683	(\$6,039)	-	-	-	\$1,088,850
Ending Balance							
Ending Balance	-	-	6,039	-	-	-	6,039
Total Ending Balance	-	-	\$6,039	-	-	-	\$6,039

POLICY PACKAGE 090
2017-2019 Budget
Analyst Adjustments
Student Assistance

PURPOSE

This package increases General Fund by \$2,175,209 by adjusting the Opportunity Grant program to reflect the December 2016 Lottery Forecast.

STAFFING IMPACTS

There will be no staffing impacts to the HECC.

REVENUE SOURCE

General Fund: \$2,175,209

Lottery Funds: (\$2,175,209)

GOVERNOR'S BUDGET

Recommended as added in the Governor's Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 090 - Analyst Adjustments

Cross Reference Name: Student Assistance
 Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,175,209	-	-	-	-	-	2,175,209
Tsfr From Administrative Svcs	-	(2,175,209)	-	-	-	-	(2,175,209)
Total Revenues	\$2,175,209	(\$2,175,209)	-	-	-	-	-
Special Payments							
Dist to Individuals	2,175,209	(2,175,209)	-	-	-	-	-
Total Special Payments	\$2,175,209	(\$2,175,209)	-	-	-	-	-
Total Expenditures							
Total Expenditures	2,175,209	(2,175,209)	-	-	-	-	-
Total Expenditures	\$2,175,209	(\$2,175,209)	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 101
2017-2019 Budget
Oregon Opportunity Grant
Student Assistance

PURPOSE: Support financial aid for low-income students with the Oregon Opportunity Grant

The affordability gap continues to grow for Oregon’s low income students and families, and Oregon falls well below the national average of state-provided financial aid per resident undergraduate student (FTE). According to a 2013-14 survey of state financial aid programs – the most recent for which data is available -Oregon ranks 32nd in student grant dollars awarded at \$323.38 per undergraduate FTE, and 21st in need-based grant aid at \$327.38 per undergraduate FTE. For the same school year, the all-states average of Student Grant Dollars Awarded per Undergraduate FTE was \$705, and for Need-based Grant Dollars Awarded per Undergraduate FTE was \$533 (*44th Annual Survey Report on State-Sponsored Student Financial Aid*, National Association of State Student Grant and Aid Programs).

The Oregon Opportunity Grant (OOG) is the state’s primary need-based financial aid program and has been in existence since 1971. In 2007, the Shared Responsibility Model (SRM) was adopted as the methodology for determining individual award amounts, and it was first implemented in 2008-09. This model prescribes a formula that allocates the “shared” cost of a student’s higher education between the student, the student’s family, the federal government, and the State of Oregon via the Oregon Opportunity Grant. Under the SRM, the full “state share” was intended to completely fill the unmet need (“affordability gap”) between the student’s total cost of attendance and costs not covered from student, family, or federal sources. However, state investments from 2007 to the present have not been sufficient to cover the full calculated state share as modelled, and the gap for students has increased. Over time, the cost of attendance at postsecondary institutions in Oregon has risen faster than federal student aid, family incomes, and the state’s minimum wage (a key component in calculating the “student share”). The Oregon Opportunity Grant award amount has not kept up with annual increases in costs of attendance, and state investments in the OOG have not kept up with the number and need of eligible students.

As the calculated amount of the “state share” continues to increase, the Oregon Opportunity Grant award amount has not kept up. To control costs, staff have capped the maximum annual grant award amount and limited the number of grants to meet the budget available, leaving an increasingly larger unmet need. The percentage of a student’s average Cost of Attendance covered by the maximum Oregon Opportunity Grant has decreased by 37% between 2009-10 and 2014-15.

After adjusting for inflation and undergraduate enrollment, bringing the state's investment in the Oregon Opportunity Grant up to the national, per-student average for the 2017-19 biennium would cost \$200,560,265. This calculation assumes that the grant should grow at the same rate as the average increase in cost of attendance, or 2.4% annually between 2013-14 and 2015-17.

HOW ACHIEVED

Increased funding for the Oregon Opportunity Grant enables the program to help more low-income students pay for college. This increase could lead to more awards, larger awards, or a combination of the two.

STAFFING IMPACTS

None identified, unless the application process needs to change to accommodate changes with the current application process, which uses the Free Application for Federal Student Aid (FAFSA).

QUANTIFY RESULTS

The current maximum Oregon Opportunity Grant award for the 2016-17 academic year is \$2,250. A 6.7% increase for cost inflation would result in a maximum grant of \$2,400. Even at this higher award level, the budgetary increase in the grant would enable the state to serve about 31,000 more students per biennium. Total students served would be about 104,450 per biennium or 52,225 per year.

REVENUE SOURCE

General Fund: \$60,560,000

GOVERNOR'S BUDGET

Recommended as modified.

Increases OOG funding by \$5,000,000

General Fund: \$5,000,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 101 - Oregon Opportunity Grant

Cross Reference Name: Student Assistance
Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,000,000	-	-	-	-	-	5,000,000
Total Revenues	\$5,000,000	-	-	-	-	-	\$5,000,000
Special Payments							
Dist to Individuals	5,000,000	-	-	-	-	-	5,000,000
Total Special Payments	\$5,000,000	-	-	-	-	-	\$5,000,000
Total Expenditures							
Total Expenditures	5,000,000	-	-	-	-	-	5,000,000
Total Expenditures	\$5,000,000	-	-	-	-	-	\$5,000,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 106
2017-2019 Budget
Continue and Expand Oregon Promise Grant Program

PURPOSE: Support financial aid for community college students of all income levels with the Oregon Promise

Continued funding and expansion of the Oregon Promise grant helps students at all income levels enroll in and complete two years of community college through state financial support. The grant program supports the State's 40-40-20 initiative by encouraging and supporting recent high school and GED graduates to attend and afford community college.

This policy option package includes funding for the Oregon Promise that enables the first cohort of students to complete their second year of higher education, expansion that enables a second and third cohort to participate at the same grant levels as the first, and a modest enhancement to the program.

In 2015, the Legislative Assembly passed Senate Bill 81, which established the Oregon Promise to be administered by the HECC's Office of Student Access and Completion (OSAC). The program provides grants to cover some or all tuition costs for eligible students. The first cohort of students to receive the grant will be those who graduate high school or a GED program during 2015-16 and enroll in an eligible certificate or degree program at a community college within six months of graduation.

To be considered for Oregon Promise, students must demonstrate a cumulative high school grade point average of 2.5 or better, and must complete both an Oregon Promise application and the Free Application for Federal Student Aid (FAFSA) or equivalent. Award amounts are equal to actual or average community college tuition, whichever is lower, net of a \$50 per term student co-pay and the total amount of federal and/or state grant aid the student receives. The minimum annual award is \$1000 for students whose tuition costs are fully covered by federal and state grants. Students continue to receive the grant, providing they have not yet completed 90 credit hours and continue to meet all other eligibility requirements.

The first cohort of students will receive Oregon Promise grants in 2016-17. Funding for the cohort's first year was included in the budget for 2015-17. For the initial year of operation, OSAC estimates that the program will serve a first-time cohort of 6,000-8,000 recent high school and GED graduates. Based on applications received through June 2016, the average Oregon Promise student may also bring up to \$2,617 per year in federal financial aid into the state.

HOW ACHIEVED

This package for the Oregon Promise supports eligible students of all income levels in affording community college, including grants enabling the first cohort of recent high school graduates and GED recipients to complete their second year of higher education, grants enabling a second and third cohort to participate, and a compliment to the program that supports adult students.

Serve Oregon Promise cohorts: Assuming continued program funding for the 2017-19 biennium, two cohorts of Promise recipients will receive grant funds during each year of the 2017-19 biennium.

During the first year of the biennium, the first cohort of Promise recipients will be in their second year of community college, and the second cohort will begin their first year of community college. OSAC anticipates that tuition costs will increase, meaning that the total cost in 2017-18 for the two cohorts will be roughly \$10 million per year each, or \$20 million total. Estimates also recognize that some students in the first cohort may have completed their program during their first year, and others may stop out or reduce attendance for other reasons.

During the second year of the biennium, the second Promise cohort will enter their second year of community college, and the third cohort of Oregon Promise students will enter their first year of community college. Again, assuming some increase in participation and an increase in cost, OSAC estimates total cost in 2018-19 for the two cohorts at roughly \$10 million per year each, for a total of \$20 million, bringing the total biennial cost for the Oregon Promise program, as originally envisioned, to \$40 million.

Authorizing legislation passed in 2015 (Senate Bill 81) specified a fixed amount of \$10 million for the 2015-17 biennium to be expended for creation and implementation of the program as well as provision of grants. Going forward, this creates an unfortunate spending limitation that affects future program funding. Legislative Concept 522 (52500-17) has been introduced to request statutory changes and correct this oversight.

The 2017-2019 initial staff budget recommendation for the status quo Oregon Promise is \$40,000,000. Student supports for first-year Oregon Promise recipients, including advising, are addressed in a separate budget request.

Complement the Oregon Promise with a new “tuition-free” program focused on adult students: A significant portion of Oregon’s population is identified by the US Census as having “some college – no degree.” Statistically, this population carries a disproportional share of student loan debt, and is much more likely to default on student loans. This policy package includes a proposal to complement the Oregon Promise with a version of the program that assists students who are relatively close to completing a degree or certificate but have dropped out of college for some period of time. Assisting these students could enable them to complete a degree or

certificate, correlating to higher income, lower unemployment, fewer loan defaults, and greater tax revenue for the state. These students are also likely to qualify for federal financial aid, bringing in more federal dollars.

The 2017-2019 initial staff budget recommendation for this complement to the Oregon Promise program is \$4,000,000. The program could be scaled up or down to serve any subset of this population.

STAFFING IMPACTS

This package requires the following position within the Higher Education Coordinating Commission:

- 1.0 FTE, Information Systems Specialist 4
- 1.0 FTE Administrative Specialist 2
- 0.25 FTE Operations and Policy Analyst 3 (increase to 1.0 FTE from prior biennium and downclass from OPA 4)
- 0.75 FTE Administrative Specialist 2 (increase to 1.0 FTE from prior biennium and downclass from Account 2)
- 0.25 FTE Policy Analyst 2 (increase to 1.0 FTE from prior biennium and downclass from Research Analyst 3)

QUANTIFY RESULTS

The initial cohort of 6,000-8,000 recently graduated students could complete up to 90 credit hours, begun in the 2015-2017 biennium, under the original program at Current Service Level Funding, and a second cohort of students could begin the program. This POP is necessary to allow the second cohort to complete their 90 credit hours over the 2017-2019 biennium and enable a third cohort of students to begin their 90 credit hours in year two of the new biennium.

For the complement to the Oregon Promise, an appropriation of \$2 million per year (\$4 million per biennium) could assist 700 or more students complete their education each year.

REVENUE SOURCE

General Fund: \$24,000,000

GOVERNOR'S BUDGET

Recommended as modified.

Funds additional Oregon Promise cohorts.

General Fund: \$19,832,194

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 106 - Continue and Expand Oregon Promise

Cross Reference Name: Student Assistance
 Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	19,832,194	-	-	-	-	-	19,832,194
Total Revenues	\$19,832,194	-	-	-	-	-	\$19,832,194
Special Payments							
Dist to Individuals	19,832,194	-	-	-	-	-	19,832,194
Total Special Payments	\$19,832,194	-	-	-	-	-	\$19,832,194
Total Expenditures							
Total Expenditures	19,832,194	-	-	-	-	-	19,832,194
Total Expenditures	\$19,832,194	-	-	-	-	-	\$19,832,194
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 118
2017-2019 Budget
Move Barbers' and Hairdressers' Endowment
Student Assistance

PURPOSE: Move Barbers' and Hairdressers' Grant corpus to Oregon Community Foundation

Moving the corpus of this program will result in increasing the number and size of grants awarded to Oregon students under the Barbers' and Hairdressers' grant program.

HOW ACHIEVED

By law, only the earnings of this fund can be distributed as student grants. This package moves the corpus of this state-funded, continuously-appropriated grant fund from the Treasury to the Oregon Community Foundation, which traditionally generates larger investment returns. This change will enable OSAC to award more and larger student grants.

The Barbers' and Hairdressers' endowment originated around 1991. At that time, it was discovered that the Board of Cosmetology had retained licensing fees in excess of expenses. Rather than issuing individual refunds to hundreds of license-holders, it was decided that those fees would be converted to a fund whose interest would provide scholarships to students at cosmetology schools. The original fund received a deposit of \$750,000 and the first round of scholarships were made during the 1992-1993 academic year. In 1995-1996, an additional \$150,000 was deposited into the account, bringing the balance of the corpus up to \$900,000.

Students apply by completing the Free Application for Federal Student Aid (FAFSA) by February 1st. The student must be eligible for a Federal Pell Grant, be an Oregon resident and a U.S. citizen, and must be enrolled at an eligible institution. No other application is necessary. Eligible students must be enrolled full time in a program that is at least nine months or 900 clock hours long and must demonstrate significant financial need (e.g., be eligible for Federal Pell Grant). Distribution of funds is based on the amount of Pell grants awarded at each eligible institution.

Selected students receive a one-time award amount that may vary from \$100 to \$1,500 per academic year or nine-month period. The number of awards varies each year depending on investment earnings of the endowment fund. OSAC sends letters to the schools with the amounts available to award and blank award confirmation forms. Recipients are chosen by selection committees at the schools, which make their selections based on Commission criteria, financial need, and merit.

In years when the fund's endowment generates higher interest earnings, students receive higher awards and the grant serves more students per school. Over time, the award amounts for the Barbers' and Hairdressers' grant have ranged from a high of \$1,000 to a low of \$225, depending on interest earnings. Due to low rates of returns on government investments, for 2015-16, 13 recipients received a total of \$4,095, or about \$315 per student.

The Oregon Community Foundation (OCF) is a tax-exempt foundation in Oregon with assets of \$1.5 billion and 1,900 charitable funds. As a public charity, OCF adheres to the highest standards; stewardship of charitable funds is one of OCF's most important responsibilities. Permanent funds are invested to provide a perpetual resource for Oregon, and have historically provided a greater rate of return than can be realized on Treasury deposits. The anticipated disbursed amount on permanent funds endowed with OCF is currently 4.5%.

STAFFING IMPACTS

No new FTE. This is a one-time fund transfer only.

QUANTIFY RESULTS

With increased returns on the \$900,000 balance in the Barbers' and Hairdressers' fund, the annual payout would be approximately \$40,500, allowing for more grants at higher amounts to be awarded each year.

GOVERNOR'S BUDGET

Recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 118 - Move Barbers & Hairdressers' Endowment

Cross Reference Name: Student Assistance
Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Special Payments							
Dist to Non-Gov Units	-	-	900,000	-	-	-	900,000
Dist to Individuals	-	-	-	-	-	-	-
Total Special Payments	-	-	\$900,000	-	-	-	\$900,000
Total Expenditures							
Total Expenditures	-	-	900,000	-	-	-	900,000
Total Expenditures	-	-	\$900,000	-	-	-	\$900,000
Ending Balance							
Ending Balance	-	-	(900,000)	-	-	-	(900,000)
Total Ending Balance	-	-	(\$900,000)	-	-	-	(\$900,000)

POLICY PACKAGE 119
2017-2019 Budget
National Guard Tuition Assistance
Student Assistance

PURPOSE: Recognize transfer to finance state tuition assistance for members of the Oregon National Guard

This Policy Package is a companion package to a request from the Military Department of \$2 million General Fund Special Payments to finance state tuition assistance for members of the Oregon National Guard. This package recognizes the transfer of the revenue from the Military Department and creates expenditure authority within the Higher Education Coordinating Commission's Office of Student Access and Completion to make awards to eligible students.

Oregon Revised Statute 399.275 states that, subject to the availability of funds, the Oregon Military Department may contract with the Higher Education Coordinating Commission to disburse to eligible post-secondary institutions funds for tuition waivers for members of the Oregon National Guard. Statute states that any member of the Oregon National Guard, or a surviving family member, who registers for classes at an eligible postsecondary institution may receive a tuition waiver of up to 100 percent of the resident tuition charges imposed by that institution. There is an exception that in the case of a not-for-profit independent institution, the tuition waiver may not exceed 100 percent of the resident tuition at Oregon State University. Members of the Oregon National Guard, or their surviving family members, may receive the tuition waiver authorized by statute at any time so long as the member maintains satisfactory performance with the Oregon National Guard, and pursues a course of study in the eligible post-secondary institution in a manner that satisfies the usual requirements of the institution.

A primary goal of the companion policy package is to act as an incentive for individuals who are choosing, or have chosen, to serve their state and their nation by enlisting in the Oregon National Guard. Currently Oregon is one of only three states and territories not offering any form of state-sponsored tuition assistance to their National Guard members, the others being Arizona and Guam. Funding this type of program will provide critical assistance to citizen soldiers and airmen who need to meet educational requirements in order to be competitive for positions of greater responsibility in the future, regardless of whether or not they choose to remain a career member of the Oregon National Guard.

HOW ACHIEVED

This Policy Package is achieved by appropriating \$2,000,000 in General Fund to the Administration Program within the Oregon Military Department. The Special Payment would be made to the Higher Education Coordinating Commission for disbursement to the applicable colleges and universities.

STAFFING IMPACTS

There are no staffing impacts.

QUANTIFY RESULTS

The quantifiable measure associated with this Policy Package will be a more robust Oregon National Guard capable of providing support to both domestic and international missions. Additionally, Oregon National Guard members who participate in this program will be better prepared to obtain higher level positions both internal and external to the Oregon National Guard. This request ties to both the Governor's Seamless System of Education Priority as well as the Healthy, Safe Oregonians Priority.

REVENUE SOURCE

Other Funds: \$2,000,000

GOVERNOR'S BUDGET

Not recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 119 - Financial Aid from Military Department

Cross Reference Name: Student Assistance
 Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Military Dept, Or	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Special Payments							
Dist to Individuals	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Higher Education Coordinating Commission
2017-19 Biennium**

**Agency Number: 52500
Cross Reference Number: 52500-109-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Lottery Funds						
Transfer from Agy-Res Equity	-	1,917,181	1,917,181	-	-	-
Transfer In Other	-	8,040,648	8,040,648	-	-	-
Tsfr From Administrative Svcs	-	2,572,274	1,389,066	25,986,015	18,571,059	-
Tsfr From Student Access Comm	1,917,772	-	-	-	-	-
Total Lottery Funds	\$1,917,772	\$12,530,103	\$11,346,895	\$25,986,015	\$18,571,059	-
Other Funds						
Interest Income	-	69,082	69,082	69,082	69,082	-
Donations	-	11,997,654	11,997,654	11,997,654	11,997,654	-
Other Revenues	-	74,549	74,549	74,549	74,549	-
Transfer In - Intrafund	-	227,872	227,872	227,872	227,872	-
Transfer from Agy-Res Equity	-	3,762,493	3,762,493	-	-	-
Tsfr From Human Svcs, Dept of	-	1,928,000	1,928,000	1,928,000	1,928,000	-
Tsfr From Military Dept, Or	-	-	-	2,000,000	-	-
Tsfr From Student Access Comm	6,783,192	-	-	-	-	-
Transfer Out - Intrafund	-	(340,029)	(340,029)	(340,029)	(340,029)	-
Transfer to General Fund	-	(48,549)	(48,549)	(48,549)	(48,549)	-
Total Other Funds	\$6,783,192	\$17,671,072	\$17,671,072	\$15,908,579	\$13,908,579	-

Detail of Lottery Funds, Other Funds, and Federal Funds Revenue - HECC

HECC 52500-109-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Transfer in – Other Oregon Opportunity Grants	LF	1050	0	8,040,648	8,040,648	0	0	
Transfer in – DAS Oregon Opportunity Grants	LF	1107	243,210	2,572,274	2,572,274	25,986,015	18,571,059	
Interest Earnings OSAC Private Awards	OF	605	28,743	46,019	46,019	46,019	46,019	
Interest Earnings Barber & Hairdressers Scholarship	OF	605	8,815	9,900	9,900	9,900	9,900	
Interest Earnings GEAR-UP	OF	605	7,692	927	927	927	927	
Interest Earnings Nursing Faculty Loan Repayment	OF	605	535	1,100	1,100	1,100	1,100	
Interest Earnings JOBS Plus	OF	605	3,071	5,153	5,153	5,153	5,153	
Interest Earnings OYCC Scholarship	OF	605	4,199	5,983	5,983	5,983	5,983	
Donations for OSAC Private Awards	OF	905	12,930,541	11,379,654	11,379,654	11,379,654	11,379,654	
Donations For GEAR-UP	OF	905	2,779,650	618,000	618,000	618,000	618,000	
Other Revenue GEAR-UP	OF	975	2,250	0	0	0	0	
Med/Dent Interest from OHSU	OF	975	7,655	8,549	8,549	8,549	8,549	
Other Revenue Nursing Loans	OF	975	9,532	40,000	40,000	40,000	40,000	
Other Revenue JOBS Plus	OF	975	117,786	0	0	0	0	
Transfer in – DHS for Chaffee Ed and Training	OF	1100	1,309,021	1,685,000	1,685,000	1,685,000	1,685,000	

HECC 52500-109-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Transfer in – DHS for JOBS Plus	OF	1100	NA	243,000	243,000	243,000	243,000	
Transfer in – Dept of Military	OF	1248	NA	0	0	2,000,000	0	

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Workforce and Other Special Payments

Office of Workforce Investments

The Office of Workforce Investments (OWI) OWI is responsible for convening partnerships in the workforce system, supporting the Oregon Workforce Investment Board (OWIB) as well as Local Workforce Development Boards (LWDBs) and implementing the Governor's vision and the OWIB strategic plan. The OWI is a collaboration with the Oregon Employment Department (OED) and includes the Workforce Innovation and Opportunity Act (WIOA) Youth, Adult, Dislocated Worker and Federal Discretionary grants. OWI also administers the Oregon Youth Conservation Corps and staffs its Advisory Committee.

A majority of funds that the Office of Workforce Investments administers provide direct services to Oregonians and Oregon businesses through a series of grants and contracts to LWDBs, non-profits and state agency partners.

Workforce Innovation and Opportunity Act (WIOA) - Title I

OWI is responsible for implementing both the strategic vision and operational portions of the WIOA state plan as required by federal law. Strategic vision is created through a business led process that includes the Governor's Office and the business majority led state workforce board. OWI contracts with the nine governor approved local boards to implement this vision through service delivery contracts that serve businesses, adults, dislocated workers and youth in all communities throughout the state.

OWI, along with our partners within other HECC Offices, at the Oregon Employment Department, Department of Human Services and local boards provide an integrated service delivery system to our customers. The purpose of the integration is to provide workforce activities that increase the employment, retention and earnings of participants as well as increasing access to skill development opportunities including occupational skills training when appropriate. This results in improving the quality of the workforce and enhancing the productivity and global competitiveness of Oregon as well as increasing wages, retention and advancement of Oregonians.

WIOA requires that these grants serve and prepare adults, youth and dislocated workers who are facing serious barriers to employment for participation in the labor force by providing job training and other services that will result in increased employment and earnings, increased educational and occupational skills, and decreased dependency on public support systems, thereby improving the quality of the workforce and increasing the competitiveness of Oregonians. WIOA also promotes the use of career pathways and sector partnerships to increase employment in in-demand industries and occupations.

Adults and Dislocated Workers

Services to Adult and Dislocated worker customers include Basic and Individualized Career Services including job search and placement, initial assessment of skill levels, referrals to appropriate programs and services including supportive services, development of an individual employment plan, mentoring and career planning, short term training, internships or work experiences that are linked to careers.

Customers may also receive appropriate Training Services when deemed appropriate, provided through an eligible training provider and linked to in-demand occupations and careers. Emphasis is given to work based learning, on the job training and apprenticeship opportunities.

Performance targets are established to achieve negotiated outcomes in the following areas:

- Employment after 2nd and 4th quarters after exit
- Median Earnings in the 2nd quarter after exit
- Credential attainment rate

Youth

Services provided for youth customers fall into two categories; in school youth (ages 14-21) and out of school youth (ages 16-24). Seventy-five percent of WIOA youth funding must serve out of school customers.

Youth programs must include the following elements:

- Financial literacy
- Entrepreneurial skills training
- Services that provide labor market and employment information in the local area
- Activities that help youth transition to postsecondary education and training
- Education offered concurrently with and in the same context as workforce preparation activities and training for a specific occupation or occupational cluster

Additionally, 20% of youth funding must be used for work experiences, such as summer and year-round employment, pre-apprenticeship, on the job training or internships and job shadowing.

Performance targets are established to achieve negotiated outcomes in the following areas:

- Education or training activities or employment in the 2nd quarter after exit
- Education or training activities or employment in the 4th quarter after exit
- Credential attainment rate

These activities are supported by funds appropriated by the U.S. Department of Labor and can be spent only on these specific activities. Approximately \$95 million is anticipated for 2017-19. No match is required.

National Dislocated Worker Grants (DWGs)

Additional discretionary funding is also available through the WIOA in the form of National Dislocated Worker Grants (DWGs).

DWGs have 2 types of grant opportunities:

1. Economic Recovery
 - a. Layoffs- assisting dislocated workers affected by layoffs or closures
 - b. Dislocated Service Members- assisting dislocated workers affected by base closures or unit layoffs
 - c. Trade Impacted Workers- assisting dislocated workers affected by layoffs or closures that also are certified as affected by US Trade Agreements

2. Disaster Recovery
 - a. Emergencies and Disasters- assisting dislocated workers affected by loss of employment due to natural disasters (acts of god)

Workforce and Other Special Payments: Essential Packages

Package 031: Standard Inflation and State Government Service Charges

Applying the standard inflation of 3.7% as directed by the Department of Administrative Services to special payments, results in an increase of \$303,064 General Fund and \$3,537,763 Federal Funds.

Package 032: Above Standard Inflation

This package was approved by DAS to provide an increase in Other Fund limitation of \$17,527. This increases the HECC's transfer of Other Funds to the Employment Department for increased cost of maintaining the Performance Reporting Information System (PRISM). This system measures how successful workforce agencies are at helping their customers find and keep jobs and improve wages.

Package 070: Revenue Shortfalls

This package reduces Other Funds by \$20,445 in anticipation of a shortfall in revenues, primarily due to the increased costs of maintenance of the Employment Department's PRISM system.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Workforce and Other Special Payments
Cross Reference Number: 52500-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	303,064	-	-	-	-	-	303,064
Federal Funds	-	-	-	3,537,763	-	-	3,537,763
Total Revenues	\$303,064	-	-	\$3,537,763	-	-	\$3,840,827
Special Payments							
Dist to Counties	-	-	-	308	-	-	308
Dist to Other Gov Unit	-	-	-	2,426	-	-	2,426
Dist to Non-Gov Units	303,064	-	11,376	3,006,394	-	-	3,320,834
Dist to Comm College Districts	-	-	29,063	528,635	-	-	557,698
Spc Pmt to Employment Dept	-	-	1,223	-	-	-	1,223
Total Special Payments	\$303,064	-	\$41,662	\$3,537,763	-	-	\$3,882,489
Total Expenditures							
Total Expenditures	303,064	-	41,662	3,537,763	-	-	3,882,489
Total Expenditures	\$303,064	-	\$41,662	\$3,537,763	-	-	\$3,882,489
Ending Balance							
Ending Balance	-	-	(41,662)	-	-	-	(41,662)
Total Ending Balance	-	-	(\$41,662)	-	-	-	(\$41,662)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Workforce and Other Special Payments
Cross Reference Number: 52500-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Spc Pmt to Employment Dept	-	-	17,527	-	-	-	17,527
Total Special Payments	-	-	\$17,527	-	-	-	\$17,527
Total Expenditures							
Total Expenditures	-	-	17,527	-	-	-	17,527
Total Expenditures	-	-	\$17,527	-	-	-	\$17,527
Ending Balance							
Ending Balance	-	-	(17,527)	-	-	-	(17,527)
Total Ending Balance	-	-	(\$17,527)	-	-	-	(\$17,527)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Workforce and Other Special Payments
Cross Reference Number: 52500-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Grants (Non-Fed)	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Special Payments							
Dist to Comm College Districts	-	-	(20,445)	-	-	-	(20,445)
Total Special Payments	-	-	(\$20,445)	-	-	-	(\$20,445)
Total Expenditures							
Total Expenditures	-	-	(20,445)	-	-	-	(20,445)
Total Expenditures	-	-	(\$20,445)	-	-	-	(\$20,445)
Ending Balance							
Ending Balance	-	-	20,445	-	-	-	20,445
Total Ending Balance	-	-	\$20,445	-	-	-	\$20,445

POLICY PACKAGE 090
2017-2019 Budget
Analyst Adjustments
Workforce and Other Special Payments

PURPOSE

This package reduces General Fund by \$1,043,282.

STAFFING IMPACTS

There will be no staffing impacts to the HECC.

REVENUE SOURCE

General Fund: (\$1,043,282)

GOVERNOR'S BUDGET

Recommended as added in the Governor's Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Workforce and Other Special Payments
Cross Reference Number: 52500-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,043,282)	-	-	-	-	-	(1,043,282)
Total Revenues	(\$1,043,282)	-	-	-	-	-	(\$1,043,282)
Special Payments							
Dist to Non-Gov Units	(1,043,282)	-	-	-	-	-	(1,043,282)
Total Special Payments	(\$1,043,282)	-	-	-	-	-	(\$1,043,282)
Total Expenditures							
Total Expenditures	(1,043,282)	-	-	-	-	-	(1,043,282)
Total Expenditures	(\$1,043,282)	-	-	-	-	-	(\$1,043,282)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 112
2017-2019 Budget
Youth Work Experience
Workforce and Other Special Payments

PURPOSE: Address shortages in youth work experience

Oregon's competitiveness is fundamentally linked to the availability of a skilled workforce. However, Oregon is facing a critical shortage that impacts economic growth—thousands of youth are not finding opportunities to develop the academic and job skills they must have in order to succeed in today's global economy.

The number one issue Oregon employers reported in statewide forums was the business need for young people to obtain basic workplace skills including those referenced as 'soft skills'—showing up on time, working a complete shift, interacting with others, taking direction, being drug free, participating in teams, and acting with respect for the employer and co-workers. When these skills are not learned at home or in the course of traditional education, they are most successfully taught in a hands-on environment through real work experience. In response to this business input from every county in the state, the Oregon Workforce Investment Board (OWIB) prioritized investments in Youth Employment in its 2016 Strategic Plan.

Oregon has a history of very successful youth employment models including summer youth jobs and paid internships.

In order to address these shortages in youth work experiences, the HECC's Office of Workforce Investments will collaborate with Oregon's nine Local Workforce Development Boards (LWDBs) and the Oregon Youth Conservation Corps (OYCC) programs to provide meaningful work experience and workforce training for Oregonians between the ages of 14 and 24.

HOW ACHIEVED

The resources will be distributed by formula to the nine LWDBs and the OYCC program. The jobs will pay youth at least the Oregon minimum wage, and these local funds will be used to cover wage/fringes, payroll processing, and related participant expenses (including additional case management expenses).

Programs will be modeled after, and supplement, existing proven work experience programs. Programs will be competency-based in their approach and include workforce and academic preparation. Youth will be required to demonstrate skills along a continuum of

career readiness. Funded programs will be required to include experiences in in-demand occupations with particular emphasis on targeted sectors and pre-apprenticeship opportunities.

This package will provide work experiences for youth ages 14 to 24 in each of Oregon's 36 counties. Work experiences will include youth recruitment, preparation and support, recruitment and involvement of employers, matching youth to appropriate worksites, assessing youth progress, program evaluation and modification. The program participants will be provided with case management and support services, and local boards will collect data and ensure the identification and dissemination of the most promising practices.

STAFFING IMPACTS

This package requires the following position within the Higher Education Coordinating Commission:

- 1.0 FTE, Project Manager 2

QUANTIFY RESULTS

The results of these resources will be measured by:

- Number of jobs
- Number of hours worked
- Wages earned
- Certification of Work Readiness Skills
- Employment completion rate
- Retention in education or employment
- Credentials received (industry or credit)
- Entry into college or retention in high school

REVENUE SOURCE

HECC Operations 101-04
General Fund: \$189,000

Workforce Initiative 110-01
General Fund \$15,000,000

Total Package
General Fund: \$15,189,000

GOVERNOR'S BUDGET

Not recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 112 - Youth Work Experience

Cross Reference Name: Workforce and Other Special Payments
Cross Reference Number: 52500-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Special Payments							
Dist to Non-Gov Units	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2017-19 Biennium

Agency Number: 52500
Cross Reference Number: 52500-110-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Grants (Non-Fed)	-	-	-	664,784	664,784	-
Tsfr From Education, Dept of	-	420,264	420,264	420,264	420,264	-
Total Other Funds	-	\$420,264	\$420,264	\$1,085,048	\$1,085,048	-
Federal Funds						
Federal Funds	-	95,932,390	95,932,390	99,470,153	99,470,153	-
Total Federal Funds	-	\$95,932,390	\$95,932,390	\$99,470,153	\$99,470,153	-
Nonlimited Federal Funds						
Federal Funds	-	18,968,831	18,968,831	18,968,831	18,968,831	-
Total Nonlimited Federal Funds	-	\$18,968,831	\$18,968,831	\$18,968,831	\$18,968,831	-

Detail of Lottery Funds, Other Funds, and Federal Funds Revenue - HECC

HECC 52500-110-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Grants (Non-Federal)	OF	910	0	0	0	664,784	664,784	
Transfer in – Carl Perkins Other Grants & Programs	OF	1581	0	420,264	420,264	420,264	420,264	
Title IB Special Payments	FF	995	62,531,785	105,458,700	105,458,700	108,654,114	108,654,114	
Title II Special Payments	FF	995	8,696,658	9,442,521	9,442,521	9,784,870	9,784,870	

**Higher Education Coordinating Commission Agency
Oregon Youth Conservation Corps**

2017-19 Organization Chart

3 positions (3.0 FTE)

As of February 11, 2017 - Governor's Budget

Principal Exec/Mgr D
Program Analyst 1
Program Analyst 4

Key
Permanent Position (# FTE)

Total - 3.0 FTE
Other Funds - 2.8 FTE
Federal Funds - 0.2 FTE

Oregon Youth Conservation Corps (OYCC)

The Oregon Youth Conservation Corps was established by the 1987 Legislature for the purpose of providing education, training, and employment opportunities for disadvantaged and at-risk youth ages 13 through 24. The program purpose is to improve work skills, instill work ethic, increase employability, improve school completion and to protect, conserve, rehabilitate and improve the natural, historical and cultural resources of Oregon. Projects are created through partnerships with federal, state and local governments as well as private and non-profit entities. OYCC has an advisory committee consisting of nine members equally representing the appointing authorities of the Governor, Speaker of the House, and President of the Senate.

During the summers of 2013 and 2014, over 900 youth were served throughout Oregon as part of the Summer Conservation Corps (SCC). OYCC aims to have at least one SCC program in each of Oregon's 36 counties. Projects included: trail construction and maintenance, landscaping, planting, wetland/bank/stream restoration, invasive species removal, construction, gardening/greenhouse, boat ramp repair and maintenance and signage repair and replacement.

During the 2013-2014 and 2014-2015 school years, 947 youth were served through Community Stewardship Corps (CSC) programs. OYCC worked with 31 alternative education programs across the state. CSC projects included: trail construction and maintenance, invasive species removal, riparian and wetlands restoration, construction, cultivating and planting native plant stock, GIS/GPS mapping and water and soil sampling and monitoring.

Participants reported in follow-up surveys that their experience with OYCC increased their work skills, interest in further education and/or job training, their understanding of environmental issues, and their ability to cooperate in a team effort, work with others and learn from their mistakes.

Revenues for the state program come from the Oregon Lottery's Amusement Device Tax, and agreements with the Oregon State Marine Board, US Forest Service and Bureau of Land Management.

Each Oregon Youth Conservation Corps project or program leverages state funding with matching dollars from one or more natural resource, education and workforce partners.

Oregon Youth Conservation Corps: Essential and Policy Packages

Package 010: Vacancy Factor and Non-PICS Personal Services

The method for determining vacancy savings is provided by the Department of Administrative Services. HECC’s vacancy factor calculation, which identifies savings from the 2015-17 Legislatively Approved Budget, is applied to the 2017-19 CSL. The vacancy savings remained unchanged for OYCC. There is an increase to Pension Obligation Bonds of \$2,885 Other Funds and \$47 Federal Funds. There is also an increase to Mass Transit Tax of \$195 Other Funds.

Package 031: Standard Inflation and State Government Service Charges

Applying the standard inflation of 3.7%, as directed by the Department of Administrative Services, to Non-PICs accounts, services and supplies, and special payments, results in an increase shown in the table below. The Federal Funds had a net decrease in services and supplies because of a reduction to facility rental and taxes, which was applied to all of the HECC’s offices.

Category of Expenditures	Other Funds	Federal Funds
Supplies and Services	\$648	(\$346)
Special Payments	\$65,943	\$40,328
Total	\$66,591	\$39,982

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Oregon Youth Conservation Corps
 Cross Reference Number: 52500-111-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	47	-	-	47
Total Revenues	-	-	-	\$47	-	-	\$47
Personal Services							
Pension Obligation Bond	-	-	2,885	47	-	-	2,932
Mass Transit Tax	-	-	195	-	-	-	195
Total Personal Services	-	-	\$3,080	\$47	-	-	\$3,127
Total Expenditures							
Total Expenditures	-	-	3,080	47	-	-	3,127
Total Expenditures	-	-	\$3,080	\$47	-	-	\$3,127
Ending Balance							
Ending Balance	-	-	(3,080)	-	-	-	(3,080)
Total Ending Balance	-	-	(\$3,080)	-	-	-	(\$3,080)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Youth Conservation Corps
Cross Reference Number: 52500-111-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	39,982	-	-	39,982
Total Revenues	-	-	-	\$39,982	-	-	\$39,982
Services & Supplies							
Instate Travel	-	-	639	62	-	-	701
Out of State Travel	-	-	4	-	-	-	4
Employee Training	-	-	143	68	-	-	211
Office Expenses	-	-	345	101	-	-	446
Telecommunications	-	-	123	94	-	-	217
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	93	201	-	-	294
Professional Services	-	-	1,777	-	-	-	1,777
Employee Recruitment and Develop	-	-	3	-	-	-	3
Dues and Subscriptions	-	-	29	-	-	-	29
Facilities Rental and Taxes	-	-	(2,859)	(1,025)	-	-	(3,884)
Agency Program Related S and S	-	-	225	-	-	-	225
Other Services and Supplies	-	-	108	34	-	-	142
Expendable Prop 250 - 5000	-	-	4	119	-	-	123
IT Expendable Property	-	-	14	-	-	-	14
Total Services & Supplies	-	-	\$648	(\$346)	-	-	\$302
Special Payments							
Dist to Counties	-	-	2,324	-	-	-	2,324
Dist to Other Gov Unit	-	-	3,449	31,489	-	-	34,938

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Youth Conservation Corps
Cross Reference Number: 52500-111-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Non-Gov Units	-	-	34,396	8,839	-	-	43,235
Dist to Local School Districts	-	-	24,567	-	-	-	24,567
Dist to Comm College Districts	-	-	1,207	-	-	-	1,207
Total Special Payments	-	-	\$65,943	\$40,328	-	-	\$106,271
Total Expenditures							
Total Expenditures	-	-	66,591	39,982	-	-	106,573
Total Expenditures	-	-	\$66,591	\$39,982	-	-	\$106,573
Ending Balance							
Ending Balance	-	-	(66,591)	-	-	-	(66,591)
Total Ending Balance	-	-	(\$66,591)	-	-	-	(\$66,591)

POLICY PACKAGE 091
2017-2019 Budget
Statewide Adjustment to DAS Charges
Oregon Youth Conservation Corps

PURPOSE

This package represents changes to State Government Service Charges and DAS price list charges for services made for the Governor's Budget.

STAFFING IMPACTS

There will be no staffing impacts to the HECC.

REVENUE SOURCE

Federal Funds: (\$724)

GOVERNOR'S BUDGET

Recommended as added in the Governor's Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Oregon Youth Conservation Corps
Cross Reference Number: 52500-111-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(724)	-	-	(724)
Total Revenues	-	-	-	(\$724)	-	-	(\$724)
Services & Supplies							
State Gov. Service Charges	-	-	(255)	(34)	-	-	(289)
Publicity and Publications	-	-	-	(690)	-	-	(690)
Agency Program Related S and S	-	-	(3,236)	-	-	-	(3,236)
Total Services & Supplies	-	-	(\$3,491)	(\$724)	-	-	(\$4,215)
Total Expenditures							
Total Expenditures	-	-	(3,491)	(724)	-	-	(4,215)
Total Expenditures	-	-	(\$3,491)	(\$724)	-	-	(\$4,215)
Ending Balance							
Ending Balance	-	-	3,491	-	-	-	3,491
Total Ending Balance	-	-	\$3,491	-	-	-	\$3,491

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2017-19 Biennium

Agency Number: 52500
Cross Reference Number: 52500-111-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Donations	-	175,000	175,000	175,000	175,000	-
Other Revenues	-	300,000	300,000	-	-	-
Tsfr From Revenue, Dept of	-	1,700,000	1,700,000	2,000,000	2,000,000	-
Tsfr From Marine Bd, Or State	-	103,000	103,000	106,811	106,811	-
Transfer Out - Intrafund	-	(153,712)	(153,712)	(153,712)	(153,712)	-
Total Other Funds	-	\$2,124,288	\$2,124,288	\$2,128,099	\$2,128,099	-
Federal Funds						
Federal Funds	-	1,164,768	1,168,013	1,210,721	1,209,997	-
Total Federal Funds	-	\$1,164,768	\$1,168,013	\$1,210,721	\$1,209,997	-

Detail of Lottery Funds, Other Funds, and Federal Funds Revenue - HECC

HECC 52500-111-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Donations to OYCC	OF	905	95,335	175,000	175,000	175,000	175,000	
Other Revenue OYCC	OF	975	0	300,000	0	0	0	
Transfer in – DOR Amusement Device Tax	OF	1150	2,036,225	1,700,000	2,000,000	2,000,000	2,000,000	
Transfer in – Marine Board	OF	1250	114,164	103,000	103,000	106,811	106,811	
Bureau of Land Management	FF	995	470,364	1,164,768	1,164,768	1,210,721	1,209,997	

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Sports Lottery

The Sports Action Lottery was established by state statutes ORS 461.535 and 461.543 to provide funding for intercollegiate athletics at the public universities. The statute sets aside 12 percent of the funds for non-athletic graduate student scholarships. The remaining eighty-eight percent is distributed to the intercollegiate athletic departments of the public universities. Of the eighty-eight percent, 70 percent is scheduled for non-revenue producing sports and 30 percent is scheduled for revenue producing sports, with at least 50 percent of the total amount available scheduled for women's athletics.

Sports Lottery: Essential Packages

Package 021: Phase In

This package phases in \$4,072,245 due to an increase in the Sports Lottery forecast provided by the Oregon Economic Analysis unit.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 021 - Phase - In

Cross Reference Name: Sports Lottery
Cross Reference Number: 52500-112-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	4,072,245	-	-	-	-	4,072,245
Total Revenues	-	\$4,072,245	-	-	-	-	\$4,072,245
Special Payments							
Other Special Payments	-	4,072,245	-	-	-	-	4,072,245
Total Special Payments	-	\$4,072,245	-	-	-	-	\$4,072,245
Total Expenditures							
Total Expenditures	-	4,072,245	-	-	-	-	4,072,245
Total Expenditures	-	\$4,072,245	-	-	-	-	\$4,072,245
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 090
2017-2019 Budget
Analyst Adjustments
Sports Lottery

PURPOSE

This package reduces General Fund by \$12,312,245.

STAFFING IMPACTS

There will be no staffing impacts to the HECC.

REVENUE SOURCE

General Fund: (\$12,312,245)

GOVERNOR'S BUDGET

Recommended as added in the Governor's Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 090 - Analyst Adjustments

Cross Reference Name: Sports Lottery
 Cross Reference Number: 52500-112-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	(12,312,245)	-	-	-	-	(12,312,245)
Total Revenues	-	(\$12,312,245)	-	-	-	-	(\$12,312,245)
Special Payments							
Other Special Payments	-	(12,312,245)	-	-	-	-	(12,312,245)
Total Special Payments	-	(\$12,312,245)	-	-	-	-	(\$12,312,245)
Total Expenditures							
Total Expenditures	-	(12,312,245)	-	-	-	-	(12,312,245)
Total Expenditures	-	(\$12,312,245)	-	-	-	-	(\$12,312,245)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2017-19 Biennium

Agency Number: 52500
Cross Reference Number: 52500-112-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	-	8,240,000	8,240,000	12,456,604	-	-
Total Lottery Funds	-	\$8,240,000	\$8,240,000	\$12,456,604	-	-

Detail of Lottery Funds, Other Funds, and Federal Funds Revenue - HECC

HECC 52500-112-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Transfer in – DAS Sports Lottery	LF	1107	0	8,240,000	8,240,000	12,456,604	0	

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Public University Debt Service

The debt service program includes all long-term debt obligations of Oregon public universities to pay primarily for capital construction projects. These include debt paid by state appropriations and revenue generated by self-supporting programs such as gifts, grants or student building fees.

Public University Debt Service: Essential Packages

Package 031: Standard Inflation and State Government Service Charges

This package decreases the amount of loans repaid to state agencies for debt service paid by the State for public universities, but reimbursed by universities. Primarily, this is debt service for XI-F bonds. The amount of the decrease is \$76,944 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Public University Debt Service
Cross Reference Number: 52500-113-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(76,944)	-	-	-	-	-	(76,944)
Total Revenues	(\$76,944)	-	-	-	-	-	(\$76,944)
Special Payments							
Loan Repaid To State Agencies	(76,944)	-	-	-	-	-	(76,944)
Total Special Payments	(\$76,944)	-	-	-	-	-	(\$76,944)
Total Expenditures							
Total Expenditures	(76,944)	-	-	-	-	-	(76,944)
Total Expenditures	(\$76,944)	-	-	-	-	-	(\$76,944)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY PACKAGE 120
2017-2019 Budget
Public Universities Capital Construction
Public University Debt Service

PURPOSE

This analyst-added package includes \$3,899,525 Other Funds Non-Limited for debt service on \$74.2 million in Article XI-F (1) bonds included in Package 120 in the PU Capital Construction program unit. This amount assumes the bonds will be sold in May 2018; because the debt service will be entirely paid by the university funds, the sale can occur at any point during the biennium.

STAFFING IMPACTS

None.

REVENUE SOURCE

General Fund: \$175,786
Non-Limited Other Funds \$3,899,525

GOVERNOR'S BUDGET

Recommended as added in the Governor's Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 120 - Public Universities Capital Construction

Cross Reference Name: Public University Debt Service
 Cross Reference Number: 52500-113-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	175,786	-	-	-	-	-	175,786
Other Revenues	-	-	-	-	3,899,525	-	3,899,525
Total Revenues	\$175,786	-	-	-	\$3,899,525	-	\$4,075,311
Debt Service							
Principal - Bonds	105,000	-	-	-	1,575,000	-	1,680,000
Interest - Bonds	70,786	-	-	-	2,324,525	-	2,395,311
Total Debt Service	\$175,786	-	-	-	\$3,899,525	-	\$4,075,311
Total Expenditures							
Total Expenditures	175,786	-	-	-	3,899,525	-	4,075,311
Total Expenditures	\$175,786	-	-	-	\$3,899,525	-	\$4,075,311
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2017-19 Biennium

Agency Number: 52500
Cross Reference Number: 52500-113-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	-	31,300,544	31,300,544	31,921,630	31,878,880	-
Total Lottery Funds	-	\$31,300,544	\$31,300,544	\$31,921,630	\$31,878,880	-
Nonlimited Other Funds						
Other Revenues	-	224,585,215	224,585,215	212,898,797	216,802,178	-
Total Nonlimited Other Funds	-	\$224,585,215	\$224,585,215	\$212,898,797	\$216,802,178	-
Nonlimited Federal Funds						
Federal Funds	-	1	1	625,977	4,587,374	-
Total Nonlimited Federal Funds	-	\$1	\$1	\$625,977	\$4,587,374	-

Detail of Lottery Funds, Other Funds, and Federal Funds Revenue - HECC

HECC 52500-113-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Transfer in – DAS Public Universities Lottery Debt Service	LF	1107	0	31,300,544	31,300,544	31,921,630	31,878,880	
Public Universities XI-F Debt Service	OF	975	NA	214,974,531	214,974,531	206,379,628	210,283,009	
Public Universities XI-Q Debt Service	OF	975	NA	1,791,106	1,791,106	1,221,521	1,221,521	
Public Universities COP Debt Service	OF	975	NA	7,819,578	7,819,578	5,297,648	5,297,648	
Build America Bonds Debt Svc	FF	995	0	1	1	625,977	4,587,374	

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Community College Debt Service

The 2015-17 Agency Request Budget includes funding for debt service payments on community college capital construction and deferred maintenance projects authorized by the 2005, 2007, 2008, 2009, 2012 and 2013 legislative sessions. The General Fund debt service estimate for Article XI-G bonds totals \$36.6 million. The Lottery Fund debt service estimate totals \$10.4 million.

ARTICLE XI-G 2017-19 Debt Service			
Bond Sale	Legislation/Session	Bonds	General Fund Debt Service
Mar-07	SB 5514 (2005)	\$25,900,000	\$637,500
Oct-08	SB 5514 (2005)	\$4,900,000	\$478,566
Apr-09	SB 5514 (2005)	\$55,666,250	\$6,208,628
	SB 5516 (2007)		
	SB 5555 (2008)		
	SB 338 (2009)		
Apr-11	SB 5516 (2007)	\$38,733,000	\$9,409,800
	SB 5506 (2009)		
Apr-13	HB 5505 (2011)	\$8,000,000	\$1,423,799
	HB 5201 (2012)		
	SB 5507 (2013)	\$71,750,000	\$11,679,678
Apr-17	HB 5005 (2015)	\$53,331,600	\$3,428,369
TOTAL		\$133,199,250	\$33,266,340

LOTTERY			
2017-19 Debt Service			
Bond Sale	Legislation	Bonds	Lottery Debt Service
Apr-09	SB 338 (2009)	\$43,862,850	\$4,603,500
Apr-10	SB 5506 (2009)	\$10,000,000	\$1,423,472
May-11	SB 5506 (2009)	\$3,665,968	\$182,727
Apr-13	HB 5202 (2012)	\$9,604,450	\$1,227,299
Spring -14	Refunding	NA	\$1,083,289
Apr-15	SB 5702 (2014)	\$1,630,000	\$492,852
Spring -15	Refunding	NA	\$2,392,693
Apr-17	SB 5507 (2016)	\$1,500,000	\$327,327
TOTAL		\$70,263,268	\$11,733,159

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2017-19 Biennium

Agency Number: 52500
Cross Reference Number: 52500-114-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	-	10,462,066	10,462,066	11,733,159	11,718,529	-
Tsfr From Comm Coll/Wkfrc Dev	109,140	-	-	-	-	-
Total Lottery Funds	\$109,140	\$10,462,066	\$10,462,066	\$11,733,159	\$11,718,529	-
Nonlimited Federal Funds						
Federal Funds	-	1	1	-	-	-
Total Nonlimited Federal Funds	-	\$1	\$1	-	-	-

Detail of Lottery Funds, Other Funds, and Federal Funds Revenue - HECC

HECC 52500-114-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Transfer in – DAS Community Colleges Lottery Debt Service	LF	1107	9,367,803	10,462,066	10,462,066	11,733,159	11,718,529	
GF Obligation Bonds Community Colleges XI-G Debt Svc	OF	555	11,787	0	0	0	0	

OHSU Debt Service

OHSU has four public missions: education, clinical care, research, and statewide outreach. The university educates the next generation of health care professionals and biomedical scientists; creates new knowledge; translates scientific research into therapies for disease; provides compassionate, evidence-based patient care; and improves health statewide through access and policy initiatives. OHSU offers professional degrees in dentistry, nursing, medicine, pharmacy (OHSU/OSU), public health (OHSU/PSU), other health professions (physician assistants, radiation therapy, dietetics; laboratory medicine and EMT training in conjunction with OIT; and Medical Physics with OSU); and several PhD and Master's degrees along with certificate programs in the sciences. It also educates a large number of interns, residents and fellows in over 80 accredited specialty programs in medicine and dentistry. As part of its outreach mission, OHSU oversees the Child Development and Rehabilitation Center (CDRC), the Oregon Poison Center, the Office of Rural Health and the Area Health Education Centers (AHEC), and engages in numerous K-20 pipeline programs.

OHSU receives state funding to support the Schools of Dentistry, Medicine, and Nursing; the CDRC, Oregon Poison Center, the Office of Rural Health, the AHEC and for the Scholars for a Healthy Oregon Initiative and the Rural Primary Care Loan Forgiveness Program. The funds provided by the State to support the Schools of Dentistry, Medicine, and Nursing cover about 23% of the costs to educate students at OHSU with the remaining cost for these students covered by tuition (48%) and other sources (29%) including, philanthropic gifts, grants and internal revenue transfers from OHSU's clinical mission.

HECC will assume the role that DAS previously fulfilled as the paying agent for the special payments of state debt.

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Public University Capital Construction

The 2017-19 Agency Request Budget development process includes an opportunity for public universities to request funding for capital construction projects, including state-backed debt. In recognition of the limited resource nature of state-funded debt service, a prioritization process was established for projects proposed to be backed in whole or in part by state-funded debt service. Adoption of such a list is an essential element of the HECC Agency Request Budget. This document presents a prioritization of project requests based on July 21, 2016 action by the Funding & Achievement Subcommittee.

POLICY PACKAGE 120
2017-2019 Budget
Public Universities Capital Construction
Public University Capital Construction

PURPOSE

The 2017-19 Agency Request Budget development process includes an opportunity for public universities to request funding for capital construction projects, including state-backed debt. In recognition of the limited resource nature of state-funded debt service, a prioritization process was established for projects proposed to be backed in whole or in part by state-funded debt service. Adoption of such a list is an essential element of the HECC Agency Request Budget. This document presents a prioritization of project requests based on July 21, 2016 action by the Funding & Achievement Subcommittee.

STAFFING IMPACTS

None.

REVENUE SOURCE

Other Funds: \$424,640,000

GOVERNOR'S BUDGET

Recommended as modified.

Other Funds: \$355,030,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 120 - Public Universities Capital Construction

Cross Reference Name: Public University Capital Construction
Cross Reference Number: 52500-116-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	355,030,000	-	-	-	355,030,000
Lottery Bonds	-	-	-	-	-	-	-
Total Revenues	-	-	\$355,030,000	-	-	-	\$355,030,000
Transfers Out							
Transfer Out - Intrafund	-	-	(5,230,000)	-	-	-	(5,230,000)
Total Transfers Out	-	-	(\$5,230,000)	-	-	-	(\$5,230,000)
Special Payments							
Other Special Payments	-	-	349,800,000	-	-	-	349,800,000
Total Special Payments	-	-	\$349,800,000	-	-	-	\$349,800,000
Total Expenditures							
Total Expenditures	-	-	349,800,000	-	-	-	349,800,000
Total Expenditures	-	-	\$349,800,000	-	-	-	\$349,800,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: All Public Universities

Project name: **Public Universities Capital Improvement and Renewal**

Estimated start date: **June 2019**

Estimated completion date: **September 2021**

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: ____ Land/real property acquisition: ____ New construction: ____ Addition: ____ Remodel: **100%**

Project summary:

Provide funds for capital improvements, capital renewals, compliance with building codes, safety and accessibility improvements.

Facilities detail:

Capital improvements, capital renewals, compliance with building codes, safety and accessibility improvements. The \$65,000,000 funding level will provide universities the opportunity to generate operational savings and appropriately invest in existing facilities and infrastructure.

Estimated project cost:

65,000,000

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request						65,000,000	
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: **NA**

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

NA

For additional required project funding:

No additional funding required.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$10,456,475			\$10,456,475
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

NA

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Portland State University

Project name: 4th & Montgomery for Graduate School of Education

Estimated start date: July 2017 Estimated completion date: September 2020

Project type:

Planning/design: ____ Land/real property acquisition: ____ New construction: **100%** Addition: ____ Remodel: ____

Project summary:

The 4th & Montgomery Project for the Graduate School of Education will result in a new, approximately 205,000 sq. ft., seven to nine story, mixed use building constructed on a 33,000 sq. ft. lot which is currently owned by the City of Portland. This new building will provide a permanent home for the Graduate School of Education and save Portland State approximately \$500,000 per year in operating expenses by reducing the cost of leased space. The project includes partnership commitments from Portland Community College, City of Portland and an educational non-profit organization.

Facilities detail:

The building will include approximately 60,000 sq. ft. of academic space for GSE, 20,000 sq. ft. of innovative classroom space as well as 15,000 sq. ft. for retail uses. The new project will replace 12 general pool classrooms that are currently in lease space on the edge of campus. In addition, there will be over 110,000 sq. ft. of partnership space in the building which will be comprised primarily of office space and accessory office uses. The building will meet or exceed LEED Gold requirements.

Estimated project cost:

\$103,000,000

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$36,000,000	\$6,000,000	\$0	\$0	\$9,000,000	\$51,000,000
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$492

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:

Portland State is requesting \$36 million in Article XI-G bonds, all of which will be leveraged by funds from other building partners.

For additional required project funding:

Additional funding from other building owners, to be placed in a PSU account before the bond sale of the Article XI-G bonds associated with the project: \$36,000,000. Of that, at least \$24,000,000 is expected to come from a non-profit-partner and at least \$12,000,000 from the City of Portland. In addition, PCC will contribute at least \$16,000,000 to the project but these funds are not expected to count towards the required match.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$5,845,686	\$0	\$616,406	\$2,936,226
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

Retail lease income will be used by PSU to fund campus-paid debt. Advanced debt service payments from PSU will be used by HECC to pay debt service.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Oregon State University

Project name: Gilkey Hall Renovation

Estimated start date: June 2016

Estimated completion date: September 2017

Project type:

Planning/design: ____ Land/real property acquisition: ____ New construction: ____ Addition: ____ Remodel: **100%**

Project summary:

The Gilkey Renovation Project will consolidate the Academic Directors for Undergraduate Studies, the Academic Success Center, the Writing Center, and Computer Lab along with the academic offices and student advising for OSU International Programs. Gilkey Hall was designed by the famed architect John Bennes and this project provides physical improvements to one of OSU's most historic buildings.

Facilities detail:

The project will provide a general interior space renewal, upgrades to the Fire and Life safety, plumbing and HVAC systems.

Estimated project cost: \$5,000,000

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$2,000,000				\$1,000,000	\$3,000,000
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$307

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:
\$2,000,000 in Gifts and other OSU funds.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):
No additional funding required.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$554,875			\$554,875
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: **Oregon State University**

Project name: **Oregon Quality Foods & Beverage Center**

Estimated start date: **June 2018**

Estimated completion date: **August 2020**

Project type:

Planning/design: ____ Land/real property acquisition: ____ New construction: **100%** Addition: ____ Remodel: ____

Project summary:

The Oregon Quality Foods and Beverages Initiative will create three new research and learning pilot facilities, for Brewing Science, Wine Science and Dairy Science, with a future fourth pilot facility planned for Fruits and Vegetables Science (not part of this request). The pilot facilities will be located in the OSU Corvallis Campus Agriculture Education area on the west side of 35th Street around Campus way. Each facility will host a pilot production plant, research and teaching laboratories, an education and distance education classroom, and storage and administration spaces.

Facilities detail:

The proposed new 28,500 GSF facility will incorporate state-of-the-art technologies, enhancing both food and life safety standards and improving facility flexibility, along with exceeding current accessibility standards. As part of the new building design process, all life, safety, and health features and systems will be planned, designed and reviewed to meet or exceed health and safety standards for the building occupants. User groups, design professionals, and maintenance personnel will contribute to the design and comment process for the building.

Estimated project cost: \$ 18,000,000

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$9,000,000	\$0	\$0	\$0	\$0	\$9,000,000
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$760

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:

Fundraising is planned for \$9 million in gift funds, of which \$4.5 million in potential lead gifts have already been identified. We anticipate being able to generate an additional \$1.5 million in gifts from the dairy, wine, and brewing industries for each of the research centers.

For additional required project funding:

No additional funding required.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$1,279,655	\$0	\$0	\$1,279,655
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Eastern Oregon University

Project name: Information Technology Equipment Facility:

Estimated start date: June 2019 **Estimated completion date:** May 2020

Project type:

Planning/design: ____ Land/real property acquisition: ____ New construction: **100%** Addition: ____ Remodel: ____

Project summary:

Construction of a new dedicated technology infrastructure equipment facility. Serving as the campus hub for all communication and network infrastructure, the facility will include a temperature and humidity controlled server room; fiber distribution rack space; equipment shop space; staff office and support space; equipment and general storage; equipment staging space.

Facilities detail:

Construction of a 3,000 SF slab on grade steel, concrete and wood structure. The new facility will be located northwest of Badgley Hall and east of the Student Center. The project includes installation of a dedicated emergency backup power generator.

Estimated project cost:

\$1,200,000.

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request						\$1,200,000	\$1,200,000
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$400

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:

N/A

For additional required project funding:

No additional funding required.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$297,995	\$0	\$0	\$297,995
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

NA

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Oregon State University

Project name: Cordley Hall Renovation Phase I

Estimated start date: June 2018 Estimated completion date: September 2021

Project type:

Planning/design: ____ Land/real property acquisition: ____ New construction: ____ Addition: ____ Remodel: **100%**

Project summary:

Cordley Hall is a 236,317 square foot research building, home to a very large proportion of OSU's life science research enterprise for both the College of Science and the College of Agricultural Science. Constructed in two phases in the early and middle 1950s, the building's systems are well past their expected life and pose a significant expense and effort to operate. They represent a very large portion of the deferred maintenance backlog and have become detrimental to the research conducted in the building. This project will address these deficiencies.

Facilities detail:

This project will include mechanical and electrical systems replacement (oriented to improve energy efficiency and safety), upgraded fire and life safety systems including a fire suppression system and modern fire alarms with strobes. Significant asbestos abatement is required and lead paint materials will be removed from the building in compliance with all life safety requirements. The project will add an efficient HVAC system to the older west wing and replace the east wing's system with a modern, efficient system.

A second phase of the Cordley Hall Renovation, anticipated for the 2019-21 Capital Plan, will improve Cordley Hall's research laboratories, seismic resilience, research infrastructure and other programmatic assets and spaces.

Estimated project cost: \$15,000,000

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$0	\$0	\$0	\$15,000,000	\$15,000,000
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$307

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:

No matching funds required.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

No additional funding required.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$2,936,226			\$2,936,226
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

N/A

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Oregon Institute of Technology

Project name: Center For Excellence In Engineering And Technology/Renovation Of Cornett Hall

Estimated start date: December 2017 **Estimated completion date:** June 2021

Project type:

Planning/design: ____ Land/real property acquisition: _____ New construction: **95%** Addition: ____ Remodel: **5%**

Project summary:

This project will consist of the design and construction of a new facility, the Center for Excellence in Engineering and Technology, providing classroom and lab space, as well as the renovation of Cornett Hall.

Facilities detail:

The Center for Excellence in Engineering and Technology will feature approximately 61,000 GSF of classroom and laboratory space, 12,000 GSF of office space, 2,000 GSF IT Data Center, and 15,000 GSF of common space. The “smart” designed classrooms and labs will offer flexible configuration of the space to enable multi-use functionality, which provides better utilization of the facility capacity and supports future introduction of new curriculums without additional capital investment.

Cornett Hall, was built in 1964 and has been adapted over the years to accommodate a wide variety of programs. This project will renovate the building’s envelope, mechanical systems, emergency egress ADA accessibility, seismic improvements, expand the building’s functionality and increase its efficiency.

Estimated project cost:

\$42,000,000

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$2,000,000	\$0	\$0	\$0	\$38,000,000	\$40,000,000
Governor’s Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$560

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:
\$2,000,000 local match/gifts.

For additional required project funding:
No additional funding required

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$5,674,066	\$0	\$0	\$5,674,066
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

NA

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: University of Oregon

Project name: University Classroom and Faculty Office Building

Estimated start date: July 2018 Estimated completion date: September 2021

Project type:

Planning/design: ____ Land/real property acquisition: ____ New construction: **78%** Addition: ____ Remodel: **22%**

Project summary:

The new University Classroom and Faculty Office Building will provide students easy access to up to 1,700 additional classroom seats arranged in allocations of 50- to 350-seat rooms. Additional space and specialized facilities will be provided for small-group learning activities, breakout spaces, and informal learning spaces.

Facilities detail:

The University Classroom and Faculty Office Building project will be a four-to-five story, approximately 105,000-gsf new building built in the academic core of campus. The space will roughly break down as follows: classrooms 60%, faculty offices 20%; other offices and other support and technical work areas 20%. Additionally, approximately 30,000 gsf of other core academic space will be renovated.

Estimated project cost: \$85,000,000

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$30,000,000	\$0	\$0	\$0	\$25,000,000	\$55,000,000
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$630

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:

The Article XI-G bonds will be matched by the \$30,000,000 of other funds (gifts, grants, revenue bonds, etc.)

For additional required project funding:

No additional funds beyond state funds and match are required.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$7,358,055			\$7,358,055
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

There is no campus-paid state debt included in the proposal.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: **Southern Oregon University**

Project name: **Central Hall Modernization**

Estimated start date: **July 2018**

Estimated completion date: **September 2019**

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: ____ Land/real property acquisition: ____ New construction: ____ Addition: ____ Remodel: **100%**

Project summary:

Central Hall was originally constructed in 1949 as a library and requires extensive upgrades to electrical, mechanical, and roofing systems. Seismic retrofitting to meet current requirements is necessary and a solution to the “sinking” second floor is also needed. Currently the basement is subject to flooding along the southwest corner during heavy rains caused by groundwater penetration. There is also significant water penetration along the west elevation exterior. This may also contribute to the continuing “settling” along the south elevation. Classes have been cancelled for significant periods of time (weeks) during the winter term over the past five years due to water issues.

Facilities detail:

Central Hall has a total of 56,544 gross square feet and is three stories high. It has 9 classrooms serving primarily business, math and languages and 64 spaces supporting faculty offices, department offices, and reception space. Two of the classrooms serve as computer labs. The basement has math faculty and adjunct faculty offices, classrooms and space currently occupied by Jefferson Public Radio. The project includes replacing the 60-year-old HVAC system, electrical systems, upgrades to the fire alarm system to meet current fire code requirements, and address water penetration of the exterior concrete façade. Additionally, the building needs significant upgrades for ADA compliance.

Estimated project cost: **\$6,000,000**

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$0	\$0	\$0	\$6,000,000	\$6,000,000
Governor’s Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$139

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

N/A

For additional required project funding:

No additional funding required

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$1,597,582			\$1,597,582
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: **Western Oregon University**

Project name: **Oregon Military Academy – Phase 2 Renovation:**

Estimated start date: **April 2019**

Estimated completion date: **September 2021**

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: ____ Land/real property acquisition: _____ New construction: Addition: _____ Remodel: **100%**

Project summary:

The goal of this project is to redesign and repurpose this military training facility, located within the north perimeter of Western's campus, for year-round academic program use, upgrade ADA accessibility throughout, and modernize mechanical, electrical, and plumbing systems.

Facilities detail:

The Oregon Legislature approved the transfer of the Oregon Military Academy (OMA) building to Western Oregon University from the Oregon Military department and authorized \$5.0M of XI-Q State paid bonds for 1st phase to secure the transfer of the building from the Oregon Military Department. This request is for the 2nd phase of the renovation, which will create a state of the art live learn center.

The OMA building is a 65,000 square foot, two-story, steel frame structure with a masonry veneer. It is a "U" shaped structure originally designed primarily as classrooms, and barracks style sleeping quarters for approximately 300 guardsmen – instructors and trainees. It features cafeteria style dining facilities, conference rooms, offices, an armory and one elevator.

The scope of the project will focus on addressing academic program needs and improving energy efficiency. Repurposing this facility for academic use will likely require major architectural changes and some structural modifications to accommodate program needs. Large existing spaces will be reconfigured to create fully accessible classrooms academic space, offices and restrooms. The HVAC system will be completely renovated to reduce energy and maintenance costs and a steam line, from the central heat plant, will be routed to the building. Seismic bracing may be required to bring this twenty-four year-old building up to current standards and a 12KV electrical line will be extended to connect the electrical service to Western's internal grid.

Estimated project cost: \$ **8,200,000**

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$500,000	\$0	\$0	\$0	\$7,200,000	\$7,700,000
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$ 126

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

\$500,000 gifts or other funds.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

No additional funding required.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$ 1,532,346	\$0	\$0	\$ 1,532,346
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

NA

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: **Western Oregon University**

Project name: **Information Technology Center – Phase 3 Building Renovation**

Estimated start date: **June 2019**

Estimated completion date: **September 2020**

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: ____ Land/real property acquisition: ____ New construction: ____ Addition: ____ Remodel: **100%**

Project summary:

The third and final phase of renovation to this building will address significant life safety concerns with seismic improvements to the structure, replace antiquated mechanical, electrical and plumbing systems, and remodel the first two floors of the building.

Facilities detail:

The proposed mechanical scope of work will upgrade the obsolete HVAC system on the first and second floors. The electrical scope of work will replace the antiquated and unsafe main electrical distribution panel, all knob & tube wiring, and inefficient lighting; the plumbing scope will replace the existing galvanized piping with new copper pipe and renovate the four restrooms on the first and second floors. To complete the scope of work, the fire alarm system will be brought up to current code, and architectural renovations to 3 class labs and 10 offices, on the first and second floors, will be altered to maximize function, improve access, and comply with current building codes. This project will seismically strengthen the structure and façade and significantly improve the fire/life safety features of the building in the event of an emergency.

Estimated project cost: \$6,000,000

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$500,000	\$0	\$0	\$0	\$5,000,000	\$6,000,000
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$ 383

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

\$500,000 gifts or other funds.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

No additional funding required.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$1,094,472	\$0	\$0	\$1,094,472
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

NA

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Eastern Oregon University

Project name: Loso Hall Renovation, Phase 1

Estimated start date: June 2019 **Estimated completion date:** May 2020

Project type:

Planning/design: ____ Land/real property acquisition: _____ New construction: Addition: ____ Remodel: 100%

Project summary:

This project will involve renovation, repair and replacement of critical theater department performance and practice spaces, equipment, lighting and staging systems, stages and support spaces. Accessibility improvements in theater seating and building access in order to meet current ADA code requirements. Replacement of central HVAC systems and controls with energy efficiency updates and improvements to air distribution systems. Energy efficiency upgrades to lighting systems.

Facilities detail:

80,992 GSF in phase 1 including interior spaces and approximately 3,000 SF of exterior perimeter areas. Systems affected include full building HVAC; theater lighting systems; theater rigging systems; theater stages; theater seating systems; lobby lighting systems.

Estimated project cost:

\$5,500,000

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$0	\$0	\$0	\$5,500,000	\$5,500,000
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$68

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:

NA

For additional required project funding:

No additional funding required

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$1,455,612	\$0	\$0	\$1,455,612
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

NA

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: **Oregon State University**

Project name: **Fairbanks Hall Renovation**

Estimated start date: **August 2018**

Estimated completion date: **September 2020**

Project type:

Planning/design: ____ Land/real property acquisition: ____ New construction: ____ Addition: ____ Remodel: **100%**

Project summary:

This renovation of Fairbanks Hall will renew OSU's second-oldest building and allow for it to provide many more years of service to Oregon State University. This comprehensive renovation will create critically needed space in the currently unutilized fourth floor; reduce building energy costs with planned energy conservation measures; support recruitment and retention of faculty and students; and for the first time, make the building fully accessible to all students, faculty, and OSU visitors.

Facilities detail:

Improvements to Fairbanks building's all-wood structure, expansion of fire protections systems, and improved fire and life safety egress. Significant asbestos abatement is required, and lead paint materials will be removed from the building, in compliance with all life safety requirements. Improvements to the plumbing and ventilation systems will also be completed. Accessibility will also be improved. Currently, the first floor is the only floor that is ADA compliant; the basement and upper floors, representing over 25,000 square feet, are not currently ADA compliant.

Estimated project cost: \$11,000,000

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$0	\$0	\$0	\$11,000,000	\$11,000,000
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$429

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:
No matching funds required.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):
No additional funding required.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$2,160,861	\$0	\$0	\$2,160,861
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: **Eastern Oregon University**

Project name: **Athletics, Physical Activity & Health Field House:**

Estimated start date: **May 2018** Estimated completion date: **August 2020**

Project type

Planning/design: ____ Land/real property acquisition: ____ New construction:**100%** Addition: ____ Remodel:

Project summary:

This project will create a new 30,000 SF field house. The field house will include approximately 15,000 SF of Track & Field area; 3,000 SF of Physical Activity & Health education area; 5,000 SF of Outdoor Program area; locker rooms and public restrooms; stadium seating and other guest amenities.

Facilities detail:

Construction of a 30,000 SF field house to support EOU Athletics, Physical Activity & Health education, EOU's Outdoor Program and Outdoor Recreation and Leadership minor, and student recreation. The field house will include approximately 15,000 SF of Track & Field area; 3,000 SF of Physical Activity & Health education area; 5,000 SF of Outdoor Program area; locker rooms and public restrooms; stadium seating and other guest amenities. The Field House will be sited adjacent to Quinn Coliseum Athletics Center and will include direct connections to the Quinn complex.

Estimated project cost:

\$8,000,000 including gifts of \$2,000,000.

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		2,000,000		4,000,000			6,000,000
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: **\$267**

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:
\$2,000,000 in gifts to Eastern Oregon University

For additional required project funding:
No additional funding required.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$284,964	\$673,326	\$0	\$958,290
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

General revenues from operations.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Oregon State University – Cascades Campus

Project name: Cascades Expansion- Site Reclamation

Estimated start date: June 2018 Estimated completion date: September 2019

Project type:

Planning/design: ____ Land/real property acquisition: ____ New construction: **100%** Addition: ____ Remodel: ____

Project summary:

To accommodate the growth above the current capacity of 1,890 in Bend, OSU-Cascades will need to expand beyond the current 10 acre campus to the recently purchased 46 acre site. Site restoration will include partial fill and compaction of the former pumice mine bringing the site to a condition ready for infrastructure development. The property, a 46-acre pumice mine site is adjacent to OSU-Cascades’ 10-acre campus and is near downtown Bend.

Facilities detail:

The 46-acre site will be restored based on the campus design described in the Long Range Development Plan. A detailed site conceptualization, engineering studies, landscape design, and a review of DOGAMI (Department of Geology and Mining Industries) reclamation requirements have been completed. A 56-acre campus in Bend, Oregon allows for the development of a campus footprint to support 3,000-5,000 students in Central Oregon.

Estimated project cost: \$9,000,000

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$0	\$0	\$0	\$9,000,000	\$9,000,000
Governor’s Budget							
Legislatively Adopted							

** HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.*

*** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.*

Cost per net usable square feet added or renovated: NA

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:

No matching requirement.

For additional required project funding:

No additional funding required.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$1,758,524			\$1,758,524
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

NA

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Oregon State University – Cascades Campus

Project name: Cascades Expansion- Campus Infrastructure

Estimated start date: December 2019 **Estimated completion date:** June 2021

Project type:

Planning/design: ____ Land/real property acquisition: ____ New construction: **100%** Addition: ____ Remodel: ____

Project summary:

The Campus infrastructure project includes new roadways, multi-modal pathways, parking, storm water facilities, utilities and building pads in order to accommodate the future building and open space development per the Long Range Development Plan.

Facilities detail:

Utility infrastructure and building locations will be designed to support OSU’s goal of a net-zero campus. This may include geo-thermal, solar or bio-mass utilities. Public infrastructure improvements are anticipated and costs are included in this project. Cost estimates will be developed through City planning projects currently underway and formalized during the long range development planning effort.

Estimated project cost: \$11,000,000

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$0	\$0	\$0	\$11,000,000	\$11,000,000
Governor’s Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: NA

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:
No matching requirement.

For additional required project funding:
No additional funding required.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$2,160,861			\$2,160,861
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):
Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:
NA

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Oregon State University – Cascades Campus

Project name: Cascades Expansion- Academic Building 2

Estimated start date: July 2019 Estimated completion date: September 2021

Project type:

Planning/design: ____ Land/real property acquisition: ____ New construction: **100%** Addition: ____ Remodel: ____

Project summary:

The new Academic Building 2 will be located at the entrance of the 46-acre site, and will become the connecting point from the initial 10-acre campus to the expanded 56-acre campus. Development of an academic building will accommodate enrollment growth to meet OSU-C’s share of the state’s 40-40-20 goal.

Facilities detail:

The new 55,000 square foot academic building will include lab space for bio-sciences, kinesiology and engineering, general purpose classrooms, faculty offices, and other learning support and research spaces. Academic Building 2 will include the development of an outdoor learning and study space. The project will also include structured and surface parking in order to support anticipated enrollment growth.

Estimated project cost: \$49,000,000

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$10,000,000	\$0	\$0	\$0	\$29,000,000	\$39,000,000
Governor’s Budget							
Legislatively Adopted							

** HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.*

*** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.*

Cost per net usable square feet added or renovated: \$1,434

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:

OSU-C anticipates \$10 million in matching gift funds, with a \$1 million gift toward this goal already secured.

For additional required project funding:

No additional funding required.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$5,152,075			\$5,152,075
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

NA

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Oregon State University – Cascades Campus

Project name: Cascades Expansion- Student Success Center

Estimated start date: July 2018 **Estimated completion date:** September 2020

Project type:

Planning/design: ____ Land/real property acquisition: ____ New construction: **100%** Addition: ____ Remodel:

Project summary:

A new three-story building will be constructed, which will include a combination of flexible use spaces for classroom, learning commons or tutoring space, advising or counseling space, arts presentation space, informal gathering spaces, maker spaces, and student involvement spaces (e.g. spaces for multicultural/ social/outdoor programs).

Facilities detail:

The Student Success Center is projected to be a three-story building with 22,500 GSF.

Estimated project cost: \$15,000,000

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$5,000,000	\$0	\$0	\$0	\$5,000,000	\$10,000,000
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$968

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:

OSU-C anticipates \$10 million in matching gift funds, with a \$1 million gift toward this goal already secured.

For additional required project funding:

No additional funding required.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$1,265,539			\$1,265,539
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

NA

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Oregon State University – Cascades Campus

Project name: Cascades Graduate & Research Center Renovation

Estimated start date: December 2018 **Estimated completion date:** September 2018

Project type:

Planning/design: ____ Land/real property acquisition: ____ New construction: ____ Addition: ____ Remodel: **100%**

Project summary:

The renovation of the Graduate and Research Center will create office spaces for teaching and research faculty at OSU-Cascades. As the OSU-Cascades campus expands to offer new academic programs and additional courses, this space will accommodate the related increase in faculty and staff. Approximately 60% of the Graduate and Research Center was renovated when the building was originally purchased in 2012 in order to provide academic classrooms and offices for faculty and staff.

Facilities detail:

This proposal will enable increased utilization and efficiency of select areas within this existing 35,000-square foot building and will provide additional office and support areas.

Estimated project cost: \$490,000

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$0	\$0	\$0	\$490,000	\$490,000
Governor’s Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$246

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:
No matching requirement.

For additional required project funding:
No additional funding required.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$135,593			\$135,593
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

NA

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Eastern Oregon University

Project name: Track & Field Facilities Restoration Project

Estimated start date: January 2019 Estimated completion date: September 2019

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: ___ Land/real property acquisition: _____ New construction: Addition: ___ Remodel: **100%**

Project summary:

This project will include removal of the existing deteriorated and damaged track & field athletic surfaces and the associated asphalt and concrete underlayments. A new rock base and drainage system will be installed with a permeable asphalt base surface. New permeable track & field competition athletic surfaces will be installed over the permeable asphalt base. The project will include a scorer's station at the track finish line, restroom facilities and seating for guests.

Facilities detail:

Demolition and removal of existing rubber surfaces and existing asphalt; excavation to a depth for suitable sub-base, drainage system and base. Construction will occur at site of existing track & field competition areas and involve creation of a renovated running track with 48" lanes; Full D areas; Shot Put and Discus event areas; Long Jump and Triple Jump event areas; Pole Vault event area; Steeple Chase water area; Fence and concrete apron around complex. Install minimum 4" sub-base rock; engineered drainage system with minimum 8" base rock and 3" permeable asphalt base in 2 lifts. As well, the project will utilize a minimum 1/2" permeable polyurethane/rubber color surface.

Estimated project cost:

\$1,500,000.

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$750,000	\$0	\$0	\$0	\$750,000
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$12.50

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

N/A

For additional required project funding:

Gifts – \$750,000.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$0	\$0	\$119,616	\$119,616
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

Advanced debt service payments from EOU will be used by HECC to pay debt service.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Portland State University

Project name: University Center Land Purchase

Estimated start date: July 2017 Estimated completion date:

Project type:

Planning/design: ____ Land/real property acquisition: **100%** New construction: ____ Addition: ____ Remodel:

Project summary:

PSU is requesting \$15 million authorization for the purchase of land under the university-owned University Center building. The 2015-17 Legislatively Approved Budget reauthorized \$10,220,000 Article XI-F (1) bonds for the purchase originally authorized in the 2013-15 Legislatively Approved Budget. PSU was unable to execute a purchase of the land since the 2015-17 authorization and therefore requests reauthorization along with an additional \$5,000,000 in bonding authority.

Facilities detail:

NA

Estimated project cost:

\$15,000,000

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$15,000,000	\$0	\$0	\$0	\$15,000,000
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: **NA**

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:

N/A

For additional required project funding:

No additional funding required.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$0	\$0	\$1,540,576	\$1,540,576
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

Debt service on the Article XI-F (1) bonds will be supported through the university's savings from lease payments that will no longer be incurred. Advanced debt service payments from PSU will be used by HECC to pay debt service.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Portland State University

Project name: 12th and Market Residence Hall

Estimated start date: July 2017 Estimated completion date: September 2019

Project type:

Planning/design: ____ Land/real property acquisition: ____ New construction: **100%** Addition: ____ Remodel: ____

Project summary:

PSU proposes construction of a new 6 story housing building with 201 units and 11,000 sq. ft. for dining services.

Facilities detail:

The proposed building is to be constructed on 38,000 sq. ft. vacant parcel in the northwest portion of campus on the corner of SW 12th and Market. The proposed project will be approximately 144,000 sq. ft. and be constructed with a wood frame on a concrete base, a very cost effective building method for residence halls. In addition to 201 units and dining facilities, the building will have multiple study lounges on each floor and common areas on the ground floor that could include a secure bike room and a communal kitchen.

Estimated project cost:

\$44,583,260

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$53,500,000	\$0	\$0	\$0	\$53,500,000
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$372

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:

N/A

For additional required project funding:

No additional funding required.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$0	\$0	\$5,608,894	\$5,608,894
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

PSU Housing will pay the campus-paid debt through system-wide housing revenue. Advanced debt service payments from PSU will be used by HECC to pay debt service.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Oregon Institute of Technology

Project name: Student Recreation Center

Estimated start date: June 2017 **Estimated completion date:** June 2019

Project type:

Planning/design: ____ Land/real property acquisition: _____ New construction: Addition: ____ Remodel: 100%

Project summary:

Construction of a new small recreation center at Oregon Tech's Klamath Falls campus.

Facilities detail:

The concept is to re-use the existing lower level of the Athletics Building for a new Recreation Center. The project will include updating existing locker rooms and showers, a multi-use studio, expanding the existing fitness area and restoration of the tennis courts.

Estimated project cost:

\$5,000,000

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$5,000,000
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$368

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds:

NA

For additional required project funding:

No additional funding required

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$	\$0	\$630,186	\$630,186
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

The proposed \$5.0M in Article XI-F debt associated with a new student recreation center will be repaid for building fees assessed to all students enrolled on the Klamath Falls campus. Advanced debt service payments from OIT will be used by HECC to pay debt service.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2017-19 Biennium

Agency Number: 52500
Cross Reference Number: 52500-116-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
General Fund Obligation Bonds	-	311,267,945	321,417,945	420,640,000	355,030,000	-
Lottery Bonds	-	-	-	4,000,000	-	-
Transfer Out - Intrafund	-	-	-	(6,290,000)	(5,230,000)	-
Total Other Funds	-	\$311,267,945	\$321,417,945	\$418,350,000	\$349,800,000	-
Nonlimited Other Funds						
General Fund Obligation Bonds	-	50,648,642	50,648,642	-	-	-
Total Nonlimited Other Funds	-	\$50,648,642	\$50,648,642	-	-	-

Detail of Lottery Funds, Other Funds, and Federal Funds Revenue - HECC

HECC 52500-116-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
GF Obligation Bonds Public Universities XI-G	OF	555	0	311,267,945	311,267,945	97,000,000	121,794,168	
2013-15 GF Obligation Bonds Public Universities XI-G	OF-NL	555	0	50,648,642	196,523,642	0	0	
2013-15 GF Obligation Bonds Public Universities XI-F	OF	555	0	Included above	Included above	80,250,000	81,449,850	
2013-15 GF Obligation Bonds Public Universities XI-Q	OF	555	0	Included above	Included above	243,390,000	151,785,982	
Lottery Bonds Public Universities	OF	565	NA	0	0	4,000,000	0	

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Community College Capital Construction

ORS 341.009 (14) stipulates that the state should maintain a policy of substantial state participation in community college building costs. The Office of Community Colleges & Workforce Development administers the requirements according to the Higher Education Coordinating Commission and OAR 589-003-0100 Community College Construction.

The capital construction projects requested in this budget include a request for \$86,996,990.50 in XI-G Bonds, supporting projects at 13 of the state's community colleges. This budget also includes \$15,000,000 as a placeholder for safety and security upgrades at the state's community colleges. The final total will be based on the recommendations of the Governor's Taskforce on Safety and Security. Finally, this budget request includes \$244,593,521 in deferred maintenance projects from all 17 community colleges that would be funded from Lottery funds.

POLICY PACKAGE 121
2017-2019 Budget
Community College Capital Construction XI-G
Community College Capital Construction

PURPOSE

Capital Construction is based on a blind review by members of the Capital Construction Workgroup and presented in a ranked list. Tier I projects were reviewed and scored by four community college presidents and the Director of the Office of CCWD. After the blind ranking process, Umpqua Community College's request was moved to the top of the list at the request of the Oregon President's Council. Colleges may not have more than one project approved for XI-G bond funding that are awaiting matching funds, other than projects approved prior to January 1, 2014. Mt. Hood Community College, Southwestern Oregon Community College, Rogue Community College and Umpqua all plan to meet their match for previous capital construction requests this year. The total request is for \$86,996,990.50 in XI-G Bonds.

STAFFING IMPACTS

None.

REVENUE SOURCE

Other Funds: \$86,996,991

GOVERNOR'S BUDGET

Recommended as modified.

Other Funds: \$102,795,250

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 121 - Community College Capital Construction XIG

Cross Reference Name: Community College Capital Construction
Cross Reference Number: 52500-117-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	102,795,250	-	-	-	102,795,250
Total Revenues	-	-	\$102,795,250	-	-	-	\$102,795,250
Transfers Out							
Transfer Out - Intrafund	-	-	(1,826,483)	-	-	-	(1,826,483)
Total Transfers Out	-	-	(\$1,826,483)	-	-	-	(\$1,826,483)
Special Payments							
Dist to Comm College Districts	-	-	75,249,997	-	-	-	75,249,997
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	-	-	\$75,249,997	-	-	-	\$75,249,997
Total Expenditures							
Total Expenditures	-	-	75,249,997	-	-	-	75,249,997
Total Expenditures	-	-	\$75,249,997	-	-	-	\$75,249,997
Ending Balance							
Ending Balance	-	-	25,718,770	-	-	-	25,718,770
Total Ending Balance	-	-	\$25,718,770	-	-	-	\$25,718,770

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Umpqua Community College

Schools/Departments Affected:

Project name (be precise, description will be included in legislation): College Industrial Technology Building

Estimated start date: 2018

Estimated completion date: 2019

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 10.2% Land/real property acquisition: _____ New construction: 89.8% Addition: _____ Remodel: _____

Project summary (describe the nature and purpose of the project):

Construction of a two level 68,000 sq. ft. Industrial Technology Building that will bring together automotive, welding/fabrication, and manufacturing programs into one facility. There will be a 20 bay automobile service shop, tools room, auto classroom, lab, small lobby, and four faculty offices.

Facilities detail: The 68,000sf building is planned as a two level steel structure organized in a linear East/West direction for an optimal solar orientation for daylighting and possible active solar collection. A central entry lobby is clearly visible from the public parking and aligned with the new entry to the Southern Oregon Wine Institute located on the knoll east of the site. The gently sloping roof form creates a distinct profile reminiscent of the surrounding hillside and the sloped roofs of the campus architecture. The campus material palette of stone and wood will be integrated into the facility design.

Program Elements – The 20 bay automobile service shop utilizes a one-way angled service bay layout that minimizes exterior garage doors for energy savings, optimal space usage and cost efficiency. The auto classroom/lab is adjacent to the west end of the shop with garage door for direct vehicle access into the teaching space. A central parts and tool room services all disciplines in the building with a small lobby for public customers to purchase parts without entering the building. Four faculty offices to serve the Industrial Technology programs are centrally located off the main lobby.

A central feature of the facility is a 3,600sf flexible, high-bay industrial technology lab designed to accommodate changing program needs into the future. With direct garage door access to the service drive and an overhead crane, the space can serve a range of programs including CNC machining, alternative fuels vehicles, bio-mass, diesel mechanics, or sustainable technologies based on future program demands.

The welding and fabrication shops are high-bay spaces equipped with an overhead rolling crane allowing for safe movement of heavy materials. The arrangement of equipment and booths is structured for an efficient movement of materials from the covered outside storage area into the specific workspaces. Demonstration areas allow a class to gather around an instructor teaching specific skills.

The second floor of the building includes a large flexible 60 seat classroom that can be subdivided with a folding wall. A third 30 seat classroom has south facing windows that overlook the main entry walkway. The second level corridors include informal study areas and a series of overlooks into each shop space below, allowing touring groups to overlook shop activities in process. A locker room and lounge area provide a home base for many students who spend a large part of their day or evening in the facility.

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$20,110,414.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$8,000,000.00					\$8,000,000.00
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$194.00

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

College's contribution: Umpqua Community College will either put a Bond Levy on the ballot authorizing the District to issue general obligation bonds or, fundraise the required match. If the bonds are approved, they will be payable from taxes on property. The bonds will most likely mature over a period not exceeding 20 years.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):
Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate): N/A

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Linn Benton Community College

Schools/Departments Affected: CTE Programs

Project name (be precise, description will be included in legislation): Student Advising and Campus Safety Center

Estimated start date: 2017

Estimated completion date: 2018

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 21.6% Land/real property acquisition: _____ New construction: 78.4% Addition: _____
Remodel: _____

Project summary (describe the nature and purpose of the project):

Renovation of the student affairs and campus safety spaces, including creation of a new Student Advising Center, will allow the school to improve student retention and completion. Renovated and expanded space for public safety and disability services.

Facilities detail

All work is anticipated to take place on LBCC's Albany campus in these buildings:

- a. Industrial Building A: 16,900 square feet, CTE programs
- b. Industrial Building B: 19,900 square feet, CTE programs
- c. Industrial Building C: 13,000 square feet, CTE programs
- d. Tadena Hall: 24,565 square feet, Student Advising Center and other student services
- e. Red Cedar Hall: 7,050 square feet, public safety, disability, and assessment services

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$15,062,670.00

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$7,500,000.00					\$7,500,000.00
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated:

Industrial Building A: \$3,265,080; \$193/square foot (all in, including construction, design, permits, and other soft costs)

b. Industrial Building B: \$4,011,840; \$202/square foot (all in, see above)

c. Industrial Building C: \$2,493,400; \$192/square foot (all in, see above)

d. Takena Hall: \$4,200,210; \$171/square foot (all in, see above)

e. Red Cedar Hall: \$1,092,140; \$155/square foot (all in, see above)

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

LBCC district voters approved issuance of General Obligation (GO) bonds in the amount of \$34M in November 2014. The school will use \$7.5M of those proceeds to match state funding for this project. Repayment of the bond proceeds begins in 2016 through a property tax levy.

LBCC requests \$7,500,000 in Article XI-G bonds. Matching funds are already secured and held in the Local Government Investment Pool.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate): N/A

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

Repayment of GO bonds has already been approved through a property tax levy.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Chemeketa Community College

Schools/Departments Affected: Agriculture & Horticulture

Project name (be precise, description will be included in legislation): Agricultural Complex

Estimated start date: 2019

Estimated completion date: 2020

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 25% Land/real property acquisition: New construction: 75% Addition: Remodel:

Project summary (describe the nature and purpose of the project):

The proposed development of a new Agricultural Complex on the main Salem Campus. The project will include the construction of a new classroom/partner building having an area of between approximately 30,000 and 44,000 sq. ft.

Facilities detail: Chemeketa proposes the development of a new Agricultural Complex on the main Salem Campus at 4000 Lancaster Drive NE. The project will include the construction of a new class room/partner building having an area of between approximately 30,000 and 44,000 square feet, depending on the participation rate of the partnering organizations. Costs related to site development, outbuildings, landscape areas, garden areas and infrastructure including access roads, parking lots, driveways, site lighting, utilities, etc.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$17,060,313.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$6,000,000.00					\$6,000,000.00
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: CCC Occupancy-(26,250 sq ft) -\$275.00 per sf, CCC Greenhouse occupancy-(4,650.00) \$150.00 per sf, Tenant Occupancy (12,900 sq ft) \$250.00 per sf.

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

The match will be funded by the College's Capital Development Reserve Funds which are dedicated to this purpose. These funds are without restriction and will be available immediately.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate): N/A

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Portland Community College

Schools/Departments Affected: Health Technology

Project name (be precise, description will be included in legislation): Renovation of Health Technology Building (HT)

Estimated start date: 2020

Estimated completion date: 2022

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 13.7% Land/real property acquisition: New construction: Addition: Remodel: 86.3%

Project summary (describe the nature and purpose of the project): The building is a stand-alone building that currently houses classrooms, clinical labs for health care industry career technical education programs, athletic facilities, office spaces, and a natatorium area, in 2011 and 2012, as part of the college's 2008 bond program, the section of the building housing the pool underwent a major renovation, including replacing deficient piping and filtration systems, reconstruction of the lap and diving pool, and installation of dehumidification air handlers, which enabled greater energy efficiency and lower operating costs. However, to introduce new health related programs and more integrated instruction, the remaining areas of the building require significant upgrades.

Facilities detail: Renovation of the Health Training (HT) Building. This project will include: demolishing the 55,800 sq. ft. interior space, reconstructing instructional spaces, replacing antiquated toilets and locker rooms, incorporate seismic standards, and replacing non code compliant mechanical, electrical and plumbing systems.

HT Basement Assignable sf: 12,412- (Classroom 612 sf, Childcare 1,779 sf, Athletic/Training 10,021 sf)

HT Level 01 Assignable sf: 39,948- (Classrooms/Labs 2,850 sf, Offices/ Conference Rooms 2,998sf, Athletics/Lockers 23,100sf, Pool: 11,000sf)

HT Level 02 Assignable sf: 40,249- (Classrooms/ Labs 18,283 sf, Offices/Conference Rooms 2,270sf, Athletics/Gym 19,696sf)

HT Level 03 Assignable sf: 25,533- (Classrooms/ Labs 18,351 sf, Offices 7,182 sf)

Total Assignable sf: 118,142 sf

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$22,500,000.00

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$8,000,000.00					\$8,000,000.00
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$113.00

For Article XI-G bonds, source of matching funds (indicate sources, amounts): PCC's Contribution will come from the 2008 and 2017 Bond Program.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):
Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate): N/A

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Lane Community College

Schools/Departments Affected:

Dental and Medical Programs

Project name (be precise, description will be included in legislation): Healthcare Village

Estimated start date: 2016

Estimated completion date: ?

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: __35%__ Land/real property acquisition: _____ New construction: _65%__ Addition: _____ Remodel: _____

Project summary (describe the nature and purpose of the project):

A new Health Care Village on the main campus for the Dental Clinic, Dental Lab, Medical Office Assistant, faculty offices, and support spaces. The new facility will provide sufficient space for program consolidation, sterilization, student workspace, and modern equipment/technology for the dental programs.

Facilities detail:

The Health Care Village provides a new facility to serve the instructional purposes of four different health care programs that the communities of Lane County need. Information on the physical characteristics of this learning facility are as follows:

- The Health Care Village is proposed to be located as shown on the campus site plan at the end of this document. The site is relatively level, and the building will have two floors with a total area of 24,000 gross square feet and an assignable area of about 16,800 square feet (70%).
- The site location is near an entrance to main campus that provides easy access and parking for student and community members seeking low-cost dental health care services.
- The two-story building will be about 28 feet in height and would be oriented to maximize energy performance features. The first floor of the Health Care Village will house the Dental Clinic, Dental Lab, and Medical Office Assistant Lab spaces designed and built to have dedicated HVAC system. These spaces will be separated in the building by air lock features.
- The second floor houses offices, workrooms, conference rooms, student support spaces, and storage. Both floors would have assignable space for a newly proposed Dental Therapy program.
- The building will integrate sustainability features such as daylighting, passive ventilation, rainwater harvesting, and photovoltaic array.
- The building systems will be built with materials and equipment that reduce long-term maintenance and lifecycle cost.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$16,200,000.00

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$8,000,000.00					\$8,000,000.00
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated:

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

The college requests \$8 million of Article XI-G Bond funds to be matched through a local levy and/or private fundraising. The college will develop a strategy to obtain matching funds and have them available when needed for construction.

The majority of the college's contribution would be from the issuance of general obligation bonds. Besides this project, the college is looking to replace outdated infrastructure and instructional technology through a bond. The college is proposing an issuance of \$40 million, \$60 million, or \$80 million over 15 years. The source of repayment is the voter-approved authority.

The college is currently engaged in due diligence to assess community support for a facilities bond measure in November, 2016 which would provide the match. Preliminary analysis indicates positive support for this project. The board of education will finalize this assessment process and make a decision on a bond measure by June, 2016.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate): N/A

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

The college will structure the payments for a bond with a 15-year maturity. Interest will be due in December, and interest with principal will be due in June.

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Southwestern Community College

Schools/Departments Affected: Student Services/CTE

Project name (be precise, description will be included in legislation): Dellwood Hall- Student Services Expansion

Estimated start date: 2022

Estimated completion date: 2022

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 9% Land/real property acquisition: _____ New construction: _____ Addition: 84% Remodel: 7%

Project summary (describe the nature and purpose of the project):

A significant remodel of Dellwood Hall including construction of a 12,100 square foot second floor to the one story building that exists. The proposed solution will integrate all student services into one building to create a comprehensive Student Services Center.

Facilities detail: The building to be remodeled on the campus was determined during the Master Planning process. The exterior design elements that are consistent with the other buildings on campus will be maintained with modern upgrades and additions that will serve Southwestern's needs well into the future. Except for halls, restrooms, entry and maintenance spaces, the total building will be dedicated to Student Services departments and student spaces. The gross square footage of the current building is 10,200 square feet. The second story addition would add 12,100 gross square feet for a total of 22,300 gross square feet. This will create a building envelope approximately 100'x100'x26'. Preliminary allocation of space suggests that there will be 16,250 assignable square feet. 59% of the space (9,500 sq. ft.) will be dedicated to student services, 18% (3,000 sq. ft.) of the space will be dedicated to student spaces and 23% (3,770 sq. ft.) of the space will be dedicated to testing and training spaces.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$5,499,995.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$2,749,997.00					\$2,749,997.00
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$273 per square foot

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

Southwestern Oregon Community College plans to fund construction costs from private funds, grants, and – if necessary – general obligation bond funding; it does not anticipate borrowing any funds for completion of this project.
No acquisition of property is required or desired for this project. No land will be leased from a developer or third-party.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate): N/A

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Clackamas Community College

Schools/Departments Affected: STEM

Project name (be precise, description will be included in legislation): Project Science Complex

Estimated start date: 2018

Estimated completion date: 2019

Project type (please indicate percent of budget in each category; total should add to 100%): Did not provide a percentage breakdown

Planning/design: _____ Land/real property acquisition: _____ New construction: _____ Addition: _____ Remodel: _____

Project summary (describe the nature and purpose of the project):

Construction of an 18,500 sq. ft. addition to the DeJardin building to house state-of-the-art science laboratories for chemistry, biology and microbiology along with informal learning space lab support/shared prep space for staff efficiency and general purpose classrooms. Once completed, vacated labs in Pauling can be renovated/repurposed to support other STEM programs such as engineering. This renovation will affect approximately 20,000 sq. ft.

Facilities detail:

The project will be on the Oregon City campus between existing campus buildings adjacent to a redesigned access road and transit center. A two story structure is planned which complements a future connection to Meyers Road providing a third access point to the Oregon City campus. The footprint of the DeJardin addition is within an existing parking lot, which will be reconfigured as a part of this project. Gross sq. ft. for the DeJardin addition is 18,500. Renovation of Pauling is approximately 20,000 sq. ft.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$24,700,000.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$8,000,000.00					\$8,000,000.00
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated:

Early estimates based on conceptual drawings are for 18,500 addition to DeJardin and 20,000 sq. ft. of renovations in the Pauling buildings based on 2014 values escalated to the 2017 construction start of \$24.7 million.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

Local General Obligation Bonds will be used. In 2014 District voters approved a bond that allows the college to reconstruct this facility. These are tax supported bonds that will be sold in 2017 for use during a three-year period. \$10 million is scheduled for use for this project. Funds are secured through District Vote 2014 and are available for use through 2020.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):
Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate): N/A

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Mt Hood Community College

Schools/Departments Affected: ABS, GED, and Workforce Programs

Project name (be precise, description will be included in legislation): Replace Maywood Park Center Building

Estimated start date: 2016

Estimated completion date: 2020

Project type (please indicate percent of budget in each category; total should add to 100%): No division of percentage of cost

Planning/design: _____ Land/real property acquisition: _____ New construction: _____ Addition: _____ Remodel: _____

Project summary (describe the nature and purpose of the project):

Replacing the current Maywood Park building with an efficient, code compliant new building called the Maywood Park Center. The new building will house the College's western district workforce training, certificate and degree programs. Benefits of the project include:

- Seismic and structural upgrades to meet local code requirements.
- Improved vehicular and pedestrian access to the programs
- Improved and complete degree offerings at a location better served by mass transit
- 60,000 new square feet of classroom, student service/support, workforce support, administrative support, Head Start Administrative space, community meeting space, and building support.

Facilities detail

The existing building space is 34,517 sq. ft. The proposed project will increase the space to 60,000 sq. ft., an increase of 25,483 sq. ft. that directly supports teaching and learning as well as retention and completion, all mission driven, priority tasks of the College. The building plan is based on a programmatic blocking approach showing the following square footages used for the concept design.

Classroom space	22,260 sq. ft.
Workforce training & support	6,196
Administration & support	8,570
Student learning & lifestyle support	7,000
Restroom & building support	3,974
Circulation	12,000
Total Building	60,000 sq. ft.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$23,000,000.00

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$8,000,000.00					\$8,000,000.00
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: Total cost per gross square foot = \$383 (includes demolition of existing structure)

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

MHCC's financial contribution of \$15,000,000 for this project will be acquired through the bond issue going to voters in May 2016.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate):

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service:

Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Blue Mountain Community College

Schools/Departments Affected:

Project name (be precise, description will be included in legislation): Facility for Agricultural Resource Management (FARM) Phase II

Estimated start date: 2016

Estimated completion date: 2021

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 28.5% Land/real property acquisition: _____ New construction: 71.5% Addition: _____ Remodel: _____

Project summary (describe the nature and purpose of the project):

The proposed project will design, build, and establish a BMCC facility complex supporting animal science programming; specifically, Veterinary Assistant/Technician, Equine and the Livestock Judging and Rodeo Teams.

Facilities detail: At this stage of project maturity, BMCC wishes to establish localized to its Pendleton campus, a comprehensive animal science (FARM Phase II) complex with flexible indoor/outdoor performance and competition arena amenities supported by state-of-the art technology; practical application and learning lab spaces; meeting space and offices; tack, feed, and equipment storage; trailering and stock breezeways; and general parking space.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$10,000,000.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	0	5,000,000.00	0	0	0	0	\$5,000,000.00
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated:

Collegiate sized indoor arena facility (est. 45,000 – 55,000 square feet) Approx. \$42 per SF

Warm-up or small venue outdoor arena (est. 100' x 150') Approx. \$50 per SF

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

BMCC anticipates pursuing all avenues for the required match. As previously noted the college is working with a confidential donor to assist with financing the match. Other options include college bond dollars, college building funds, foundation grants and corporate donations.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate): N/A

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Oregon Coast Community College

Schools/Departments Affected: CTE/Workforce Programs

Project name (be precise, description will be included in legislation): Resiliency Education Center

Estimated start date: 2016

Estimated completion date: 2020

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 23% Land/real property acquisition: _____ New construction: 77% Addition: _____ Remodel: _____

Project summary (describe the nature and purpose of the project):

The program purpose of the OCCC Resiliency Education Center will be instructional, including classrooms, lab spaces, customized training, student study and support spaces, and extensive opportunities for applied learning. It will be an approximately 30,000 square foot, 2-story building to house workforce development academic programs and associated student study and success areas, and associated administrative and faculty offices.

Facilities detail:

The Resiliency Education Center (REC) is the next major component of the build-out of the main campus in Newport Oregon. Location information is provided by three attached maps, Exhibits A & B, provided by the City of Newport Planning Department provide zoning and contour information for the college and surrounding areas. Exhibit C is the new College Master Site plan, showing the location of the REC and associated parking expansion.

2. Building gross square feet is projected at approximately 30,000 square feet, this number will be refined via the design and value engineering phases, post approval. Assignable square feet is a total of 23,076 and is further allocated in the Conceptual Space Program document below.

3. Height will be two-stories, reaching the same height as the existing main campus building.

4. Design Features: The building will be two-story, with design and program location based on needs and "enriching adjacencies" (for example, kitchen will be shared by Early Childhood Education and the Food and Nutrition program. Nursing skills lab will be shared with Gerontology programming). The facility will be designed and built to meet and where possible exceed environmental sustainability standards (as has been the design standards for all other buildings at the site.) Elevations and facade will match existing buildings.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$16,000,000.00

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$8,000,000.00					\$8,000,000.00
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$533.00

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

1. Local bond levy: target \$6 million
2. Capital Construction Campaign led by the OCCC Foundation (OCCC Foundation Board has endorsed): target \$1 million
3. County, state and federal funds related to the emergency shelter and response capacity of the facility and staff: target \$1 million

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.

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**HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE
MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE**

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate): N/A

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Rogue Community College

Schools/Departments Affected: Allied Health, STEM, and Nursing

Project name (be precise, description included in legislation): Redwood Campus Renovation and Addition to the Elk Building Science Facility

Estimated start date: 2017

Estimated completion date: 2018

Project type (please indicate percent of budget in each category; total should add to 100%): Did not provide a percentage breakdown.

Planning/design: _____ Land/real property acquisition: _____ New construction: _____ Addition: _____ Remodel: _____

Project summary (describe the nature and purpose of the project):

RCC'S Elk Building science facility is significantly outdated, faces ever-increasing maintenance struggles because of aging infrastructure, and is unable to meet the challenges of student need and demand. The college's nursing and allied health program in particular are growing in size and need for modern science instruction. The facility in unable to meet current demand, and far from ready to meet the needs in the immediate and foreseeable future.

Facilities detail:

Renovation of the existing Elk Building science facility (10,086 sq. ft.) and adding space (16,000 sq. ft.) to provide the colleges nursing and allied health programs with a more modern science facility. This project will increase instructional capacity, redesign lab spaces and expand infrastructure to meet current and future and academic needs.

Current building size: 10,086 square feet

Preliminary increase: 16,000.00 square feet

Total building size: 26,086 square feet

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$12,000,000.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$6,000,000.00					\$6,000,000.00
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$475.00

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

General obligation bond to be passed on May 7th 2016 with funds availability estimated August 2016.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate): N/A

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Treasure Valley Community College

Schools/Departments Affected: Nursing

Project name (be precise, description will be included in legislation): Nursing Allied Health Professions Center

Estimated start date: 2018

Estimated completion date: 2020

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 8% Land/real property acquisition: _____ New construction: 92% Addition: _____ Remodel: _____

Project summary (describe the nature and purpose of the project):

The Tec Lab Building was built in the mid-1960's and has not been substantially remodeled or expanded since that time. The building currently houses the college's nursing program but is not capable, in its current design and condition to provide instruction that will be able to meet the changing and expanding needs of the modern health care field. Classrooms, lab space, offices, and common spaces in this building are not configured to provide training and instruction in a format or fashion that is consistent with a modern nursing care or Allied Health operations or facilities where our students are seeking employment. Space constraints of the current location prevent remodel, of the scope necessary, to meet the current needs or future opportunities.

Facilities detail

Construction of a new 30,000 sq. ft. Nursing-Allied Health Professions Center that will provide modernized and flexible spaces equipped to deliver support services, training, and instruction that is consistent with modern academic buildings and health care facilities.

The new facility will house: 5 Classrooms (1,000 sq ft each), 5 simulation lab space (5,000 sq ft), Allied program space (3,000.00 sq ft) Faculty, Adjunct Faculty/ Program offices, Lecture hall (2,500 sq ft), Mechanical/custodial (2,000 sq ft), Computer lab (1,200 sq ft), and Common spaces/Study/Lounge (4,000 sq ft) and other Program Support Spaces (2,000 sq ft)

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$7,500,000.00

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$3,750,000.00					\$3,750,000.00
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$257.00

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

\$3750000.00 matching funds will be acquired upon passage of a general obligation bond in November 2016

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate): N/A

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Campus: Clatsop Community College

Schools/Departments Affected: Maritime Transportation

Project name (be precise, description will be included in legislation): Redevelopment and Expansion of the Marine Science Center

Estimated start date: 2016

Estimated completion date:

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 32% Land/real property acquisition: 3% New construction: _____ Addition: _____ Remodel: 65%

Project summary (describe the nature and purpose of the project):

The Maritime Sciences Center was opened in 1996 at a fixed 13,600 sq. ft. It currently houses Marine Safety, Coast Guard License Preparation, Radar Training, Celestial Navigation, Crew Training, Marine Electronics, Net Mending and Rigging, Boat Handling, Charts and Aids to Navigations, Marine Weather, Global Marine Distress Safety Systems, and Hazardous Waste Operator Training. It is now 20 years old and the Maritime Sciences Department has outgrown the building.

Facilities detail The Marine and Environmental Research Training Station (MERTS) campus is located at Township 8N, Range 9W, Section 12, Clatsop County, Oregon. The redevelopment and expansion of the Marine Science Center building on the MERTS Campus is to include the addition of second floor, classrooms, labs and expanded faculty and staff support space, as well as updated infrastructure throughout and in support of the new building and programs space.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$15,993,987.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$7,996,993.50					\$7,996,993.50
Governor's Budget							
Legislatively Adopted							

* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

** Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Cost per net usable square feet added or renovated:

Phase 1 building - add second floor, 13,200 sq. ft. \$ 7,392,000

Addition of 26,000 sq. ft. surface parking lot \$390,000

1.5% for solar requirement \$116,730

Future road way improvements - allowance \$750,000

Total Construction Cost \$ 8,648,730

Indirect costs - 35% of total project cost \$ 4,657,008

Total Project Cost \$ 13,305,738

(Estimated purchase of 7.5 acres campus property \$ 500,000)

Total Project Cost including land purchase- 2016 \$ 13,805,738

5% Escalation to 2017 \$ 14,496,025

4% Escalation to 2018 \$ 15,075,866

3% Escalation to 2019 \$ 15,528,142

3% Escalation to 2020 \$ 15,993,987

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

A combination of funding options will be considered including Full Faith & Credit Obligation (FFCO), New Market Tax Credit (NMTC), General Obligation Bonding and capital campaign.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.

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HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

DEBT SERVICE COSTS¹

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

¹Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.

Debt service assumptions (number of years, estimated interest rate): N/A

Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.

POLICY PACKAGE 122
2017-2019 Budget
Community College Deferred Maintenance
Community College Capital Construction

PURPOSE

Deferred Maintenance is based on the total identified need for deferred maintenance projects at Oregon's community colleges. Each college was asked to submit a ranked list to the Office of Community Colleges and Workforce Development. The total cost for all projects on the lists is \$244,593,521.00.

STAFFING IMPACTS

None.

REVENUE SOURCE

Other Funds: \$244,593,521

GOVERNOR'S BUDGET

Not recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 122 - Community College Deferred Maintenance

Cross Reference Name: Community College Capital Construction
 Cross Reference Number: 52500-117-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Lottery Bonds	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Special Payments							
Dist to Comm College Districts	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Campus: Blue Mountain Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Bring current facilities up to current ADA requirements.	\$325,000
Replace Hermiston metal roof on Columbia Hall.	\$125,000
Replace deteriorated mansards on Health-Ed and Emigrant building.	\$120,000
Repair swimming pool, replace pumps, Pool Dehumidification System Upgrade, and improve chlorine injection system.	\$2,339,000
Upgrade safety and security related lighting.	\$125,000
Install additional security cameras	\$200,000
Replace landscaping tied to safety and security	\$130,000
Removal of tennis courts on engineered fill	\$250,000
TOTAL COST	\$3,614,000

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$3,614,000.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$3,614,000.00	0	0	0	0	0	3,614,000.00
Governor's Budget							
Legislatively Adopted							

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Campus: Chemeketa Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Roof and/or Envelope System Repair and Replacements: This includes buildings 1, 4, 7, 14, 36, 37, 38, 49, 50; and Yamhill Campus building 3; with Buildings 1 and 7 on the Salem Campus having the most urgent needs.	\$4,225,000
HVAC System Replacements: Buildings 5 and 7 on the Salem Campus use R-22 refrigerants and are in need of full replacement.	\$2,000,000
Electrical Infrastructure Rehabilitation: Including completion of the college's secondary loop electrical system.	\$2,500,000
Parking Lot Rehabilitations: Several Parking Lots on the Salem Campus are degraded and in need of reconstruction. This includes the Green, Orange, Blue, Brown, and 4/5/6 Parking Lots. The Green and Orange Parking Lot projects are SHOVEL READY having all design work completed and a combined estimated reconstruction cost of \$1,800,000.	\$4,000,000
Windows Replacements: Buildings 1, 3, 5, 7, 49, 50, 51. Building 53 window and flashing.	\$1,800,000
Building Envelope Rehabilitations: Most of the buildings on the Salem Campus have envelope systems which are in need of rehabilitation or replacement.	\$800,000
Building Plumbing System Replacements: Several Buildings, including 2, 3, 5, and 7. Restoration of these systems will require major rehabilitation of the restrooms.	\$3,000,000
Sidewalk Replacements: Numerous areas of the Salem Campus have concrete sidewalks which are in need of repair or replacement, including the north quad area and bus transit area.	\$1,000,000
TOTAL COST	\$19,325,000

TOTAL IDENTIFIED DEFERRED MAINTENANCE NEED *

\$34,400,000

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

* The 'Total Identified Deferred Maintenance Need' is based on a facilities assessment performed in 2016 by VFA Consultants. This assessment resulted in the creation of an active database which allows the projection of 5-year deferred maintenance costs based on real time information about the facilities; including their condition and facility improvements which may be actively underway. As such, the reported number is a 'snap-shot' of a the database at the time of report, and is subject to change as updates are made.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$34,400,000.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$34,400,000	0	0	0	0	0	\$34,400,000
Governor's Budget							
Legislatively Adopted							

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Campus: Columbia Gorge Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Upgrade existing campus fire detection and reporting systems	\$76,937
Replace all existing campus intruder systems	\$22,332
Update access control system and infrastructure	\$224,186
Replace Building 2 interior stairwell fire doors & hardware	\$17,825
Replace all emergency exit lights in buildings 1 &4	\$2,720
Replace Building 1 ramp fire doors & hardware	\$57,200
Replace failing exterior stairwell lights with LED fixtures	\$7,590
Complete surveillance equipment and infrastructure plan	\$23,442
Disaster Recovery SAN Replacement	\$71,274
HVAC renovation in Building 1	\$402,900
Update server room HVAC units plumbing and mechanical	\$6,437
Replace Core Virtual Servers	\$32,200
Abate cork and plaster ceiling in Building 2 basement cooler	\$18,430
Remove lead-based ceiling paint in Building 4 boiler room	\$14,300
Replace loading dock roll door	\$2,828
Complete deferred carpet replacement plan	\$45,685
Seal and strip lower and upper parking area surfaces	\$44,840
Replace window blinds	\$21,670
Add wheelchair access to Building 4 North door	\$20,900
Replace room signage in Building 1	\$14,866
Replace windows in Building 3	\$221,200
Add bathroom doors to HRICC campus third floor restrooms	\$23,800
Add a loading dock leveler	\$26,400
Add mechanical screen wall to shelter roof-top air units	\$55,200

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Excavate and capture existing lower level space	\$652,300
Windscreen on Building 3 upper deck	\$5,700
Remove abandoned system piping	\$22,866
	\$2,136,028

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$3,614,000.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$2,136,028.00	0	0	0	0	0	\$2,136,028.00
Governor's Budget							
Legislatively Adopted							

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Campus: Clackamas Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Central Plant HVAC Replacement	\$ 1,921,250
Repair/overlay Douglas loop road	\$ 1,618,750
Water System Upgrade	\$ 2,488,750
Randall Seismic Upgrades	\$ 2,160,000
Randall Gym Fire Sprinkler	\$ 343,750
McLoughlin Seismic Upgrades	\$ 1,080,000
Randall Roof System	\$ 456,321
Wilsonville Roofing System P1	\$ 207,374
Family Resource Center Roofing System	\$ 774,806
Pauling A/B/C Roofing System	\$ 637,133
Clairmont Seismic Upgrades	\$ 750,002
Medium Voltage Upgrade	\$ 6,120,000
Tunnel Chilled Water Piping	\$ 250,000
Chiller Replacement	\$ 875,000
Cooling Tower/Condenser Replacement	\$ 475,000
Tunnel water system	\$ 18,750
Training Center A Roof System	\$ 56,250
Barlow B HVAC	\$ 1,842,473
Barlow C HVAC	\$ 1,285,200
Family Resource Center HVAC	\$ 440,700
Clairmont Hall HVAC	\$ 252,094
Dye Learning Center HVAC	\$ 446,079
Gregory Forum HVAC	\$ 176,773
McLoughlin Hall HVAC	\$ 1,489,350
Streeter Hall HVAC	\$ 361,479

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Streeter Annex HVAC	\$ 16,180
Training Center A HVAC	\$ 211,340
Training Center B HVAC	\$ 24,016
Wilsonville HVAC	\$ 418,236
Barlow Roof System	\$ 273,017
Clairmont Hall Roof System	\$ 781,342
McLoughlin Hall Roof System	\$ 63,886
Wilsonville Roofing System P2	\$ 269,561
Barlow Plumbing	\$ 325,501
Barlow B Plumbing	\$ 396,716
Barlow C Plumbing	\$ 442,634
Family Resource Center Plumbing	\$ 81,169
Clairmont Hall Plumbing	\$ 180,290
Dye Learning Center Plumbing	\$ 304,476
Gregory Forum Plumbing	\$ 30,600
McLoughlin Hall Plumbing	\$ 623,181
Pauling A Plumbing	\$ 91,461
Pauling C Plumbing	\$ 972,816
Wilsonville Plumbing	\$ 44,031
Randall Hall Plumbing	\$ 958,915
Barlow Electrical	\$ 527,000
McLoughlin Hall Electrical	\$ 195,840
Randall Hall Electrical	\$ 235,763
Barlow Fire Protection	\$ 36,720
Family Resource Center Fire	\$ 173,396
Streeter Annex Fire Protection	\$ 7,136
Dye Learning Center Fire	\$ 23,114
Gregory Forum Fire	\$ 48,526
McLoughlin Hall Fire Protection	\$ 48,031

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Pauling A Fire Protection	\$ 30,049
Pauling B Fire Protection	\$ 35,005
Randall Hall Fire Protection	\$ 482,203
Campus Plaza	\$ 1,982,880
Parking Lot 2	\$ 7,136
Parking Lot 3	\$ 94,648
Parking Lot 11	\$ 130,224
Parking Lot 13	\$ 2,084,713
Parking Lot 14	\$ 293,760
Parking Lot 15	\$ 391,680
	\$ 39,864,474

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$39,864,474

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$39,864,474.00	0	0	0	0	0	39,864,474.00
Governor's Budget							
Legislatively Adopted							

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Campus: Clatsop Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Install Telephones in all classrooms.	\$35,000
Key Card door entry, all campus locations, classrooms.	\$210,000
Security Cameras (50) both high and low resolution.	\$100,000
Improve cell phone service (MERTS Campus) (In an emergency this is necessary for timely communications.)	\$25,000
Computer infrastructure to meet added security needs.	\$70,000
Data storage for security cameras (as needed).	\$150,000
Fire and Life Safety systems update and expansion for the Performing Arts Center (PAC).	\$148,500
Rebuild/replace concrete floor in Print Studio (Visual Arts Center).	\$50,000
Design and install ventilation/exhaust for glazing area (Visual Arts Center).	\$98,600
Replace wooden stairs to second level entry (Alder Hall).	\$10,800
Update and replace HVAC electronic controls systems (Maritime Science Center MERTS campus).	\$50,000
Replace HVAC source, distribution and controls and all building electrical to include lighting. (Performing Arts Center.)	\$415,800
Roof/windows replacement to seal building envelope. (Maritime Science Center.)	\$178,200
Satellite phones for all campus locations (3 total).	\$4,000
Replace all lower level flat roofs and rework entry door seals. Performing Art Center	\$60,000
Upgrade all computer controls and pumping systems (Living Machine Wastewater Treatment Plant).	\$59,400
17. Replace main storefront entrance (Visual Arts Center).	\$14,256
18. Replace main storefront entrance (Library).	\$26,400
19. Replace main Storefront entrance (Marine Science Center).	\$25,000
20. Upgrade/expand all exterior lighting	\$190,000
Emergency Lighting in all campus parking areas (exterior).	\$25,000
Upgrade shop lighting in all instructional areas (Industrial Manufacturing Technology Center).	\$176,200

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Upgrade all interior lighting in commons areas. (Maritime Science Center).	\$89,100
Gated entry and security fencing (MERTS Campus).	\$30,000
Outdoor PA systems (MERTS Campus).	\$1,500
RFID cards/interface (student ID and attendance tracking).	\$45,000
Emergency Generator for backup power (Columbia Hall).	\$150,000
Upgrade/replace all plumbing systems supply and waste (Performing Arts Center).	\$175,200
Exterior patch and paint all surfaces (Alder Hall).	\$4,320
Interior patch and paint all surfaces (Library Building).	\$1,188
Patch and paint interior all instructional areas. (Visual Arts Center).	\$2,376
Seal and restripe all parking areas and roadways. (Lexington Avenue Campus).	\$59,400
Repair, paint interior surfaces and replace floor coverings. (Performing Arts Center).	\$102,000
Replace all window coverings to improve instructional delivery. (Visual Arts Center).	\$11,880
Deferred Maintenance Total	\$2,794,120

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$2,794,120.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$2,794,120.00	0	0	0	0	0	\$2,794,120.00
Governor's Budget							
Legislatively Adopted							

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Campus: Central Oregon Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Lighting, Technology, Seating	\$800,000
Lighting, Flooring, Hvac, Sound	\$750,000
Concrete stairs, railings, walks	\$145,000
Asphalt parking lots, driveways	\$127,000
Update/remodel outdated space	\$850,000
HVAC Controls Modernization	\$294,000
Roof Replacement EPDM 60mil Fully Adhered	\$724,764
HVAC Heat pumps	\$55,000
HVAC Heat pumps	\$40,000
Roofs over Heat Pumps	\$80,000
Parking Lot Lighting LED Retrofit	\$250,000
Replace exterior doors	\$60,000
Replace HVAC Roof Top Units	\$120,000
Replace Boiler	\$127,000
Replace Chiller	\$46,000
Replace Air Handlers (2)	\$38,000
Replace Sliding Seryery Doors	\$48,000
Replace Transformer	\$42,000
Exterior Cladding Repairs	\$1,200,000
	\$5,796,764
ADA issues, showers, lockers	\$1,500,000

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

East and west entries	\$1,000,000
Redesign entries, int. upgrades	\$1,300,000
Lower Level ventilation	\$95,000
Sports field repair	\$29,000
Flooring	\$310,000.00
Flooring	\$55,000.00
Replace S. Stairs	\$48,000.00
Replace Mezzanine	\$85,000.00
Shop floor installation	\$60,000.00
Remodel Theatre	\$750,000.00
Replace wood shingles w / Hardi-board shingles	\$80,000.00
Replace Hot Water Storage Tank	\$60,000.00
Replace windows	\$60,000.00
Replace Boiler	\$50,000.00
Replace Air Handler	\$10,000.00
Replace Water heater	\$15,000.00
Replace flooring in classroom	\$12,000.00
Replace wood shingles w / Hardi-board shingles	\$100,000.00

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Replace flooring	\$140,000.00
Replace Water heater	\$14,000.00
Replace Water heater	\$38,000.00
Replace flooring	\$138,000.00
Replace Interior Lighting to LED	\$250,000.00
Replace Water heater	\$14,000.00
	\$6,213,000
	\$12,009,764.00

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$3,614,000.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$12,009,764.00	0	0	0	0	0	\$12,009,764.00
Governor's Budget							
Legislatively Adopted							

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Campus: Klamath Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Planned replacement HVAC units in building 1, 2, 3, 4	\$150,000.00
Lighting exterior building 6 faculty parking	\$10,000.00
Lighting exterior Conversion of exterior lights on campus to LED (payback is 2.2 years on investment)	\$20,000.00
lighting upgrade blgs 1,2,3,,4	\$59,340.00
Paint interior repaint plan, 6 year rotation depending on buildings 25 to 40 per year X 6	\$180,000.00
Flooring VCT Tile flooring in 1,2,4	\$118,260.00
Flooring Carpet building 3	\$152,549.00
Furniture Chair replacement in building 4. Likely need could be close to 140 chairs@ \$110 each	\$15,400.00
Furniture Chair replacement in building 1 & 2. 200 chairs@ \$110 each	\$22,000.00
Asphalt replacement Main parking demo and replace.	\$432,000.00
Asphalt maintenance. Crack seal and seal coat on yearly basis.	\$15,000.00
Parking lot stripes	\$10,000.00
Concrete side walk and curb	\$15,000.00
Bathrooms	\$8,000.00
Roof	\$3,000.00
Access safety Building 3 Administration access system via card only would require two doors to be modified with hardware and related systems modifications.	\$12,000.00
Safety- Small window shades for classrooms with windows by doors (5& 6) 20 approx. @ \$350 ea. also 17 faculty offices. Active shooter preparedness and privacy	\$12,950.00
Safety -Camera expansion to building 3, 4, and parking	\$50,000.00
Equipment used backhoe or tractor that would allow for more heavy duty work on campus, support Ag, Replace light duty tractor with lots of hours	\$25,000.00
Lighting Add occupancy sensors to 1,2,3,4	\$10,000.00
	\$1,320,499.00

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$1,320,499.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$1,320,499.00	0	0	0	0	0	\$1,320,499.00
Governor's Budget							
Legislatively Adopted							

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Campus: Linn Benton Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Albany Campus - Fire Alarm System upgrade	\$90,000
Albany Campus - asbestos abatement	\$250,000
Albany Campus - Install Fire Sprinkler systems building by building	\$1,800,000
Albany Campus - Access control for exterior building doors – main campus, 90 doors Access Control devices, door hardware, program software.	\$360,000
Access control for exterior building doors - centers	\$40,000
Albany Campus - Campus Alert / PA System Replacement/upgrade of speakers & horns related to annunciation for emergency messaging – main campus	\$125,000
Increased coverage of surveillance cameras – all campuses.	\$144,000
Albany Campus - Security window film – 1 st floor	\$63,700
Albany Campus - Security window film – 2 nd floor Courtyard facing classrooms.	\$10,000
Albany Campus - Additional egress doors – 20 doors	\$100,000
Albany Campus - LED lighting improvements & improvements in watt-density of lighting.	\$80,000
All Campuses - Fall Protection railing all campus roof areas	\$300,000
East Linn Center - Repair water infiltration E. first floor	\$30,000
Albany Campus - Madrone Hall- Failure of AC Compressors and cooling Coil	\$22,000
Benton Center - rework controls or install Heat Pumps in gym to increase comfort for fitness classes.	\$30,000
Benton Center - Assess curbs, drains and stripping for parking lot BC. Repair as needed	\$125,000
Albany Campus - Remodel restrooms outside of core areas to include ADA	\$175,000
Albany Campus - Installation of bollards in front of building entrances & vulnerable infrastructure.	\$37,000
Albany Campus - Window Coverings in classrooms, offices, and other areas that would be used for concealment in a lock-down.	\$30,000
Albany Campus - Replace all campus lighting fixtures and controls with LED over 5 years @ \$200,000 w/ 30% assumed incentives	\$1,000,000

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Albany Campus - Campus Transformer Electrical Loop #2 –repairs	\$409,000
East Linn Center - Recoat / seal exterior elastomeric finish	\$80,000
Albany Campus - Replace Pneumatic HVAC controls with Andover DDC-Main campus	\$358,000
Horse Barn Classroom / Barn repairs	\$200,000
ADA Min. 1 power Door opener for 1 set of outside doors for each floor all buildings and campus's	\$50,000
Albany campus - Replace Boiler controls and Burners with high efficiency - Main campus	\$80,000
Albany campus - Install Emergency Generator and transfer switch for main campus computer and phone system.	\$240,000
Albany campus - Install Emergency Generator and transfer switch for main campus kitchen	\$300,000
Albany campus - Add Kitchen electrical panel	\$15,000
Albany campus - Repair Main theater HVAC.	\$80,000
Albany campus - Replace Bleachers in Activity Center	\$95,000
East Linn Center- Replace Power Doors (4) at E. Linn Ctr.	\$20,000
Benton Center old section historic window and door replacement with energy efficient	\$280,000
Benton Center Newer Construction Stucco Repair / Recoat	\$100,000
Benton Center Concrete Replacement- Old entry areas (SE / S)	\$80,000
Benton Center HVAC replacement split /package units (5)	\$80,000
Benton Center - Rebuild / upgrade HVAC and controls	\$90,000
Benton Center - Replace 7 Classroom Heaters / AC units	\$80,000
Benton Center - replace rusting metal exterior doors.	\$15,000
Benton Center - paint all exterior metalwork	\$20,000
Albany Campus - Renovate concrete in courtyard and repair courtyard storm drains-19,000 sq.ft. and 72 drains.	\$320,000
Albany Campus - Replace concrete topping slab 2nd floor around courtyard.	\$210,000
Albany Campus - PCDC HVAC replacement split /package units (3)	\$46,000
Investment grade energy audit - all campuses - separate metering for all bldgs.	\$280,000

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Albany campus - Sandblast / clean / paint inner courtyard fountain, repair electrical	\$17,500
Albany campus - MH Install feeder pot and fill heat recovery coil with glycol	\$15,000
Albany campus - Modify heating loop valving from 3 way to 2 way - main campus	\$120,000
Albany campus - Back up Chiller Piping and Controls	\$50,000
Albany campus - Rebuild / Replace Exhaust fans campuswide	\$180,000
Albany campus - Exterior Brick waterproofing	\$180,000
Optional	
Roof Replacement all campuses over 5 years	
Benton Center Roof	\$334,992
East Linn Roof (5years life left)	\$309,136
Main Campus All buildings	\$5,847,588
Total	\$15,393,916
10% Contingency	\$1,539,191
Budget amount Total	\$16,933,107

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$16,933,107.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$16,933,107.00	0	0	0	0	0	\$16,933,107.00
Governor's Budget							
Legislatively Adopted							

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Campus: Lane Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
<i>Beyond rated life (original) Tunnel Emergency Generator Power Systems for Sump Pumps and Lights</i>	\$100,000
<i>Replacement of original fiber for increased reliability Main Campus Fire Alarm System Fiber Optic Replacement</i>	\$175,000
<i>Campus wide, original worn out wood system Remove and Replace Worn-out Wood Guard Railing with Steel Cable Railing</i>	\$936,000
<i>Replace piping, isolation valves, and pressure control valves Domestic Water Main Distribution Upgrades</i>	\$450,000
<i>Buildings 9, 10 and 12 (original exposed wood beams are worn-out) Exterior Truss Wood Beam Replacement</i>	\$1,053,000
<i>12 buildings were built from 1966-1969. 2 buildings in mid 1970s, 1 in 1989 and 1 in 1995 Seismic Upgrades of 16 Buildings to Meet Current Codes for Collapse Prevention</i>	\$13,270,000
<i>Renovate unoccupied spaces due to IEQ issues on 1st & 2nd floor into classrooms Reestablish Occupancy in Shutdown Portions of Building 4</i>	\$2,690,000
<i>Replacement of original building doors, hardware, stairs, exterior railing, and entrances Building 03 Safety Improvements</i>	\$180,000
<i>Repair failing HVAC equipment and increase energy efficiency in multiple buildings</i>	\$1,820,000
<i>Replace failing domestic water heaters for Main Campus</i>	\$193,000
<i>Network Switch Upgrade Replaces old switches, adds additional capacity, 189 switches</i>	\$300,000

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

<i>Replace failing UPS units Uninterruptable Power Supply, Wired Infrastructure, Off-site Disaster Redundancy</i>	\$132,000
<i>Beyond rated life Re-Roof Buildings 05, 07, 16, 18, 19, 24, 25, 26, 27, Cottage Grove, Florence, and KLCC</i>	\$4,740,000
<i>Beyond rated life (original) Generator Replacement/Relocation 18 KVA, 30KVA, 41KVA, 95KVA, and 30 KVA for Building 07</i>	\$570,000
<i>Beyond rated life (original) Building 00 (Center), 15 KV Primary Switch Replacement</i>	\$54,000
<i>Beyond rated life (original) Transformer Replacement Buildings 00, 04, 05, 06, 09, 11, 15, 17, and 18</i>	\$1,111,000
<i>Expands capacity, quality Wireless Network (Indoor) & (Outdoor)</i>	\$230,000
<i>Lighting maintenance and upgrades to improve visibility for students in manufacturing technology areas Building 12 Lighting Maintenance, Building 06 A/V and Lighting Improvements</i>	\$60,000
<i>Several buildings still have original tile, fixtures, and partitions Building Restroom Upgrades for Accessibility and All Genders</i>	\$375,000
<i>Elevator Improvements Maintenance improvements to Buildings 1, 10, 16, 17, 30, Sky bridge elevators: infrared door detector, voice annunciator, tank heater, valve conversion, scavenger pump</i>	\$258,000
<i>HVAC Duct Cleaning Improve IEQ and HVAC performance in multiple buildings</i>	\$380,000
<i>Fuel Station Upgrades Replace obsolete fueling station equipment</i>	\$75,000
<i>Campus-Wide Canopy Roof Replacement Replace canopy roofs at multiple buildings</i>	\$702,000
<i>Concrete Repairs Concrete repairs campus-wide, including terraces</i>	\$1,270,000

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

<i>Thin client conversion Replace existing thin client lab Servers and convert six labs to thins</i>	\$330,000
<i>Additional Capacity for Web Services Chassis, blade server, drive shelves</i>	\$127,000
<i>Beyond rated life (original) Replacement of Electrical Feeders to Buildings. Feeders 1, 2, 3, 4, 5, 6, 7, TB11, TB16, TB2</i>	\$509,000
<i>Expands capacity, quality, and regulatory requirements Wastewater Treatment Plant Improvements, Alternative 3</i>	\$3,030,000
<i>Convert multiple drive sleds and hard drives to virtual in CIT lab Virtual drive conversion</i>	\$ 82,000
<i>Media Center Control Room upgrade Matrix switch, display matrix, video wall</i>	\$242,000
<i>Major Parking Lot Overlay and Road Replacement The current transportation fee covers parking lot maintenance to seal coat, restriping, signage and small overlay</i>	\$300,000
<i>Locking Door Hardware and Sleeves in all Classroom for Manual Occupant Lockdown</i>	\$1,350,000
<i>Electronic Panic Buttons in Buildings 01, 03, 18, and 19 for Front Reception Areas and Isolated Rooms</i>	\$50,000
<i>Safety and Security Improvements to Florence Center</i>	\$60,000
<i>Safety and Security Improvements to KLCC</i>	\$40,000
<i>Safety and Security Improvements to Cottage Grove</i>	\$70,000
<i>Safety and Security Improvements to Building 17</i>	\$25,000

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

<i>Film to Shatter Proof Glass in Classrooms and High Occupancy Common Spaces</i>	<i>\$660,000</i>
<i>Campus Closure Electronic Reader Board for Two Entrances</i>	<i>\$80,000</i>
<i>Exterior Cameras for Entrances, Main Roadways, Parking Lots, and Higher Risk Interior Campus Outdoor and Indoor Spaces</i>	<i>\$468,000</i>
<i>Campus Safety Smart Phone Application</i>	<i>\$4,000</i>
	38,551,000.00

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$38,551,000.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$38,551,000.00	0	0	0	0	0	38,551,000.00
Governor's Budget							
Legislatively Adopted							

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Campus: Mt Hood Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Academic Center Library passenger elevator and ADA modernizations	\$140,700.00
Gresham Parking Lot and Sidewalk Phase 1 ADA improvements	\$180000
VA Mall - Roofing, Flashing and Trim	\$168484
Visual Arts Deteriorated siding	\$229016
Aquatics - Upgrade outdoor lights to LED	\$30000
Academic Center Roof - 1200 Wing/Warehouse Roof Replacement.	\$340000
Academic Center 1750 passenger elevator and ADA modernizations	\$74000
Academic Center campus passenger elevator and ADA modernizations	\$91000
In recent years the site electrical service replacements and upgrades.	\$968714
Site Electrical Panel Replacement	\$954151
Academic Center Building Envelope Fascia and Soffit Restoration	\$497280
Academic Center – Classroom and Warehouse addition HVAC	\$1932516
Underground tank demo/repurpose	\$507150
GE Building Roof replacement	\$139109
GE Building Siding	\$142230
	\$6,394,350

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$3,614,000.00

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$6,394,350.00	0	0	0	0	0	\$6,394,350.00
Governor's Budget							
Legislatively Adopted							

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Campus: Oregon Coast Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
UPS battery replacement, 14 Batteries	\$10,000
Paint all buildings (exterior and interior)	\$141,000
Central UPS battery replacement	\$15,000
Carpet replacement in Commons/Library	\$70,000
Replace metal electrical boxes with plastic	\$25,000
Paint exterior and interior	\$15,000
Update/maintain Air Handling Controls System, programing issues to be addressed	\$7,250
Lamp replacement in parking lot - converting to LED	\$80,000
Paint exterior building	\$39,250
Video camera tuning and replacement	\$8,000
Server room air conditioning maintenance	\$12,000
Update/maintain controls systems	\$4,000
Paint building exterior and interior	\$20,000
Interior floor refinishing	\$5,000
Air compressors for fire systems (2)	\$8,000
Replace air compressor on sprinkler system dry side	\$1,000
Video camera tuning and replacement	\$2,000
Replace outside condensors for air conditioning units	\$2,000
Replace outside condensor for air conditioners	\$2,000
Replace outside condensors for air conditioning units	\$4,000
Replace outside condensors for air conditioning	\$2,000
Concrete resurfacing	\$6,500
Grounds rehabilitation	\$2,500
(Concrete) slab repair and VCT tile replacement	\$10,000
Paint interior building	\$15,000

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Concrete resurfacing	\$2,000
Concrete resurfacing, main entry	\$2,000
Parking lot restriping	\$2,500
Total	\$513,000
10% Contingency	\$51,300
Budget amount Total	\$564,300

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$564,300.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$564,300.00	0	0	0	0	0	\$564,300.00
Governor's Budget							
Legislatively Adopted							

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Campus: Portland Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Arc Fault Protection	\$ 1,500,000.00
ADA Upgrades	\$ 1,500,000.00
Emergency Lighting Upgrades	\$ 500,000.00
Boiler replacement and modernization of central plant	\$ 2,000,000.00
HVAC System Replacement	\$ 4,826,300.00
Upgrade Electrical Distribution Network	\$ 4,355,400.00
Upgrade Electrical Distribution Network	\$ 150,000.00
Upgrade Electrical Distribution Network	\$ 1,312,000.00
Domestic and hot/chilled water replacement/upgrades	\$ 2,000,000.00
Upgrade Electrical Distribution Network	\$ 1,551,690.00
HVAC System Replacement	\$ 4,049,300.00
Replace HVAC System Including Package Unit	\$ 935,600.00
HVAC System Replacement	\$ 1,984,000.00
Roof and Brick Review and Repair	\$ 250,000.00
HVAC Controls Upgrade	\$ 936,700.00
Replace Packaged HVAC Units	\$ 699,600.00
Replace Air Cooled Chiller	\$ 136,600.00
Tunnel Waterproofing	\$ 300,000.00
Comprehensive deferred maintenance & capital renewal	\$ 3,500,000.00
Roof Renewal Library	\$ 115,000.00
Roof Renewal Performing Arts Center	\$ 70,000.00
Roof Renewal Building 3	\$ 150,000.00
Roof Renewal Building 2	\$ 170,000.00
Roof Renewal Building 9	\$ 100,000.00

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Roof Renewal Public Service Education Building	\$ 90,000.00
Roof Renewal Technology Education Building	\$ 75,000.00
Replace 120/208 Volt Switchgear	\$ 62,300.00
Computerized Maintenance Management System	\$ 250,000.00
Refurbish Former Home-Ec. Rooms	\$ 150,000.00
Irrigation Pressure Management	\$ 2,511,700.00
Def. Maint. Subtotal	\$ 36,231,200.00
On-Campus Emergency Alert and Notification System	\$ 88,000.00
District wide install thumb locks on classrooms and labs	\$ 495,000.00
DAS - Distributed Antennae Systems	\$ 1,650,000.00
DW Electronic Security Project - Camera Replacement at Cascade Campus	\$ 1,650,000.00
Rock Creek Parking Lot and Exterior Walkways Lighting	\$ 1,100,000.00
Cascade Parking Lot and Exterior Walkways Lighting	\$ 550,000.00
South-East Parking Lot and Exterior Walkways Lighting	\$ 165,000.00
Metro Parking Lot and Exterior Walkways Lighting Impr	\$ 55,000.00
Climb Parking Lot and Exterior Walkways Lighting Impr	\$ 55,000.00
Swan Island Parking Lot and Exterior Walkways Lightining	\$ 55,000.00
Emergency Response Center	\$ 1,100,000.00
Security Operations Center	\$ 1,650,000.00
Sylvania Parking Lot and Exterior Walkways Lighting Imp	\$ 2,640,000.00
Incident Command Vehicle	\$ 220,000.00
Cascade Reconfigure Exits Signs and Emergency Light	\$ 22,000.00
Sylvania Reconfigure Exits Signs and Emergency Light	\$ 33,000.00
Capital Cost for Infrastructure Upgrade	\$ 6,600,000.00
DW Electronic Security Project - Doors	\$ 2,750,000.00
DW Electronic Security Project - Doors	\$ 2,750,000.00
DW Electronic Security Project - Cameras	\$ 2,750,000.00
DW Electronic Security Project - Cameras	\$ 2,200,000.00
DW Electronic Security Project - Wireless Camera Systems for Parking Areas at all campuses and Athletic Field at Sylvania	\$ 2,200,000.00

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Sylvania and Rock Creek Campus Projects - Requiring Door Hardware and Camera Installations for new buildings and renovations anticipated over next fiscal year.	\$ 1,100,000.00
Safety and Security Subtotal	\$ 32,692,000.00
Def. Maint. and Safety and Security Total	\$ 68,923,200.00

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$68,923,200.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$68,923,200.00	0	0	0	0	0	\$68,923,200.00
Governor's Budget							
Legislatively Adopted							

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Campus: Rogue Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Lighting Replace failing external 250W to 400W high pressure sodium bulbs with retrofitted LED lighting and a programmable control system.	\$1,598,000
Paving/Concrete Asphalt overlay of the Rogue Parking Lot and Amphitheater main entry path.	\$50,000
Replace aging HVAC units that are long past life expectancy and upgrade environmental control systems.	\$2,225,950
Roofing Replace failing single membrane roofing and composition roofing.	\$1,502,250
	\$5,376,200

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$5,376,200.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$5,376,200.00	0	0	0	0	0	\$5,376,200.00
Governor's Budget							
Legislatively Adopted							

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Campus: Southwestern Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Tioga Hall - Safety Repair (re-establish fireblocks and fire protection between floors), HVAC Replacement, Accessibility Upgrades, Plumbing Upgrade, Electrical Upgrade, 1st floor (west-side) renovations, and elevator replacement.	\$ 4,600,000
Empire Hall Kitchen/Dining - Safety and security remodel and addition	\$ 1,250,000
Prosper Hall Roofing System Replacement/Upgrade (roof integrity), Accessibility, Lighting improvements, ADA Bathrooms, HVAC, and antiquated bleacher replacement	\$ 2,000,000
Eden Hall - Install safety and security windows and doors; HVAC Replacement/Upgrade, Flooring and Finish Replacement, Accessibility Improvements, Window Replacement/Electrical Upgrade; Vent system for ceramics lab	\$ 800,000
Lampa Hall - Install safety and security windows and doors; HVAC Replacement, incl. Controller; Upgrade/Replace Windows and Add Window Shading System, Accessibility Improvements, Bathroom Remodel	\$ 650,000
Integrated door-locking system; Network system required to support door locking system, and ADA improvements for Coos Campus	\$ 390,000
Campus Lighting - Safety and Security of Campus Walkways & Parking Areas	\$ 50,000
Empire Hall & OCCI Generator/UPS Upgrades	\$ 80,000
Stensland Hall, Empire Hall, and Newmark Center Elevator	\$ 150,000
Expand and improve Campus Exterior Signage for clear way-finding during an emergency	\$ 92,000
West side of Curry Campus Railing / Fence	\$ 65,000
Grounds -- bridge replacement/repair north trail	\$ 50,000
Sidewalk/Concrete Work Recreation Center to Parking Lot 1, Park Area, Add Sidewalk South Side of Track; asphalt access road; safe bleachers.	\$ 150,000

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Replace back deck of stairs in buildings = Cape Blanco, Heceta Head, Yaquina Head, Cape Meares, Point Adams, Desdemona Sands, Warrior Rock, Willamette River, North Head	\$ 45,000
Family Center – Outdoor play structure - Replacement of climbing structure and merry go round on west play yard	\$ 40,000
Newmark Center Entrance Vestibule at Newmark (Airlock)	\$ 20,000
Redundant UPS – Uninterruptable Power Supply. This would protect the college from the failure of one of the UPS units and allow for UPS maintenance.	\$ 65,000
Paging / Intercom System: The campus has 52 buildings. None of these are connected to a public address or intercom system. There is no way to send a voice message alarm to the campus buildings.	\$ 85,000
Campus-wide Video Surveillance System installation.	\$ 250,000
Replace existing bridge connecting the main campus to south campus	\$ 115,000
North Entry Road - Create additional entrance to campus	\$ 250,000
Build bridge across bioswale	\$ 10,000
Empire Hall Replacement Bridge to Empire - 2nd story	\$ 115,000
Stensland Hall Alter high student traffic flow, Remodel Classroom and Advising Department	\$ 500,000
Dellwood Bathroom Remodel, First Stop Remodel	\$ 350,000
Vinyl, Carpet and Base replacement in buildings – Cape Blanco (4), Point Adams (5), Cape Meares (5), Yaquina Head (4), Willamette River (1), St. George (2)	\$ 126,000
New Roofing – North Head, St. George, Willamette River, Point Adams	\$ 100,000
Fairview Hall - HVAC controls + Electrical System Upgrade/Accessibility Improvements	\$ 344,000
Newmark Facility Flooring, Bathroom Upgrades	\$ 170,000
Family Center - New Flooring throughout building	\$ 60,000
Maintenance Facility Upgrade	\$ 650,000
Fire Science Facility Remodel and Upgrade	\$ 575,000
Sunset Hall HVAC Replacement/Upgrade, HVAC Controllers, Accessibility Upgrades, Window Replacement	\$ 225,000
B2 Facility Roof	\$ 10,000
Sumner Hall Accessibility Improvements, Restroom Remodels, Window Replacements, Flooring Replacement	\$ 500,000
Coaledo Hall Renovation of Science Labs -biology, chemistry, physic, geology, and environmental science + ADA Restroom Addition/Conversion, Flooring & Finish Replacement; Gutter + Facial replacement	\$ 500,000
Re-surface asphalt on campus	\$ 200,000

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Performing Art Center (PAC) upgrades - HVAC; Stage Curtain, and Sound System & Maintenance Equipment	\$ 300,000
Family Center: Enlarge and remodel Kitchen, Expand and remodel Covered Play Area	\$ 255,000
Grounds Improvements Bleachers and Lighting Work (requires road realignment)	\$ 150,000
Grounds - Ditches, Irrigation System, Tree Removal	\$ 100,000
Field House Floor Installation	\$ 100,000
OCCI Culinary Arts program storage renovation	\$ 50,000
DDS Master Control for All Heating Systems	\$ 25,000
Accessible furniture for labs and classrooms	\$ 20,000

\$ 16,632,000

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$16,632,000.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$16,632,000.00	0	0	0	0	0	\$16,632,000.00
Governor's Budget							
Legislatively Adopted							

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Campus: Tillamook Bay Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
This includes additional cameras in areas, hardware for doors, alarm panel and window security.	\$31,000
This includes replacing failing HID lights to LED where we cannot find HID replacements.	\$33,500
Newer fire suppression/clean agent system for the IT server room.	\$28,000
HVAC control needs rewiring, exhausts in rooms not functional and upgrading of programming	\$40,500
Coastal climate creates ongoing maintenance of the building, wood and trims to ensure long term sustainability.	\$30,000
Security modifications needed to stay in compliance.	\$25,000
N/A	\$35,000
the metal roofs have a long life; no replacement but there is upkeep	\$25,000
Street Level lift for water replacement	\$57,000
Remodel to accommodate growth and curriculum changes to main campus	\$500,000
Phone system upgrade	\$20,000
	Total \$824,000
Contingency on cost variations 10% (82,400)	
	Total request: \$906,400

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$906,400.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$906,400.00	0	0	0	0	0	\$906,400.00
Governor's Budget							
Legislatively Adopted							

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Campus: Treasure Valley Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	<i>Cost</i>
REPLACE SIDEWALK LIGHTING WITH LED TECH	\$ 200,000
REPLACE PARKING LOT LIGHTING WITH LED TECH	\$ 200,000
INSTALL LIGHTS/POLES GYM/M/MAINT/ART/ORSC	\$ 75,000
REPLACE 300 LOCKS W/ LEVER	\$ 125,000
REPLACE 30 STOREFRONTS/CONVERT TO ELECTRIC	\$ 600,000
WEB BASED CAMERA SYSTEM 11 BUILDINGS/9 LOTS	\$ 400,000
INSTALL BACKUP GENERATOR	\$ 100,000
INSTALL FIRE ALARM SYSTEM ALBERTSON CENTER	\$ 25,000
INSTALL FIRE ALARM SYSTEM ART	\$ 25,000
REPLACE SERVICE ELEVATOR/MODERNIZE TO FULL ADA BARBER HALL	\$ 600,000
REPLACE SERVICE ELEVATOR/MODERNIZE TO FULL ADA WEESE	\$ 600,000
UPDATE/MODERNIZE MEN'S AND WOMEN'S RESTROOMS	\$ 125,000
MODERNIZE MEN'S BATHROOM	\$ 45,000
MODERNIZE RESTROOM/FAMILY	\$ 35,000
BUILD FAMILY RESTROOMS/STRATEGIC LOCATIONS/TBD	\$ 500,000
DETECTIBLE WARNING BOUNDRIES/SIDEWALK TO DRIVE	\$ 75,000
REPLACE ADD CAMPUS PHONES	\$ 60,000
BUILD SHAFT AND INSTALL ADA ELEVATOR	\$ 500,000
PAVING OVERLAY NORTH SECTION	\$ 90,000
PAVING OVERLAY BARBER HALL	\$ 70,000
PAVING OVERLAY OREGON TRAIL	\$ 90,000
REPLACE OUTDATED HVAC SOFTWARE/HDW PCKG	\$ 400,000
ADD HVAC SOFTWARE/HDW OT/SS/PAC	\$ 40,000
REMODEL/RECONFIGURE STUDENT SERVICES	\$ 140,000
CONVERT FRCC-102/103 INTO BUSINESS OFFICE	\$ 90,000
REPLACE AGED COPPER/FIBER CABELING UNDERGROUND	\$ 500,000
PAVE RESOURCE BUILDING PARKING LOT	\$ 60,000

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

EXPAND RIDING ARENA/ENCLOSE/SPRINKLER	\$ 200,000
COVER HORSE CORALS WITH METAL PACKAGE	\$ 40,000
REPLACE PACKAGE ROOFTOP UNITS(5)	\$ 175,000
REPLACE ROOF CARLISLE PVC	\$ 50,000
ADD ADDITIONAL RESTROOM FACILITY	\$ 125,000
TOTAL OF REQUEST:	\$ 6,360,000

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$6,360,000.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$6,360,000.00	0	0	0	0	0	\$6,360,000.00
Governor's Budget							
Legislatively Adopted							

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Campus: Umpqua Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Repair all corners and eaves of buildings	\$ 90,000.00
Reinsulate all domestic and nondomestic water pipes in attics	\$ 63,000.00
Line inside of domestic water pipes between buildings to fix leaks	\$ 200,000.00
Upgrade bleachers to ADA compliant and meet safety standards	\$ 175,000.00
Replacement of chillers on ESB and WH	\$ 110,000.00
Replace boiler at ESB from electric to gas is now 30 years	\$ 40,000.00
Install utility monitoring system campus wide	\$ 90,000.00
Fire alarm system upgrade	\$ 400,000.00
Cooling tower upgrade to energy efficient model	\$ 72,000.00
Install high turn down boiler burner and controls	\$ 34,485.00
Solar for swimming pool	\$ 170,034.00
VSD upgrade on pump motors throughout campus	\$ 50,913.00
Low flow toilets and urinals	\$ 201,383.00
Window replacement from single pane to double pane	\$ 662,400.00
Demand Control Ventilation (DCV/CO2 sensors for larger spaces)	\$ 244,864.00
Replace equipment shed and fertilizer storage space with pole sheds and include paint booth to protect individuals from harmful chemicals and odors.	\$ 165,000.00
Upgrade swimming pool area to meet today's safety standards	\$ 45,000.00
Remodel dilapidated forestry lab, botany lab into usable space	\$ 75,000.00
Total	\$ 2,889,079.00

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE DEFERRED MAINTENANCE PROJECT NARRATIVE

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$2,889,079.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$2,889,079.00	0	0	0	0	0	\$2,889,079.00
Governor's Budget							
Legislatively Adopted							

POLICY PACKAGE 123
2017-2019 Budget
Community College and Public University Campus Security
Community College Capital Construction

PURPOSE

Safety and Security is based on the self-assessed safety and security needs of Oregon's community colleges and is approximately \$15 million. While a request was presented to the Legislature during the 2016 session, the Governor has convened a task force to examine safety and security needs on college campuses and this figure may need to be adjusted based on that group's findings.

STAFFING IMPACTS

None.

REVENUE SOURCE

Other Funds: \$15,000,000

GOVERNOR'S BUDGET

Recommended as modified.

Issuance costs for Campus Safety & Security Lottery Bonds included in HECC Operations SCR. Package name changed to include both public universities and community colleges.

REVENUE SOURCE

HECC Operations 101-02

Other Funds: \$259,002

Community College Lottery 117-02

Other Funds: \$15,259,002

Total Package
Other Funds: \$15,259,002

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 123 - Post-secondary Campus Security

Cross Reference Name: Community College Capital Construction
Cross Reference Number: 52500-117-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Lottery Bonds	-	-	15,259,002	-	-	-	15,259,002
Total Revenues	-	-	\$15,259,002	-	-	-	\$15,259,002
Transfers Out							
Transfer Out - Intrafund	-	-	(259,002)	-	-	-	(259,002)
Transfer to Other	-	-	-	-	-	-	-
Total Transfers Out	-	-	(\$259,002)	-	-	-	(\$259,002)
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Special Payments							
Dist to Comm College Districts	-	-	15,000,000	-	-	-	15,000,000
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	-	-	\$15,000,000	-	-	-	\$15,000,000
Total Expenditures							
Total Expenditures	-	-	15,000,000	-	-	-	15,000,000
Total Expenditures	-	-	\$15,000,000	-	-	-	\$15,000,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
 Pkg: 123 - Post-secondary Campus Security

Cross Reference Name: Community College Capital Construction
 Cross Reference Number: 52500-117-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

HIGHER EDUCATION COORDINATING COMMISSION - PUBLIC UNIVERSITY / COMMUNITY COLLEGE SAFETY AND SECURITY PROJECT NARRATIVE

Campus: All

Schools/Departments Affected:

All Oregon community colleges

Project summary (describe the nature and purpose of the project):

Oregon’s community colleges identified a variety of necessary safety and security improvements including, but not limited to:

- Network upgrades to support all security notification systems and provide for redundancy capability.
- Closed Circuit TV - Closed Circuit Television - interior and exterior. Cameras with cloud based hosting in all entranceways of buildings (and critical locations) as well as strategic exterior locations on paths, walkways, parking lots and roadways.
- Install electric latches on all exterior doors - This project would enable all exterior doors to be remotely locked instantly.
- Campus Lockdown - a complete upgrade of all doors on the campuses for both lockdown and keyless access.
- Panic buttons/alarms in each classroom and administrator’s office.
- Panic buttons for medical/violence/active shooter in classroom
- Door sleeves and locks - Modify all classroom doors with fire marshal approved interior lock
- Redundant UPS – Uninterruptable Power Supply
- On-Campus Emergency Alert and Notification System
- Locking push bars - Allows doors to be locked from the inside in the event of an intruder
- Installation of bollards in front of building entrances & vulnerable infrastructure. Provide physical deterrent to vehicles being driven into these areas.
- All locations Parking Lots - Retrofit parking lot light poles for LED - For improved safety and lighting in the parking lots.
- Install ballistic film in all strategic locations throughout campus.
- Additional egress doors for campus buildings.
- Security window film – 1st floor - Security consultant recommended security film on all first floor windows and doors. Provide resistance to forced entry into areas as well as protect occupants from shattering glass/debris from shots fired and earthquakes.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$15,000,000.00

FUNDING REQUEST:

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	0	0	0	15,000,000.00	0	0	15,000,000.00
Governor’s Budget							
Legislatively Adopted							

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Higher Education Coordinating Commission
2017-19 Biennium**

**Agency Number: 52500
Cross Reference Number: 52500-117-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
General Fund Obligation Bonds	-	-	1	86,996,991	102,795,250	-
Lottery Bonds	-	1,542,827	1,542,827	259,593,521	15,259,002	-
Tsfr From Comm Coll/Wkfr Dev	49,824,844	-	-	-	-	-
Transfer Out - Intrafund	-	-	-	(1,598,009)	(2,085,485)	-
Total Other Funds	\$49,824,844	\$1,542,827	\$1,542,828	\$344,992,503	\$115,968,767	-

Detail of Lottery Funds, Other Funds, and Federal Funds Revenue - HECC

HECC 52500-117-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
GF Obligation Bonds Community Colleges XI-G	OF	555	157,161,829	1,542,827	1,542,827	86,996,991	102,795,250	
Lottery Bonds Community Colleges	OF	565	0	0	0	259,593,521	15,259,002	
Interest Earnings Community College XI-G	OF	605	431,209	0	500,000	0	0	

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Information Technology-Related Projects/Initiatives

HECC is requesting through Policy Option Package 105 to replace its Financial Aid Management Information System (FAMIS). HECC (through the Office of Student Access and Completion) is the federally designated repository for Oregon residents' FAFSA data, the managing agency for the Oregon Opportunity Grant, Oregon Promise, and nearly 500 privately funded scholarships. To do this work, OSAC relies heavily on a robust, secure, and reliable Information Technology (IT) infrastructure. This package requests a one-time capital expenditure to fund the replacement of the agency's aging and unstable Financial Aid Management Information System. The system is expected to cost just under \$8 million.

In 2015 the Legislative Assembly approved \$800,000 to develop a business case to determine the best course of action. This new business case is currently under development. HECC/OSAC has contracted with a Business Analysis firm that is currently conducting a needs analysis for the system. This work will be complete in December, 2016.

The agency is working with our Strategic Technology Officer as we go forward to insure that we use the stage gate process. The business case submitted in the 2015 legislative session is included in the "Special Reports" section for frame of reference.

In Policy Option Package 108, HECC is seeking to unify Oregon's higher education data in order to produce mandated reports, answer state-level and cross-sector questions, and provide improved support to the SLDS. HECC is currently unable to complete these primary tasks fully, reliably, and efficiently. Higher education data come from over 250 different offices and institutions, and new requirements for private career school data extend this list further. The current data sources have inconsistent reliability, lack crosswalks among them, and together contain only rudimentary functionality. This leaves HECC unable to fulfill federal and state mandated reports and unable to answer many basic research questions central to effective higher education policy. Considerable staff time is currently spent inefficiently in the manual collating, cleaning, and processing of data. This package requests a one-time capital expenditure to gather data into a central location with necessary crosswalks such that HECC can meet reporting requirements, answer legislative requests, and improve data provision to partner agencies. The system is expected to cost \$1 million.

The business case for this effort is currently under development. The agency is working with our Strategic Technology Officer as we go forward to insure that we use the stage gate process.

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Business Case

For

Office of Student Access and Completion (OSAC)

Business Processes and FAMIS Systems

Re-architecture and Replacement

Office of Student Access and Completion (OSAC)

Date: Tuesday, June 30, 2015

Version: 2.0

OSAC – Lora Carson, Thomas Ridder, Lacie Tolle

TokuSaku Consulting – Tony Corsello, Steve Craig, Don Warren

Business Case – Authorizing Signatures

PROPOSAL NAME AND DOCUMENT VERSION #	OSAC Business Processes and FAMIS Systems, Re-architecture and Replacement, version 2.0		
AGENCY	Office of Student Access and Completion (OSAC)	DATE	June 30, 2015
DIVISION		DAS CONTROL #	
AGENCY CONTACT	Thomas Ridder	PHONE NUMBER	(541) 687-7434

The person signing this section is attesting to reviewing and approving the business case as proposed.

<i>This table to be completed by the submitting agency</i>	
Agency Head or Designee	
Bob Brew – OSAC Executive Director	(Date)
Signature	
Agency Executive Sponsor	
Vic Nunenkamp – OSAC Chief Operating Officer	(Date)
Signature	
Agency Chief Information Officer (CIO) or Agency Technology Manager	
Thomas Ridder – OSAC IT Lead	(Date)
Signature	
State Data Center Representative, if required by the State CIO	
(Name)	(Date)
Signature	

<i>This Section to be completed by DAS Chief Information Office (CIO) IT Investment and Planning Section</i>	
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State CIO	
(Name)	(Date)
Signature	

Table of Contents

Business Case – Authorizing Signatures.....	2
Table of Contents	3
Executive Summary	4
Purpose and Background	7
Background	7
Functionality.....	7
Risks	7
Constraints.....	8
Historic Timeline of Existing Technical Solution and Work to Improve / Replace	8
Purpose.....	10
Problem or Opportunity Definition	11
System Silos	11
Outdated Tools.....	11
Reporting Limitations	11
Compliance and Integration Limitations.....	11
MS-Access.....	11
Other Limitations.....	11
Alternatives Analysis	12
Assumptions.....	12
Selection Criteria and Alternatives Ranking.....	12
Selection Criteria	12
Solution Requirements.....	13
Alternatives Identification	15
Alternatives Analysis	19
Costs.....	20
Benefits.....	26
Risks.....	28
Conclusions and Recommendations.....	30
Conclusions.....	30
Recommendations.....	31
Consequences of Failure to Act.....	32
Appendices and References	33
Appendix A – Economic Analysis Worksheets	33
Appendix B – Selected Alternative Work Plan.....	33
Appendix C – High Level Risk Analysis	33
Appendix D – OSAC Mission Statement and Statutory Authority	33
Appendix E – OSAC Entry (from Oregon Blue Book, in Education section)	34
Appendix F – Stakeholders, SME’s, Vendors and Suppliers.....	35
Appendix G – Graphic, OSAC Information Technology, Users and Services	36
Appendix H – Data Concepts in the Business Model (>80% complete, not exhaustive).....	37
Appendix I –OSAC Fixed yearly IT Staff costs, Existing and Advised.....	38
Appendix J – References to companion materials	39
Glossary of Terms and Acronyms.....	40

The Oregon Office of Student Access and Completion, or OSAC, seeks to replace its legacy software solutions to reduce risk and meet changing requirements. OSAC's statutory authority is established by ORS Chapter 348, Student Aid; Education Stability Fund; Planning, which states that, "All Oregonians who meet the appropriate admissions requirements should be able to attend any community college, public university listed in ORS 352.002 or independent not-for-profit institution of post-secondary education regardless of individual economic or social circumstances". As such, OSAC is the state's sole agency for promoting and administering financial aid for Oregon students. OSAC allows students to apply for grants and scholarships online, facilitates the review and awards process, manages the funds between donors, OSAC, and colleges, and encourages Oregon high school students to plan to go to college and to apply for aid in a number of ways.

OSAC's existing Financial Aid Management Information System (FAMIS) is an in-house built software solution that presents several problems and constraints on OSAC, and has begun to become more difficult and risky to maintain in the last several years. In 2013, scholarship deadline driven peak usage caused the system to crash for several hours. In addition, FAMIS' 10 year old technology and design make it hard to find staff well versed in its maintenance. It also poses potentially serious data security risks.

A previous effort to document this business case was conducted in 2014 and focused on rebuilding the only the MS-Access, internal operations portions of the FAMIS system only with identical functionality. That analysis focused heavily on the pros and cons of using various technologies to rebuild the system in house.

In 2015, OSAC initiated an upfront planning and assessment effort to:

1. Review all previous requirements related documentation
2. Review the Financial Aid software marketplace and consult with DAS regarding its services
3. Identify and assess potential strategies for replacing the FAMIS system
4. Recommend the best solution for delivering business requirements in time to meet the implementation deadline

Eight general development and implementation alternatives were considered, including the status quo. Of these, three were identified as the most viable, given the timeframe, availability of resources, perceived risks, benefits, and cost considerations. The top three viable alternatives include:

- ❖ Engage Oregon's Department of Administrative Services and their use of NIC USA's development team to custom build a replacement for the FAMIS and related systems.
- ❖ Issue an RFP to find another firm to custom build a replacement for FAMIS and related systems.
- ❖ Issue an RFP to find Customer Off the Shelf (COTS) software offered by various vendors, and supplant that effort by custom building software in those areas of OSAC's business that a COTS solution is unable to address.

The Alternative Analysis in the following pages considers these three versus the Status Quo alternative.

All three options would deliver a solution providing the desired benefits that OSAC seeks:

- Reduced time, effort, and cost to implement annual changes in scholarship and grant program requirements as well as legislative directives.
- Even greater assurance that OSAC's public facing websites and systems will not temporarily crash.
- Greater Data Security and Privacy protections.
- Increased ability to support routine reporting and ad hoc analysis of OSAC and student data.
- Increased OSAC staff productivity.

Upon initial analysis of alternatives, only the two custom build alternatives, the DAS/NIC USA and 3rd Party Custom Build options, will provide OSAC the greatest assurance that the solution will fully address its unique and complex business model and processes. OSAC's broad mission covers the wide range of functions described above, involving six considerably different functional categories.

Furthermore, OSAC's success in managing nearly 500 scholarship and grant has created complicated business processes. No other state does as much as Oregon does through OSAC. No single COTS Software solution vendor researched provides more than a portion of what OSAC requires. And, use of multiple COTS solutions and/or extensive custom coding would be required to produce a sub-optimal solution in contrast to a 3rd Party custom build from either NIC USA or any other 3rd party development firm that may be found.

It is noteworthy that the two states with agencies most similar to OSAC, the Vermont Student Assistance Corporation (VSAC), and the Arkansas Dept. of Higher Education, both used custom build solutions to address their complicated business needs. These findings support the position that any COTS solution alternative would still require considerable code customization and/or development.

Of the two options for developing a custom-built replacement for FAMIS, the DAS/NIC USA solution provides the following:

- NIC USA has built similar, albeit simpler scholarship, grant, and finance software for the State of Arkansas.
- DAS/NIC USA already has a relationship with the state of Oregon, precluding the need for an RFP.
- DAS/NIC USA already satisfies all Oregon State CIO requirements regarding data security, privacy, business continuity, and general technical architecture suitability.

However, there are two concerns with the NIC USA model that will need to be further evaluated prior to approval of Stage 2 before selecting NIC USA. Both relate to the fact that OSAC would neither own nor have access to the source code for the solution developed.

- OSAC would need to continue to pay annual subscription fees and/or licensing agreements, estimated to be \$300,000 to \$700,000 a year once all development is done.
- OSAC would need to rely on the DAS/NIC USA prioritization process to ensure that it was able to implement changes to the solution that are likely required each year. This includes consideration of timeliness of response to requests for change. NIC USA does require months not weeks for most significant change requests. They use a shared staffing model to serve all the Oregon client requests for all NIC USA provided solutions.

Due to the ad hoc development nature of the current system and processes, a stable, well documented business and technical architecture does not currently exist. In order to select and implement a successful solution, development of to-be business and a supporting technical architecture is necessary in order to remove functionality limitations and offer the ability to adapt to future needs.

Recommendation:

The immediate next steps that OSAC should take are the same regardless of which of these two custom build alternatives they may pursue.

- Pursue the strategy of having the FAMIS replacement custom-built for OSAC.
- Engage resources to help OSAC review its business and technical architecture, including consideration of already documented functional shortcomings.
- Deliver detailed business architecture and business requirements for informing vendor identification and price negotiations to inform +/-10% estimates for Stage Gate #2.
- Continue to discuss with DAS and the legislature concerns regarding tradeoffs:
 - NIC USA provides many benefits (No RFP, Pre-approved technology), but requires \$300,000-700,000 yearly maintenance and support payments. These would exist for the perpetuity of the contract. Uncertainty regarding prioritization of mandatory program changes that tend to occur annually and would have to be negotiated with NIC USA on a case by case basis.
 - RFP for a 3rd Party Custom build solution does require an RFP, could involve a firm accustomed to working with the State of Oregon, and provides OSAC with the source code. This eliminates the need for annual subscription and maintenance payments and assuring OSAC has full control over implementing annual program changes.
- Plan to revisit which Custom Build option to pursue in late 2015 or early 2016 as the project prepares to pass through Stage Gate #2.

The recommendation is based on a set of constraints, assumptions, and risks, including the following:

- OSAC does not have a sufficiently staffed information technology and project management function to build the custom solution in house.
- The system to be built will be able to handle changing scholarship, grant, financial, outreach, and mentoring functions. Any significant expansions in OSAC's mission or programs, such as supporting student lending, guaranteed tuition payments, or college savings plans, would require additional technical support.
- OSAC will not ask students, colleges, or donors to pay directly for using the software, although OSAC does charge private scholarship clients processing fees of various kinds.
- Given recent technology implementation challenges, the risk level of the State is particularly low, and sensitivity is high.
- All end users will have access to the Internet and will adopt the latest browser technology.

All assumptions and risks will continue to be monitored and mitigated throughout the development and rollout process to ensure success.

By earmarking additional funds for further definitional work, the State has confirmed the importance of this initiative. All of the benefits referenced above and detailed in this business case depend on moving forward with this Initiative. Approval of use of those funds for the next phase is advised.

Background

The Office of Student Access and Completion (OSAC) is the Oregon state agency tasked with distributing state and federal grants as well as administering nearly 500 private scholarship programs to Oregon students in pursuit of post-secondary training and education. The Oregon Opportunity Grant (OOG) is the most significant program, offering more than \$140 million of need-based grants to 70,000+ students each biennium.

As the sole financial aid state agency, OSAC has very unique requirements for an electronic Financial Aid Management Information System (FAMIS) which include a financial aid delivery system along with tracking and management of its student and financial data. This system, and related tools help OSAC manage scholarships, grants, finances, public facing information websites, the ASPIRE mentoring program, and the Outreach program designed to encourage high school students to apply for financial aid. OSAC's FAMIS user base is comprised of OSAC's staff, Oregon Title IV eligible post-secondary institutions, Oregon high schools and middle schools, nearly 500 scholarship providers including some of the country's largest philanthropic organizations and donors, and tens of thousands of Oregon residents.

Donors provide funding for scholarships and grants ranging from individuals to large public and private organizations and fund managers set the criteria for awards. These external stakeholders require a reliable, secure system that reflects the most current annual updates to the State's program as well as their own programs and related requirements.

Functionality

Currently, the system also:

- Presents a set of public-facing websites for information and application submissions
- Supports mentoring and outreach programs, managing progress and relationships data of mentors, students, and schools
- Accepts Micro donor submissions
- Supports a scholarship partner management site
- Acts as a grant matching system
- Allows for scholarship review and selection/awards
- Acts as a finance management system
- Manages reporting across all systems
- Provides internal operations and reporting functions, accessed via an MS Access user interface

Risks

The system currently in use was created more than ten years ago. It has since been modified in-house over the last several years. The updates are made relying on much of the ten year old base solution.

The biggest risk of the current technical solution is the heavy reliance on an MS-Access user interface. As a result the system:

- Is difficult to maintain, enhance, and extend
- Requires a great deal of ongoing monitoring

- Requires extensive programmer effort to do routine changes to queries and reports
- Could be vulnerable to unauthorized access to Level 3 data at the file and field level
- Does not keep up with an ever growing list of unmet business needs and requirements due to a limited ability for technology extensions to the current system. This results in ever increasing manual labor expenditures for processes that can be easily automated.
- Cannot be supported with current staff capacity. The existing IT staff is well versed in the functionality and operation of the current system. However, they are occupied with small changes and operations and have no bandwidth for large scale system changes that are needed in order to meet the outstanding and ever growing list of unmet business needs. Examples include impending Legislated changes to programs such as Oregon Opportunity Grant selection criteria changes, and additions of scholarships and changes to existing scholarships.

Constraints

While the current FAMIS System meets minimum stakeholder requirements, several key constraints hinder flexibility and increase risk:

- Complexity: Oregon is unique among states in the number and complexity of programs supported as well as the variety of populations served and partner organizations' needs. There are hundreds of relationships to manage among schools, scholarships, and people.
- Change Drivers: The current system is inflexible and unable to respond to legislative, program and partner changes that occur regularly.
- Knowledge Retention: The current system is heavily dependent on undocumented processes and custom built solutions limiting flexibility and increasing risk. Business architecture, processes, and tasks are undocumented. Knowledge is lost when staff turnover. Technical solution architecture is undocumented, extending the duration of work to define and develop changes to the system.
- Reporting: Report creation and ad hoc analysis necessary to answer legislative inquiries requires highly specialized users, limiting reporting capabilities and ability to respond to legislative needs. There are no self-serve reporting and analytics tools nor a staff role for business reporting and analytics. Thus the IT staff is tasked with what should be a business function enabled by proper technology and staff.
- User Interface: The current system relies on a custom Microsoft Access interface, limiting functionality, increasing complexity, reducing flexibility and limiting security.
- Security: The system transfers and retains sensitive information that is at risk due to inability to customize user access by role. Further there are some possibilities that files containing protected level 3 data could be accessed by an intruder/hacker. The SQL-Server database is encrypted; however files external to the database are not. Exposure is controlled only as much as possible physically and by a half-time security and system admin function that has limited ability to detect intrusion.

Historic Timeline of Existing Technical Solution and Work to Improve / Replace

2005: Start of initial system build using MS-Access for both User Interface and Data Management and Storage.

2005-2012: System was extended in stages serving a growing list of OSAC departments. Each departmental solution was uniquely coded sharing no functionality across solution silos. These

changes included additions of public facing websites for data collection which was then manifested in the MS-Access database and solution. This included the applications data collections web site.

2012-March-1: System load in last few hours before applications deadline caused system failure, which had a significantly large business impact. Much manual effort was expended in business and technical recovery. Deadline for applications had to be extended, impacting all stakeholders.

2012-OCT: Significant changes were made to the solution architecture and functionality in advance of the Nov-2012 thru Feb-2013 application season.

2013 – Throughout the Scholarship Applications season Scholarship Application user load had to be capped for the number of simultaneous users allowed to access the Application at one time. The user load had to be manually monitored to mitigate and address server load induced crashes of the Scholarship Application. Deadlines for applications had to be extended, impacting all stakeholders. Complexities in fallback plan required increase of labor expended to review applications for completeness.

2013: System version rollback was performed as part of recovery process in IT area.

2013: Outside firm (2H) engaged to identify opportunities for improvement and remediation.

2013-2014: Data moved from MS-Access to MS SQL Server increasing database reliability. Solution still has a high degree of coupling between user interface, business rules, data access, and data objects layers. Impediments remain for assuring system reliability and ease of technical changes to meet the growing list of outstanding business requests for change and additions to the system.

2014-2015: Another outside firm (Gateway) retained thru RFP to prepare a Business Case for replacing the existing solution set. The firm focused solely on internal systems using and related to the MS Access user interface functionality. The only respondent to the RFP was a technical solution company that focused on a one-for-one replacement of existing functionality of the MS-Access portion of the system. Their recommended design was to use newer technology to replace the MS-Access functionality. They did not address functionality to meet the growing list of unmet business needs and changing business processes required by external parties or changing legislative priorities. No consideration was made for the portions of FAMIS beyond the MS-Access manifested functionality. The business case was rejected by the CIO/LFO offices and OSAC sought a more comprehensive analysis by a new outside firm. More than 500 documents were produced having little future value.

2015: OSAC issues RFP for a firm more capable of addressing all stakeholder, business and technology requirements for creating a business case reflecting a more complete, staged change initiative.

2015-May-27: New outside firm (Tokusaku) awarded contract to prepare new business case for DAS Stage Gate #1 approval.

2015-June-30: New business case and associated materials finalized.

Ongoing: OSAC IT continues its yearly cycle to modify the existing solution in a step-wise fashion as allowed given system limitations and lack of a target architecture. Changes are rolled out annually in October for supporting an annual Nov-Mar application season. Unmet reporting needs are addressed as IT staff time allows. Business changes can be supported intermittently as IT Staff time allows. Business has ceased asking for most large scale changes in technology, resorting to manually executing changed business processes impacting productivity.

Purpose

The objective of this initiative is to leverage new technology and architectural trends to:

- Enable OSAC to modify FAMIS more quickly, more predictably, and more safely in the future as business needs and legislative priorities change
- Decrease the risk of temporary or prolonged system failures resulting from the technical difficulty of maintaining and/or modifying FAMIS, resulting in the inaccessibility by OSAC users (students, colleges, donors, partners, OSAC staff)
- Improve the system's data security and reduce the risk of breaches
- Allow students to apply for scholarships and grants online, upload transcripts online, obtain and hold FASFA data for Oregon students, facilitate OSAC &/or Donor review and awards, and track the movement of funds from Donors to OSAC as well as colleges
- Facilitate the ASPIRE student mentoring program and the department's outreach efforts which work with high schools to encourage more students to file for financial aid
- Facilitate self-service reporting and basic ad hoc analysis that does not require a technical resource to facilitate
- Provide the capacity and ability to be expanded more quickly and easily in both functionality and scale (users) as needs change and stakeholder requests are made

This initiative will not address changes to the content of the forms, applicant pool, partners, etc. or changes in Oregon Opportunity Grants, Ford Foundation, ASPIRE, College Access Programs, etc. Nor will the initiative address changes to policies related to the application, grant, scholarship, or other functions. Changes in organizational structure at both the OSAC and State levels will not be addressed. This initiative will automate the current OSAC requirements with system flexibility to adjust to meet future needs.

Problem or Opportunity Definition

System Silos

The existing solution was developed in a stepwise fashion, one department at a time. This resulted in both design and implementation occurring in silos making modifications to the system more complicated and less efficient. As part of adopting a new system, business processes can be streamlined and leveraged across programs. Enabling solutions can be designed for sharing across departments. This will reduce long term infrastructure and IT costs and improve business performance.

Outdated Tools

Over the past several years the systems were modified with antiquated tools making the system difficult to maintain and requiring extensive programmer effort to modify most routine changes. New industry standards and solutions have appeared in the ten years since the original solution was first developed. A new IT solutions target architecture for all of OSAC (and HECC and other organizations under the HECC umbrella) can and should be drafted. Standards and Guidelines created can guide each point solution to focus on the target architecture. All software improvement projects large and small can promote a move to the target architecture.

Reporting Limitations

Pre-existing reports no longer meet reporting needs, but changes require IT developer attention that is often unavailable. Similarly, OSAC business staff often is required to engage technical staff to query the data in order to answer inquiries from the legislature or other offices. There is no staff at this time for the needed role of ad hoc data analytics and reporting. Some reporting functions have never worked, some have worked but mandated changes are met by tech changes, and some reporting functions have ceased working as a consequence of system changes made to accommodate other needs.

Compliance and Integration Limitations

The current system lacks the flexibility to adapt quickly to changing compliance and integration needs. An optimal application can be robust, easy to use/maintain and ADA compliant, allowing the students and agency to be more flexible with minimal IT dependency and seamlessly integrate with all OSAC internal applications/systems, State and Federal Financial Systems.

MS-Access

The existing MS-Access interface has limited capabilities to meet the security, reporting and user access needs of stakeholders. A new system would provide the most current security tools and flexibility to adapt to changing needs.

Other Limitations

- Student application information packages are difficult to distribute digitally because PDF collection and delivery architecture is not well provided due to IT Staff bandwidth and funds for any significant change.
- Inbound scanning of student records and other documentation lacks OCR recognition.
- Significant failings in contact management and institutional contact information. Continuing rewrites occur for contact and institutional role based functionality. Tools in the marketplace

exist and are well evolved yet involve a cost of acquisition and integration that OSAC budgets have not been able to support.

- Emerging needs and business changes have not been implemented due to system and IT staffing limitations, which lead to an increasing amount of manual effort in order to meet business objectives and stakeholder needs.

Alternatives Analysis

Assumptions

- The current OSAC technical team is not large enough, and lacks roles to support large scale software development.
- Ideally, the Business and Technology Improvement Initiative should be completed during the 2016-2017 biennium (prior to July 2017)
- OSAC and the FAMIS replacement solution are not designed to process the application and servicing of student loans. Any legislative mandate to address student lending would require additional organization and technical capacity.
- Details regarding scholarship and grant eligibility and awards/funding processes can change on an annual basis. Any solution should be designed on the assumption that scholarship and award parameters may need to change annually. Ideally, any solution would also anticipate process related changes such as to whom the applications will be forwarded for review and approval and other review steps, such as checking eligibility from other agencies.
- Protecting the student and family data as well as any kind of sensitive data is a critical requirement of any solution.
- While Scholarship and Grants are managed by different teams and funded using different data sources, it is in the agency's overall interest to look for as many commonalities in their processes as possible in order to maximize opportunities for synergy in the design and development of software solutions.
- OSAC will require business process analyses and change, and related training, regardless of the solution selected, although conforming to off-the-shelf solutions would require considerably more than other options.
- Some regard to scale should be recognized. State of Oregon population growth is expected to be as much as ten percent in the coming 5 years. This will increase the number of applicants as well as the amount of work that OSAC must perform to find qualified applicants and properly award grants and scholarships.

Selection Criteria and Alternatives Ranking

Selection Criteria

Once movement past Stage Gate #1 is approved and funds released, the business architecture work will proceed to thoroughly define the detailed, desired-to-be business processes and informational flows. Upon completion of this prerequisite, the following selection criteria will be used in conjunction with the fuller detailed business processing context;

1. **Time to Implement Meets Seasonal Deadlines:** Delivering the full solution by the end of 2016-2017 is desired. If the full solution timeframe extends beyond the initial application deadline cycle, the first change targets are the OSAC internal functionality as well as the public facing

data collection sites, such as student applications collections. So, if there is a need to circulate an RFP, it would be an abbreviated process leveraging work done in the next Definition Phase documenting the to-be business processes. RFP cost and calendar should be minimal if needed at all (see Alternatives Analysis section below). Competition will reduce cost in most cases while assuring most capable provider is identified.

2. **Availability of Knowledge & Workflow Management:** Knowledge Management (KM) and Workflow Management (WM) need to be at the core of the new solution to assure a sustainable business; no loss of knowledge and productivity on staff turnover. The KM and WM portions of the solution need to be Business Power-user configurable.
3. **Ease of Reporting Capabilities:** The new solution must provide the capability for Business to perform self-Service Reporting and Analytics. This would include the ability for Business users to define changes to existing reports and to create new reports using logical sources, selected content at field level, using various logical joins and filters. Business users must also be able to schedule delivery of any all reports.
4. **Ease of Modification:** Assuring OSAC can continuously modify various aspects of its complex set of business processes is a must. This will assure that legislated changes and changes required by private scholarships, existing and new, can be rapidly implemented at little or no cost beyond the effort of The Business.
5. **Architecture Adequacy:** A solution design that assures a layered and highly decoupled architecture is a necessity and a best practice in delivering service oriented architectures. This will assure many of OSAC's flexibility requirements
6. **Meets Security Requirements:** Security of data at the file, database, and user interface to filed level is extremely important. Access to data should be role based. All Level 3 data is identified and protected to State and other statutory requirements.
7. **Meets Capacity Requirements:** The system must be able to handle the volume and types of current and future users as well as application, decision and data volumes.
8. **Meets Stakeholder Functional Requirements:** The system must meet all system and functional requirements of all stakeholders.

These selection criteria are addressed at a high level in this business case for the known alternatives to be compared reasonably on the aspects of calendar, cost, and business process flexibility. These criteria will be evaluated more comprehensively for Stage Gate #2 review.

Solution Requirements

Detailed business requirements for the OSAC's websites and systems (including FAMIS) were documented as a result of

- 1) Review of all materials collected to date from prior review of FAMIS and OSAC's sites and full solutions set (more than 500 documents, more than 5000 pages)
- 2) Interviews with various stakeholders (see Appendix F – Stakeholders, page 35)

System Requirements

At a high level, the solution's system requirements can be summarized as follows:

- Satisfy the State CIO's data security and privacy requirements
- Be scalable enough to handle seasonal peak usage loads that exceed non-peak usage patterns
- Provide for data back up to support business continuity needs

Functional Requirements

At a high level, the solution's functional requirements include:

- Allow students to create profiles and apply for scholarships and grants using online application forms
- Allow students and/or previous schools to submit transcripts as images
- Download FAFSA information for all Oregon applicants. Include functionality to help match FASFA records with application records if some contact information does not match for various reasons.
- Allow OSAC staff or the public (funders) to create and edit scholarships
- Provide Web portals for all external user groups including student/applicants, high schools, colleges, and donors that allow each group the ability to conduct their most basic functions and interactions with OSAC
- Allow colleges to confirm attendance and reconcile and/or refund OSAC dollars accordingly
- Have a matching engine to match applicants with scholarships for which they are eligible
- Allow OSAC staff and approving committees to review applications, FASFA, and transcript information when deciding scholarship awards
- Financial data management, including ability to facilitate 3 models of funding awards (funding direct by donors; pay college/student and invoice donor; invoice donor and receive remit prior to paying college/student)
- Support Oregon Opportunity Grant which has several unique requirements that distinguish its process from the scholarship process
- Support several other special grant programs including childcare, Chafee Foster Student, and JobsPlus each having unique processes and requirements.
- Allow the public to sign up to be ASPIRE mentors, allow students to request mentors, and help staff match mentors with students. Further coordinate School (middle and high) teachers and administrators access to review student progress and mentor notes.
- Allow materials to be available for Student Application Reviews (for completeness) and other needs such as Grant and Scholarship Awarding processes.
- Improve the delivery of digital presentation (Leverage Ford initiative) and paper presentation (PDF coding improvements)
- Provide for website performance reporting (unique visits, unique visitors, page flow analysis, application process initiation / completion rate / abandonment, and other analysis towards informing site improvement opportunities)
- Provide program staff the ability to create and update reports
- Provide program staff the ability to perform ad hoc analysis on the data with little or hopefully no developer or technical staff assistance.

The detailed requirements are to be provided after Stage Gate #1 through the Business Architecture and Detailed Requirements project that will inform the vendor selection process.

Alternatives Identification

A preliminary set of 8 alternatives, including the status quo, was developed for initial assessment. Three alternatives were eliminated that did not meet the minimum stakeholder requirements, and two of the remaining alternatives were combined, resulting in four alternatives that were selected for more detailed analysis and recommendations.

The preliminary set of alternatives to assess was developed by considering the options facing OSAC along two dimensions:

- The range of functionality required by OSAC (what the software would do)
- The technological and organizational options of how OSAC might build or acquire a replacement solution

The first dimension considered the various functional processes or modules that constitute OSAC business including managing and awarding scholarships and grants, managing donor funds, reporting and analyses, ASPIRE (mentor-student matching), and outreach which encourages Oregon students to apply for financial aid. The second dimension considered the various development models that OSAC could pursue, ranging from rebuilding the entire FAMIS system in house, hiring a firm to custom build the software or purchasing or subscribing to commercially available off the shelf software.

By combining various aspects of these two criteria, the following preliminary list of alternatives was identified:

- Status Quo
- Rewrite FAMIS In House with augmented staff (all functional areas)
- DAS/ NIC USA Custom build (all functional areas)
- DAS / NIC USA Custom Build + In house build certain modules
- RFP 3rd Party Custom Build (all functional areas)
- Vendor Customer Off the Shelf (COTS) for Scholarship with Customization for Grants, then In House Rewrite of Finance Module
- Vendor COTS of Finance Software, with in house rewrite of Scholarship & Grant Modules
- Vendor COTS Software w/ 3rd Party Integration

(See "Appendix J – References to companion materials" on page 39, and then in the noted file look for the "Preliminary Alternatives" tab for a more detail description of these options and a side-by-side comparison of these preliminary alternatives)

A review of available COTS software information was conducted, and then the options listed above were assessed against a common set of criteria including: Ability to develop and internal expertise in house, OSAC's organizational ability to execute, ability accommodate annually needed scholarship and grant program changes, ability to match OSAC's complex business requirements, and high level estimated relative cost and duration assessments.

Potential vendors were identified and evaluated to assess feasibility of this approach including Academic Works, WizeHive, Gold Frame by Gold Bridge, Grant Pro by NDS (Nelnet Diversified Solutions), and Power FAIDS by College Board.

A more detailed discussion of the COTS software review and a review of OSAC's complex requirements as it impacts the alternative analysis and identifications follows later in this section.

Alternatives Short List

Based on this preliminary review, four options that met the minimum requirements were considered in more detail.

1. **Status Quo**: Continue slow migration of in house tools from older technology to newer, as time and demand allow, using existing OSAC staff resources
2. **DAS/NIC USA**: Engage DAS's service which is supported by NIC USA to rebuild FAMIS and its related tools, including both the web portals for various user groups (students, donors, colleges, mentors, high schools, etc.) and the staff-facing core system and cover all areas of OSAC's business process (scholarship, grants, financial management, ASPIRE and Outreach)
3. **RFP 3rd Party Custom Build**: Identify another firm that could custom build all or part of the applications needed by OSAC
4. **RFP Customer Off the Shelf (COTS) + Customization**: Issue an RFP to identify a vendor built off the shelf financial aid business application that would support the scholarship and financial modules, and to a lesser extent the grants functionality, and develop in house solutions for ASPIRE, Outreach, and to facilitate functionality within grants and the other modules not supported by the vendor solution.

OSAC Requirements as they Relate to Alternative Identification

OSAC's functional requirements were acquired by a range of inputs and are outlined in some detail in the Solution Requirements section, and summarized in the Executive Summary. At a high level, Scholarship and Grant application, review, and approval; fund management; mentor and outreach activities; and reporting and analyses constitute the major areas of OSAC's business. These requirements are not documented at a more detailed level at this time. Prior firms produced less than useful requirements for a one-for-one functional replacement of the MS-Access front-end only. Truly useful detailed Requirements will be collected once approval and funding to proceed are granted to OSAC.

OSAC's large volume of scholarships, grants, and related funds to manage create a fairly complicated set of requirements, even at a high level. OSAC's broad mission of providing a streamlined application process for nearly 500 private scholarships and several publicly funded grant programs has created a fairly complicated set of business processes. This is due to the fact that both private and public sources of funds each have their own set of program requirements and student awarding criteria. And while these can be aggregated into groups of business processes at OSAC, the remaining programs and

services are more complicated than what comparable state agencies and certainly most colleges support.

While scholarships and grants have many similarities, the public grants OSAC manages involve different types of functionality and supporting processes than scholarships. For instance, one grant requires OSAC to inquire with another state agency if the applicant meets some of the eligibility criteria. The Oregon Opportunity Grant's unique requirements also significantly distinguish it from the scholarship process. In particular, the OOG process does not require any application to be submitted to be considered (other than the FASFA itself). Also, major changes to the OOG program are being considered and will very likely be adopted by the legislature by end of the 2016 session. This will in this instance and in similar future instances require the system to be easily updated to accommodate new features and selection criteria.

Similarly, OSAC's current financials and fund management module manages several different funding methods and processes related to managing the flow of funds from donors to OSAC and approved post-secondary education providers. These different processes are the result of requirements presented by the different private and public donors. In some instances, funds are given to OSAC, who make awards to students and then forward those funds to the students' colleges. In other instances, OSAC makes awards, invoices the donors and, once those funds are forwarded to OSAC, they are forwarded on to colleges. In some instances funds are provided to OSAC and then forwarded to schools before the particular students receiving the awards are identified as actually attending. Later processes assure enrollment and accounts reconciled at a later time. This results in monies being moved again in order to assure schools receive funds only when students attend.

Last and possibly more complex, some donors such as the Ford Family Foundation prefer to make the award decisions themselves and transfer the funds directly to the colleges. OSAC aids this sort of partner by reviewing applications for completeness, packaging all application materials for the winnowed list of students that meet the partner's high level selection criteria, and then sending along the list of students and all their associated application materials and data to the partner.

COTS and NIC USA Reviews:

Three steps were taken to explore these options (In lieu of an RFI, which time did not permit and which was premature for this stage):

- Performed a high level market search of financial aid software for institutions
- Performed a review of OSAC's previous evaluations, including vendors considered in 2012 and 2014
- Interviewed two software providers, one a customer build firm and the other a financial aid focused vendor

Market Research

Several vendors offer college financial aid management solutions covering scholarships, grants, and financial management. Several software vendors provide financial aid scholarship and grant management business applications including the ability to download of FASFA data, take online applications, sort students by scholarship eligibility, track awards, and report out to financial

management systems. Some vendors also offered software that tracked funds from donors to the college, supported related accounting collegiate attendance validation, and other financial management functionality. However, several of these firms were clearly designed for use by colleges, and only a few had evidence that they might be suitable for a state agency like OSAC such as references to target audience or client listings.

Review of OSAC's Previous Vendor Evaluations

Two “scholarship” software solutions were reviewed in 2014 to different degrees, but both only partially addressed OSAC’s requirements in that functional area. In fairly detailed discussion, one solution was ruled out because several key functional requirements within the scholarship process were not met. Another solution that was under consideration by both OSAC and one of its key Donor partners, was not pursued because its underlying interface technology was limited and significant data integrity issues would have been introduced through data transfers. In both cases, the vendor solutions did not handle the financial management needs, and thus would have only been a partial solution.

Several vendor solutions that would at least partially address OSAC’s scholarship, grant, and financial functional needs were reviewed in 2012. Both solutions appear to provide a considerable amount of the scholarship functionality, as well as financial management functionality, although in both cases some more detailed requirements in these functional categories were not met. Both offered quotes for their solutions in the \$250,000 – 500,000 range for initial purchase, configuration and deployment; and between \$60,000 – 90,000 for annual licensing fees. However, these solutions do not appear to fully address all of the complicated detailed requirements that OSAC faces given the sheer volume of funds it manages.

2015 Vendor Interviews

College Board who sells a vendor solution entitled “PowerFAIDS” and NIC USA, who has an existing long term enterprise agreement with State of Oregon Department of Administrative services to custom build solutions for Oregon state agencies such as OSAC.

PowerFAIDS offered by College Board not only mentioned state agencies as clients on their website, they appear to offer a range of support covering scholarships and financials, and probably to a lesser degree, grants similar to OSAC’s. PowerFAIDS is similar to FAMIS in that it is a SQL Server database with a set of rules (possibly stored procedures) that are deployed using a client server architecture. College Board boasts of having 400 clients using PowerFAIDS, although most of them are colleges whose needs are significantly different from that of state agencies like OSAC. PowerFAIDS quote would be \$320,000 for initial implementation costs plus \$45,000 a year in annual licensing.

However, as discussed above, it is very unlikely this will be a complete solution for OSAC. PowerFAIDS will not only not cover the ASPiRE and Outreach functions, it does not natively support the complexity of OSAC’s scholarship, grants, and financial modules. As such not only would a fair amount of work be required to address the shortcomings around scholarships, grants, and financial modules, additional work would be required for the areas it does not support. Furthermore, their installed client base is several hundred colleges and universities. It is not clear how successful OSAC would be in obtaining

the type of support into the future given that most of the users may be pushing for enhancements of most use by colleges rather than state agencies like OSAC.

The DAS / NIC USA solution provides Oregon State agencies the opportunity to have software custom built to agency requirements. DAS has engaged NIC USA to supplement its software development efforts in a 10 year enterprise wide relationship. NIC USA specializes in providing custom built software solutions for government agencies. NIC had built a similar but considerably less robust financial aid system for the state of Arkansas. NIC USA tends to provide web based and mobile solutions for agencies, but does have experience in developing core staff facing applications as well. Unlike other vendor based alternatives, engaging DAS / NIC USA does not require agencies to issue RFPs.

Alternatives Analysis

It is likely that vendor off the shelf software would cover some but not all of the functionality for scholarships and donor fund management and, to a lesser extent, grant management. Therefore, pursuing any off the shelf software vendor solution would require some additional in house solution development or significant business process change, dependent on legislative and donor requirements. Considerable in house developed technical solutions, in house developed ad hoc solutions (such as MS-Excel), and/or considerable business process changes, if they meet legislative and donor mandated requirements, would also be required for this approach.

In addition, it is very likely that any COTS software solutions will only partially address the functional needs of OSAC's grant management needs. While much of the scholarship processes could likely be leveraged by OSAC's grants team (online applications, facilitating review, tracking and communicating awards, etc.), any off the shelf scholarship solution would probably still require creation of custom code for missing functions and important cross-system integration.

Therefore, models for vendor technology solutions still assume that OSAC would require in house technical staff. If OSAC acquired vendor off the shelf software, considerable amounts of ad hoc solutions, custom code, or in house developed extensions to the vendor solutions would need to be built, introducing complexity and decreasing flexibility to meet annual program changes.

Scalability of vendor off the shelf solutions with regard to the high volume of scholarships, grants, and funds managed by OSAC is unproven. No examples of scholarship software that handled the incredibly high numbers of scholarships, applicants and donors managed by OSAC were found. For example, OSAC's single scholarship application provides Oregon students the ability to apply to for any of the 400 some scholarships for which they may qualify while the Arkansas FA agencies used NIC USA to handle approximately a dozen scholarships each. The Vermont Student Assistance Corporation uses an in house developed system to allow students to apply to more than 100 applications.

Costs

A cash flow projection and a broader cost model that considered risk based costing and the cost of foregone efficiencies was developed. Both the cash flow and cost models were carried through 2019 for all analysis.

The risk based cost related to the possibility of a data security and privacy breach, which while not at all likely, is a risk of using continuing the status quo and using the legacy system. The methodology reflected an estimate of the cost to the state or the agency of a data privacy breach and multiplied it against an estimated risk of such an event occurring. While little historic data is available for this calculation, the cost of a privacy breach event was estimated to be \$2 million, and if the risk factor of 10% in the status quo was used, for an annual risk cost of \$200,000. The sooner the legacy system is replaced, the less that alternative's cumulative risk cost will be. This risk based cost is not included in the cash flow projections.

A foregone efficiency cost model was also developed and used in the analysis. Tokusaku, based on its expertise in business process and system related inefficiencies, estimated that replacing the FAMIS system with a more suitable solution would result in an average efficiency increase of 15% by OSAC. Assuming a conservative estimate of an unburdened average staff salary of \$60,000, this translates to a \$225,000 per year increase in efficiency. This can be expressed as a non-cash cost of continuing to use the FAMIS system each year. The sooner FAMIS is replaced, the lower that alternative's cumulative decreased efficiency cost would be. This foregone efficiency cost is not reflected in the cash flow models. (Note, while this could have accounted for as a benefit, there are no other quantifiable benefits to this project, and so no financial benefits analysis was conducted.)

Currently, OSAC IT staff costs are \$405K yearly for four FTE's (see "Appendix I –OSAC Fixed yearly IT Staff costs, Existing and Advised" on page 38 for a list of positions and costs). These remain in place for all alternatives. And, strongly advised is the addition of three more roles as ongoing OSAC IT staff. This adds \$253K to the yearly IT labor costs. The new roles are to better support business process analysis and documentation, as well as reporting support. These roles should improve operational efficiency increasing its analytics business intelligence capabilities. Further these new roles decrease demand on OSAC IT SW Engineers allowing them to be involved with the new system development and acceptance testing. This assures a more seamless transition phase from existing to new solutions. The combined yearly IT FTE costs of \$650K occur in all alternatives and thus have no effect in the relative cost comparisons.

For Hosting of servers and services, OSAC has relied on their own Server room, collocated with the entire OSAC staff in Eugene. Since any decision on hosting, regardless provider, will be relatively equivalent, no comparative accounting was provided in the four alternatives.

OSAC may or may not stop hosting its production servers in house. DAS hosting is exorbitant compared with other public marketplace costs for similar or more secure hosting solutions. By the time the new solution is ready for deployment, DAS may be advising use of approved external hosting providers. Cost details for hosting options were not defined during the development of this business case. These costs would be quite equivalent regardless of the alternative chosen.

The time period for both the cash flow and the cost basis was for the current year plus 4 years, from July 2015 through December 2019. The annual data are included in companion materials identified in Appendix J – References to companion materials which can be found on page 39.

Status Quo

Maintaining the status quo would cost OSAC on a cash flow basis the same amounts that it has been spending to continue the basic support, annual fall code change release, and support for reporting and analysis requests, which is \$658,000 per year for its existing 4 FTE plus the three recommended additional FTE positions.

The status quo also shows a non-cash risk based cost of \$200,000 per year calculated using the methodology described above. This contributes \$1.2 million to the cost of the status quo through 2019.

The status quo also shows a non-cash foregone efficiency cost of \$225,000 per year, or \$1.1 million cumulatively through 2019, using the methodology described above.

Taken all together, the Status Quo has a cumulative cash cost of nearly 2.9 million through 2019 and a total non-cash cumulative cost of \$2.1 million, which combine for a grand total cost basis of just over \$5 million through 2019.

DAS / NIC USA Solution

The DAS Solution can be priced in three different ways; Time and Materials, Subscription, and Transaction.

The Time and Materials model is similar to the traditional software development model; pay for Time and Materials in part upfront and pay the rest on delivery and acceptance of completed phases. There is a yearly charge for hosted operations, maintenance and support.

The Subscription model defers all development costs rolling them into a yearly operations and maintenance charge, which is about twice the yearly charges in the T&M model. This option requires no upfront costs from OSAC or the State.

The Transaction model removes all development and yearly charges replacing them with a per transaction charge, which OSAC would pay monthly. Again, this option also requires no upfront development costs, but does result in ongoing annual payments that are nearly twice as high as those realized under the time and materials model.

The DAS / NIC USA management reviewed the costs related to the Arkansas Department of Higher Education's College that they had delivered previously. Given how much more simple ADHE's requirements were relative to OSAC's, NIC USA estimated the effort to be 2.5 times as complicated and expensive. They then provided VROM (+/-50%) estimates for two pricing models; Time and Materials, Subscription.

For Time and Materials model, NIC USA estimated that the initial development would cost \$2 million dollars, paid in portions relative to the size of the phased deliverables, with a final expected payment in 2018. Annual maintenance fees would be based on percent complete of the total solution. These would likely start as small as \$32,000 in 2016. The yearly charges increase as new functionality is delivered up to an expected \$362,000 starting in 2019, the 100% complete target date proposed by NIC USA. The total cash flow cost to DAS / NIC USA through 2019 would be \$2.8 million in this payment plan.

For a Subscription model, NIC USA would charge no initial development costs. Instead an annual subscription fee would be charged. That yearly charge would increase as NIC delivered new phases of the solution to OSAC until 100% completion is reached. These yearly charges would rise from approximately \$148K in 2017 to \$625K a year beginning in 2019 after all of the functionality was delivered in August of 2018. The cumulative cost for this payment plan would be \$1.3 million through 2019.

(Note: While going beyond the period of analysis used in this plan, it should be noted that in both the Time and Materials and the Subscription models, ongoing annual fees to DAS/NIC USA would be required for as long as OSAC used the software in question. The time and materials would expect an annual cost of \$325,000 while the subscription model would expect an annual ongoing cost of \$625,000 in 2019. Both models' yearly fees continue until OSAC stopped using the solution.

By comparison, the RFP 3rd party model would have no ongoing costs other than routine server hosting and maintenance after the development effort, while the RFP COTS plus custom would envision ongoing annual vendor licensing fees of approximately \$100,000 - \$150,000.)

As with all three alternatives to the Status Quo, OSAC is advised to first execute a Business Architecture and Business Requirements Identification Project. Only with these complete will OSAC have the materials in hand to properly guide estimates from NIC USA or any other 3rd Party. The four roles for creating the Business Architecture and Requirements would also be used to execute the RFP process as well as guide/govern, project manage, and provide oversight of any vendor engaged for the entire course of the Developing Vendor engagement. Similar to all alternatives to the Status Quo, OSAC costs would run approximately \$900,000 per year. For the NIC USA alternative these costs run through August 2018.

Combined with ongoing OSAC staff and the NIC USA costs, the total OSAC cash flow costs would be \$8.8 million cumulative through 2019 using the time and materials basis, or \$7.3 million cumulative using the subscription model. This compared to the \$2.8 cash flow cost for the status quo, for net increases of \$6.0 million (Time and Materials) and \$4.5 million (Subscription). The ongoing annual costs for beyond 2019 are \$362K yearly for Time and Materials model, and \$625K for the Subscription model. Both models would see OSAC incurring additional charges for any significant change requests for the life of the solution. This would increase yearly fees for either NIC USA model.

In addition the DAS/NIC USA solution had the non-cash flow impacting costs described above. Since FAMIS would be replaced in phases, these costs related to privacy risks and foregone efficiency go

down over time during the period of analysis. The \$225,000 foregone efficiency cost in 2015 is cut in half by 2017 and is substantially gone by 2018. The cumulative foregone efficiency cost is estimated at \$562,000 through 2019 which is considerably less than the status quo estimate of \$1.1 million, and smaller than the \$618 cumulative estimated for the COTS and RFP 3rd Party Customer options.

The data security and privacy risk costs similarly decrease dropping from \$200K in 2015 to \$112K in 2016 and \$20K in 2017 and beyond. This reflects that the risk factor drops considerably as NIC USA's deliverables replace the FAMIS system in production.

Looking at both non-cash costs, the cumulative cost for the DAS/NIC Option total 985,000 through 2019, which is less than half of the \$2.1 million cumulative estimate for the status quo.

Combining the cash and non-cash costs, the DAS/NIC USA Model is \$9.8 million through 2019, or \$4.8 million over the \$5 million cost for the status quo. It is also very comparable to the total costs of the two other alternatives. It is only \$1.2 million over the RFP 3rd Party Custom Build option and only \$500,000 more than the RFP COTS + Custom build model.

RFP 3rd Party Custom Build

If OSAC were to pursue a Custom Build solution using some firm other than NIC USA for the reasons outlined elsewhere in this document, OSAC would need to conduct an RFP to select a responding firm. Oregon State agencies such as GEC have previously estimated it would add 6 months and \$165,000 to the total cost to develop, issue, and review an RFP, and Tokusaku's experience with RFP management is consistent with this estimate. While this is not called out as a separate cost line in the model in the companion materials (see references to companion materials in Appendix J – References to companion materials on page 39), it is already factored into the model for purposes of calculating overall duration, point in time when system is delivered, and other costs related.

In the RFP 3rd Party Custom model the supplemental staff needed for the project totals \$4.6 million during the development project, the bulk of which includes more than \$2 million in each of 2016 and 2017. This covers the architectural review, detailed requirements, and other definitional work, and all actual coding, testing, and other development work. (Because the role of vendor is different in this discussion relative to the COTS and NIC Models, these costs are captured on the same line items as supplemental staff rather than as 'vendor' costs)

From a cash flow perspective, this totals \$7.5 million through 2019 when added to the ongoing OSAC permanent staff costs. While \$4.7 million higher than the \$2.9 million baseline for cash costs in the status quo, it is lower than the DAS/NIC and 3rd Party COTS + Custom options.

One financial cost advantage the 3rd Party RFP has over the DAS/NIC USA and the RFP COTS + custom options is that it does not result in any ongoing annual costs other than routine maintenance and server hosting. (For easy reference DAS/NIC USA will be \$300-\$625,000 per year as long as the solution is in use while the COTS + custom option would likely be in the \$100,000 - \$150,000 range ongoing annual.)

RFP COTS and Custom Build

Any off the shelf solution would require OSAC to develop, issue, and review an RFP. Oregon State agencies such as GEC have previously estimated these to add 6 months and \$165,000 to the total cost, and Toku Saku's experience with RFP management is consistent with this estimate. While this is not called out as a separate cost line in the model (see references in "Appendix J – References to companion materials" on page 39), it is already factored into the model for purposes of calculating overall duration, point in time when system is delivered, and other costs related.

Based off of quotes given to OSAC from three vendors, it is likely that any off the shelf vendor solution would cost approximately up to \$500K for initial implementation and \$50K to \$100K for annual licensing fees. Given that several vendors who provided quotes were not able to offer precise bids for additional customization to meet more OSAC requirements, an additional factor of \$300,000 of vendor costs has been put in the model as a conservative measure. The initial implementation would cover the purchase of the software and the conversion and data integration.

In addition, because any COTS solution would not likely satisfy all of OSAC's complicated scholarship, grant, and financial management requirements, and would also not likely cover all of OSAC's business functions such as ASPIRE and Outreach (see discussion in Alternatives Identification for this analysis), some amount of custom development would still need to be done. The custom built software would need to be integrated with the COTS solution. Annual updates to the software would likely require this custom code and its interface with the COTS solution to be revalidated. Therefore, this option would still require more in house technical staff than OSAC currently has at an estimated additional cost of \$340,000 in 2015 which climbs to \$1.6 million in 2016 and \$1.9 million in 2017 as work transitions from definition to building the custom solutions.

This supplemental OSAC staff cost for the COTS solution then totals almost \$3.8 million during the project. This is more than the \$3.1 cumulative supplemental staff needed by OSAC to support the NIC USA project. (The \$4.6 million listed under supplemental staff under the 3rd Party Custom build option will be mostly 3rd Party provided staff working for OSAC)

Combining OSAC permanent staff, vendor costs, and OSAC supplemental staff, the overall cash flow impact through 2019 would be \$8.2 million.

Since most of this solution would come online in 2017, the non-cash risk based cost and the foregone efficiency costs drop off in 2017 and become very small in 2018 and 2019. Through 2019 the total risk cost is cut from \$1 million under the status quo cumulatively to approximately \$500,000 through 2019 under this alternative, while the foregone efficiency drops from \$1.1 million to approximately \$600,000.

Combining the cash costs and the non-cash costs, the total for the "RFP COTS + Custom" alternative is \$9.4 million, which is 4.4 million more than the \$5 million cumulative for the status quo. It is in line,

however, with the total cost of the \$9.8 million for the DAS/NIC USA alternative and the \$8.6 million for the RFP 3rd Party Custom option.

Comparative Analysis

The following table summarizes how the alternatives match up against solution criteria:

<i>Selection Criteria</i>		Status Quo	DAS/NIC-USA Custom	RFP 3rd Party Custom	RFP COTS Plus Custom
Business Architecture & Requirements	<i>Time</i>	not applicable	5 months	5 months	5 months
	<i>Cost</i>	not applicable	\$300K	\$300K	\$300K
RFP/selection Process	<i>Time</i>	0 months	2 months*	5 months	5 months
	<i>Cost</i>	\$0	\$10K*	\$200K	\$200K
Solution Development & Rollout	<i>Time</i>	not applicable	3.2 years	2 years	2 years
	<i>Cost</i>	\$0	\$4.7MM	\$4.2MM	\$4.1M
Licensing/Subscription Fees		\$0	\$330K/year	\$0	\$100K/year
Meet Requirements		No	Yes	Yes	Yes
Post Implementation Support		Yes-Local	Yes	Possible	Yes
Future Flexibility		Little	Yes	Yes	Yes
Data Security Vulnerability		High	Low	Low	Low
Change Requests Delays		High	Low	Low	Medium

* NIC USA refined estimates. Not RFP.

Benefits

The replacement of OSAC's FAMIS system and related tools will not directly increase revenues or increase cash inflows or decrease cash outflows. The only other financially quantifiable benefits were the non-cash flow impacting potential for staff efficiencies and the avoidance of risk based costs for privacy breaches, both described above. Since those costs could be accounted for in the cost models, a separate financial benefit analysis did not seem warranted and was not conducted. (Note: while it is arguable that maximizing OSAC's flexibility could potentially attract additional Scholarship Makers and Sources to use OSAC, this benefit seemed too speculative and indirect, and potentially driven by other factors, and thus too difficult to ascribe it as a benefit to this effort.)

The ideal target solution would deliver most if not all of the following benefits.

Additional Benefits	
<i>Handles complexity of Oregon's needs</i>	<ul style="list-style-type: none"> Ability to meet all needs including legislative directives, changes to scholarship and grant programs, data and interface needs of partners, security requirements, applicant accessibility, and other stakeholder needs.
<i>Flexibility to incorporate changes</i>	<ul style="list-style-type: none"> Change Drivers: The current system is inflexible and unable to respond to legislative, program and partner changes that occur regularly. System operations and processes are documented and automated, reducing risk and increasing flexibility.
<i>Less reliance on individuals' knowledge to operate</i>	<ul style="list-style-type: none"> Reporting: Report creation and ad hoc analysis necessary to answer legislative inquiries requires highly specialized users, limiting reporting capabilities and ability to respond to legislative needs. Allows for greater control over system and data access.
<i>Ease of reporting</i>	<ul style="list-style-type: none"> Ability to secure data.
<i>Increased security</i>	<ul style="list-style-type: none"> Provides advanced contact management of applicants, schools, donors, partners, etc. Ease of use.
<i>Enhanced communication and stakeholder service</i>	<ul style="list-style-type: none"> Provides capability to maintain access and functionality at all times, including annual peak application period. External hosting alternatives allow for volume growth and most current technologies.
<i>Reliable stability and capacity</i>	<ul style="list-style-type: none"> Users will experience a streamlined interface Pre-matching will be enhanced Select user groups will have the ability to review and modify selection criteria.
<i>Improved applicant, partner and administrator experience</i>	

Status Quo

Maintaining the status quo presents little if any benefit, other than possibly minimizing current cash flows.

DAS / NIC USA Solution

The DAS Solution would not require an RFP which would decrease overall duration and expense.

The DAS/NIC USA solution could be implemented without any upfront development costs to OSAC or the State. NIC USA would recover costs over the years using either a per-transaction cost model or a fixed monthly subscription fee. (These fees would be per transaction but would be paid by OSAC. It does not envision asking students, colleges, donors, etc to pay transaction fees to use the software). This precludes the possibility of paying for a lengthy development effort that does not meet requirements and could be considered a failed effort.

DAS/NIC USA is already familiar with this type of project in that it helped the Arkansas Department of Higher Education agency to build a similar, but much less robust application allowing students to apply online for scholarships and grants, (and presumably although not confirmed) managing or at least facilitating receiving funds from donors and disbursing funds to colleges.

DAS/NIC USA, and any custom build option, would allow OSAC to design and use a solution that not only matches OSAC's current business process, but also of its intended business processes. OSAC could

design the system to address an extensive backlog of change requests that users have already identified and asked for. A well-executed business architecture review prior to drafting detailed business requirements would maximize OSAC's ability to optimize its processes and build a solution to support that.

The DAS/NIC USA option already conforms to all Oregon State CIO standards regarding data security, privacy, data redundancy, and also provides a state approved hosting facility. (The other options may provide this or not, but it is a known benefit with this option)

RFP 3rd Party Custom Build

As with any custom build approach, this option also provides the same benefit as the DAS/NIC option in that it will OSAC to optimize its business processes and address existing change requests in a business architecture review that becomes the basis for the design of the custom built solution.

A benefit of a RFP 3rd Party Custom build approach is that it is the only option where OSAC would own the source code that is built and in use. This would maximize OSAC's ability to control any future code changes to meet changing statutory or donor driver requirements and processes.

A reasonable investment in an ongoing knowledge transfer effort from the 3rd party to OSAC staff could allow OSAC to build and maintain an in house expertise in the details of the solution.

RFP COTS + Custom

Successful vendors who sell COTS for any type of business application (including managing scholarship, grant, and other financial aid) tend to have sizable technical and analytical staffs, and are geared by design organizationally to maintain long term, high satisfaction relationships with their customers, and are therefore highly motivated to provide well designed, highly functioning applications that provide customers with maximum value. However, this may be less so the case for any vendor OSAC might buy from because most financial aid management software customers are colleges rather than state agencies such as OSAC.

A benefit of using COTS software is that they are accustomed to training new organizations and users on using their software.

COTS applications tend to be less expensive for customers since all development costs are shared by all customers. However, given that it is likely OSAC will need to custom develop solutions for requirements shortcomings of any COTS solution, this benefit does not apply.

Financial Aid COTS vendors tend to have in house staff with considerable amounts of experience in the financial aid industry and can be considered excellent SMEs in that arena.

Risks

Status Quo

Maintaining the status quo increases the risk of system failure by continuing to use inadequate underlying technology. Such a failure already occurred during a peak volume period several years ago.

By continuing to rely on this solution and on OSAC's under resourced technical staff, the status quo increases the risk that OSAC might not succeed in successfully changing the software code in time, and thus keep OSAC from meeting its statutory obligations to answer reporting and analysis needs or to successfully implement annual program changes to public.

It also increases the odds of code errors passing through into production if too few technical staff were rushed or were unable to fully regression test &/or check each other's work. If code errors were introduced into production, they could compromise the ability for FAMIS users including students, colleges, or donors to use the system properly until it was detected. Any of the other alternatives would help mitigate these risks.

This approach also continues the data security and privacy risks involved with allowing all OSAC staff to use the MS-Access based tool. A new technical architecture could help mitigate this risk.

DAS / NIC USA Solution

There is some risk that OSAC would not succeed in getting DAS NIC USA to help make the changes OSAC needs in a timely way. However, this risk may be mitigated to some extent by designing extensibility and work flow management directly into the architecture of any custom built solution. It is however, unclear how much that could be done affordably by the DAS/NIC option or any custom build approach.

There is a slight risk that the DAS agreement with NIC for the State of Oregon could be terminated prior to OSAC's. This is apparently mitigated against by a requirement that NIC provide the source code to a software escrow firm.

RFP 3rd Party Custom Build

There is a risk that after paying more than a million dollars over the course of 1 to 3 years, a 3rd Party Custom build solution may not ever meet the expectations of OSAC and be deemed a failure. This has occurred to various public entities in the past and in addition to wasting tax payer dollars, it is not uncommon for the stories to go public with significant publicity. This risk could be mitigated by increasing OSAC internal IT staff who could develop and manage the business architecture and requirements, conduct periodic testing, and help manage the project for OSAC.

RFP COTS + Custom

One risk of using a COTS solution is that if the customer off the shelf solution (COTS) is not designed to easily handle OSAC's need for annual program revisions, which would require additional development work annually, then there is the risk that OSAC would not succeed in getting the vendor to implement its changes each year. It is unclear whether any COTS solution would be designed to be extensible

enough that non-developer power users could configure the tool annually to the extent as to handle all foreseeable changes.

(For instance, not only do known scholarship attributes such as ‘maximum-family-income’ or ‘intended-major’ change values periodically, but program changes have required new attributes with new logical, system, and workflow implications. Examples of this that have occurred include new grants that for the first time require OSAC to validate eligibility by contacting a 3rd party, or in the case of the OOG program, major changes in the prioritization method process that moved away from the first come first awarded method.

There is a risk that the COTS vendor’s development roadmap for enhancements would favor functionality critical to colleges and universities, since they constitute the largest group of customers.

There is a risk that any time the COTS solution is upgraded by the vendor, the custom solutions built to address the COTS functional shortcomings may similarly need to be updated to continue to work well with the COTS vendor. This would be net additional development required only to maintain the functionality and thus would require developer resources.

Given that OSAC will probably have to build in house solutions to address shortcomings (because the COTS will not in all likelihood support all requirements and functional areas), there is a risk that those internal solutions will need to be modified whenever the software vendor releases new upgraded versions of the COTS solution. This could be mitigated possibly by forward thinking design, but it would be more prudent to expect it to occur routinely and budget for the contingency.

The following table further assesses the pros and cons of each alternative:

	Status Quo	DAS NICUSA solution	RFP Third Party Custom	RFP Customer Off the Shelf + Custom
Pros	<ul style="list-style-type: none"> Utilizes existing staff and budget No RFP required Familiarity w/ State systems and processes Only state resources needed for support Local resources for support Lowest cost alternative 	<ul style="list-style-type: none"> Experience developing applications for other states Custom application designed specific to requirements Familiarity w/OR systems and processes Already manages data security & user validation for OR Existing Master Agreement Known entity for the State Local resources for support Flexibility to meet changing legislative directives or partner needs Highly secure Advanced user management 	<ul style="list-style-type: none"> No post-implementation licensing fee Best case scenario puts overall costs lower than NIC USA Competitive bid process could expose better cost options Custom application designed specific to requirements Flexibility to meet changing legislative directives or partner needs Highly secure Advanced user management OSAC owns code and operations on delivery 	<ul style="list-style-type: none"> Lower post-implementation licensing fee Expertise in electronic forms, contact management, user portals & reporting Competitive bid process could expose better cost options Experience with government agency clients Off the Shelf components may reduce development time
cons	<ul style="list-style-type: none"> Insufficient capabilities to develop system architecture and processes Insufficient capabilities to develop complex custom solutions Security vulnerabilities of Level 3 data not fully addressed User access not flexible or readily customizable Data hosted locally a continuity risk Inability to meet changing legislative directives or partner needs 	<ul style="list-style-type: none"> Requires time for estimates and contract negotiation Long development time drives higher overhead costs Long development time creates some risk in meeting deadline Applications deployed in other states are older, dated 	<ul style="list-style-type: none"> Requires full RFP process Unknown if selected vendor has relationship with State of Oregon Unknown provider and skills TBD 	<ul style="list-style-type: none"> Requires full RFP process Less business flexibility No prior relationship with State of Oregon Support resources not local Integration of Off the Shelf components introduces complexity and increases risk

Conclusions

Replacing OSAC's entire technology solution set needs to be guided by the creation and documentation of the As-Is and To-Be business processes. This will guide OSAC in its efforts to meet accurately the Stage Gate #2 requirements to request and refine estimates for the Design, Develop and Deliver phases of the proposed Business and Technology Rearchitecture Initiative. The Status Quo is not sustainable and delaying an alternative increases risk and limits ability to meet stakeholder needs. Maintaining the status quo will assure long term pressure on business and IT staff, increasing the likelihood of increased staff turnover. Since OSAC lacks documentation on its business processes that are enabled by its technology, and since the current technical solutions have little supporting documentation, staff turnover is a significant business risk and detriment.

To avoid the expected losses associated with the Status Quo option, a third party custom build is advised. Once Business Requirements are produced from a Business Architecture Phase (3-4 months), OSAC will have what it needs to fully evaluate NIC USA and other candidate 3rd Parties. This could involve a short duration RFP process, which could start as early as December, 2015.

The Business Architecture Phase should be executed by a firm that is not also bidding the Technology Design/Build/Deliver (D/B/D) Phase. By producing requirements this way, OSAC can assure best estimates as well as no conflict of interest in the build firm. In addition, having the build firm do the business architecture could compromise extent and quality.

Further, OSAC should engage its own Change Management and Project Management experts to assure OSAC can manage the chosen D/B/D firm. OSAC staff in place does not have the bandwidth and skills to perform this work. The existing staff may have the aptitude. But, the skills required to develop and build a new system are untested so external, senior expertise is advised.

OSAC culture has been and is one of self direction and agility. OSAC has stated its desire to own the code and its operations upon completion as (and if) financially appropriate. Long term (10 year TCO) costs of NIC USA solutions may be less competitive compared to a 3rd party solution that would turn over code and operations to the OSAC IT staff at completion. This is possible but not definitely known until the Business Architecture effort is complete and detailed RFI/RFP responses are received and compared.

Regarding the 10 year TCO, NIC USA charges yearly maintenance and operations fees. Their models, Time & Materials and Subscription, have comparable 10 year TCO. By year 5 or 6 a different third party solution developer is quite possibly a lower TCO path and a potential 3rd Party scenario would include a turn over phase to the OSAC IT staff. This would turn over all code and definitional items complete with traceability; from Business Architecture requirements through specifications to code and test artifacts. This creates a sustainable business model managed by the OSAC IT group.

If no other 3rd Party firm can be found that meets all requirements (cost, calendar, skills, etc) then NIC USA is a solid provider. They have a good track record with numerous public entities including multiple

organizations within the State of Oregon. They also have a code base for a much simpler Scholarships and Grants business at the State of Arkansas.

OSAC would prefer significant completion of the new solution set by or before September of 2017 to meet the annual financial aid calendar so timing of the solution is critical. CIO and LFO staff are encouraged to advise release of funds required to complete definitional work for Business Rearchitecture. As the Financial Analysis workbook attachment shows, it would take between \$200K to \$300K to accomplish this by end of calendar 2015. This would inform a vendor search and abbreviated RFP process as needed that would lead to +/-10% estimates by or before the end of Feb-2016. CIO/LFO, Stage Gate #2 at that point would then approve efforts that would start in March 2016. This would give the development firm 18 months in order to meet the Sept-2017 target date, a best case date.

Recommendations

The following recommends the time ordered series of events that would lead to Stage Gate #2.

- OSAC adds three new employees; Business Intelligence & Reporting Analyst, Business Process Info Management Analyst User Support Tech. These functions are not properly staffed at this time and keep engineers from focusing primarily on existing code base improvements.
- CIO/LFO approves the business case for funding \$300K for Business Process Architecture efforts and Detailed Business Requirements deliverables. CIO/LFO office also releases \$200K for use in executing the RFP process, noted below and leveraging the Business Architecture and Requirements deliverables.
- OSAC Engages an expert in Business Process re-Architecture (BPA) starting ASAP July-2015.
- OSAC Business staff make time to collaborate in teams with BPA team
- BPA efforts resulting in delivery of “as-is”, “to-be”, and “roadmap” deliverables are significantly complete by or before December-2015. These artifacts are, among other things, the detailed requirements for the future state technical solution. They will also include the creation of the initial foundational project management documents.
- December 2015 thru January 2016, execute RFI/RFP process to determine the vendor candidates for delivering 3rd Party Custom Solution. NIC USA would provide refined estimates and be the bench mark of comparison for price, capability, speed of delivery.
- February 2016, OSAC submits documentation to advise funding to proceed based on the refined requirements and noted selected vendor. Costs estimates for all aspects of the Design/Build/Deliver phases are expected to be accurate to +/-10%. This is a requirement of Stage Gate #2 in order to receive authorization and funding to proceed.
- March 2016, Design/Build/Deliver phase begins. Staged delivery of functionality is to be guided the Business Roadmap from the BPA efforts.
- During the period of D/B/D, OSAC will use a firm/party separate from the 3rd Party development firm to provide OSAC its own oversight and control. Roles advised are Business Architect / Change Manager, Business Analyst, Sr Project Manager, and Technical Solution Architect. Levels of involvement in each role may vary over time assuring oversight and control without spending more than necessary to accomplish.
- March 2016 thru final completion of solution meeting all requirements (2017 or 2018 depending on vendor and decisions and funding)

Training of business staff and technical staff in new processes and processing will be part of the staged delivery of components of the new solution. This will be guided by the Change Manager.

806

Consequences of Failure to Act

Failure to Act is to accept the Status Quo. The Status Quo is encapsulated by the following high level risks and impediments;

- Continue with an ever more inefficient business. Rate of change of Business is outstrips rate of change of technology due to existing system design and implementation.
- Legislated changes and changes required by external parties (Scholarship Providers, Federal data feeds, etc.) would each need their own funding and technical staff additions/impacts.
- Business sustainability would remain elusive, since little documentation exists at an organizational level for the Business Architecture end-to-end. Individual and tribal knowledge is the Status Quo. Staff turnover due to retirement or any cause results in knowledge walking out the door.
- Data Security at file and field access levels for Level-3 data would remain an unacceptable exposure. The MS-Access user interface in place does not provide a role-based access approval to data. This means everyone in internal OSAC operations has access to everything.
- All of these impact the ability of OSAC to deliver on its mission of providing access to education using the help of scholarship and grant funders. In failing to act, OSAC and the State of Oregon do not reduce the risk of disenfranchising public and private funders. Improving communications and cross group workflows would not be accomplished in a Status Quo scenario.

Appendix A – Economic Analysis Worksheets

See

Appendix J – References to companion materials.

Appendix B – Selected Alternative Work Plan

An alternative Work Plan was not prepared. Creation of this item is more appropriate in preparation for Stage Gate #2

Appendix C – High Level Risk Analysis

See

Appendix J – References to companion materials.

Appendix D – OSAC Mission Statement and Statutory Authority

MISSION STATEMENT

The mission of the Office of Student Access and Completion (OSAC) is to assist Oregon students and their families in attaining a postsecondary education and to enhance the value, integrity, and diversity of Oregon's college programs.

The Commission was originally established in 1959... ([link to history](#), following excerpt is a summary)
Starting with helping just one student per legislator in 1959, OSAC has expanded its reach in a 50-year period to help more than 600,000 Oregon students finance their educational goals with over 650 million in grants and scholarships. The quest for affordable access to higher education that Mark Hatfield dreamed about over 50 years ago has been continued at OSAC through pioneering partnerships and more than 3,000 citizen volunteers, annually, and cooperative endeavors with private donors, employers, financial institutions, and nonprofit organizations committed to helping Oregon students access postsecondary education and training.

STATUTORY AUTHORITY

The Office of Student Access and Completion operates pursuant to the following statutes:

ORS Chapter 348

Appendix E – OSAC Entry (from Oregon Blue Book, in Education section)

From <http://bluebook.state.or.us/education/highered/highered.htm>

The Office of Student Access and Completion (OSAC), formerly the Oregon Student Access Commission, administers a variety of state, federal, and privately funded student financial aid programs for the benefit of Oregonians attending institutions of postsecondary education, including the Oregon Opportunity Grant. OSAC also administers other student outreach programs, such as ASPIRE, and works in partnership with foundations, private individuals, financial institutions, employers, and membership organizations to administer scholarships for the benefit of Oregon students.

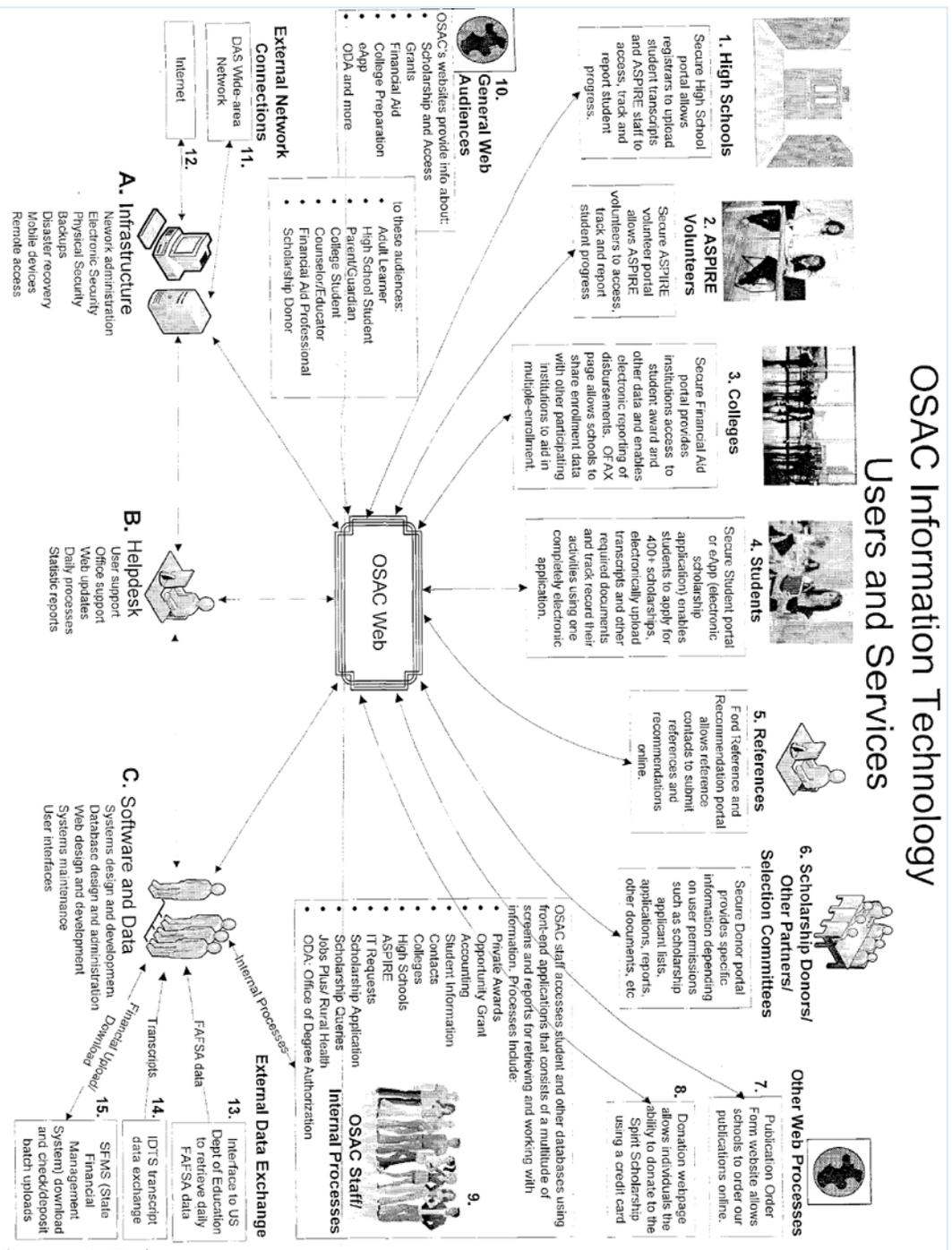
The Oregon Opportunity Grant is Oregon's largest state-funded, need-based grant program for new students planning to go to college and for continuing college students. To apply for the Oregon Opportunity Grant, students and families are encouraged to fill out the Free Application for Federal Student Aid (FAFSA) at www.fafsa.gov. OSAC also administers more than 450 scholarship funds in partnership with foundations, private donors, and others. Students can access the OSAC Web site to learn more about OSAC programs, search for eligible scholarships, and apply for scholarships online.

Appendix F – Stakeholders, SME’s, Vendors and Suppliers

The following stakeholders and information sources were consulted in gathering information and requirements for preparing this Business Case for the OSAC Business Processes and FAMIS Systems Re-architecture and Replacement.

<p>OSAC Stakeholders</p> <p>Executives: Bob Brew – Executive Director Vic Nunenkamp – Chief Operating Officer</p> <p>Business Case Project Leadership: Lora Carson – Budget and Finance Manager Thomas Ridder – Lead, Information Technology Lacie Tolle – Scholarship Technical Specialist</p> <p>Business Subject Matter Experts: Susan Degen – OOG, State Grants and Gov Affairs Admin Cheryl Connolly – Scholarships – Processing Coordinator Peggy Cooksey – Chafee – Program Analyst, Public Programs</p> <p>Information Technology: Jordi Humphreys – Systems Developer Brandon Fox – Systems Analyst Aaron Meyers – System Admin & Security Officer</p>
<p>State/System SME’s</p> <p>Darren Wellington – CIO’s Office Wally Rogers – DAS contact for NIC USA</p>
<p>External Information Sources</p> <p>Pete Fairhurst – NIC USA – Oregon President; provided VROM estimates for three costing models at +/-50% accuracy</p>
<p>COTS Solution Products/Vendors Researched and mentioned</p> <p>Academic Work WizeHive, Gold Frame by Gold Bridge Grant Pro by NDS (Nelnet Diversified Solutions), Power FAIDS by College Board</p>

Appendix G – Graphic, OSAC Information Technology, Users and Services
 The following is a depiction of the FAMIS landscape of users, interfaces and systems. This picture is conceptually accurate even though it is more than 5 years old.



Appendix H – Data Concepts in the Business Model (>80% complete, not exhaustive)

	SCOPE (contextual)	Business Model (Conceptual)
DATA (what)	Student	Student logon credentials PII (includes SSN)
DATA (what)	Students' applications	Students' applications Application forms Transcripts Cover Letter Achievements
DATA (what)	FAFSA data	Federal website gathered data is imported. Identifies Student (by SSN), identifying needs (Expected Family Contribution, family finances), city/county/state of residency of student and "parent(s)", etc.
DATA (what)	Scholarship/Grant Providers	Scholarship Providers Criteria (qualification and continuing eligibility) School(s) Funds (max allocation per student per year and lifetime) Funds (max pool per year)
DATA (what)	External Scholarship/Grant organizations (e.g., Ford Family foundation)	External Scholarships Org's Criteria Schools (uses OSAC supplied application data, FAFSA data, pre-match filtered applicant lists)
DATA (what)	Schools	Schools (use OSAC provided data for Student, Transcript, Scholarship)
DATA (what)	Approval	Approval School approval OSAC approval Scholarship Provider Approval (some not all)
DATA (what)	Awards	Awards, joins the following on approval Student Transcript Scholarship Provider Scholarship Provider Fund Applicable funded quarter Award status (awarded, used, attendance verified funding)
DATA (what)	Award Notification	Awards Notification Notice to student Updated OSAC Award Notice to scholarship provider

	SCOPE (contextual)	Business Model (Conceptual)
DATA (what)	Award Acceptance	Award Acceptance Students notify OSAC of Acceptance of Award Updates quarter/semester for initial use of award
DATA (what)	Funds Collection	Funds Collection OSAC notifies Scholarship providers to pay schools on behalf of students
DATA (what)	Funds Disbursement	OSAC authorizes disbursement of some not all Scholarship Provider funds. Disbursement amount On behalf of (list individual(s)) Disbursement date School
DATA (what)	Reconciliations	OSAC reporting functions to reconcile and assure : Awarded Funds by scholarship and school have been used by Student Funds summary amounts by scholarship have been provided by Scholarship provider/Fund and received by School on behalf of each/all named students
DATA (what)	Contacts	Contacts Personal information for named contacts Contact type / Context (e.g., scholarship provider name, role, etc. ... School name, role, etc.) .. name, phone, email, address, etc.

Appendix I –OSAC Fixed yearly IT Staff costs, Existing and Advised

The following costs are estimates based on the publicly available pay scales for the know paygrades and grossed up by an additional 35% to account for overhead; Benefits, Space, General internal costs. This 35% number for grossing up was provided by OSAC's Lora Carson as a number currently used in accounting an HR.

	2016
OSAC Staff - fixed costs	
OSAC Staff - IT Lead	135,000
OSAC Staff - SW Engr (iss7)	108,000
OSAC Staff - SW Engr (iss7)	108,000
OSAC Staff - SW Engr (iss7) - Half-Time	54,000
OSAC Staff - Advised Permanent Addition(s)	
Business Intelligence & Analytics (Reporting Desk all groups)	108,000
Business Process Info Mngmnt - continuous improvement of defs	81,000
OSAC Staff - User Support Tech (iss4)	64,800

Appendix J – References to companion materials

In the companion Excel workbook file, “OSAC Supporting Financial Details and Alternative Analysis Materials v2.0.xlsx” You will find supporting details. These include the detailed financial analysis as well as the original information found in tables throughout this document, mostly in the Alternatives Analysis sections.

Glossary of Terms and Acronyms

The following terms and acronyms are described in the context of OSAC's business.

OSAC	Oregon's Office of Student Access and Completion
Scholarship Grant	A merit based award of funds for student education
OOG	An award of funds based on need for student education
JobsPlus/OYCC	Oregon Opportunity Grant, OSAC's largest grant provider by dollars and students
Chafee	JobsPlus provides vouchers for work that can be applied to education related expenses. OYCC is the Oregon Youth Conservation Corps. These two programs are managed in one OSAC department at this time
Child Care	A Federal Grants program managed in Oregon by OSAC. The grants are made available to qualifying Foster Children
FAFSA	A program of funding for Student child care for qualifying students. This has a complex matching criteria set. It is the only fund that provides money directly to the qualified student.
Partners	Free Application for Student Aid, a federally support data student and financial means application tool. It provides OSAC regular and on demand feeds of Oregon or requested student data for those students applying for qualifying Federal/State Grants. OOG uses this as its only student identification and selection criteria data. Other grants and scholarships make use of this data as well in conjunction with more detailed application forms and processes.
MS Access	In this document, Partners is almost always a reference to Scholarship Providers. In a few contexts it may intended any or all institutions or individuals who work with OSAC to assure qualified students receive awards that are assured as having been used in actual attendance.
MS SQL Server	Microsoft Access. A low capacity database and user interface design and delivery tool not well suited to managing millions of dollars and tens of thousands of relationships and millions of data records.
Knowledge Management (KM)	Microsoft Standard Query Language Server is no win use to manage the data for OSAC from all sources. MS-Access no longer manages the data instead providing just the user interface for OSAC internal operations
Workflow Management (WM)	The class of functionality that assures Knowledge is organized and easily referenced in context.
OR CIO	The class of functionality that assure a more automated triggering of successor activities, both manual and automated. It is an aid to productivity and efficiency gains as well as providing a means to provide just the right information at the right time to education and guide the use in the execution of the current work task assigned to them. Workflow Management draws on KM data.
	Chief Information Officer of the State of Oregon

Key Performance Measures - 2016

Higher Education Coordinating Commission

KPM 1

Title	Oregon High School Graduates Attending College
Description	Percentage of Oregon students enrolled in college within 16 months of their 4-year high school cohort graduation date
Sub-metrics	None
Data source	ODE

High School Graduating Class	2010-11	2011-12	2012-13	2013-14
16-month college enrollment rate	63.0	59.7	60.8	59.4

How are we doing?

The percentage of Oregon high school graduating seniors who enroll in college within 16 months of graduation has remained relatively stable for the past three years. For the graduation class of 2013-14, 59.4 percent of students enrolled in college within 16 months. This is slight decline from the previous two years, when 60.8 percent (for the 2012-13 graduating class) and 59.7 percent (for the 2011-12 graduating class) enrolled in college. These three most recent years of data represent a larger decline from the 2010-11 graduating class, for whom 63.0 percent enrolled in college.

How do we compare?

Oregon remains below the national rate of high school seniors attending college upon graduation. Nationally, 68.4 percent of seniors who graduated from high school between January and October of 2014 were enrolled in college in October 2014. Similarly, for 2013, 68.3 percent of seniors who graduated from high school between January and October of 2014 were enrolled in college that October. The narrower window for college enrollment (between zero and ten months after high school graduation, compared with 16 months for the Oregon measure) likely underestimates the difference between the national and Oregon rates. If Oregon's measure used the same zero to ten-month window to measure college enrollment after high school, Oregon's rate would likely be lower.

Factors affecting results

College costs, the availability of need-based financial aid, geographic proximity of postsecondary institutions, state and regional economic outlooks and job markets, and the aspirations of high school graduates and Oregon's young adults affect college enrollment rates.

Management comments

This measure presents an estimate of how many high school graduates continue their education in a postsecondary institution immediately or soon after high school.

We define this concept in the following terms...

$$\frac{\textit{Number of high school graduates enrolled in college within 16 months of graduation}}{\textit{Number of students in high school 4 – year graduating class}}$$

NOTE: “High school graduates” includes all students who received a regular four-year diploma, a modified four-year diploma, or a GED within four years of high school.

Limitations of this definition are:

- The measure uses a 16-month window after high school graduation during which graduating seniors can enroll in college to be included in the measure. This contrasts with the federal definition, which uses a zero- to ten-month window (enrollment in October for those graduating from high school between January and October of the same year). This makes national comparisons less precise than if the measures were the same.
- The measure uses a slightly different definition of high school graduates than the federal definition. The federal definition is a self-reported measure based on self-reported answers to a question asking whether respondents graduated from high school. It is not clear how respondents who received a modified four-year diploma or a GED within that zero-to-ten-month window answered this question.

Given these limitations, results suggest:

The college enrollment rates of high school graduates in Oregon declined after 2010-11 and has been relatively stable since 2011-12. However, because the most recent rate (for the 2013-14 graduating class) is slightly lower than the year before, stability in enrollment rates is not assured. Higher college enrollment rates will be necessary to maintain progress toward 40-40-20.

A narrower definition of “high school graduate” that uses only those who received regular diplomas yields Oregon results that are closer to the national average, though still declining:

College credits earned per high school graduate

High School Graduating Class	2010-11	2011-12	2012-13	2013-14
Oregon 16-month college enrollment rate	66.3	63.9	64.2	62.7
Federal zero-to-ten month college enrollment rate	68.3	66.2	68.3	68.4

Improvements to this measure would come from:

We have no recommendations for improvements to this measure. Additional, parallel measures that mirror the federal window for college enrollment after graduation would be useful for comparison purposes.

KPM 2

Title	College Credits Earned by K-12 Students
Description	Amount of postsecondary credit per graduate awarded to K-12 students.
Sub-metrics	None
Data source	D4A, SCARF, ODE (number of high school graduates)

Data Year	2010-11	2011-12	2012-13	2013-14	2014-15
Total credits per student	6.63	7.27	8.22	8.53	9.24
HS 4-year graduating class size	32,587	31,962	31,440	32,877	33,347

How are we doing?

In 2014-15 K-12 students earned 9.24 college credits per high school graduate. This number represents a 0.71 credit per graduate increase in comparison with 2013-14. In 2014-15 Oregon K-12 students earned between 0 and 70 credits in a single academic year. Among the students who earned college credits, the median number of credits earned was 7.

Factors affecting results

Data availability, availability of, access to, and financing of programs allowing high school students to earn college credits at a minimal or no cost, academic preparation.

Management comments

This measure presents a calculation that represents the number of college credits awarded to K-12 students, per high school graduate, in one academic year.

We define this concept in the following terms...

$$\frac{\textit{Sum of credits earned by K – 12 students in community colleges and universities}}{\textit{Number of students in high school 4 – year graduating class}}$$

- Credits included in the calculation of the numerator include credits earned by:
 - Students reported by community colleges as participating in the Dual Credit Program
 - Students reported by community colleges as participating in the Expanded Options Program
 - Students reported by universities as enrolled in Dual Credit courses

- "Dual Credit" is defined as awarding secondary and postsecondary credit for a course offered in a high school during regular school hours, as determined by local school board and community college board policy. Dual Credit courses include both lower division collegiate courses and career/technical preparation courses. Dual Credit courses are designed to help high school students' progress through postsecondary education by eliminating duplication of course work.

- "Expanded Options Program" allows high school students to take courses at Oregon community colleges and universities to earn concurrent high school and college credits. If accepted into the program, the student's sponsoring high school covers the cost of tuition and fees.

- Postsecondary credits earned by students described above were totaled for the academic year. In community colleges, all credits earned by these students were included in the calculation, including credits in courses that were not designated Dual Credit or Expanded Options courses.

- Only credits from courses that were completed successfully were included in the calculation. Successful completion is defined as course completion with a grade 'C-' or better, or with a grade 'Pass' in Pass/No Pass courses.

- The denominator is the number of students in high school 4-year graduating class as reported by the Oregon Department of Education. It should be noted that in 2013-14 the methodology used by the Oregon Department of Education for calculating the number of high school graduates changed. In addition to students receiving a regular high school diploma, the graduating class includes those who received a modified diploma and those who earned their diplomas, but had not received them in order to enroll in high school for the 5th year and earn college credits at no charge.

Limitations of this definition are:

- The numerator and denominator in this calculation do not represent the same student cohort. The numerator includes credits earned by high school seniors, juniors, sophomores, freshmen and possible younger students in a single academic year. The denominator includes the count of graduating high school seniors.
- The calculation does not include high school students who took college classes and earned college credits independently, without being formally enrolled in the Dual Credit or Expanded Options program, due to difficulties identifying such students in the available data sets.
- Credits earned by 'fifth year seniors' (high school students enrolled in high school for the fifth year after completing HS graduation requirements in order to earn college credits at no charge) are not included in the calculation of the numerator. This is due to the fact that the denominator includes students graduating after 4 years.
- The calculation does not include potential credits that can be awarded by postsecondary institutions to students for successful completion of AP and IB courses.

Given these limitations, results suggest:

The number of college credits earned by K-12 students, per high school graduate, has been increasing in the last five years from 6.63 credits in 2010-11 to 9.24 credits in 2014-15. The majority of these credits were earned at Oregon community colleges. College credits earned by secondary students may help these students to move forward to postsecondary education.

College credits earned per high school graduate

Data Year	2010-11	2011-12	2012-13	2013-14	2014-15
Credits per graduate from community colleges	5.85	6.38	7.23	7.48	8.17
Credits per graduate from universities	0.78	0.89	0.99	1.05	1.06
Total credits per HS graduate	6.63	7.27	8.22	8.53	9.24
HS 4-year graduating class size	32,587	31,962	31,440	32,877	33,347

Improvements to this measure would come from:

The current calculation provides an approximation of the number of credits earned by each high school graduating cohort over their K-12 career. A better measure would result from calculating the number of credits earned by students in a high school graduating cohort. Such measure would require collaboration and data sharing between the Higher Education Coordinating Commission and the Oregon Department of Education.

KPM 3

Title	Number of adult high school diplomas/GEDs earned
Description	Number of people earning GEDs and adult high school diplomas in Oregon each year.
Sub-metrics	None
Data source	Total GED Completions: GED Testing Service annual reports, HECC Office of CCWD Total Adult High Diplomas: Office of R&D (D4A)

Number of adult high school diplomas/GEDs earned

	2011	2012	2013	2014	2015
Actual	8,523	8,085	11,658	1,877	3,058
Target	TBD	TBD	11,500	1,500	1,500

How are we doing?

In 2015, there were 2,996 individuals, 79% of the total number of test takers, who completed and passed the required tests and were issued a GED certificate. During the same year, 62 Adult High School Diplomas were awarded in Oregon. While the number of GED certificates has increased in comparison with 2014 when a new version of the test was first introduced, the number of Adult High School Diplomas awarded continues to decline.

Calendar year	2011	2012	2013	2014	2015
GED	8,332	7,892	11,542	1,770	2,996
AHSD	191	193	116	107	62
Total	8,523	8,085	11,658	1,877	3,058

Factors affecting results

- Changes in GED test content/administration

- Local testing/preparation resources constraints

Management comments

This measure presents the sum of the total number of adult high school diplomas (AHSD) awarded in Oregon and the total number of individuals who successfully passed the GED exams in a calendar year.

We define this concept in the following terms:

- GED (General Education Development) test – a group of several subject tests which, when passed, provide certification that the test taker has high-school level academic skills. The GED tests give those who do not complete high school, or who do not meet requirements for a high school diploma, the opportunity for earn their high school equivalency credential.
- AHSD (Adult High School Diploma) program allows individuals ages 16 and over to earn an Oregon high school diploma equivalent. The program is administered primarily through community colleges. As state diploma requirements change, so do AHSD requirements.
- GED Testing Service annual reports are the source of the data for GED completions. The number of Adult High School Diplomas is calculated based on the data submitted by Oregon Community Colleges to D4A.

Limitations of this definition are:

The majority of KPM data is based on academic/fiscal years. Calculations in this measure are based on a calendar year, which makes a comparison between measures problematic. The numbers are based on a calendar year due to the fact that the trend in these numbers largely depends on the changes in the test administration and content, which get updated based on a calendar year.

Give these limitations, results suggest:

The significant increase in the number of those who passed the GED test in 2013, followed by a significant drop in 2014, is due to the roll-out of a new - more difficult - version of the test in 2014. In 2013, many participants took the test before it changed. The new standards in 2014, as well as issues with rolling out the new test, contributed to the low numbers in 2014. The number of those who passed the GED test picked up in 2015, although it is still significantly lower than historical numbers.

There has been a steady decline in the numbers of Adult High School Diplomas awarded over the last 5 years. More research is needed to identify the reasons for the decline. AHSD is one of several options for obtaining high-school credentials available. It requires in-person class attendance in a community college, which may be a less convenient option for working adults.

E: Improvements to this measure would come from...

We have no recommendations for improvements to this measure.

KPM 4

Title	Developmental education pass rates
Description	Percent of students enrolled in a developmental education math or writing course below the 100 level who successfully complete the course
Sub-metrics	Writing and Math
Data source	D4A

4a. Developmental education pass rate: writing

KPM report year	2015	2016	2017
Data Cohort	2013-14	2014-15	2015-16
Actual	68.80%	69.03%	No Data
Target	69%	69%	69%

4b. Developmental education pass rate: math

KPM report year	2015	2016	2017
Data Cohort	2013-14	2014-15	2015-16
Actual	62.90%	64.60%	No Data
Target	63%	63%	63%

How are we doing?

The data suggest a modest increase in the percentage of students who successfully passed a remedial reading/writing course in 2014-15 (64.6% vs 62.9% in 2013-14) and a small increase in the percentage of students who successfully passed a remedial math course in 2014-15 (69% vs 68.8% in 2013-14).

Factors affecting results

Academic preparation, the length of time adults have been out of school, the number of levels of developmental education courses offered, student services available, academic advising available, accuracy of placement assessment all affect developmental education pass rates.

Management comments

This measure presents a percent of students enrolled in a developmental math or writing course (courses below the 100 level) who complete the course with a grade “C- “or better (or Pass in a Pass/Fail course).

We define this concept in the following terms:

$$4a. \text{Math} \quad \frac{\text{Number of students who passed a remedial math course with a grade C-or better (or Pass in a Pass-Fail course) in 2014-15}}{\text{Number of students enrolled in a graded remedial math course in 2014-15}}$$

$$4b. \text{English} \quad \frac{\text{Number of students who passed a remedial} \begin{matrix} \text{reading} \\ \text{writing} \end{matrix} \text{course with a grade C-or better (or Pass in a Pass-Fail course) in 2014-15}}{\text{Number of students enrolled in a graded remedial reading/writing course in 2014-15}}$$

- Developmental (or remedial) math or writing courses prepare students for college-level courses. Developmental courses are assigned course numbers below 100 and usually don't count toward a degree requirements.

Given this definition, results suggest:

The increase in the developmental courses success rate in 2014-15 is encouraging. In November 2013-June 2014 administrators and staff from 17 Oregon community colleges met to discuss challenges facing developmental education in Oregon: too many students who entered community colleges unprepared for college-level academics did not pass remedial courses and never enrolled in college-level classes. Recommendations and best practices that were defined by the workgroup are in the early stages of implementation. They include, among other measures, simplifying and accelerating developmental education sequences to reduce the number of exit points for students, strengthening student services and academic advising, and using effective placement processes and strategies.

Improvements to this measure would come from.

We have no recommendations for improvements to this measure.

KPM 5

Title	Success of developmental education students in college math and English
Description	Percent of students enrolled in at least 6 credits who successfully complete college-level math or writing course within 24 months of enrolling in a corresponding community college math or writing developmental education course compared to the number of students enrolled in developmental education generally
Sub-metrics	Math and English
Data source	D4A

5a.Success of developmental education students in college math

KPM report year	2015	2016	2017
Data Cohort	2011-12	2012-13	2013-14
Actual	21%	22.8%	No Data
Target	21%	21%	23%

5b.Success of developmental education students in college English

KPM report year	2015	2016	2017
Data Cohort	2011-12	2012-13	2013-14
Actual	43%	43.9%	No Data
Target	43%	44%	44%

How are we doing?

There has been an increase in the percentage of students who successfully passed a college level math or English (reading or writing) course within 24 months of enrolling in a remedial math or reading/writing course (22.8% vs 21% for math and 43.9% vs 43% for English). The reality remains that many students who take a remedial course never enroll in a college-level math or English course. However, it is encouraging that this metric's percentage increase is due to the fact that more students are attempting a college-level course after enrolling in a remedial course.

Factors affecting results

Academic preparation, accuracy of placement assessments, number and length of developmental courses needed, tuition and fees, availability of financial aid, availability of and efficacy of support services, alignment of courses with chosen career field all affect the success of developmental education students in college math and English.

Management comments

This measure presents a percent of students who successfully completed a college-level math or English course within 24 months of enrolling in a remedial course in a corresponding subject.

5a.Math
$$\frac{\text{Number of students who passed a college level math course within 24 months of enrolling in remedial math course}}{\text{Number of students enrolled in at least 6 credits and in a graded remedial math course in 2012-13}}$$

5b. English
$$\frac{\text{Students who passed a college level English course within 24 months of enrolling in remedial reading/writing course}}{\text{Number of students who enrolled in at least 6 credits and in a graded remedial ^{reading}/_{writing} course in 2012-13}}$$

We define this concept in the following terms...

The denominator includes students who meet the following criteria:

- Enrolled in a postsecondary remedial math or reading/writing course in 2012-13; and
- Attempted at least 6 credits in 2012-13; and
- The remedial course the student enrolled in was a graded course (versus a tutoring or study skills course).

The numerator is a subset of the group defined in the denominator. Students counted in the numerator meet the following criteria (in addition to the criteria above):

- Successfully completed at least one college-level (course number 100 or above) course in math or English; and
- The college-level course was completed within 24 months of enrolling in a remedial course in a corresponding subject; and
- Earned a grade "C-" or better in the college-level course (or Pass in a Pass/Fail course).

Limitations of this definition are:

Only lower division collegiate courses (and not career-technical courses) are included in the calculation of college-level courses due to data availability.

Given these limitations, results suggest that more students who attempt a remedial course in math or reading/writing successfully complete a college-level course in a corresponding subject with 24 months. It is of note that the increase is mainly due to the fact that more students attempted a college-level course after taking a remedial course. Out of those individuals who enrolled in a remedial math course in 2012-13, 28.5% attempted a college-level math course within 24 months (a 2% increase from the prior year), and almost 80% were successful. A higher percentage of students attempted an English college-level course after a remedial reading/writing course (54.2%), and 81.2% were successful.

Improvements to this measure would come from

We have no recommendations for improvements to this measure.

KPM 6

Title	Number of community college students who have earned 15-29 college credits
Description	Number of students earning credits within the range by completing courses with a passing grade (C or better, or Pass) during one academic year.
Sub-metrics	None
Data source	D4A

Number of community college students who have earned 15-29 college credits

Data Year	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
Actual	42,104	43,381	42,534	39,629	37,489	No Data
Target	TBD	TBD	TBD	37,000	37,000	38,000

How are we doing?

Factors affecting results

Tuition and fees, availability of financial aid, academic preparation, non-academic circumstances (work, family, health), student service, academic guidance and understanding of pathways to completion, personal goals.

Management comments

This measure presents the total number of students successfully completing college courses and earning 15-29 credits in community colleges during one academic year.

We define this concept in the following terms:

Only credits awarded following a successful completion of a course are counted for this measure. Successful completion of a course was determined by grades of "C-" or better. Successful completion also includes completion with a Pass grade in Pass/No Pass courses. This definition was chosen because it is better aligned with measuring students' progress towards a degree or certificate. As

the rule, courses that are applied toward a degree or certificate must be passed with a grade of “C-” or better. Additionally, only courses that are passed with a grade of “C-” or better are usually transferable to a 4-year postsecondary institution.

Limitations of this definition are:

Community colleges may award credits for courses that were passed with a grade lower than “C-“. These credits are not included in the calculation for this measure.

Given these limitations, results suggest:

The data show that over the last five years the number of students earning credits has been declining. This is largely due to the decline in the overall enrollment/headcount of students in Oregon community colleges (see table below). The number of students earning credits within the range as percentage of total enrollment is overall stable, with a slight decline over 2011-2015. The table below shows the number of students earning credits within the range as a percent of the total state-level enrollment.

Student who earn 15-29 credits as percent of total enrollment

Data Year	2010-11	2011-12	2012-13	2013-14	2014-15
Students earning 15-29 credits	11.6%	12.2%	12.6%	12.4%	12.2%
Total Enrollment	364,231	354,629	336,331	320,849	307,503

Improvements to this measure would come from...

Reconsidering the targets. If enrollment continues to decline and the percentage of students earning 15-29 credits doesn’t increase significantly, next year’s target will most likely not be met.

KPM 7

Title	Number of community college students who have earned 30-44 college credits
Description	Number of students earning credits within the range by completing courses with a passing grade (C or better, or Pass) during one academic year
Sub-metrics	None
Data source	D4A

Number of community college students who have earned 30-44 college credits

Data Year	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
Actual	27,645	27,817	26,564	25,053	23,053	No Data
Target	TBD	TBD	TBD	24,000	24,000	24,500

How are we doing?

While the count of students who earned 30-44 college credits has declined (23,053 in 2014-15 vs 25,053 in 2013-14), it has remained fairly stable as a percentage of overall enrollment on Oregon community colleges (7.5% in 2013-14 vs 7.8% in 2014-15).

Factors affecting results

Tuition and fees, availability of financial aid, academic preparation, non-academic circumstances (work, family, health), student service, academic guidance and understanding of pathways to completion, personal goals.

Management comments

This measure presents the total number of students successfully completing college courses and earning 30-44 credits in community colleges during one academic year.

We define this concept in the following terms:

Only credits awarded following a successful completion of a course are counted for this measure. Successful completion of a course was determined by grades of “C-” or better. Successful completion also includes completion with a Pass grade in Pass/No Pass courses. This definition was chosen because it is better aligned with measuring students’ progress towards a degree or certificate. As the rule, courses that are applied toward a degree or certificate must be passed with a grade of “C-” or better. Additionally, only courses that are passed with a grade of “C-” or better are usually transferable to a 4-year postsecondary institution.

Limitations of this definition are:

Community colleges may award credits for courses that were passed with a grade lower than “C-”. These credits are not included in the calculation for this measure.

Given these limitations, results suggest:

The data show that over the last five years the number of students earning credits has been declining. This is largely due to the decline in the overall enrollment/headcount of students in Oregon community colleges (see table below). The number of students earning credits within the range as percentage of total enrollment is overall stable, with a slight decline over the last three years. The table below shows the number of students earning credits within the range as a percent of the total state-level enrollment.

Student who earn 30-44 credits as percent of total enrollment

Data Year	2010-11	2011-12	2012-13	2013-14	2014-15
Actual	7.6%	7.8%	7.9%	7.8%	7.5%
Total Enrollment	364,231	354,629	336,331	320,849	307,503

Improvements to this measure would come from...

Reconsidering the targets. The target number for the **count** of students gradually increases, while the enrollment has been declining over the last several years. This year’s target has not been met, and If enrollment continues to decline and the percentage of students earning 30-44 credits doesn’t increase dramatically, next year’s target will most likely not be met either.

KPM 8

Title	Number of community college students who earn at least 45 college credits
Description	Number of students earning credits within the range by completing courses with a passing grade (C or better, or Pass) during one academic year
Sub-metrics	None
Data source	D4A

Number of community college students who earn at least 45 college credits

Data Year	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
Actual	8,184	7,361	6,221	5,816	5,454	No Data
Target	TBD	TBD	TBD	5,800	5,800	5,850

How are we doing?

While the count of students who earned at least 45 college credits has declined (5,454 in 2014-15 vs 5,816 in 2013-14), it has remained stable as a percentage of overall enrollment on Oregon community colleges (1.8%).

Factors affecting results

Tuition and fees, availability of financial aid, academic preparation, non-academic circumstances (work, family, health), student service, academic guidance and understanding of pathways to completion, personal goals.

Management comments

This measure presents the total number of students successfully completing college courses and earning at least 45 credits in community colleges during one academic year.

We define this concept in the following terms:

Only credits awarded following a successful completion of a course are counted for this measure. Successful completion of a course was determined by grades of "C-" or better. Successful completion also includes completion with a Pass grade in Pass/No Pass

courses. This definition was chosen because it is better aligned with measuring students' progress towards a degree or certificate. As the rule, courses that are applied toward a degree or certificate must be passed with a grade of "C-" or better. Additionally, only courses that are passed with a grade of "C-" or better are usually transferable to a 4-year postsecondary institution.

Limitations of this definition are:

Community colleges may award credits for courses that were passed with a grade lower than "C-". These credits are not included in the calculation for this measure.

Give these limitations, results suggest:

The data show that over the last five years the number of students earning credits has been declining. This is largely due to the decline in the overall enrollment/headcount of students in Oregon community colleges (see table below). The number of students earning credits within the range as percentage of total enrollment has remained the same over the last three years. The table below shows the number of students earning credits within the range as a percent of the total state-level enrollment.

Student who earn at least 45 credits as percent of total enrollment

Data Year	2010-11	2011-12	2012-13	2013-14	2014-15
Actual	2.2%	2.1%	1.8%	1.8%	1.8%
Total Enrollment	364,231	354,629	336,331	320,849	307,503

Improvements to this measure would come from...

Reconsidering the targets. The target number for the **count** of students gradually increases, while the enrollment has been declining over the last several years. This year's target has not been met, and if enrollment continues to decline and the percentage of students earning at least 45 credits doesn't increase dramatically, next year's target will most likely not be met either.

KPM 9

Title	Certificate and OTM Earners
Description	Number of certificates awarded and Oregon Transfer Modules (OTM) earned each academic year.
Sub-metrics	None
Data source	D4A

Certificates and OTMs awarded

Data Year	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
Actual	4,329	5,152	8,170	8,472	9,306	No Data
Target	TBD	TBD	TBD	8,600	8,600	8,650

How are we doing?

In 2014-15, the number of certificates and OTMs awarded increased by 834 in comparison with 2013-14.

Factors affecting results

Colleges' policies on awarding certificates, tuition and fees, availability of financial aid, academic preparation, non-academic circumstances (work, family, health), student service, academic guidance and understanding of pathways to completion, personal goals, methodology of calculations.

Management comments

This measure presents the total count of certificates awarded to community college students each academic year.

We define this concept in the following terms:

- “Certificate of Completion” is a form of recognition for meeting minimum occupational, curriculum or proficiency requirements. All certificates must be state-approved, have a defined job entry point, represent collegiate-level work, be credit-bearing, and meet Higher Education Coordinating Commission’s standards ([OAR 589-006-0050 \(12\)](#))
- The Oregon Transfer Module (OTM) is an approved 45-credit subset of general education courses that are common among Oregon's colleges and universities. It is designed to improve student access to a college degree by enhancing opportunities for the transfer of credits earned at one institution to another. Any student holding an OTM that conforms to the approved guidelines will have met the requirements for the Transfer Module at any Oregon community college or public university. Upon transfer, the receiving institution may specify additional course work that is required for a major or for degree requirements or to make up the difference between the Transfer Module and the institution's total General Education requirements.
- The following awards are included in the count of completions of this measure:
 - Oregon Transfer Module (OTM)
 - Career/Technical Certificate: less than 1 year
 - Career/Technical Certificate: 1 year-less than 2 years
 - Career/Technical Certificate: 2 years or greater
 - Apprentice: Certificate of Completion
 - Career Pathway Certificate of Completion
- While the KPM title refers to the count of people ("earners"), the KPM description clarifies that the measure counts the number of awards (certificates and OTMs.) Each student may receive either one or more than one certificate and/or OTM. This methodology is consistent the methodology of the related with the related KPM 10 (number of associate degrees).
- Additionally, some of the students who received a certificate or OTM were also awarded an associate degree during the same year.

Limitations of this definition are:

- There is value in counting the number of certificates and OTMs as they represent significant milestones in students' educational paths and open doors to employment and/or further education, and students earning more than one credential will probably see a benefit from each of them. The number of awards also provides a good accounting of the actual number of certificates and OTMs conferred.
- However, it can be difficult to interpret these data to understand the state's progress toward increasing the number of individuals with an approved and recognized credential. The total count of certificates and OTMs awarded, while valuable, over represents the number of individuals who have a credential.
- Additionally, Oregon community colleges offer stackable credentials (such as OTM) that help move students along a career pathway or up a career ladder. If a student earns a higher credential (such as an associate degree) without pursuing a lower level credential, the lower level credential is auto-awarded. Thus, students earning associate degrees at Oregon Community Colleges automatically receive an OTM credential. This means that some certificates and OTMs counted for this measure were not the highest credential attained by the student during the same academic year.
- It is of note that not all awards for each academic year were included in colleges' annual data submissions to HECC in a timely manner. Some awards may have been delayed as a result to college business processing. It is typical to see slight changes to the number of awards each year in comparison to previously reported for the same academic year.

Given these limitations, results suggest:

The number of certificate and OTMs awarded has increased every year in the last five years. In 2014-15, the number of certificates and OTMs awarded increased by 834 in comparison with 2013-14.

Improvements to this measure would come from...

Developing a metric that allows a clearer understanding of the state's progress toward increasing the number of individuals with recognized credentials.

KPM 10

Title	Associate Degrees
Description	Number of associate degrees completed each academic year.
Sub-metrics	None
Data source	D4A

Number of associate degrees completed

Data Year	2010-11	2011-12	2012-13	2013-14	2014-15
Actual	9,717	11,429	13,165	12,460	12,869
Target	TBD	TBD	TBD	11,900	11,900

How are we doing?

In 2014-15, the number of certificates and OTMs awarded increased by 409 in comparison with 2013-14.

Factors affecting results

Tuition and fees, availability of financial aid, academic preparation, non-academic circumstances (work, family, health), student service, academic guidance and understanding of pathways to completion, personal goals.

Management comments

This measure presents the total count of associate degrees awarded to community college students each academic year.

We define this concept in the following terms:

- An associate degree is a state-approved lower-division undergraduate award issued by a community college. The state has established basic criteria for associate degrees, however, additional requirements may be applied by the local community college board of directors. An associate degree is awarded based upon successful completion of collegiate level courses, earning at least 90 and no more than 108 credits.

- Each student may earn either one or more associate degrees in a single academic year. As clarified by the KPM's description, the measure is a count of degrees awarded rather than individuals who earned associate degrees.

Limitations of this definition are:

- There is value in counting the number of associate degrees as they represent significant milestones in students' educational paths and open doors to employment and/or further education at a 4-year college. Students earning more than one credential will probably see a benefit from each of them. The number of awards also provides a good accounting of the actual number of degrees awarded.
- However, it can be difficult to interpret these data to understand the state's progress toward increasing the number of individuals with an approved and recognized credential. The total count of degrees awarded, while valuable, over represents the number of individuals who have a credential.
- It is of note that not all awards for each academic year were included in colleges' annual data submissions to HECC in a timely manner. Some awards may have been delayed as a result of college business processing. It is typical to see slight changes to the number of awards each year in comparison to previously reported for the same academic year.

Give these limitations, results suggest:

In 2014-15, the number of certificates and OTMs awarded increased by 409 in comparison with 2013-14.

Improvements to this measure would come from...

Developing a metric that allows a clearer understanding of the state's progress toward increasing the number of individuals with recognized credentials.

KPM 11

Title	Associate Degrees
Description	Number of associate degrees completed each academic year.
Sub-metrics	None
Data source	D4A

How are we doing?

- 2013-14 Results: 40.2%
- Completions up 2.2% compared to 2012-13.
- 6,582 decrease in total credit bearing FTE for those institutions in the dataset.

Factors affecting results

- Economy: Economic conditions affect enrollments and retention. Credit bearing FTE has been declining for the past 5-years.
- Duplicate Counts: Probability of duplicate counts of completions (degrees and certificates).

Management comments

A: We understand this measure to be...

A calculation that represents the completion ratio between the number of degrees, certificates and transfers (prior to completion) per 100 credit-bearing FTE.

B: We define this concept in the following terms...

$$\frac{\text{Associate Degrees} + \text{Certificates Completed} + \text{Transfers Prior to Completion}}{100 \text{ Credit Bearing FTE}}$$

Definitions:

Associate Degrees: An undergraduate academic degree awarded upon completion of a course of study lasting two years.

Certificates Completed: A certificate is an alternative to an academic credential and is normally associated with an academic concentration rather than degree seeking curriculum.

Transfers Prior to Completion: A student who transfers with a private or public 4-year or 2-year program college or university PRIOR to completing a certificate or associate degree.

FTE: Full Time Equivalent. See Credit Bearing FTE for further definition.

Credit Bearing FTE: Includes only courses that are taken for credit.

$$FTE = \frac{(total\ classroom\ clock\ hours\ of\ credit\ bearing\ courses)}{510}$$

100 Credit Bearing FTE: Total credit bearing FTE for year is converted to 100 credit bearing FTE using the following equation:

$$x = \frac{100}{FTE}$$

The final equation is as follows:

$$KPM\ 11 = \frac{x(AA + Cert + Tran)}{x(FTE)}$$

C: Limitations of this definition are...

1. Probability of duplicates: Some students will have gained both a certificate as well as associate degree, which results in double-counting of these students.
2. Some students will complete their associate degree after they transfer to a 2-year or 4-year institution, thus they will not be included in the total count of certificates or associate degrees.
3. Does not identify or break out underrepresented students, which are traditionally students with greater challenges to access and completion.

D: Give these limitations, results suggest...

1. 2.2% increase in completion rates over 2012-13 data. However, it is unknown how many duplicates exist as noted above. Assuming duplicates stay relatively constant year to year, results suggest a modest increase in completion rates.
2. 5-year continued decline in cumulative FTE across Oregon public and private 2 and 4-year institutions.
3. Further research needed of characteristics of students with completions.
 - a. Demographics, represented/underrepresented, etc.
4. Further research needed of institution success rates.
 - a. Benchmark same metrics at individual institutions.
 - b. Establish baseline completion rates for all Oregon 2 and 4-year colleges and universities.
 - c. FTE Ratios: FTE to completion rates, For Credit vs Non-Credit FTE ratio, etc..

E: Improvements to this measure would come from...

1. Measure distinct completions rather than lumped together in a single calculation.
2. Break out sub-groups of students to better understand success rates of students at risk, marginalized subgroups, etc. (represented and unrepresented)
3. Only credit bearing FTE can be applied toward degree, certificate and transfer credits. However, excluding these credits does not give HECC an understanding of the ratio between credit and non-credit bearing course loads, nor the ratio of non-credit vs credit per total FTE.

KPM 12

Title	Community college to university transfers
Description	Number of students who transfer to any four-year institution each academic year.
Sub-metrics	None
Data source	D4A/SCARF/NSC Match

Number of students who transfer to any four-year institution

Transfer Year	2013-14	2014-15	2015-16
Actual	26,720	27,125	No Data
Target	26,720	26,720	26,750

How are we doing?

The number of community college students who transferred to a four-year institution increased by 405 students (1.5%) in 2014-15. Over 85% of students transferred to Oregon four-year institutions.

Factors affecting results

Data accuracy, National Student Clearinghouse match policies, community colleges' enrollment, transfer policies and pathways to completion, academic preparation, cost, job market all affect the likelihood of transfer.

Management comments

This measure presents a count of community college students who enroll in a 4-year postsecondary institution the following academic year.

We define this concept in the following terms:

The total number of students transferring to a four-year institution (public, private, in-state, out-of-state) was determined by examining data resulting from matches

- A broad definition of a transfer student was used for this measure. A student was counted as “transferring” to a four-year institution (public, private, in-state, out-of-state) if two conditions were met:
 1. The student enrolled in a credit-bearing course at an Oregon community college
 2. The student enrolled at a 4-year institution (public, private, in-state, out-of-state) the following academic year.
- The enrollment at a four-year institution was determined by a match with either Oregon public universities’ data (SCARF database) or the National Student Clearinghouse data. The National Student Clearinghouse maintains data on students enrollment nationwide.
- This definition doesn’t look at students’ course-taking patterns (other than enrollment in at least 1 credit course) or statements of intent to transfer to a 4-year institution to define the base cohort. The broad definition includes students with diverse course-taking behavior and “swirling” transfer students. Such students are not necessarily enrolled in lower division collegiate programs, but may use their community colleges experience as a steppingstone to further education, and enroll in a 4-year institution as a “transfer” or a freshman.

Limitations of this definition are...

- This definition of “transferring” students is different from traditional definitions of “transfer students” used by many 4-year institutions, which usually includes a minimum number of graded, transferable credits from an accredited institution.

Given these limitations, results suggest:

The number of community college students who transferred to a four-year institution increased by 405 students (1.5%) in 2014-15. Out of all students who enrolled in a credit-bearing course in a community college, about 15% were enrolled at a four-year institution the following academic year. Over 85% of students transferred to Oregon four-year institutions.

Improvements to this measure would come from:

A clearer articulation of the intent of this measure, which may drive changes in the methodology.

KPM 13

Title	Earnings of community college completers
Description	Median earnings of community college completers four quarters and five years after completion.
Sub-metrics	4 quarters and 5 years
Data source	D4A/OED Match

13a. Median earnings of community college completers 4 quarters after completion

KPM Report Year	2016	2017
Completers Cohort	2013-14	2014-15
Wage Year	July 2014-June 2015	July 2015-June 2016
Actual	\$18,685.19	No Data
Target	TBD	\$20,200.00

13b. Median earnings of community college completers 5 years after completion

KPM Report Year	2016	2017
Completers Cohort	2008-09	2009-10
Wages Year	July 2014-June 2015	July 2015-June 2016
Actual	\$34,358.31	No Data
Target	TBD	\$36,000.00

How are we doing?

This is the first year this metric is reported, and comparison metrics are not currently available. The data show that community college graduates' median wage was \$18,685.19 the year following their graduation year, and \$34,358.31 five years after graduation.

Factors affecting results

Labor market factors, inflation, career advising, wage data availability all affect the earnings of leavers.

Management comments

This measure presents a calculation of the median annual wage of community college completers (certificate or associate degree holders) 4 quarters and 5 years after completion.

We define this concept in the following terms:

- “Community college completers” are defined as individuals who were awarded a career/technical certificate, Oregon Transfer Module (OTM) or an associate degree in 2013-14 (for the 4 quarters metric) or in 2008-09 (for the 5 year metric).
- The information on community college completers was matched with Unemployment Insurance wage data by the Oregon Employment Department. Both the 4 quarter and 5-year metric were calculated based on the wages in July 2014-June 2015. The median annual wages were calculated based on wages of graduates who had a match in the Oregon Employment Department's database.

Limitations of this definition are:

- Wage data are not available for graduates who are working in other states or countries, who are self-employed or employed by the federal government.

Given these limitations, results suggest...

This is the first year this metric is reported, and comparison metrics are not currently available.

Certificate/OTM holders earned slightly higher wages than associate degree holders the year following their graduation (\$19,001 vs \$18,580, median annual). However, the earnings of associate degree holders surpassed the earning of certificate/OTM holders 5 years after graduation (\$34,914 vs \$32,115, median annual). If this pattern continues in the following years, this may indicate that

certificate and OTM holders can expect higher initial wages, and associate degree holders can enjoy a higher long-term earning potential.

A comparison of data from KPM 13 (earnings of community college completers), KPM 14 (earnings of community college leavers) and KPM 21 (earnings of bachelor's degree completers) shows that more advanced credential holders earned higher wages both the year following their graduation/enrollment and 5 years after graduation/enrollment:

Median annual wage of community colleges leavers, completers and bachelor's degree completers

KPM	14	13	21
Degree attained	Community college leavers	Community college completers (certificates/OTM and associate degree)	Bachelor's degree completers
Wage Year	July 2014-June 15	July 2014-June 15	July 2014-June 15
4 quarters	\$16,438	\$18,685	\$20,611
5 years	\$29,298	\$34,358	\$40,517

E: Improvements to this measure would come from:

Revising targets based on the available data.

KPM 14

Title	Earnings of community college leavers
Description	Median earnings of community college leavers four quarters and five years after leaving
Sub-metrics	4 quarters and 5 years
Data source	D4A/OED/NSC/SCARF Match

14a. Median earnings of community college leavers 4 quarters after leaving

KPM Report Year	2016
Leavers Cohort	2013-14
Wage Year	July 2014-June 2015
Actual	\$16,437.87
Target	TBD

14b. Median earnings of community college leavers 5 years after leaving

KPM Report Year	2016
Leavers Cohort	2008-09
Wages Year	July 2014-June 2015
Actual	\$29,298.04
Target	TBD

How are we doing?

This is the first year this metric is reported, and comparison metrics are not currently available. The data show that community college leavers' median wage was \$16,437.87 the year following their last enrollment at a community college, and \$29,298.04 five years after their enrollment.

Factors affecting results

Labor market factors, inflation, career advising, National Student Clearinghouse match policies, wage data availability all affect the earnings of leavers.

Management comments

This measure presents a calculation of the median annual wage of community college leavers 4 quarters and 5 years after their last enrollment at a community college that did not result in a certificate, OTM or degree award.

We define this concept in the following terms:

- “Community college leavers” are defined as individuals who:
 1. Earned at least 12 credits in career/technical (CTE), postsecondary remedial (PSR) or lower division collegiate (LDC) courses with a grade “C- “or better in one academic year at an Oregon community college, and
 2. Did not receive a degree or certificate/OTM in the years prior and including the year of the wage review year (2014-15), and
 3. Did not re-enroll at a community college or any other postsecondary institution the following year and all years prior and including the wage review year (2014-15).
- The enrollment/non-enrollment at a postsecondary institution was determined by a match with either Oregon public universities’ data (SCARF database) or the National Student Clearinghouse data. The National Student Clearinghouse maintains data on student enrollment nationwide.
- The information on community college leavers was matched with Unemployment Insurance wage data by the Oregon Employment Department. Both the 4 quarter and 5- year metric were calculated based on the wages in July 2014-June 2015. The median annual wages were calculated based on wages of those leavers who had a match in the Oregon Employment Department’s database.

Limitations of this definition are:

- Wage data are not available for graduates who are working in other states or countries, who are self-employed or employed by the federal government.

Given these limitations, results suggest:

This is the first year this metric is reported, and comparison metrics are not currently available.

A comparison of data from KPM 13 (earnings of community college completers), KPM 14 (earnings of community college leavers) and KPM 21 (earnings of bachelor's degree completers) shows that more advanced credential holders earned higher wages both the year following their graduation/enrollment and 5 years after graduation/enrollment:

Median annual wage of community colleges leavers, completers and bachelor' degree completers

KPM	14	13	21
Degree attained	Community college leavers	Community college completers (certificates/OTM and associate degree)	Bachelor's degree completers
Wage Year	July 2014-June 15	July 2014-June 15	July 2014-June 15
4 quarters	\$16,438	\$18,685	\$20,611
5 years	\$29,298	\$34,358	\$40,517

Improvements to this measure would come from...

We have no recommendations for improvements to this measure.

KPM 15

Title	First-year retention rate
Description	Percentage of Oregon public university students starting in a fall term and returning to an Oregon public university the following fall.
Sub-metrics	None
Data source	<p>OLD – SCARF Term-to-Term Retention reports. E.g., for the 2015 reporting year, use "fallfr13_inc.pdf", Table 1.</p> <p>NEW – Shiyan produced two tables on IRLO (TAO.TN_COHORT and TAO.TN_COHORT_REPORT). Retention figures can be calculated from these tables.</p>

Reporting Year	2011	2012	2013	2014	2015	2016	2017	2018	2019
Cohort Year	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017
Actual	82.4%	82.0%	82.1%	82.4%	82.9%	82.9%	No Data	No Data	No Data
Target	TBD	TBD	TBD	TBD	82.0%	82.0%	TBD	83.0%	83.0%

How are we doing?

Historically, public university retention rates remained relatively stable at about 80% for the cohort years from 2002 – 2007. Beginning in 2008 retention rates began to increase and from the Fall 2009 cohort up to the most current year, retention rates have consistently remained at, or above, 82%, nearly reaching 83% for the most recent two cohorts.

Factors affecting results

A continuous and systemic focus on improving student retention appears to be resulting in positive change over time. Adequate academic preparation for college, combined with essential student support services (e.g., freshmen orientation and engagement programs, tutoring, academic advising, early warning programs, faculty and peer mentors) are key components to enhancing persistence and completion rates. Oregon's public universities develop student programs tailored to their unique student populations. In general, increasing access particularly to populations with lower historical rates of college participation and preparation can have a negative impact on persistence and completion. The challenge is to identify and address the needs of these students before and after they enter college.

Management comments

This measure presents the percentage of first-time, full-time freshmen entering an Oregon public university in a given Fall term and continuing in an Oregon public university the following Fall term.

We define this concept in the following terms...

$$\frac{\textit{Number of students returning to a university the following Fall}}{\textit{Total number of students in the Fall entering freshman cohort}}$$

- We use the IPEDS definition for the Fall entering freshman cohort. This restricts the cohort to first-time, full-time freshmen.
- This is a rate that counts inter-institutional transfers as continuing. In other words, the student does not need to continue at the same university that they entered as a freshman. If they transfer to any one of the Oregon public universities and are enrolled in the following Fall they are considered to be retained.

KPM 16

Title	Six-year public university graduation rate
Description	Percentage of full-time first-time students in an entering cohort that had graduate from an Oregon public university six years later.
Sub-metrics	None
Data source	<p>OLD – SCARF Retention, Attrition, and Graduation reports. E.g., for the 2015 reporting year, use "retention_tables_2008.xlsx", Table 10.</p> <p>NEW – Shiyan produced two tables on IRLO (TAO.TN_COHORT and TAO.TN_COHORT_REPORT). Graduation rate figures can be calculated from these tables.</p>

Reporting Year	2011	2012	2013	2014	2015	2016	2017	2018	2019
Cohort Year	Fall 2004	Fall 2005	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012
Actual	60.0%	59.8%	60.5%	60.3%	62.2%	62.7%	No Data	No Data	No Data
Target	TBD	TBD	TBD	60.0%	60.0%	TBD	60.5%	60.5%	60.5%

How are we doing?

After remaining at approximately 60% for four years running, public university graduation rates have jumped to over 62% for the 2008 and 2009 cohorts, significantly exceeding our target of 60.5%. As mentioned in the comments for KPM #15 above, retention rates began to increase beginning with the Fall 2008 cohort. As would be expected, this seems to have carried over to increases in the 6-year graduation rates for these cohorts as well.

Factors affecting results

A number of factors influence student retention and completion, including adequate academic preparation for college, essential support services (e.g., freshmen orientation and engagement programs, tutoring, academic advising, early warning programs, faculty and peer mentors), financial issues, and personal and family events.

Management comments

This measure presents the percentage of first-time, full-time Oregon public university students starting in a given Fall term and graduating from an Oregon public university within six years.

We define this concept in the following terms...

$$\frac{\textit{Number of students in the cohort who graduate within six years}}{\textit{Total number of students in the Fall entering freshman cohort}}$$

- We use the IPEDS definition for the Fall entering freshman cohort. This restricts the cohort to first-time, full-time freshmen.
- This is a rate that counts inter-institutional transfers as graduating. In other words, the student does not need to graduate at the same university that they entered as a freshman. If they transfer to and graduate from any one of the Oregon public universities they are included in the count of graduates.
- Although this metric is framed as a six-year graduation rate. It could more accurately be described as the percentage of students graduating within 150% of normal time. For those pursuing a bachelor's degree this is, indeed, six years. However, Oregon public universities do award a small number of associate degrees as well. For students receiving an associate degree, they are included in the numerator only if they graduate within 3 years (150% of time for an associate degree).

KPM 17

Title	Number of bachelor's degrees awarded each academic year
Description	Number of bachelor's degrees awarded at Oregon public universities each academic year.
Sub-metrics	None
Data source	SCARF degree history spreadsheet ("Degree_History.xls") or SQL query on this worksheet Path: S:\Office of Research & Data_MOVED_CCWD\Research\Universities

Reporting Year	2011	2012	2013	2014	2015	2016	2017	2018	2019
Data Year	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Actual	13,315	13,926	15,492	16,176	16,799	16,712	No Data	No Data	No Data
Target	TBD	TBD	TBD	TBD	16,750	16,750	16,850	16,850	16,850

How are we doing?

Bachelor degree production at the public universities grew significantly from 2009-10 through 2012-13, mirroring the enrollment growth that public universities saw from 2007 – 2011. As we have seen the rapid enrollment growth taper off in recent years, this has also resulted in a flattening out of annual bachelor’s degree production as well.

In regard to progress toward the state 40-40-20 goal, the production of bachelor’s degrees to Oregon residents began flattening out in 2011-12 as Oregon universities moved to enroll a higher percentage of nonresident students for budgetary reasons. The number of resident bachelor’s degrees produced in 2014-15 (12,044) was the lowest since 2010-11.

Factors affecting results

Bachelor’s degree production is at the heart of the State’s 40-40-20 goal, but there are many factors that present challenges to increasing Oregon’s productivity in this area. A fundamental starting point for degree production is enrollment and many factors can affect how many students the universities can enroll, including cost of attendance, university capacity, number of Oregon high school graduates, even unemployment rates. Once the students are enrolled there are still many factors affecting their successful completion, such as college preparedness, student support structures, and availability of financial aid.

Management comments

This measure presents the total count of bachelor's degrees awarded to public university students each academic year (Summer term through Spring term), including cases where multiple degrees are awarded to a single student during the year.

Limitations of this definition are:

- It is a count of degrees, not people, and since some students do earn more than one degree, it may not be the most accurate metric to gauge progress toward the State's 40-40-20 goal.
- It is also a count of total bachelor's degree production, rather than focusing on bachelor's degrees awarded to Oregon residents. While it is true that some nonresident students earning a degree at an Oregon public university will remain in Oregon, the focus of 40-40-20 is to increase the educational attainment of the Oregon population and a metric focusing on degrees awarded to Oregon residents could be more pertinent.

Given these limitations, results suggest:

The difference between the number of degrees awarded and the actual distinct count of bachelor's degree recipients during the year is small (between 1% and 2%). This metric is still a reliable indicator of a significant increase in bachelor's degree recipients over the last decade. It is more unclear, just from these numbers, how much resident degree production has increased, although it undoubtedly has to some extent.

Improvements to this measure would come from:

Adding submetrics to this measure that break out the degree counts into resident and nonresident populations could greatly improve its value in assessing progress toward 40-40-20.

KPM 18

Title	Number of advanced degrees and graduate certificates awarded
Description	Number of advanced degrees and graduate certificates awarded at Oregon public universities each academic year.
Sub-metrics	None
Data source	SCARF

Reporting Year	2011	2012	2013	2014	2015	2016	2017	2018	2019
Data Year	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Actual	6,517	6,667	6,598	6,368	5,956	6,326	No Data	No Data	No Data
Target	TBD	TBD	TBD	TBD	6,600	6,600	6,600	6,600	6,600

How are we doing?

Graduate degree and certificate production had experienced a three year period of decline from 2010-11 through 2013-14. However, this decline was halted in 2014-15 as counts increased significantly to bring the total back well above 6,000, though not quite to the levels of 2009-10 through 2011-12.

Factors affecting results

As with bachelor's degree production there are many factors that could affect the production of advanced degrees and certificates, including, cost of attendance, return on investment decisions, program relevance, and the job market, among many.

Management comments

This measure presents the total count of master's degrees, doctoral degrees, professional degrees, postbaccalaureate certificates, and teacher licensure certificates awarded to public university students each academic year (Summer term through Spring term), including cases where multiple degrees are awarded to a single student during the year.

Limitations of this definition are:

- It is a count of degrees, not people, and since some students do earn both an advanced degree and certificate in the same year, it may not be the most accurate metric to gauge progress toward the State's 40-40-20 goal.
- It is a count of total degree and certificate production, rather than focusing on awards earned by Oregon residents. The focus of 40-40-20 is to increase the educational attainment of the Oregon population and a metric focusing on awards earned by Oregon residents could be more pertinent.

Given these limitations, results suggest:

This metric still indicates that there has not been any overall growth in this area over the last 6 years.

Improvements to this measure would come from...

Adding submetrics to this measure that break out the degree counts into resident and nonresident populations could greatly improve its value in assessing progress toward 40-40-20.

KPM 19

Title	Bachelor's degrees awarded to community college transfers
Description	Number of bachelor's degrees awarded to transfer students from Oregon community colleges each academic year.
Sub-metrics	None
Data source	SCARF

Reporting Year	2011	2012	2013	2014	2015	2016	2017	2018	2019
Data Year	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Actual		3,382	3,933	4,106	4,389	4,406	No Data	No Data	No Data
Target		TBD	TBD	4,350	4,350	4,350	4,400	4,400	4,400

How are we doing?

Bachelor's degrees awarded to community college transfers have increased every year since 2010-11, and exceed the target for the most recent year, although growth seems to have slowed in the most recent year.

Factors affecting results

Factors that this metric include overall community college enrollment, cost of attendance, availability of continued financial aid for transfers, and transfer pathways between the sectors.

Management comments

This measure presents the number of bachelor's degrees awarded to students who entered an Oregon public university as a transfer from an Oregon community college each academic year.

Limitations of this definition are:

The definition of which students are community college transfers is based on data that is provided to us from the universities alone as part of the SCARF data system.

Given these limitations, results suggest:

Regardless of the fact that this is strictly a university view of who is a community college transfer, it is likely that the identification is pretty accurate and trend of increasing degree production to community college transfers over the last five years is undoubtedly accurate.

Improvements to this measure would come from:

Integration with the HECC's community college data system (D4A), could potentially improve the ability to identify students who are community college transfers.

KPM 20

Title	Graduation rate for non-traditional students
Description	Graduation rate for newly admitted undergraduate students who are not first-time full-time freshman students (within six years of enrollment).
Sub-metrics	None
Data source	SCARF

Reporting Year	2011	2012	2013	2014	2015	2016	2016	2017	2018
Cohort Year	Fall 2004	Fall 2005	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012
Actual				62.6%	62.0%	63.5%	No Data	No Data	No Data
Target	TBD	TBD	TBD	62.0%	62.0%	63.0%	63.0%	63.0%	TBD

How are we doing?

Currently we have only produced this metric for the last 3 cohorts, so trend data is minimal, however the graduation rate for the most recent cohort is up and exceeds the target.

Factors affecting results

As with traditional first-time freshman graduation rates, a number of factors influence student retention and completion, including adequate academic preparation for college, essential support services (e.g., freshmen orientation and engagement programs, tutoring, academic advising, early warning programs, faculty and peer mentors), financial issues, and personal and family events. For students transferring in with a significant amount of credit from another higher ed institution, another factor influencing how quickly they can graduate is how many of their transfer credits are accepted.

Management comments

This measure presents the percentage of entering Oregon public university students who are not first-time, full-time freshmen that start in a given Fall term and graduate from an Oregon public university within six years.

We define this concept in the following terms...

$$\frac{\textit{Number of non – traditional students in the cohort who graduate within six years}}{\textit{Total number of non – traditional students entering in the Fall}}$$

Limitations of this definition are:

This is a very heterogeneous group of students that includes all kinds of transfer students from different types of colleges and universities coming in with different amounts of credit and also first-time freshmen who are not full-time in their first term.

Given these limitations, results suggest:

From the small sample size currently available, it seems that overall, this group performs similarly to the traditional freshman cohort. Whether this will be borne out over time as the diverse nature and mix of this non-traditional group may change remains to be seen.

Improvements to this measure would come from:

Potentially adding a few submetrics to break out a few of the main types of non-traditional students could give us a better grasp of trends among groups that could have little to do with each other.

KPM 21

Title	Earnings of bachelor's degree completers
Description	Median earnings of graduating students (BA/BS only) four quarters and five years after graduation.
Sub-metrics	None
Data source	SCARF, OED

21a. Median earnings four quarters after graduation

Reporting Year	2011	2012	2013	2014	2015	2016	2017	2018	2019
Graduating Class	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
Actual					13,324	20,611	No Data	No Data	No Data
Target	TBD	TBD	TBD	TBD	13,320	13,320	13,350	13,350	13,350

21b. Median earnings five years after graduation

Reporting Year	2011	2012	2013	2014	2015	2016	2017	2018	2019
Graduating Class	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12
Actual					32,554	40,517	No Data	No Data	No Data
Target	TBD	TBD	TBD	TBD	32,550	32,550	32,600	32,600	TBD

How are we doing?

We have very little trend data to go on and I have deep reservations about the accuracy of the 2015 numbers due to the fact that they are so different from what I produced in 2016.

Factors affecting results

Potential factors affecting the median earnings of university graduates include the overall state of the economy, inflation, and graduates being able to find jobs in their field.

Management comments

This measure presents a calculation of the median annual wage of public university bachelor's degree recipients 4 quarters and 5 years after completion.

We define this concept in the following terms:

- “Bachelor's degree completers” are defined as individuals who were awarded a bachelor's degree from an Oregon public university in 2013-14 (for the 4 quarters metric) or in 2008-09 (for the 5 year metric).
- The information on bachelor's degree completers was matched with Unemployment Insurance wage data by the Oregon Employment Department. Both the 4 quarter and 5-year metric were calculated based on the wages in July 2014-June 2015. The median annual wages were calculated based on wages of graduates who had a match in the Oregon Employment Department's database.

Limitations of this definition are:

- Wage data are not available for graduates who are working in other states or countries, who are self-employed or employed by the federal government.

Given these limitations, results suggest:

Compared to KPM #13 (earnings of community college completers), the most recent year of data for this metric shows that more advanced credential holders earned higher wages both the year following their graduation/enrollment and 5 years after graduation/enrollment. The previously reported data for this metric does not tell the same story and may be in error.

KPM 22

Title	Percentage of resident enrolled students who are incurring unaffordable costs
Description	
Sub-metrics	None
Data source	

KPM 23

Title	Percentage of resident enrolled students who are incurring unaffordable costs adjusted with institutional aid
Description	
Sub-metrics	None
Data source	

KPM 24

Title	University graduate debt
Description	Average debt amount of Bachelor's graduates accompanied by percent of graduates who are borrowers.
Sub-metrics	Debt Amount and Percentage of Students with Debt
Data source	The Institute for College Access and Success (TICAS) Annual Student Debt Reports.

24a. Average debt amount of bachelor's graduates

Reporting Year	2011	2012	2013	2014	2015	2016	2017	2018	2019
Graduating Class	2009	2010	2011	2012	2013	2014	2015	2016	2017
Actual	\$ 22,417	\$ 23,967	\$ 25,497	\$ 26,639	\$ 25,577	\$ 26,106	No Data	No Data	No Data
Target	TBD	TBD	TBD	TBD	25,000	25,000	TBD	24,700	24,700

24b. Percentage of bachelor's graduates with debt

Reporting Year	2011	2012	2013	2014	2015	2016	2017	2018	2019
Graduating Class	2009	2010	2011	2012	2013	2014	2015	2016	2017
Actual	60%	63%	63%	60%	60%	62%	No Data	No Data	No Data
Target	TBD	TBD	TBD	TBD	60.0%	60.0%	60.0%	TBD	TBD

How are we doing?

Average debt amount shows an overall upward trend, although there has been some oscillating around the \$26,000 figure over the last 4 years. It is somewhat difficult to judge progress without using inflation-adjusted numbers.

The percentage of students with debt has remained in the low 60s over the last 6 years.

Factors affecting results

The cost of college attendance, state support for higher education, student borrowing patterns, and the Oregon economy all impact results.

Management comments

This measure presents: a) the average debt amount of bachelor's degree graduates who started at the university as a first-time freshman and b) the percent of the above graduates who were borrowers.

We define this concept in the following terms:

- “Bachelor’s degree graduates” – Our source, The Institute for College Access and Success (TICAS) only looks at bachelor’s degree graduates who entered the university as first-time freshmen.
- “The university” – TICAS provides student debt data for both public and private nonprofit four-year institutions in Oregon, so we are looking at all the university data that they have, not just the public universities.

Limitations of this definition are:

- One factor that has to affect our apparent results is that we are not using inflation-adjusted values. This would make it difficult to spot subtle decreases in effective debt amounts were they to occur.
- Also, we have chosen to use the Institute for College Access and Success (TICAS) Annual Student Debt Reports for this measure. This allows this metric to represent both public and private nonprofit four-year institutions. However, I have noticed that not every institution reports their data every year. The percent of graduates represented in the usable data varied between a low of 64% for the class of 2013 and a high of 89% for the class of 2014, with most years falling in the mid-70s. This raises a question of how reliable any “trends” we see from this data source can really be.

Given these limitations, results suggest:

Even given the issues with the data collected by TICAS, it seems obvious that there is a general upward trend in student debt. However, at this point, we may not be able to say much more than that.

Improvements to this measure would come from

TICAS collects data from each universities common data set. In the past, we have been able to get common data set data from public universities that had missed the deadline for TICAS. We could potentially do this to supplement some of the missing data.

KPM 25

Title	Student loan default rates
Description	Three-year official cohort student loan default rates
Sub-metrics	Public Universities, Community Colleges, and All Higher Ed Institutions
Data source	

25a. Student loan default rates at Oregon public universities

Reporting Year	2011	2012	2013	2014	2015	2016	2017	2018	2019
Cohort Fiscal Year	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Actual	No Data	No Data	No Data	7.1%	6.4%	5.1%	No Data	No Data	No Data
Target	TBD	TBD	TBD	TBD	6.4%	6.4%	6.4%	6.4%	TBD

25b. Student loan default rates at Oregon community colleges

Reporting Year	2011	2012	2013	2014	2015	2016	2017	2018	2019
Cohort Fiscal Year	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Actual	No Data	No Data	No Data	23.2%	20.7%	21.4%	No Data	No Data	No Data
Target	TBD	TBD	TBD	TBD	22.9%	22.9%	22.9%	TBD	TBD

25c. Student loan default rates at all Oregon higher education institutions

Reporting Year	2011	2012	2013	2014	2015	2016	2017	2018	2019
Cohort Fiscal Year	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Actual	No Data	No Data	No Data	15.5%	14.9%	14.1%	No Data	No Data	No Data
Target	TBD	TBD	TBD	TBD	14.3%	14.3%	14.3%	TBD	TBD

How are we doing?

Currently, we only have three years' worth of data, but there seems to be a slight downward trend overall. The default rates for Oregon higher education institutions as a whole and the default rates for just the public universities have declined each of the last two years. Default rates at the community colleges did increase slightly in the most recent year of data (FY 2012), but are still down from 2010.

KPM data has been updated with the most recent rates available for the last 3 years. However targets were set based on data gathered last year and may need to be updated somewhat, although the average default rates did not change much and the targets still seem to be in a reasonable range.

Factors affecting results

Changes to the Oregon economy, the availability of financial aid, and changes to state funding for higher education all impact this metric.

Management comments

This measure presents a calculation of the average official cohort default rates for a) Oregon public universities, b) Oregon community colleges, and c) all Oregon higher education institutions.

We define this concept in the following terms:

- “Official cohort default rates” – The percentage of a school's borrowers who enter repayment on certain loans during a particular federal fiscal year, October 1 to September 30, and default or meet other specified conditions prior to the end of the second following fiscal year. These figures are provided for each institution by the Office of Federal Student Aid.

KPM 26

Title	Average cost of attendance
Description	Average cost of attendance for resident undergraduates minus grant aid as a percentage of median income.
Sub-metrics	
Data source	SCARF

Reporting Year	2011	2012	2013	2014	2015	2016	2017	2018	2019
Data Year	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Actual	25.7%	28.6%	27.8%	28.4%	27.5%	27.4%	No Data	No Data	No Data
Target	TBD	TBD	TBD	TBD	27.5%	27.5%	27.5%	27.5%	27.5%

How are we doing?

Average cost of attendance at public universities as a percentage of median family income has again dropped below 28% over the last two years.

Factors affecting results

Tuition and resource fees, non-tuition costs (room and board, supplies, etc.), family income, and financial aid all play critical roles in affordability. While non-tuition costs and income are primarily driven by the economy, employment trends, and financial markets, state investment and tuition play the greatest role in the "sticker price" of higher education.

Management comments

This measure presents the average total cost of attendance at Oregon public universities minus any grant aid received as a percentage of the Oregon median family income.

We define this concept in the following terms:

- "Cost of attendance" – The total cost to attend the institution including tuition, mandatory fees, room and board, books and supplies, and other costs like personal expenses and transportation.
- "Resident undergraduates" – Resident undergraduates attending an Oregon public university who have a valid FAFSA

- “Grant aid” – Includes federal and state grants, fee remissions, and institution support, excluding loan aid and federal work study.
- “Median family income” – The Oregon median family income as calculated by the American Community Survey.

Limitations of this definition are:

- The current methodology for calculating this measure only includes students with a valid FAFSA.
- Currently this metric only looks at the average cost of attendance at Oregon public universities. This is the way the metric was calculated last year as well, but it is not clear that the intent of the metric was so narrow.

Given these limitations, results suggest:

Even given the fact that this metric does not include all students, it may indicate that over the last 5 years, financial aid has managed to somewhat mitigate the rising costs of attending Oregon public universities.

Improvements to this measure would come from:

Potentially, this metric could be improved by expanding it to include the cost of attendance at Oregon community colleges and possibly all Oregon higher education institutions. In addition if it is possible to somehow incorporate the students who have not filled out a FAFSA into this metric that would give a more complete picture.

KPM 27

Title	Tuition and fees
Description	Average statewide tuition and fees minus grant aid and net assessed tuition and fees per resident, undergraduate FTE (colleges and universities).
Sub-metrics	None
Data source	

27a. Average Statewide Tuition and Fees Minus Grant Aid

Reporting Year	2011	2012	2013	2014	2015	2016	2017	2018	2019
Academic Year	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
Actual	No Data	\$ 3,141	No Data	No Data	No Data				
Target	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD

27b. Net Assessed Tuition and Fees per Resident, Undergraduate FTE

Reporting Year	2011	2012	2013	2014	2015	2016	2017	2018	2019
Academic Year	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
Actual	No Data	\$ 429	No Data	No Data	No Data				
Target	TBD								

How are we doing?

This is the first year we have produced these figures and so there is no trend data for either of these metrics.

(NOTE: Part A looks at all students enrolled in public higher ed institutions whether they are resident, nonresident, full-, or part-time, receiving grant aid or not. Part B is restricted to just those resident undergrads that received grant aid.)

Factors affecting results

Factors affecting this metric include state support and expanded costs of providing education.

Management comments

This measure presents a) the average tuition and fees minus grant aid paid by students, and b) the average net assessed tuition and fees for resident undergraduate students

We define this concept in the following terms:

A. Average tuition and fees minus grant aid

$$\frac{\text{Sum[institutional headcount * (avg institutional tuition and fees – avg grant aid)]}}{\text{Total annual headcount enrollment from all institutions}}$$

- “Students” – Currently we are interpreting this metric to include all students, full-time, part-time, resident, and nonresident attending both the public universities and the community colleges. Enrollment data taken from IPEDS.
- “Average institutional tuition and fees” – Average annual institutional tuition and fees paid weighted by the percent paying both resident and nonresident rates. Uses an FTE to headcount ratio to determine the proportion attending full-time and those attending part-time and adjusting the tuition paid accordingly. Tuition and fee data taken from IPEDS. Resident/nonresident data for universities taken from SCARF data.
- “Average grant aid” – Average annual institutional grant aid disbursed. Uses an FTE to headcount ratio to determine the proportion attending full-time and those attending part-time and adjusting the grant aid disbursed accordingly. Average grant aid data taken from IPEDS.
- “Total annual headcount enrollment” – Annual headcount enrollment data taken from IPEDS.

B. Net assessed tuition for resident undergraduates

The methodology we used to compute this metric was to subtract the IPEDS computed average amount of grant and scholarship aid awarded per student from the lowest published tuition and fees number for the institution and weight this by campus headcount. This is a

similar methodology to how IPEDS computes average net price for each institution, only this calculation excludes all the non-tuition items that are included in total price calculations.

Limitations of this definition are:

There are a number of limitations to the way we chose to compute these metrics. Using IPEDS data allows some consistency, but IPEDS data fields do not always perfectly align with the best way to calculate this metric. Because of this there are a number of assumptions that need to be made.

In addition, the fact that this part a of this metric lumps very diverse types of students into a single average tuition figure results in a number that is not really representative of any real-world student. Also, subtracting grant aid (which is awarded based on considering total cost of attendance) from just tuition and fees results in numbers that could be confusingly low if it is not made explicitly clear that these averages are not the actual average costs to students attending colleges and universities in Oregon.

Given these limitations, results suggest:

Although metric b is restricted to resident undergraduate students who are receiving grant or scholarship aid, these figures do suggest that for those receiving this aid, it goes a long way toward covering at least the cost of tuition.

Improvements to this measure would come from:

Creating submetrics for part a would allow for a more meaningful look at tuition and fee costs for the different diverse types of students attending colleges and universities in Oregon.

KPM 28

Title	Customer service
Description	Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.
Sub-metrics	None
Data source	

How are we doing?

The customer service survey is required every two years. We did the first survey last year and will do it again next year. As a new agency, we have no historical data for comparison.

Factors affecting results

We believe that the newness of the agency has contributed to the results last year. We will conduct follow-up surveys and outreach to customers to improve results.

KPM 29

Title	Agency Best Practices
Description	Percentage of total best practices met by the Commission
Sub-metrics	None
Data source	Survey of Commission Members

	2016
Percentage of best practices fulfilled by Commission	97%

How are we doing?

The HECC meets 97 percent of commission best practices, as assessed by the Commissioners of the HECC. These best practices are defined by the Oregon Department of Administrative Services (DAS) and the Legislative Fiscal Office (LFO) and described below. Given that the HECC is a relatively new agency and that this was the first year in which commissioners were surveyed on the best practices, a score of 97 percent is high.

The best practice measure is based on 15 criteria:

1. Executive director's performance expectations are current.
2. Executive director receives annual performance feedback.
3. The agency's mission and high-level goals are current and applicable.
4. The commission reviews the Annual Performance Progress Report.
5. The commission is appropriately involved in review of agency's key communications.
6. The commission is appropriately involved in policy-making decisions.
7. The agency's policy option packages are aligned with their mission and goals.
8. The commission reviews all proposed budgets.
9. The commission periodically reviews key financial information and audit findings.
10. The commission is appropriately accounting for resources.
11. The agency adheres to accounting rules and other relevant financial controls.
12. Commission members act in accordance with their roles as public representatives.
13. The commission coordinates with others where responsibilities and interest overlap.
14. The commission members identify and attend appropriate training sessions.
15. The commission reviews its management practices to ensure best practices are utilized.

How do we compare?

Comparisons with other states are not readily available.

Compared to other state agencies, results for the HECC are comparable, which is notable given the agency's short tenure.

Board or Commission Agency	Percentage of best practices fulfilled
Board of Accountancy	100
Blind Commission	100
Construction Contractors Board	100
Government Ethics Commission	95
Licensed Professional Counselors and Therapists Board	89
Medical Board	100
Medical Imaging Board	100
Mortuary and Cemetery Board	0% (2008); corrective action plan since 2008
Naturopathic Medicine Board	99
Nursing Board	93
Oregon Liquor Control Board	100
Pharmacy Board	100
Psychologist Examiners Board	100
Public Defense Services Commission	100
Public Utility Commission	87
Tax Practitioners Board	100

This performance metric was not reported for 17 other agencies with boards or commissions.

Chiropractic Board of Examiners, Columbia River Gorge Commission, Criminal Justice Board, Board of Dentistry, Employment Relations Board, Legislative Commission on Indian Services, Judicial Fitness and Disability Commission, Land Use Board of Appeals, Board of Licensed Social Workers, Marine Board, Occupational Therapy Licensing Board, Parole and Post-Prison Supervision Board, Psychiatric Security Review Board, Teacher Standards and Practices Commission, Veterinary Medical Examining Board, Watershed Enhancement Board.

Advocacy Commissions Office uses a different set of measures.

Factors affecting results

Communication and relationships among Commission members, between the Commission and the Executive Director, between the Executive Director and the agency, and within the agency affect the degree to which the Commission can meet best practices. Other relevant factors include agency maturation, Commission priorities, and the effectiveness of individual Commission members, the Executive Director, and agency staff.

Management comments

A: We understand this measure to be an estimate of how effectively the Commission and agency perform, relative to the criteria laid out by DAS and the LFO.

B: We define this concept in the following terms...

$$\frac{\textit{Number of Best Practices Reported as Met}}{\textit{Number of Best Practice with Survey Responses}}$$

To calculate the measure, HECC staff surveyed the Commission or Board members, asking whether each criterion is met or not met. Staff tabulated responses and derived the percentage.

C: Limitations of this definition are:

The measure uses 15 best practices to estimate agency effectiveness. This multi-dimensional measure captures many facets of Commission and agency work. Because such work is necessarily wide-ranging and because the 15 best practices are necessarily general enough to apply across many state agencies, there are undoubtedly facets of the HECC's work that are not captured in this measure.

D: Given these limitations, results suggest:

The agency is achieving a high rate of effectiveness.

E: Improvements to this measure would come from:

We have no recommendations for improvements to this measure.

Audit Response Report

The Federal Department of Labor (DOL) conducted a joint review of Employment and Training Administration (ETA) funded grants awarded to the Oregon Department of Community Colleges and Workforce Development (CCWD) and Oregon Employment Department (OED). For CCWD, the ETA funded grants included the Workforce Investment Act (WIA) Cluster Grants. The DOL reviewers identified issues of non-compliance with Federal requirements and areas of concern where financial and program policies and operations could be strengthened to improve administrative and/or program accountability or service delivery. The issues were broadly grouped into the following areas:

- Governance
- Procurement
- Administrative and Budget Controls
- Financial Reporting and Allowable Costs
- Performance Accountability

Within these broad areas, the DOL has detail findings and concerns. These included the following:

- Amounts reported by the Department's Local Workforce Investment Area's (LWIA) and the Department on their quarterly grant financial reports did not appear to be all inclusive regarding the reporting of accrued expenditures. Also, there was excessive cash on hand reported on various quarterly reports by both the LWIA's and the Department.
- Their review procedures both at the central office and at one of the LWIA disclosed questioned costs.
- Written grant close-out instructions have not been issued to the local areas.
- CCWD has not completed the entering of grant information for the WIA Cluster Grants into the Federal Funding Accountability and Transparency Act (FFATA) reporting system.
- The Department needs to update their fiscal and administrative policies and procedures to incorporate the new Uniform Administrative Guidance issued by the Federal Office of Management and Budget.

Agency Response

While CCWD generally agreed with the DOL findings and recommendations, there were certain findings that the Department disagreed with. The Department has provided additional documentation to DOL to resolve all of the report findings, including the questioned costs. The Department will continue its discussions with DOL to resolve all of these findings.

Also, as of July, 2016, the Department has entered all grant agreements into the FFATA reporting system and, going forward, they will enter the agreements into the reporting system as they become final.

There were no other performance or financial audits during the period that included major audit findings and recommendations.

2015-17 AFFIRMATIVE ACTION AND DIVERSITY/INCLUSION PLAN

Higher Education Coordinating Commission
Ben Cannon, Executive Director



Higher Education Coordinating Commission
2015-17 Affirmative Action and Diversity/Inclusion Plan

Table of Contents	1
Agency Director Cover Letter	3
I. Agency Description	
a. Mission and Objectives	4
b. Contact Information: Agency Director	5
c. Contact Information: Agency Governor's Policy Advisor	5
d. Contact Information: Agency Affirmative Action Officer	5
e. Organizational Chart	5
II. Affirmative Action and Diversity/Inclusion Plan	
a. Agency Affirmative Action Statement	6
b. Agency Diversity/Inclusion Statement	6
c. Training, Education and Developmental Plan (TEDP)	
i. Staff	7
ii. Volunteers	7
iii. Contractors/Vendors	7
d. Programs	
i. Internship/Fellows	7
ii. Community Outreach Programs	8
iii. Diversity Awareness Programs	8
e. Update: Executive Order 08-18	
i. Cultural Competency Assessment & Implementation Services	9
ii. Statewide Exit Interview Survey	9
iii. Performance Evaluation of All Management Personnel	9
f. Status of Contracts to Minority Businesses	10
III. Roles for Plan Implementation	
a. Responsibilities and Accountabilities	10
i. Executive Director	10
ii. Managers/Supervisors	10
iii. Affirmative Action Representative	11
IV. July 1, 2013 – June 30, 2015	
a. Accomplishments	11
b. Progress made or lost since previous biennium	12
c. EEO Statistics as of 6/30/2014	13
V. July 1, 2015 – June 30, 2017	
a. Goals for Affirmative Action and Diversity/Inclusion Plan	15
b. Strategies for Implementation	15
VI. Appendix A	
a. Agency's Policy Documentation	17
1. ADA and Reasonable Accommodation Policy	
2. Discrimination and Harassment Free Workplace	

Higher Education Coordinating Commission

2015-17 Affirmative Action and Diversity/Inclusion Plan

- 3. Employee and Training Policy
- 4. Veteran's Preference in Employment
- 5. Other Agency Documentation: Maintaining a Professional Workplace
- 6. Other Agency Documentation: EEO and Affirmative Action

VII. Appendix B

- a. Federal Policy Documentation 34
 - 1. Age Discrimination in Employment Act of 1967 (ADEA)
 - 2. Disability Discrimination Title I of the ADA Act of 1990
 - 3. Equal Pay/Compensation Discrimination Equal Pay Act of 1963
And Title VII of the Civil Rights Act of 1964
 - 4. Genetic Information Act of 2008
 - 5. National Origin Discrimination Title VII of the Civil Rights Act of 1964 and the Immigration Reform & Control Act of 1986
 - 6. Pregnancy Discrimination Title VII of the Civil Rights Act of 1964
 - 7. Race/Color Discrimination Title VII of the Civil Rights Act of 1964
 - 8. Religious Discrimination Title VII of the Civil Rights Act of 1964
 - 9. Retaliation Title VII of the Civil Agency Affirmative Action Policy
 - 10. Sex-Base Discrimination Title VII of the Civil Rights Act of 1964
 - 11. Sexual Harassment Title VII of the Civil Rights Act of 1964



December 30, 2014

Mr. Frank Garcia
Governor's Office
Director of Affirmative Action/Diversity & Inclusion
255 Capitol Street, NE
Salem, OR 97301

Dear Director Garcia:

As Executive Director of the Higher Education Coordinating Commission agency, I am pleased to submit our first Affirmative Action/Diversity & Inclusion Plan for the 2015-17 biennium. This is a culminating and collaborative effort from between our new agency, the Department of Community Colleges & Workforce Development and the Office of Student Access & Completion.

The Equity Lens, as adopted by the Oregon Education Investment Board and subsequently the HECC, is a focal point of our work, both internally and externally. Throughout our organization, we hold high expectations to contribute to the access, growth and success of *all* individuals and stakeholders we are privileged to work alongside and serve.

You have my continuing commitment to promote best practices in the support of equal opportunity employment and to solicit the engagement of underutilized and historically underrepresented individuals and communities.

Should questions or clarifications arise regarding our plan, please contact myself or our Chief of Staff, Cheryl Myers at (503)947-5982.

With sincere regards,

Ben Cannon, Executive Director

I. AGENCY DESCRIPTION

a. Mission

The Higher Education Coordinating Commission (HECC) has adopted as its mission the achievement of the state's statutory target of having 40 percent of adult Oregonians with a four- year degree or better and another 40 percent with a two-year degree or postsecondary certificate by the year 2025.

About the HECC

In 2011, the Oregon Legislature established “40-40-20” as the State’s goal for educational attainment in Oregon, recognizing the importance of higher education as a target for enabling individual opportunity and achieving societal success in an increasingly knowledge-based global economy. The State’s 40-40-20 goal commits to a future in which all Oregonians will complete their education and gain the ability to contribute to our society and economy. The HECC is responsible for overseeing pathways to postsecondary success from the point at which students complete their secondary educations through their learning, training and mastering of skills in college and career training programs.

Oregon enacted significant higher education governance reform in recent years, providing increased autonomy to public universities while establishing the HECC as a statewide postsecondary coordinating and funding commission. Originally chartered by the Legislature in 2011, the HECC coordinates postsecondary education in Oregon for hundreds of thousands of students enrolled in the state’s seven public universities and the Oregon Health & Science University, 17 public community colleges, 67 private colleges and universities, and 220 licensed private career and trade schools.

The Commission is a 14-member, Governor-appointed volunteer commission, and supported by an executive director, who oversees Community Colleges & Workforce Development (CCWD), Office of Student Access & Completion (OSAC) and HECC staff in supporting the Commission’s mission.

The HECC agency includes the Private Career Schools office which licenses career schools and provides educational leadership and support to over 235 private career schools in Oregon; the Office of Degree Authorization, responsible for approval of academic programs for all degree-granting private postsecondary institutions in the state; and the Veterans Education unit. The HECC’s goal is to build accessible and affordable pathways to opportunity and success for Oregonians, including historically underserved populations that can be sustained by innovative and high-performing public and private institutions of postsecondary education throughout the state.

It is anticipated that the HECC, CCWD and OSAC will become one agency under the HECC as of July 1, 2015 and the myriad of needed procedures for integration is underway. The HECC’s Strategic Plan is an action plan toward the State’s visionary 40-40-20 goals, focused on four key functions 1) to broaden the pathways to the 40-40-20 goals, 2) to make the pathways accessible, affordable and supportive for students, 3) to steer the higher education enterprise, and 4) to cheer the promotion of college completion and career readiness.

II.

AFFIRMATIVE ACTION AND DIVERSITY/INCLUSION PLAN

a. Agency Affirmative Action Statement

This statement applies to all HECC staff and all matters relating to hiring, firing, promotion, benefits, compensation, and other terms and conditions of employment.

Affirmative Action Statement

The HECC supports the spirit and letter of equal employment opportunity laws, rules and regulations, and affirmative action concepts and the right of all persons to work and advance on the basis of merit, ability, and potential.

The HECC strives to achieve equal employment opportunity and affirmative action objectives through the recruitment, employment and advancement of a diverse workforce, including women, minorities and the disabled. The Commission and agency will not tolerate any form of discrimination or harassment and endeavors to maintain a tolerant and respectful work environment free of hostility or unwelcome behavior.

The HECC is committed to providing, through a program of affirmative action, equal access to programs and services and fair and equal opportunities for employment. In administering its program, commission members and staff will not discriminate against any person who is a current or potential user of its services on the basis of race, color, ancestry, gender, national origin, age, family or marital status, sexual orientation, political or religious affiliation, veteran status, physical or mental disability.

An individual who has interviewed for employment, who believes they were denied employment based on any of the aforementioned discriminatory factors, may review the employment decision with the Commission, by contacting the HECC's Affirmative Action Representative (contact information listed previously). If the concern is not resolved to the individual's satisfaction, they may contact the Equal Employment Opportunity Commission, Seattle District Office – 909 First Avenue, Suite 400, Seattle, WA 98104-1061.

As part of the annual performance evaluation, the Commission's Executive Director will be evaluated, in part, on efforts to promote the equal employment opportunity and affirmative action objectives of the agency.

The Commission will post a current copy of the Affirmative Action and Equal Employment Opportunity Statement in its staff break room and on the Commission's website for public access.

b. Agency Diversity/Inclusion Statement

The HECC is committed to establishing, monitoring, and maintaining a work environment where all employees are valued, treated fairly, and given opportunities to develop and grow to their full potential. Every employee plays a part in our diverse workforce and inclusive work environment by being respectful and supportive, and by acting with integrity toward one another. Each person's skills, talents, knowledge, experiences, and personalities broaden the range of perspectives in and approaches to conducting the work we do at the HECC.



The HECC can best promote excellence by intentionally recruiting, retaining, and accommodating a diverse group of staff in an environment of respect that is supportive of their workplace success. This climate of diversity, inclusion and excellence is critical to successfully contributing leadership and resources to increase the skills, knowledge and career opportunities of Oregonians.

c. Training, Education and Developmental Plan (TEDP)

At the HECC, [State Policy 50.045.01, Employee Development and Implementation of Oregon Benchmarks for Workforce Development](#) is used to promote employee career growth.

The HECC actively strives to provide promotional opportunities that either use existing skills in a different setting or support employees in the acquisition of new skills, be it through formal classroom training, job rotations, various work projects or experiences, and educational or continuing education opportunities. All employees receive formal, annual performance evaluations.



i. **Staff**

- The Affirmative Action Plan including the agency's AA Statement is posted on the agency website's home page.
- Training opportunity access is available to all staff per the Statewide Employee Development and Implementation of Oregon Benchmarks for Workforce Development Policy (50.045.01).
- The HECC New Employee Orientation is provided within the first week of employment to new employees along with staff to guide them through their first days of employment and to answer any questions.
- ii. **Volunteers**
ASPIRE provides cultural sensitivity, disability awareness, and inclusiveness training to more than 1,500 volunteers to serve as mentors to roughly 9,300 individuals annually.
- iii. **Contractors/Vendors**
The HECC does not currently provide vendor diversity training.

d. Programs

i. **Internship/Fellows**

- **Formal:** While the HECC does not currently have a formal internship program, a keen interest exists and this initiative is being actively explored. In the previous biennium OSAC worked with one intern and up to 24 college work-study students each year. OSAC will continue to contact local colleges and universities to recruit interns who would like to work for academic credits. The project's assignments will be designed to relate to interns' educational and career goals. OSAC will continue to participate in college Work-Study programs.
- **Informal:** As vacancies or opportunities arise, all interns will be encouraged to apply for any position openings they may be qualified for. HECC will strive to maintain contact with interns and intern candidates for ongoing opportunities and community outreach communication.

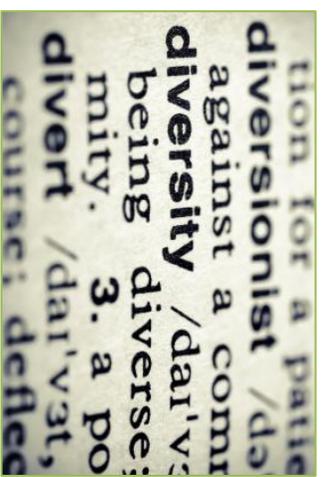
Higher Education Coordinating Commission

2015-17 Affirmative Action and Diversity/Inclusion Plan

ii. *Community Outreach Programs*

Community outreach programs discussions are underway at the HECC. Informal community involvement activities have included:

- Numerous staff have presented at community college and university conferences as well as multi-cultural community events.
- Invitations are regularly extended to attend diversity community events, such as Say Hey, Networkin’ It, etc. and as budget allows, sponsorship opportunities are strongly considered.
- In the summer of 2014, the agency engaged an Oregon Hatfield Fellow who conducted a statewide research project to survey underrepresented minority students and local community-based organizations. The subsequent report was met with strong interest from the commission and further efforts are underway to build upon the initial findings.



- OSAC partners with numerous community and professional groups throughout the state to deliver its access and financial assistance programs, including the following: middle & high schools, community-based organizations, Oregon Association of Student Financial Aid Administrators (OSAFAA), The Oregon Community Foundation, The Ford Family Foundation, Pacific Northwest Association for College Admission Counseling, Oregon GEAR UP, Incight (for students with disabilities), Oregon Independent Colleges Association, Oregon Indian Council for Postsecondary Education, Oregon Student Association, Oregon Community College Association, Oregon College Access Network, and Career Information Systems.

iii. *Diversity Awareness Program*

- Although the HECC does not have a formal program, specific ongoing activities are a regular part of the operations at CCWD and this information is shared with the HECC. The CCWD Affirmative Action Representative electronically sends out Affirmative Action announcements on events, trainings and proclamations received from the Governor’s Affirmative Action Office and encourages staff participation in various events. Diversity-focused quizzes, ice breakers, and group activities obtained from various sources, have been used at All-Staff meetings as a short, training exercise. The HECC job announcements are shared with the Governor’s Affirmative Action Office and numerous diversity outreach channels for additional posting and dissemination. In conjunction with a Governor’s Office Sprint Initiative, the HECC Leadership team is participating in deploying the Coalition of Communities of Color Racial Equity Tool Assessment. This will establish a foundation for building a robust D&I internal program, including an integrated agency Equity Team.
- In collaboration with Oregon public education institutions, the HECC has created an Equity Workgroup, comprised of professionals charged with diversity and equity policies at their campuses. This group will meet several times annually and advise the HECC on equity best practices and innovative approaches.
- The Chief of Staff attended a west coast, diversity conference in March 2014 and shared the information with all HECC staff. The Commission has adopted the [OEIB equity lens](http://education.oregon.gov/Documents/HECC/Reports%20and%20Presentations/Presidents_letter_Equity_Lens.pdf)¹ as a

¹ http://education.oregon.gov/Documents/HECC/Reports%20and%20Presentations/Presidents_letter_Equity_Lens.pdf

guiding principle. The equity lens is a valuable tool and perspective that will create a culture of equity not only for HECC programs, but also for the internal agency culture. The equity lens primary focus is race and ethnicity.

- As the OEIB executes its charge to align and build a P-20 education system, the equity lens within the HECC will prove useful to ensure every learner (internal and external) is adequately prepared by educators focused on equity for meaningful contributions to society. The equity lens will confirm the importance of recognizing institutional and systemic barriers and discriminatory practices that have limited access for many students in the Oregon education system. The equity lens emphasizes underserved students, such as out of school youth, English Language Learners, and students in some communities of color and some rural geographical locations, with a particular focus on racial equity. The result of creating a culture of equity will focus on the outcomes of academic proficiency, civic awareness, workplace literacy, and personal integrity. The system outcomes will focus on resource allocation, overall investments, hiring and professional learning.
- The HECC is a new agency, therefore, there is not an agency specific program; however, the statewide leadership programs are available to staff such as the Management Developmental Series and other trainings in the State of Oregon I learn Training site.
- The HECC Leadership Team, along with the broader education enterprise, is engaged in early stages of deploying the Coalition of Communities of Color Racial Equity Tool and anticipates continued development.

e. Update: Executive Order 08-18

i. *Cultural Competency Assessment & Implementation Services*

The HECC is committed to the goals of enriching the diversity of the agency and increasing the level of cultural competency, both internally and throughout our customer and partner base. As a new agency, the Cultural Competency Assessment has not yet been completed, but will be considered in conjunction with the Racial Equity work aforementioned.

ii. *Statewide Exit Interview Survey*

The HECC encourages all employees to complete this DAS web-based, exit-interview tool prior to their transfer or departure: <http://www.surveymonkey.com/s.asp?u=206582533018>

Participation is optional and all responses are anonymous and cannot be traced back to an individual. The survey is conducted in a safe and non-threatening manner and covers such items as benefits; working conditions; opportunities for career advancement; quality and quantity of workload; and relationships with co-workers and supervisors. In the new plan year, DAS will analyze the information for positive and negative results, and strive to correct or minimize the negative results and report the findings to the Executive Team on a quarterly basis.

iii. *Performance Evaluation of All Management Personnel*

The HECC is in the process of establishing a Performance Management Plan, in accordance with the statewide Performance Management Process Policy (50.035.01)

f. Status of Contracts to Minority Businesses (ORS 659A.015)

As a new agency, a limited number of contracts have been issued by the HECC, a recent contract included subcontract opportunities with WBE/MBE firms and the agency continues to seek additional contracting opportunities with diverse businesses.

Issuing Agency	Total # of Contracts	WBE/MBE Contracts	Potential WBE/MBE	Total Contract Value	WBE/MBE Contracts	Potential WBE/MBE
HECC	0	0	0	0	0	0
CCWD	37	2	13	\$3,224,093	\$105,000	\$153,333
OSAC	6	2	1	\$474,781	\$237.031	\$2,750

III. ROLES FOR PLAN IMPLEMENTATION

a. Responsibilities and Accountabilities

i. Executive Director

The Executive Director directs and supervises all activities of the agency. The Executive Director reports to the Higher Education Coordinating Commission annually and biennially to the Legislative Ways and Means Committee, on the progress and outcomes of the agency's Affirmative Action Plan. Pursuant to the administrative rule [105-040-001](#), the Executive Director ensures that:

- A) Equal employment opportunities are afforded to all applicants and employees by making employment related decisions that are non-discriminatory; and
- B) Employment practices are consistent with the state's Affirmative Action Guidelines under ORS 659A.012–659A.015 and federal laws to:
 - (i) Promote good faith efforts to achieve established affirmative action objectives; and
 - (ii) Take proactive steps to develop diverse applicant pools for position vacancies.

ii. Managers/Supervisors

The Chief of Staff directs agency affirmative action functions, ensuring the agency plan, targets and goals are followed, implemented, and achieved. The Chief of Staff is involved in recruiting processes to ensure there is no intended or unintended bias.

- Supervisors are expected to foster and promote the importance of a diverse workforce free of discrimination and harassment to staff and follow the statewide [Discrimination and Harassment Free Policy 50.010.01](#).
- Ensure subordinates receive an orientation on the agency's affirmative action goals and responsibilities and understand their own responsibilities for helping promote diversity and a harassment free work environment.
- The HECC agency coordinates with the CCWD Operations Director, and OSAC leadership to ensure agency and State of Oregon procedures and rules are followed to fill employment vacancies.
- Managers are evaluated annually to assess how they have fostered a diverse workforce. Criteria may include:
 - Agency workforce education regarding diversity issues (i.e. training and communication).
 - Recruitment and selection efforts (recommendations for advertising or marketing open recruitments).



Higher Education Coordinating Commission
2015-17 Affirmative Action and Diversity/Inclusion Plan

- Retention (how managers identify and ensure employees are provided appropriate tools for success).

iii. ***Affirmative Action Representative***

The Department of Administrative Services, Enterprise Human Resource Service provides human resources to the HECC. The assigned Human Resource Manager reports to the Executive Director and works with the Executive team. The HR Affirmative Action Representative reports to the Executive Team and works directly with the HR Manager to:

- Ensure employees receive and engage in a thorough orientation to the HECC and to state government; this includes review of AA and EEO policy with employees during the New Employee Orientation;
- Promote and oversee effective retention practices using the Affirmative Action Plan.
- Assist with and/or investigate and address EEO/AA complaints;
- Report EEO complaints or areas needing improvement to management team members; and
- Provide EEO/AA and ADA training options to the agency.

IV. **JULY 1, 2013 – JUNE 30, 2015**

a. **Accomplishments**

As a new agency, the HECC is incorporating CCWD and OSAC programs as it launches a new and vibrant internal culture of inclusion.

- The HECC has formally adopted [OEI's Equity Lens](#) to guide their work for improving success for underserved populations in Oregon
- The agency is in the process of forming an internal Diversity & Inclusion workgroup, comprised of staff from across the three agencies.
- A Higher Education Equity Advisory Group has been convened to provide advice to the commission and agency, comprised primarily of institutional administrators focused on equity issues at community colleges and public universities.
- The budgeting priority framework was organized around the key priorities of productivity and affordability, with a focus also on capital investment priorities in the context of promoting educational quality and equity for all Oregon students.
- The agency engaged an Oregon Hatfield Fellow who conducted a statewide research project to survey underrepresented minority students and local community-based organizations. The subsequent report was met with keen interest from the commission and further efforts are underway to build upon the initial findings.
- Vigorous diversity outreach strategies have been deployed for recruitment purposes including, but not limited to: National Higher Ed Recruitment Consortium, Oregon Association of Minority Entrepreneurs, NAACP Salem-Keizer Chapter, Oregon Native American Chamber, Hispanic Services Roundtable, Oregon Advocacy Commission, Asian Pacific American Chamber, Urban League, African American Chamber, Hispanic Metropolitan Chamber, OSHEN, HispanicPros, Governor's Office of Diversity & Inclusion.



- OSAC maintains a statewide outreach and mentoring network – ASPIRE – that serves students from all social-economic and racial or ethnic backgrounds. The program operated in 134 high schools during 2013-14. Students directly mentored 9,393 and the total of all students reached through workshops, drop-in assistance, or special programs was 80,975. ASPIRE students had the following characteristics:
 - Racial breakdown: 33 percent of the students served are students of color.
 - Economic background: 52 percent are from low-income or moderate-income families.
 - Educational background: 49 percent have mothers who did not attend college; 55 percent have fathers who did not attend college.
 - Since its inception in 1971, the Oregon Opportunity Grant has been a need-based grant program serving low-income Oregonians. Students apply for the Oregon Opportunity Grant by completing and submitting the Free Application for Federal Student Aid (FAFSA), which is also the application for federal student aid programs. OSAC receives data from all FAFSAs submitted by Oregon residents. FAFSA data contains demographic and financial data on each applicant and his/her family, if applicable, but no data on race or ethnicity.
 - Recipients of Oregon Opportunity Grants had the following characteristics in 2012-13:
 - Racial breakdown: The percentage of Opportunity Grant recipients who self-identified as students of color (excludes white and 'unknown') was 31 percent.
 - Economic background: 60.4 percent of Opportunity Grant recipients are from families with incomes at or below \$20,000.
 - In 2012-13, OSAC administered scholarships (includes privately funded and public programs) reached 3,763 students. The percentage of award recipients who self-identified as students of color was 37.8 percent.
 - CCWD's Diversity Workgroup has met regularly with the formal goal of increasing the knowledge of our agency employees regarding affirmative action, and to increase the diversity of our staff. CCWD continued to apply active strategies in alignment with ORS 243.305 policy of affirmative action and fair and equal employment opportunities and advancement, CCWD's collective bargaining agreement and DAS recruitment policies and guidelines.
- b. Progress made or lost since previous biennium**
As a new agency, not applicable.



Higher Education Coordinating Commission
2015-17 Affirmative Action and Diversity/Inclusion Plan

C. EEO Statistics as of 11/01/2014

	Total EEs	WMN	WMN Parity	WMN Goal	Women Under Goal	People of Color	POC Parity	POC Goal	POC Under Goal	People With Disability	PWD Parity	PWD Goal	PWD Under Goal
06/30/14 STATISTICS - HECC													
Z7008 PRINCIPAL EXEC/MANAGER E	1	0	36.60%	0.3	0.3	1	12.20%	0.1		0	6.00%	0	
Z7010 PRINCIPAL EXEC/MANAGER F	1	1	36.60%	0.3		1	12.20%	0.1		0	6.00%	0	
Z7014 PRINCIPAL EXEC/MANAGER H	1	0	36.60%	0.3	0.3	0	12.20%	0.1	0.1	0	6.00%	0	
A02 UPPER MANAGEMENT (SR 31+)	3	1	36.60%	1		2	12.20%	0.3		0	6.00%	0.1	0.1
A OFFICIAL/ADMINISTRATOR	3	1				2				0			0.1
X0866 PUBLIC AFFAIRS SPECIALIST 3	1	1	41.70%	0.4		0	9.00%	0		0	6.00%	0	
B02 COMMUNICATION/EDITOR	1	1	41.70%	0.4		0	9.00%	0		0	6.00%	0	
C2300 EDUCATION PROG SPECIALIST 1	2	2	59.40%	1.1		0	9.60%	0.1	0.1	0	6.00%	0.1	0.1
B03 TEACHER/EDUCATION	2	2	59.40%	1.1		0	9.60%	0.1	0.1	0	6.00%	0.1	0.1
CS248 COMPLIANCE SPECIALIST 3	1	0	48.10%	0.4	0.4	0	10.70%	0.1	0.1	0	6.00%	0	
B11 INSPECTOR/COMPLIANCE/INVTGR	1	0	48.10%	0.4	0.4	0	10.70%	0.1	0.1	0	6.00%	0	
X1245 FISCAL ANALYST 3	1	0	53.00%	0.5	0.5	0	13.00%	0.1	0.1	0	6.00%	0	
B15 ACCOUNTING/FINANCE/REVENUE	1	0	53.00%	0.5	0.5	0	13.00%	0.1	0.1	0	6.00%	0	
C0860 PROGRAM ANALYST 1	1	1	41.10%	0.4		0	9.50%	0		0	6.00%	0	
C0861 PROGRAM ANALYST 2	2	1	41.10%	0.8		0	9.50%	0.1	0.1	0	6.00%	0.1	0.1
X0873 OPERATIONS/POLICY ANALYST 4	1	1	41.10%	0.4		0	9.50%	0		0	6.00%	0	
B16 PROGRAM COORD/ANALYST	4	3	41.10%	1.6		0	9.50%	0.3	0.3	0	6.00%	0.2	0.2
B PROFESSIONALS	9	6			0.9	0			0.6	0			0.3
C0108 ADMINISTRATIVE SPECIALIST 2	1	1	70.30%	0.7		0	9.70%	0		0	6.00%	0	
C0119 EXECUTIVE SUPPORT SPEC 2	1	1	70.30%	0.7		0	9.70%	0		0	6.00%	0	
Z0119 EXECUTIVE SUPPORT SPEC 2	1	1	70.30%	0.7		1	9.70%	0		0	6.00%	0	
F00 ADMINISTRATIVE SUPPORT	3	3	70.30%	2.1		1	9.70%	0.2		0	6.00%	0.1	0.1
F ADMINISTRATIVE SUPPORT	3	3				1				0			0.1
TOTALS	15	10			0.9	3			0.6	0			0.5

	Total EEs	Women	WMN Parity	WMN Goal	Women Under Goal	People of Color	POC Parity	POC Goal	POC Under Goal	People With Disability	PWD Parity	PWD Goal	PWD Under Goal
06/30/14 STATISTICS - CCWD													
X7006 Principal Executive/Manager D	2	1	36.60%	0.7		0	12.20%	0.2	0.2	0	6.00%	0.1	0.1
X7008 Principal Executive/Manager E	4	3	36.60%	1.4		0	12.20%	0.4	0.4	0	6.00%	0.2	0.2
X7010 Principal Executive/Manager F	1	0	36.60%	0.3	0.3	0	12.20%	0.1	0.1	0	6.00%	0	
Z7008 Principal Executive/Manager E	0	0	36.60%	0		0	12.20%	0		0	6.00%	0	
Z7012 Principal Executive/Manager G	1	1	36.60%	0.3		1	12.20%	0.1		0	6.00%	0	
Z7014 Principal Executive/Manager H	0	0	36.60%	0		0	12.20%	0		0	6.00%	0	
A02 Upper Management (Sr 31+)	8	5	36.60%	2.9		1	12.20%	0.9		0	6.00%	0.4	0.4
A Official/Administrator	8	5				1				0			0.4
C2301 Education Program Specialist 2	7	4	59.40%	4.1	0.1	2	9.60%	0.6		0	6.00%	0.4	0.4
B03 Teacher/Education	7	4	59.40%	4.1	0.1	2	9.60%	0.6		0	6.00%	0.4	0.4
C0436 Procurement & Contract Spec 1	1	1	43.20%	0.4		0	5.30%	0		0	6.00%	0	
B07 Purchasing Agent/Analyst	1	1	43.20%	0.4		0	5.30%	0		0	6.00%	0	
C1118 Research Analyst 4	1	0	43.70%	0.4	0.4	0	10.00%	0.1	0.1	0	6.00%	0	
B09 Social Science/Planner/Researcher	1	0	43.70%	0.4	0.4	0	10.00%	0.1	0.1	0	6.00%	0	
C1485 Info Systems Specialist 5	1	0	32.40%	0.3	0.3	0	13.00%	0.1	0.1	0	6.00%	0	
C1486 Info Systems Specialist 6	0	0	32.40%	0		0	13.00%	0		0	6.00%	0	
C1487 Info Systems Specialist 7	3	2	32.40%	0.9		0	13.00%	0.3	0.3	0	6.00%	0.1	0.1
B12 Computer Analyst	4	2	32.40%	1.2		0	13.00%	0.5	0.5	0	6.00%	0.2	0.2
C1216 Accountant 2	2	2	53.00%	1		0	13.00%	0.2	0.2	0	6.00%	0.1	0.1
C1217 Accountant 3	0	0	53.00%	0		0	13.00%	0		0	6.00%	0	

**Higher Education Coordinating Commission
2015-17 Affirmative Action and Diversity/Inclusion Plan**

C1243	Fiscal Analyst 1	1	1	53.00%	0.5		0	13.00%	0.1	0.1	0	6.00%	0	
C1245	Fiscal Analyst 3	1	1	53.00%	0.5		0	13.00%	0.1	0.1	0	6.00%	0	
B15	Accounting/Finance/Revenue	4	4	53.00%	2.1		0	13.00%	0.5	0.5	0	6.00%	0.2	0.2
C0860	Program Analyst 1	1	1	41.10%	0.4		0	9.50%	0		0	6.00%	0	
C0862	Program Analyst 3	8	5	41.10%	3.2		1	9.50%	0.7		0	6.00%	0.4	0.4
C0863	Program Analyst 4	1	0	41.10%	0.4		0	9.50%	0		0	6.00%	0	
C0872	Operators & Policy Analyst 3	1	0	41.10%	0.4	0.4	0	9.50%	0		0	6.00%	0	
X0873	Operators & Policy Analyst 4	4	3	41.10%	1.6		0	9.50%	0.3	0.3	0	6.00%	0.2	0.2
Z0873	Operators & Policy Analyst 4	0	0	41.10%	0		0	9.50%	0		0	6.00%	0	
B16	Program Coordinator/Analyst	15	9	41.10%	6.1		1	9.50%	1.4	0.4	0	6.00%	0.9	0.9
B	Professionals	32	20			0.5	3			1.5	0			1.7
C0103	Office Specialist 1	0	0	70.30%	0		0	9.70%	0		0	6.00%	0	
C0104	Office Specialist 2	2	2	70.30%	1.4		0	9.70%	0.1	0.1	0	6.00%	0.1	0.1
C0107	Administrative Specialist 1	1	1	70.30%	0.7		0	9.70%	0		0	6.00%	0	
C0108	Administrative Specialist 2	3	3	70.30%	2.1		2	9.70%	0.2		0	6.00%	0.1	0.1
C0212	Accounting Technician 3	1	1	70.30%	0.7		0	9.70%	0		0	6.00%	0	
X0119	Executive Support Specialist 2	0	0	70.30%	0		0	9.70%	0		0	6.00%	0	
Z0119	Executive Support Specialist 2	2	2	70.30%	1.4		1	9.70%	0.1		0	6.00%	0.1	0.1
F00	Administrative Support	9	9	70.30%	6.3		3	9.70%	0.8		0	6.00%	0.5	0.5
F	Administrative Support	9	9				3				0			0.5
Totals		49	34	69.39%		0.5	7	14.29%		1.5	0	0.00%		2.6

6/30/14 STATISTICS - OSAC														
		Total EEs	Women	WMN Parity	WMN Goal	Women Under Goal	People of Color	POC Parity	POC Goal	POC Under Goal	People With Disability	PWD Parity	PWD Goal	PWD Under Goal
X7006	Principal Executive/Manager D	2	2	36.60%	0.7		0	12.20%	0.2	0.2	0	6.00%	0.1	0.1
Z7010	Principal Executive/Manager F	1	0	36.60%	0.3	0.3	0	12.20%	0.1	0.1	0	6.00%	0	
A02	Upper Management (S 31+)	3	2	36.60%	1		0	12.20%	0.3	0.3	0	6.00%	0.1	0.1
A	Official/Administrator	3	2				0			0.3	0			0.1
C0865	Public Affairs Specialist 2	0	0	41.70%	0		0	9.00%	0		0	6.00%	0	
B02	Communication/Editor	0	0	41.70%	0		0	9.00%	0		0	6.00%	0	
C1116	Research Analyst 2	1	1	43.70%	0.4		0	10.00%	0.1	0.1	0	6.00%	0	
B09	Social Science/Planner/Researcher	1	1	43.70%	0.4		0	10.00%	0.1	0.1	0	6.00%	0	
C1338	Training & Development Spec 1	1	1	57.60%	0.5		0	11.60%	0.1	0.1	0	6.00%	0	
B10	Personnel/Employment	1	1	57.60%	0.5		0	11.60%	0.1	0.1	0	6.00%	0	
C1484	Info Systems Specialist 4	2	0	32.40%	0.6	0.6	0	13.00%	0.2	0.2	0	6.00%	0.1	0.1
C1485	Info Systems Specialist 5	1	0	32.40%	0.3	0.3	0	13.00%	0.1	0.1	0	6.00%	0	
C1486	Info Systems Specialist 6	1	0	32.40%	0.3	0.3	0	13.00%	0.1	0.1	0	6.00%	0	
B12	Computer Analyst	4	0	32.40%	1.2	1.2	0	13.00%	0.5	0.5	0	6.00%	0.2	0.2
C0860	Program Analyst 1	5	4	41.10%	2		1	9.50%	0.4		0	6.00%	0.3	0.3
C0861	Program Analyst 2	2	2	41.10%	0.8		1	9.50%	0.1		0	6.00%	0.1	0.1
C0862	Program Analyst 3	1	1	41.10%	0.4		0	9.50%	0		0	6.00%	0	
Z0862	Program Analyst 3	0	0	41.10%	0		0	9.50%	0		0	6.00%	0	
B16	Program Coordinator/Analyst	8	7	41.10%	3.2		2	9.50%	0.7		0	6.00%	0.4	0.4
B	Professionals	14	9			1.2	2			0.7	0			0.6
C0103	Office Specialist 1	0	0	70.30%	0		0	9.70%	0		0	6.00%	0	
C0104	Office Specialist 2	1	1	70.30%	0.7		0	9.70%	0		0	6.00%	0	
C0107	Administrative Specialist 1	1	1	70.30%	0.7		0	9.70%	0		0	6.00%	0	
C0108	Administrative Specialist 2	4	4	70.30%	2.8		0	9.70%	0.3	0.3	0	6.00%	0.2	0.2
C0211	Accounting Technician 2	1	1	70.30%	0.7		0	9.70%	0		0	6.00%	0	
Z0119	Executive Support Specialist 2	1	1	70.30%	0.7		0	9.70%	0		0	6.00%	0	
F00	Administrative Support	8	8	70.30%	5.6		0	9.70%	0.7	0.7	0	6.00%	0.4	0.4
F	Administrative Support	8	8				0			0.7	0			0.4
Totals		25	19	76.00%		1.2	2	8.00%		1.7	0	0.00%		1.1

V. JULY 1, 2015 – JUNE 30, 2017

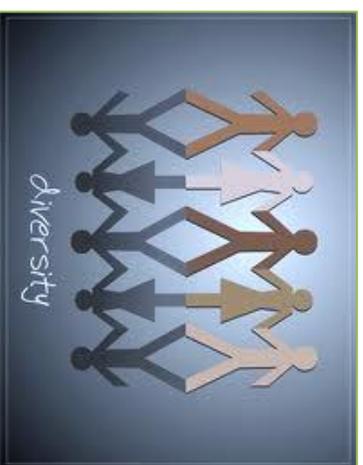
a. Goals for Affirmative Action and Diversity/Inclusion Plan

Build an agency culture that above all values merit, ability and potential and promotes recruitment and retention of a diverse workforce that is representative of our state demographics, including women, minorities and persons with disabilities.

b. Strategies for Implementation

It is anticipated that the HECC, CCWD and OSAC will become one agency under the HECC as of July 1, 2015; together, we will develop integrated diversity and inclusion strategies. The HECC will ensure strategies are in alignment with ORS 243.305 policy of affirmative action and fair and equal employment opportunities and advancement, any applicable collective bargaining agreement and statewide recruitment policies and guidelines. During the upcoming year through August 31, 2015, the agency will work to increase workplace diversity awareness and inclusion efforts, strategies and actions considered may include:

- Develop a report/and or training for the Commissioners.
- Consider volunteer membership for a HECC Equity Team, dedicated to the advancement of D&I; recommend improvements in meeting affirmative action goals and better diversity within the agency.
- Develop an agency mentorship program.
- Explore establishment of an Affirmative Action Officer.
- Formation of an internal Diversity & Inclusion Workgroup to develop milestones and strategies to move the agency to meet statewide parity in diversity. The Workgroup will work toward accountability of advertising and hiring. They will facilitate ongoing discussion with managers to develop strategies to prevent harassment and discrimination complaints in the workplace. In addition, they will work with the HECC Leadership Team to provide training to managers to set affirmative action expectations on an agencywide basis.
- Management leadership will review diversity efforts and share quarterly at Leadership Team meetings.
- The Chief of Staff will continue to explore the development of an internal unified training plan to educate and foster diversity and inclusion among staff.
- Along with the broader education enterprise, the HECC will continue to engage agencywide utilization of the Coalition of Communities of Color Racial Equity Tool.
- Hiring managers will work with Human Resources to ensure there is no intended or unintended bias imbedded in required qualifications or in application or interview questions.
- Position descriptions will be reviewed and updated as necessary to ensure that affirmative action and diversity and inclusion responsibilities are included in management position descriptions.
 - ORS 659.025 (1) *“To achieve the public policy of the State of Oregon for persons in the state to attain employment and advancement without discrimination because of race, religion, color, sex, marital status, national origin, disability or age, every state agency shall be required to include in the evaluation of all management personnel the manager’s or supervisor’s effectiveness in achieving affirmative action.”*
- Review the HECC’s agency orientation of affirmative action and D&I policy, goals and develop criteria regarding employee’s roles to contribute to a diverse workforce, free of harassment.
- Require staff attendance at specified mandatory training through the Oregon iLearn system.



Higher Education Coordinating Commission

2015-17 Affirmative Action and Diversity/Inclusion Plan

- Develop an integrated Labor Management Committee, which would perform annual reviews and make enhancement suggestions to the AA Plan.
- Present an annual overview of the AA plan to all staff.
- Include regular agenda items on diversity and inclusion at all staff meetings.
- Encourage all employees to complete the DAS web-based exit interview survey tool prior to their transfer or departure.
- Post the finalized Affirmative Action and Diversity & Inclusion Plan on the HECC website.
- Publically announce the Plan and its availability on the web, to partners, stakeholders and state agency personnel.
- Provide the Executive Director the biennial affirmative action information as part of the regular Ways and Means presentation to the legislature.
- Succession plan development that emphasizes diversity outreach and considerations.



VI. APPENDIX A

a. Agency's Policy Documentation

The HECC places EEO statement on all recruitment announcements The HECC administers the following statewide policies:

6. ADA and Reasonable Accommodation Policy
 7. Discrimination and Harassment Free Workplace
 8. Employee and Training Policy
 9. Veteran's Preference in Employment
 10. Other Agency Documentation: Maintaining a Professional Workplace
 6. Other Agency Documentation: Equal Employment Opportunity & Affirmative Action
- The policies referenced above are included in Appendix A.

Higher Education Coordinating Commission

2015-17 Affirmative Action and Diversity/Inclusion Plan

1. ADA and Reasonable Accommodation Policy (No. 50.020.10)



Statewide Policy

SUBJECT: ADA and Reasonable Accommodation in Employment **NUMBER:** 50.020.10

DIVISION: Human Resource Services Division **EFFECTIVE DATE:** 6/7/10

APPROVED: Signature on file with Human Resource Services Division

POLICY STATEMENT:

Oregon state government follows the clear mandate in state law and the Americans with Disabilities Act (ADA) of 1990, as amended by the ADA Amendments Act of 2008, to remove barriers that prevent qualified people with disabilities from enjoying the same employment opportunities that are available to people without disabilities.

Oregon state government provides equal access and equal opportunity in employment. Its agencies do not discriminate based on disability. Oregon state government uses only job-related standards, criteria, and methods of administration that are consistent with business necessity. These standards, criteria and methods do not discriminate or perpetuate discrimination based on disability.

According to OAR 105-040-0001 Equal Employment Opportunity and Affirmative Action, Oregon state government takes positive steps to recruit, hire, train, and provide reasonable accommodation to applicants and employees with disabilities.

AUTHORITY:

ORS 240.145; 240.240; 240.250; ORS 659A.103 -145; 243.305; 243.315; The Americans with Disabilities Act (ADA) of 1990 as amended by the Americans with Disabilities Act Amendments Act (ADAAA) of 2008; Civil Rights Act of 1991; and 42 U.S.C. §12101 et seq.

APPLICABILITY:

This policy applies to all state employees, including state temporary employees, according to provisions of federal and state law.

ATTACHMENTS:

ADA Accommodation Tool Kit

DEFINITIONS:

See State HR Policy 10.000.01 Definitions and OAR 105-010-0000

The following definitions apply to terms referenced in this policy and its attachments:

Americans with Disabilities Act (ADA) –The ADA is a federal civil rights statute that removes barriers that prevent qualified people with disabilities from enjoying the same employment opportunities available to people without disabilities. References to ADA also refer to amendments to that Act.

Essential Functions – These include, but are not limited to, duties that are necessary because:

- The primary reason the position exists is to perform these duties.
- A limited number of employees are available who can perform these duties.
- The incumbent is hired or retained to perform highly specialized duties.

Policy: 50.020.10

1 of 3

Effective: 6/7/10

Statewide Policy
ADA and Reasonable Accommodation in Employment

50.020.10

Individual with a Disability – This term means a person to whom one or more of the following apply:

- A person with a physical or mental impairment that substantially limits one or more of the major life activities of such a person without regard to medications or other assistive measures a person might use to eliminate or reduce the effect of impairment.
- A person with a record of such an impairment
- A person regarded as having such impairment.

Major Life Activities – This term means the basic activities the average person in the general population can perform with little or no difficulty. These including breathing; walking; hearing; thinking; concentrating; seeing; communicating; speaking; reading; learning; eating; self-care; performing manual tasks such as reaching, bending, standing and lifting; sleeping; or working (working in general, not the ability to perform a specific job). The term also includes but not limited to "major bodily functions," such as functions of the immune system, normal cell growth, digestive, bowel, bladder, neurological, brain, respiratory, circulatory, endocrine, and reproductive functions.

Physical or Mental Impairment – This term refers to any of the following:

- Physiological disorder, condition, cosmetic disfigurement, or anatomical loss that affects one or more bodily systems, including neurological, musculoskeletal, special sense organs, respiratory, cardiovascular or reproductive
- Mental or psychological disorder including but not limited to mental retardation, organic brain syndrome, emotional or mental illness or specific learning disability
- Disease or condition including orthopedic, visual, speech and hearing impairment, cerebral palsy, epilepsy, muscular dystrophy, multiple sclerosis, cancer, heart disease, diabetes, HIV disease or alcoholism
- Any other physical or mental impairment listed under the ADA.

Qualified Person – This term means a person who has the personal and professional attributes, including skill, experience, education, physical and mental ability, medical, safety and other requirements to hold the position.

"Qualified person" does not include people who currently engage in illegal use of drugs. A person may qualify, however, if he or she is currently enrolled in or has completed a rehabilitation program, and continues to abstain from illegal use of drugs.

Reasonable Accommodation – This term means change or adjustment to a job or work environment that enables a qualified employee with a disability to perform the essential functions of a job, or enjoy the benefits and privileges of employment equal to those enjoyed by employees who have no disabilities. "Reasonable accommodation" does not include modifications or adjustments that cause an undue hardship to the agency.

"Reasonable accommodation" does not mean providing personal auxiliary aids or services, such as service dogs or hearing aids that person uses both on and off the job.

A reasonable accommodation does not include lowering production standards, promoting or assigning an employee to a higher-paying job, creating a position or reassigning essential functions to another worker.

Policy: 50.020.10

2 of 3

Effective: 6/7/10

ADA and Reasonable Accommodation in Employment
Statewide Policy

50.020.10

Undue Hardship – This term means significant difficulty or expense. Whether a particular accommodation imposes undue hardship is determined on a case-by-case basis, with consideration of such factors as the following:

- The nature and cost of the accommodation needed
- The agency's size, employee's official worksite, and financial resources
- The agency's operation, structure, functions, and geographic separateness
- The agency's administrative or fiscal relationship to its facility responding to the accommodation request and to the other state agencies
- The impact of the accommodation on the operation of the agency or its facility.

POLICY

- (1) Each state agency director or authorized designee (agency) administers State HR Policy 50.020.10 as the agency's policy. Compliance with the ADA is mandatory.
 - (a) Each agency identifies an ADA Coordinator for the agency to coordinate ADA accommodation requests and function as an agency resource on ADA matters.
 - (b) Each agency develops and follows its own procedures for receiving, processing and documenting accommodation requests under this policy. The attached tool kit will assist in this process.
- (2) An employee may request an accommodation under this policy by following agency procedures.
- (3) The agency must review and respond in a timely manner to each request for accommodation. The agency must engage in an interactive dialogue with the employee to determine whether the accommodation is necessary and will be effective.
- (4) Each accommodation is unique to the person, the disability and the nature of the job. No specific form of accommodation can guarantee success for all people in any particular job. The agency must give primary consideration to the specific accommodation requested by the employee. Through the interactive process the agency may identify and provide an alternative accommodation.
- (5) The duty to provide reasonable accommodation is ongoing. The agency and the employee must engage in the interactive process again if an accommodation proves ineffective.
- (6) The agency may deny an accommodation if it is not effective, if it will cause undue hardship to the agency, or if the agency identifies imminent physical harm or risk. The undue hardship exception is available only after careful consideration. The agency must consider alternative accommodations, should a requested accommodation pose undue hardship.
- (7) Federal and state law prohibit retaliation against an employee with respect to hiring or any other term or condition of employment because the employee asked about, requested, or was previously accommodated under the ADA.

Policy: 50.020.10

3 of 3

Effective: 6/7/10

Higher Education Coordinating Commission
2015-17 Affirmative Action and Diversity/Inclusion Plan

2. Discrimination and Harassment Free Workplace (No. 50.010.01)



SUBJECT: Discrimination and Harassment Free Workplace	NUMBER: 50.010.01
DIVISION: Human Resource Services Division	EFFECTIVE DATE: 01/25/08
APPROVED: Signature on file with Human Resource Services Division	

POLICY STATEMENT: The State of Oregon is committed to a discrimination and harassment free work environment. This policy outlines types of prohibited conduct and procedures for reporting and investigating prohibited conduct.

AUTHORITY: ORS 174.100, 240.086(1); 240.145(3); 240.250; 240.316(4); 240.321; 240.555; 240.560; 659A.029; 659A.030; Title VII; Civil Rights Act of 1964; Executive Order EO-93-05; Rehabilitation Act of 1973; Employment Act of 1967; Americans with Disabilities Act of 1990; and 29 CFR §37.

APPLICABILITY: All employees, state temporary employees and volunteers.

ATTACHMENTS: None

DEFINITIONS: See also HRSD State Policy 10.000.01, Definitions; and OAR 105-010-0000

Collective Bargaining Agreement (CBA): A written agreement between the State of Oregon, (Department of Administrative Services) and a labor union. References to CBAs contained in this policy are applicable only to employees covered by a CBA.

Complainant: A person or persons allegedly subjected to discrimination, workplace harassment or sexual harassment.

Contractor: For the purpose of this policy, a contractor is an individual or business with whom the State of Oregon has entered into an agreement or contract to provide goods or services. Qualified rehabilitation facilities who by contract provide temporary workers to state agencies are considered contractors. Contractors are not subject to ORS 240 but must comply with all federal and state laws.

Discrimination: Making employment decisions related to hiring, firing, transferring, promoting, demoting, benefits, compensation, and other terms and conditions of employment, based on or because of an employee's protected class status.

Employee: Any person employed by the state in one of the following capacities: management service, unclassified executive service, unclassified or classified unrepresented service, unclassified or classified represented service, or represented or unrepresented temporary service. For the purpose of this policy, this definition includes board and commission members, and individuals who volunteer their services on behalf of state government.

Higher Standard: Applies to managers and supervisors. Proactively taking an affirmative

Policy: 50.010.01

1 of 5

Effective: 01/25/08

Higher Education Coordinating Commission
2015-17 Affirmative Action and Diversity/Inclusion Plan

DAS Statewide Policy
Policy title: Discrimination and Harassment Free Workplace

50.010.01

posture to create and maintain a discrimination and harassment free workplace.

Manager/Supervisor: Those who supervise or have authority or influence to effect employment decisions.

Protected Class Under Federal Law: Race; color; national origin; sex (includes pregnancy-related conditions); religion; age (40 and older); disability; a person who uses leave covered by the Federal Family and Medical Leave Act; a person who uses Military Leave; a person who associates with a protected class; a person who opposes unlawful employment practices; files a complaint or testifies about violations or possible violations; and any other protected class as defined by federal law.

Protected Class Under Oregon State Law: All Federally protected classes, plus: age (18 and older); physical or mental disability; injured worker; a person who uses leave covered by the Oregon Family Leave Act; marital status; family relationship; sexual orientation; whistleblower; expunged juvenile record; and any other protected class as defined by state law.

Sexual Harassment: Sexual harassment is unwelcome, unwanted, or offensive sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature when:

- 1) Submission to such conduct is made either explicitly or implicitly a term or condition of the individual's employment, or is used as a basis for any employment decision (granting leave requests, promotion, favorable performance appraisal, etc.); or
- 2) Such conduct is unwelcome, unwanted or offensive and has the purpose or effect of unreasonably interfering with an individual's work performance or creating an intimidating, hostile or offensive working environment.

Examples of sexual harassment include but are not limited to: unwelcome, unwanted, or offensive touching or physical contact of a sexual nature, such as, closeness, impeding or blocking movement, assaulting or pinching; gestures; innuendoes; teasing; jokes, and other sexual talk; intimate inquiries; persistent unwanted courting; sexist put-downs or insults; epithets; slurs; or derogatory comments.

Sexual Orientation under Oregon State Law: An individual's actual or perceived heterosexuality, homosexuality, bisexuality or gender identity, regardless of whether the individual's gender identity, appearance, expression or behavior differs from that traditionally associated with the individual's sex at birth.

Workplace Harassment: Unwelcome, unwanted or offensive conduct based on or because of an employee's protected class status.

Harassment may occur between a manager/supervisor and a subordinate, between employees, and among non-employees who have business contact with employees. A complainant does not have to be the person harassed, but could be a person affected by the offensive conduct.

Examples of harassing behavior include, but are not limited to, derogatory remarks, slurs and jokes about a person's protected class status.

Higher Education Coordinating Commission
2015-17 Affirmative Action and Diversity/Inclusion Plan

DAS Statewide Policy
Policy title: Discrimination and Harassment Free Workplace

50.010.01

POLICY

(1) The State of Oregon is committed to a discrimination and harassment free work environment. This policy outlines types of prohibited conduct and procedures for reporting and investigating prohibited conduct.

(a) Discrimination, Workplace Harassment and Sexual Harassment. The State of Oregon provides a work environment free from unlawful discrimination or workplace harassment based on or because of an employee's protected class status. Additionally, the state of Oregon provides a work environment free from sexual harassment. Employees at every level of the organization, including state temporary employees and volunteers, must conduct themselves in a business-like and professional manner at all times and not engage in any form of discrimination, workplace harassment or sexual harassment.

(b) Higher Standard. Managers/supervisors are held to a higher standard and are expected to take a proactive stance to ensure the integrity of the work environment. Managers/supervisors must exercise reasonable care to prevent and promptly correct any discrimination, workplace harassment or sexual harassment they know about or should know about.

(c) Reporting. Anyone who is subject to or aware of what he or she believes to be discrimination, workplace harassment, or sexual harassment should report that behavior to the employee's immediate supervisor, another manager, or the agency, board, or commission Human Resource section, Executive Director, or chair, as applicable. A report of discrimination, workplace harassment or sexual harassment is considered a complaint. A supervisor or manager receiving a complaint should promptly notify the Human Resource section, Executive Director, or chair, as applicable.

- (A) A complaint may be made orally or in writing.
- (B) A complaint must be filed within one year of the occurrence.

(C) An oral or written complaint should contain the following:

- (i) the name of the person filing the report;
- (ii) the name of the complainant;
- (iii) the names of all parties involved, including witnesses;
- (iv) a specific and detailed description of the conduct or action that the employee believes is discriminatory or harassing;
- (v) the date or time period in which the alleged conduct occurred; and
- (vi) a description of the remedy the employee desires.

(d) Other Reporting Options. Nothing in this policy prevents any person from filing a formal grievance in accordance with a CBA, or a formal complaint with the Bureau of Labor and Industries (BOLI) or the Equal Employment Opportunity Commission (EEOC) or if applicable, the United States Department of Labor (USDOL) Civil Rights Center. However, some CBAs require an employee to choose between the complaint procedure outlined in the CBA and filing a BOLI or EEOC complaint.

(e) Filing a Report with the USDOL Civil Rights Center. An employee whose position is funded by the Oregon Workforce Investment Act (WIA), such as employees of the Oregon Workforce One-stop System, may file a complaint under the WIA, Methods of Administration (MOA) with the State of Oregon WIA, MOA Equal Opportunity Officer or directly through the USDOL, Civil Rights Center. The

Policy: 50.010.01

3 of 5

Effective: 01/25/08

Higher Education Coordinating Commission
2015-17 Affirmative Action and Diversity/Inclusion Plan

Policy title: Discrimination and Harassment Free Workplace
DAS Statewide Policy

50.010.01

complaint must be written, signed and filed within 180 days of when the alleged discrimination or harassment occurred.

- (f) **Investigation.** The agency, board, or commission Human Resource section, Executive Director, or chair, as applicable, will coordinate and conduct or delegate responsibility for coordinating and conducting an investigation.
- (A) All complaints will be taken seriously and an investigation will be initiated as quickly as possible.
 - (B) The agency, board or commission may need to take steps to ensure employees are protected from further potential discrimination or harassment.
 - (C) Complaints will be dealt with in a discreet and confidential manner, to the extent possible.
 - (D) All parties are expected to cooperate with the investigation and keep information regarding the investigation confidential.
 - (E) The agency, board or commission will notify the accused and all witnesses that retaliating against a person for making a report of discrimination, workplace harassment or sexual harassment will not be tolerated.
 - (F) The agency, board or commission will notify the complainant and the accused when the investigation is concluded.
 - (G) Immediate and appropriate action will be taken if a complaint is substantiated.
 - (H) The agency, board or commission will inform the complainant if any part of a complaint is substantiated and that action has been taken. The complainant will not be given the specifics of the action.
 - (I) The complainant and the accused will be notified by the agency, board or commission if a complaint is not substantiated.
- (g) **Penalties.** Conduct in violation of this policy will not be tolerated.
- (A) Employees engaging in conduct in violation of this policy may be subject to disciplinary action up to and including dismissal.
 - (B) State temporary employees and volunteers who engage in conduct in violation of this policy may be subject to termination of their working or volunteer relationship with the agency, board or commission.
 - (C) An agency, board or commission may be liable for discrimination, workplace harassment or sexual harassment if it knows of or should know of conduct in violation of this policy and fails to take prompt, appropriate action.
 - (D) Managers and supervisors who know or should know of conduct in violation of this policy and who fail to report such behavior or fail to take prompt, appropriate action may be subject to disciplinary action up to and including dismissal.
 - (E) An employee who engages in harassment of other employees while away from the workplace and outside of working hours may be subject to the provisions of this policy if that conduct has a negative impact on the work environment and/or working relationships.
 - (F) If a complaint involves the conduct of a contracted employee or a contractor, the agency, board, or commission Human Resource section, Executive Director, chair, or designee must inform the contractor

Policy: 50.010.01

4 of 5

Effective: 01/25/08

Higher Education Coordinating Commission
2015-17 Affirmative Action and Diversity/Inclusion Plan

	<p>DAS Statewide Policy</p> <p>50.010.01</p>	
<p>Policy title: Discrimination and Harassment Free Workplace</p> <p>of the problem behavior and require prompt, appropriate action.</p>		
<p>(G) If a complaint involves the conduct of a client, customer, or visitor, the agency, board or commission should follow its own internal procedures and take prompt, appropriate action.</p>		
<p>(h) Retaliation. This policy prohibits retaliation against employees who file a complaint, participate in an investigation, or report observing discrimination, workplace harassment or sexual harassment.</p>		
<p>(A) Employees who believe they have been retaliated against because they filed a complaint, participated in an investigation, or reported observing discrimination, workplace harassment or sexual harassment, should report this behavior to the employee's supervisor, another manager, the Human Resource section, the Executive Director, or the chair, as applicable. Complaints of retaliation will be investigated promptly.</p>		
<p>(B) Employees who violate this policy by retaliating against others may be subject to disciplinary action, up to and including dismissal.</p>		
<p>(C) State temporary employees and volunteers who retaliate against others may be subject to termination of their working or volunteer relationship with the agency, board or commission.</p>		
<p>(i) Policy Notification. All employees including state temporary employees and volunteers shall:</p>		
<p>(A) be given a copy or the location of Statewide Policy 50.010.01, Discrimination and Harassment Free Workplace;</p>		
<p>(B) be given directions to read the policy;</p>		
<p>(C) be provided an opportunity to ask questions and have their questions answered; and</p>		
<p>(D) sign an acknowledgement indicating the employee read the policy and had the opportunity to ask questions.</p>		
<p>(i) Signed acknowledgements are kept on file at the agency, board or commission.</p>		
<p>(1) Performance Measure: Percent of employees informed of Policy 50.010.01, prohibited behavior and reporting procedures.</p> <p>Performance Standard: 100%</p>		
<p>(2) Performance Measure: Percent of complaints where prompt, appropriate action is taken following investigation of a substantiated complaint.</p> <p>Performance Standard: 100%</p>		
<p>Policy: 50.010.01</p>	<p>5 of 5</p>	<p>Effective: 01/25/08</p>

Higher Education Coordinating Commission

2015-17 Affirmative Action and Diversity/Inclusion Plan

3. Employee and Training Policy (No. 50.045.01)



State of Oregon
DEPARTMENT OF ADMINISTRATIVE SERVICES
Human Resource Services Division

State Policy: 50.045.01 Employee Development and Implementation of Oregon Benchmarks
for Workforce Development

APPLICABILITY: Classified (where not in conflict with the collective bargaining contract), management
service, executive service and unclassified unrepresented employees

REFERENCE: ORS 240.145(3)(4); 240.250; Oregon Benchmarks

(1) Policy: Oregon state government shall be a leader in achieving or exceeding the Oregon
workforce development benchmarks of developing the best trained workforce in the U.S.
by the year 2000 and in the world by the year 2010.

(a) For each biennium, an agency head shall develop a written agency training plan to require a
minimum of 20 hours of education and training related to work skills and knowledge for at least
50% of their permanent employees in each fiscal year.

(b) Supervisors, in discussion with their employees, shall develop and update annually a written
development plan for each employee that provides for the continuous improvement of the
employee's job related knowledge and skills.

(c) An agency head shall maintain written documentation of agency workforce development hours
and expenditures per instructions from Department of Administrative Services regarding
expenditures and account numbers related to training and travel.

(d) When opportunities permit, agencies shall invite other state agencies to fill staff development
openings and share training facilities and other employee development resources.

(e) An agency head may provide educational assistance to employees when it directly relates to their
job responsibility and can be accommodated within the agency budget:

(A) When an employee is assigned to attend courses, the agency shall reimburse all of the costs
of course registration fees, course materials, and necessary travel.

(B) When an employee makes a request to attend a class(s), either during or after working hours,
the agency may reimburse all or part of the costs attendant to the class(s).

(C) Educational assistance to employees may include paid leave. Provisions of the paid leave
agreement between the agency and the employee shall be documented and maintained in the
agency file.

(2) Policy Clarification:

(a) The written agency training plan is intended to restate individual employee development plans and
agency workforce development priorities to the agency mission.

(b) Training or education related to work skills and knowledge includes formal instructions or a
structured learning plan related to:

(A) employee's competence to perform a specific job,

(B) employee's state government career, or

(C) Employee's work environment

Policy: 50.045.01

1 of 2

Effective: 07/19/95

Higher Education Coordinating Commission

2015-17 Affirmative Action and Diversity/Inclusion Plan

(c) Modes of training delivery may be formal education, on the job training, supervised learning activities, and other specific training approved by the employee's supervisor as job related.

- | | |
|--------------------------|-----------------------------------------------------------------------------------------------------------|
| (1) Performance Measure: | Percentage of agency employees who received 20 or more hours of job related training in each fiscal year. |
| Performance Standard: | 50% |
| (2) Performance Measure: | A current, completed written agency training plan for each biennium. |
| Performance Standard: | 100% |
| (3) Performance Measure: | Percentage of agency employees with current written individual development plans. |
| Performance Standard: | 100% |

Policy: 50.045.01

2 of 2

Effective: 07/19/95

4. Veteran's Preference in Employment (No. 105-040-0015)

Applicability: Recruitment and selection processes for all State of Oregon positions in agencies subject to ORS 240, State Personnel Relations Law, including but not limited to promotional opportunities.

(1) Definitions: (See also HRSRSD Rule 105-010-0000 Definitions Applicable Generally to Personnel Rules and Policies.)

(a) Initial Application Screening: An agency's process of determining whether an applicant meets the minimum and special qualifications for a position. An Initial Application Screening may also include an evaluation of skills or grading of supplemental test questions if required on the recruiting announcement.

(b) Application Examination: The selection process utilized by an agency after Initial Application Screening. This selection process includes, but is not limited to, formal testing or other assessments resulting in a score as well as un-scored examinations such as interviews and reference checks.

(c) Veteran and Disabled Veteran: As defined by ORS 408.225 and 408.235.

(2) Application of preference points upon Initial Application Screening: Qualifying Veterans and Disabled Veterans receive preference points as follows:

(a) Five Veteran's Preference points are added upon Initial Application Screening when an applicant submits as verification of eligibility a copy of the Certificate of Release or Discharge from Active Duty (DD Form 214 or 215), or a letter from the US Department of Veteran's Affairs indicating the applicant receives a non-service connected pension with the State of Oregon Application; or

(b) Ten Disabled Veteran's points are added upon Initial Application Screening when an applicant submits as verification of eligibility a copy of the Certificate of Release or Discharge from Active Duty (DD Form 214 or 215) with the State of Oregon Application. Disabled Veterans must also submit a copy of their Veteran's disability preference letter from the US Department of Veteran Affairs, unless the information is included in the DD Form 214 or 215.

(c) Veteran's and Disabled Veteran's preference points are not added when a Veteran or Disabled Veteran fails to meet the minimum or the special qualifications for a position.

(3) Following an Initial Application Screening the agency generates a list of qualified applicants to consider for Appointment. An Appointing Authority or designee may then:

(a) Determine whether or not to interview all applicants who meet the minimum and special qualifications of the position (including all Veterans and Disabled Veterans); or

(b) Select a group of Veteran and Disabled Veteran applicants who most closely match the agency's purposes in filling the position. This group of applicants may be considered along with non-veteran applicants who closely match the purposes of the agency in filling the position as determined by:

(A) Scored Application Examinations (including scored interviews): If an agency utilizes, after an Initial Application Screening, a scored Application Examination to determine whom to consider further for Appointment, the agency will add (based on a 100-point scale) five points to a Veteran's score or 10 points to a Disabled Veteran's score or;

(B) Un-scored Application Examinations: Un-scored Application Examinations done by sorting into levels (such as "unsatisfactory," "satisfactory," "excellent") based on desired attributes or other criteria for further consideration will be accomplished by:

(i) Advancing the application of a Veteran one level;

(ii) Advancing an application of a Disabled Veteran two levels.

(4) Preference in un-scored interviews: A Veteran or Disabled Veteran who, in the judgment of the Appointing Authority or designee, meets all or substantially all of the agency's purposes in filling the position will continue to be considered for Appointment.

(5) If a Veteran or Disabled Veteran has been determined to be equal to the top applicant or applicants for a position by the Appointing Authority or designee then the Veteran or Disabled Veteran is ranked more highly than non-veteran applicants and, a Disabled Veteran is ranked more highly than non-veteran and Veteran applicants.

Higher Education Coordinating Commission
2015-17 Affirmative Action and Diversity/Inclusion Plan

(6) Preference described in Sections 2 through 5 of this rule is not a requirement to appoint a Veteran or Disabled Veteran to a position. An agency may base a decision not to appoint the Veteran or Disabled Veteran solely on the Veteran's or Disabled Veteran's merits or qualifications.

(7) A Veteran or a Disabled Veteran applicant not appointed to a position may request an explanation from the agency. The request must be in writing and be sent within 30 calendar days of the date the Veteran or Disabled Veteran was notified that they were not selected. The agency will respond in writing with the reasons for not appointing the Veteran or Disabled Veteran.

[E.D. NOTE: Forms referenced are available from the agency.]

Stat. Auth: ORS 240.145(3) & 240.250

Stats. Implemented: ORS 408.225, 408.230 & 408.235

Hist.: HRSD 3-2007(Temp), f. & cert ef. 9-5-07 thru 3-3-08; HRSD 1-2008, f. 2-27-08, cert. ef. 3-1-08; HRSD 3-2009, f. 12-30-09, cert. ef. 1-1-10

Higher Education Coordinating Commission

2015-17 Affirmative Action and Diversity/Inclusion Plan

5. Other Agency Documentation: Maintaining a Professional Workplace (No. 50.010.03)



Statewide Policy

SUBJECT: Maintaining a Professional Workplace **NUMBER:** 50.010.03

DIVISION: Chief Human Resource Office **EFFECTIVE DATE:** 11/01/13

APPROVED: 

POLICY STATEMENT:

It is the policy of Oregon state government that mutual respect between and among managers, employees, temporary employees and volunteers is integral to the efficient conduct of business. All individuals work together to create and maintain a work environment that is respectful, professional and free from inappropriate workplace behavior.

AUTHORITY: ORS 240.145 and ORS 240.250

APPLICABILITY: All employees, including temporary employees and volunteers, and others working in the agency

DEFINITIONS:

Professional Workplace Behavior: Supporting the values and mission of Oregon state government and the agency, building positive relationships with others, communicating in a respectful manner, holding oneself accountable and pursuing change within the system.

Inappropriate Workplace Behavior: Unwelcome or unwanted conduct or behavior that causes a negative impact or disruption to the workplace or the business of the state, or results in the erosion of employee morale and is not associated with an employee's protected class status.¹ (See State HR Policy 50.010.01 Discrimination and Harassment Free Workplace for guidance on issues involving protected class status.)

Examples of inappropriate workplace behavior include but are not limited to, comments, actions or behaviors of an individual or group that embarrass, humiliate, intimidate, disparage, demean, or show disrespect for another employee, a manager, a subordinate, a volunteer, a customer, a contractor or a visitor in the workplace.

¹ Protected Class Under Federal Law: Race; color; national origin; sex (includes pregnancy-related conditions); religion; age (40 and older); disability; a person who uses leave covered by the Federal Family and Medical Leave Act; a person who uses Military Leave; a person who associates with a protected class; a person who opposes unlawful employment practices; files a complaint or testifies about violations or possible violations; and any other protected class as defined by federal law.

Protected Class Under Oregon State Law: All federally protected classes, plus: age (18 and older); physical or mental disability; injured worker; a person who uses leave covered by the Oregon Family Leave Act; marital status; family relationship; sexual orientation; whistleblower; expunged juvenile record; and any other protected class as defined by state law.

Policy: 50.010.03

1 of 3

Effective: 11/01/13

Maintaining a Professional Workplace

Statewide Policy

50.010.03

Inappropriate workplace behavior does not include actions of performance management such as supervisor instructions, expectations or feedback, administering of disciplinary actions, or investigatory meetings.

Inappropriate workplace behavior does not include assigned, requested or unsolicited constructive peer feedback on projects or work.

State HR Policy 10.000.01 Definitions and OAR 105-010-0000

POLICY

(1) Conduct Employees of all service types, temporary employees and volunteers, at every level of the agency (includes boards and commissions) must foster an environment that encourages professionalism and discourages disrespectful behavior. All employees, temporary employees and volunteers must behave respectfully and professionally and refrain from engaging in inappropriate workplace behavior.

(2) Addressing Inappropriate Workplace Behavior

(a) Supervisors must address inappropriate behavior they observe or experience and should do so as close to the time of the occurrence as possible and appropriate.

(b) If an employee, temporary employee or volunteer observes or experiences inappropriate workplace behavior and feels comfortable in doing so, he or she should do one or both of the following:

(A) Redirect inappropriate conversations or behavior to workplace business

(B) Tell an offending employee, temporary employee or volunteer his or her behavior is offensive and ask him or her to stop.

(3) Reporting Inappropriate Workplace Behavior

(a) An employee, temporary employee or volunteer should report inappropriate workplace behavior he or she experiences or observes to his or her immediate supervisor as soon as practical. If the employee, temporary employee or volunteer's immediate supervisor is the one engaging in the inappropriate behavior, he or she should report the behavior to upper management, the agency head or agency Human Resource section, as soon as practical. The report may be verbal or written.

(b) If past practice exists in the agency, an employee represented by a labor union may have a union representative present during regular work hours, when reporting inappropriate workplace behavior and through the process set forth in this policy.

(4) Responding to a Report of Inappropriate Workplace Behavior Inappropriate workplace behavior must be addressed and corrected before it becomes pervasive, causes further workplace disruption or lowers morale. Unless the agency decides otherwise, the supervisor of the individual allegedly engaging in inappropriate workplace behavior must address² the report as soon as possible.

² The agency determines the best method of addressing the report, depending upon the behavior reported or observed, including determining method of follow up if necessary.

Higher Education Coordinating Commission
2015-17 Affirmative Action and Diversity/Inclusion Plan

Maintaining a Professional Workplace

Statewide Policy

50.010.03

(5) Consequences

- (a) Any employee found to have engaged in inappropriate workplace behavior, will be counseled, or, depending on the severity of the behavior, may be subject to discipline, up to and including dismissal.
- (b) An employee in trial service found to have engaged in inappropriate workplace behavior may be removed from trial service.
- (c) A temporary employee or volunteer found to have engaged in inappropriate workplace behavior will be counseled or, depending on the severity of the behavior, may have his or her service terminated.
- (d) A supervisor who fails to address inappropriate behavior, will be counseled, or, depending on the severity of the behavior, may be subject to disciplinary action, up to and including dismissal.
- (6) **Retaliation** Retaliating against someone for reporting or addressing inappropriate workplace behavior is prohibited. An employee who believes he or she is experiencing retaliation as a result of reporting inappropriate behavior should report this to his or her immediate supervisor as soon as practical³. The agency will investigate reports of retaliation. Any employee found to have engaged in retaliation may be subject to discipline, up to and including dismissal. An employee in trial service found to have engaged in retaliation may be removed from trial service. A temporary employee or volunteer found to have engaged in retaliation may have his or her service terminated.
- (7) **Policy Notification.** All employees including temporary employees and volunteers will:
 - (a) Be given a copy or told the location of State HR Policy 50.010.03 Maintaining a Professional Workplace by the agency
 - (b) Be given directions to read the policy
 - (c) Be provided an opportunity to ask questions and have their questions answered
 - (d) Acknowledge he or she read the policy and had the opportunity to ask questions
 - (A) The agency decides the form of the acknowledgement, such as electronic, signed, or other documented acknowledgment
 - (B) The agency may create and offer training as it deems necessary.

³ If the employee believes his or her immediate supervisor is engaging in retaliation, he or she should report the behavior to the agency human resource office, upper management or the agency head as soon as practical.

Policy: 50.010.03

3 of 3

Effective: 11/01/13

Higher Education Coordinating Commission

2015-17 Affirmative Action and Diversity/Inclusion Plan

6. **Other Agency Documentation: Equal Employment Opportunity & Affirmative Action**
(OAR 105-040-001)

DIVISION 40 FILLING POSITIONS

105-040-0001

Equal Employment Opportunity and Affirmative Action

- (1) The State of Oregon is committed to achieving a workforce that represents the diversity of the Oregon community and being a leader in providing its citizens with fair and equal employment opportunities. Accordingly:
- (a) State agency heads shall insure:
 - (A) Equal employment opportunities are afforded to all applicants and employees by making employment related decisions that are non-discriminatory;
 - (B) Employment practices are consistent with the state's Affirmative Action Guidelines under ORS 659A.012–659A.015 and federal laws to:
 - (i) Promote good faith efforts to achieve established affirmative action objectives; and
 - (ii) Take proactive steps to develop diverse applicant pools for position vacancies.
 - (b) The Department of Administrative Services shall:
 - (A) Maintain an automated affirmative action tracking system which uses a uniform methodology for communicating affirmative action objectives for each state agency.
 - (B) Produce periodic reports showing hiring opportunities and each agency's progress toward achieving established affirmative action objectives as identified in the state wide automated system.
 - (c) Persons, who believe they have been subjected to discrimination by an agency in violation of this rule, may file a complaint with the agency's affirmative action representative within 365 calendar days of the alleged act or upon knowledge of the occurrence.
 - (2) Employment related decisions include, but are not limited to: hiring, promotion, demotion, transfer, termination, layoff, training, compensation, benefits, and performance evaluations;
 - (3) Diverse applicant pools are developed by using proactive outreach strategies.
 - (4) This rule does not preclude any person from filing a formal complaint in accordance with a collective bargaining agreement, or with appropriate state or federal agency under the applicable law.
- Stat. Auth.: ORS 184.340, 240.145 & 240.250
Stats. Implemented: ORS 240.306, 243.305 & 559A.012 - 559A.015
Hist.: PD 2-1994, f. & cert. ef. 8-1-94; HRSD 11-2003, f. 7-15-03, cert. ef. 7-21-03; HRSD 2-2008, f. & cert. ef. 11-4-08

APPENDIX B
a. Federal Policy Documentation

1. Age Discrimination in Employment Act of 1967 (ADEA)

Age Discrimination

The Age Discrimination in Employment Act of 1967 (ADEA) protects individuals who are 40 years of age or older from employment discrimination based on age. The ADEA's protections apply to both employees and job applicants. Under the ADEA, it is unlawful to discriminate against a person because of his/her age with respect to any term, condition, or privilege of employment, including hiring, firing, promotion, layoff, compensation, benefits, job assignments, and training.

It is also unlawful to retaliate against an individual for opposing employment practices that discriminate based on age or for filing an age discrimination charge, testifying, or participating in any way in an investigation, proceeding, or litigation under the ADEA.

The ADEA applies to employers with 20 or more employees, including state and local governments. It also applies to employment agencies and labor organizations, as well as to the federal government. ADEA protections include:

Apprenticeship Programs

It is generally unlawful for apprenticeship programs, including joint labor-management apprenticeship programs, to discriminate on the basis of an individual's age. Age limitations in apprenticeship programs are valid only if they fall within certain specific exceptions under the ADEA or if the EEOC grants a specific exemption.

Job Notices and Advertisements

The ADEA generally makes it unlawful to include age preferences, limitations, or specifications in job notices or advertisements. A job notice or advertisement may specify an age limit only in the rare circumstances where age is shown to be a "bona fide occupational qualification" (BFOQ) reasonably necessary to the normal operation of the business.

Pre-Employment Inquiries

The ADEA does not specifically prohibit an employer from asking an applicant's age or date of birth. However, because such inquiries may deter older workers from applying for employment or may otherwise indicate possible intent to discriminate based on age, requests for age information will be closely scrutinized to make sure that the inquiry was made for a lawful purpose, rather than for a purpose prohibited by the ADEA.

Benefits

The Older Workers Benefit Protection Act of 1990 (OWBPA) amended the ADEA to specifically prohibit employers from denying benefits to older employees. Congress recognized that the cost of providing certain benefits to older workers is greater than the cost of providing those same benefits to younger workers, and that those greater costs would create a disincentive to hire older workers. Therefore, in limited circumstances, an employer may be permitted to reduce benefits based on age, as long as the cost of providing the reduced benefits to older workers is the same as the cost of providing benefits to younger workers.

Waivers of ADEA Rights

An employer may ask an employee to waive his/her rights or claims under the ADEA either in the settlement of an ADEA administrative or court claim or in connection with an exit incentive program or other employment termination program. However, the ADEA, as amended by OWBPA, sets out specific minimum

Higher Education Coordinating Commission
2015-17 Affirmative Action and Diversity/Inclusion Plan

standards that must be met in order for a waiver to be considered knowing and voluntary and, therefore, valid. Among other requirements, a valid

ADEA waiver must:

1. be in writing and be understandable;
2. specifically refer to ADEA rights or claims;
3. not waive rights or claims that may arise in the future;
4. be in exchange for valuable consideration;
5. advise the individual in writing to consult an attorney before signing the waiver; and
6. provide the individual at least 21 days to consider the agreement and at least seven days to revoke the agreement after signing it.

If an employer requests an ADEA waiver in connection with an exit incentive program or other employment termination program, the minimum requirements for a valid waiver are more extensive.

2. Disability Discrimination Title I of the ADA Act of 1990

Disability Discrimination

Title I of the Americans with Disabilities Act of 1990 prohibits private employers, state and local governments, employment agencies and labor unions from discriminating against or treating unfairly, qualified individuals with disabilities in job application procedures, hiring, firing, advancement, compensation, job training, and other terms, conditions, and privileges of employment. The ADA covers employers with 15 or more employees, including state and local governments. It also applies to employment agencies and to labor organizations. The ADA's nondiscrimination standards also apply to federal sector employees under section 501 of the Rehabilitation Act, as amended, and it's implementing rules.

An individual with a disability is a person who:

- Has a physical or mental impairment that substantially limits one or more major life activities;
- Has a record of such an impairment; or
- Is regarded as having such an impairment.

A qualified employee or applicant with a disability is an individual who, with or without reasonable accommodation, can perform the essential functions of the job in question. Reasonable accommodation may include, but is not limited to:

Making existing facilities used by employees readily accessible to and usable by persons with disabilities.

Job restructuring, modifying work schedules, reassignment to a vacant position;

Acquiring or modifying equipment or devices, adjusting or modifying examinations, training materials, or policies, and providing qualified readers or interpreters.

An employer is required to make a reasonable accommodation to the known disability of a qualified applicant or employee if it would not impose an "undue hardship" on the operation of the employer's business. Undue hardship is defined as an action requiring significant difficulty or expense when considered in light of factors such as an employer's size, financial resources, and the nature and structure of its operation.

An employer is not required to lower quality or production standards to make an accommodation; nor is an employer obligated to provide personal use items such as glasses or hearing aids.

Title I of the ADA also covers:

Medical Examinations and Inquiries

Employers may not ask job applicants or employees about the existence, nature, or severity of a disability. Applicants may be asked about their ability to perform specific job functions with or without an accommodation. A job offer may be conditioned on the results of a medical examination, but only if the examination is required for all entering employees in similar jobs. Medical examinations of employees must be job related and consistent with the employer's business needs.

All medical records or any information obtained must be kept confidential. This includes information that may or may not indicate a diagnosis, treatment course or may not have been generated by a health care professional. For example, an employee's request for a reasonable accommodation would be considered medical information subject to the ADA's confidentiality requirements.

Drug and Alcohol Abuse

Employees and applicants currently engaging in the illegal use of drugs are not covered by the ADA when an employer acts on the basis of such use. Tests for illegal drugs are not subject to the ADA's restrictions on medical examinations. Employers may hold illegal drug users and alcoholics to the same performance standards as other employees.

The law also protects people from discriminating based on their relationship with a person with a disability (even if they do not themselves have a disability). For example, it is illegal to discriminate against an employee because her husband or child has a disability.

It is unlawful to retaliate against an individual for opposing employment practices that discriminate based on disability or for filing a discrimination charge, testifying, or participating in any way in an investigation, proceeding, or litigation under the ADA.

3. Equal Pay and Compensation Discrimination Equal Pay Act of 1963, and Title VII of the Civil Rights Act of 1964

Equal Pay and Compensation Discrimination

The right of employees to be free from discrimination in their compensation is protected under several Federal laws, including the following enforced by the U.S. Equal Employment Opportunity Commission (EEOC): the Equal Pay Act of 1963, Title VII of the Civil Rights Act of 1964, the Age Discrimination in Employment Act of 1967, and Title I of the Americans with Disabilities Act of 1990.

The Equal Pay Act requires that men and women be given equal pay for equal work in the same establishment. The jobs need not be identical, but they must be substantially equal. It is job content, not job titles, that determines whether jobs are substantially equal.

Under the EPA, employers may not pay unequal wages to men and women who perform jobs that require substantially equal skill, effort and responsibility, and that are performed under similar working conditions within the same establishment. Each of these factors is summarized below:

SKILL - Measured by factors such as the experience, ability, education, and training required to perform the job. The key issue is what skills are required for the job, not what skills the individual employees may have. For example, two bookkeeping jobs could be considered equal under the EPA even if one of the job holders has a master's degree in physics, since that degree would not be required for the job.

EFFORT - The amount of physical or mental exertion needed to perform the job. For example, suppose that men and women work side by side on a line assembling machine parts. The person at the end of the line must also lift the assembled product as he or she completes the work and place it on a board. That job requires

more effort than the other assembly line jobs if the extra effort of lifting the assembled product of the line is substantial and is a regular part of the job. As a result, it would not be a violation to pay that person more, regardless of whether the job is held by a man or a woman.

RESPONSIBILITY - The degree of accountability required in performing the job. For example, a salesperson who is delegated the duty of determining whether to accept customers' personal checks has more responsibility than other salespeople. On the other hand, a minor difference in responsibility, such as turning out the lights at the end of the day, would not justify a pay differential.

WORKING CONDITIONS - This encompasses two factors: (1) physical surroundings like temperature, fumes, and ventilation; and (2) hazards.

ESTABLISHMENT - The prohibition against compensation discrimination under the EPA applies only to jobs within an establishment. An establishment is a distinct physical place of business rather than an entire business or enterprise consisting of several places of business.

However, in some circumstances, physically separate places of business should be treated as one establishment. For example, if a central administrative unit hires employees, sets their compensation, and assigns them to work locations, the separate work sites can be considered part of one establishment.

Pay differentials are permitted when they are based on seniority, merit, quantity or quality of production, or a factor other than sex. These are known as "affirmative defenses" and it is the employer's burden to prove that they apply.

In correcting a pay differential, no employee's pay may be reduced. Instead, the pay of the lower paid employee(s) must be increased.

Title VII, ADEA, and ADA

Title VII, the ADEA, and the ADA prohibit compensation discrimination on the basis of race, color, religion, sex, national origin, age, or disability. Unlike the EPA, there is no requirement under Title VII, the ADEA, or the ADA that the claimant's job be substantially equal to that of a higher paid person outside the claimant's protected class, nor do these statutes require the claimant to work in the same establishment as a comparator.

Compensation discrimination under Title VII, the ADEA, or the ADA can occur in a variety of forms. For example:

An employer pays an employee with a disability less than similarly situated employees without disabilities and the employer's explanation (if any) does not satisfactorily account for the differential.

A discriminatory compensation system has been discontinued, but still has lingering discriminatory effects on present salaries. For example, if an employer has a compensation policy or practice that pays Hispanics lower salaries than other employees, the employer must not only adopt a new non-discriminatory compensation policy, it also must affirmatively eradicate salary disparities that began prior to the adoption of the new policy and make the victims whole.

An employer sets the compensation for jobs predominantly held by, for example, women or African-Americans below that suggested by the employer's job evaluation study, while the pay for jobs predominantly held by men or whites is consistent with the level suggested by the job evaluation study.

An employer maintains a neutral compensation policy or practice that has an adverse impact on employees in a protected class and cannot be justified as job-related and consistent with business necessity. For example, if an employer provides extra compensation to employees who are the "head of household," i.e., married with

dependents and the primary financial contributor to the household, the practice may have an unlawful disparate impact on women.

It is also unlawful to retaliate against an individual for opposing employment practices that discriminate based on compensation or for filing a discrimination charge, testifying, or participating in any way in an investigation, proceeding, or litigation under Title VII, ADEA, ADA or the Equal Pay Act.

4. Genetic Information Nondiscrimination Act of 2008

Genetic Information Discrimination

Title II of the Genetic Information Nondiscrimination Act of 2008 (GINA) prohibits the use of genetic information to discriminate against employees or applicants. The law forbids discrimination under any aspect of employment including hiring, firing, pay, job assignments, promotions, layoffs, training, benefits and/or any other terms/conditions of employment. In addition, the Department of Labor, Health and Human Services strictly restricts the acquisition of genetic information and the disclosure of genetic information.

Definition

Genetic Information includes an individual's genetic test and /or the tests of an individual's family members. It also includes any information about disease, disorder or condition including a family member's known condition. Family medical history is included in the definition of genetic information because it is often misused to determine increased risk of disease, disorder or condition in the future.

Harassment

Under GINA, it is illegal to harass a person based on their genetic information or genetic information of their relative. Harassing actions include offensive or derogatory remarks, which rise to a level to create a hostile work environment. Employers are required to take appropriate steps to prevent and correct unlawful harassment. Likewise, employees are responsible for reporting harassment at an early stage to prevent its escalation.

Retaliation

It is unlawful to retaliate against an employee who has filed a discrimination charge based on genetic information; testified on genetic information; or participated in an investigation, proceeding or litigation based on genetic information. It is also unlawful to retaliate against an individual for opposing employment practices that discriminate based on genetic information.

Exceptions

There are very limited exceptions to an employer obtaining genetic information that do not violate the GINA as follows:

Inadvertent knowledge of genetic information by overhearing an employee's conversation about a family member's conditions/illnesses.

Obtaining genetic information or family medical history through health services, including wellness programs, that are offered on a voluntary basis.

Information obtained as part of the certification process for FMLA/OFLA leave for the employee's own serious health condition or the serious health condition of the employee's family member.

Gaining knowledge through commercially or publicly available documents like newspapers is permitted, as long as the employer is not searching those resources with the intent of finding genetic information.

Higher Education Coordinating Commission
2015-17 Affirmative Action and Diversity/Inclusion Plan

Acquisition of genetic information through monitoring programs to test the effects of biological toxic substances in the workplace, where monitoring is required by law or the program is voluntary.

Acquisition of information of employees who engage in DNA testing for law enforcement purposes as a forensic laborer or purposes of human remains identification is permitted, but the information may only be used for analysis of DNA markers for quality control to detect contamination.

Confidentiality

It is unlawful for employers to disclose genetic information about applicants or employees. Employers must keep genetic information confidential and in a file separate from any personnel file. Genetic Information can be kept in the same file as other medical information in compliance with the Americans with Disabilities Act.

5. National Origin Discrimination Title VII of the Civil Rights Act of 1964 and The Immigration Reform and Control Act of 1986
The Immigration Reform and Control Act of 1986 (IRCA)

National Origin Discrimination

Whether an employee or job applicant's ancestry or appearance may possibly be Mexican, Ukrainian, Filipino, Arab, American Indian, or any other nationality, he or she is entitled to the same treatment and employment opportunities as anyone else. EEOC enforces the federal prohibition against national origin discrimination in employment under Title VII of the Civil Rights Act of 1964, which covers employers with fifteen (15) or more employees.

“With American society growing increasingly diverse, protection against national origin discrimination is vital to the right of workers to compete for jobs on a level playing field,” said EEOC Chair Cari M. Dominguez, announcing the issuance of recent guidance on national origin discrimination. “Immigrants have long been an asset to the American workforce. This is more true than ever in today’s increasingly global economy. Recent world events, including the events of September 11, 2001, only add to the need for employers to be vigilant in ensuring a workplace free from discrimination.”

The Immigration Reform and Control Act of 1986 (IRCA) makes it illegal for an employer to discriminate with respect to hiring, firing, recruitment or referral for a fee, based upon an individual’s citizenship or immigration status. Employers may not refuse to accept lawful documentation that establishes the employment eligibility of an employee, or demand additional documentation beyond what is legally required.

About National Origin Discrimination

National origin discrimination means treating someone less favorably because he or she comes from a particular place, because of his or her ethnicity or accent, or because it is believed that he or she has a particular ethnic background. National origin discrimination also means treating someone less favorably at work because of marriage or other association with someone of a particular nationality.

Examples of violations covered under Title VII include:

Employment Decisions

Title VII prohibits any employment decision, including recruitment, hiring, and firing, pay, training, promotions, benefits or layoffs, based on national origin.

Harassment

Title VII prohibits offensive conduct, such as ethnic slurs, that creates a hostile work environment based on national origin or results in adverse employment decisions. Employers are required to take appropriate steps to

prevent and correct unlawful harassment. Likewise, employees are responsible for reporting harassment at an early stage to prevent its escalation.

Language

Accent Discrimination - An employer may not base a decision on an employee's foreign accent unless the accent materially interferes with job performance.

English Fluency - A fluency requirement is only permissible if required for the effective performance of the position for which it is imposed.

English-only rules - English-only rules must be adopted for nondiscriminatory reasons. An English-only rule may be used if it is needed to promote the safe or efficient operation of the employer's business.

It is also unlawful to retaliate against an individual for imposing employment practices that discriminate based on the IRCA's nondiscrimination requirements or for filing a discrimination charge, testifying, or participating in any way in an investigation, proceedings or litigation under the IRCA.

Coverage of foreign nationals

Title VII and the other antidiscrimination laws prohibit discrimination against individuals employed in the United States, regardless of citizenship. However, relief may be limited if an individual does not have legally required work authorization or documentation.

6. Pregnancy Discrimination Title VII of the Civil Rights Act of 1964

Pregnancy Discrimination

The Pregnancy Discrimination Act is an amendment to Title VII of the Civil Rights Act of 1964. Discrimination on the basis of pregnancy, childbirth, or related medical conditions constitutes unlawful sex discrimination under Title VII, which covers employers with 15 or more employees, including state and local governments. Title VII also applies to employment agencies and to labor organizations, as well as to the federal government. Women who are pregnant or affected by related conditions must be treated in the same manner as other applicants or employees with similar abilities or limitations.

Title VII's pregnancy-related protections include:

Harassment

Prohibits of offensive conduct such as derogatory remarks that create a hostile work environment based on the condition or results in adverse employment decisions. Employers are required to take appropriate steps to prevent and correct unlawful harassment. Likewise, employees are responsible for reporting harassment at an early stage to prevent its escalation.

Hiring

An employer cannot refuse to hire a pregnant woman because of her pregnancy, because of a pregnancy-related condition or because of the prejudices of co-workers, clients, or customers.

Pregnancy and Maternity Leave

An employer may not single out pregnancy-related conditions for special procedures to determine an employee's ability to work. However, if an employer requires its employees to submit a doctor's statement concerning their inability to work before granting leave or paying sick benefits, the employer may require employees affected by pregnancy-related conditions to submit such statements.

If an employee is temporarily unable to perform her job due to pregnancy, the employer must treat her the same as any other temporarily disabled employee. For example, if the employer allows temporarily disabled

employees to modify tasks, perform alternative assignments or take disability leave or leave without pay, the employer also must allow an employee who is temporarily disabled due to pregnancy the same options or choices.

Pregnant employees must be permitted to work as long as they are able to perform their jobs. If an employee has been absent from work as a result of a pregnancy-related condition and recovers, her employer may not require her to remain on leave until the baby's birth. An employer also may not have a rule that prohibits an employee from returning to work for a predetermined length of time after childbirth.

Employers must hold open a job for a pregnancy-related absence the same length of time jobs are held open for employees on sick or disability leave.

In addition, pregnant employees may have additional rights under the Family and Medical Leave Act (FMLA) and/or Oregon Family Medical Leave Act (OFMLA).

Health Insurance

Any health insurance provided by an employer must cover expenses for pregnancy-related conditions on the same basis as costs for other medical conditions. Health insurance for expenses arising from abortion is not required, except where the life of the mother is endangered. Pregnancy-related expenses should be reimbursed exactly as those incurred for other medical conditions, whether payment is on a fixed basis or a percentage of reasonable-and-customary-charge basis.

The amounts payable by the insurance provider can be limited only to the same extent as amounts payable for other conditions. No additional, increased, or larger deductible can be imposed.

Employers must provide the same level of health benefits for spouses of male employees as they do for spouses of female employees.

Fringe Benefits

Pregnancy-related benefits cannot be limited to married employees. In an all-female workforce or job classification, benefits must be provided for pregnancy-related conditions if benefits are provided for other medical conditions.

If an employer provides any benefits to workers on leave, the employer must provide the same benefits for those on leave for pregnancy-related conditions.

Employees with pregnancy-related disabilities must be treated the same as other temporarily disabled employees for accrual and crediting of seniority, vacation calculation, pay increases, and temporary disability benefits.

It is also unlawful to retaliate against an individual for opposing employment practices that discriminate based on pregnancy or for filing a discrimination charge, testifying, or participating in any way in an investigation, proceeding, or litigation under Title VII.

7. Race/Color Discrimination Title VII of the Civil Rights Act of 1964

Race/Color Discrimination

Title VII of the Civil Rights Act of 1964 protects individuals against employment discrimination on the bases of race and color, as well as national origin, sex, and religion. Title VII applies to employers with 15 or more employees, including state and local governments. It also applies to employment agencies and to labor organizations, as well as to the federal government.

Equal employment opportunity cannot be denied any person because of his/her racial group or perceived racial group, his/her race-linked characteristics (e.g., hair texture, color, facial features), or because of his/her marriage to or association with someone of a particular race or color. Title VII also prohibits employment decisions based on stereotypes and assumptions about abilities, traits, or the performance of individuals of certain racial groups. Title VII's prohibitions apply regardless of whether the discrimination is directed at Whites, Blacks, Asians, Latinos, Arabs, Native Americans, Native Hawaiians and Pacific Islanders, multi-racial individuals, or persons of any other race, color, or ethnicity.

It is unlawful to discriminate against any individual in regard to recruiting, hiring and promotion, transfer, work assignments, performance measurements, the work environment, job training, discipline and discharge, wages and benefits, or any other term, condition, or privilege of employment. Title VII prohibits not only intentional discrimination, but also neutral job policies that disproportionately affect persons of a certain race or color and that are not related to the job and the needs of the business. Employers should adopt "best practices" to reduce the likelihood of discrimination and to address impediments to equal employment opportunity.

Title VII's protections include:

Recruiting, Hiring, and Advancement

Job requirements must be uniformly and consistently applied to persons of all races and colors. Even if a job requirement is applied consistently, if it is not important for job performance or business needs, the requirement may be found unlawful if it excludes persons of a certain racial group or color significantly more than others. Examples of potentially unlawful practices include: (1) soliciting applications only from sources in which all or most potential workers are of the same race or color; (2) requiring applicants to have a certain educational background that is not important for job performance or business needs; (3) testing applicants for knowledge, skills or abilities that are not important for job performance or business needs.

Employers may legitimately need information about their employees or applicants race for affirmative action purposes and/or to track applicant flow. One way to obtain racial information and simultaneously guard against discriminatory selection is for employers to use separate forms or otherwise keep the information about an applicant's race separate from the application. In that way, the employer can capture the information it needs but ensure that it is not used in the selection decision. Unless the information is for such a legitimate purpose, pre-employment questions about race can suggest that race will be used as a basis for making selection decisions. If the information is used in the selection decision and members of particular racial groups are excluded from employment, the inquiries can constitute evidence of discrimination.

Harassment/Hostile Work Environment

Title VII prohibits of offensive conduct, such as racial or ethnic slurs, racial "jokes," derogatory comments, or other verbal or physical conduct based on an individual's race/color. The conduct has to be unwelcome and of offensive, and has to be severe or pervasive. Employers are required to take appropriate steps to prevent and correct unlawful harassment. Likewise, employees are responsible for reporting harassment at an early stage to prevent its escalation.

Compensation and Other Employment Terms, Conditions, and Privileges

Title VII prohibits discrimination in compensation and other terms, conditions, and privileges of employment. Thus, race or color discrimination may not be the basis for differences in pay or benefits, work assignments, performance evaluations, training, discipline or discharge, or any other area of employment.

Segregation and Classification of Employees

Title VII is violated where employees who belong to a protected group are segregated by physically isolating them from other employees or from customer contact. In addition, employers may not assign employees

according to race or color. For example, Title VII prohibits assigning primarily African-Americans to predominantly African-American establishments or geographic areas. It is also illegal to exclude members of one group from particular positions or to group or categorize employees or jobs so that certain jobs are generally held by members of a certain protected group. Coding applications/resumes to designate an applicant's race, by either an employer or employment agency, constitutes evidence of discrimination where people of a certain race or color are excluded from employment or from certain positions.

Retaliation

Employees have a right to be free from retaliation for their opposition to discrimination or their participation in an EEOC proceeding by filing a charge, testifying, assisting, or otherwise participating in an agency proceeding.

8. Religious Discrimination Title VII of the Civil Rights Act of 1964

Religious Discrimination

Title VII of the Civil Rights Act of 1964 prohibits employers from discriminating against individuals because of their religion in hiring, firing, and other terms and conditions of employment. Title VII covers employers with 15 or more employees, including state and local governments. It also applies to employment agencies and to labor organizations, as well as to the federal government.

Under Title VII:

Employers may not treat employees or applicants more or less favorably because of their religious beliefs or practices - except to the extent a religious accommodation is warranted. For example, an employer may not refuse to hire individuals of a certain religion, may not impose stricter promotion requirements for persons of a certain religion, and may not impose more or different work requirements on an employee because of that employee's religious beliefs or practices.

Employees cannot be forced to participate -- or not participate -- in a religious activity as a condition of employment.

Employers must reasonably accommodate employees' sincerely held religious practices unless doing so would impose an undue hardship on the employer. A reasonable religious accommodation is any adjustment to the work environment that will allow the employee to practice his religion. An employer might accommodate an employee's religious beliefs or practices by allowing: flexible scheduling, voluntary substitutions or swaps, job reassignments and lateral transfers, modification of grooming requirements and other workplace practices, policies and/or procedures.

An employer is not required to accommodate an employee's religious beliefs and practices if doing so would impose an undue hardship on the employer's legitimate business interests. An employer can show undue hardship if accommodating an employee's religious practices requires more than ordinary administrative costs, diminishes efficiency in other jobs, infringes on other employees' job rights or benefits, impairs workplace safety, causes co-workers to carry the accommodated employee's share of potentially hazardous or burdensome work, or if the proposed accommodation conflicts with another law or regulation.

Employers must permit employees to engage in religious expression, unless the religious expression would impose an undue hardship on the employer. Generally, an employer may not place more restrictions on religious expression than on other forms of expression that have a comparable effect on workplace efficiency.

Employers must take steps to prevent religious harassment of their employees. An employer can reduce the chance that employees will engage unlawful religious harassment by implementing an anti-harassment policy and having an effective procedure for reporting, investigating and correcting harassing conduct.

It is also unlawful to retaliate against an individual for opposing employment practices that discriminate based on religion or for filing a discrimination charge, testifying, or participating in any way in an investigation, proceeding, or litigation under Title VII.

9. Retaliation Title VII of the Civil Agency Affirmative Action Policy

Retaliation

An employer may not fire, demote, harass or otherwise “retaliate” against an individual for filing a charge of discrimination, participating in a discrimination proceeding, or otherwise opposing discrimination. The same laws that prohibit discrimination based on race, color, sex, religion, national origin, age, and disability, as well as wage differences between men and women performing substantially equal work, also prohibit retaliation against individuals who oppose unlawful discrimination or participate in an employment discrimination proceeding.

In addition to the protections against retaliation that are included in all of the laws enforced by EEOC, the Americans with Disabilities Act (ADA) also protects individuals from coercion, intimidation, threat, harassment, or interference in their exercise of their own rights or their encouragement of someone else’s exercise of rights granted by the ADA.

There are three main terms that are used to describe retaliation. Retaliation occurs when an employer, employment agency, or labor organization takes an adverse action against a covered individual because he or she engaged in a protected activity. These three terms are described below.

Adverse Action

An adverse action is an action taken to try to keep someone from opposing a discriminatory practice, or from participating in an employment discrimination proceeding. Examples of adverse actions include:

- employment actions such as termination, refusal to hire and denial of promotion,
- other actions affecting employment such as threats, unjustified negative evaluations, unjustified negative references, or increased surveillance, and
- any other action such as an assault or unfounded civil or criminal charges that are likely to deter reasonable people from pursuing their rights.

Adverse actions do not include petty slights and annoyances, such as stray negative comments in an otherwise positive or neutral evaluation, “snubbing” a colleague, or negative comments that are justified by an employee’s poor work performance or history. Even if the prior protected activity alleged wrongdoing by a different employer, retaliatory adverse actions are unlawful. For example, it is unlawful for a worker’s current employer to retaliate against him for pursuing an EEO charge against a former employer.

Of course, employees are not excused from continuing to perform their jobs or follow their company’s legitimate workplace rules just because they have filed a complaint with the EEOC or opposed discrimination. For more information about adverse actions, see EEOC’s Compliance Manual Section 8, Chapter II, Part D.

Covered Individuals

Covered individuals are people who have opposed unlawful practices, participated in proceedings, or requested accommodations related to employment discrimination based on race, color, sex, religion, national origin, age, or disability. Individuals who have a close association with someone who has engaged in such protected activity also are covered individuals. For example, it is illegal to terminate an employee because his spouse participated in employment discrimination litigation.

Individuals who have brought attention to violations of law other than employment discrimination are NOT covered individuals for purposes of anti-discrimination retaliation laws. For example, “whistleblowers” who

raise ethical, financial, or other concerns unrelated to employment discrimination are not protected by the EEOC enforced laws.

Protected Activity

Protected activity includes:

- Opposition to a practice believed to be unlawful discrimination
- Opposition is informing an employer that you believe that he/she is engaging in prohibited discrimination.
- Opposition is protected from retaliation as long as it is based on a reasonable, good-faith belief that the complained of practice violates anti-discrimination law; and the manner of the opposition is reasonable.

Examples of protected opposition include:

- Complaining to anyone about alleged discrimination against oneself or others;
- Threatening to file a charge of discrimination;
- Picketing in opposition to discrimination; or
- Refusing to obey an order reasonably believed to be discriminatory.

Examples of activities that are NOT protected opposition include:

- Actions that interfere with job performance so as to render the employee ineffective; or unlawful activities such as acts or threats of violence.
- Participation in an employment discrimination proceeding.
- Participation means taking part in an employment discrimination proceeding.
- Participation is protected activity even if the proceeding involved claims that ultimately were found to be invalid.

Examples of participation include:

- Filing a charge of employment discrimination;
- Cooperating with an internal investigation of alleged discriminatory practices; or
- Serving as a witness in an EEO investigation or litigation.

A protected activity can also include requesting a reasonable accommodation based on religion or disability.

For more information about Protected Activities, see EEOC's Compliance Manual, Section 8, Chapter II, Part B - Opposition and Part C – Participation.

10. Sex-Base Discrimination Title VII of the Civil Rights Act of 1964

Sex-Based Discrimination

Title VII of the Civil Rights Act of 1964 protects individuals against employment discrimination on the basis of sex as well as race, color, national origin, and religion. Title VII applies to employers with 15 or more employees, including state and local governments. It also applies to employment agencies and to labor organizations, as well as to the federal government.

It is unlawful to discriminate against any employee or applicant for employment because of his/her sex in regard to hiring, termination, promotion, compensation, job trainings, or any other term, condition, or privilege of employment. Title VII also prohibits employment decisions based on stereotypes and assumptions about abilities, traits, or the performance of individuals on the basis of sex. Title VII prohibits both intentional discrimination and neutral job policies that disproportionately exclude individuals on the basis of sex and that are not job related.

Higher Education Coordinating Commission
2015-17 Affirmative Action and Diversity/Inclusion Plan

Title VII's prohibitions against sex-based discrimination also cover:

929

Sexual Harassment

This includes practices ranging from direct requests for sexual favors to workplace conditions that create a hostile environment for persons of either gender, including same sex harassment.

Pregnancy Based Discrimination

Title VII was amended by the Pregnancy Discrimination Act, which prohibits discrimination on the basis of pregnancy, childbirth and related medical conditions.

The Equal Pay Act of 1963 requires that men and women be given equal pay for equal work in the same establishment. The jobs need not be identical, but they must be substantially equal. Title VII also prohibits compensation discrimination on the basis of sex. Unlike the Equal Pay Act, however, Title VII does not require that the claimant's job be substantially equal to that of a higher paid person of the opposite sex or require the claimant to work in the same establishment.

It is also unlawful to retaliate against an individual for opposing employment practices that discriminate based on sex or for filing a discrimination charge, testifying, or participating in any way in an investigation, proceeding, or litigation under Title VII.

11. Sexual Harassment Title VII of the Civil Rights Act of 1964

Sexual Harassment

Sexual harassment is a form of sex discrimination that violates Title VII of the Civil Rights Act of 1964. Title VII applies to employers with 15 or more employees, including state and local governments. It also applies to employment agencies and to labor organizations, as well as to the federal government.

Unwelcome sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature constitute sexual harassment when this conduct explicitly or implicitly affects an individual's employment, unreasonably interferes with an individual's work performance, or creates an intimidating, hostile, or offensive work environment.

Sexual harassment can occur in a variety of circumstances, including but not limited to the following:

The victim as well as the harasser may be a woman or a man. The victim does not have to be of the opposite sex.

The harasser can be the victim's supervisor, an agent of the employer, a supervisor in another area, a co-worker, or a non-employee.

The victim does not have to be the person harassed but could be anyone affected by the offensive conduct.

Unlawful sexual harassment may occur without economic injury to or discharge of the victim.

The harasser's conduct must be unwelcome.

It is helpful for the victim to inform the harasser directly that the conduct is unwelcome and must stop. The victim should use any employer complaint mechanism or grievance system available.

When investigating allegations of sexual harassment, EEOC looks at the whole record: the circumstances, such as the nature of the sexual advances, and the context in which the alleged incidents occurred. A determination on the allegations is made from the facts on a case-by-case basis.

Higher Education Coordinating Commission

2015-17 Affirmative Action and Diversity/Inclusion Plan

Prevention is the best tool to eliminate sexual harassment in the workplace. Employers are encouraged to take steps necessary to prevent sexual harassment from occurring. They should clearly communicate to employees that sexual harassment will not be tolerated. They can do so by providing sexual harassment training to their employees and by establishing an effective complaint or grievance process and taking immediate and appropriate action when an employee complains.

It is also unlawful to retaliate against an individual for opposing employment practices that discriminate based on sex or for filing a discrimination charge, testifying, or participating in any way in an investigation, proceeding, or litigation under Title VII.

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
001-00-00-00000	Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
001-00-00-00000	Operations	021	0	Phase - In	Essential Packages
001-00-00-00000	Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
001-00-00-00000	Operations	031	0	Standard Inflation	Essential Packages
001-00-00-00000	Operations	032	0	Above Standard Inflation	Essential Packages
001-00-00-00000	Operations	033	0	Exceptional Inflation	Essential Packages
001-00-00-00000	Operations	050	0	Fundshifts	Essential Packages
001-00-00-00000	Operations	060	0	Technical Adjustments	Essential Packages
001-00-00-00000	Operations	080	0	May 2016 E-Board	Policy Packages
001-00-00-00000	Operations	101	0	Oregon Opportunity Grant	Policy Packages
001-00-00-00000	Operations	102	0	Current Service Level	Policy Packages
001-00-00-00000	Operations	103	0	Increase Community College Support Fund	Policy Packages
001-00-00-00000	Operations	104	0	Increase Public University Support Fund	Policy Packages
001-00-00-00000	Operations	105	0	Student Aid Data System	Policy Packages
001-00-00-00000	Operations	106	0	Continue and Expand Oregon Promise	Policy Packages
001-00-00-00000	Operations	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
001-00-00-00000	Operations	108	0	Integrated Postsecondary Data System	Policy Packages
001-00-00-00000	Operations	109	0	Infrastructure Positions	Policy Packages
001-00-00-00000	Operations	110	0	Improved Transfer Pathways	Policy Packages
001-00-00-00000	Operations	111	0	Consumer Protection and Vets' Support	Policy Packages
001-00-00-00000	Operations	112	0	Youth Work Experience	Policy Packages
001-00-00-00000	Operations	113	0	Oregon Tech Renewable Energy Center	Policy Packages

02/03/17
10:01 AM

Page 1 of 55

Summary Cross Reference Listing and Packages
BSU-003A

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
001-00-00-00000	Operations	114	0	ASPIRE Expansion/Continuation	Policy Packages
001-00-00-00000	Operations	115	0	Data Reporting Analyst	Policy Packages
001-00-00-00000	Operations	116	0	Minority Teacher Scholarship/Network	Policy Packages
001-00-00-00000	Operations	117	0	Scholarship Program Rebalance	Policy Packages
001-00-00-00000	Operations	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
001-00-00-00000	Operations	119	0	Financial Aid from Military Department	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	021	0	Phase - In	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	022	0	Phase-out Pgm & One-time Costs	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	031	0	Standard Inflation	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	032	0	Above Standard Inflation	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	033	0	Exceptional Inflation	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	050	0	Fundshifts	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	060	0	Technical Adjustments	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	080	0	May 2016 E-Board	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	101	0	Oregon Opportunity Grant	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	102	0	Current Service Level	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	103	0	Increase Community College Support Fund	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	104	0	Increase Public University Support Fund	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	105	0	Student Aid Data System	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	106	0	Continue and Expand Oregon Promise	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
002-00-00-00000	Degree Authorization/Private Career Schools	108	0	Integrated Postsecondary Data System	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	109	0	Infrastructure Positions	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	110	0	Improved Transfer Pathways	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	111	0	Consumer Protection and Vets' Support	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	112	0	Youth Work Experience	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	113	0	Oregon Tech Renewable Energy Center	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	114	0	ASPIRE Expansion/Continuation	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	115	0	Data Reporting Analyst	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	116	0	Minority Teacher Scholarship/Network	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	117	0	Scholarship Program Rebalance	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	119	0	Financial Aid from Military Department	Policy Packages
011-00-00-00000	CCWD Office Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
011-00-00-00000	CCWD Office Operations	021	0	Phase - In	Essential Packages
011-00-00-00000	CCWD Office Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
011-00-00-00000	CCWD Office Operations	031	0	Standard Inflation	Essential Packages
011-00-00-00000	CCWD Office Operations	032	0	Above Standard Inflation	Essential Packages
011-00-00-00000	CCWD Office Operations	033	0	Exceptional Inflation	Essential Packages
011-00-00-00000	CCWD Office Operations	050	0	Fundshifts	Essential Packages
011-00-00-00000	CCWD Office Operations	060	0	Technical Adjustments	Essential Packages
011-00-00-00000	CCWD Office Operations	080	0	May 2016 E-Board	Policy Packages
011-00-00-00000	CCWD Office Operations	101	0	Oregon Opportunity Grant	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
011-00-00-00000	CCWD Office Operations	102	0	Current Service Level	Policy Packages
011-00-00-00000	CCWD Office Operations	103	0	Increase Community College Support Fund	Policy Packages
011-00-00-00000	CCWD Office Operations	104	0	Increase Public University Support Fund	Policy Packages
011-00-00-00000	CCWD Office Operations	105	0	Student Aid Data System	Policy Packages
011-00-00-00000	CCWD Office Operations	106	0	Continue and Expand Oregon Promise	Policy Packages
011-00-00-00000	CCWD Office Operations	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
011-00-00-00000	CCWD Office Operations	108	0	Integrated Postsecondary Data System	Policy Packages
011-00-00-00000	CCWD Office Operations	109	0	Infrastructure Positions	Policy Packages
011-00-00-00000	CCWD Office Operations	110	0	Improved Transfer Pathways	Policy Packages
011-00-00-00000	CCWD Office Operations	111	0	Consumer Protection and Vets' Support	Policy Packages
011-00-00-00000	CCWD Office Operations	112	0	Youth Work Experience	Policy Packages
011-00-00-00000	CCWD Office Operations	113	0	Oregon Tech Renewable Energy Center	Policy Packages
011-00-00-00000	CCWD Office Operations	114	0	ASPIRE Expansion/Continuation	Policy Packages
011-00-00-00000	CCWD Office Operations	115	0	Data Reporting Analyst	Policy Packages
011-00-00-00000	CCWD Office Operations	116	0	Minority Teacher Scholarship/Network	Policy Packages
011-00-00-00000	CCWD Office Operations	117	0	Scholarship Program Rebalance	Policy Packages
011-00-00-00000	CCWD Office Operations	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
011-00-00-00000	CCWD Office Operations	119	0	Financial Aid from Military Department	Policy Packages
012-00-00-00000	State Support to CCs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
012-00-00-00000	State Support to CCs	021	0	Phase - In	Essential Packages
012-00-00-00000	State Support to CCs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
012-00-00-00000	State Support to CCs	031	0	Standard Inflation	Essential Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
012-00-00-00000	State Support to CCs	032	0	Above Standard Inflation	Essential Packages
012-00-00-00000	State Support to CCs	033	0	Exceptional Inflation	Essential Packages
012-00-00-00000	State Support to CCs	050	0	Fundshifts	Essential Packages
012-00-00-00000	State Support to CCs	060	0	Technical Adjustments	Essential Packages
012-00-00-00000	State Support to CCs	080	0	May 2016 E-Board	Policy Packages
012-00-00-00000	State Support to CCs	101	0	Oregon Opportunity Grant	Policy Packages
012-00-00-00000	State Support to CCs	102	0	Current Service Level	Policy Packages
012-00-00-00000	State Support to CCs	103	0	Increase Community College Support Fund	Policy Packages
012-00-00-00000	State Support to CCs	104	0	Increase Public University Support Fund	Policy Packages
012-00-00-00000	State Support to CCs	105	0	Student Aid Data System	Policy Packages
012-00-00-00000	State Support to CCs	106	0	Continue and Expand Oregon Promise	Policy Packages
012-00-00-00000	State Support to CCs	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
012-00-00-00000	State Support to CCs	108	0	Integrated Postsecondary Data System	Policy Packages
012-00-00-00000	State Support to CCs	109	0	Infrastructure Positions	Policy Packages
012-00-00-00000	State Support to CCs	110	0	Improved Transfer Pathways	Policy Packages
012-00-00-00000	State Support to CCs	111	0	Consumer Protection and Vets' Support	Policy Packages
012-00-00-00000	State Support to CCs	112	0	Youth Work Experience	Policy Packages
012-00-00-00000	State Support to CCs	113	0	Oregon Tech Renewable Energy Center	Policy Packages
012-00-00-00000	State Support to CCs	114	0	ASPIRE Expansion/Continuation	Policy Packages
012-00-00-00000	State Support to CCs	115	0	Data Reporting Analyst	Policy Packages
012-00-00-00000	State Support to CCs	116	0	Minority Teacher Scholarship/Network	Policy Packages
012-00-00-00000	State Support to CCs	117	0	Scholarship Program Rebalance	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
012-00-00-00000	State Support to CCs	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
012-00-00-00000	State Support to CCs	119	0	Financial Aid from Military Department	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
013-00-00-00000	CCWD Federal/Other Support	021	0	Phase - In	Essential Packages
013-00-00-00000	CCWD Federal/Other Support	022	0	Phase-out Pgm & One-time Costs	Essential Packages
013-00-00-00000	CCWD Federal/Other Support	031	0	Standard Inflation	Essential Packages
013-00-00-00000	CCWD Federal/Other Support	032	0	Above Standard Inflation	Essential Packages
013-00-00-00000	CCWD Federal/Other Support	033	0	Exceptional Inflation	Essential Packages
013-00-00-00000	CCWD Federal/Other Support	050	0	Fundshifts	Essential Packages
013-00-00-00000	CCWD Federal/Other Support	060	0	Technical Adjustments	Essential Packages
013-00-00-00000	CCWD Federal/Other Support	080	0	May 2016 E-Board	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	101	0	Oregon Opportunity Grant	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	102	0	Current Service Level	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	103	0	Increase Community College Support Fund	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	104	0	Increase Public University Support Fund	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	105	0	Student Aid Data System	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	106	0	Continue and Expand Oregon Promise	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	108	0	Integrated Postsecondary Data System	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	109	0	Infrastructure Positions	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	110	0	Improved Transfer Pathways	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	111	0	Consumer Protection and Vets' Support	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
013-00-00-00000	CCWD Federal/Other Support	112	0	Youth Work Experience	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	113	0	Oregon Tech Renewable Energy Center	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	114	0	ASPIRE Expansion/Continuation	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	115	0	Data Reporting Analyst	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	116	0	Minority Teacher Scholarship/Network	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	117	0	Scholarship Program Rebalance	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	119	0	Financial Aid from Military Department	Policy Packages
014-00-00-00000	Youth Conservation Corp	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
014-00-00-00000	Youth Conservation Corp	021	0	Phase - In	Essential Packages
014-00-00-00000	Youth Conservation Corp	022	0	Phase-out Pgm & One-time Costs	Essential Packages
014-00-00-00000	Youth Conservation Corp	031	0	Standard Inflation	Essential Packages
014-00-00-00000	Youth Conservation Corp	032	0	Above Standard Inflation	Essential Packages
014-00-00-00000	Youth Conservation Corp	033	0	Exceptional Inflation	Essential Packages
014-00-00-00000	Youth Conservation Corp	050	0	Fundshifts	Essential Packages
014-00-00-00000	Youth Conservation Corp	060	0	Technical Adjustments	Essential Packages
014-00-00-00000	Youth Conservation Corp	080	0	May 2016 E-Board	Policy Packages
014-00-00-00000	Youth Conservation Corp	101	0	Oregon Opportunity Grant	Policy Packages
014-00-00-00000	Youth Conservation Corp	102	0	Current Service Level	Policy Packages
014-00-00-00000	Youth Conservation Corp	103	0	Increase Community College Support Fund	Policy Packages
014-00-00-00000	Youth Conservation Corp	104	0	Increase Public University Support Fund	Policy Packages
014-00-00-00000	Youth Conservation Corp	105	0	Student Aid Data System	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
014-00-00-00000	Youth Conservation Corp	106	0	Continue and Expand Oregon Promise	Policy Packages
014-00-00-00000	Youth Conservation Corp	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
014-00-00-00000	Youth Conservation Corp	108	0	Integrated Postsecondary Data System	Policy Packages
014-00-00-00000	Youth Conservation Corp	109	0	Infrastructure Positions	Policy Packages
014-00-00-00000	Youth Conservation Corp	110	0	Improved Transfer Pathways	Policy Packages
014-00-00-00000	Youth Conservation Corp	111	0	Consumer Protection and Vets' Support	Policy Packages
014-00-00-00000	Youth Conservation Corp	112	0	Youth Work Experience	Policy Packages
014-00-00-00000	Youth Conservation Corp	113	0	Oregon Tech Renewable Energy Center	Policy Packages
014-00-00-00000	Youth Conservation Corp	114	0	ASPIRE Expansion/Continuation	Policy Packages
014-00-00-00000	Youth Conservation Corp	115	0	Data Reporting Analyst	Policy Packages
014-00-00-00000	Youth Conservation Corp	116	0	Minority Teacher Scholarship/Network	Policy Packages
014-00-00-00000	Youth Conservation Corp	117	0	Scholarship Program Rebalance	Policy Packages
014-00-00-00000	Youth Conservation Corp	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
014-00-00-00000	Youth Conservation Corp	119	0	Financial Aid from Military Department	Policy Packages
015-00-00-00000	CCWD Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
015-00-00-00000	CCWD Debt Service	021	0	Phase - In	Essential Packages
015-00-00-00000	CCWD Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
015-00-00-00000	CCWD Debt Service	031	0	Standard Inflation	Essential Packages
015-00-00-00000	CCWD Debt Service	032	0	Above Standard Inflation	Essential Packages
015-00-00-00000	CCWD Debt Service	033	0	Exceptional Inflation	Essential Packages
015-00-00-00000	CCWD Debt Service	050	0	Fundshifts	Essential Packages
015-00-00-00000	CCWD Debt Service	060	0	Technical Adjustments	Essential Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
015-00-00-00000	CCWD Debt Service	080	0	May 2016 E-Board	Policy Packages
015-00-00-00000	CCWD Debt Service	101	0	Oregon Opportunity Grant	Policy Packages
015-00-00-00000	CCWD Debt Service	102	0	Current Service Level	Policy Packages
015-00-00-00000	CCWD Debt Service	103	0	Increase Community College Support Fund	Policy Packages
015-00-00-00000	CCWD Debt Service	104	0	Increase Public University Support Fund	Policy Packages
015-00-00-00000	CCWD Debt Service	105	0	Student Aid Data System	Policy Packages
015-00-00-00000	CCWD Debt Service	106	0	Continue and Expand Oregon Promise	Policy Packages
015-00-00-00000	CCWD Debt Service	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
015-00-00-00000	CCWD Debt Service	108	0	Integrated Postsecondary Data System	Policy Packages
015-00-00-00000	CCWD Debt Service	109	0	Infrastructure Positions	Policy Packages
015-00-00-00000	CCWD Debt Service	110	0	Improved Transfer Pathways	Policy Packages
015-00-00-00000	CCWD Debt Service	111	0	Consumer Protection and Vets' Support	Policy Packages
015-00-00-00000	CCWD Debt Service	112	0	Youth Work Experience	Policy Packages
015-00-00-00000	CCWD Debt Service	113	0	Oregon Tech Renewable Energy Center	Policy Packages
015-00-00-00000	CCWD Debt Service	114	0	ASPIRE Expansion/Continuation	Policy Packages
015-00-00-00000	CCWD Debt Service	115	0	Data Reporting Analyst	Policy Packages
015-00-00-00000	CCWD Debt Service	116	0	Minority Teacher Scholarship/Network	Policy Packages
015-00-00-00000	CCWD Debt Service	117	0	Scholarship Program Rebalance	Policy Packages
015-00-00-00000	CCWD Debt Service	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
015-00-00-00000	CCWD Debt Service	119	0	Financial Aid from Military Department	Policy Packages
021-00-00-00000	Public University Support Fund	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
021-00-00-00000	Public University Support Fund	021	0	Phase - In	Essential Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
021-00-00-00000	Public University Support Fund	022	0	Phase-out Pgm & One-time Costs	Essential Packages
021-00-00-00000	Public University Support Fund	031	0	Standard Inflation	Essential Packages
021-00-00-00000	Public University Support Fund	032	0	Above Standard Inflation	Essential Packages
021-00-00-00000	Public University Support Fund	033	0	Exceptional Inflation	Essential Packages
021-00-00-00000	Public University Support Fund	050	0	Fundshifts	Essential Packages
021-00-00-00000	Public University Support Fund	060	0	Technical Adjustments	Essential Packages
021-00-00-00000	Public University Support Fund	080	0	May 2016 E-Board	Policy Packages
021-00-00-00000	Public University Support Fund	101	0	Oregon Opportunity Grant	Policy Packages
021-00-00-00000	Public University Support Fund	102	0	Current Service Level	Policy Packages
021-00-00-00000	Public University Support Fund	103	0	Increase Community College Support Fund	Policy Packages
021-00-00-00000	Public University Support Fund	104	0	Increase Public University Support Fund	Policy Packages
021-00-00-00000	Public University Support Fund	105	0	Student Aid Data System	Policy Packages
021-00-00-00000	Public University Support Fund	106	0	Continue and Expand Oregon Promise	Policy Packages
021-00-00-00000	Public University Support Fund	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
021-00-00-00000	Public University Support Fund	108	0	Integrated Postsecondary Data System	Policy Packages
021-00-00-00000	Public University Support Fund	109	0	Infrastructure Positions	Policy Packages
021-00-00-00000	Public University Support Fund	110	0	Improved Transfer Pathways	Policy Packages
021-00-00-00000	Public University Support Fund	111	0	Consumer Protection and Vets' Support	Policy Packages
021-00-00-00000	Public University Support Fund	112	0	Youth Work Experience	Policy Packages
021-00-00-00000	Public University Support Fund	113	0	Oregon Tech Renewable Energy Center	Policy Packages
021-00-00-00000	Public University Support Fund	114	0	ASPIRE Expansion/Continuation	Policy Packages
021-00-00-00000	Public University Support Fund	115	0	Data Reporting Analyst	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
021-00-00-00000	Public University Support Fund	116	0	Minority Teacher Scholarship/Network	Policy Packages
021-00-00-00000	Public University Support Fund	117	0	Scholarship Program Rebalance	Policy Packages
021-00-00-00000	Public University Support Fund	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
021-00-00-00000	Public University Support Fund	119	0	Financial Aid from Military Department	Policy Packages
022-00-00-00000	Agricultural Experiment Station	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
022-00-00-00000	Agricultural Experiment Station	021	0	Phase - In	Essential Packages
022-00-00-00000	Agricultural Experiment Station	022	0	Phase-out Pgm & One-time Costs	Essential Packages
022-00-00-00000	Agricultural Experiment Station	031	0	Standard Inflation	Essential Packages
022-00-00-00000	Agricultural Experiment Station	032	0	Above Standard Inflation	Essential Packages
022-00-00-00000	Agricultural Experiment Station	033	0	Exceptional Inflation	Essential Packages
022-00-00-00000	Agricultural Experiment Station	050	0	Fundshifts	Essential Packages
022-00-00-00000	Agricultural Experiment Station	060	0	Technical Adjustments	Essential Packages
022-00-00-00000	Agricultural Experiment Station	080	0	May 2016 E-Board	Policy Packages
022-00-00-00000	Agricultural Experiment Station	101	0	Oregon Opportunity Grant	Policy Packages
022-00-00-00000	Agricultural Experiment Station	102	0	Current Service Level	Policy Packages
022-00-00-00000	Agricultural Experiment Station	103	0	Increase Community College Support Fund	Policy Packages
022-00-00-00000	Agricultural Experiment Station	104	0	Increase Public University Support Fund	Policy Packages
022-00-00-00000	Agricultural Experiment Station	105	0	Student Aid Data System	Policy Packages
022-00-00-00000	Agricultural Experiment Station	106	0	Continue and Expand Oregon Promise	Policy Packages
022-00-00-00000	Agricultural Experiment Station	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
022-00-00-00000	Agricultural Experiment Station	108	0	Integrated Postsecondary Data System	Policy Packages
022-00-00-00000	Agricultural Experiment Station	109	0	Infrastructure Positions	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
022-00-00-00000	Agricultural Experiment Station	110	0	Improved Transfer Pathways	Policy Packages
022-00-00-00000	Agricultural Experiment Station	111	0	Consumer Protection and Vets' Support	Policy Packages
022-00-00-00000	Agricultural Experiment Station	112	0	Youth Work Experience	Policy Packages
022-00-00-00000	Agricultural Experiment Station	113	0	Oregon Tech Renewable Energy Center	Policy Packages
022-00-00-00000	Agricultural Experiment Station	114	0	ASPIRE Expansion/Continuation	Policy Packages
022-00-00-00000	Agricultural Experiment Station	115	0	Data Reporting Analyst	Policy Packages
022-00-00-00000	Agricultural Experiment Station	116	0	Minority Teacher Scholarship/Network	Policy Packages
022-00-00-00000	Agricultural Experiment Station	117	0	Scholarship Program Rebalance	Policy Packages
022-00-00-00000	Agricultural Experiment Station	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
022-00-00-00000	Agricultural Experiment Station	119	0	Financial Aid from Military Department	Policy Packages
023-00-00-00000	Extension Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
023-00-00-00000	Extension Service	021	0	Phase - In	Essential Packages
023-00-00-00000	Extension Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
023-00-00-00000	Extension Service	031	0	Standard Inflation	Essential Packages
023-00-00-00000	Extension Service	032	0	Above Standard Inflation	Essential Packages
023-00-00-00000	Extension Service	033	0	Exceptional Inflation	Essential Packages
023-00-00-00000	Extension Service	050	0	Fundshifts	Essential Packages
023-00-00-00000	Extension Service	060	0	Technical Adjustments	Essential Packages
023-00-00-00000	Extension Service	080	0	May 2016 E-Board	Policy Packages
023-00-00-00000	Extension Service	101	0	Oregon Opportunity Grant	Policy Packages
023-00-00-00000	Extension Service	102	0	Current Service Level	Policy Packages
023-00-00-00000	Extension Service	103	0	Increase Community College Support Fund	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
023-00-00-00000	Extension Service	104	0	Increase Public University Support Fund	Policy Packages
023-00-00-00000	Extension Service	105	0	Student Aid Data System	Policy Packages
023-00-00-00000	Extension Service	106	0	Continue and Expand Oregon Promise	Policy Packages
023-00-00-00000	Extension Service	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
023-00-00-00000	Extension Service	108	0	Integrated Postsecondary Data System	Policy Packages
023-00-00-00000	Extension Service	109	0	Infrastructure Positions	Policy Packages
023-00-00-00000	Extension Service	110	0	Improved Transfer Pathways	Policy Packages
023-00-00-00000	Extension Service	111	0	Consumer Protection and Vets' Support	Policy Packages
023-00-00-00000	Extension Service	112	0	Youth Work Experience	Policy Packages
023-00-00-00000	Extension Service	113	0	Oregon Tech Renewable Energy Center	Policy Packages
023-00-00-00000	Extension Service	114	0	ASPIRE Expansion/Continuation	Policy Packages
023-00-00-00000	Extension Service	115	0	Data Reporting Analyst	Policy Packages
023-00-00-00000	Extension Service	116	0	Minority Teacher Scholarship/Network	Policy Packages
023-00-00-00000	Extension Service	117	0	Scholarship Program Rebalance	Policy Packages
023-00-00-00000	Extension Service	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
023-00-00-00000	Extension Service	119	0	Financial Aid from Military Department	Policy Packages
024-00-00-00000	Forest Research Laboratory	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
024-00-00-00000	Forest Research Laboratory	021	0	Phase - In	Essential Packages
024-00-00-00000	Forest Research Laboratory	022	0	Phase-out Pgm & One-time Costs	Essential Packages
024-00-00-00000	Forest Research Laboratory	031	0	Standard Inflation	Essential Packages
024-00-00-00000	Forest Research Laboratory	032	0	Above Standard Inflation	Essential Packages
024-00-00-00000	Forest Research Laboratory	033	0	Exceptional Inflation	Essential Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
024-00-00-00000	Forest Research Laboratory	050	0	Fundshifts	Essential Packages
024-00-00-00000	Forest Research Laboratory	060	0	Technical Adjustments	Essential Packages
024-00-00-00000	Forest Research Laboratory	080	0	May 2016 E-Board	Policy Packages
024-00-00-00000	Forest Research Laboratory	101	0	Oregon Opportunity Grant	Policy Packages
024-00-00-00000	Forest Research Laboratory	102	0	Current Service Level	Policy Packages
024-00-00-00000	Forest Research Laboratory	103	0	Increase Community College Support Fund	Policy Packages
024-00-00-00000	Forest Research Laboratory	104	0	Increase Public University Support Fund	Policy Packages
024-00-00-00000	Forest Research Laboratory	105	0	Student Aid Data System	Policy Packages
024-00-00-00000	Forest Research Laboratory	106	0	Continue and Expand Oregon Promise	Policy Packages
024-00-00-00000	Forest Research Laboratory	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
024-00-00-00000	Forest Research Laboratory	108	0	Integrated Postsecondary Data System	Policy Packages
024-00-00-00000	Forest Research Laboratory	109	0	Infrastructure Positions	Policy Packages
024-00-00-00000	Forest Research Laboratory	110	0	Improved Transfer Pathways	Policy Packages
024-00-00-00000	Forest Research Laboratory	111	0	Consumer Protection and Vets' Support	Policy Packages
024-00-00-00000	Forest Research Laboratory	112	0	Youth Work Experience	Policy Packages
024-00-00-00000	Forest Research Laboratory	113	0	Oregon Tech Renewable Energy Center	Policy Packages
024-00-00-00000	Forest Research Laboratory	114	0	ASPIRE Expansion/Continuation	Policy Packages
024-00-00-00000	Forest Research Laboratory	115	0	Data Reporting Analyst	Policy Packages
024-00-00-00000	Forest Research Laboratory	116	0	Minority Teacher Scholarship/Network	Policy Packages
024-00-00-00000	Forest Research Laboratory	117	0	Scholarship Program Rebalance	Policy Packages
024-00-00-00000	Forest Research Laboratory	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
024-00-00-00000	Forest Research Laboratory	119	0	Financial Aid from Military Department	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
025-00-00-00000	PU State Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
025-00-00-00000	PU State Programs	021	0	Phase - In	Essential Packages
025-00-00-00000	PU State Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
025-00-00-00000	PU State Programs	031	0	Standard Inflation	Essential Packages
025-00-00-00000	PU State Programs	032	0	Above Standard Inflation	Essential Packages
025-00-00-00000	PU State Programs	033	0	Exceptional Inflation	Essential Packages
025-00-00-00000	PU State Programs	050	0	Fundshifts	Essential Packages
025-00-00-00000	PU State Programs	060	0	Technical Adjustments	Essential Packages
025-00-00-00000	PU State Programs	080	0	May 2016 E-Board	Policy Packages
025-00-00-00000	PU State Programs	101	0	Oregon Opportunity Grant	Policy Packages
025-00-00-00000	PU State Programs	102	0	Current Service Level	Policy Packages
025-00-00-00000	PU State Programs	103	0	Increase Community College Support Fund	Policy Packages
025-00-00-00000	PU State Programs	104	0	Increase Public University Support Fund	Policy Packages
025-00-00-00000	PU State Programs	105	0	Student Aid Data System	Policy Packages
025-00-00-00000	PU State Programs	106	0	Continue and Expand Oregon Promise	Policy Packages
025-00-00-00000	PU State Programs	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
025-00-00-00000	PU State Programs	108	0	Integrated Postsecondary Data System	Policy Packages
025-00-00-00000	PU State Programs	109	0	Infrastructure Positions	Policy Packages
025-00-00-00000	PU State Programs	110	0	Improved Transfer Pathways	Policy Packages
025-00-00-00000	PU State Programs	111	0	Consumer Protection and Vets' Support	Policy Packages
025-00-00-00000	PU State Programs	112	0	Youth Work Experience	Policy Packages
025-00-00-00000	PU State Programs	113	0	Oregon Tech Renewable Energy Center	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
025-00-00-00000	PU State Programs	114	0	ASPIRE Expansion/Continuation	Policy Packages
025-00-00-00000	PU State Programs	115	0	Data Reporting Analyst	Policy Packages
025-00-00-00000	PU State Programs	116	0	Minority Teacher Scholarship/Network	Policy Packages
025-00-00-00000	PU State Programs	117	0	Scholarship Program Rebalance	Policy Packages
025-00-00-00000	PU State Programs	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
025-00-00-00000	PU State Programs	119	0	Financial Aid from Military Department	Policy Packages
026-00-00-00000	PU Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
026-00-00-00000	PU Debt Service	021	0	Phase - In	Essential Packages
026-00-00-00000	PU Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
026-00-00-00000	PU Debt Service	031	0	Standard Inflation	Essential Packages
026-00-00-00000	PU Debt Service	032	0	Above Standard Inflation	Essential Packages
026-00-00-00000	PU Debt Service	033	0	Exceptional Inflation	Essential Packages
026-00-00-00000	PU Debt Service	050	0	Fundshifts	Essential Packages
026-00-00-00000	PU Debt Service	060	0	Technical Adjustments	Essential Packages
026-00-00-00000	PU Debt Service	080	0	May 2016 E-Board	Policy Packages
026-00-00-00000	PU Debt Service	101	0	Oregon Opportunity Grant	Policy Packages
026-00-00-00000	PU Debt Service	102	0	Current Service Level	Policy Packages
026-00-00-00000	PU Debt Service	103	0	Increase Community College Support Fund	Policy Packages
026-00-00-00000	PU Debt Service	104	0	Increase Public University Support Fund	Policy Packages
026-00-00-00000	PU Debt Service	105	0	Student Aid Data System	Policy Packages
026-00-00-00000	PU Debt Service	106	0	Continue and Expand Oregon Promise	Policy Packages
026-00-00-00000	PU Debt Service	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
026-00-00-00000	PU Debt Service	108	0	Integrated Postsecondary Data System	Policy Packages
026-00-00-00000	PU Debt Service	109	0	Infrastructure Positions	Policy Packages
026-00-00-00000	PU Debt Service	110	0	Improved Transfer Pathways	Policy Packages
026-00-00-00000	PU Debt Service	111	0	Consumer Protection and Vets' Support	Policy Packages
026-00-00-00000	PU Debt Service	112	0	Youth Work Experience	Policy Packages
026-00-00-00000	PU Debt Service	113	0	Oregon Tech Renewable Energy Center	Policy Packages
026-00-00-00000	PU Debt Service	114	0	ASPIRE Expansion/Continuation	Policy Packages
026-00-00-00000	PU Debt Service	115	0	Data Reporting Analyst	Policy Packages
026-00-00-00000	PU Debt Service	116	0	Minority Teacher Scholarship/Network	Policy Packages
026-00-00-00000	PU Debt Service	117	0	Scholarship Program Rebalance	Policy Packages
026-00-00-00000	PU Debt Service	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
026-00-00-00000	PU Debt Service	119	0	Financial Aid from Military Department	Policy Packages
027-00-00-00000	Sports Action Lottery	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
027-00-00-00000	Sports Action Lottery	021	0	Phase - In	Essential Packages
027-00-00-00000	Sports Action Lottery	022	0	Phase-out Pgm & One-time Costs	Essential Packages
027-00-00-00000	Sports Action Lottery	031	0	Standard Inflation	Essential Packages
027-00-00-00000	Sports Action Lottery	032	0	Above Standard Inflation	Essential Packages
027-00-00-00000	Sports Action Lottery	033	0	Exceptional Inflation	Essential Packages
027-00-00-00000	Sports Action Lottery	050	0	Fundshifts	Essential Packages
027-00-00-00000	Sports Action Lottery	060	0	Technical Adjustments	Essential Packages
027-00-00-00000	Sports Action Lottery	080	0	May 2016 E-Board	Policy Packages
027-00-00-00000	Sports Action Lottery	101	0	Oregon Opportunity Grant	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
027-00-00-00000	Sports Action Lottery	102	0	Current Service Level	Policy Packages
027-00-00-00000	Sports Action Lottery	103	0	Increase Community College Support Fund	Policy Packages
027-00-00-00000	Sports Action Lottery	104	0	Increase Public University Support Fund	Policy Packages
027-00-00-00000	Sports Action Lottery	105	0	Student Aid Data System	Policy Packages
027-00-00-00000	Sports Action Lottery	106	0	Continue and Expand Oregon Promise	Policy Packages
027-00-00-00000	Sports Action Lottery	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
027-00-00-00000	Sports Action Lottery	108	0	Integrated Postsecondary Data System	Policy Packages
027-00-00-00000	Sports Action Lottery	109	0	Infrastructure Positions	Policy Packages
027-00-00-00000	Sports Action Lottery	110	0	Improved Transfer Pathways	Policy Packages
027-00-00-00000	Sports Action Lottery	111	0	Consumer Protection and Vets' Support	Policy Packages
027-00-00-00000	Sports Action Lottery	112	0	Youth Work Experience	Policy Packages
027-00-00-00000	Sports Action Lottery	113	0	Oregon Tech Renewable Energy Center	Policy Packages
027-00-00-00000	Sports Action Lottery	114	0	ASPIRE Expansion/Continuation	Policy Packages
027-00-00-00000	Sports Action Lottery	115	0	Data Reporting Analyst	Policy Packages
027-00-00-00000	Sports Action Lottery	116	0	Minority Teacher Scholarship/Network	Policy Packages
027-00-00-00000	Sports Action Lottery	117	0	Scholarship Program Rebalance	Policy Packages
027-00-00-00000	Sports Action Lottery	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
027-00-00-00000	Sports Action Lottery	119	0	Financial Aid from Military Department	Policy Packages
031-00-00-00000	OHSU	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
031-00-00-00000	OHSU	021	0	Phase - In	Essential Packages
031-00-00-00000	OHSU	022	0	Phase-out Pgm & One-time Costs	Essential Packages
031-00-00-00000	OHSU	031	0	Standard Inflation	Essential Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
031-00-00-00000	OHSU	032	0	Above Standard Inflation	Essential Packages
031-00-00-00000	OHSU	033	0	Exceptional Inflation	Essential Packages
031-00-00-00000	OHSU	050	0	Fundshifts	Essential Packages
031-00-00-00000	OHSU	060	0	Technical Adjustments	Essential Packages
031-00-00-00000	OHSU	080	0	May 2016 E-Board	Policy Packages
031-00-00-00000	OHSU	101	0	Oregon Opportunity Grant	Policy Packages
031-00-00-00000	OHSU	102	0	Current Service Level	Policy Packages
031-00-00-00000	OHSU	103	0	Increase Community College Support Fund	Policy Packages
031-00-00-00000	OHSU	104	0	Increase Public University Support Fund	Policy Packages
031-00-00-00000	OHSU	105	0	Student Aid Data System	Policy Packages
031-00-00-00000	OHSU	106	0	Continue and Expand Oregon Promise	Policy Packages
031-00-00-00000	OHSU	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
031-00-00-00000	OHSU	108	0	Integrated Postsecondary Data System	Policy Packages
031-00-00-00000	OHSU	109	0	Infrastructure Positions	Policy Packages
031-00-00-00000	OHSU	110	0	Improved Transfer Pathways	Policy Packages
031-00-00-00000	OHSU	111	0	Consumer Protection and Vets' Support	Policy Packages
031-00-00-00000	OHSU	112	0	Youth Work Experience	Policy Packages
031-00-00-00000	OHSU	113	0	Oregon Tech Renewable Energy Center	Policy Packages
031-00-00-00000	OHSU	114	0	ASPIRE Expansion/Continuation	Policy Packages
031-00-00-00000	OHSU	115	0	Data Reporting Analyst	Policy Packages
031-00-00-00000	OHSU	116	0	Minority Teacher Scholarship/Network	Policy Packages
031-00-00-00000	OHSU	117	0	Scholarship Program Rebalance	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
031-00-00-00000	OHSU	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
031-00-00-00000	OHSU	119	0	Financial Aid from Military Department	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
032-00-00-00000	OHSU Bond Related Costs	021	0	Phase - In	Essential Packages
032-00-00-00000	OHSU Bond Related Costs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
032-00-00-00000	OHSU Bond Related Costs	031	0	Standard Inflation	Essential Packages
032-00-00-00000	OHSU Bond Related Costs	032	0	Above Standard Inflation	Essential Packages
032-00-00-00000	OHSU Bond Related Costs	033	0	Exceptional Inflation	Essential Packages
032-00-00-00000	OHSU Bond Related Costs	050	0	Fundshifts	Essential Packages
032-00-00-00000	OHSU Bond Related Costs	060	0	Technical Adjustments	Essential Packages
032-00-00-00000	OHSU Bond Related Costs	080	0	May 2016 E-Board	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	101	0	Oregon Opportunity Grant	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	102	0	Current Service Level	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	103	0	Increase Community College Support Fund	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	104	0	Increase Public University Support Fund	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	105	0	Student Aid Data System	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	106	0	Continue and Expand Oregon Promise	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	108	0	Integrated Postsecondary Data System	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	109	0	Infrastructure Positions	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	110	0	Improved Transfer Pathways	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	111	0	Consumer Protection and Vets' Support	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
032-00-00-00000	OHSU Bond Related Costs	112	0	Youth Work Experience	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	113	0	Oregon Tech Renewable Energy Center	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	114	0	ASPIRE Expansion/Continuation	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	115	0	Data Reporting Analyst	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	116	0	Minority Teacher Scholarship/Network	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	117	0	Scholarship Program Rebalance	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	119	0	Financial Aid from Military Department	Policy Packages
041-00-00-00000	OSAC Office Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
041-00-00-00000	OSAC Office Operations	021	0	Phase - In	Essential Packages
041-00-00-00000	OSAC Office Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
041-00-00-00000	OSAC Office Operations	031	0	Standard Inflation	Essential Packages
041-00-00-00000	OSAC Office Operations	032	0	Above Standard Inflation	Essential Packages
041-00-00-00000	OSAC Office Operations	033	0	Exceptional Inflation	Essential Packages
041-00-00-00000	OSAC Office Operations	050	0	Fundshifts	Essential Packages
041-00-00-00000	OSAC Office Operations	060	0	Technical Adjustments	Essential Packages
041-00-00-00000	OSAC Office Operations	080	0	May 2016 E-Board	Policy Packages
041-00-00-00000	OSAC Office Operations	101	0	Oregon Opportunity Grant	Policy Packages
041-00-00-00000	OSAC Office Operations	102	0	Current Service Level	Policy Packages
041-00-00-00000	OSAC Office Operations	103	0	Increase Community College Support Fund	Policy Packages
041-00-00-00000	OSAC Office Operations	104	0	Increase Public University Support Fund	Policy Packages
041-00-00-00000	OSAC Office Operations	105	0	Student Aid Data System	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
041-00-00-00000	OSAC Office Operations	106	0	Continue and Expand Oregon Promise	Policy Packages
041-00-00-00000	OSAC Office Operations	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
041-00-00-00000	OSAC Office Operations	108	0	Integrated Postsecondary Data System	Policy Packages
041-00-00-00000	OSAC Office Operations	109	0	Infrastructure Positions	Policy Packages
041-00-00-00000	OSAC Office Operations	110	0	Improved Transfer Pathways	Policy Packages
041-00-00-00000	OSAC Office Operations	111	0	Consumer Protection and Vets' Support	Policy Packages
041-00-00-00000	OSAC Office Operations	112	0	Youth Work Experience	Policy Packages
041-00-00-00000	OSAC Office Operations	113	0	Oregon Tech Renewable Energy Center	Policy Packages
041-00-00-00000	OSAC Office Operations	114	0	ASPIRE Expansion/Continuation	Policy Packages
041-00-00-00000	OSAC Office Operations	115	0	Data Reporting Analyst	Policy Packages
041-00-00-00000	OSAC Office Operations	116	0	Minority Teacher Scholarship/Network	Policy Packages
041-00-00-00000	OSAC Office Operations	117	0	Scholarship Program Rebalance	Policy Packages
041-00-00-00000	OSAC Office Operations	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
041-00-00-00000	OSAC Office Operations	119	0	Financial Aid from Military Department	Policy Packages
042-00-00-00000	OSAC Other Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
042-00-00-00000	OSAC Other Programs	021	0	Phase - In	Essential Packages
042-00-00-00000	OSAC Other Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
042-00-00-00000	OSAC Other Programs	031	0	Standard Inflation	Essential Packages
042-00-00-00000	OSAC Other Programs	032	0	Above Standard Inflation	Essential Packages
042-00-00-00000	OSAC Other Programs	033	0	Exceptional Inflation	Essential Packages
042-00-00-00000	OSAC Other Programs	050	0	Fundshifts	Essential Packages
042-00-00-00000	OSAC Other Programs	060	0	Technical Adjustments	Essential Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
042-00-00-00000	OSAC Other Programs	080	0	May 2016 E-Board	Policy Packages
042-00-00-00000	OSAC Other Programs	101	0	Oregon Opportunity Grant	Policy Packages
042-00-00-00000	OSAC Other Programs	102	0	Current Service Level	Policy Packages
042-00-00-00000	OSAC Other Programs	103	0	Increase Community College Support Fund	Policy Packages
042-00-00-00000	OSAC Other Programs	104	0	Increase Public University Support Fund	Policy Packages
042-00-00-00000	OSAC Other Programs	105	0	Student Aid Data System	Policy Packages
042-00-00-00000	OSAC Other Programs	106	0	Continue and Expand Oregon Promise	Policy Packages
042-00-00-00000	OSAC Other Programs	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
042-00-00-00000	OSAC Other Programs	108	0	Integrated Postsecondary Data System	Policy Packages
042-00-00-00000	OSAC Other Programs	109	0	Infrastructure Positions	Policy Packages
042-00-00-00000	OSAC Other Programs	110	0	Improved Transfer Pathways	Policy Packages
042-00-00-00000	OSAC Other Programs	111	0	Consumer Protection and Vets' Support	Policy Packages
042-00-00-00000	OSAC Other Programs	112	0	Youth Work Experience	Policy Packages
042-00-00-00000	OSAC Other Programs	113	0	Oregon Tech Renewable Energy Center	Policy Packages
042-00-00-00000	OSAC Other Programs	114	0	ASPIRE Expansion/Continuation	Policy Packages
042-00-00-00000	OSAC Other Programs	115	0	Data Reporting Analyst	Policy Packages
042-00-00-00000	OSAC Other Programs	116	0	Minority Teacher Scholarship/Network	Policy Packages
042-00-00-00000	OSAC Other Programs	117	0	Scholarship Program Rebalance	Policy Packages
042-00-00-00000	OSAC Other Programs	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
042-00-00-00000	OSAC Other Programs	119	0	Financial Aid from Military Department	Policy Packages
043-00-00-00000	Opportunity Grants	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
043-00-00-00000	Opportunity Grants	021	0	Phase - In	Essential Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
043-00-00-00000	Opportunity Grants	022	0	Phase-out Pgm & One-time Costs	Essential Packages
043-00-00-00000	Opportunity Grants	031	0	Standard Inflation	Essential Packages
043-00-00-00000	Opportunity Grants	032	0	Above Standard Inflation	Essential Packages
043-00-00-00000	Opportunity Grants	033	0	Exceptional Inflation	Essential Packages
043-00-00-00000	Opportunity Grants	050	0	Fundshifts	Essential Packages
043-00-00-00000	Opportunity Grants	060	0	Technical Adjustments	Essential Packages
043-00-00-00000	Opportunity Grants	080	0	May 2016 E-Board	Policy Packages
043-00-00-00000	Opportunity Grants	101	0	Oregon Opportunity Grant	Policy Packages
043-00-00-00000	Opportunity Grants	102	0	Current Service Level	Policy Packages
043-00-00-00000	Opportunity Grants	103	0	Increase Community College Support Fund	Policy Packages
043-00-00-00000	Opportunity Grants	104	0	Increase Public University Support Fund	Policy Packages
043-00-00-00000	Opportunity Grants	105	0	Student Aid Data System	Policy Packages
043-00-00-00000	Opportunity Grants	106	0	Continue and Expand Oregon Promise	Policy Packages
043-00-00-00000	Opportunity Grants	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
043-00-00-00000	Opportunity Grants	108	0	Integrated Postsecondary Data System	Policy Packages
043-00-00-00000	Opportunity Grants	109	0	Infrastructure Positions	Policy Packages
043-00-00-00000	Opportunity Grants	110	0	Improved Transfer Pathways	Policy Packages
043-00-00-00000	Opportunity Grants	111	0	Consumer Protection and Vets' Support	Policy Packages
043-00-00-00000	Opportunity Grants	112	0	Youth Work Experience	Policy Packages
043-00-00-00000	Opportunity Grants	113	0	Oregon Tech Renewable Energy Center	Policy Packages
043-00-00-00000	Opportunity Grants	114	0	ASPIRE Expansion/Continuation	Policy Packages
043-00-00-00000	Opportunity Grants	115	0	Data Reporting Analyst	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
043-00-00-00000	Opportunity Grants	116	0	Minority Teacher Scholarship/Network	Policy Packages
043-00-00-00000	Opportunity Grants	117	0	Scholarship Program Rebalance	Policy Packages
043-00-00-00000	Opportunity Grants	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
043-00-00-00000	Opportunity Grants	119	0	Financial Aid from Military Department	Policy Packages
044-00-00-00000	ASPIRE	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
044-00-00-00000	ASPIRE	021	0	Phase - In	Essential Packages
044-00-00-00000	ASPIRE	022	0	Phase-out Pgm & One-time Costs	Essential Packages
044-00-00-00000	ASPIRE	031	0	Standard Inflation	Essential Packages
044-00-00-00000	ASPIRE	032	0	Above Standard Inflation	Essential Packages
044-00-00-00000	ASPIRE	033	0	Exceptional Inflation	Essential Packages
044-00-00-00000	ASPIRE	050	0	Fundshifts	Essential Packages
044-00-00-00000	ASPIRE	060	0	Technical Adjustments	Essential Packages
044-00-00-00000	ASPIRE	080	0	May 2016 E-Board	Policy Packages
044-00-00-00000	ASPIRE	101	0	Oregon Opportunity Grant	Policy Packages
044-00-00-00000	ASPIRE	102	0	Current Service Level	Policy Packages
044-00-00-00000	ASPIRE	103	0	Increase Community College Support Fund	Policy Packages
044-00-00-00000	ASPIRE	104	0	Increase Public University Support Fund	Policy Packages
044-00-00-00000	ASPIRE	105	0	Student Aid Data System	Policy Packages
044-00-00-00000	ASPIRE	106	0	Continue and Expand Oregon Promise	Policy Packages
044-00-00-00000	ASPIRE	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
044-00-00-00000	ASPIRE	108	0	Integrated Postsecondary Data System	Policy Packages
044-00-00-00000	ASPIRE	109	0	Infrastructure Positions	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
044-00-00-00000	ASPIRE	110	0	Improved Transfer Pathways	Policy Packages
044-00-00-00000	ASPIRE	111	0	Consumer Protection and Vets' Support	Policy Packages
044-00-00-00000	ASPIRE	112	0	Youth Work Experience	Policy Packages
044-00-00-00000	ASPIRE	113	0	Oregon Tech Renewable Energy Center	Policy Packages
044-00-00-00000	ASPIRE	114	0	ASPIRE Expansion/Continuation	Policy Packages
044-00-00-00000	ASPIRE	115	0	Data Reporting Analyst	Policy Packages
044-00-00-00000	ASPIRE	116	0	Minority Teacher Scholarship/Network	Policy Packages
044-00-00-00000	ASPIRE	117	0	Scholarship Program Rebalance	Policy Packages
044-00-00-00000	ASPIRE	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
044-00-00-00000	ASPIRE	119	0	Financial Aid from Military Department	Policy Packages
088-00-00-00000	Capital Improvement	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
088-00-00-00000	Capital Improvement	021	0	Phase - In	Essential Packages
088-00-00-00000	Capital Improvement	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvement	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvement	032	0	Above Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvement	033	0	Exceptional Inflation	Essential Packages
088-00-00-00000	Capital Improvement	050	0	Fundshifts	Essential Packages
088-00-00-00000	Capital Improvement	060	0	Technical Adjustments	Essential Packages
088-00-00-00000	Capital Improvement	080	0	May 2016 E-Board	Policy Packages
088-00-00-00000	Capital Improvement	101	0	Oregon Opportunity Grant	Policy Packages
088-00-00-00000	Capital Improvement	102	0	Current Service Level	Policy Packages
088-00-00-00000	Capital Improvement	103	0	Increase Community College Support Fund	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
088-00-00-00000	Capital Improvement	104	0	Increase Public University Support Fund	Policy Packages
088-00-00-00000	Capital Improvement	105	0	Student Aid Data System	Policy Packages
088-00-00-00000	Capital Improvement	106	0	Continue and Expand Oregon Promise	Policy Packages
088-00-00-00000	Capital Improvement	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
088-00-00-00000	Capital Improvement	108	0	Integrated Postsecondary Data System	Policy Packages
088-00-00-00000	Capital Improvement	109	0	Infrastructure Positions	Policy Packages
088-00-00-00000	Capital Improvement	110	0	Improved Transfer Pathways	Policy Packages
088-00-00-00000	Capital Improvement	111	0	Consumer Protection and Vets' Support	Policy Packages
088-00-00-00000	Capital Improvement	112	0	Youth Work Experience	Policy Packages
088-00-00-00000	Capital Improvement	113	0	Oregon Tech Renewable Energy Center	Policy Packages
088-00-00-00000	Capital Improvement	114	0	ASPIRE Expansion/Continuation	Policy Packages
088-00-00-00000	Capital Improvement	115	0	Data Reporting Analyst	Policy Packages
088-00-00-00000	Capital Improvement	116	0	Minority Teacher Scholarship/Network	Policy Packages
088-00-00-00000	Capital Improvement	117	0	Scholarship Program Rebalance	Policy Packages
088-00-00-00000	Capital Improvement	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
088-00-00-00000	Capital Improvement	119	0	Financial Aid from Military Department	Policy Packages
089-00-00-00000	Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase - In	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
089-00-00-00000	Capital Construction	050	0	Fundshifts	Essential Packages
089-00-00-00000	Capital Construction	060	0	Technical Adjustments	Essential Packages
089-00-00-00000	Capital Construction	080	0	May 2016 E-Board	Policy Packages
089-00-00-00000	Capital Construction	101	0	Oregon Opportunity Grant	Policy Packages
089-00-00-00000	Capital Construction	102	0	Current Service Level	Policy Packages
089-00-00-00000	Capital Construction	103	0	Increase Community College Support Fund	Policy Packages
089-00-00-00000	Capital Construction	104	0	Increase Public University Support Fund	Policy Packages
089-00-00-00000	Capital Construction	105	0	Student Aid Data System	Policy Packages
089-00-00-00000	Capital Construction	106	0	Continue and Expand Oregon Promise	Policy Packages
089-00-00-00000	Capital Construction	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
089-00-00-00000	Capital Construction	108	0	Integrated Postsecondary Data System	Policy Packages
089-00-00-00000	Capital Construction	109	0	Infrastructure Positions	Policy Packages
089-00-00-00000	Capital Construction	110	0	Improved Transfer Pathways	Policy Packages
089-00-00-00000	Capital Construction	111	0	Consumer Protection and Vets' Support	Policy Packages
089-00-00-00000	Capital Construction	112	0	Youth Work Experience	Policy Packages
089-00-00-00000	Capital Construction	113	0	Oregon Tech Renewable Energy Center	Policy Packages
089-00-00-00000	Capital Construction	114	0	ASPIRE Expansion/Continuation	Policy Packages
089-00-00-00000	Capital Construction	115	0	Data Reporting Analyst	Policy Packages
089-00-00-00000	Capital Construction	116	0	Minority Teacher Scholarship/Network	Policy Packages
089-00-00-00000	Capital Construction	117	0	Scholarship Program Rebalance	Policy Packages
089-00-00-00000	Capital Construction	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
089-00-00-00000	Capital Construction	119	0	Financial Aid from Military Department	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
101-00-00-00000	HECC Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
101-00-00-00000	HECC Operations	021	0	Phase - In	Essential Packages
101-00-00-00000	HECC Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
101-00-00-00000	HECC Operations	031	0	Standard Inflation	Essential Packages
101-00-00-00000	HECC Operations	032	0	Above Standard Inflation	Essential Packages
101-00-00-00000	HECC Operations	033	0	Exceptional Inflation	Essential Packages
101-00-00-00000	HECC Operations	050	0	Fundshifts	Essential Packages
101-00-00-00000	HECC Operations	060	0	Technical Adjustments	Essential Packages
101-00-00-00000	HECC Operations	080	0	May 2016 E-Board	Policy Packages
101-00-00-00000	HECC Operations	081	0	September 2016 Emergency Board	Policy Packages
101-00-00-00000	HECC Operations	090	0	Analyst Adjustments	Policy Packages
101-00-00-00000	HECC Operations	091	0	Statewide Adjustment DAS Chgs	Policy Packages
101-00-00-00000	HECC Operations	092	0	Statewide AG Adjustment	Policy Packages
101-00-00-00000	HECC Operations	101	0	Oregon Opportunity Grant	Policy Packages
101-00-00-00000	HECC Operations	102	0	Current Service Level	Policy Packages
101-00-00-00000	HECC Operations	103	0	Increase Community College Support Fund	Policy Packages
101-00-00-00000	HECC Operations	104	0	Increase Public University Support Fund	Policy Packages
101-00-00-00000	HECC Operations	105	0	Student Aid Data System	Policy Packages
101-00-00-00000	HECC Operations	106	0	Continue and Expand Oregon Promise	Policy Packages
101-00-00-00000	HECC Operations	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
101-00-00-00000	HECC Operations	108	0	Integrated Postsecondary Data System	Policy Packages
101-00-00-00000	HECC Operations	109	0	Infrastructure Positions	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
101-00-00-00000	HECC Operations	110	0	Improved Transfer Pathways	Policy Packages
101-00-00-00000	HECC Operations	111	0	Consumer Protection and Vets' Support	Policy Packages
101-00-00-00000	HECC Operations	112	0	Youth Work Experience	Policy Packages
101-00-00-00000	HECC Operations	113	0	Oregon Tech Renewable Energy Center	Policy Packages
101-00-00-00000	HECC Operations	114	0	ASPIRE Expansion/Continuation	Policy Packages
101-00-00-00000	HECC Operations	115	0	Data Reporting Analyst	Policy Packages
101-00-00-00000	HECC Operations	116	0	Minority Teacher Scholarship/Network	Policy Packages
101-00-00-00000	HECC Operations	117	0	Scholarship Program Rebalance	Policy Packages
101-00-00-00000	HECC Operations	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
101-00-00-00000	HECC Operations	119	0	Financial Aid from Military Department	Policy Packages
101-00-00-00000	HECC Operations	120	0	Public Universities Capital Construction	Policy Packages
101-00-00-00000	HECC Operations	121	0	Community College Capital Construction XIG	Policy Packages
101-00-00-00000	HECC Operations	122	0	Community College Deferred Maintenance	Policy Packages
101-00-00-00000	HECC Operations	123	0	Post-secondary Campus Security	Policy Packages
102-00-00-00000	Support to Community Colleges	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
102-00-00-00000	Support to Community Colleges	021	0	Phase - In	Essential Packages
102-00-00-00000	Support to Community Colleges	022	0	Phase-out Pgm & One-time Costs	Essential Packages
102-00-00-00000	Support to Community Colleges	031	0	Standard Inflation	Essential Packages
102-00-00-00000	Support to Community Colleges	032	0	Above Standard Inflation	Essential Packages
102-00-00-00000	Support to Community Colleges	033	0	Exceptional Inflation	Essential Packages
102-00-00-00000	Support to Community Colleges	050	0	Fundshifts	Essential Packages
102-00-00-00000	Support to Community Colleges	060	0	Technical Adjustments	Essential Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
102-00-00-00000	Support to Community Colleges	080	0	May 2016 E-Board	Policy Packages
102-00-00-00000	Support to Community Colleges	081	0	September 2016 Emergency Board	Policy Packages
102-00-00-00000	Support to Community Colleges	090	0	Analyst Adjustments	Policy Packages
102-00-00-00000	Support to Community Colleges	091	0	Statewide Adjustment DAS Chgs	Policy Packages
102-00-00-00000	Support to Community Colleges	092	0	Statewide AG Adjustment	Policy Packages
102-00-00-00000	Support to Community Colleges	101	0	Oregon Opportunity Grant	Policy Packages
102-00-00-00000	Support to Community Colleges	102	0	Current Service Level	Policy Packages
102-00-00-00000	Support to Community Colleges	103	0	Increase Community College Support Fund	Policy Packages
102-00-00-00000	Support to Community Colleges	104	0	Increase Public University Support Fund	Policy Packages
102-00-00-00000	Support to Community Colleges	105	0	Student Aid Data System	Policy Packages
102-00-00-00000	Support to Community Colleges	106	0	Continue and Expand Oregon Promise	Policy Packages
102-00-00-00000	Support to Community Colleges	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
102-00-00-00000	Support to Community Colleges	108	0	Integrated Postsecondary Data System	Policy Packages
102-00-00-00000	Support to Community Colleges	109	0	Infrastructure Positions	Policy Packages
102-00-00-00000	Support to Community Colleges	110	0	Improved Transfer Pathways	Policy Packages
102-00-00-00000	Support to Community Colleges	111	0	Consumer Protection and Vets' Support	Policy Packages
102-00-00-00000	Support to Community Colleges	112	0	Youth Work Experience	Policy Packages
102-00-00-00000	Support to Community Colleges	113	0	Oregon Tech Renewable Energy Center	Policy Packages
102-00-00-00000	Support to Community Colleges	114	0	ASPIRE Expansion/Continuation	Policy Packages
102-00-00-00000	Support to Community Colleges	115	0	Data Reporting Analyst	Policy Packages
102-00-00-00000	Support to Community Colleges	116	0	Minority Teacher Scholarship/Network	Policy Packages
102-00-00-00000	Support to Community Colleges	117	0	Scholarship Program Rebalance	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
102-00-00-00000	Support to Community Colleges	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
102-00-00-00000	Support to Community Colleges	119	0	Financial Aid from Military Department	Policy Packages
103-00-00-00000	Public University Ops & Student Support	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
103-00-00-00000	Public University Ops & Student Support	021	0	Phase - In	Essential Packages
103-00-00-00000	Public University Ops & Student Support	022	0	Phase-out Pgm & One-time Costs	Essential Packages
103-00-00-00000	Public University Ops & Student Support	031	0	Standard Inflation	Essential Packages
103-00-00-00000	Public University Ops & Student Support	032	0	Above Standard Inflation	Essential Packages
103-00-00-00000	Public University Ops & Student Support	033	0	Exceptional Inflation	Essential Packages
103-00-00-00000	Public University Ops & Student Support	050	0	Fundshifts	Essential Packages
103-00-00-00000	Public University Ops & Student Support	060	0	Technical Adjustments	Essential Packages
103-00-00-00000	Public University Ops & Student Support	080	0	May 2016 E-Board	Policy Packages
103-00-00-00000	Public University Ops & Student Support	081	0	September 2016 Emergency Board	Policy Packages
103-00-00-00000	Public University Ops & Student Support	090	0	Analyst Adjustments	Policy Packages
103-00-00-00000	Public University Ops & Student Support	091	0	Statewide Adjustment DAS Chgs	Policy Packages
103-00-00-00000	Public University Ops & Student Support	092	0	Statewide AG Adjustment	Policy Packages
103-00-00-00000	Public University Ops & Student Support	101	0	Oregon Opportunity Grant	Policy Packages
103-00-00-00000	Public University Ops & Student Support	102	0	Current Service Level	Policy Packages
103-00-00-00000	Public University Ops & Student Support	103	0	Increase Community College Support Fund	Policy Packages
103-00-00-00000	Public University Ops & Student Support	104	0	Increase Public University Support Fund	Policy Packages
103-00-00-00000	Public University Ops & Student Support	105	0	Student Aid Data System	Policy Packages
103-00-00-00000	Public University Ops & Student Support	106	0	Continue and Expand Oregon Promise	Policy Packages
103-00-00-00000	Public University Ops & Student Support	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
103-00-00-00000	Public University Ops & Student Support	108	0	Integrated Postsecondary Data System	Policy Packages
103-00-00-00000	Public University Ops & Student Support	109	0	Infrastructure Positions	Policy Packages
103-00-00-00000	Public University Ops & Student Support	110	0	Improved Transfer Pathways	Policy Packages
103-00-00-00000	Public University Ops & Student Support	111	0	Consumer Protection and Vets' Support	Policy Packages
103-00-00-00000	Public University Ops & Student Support	112	0	Youth Work Experience	Policy Packages
103-00-00-00000	Public University Ops & Student Support	113	0	Oregon Tech Renewable Energy Center	Policy Packages
103-00-00-00000	Public University Ops & Student Support	114	0	ASPIRE Expansion/Continuation	Policy Packages
103-00-00-00000	Public University Ops & Student Support	115	0	Data Reporting Analyst	Policy Packages
103-00-00-00000	Public University Ops & Student Support	116	0	Minority Teacher Scholarship/Network	Policy Packages
103-00-00-00000	Public University Ops & Student Support	117	0	Scholarship Program Rebalance	Policy Packages
103-00-00-00000	Public University Ops & Student Support	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
103-00-00-00000	Public University Ops & Student Support	119	0	Financial Aid from Military Department	Policy Packages
104-00-00-00000	Public University State Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
104-00-00-00000	Public University State Programs	021	0	Phase - In	Essential Packages
104-00-00-00000	Public University State Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
104-00-00-00000	Public University State Programs	031	0	Standard Inflation	Essential Packages
104-00-00-00000	Public University State Programs	032	0	Above Standard Inflation	Essential Packages
104-00-00-00000	Public University State Programs	033	0	Exceptional Inflation	Essential Packages
104-00-00-00000	Public University State Programs	050	0	Fundshifts	Essential Packages
104-00-00-00000	Public University State Programs	060	0	Technical Adjustments	Essential Packages
104-00-00-00000	Public University State Programs	080	0	May 2016 E-Board	Policy Packages
104-00-00-00000	Public University State Programs	081	0	September 2016 Emergency Board	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
104-00-00-00000	Public University State Programs	090	0	Analyst Adjustments	Policy Packages
104-00-00-00000	Public University State Programs	091	0	Statewide Adjustment DAS Chgs	Policy Packages
104-00-00-00000	Public University State Programs	092	0	Statewide AG Adjustment	Policy Packages
104-00-00-00000	Public University State Programs	101	0	Oregon Opportunity Grant	Policy Packages
104-00-00-00000	Public University State Programs	102	0	Current Service Level	Policy Packages
104-00-00-00000	Public University State Programs	103	0	Increase Community College Support Fund	Policy Packages
104-00-00-00000	Public University State Programs	104	0	Increase Public University Support Fund	Policy Packages
104-00-00-00000	Public University State Programs	105	0	Student Aid Data System	Policy Packages
104-00-00-00000	Public University State Programs	106	0	Continue and Expand Oregon Promise	Policy Packages
104-00-00-00000	Public University State Programs	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
104-00-00-00000	Public University State Programs	108	0	Integrated Postsecondary Data System	Policy Packages
104-00-00-00000	Public University State Programs	109	0	Infrastructure Positions	Policy Packages
104-00-00-00000	Public University State Programs	110	0	Improved Transfer Pathways	Policy Packages
104-00-00-00000	Public University State Programs	111	0	Consumer Protection and Vets' Support	Policy Packages
104-00-00-00000	Public University State Programs	112	0	Youth Work Experience	Policy Packages
104-00-00-00000	Public University State Programs	113	0	Oregon Tech Renewable Energy Center	Policy Packages
104-00-00-00000	Public University State Programs	114	0	ASPIRE Expansion/Continuation	Policy Packages
104-00-00-00000	Public University State Programs	115	0	Data Reporting Analyst	Policy Packages
104-00-00-00000	Public University State Programs	116	0	Minority Teacher Scholarship/Network	Policy Packages
104-00-00-00000	Public University State Programs	117	0	Scholarship Program Rebalance	Policy Packages
104-00-00-00000	Public University State Programs	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
104-00-00-00000	Public University State Programs	119	0	Financial Aid from Military Department	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
105-00-00-00000	Agriculture Experiment Station	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
105-00-00-00000	Agriculture Experiment Station	021	0	Phase - In	Essential Packages
105-00-00-00000	Agriculture Experiment Station	022	0	Phase-out Pgm & One-time Costs	Essential Packages
105-00-00-00000	Agriculture Experiment Station	031	0	Standard Inflation	Essential Packages
105-00-00-00000	Agriculture Experiment Station	032	0	Above Standard Inflation	Essential Packages
105-00-00-00000	Agriculture Experiment Station	033	0	Exceptional Inflation	Essential Packages
105-00-00-00000	Agriculture Experiment Station	050	0	Fundshifts	Essential Packages
105-00-00-00000	Agriculture Experiment Station	060	0	Technical Adjustments	Essential Packages
105-00-00-00000	Agriculture Experiment Station	080	0	May 2016 E-Board	Policy Packages
105-00-00-00000	Agriculture Experiment Station	081	0	September 2016 Emergency Board	Policy Packages
105-00-00-00000	Agriculture Experiment Station	090	0	Analyst Adjustments	Policy Packages
105-00-00-00000	Agriculture Experiment Station	091	0	Statewide Adjustment DAS Chgs	Policy Packages
105-00-00-00000	Agriculture Experiment Station	092	0	Statewide AG Adjustment	Policy Packages
105-00-00-00000	Agriculture Experiment Station	101	0	Oregon Opportunity Grant	Policy Packages
105-00-00-00000	Agriculture Experiment Station	102	0	Current Service Level	Policy Packages
105-00-00-00000	Agriculture Experiment Station	103	0	Increase Community College Support Fund	Policy Packages
105-00-00-00000	Agriculture Experiment Station	104	0	Increase Public University Support Fund	Policy Packages
105-00-00-00000	Agriculture Experiment Station	105	0	Student Aid Data System	Policy Packages
105-00-00-00000	Agriculture Experiment Station	106	0	Continue and Expand Oregon Promise	Policy Packages
105-00-00-00000	Agriculture Experiment Station	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
105-00-00-00000	Agriculture Experiment Station	108	0	Integrated Postsecondary Data System	Policy Packages
105-00-00-00000	Agriculture Experiment Station	109	0	Infrastructure Positions	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
105-00-00-00000	Agriculture Experiment Station	110	0	Improved Transfer Pathways	Policy Packages
105-00-00-00000	Agriculture Experiment Station	111	0	Consumer Protection and Vets' Support	Policy Packages
105-00-00-00000	Agriculture Experiment Station	112	0	Youth Work Experience	Policy Packages
105-00-00-00000	Agriculture Experiment Station	113	0	Oregon Tech Renewable Energy Center	Policy Packages
105-00-00-00000	Agriculture Experiment Station	114	0	ASPIRE Expansion/Continuation	Policy Packages
105-00-00-00000	Agriculture Experiment Station	115	0	Data Reporting Analyst	Policy Packages
105-00-00-00000	Agriculture Experiment Station	116	0	Minority Teacher Scholarship/Network	Policy Packages
105-00-00-00000	Agriculture Experiment Station	117	0	Scholarship Program Rebalance	Policy Packages
105-00-00-00000	Agriculture Experiment Station	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
105-00-00-00000	Agriculture Experiment Station	119	0	Financial Aid from Military Department	Policy Packages
106-00-00-00000	Extension Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
106-00-00-00000	Extension Service	021	0	Phase - In	Essential Packages
106-00-00-00000	Extension Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
106-00-00-00000	Extension Service	031	0	Standard Inflation	Essential Packages
106-00-00-00000	Extension Service	032	0	Above Standard Inflation	Essential Packages
106-00-00-00000	Extension Service	033	0	Exceptional Inflation	Essential Packages
106-00-00-00000	Extension Service	050	0	Fundshifts	Essential Packages
106-00-00-00000	Extension Service	060	0	Technical Adjustments	Essential Packages
106-00-00-00000	Extension Service	080	0	May 2016 E-Board	Policy Packages
106-00-00-00000	Extension Service	081	0	September 2016 Emergency Board	Policy Packages
106-00-00-00000	Extension Service	090	0	Analyst Adjustments	Policy Packages
106-00-00-00000	Extension Service	091	0	Statewide Adjustment DAS Chgs	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
106-00-00-00000	Extension Service	092	0	Statewide AG Adjustment	Policy Packages
106-00-00-00000	Extension Service	101	0	Oregon Opportunity Grant	Policy Packages
106-00-00-00000	Extension Service	102	0	Current Service Level	Policy Packages
106-00-00-00000	Extension Service	103	0	Increase Community College Support Fund	Policy Packages
106-00-00-00000	Extension Service	104	0	Increase Public University Support Fund	Policy Packages
106-00-00-00000	Extension Service	105	0	Student Aid Data System	Policy Packages
106-00-00-00000	Extension Service	106	0	Continue and Expand Oregon Promise	Policy Packages
106-00-00-00000	Extension Service	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
106-00-00-00000	Extension Service	108	0	Integrated Postsecondary Data System	Policy Packages
106-00-00-00000	Extension Service	109	0	Infrastructure Positions	Policy Packages
106-00-00-00000	Extension Service	110	0	Improved Transfer Pathways	Policy Packages
106-00-00-00000	Extension Service	111	0	Consumer Protection and Vets' Support	Policy Packages
106-00-00-00000	Extension Service	112	0	Youth Work Experience	Policy Packages
106-00-00-00000	Extension Service	113	0	Oregon Tech Renewable Energy Center	Policy Packages
106-00-00-00000	Extension Service	114	0	ASPIRE Expansion/Continuation	Policy Packages
106-00-00-00000	Extension Service	115	0	Data Reporting Analyst	Policy Packages
106-00-00-00000	Extension Service	116	0	Minority Teacher Scholarship/Network	Policy Packages
106-00-00-00000	Extension Service	117	0	Scholarship Program Rebalance	Policy Packages
106-00-00-00000	Extension Service	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
106-00-00-00000	Extension Service	119	0	Financial Aid from Military Department	Policy Packages
107-00-00-00000	Forest Research Laboratory	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
107-00-00-00000	Forest Research Laboratory	021	0	Phase - In	Essential Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
107-00-00-00000	Forest Research Laboratory	022	0	Phase-out Pgm & One-time Costs	Essential Packages
107-00-00-00000	Forest Research Laboratory	031	0	Standard Inflation	Essential Packages
107-00-00-00000	Forest Research Laboratory	032	0	Above Standard Inflation	Essential Packages
107-00-00-00000	Forest Research Laboratory	033	0	Exceptional Inflation	Essential Packages
107-00-00-00000	Forest Research Laboratory	050	0	Fundshifts	Essential Packages
107-00-00-00000	Forest Research Laboratory	060	0	Technical Adjustments	Essential Packages
107-00-00-00000	Forest Research Laboratory	080	0	May 2016 E-Board	Policy Packages
107-00-00-00000	Forest Research Laboratory	081	0	September 2016 Emergency Board	Policy Packages
107-00-00-00000	Forest Research Laboratory	090	0	Analyst Adjustments	Policy Packages
107-00-00-00000	Forest Research Laboratory	091	0	Statewide Adjustment DAS Chgs	Policy Packages
107-00-00-00000	Forest Research Laboratory	092	0	Statewide AG Adjustment	Policy Packages
107-00-00-00000	Forest Research Laboratory	101	0	Oregon Opportunity Grant	Policy Packages
107-00-00-00000	Forest Research Laboratory	102	0	Current Service Level	Policy Packages
107-00-00-00000	Forest Research Laboratory	103	0	Increase Community College Support Fund	Policy Packages
107-00-00-00000	Forest Research Laboratory	104	0	Increase Public University Support Fund	Policy Packages
107-00-00-00000	Forest Research Laboratory	105	0	Student Aid Data System	Policy Packages
107-00-00-00000	Forest Research Laboratory	106	0	Continue and Expand Oregon Promise	Policy Packages
107-00-00-00000	Forest Research Laboratory	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
107-00-00-00000	Forest Research Laboratory	108	0	Integrated Postsecondary Data System	Policy Packages
107-00-00-00000	Forest Research Laboratory	109	0	Infrastructure Positions	Policy Packages
107-00-00-00000	Forest Research Laboratory	110	0	Improved Transfer Pathways	Policy Packages
107-00-00-00000	Forest Research Laboratory	111	0	Consumer Protection and Vets' Support	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
107-00-00-00000	Forest Research Laboratory	112	0	Youth Work Experience	Policy Packages
107-00-00-00000	Forest Research Laboratory	113	0	Oregon Tech Renewable Energy Center	Policy Packages
107-00-00-00000	Forest Research Laboratory	114	0	ASPIRE Expansion/Continuation	Policy Packages
107-00-00-00000	Forest Research Laboratory	115	0	Data Reporting Analyst	Policy Packages
107-00-00-00000	Forest Research Laboratory	116	0	Minority Teacher Scholarship/Network	Policy Packages
107-00-00-00000	Forest Research Laboratory	117	0	Scholarship Program Rebalance	Policy Packages
107-00-00-00000	Forest Research Laboratory	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
107-00-00-00000	Forest Research Laboratory	119	0	Financial Aid from Military Department	Policy Packages
108-00-00-00000	OHSU Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
108-00-00-00000	OHSU Programs	021	0	Phase - In	Essential Packages
108-00-00-00000	OHSU Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
108-00-00-00000	OHSU Programs	031	0	Standard Inflation	Essential Packages
108-00-00-00000	OHSU Programs	032	0	Above Standard Inflation	Essential Packages
108-00-00-00000	OHSU Programs	033	0	Exceptional Inflation	Essential Packages
108-00-00-00000	OHSU Programs	050	0	Fundshifts	Essential Packages
108-00-00-00000	OHSU Programs	060	0	Technical Adjustments	Essential Packages
108-00-00-00000	OHSU Programs	080	0	May 2016 E-Board	Policy Packages
108-00-00-00000	OHSU Programs	081	0	September 2016 Emergency Board	Policy Packages
108-00-00-00000	OHSU Programs	090	0	Analyst Adjustments	Policy Packages
108-00-00-00000	OHSU Programs	091	0	Statewide Adjustment DAS Chgs	Policy Packages
108-00-00-00000	OHSU Programs	092	0	Statewide AG Adjustment	Policy Packages
108-00-00-00000	OHSU Programs	101	0	Oregon Opportunity Grant	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
108-00-00-00000	OHSU Programs	102	0	Current Service Level	Policy Packages
108-00-00-00000	OHSU Programs	103	0	Increase Community College Support Fund	Policy Packages
108-00-00-00000	OHSU Programs	104	0	Increase Public University Support Fund	Policy Packages
108-00-00-00000	OHSU Programs	105	0	Student Aid Data System	Policy Packages
108-00-00-00000	OHSU Programs	106	0	Continue and Expand Oregon Promise	Policy Packages
108-00-00-00000	OHSU Programs	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
108-00-00-00000	OHSU Programs	108	0	Integrated Postsecondary Data System	Policy Packages
108-00-00-00000	OHSU Programs	109	0	Infrastructure Positions	Policy Packages
108-00-00-00000	OHSU Programs	110	0	Improved Transfer Pathways	Policy Packages
108-00-00-00000	OHSU Programs	111	0	Consumer Protection and Vets' Support	Policy Packages
108-00-00-00000	OHSU Programs	112	0	Youth Work Experience	Policy Packages
108-00-00-00000	OHSU Programs	113	0	Oregon Tech Renewable Energy Center	Policy Packages
108-00-00-00000	OHSU Programs	114	0	ASPIRE Expansion/Continuation	Policy Packages
108-00-00-00000	OHSU Programs	115	0	Data Reporting Analyst	Policy Packages
108-00-00-00000	OHSU Programs	116	0	Minority Teacher Scholarship/Network	Policy Packages
108-00-00-00000	OHSU Programs	117	0	Scholarship Program Rebalance	Policy Packages
108-00-00-00000	OHSU Programs	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
108-00-00-00000	OHSU Programs	119	0	Financial Aid from Military Department	Policy Packages
109-00-00-00000	Student Assistance	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
109-00-00-00000	Student Assistance	021	0	Phase - In	Essential Packages
109-00-00-00000	Student Assistance	022	0	Phase-out Pgm & One-time Costs	Essential Packages
109-00-00-00000	Student Assistance	031	0	Standard Inflation	Essential Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
109-00-00-00000	Student Assistance	032	0	Above Standard Inflation	Essential Packages
109-00-00-00000	Student Assistance	033	0	Exceptional Inflation	Essential Packages
109-00-00-00000	Student Assistance	050	0	Fundshifts	Essential Packages
109-00-00-00000	Student Assistance	060	0	Technical Adjustments	Essential Packages
109-00-00-00000	Student Assistance	080	0	May 2016 E-Board	Policy Packages
109-00-00-00000	Student Assistance	081	0	September 2016 Emergency Board	Policy Packages
109-00-00-00000	Student Assistance	090	0	Analyst Adjustments	Policy Packages
109-00-00-00000	Student Assistance	091	0	Statewide Adjustment DAS Chgs	Policy Packages
109-00-00-00000	Student Assistance	092	0	Statewide AG Adjustment	Policy Packages
109-00-00-00000	Student Assistance	101	0	Oregon Opportunity Grant	Policy Packages
109-00-00-00000	Student Assistance	102	0	Current Service Level	Policy Packages
109-00-00-00000	Student Assistance	103	0	Increase Community College Support Fund	Policy Packages
109-00-00-00000	Student Assistance	104	0	Increase Public University Support Fund	Policy Packages
109-00-00-00000	Student Assistance	105	0	Student Aid Data System	Policy Packages
109-00-00-00000	Student Assistance	106	0	Continue and Expand Oregon Promise	Policy Packages
109-00-00-00000	Student Assistance	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
109-00-00-00000	Student Assistance	108	0	Integrated Postsecondary Data System	Policy Packages
109-00-00-00000	Student Assistance	109	0	Infrastructure Positions	Policy Packages
109-00-00-00000	Student Assistance	110	0	Improved Transfer Pathways	Policy Packages
109-00-00-00000	Student Assistance	111	0	Consumer Protection and Vets' Support	Policy Packages
109-00-00-00000	Student Assistance	112	0	Youth Work Experience	Policy Packages
109-00-00-00000	Student Assistance	113	0	Oregon Tech Renewable Energy Center	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
109-00-00-00000	Student Assistance	114	0	ASPIRE Expansion/Continuation	Policy Packages
109-00-00-00000	Student Assistance	115	0	Data Reporting Analyst	Policy Packages
109-00-00-00000	Student Assistance	116	0	Minority Teacher Scholarship/Network	Policy Packages
109-00-00-00000	Student Assistance	117	0	Scholarship Program Rebalance	Policy Packages
109-00-00-00000	Student Assistance	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
109-00-00-00000	Student Assistance	119	0	Financial Aid from Military Department	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	021	0	Phase - In	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	022	0	Phase-out Pgm & One-time Costs	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	031	0	Standard Inflation	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	032	0	Above Standard Inflation	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	033	0	Exceptional Inflation	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	050	0	Fundshifts	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	060	0	Technical Adjustments	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	070	0	Revenue Shortfalls	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	080	0	May 2016 E-Board	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	081	0	September 2016 Emergency Board	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	090	0	Analyst Adjustments	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	091	0	Statewide Adjustment DAS Chgs	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	092	0	Statewide AG Adjustment	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	101	0	Oregon Opportunity Grant	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	102	0	Current Service Level	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
110-00-00-00000	Workforce and Other Special Payments	103	0	Increase Community College Support Fund	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	104	0	Increase Public University Support Fund	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	105	0	Student Aid Data System	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	106	0	Continue and Expand Oregon Promise	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	108	0	Integrated Postsecondary Data System	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	109	0	Infrastructure Positions	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	110	0	Improved Transfer Pathways	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	111	0	Consumer Protection and Vets' Support	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	112	0	Youth Work Experience	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	113	0	Oregon Tech Renewable Energy Center	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	114	0	ASPIRE Expansion/Continuation	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	115	0	Data Reporting Analyst	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	116	0	Minority Teacher Scholarship/Network	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	117	0	Scholarship Program Rebalance	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	119	0	Financial Aid from Military Department	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	021	0	Phase - In	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	022	0	Phase-out Pgm & One-time Costs	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	031	0	Standard Inflation	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	032	0	Above Standard Inflation	Essential Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
111-00-00-00000	Oregon Youth Conservation Corps	033	0	Exceptional Inflation	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	050	0	Fundshifts	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	060	0	Technical Adjustments	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	080	0	May 2016 E-Board	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	081	0	September 2016 Emergency Board	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	090	0	Analyst Adjustments	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	091	0	Statewide Adjustment DAS Chgs	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	092	0	Statewide AG Adjustment	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	101	0	Oregon Opportunity Grant	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	102	0	Current Service Level	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	103	0	Increase Community College Support Fund	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	104	0	Increase Public University Support Fund	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	105	0	Student Aid Data System	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	106	0	Continue and Expand Oregon Promise	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	108	0	Integrated Postsecondary Data System	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	109	0	Infrastructure Positions	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	110	0	Improved Transfer Pathways	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	111	0	Consumer Protection and Vets' Support	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	112	0	Youth Work Experience	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	113	0	Oregon Tech Renewable Energy Center	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	114	0	ASPIRE Expansion/Continuation	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
111-00-00-00000	Oregon Youth Conservation Corps	115	0	Data Reporting Analyst	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	116	0	Minority Teacher Scholarship/Network	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	117	0	Scholarship Program Rebalance	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	119	0	Financial Aid from Military Department	Policy Packages
112-00-00-00000	Sports Lottery	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
112-00-00-00000	Sports Lottery	021	0	Phase - In	Essential Packages
112-00-00-00000	Sports Lottery	022	0	Phase-out Pgm & One-time Costs	Essential Packages
112-00-00-00000	Sports Lottery	031	0	Standard Inflation	Essential Packages
112-00-00-00000	Sports Lottery	032	0	Above Standard Inflation	Essential Packages
112-00-00-00000	Sports Lottery	033	0	Exceptional Inflation	Essential Packages
112-00-00-00000	Sports Lottery	050	0	Fundshifts	Essential Packages
112-00-00-00000	Sports Lottery	060	0	Technical Adjustments	Essential Packages
112-00-00-00000	Sports Lottery	080	0	May 2016 E-Board	Policy Packages
112-00-00-00000	Sports Lottery	081	0	September 2016 Emergency Board	Policy Packages
112-00-00-00000	Sports Lottery	090	0	Analyst Adjustments	Policy Packages
112-00-00-00000	Sports Lottery	091	0	Statewide Adjustment DAS Chgs	Policy Packages
112-00-00-00000	Sports Lottery	092	0	Statewide AG Adjustment	Policy Packages
112-00-00-00000	Sports Lottery	101	0	Oregon Opportunity Grant	Policy Packages
112-00-00-00000	Sports Lottery	102	0	Current Service Level	Policy Packages
112-00-00-00000	Sports Lottery	103	0	Increase Community College Support Fund	Policy Packages
112-00-00-00000	Sports Lottery	104	0	Increase Public University Support Fund	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
112-00-00-00000	Sports Lottery	105	0	Student Aid Data System	Policy Packages
112-00-00-00000	Sports Lottery	106	0	Continue and Expand Oregon Promise	Policy Packages
112-00-00-00000	Sports Lottery	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
112-00-00-00000	Sports Lottery	108	0	Integrated Postsecondary Data System	Policy Packages
112-00-00-00000	Sports Lottery	109	0	Infrastructure Positions	Policy Packages
112-00-00-00000	Sports Lottery	110	0	Improved Transfer Pathways	Policy Packages
112-00-00-00000	Sports Lottery	111	0	Consumer Protection and Vets' Support	Policy Packages
112-00-00-00000	Sports Lottery	112	0	Youth Work Experience	Policy Packages
112-00-00-00000	Sports Lottery	113	0	Oregon Tech Renewable Energy Center	Policy Packages
112-00-00-00000	Sports Lottery	114	0	ASPIRE Expansion/Continuation	Policy Packages
112-00-00-00000	Sports Lottery	115	0	Data Reporting Analyst	Policy Packages
112-00-00-00000	Sports Lottery	116	0	Minority Teacher Scholarship/Network	Policy Packages
112-00-00-00000	Sports Lottery	117	0	Scholarship Program Rebalance	Policy Packages
112-00-00-00000	Sports Lottery	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
112-00-00-00000	Sports Lottery	119	0	Financial Aid from Military Department	Policy Packages
113-00-00-00000	Public University Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
113-00-00-00000	Public University Debt Service	021	0	Phase - In	Essential Packages
113-00-00-00000	Public University Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
113-00-00-00000	Public University Debt Service	031	0	Standard Inflation	Essential Packages
113-00-00-00000	Public University Debt Service	032	0	Above Standard Inflation	Essential Packages
113-00-00-00000	Public University Debt Service	033	0	Exceptional Inflation	Essential Packages
113-00-00-00000	Public University Debt Service	050	0	Fundshifts	Essential Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
113-00-00-00000	Public University Debt Service	060	0	Technical Adjustments	Essential Packages
113-00-00-00000	Public University Debt Service	080	0	May 2016 E-Board	Policy Packages
113-00-00-00000	Public University Debt Service	081	0	September 2016 Emergency Board	Policy Packages
113-00-00-00000	Public University Debt Service	090	0	Analyst Adjustments	Policy Packages
113-00-00-00000	Public University Debt Service	091	0	Statewide Adjustment DAS Chgs	Policy Packages
113-00-00-00000	Public University Debt Service	092	0	Statewide AG Adjustment	Policy Packages
113-00-00-00000	Public University Debt Service	101	0	Oregon Opportunity Grant	Policy Packages
113-00-00-00000	Public University Debt Service	102	0	Current Service Level	Policy Packages
113-00-00-00000	Public University Debt Service	103	0	Increase Community College Support Fund	Policy Packages
113-00-00-00000	Public University Debt Service	104	0	Increase Public University Support Fund	Policy Packages
113-00-00-00000	Public University Debt Service	105	0	Student Aid Data System	Policy Packages
113-00-00-00000	Public University Debt Service	106	0	Continue and Expand Oregon Promise	Policy Packages
113-00-00-00000	Public University Debt Service	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
113-00-00-00000	Public University Debt Service	108	0	Integrated Postsecondary Data System	Policy Packages
113-00-00-00000	Public University Debt Service	109	0	Infrastructure Positions	Policy Packages
113-00-00-00000	Public University Debt Service	110	0	Improved Transfer Pathways	Policy Packages
113-00-00-00000	Public University Debt Service	111	0	Consumer Protection and Vets' Support	Policy Packages
113-00-00-00000	Public University Debt Service	112	0	Youth Work Experience	Policy Packages
113-00-00-00000	Public University Debt Service	113	0	Oregon Tech Renewable Energy Center	Policy Packages
113-00-00-00000	Public University Debt Service	114	0	ASPIRE Expansion/Continuation	Policy Packages
113-00-00-00000	Public University Debt Service	115	0	Data Reporting Analyst	Policy Packages
113-00-00-00000	Public University Debt Service	116	0	Minority Teacher Scholarship/Network	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
113-00-00-00000	Public University Debt Service	117	0	Scholarship Program Rebalance	Policy Packages
113-00-00-00000	Public University Debt Service	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
113-00-00-00000	Public University Debt Service	119	0	Financial Aid from Military Department	Policy Packages
113-00-00-00000	Public University Debt Service	120	0	Public Universities Capital Construction	Policy Packages
114-00-00-00000	Community College Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
114-00-00-00000	Community College Debt Service	021	0	Phase - In	Essential Packages
114-00-00-00000	Community College Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
114-00-00-00000	Community College Debt Service	031	0	Standard Inflation	Essential Packages
114-00-00-00000	Community College Debt Service	032	0	Above Standard Inflation	Essential Packages
114-00-00-00000	Community College Debt Service	033	0	Exceptional Inflation	Essential Packages
114-00-00-00000	Community College Debt Service	050	0	Fundshifts	Essential Packages
114-00-00-00000	Community College Debt Service	060	0	Technical Adjustments	Essential Packages
114-00-00-00000	Community College Debt Service	080	0	May 2016 E-Board	Policy Packages
114-00-00-00000	Community College Debt Service	081	0	September 2016 Emergency Board	Policy Packages
114-00-00-00000	Community College Debt Service	090	0	Analyst Adjustments	Policy Packages
114-00-00-00000	Community College Debt Service	091	0	Statewide Adjustment DAS Chgs	Policy Packages
114-00-00-00000	Community College Debt Service	092	0	Statewide AG Adjustment	Policy Packages
114-00-00-00000	Community College Debt Service	101	0	Oregon Opportunity Grant	Policy Packages
114-00-00-00000	Community College Debt Service	102	0	Current Service Level	Policy Packages
114-00-00-00000	Community College Debt Service	103	0	Increase Community College Support Fund	Policy Packages
114-00-00-00000	Community College Debt Service	104	0	Increase Public University Support Fund	Policy Packages
114-00-00-00000	Community College Debt Service	105	0	Student Aid Data System	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
114-00-00-00000	Community College Debt Service	106	0	Continue and Expand Oregon Promise	Policy Packages
114-00-00-00000	Community College Debt Service	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
114-00-00-00000	Community College Debt Service	108	0	Integrated Postsecondary Data System	Policy Packages
114-00-00-00000	Community College Debt Service	109	0	Infrastructure Positions	Policy Packages
114-00-00-00000	Community College Debt Service	110	0	Improved Transfer Pathways	Policy Packages
114-00-00-00000	Community College Debt Service	111	0	Consumer Protection and Vets' Support	Policy Packages
114-00-00-00000	Community College Debt Service	112	0	Youth Work Experience	Policy Packages
114-00-00-00000	Community College Debt Service	113	0	Oregon Tech Renewable Energy Center	Policy Packages
114-00-00-00000	Community College Debt Service	114	0	ASPIRE Expansion/Continuation	Policy Packages
114-00-00-00000	Community College Debt Service	115	0	Data Reporting Analyst	Policy Packages
114-00-00-00000	Community College Debt Service	116	0	Minority Teacher Scholarship/Network	Policy Packages
114-00-00-00000	Community College Debt Service	117	0	Scholarship Program Rebalance	Policy Packages
114-00-00-00000	Community College Debt Service	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
114-00-00-00000	Community College Debt Service	119	0	Financial Aid from Military Department	Policy Packages
115-00-00-00000	OHSU Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
115-00-00-00000	OHSU Debt Service	021	0	Phase - In	Essential Packages
115-00-00-00000	OHSU Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
115-00-00-00000	OHSU Debt Service	031	0	Standard Inflation	Essential Packages
115-00-00-00000	OHSU Debt Service	032	0	Above Standard Inflation	Essential Packages
115-00-00-00000	OHSU Debt Service	033	0	Exceptional Inflation	Essential Packages
115-00-00-00000	OHSU Debt Service	050	0	Fundshifts	Essential Packages
115-00-00-00000	OHSU Debt Service	060	0	Technical Adjustments	Essential Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
115-00-00-00000	OHSU Debt Service	080	0	May 2016 E-Board	Policy Packages
115-00-00-00000	OHSU Debt Service	081	0	September 2016 Emergency Board	Policy Packages
115-00-00-00000	OHSU Debt Service	090	0	Analyst Adjustments	Policy Packages
115-00-00-00000	OHSU Debt Service	091	0	Statewide Adjustment DAS Chgs	Policy Packages
115-00-00-00000	OHSU Debt Service	092	0	Statewide AG Adjustment	Policy Packages
115-00-00-00000	OHSU Debt Service	101	0	Oregon Opportunity Grant	Policy Packages
115-00-00-00000	OHSU Debt Service	102	0	Current Service Level	Policy Packages
115-00-00-00000	OHSU Debt Service	103	0	Increase Community College Support Fund	Policy Packages
115-00-00-00000	OHSU Debt Service	104	0	Increase Public University Support Fund	Policy Packages
115-00-00-00000	OHSU Debt Service	105	0	Student Aid Data System	Policy Packages
115-00-00-00000	OHSU Debt Service	106	0	Continue and Expand Oregon Promise	Policy Packages
115-00-00-00000	OHSU Debt Service	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
115-00-00-00000	OHSU Debt Service	108	0	Integrated Postsecondary Data System	Policy Packages
115-00-00-00000	OHSU Debt Service	109	0	Infrastructure Positions	Policy Packages
115-00-00-00000	OHSU Debt Service	110	0	Improved Transfer Pathways	Policy Packages
115-00-00-00000	OHSU Debt Service	111	0	Consumer Protection and Vets' Support	Policy Packages
115-00-00-00000	OHSU Debt Service	112	0	Youth Work Experience	Policy Packages
115-00-00-00000	OHSU Debt Service	113	0	Oregon Tech Renewable Energy Center	Policy Packages
115-00-00-00000	OHSU Debt Service	114	0	ASPIRE Expansion/Continuation	Policy Packages
115-00-00-00000	OHSU Debt Service	115	0	Data Reporting Analyst	Policy Packages
115-00-00-00000	OHSU Debt Service	116	0	Minority Teacher Scholarship/Network	Policy Packages
115-00-00-00000	OHSU Debt Service	117	0	Scholarship Program Rebalance	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
115-00-00-00000	OHSU Debt Service	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
115-00-00-00000	OHSU Debt Service	119	0	Financial Aid from Military Department	Policy Packages
116-00-00-00000	Public University Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
116-00-00-00000	Public University Capital Construction	021	0	Phase - In	Essential Packages
116-00-00-00000	Public University Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
116-00-00-00000	Public University Capital Construction	031	0	Standard Inflation	Essential Packages
116-00-00-00000	Public University Capital Construction	032	0	Above Standard Inflation	Essential Packages
116-00-00-00000	Public University Capital Construction	033	0	Exceptional Inflation	Essential Packages
116-00-00-00000	Public University Capital Construction	050	0	Fundshifts	Essential Packages
116-00-00-00000	Public University Capital Construction	060	0	Technical Adjustments	Essential Packages
116-00-00-00000	Public University Capital Construction	080	0	May 2016 E-Board	Policy Packages
116-00-00-00000	Public University Capital Construction	081	0	September 2016 Emergency Board	Policy Packages
116-00-00-00000	Public University Capital Construction	090	0	Analyst Adjustments	Policy Packages
116-00-00-00000	Public University Capital Construction	091	0	Statewide Adjustment DAS Chgs	Policy Packages
116-00-00-00000	Public University Capital Construction	092	0	Statewide AG Adjustment	Policy Packages
116-00-00-00000	Public University Capital Construction	101	0	Oregon Opportunity Grant	Policy Packages
116-00-00-00000	Public University Capital Construction	102	0	Current Service Level	Policy Packages
116-00-00-00000	Public University Capital Construction	103	0	Increase Community College Support Fund	Policy Packages
116-00-00-00000	Public University Capital Construction	104	0	Increase Public University Support Fund	Policy Packages
116-00-00-00000	Public University Capital Construction	105	0	Student Aid Data System	Policy Packages
116-00-00-00000	Public University Capital Construction	106	0	Continue and Expand Oregon Promise	Policy Packages
116-00-00-00000	Public University Capital Construction	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
116-00-00-00000	Public University Capital Construction	108	0	Integrated Postsecondary Data System	Policy Packages
116-00-00-00000	Public University Capital Construction	109	0	Infrastructure Positions	Policy Packages
116-00-00-00000	Public University Capital Construction	110	0	Improved Transfer Pathways	Policy Packages
116-00-00-00000	Public University Capital Construction	111	0	Consumer Protection and Vets' Support	Policy Packages
116-00-00-00000	Public University Capital Construction	112	0	Youth Work Experience	Policy Packages
116-00-00-00000	Public University Capital Construction	113	0	Oregon Tech Renewable Energy Center	Policy Packages
116-00-00-00000	Public University Capital Construction	114	0	ASPIRE Expansion/Continuation	Policy Packages
116-00-00-00000	Public University Capital Construction	115	0	Data Reporting Analyst	Policy Packages
116-00-00-00000	Public University Capital Construction	116	0	Minority Teacher Scholarship/Network	Policy Packages
116-00-00-00000	Public University Capital Construction	117	0	Scholarship Program Rebalance	Policy Packages
116-00-00-00000	Public University Capital Construction	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
116-00-00-00000	Public University Capital Construction	119	0	Financial Aid from Military Department	Policy Packages
116-00-00-00000	Public University Capital Construction	120	0	Public Universities Capital Construction	Policy Packages
117-00-00-00000	Community College Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
117-00-00-00000	Community College Capital Construction	021	0	Phase - In	Essential Packages
117-00-00-00000	Community College Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
117-00-00-00000	Community College Capital Construction	031	0	Standard Inflation	Essential Packages
117-00-00-00000	Community College Capital Construction	032	0	Above Standard Inflation	Essential Packages
117-00-00-00000	Community College Capital Construction	033	0	Exceptional Inflation	Essential Packages
117-00-00-00000	Community College Capital Construction	050	0	Fundshifts	Essential Packages
117-00-00-00000	Community College Capital Construction	060	0	Technical Adjustments	Essential Packages
117-00-00-00000	Community College Capital Construction	080	0	May 2016 E-Board	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
117-00-00-00000	Community College Capital Construction	081	0	September 2016 Emergency Board	Policy Packages
117-00-00-00000	Community College Capital Construction	090	0	Analyst Adjustments	Policy Packages
117-00-00-00000	Community College Capital Construction	091	0	Statewide Adjustment DAS Chgs	Policy Packages
117-00-00-00000	Community College Capital Construction	092	0	Statewide AG Adjustment	Policy Packages
117-00-00-00000	Community College Capital Construction	101	0	Oregon Opportunity Grant	Policy Packages
117-00-00-00000	Community College Capital Construction	102	0	Current Service Level	Policy Packages
117-00-00-00000	Community College Capital Construction	103	0	Increase Community College Support Fund	Policy Packages
117-00-00-00000	Community College Capital Construction	104	0	Increase Public University Support Fund	Policy Packages
117-00-00-00000	Community College Capital Construction	105	0	Student Aid Data System	Policy Packages
117-00-00-00000	Community College Capital Construction	106	0	Continue and Expand Oregon Promise	Policy Packages
117-00-00-00000	Community College Capital Construction	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
117-00-00-00000	Community College Capital Construction	108	0	Integrated Postsecondary Data System	Policy Packages
117-00-00-00000	Community College Capital Construction	109	0	Infrastructure Positions	Policy Packages
117-00-00-00000	Community College Capital Construction	110	0	Improved Transfer Pathways	Policy Packages
117-00-00-00000	Community College Capital Construction	111	0	Consumer Protection and Vets' Support	Policy Packages
117-00-00-00000	Community College Capital Construction	112	0	Youth Work Experience	Policy Packages
117-00-00-00000	Community College Capital Construction	113	0	Oregon Tech Renewable Energy Center	Policy Packages
117-00-00-00000	Community College Capital Construction	114	0	ASPIRE Expansion/Continuation	Policy Packages
117-00-00-00000	Community College Capital Construction	115	0	Data Reporting Analyst	Policy Packages
117-00-00-00000	Community College Capital Construction	116	0	Minority Teacher Scholarship/Network	Policy Packages
117-00-00-00000	Community College Capital Construction	117	0	Scholarship Program Rebalance	Policy Packages
117-00-00-00000	Community College Capital Construction	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
117-00-00-00000	Community College Capital Construction	119	0	Financial Aid from Military Department	Policy Packages
117-00-00-00000	Community College Capital Construction	121	0	Community College Capital Construction XIG	Policy Packages
117-00-00-00000	Community College Capital Construction	122	0	Community College Deferred Maintenance	Policy Packages
117-00-00-00000	Community College Capital Construction	123	0	Post-secondary Campus Security	Policy Packages
118-00-00-00000	OHSU Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
118-00-00-00000	OHSU Capital Construction	021	0	Phase - In	Essential Packages
118-00-00-00000	OHSU Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
118-00-00-00000	OHSU Capital Construction	031	0	Standard Inflation	Essential Packages
118-00-00-00000	OHSU Capital Construction	032	0	Above Standard Inflation	Essential Packages
118-00-00-00000	OHSU Capital Construction	033	0	Exceptional Inflation	Essential Packages
118-00-00-00000	OHSU Capital Construction	050	0	Fundshifts	Essential Packages
118-00-00-00000	OHSU Capital Construction	060	0	Technical Adjustments	Essential Packages
118-00-00-00000	OHSU Capital Construction	080	0	May 2016 E-Board	Policy Packages
118-00-00-00000	OHSU Capital Construction	081	0	September 2016 Emergency Board	Policy Packages
118-00-00-00000	OHSU Capital Construction	090	0	Analyst Adjustments	Policy Packages
118-00-00-00000	OHSU Capital Construction	091	0	Statewide Adjustment DAS Chgs	Policy Packages
118-00-00-00000	OHSU Capital Construction	092	0	Statewide AG Adjustment	Policy Packages
118-00-00-00000	OHSU Capital Construction	101	0	Oregon Opportunity Grant	Policy Packages
118-00-00-00000	OHSU Capital Construction	102	0	Current Service Level	Policy Packages
118-00-00-00000	OHSU Capital Construction	103	0	Increase Community College Support Fund	Policy Packages
118-00-00-00000	OHSU Capital Construction	104	0	Increase Public University Support Fund	Policy Packages
118-00-00-00000	OHSU Capital Construction	105	0	Student Aid Data System	Policy Packages

02/03/17
10:01 AM

Higher Education Coordinating Commission

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
118-00-00-00000	OHSU Capital Construction	106	0	Continue and Expand Oregon Promise	Policy Packages
118-00-00-00000	OHSU Capital Construction	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
118-00-00-00000	OHSU Capital Construction	108	0	Integrated Postsecondary Data System	Policy Packages
118-00-00-00000	OHSU Capital Construction	109	0	Infrastructure Positions	Policy Packages
118-00-00-00000	OHSU Capital Construction	110	0	Improved Transfer Pathways	Policy Packages
118-00-00-00000	OHSU Capital Construction	111	0	Consumer Protection and Vets' Support	Policy Packages
118-00-00-00000	OHSU Capital Construction	112	0	Youth Work Experience	Policy Packages
118-00-00-00000	OHSU Capital Construction	113	0	Oregon Tech Renewable Energy Center	Policy Packages
118-00-00-00000	OHSU Capital Construction	114	0	ASPIRE Expansion/Continuation	Policy Packages
118-00-00-00000	OHSU Capital Construction	115	0	Data Reporting Analyst	Policy Packages
118-00-00-00000	OHSU Capital Construction	116	0	Minority Teacher Scholarship/Network	Policy Packages
118-00-00-00000	OHSU Capital Construction	117	0	Scholarship Program Rebalance	Policy Packages
118-00-00-00000	OHSU Capital Construction	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
118-00-00-00000	OHSU Capital Construction	119	0	Financial Aid from Military Department	Policy Packages
999-00-00-00000	Suspense	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
999-00-00-00000	Suspense	021	0	Phase - In	Essential Packages
999-00-00-00000	Suspense	022	0	Phase-out Pgm & One-time Costs	Essential Packages
999-00-00-00000	Suspense	031	0	Standard Inflation	Essential Packages
999-00-00-00000	Suspense	080	0	May 2016 E-Board	Policy Packages

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	070	Revenue Shortfalls	110-00-00-00000	Workforce and Other Special Payments
	080	May 2016 E-Board	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	080	May 2016 E-Board	101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
			999-00-00-00000	Suspense
				081
102-00-00-00000	Support to Community Colleges			
103-00-00-00000	Public University Ops & Student Support			
104-00-00-00000	Public University State Programs			

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	081	September 2016 Emergency Board	105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	090	Analyst Adjustments	101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>		
0	090	Analyst Adjustments	110-00-00-00000	Workforce and Other Special Payments		
			111-00-00-00000	Oregon Youth Conservation Corps		
			112-00-00-00000	Sports Lottery		
			113-00-00-00000	Public University Debt Service		
			114-00-00-00000	Community College Debt Service		
			115-00-00-00000	OHSU Debt Service		
			116-00-00-00000	Public University Capital Construction		
			117-00-00-00000	Community College Capital Construction		
			118-00-00-00000	OHSU Capital Construction		
			091	Statewide Adjustment DAS Chgs	101-00-00-00000	HECC Operations
					102-00-00-00000	Support to Community Colleges
					103-00-00-00000	Public University Ops & Student Support
					104-00-00-00000	Public University State Programs
					105-00-00-00000	Agriculture Experiment Station
	106-00-00-00000	Extension Service				
	107-00-00-00000	Forest Research Laboratory				
	108-00-00-00000	OHSU Programs				
	109-00-00-00000	Student Assistance				
	110-00-00-00000	Workforce and Other Special Payments				
	111-00-00-00000	Oregon Youth Conservation Corps				
	112-00-00-00000	Sports Lottery				
	113-00-00-00000	Public University Debt Service				
	114-00-00-00000	Community College Debt Service				

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	091	Statewide Adjustment DAS Chgs	115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	092	Statewide AG Adjustment	101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
117-00-00-00000	Community College Capital Construction			
118-00-00-00000	OHSU Capital Construction			
101	Oregon Opportunity Grant	001-00-00-00000	Operations	

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	101	Oregon Opportunity Grant	002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

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Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>			
0	101	Oregon Opportunity Grant	103-00-00-00000	Public University Ops & Student Support			
			104-00-00-00000	Public University State Programs			
			105-00-00-00000	Agriculture Experiment Station			
			106-00-00-00000	Extension Service			
			107-00-00-00000	Forest Research Laboratory			
			108-00-00-00000	OHSU Programs			
			109-00-00-00000	Student Assistance			
			110-00-00-00000	Workforce and Other Special Payments			
			111-00-00-00000	Oregon Youth Conservation Corps			
			112-00-00-00000	Sports Lottery			
			113-00-00-00000	Public University Debt Service			
			114-00-00-00000	Community College Debt Service			
			115-00-00-00000	OHSU Debt Service			
			116-00-00-00000	Public University Capital Construction			
			117-00-00-00000	Community College Capital Construction			
			118-00-00-00000	OHSU Capital Construction			
			102	102	Current Service Level	001-00-00-00000	Operations
						002-00-00-00000	Degree Authorization/Private Career Schools
011-00-00-00000	CCWD Office Operations						
012-00-00-00000	State Support to CCs						
013-00-00-00000	CCWD Federal/Other Support						
014-00-00-00000	Youth Conservation Corp						
015-00-00-00000	CCWD Debt Service						

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

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Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	102	Current Service Level	021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	102	Current Service Level	109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	103	Increase Community College Support Fund	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	103	Increase Community College Support Fund	027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service

Higher Education Coordinating Commission

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	103	Increase Community College Support Fund	115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	104	Increase Public University Support Fund	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants

Higher Education Coordinating Commission

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	104	Increase Public University Support Fund	044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	105	Student Aid Data System	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	105	Student Aid Data System	011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>			
0	105	Student Aid Data System	104-00-00-00000	Public University State Programs			
			105-00-00-00000	Agriculture Experiment Station			
			106-00-00-00000	Extension Service			
			107-00-00-00000	Forest Research Laboratory			
			108-00-00-00000	OHSU Programs			
			109-00-00-00000	Student Assistance			
			110-00-00-00000	Workforce and Other Special Payments			
			111-00-00-00000	Oregon Youth Conservation Corps			
			112-00-00-00000	Sports Lottery			
			113-00-00-00000	Public University Debt Service			
			114-00-00-00000	Community College Debt Service			
			115-00-00-00000	OHSU Debt Service			
			116-00-00-00000	Public University Capital Construction			
			117-00-00-00000	Community College Capital Construction			
			118-00-00-00000	OHSU Capital Construction			
			106	106	Continue and Expand Oregon Promise	001-00-00-00000	Operations
						002-00-00-00000	Degree Authorization/Private Career Schools
						011-00-00-00000	CCWD Office Operations
012-00-00-00000	State Support to CCs						
013-00-00-00000	CCWD Federal/Other Support						
014-00-00-00000	Youth Conservation Corp						
015-00-00-00000	CCWD Debt Service						
021-00-00-00000	Public University Support Fund						

Higher Education Coordinating Commission

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2017-19 Biennium**

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	106	Continue and Expand Oregon Promise	022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance

Higher Education Coordinating Commission

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	106	Continue and Expand Oregon Promise	110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	107	Continue/Expand Outreach and FAFSA Progr	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	107	Continue/Expand Outreach and FAFSA Progr	031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	107	Continue/Expand Outreach and FAFSA Progr	116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	108	Integrated Postsecondary Data System	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	108	Integrated Postsecondary Data System	088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			109	109
001-00-00-00000	Operations			
002-00-00-00000	Degree Authorization/Private Career Schools			
011-00-00-00000	CCWD Office Operations			

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	109	Infrastructure Positions	012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>			
0	109	Infrastructure Positions	105-00-00-00000	Agriculture Experiment Station			
			106-00-00-00000	Extension Service			
			107-00-00-00000	Forest Research Laboratory			
			108-00-00-00000	OHSU Programs			
			109-00-00-00000	Student Assistance			
			110-00-00-00000	Workforce and Other Special Payments			
			111-00-00-00000	Oregon Youth Conservation Corps			
			112-00-00-00000	Sports Lottery			
			113-00-00-00000	Public University Debt Service			
			114-00-00-00000	Community College Debt Service			
			115-00-00-00000	OHSU Debt Service			
			116-00-00-00000	Public University Capital Construction			
			117-00-00-00000	Community College Capital Construction			
			118-00-00-00000	OHSU Capital Construction			
			110		Improved Transfer Pathways	001-00-00-00000	Operations
						002-00-00-00000	Degree Authorization/Private Career Schools
						011-00-00-00000	CCWD Office Operations
						012-00-00-00000	State Support to CCs
013-00-00-00000	CCWD Federal/Other Support						
014-00-00-00000	Youth Conservation Corp						
015-00-00-00000	CCWD Debt Service						
021-00-00-00000	Public University Support Fund						
022-00-00-00000	Agricultural Experiment Station						

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	110	Improved Transfer Pathways	023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	110	Improved Transfer Pathways	111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	111	Consumer Protection and Vets' Support	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	111	Consumer Protection and Vets' Support	032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	111	Consumer Protection and Vets' Support	117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	112	Youth Work Experience	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	112	Youth Work Experience	089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
				113
002-00-00-00000	Degree Authorization/Private Career Schools			
011-00-00-00000	CCWD Office Operations			
012-00-00-00000	State Support to CCs			

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	113	Oregon Tech Renewable Energy Center	013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	113	Oregon Tech Renewable Energy Center	106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	114	ASPIRE Expansion/Continuation	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

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BAM Analyst: Heath, Patrick

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	114	ASPIRE Expansion/Continuation	024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	114	ASPIRE Expansion/Continuation	112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	115	Data Reporting Analyst	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	115	Data Reporting Analyst	041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	115	Data Reporting Analyst	118-00-00-00000	OHSU Capital Construction
	116	Minority Teacher Scholarship/Network	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	116	Minority Teacher Scholarship/Network	101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			117	Scholarship Program Rebalance
001-00-00-00000	Operations			
002-00-00-00000	Degree Authorization/Private Career Schools			
011-00-00-00000	CCWD Office Operations			
012-00-00-00000	State Support to CCs			
013-00-00-00000	CCWD Federal/Other Support			

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	117	Scholarship Program Rebalance	014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>		
0	117	Scholarship Program Rebalance	107-00-00-00000	Forest Research Laboratory		
			108-00-00-00000	OHSU Programs		
			109-00-00-00000	Student Assistance		
			110-00-00-00000	Workforce and Other Special Payments		
			111-00-00-00000	Oregon Youth Conservation Corps		
			112-00-00-00000	Sports Lottery		
			113-00-00-00000	Public University Debt Service		
			114-00-00-00000	Community College Debt Service		
			115-00-00-00000	OHSU Debt Service		
			116-00-00-00000	Public University Capital Construction		
			117-00-00-00000	Community College Capital Construction		
			118-00-00-00000	OHSU Capital Construction		
			118	Move Barbers & Hairdressers' Endowment	001-00-00-00000	Operations
					002-00-00-00000	Degree Authorization/Private Career Schools
					011-00-00-00000	CCWD Office Operations
					012-00-00-00000	State Support to CCs
					013-00-00-00000	CCWD Federal/Other Support
					014-00-00-00000	Youth Conservation Corp
				015-00-00-00000	CCWD Debt Service	
				021-00-00-00000	Public University Support Fund	
				022-00-00-00000	Agricultural Experiment Station	
				023-00-00-00000	Extension Service	
				024-00-00-00000	Forest Research Laboratory	

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	118	Move Barbers & Hairdressers' Endowment	025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	118	Move Barbers & Hairdressers' Endowment	113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	119	Financial Aid from Military Department	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	119	Financial Aid from Military Department	042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction

Higher Education Coordinating Commission

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 52500

BAM Analyst: Heath, Patrick

Budget Coordinator: Violette, Susan - (503)947-2424 X 0

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	120	Public Universities Capital Construction	101-00-00-00000	HECC Operations
			113-00-00-00000	Public University Debt Service
			116-00-00-00000	Public University Capital Construction
	121	Community College Capital Construction XIG	101-00-00-00000	HECC Operations
			117-00-00-00000	Community College Capital Construction
	122	Community College Deferred Maintenance	101-00-00-00000	HECC Operations
			117-00-00-00000	Community College Capital Construction
	123	Post-secondary Campus Security	101-00-00-00000	HECC Operations
			117-00-00-00000	Community College Capital Construction

Higher Education Coordinating Commission

Agency Number: 52500

**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium**

Cross Reference Number: 52500-000-00-00-00000

Higher Education Coordinating Commission

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	-	-	-	1,917,181	1,917,181	-
3200 Other Funds Non-Ltd	-	794,696	794,696	600,000	600,000	-
3400 Other Funds Ltd	-	1,446,806	1,446,806	4,170,962	4,170,962	-
All Funds	-	2,241,502	2,241,502	6,688,143	6,688,143	-
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	-	1,203,457	1,203,457	-	-	-
4430 Lottery Funds Debt Svc Ltd	-	587,166	587,166	-	57,380	-
3400 Other Funds Ltd	-	(91,259)	(91,259)	-	-	-
All Funds	-	1,699,364	1,699,364	-	57,380	-
BEGINNING BALANCE						
4400 Lottery Funds Ltd	-	1,203,457	1,203,457	1,917,181	1,917,181	-
4430 Lottery Funds Debt Svc Ltd	-	587,166	587,166	-	57,380	-
3200 Other Funds Non-Ltd	-	794,696	794,696	600,000	600,000	-
3400 Other Funds Ltd	-	1,355,547	1,355,547	4,170,962	4,170,962	-
TOTAL BEGINNING BALANCE	-	\$3,940,866	\$3,940,866	\$6,688,143	\$6,745,523	-

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	3,603,360	1,637,680,170	1,652,435,868	2,302,233,566	1,674,889,702	-
8030 General Fund Debt Svc	-	130,624,436	130,624,436	181,959,110	180,982,711	-
All Funds	3,603,360	1,768,304,606	1,783,060,304	2,484,192,676	1,855,872,413	-

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Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-000-00-00-00000

2017-19 Biennium

Higher Education Coordinating Commission

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
LICENSES AND FEES						
0205 Business Lic and Fees						
3200 Other Funds Non-Ltd	82,743	-	-	-	-	-
3400 Other Funds Ltd	566,809	-	-	-	-	-
All Funds	649,552	-	-	-	-	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	-	792,695	792,695	792,695	792,695	-
LICENSES AND FEES						
3200 Other Funds Non-Ltd	82,743	-	-	-	-	-
3400 Other Funds Ltd	566,809	792,695	792,695	792,695	792,695	-
TOTAL LICENSES AND FEES	\$649,552	\$792,695	\$792,695	\$792,695	\$792,695	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	660,850	2,485,367	2,485,367	2,313,367	2,313,367	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	-	1,356,021	1,356,021	1,356,021	1,356,021	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	660,850	3,841,388	3,841,388	3,669,388	3,669,388	-
TOTAL CHARGES FOR SERVICES	\$660,850	\$3,841,388	\$3,841,388	\$3,669,388	\$3,669,388	-
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construction	-	311,267,945	321,417,946	507,636,991	457,825,250	-
3200 Other Funds Non-Ltd	-	50,648,642	50,648,642	-	-	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-000-00-00-00000

2017-19 Biennium

Higher Education Coordinating Commission

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
All Funds	-	361,916,587	372,066,588	507,636,991	457,825,250	-
0565 Lottery Bonds						
3020 Other Funds Cap Construction	-	1,542,827	1,542,827	263,593,521	15,259,002	-
BOND SALES						
3020 Other Funds Cap Construction	-	312,810,772	322,960,773	771,230,512	473,084,252	-
3200 Other Funds Non-Ltd	-	50,648,642	50,648,642	-	-	-
TOTAL BOND SALES	-	\$363,459,414	\$373,609,415	\$771,230,512	\$473,084,252	-
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	10,581	-	-	-	-	-
3400 Other Funds Ltd	-	80,082	80,082	80,082	80,082	-
All Funds	10,581	80,082	80,082	80,082	80,082	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	-	12,357,654	12,357,654	12,357,654	12,357,654	-
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	-	74,000	74,000	664,784	664,784	-
DONATIONS AND CONTRIBUTIONS						
3400 Other Funds Ltd	-	12,431,654	12,431,654	13,022,438	13,022,438	-
TOTAL DONATIONS AND CONTRIBUTIONS	-	\$12,431,654	\$12,431,654	\$13,022,438	\$13,022,438	-
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	-	69,000	69,000	106,000	106,000	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	216,802,178	-
3400 Other Funds Ltd	4,042	6,544,950	7,353,926	1,805,594	1,805,594	-
8800 General Fund Revenue	-	48,549	48,549	48,549	48,549	-
All Funds	4,042	231,247,714	232,056,690	214,858,940	218,762,321	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	-
6230 Federal Funds Debt Svc Non-Ltd	-	2	2	625,977	4,587,374	-
6400 Federal Funds Ltd	301,815	111,950,983	112,193,269	114,964,286	114,779,452	-
All Funds	301,815	130,919,816	131,162,102	134,559,094	138,335,657	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3020 Other Funds Cap Construction	-	-	-	7,888,009	-	-
3200 Other Funds Non-Ltd	500,000	-	-	-	-	-
3400 Other Funds Ltd	200,000	493,741	493,741	493,741	7,809,226	-
All Funds	700,000	493,741	493,741	8,381,750	7,809,226	-
1030 Transfer from Agy-Res Equity						
4400 Lottery Funds Ltd	-	1,917,181	1,917,181	-	-	-
3400 Other Funds Ltd	-	3,762,493	3,762,493	-	-	-
All Funds	-	5,679,674	5,679,674	-	-	-
1040 Transfer In Lottery Proceeds						
3400 Other Funds Ltd	-	-	-	3,662,654	-	-
1050 Transfer In Other						

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-000-00-00-00000

2017-19 Biennium

Higher Education Coordinating Commission

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
4400 Lottery Funds Ltd	-	8,040,648	8,040,648	-	-	-
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	-	1,928,000	1,928,000	1,928,000	1,928,000	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	-	10,812,274	9,629,066	38,442,619	62,571,059	-
4430 Lottery Funds Debt Svc Ltd	-	41,762,610	41,762,610	43,654,789	43,597,409	-
All Funds	-	52,574,884	51,391,676	82,097,408	106,168,468	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	-	1,745,810	1,745,810	2,045,660	2,045,660	-
1248 Tsfr From Military Dept, Or						
3400 Other Funds Ltd	-	-	-	2,000,000	-	-
1250 Tsfr From Marine Bd, Or State						
3400 Other Funds Ltd	-	103,000	103,000	106,811	106,811	-
1575 Tsfr From Student Access Comm						
4400 Lottery Funds Ltd	1,917,772	-	-	-	-	-
3400 Other Funds Ltd	7,228,207	-	-	-	-	-
All Funds	9,145,979	-	-	-	-	-
1581 Tsfr From Education, Dept of						
3200 Other Funds Non-Ltd	622,093	-	-	-	-	-
3400 Other Funds Ltd	49,709	2,054,854	2,054,854	2,054,854	2,054,854	-
6400 Federal Funds Ltd	512,417	-	-	-	-	-
All Funds	1,184,219	2,054,854	2,054,854	2,054,854	2,054,854	-
1586 Tsfr From Comm Coll/Wkfrc Dev						

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-000-00-00-00000

2017-19 Biennium

Higher Education Coordinating Commission

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
4430 Lottery Funds Debt Svc Ltd	109,140	-	-	-	-	-
3020 Other Funds Cap Construction	49,824,844	-	-	-	-	-
3400 Other Funds Ltd	1,184,171	-	-	-	-	-
All Funds	51,118,155	-	-	-	-	-
TRANSFERS IN						
4400 Lottery Funds Ltd	1,917,772	20,770,103	19,586,895	38,442,619	62,571,059	-
4430 Lottery Funds Debt Svc Ltd	109,140	41,762,610	41,762,610	43,654,789	43,597,409	-
3020 Other Funds Cap Construction	49,824,844	-	-	7,888,009	-	-
3200 Other Funds Non-Ltd	1,122,093	-	-	-	-	-
3400 Other Funds Ltd	8,662,087	10,087,898	10,087,898	12,291,720	13,944,551	-
6400 Federal Funds Ltd	512,417	-	-	-	-	-
TOTAL TRANSFERS IN	\$62,148,353	\$72,620,611	\$71,437,403	\$102,277,137	\$120,113,019	-
REVENUE CATEGORIES						
8000 General Fund	3,603,360	1,637,680,170	1,652,435,868	2,302,233,566	1,674,889,702	-
8030 General Fund Debt Svc	-	130,624,436	130,624,436	181,959,110	180,982,711	-
4400 Lottery Funds Ltd	1,917,772	20,770,103	19,586,895	38,442,619	62,571,059	-
4430 Lottery Funds Debt Svc Ltd	109,140	41,762,610	41,762,610	43,654,789	43,597,409	-
3020 Other Funds Cap Construction	49,824,844	312,810,772	322,960,773	779,118,521	473,084,252	-
3200 Other Funds Non-Ltd	1,215,417	50,717,642	50,717,642	106,000	106,000	-
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	216,802,178	-
3400 Other Funds Ltd	9,893,788	33,778,667	34,587,643	31,661,917	33,314,748	-
8800 General Fund Revenue	-	48,549	48,549	48,549	48,549	-
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-000-00-00-00000

2017-19 Biennium

Higher Education Coordinating Commission

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
6230 Federal Funds Debt Svc Non-Ltd	-	2	2	625,977	4,587,374	-
6400 Federal Funds Ltd	814,232	111,950,983	112,193,269	114,964,286	114,779,452	-
TOTAL REVENUE CATEGORIES	\$67,378,553	\$2,583,697,980	\$2,608,471,733	\$3,724,682,962	\$2,823,732,265	-

TRANSFERS OUT

2010 Transfer Out - Intrafund

3020 Other Funds Cap Construction	-	-	-	(7,888,009)	(7,315,485)	-
3200 Other Funds Non-Ltd	(200,000)	-	-	-	-	-
3400 Other Funds Ltd	-	(493,741)	(493,741)	(493,741)	(493,741)	-
6400 Federal Funds Ltd	(500,000)	-	-	-	-	-
All Funds	(700,000)	(493,741)	(493,741)	(8,381,750)	(7,809,226)	-

2060 Transfer to General Fund

8800 General Fund Revenue	-	(48,549)	(48,549)	(48,549)	(48,549)	-
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2121 Tsfr To Governor, Office of the

6400 Federal Funds Ltd	-	(270,000)	(270,000)	(270,000)	(270,000)	-
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2443 Tsfr To Oregon Health Authority

3400 Other Funds Ltd	(12,350)	-	-	-	-	-
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2581 Tsfr To Education, Dept of

6400 Federal Funds Ltd	(8,782)	-	-	-	-	-
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2586 Tsfr To Comm Coll/Wkfrc Dev

3400 Other Funds Ltd	(33,414)	-	-	-	-	-
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2831 Tsfr To Health Lic Agency

3400 Other Funds Ltd	(3,500)	-	-	-	-	-
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TRANSFERS OUT

Higher Education Coordinating Commission

Agency Number: 52500

**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium**

Cross Reference Number: 52500-000-00-00-00000

Higher Education Coordinating Commission

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
3020 Other Funds Cap Construction	-	-	-	(7,888,009)	(7,315,485)	-
3200 Other Funds Non-Ltd	(200,000)	-	-	-	-	-
3400 Other Funds Ltd	(49,264)	(493,741)	(493,741)	(493,741)	(493,741)	-
8800 General Fund Revenue	-	(48,549)	(48,549)	(48,549)	(48,549)	-
6400 Federal Funds Ltd	(508,782)	(270,000)	(270,000)	(270,000)	(270,000)	-
TOTAL TRANSFERS OUT	(\$758,046)	(\$812,290)	(\$812,290)	(\$8,700,299)	(\$8,127,775)	-
AVAILABLE REVENUES						
8000 General Fund	3,603,360	1,637,680,170	1,652,435,868	2,302,233,566	1,674,889,702	-
8030 General Fund Debt Svc	-	130,624,436	130,624,436	181,959,110	180,982,711	-
4400 Lottery Funds Ltd	1,917,772	21,973,560	20,790,352	40,359,800	64,488,240	-
4430 Lottery Funds Debt Svc Ltd	109,140	42,349,776	42,349,776	43,654,789	43,654,789	-
3020 Other Funds Cap Construction	49,824,844	312,810,772	322,960,773	771,230,512	465,768,767	-
3200 Other Funds Non-Ltd	1,015,417	51,512,338	51,512,338	706,000	706,000	-
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	216,802,178	-
3400 Other Funds Ltd	9,844,524	34,640,473	35,449,449	35,339,138	36,991,969	-
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	-
6230 Federal Funds Debt Svc Non-Ltd	-	2	2	625,977	4,587,374	-
6400 Federal Funds Ltd	305,450	111,680,983	111,923,269	114,694,286	114,509,452	-
TOTAL AVAILABLE REVENUES	\$66,620,507	\$2,586,826,556	\$2,611,600,309	\$3,722,670,806	\$2,822,350,013	-

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8000 General Fund	1,286,499	8,132,517	8,410,284	11,666,838	8,830,368	-
3400 Other Funds Ltd	716,287	3,132,482	3,297,137	3,807,878	3,807,878	-
6400 Federal Funds Ltd	158,166	5,113,013	5,304,137	5,307,810	5,307,810	-
All Funds	2,160,952	16,378,012	17,011,558	20,782,526	17,946,056	-
3160 Temporary Appointments						
8000 General Fund	-	32,390	32,390	33,589	33,589	-
3400 Other Funds Ltd	82,301	107,992	107,992	111,988	111,988	-
6400 Federal Funds Ltd	35,135	17,229	17,229	17,866	17,866	-
All Funds	117,436	157,611	157,611	163,443	163,443	-
3170 Overtime Payments						
8000 General Fund	80	622	622	645	645	-
3400 Other Funds Ltd	513	2,244	2,244	2,327	2,327	-
6400 Federal Funds Ltd	1,490	2,570	2,570	2,666	2,666	-
All Funds	2,083	5,436	5,436	5,638	5,638	-
3180 Shift Differential						
8000 General Fund	63	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	44,090	35,206	35,206	36,509	36,509	-
3400 Other Funds Ltd	5,370	12,431	12,431	12,891	12,891	-
All Funds	49,460	47,637	47,637	49,400	49,400	-
SALARIES & WAGES						
8000 General Fund	1,330,732	8,200,735	8,478,502	11,737,581	8,901,111	-
3400 Other Funds Ltd	804,471	3,255,149	3,419,804	3,935,084	3,935,084	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-000-00-00-00000

2017-19 Biennium

Higher Education Coordinating Commission

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
6400 Federal Funds Ltd	194,791	5,132,812	5,323,936	5,328,342	5,328,342	-
TOTAL SALARIES & WAGES	\$2,329,994	\$16,588,696	\$17,222,242	\$21,001,007	\$18,164,537	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	194	3,180	3,180	5,001	3,435	-
3400 Other Funds Ltd	202	1,244	1,244	1,671	1,699	-
6400 Federal Funds Ltd	44	1,617	1,617	1,934	1,934	-
All Funds	440	6,041	6,041	8,606	7,068	-
3220 Public Employees' Retire Cont						
8000 General Fund	168,755	1,288,076	1,331,935	1,757,812	1,394,827	-
3400 Other Funds Ltd	101,136	496,938	522,936	567,799	567,799	-
6400 Federal Funds Ltd	25,408	807,752	837,931	800,800	800,800	-
All Funds	295,299	2,592,766	2,692,802	3,126,411	2,763,426	-
3221 Pension Obligation Bond						
8000 General Fund	78,598	320,159	480,632	511,798	511,798	-
3400 Other Funds Ltd	44,315	201,102	185,182	208,314	208,314	-
6400 Federal Funds Ltd	10,584	339,856	301,005	308,207	308,207	-
All Funds	133,497	861,117	966,819	1,028,319	1,028,319	-
3230 Social Security Taxes						
8000 General Fund	93,664	624,913	646,162	893,902	676,916	-
3400 Other Funds Ltd	58,750	248,580	261,176	300,649	300,649	-
6400 Federal Funds Ltd	14,351	391,811	406,433	407,149	407,149	-
All Funds	166,765	1,265,304	1,313,771	1,601,700	1,384,714	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-000-00-00-00000

2017-19 Biennium

Higher Education Coordinating Commission

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
3240 Unemployment Assessments						
3400 Other Funds Ltd	6,994	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	534	4,988	4,988	6,263	4,367	-
3400 Other Funds Ltd	381	1,948	1,948	2,052	2,086	-
6400 Federal Funds Ltd	80	2,534	2,534	2,379	2,379	-
All Funds	995	9,470	9,470	10,694	8,832	-
3260 Mass Transit Tax						
8000 General Fund	6,055	37,390	39,056	54,972	54,116	-
3400 Other Funds Ltd	4,776	21,016	22,004	22,218	22,878	-
All Funds	10,831	58,406	61,060	77,190	76,994	-
3270 Flexible Benefits						
8000 General Fund	229,773	1,956,274	2,022,158	3,019,620	2,069,544	-
3400 Other Funds Ltd	172,146	817,242	856,296	942,417	959,085	-
6400 Federal Funds Ltd	37,819	1,111,172	1,156,384	1,138,371	1,138,371	-
All Funds	439,738	3,884,688	4,034,838	5,100,408	4,167,000	-
OTHER PAYROLL EXPENSES						
8000 General Fund	577,573	4,234,980	4,528,111	6,249,368	4,715,003	-
3400 Other Funds Ltd	388,700	1,788,070	1,850,786	2,045,120	2,062,510	-
6400 Federal Funds Ltd	88,286	2,654,742	2,705,904	2,658,840	2,658,840	-
TOTAL OTHER PAYROLL EXPENSES	\$1,054,559	\$8,677,792	\$9,084,801	\$10,953,328	\$9,436,353	-

P.S. BUDGET ADJUSTMENTS

3455 Vacancy Savings

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-000-00-00-00000

2017-19 Biennium

Higher Education Coordinating Commission

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
8000 General Fund	-	(52,333)	(52,333)	(26,840)	(426,551)	-
3400 Other Funds Ltd	-	(6,029)	(6,029)	(10,340)	(10,340)	-
6400 Federal Funds Ltd	-	(22,847)	(22,847)	(16,876)	(16,876)	-
All Funds	-	(81,209)	(81,209)	(54,056)	(453,767)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	(32,953)	(32,953)	-	(13,919)	-
3400 Other Funds Ltd	-	68,227	68,227	-	(660)	-
6400 Federal Funds Ltd	-	(2,180)	(2,180)	-	-	-
All Funds	-	33,094	33,094	-	(14,579)	-
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(85,286)	(85,286)	(26,840)	(440,470)	-
3400 Other Funds Ltd	-	62,198	62,198	(10,340)	(11,000)	-
6400 Federal Funds Ltd	-	(25,027)	(25,027)	(16,876)	(16,876)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$48,115)	(\$48,115)	(\$54,056)	(\$468,346)	-
PERSONAL SERVICES						
8000 General Fund	1,908,305	12,350,429	12,921,327	17,960,109	13,175,644	-
3400 Other Funds Ltd	1,193,171	5,105,417	5,332,788	5,969,864	5,986,594	-
6400 Federal Funds Ltd	283,077	7,762,527	8,004,813	7,970,306	7,970,306	-
TOTAL PERSONAL SERVICES	\$3,384,553	\$25,218,373	\$26,258,928	\$31,900,279	\$27,132,544	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	60,952	198,444	198,444	271,968	123,926	-
3400 Other Funds Ltd	3,745	179,791	179,791	147,723	191,695	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-000-00-00-00000

2017-19 Biennium

Higher Education Coordinating Commission

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
6400 Federal Funds Ltd	1,052	128,707	128,707	112,729	112,729	-
All Funds	65,749	506,942	506,942	532,420	428,350	-
4125 Out of State Travel						
8000 General Fund	21,199	10,789	10,789	43,714	32,150	-
3400 Other Funds Ltd	4,377	64,965	64,965	50,618	62,182	-
6400 Federal Funds Ltd	5,111	124,600	124,600	126,752	111,752	-
All Funds	30,687	200,354	200,354	221,084	206,084	-
4150 Employee Training						
8000 General Fund	11,011	148,485	148,485	207,531	76,911	-
3400 Other Funds Ltd	2,330	49,544	49,544	56,223	55,114	-
6400 Federal Funds Ltd	1,274	52,951	52,951	53,977	53,977	-
All Funds	14,615	250,980	250,980	317,731	186,002	-
4175 Office Expenses						
8000 General Fund	42,002	159,011	159,011	250,693	109,497	-
3200 Other Funds Non-Ltd	40	-	-	-	-	-
3400 Other Funds Ltd	10,670	255,817	255,817	149,969	182,982	-
6400 Federal Funds Ltd	3,968	107,377	107,377	76,302	76,302	-
All Funds	56,680	522,205	522,205	476,964	368,781	-
4200 Telecommunications						
8000 General Fund	21,634	149,402	149,402	200,108	139,148	-
3200 Other Funds Non-Ltd	80	-	-	-	-	-
3400 Other Funds Ltd	7,858	64,397	64,397	70,564	55,779	-
6400 Federal Funds Ltd	1,507	81,543	81,543	83,418	67,503	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-000-00-00-00000

2017-19 Biennium

Higher Education Coordinating Commission

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
All Funds	31,079	295,342	295,342	354,090	262,430	-
4225 State Gov. Service Charges						
8000 General Fund	83,291	606,096	606,096	786,023	696,011	-
3200 Other Funds Non-Ltd	225	-	-	-	-	-
3400 Other Funds Ltd	26,117	134,240	134,240	280,186	336,017	-
6400 Federal Funds Ltd	597	313,233	313,233	615,492	590,724	-
All Funds	110,230	1,053,569	1,053,569	1,681,701	1,622,752	-
4250 Data Processing						
8000 General Fund	21,650	52,499	52,499	54,694	27,089	-
3200 Other Funds Non-Ltd	6,033	-	-	-	-	-
3400 Other Funds Ltd	3,600	30,011	30,011	29,802	31,199	-
6400 Federal Funds Ltd	450	3,391	3,391	2,207	2,207	-
All Funds	31,733	85,901	85,901	86,703	60,495	-
4275 Publicity and Publications						
8000 General Fund	10,465	72,896	72,896	73,795	43,158	-
3400 Other Funds Ltd	381	71,323	71,323	59,943	74,495	-
6400 Federal Funds Ltd	140	20,311	20,311	20,024	19,334	-
All Funds	10,986	164,530	164,530	153,762	136,987	-
4300 Professional Services						
8000 General Fund	592,525	3,160,369	3,535,369	11,273,644	5,258,206	-
3400 Other Funds Ltd	108,590	1,537,819	1,537,819	1,522,733	1,501,453	-
6400 Federal Funds Ltd	354	4,237,622	4,237,622	4,380,135	4,325,429	-
All Funds	701,469	8,935,810	9,310,810	17,176,512	11,085,088	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4315 IT Professional Services						
8000 General Fund	-	1,012,071	1,012,071	670,766	220,766	-
3400 Other Funds Ltd	-	143,526	143,526	149,410	149,410	-
6400 Federal Funds Ltd	-	208,201	208,201	216,737	216,737	-
All Funds	-	1,363,798	1,363,798	1,036,913	586,913	-
4325 Attorney General						
8000 General Fund	38,888	85,870	90,870	90,839	80,199	-
3400 Other Funds Ltd	63,676	26,607	26,607	30,103	28,125	-
6400 Federal Funds Ltd	-	19,524	19,524	22,090	20,639	-
All Funds	102,564	132,001	137,001	143,032	128,963	-
4375 Employee Recruitment and Develop						
8000 General Fund	5,322	16,819	16,819	26,100	16,487	-
3400 Other Funds Ltd	-	4,810	4,810	4,528	5,415	-
6400 Federal Funds Ltd	-	1,786	1,786	1,852	1,852	-
All Funds	5,322	23,415	23,415	32,480	23,754	-
4400 Dues and Subscriptions						
8000 General Fund	43,260	436,192	436,192	477,588	295,556	-
3400 Other Funds Ltd	1,800	15,399	15,399	20,953	23,641	-
6400 Federal Funds Ltd	1,000	43,155	43,155	49,780	49,780	-
All Funds	46,060	494,746	494,746	548,321	368,977	-
4425 Facilities Rental and Taxes						
8000 General Fund	89,201	408,031	408,031	633,154	308,503	-
3400 Other Funds Ltd	25,511	390,653	390,653	222,229	325,578	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	3,273	249,753	249,753	206,739	197,512	-
All Funds	117,985	1,048,437	1,048,437	1,062,122	831,593	-
4575 Agency Program Related S and S						
8000 General Fund	100,374	10,391	10,391	217,042	10,776	-
3200 Other Funds Non-Ltd	75,594	206,000	206,000	206,000	200,068	-
3400 Other Funds Ltd	-	117,070	117,070	103,086	120,116	-
6400 Federal Funds Ltd	20	36,088	36,088	57,004	47,004	-
All Funds	175,988	369,549	369,549	583,132	377,964	-
4650 Other Services and Supplies						
8000 General Fund	12,317	51,275	51,275	135,216	24,176	-
3020 Other Funds Cap Construction	-	42,827	42,827	7,888,009	-	-
3400 Other Funds Ltd	4,293	4,716,757	5,521,263	3,902,297	7,489,917	-
6400 Federal Funds Ltd	1,462	66,676	66,676	57,313	4,236	-
All Funds	18,072	4,877,535	5,682,041	11,982,835	7,518,329	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	7,239	133,406	133,406	307,960	122,471	-
3400 Other Funds Ltd	844	73,634	73,634	76,359	78,922	-
6400 Federal Funds Ltd	-	20,916	20,916	16,505	16,505	-
All Funds	8,083	227,956	227,956	400,824	217,898	-
4715 IT Expendable Property						
8000 General Fund	35,896	63,642	63,642	117,248	65,997	-
3400 Other Funds Ltd	9,434	60,775	60,775	33,926	73,394	-
6400 Federal Funds Ltd	2,165	43,291	43,291	24,502	24,502	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-000-00-00-00000

2017-19 Biennium

Higher Education Coordinating Commission

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
All Funds	47,495	167,708	167,708	175,676	163,893	-
SERVICES & SUPPLIES						
8000 General Fund	1,197,226	6,775,688	7,155,688	15,838,083	7,651,027	-
3020 Other Funds Cap Construction	-	42,827	42,827	7,888,009	-	-
3200 Other Funds Non-Ltd	81,972	206,000	206,000	206,000	200,068	-
3400 Other Funds Ltd	273,226	7,937,138	8,741,644	6,910,652	10,785,434	-
6400 Federal Funds Ltd	22,373	5,759,125	5,759,125	6,123,558	5,938,724	-
TOTAL SERVICES & SUPPLIES	\$1,574,797	\$20,720,778	\$21,905,284	\$36,966,302	\$24,575,253	-
SPECIAL PAYMENTS						
6020 Dist to Counties						
3400 Other Funds Ltd	-	62,811	62,811	65,135	65,135	-
6400 Federal Funds Ltd	-	8,322	8,322	8,630	8,630	-
All Funds	-	71,133	71,133	73,765	73,765	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	-	93,203	93,203	96,652	96,652	-
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	-
6400 Federal Funds Ltd	-	916,603	916,603	950,518	950,518	-
All Funds	-	19,978,637	19,978,637	20,016,001	20,016,001	-
6030 Dist to Non-Gov Units						
8000 General Fund	-	10,196,889	10,196,889	25,211,224	8,957,019	-
3400 Other Funds Ltd	-	1,237,082	1,237,082	2,182,854	2,182,854	-
6400 Federal Funds Ltd	-	81,492,790	81,492,790	84,508,023	84,508,023	-
All Funds	-	92,926,761	92,926,761	111,902,101	95,647,896	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-000-00-00-00000

2017-19 Biennium

Higher Education Coordinating Commission

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
6035 Dist to Individuals						
8000 General Fund	-	138,394,532	138,394,532	224,805,532	173,040,836	-
4400 Lottery Funds Ltd	-	11,816,379	11,816,379	25,986,015	18,571,059	-
3400 Other Funds Ltd	-	15,742,781	15,742,781	17,230,376	15,230,376	-
All Funds	-	165,953,692	165,953,692	268,021,923	206,842,271	-
6040 Dist to Local School Districts						
8000 General Fund	-	817,614	1,815,114	1,933,273	1,690,743	-
3400 Other Funds Ltd	-	739,052	739,052	766,397	766,397	-
6400 Federal Funds Ltd	-	537,000	537,000	-	-	-
All Funds	-	2,093,666	3,091,166	2,699,670	2,457,140	-
6045 Dist to Comm College Districts						
8000 General Fund	-	555,350,386	565,257,686	813,135,705	554,042,868	-
3020 Other Funds Cap Construction	-	1,500,000	1,500,001	259,593,521	90,249,997	-
3400 Other Funds Ltd	-	818,095	818,095	827,920	827,920	-
6400 Federal Funds Ltd	-	14,287,422	14,287,422	14,816,057	14,816,057	-
All Funds	-	571,955,903	581,863,204	1,088,373,203	659,936,842	-
6048 Spc Pmt to Public Universities						
4400 Lottery Funds Ltd	-	-	-	-	44,000,000	-
6050 Dist to Non-Profit Organizations						
6400 Federal Funds Ltd	-	600,000	600,000	-	-	-
6065 Loan Repaid To State Agencies						
8000 General Fund	-	13,501,645	13,501,645	13,424,701	13,424,701	-
6085 Other Special Payments						

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-000-00-00-00000

2017-19 Biennium

Higher Education Coordinating Commission

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
8000 General Fund	-	899,571,987	902,471,987	1,189,203,939	902,274,422	-
4400 Lottery Funds Ltd	-	8,240,000	8,240,000	12,456,604	-	-
3020 Other Funds Cap Construction	-	311,267,945	321,417,945	503,748,982	349,800,000	-
3200 Other Funds Non-Ltd	-	50,648,642	50,648,642	-	-	-
All Funds	-	1,269,728,574	1,282,778,574	1,705,409,525	1,252,074,422	-
6291 Spc Pmt to Corrections, Dept of						
6400 Federal Funds Ltd	-	189,850	189,850	189,850	189,850	-
6471 Spc Pmt to Employment Dept						
3400 Other Funds Ltd	-	33,057	33,057	51,807	51,807	-
6400 Federal Funds Ltd	-	127,344	127,344	127,344	127,344	-
All Funds	-	160,401	160,401	179,151	179,151	-
6581 Spc Pmt to Education, Dept of						
8000 General Fund	-	721,000	721,000	721,000	632,442	-
SPECIAL PAYMENTS						
8000 General Fund	-	1,618,554,053	1,632,358,853	2,268,435,374	1,654,063,031	-
4400 Lottery Funds Ltd	-	20,056,379	20,056,379	38,442,619	62,571,059	-
3020 Other Funds Cap Construction	-	312,767,945	322,917,946	763,342,503	440,049,997	-
3200 Other Funds Non-Ltd	-	50,648,642	50,648,642	-	-	-
3400 Other Funds Ltd	-	18,726,081	18,726,081	21,221,141	19,221,141	-
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	-
6400 Federal Funds Ltd	-	98,159,331	98,159,331	100,600,422	100,600,422	-
TOTAL SPECIAL PAYMENTS	-	\$2,137,881,262	\$2,161,836,063	\$3,211,010,890	\$2,295,474,481	-

DEBT SERVICE

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
7100 Principal - Bonds						
8030 General Fund Debt Svc	-	51,342,006	51,342,006	75,504,980	74,768,473	-
4430 Lottery Funds Debt Svc Ltd	-	19,984,009	19,984,009	22,611,935	22,611,935	-
3230 Other Funds Debt Svc Non-Ltd	-	90,375,202	90,375,202	93,599,836	95,913,157	-
All Funds	-	161,701,217	161,701,217	191,716,751	193,293,565	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	-	73,031,264	73,031,264	101,203,010	100,993,688	-
4430 Lottery Funds Debt Svc Ltd	-	22,365,767	22,365,767	21,042,854	21,042,854	-
3230 Other Funds Debt Svc Non-Ltd	-	124,599,329	124,599,329	112,779,792	111,599,406	-
6230 Federal Funds Debt Svc Non-Ltd	-	2	2	625,977	3,961,397	-
All Funds	-	219,996,362	219,996,362	235,651,633	237,597,345	-
7200 Principal - COP						
8030 General Fund Debt Svc	-	4,520,000	4,520,000	4,920,000	4,920,000	-
3230 Other Funds Debt Svc Non-Ltd	-	6,233,827	6,233,827	4,287,556	3,549,235	-
All Funds	-	10,753,827	10,753,827	9,207,556	8,469,235	-
7250 Interest - COP						
8030 General Fund Debt Svc	-	1,731,166	1,731,166	331,120	300,550	-
3230 Other Funds Debt Svc Non-Ltd	-	3,376,857	3,376,857	2,231,613	1,778,983	-
6230 Federal Funds Debt Svc Non-Ltd	-	-	-	-	625,977	-
All Funds	-	5,108,023	5,108,023	2,562,733	2,705,510	-
DEBT SERVICE						
8030 General Fund Debt Svc	-	130,624,436	130,624,436	181,959,110	180,982,711	-
4430 Lottery Funds Debt Svc Ltd	-	42,349,776	42,349,776	43,654,789	43,654,789	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-000-00-00-00000

2017-19 Biennium

Higher Education Coordinating Commission

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	212,840,781	-
6230 Federal Funds Debt Svc Non-Ltd	-	2	2	625,977	4,587,374	-
TOTAL DEBT SERVICE	-	\$397,559,429	\$397,559,429	\$439,138,673	\$442,065,655	-
EXPENDITURES						
8000 General Fund	3,105,531	1,637,680,170	1,652,435,868	2,302,233,566	1,674,889,702	-
8030 General Fund Debt Svc	-	130,624,436	130,624,436	181,959,110	180,982,711	-
4400 Lottery Funds Ltd	-	20,056,379	20,056,379	38,442,619	62,571,059	-
4430 Lottery Funds Debt Svc Ltd	-	42,349,776	42,349,776	43,654,789	43,654,789	-
3020 Other Funds Cap Construction	-	312,810,772	322,960,773	771,230,512	440,049,997	-
3200 Other Funds Non-Ltd	81,972	50,854,642	50,854,642	206,000	200,068	-
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	212,840,781	-
3400 Other Funds Ltd	1,466,397	31,768,636	32,800,513	34,101,657	35,993,169	-
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	-
6230 Federal Funds Debt Svc Non-Ltd	-	2	2	625,977	4,587,374	-
6400 Federal Funds Ltd	305,450	111,680,983	111,923,269	114,694,286	114,509,452	-
TOTAL EXPENDITURES	\$4,959,350	\$2,581,379,842	\$2,607,559,704	\$3,719,016,144	\$2,789,247,933	-
REVERSIONS						
9900 Reversions						
8000 General Fund	(497,829)	-	-	-	-	-
ENDING BALANCE						
4400 Lottery Funds Ltd	1,917,772	1,917,181	733,973	1,917,181	1,917,181	-
4430 Lottery Funds Debt Svc Ltd	109,140	-	-	-	-	-
3020 Other Funds Cap Construction	49,824,844	-	-	-	25,718,770	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-000-00-00-00000

2017-19 Biennium

Higher Education Coordinating Commission

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
3200 Other Funds Non-Ltd	933,445	657,696	657,696	500,000	505,932	-
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	3,961,397	-
3400 Other Funds Ltd	8,378,127	2,871,837	2,648,936	1,237,481	998,800	-
TOTAL ENDING BALANCE	\$61,163,328	\$5,446,714	\$4,040,605	\$3,654,662	\$33,102,080	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	25	142	142	158	128	-
8180 Position Reconciliation	-	1	1	-	-	-
TOTAL AUTHORIZED POSITIONS	25	143	143	158	128	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	19.91	123.63	123.63	149.27	120.52	-
8280 FTE Reconciliation	-	0.67	0.67	-	-	-
TOTAL AUTHORIZED FTE	19.91	124.30	124.30	149.27	120.52	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	-	794,696	794,696	600,000	600,000	-
3400 Other Funds Ltd	-	913,368	913,368	908,088	908,088	-
All Funds	-	1,708,064	1,708,064	1,508,088	1,508,088	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	(91,259)	(91,259)	-	-	-
BEGINNING BALANCE						
3200 Other Funds Non-Ltd	-	794,696	794,696	600,000	600,000	-
3400 Other Funds Ltd	-	822,109	822,109	908,088	908,088	-
TOTAL BEGINNING BALANCE	-	\$1,616,805	\$1,616,805	\$1,508,088	\$1,508,088	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	3,603,360	30,737,158	33,683,056	36,614,507	23,216,935	-
LICENSES AND FEES						
0205 Business Lic and Fees						
3200 Other Funds Non-Ltd	82,743	-	-	-	-	-
3400 Other Funds Ltd	566,809	-	-	-	-	-
All Funds	649,552	-	-	-	-	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	-	792,695	792,695	792,695	792,695	-
LICENSES AND FEES						

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-101-00-00-00000

2017-19 Biennium

HECC Operations

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
3200 Other Funds Non-Ltd	82,743	-	-	-	-	-
3400 Other Funds Ltd	566,809	792,695	792,695	792,695	792,695	-
TOTAL LICENSES AND FEES	\$649,552	\$792,695	\$792,695	\$792,695	\$792,695	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	660,850	2,485,367	2,485,367	2,313,367	2,313,367	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	-	1,356,021	1,356,021	1,356,021	1,356,021	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	660,850	3,841,388	3,841,388	3,669,388	3,669,388	-
TOTAL CHARGES FOR SERVICES	\$660,850	\$3,841,388	\$3,841,388	\$3,669,388	\$3,669,388	-
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	10,581	-	-	-	-	-
3400 Other Funds Ltd	-	11,000	11,000	11,000	11,000	-
All Funds	10,581	11,000	11,000	11,000	11,000	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	-	185,000	185,000	185,000	185,000	-
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	-	74,000	74,000	-	-	-
DONATIONS AND CONTRIBUTIONS						
3400 Other Funds Ltd	-	259,000	259,000	185,000	185,000	-

Higher Education Coordinating Commission

Agency Number: 52500

**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium
HECC Operations**

Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
TOTAL DONATIONS AND CONTRIBUTIONS	-	\$259,000	\$259,000	\$185,000	\$185,000	-
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	-	69,000	69,000	106,000	106,000	-
3400 Other Funds Ltd	4,042	6,218,950	7,027,926	1,779,444	1,779,444	-
All Funds	4,042	6,287,950	7,096,926	1,885,444	1,885,444	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	301,815	14,853,825	15,092,866	14,283,412	14,099,302	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3020 Other Funds Cap Construction	-	-	-	7,888,009	-	-
3200 Other Funds Non-Ltd	500,000	-	-	-	-	-
3400 Other Funds Ltd	200,000	265,869	265,869	265,869	7,581,354	-
All Funds	700,000	265,869	265,869	8,153,878	7,581,354	-
1040 Transfer In Lottery Proceeds						
3400 Other Funds Ltd	-	-	-	3,662,654	-	-
1575 Tsfr From Student Access Comm						
3400 Other Funds Ltd	445,015	-	-	-	-	-
1581 Tsfr From Education, Dept of						
3200 Other Funds Non-Ltd	622,093	-	-	-	-	-
3400 Other Funds Ltd	49,709	1,634,590	1,634,590	1,634,590	1,634,590	-
6400 Federal Funds Ltd	512,417	-	-	-	-	-

Higher Education Coordinating Commission

Agency Number: 52500

**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium
HECC Operations**

Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
All Funds	1,184,219	1,634,590	1,634,590	1,634,590	1,634,590	-
1586 Tsfr From Comm Coll/Wkfrc Dev						
3400 Other Funds Ltd	1,184,171	-	-	-	-	-
TRANSFERS IN						
3020 Other Funds Cap Construction	-	-	-	7,888,009	-	-
3200 Other Funds Non-Ltd	1,122,093	-	-	-	-	-
3400 Other Funds Ltd	1,878,895	1,900,459	1,900,459	5,563,113	9,215,944	-
6400 Federal Funds Ltd	512,417	-	-	-	-	-
TOTAL TRANSFERS IN	\$3,513,405	\$1,900,459	\$1,900,459	\$13,451,122	\$9,215,944	-
REVENUE CATEGORIES						
8000 General Fund	3,603,360	30,737,158	33,683,056	36,614,507	23,216,935	-
3020 Other Funds Cap Construction	-	-	-	7,888,009	-	-
3200 Other Funds Non-Ltd	1,215,417	69,000	69,000	106,000	106,000	-
3400 Other Funds Ltd	3,110,596	13,023,492	13,832,468	12,000,640	15,653,471	-
6400 Federal Funds Ltd	814,232	14,853,825	15,092,866	14,283,412	14,099,302	-
TOTAL REVENUE CATEGORIES	\$8,743,605	\$58,683,475	\$62,677,390	\$70,892,568	\$53,075,708	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	(200,000)	-	-	-	-	-
6400 Federal Funds Ltd	(500,000)	-	-	-	-	-
All Funds	(700,000)	-	-	-	-	-
2121 Tsfr To Governor, Office of the						
6400 Federal Funds Ltd	-	(270,000)	(270,000)	(270,000)	(270,000)	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-101-00-00-00000

2017-19 Biennium

HECC Operations

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
2443 Tsfr To Oregon Health Authority						
3400 Other Funds Ltd	(12,350)	-	-	-	-	-
2581 Tsfr To Education, Dept of						
6400 Federal Funds Ltd	(8,782)	-	-	-	-	-
2586 Tsfr To Comm Coll/Wkfrc Dev						
3400 Other Funds Ltd	(33,414)	-	-	-	-	-
2831 Tsfr To Health Lic Agency						
3400 Other Funds Ltd	(3,500)	-	-	-	-	-
TRANSFERS OUT						
3200 Other Funds Non-Ltd	(200,000)	-	-	-	-	-
3400 Other Funds Ltd	(49,264)	-	-	-	-	-
6400 Federal Funds Ltd	(508,782)	(270,000)	(270,000)	(270,000)	(270,000)	-
TOTAL TRANSFERS OUT	(\$758,046)	(\$270,000)	(\$270,000)	(\$270,000)	(\$270,000)	-
AVAILABLE REVENUES						
8000 General Fund	3,603,360	30,737,158	33,683,056	36,614,507	23,216,935	-
3020 Other Funds Cap Construction	-	-	-	7,888,009	-	-
3200 Other Funds Non-Ltd	1,015,417	863,696	863,696	706,000	706,000	-
3400 Other Funds Ltd	3,061,332	13,845,601	14,654,577	12,908,728	16,561,559	-
6400 Federal Funds Ltd	305,450	14,583,825	14,822,866	14,013,412	13,829,302	-
TOTAL AVAILABLE REVENUES	\$7,985,559	\$60,030,280	\$64,024,195	\$72,130,656	\$54,313,796	-

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

02/03/17
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Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,286,499	8,132,517	8,410,284	11,666,838	8,830,368	-
3400 Other Funds Ltd	716,287	2,746,768	2,892,256	3,370,593	3,370,593	-
6400 Federal Funds Ltd	158,166	5,079,423	5,268,272	5,270,783	5,270,783	-
All Funds	2,160,952	15,958,708	16,570,812	20,308,214	17,471,744	-
3160 Temporary Appointments						
8000 General Fund	-	32,390	32,390	33,589	33,589	-
3400 Other Funds Ltd	82,301	107,992	107,992	111,988	111,988	-
6400 Federal Funds Ltd	35,135	17,229	17,229	17,866	17,866	-
All Funds	117,436	157,611	157,611	163,443	163,443	-
3170 Overtime Payments						
8000 General Fund	80	622	622	645	645	-
3400 Other Funds Ltd	513	2,244	2,244	2,327	2,327	-
6400 Federal Funds Ltd	1,490	2,570	2,570	2,666	2,666	-
All Funds	2,083	5,436	5,436	5,638	5,638	-
3180 Shift Differential						
8000 General Fund	63	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	44,090	35,206	35,206	36,509	36,509	-
3400 Other Funds Ltd	5,370	12,431	12,431	12,891	12,891	-
All Funds	49,460	47,637	47,637	49,400	49,400	-
SALARIES & WAGES						
8000 General Fund	1,330,732	8,200,735	8,478,502	11,737,581	8,901,111	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	804,471	2,869,435	3,014,923	3,497,799	3,497,799	-
6400 Federal Funds Ltd	194,791	5,099,222	5,288,071	5,291,315	5,291,315	-
TOTAL SALARIES & WAGES	\$2,329,994	\$16,169,392	\$16,781,496	\$20,526,695	\$17,690,225	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	194	3,180	3,180	5,001	3,435	-
3400 Other Funds Ltd	202	1,121	1,121	1,511	1,539	-
6400 Federal Funds Ltd	44	1,608	1,608	1,923	1,923	-
All Funds	440	5,909	5,909	8,435	6,897	-
3220 Public Employees' Retire Cont						
8000 General Fund	168,755	1,288,076	1,331,935	1,757,812	1,394,827	-
3400 Other Funds Ltd	101,136	436,034	459,006	501,672	501,672	-
6400 Federal Funds Ltd	25,408	802,448	832,268	793,732	793,732	-
All Funds	295,299	2,526,558	2,623,209	3,053,216	2,690,231	-
3221 Pension Obligation Bond						
8000 General Fund	78,598	320,159	480,632	511,798	511,798	-
3400 Other Funds Ltd	44,315	177,230	162,486	182,733	182,733	-
6400 Federal Funds Ltd	10,584	337,777	299,029	306,184	306,184	-
All Funds	133,497	835,166	942,147	1,000,715	1,000,715	-
3230 Social Security Taxes						
8000 General Fund	93,664	624,913	646,162	893,902	676,916	-
3400 Other Funds Ltd	58,750	219,074	230,204	267,197	267,197	-
6400 Federal Funds Ltd	14,351	389,241	403,689	404,316	404,316	-

Higher Education Coordinating Commission

Agency Number: 52500

**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium
HECC Operations**

Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
All Funds	166,765	1,233,228	1,280,055	1,565,415	1,348,429	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	6,994	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	534	4,988	4,988	6,263	4,367	-
3400 Other Funds Ltd	381	1,755	1,755	1,859	1,893	-
6400 Federal Funds Ltd	80	2,520	2,520	2,365	2,365	-
All Funds	995	9,263	9,263	10,487	8,625	-
3260 Mass Transit Tax						
8000 General Fund	6,055	37,390	39,056	54,972	54,116	-
3400 Other Funds Ltd	4,776	18,702	19,575	19,594	20,254	-
All Funds	10,831	56,092	58,631	74,566	74,370	-
3270 Flexible Benefits						
8000 General Fund	229,773	1,956,274	2,022,158	3,019,620	2,069,544	-
3400 Other Funds Ltd	172,146	731,764	766,272	849,076	865,744	-
6400 Federal Funds Ltd	37,819	1,105,066	1,149,738	1,131,704	1,131,704	-
All Funds	439,738	3,793,104	3,938,168	5,000,400	4,066,992	-
OTHER PAYROLL EXPENSES						
8000 General Fund	577,573	4,234,980	4,528,111	6,249,368	4,715,003	-
3400 Other Funds Ltd	388,700	1,585,680	1,640,419	1,823,642	1,841,032	-
6400 Federal Funds Ltd	88,286	2,638,660	2,688,852	2,640,224	2,640,224	-
TOTAL OTHER PAYROLL EXPENSES	\$1,054,559	\$8,459,320	\$8,857,382	\$10,713,234	\$9,196,259	-

P.S. BUDGET ADJUSTMENTS

Higher Education Coordinating Commission

Agency Number: 52500

**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium
HECC Operations**

Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
3455 Vacancy Savings						
8000 General Fund	-	(52,333)	(52,333)	(26,840)	(426,551)	-
3400 Other Funds Ltd	-	(6,029)	(6,029)	(10,340)	(10,340)	-
6400 Federal Funds Ltd	-	(22,847)	(22,847)	(16,876)	(16,876)	-
All Funds	-	(81,209)	(81,209)	(54,056)	(453,767)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	(32,953)	(32,953)	-	(13,919)	-
3400 Other Funds Ltd	-	68,227	68,227	-	(660)	-
6400 Federal Funds Ltd	-	(2,180)	(2,180)	-	-	-
All Funds	-	33,094	33,094	-	(14,579)	-
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(85,286)	(85,286)	(26,840)	(440,470)	-
3400 Other Funds Ltd	-	62,198	62,198	(10,340)	(11,000)	-
6400 Federal Funds Ltd	-	(25,027)	(25,027)	(16,876)	(16,876)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$48,115)	(\$48,115)	(\$54,056)	(\$468,346)	-
PERSONAL SERVICES						
8000 General Fund	1,908,305	12,350,429	12,921,327	17,960,109	13,175,644	-
3400 Other Funds Ltd	1,193,171	4,517,313	4,717,540	5,311,101	5,327,831	-
6400 Federal Funds Ltd	283,077	7,712,855	7,951,896	7,914,663	7,914,663	-
TOTAL PERSONAL SERVICES	\$3,384,553	\$24,580,597	\$25,590,763	\$31,185,873	\$26,418,138	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	60,952	198,444	198,444	271,968	123,926	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	3,745	162,530	162,530	130,823	174,795	-
6400 Federal Funds Ltd	1,052	127,036	127,036	110,996	110,996	-
All Funds	65,749	488,010	488,010	513,787	409,717	-
4125 Out of State Travel						
8000 General Fund	21,199	10,789	10,789	43,714	32,150	-
3400 Other Funds Ltd	4,377	64,863	64,863	50,512	62,076	-
6400 Federal Funds Ltd	5,111	124,600	124,600	126,752	111,752	-
All Funds	30,687	200,252	200,252	220,978	205,978	-
4150 Employee Training						
8000 General Fund	11,011	148,485	148,485	207,531	76,911	-
3400 Other Funds Ltd	2,330	45,674	45,674	52,210	51,101	-
6400 Federal Funds Ltd	1,274	50,215	50,215	52,072	52,072	-
All Funds	14,615	244,374	244,374	311,813	180,084	-
4175 Office Expenses						
8000 General Fund	42,002	159,011	159,011	250,693	109,497	-
3200 Other Funds Non-Ltd	40	-	-	-	-	-
3400 Other Funds Ltd	10,670	246,481	246,481	144,288	177,301	-
6400 Federal Funds Ltd	3,968	104,641	104,641	73,465	73,465	-
All Funds	56,680	510,133	510,133	468,446	360,263	-
4200 Telecommunications						
8000 General Fund	21,634	149,402	149,402	200,108	139,148	-
3200 Other Funds Non-Ltd	80	-	-	-	-	-
3400 Other Funds Ltd	7,858	61,083	61,083	67,127	52,342	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	1,507	77,895	77,895	80,777	64,862	-
All Funds	31,079	288,380	288,380	348,012	256,352	-
4225 State Gov. Service Charges						
8000 General Fund	83,291	389,323	389,323	569,250	479,238	-
3200 Other Funds Non-Ltd	225	-	-	-	-	-
3400 Other Funds Ltd	26,117	137,895	137,895	273,841	329,927	-
6400 Federal Funds Ltd	597	314,399	314,399	614,658	589,924	-
All Funds	110,230	841,617	841,617	1,457,749	1,399,089	-
4250 Data Processing						
8000 General Fund	21,650	52,499	52,499	54,694	27,089	-
3200 Other Funds Non-Ltd	6,033	-	-	-	-	-
3400 Other Funds Ltd	3,600	30,002	30,002	29,793	31,190	-
6400 Federal Funds Ltd	450	3,391	3,391	2,207	2,207	-
All Funds	31,733	85,892	85,892	86,694	60,486	-
4275 Publicity and Publications						
8000 General Fund	10,465	72,896	72,896	73,795	43,158	-
3400 Other Funds Ltd	381	68,808	68,808	57,335	71,887	-
6400 Federal Funds Ltd	140	19,855	19,855	14,367	14,367	-
All Funds	10,986	161,559	161,559	145,497	129,412	-
4300 Professional Services						
8000 General Fund	592,525	3,160,369	3,535,369	11,273,644	5,258,206	-
3400 Other Funds Ltd	108,590	1,484,473	1,484,473	1,467,610	1,446,330	-
6400 Federal Funds Ltd	354	4,237,622	4,237,622	4,380,135	4,325,429	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	701,469	8,882,464	9,257,464	17,121,389	11,029,965	-
4315 IT Professional Services						
8000 General Fund	-	1,012,071	1,012,071	670,766	220,766	-
3400 Other Funds Ltd	-	143,526	143,526	149,410	149,410	-
6400 Federal Funds Ltd	-	208,201	208,201	216,737	216,737	-
All Funds	-	1,363,798	1,363,798	1,036,913	586,913	-
4325 Attorney General						
8000 General Fund	38,888	85,870	90,870	90,839	80,199	-
3400 Other Funds Ltd	63,676	26,607	26,607	30,103	28,125	-
6400 Federal Funds Ltd	-	19,524	19,524	22,090	20,639	-
All Funds	102,564	132,001	137,001	143,032	128,963	-
4375 Employee Recruitment and Develop						
8000 General Fund	5,322	16,819	16,819	26,100	16,487	-
3400 Other Funds Ltd	-	4,728	4,728	4,443	5,330	-
6400 Federal Funds Ltd	-	1,786	1,786	1,852	1,852	-
All Funds	5,322	23,333	23,333	32,395	23,669	-
4400 Dues and Subscriptions						
8000 General Fund	43,260	436,192	436,192	477,588	295,556	-
3400 Other Funds Ltd	1,800	14,628	14,628	20,153	22,841	-
6400 Federal Funds Ltd	1,000	43,155	43,155	49,780	49,780	-
All Funds	46,060	493,975	493,975	547,521	368,177	-
4425 Facilities Rental and Taxes						
8000 General Fund	89,201	408,031	408,031	633,154	308,503	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	25,511	374,052	374,052	208,487	311,836	-
6400 Federal Funds Ltd	3,273	243,799	243,799	201,810	192,583	-
All Funds	117,985	1,025,882	1,025,882	1,043,451	812,922	-
4575 Agency Program Related S and S						
8000 General Fund	100,374	10,391	10,391	217,042	10,776	-
3200 Other Funds Non-Ltd	75,594	206,000	206,000	206,000	200,068	-
3400 Other Funds Ltd	-	105,973	105,973	96,764	117,030	-
6400 Federal Funds Ltd	20	36,088	36,088	57,004	47,004	-
All Funds	175,988	358,452	358,452	576,810	374,878	-
4650 Other Services and Supplies						
8000 General Fund	12,317	51,275	51,275	135,216	24,176	-
3020 Other Funds Cap Construction	-	-	-	7,888,009	-	-
3400 Other Funds Ltd	4,293	4,713,840	5,518,346	3,899,272	7,486,892	-
6400 Federal Funds Ltd	1,462	65,764	65,764	56,367	3,290	-
All Funds	18,072	4,830,879	5,635,385	11,978,864	7,514,358	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	7,239	133,406	133,406	307,960	122,471	-
3400 Other Funds Ltd	844	73,528	73,528	76,249	78,812	-
6400 Federal Funds Ltd	-	12,708	12,708	13,178	13,178	-
All Funds	8,083	219,642	219,642	397,387	214,461	-
4715 IT Expendable Property						
8000 General Fund	35,896	63,642	63,642	117,248	65,997	-
3400 Other Funds Ltd	9,434	60,385	60,385	33,522	72,990	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-101-00-00-00000

2017-19 Biennium

HECC Operations

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
6400 Federal Funds Ltd	2,165	43,291	43,291	24,502	24,502	-
All Funds	47,495	167,318	167,318	175,272	163,489	-
SERVICES & SUPPLIES						
8000 General Fund	1,197,226	6,558,915	6,938,915	15,621,310	7,434,254	-
3020 Other Funds Cap Construction	-	-	-	7,888,009	-	-
3200 Other Funds Non-Ltd	81,972	206,000	206,000	206,000	200,068	-
3400 Other Funds Ltd	273,226	7,819,076	8,623,582	6,791,942	10,670,215	-
6400 Federal Funds Ltd	22,373	5,733,970	5,733,970	6,098,749	5,914,639	-
TOTAL SERVICES & SUPPLIES	\$1,574,797	\$20,317,961	\$21,502,467	\$36,606,010	\$24,219,176	-
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
8000 General Fund	-	10,196,889	10,196,889	1,717,247	1,506,324	-
6040 Dist to Local School Districts						
8000 General Fund	-	514,794	1,512,294	584,841	468,271	-
3400 Other Funds Ltd	-	75,087	75,087	77,865	77,865	-
6400 Federal Funds Ltd	-	537,000	537,000	-	-	-
All Funds	-	1,126,881	2,124,381	662,706	546,136	-
6045 Dist to Comm College Districts						
8000 General Fund	-	197,566	1,195,066	-	-	-
3400 Other Funds Ltd	-	652,602	652,602	-	-	-
All Funds	-	850,168	1,847,668	-	-	-
6050 Dist to Non-Profit Organizations						
6400 Federal Funds Ltd	-	600,000	600,000	-	-	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-101-00-00-00000

2017-19 Biennium

HECC Operations

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
6085 Other Special Payments						
8000 General Fund	-	197,565	197,565	10,000	-	-
6581 Spc Pmt to Education, Dept of						
8000 General Fund	-	721,000	721,000	721,000	632,442	-
SPECIAL PAYMENTS						
8000 General Fund	-	11,827,814	13,822,814	3,033,088	2,607,037	-
3400 Other Funds Ltd	-	727,689	727,689	77,865	77,865	-
6400 Federal Funds Ltd	-	1,137,000	1,137,000	-	-	-
TOTAL SPECIAL PAYMENTS	-	\$13,692,503	\$15,687,503	\$3,110,953	\$2,684,902	-
EXPENDITURES						
8000 General Fund	3,105,531	30,737,158	33,683,056	36,614,507	23,216,935	-
3020 Other Funds Cap Construction	-	-	-	7,888,009	-	-
3200 Other Funds Non-Ltd	81,972	206,000	206,000	206,000	200,068	-
3400 Other Funds Ltd	1,466,397	13,064,078	14,068,811	12,180,908	16,075,911	-
6400 Federal Funds Ltd	305,450	14,583,825	14,822,866	14,013,412	13,829,302	-
TOTAL EXPENDITURES	\$4,959,350	\$58,591,061	\$62,780,733	\$70,902,836	\$53,322,216	-
REVERSIONS						
9900 Reversions						
8000 General Fund	(497,829)	-	-	-	-	-
ENDING BALANCE						
3200 Other Funds Non-Ltd	933,445	657,696	657,696	500,000	505,932	-
3400 Other Funds Ltd	1,594,935	781,523	585,766	727,820	485,648	-
TOTAL ENDING BALANCE	\$2,528,380	\$1,439,219	\$1,243,462	\$1,227,820	\$991,580	-

Higher Education Coordinating Commission

Agency Number: 52500

**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium
HECC Operations**

Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	25	139	139	155	125	-
8180 Position Reconciliation	-	1	1	-	-	-
TOTAL AUTHORIZED POSITIONS	25	140	140	155	125	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	19.91	120.63	120.63	146.27	117.52	-
8280 FTE Reconciliation	-	0.67	0.67	-	-	-
TOTAL AUTHORIZED FTE	19.91	121.30	121.30	146.27	117.52	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-102-00-00-00000

2017-19 Biennium

Support to Community Colleges

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	555,455,640	564,365,440	814,484,137	555,265,340	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	-	-	150	150	-
TRANSFERS IN						
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	-	45,810	45,810	45,660	45,660	-
REVENUE CATEGORIES						
8000 General Fund	-	555,455,640	564,365,440	814,484,137	555,265,340	-
3400 Other Funds Ltd	-	45,810	45,810	45,810	45,810	-
TOTAL REVENUE CATEGORIES	-	\$555,501,450	\$564,411,250	\$814,529,947	\$555,311,150	-
AVAILABLE REVENUES						
8000 General Fund	-	555,455,640	564,365,440	814,484,137	555,265,340	-
3400 Other Funds Ltd	-	45,810	45,810	45,810	45,810	-
TOTAL AVAILABLE REVENUES	-	\$555,501,450	\$564,411,250	\$814,529,947	\$555,311,150	-
EXPENDITURES						
SPECIAL PAYMENTS						
6040 Dist to Local School Districts						
8000 General Fund	-	302,820	302,820	1,348,432	1,222,472	-
6045 Dist to Comm College Districts						

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-102-00-00-00000

2017-19 Biennium

Support to Community Colleges

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
8000 General Fund	-	555,152,820	564,062,620	813,135,705	554,042,868	-
3400 Other Funds Ltd	-	45,810	45,810	45,810	45,810	-
All Funds	-	555,198,630	564,108,430	813,181,515	554,088,678	-
SPECIAL PAYMENTS						
8000 General Fund	-	555,455,640	564,365,440	814,484,137	555,265,340	-
3400 Other Funds Ltd	-	45,810	45,810	45,810	45,810	-
TOTAL SPECIAL PAYMENTS	-	\$555,501,450	\$564,411,250	\$814,529,947	\$555,311,150	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-103-00-00-00000

2017-19 Biennium

Public University Ops & Student Support

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	665,427,500	667,327,500	943,003,181	667,327,500	-
AVAILABLE REVENUES						
8000 General Fund	-	665,427,500	667,327,500	943,003,181	667,327,500	-
TOTAL AVAILABLE REVENUES	-	\$665,427,500	\$667,327,500	\$943,003,181	\$667,327,500	-
EXPENDITURES						
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	-	665,427,500	667,327,500	943,003,181	667,327,500	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-104-00-00-00000

2017-19 Biennium

Public University State Programs

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	38,120,363	39,120,363	40,940,536	39,120,363	-
AVAILABLE REVENUES						
8000 General Fund	-	38,120,363	39,120,363	40,940,536	39,120,363	-
TOTAL AVAILABLE REVENUES	-	\$38,120,363	\$39,120,363	\$40,940,536	\$39,120,363	-
EXPENDITURES						
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	-	38,120,363	39,120,363	40,940,536	39,120,363	-

Higher Education Coordinating Commission

Agency Number: 52500

**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium
Agriculture Experiment Station**

Cross Reference Number: 52500-105-00-00-00000

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	63,121,066	63,121,066	66,470,407	63,121,066	-
AVAILABLE REVENUES						
8000 General Fund	-	63,121,066	63,121,066	66,470,407	63,121,066	-
TOTAL AVAILABLE REVENUES	-	\$63,121,066	\$63,121,066	\$66,470,407	\$63,121,066	-
EXPENDITURES						
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	-	63,121,066	63,121,066	66,470,407	63,121,066	-

Higher Education Coordinating Commission

Agency Number: 52500

**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium
Extension Service**

Cross Reference Number: 52500-106-00-00-00000

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	45,601,540	45,601,540	47,993,187	45,601,540	-
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	-	-	-	-	44,000,000	-
REVENUE CATEGORIES						
8000 General Fund	-	45,601,540	45,601,540	47,993,187	45,601,540	-
4400 Lottery Funds Ltd	-	-	-	-	44,000,000	-
TOTAL REVENUE CATEGORIES	-	\$45,601,540	\$45,601,540	\$47,993,187	\$89,601,540	-
AVAILABLE REVENUES						
8000 General Fund	-	45,601,540	45,601,540	47,993,187	45,601,540	-
4400 Lottery Funds Ltd	-	-	-	-	44,000,000	-
TOTAL AVAILABLE REVENUES	-	\$45,601,540	\$45,601,540	\$47,993,187	\$89,601,540	-
EXPENDITURES						
SPECIAL PAYMENTS						
6048 Spc Pmt to Public Universities						
4400 Lottery Funds Ltd	-	-	-	-	44,000,000	-
6085 Other Special Payments						
8000 General Fund	-	45,601,540	45,601,540	47,993,187	45,601,540	-
SPECIAL PAYMENTS						
8000 General Fund	-	45,601,540	45,601,540	47,993,187	45,601,540	-

Higher Education Coordinating Commission

Agency Number: 52500

**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium
Extension Service**

Cross Reference Number: 52500-106-00-00-00000

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
4400 Lottery Funds Ltd	-	-	-	-	44,000,000	-
TOTAL SPECIAL PAYMENTS	-	\$45,601,540	\$45,601,540	\$47,993,187	\$89,601,540	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-107-00-00-00000

2017-19 Biennium

Forest Research Laboratory

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	9,771,107	9,771,107	10,283,136	9,771,107	-
AVAILABLE REVENUES						
8000 General Fund	-	9,771,107	9,771,107	10,283,136	9,771,107	-
TOTAL AVAILABLE REVENUES	-	\$9,771,107	\$9,771,107	\$10,283,136	\$9,771,107	-
EXPENDITURES						
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	-	9,771,107	9,771,107	10,283,136	9,771,107	-

Higher Education Coordinating Commission

Agency Number: 52500

**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium
OHSU Programs**

Cross Reference Number: 52500-108-00-00-00000

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	77,332,846	77,332,846	80,503,492	77,332,846	-
AVAILABLE REVENUES						
8000 General Fund	-	77,332,846	77,332,846	80,503,492	77,332,846	-
TOTAL AVAILABLE REVENUES	-	\$77,332,846	\$77,332,846	\$80,503,492	\$77,332,846	-
EXPENDITURES						
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	-	77,332,846	77,332,846	80,503,492	77,332,846	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Student Assistance

Cross Reference Number: 52500-109-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	-	-	-	1,917,181	1,917,181	-
3400 Other Funds Ltd	-	-	-	2,712,493	2,712,493	-
All Funds	-	-	-	4,629,674	4,629,674	-
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	-	1,203,457	1,203,457	-	-	-
BEGINNING BALANCE						
4400 Lottery Funds Ltd	-	1,203,457	1,203,457	1,917,181	1,917,181	-
3400 Other Funds Ltd	-	-	-	2,712,493	2,712,493	-
TOTAL BEGINNING BALANCE	-	\$1,203,457	\$1,203,457	\$4,629,674	\$4,629,674	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	138,394,532	138,394,532	224,805,532	173,040,836	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	-	69,082	69,082	69,082	69,082	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	-	11,997,654	11,997,654	11,997,654	11,997,654	-
OTHER						
0975 Other Revenues						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Student Assistance

Cross Reference Number: 52500-109-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	-	26,000	26,000	26,000	26,000	-
8800 General Fund Revenue	-	48,549	48,549	48,549	48,549	-
All Funds	-	74,549	74,549	74,549	74,549	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	-	227,872	227,872	227,872	227,872	-
1030 Transfer from Agy-Res Equity						
4400 Lottery Funds Ltd	-	1,917,181	1,917,181	-	-	-
3400 Other Funds Ltd	-	3,762,493	3,762,493	-	-	-
All Funds	-	5,679,674	5,679,674	-	-	-
1050 Transfer In Other						
4400 Lottery Funds Ltd	-	8,040,648	8,040,648	-	-	-
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	-	1,928,000	1,928,000	1,928,000	1,928,000	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	-	2,572,274	1,389,066	25,986,015	18,571,059	-
1248 Tsfr From Military Dept, Or						
3400 Other Funds Ltd	-	-	-	2,000,000	-	-
1575 Tsfr From Student Access Comm						
4400 Lottery Funds Ltd	1,917,772	-	-	-	-	-
3400 Other Funds Ltd	6,783,192	-	-	-	-	-
All Funds	8,700,964	-	-	-	-	-

TRANSFERS IN

Higher Education Coordinating Commission

Agency Number: 52500

**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium
Student Assistance**

Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
4400 Lottery Funds Ltd	1,917,772	12,530,103	11,346,895	25,986,015	18,571,059	-
3400 Other Funds Ltd	6,783,192	5,918,365	5,918,365	4,155,872	2,155,872	-
TOTAL TRANSFERS IN	\$8,700,964	\$18,448,468	\$17,265,260	\$30,141,887	\$20,726,931	-
REVENUE CATEGORIES						
8000 General Fund	-	138,394,532	138,394,532	224,805,532	173,040,836	-
4400 Lottery Funds Ltd	1,917,772	12,530,103	11,346,895	25,986,015	18,571,059	-
3400 Other Funds Ltd	6,783,192	18,011,101	18,011,101	16,248,608	14,248,608	-
8800 General Fund Revenue	-	48,549	48,549	48,549	48,549	-
TOTAL REVENUE CATEGORIES	\$8,700,964	\$168,984,285	\$167,801,077	\$267,088,704	\$205,909,052	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	(340,029)	(340,029)	(340,029)	(340,029)	-
2060 Transfer to General Fund						
8800 General Fund Revenue	-	(48,549)	(48,549)	(48,549)	(48,549)	-
TRANSFERS OUT						
3400 Other Funds Ltd	-	(340,029)	(340,029)	(340,029)	(340,029)	-
8800 General Fund Revenue	-	(48,549)	(48,549)	(48,549)	(48,549)	-
TOTAL TRANSFERS OUT	-	(\$388,578)	(\$388,578)	(\$388,578)	(\$388,578)	-
AVAILABLE REVENUES						
8000 General Fund	-	138,394,532	138,394,532	224,805,532	173,040,836	-
4400 Lottery Funds Ltd	1,917,772	13,733,560	12,550,352	27,903,196	20,488,240	-
3400 Other Funds Ltd	6,783,192	17,671,072	17,671,072	18,621,072	16,621,072	-
TOTAL AVAILABLE REVENUES	\$8,700,964	\$169,799,164	\$168,615,956	\$271,329,800	\$210,150,148	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Student Assistance

Cross Reference Number: 52500-109-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
EXPENDITURES						
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	-	-	-	900,000	900,000	-
6035 Dist to Individuals						
8000 General Fund	-	138,394,532	138,394,532	224,805,532	173,040,836	-
4400 Lottery Funds Ltd	-	11,816,379	11,816,379	25,986,015	18,571,059	-
3400 Other Funds Ltd	-	15,742,781	15,742,781	17,230,376	15,230,376	-
All Funds	-	165,953,692	165,953,692	268,021,923	206,842,271	-
SPECIAL PAYMENTS						
8000 General Fund	-	138,394,532	138,394,532	224,805,532	173,040,836	-
4400 Lottery Funds Ltd	-	11,816,379	11,816,379	25,986,015	18,571,059	-
3400 Other Funds Ltd	-	15,742,781	15,742,781	18,130,376	16,130,376	-
TOTAL SPECIAL PAYMENTS	-	\$165,953,692	\$165,953,692	\$268,921,923	\$207,742,271	-
ENDING BALANCE						
4400 Lottery Funds Ltd	1,917,772	1,917,181	733,973	1,917,181	1,917,181	-
3400 Other Funds Ltd	6,783,192	1,928,291	1,928,291	490,696	490,696	-
TOTAL ENDING BALANCE	\$8,700,964	\$3,845,472	\$2,662,264	\$2,407,877	\$2,407,877	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-110-00-00-00000

2017-19 Biennium

Workforce and Other Special Payments

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	-	8,438	8,438	33,880	33,880	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	-	-	23,493,977	7,450,695	-
DONATIONS AND CONTRIBUTIONS						
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	-	-	-	664,784	664,784	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	-
6400 Federal Funds Ltd	-	95,932,390	95,932,390	99,470,153	99,470,153	-
All Funds	-	114,901,221	114,901,221	118,438,984	118,438,984	-
TRANSFERS IN						
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	-	420,264	420,264	420,264	420,264	-
REVENUE CATEGORIES						
8000 General Fund	-	-	-	23,493,977	7,450,695	-
3400 Other Funds Ltd	-	420,264	420,264	1,085,048	1,085,048	-
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	-
6400 Federal Funds Ltd	-	95,932,390	95,932,390	99,470,153	99,470,153	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-110-00-00-00000

2017-19 Biennium

Workforce and Other Special Payments

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
TOTAL REVENUE CATEGORIES	-	\$115,321,485	\$115,321,485	\$143,018,009	\$126,974,727	-
AVAILABLE REVENUES						
8000 General Fund	-	-	-	23,493,977	7,450,695	-
3400 Other Funds Ltd	-	428,702	428,702	1,118,928	1,118,928	-
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	-
6400 Federal Funds Ltd	-	95,932,390	95,932,390	99,470,153	99,470,153	-
TOTAL AVAILABLE REVENUES	-	\$115,329,923	\$115,329,923	\$143,051,889	\$127,008,607	-
EXPENDITURES						
SPECIAL PAYMENTS						
6020 Dist to Counties						
6400 Federal Funds Ltd	-	8,322	8,322	8,630	8,630	-
6025 Dist to Other Gov Unit						
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	-
6400 Federal Funds Ltd	-	65,556	65,556	67,982	67,982	-
All Funds	-	19,034,387	19,034,387	19,036,813	19,036,813	-
6030 Dist to Non-Gov Units						
8000 General Fund	-	-	-	23,493,977	7,450,695	-
3400 Other Funds Ltd	-	307,462	307,462	318,838	318,838	-
6400 Federal Funds Ltd	-	81,253,896	81,253,896	84,260,290	84,260,290	-
All Funds	-	81,561,358	81,561,358	108,073,105	92,029,823	-
6045 Dist to Comm College Districts						
3400 Other Funds Ltd	-	87,063	87,063	748,283	748,283	-
6400 Federal Funds Ltd	-	14,287,422	14,287,422	14,816,057	14,816,057	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-110-00-00-00000

2017-19 Biennium

Workforce and Other Special Payments

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	-	14,374,485	14,374,485	15,564,340	15,564,340	-
6291 Spc Pmt to Corrections, Dept of						
6400 Federal Funds Ltd	-	189,850	189,850	189,850	189,850	-
6471 Spc Pmt to Employment Dept						
3400 Other Funds Ltd	-	33,057	33,057	51,807	51,807	-
6400 Federal Funds Ltd	-	127,344	127,344	127,344	127,344	-
All Funds	-	160,401	160,401	179,151	179,151	-
SPECIAL PAYMENTS						
8000 General Fund	-	-	-	23,493,977	7,450,695	-
3400 Other Funds Ltd	-	427,582	427,582	1,118,928	1,118,928	-
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	-
6400 Federal Funds Ltd	-	95,932,390	95,932,390	99,470,153	99,470,153	-
TOTAL SPECIAL PAYMENTS	-	\$115,328,803	\$115,328,803	\$143,051,889	\$127,008,607	-
ENDING BALANCE						
3400 Other Funds Ltd	-	1,120	1,120	-	-	-
TOTAL ENDING BALANCE	-	\$1,120	\$1,120	-	-	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-111-00-00-00000

2017-19 Biennium

Oregon Youth Conservation Corps

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	-	525,000	525,000	516,501	516,501	-
REVENUE CATEGORIES						
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	-	175,000	175,000	175,000	175,000	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	300,000	300,000	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	1,164,768	1,168,013	1,210,721	1,209,997	-
TRANSFERS IN						
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	-	1,700,000	1,700,000	2,000,000	2,000,000	-
1250 Tsfr From Marine Bd, Or State						
3400 Other Funds Ltd	-	103,000	103,000	106,811	106,811	-
TRANSFERS IN						
3400 Other Funds Ltd	-	1,803,000	1,803,000	2,106,811	2,106,811	-
TOTAL TRANSFERS IN	-	\$1,803,000	\$1,803,000	\$2,106,811	\$2,106,811	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	-	2,278,000	2,278,000	2,281,811	2,281,811	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-111-00-00-00000

2017-19 Biennium

Oregon Youth Conservation Corps

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
6400 Federal Funds Ltd	-	1,164,768	1,168,013	1,210,721	1,209,997	-
TOTAL REVENUE CATEGORIES	-	\$3,442,768	\$3,446,013	\$3,492,532	\$3,491,808	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	(153,712)	(153,712)	(153,712)	(153,712)	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	-	2,649,288	2,649,288	2,644,600	2,644,600	-
6400 Federal Funds Ltd	-	1,164,768	1,168,013	1,210,721	1,209,997	-
TOTAL AVAILABLE REVENUES	-	\$3,814,056	\$3,817,301	\$3,855,321	\$3,854,597	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	-	385,714	404,881	437,285	437,285	-
6400 Federal Funds Ltd	-	33,590	35,865	37,027	37,027	-
All Funds	-	419,304	440,746	474,312	474,312	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	-	123	123	160	160	-
6400 Federal Funds Ltd	-	9	9	11	11	-
All Funds	-	132	132	171	171	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	-	60,904	63,930	66,127	66,127	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	-	5,304	5,663	7,068	7,068	-
All Funds	-	66,208	69,593	73,195	73,195	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	-	23,872	22,696	25,581	25,581	-
6400 Federal Funds Ltd	-	2,079	1,976	2,023	2,023	-
All Funds	-	25,951	24,672	27,604	27,604	-
3230 Social Security Taxes						
3400 Other Funds Ltd	-	29,506	30,972	33,452	33,452	-
6400 Federal Funds Ltd	-	2,570	2,744	2,833	2,833	-
All Funds	-	32,076	33,716	36,285	36,285	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	-	193	193	193	193	-
6400 Federal Funds Ltd	-	14	14	14	14	-
All Funds	-	207	207	207	207	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	-	2,314	2,429	2,624	2,624	-
3270 Flexible Benefits						
3400 Other Funds Ltd	-	85,478	90,024	93,341	93,341	-
6400 Federal Funds Ltd	-	6,106	6,646	6,667	6,667	-
All Funds	-	91,584	96,670	100,008	100,008	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	-	202,390	210,367	221,478	221,478	-
6400 Federal Funds Ltd	-	16,082	17,052	18,616	18,616	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-111-00-00-00000

2017-19 Biennium

Oregon Youth Conservation Corps

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
TOTAL OTHER PAYROLL EXPENSES	-	\$218,472	\$227,419	\$240,094	\$240,094	-
PERSONAL SERVICES						
3400 Other Funds Ltd	-	588,104	615,248	658,763	658,763	-
6400 Federal Funds Ltd	-	49,672	52,917	55,643	55,643	-
TOTAL PERSONAL SERVICES	-	\$637,776	\$668,165	\$714,406	\$714,406	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	-	17,261	17,261	16,900	16,900	-
6400 Federal Funds Ltd	-	1,671	1,671	1,733	1,733	-
All Funds	-	18,932	18,932	18,633	18,633	-
4125 Out of State Travel						
3400 Other Funds Ltd	-	102	102	106	106	-
4150 Employee Training						
3400 Other Funds Ltd	-	3,870	3,870	4,013	4,013	-
6400 Federal Funds Ltd	-	2,736	2,736	1,905	1,905	-
All Funds	-	6,606	6,606	5,918	5,918	-
4175 Office Expenses						
3400 Other Funds Ltd	-	9,336	9,336	5,681	5,681	-
6400 Federal Funds Ltd	-	2,736	2,736	2,837	2,837	-
All Funds	-	12,072	12,072	8,518	8,518	-
4200 Telecommunications						
3400 Other Funds Ltd	-	3,314	3,314	3,437	3,437	-
6400 Federal Funds Ltd	-	3,648	3,648	2,641	2,641	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-111-00-00-00000

2017-19 Biennium

Oregon Youth Conservation Corps

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
All Funds	-	6,962	6,962	6,078	6,078	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	-	(3,655)	(3,655)	6,345	6,090	-
6400 Federal Funds Ltd	-	(1,166)	(1,166)	834	800	-
All Funds	-	(4,821)	(4,821)	7,179	6,890	-
4250 Data Processing						
3400 Other Funds Ltd	-	9	9	9	9	-
4275 Publicity and Publications						
3400 Other Funds Ltd	-	2,515	2,515	2,608	2,608	-
6400 Federal Funds Ltd	-	456	456	5,657	4,967	-
All Funds	-	2,971	2,971	8,265	7,575	-
4300 Professional Services						
3400 Other Funds Ltd	-	53,346	53,346	55,123	55,123	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	82	82	85	85	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	-	771	771	800	800	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	-	16,601	16,601	13,742	13,742	-
6400 Federal Funds Ltd	-	5,954	5,954	4,929	4,929	-
All Funds	-	22,555	22,555	18,671	18,671	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	-	11,097	11,097	6,322	3,086	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4650 Other Services and Supplies						
3400 Other Funds Ltd	-	2,917	2,917	3,025	3,025	-
6400 Federal Funds Ltd	-	912	912	946	946	-
All Funds	-	3,829	3,829	3,971	3,971	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	-	106	106	110	110	-
6400 Federal Funds Ltd	-	8,208	8,208	3,327	3,327	-
All Funds	-	8,314	8,314	3,437	3,437	-
4715 IT Expendable Property						
3400 Other Funds Ltd	-	390	390	404	404	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	-	118,062	118,062	118,710	115,219	-
6400 Federal Funds Ltd	-	25,155	25,155	24,809	24,085	-
TOTAL SERVICES & SUPPLIES	-	\$143,217	\$143,217	\$143,519	\$139,304	-
SPECIAL PAYMENTS						
6020 Dist to Counties						
3400 Other Funds Ltd	-	62,811	62,811	65,135	65,135	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	-	93,203	93,203	96,652	96,652	-
6400 Federal Funds Ltd	-	851,047	851,047	882,536	882,536	-
All Funds	-	944,250	944,250	979,188	979,188	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	-	929,620	929,620	964,016	964,016	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-111-00-00-00000

2017-19 Biennium

Oregon Youth Conservation Corps

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	-	238,894	238,894	247,733	247,733	-
All Funds	-	1,168,514	1,168,514	1,211,749	1,211,749	-
6040 Dist to Local School Districts						
3400 Other Funds Ltd	-	663,965	663,965	688,532	688,532	-
6045 Dist to Comm College Districts						
3400 Other Funds Ltd	-	32,620	32,620	33,827	33,827	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	-	1,782,219	1,782,219	1,848,162	1,848,162	-
6400 Federal Funds Ltd	-	1,089,941	1,089,941	1,130,269	1,130,269	-
TOTAL SPECIAL PAYMENTS	-	\$2,872,160	\$2,872,160	\$2,978,431	\$2,978,431	-
EXPENDITURES						
3400 Other Funds Ltd	-	2,488,385	2,515,529	2,625,635	2,622,144	-
6400 Federal Funds Ltd	-	1,164,768	1,168,013	1,210,721	1,209,997	-
TOTAL EXPENDITURES	-	\$3,653,153	\$3,683,542	\$3,836,356	\$3,832,141	-
ENDING BALANCE						
3400 Other Funds Ltd	-	160,903	133,759	18,965	22,456	-
TOTAL ENDING BALANCE	-	\$160,903	\$133,759	\$18,965	\$22,456	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	3	3	3	3	-
TOTAL AUTHORIZED POSITIONS	-	3	3	3	3	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	3.00	3.00	3.00	3.00	-
TOTAL AUTHORIZED FTE	-	3.00	3.00	3.00	3.00	-

Higher Education Coordinating Commission

Agency Number: 52500

**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium
Sports Lottery**

Cross Reference Number: 52500-112-00-00-00000

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
REVENUE CATEGORIES						
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	-	8,240,000	8,240,000	12,456,604	-	-
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	-	8,240,000	8,240,000	12,456,604	-	-
TOTAL AVAILABLE REVENUES	-	\$8,240,000	\$8,240,000	\$12,456,604	-	-
EXPENDITURES						
SPECIAL PAYMENTS						
6085 Other Special Payments						
4400 Lottery Funds Ltd	-	8,240,000	8,240,000	12,456,604	-	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0030 Beginning Balance Adjustment						
4430 Lottery Funds Debt Svc Ltd	-	587,166	587,166	-	42,750	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	13,718,418	13,718,418	13,641,474	13,641,474	-
8030 General Fund Debt Svc	-	105,986,521	105,986,521	148,094,370	148,266,300	-
All Funds	-	119,704,939	119,704,939	161,735,844	161,907,774	-
OTHER						
0975 Other Revenues						
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	216,802,178	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	625,977	4,587,374	-
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4430 Lottery Funds Debt Svc Ltd	-	31,300,544	31,300,544	31,921,630	31,878,880	-
REVENUE CATEGORIES						
8000 General Fund	-	13,718,418	13,718,418	13,641,474	13,641,474	-
8030 General Fund Debt Svc	-	105,986,521	105,986,521	148,094,370	148,266,300	-
4430 Lottery Funds Debt Svc Ltd	-	31,300,544	31,300,544	31,921,630	31,878,880	-
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	216,802,178	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-113-00-00-00000

2017-19 Biennium

Public University Debt Service

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	625,977	4,587,374	-
TOTAL REVENUE CATEGORIES	-	\$375,590,699	\$375,590,699	\$407,182,248	\$415,176,206	-
AVAILABLE REVENUES						
8000 General Fund	-	13,718,418	13,718,418	13,641,474	13,641,474	-
8030 General Fund Debt Svc	-	105,986,521	105,986,521	148,094,370	148,266,300	-
4430 Lottery Funds Debt Svc Ltd	-	31,887,710	31,887,710	31,921,630	31,921,630	-
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	216,802,178	-
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	625,977	4,587,374	-
TOTAL AVAILABLE REVENUES	-	\$376,177,865	\$376,177,865	\$407,182,248	\$415,218,956	-
EXPENDITURES						
SERVICES & SUPPLIES						
4225 State Gov. Service Charges						
8000 General Fund	-	216,773	216,773	216,773	216,773	-
SPECIAL PAYMENTS						
6065 Loan Repaid To State Agencies						
8000 General Fund	-	13,501,645	13,501,645	13,424,701	13,424,701	-
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	-	40,464,931	40,464,931	61,032,092	61,087,961	-
4430 Lottery Funds Debt Svc Ltd	-	15,288,685	15,288,685	16,194,140	16,194,140	-
3230 Other Funds Debt Svc Non-Ltd	-	90,375,202	90,375,202	93,599,836	95,913,157	-
All Funds	-	146,128,818	146,128,818	170,826,068	173,195,258	-
7150 Interest - Bonds						

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-113-00-00-00000

2017-19 Biennium

Public University Debt Service

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8030 General Fund Debt Svc	-	59,270,424	59,270,424	81,811,158	81,957,789	-
4430 Lottery Funds Debt Svc Ltd	-	16,599,025	16,599,025	15,727,490	15,727,490	-
3230 Other Funds Debt Svc Non-Ltd	-	124,599,329	124,599,329	112,779,792	111,599,406	-
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	625,977	3,961,397	-
All Funds	-	200,468,779	200,468,779	210,944,417	213,246,082	-
7200 Principal - COP						
8030 General Fund Debt Svc	-	4,520,000	4,520,000	4,920,000	4,920,000	-
3230 Other Funds Debt Svc Non-Ltd	-	6,233,827	6,233,827	4,287,556	3,549,235	-
All Funds	-	10,753,827	10,753,827	9,207,556	8,469,235	-
7250 Interest - COP						
8030 General Fund Debt Svc	-	1,731,166	1,731,166	331,120	300,550	-
3230 Other Funds Debt Svc Non-Ltd	-	3,376,857	3,376,857	2,231,613	1,778,983	-
6230 Federal Funds Debt Svc Non-Ltd	-	-	-	-	625,977	-
All Funds	-	5,108,023	5,108,023	2,562,733	2,705,510	-
DEBT SERVICE						
8030 General Fund Debt Svc	-	105,986,521	105,986,521	148,094,370	148,266,300	-
4430 Lottery Funds Debt Svc Ltd	-	31,887,710	31,887,710	31,921,630	31,921,630	-
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	212,840,781	-
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	625,977	4,587,374	-
TOTAL DEBT SERVICE	-	\$362,459,447	\$362,459,447	\$393,540,774	\$397,616,085	-
EXPENDITURES						
8000 General Fund	-	13,718,418	13,718,418	13,641,474	13,641,474	-
8030 General Fund Debt Svc	-	105,986,521	105,986,521	148,094,370	148,266,300	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-113-00-00-00000

2017-19 Biennium

Public University Debt Service

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
4430 Lottery Funds Debt Svc Ltd	-	31,887,710	31,887,710	31,921,630	31,921,630	-
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	212,840,781	-
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	625,977	4,587,374	-
TOTAL EXPENDITURES	-	\$376,177,865	\$376,177,865	\$407,182,248	\$411,257,559	-
ENDING BALANCE						
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	3,961,397	-
TOTAL ENDING BALANCE	-	-	-	-	\$3,961,397	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-114-00-00-00000

2017-19 Biennium

Community College Debt Service

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
BEGINNING BALANCE						
0030 Beginning Balance Adjustment						
4430 Lottery Funds Debt Svc Ltd	-	-	-	-	14,630	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8030 General Fund Debt Svc	-	24,637,915	24,637,915	33,266,340	32,118,011	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	-	-	-
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4430 Lottery Funds Debt Svc Ltd	-	10,462,066	10,462,066	11,733,159	11,718,529	-
1586 Tsfr From Comm Coll/Wkfrc Dev						
4430 Lottery Funds Debt Svc Ltd	109,140	-	-	-	-	-
TRANSFERS IN						
4430 Lottery Funds Debt Svc Ltd	109,140	10,462,066	10,462,066	11,733,159	11,718,529	-
TOTAL TRANSFERS IN	\$109,140	\$10,462,066	\$10,462,066	\$11,733,159	\$11,718,529	-
REVENUE CATEGORIES						
8030 General Fund Debt Svc	-	24,637,915	24,637,915	33,266,340	32,118,011	-
4430 Lottery Funds Debt Svc Ltd	109,140	10,462,066	10,462,066	11,733,159	11,718,529	-
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	-	-	-
TOTAL REVENUE CATEGORIES	\$109,140	\$35,099,982	\$35,099,982	\$44,999,499	\$43,836,540	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-114-00-00-00000

2017-19 Biennium

Community College Debt Service

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
AVAILABLE REVENUES						
8030 General Fund Debt Svc	-	24,637,915	24,637,915	33,266,340	32,118,011	-
4430 Lottery Funds Debt Svc Ltd	109,140	10,462,066	10,462,066	11,733,159	11,733,159	-
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	-	-	-
TOTAL AVAILABLE REVENUES	\$109,140	\$35,099,982	\$35,099,982	\$44,999,499	\$43,851,170	-
EXPENDITURES						
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	-	10,877,075	10,877,075	13,960,000	13,595,000	-
4430 Lottery Funds Debt Svc Ltd	-	4,695,324	4,695,324	6,417,795	6,417,795	-
All Funds	-	15,572,399	15,572,399	20,377,795	20,012,795	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	-	13,760,840	13,760,840	19,306,340	18,523,011	-
4430 Lottery Funds Debt Svc Ltd	-	5,766,742	5,766,742	5,315,364	5,315,364	-
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	-	-	-
All Funds	-	19,527,583	19,527,583	24,621,704	23,838,375	-
DEBT SERVICE						
8030 General Fund Debt Svc	-	24,637,915	24,637,915	33,266,340	32,118,011	-
4430 Lottery Funds Debt Svc Ltd	-	10,462,066	10,462,066	11,733,159	11,733,159	-
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	-	-	-
TOTAL DEBT SERVICE	-	\$35,099,982	\$35,099,982	\$44,999,499	\$43,851,170	-
ENDING BALANCE						
4430 Lottery Funds Debt Svc Ltd	109,140	-	-	-	-	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-114-00-00-00000

2017-19 Biennium

Community College Debt Service

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
TOTAL ENDING BALANCE	\$109,140	-	-	-	-	-

Higher Education Coordinating Commission

Agency Number: 52500

**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium
OHSU Debt Service**

Cross Reference Number: 52500-115-00-00-00000

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8030 General Fund Debt Svc	-	-	-	598,400	598,400	-
AVAILABLE REVENUES						
8030 General Fund Debt Svc	-	-	-	598,400	598,400	-
TOTAL AVAILABLE REVENUES	-	-	-	\$598,400	\$598,400	-
EXPENDITURES						
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	-	-	-	512,888	85,512	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	-	-	-	85,512	512,888	-
DEBT SERVICE						
8030 General Fund Debt Svc	-	-	-	598,400	598,400	-
TOTAL DEBT SERVICE	-	-	-	\$598,400	\$598,400	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construction	-	311,267,945	321,417,945	420,640,000	355,030,000	-
3200 Other Funds Non-Ltd	-	50,648,642	50,648,642	-	-	-
All Funds	-	361,916,587	372,066,587	420,640,000	355,030,000	-
0565 Lottery Bonds						
3020 Other Funds Cap Construction	-	-	-	4,000,000	-	-
BOND SALES						
3020 Other Funds Cap Construction	-	311,267,945	321,417,945	424,640,000	355,030,000	-
3200 Other Funds Non-Ltd	-	50,648,642	50,648,642	-	-	-
TOTAL BOND SALES	-	\$361,916,587	\$372,066,587	\$424,640,000	\$355,030,000	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3020 Other Funds Cap Construction	-	-	-	(6,290,000)	(5,230,000)	-
AVAILABLE REVENUES						
3020 Other Funds Cap Construction	-	311,267,945	321,417,945	418,350,000	349,800,000	-
3200 Other Funds Non-Ltd	-	50,648,642	50,648,642	-	-	-
TOTAL AVAILABLE REVENUES	-	\$361,916,587	\$372,066,587	\$418,350,000	\$349,800,000	-
EXPENDITURES						
SPECIAL PAYMENTS						
6085 Other Special Payments						
3020 Other Funds Cap Construction	-	311,267,945	321,417,945	418,350,000	349,800,000	-

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-116-00-00-00000

2017-19 Biennium

Public University Capital Construction

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
3200 Other Funds Non-Ltd	-	50,648,642	50,648,642	-	-	-
All Funds	-	361,916,587	372,066,587	418,350,000	349,800,000	-

Higher Education Coordinating Commission

Agency Number: 52500

**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium
Community College Capital Construction**

Cross Reference Number: 52500-117-00-00-00000

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construction	-	-	1	86,996,991	102,795,250	-
0565 Lottery Bonds						
3020 Other Funds Cap Construction	-	1,542,827	1,542,827	259,593,521	15,259,002	-
BOND SALES						
3020 Other Funds Cap Construction	-	1,542,827	1,542,828	346,590,512	118,054,252	-
TOTAL BOND SALES	-	\$1,542,827	\$1,542,828	\$346,590,512	\$118,054,252	-
TRANSFERS IN						
1586 Tsfr From Comm Coll/Wkfrc Dev						
3020 Other Funds Cap Construction	49,824,844	-	-	-	-	-
REVENUE CATEGORIES						
3020 Other Funds Cap Construction	49,824,844	1,542,827	1,542,828	346,590,512	118,054,252	-
TOTAL REVENUE CATEGORIES	\$49,824,844	\$1,542,827	\$1,542,828	\$346,590,512	\$118,054,252	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3020 Other Funds Cap Construction	-	-	-	(1,598,009)	(2,085,485)	-
AVAILABLE REVENUES						
3020 Other Funds Cap Construction	49,824,844	1,542,827	1,542,828	344,992,503	115,968,767	-
TOTAL AVAILABLE REVENUES	\$49,824,844	\$1,542,827	\$1,542,828	\$344,992,503	\$115,968,767	-

EXPENDITURES

SERVICES & SUPPLIES

02/03/17
10:02 AM

Higher Education Coordinating Commission

Agency Number: 52500

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-117-00-00-00000

2017-19 Biennium

Community College Capital Construction

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
4650 Other Services and Supplies						
3020 Other Funds Cap Construction	-	42,827	42,827	-	-	-
SPECIAL PAYMENTS						
6045 Dist to Comm College Districts						
3020 Other Funds Cap Construction	-	1,500,000	1,500,001	259,593,521	90,249,997	-
6085 Other Special Payments						
3020 Other Funds Cap Construction	-	-	-	85,398,982	-	-
SPECIAL PAYMENTS						
3020 Other Funds Cap Construction	-	1,500,000	1,500,001	344,992,503	90,249,997	-
TOTAL SPECIAL PAYMENTS	-	\$1,500,000	\$1,500,001	\$344,992,503	\$90,249,997	-
EXPENDITURES						
3020 Other Funds Cap Construction	-	1,542,827	1,542,828	344,992,503	90,249,997	-
TOTAL EXPENDITURES	-	\$1,542,827	\$1,542,828	\$344,992,503	\$90,249,997	-
ENDING BALANCE						
3020 Other Funds Cap Construction	49,824,844	-	-	-	25,718,770	-
TOTAL ENDING BALANCE	\$49,824,844	-	-	-	\$25,718,770	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3200 Other Funds Non-Ltd	600,000	600,000	0	-
3400 Other Funds Ltd	908,088	908,088	0	-
All Funds	1,508,088	1,508,088	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	24,006,930	24,006,930	0	-
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	792,695	792,695	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	2,313,367	2,313,367	0	-
0415 Admin and Service Charges				
3400 Other Funds Ltd	1,356,021	1,356,021	0	-
TOTAL CHARGES FOR SERVICES				
3400 Other Funds Ltd	3,669,388	3,669,388	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	11,000	11,000	0	-
DONATIONS AND CONTRIBUTIONS				
0905 Donations				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	185,000	185,000	0	-
0910 Grants (Non-Fed)				
3400 Other Funds Ltd	74,000	74,000	0	-
TOTAL DONATIONS AND CONTRIBUTIONS				
3400 Other Funds Ltd	259,000	259,000	0	-
OTHER				
0975 Other Revenues				
3200 Other Funds Non-Ltd	106,000	106,000	0	-
3400 Other Funds Ltd	7,061,005	7,061,005	0	-
All Funds	7,167,005	7,167,005	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	15,041,697	15,041,697	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	265,869	265,869	0	-
1581 Tsfr From Education, Dept of				
3400 Other Funds Ltd	1,634,590	1,634,590	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	1,900,459	1,900,459	0	-
TOTAL REVENUES				
8000 General Fund	24,006,930	24,006,930	0	-
3200 Other Funds Non-Ltd	106,000	106,000	0	-
3400 Other Funds Ltd	13,693,547	13,693,547	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	15,041,697	15,041,697	0	-
TOTAL REVENUES	\$52,848,174	\$52,848,174	0	-
TRANSFERS OUT				
2121 Tsfr To Governor, Office of the				
6400 Federal Funds Ltd	(270,000)	(270,000)	0	-
AVAILABLE REVENUES				
8000 General Fund	24,006,930	24,006,930	0	-
3200 Other Funds Non-Ltd	706,000	706,000	0	-
3400 Other Funds Ltd	14,601,635	14,601,635	0	-
6400 Federal Funds Ltd	14,771,697	14,771,697	0	-
TOTAL AVAILABLE REVENUES	\$54,086,262	\$54,086,262	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	8,781,240	8,785,152	3,912	0.04%
3400 Other Funds Ltd	3,136,785	3,136,785	0	-
6400 Federal Funds Ltd	5,270,783	5,270,783	0	-
All Funds	17,188,808	17,192,720	3,912	0.02%
3160 Temporary Appointments				
8000 General Fund	32,390	32,390	0	-
3400 Other Funds Ltd	107,992	107,992	0	-
6400 Federal Funds Ltd	17,229	17,229	0	-
All Funds	157,611	157,611	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3170 Overtime Payments				
8000 General Fund	622	622	0	-
3400 Other Funds Ltd	2,244	2,244	0	-
6400 Federal Funds Ltd	2,570	2,570	0	-
All Funds	5,436	5,436	0	-
3190 All Other Differential				
8000 General Fund	35,206	35,206	0	-
3400 Other Funds Ltd	12,431	12,431	0	-
All Funds	47,637	47,637	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	8,849,458	8,853,370	3,912	0.04%
3400 Other Funds Ltd	3,259,452	3,259,452	0	-
6400 Federal Funds Ltd	5,290,582	5,290,582	0	-
TOTAL SALARIES & WAGES	\$17,399,492	\$17,403,404	\$3,912	0.02%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	3,435	3,435	0	-
3400 Other Funds Ltd	1,425	1,425	0	-
6400 Federal Funds Ltd	1,923	1,923	0	-
All Funds	6,783	6,783	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	1,363,993	1,372,814	8,821	0.65%
3400 Other Funds Ltd	470,962	470,962	0	-
6400 Federal Funds Ltd	793,713	793,713	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	2,628,668	2,637,489	8,821	0.34%
3221 Pension Obligation Bond				
8000 General Fund	480,632	480,632	0	-
3400 Other Funds Ltd	162,486	162,486	0	-
6400 Federal Funds Ltd	299,029	299,029	0	-
All Funds	942,147	942,147	0	-
3230 Social Security Taxes				
8000 General Fund	672,963	673,262	299	0.04%
3400 Other Funds Ltd	248,964	248,964	0	-
6400 Federal Funds Ltd	404,259	404,259	0	-
All Funds	1,326,186	1,326,485	299	0.02%
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	4,367	4,367	0	-
3400 Other Funds Ltd	1,755	1,755	0	-
6400 Federal Funds Ltd	2,365	2,365	0	-
All Funds	8,487	8,487	0	-
3260 Mass Transit Tax				
8000 General Fund	39,056	39,056	0	-
3400 Other Funds Ltd	19,575	19,575	0	-
All Funds	58,631	58,631	0	-
3270 Flexible Benefits				
8000 General Fund	2,069,544	2,069,544	0	-
3400 Other Funds Ltd	799,072	799,072	0	-
6400 Federal Funds Ltd	1,131,704	1,131,704	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	4,000,320	4,000,320	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	4,633,990	4,643,110	9,120	0.20%
3400 Other Funds Ltd	1,704,239	1,704,239	0	-
6400 Federal Funds Ltd	2,632,993	2,632,993	0	-
TOTAL OTHER PAYROLL EXPENSES	\$8,971,222	\$8,980,342	\$9,120	0.10%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(52,333)	(52,333)	0	-
3400 Other Funds Ltd	(6,029)	(6,029)	0	-
6400 Federal Funds Ltd	(22,847)	(22,847)	0	-
All Funds	(81,209)	(81,209)	0	-
3465 Reconciliation Adjustment				
8000 General Fund	-	(13,032)	(13,032)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(52,333)	(65,365)	(13,032)	-24.90%
3400 Other Funds Ltd	(6,029)	(6,029)	0	-
6400 Federal Funds Ltd	(22,847)	(22,847)	0	-
TOTAL P.S. BUDGET ADJUSTMENTS	(\$81,209)	(\$94,241)	(\$13,032)	-16.05%
TOTAL PERSONAL SERVICES				
8000 General Fund	13,431,115	13,431,115	0	-
3400 Other Funds Ltd	4,957,662	4,957,662	0	-
6400 Federal Funds Ltd	7,900,728	7,900,728	0	-
TOTAL PERSONAL SERVICES	\$26,289,505	\$26,289,505	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	183,444	183,444	0	-
3400 Other Funds Ltd	167,529	167,529	0	-
6400 Federal Funds Ltd	127,036	127,036	0	-
All Funds	478,009	478,009	0	-
4125 Out of State Travel				
8000 General Fund	59,003	59,003	0	-
3400 Other Funds Ltd	59,862	59,862	0	-
6400 Federal Funds Ltd	122,230	122,230	0	-
All Funds	241,095	241,095	0	-
4150 Employee Training				
8000 General Fund	148,485	148,485	0	-
3400 Other Funds Ltd	45,674	45,674	0	-
6400 Federal Funds Ltd	50,215	50,215	0	-
All Funds	244,374	244,374	0	-
4175 Office Expenses				
8000 General Fund	159,011	159,011	0	-
3400 Other Funds Ltd	169,057	169,057	0	-
6400 Federal Funds Ltd	70,844	70,844	0	-
All Funds	398,912	398,912	0	-
4200 Telecommunications				
8000 General Fund	149,401	149,401	0	-
3400 Other Funds Ltd	61,083	61,083	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	77,895	77,895	0	-
All Funds	288,379	288,379	0	-
4225 State Gov. Service Charges				
8000 General Fund	346,211	346,211	0	-
3400 Other Funds Ltd	194,826	194,826	0	-
6400 Federal Funds Ltd	337,135	337,135	0	-
All Funds	878,172	878,172	0	-
4250 Data Processing				
8000 General Fund	32,816	32,816	0	-
3400 Other Funds Ltd	29,408	29,408	0	-
6400 Federal Funds Ltd	2,128	2,128	0	-
All Funds	64,352	64,352	0	-
4275 Publicity and Publications				
8000 General Fund	47,138	47,138	0	-
3400 Other Funds Ltd	68,807	68,807	0	-
6400 Federal Funds Ltd	19,854	19,854	0	-
All Funds	135,799	135,799	0	-
4300 Professional Services				
8000 General Fund	3,535,369	3,535,369	0	-
3400 Other Funds Ltd	1,484,473	1,484,473	0	-
6400 Federal Funds Ltd	4,237,622	4,237,622	0	-
All Funds	9,257,464	9,257,464	0	-
4315 IT Professional Services				
8000 General Fund	1,012,071	1,012,071	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	143,526	143,526	0	-
6400 Federal Funds Ltd	208,201	208,201	0	-
All Funds	1,363,798	1,363,798	0	-
4325 Attorney General				
8000 General Fund	90,870	90,870	0	-
3400 Other Funds Ltd	26,607	26,607	0	-
6400 Federal Funds Ltd	19,524	19,524	0	-
All Funds	137,001	137,001	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	16,818	16,818	0	-
3400 Other Funds Ltd	4,728	4,728	0	-
6400 Federal Funds Ltd	1,786	1,786	0	-
All Funds	23,332	23,332	0	-
4400 Dues and Subscriptions				
8000 General Fund	450,375	450,375	0	-
3400 Other Funds Ltd	21,511	21,511	0	-
6400 Federal Funds Ltd	48,004	48,004	0	-
All Funds	519,890	519,890	0	-
4425 Facilities Rental and Taxes				
8000 General Fund	408,031	408,031	0	-
3400 Other Funds Ltd	374,052	374,052	0	-
6400 Federal Funds Ltd	243,799	243,799	0	-
All Funds	1,025,882	1,025,882	0	-
4575 Agency Program Related S and S				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	10,391	10,391	0	-
3200 Other Funds Non-Ltd	206,000	206,000	0	-
3400 Other Funds Ltd	112,854	112,854	0	-
6400 Federal Funds Ltd	54,969	54,969	0	-
All Funds	384,214	384,214	0	-
4650 Other Services and Supplies				
8000 General Fund	92,431	92,431	0	-
3400 Other Funds Ltd	5,515,673	5,515,673	0	-
6400 Federal Funds Ltd	54,356	54,356	0	-
All Funds	5,662,460	5,662,460	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	133,407	133,407	0	-
3400 Other Funds Ltd	73,528	73,528	0	-
6400 Federal Funds Ltd	12,708	12,708	0	-
All Funds	219,643	219,643	0	-
4715 IT Expendable Property				
8000 General Fund	63,643	63,643	0	-
3400 Other Funds Ltd	70,385	70,385	0	-
6400 Federal Funds Ltd	45,663	45,663	0	-
All Funds	179,691	179,691	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	6,938,915	6,938,915	0	-
3200 Other Funds Non-Ltd	206,000	206,000	0	-
3400 Other Funds Ltd	8,623,583	8,623,583	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	5,733,969	5,733,969	0	-
TOTAL SERVICES & SUPPLIES	\$21,502,467	\$21,502,467	0	-
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
8000 General Fund	2,005,976	2,005,976	0	-
6040 Dist to Local School Districts				
8000 General Fund	514,794	514,794	0	-
3400 Other Funds Ltd	75,087	75,087	0	-
6400 Federal Funds Ltd	537,000	537,000	0	-
All Funds	1,126,881	1,126,881	0	-
6045 Dist to Comm College Districts				
8000 General Fund	197,565	197,565	0	-
6050 Dist to Non-Profit Organizations				
6400 Federal Funds Ltd	600,000	600,000	0	-
6085 Other Special Payments				
8000 General Fund	197,565	197,565	0	-
6581 Spc Pmt to Education, Dept of				
8000 General Fund	721,000	721,000	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	3,636,900	3,636,900	0	-
3400 Other Funds Ltd	75,087	75,087	0	-
6400 Federal Funds Ltd	1,137,000	1,137,000	0	-
TOTAL SPECIAL PAYMENTS	\$4,848,987	\$4,848,987	0	-

TOTAL EXPENDITURES

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	24,006,930	24,006,930	0	-
3200 Other Funds Non-Ltd	206,000	206,000	0	-
3400 Other Funds Ltd	13,656,332	13,656,332	0	-
6400 Federal Funds Ltd	14,771,697	14,771,697	0	-
TOTAL EXPENDITURES	\$52,640,959	\$52,640,959	0	-
ENDING BALANCE				
3200 Other Funds Non-Ltd	500,000	500,000	0	-
3400 Other Funds Ltd	945,303	945,303	0	-
TOTAL ENDING BALANCE	\$1,445,303	\$1,445,303	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	123	123	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	115.52	115.52	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	566,360,441	566,360,441	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	150	150	0	-
TRANSFERS IN				
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	45,660	45,660	0	-
TOTAL REVENUES				
8000 General Fund	566,360,441	566,360,441	0	-
3400 Other Funds Ltd	45,810	45,810	0	-
TOTAL REVENUES	\$566,406,251	\$566,406,251	0	-
AVAILABLE REVENUES				
8000 General Fund	566,360,441	566,360,441	0	-
3400 Other Funds Ltd	45,810	45,810	0	-
TOTAL AVAILABLE REVENUES	\$566,406,251	\$566,406,251	0	-

EXPENDITURES

SPECIAL PAYMENTS

6040 Dist to Local School Districts

8000 General Fund	1,300,320	1,300,320	0	-
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6045 Dist to Comm College Districts

8000 General Fund	565,060,121	565,060,121	0	-
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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	45,810	45,810	0	-
All Funds	565,105,931	565,105,931	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	566,360,441	566,360,441	0	-
3400 Other Funds Ltd	45,810	45,810	0	-
TOTAL SPECIAL PAYMENTS	\$566,406,251	\$566,406,251	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	667,327,500	667,327,500	0	-
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AVAILABLE REVENUES

8000 General Fund	667,327,500	667,327,500	0	-
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EXPENDITURES

SPECIAL PAYMENTS

6085 Other Special Payments

8000 General Fund	667,327,500	667,327,500	0	-
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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	39,120,363	39,120,363	0	-
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AVAILABLE REVENUES

8000 General Fund	39,120,363	39,120,363	0	-
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EXPENDITURES

SPECIAL PAYMENTS

6085 Other Special Payments

8000 General Fund	39,120,363	39,120,363	0	-
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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	63,121,066	63,121,066	0	-
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AVAILABLE REVENUES

8000 General Fund	63,121,066	63,121,066	0	-
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EXPENDITURES

SPECIAL PAYMENTS

6085 Other Special Payments

8000 General Fund	63,121,066	63,121,066	0	-
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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	45,601,540	45,601,540	0	-
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AVAILABLE REVENUES

8000 General Fund	45,601,540	45,601,540	0	-
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EXPENDITURES

SPECIAL PAYMENTS

6085 Other Special Payments

8000 General Fund	45,601,540	45,601,540	0	-
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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	9,771,107	9,771,107	0	-
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AVAILABLE REVENUES

8000 General Fund	9,771,107	9,771,107	0	-
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EXPENDITURES

SPECIAL PAYMENTS

6085 Other Special Payments

8000 General Fund	9,771,107	9,771,107	0	-
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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	77,332,846	77,332,846	0	-
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AVAILABLE REVENUES

8000 General Fund	77,332,846	77,332,846	0	-
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EXPENDITURES

SPECIAL PAYMENTS

6085 Other Special Payments

8000 General Fund	77,332,846	77,332,846	0	-
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2017-19 Biennium

Student Assistance

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
4400 Lottery Funds Ltd	1,917,181	1,917,181	0	-
3400 Other Funds Ltd	2,712,493	2,712,493	0	-
All Funds	4,629,674	4,629,674	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	138,394,532	138,394,532	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	69,082	69,082	0	-
DONATIONS AND CONTRIBUTIONS				
0905 Donations				
3400 Other Funds Ltd	11,997,654	11,997,654	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	26,000	26,000	0	-
8800 General Fund Revenue	48,549	48,549	0	-
All Funds	74,549	74,549	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	227,872	227,872	0	-
1030 Transfer from Agy-Res Equity				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,050,000	1,050,000	0	-
1100 Tsfr From Human Svcs, Dept of				
3400 Other Funds Ltd	1,928,000	1,928,000	0	-
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	11,816,379	11,816,379	0	-
TOTAL TRANSFERS IN				
4400 Lottery Funds Ltd	11,816,379	11,816,379	0	-
3400 Other Funds Ltd	3,205,872	3,205,872	0	-
TOTAL TRANSFERS IN	\$15,022,251	\$15,022,251	0	-
TOTAL REVENUES				
8000 General Fund	138,394,532	138,394,532	0	-
4400 Lottery Funds Ltd	11,816,379	11,816,379	0	-
3400 Other Funds Ltd	15,298,608	15,298,608	0	-
8800 General Fund Revenue	48,549	48,549	0	-
TOTAL REVENUES	\$165,558,068	\$165,558,068	0	-
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(340,029)	(340,029)	0	-
2060 Transfer to General Fund				
8800 General Fund Revenue	(48,549)	(48,549)	0	-
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(340,029)	(340,029)	0	-
8800 General Fund Revenue	(48,549)	(48,549)	0	-
TOTAL TRANSFERS OUT	(\$388,578)	(\$388,578)	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AVAILABLE REVENUES				
8000 General Fund	138,394,532	138,394,532	0	-
4400 Lottery Funds Ltd	13,733,560	13,733,560	0	-
3400 Other Funds Ltd	17,671,072	17,671,072	0	-
TOTAL AVAILABLE REVENUES	\$169,799,164	\$169,799,164	0	-
EXPENDITURES				
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	138,394,532	138,394,532	0	-
4400 Lottery Funds Ltd	11,816,379	11,816,379	0	-
3400 Other Funds Ltd	15,742,781	15,742,781	0	-
All Funds	165,953,692	165,953,692	0	-
ENDING BALANCE				
4400 Lottery Funds Ltd	1,917,181	1,917,181	0	-
3400 Other Funds Ltd	1,928,291	1,928,291	0	-
TOTAL ENDING BALANCE	\$3,845,472	\$3,845,472	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	33,880	33,880	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	8,190,913	8,190,913	0	-
DONATIONS AND CONTRIBUTIONS				
0910 Grants (Non-Fed)				
3400 Other Funds Ltd	664,784	664,784	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6200 Federal Funds Non-Ltd	18,968,831	18,968,831	0	-
6400 Federal Funds Ltd	95,932,390	95,932,390	0	-
All Funds	114,901,221	114,901,221	0	-
TRANSFERS IN				
1581 Tsfr From Education, Dept of				
3400 Other Funds Ltd	420,264	420,264	0	-
TOTAL REVENUES				
8000 General Fund	8,190,913	8,190,913	0	-
3400 Other Funds Ltd	1,085,048	1,085,048	0	-
6200 Federal Funds Non-Ltd	18,968,831	18,968,831	0	-
6400 Federal Funds Ltd	95,932,390	95,932,390	0	-
TOTAL REVENUES	\$124,177,182	\$124,177,182	0	-

2017-19 Biennium

Workforce and Other Special Payments

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AVAILABLE REVENUES				
8000 General Fund	8,190,913	8,190,913	0	-
3400 Other Funds Ltd	1,118,928	1,118,928	0	-
6200 Federal Funds Non-Ltd	18,968,831	18,968,831	0	-
6400 Federal Funds Ltd	95,932,390	95,932,390	0	-
TOTAL AVAILABLE REVENUES	\$124,211,062	\$124,211,062	0	-
EXPENDITURES				
SPECIAL PAYMENTS				
6020 Dist to Counties				
6400 Federal Funds Ltd	8,322	8,322	0	-
6025 Dist to Other Gov Unit				
6200 Federal Funds Non-Ltd	18,968,831	18,968,831	0	-
6400 Federal Funds Ltd	65,556	65,556	0	-
All Funds	19,034,387	19,034,387	0	-
6030 Dist to Non-Gov Units				
8000 General Fund	8,190,913	8,190,913	0	-
3400 Other Funds Ltd	307,462	307,462	0	-
6400 Federal Funds Ltd	81,253,896	81,253,896	0	-
All Funds	89,752,271	89,752,271	0	-
6045 Dist to Comm College Districts				
3400 Other Funds Ltd	739,665	739,665	0	-
6400 Federal Funds Ltd	14,287,422	14,287,422	0	-
All Funds	15,027,087	15,027,087	0	-
6291 Spc Pmt to Corrections, Dept of				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	189,850	189,850	0	-
6471 Spc Pmt to Employment Dept				
3400 Other Funds Ltd	33,057	33,057	0	-
6400 Federal Funds Ltd	127,344	127,344	0	-
All Funds	160,401	160,401	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	8,190,913	8,190,913	0	-
3400 Other Funds Ltd	1,080,184	1,080,184	0	-
6200 Federal Funds Non-Ltd	18,968,831	18,968,831	0	-
6400 Federal Funds Ltd	95,932,390	95,932,390	0	-
TOTAL SPECIAL PAYMENTS	\$124,172,318	\$124,172,318	0	-
ENDING BALANCE				
3400 Other Funds Ltd	38,744	38,744	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	516,501	516,501	0	-
REVENUE CATEGORIES				
DONATIONS AND CONTRIBUTIONS				
0905 Donations				
3400 Other Funds Ltd	175,000	175,000	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	1,170,692	1,170,692	0	-
TRANSFERS IN				
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	2,000,000	2,000,000	0	-
1250 Tsfr From Marine Bd, Or State				
3400 Other Funds Ltd	106,811	106,811	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	2,106,811	2,106,811	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	2,281,811	2,281,811	0	-
6400 Federal Funds Ltd	1,170,692	1,170,692	0	-
TOTAL REVENUES	\$3,452,503	\$3,452,503	0	-
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(153,712)	(153,712)	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AVAILABLE REVENUES				
3400 Other Funds Ltd	2,644,600	2,644,600	0	-
6400 Federal Funds Ltd	1,170,692	1,170,692	0	-
TOTAL AVAILABLE REVENUES	\$3,815,292	\$3,815,292	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	437,285	437,285	0	-
6400 Federal Funds Ltd	37,027	37,027	0	-
All Funds	474,312	474,312	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	160	160	0	-
6400 Federal Funds Ltd	11	11	0	-
All Funds	171	171	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	66,127	66,127	0	-
6400 Federal Funds Ltd	7,068	7,068	0	-
All Funds	73,195	73,195	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	22,696	22,696	0	-
6400 Federal Funds Ltd	1,976	1,976	0	-
All Funds	24,672	24,672	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Social Security Taxes				
3400 Other Funds Ltd	33,452	33,452	0	-
6400 Federal Funds Ltd	2,833	2,833	0	-
All Funds	36,285	36,285	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	193	193	0	-
6400 Federal Funds Ltd	14	14	0	-
All Funds	207	207	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	2,429	2,429	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	93,341	93,341	0	-
6400 Federal Funds Ltd	6,667	6,667	0	-
All Funds	100,008	100,008	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	218,398	218,398	0	-
6400 Federal Funds Ltd	18,569	18,569	0	-
TOTAL OTHER PAYROLL EXPENSES	\$236,967	\$236,967	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	655,683	655,683	0	-
6400 Federal Funds Ltd	55,596	55,596	0	-
TOTAL PERSONAL SERVICES	\$711,279	\$711,279	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	16,261	16,261	0	-
6400 Federal Funds Ltd	1,671	1,671	0	-
All Funds	17,932	17,932	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	102	102	0	-
4150 Employee Training				
3400 Other Funds Ltd	3,870	3,870	0	-
6400 Federal Funds Ltd	1,837	1,837	0	-
All Funds	5,707	5,707	0	-
4175 Office Expenses				
3400 Other Funds Ltd	5,336	5,336	0	-
6400 Federal Funds Ltd	2,736	2,736	0	-
All Funds	8,072	8,072	0	-
4200 Telecommunications				
3400 Other Funds Ltd	3,314	3,314	0	-
6400 Federal Funds Ltd	2,547	2,547	0	-
All Funds	5,861	5,861	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	6,345	6,345	0	-
6400 Federal Funds Ltd	834	834	0	-
All Funds	7,179	7,179	0	-
4250 Data Processing				
3400 Other Funds Ltd	9	9	0	-
4275 Publicity and Publications				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,515	2,515	0	-
6400 Federal Funds Ltd	5,456	5,456	0	-
All Funds	7,971	7,971	0	-
4300 Professional Services				
3400 Other Funds Ltd	53,346	53,346	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	82	82	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	771	771	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	16,601	16,601	0	-
6400 Federal Funds Ltd	5,954	5,954	0	-
All Funds	22,555	22,555	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	6,097	6,097	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	2,917	2,917	0	-
6400 Federal Funds Ltd	912	912	0	-
All Funds	3,829	3,829	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	106	106	0	-
6400 Federal Funds Ltd	3,208	3,208	0	-
All Funds	3,314	3,314	0	-
4715 IT Expendable Property				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	390	390	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	118,062	118,062	0	-
6400 Federal Funds Ltd	25,155	25,155	0	-
TOTAL SERVICES & SUPPLIES	\$143,217	\$143,217	0	-
SPECIAL PAYMENTS				
6020 Dist to Counties				
3400 Other Funds Ltd	62,811	62,811	0	-
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	93,203	93,203	0	-
6400 Federal Funds Ltd	851,047	851,047	0	-
All Funds	944,250	944,250	0	-
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	929,620	929,620	0	-
6400 Federal Funds Ltd	238,894	238,894	0	-
All Funds	1,168,514	1,168,514	0	-
6040 Dist to Local School Districts				
3400 Other Funds Ltd	663,965	663,965	0	-
6045 Dist to Comm College Districts				
3400 Other Funds Ltd	32,620	32,620	0	-
TOTAL SPECIAL PAYMENTS				
3400 Other Funds Ltd	1,782,219	1,782,219	0	-
6400 Federal Funds Ltd	1,089,941	1,089,941	0	-
TOTAL SPECIAL PAYMENTS	\$2,872,160	\$2,872,160	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES				
3400 Other Funds Ltd	2,555,964	2,555,964	0	-
6400 Federal Funds Ltd	1,170,692	1,170,692	0	-
TOTAL EXPENDITURES	\$3,726,656	\$3,726,656	0	-
ENDING BALANCE				
3400 Other Funds Ltd	88,636	88,636	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	3	3	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3.00	3.00	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd	8,240,000	8,240,000	0	-
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AVAILABLE REVENUES

4400 Lottery Funds Ltd	8,240,000	8,240,000	0	-
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EXPENDITURES

SPECIAL PAYMENTS

6085 Other Special Payments

4400 Lottery Funds Ltd	8,240,000	8,240,000	0	-
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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0030 Beginning Balance Adjustment				
4430 Lottery Funds Debt Svc Ltd	-	42,750	42,750	100.00%
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	13,718,418	13,718,418	0	-
8030 General Fund Debt Svc	148,094,370	148,090,514	(3,856)	-0.00%
All Funds	161,812,788	161,808,932	(3,856)	-0.00%
OTHER				
0975 Other Revenues				
3230 Other Funds Debt Svc Non-Ltd	212,898,797	212,902,653	3,856	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6230 Federal Funds Debt Svc Non-Ltd	625,977	4,587,374	3,961,397	632.83%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4430 Lottery Funds Debt Svc Ltd	31,921,630	31,878,880	(42,750)	-0.13%
TOTAL REVENUES				
8000 General Fund	13,718,418	13,718,418	0	-
8030 General Fund Debt Svc	148,094,370	148,090,514	(3,856)	-0.00%
4430 Lottery Funds Debt Svc Ltd	31,921,630	31,878,880	(42,750)	-0.13%
3230 Other Funds Debt Svc Non-Ltd	212,898,797	212,902,653	3,856	0.00%
6230 Federal Funds Debt Svc Non-Ltd	625,977	4,587,374	3,961,397	632.83%

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL REVENUES	\$407,259,192	\$411,177,839	\$3,918,647	0.96%
AVAILABLE REVENUES				
8000 General Fund	13,718,418	13,718,418	0	-
8030 General Fund Debt Svc	148,094,370	148,090,514	(3,856)	-0.00%
4430 Lottery Funds Debt Svc Ltd	31,921,630	31,921,630	0	-
3230 Other Funds Debt Svc Non-Ltd	212,898,797	212,902,653	3,856	0.00%
6230 Federal Funds Debt Svc Non-Ltd	625,977	4,587,374	3,961,397	632.83%
TOTAL AVAILABLE REVENUES	\$407,259,192	\$411,220,589	\$3,961,397	0.97%
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
8000 General Fund	216,773	216,773	0	-
SPECIAL PAYMENTS				
6065 Loan Repaid To State Agencies				
8000 General Fund	13,501,645	13,501,645	0	-
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	61,032,092	60,982,961	(49,131)	-0.08%
4430 Lottery Funds Debt Svc Ltd	16,194,140	16,194,140	0	-
3230 Other Funds Debt Svc Non-Ltd	93,599,836	94,338,157	738,321	0.79%
All Funds	170,826,068	171,515,258	689,190	0.40%
7150 Interest - Bonds				
8030 General Fund Debt Svc	81,811,158	81,887,003	75,845	0.09%
4430 Lottery Funds Debt Svc Ltd	15,727,490	15,727,490	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Other Funds Debt Svc Non-Ltd	112,779,792	109,274,881	(3,504,911)	-3.11%
6230 Federal Funds Debt Svc Non-Ltd	625,977	3,961,397	3,335,420	532.83%
All Funds	210,944,417	210,850,771	(93,646)	-0.04%
7200 Principal - COP				
8030 General Fund Debt Svc	4,920,000	4,920,000	0	-
3230 Other Funds Debt Svc Non-Ltd	4,287,556	3,549,235	(738,321)	-17.22%
All Funds	9,207,556	8,469,235	(738,321)	-8.02%
7250 Interest - COP				
8030 General Fund Debt Svc	331,120	300,550	(30,570)	-9.23%
3230 Other Funds Debt Svc Non-Ltd	2,231,613	1,778,983	(452,630)	-20.28%
6230 Federal Funds Debt Svc Non-Ltd	-	625,977	625,977	100.00%
All Funds	2,562,733	2,705,510	142,777	5.57%
TOTAL DEBT SERVICE				
8030 General Fund Debt Svc	148,094,370	148,090,514	(3,856)	-0.00%
4430 Lottery Funds Debt Svc Ltd	31,921,630	31,921,630	0	-
3230 Other Funds Debt Svc Non-Ltd	212,898,797	208,941,256	(3,957,541)	-1.86%
6230 Federal Funds Debt Svc Non-Ltd	625,977	4,587,374	3,961,397	632.83%
TOTAL DEBT SERVICE	\$393,540,774	\$393,540,774	0	-
TOTAL EXPENDITURES				
8000 General Fund	13,718,418	13,718,418	0	-
8030 General Fund Debt Svc	148,094,370	148,090,514	(3,856)	-0.00%
4430 Lottery Funds Debt Svc Ltd	31,921,630	31,921,630	0	-
3230 Other Funds Debt Svc Non-Ltd	212,898,797	208,941,256	(3,957,541)	-1.86%
6230 Federal Funds Debt Svc Non-Ltd	625,977	4,587,374	3,961,397	632.83%

Higher Education Coordinating Commission

Agency Number: 52500

Version / Column Comparison Report - Detail

Cross Reference Number:52500-113-00-00-00000

2017-19 Biennium

Public University Debt Service

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	\$407,259,192	\$407,259,192	0	-
ENDING BALANCE				
3230 Other Funds Debt Svc Non-Ltd	-	3,961,397	3,961,397	100.00%

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0030 Beginning Balance Adjustment				
4430 Lottery Funds Debt Svc Ltd	-	14,630	14,630	100.00%
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	33,266,340	32,118,011	(1,148,329)	-3.45%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4430 Lottery Funds Debt Svc Ltd	11,733,159	11,718,529	(14,630)	-0.12%
TOTAL REVENUES				
8030 General Fund Debt Svc	33,266,340	32,118,011	(1,148,329)	-3.45%
4430 Lottery Funds Debt Svc Ltd	11,733,159	11,718,529	(14,630)	-0.12%
TOTAL REVENUES	\$44,999,499	\$43,836,540	(\$1,162,959)	-2.58%
AVAILABLE REVENUES				
8030 General Fund Debt Svc	33,266,340	32,118,011	(1,148,329)	-3.45%
4430 Lottery Funds Debt Svc Ltd	11,733,159	11,733,159	0	-
TOTAL AVAILABLE REVENUES	\$44,999,499	\$43,851,170	(\$1,148,329)	-2.55%
EXPENDITURES				
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	13,960,000	13,595,000	(365,000)	-2.61%
4430 Lottery Funds Debt Svc Ltd	6,417,795	6,417,795	0	-
All Funds	20,377,795	20,012,795	(365,000)	-1.79%

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
7150 Interest - Bonds				
8030 General Fund Debt Svc	19,306,340	18,523,011	(783,329)	-4.06%
4430 Lottery Funds Debt Svc Ltd	5,315,364	5,315,364	0	-
All Funds	24,621,704	23,838,375	(783,329)	-3.18%
TOTAL DEBT SERVICE				
8030 General Fund Debt Svc	33,266,340	32,118,011	(1,148,329)	-3.45%
4430 Lottery Funds Debt Svc Ltd	11,733,159	11,733,159	0	-
TOTAL DEBT SERVICE	\$44,999,499	\$43,851,170	(\$1,148,329)	-2.55%

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8030 General Fund Debt Svc	598,400	598,400	0	-
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AVAILABLE REVENUES

8030 General Fund Debt Svc	598,400	598,400	0	-
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EXPENDITURES

DEBT SERVICE

7100 Principal - Bonds

8030 General Fund Debt Svc	512,888	85,512	(427,376)	-83.33%
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7150 Interest - Bonds

8030 General Fund Debt Svc	85,512	512,888	427,376	499.78%
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TOTAL DEBT SERVICE

8030 General Fund Debt Svc	598,400	598,400	0	-
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Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	73,687	73,687	0	0.00%
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	13,936	13,936	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	73,687	73,687	0	0.00%
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6400 Federal Funds Ltd	13,936	13,936	0	0.00%
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TOTAL REVENUE CATEGORIES	\$87,623	\$87,623	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	73,687	73,687	0	0.00%
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6400 Federal Funds Ltd	13,936	13,936	0	0.00%
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TOTAL AVAILABLE REVENUES	\$87,623	\$87,623	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Non-PICS Psnl Svc / Vacancy Factor
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,199	1,199	0	0.00%
3400 Other Funds Ltd	3,996	3,996	0	0.00%
6400 Federal Funds Ltd	637	637	0	0.00%
All Funds	5,832	5,832	0	0.00%
3170 Overtime Payments				
8000 General Fund	23	23	0	0.00%
3400 Other Funds Ltd	83	83	0	0.00%
6400 Federal Funds Ltd	96	96	0	0.00%
All Funds	202	202	0	0.00%
3190 All Other Differential				
8000 General Fund	1,303	1,303	0	0.00%
3400 Other Funds Ltd	460	460	0	0.00%
All Funds	1,763	1,763	0	0.00%
SALARIES & WAGES				
8000 General Fund	2,525	2,525	0	0.00%
3400 Other Funds Ltd	4,539	4,539	0	0.00%
6400 Federal Funds Ltd	733	733	0	0.00%
TOTAL SALARIES & WAGES	\$7,797	\$7,797	\$0	0.00%
OTHER PAYROLL EXPENSES				

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees Retire Cont				
8000 General Fund	254	254	0	0.00%
3400 Other Funds Ltd	103	103	0	0.00%
6400 Federal Funds Ltd	19	19	0	0.00%
All Funds	376	376	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	31,166	31,166	0	0.00%
3400 Other Funds Ltd	20,247	20,247	0	0.00%
6400 Federal Funds Ltd	7,155	7,155	0	0.00%
All Funds	58,568	58,568	0	0.00%
3230 Social Security Taxes				
8000 General Fund	194	194	0	0.00%
3400 Other Funds Ltd	347	347	0	0.00%
6400 Federal Funds Ltd	57	57	0	0.00%
All Funds	598	598	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	14,055	14,055	0	0.00%
3400 Other Funds Ltd	10	10	0	0.00%
All Funds	14,065	14,065	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Non-PICS Psnl Svc / Vacancy Factor
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
8000 General Fund	45,669	45,669	0	0.00%
3400 Other Funds Ltd	20,707	20,707	0	0.00%
6400 Federal Funds Ltd	7,231	7,231	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$73,607	\$73,607	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	25,493	25,493	0	0.00%
3400 Other Funds Ltd	(4,311)	(4,311)	0	0.00%
6400 Federal Funds Ltd	5,971	5,971	0	0.00%
All Funds	27,153	27,153	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	25,493	25,493	0	0.00%
3400 Other Funds Ltd	(4,311)	(4,311)	0	0.00%
6400 Federal Funds Ltd	5,971	5,971	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	\$27,153	\$27,153	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	73,687	73,687	0	0.00%
3400 Other Funds Ltd	20,935	20,935	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Non-PICS Psnl Svc / Vacancy Factor
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	13,935	13,935	0	0.00%
TOTAL PERSONAL SERVICES	\$108,557	\$108,557	\$0	0.00%
EXPENDITURES				
8000 General Fund	73,687	73,687	0	0.00%
3400 Other Funds Ltd	20,935	20,935	0	0.00%
6400 Federal Funds Ltd	13,935	13,935	0	0.00%
TOTAL EXPENDITURES	\$108,557	\$108,557	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(20,935)	(20,935)	0	0.00%
6400 Federal Funds Ltd	1	1	0	0.00%
TOTAL ENDING BALANCE	(\$20,934)	(\$20,934)	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(2,348,803)	(2,348,803)	0	0.00%
DONATIONS AND CONTRIBUTIONS				
0910 Grants (Non-Fed)				
3400 Other Funds Ltd	(74,000)	(74,000)	0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(5,281,561)	(5,281,561)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(1,215,035)	(1,215,035)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(2,348,803)	(2,348,803)	0	0.00%
3400 Other Funds Ltd	(5,355,561)	(5,355,561)	0	0.00%
6400 Federal Funds Ltd	(1,215,035)	(1,215,035)	0	0.00%
TOTAL REVENUE CATEGORIES	(\$8,919,399)	(\$8,919,399)	\$0	0.00%

AVAILABLE REVENUES

02/03/17

10:02 AM

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Phase-out Pgm & One-time Costs
Pkg Group: ESS Pkg Type: 020 Pkg Number: 022**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(2,348,803)	(2,348,803)	0	0.00%
3400 Other Funds Ltd	(5,355,561)	(5,355,561)	0	0.00%
6400 Federal Funds Ltd	(1,215,035)	(1,215,035)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$8,919,399)	(\$8,919,399)	\$0	0.00%

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	(15,790)	(15,790)	0	0.00%
6400 Federal Funds Ltd	(20,000)	(20,000)	0	0.00%
All Funds	(35,790)	(35,790)	0	0.00%

4125 Out of State Travel

8000 General Fund	(28,000)	(28,000)	0	0.00%
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4150 Employee Training

8000 General Fund	(8,494)	(8,494)	0	0.00%
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4175 Office Expenses

8000 General Fund	(4,854)	(4,854)	0	0.00%
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4200 Telecommunications

8000 General Fund	(3,640)	(3,640)	0	0.00%
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4225 State Gov. Service Charges

02/03/17

Page 7 of 187

ANA101A - Package Comparison Report - Detail

ANA101A

10:02 AM

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Phase-out Pgm & One-time Costs
Pkg Group: ESS Pkg Type: 020 Pkg Number: 022**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(7,295)	(7,295)	0	0.00%
4250 Data Processing				
8000 General Fund	(1,578)	(1,578)	0	0.00%
4275 Publicity and Publications				
8000 General Fund	(1,213)	(1,213)	0	0.00%
6400 Federal Funds Ltd	(6,000)	(6,000)	0	0.00%
All Funds	(7,213)	(7,213)	0	0.00%
4300 Professional Services				
8000 General Fund	(675,000)	(675,000)	0	0.00%
3400 Other Funds Ltd	(74,000)	(74,000)	0	0.00%
6400 Federal Funds Ltd	(30,000)	(30,000)	0	0.00%
All Funds	(779,000)	(779,000)	0	0.00%
4315 IT Professional Services				
8000 General Fund	(800,000)	(800,000)	0	0.00%
4325 Attorney General				
8000 General Fund	(15,000)	(15,000)	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	(1,331)	(1,331)	0	0.00%
4400 Dues and Subscriptions				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Phase-out Pgm & One-time Costs
Pkg Group: ESS Pkg Type: 020 Pkg Number: 022**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(1,213)	(1,213)	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	(28,024)	(28,024)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(1,213)	(1,213)	0	0.00%
3400 Other Funds Ltd	(5,281,561)	(5,281,561)	0	0.00%
All Funds	(5,282,774)	(5,282,774)	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(11,028)	(11,028)	0	0.00%
4715 IT Expendable Property				
6400 Federal Funds Ltd	(22,035)	(22,035)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(1,603,673)	(1,603,673)	0	0.00%
3400 Other Funds Ltd	(5,355,561)	(5,355,561)	0	0.00%
6400 Federal Funds Ltd	(78,035)	(78,035)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$7,037,269)	(\$7,037,269)	\$0	0.00%
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
8000 General Fund	(350,000)	(350,000)	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Phase-out Pgm & One-time Costs
Pkg Group: ESS Pkg Type: 020 Pkg Number: 022**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6040 Dist to Local School Districts				
6400 Federal Funds Ltd	(537,000)	(537,000)	0	0.00%
6045 Dist to Comm College Districts				
8000 General Fund	(197,565)	(197,565)	0	0.00%
6050 Dist to Non-Profit Organizations				
6400 Federal Funds Ltd	(600,000)	(600,000)	0	0.00%
6085 Other Special Payments				
8000 General Fund	(197,565)	(197,565)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(745,130)	(745,130)	0	0.00%
6400 Federal Funds Ltd	(1,137,000)	(1,137,000)	0	0.00%
TOTAL SPECIAL PAYMENTS	(\$1,882,130)	(\$1,882,130)	\$0	0.00%
EXPENDITURES				
8000 General Fund	(2,348,803)	(2,348,803)	0	0.00%
3400 Other Funds Ltd	(5,355,561)	(5,355,561)	0	0.00%
6400 Federal Funds Ltd	(1,215,035)	(1,215,035)	0	0.00%
TOTAL EXPENDITURES	(\$8,919,399)	(\$8,919,399)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-101-00-00-00000

2017-19 Biennium

Package: Phase-out Pgm & One-time Costs

HECC Operations

Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	360,718	360,718	0	0.00%
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	442,814	442,814	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	360,718	360,718	0	0.00%
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6400 Federal Funds Ltd	442,814	442,814	0	0.00%
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TOTAL REVENUE CATEGORIES	\$803,532	\$803,532	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	360,718	360,718	0	0.00%
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6400 Federal Funds Ltd	442,814	442,814	0	0.00%
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TOTAL AVAILABLE REVENUES	\$803,532	\$803,532	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	6,204	6,204	0	0.00%
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Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-101-00-00-00000

2017-19 Biennium

Package: Standard Inflation

HECC Operations

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	6,198	6,198	0	0.00%
6400 Federal Funds Ltd	3,960	3,960	0	0.00%
All Funds	16,362	16,362	0	0.00%
4125 Out of State Travel				
8000 General Fund	1,147	1,147	0	0.00%
3400 Other Funds Ltd	2,214	2,214	0	0.00%
6400 Federal Funds Ltd	4,522	4,522	0	0.00%
All Funds	7,883	7,883	0	0.00%
4150 Employee Training				
8000 General Fund	5,181	5,181	0	0.00%
3400 Other Funds Ltd	1,689	1,689	0	0.00%
6400 Federal Funds Ltd	1,857	1,857	0	0.00%
All Funds	8,727	8,727	0	0.00%
4175 Office Expenses				
8000 General Fund	5,704	5,704	0	0.00%
3400 Other Funds Ltd	6,108	6,108	0	0.00%
6400 Federal Funds Ltd	2,621	2,621	0	0.00%
All Funds	14,433	14,433	0	0.00%
4200 Telecommunications				

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-101-00-00-00000

2017-19 Biennium

Package: Standard Inflation

HECC Operations

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	5,394	5,394	0	0.00%
3400 Other Funds Ltd	2,260	2,260	0	0.00%
6400 Federal Funds Ltd	2,882	2,882	0	0.00%
All Funds	10,536	10,536	0	0.00%
4225 State Gov. Service Charges				
8000 General Fund	160,415	160,415	0	0.00%
3400 Other Funds Ltd	148,934	148,934	0	0.00%
6400 Federal Funds Ltd	277,523	277,523	0	0.00%
All Funds	586,872	586,872	0	0.00%
4250 Data Processing				
8000 General Fund	1,156	1,156	0	0.00%
3400 Other Funds Ltd	1,088	1,088	0	0.00%
6400 Federal Funds Ltd	79	79	0	0.00%
All Funds	2,323	2,323	0	0.00%
4275 Publicity and Publications				
8000 General Fund	1,699	1,699	0	0.00%
3400 Other Funds Ltd	2,546	2,546	0	0.00%
6400 Federal Funds Ltd	513	513	0	0.00%
All Funds	4,758	4,758	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

Cross Reference Number: 52500-101-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4300 Professional Services				
8000 General Fund	117,275	117,275	0	0.00%
3400 Other Funds Ltd	57,137	57,137	0	0.00%
6400 Federal Funds Ltd	172,513	172,513	0	0.00%
All Funds	346,925	346,925	0	0.00%
4315 IT Professional Services				
8000 General Fund	8,695	8,695	0	0.00%
3400 Other Funds Ltd	5,884	5,884	0	0.00%
6400 Federal Funds Ltd	8,536	8,536	0	0.00%
All Funds	23,115	23,115	0	0.00%
4325 Attorney General				
8000 General Fund	9,969	9,969	0	0.00%
3400 Other Funds Ltd	3,496	3,496	0	0.00%
6400 Federal Funds Ltd	2,566	2,566	0	0.00%
All Funds	16,031	16,031	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	573	573	0	0.00%
3400 Other Funds Ltd	175	175	0	0.00%
6400 Federal Funds Ltd	66	66	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-101-00-00-00000

2017-19 Biennium

Package: Standard Inflation

HECC Operations

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	814	814	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	16,619	16,619	0	0.00%
3400 Other Funds Ltd	796	796	0	0.00%
6400 Federal Funds Ltd	1,776	1,776	0	0.00%
All Funds	19,191	19,191	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	(70,274)	(70,274)	0	0.00%
3400 Other Funds Ltd	(64,422)	(64,422)	0	0.00%
6400 Federal Funds Ltd	(41,989)	(41,989)	0	0.00%
All Funds	(176,685)	(176,685)	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	385	385	0	0.00%
3400 Other Funds Ltd	4,176	4,176	0	0.00%
6400 Federal Funds Ltd	2,035	2,035	0	0.00%
All Funds	6,596	6,596	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	3,376	3,376	0	0.00%
3400 Other Funds Ltd	8,661	8,661	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-101-00-00-00000

2017-19 Biennium

Package: Standard Inflation

HECC Operations

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	2,011	2,011	0	0.00%
All Funds	14,048	14,048	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	4,528	4,528	0	0.00%
3400 Other Funds Ltd	2,721	2,721	0	0.00%
6400 Federal Funds Ltd	470	470	0	0.00%
All Funds	7,719	7,719	0	0.00%
4715 IT Expendable Property				
8000 General Fund	2,354	2,354	0	0.00%
3400 Other Funds Ltd	2,605	2,605	0	0.00%
6400 Federal Funds Ltd	874	874	0	0.00%
All Funds	5,833	5,833	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	280,400	280,400	0	0.00%
3400 Other Funds Ltd	192,266	192,266	0	0.00%
6400 Federal Funds Ltd	442,815	442,815	0	0.00%
TOTAL SERVICES & SUPPLIES	\$915,481	\$915,481	\$0	0.00%

SPECIAL PAYMENTS

6030 Dist to Non-Gov Units

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

Cross Reference Number: 52500-101-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	61,271	61,271	0	0.00%
6040 Dist to Local School Districts				
8000 General Fund	19,047	19,047	0	0.00%
3400 Other Funds Ltd	2,778	2,778	0	0.00%
All Funds	21,825	21,825	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	80,318	80,318	0	0.00%
3400 Other Funds Ltd	2,778	2,778	0	0.00%
TOTAL SPECIAL PAYMENTS	\$83,096	\$83,096	\$0	0.00%
EXPENDITURES				
8000 General Fund	360,718	360,718	0	0.00%
3400 Other Funds Ltd	195,044	195,044	0	0.00%
6400 Federal Funds Ltd	442,815	442,815	0	0.00%
TOTAL EXPENDITURES	\$998,577	\$998,577	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(195,044)	(195,044)	0	0.00%
6400 Federal Funds Ltd	(1)	(1)	0	0.00%
TOTAL ENDING BALANCE	(\$195,045)	(\$195,045)	\$0	0.00%

02/03/17

Page 18 of 187

ANA101A - Package Comparison Report - Detail

ANA101A

10:02 AM

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000

Package: Fundshifts

Pkg Group: ESS Pkg Type: 050 Pkg Number: 050

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(181,103)	(181,103)	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	(181,103)	(181,103)	0	0.00%
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TOTAL REVENUE CATEGORIES	(\$181,103)	(\$181,103)	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	(181,103)	(181,103)	0	0.00%
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TOTAL AVAILABLE REVENUES	(\$181,103)	(\$181,103)	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	(122,280)	(122,280)	0	0.00%
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3400 Other Funds Ltd	122,280	122,280	0	0.00%
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All Funds	-	-	0	0.00%
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SALARIES & WAGES

8000 General Fund	(122,280)	(122,280)	0	0.00%
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Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-101-00-00-00000

2017-19 Biennium

Package: Fundshifts

HECC Operations

Pkg Group: ESS Pkg Type: 050 Pkg Number: 050

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	122,280	122,280	0	0.00%
TOTAL SALARIES & WAGES	-	-	\$0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	(57)	(57)	0	0.00%
3400 Other Funds Ltd	57	57	0	0.00%
All Funds	-	-	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	(16,007)	(16,007)	0	0.00%
3400 Other Funds Ltd	16,007	16,007	0	0.00%
All Funds	-	-	0	0.00%
3230 Social Security Taxes				
8000 General Fund	(9,354)	(9,354)	0	0.00%
3400 Other Funds Ltd	9,354	9,354	0	0.00%
All Funds	-	-	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	(69)	(69)	0	0.00%
3400 Other Funds Ltd	69	69	0	0.00%
All Funds	-	-	0	0.00%

02/03/17

Page 20 of 187

ANA101A - Package Comparison Report - Detail

ANA101A

10:02 AM

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-101-00-00-00000

2017-19 Biennium

Package: Fundshifts

HECC Operations

Pkg Group: ESS Pkg Type: 050 Pkg Number: 050

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3270 Flexible Benefits				
8000 General Fund	(33,336)	(33,336)	0	0.00%
3400 Other Funds Ltd	33,336	33,336	0	0.00%
All Funds	-	-	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(58,823)	(58,823)	0	0.00%
3400 Other Funds Ltd	58,823	58,823	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	-	-	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	(181,103)	(181,103)	0	0.00%
3400 Other Funds Ltd	181,103	181,103	0	0.00%
TOTAL PERSONAL SERVICES	-	-	\$0	0.00%
EXPENDITURES				
8000 General Fund	(181,103)	(181,103)	0	0.00%
3400 Other Funds Ltd	181,103	181,103	0	0.00%
TOTAL EXPENDITURES	-	-	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(181,103)	(181,103)	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-101-00-00-00000

2017-19 Biennium

Package: Fundshifts

HECC Operations

Pkg Group: ESS Pkg Type: 050 Pkg Number: 050

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	(\$181,103)	(\$181,103)	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (1,101,701) (1,101,701) 100.00%

REVENUE CATEGORIES

8000 General Fund - (1,101,701) (1,101,701) 100.00%

TOTAL REVENUE CATEGORIES - (\$1,101,701) (\$1,101,701) 100.00%

AVAILABLE REVENUES

8000 General Fund - (1,101,701) (1,101,701) 100.00%

TOTAL AVAILABLE REVENUES - (\$1,101,701) (\$1,101,701) 100.00%

EXPENDITURES

PERSONAL SERVICES

P.S. BUDGET ADJUSTMENTS

3455 Vacancy Savings

8000 General Fund - (399,711) (399,711) 100.00%

P.S. BUDGET ADJUSTMENTS

8000 General Fund - (399,711) (399,711) 100.00%

TOTAL P.S. BUDGET ADJUSTMENTS - (\$399,711) (\$399,711) 100.00%

PERSONAL SERVICES

02/03/17

Page 23 of 187

ANA101A - Package Comparison Report - Detail

ANA101A

10:02 AM

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

Cross Reference Number: 52500-101-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(399,711)	(399,711)	100.00%
TOTAL PERSONAL SERVICES	-	(\$399,711)	(\$399,711)	100.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	(51,000)	(51,000)	100.00%
4150 Employee Training				
8000 General Fund	-	(72,000)	(72,000)	100.00%
4175 Office Expenses				
8000 General Fund	-	(52,500)	(52,500)	100.00%
4250 Data Processing				
8000 General Fund	-	(6,000)	(6,000)	100.00%
4275 Publicity and Publications				
8000 General Fund	-	(5,000)	(5,000)	100.00%
4400 Dues and Subscriptions				
8000 General Fund	-	(143,439)	(143,439)	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	(7,000)	(7,000)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(336,939)	(336,939)	100.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	-	(\$336,939)	(\$336,939)	100.00%
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
8000 General Fund	-	(210,923)	(210,923)	100.00%
6040 Dist to Local School Districts				
8000 General Fund	-	(65,570)	(65,570)	100.00%
6581 Spc Pmt to Education, Dept of				
8000 General Fund	-	(88,558)	(88,558)	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	(365,051)	(365,051)	100.00%
TOTAL SPECIAL PAYMENTS	-	(\$365,051)	(\$365,051)	100.00%
EXPENDITURES				
8000 General Fund	-	(1,101,701)	(1,101,701)	100.00%
TOTAL EXPENDITURES	-	(\$1,101,701)	(\$1,101,701)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (167,427) (167,427) 100.00%

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - (182,659) (182,659) 100.00%

REVENUE CATEGORIES

8000 General Fund - (167,427) (167,427) 100.00%

6400 Federal Funds Ltd - (182,659) (182,659) 100.00%

TOTAL REVENUE CATEGORIES - (\$350,086) (\$350,086) 100.00%

AVAILABLE REVENUES

8000 General Fund - (167,427) (167,427) 100.00%

6400 Federal Funds Ltd - (182,659) (182,659) 100.00%

TOTAL AVAILABLE REVENUES - (\$350,086) (\$350,086) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4125 Out of State Travel

6400 Federal Funds Ltd - (15,000) (15,000) 100.00%

02/03/17

Page 26 of 187

ANA101A - Package Comparison Report - Detail

ANA101A

10:02 AM

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Statewide Adjustment DAS Chgs
Pkg Group: POL Pkg Type: 090 Pkg Number: 091**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4200 Telecommunications				
8000 General Fund	-	(13,609)	(13,609)	100.00%
3400 Other Funds Ltd	-	(12,603)	(12,603)	100.00%
6400 Federal Funds Ltd	-	(15,915)	(15,915)	100.00%
All Funds	-	(42,127)	(42,127)	100.00%
4225 State Gov. Service Charges				
8000 General Fund	-	(20,093)	(20,093)	100.00%
3400 Other Funds Ltd	-	(13,833)	(13,833)	100.00%
6400 Federal Funds Ltd	-	(24,734)	(24,734)	100.00%
All Funds	-	(58,660)	(58,660)	100.00%
4300 Professional Services				
8000 General Fund	-	(26,773)	(26,773)	100.00%
6400 Federal Funds Ltd	-	(54,706)	(54,706)	100.00%
All Funds	-	(81,479)	(81,479)	100.00%
4400 Dues and Subscriptions				
8000 General Fund	-	(27,320)	(27,320)	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	(8,680)	(8,680)	100.00%
3400 Other Funds Ltd	-	(5,244)	(5,244)	100.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Statewide Adjustment DAS Chgs
Pkg Group: POL Pkg Type: 090 Pkg Number: 091**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	(9,227)	(9,227)	100.00%
All Funds	-	(23,151)	(23,151)	100.00%
4575 Agency Program Related S and S				
3200 Other Funds Non-Ltd	-	(5,932)	(5,932)	100.00%
6400 Federal Funds Ltd	-	(10,000)	(10,000)	100.00%
All Funds	-	(15,932)	(15,932)	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	(70,952)	(70,952)	100.00%
3400 Other Funds Ltd	-	(71,900)	(71,900)	100.00%
6400 Federal Funds Ltd	-	(53,077)	(53,077)	100.00%
All Funds	-	(195,929)	(195,929)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(167,427)	(167,427)	100.00%
3200 Other Funds Non-Ltd	-	(5,932)	(5,932)	100.00%
3400 Other Funds Ltd	-	(103,580)	(103,580)	100.00%
6400 Federal Funds Ltd	-	(182,659)	(182,659)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$459,598)	(\$459,598)	100.00%
EXPENDITURES				
8000 General Fund	-	(167,427)	(167,427)	100.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Statewide Adjustment DAS Chgs
Pkg Group: POL Pkg Type: 090 Pkg Number: 091**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3200 Other Funds Non-Ltd	-	(5,932)	(5,932)	100.00%
3400 Other Funds Ltd	-	(103,580)	(103,580)	100.00%
6400 Federal Funds Ltd	-	(182,659)	(182,659)	100.00%
TOTAL EXPENDITURES	-	(\$459,598)	(\$459,598)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3200 Other Funds Non-Ltd	-	5,932	5,932	100.00%
3400 Other Funds Ltd	-	103,580	103,580	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	\$109,512	\$109,512	100.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (5,640) (5,640) 100.00%

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - (1,451) (1,451) 100.00%

REVENUE CATEGORIES

8000 General Fund - (5,640) (5,640) 100.00%

6400 Federal Funds Ltd - (1,451) (1,451) 100.00%

TOTAL REVENUE CATEGORIES - (\$7,091) (\$7,091) 100.00%

AVAILABLE REVENUES

8000 General Fund - (5,640) (5,640) 100.00%

6400 Federal Funds Ltd - (1,451) (1,451) 100.00%

TOTAL AVAILABLE REVENUES - (\$7,091) (\$7,091) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4325 Attorney General

8000 General Fund - (5,640) (5,640) 100.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Statewide AG Adjustment
Pkg Group: POL Pkg Type: 090 Pkg Number: 092**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(1,978)	(1,978)	100.00%
6400 Federal Funds Ltd	-	(1,451)	(1,451)	100.00%
All Funds	-	(9,069)	(9,069)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(5,640)	(5,640)	100.00%
3400 Other Funds Ltd	-	(1,978)	(1,978)	100.00%
6400 Federal Funds Ltd	-	(1,451)	(1,451)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$9,069)	(\$9,069)	100.00%
EXPENDITURES				
8000 General Fund	-	(5,640)	(5,640)	100.00%
3400 Other Funds Ltd	-	(1,978)	(1,978)	100.00%
6400 Federal Funds Ltd	-	(1,451)	(1,451)	100.00%
TOTAL EXPENDITURES	-	(\$9,069)	(\$9,069)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	1,978	1,978	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	\$1,978	\$1,978	100.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Student Aid Data System
 Pkg Group: POL Pkg Type: POL Pkg Number: 105

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	7,616,000	2,500,000	(5,116,000)	(67.17%)
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REVENUE CATEGORIES

8000 General Fund	7,616,000	2,500,000	(5,116,000)	(67.17%)
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TOTAL REVENUE CATEGORIES	\$7,616,000	\$2,500,000	(\$5,116,000)	(67.17%)
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AVAILABLE REVENUES

8000 General Fund	7,616,000	2,500,000	(5,116,000)	(67.17%)
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TOTAL AVAILABLE REVENUES	\$7,616,000	\$2,500,000	(\$5,116,000)	(67.17%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	357,792	-	(357,792)	(100.00%)
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SALARIES & WAGES

8000 General Fund	357,792	-	(357,792)	(100.00%)
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TOTAL SALARIES & WAGES	\$357,792	-	(\$357,792)	(100.00%)
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OTHER PAYROLL EXPENSES

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Student Aid Data System
 Pkg Group: POL Pkg Type: POL Pkg Number: 105

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	171	-	(171)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	46,835	-	(46,835)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	27,370	-	(27,370)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	207	-	(207)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	215	-	(215)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	100,008	-	(100,008)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	174,806	-	(174,806)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$174,806	-	(\$174,806)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	532,598	-	(532,598)	(100.00%)
TOTAL PERSONAL SERVICES	\$532,598	-	(\$532,598)	(100.00%)
SERVICES & SUPPLIES				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Student Aid Data System
Pkg Group: POL Pkg Type: POL Pkg Number: 105**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
8000 General Fund	7,667	-	(7,667)	(100.00%)
4150 Employee Training				
8000 General Fund	14,419	-	(14,419)	(100.00%)
4175 Office Expenses				
8000 General Fund	11,409	-	(11,409)	(100.00%)
4200 Telecommunications				
8000 General Fund	6,409	-	(6,409)	(100.00%)
4250 Data Processing				
8000 General Fund	4,486	-	(4,486)	(100.00%)
4275 Publicity and Publications				
8000 General Fund	1,602	-	(1,602)	(100.00%)
4300 Professional Services				
8000 General Fund	7,000,000	2,500,000	(4,500,000)	(64.29%)
4375 Employee Recruitment and Develop				
8000 General Fund	1,282	-	(1,282)	(100.00%)
4400 Dues and Subscriptions				
8000 General Fund	1,602	-	(1,602)	(100.00%)
4425 Facilities Rental and Taxes				

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Student Aid Data System
 Pkg Group: POL Pkg Type: POL Pkg Number: 105

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	22,350	-	(22,350)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	3,204	-	(3,204)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	8,972	-	(8,972)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	7,083,402	2,500,000	(4,583,402)	(64.71%)
TOTAL SERVICES & SUPPLIES	\$7,083,402	\$2,500,000	(\$4,583,402)	(64.71%)
EXPENDITURES				
8000 General Fund	7,616,000	2,500,000	(5,116,000)	(67.17%)
TOTAL EXPENDITURES	\$7,616,000	\$2,500,000	(\$5,116,000)	(67.17%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	3	-	(3)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3.00	-	(3.00)	(100.00%)

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Continue and Expand Oregon Promise
 Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	548,154	-	(548,154)	(100.00%)
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REVENUE CATEGORIES

8000 General Fund	548,154	-	(548,154)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$548,154	-	(\$548,154)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	548,154	-	(548,154)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$548,154	-	(\$548,154)	(100.00%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	323,934	-	(323,934)	(100.00%)
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SALARIES & WAGES

8000 General Fund	323,934	-	(323,934)	(100.00%)
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TOTAL SALARIES & WAGES	\$323,934	-	(\$323,934)	(100.00%)
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OTHER PAYROLL EXPENSES

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Continue and Expand Oregon Promise
Pkg Group: POL Pkg Type: POL Pkg Number: 106**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	114	-	(114)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	42,403	-	(42,403)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	24,780	-	(24,780)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	138	-	(138)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	194	-	(194)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	100,008	-	(100,008)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	167,637	-	(167,637)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$167,637	-	(\$167,637)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	491,571	-	(491,571)	(100.00%)
TOTAL PERSONAL SERVICES	\$491,571	-	(\$491,571)	(100.00%)
SERVICES & SUPPLIES				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Continue and Expand Oregon Promise
Pkg Group: POL Pkg Type: POL Pkg Number: 106**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
8000 General Fund	1,442	-	(1,442)	(100.00%)
4150 Employee Training				
8000 General Fund	7,690	-	(7,690)	(100.00%)
4175 Office Expenses				
8000 General Fund	5,768	-	(5,768)	(100.00%)
4200 Telecommunications				
8000 General Fund	5,340	-	(5,340)	(100.00%)
4250 Data Processing				
8000 General Fund	2,349	-	(2,349)	(100.00%)
4275 Publicity and Publications				
8000 General Fund	961	-	(961)	(100.00%)
4375 Employee Recruitment and Develop				
8000 General Fund	854	-	(854)	(100.00%)
4400 Dues and Subscriptions				
8000 General Fund	961	-	(961)	(100.00%)
4425 Facilities Rental and Taxes				
8000 General Fund	22,353	-	(22,353)	(100.00%)
4650 Other Services and Supplies				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Continue and Expand Oregon Promise
Pkg Group: POL Pkg Type: POL Pkg Number: 106**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,602	-	(1,602)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	7,263	-	(7,263)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	56,583	-	(56,583)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$56,583	-	(\$56,583)	(100.00%)
EXPENDITURES				
8000 General Fund	548,154	-	(548,154)	(100.00%)
TOTAL EXPENDITURES	\$548,154	-	(\$548,154)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	2	-	(2)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3.25	-	(3.25)	(100.00%)

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Continue/Expand Outreach and FAFSA Programs
 Pkg Group: POL Pkg Type: POL Pkg Number: 107

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	626,400	-	(626,400)	(100.00%)
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REVENUE CATEGORIES

8000 General Fund	626,400	-	(626,400)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$626,400	-	(\$626,400)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	626,400	-	(626,400)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$626,400	-	(\$626,400)	(100.00%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	339,456	-	(339,456)	(100.00%)
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SALARIES & WAGES

8000 General Fund	339,456	-	(339,456)	(100.00%)
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TOTAL SALARIES & WAGES	\$339,456	-	(\$339,456)	(100.00%)
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OTHER PAYROLL EXPENSES

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Continue/Expand Outreach and FAFSA Programs
Pkg Group: POL Pkg Type: POL Pkg Number: 107**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	227	-	(227)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	44,432	-	(44,432)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	25,969	-	(25,969)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	275	-	(275)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	204	-	(204)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	133,344	-	(133,344)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	204,451	-	(204,451)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$204,451	-	(\$204,451)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	543,907	-	(543,907)	(100.00%)
TOTAL PERSONAL SERVICES	\$543,907	-	(\$543,907)	(100.00%)
SERVICES & SUPPLIES				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Continue/Expand Outreach and FAFSA Programs
Pkg Group: POL Pkg Type: POL Pkg Number: 107**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
8000 General Fund	7,434	-	(7,434)	(100.00%)
4150 Employee Training				
8000 General Fund	8,064	-	(8,064)	(100.00%)
4175 Office Expenses				
8000 General Fund	11,084	-	(11,084)	(100.00%)
4200 Telecommunications				
8000 General Fund	6,409	-	(6,409)	(100.00%)
4250 Data Processing				
8000 General Fund	1,976	-	(1,976)	(100.00%)
4275 Publicity and Publications				
8000 General Fund	2,675	-	(2,675)	(100.00%)
4375 Employee Recruitment and Develop				
8000 General Fund	1,068	-	(1,068)	(100.00%)
4400 Dues and Subscriptions				
8000 General Fund	1,175	-	(1,175)	(100.00%)
4425 Facilities Rental and Taxes				
8000 General Fund	29,801	-	(29,801)	(100.00%)
4650 Other Services and Supplies				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Continue/Expand Outreach and FAFSA Programs
Pkg Group: POL Pkg Type: POL Pkg Number: 107**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	3,835	-	(3,835)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	8,972	-	(8,972)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	82,493	-	(82,493)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$82,493	-	(\$82,493)	(100.00%)
EXPENDITURES				
8000 General Fund	626,400	-	(626,400)	(100.00%)
TOTAL EXPENDITURES	\$626,400	-	(\$626,400)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	7	-	(7)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	4.00	-	(4.00)	(100.00%)

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Integrated Postsecondary Data System
 Pkg Group: POL Pkg Type: POL Pkg Number: 108

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,000,000	-	(1,000,000)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	1,000,000	-	(1,000,000)	(100.00%)
TOTAL REVENUE CATEGORIES	\$1,000,000	-	(\$1,000,000)	(100.00%)
AVAILABLE REVENUES				
8000 General Fund	1,000,000	-	(1,000,000)	(100.00%)
TOTAL AVAILABLE REVENUES	\$1,000,000	-	(\$1,000,000)	(100.00%)
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
8000 General Fund	996,000	-	(996,000)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	4,000	-	(4,000)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	1,000,000	-	(1,000,000)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$1,000,000	-	(\$1,000,000)	(100.00%)

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-101-00-00-00000

2017-19 Biennium

Package: Integrated Postsecondary Data System

HECC Operations

Pkg Group: POL Pkg Type: POL Pkg Number: 108

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	1,000,000	-	(1,000,000)	(100.00%)
TOTAL EXPENDITURES	\$1,000,000	-	(\$1,000,000)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Infrastructure Positions
 Pkg Group: POL Pkg Type: POL Pkg Number: 109

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 1,539,019 80,274 (1,458,745) (94.78%)

REVENUE CATEGORIES

8000 General Fund 1,539,019 80,274 (1,458,745) (94.78%)

TOTAL REVENUE CATEGORIES \$1,539,019 \$80,274 (\$1,458,745) (94.78%)

AVAILABLE REVENUES

8000 General Fund 1,539,019 80,274 (1,458,745) (94.78%)

TOTAL AVAILABLE REVENUES \$1,539,019 \$80,274 (\$1,458,745) (94.78%)

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund 576,828 167,496 (409,332) (70.96%)

3400 Other Funds Ltd 111,528 111,528 0 0.00%

All Funds 688,356 279,024 (409,332) (59.47%)

SALARIES & WAGES

8000 General Fund 576,828 167,496 (409,332) (70.96%)

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Infrastructure Positions
 Pkg Group: POL Pkg Type: POL Pkg Number: 109

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	111,528	111,528	0	0.00%
TOTAL SALARIES & WAGES	\$688,356	\$279,024	(\$409,332)	(59.47%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	256	57	(199)	(77.73%)
3400 Other Funds Ltd	29	57	28	96.55%
All Funds	285	114	(171)	(60.00%)
3220 Public Employees Retire Cont				
8000 General Fund	91,348	37,766	(53,582)	(58.66%)
3400 Other Funds Ltd	14,600	14,600	0	0.00%
All Funds	105,948	52,366	(53,582)	(50.57%)
3230 Social Security Taxes				
8000 General Fund	44,127	12,814	(31,313)	(70.96%)
3400 Other Funds Ltd	8,532	8,532	0	0.00%
All Funds	52,659	21,346	(31,313)	(59.46%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	310	69	(241)	(77.74%)
3400 Other Funds Ltd	35	69	34	97.14%
All Funds	345	138	(207)	(60.00%)

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Infrastructure Positions
 Pkg Group: POL Pkg Type: POL Pkg Number: 109

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
8000 General Fund	403	1,005	602	149.38%
3400 Other Funds Ltd	9	669	660	7,333.33%
All Funds	412	1,674	1,262	306.31%
3270 Flexible Benefits				
8000 General Fund	150,012	33,336	(116,676)	(77.78%)
3400 Other Funds Ltd	16,668	33,336	16,668	100.00%
All Funds	166,680	66,672	(100,008)	(60.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	286,456	85,047	(201,409)	(70.31%)
3400 Other Funds Ltd	39,873	57,263	17,390	43.61%
TOTAL OTHER PAYROLL EXPENSES	\$326,329	\$142,310	(\$184,019)	(56.39%)
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(887)	(887)	100.00%
3400 Other Funds Ltd	-	(660)	(660)	100.00%
All Funds	-	(1,547)	(1,547)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(887)	(887)	100.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Infrastructure Positions
Pkg Group: POL Pkg Type: POL Pkg Number: 109**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(660)	(660)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$1,547)	(\$1,547)	100.00%
PERSONAL SERVICES				
8000 General Fund	863,284	251,656	(611,628)	(70.85%)
3400 Other Funds Ltd	151,401	168,131	16,730	11.05%
TOTAL PERSONAL SERVICES	\$1,014,685	\$419,787	(\$594,898)	(58.63%)
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	23,581	1,068	(22,513)	(95.47%)
3400 Other Funds Ltd	-	1,068	1,068	100.00%
All Funds	23,581	2,136	(21,445)	(90.94%)
4150 Employee Training				
8000 General Fund	14,099	3,739	(10,360)	(73.48%)
3400 Other Funds Ltd	-	3,738	3,738	100.00%
All Funds	14,099	7,477	(6,622)	(46.97%)
4175 Office Expenses				
8000 General Fund	10,040	2,136	(7,904)	(78.73%)
3400 Other Funds Ltd	-	2,136	2,136	100.00%
All Funds	10,040	4,272	(5,768)	(57.45%)

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Infrastructure Positions
Pkg Group: POL Pkg Type: POL Pkg Number: 109**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4200 Telecommunications				
8000 General Fund	8,011	1,602	(6,409)	(80.00%)
3400 Other Funds Ltd	-	1,602	1,602	100.00%
All Funds	8,011	3,204	(4,807)	(60.00%)
4250 Data Processing				
8000 General Fund	2,937	695	(2,242)	(76.34%)
3400 Other Funds Ltd	-	694	694	100.00%
All Funds	2,937	1,389	(1,548)	(52.71%)
4275 Publicity and Publications				
8000 General Fund	2,030	534	(1,496)	(73.69%)
3400 Other Funds Ltd	-	534	534	100.00%
All Funds	2,030	1,068	(962)	(47.39%)
4300 Professional Services				
8000 General Fund	-	(192,665)	(192,665)	100.00%
3400 Other Funds Ltd	-	(21,280)	(21,280)	100.00%
All Funds	-	(213,945)	(213,945)	100.00%
4315 IT Professional Services				
8000 General Fund	450,000	-	(450,000)	(100.00%)
4375 Employee Recruitment and Develop				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Infrastructure Positions
Pkg Group: POL Pkg Type: POL Pkg Number: 109**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,709	427	(1,282)	(75.01%)
3400 Other Funds Ltd	-	427	427	100.00%
All Funds	1,709	854	(855)	(50.03%)
4400 Dues and Subscriptions				
8000 General Fund	2,030	534	(1,496)	(73.69%)
3400 Other Funds Ltd	-	534	534	100.00%
All Funds	2,030	1,068	(962)	(47.39%)
4425 Facilities Rental and Taxes				
8000 General Fund	37,250	7,450	(29,800)	(80.00%)
3400 Other Funds Ltd	-	7,450	7,450	100.00%
All Funds	37,250	14,900	(22,350)	(60.00%)
4650 Other Services and Supplies				
8000 General Fund	2,136	534	(1,602)	(75.00%)
3400 Other Funds Ltd	-	534	534	100.00%
All Funds	2,136	1,068	(1,068)	(50.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	121,912	2,564	(119,348)	(97.90%)
3400 Other Funds Ltd	-	2,563	2,563	100.00%
All Funds	121,912	5,127	(116,785)	(95.79%)

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Infrastructure Positions
Pkg Group: POL Pkg Type: POL Pkg Number: 109**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
8000 General Fund	675,735	(171,382)	(847,117)	(125.36%)
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL SERVICES & SUPPLIES	\$675,735	(\$171,382)	(\$847,117)	(125.36%)
EXPENDITURES				
8000 General Fund	1,539,019	80,274	(1,458,745)	(94.78%)
3400 Other Funds Ltd	151,401	168,131	16,730	11.05%
TOTAL EXPENDITURES	\$1,690,420	\$248,405	(\$1,442,015)	(85.31%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(151,401)	(168,131)	(16,730)	(11.05%)
TOTAL ENDING BALANCE	(\$151,401)	(\$168,131)	(\$16,730)	(11.05%)
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	5	2	(3)	(60.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	6.00	2.00	(4.00)	(66.67%)

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Improved Transfer Pathways
 Pkg Group: POL Pkg Type: POL Pkg Number: 110

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	706,000	-	(706,000)	(100.00%)
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REVENUE CATEGORIES

8000 General Fund	706,000	-	(706,000)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$706,000	-	(\$706,000)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	706,000	-	(706,000)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$706,000	-	(\$706,000)	(100.00%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	128,232	-	(128,232)	(100.00%)
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SALARIES & WAGES

8000 General Fund	128,232	-	(128,232)	(100.00%)
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TOTAL SALARIES & WAGES	\$128,232	-	(\$128,232)	(100.00%)
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OTHER PAYROLL EXPENSES

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Improved Transfer Pathways
Pkg Group: POL Pkg Type: POL Pkg Number: 110**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	57	-	(57)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	16,786	-	(16,786)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	9,810	-	(9,810)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	69	-	(69)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	77	-	(77)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	33,336	-	(33,336)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	60,135	-	(60,135)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$60,135	-	(\$60,135)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	188,367	-	(188,367)	(100.00%)
TOTAL PERSONAL SERVICES	\$188,367	-	(\$188,367)	(100.00%)
SERVICES & SUPPLIES				

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Improved Transfer Pathways
 Pkg Group: POL Pkg Type: POL Pkg Number: 110

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
8000 General Fund	1,068	-	(1,068)	(100.00%)
4150 Employee Training				
8000 General Fund	3,738	-	(3,738)	(100.00%)
4175 Office Expenses				
8000 General Fund	2,487	-	(2,487)	(100.00%)
4200 Telecommunications				
8000 General Fund	1,602	-	(1,602)	(100.00%)
4250 Data Processing				
8000 General Fund	694	-	(694)	(100.00%)
4275 Publicity and Publications				
8000 General Fund	534	-	(534)	(100.00%)
4300 Professional Services				
8000 General Fund	300,000	-	(300,000)	(100.00%)
4375 Employee Recruitment and Develop				
8000 General Fund	427	-	(427)	(100.00%)
4400 Dues and Subscriptions				
8000 General Fund	534	-	(534)	(100.00%)
4425 Facilities Rental and Taxes				

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Improved Transfer Pathways
 Pkg Group: POL Pkg Type: POL Pkg Number: 110

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	7,452	-	(7,452)	(100.00%)
4575 Agency Program Related S and S				
8000 General Fund	186,000	-	(186,000)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	534	-	(534)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	2,563	-	(2,563)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	507,633	-	(507,633)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$507,633	-	(\$507,633)	(100.00%)
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	10,000	-	(10,000)	(100.00%)
SPECIAL PAYMENTS				
8000 General Fund	10,000	-	(10,000)	(100.00%)
TOTAL SPECIAL PAYMENTS	\$10,000	-	(\$10,000)	(100.00%)
EXPENDITURES				
8000 General Fund	706,000	-	(706,000)	(100.00%)
TOTAL EXPENDITURES	\$706,000	-	(\$706,000)	(100.00%)

02/03/17

Page 56 of 187

ANA101A - Package Comparison Report - Detail

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Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-101-00-00-00000

2017-19 Biennium

Package: Improved Transfer Pathways

HECC Operations

Pkg Group: POL Pkg Type: POL Pkg Number: 110

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	-	(1.00)	(100.00%)

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Consumer Protection and Vets' Support
 Pkg Group: POL Pkg Type: POL Pkg Number: 111

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	781,000	-	(781,000)	(100.00%)
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REVENUE CATEGORIES

8000 General Fund	781,000	-	(781,000)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$781,000	-	(\$781,000)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	781,000	-	(781,000)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$781,000	-	(\$781,000)	(100.00%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	465,168	-	(465,168)	(100.00%)
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SALARIES & WAGES

8000 General Fund	465,168	-	(465,168)	(100.00%)
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TOTAL SALARIES & WAGES	\$465,168	-	(\$465,168)	(100.00%)
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OTHER PAYROLL EXPENSES

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Consumer Protection and Vets' Support
Pkg Group: POL Pkg Type: POL Pkg Number: 111**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	285	-	(285)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	60,891	-	(60,891)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	35,585	-	(35,585)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	345	-	(345)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	279	-	(279)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	166,680	-	(166,680)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	264,065	-	(264,065)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$264,065	-	(\$264,065)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	729,233	-	(729,233)	(100.00%)
TOTAL PERSONAL SERVICES	\$729,233	-	(\$729,233)	(100.00%)
SERVICES & SUPPLIES				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Consumer Protection and Vets' Support
Pkg Group: POL Pkg Type: POL Pkg Number: 111**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4200 Telecommunications				
8000 General Fund	8,011	-	(8,011)	(100.00%)
4250 Data Processing				
8000 General Fund	2,403	-	(2,403)	(100.00%)
4375 Employee Recruitment and Develop				
8000 General Fund	1,103	-	(1,103)	(100.00%)
4425 Facilities Rental and Taxes				
8000 General Fund	37,250	-	(37,250)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	3,000	-	(3,000)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	51,767	-	(51,767)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$51,767	-	(\$51,767)	(100.00%)
EXPENDITURES				
8000 General Fund	781,000	-	(781,000)	(100.00%)
TOTAL EXPENDITURES	\$781,000	-	(\$781,000)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Consumer Protection and Vets' Support
 Pkg Group: POL Pkg Type: POL Pkg Number: 111

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	5	-	(5)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	5.00	-	(5.00)	(100.00%)

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Youth Work Experience
 Pkg Group: POL Pkg Type: POL Pkg Number: 112

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	189,000	-	(189,000)	(100.00%)
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REVENUE CATEGORIES

8000 General Fund	189,000	-	(189,000)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$189,000	-	(\$189,000)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	189,000	-	(189,000)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$189,000	-	(\$189,000)	(100.00%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	122,280	-	(122,280)	(100.00%)
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SALARIES & WAGES

8000 General Fund	122,280	-	(122,280)	(100.00%)
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TOTAL SALARIES & WAGES	\$122,280	-	(\$122,280)	(100.00%)
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OTHER PAYROLL EXPENSES

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Youth Work Experience
 Pkg Group: POL Pkg Type: POL Pkg Number: 112

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	57	-	(57)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	16,007	-	(16,007)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	9,354	-	(9,354)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	69	-	(69)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	73	-	(73)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	33,336	-	(33,336)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	58,896	-	(58,896)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$58,896	-	(\$58,896)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	181,176	-	(181,176)	(100.00%)
TOTAL PERSONAL SERVICES	\$181,176	-	(\$181,176)	(100.00%)
SERVICES & SUPPLIES				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Youth Work Experience
Pkg Group: POL Pkg Type: POL Pkg Number: 112**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4200 Telecommunications				
8000 General Fund	1,604	-	(1,604)	(100.00%)
4425 Facilities Rental and Taxes				
8000 General Fund	6,220	-	(6,220)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	7,824	-	(7,824)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$7,824	-	(\$7,824)	(100.00%)
EXPENDITURES				
8000 General Fund	189,000	-	(189,000)	(100.00%)
TOTAL EXPENDITURES	\$189,000	-	(\$189,000)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	-	(1.00)	(100.00%)

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: ASPIRE Expansion/Continuation
 Pkg Group: POL Pkg Type: POL Pkg Number: 114

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	895,760	-	(895,760)	(100.00%)
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REVENUE CATEGORIES

8000 General Fund	895,760	-	(895,760)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$895,760	-	(\$895,760)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	895,760	-	(895,760)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$895,760	-	(\$895,760)	(100.00%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	489,684	-	(489,684)	(100.00%)
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SALARIES & WAGES

8000 General Fund	489,684	-	(489,684)	(100.00%)
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TOTAL SALARIES & WAGES	\$489,684	-	(\$489,684)	(100.00%)
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OTHER PAYROLL EXPENSES

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: ASPIRE Expansion/Continuation
Pkg Group: POL Pkg Type: POL Pkg Number: 114**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	285	-	(285)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	64,100	-	(64,100)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	37,460	-	(37,460)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	345	-	(345)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	294	-	(294)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	166,680	-	(166,680)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	269,164	-	(269,164)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$269,164	-	(\$269,164)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	758,848	-	(758,848)	(100.00%)
TOTAL PERSONAL SERVICES	\$758,848	-	(\$758,848)	(100.00%)
SERVICES & SUPPLIES				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: ASPIRE Expansion/Continuation
Pkg Group: POL Pkg Type: POL Pkg Number: 114**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
8000 General Fund	2,573	-	(2,573)	(100.00%)
4150 Employee Training				
8000 General Fund	9,506	-	(9,506)	(100.00%)
4175 Office Expenses				
8000 General Fund	9,399	-	(9,399)	(100.00%)
4200 Telecommunications				
8000 General Fund	8,011	-	(8,011)	(100.00%)
4250 Data Processing				
8000 General Fund	2,403	-	(2,403)	(100.00%)
4275 Publicity and Publications				
8000 General Fund	1,389	-	(1,389)	(100.00%)
4375 Employee Recruitment and Develop				
8000 General Fund	1,282	-	(1,282)	(100.00%)
4400 Dues and Subscriptions				
8000 General Fund	1,389	-	(1,389)	(100.00%)
4425 Facilities Rental and Taxes				
8000 General Fund	37,250	-	(37,250)	(100.00%)
4650 Other Services and Supplies				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: ASPIRE Expansion/Continuation
Pkg Group: POL Pkg Type: POL Pkg Number: 114**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,602	-	(1,602)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	11,108	-	(11,108)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	85,912	-	(85,912)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$85,912	-	(\$85,912)	(100.00%)
SPECIAL PAYMENTS				
6040 Dist to Local School Districts				
8000 General Fund	51,000	-	(51,000)	(100.00%)
SPECIAL PAYMENTS				
8000 General Fund	51,000	-	(51,000)	(100.00%)
TOTAL SPECIAL PAYMENTS	\$51,000	-	(\$51,000)	(100.00%)
EXPENDITURES				
8000 General Fund	895,760	-	(895,760)	(100.00%)
TOTAL EXPENDITURES	\$895,760	-	(\$895,760)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: ASPIRE Expansion/Continuation
Pkg Group: POL Pkg Type: POL Pkg Number: 114**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	5	-	(5)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	5.50	-	(5.50)	(100.00%)

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Data Reporting Analyst
 Pkg Group: POL Pkg Type: POL Pkg Number: 115

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	173,730	-	(173,730)	(100.00%)
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REVENUE CATEGORIES

8000 General Fund	173,730	-	(173,730)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$173,730	-	(\$173,730)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	173,730	-	(173,730)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$173,730	-	(\$173,730)	(100.00%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	53,184	-	(53,184)	(100.00%)
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SALARIES & WAGES

8000 General Fund	53,184	-	(53,184)	(100.00%)
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TOTAL SALARIES & WAGES	\$53,184	-	(\$53,184)	(100.00%)
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OTHER PAYROLL EXPENSES

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Data Reporting Analyst
Pkg Group: POL Pkg Type: POL Pkg Number: 115**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	57	-	(57)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	6,962	-	(6,962)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	4,068	-	(4,068)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	69	-	(69)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	32	-	(32)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	33,336	-	(33,336)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	44,524	-	(44,524)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$44,524	-	(\$44,524)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	97,708	-	(97,708)	(100.00%)
TOTAL PERSONAL SERVICES	\$97,708	-	(\$97,708)	(100.00%)
SERVICES & SUPPLIES				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Data Reporting Analyst
Pkg Group: POL Pkg Type: POL Pkg Number: 115**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
8000 General Fund	10,288	-	(10,288)	(100.00%)
4150 Employee Training				
8000 General Fund	3,442	-	(3,442)	(100.00%)
4175 Office Expenses				
8000 General Fund	5,816	-	(5,816)	(100.00%)
4200 Telecommunications				
8000 General Fund	3,602	-	(3,602)	(100.00%)
4250 Data Processing				
8000 General Fund	2,427	-	(2,427)	(100.00%)
4275 Publicity and Publications				
8000 General Fund	2,214	-	(2,214)	(100.00%)
4325 Attorney General				
8000 General Fund	5,000	-	(5,000)	(100.00%)
4375 Employee Recruitment and Develop				
8000 General Fund	1,214	-	(1,214)	(100.00%)
4400 Dues and Subscriptions				
8000 General Fund	1,214	-	(1,214)	(100.00%)
4425 Facilities Rental and Taxes				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Data Reporting Analyst
Pkg Group: POL Pkg Type: POL Pkg Number: 115**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	7,450	-	(7,450)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	16,219	-	(16,219)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	12,136	-	(12,136)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	5,000	-	(5,000)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	76,022	-	(76,022)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$76,022	-	(\$76,022)	(100.00%)
EXPENDITURES				
8000 General Fund	173,730	-	(173,730)	(100.00%)
TOTAL EXPENDITURES	\$173,730	-	(\$173,730)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	0.50	-	(0.50)	(100.00%)

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Minority Teacher Scholarship/Network
 Pkg Group: POL Pkg Type: POL Pkg Number: 116

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	297,015	-	(297,015)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	297,015	-	(297,015)	(100.00%)
TOTAL REVENUE CATEGORIES	\$297,015	-	(\$297,015)	(100.00%)
AVAILABLE REVENUES				
8000 General Fund	297,015	-	(297,015)	(100.00%)
TOTAL AVAILABLE REVENUES	\$297,015	-	(\$297,015)	(100.00%)
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	151,320	-	(151,320)	(100.00%)
SALARIES & WAGES				
8000 General Fund	151,320	-	(151,320)	(100.00%)
TOTAL SALARIES & WAGES	\$151,320	-	(\$151,320)	(100.00%)
OTHER PAYROLL EXPENSES				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Minority Teacher Scholarship/Network
Pkg Group: POL Pkg Type: POL Pkg Number: 116**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	114	-	(114)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	19,808	-	(19,808)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	11,576	-	(11,576)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	138	-	(138)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	90	-	(90)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	66,672	-	(66,672)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	98,398	-	(98,398)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$98,398	-	(\$98,398)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	249,718	-	(249,718)	(100.00%)
TOTAL PERSONAL SERVICES	\$249,718	-	(\$249,718)	(100.00%)
SERVICES & SUPPLIES				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Minority Teacher Scholarship/Network
Pkg Group: POL Pkg Type: POL Pkg Number: 116**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
8000 General Fund	1,153	-	(1,153)	(100.00%)
4150 Employee Training				
8000 General Fund	6,248	-	(6,248)	(100.00%)
4175 Office Expenses				
8000 General Fund	3,952	-	(3,952)	(100.00%)
4200 Telecommunications				
8000 General Fund	3,738	-	(3,738)	(100.00%)
4250 Data Processing				
8000 General Fund	1,922	-	(1,922)	(100.00%)
4275 Publicity and Publications				
8000 General Fund	748	-	(748)	(100.00%)
4375 Employee Recruitment and Develop				
8000 General Fund	641	-	(641)	(100.00%)
4400 Dues and Subscriptions				
8000 General Fund	748	-	(748)	(100.00%)
4425 Facilities Rental and Taxes				
8000 General Fund	14,902	-	(14,902)	(100.00%)
4650 Other Services and Supplies				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Minority Teacher Scholarship/Network
Pkg Group: POL Pkg Type: POL Pkg Number: 116**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,335	-	(1,335)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	5,127	-	(5,127)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	6,783	-	(6,783)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	47,297	-	(47,297)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$47,297	-	(\$47,297)	(100.00%)
EXPENDITURES				
8000 General Fund	297,015	-	(297,015)	(100.00%)
TOTAL EXPENDITURES	\$297,015	-	(\$297,015)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	2	-	(2)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.50	-	(1.50)	(100.00%)

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Scholarship Program Rebalance
 Pkg Group: POL Pkg Type: POL Pkg Number: 117

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	331,000	-	(331,000)	(100.00%)
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REVENUE CATEGORIES

8000 General Fund	331,000	-	(331,000)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$331,000	-	(\$331,000)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	331,000	-	(331,000)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$331,000	-	(\$331,000)	(100.00%)
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	42,904	-	(42,904)	(100.00%)
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3400 Other Funds Ltd	(42,904)	-	42,904	100.00%
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All Funds	-	-	0	0.00%
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4125 Out of State Travel

8000 General Fund	11,564	-	(11,564)	(100.00%)
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3400 Other Funds Ltd	(11,564)	-	11,564	100.00%
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Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Scholarship Program Rebalance
Pkg Group: POL Pkg Type: POL Pkg Number: 117**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	-	0	0.00%
4150 Employee Training				
8000 General Fund	(4,847)	-	4,847	100.00%
3400 Other Funds Ltd	4,847	-	(4,847)	(100.00%)
All Funds	-	-	0	0.00%
4175 Office Expenses				
8000 General Fund	30,877	-	(30,877)	(100.00%)
3400 Other Funds Ltd	(30,877)	-	30,877	100.00%
All Funds	-	-	0	0.00%
4200 Telecommunications				
8000 General Fund	(3,784)	-	3,784	100.00%
3400 Other Funds Ltd	3,784	-	(3,784)	(100.00%)
All Funds	-	-	0	0.00%
4225 State Gov. Service Charges				
8000 General Fund	69,919	-	(69,919)	(100.00%)
3400 Other Funds Ltd	(69,919)	-	69,919	100.00%
All Funds	-	-	0	0.00%
4250 Data Processing				
8000 General Fund	703	-	(703)	(100.00%)

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Scholarship Program Rebalance
Pkg Group: POL Pkg Type: POL Pkg Number: 117**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(703)	-	703	100.00%
All Funds	-	-	0	0.00%
4275 Publicity and Publications				
8000 General Fund	14,018	-	(14,018)	(100.00%)
3400 Other Funds Ltd	(14,018)	-	14,018	100.00%
All Funds	-	-	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	460	-	(460)	(100.00%)
3400 Other Funds Ltd	(460)	-	460	100.00%
All Funds	-	-	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	2,154	-	(2,154)	(100.00%)
3400 Other Funds Ltd	(2,154)	-	2,154	100.00%
All Funds	-	-	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	101,143	-	(101,143)	(100.00%)
3400 Other Funds Ltd	(101,143)	-	101,143	100.00%
All Funds	-	-	0	0.00%
4575 Agency Program Related S and S				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Scholarship Program Rebalance
Pkg Group: POL Pkg Type: POL Pkg Number: 117**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	20,266	-	(20,266)	(100.00%)
3400 Other Funds Ltd	(20,266)	-	20,266	100.00%
All Funds	-	-	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	6,155	-	(6,155)	(100.00%)
3400 Other Funds Ltd	(6,155)	-	6,155	100.00%
All Funds	-	-	0	0.00%
4715 IT Expendable Property				
8000 General Fund	39,468	-	(39,468)	(100.00%)
3400 Other Funds Ltd	(39,468)	-	39,468	100.00%
All Funds	-	-	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	331,000	-	(331,000)	(100.00%)
3400 Other Funds Ltd	(331,000)	-	331,000	100.00%
TOTAL SERVICES & SUPPLIES	-	-	\$0	0.00%
EXPENDITURES				
8000 General Fund	331,000	-	(331,000)	(100.00%)
3400 Other Funds Ltd	(331,000)	-	331,000	100.00%
TOTAL EXPENDITURES	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Scholarship Program Rebalance
 Pkg Group: POL Pkg Type: POL Pkg Number: 117

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	331,000	-	(331,000)	(100.00%)
TOTAL ENDING BALANCE	\$331,000	-	(\$331,000)	(100.00%)

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Public Universities Capital Construction
Pkg Group: POL Pkg Type: POL Pkg Number: 120**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1010 Transfer In - Intrafund

3020 Other Funds Cap Construction	6,290,000	-	(6,290,000)	(100.00%)
3400 Other Funds Ltd	-	5,230,000	5,230,000	100.00%
All Funds	6,290,000	5,230,000	(1,060,000)	(16.85%)

1040 Transfer In Lottery Proceeds

3400 Other Funds Ltd	65,046	-	(65,046)	(100.00%)
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TRANSFERS IN

3020 Other Funds Cap Construction	6,290,000	-	(6,290,000)	(100.00%)
3400 Other Funds Ltd	65,046	5,230,000	5,164,954	7,940.46%

TOTAL TRANSFERS IN	\$6,355,046	\$5,230,000	(\$1,125,046)	(17.70%)
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REVENUE CATEGORIES

3020 Other Funds Cap Construction	6,290,000	-	(6,290,000)	(100.00%)
3400 Other Funds Ltd	65,046	5,230,000	5,164,954	7,940.46%

TOTAL REVENUE CATEGORIES	\$6,355,046	\$5,230,000	(\$1,125,046)	(17.70%)
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AVAILABLE REVENUES

3020 Other Funds Cap Construction	6,290,000	-	(6,290,000)	(100.00%)
3400 Other Funds Ltd	65,046	5,230,000	5,164,954	7,940.46%

02/03/17

Page 84 of 187

ANA101A - Package Comparison Report - Detail

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Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000
Package: Public Universities Capital Construction
Pkg Group: POL Pkg Type: POL Pkg Number: 120**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	\$6,355,046	\$5,230,000	(\$1,125,046)	(17.70%)
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3020 Other Funds Cap Construction	6,290,000	-	(6,290,000)	(100.00%)
3400 Other Funds Ltd	65,046	5,230,000	5,164,954	7,940.46%
All Funds	6,355,046	5,230,000	(1,125,046)	(17.70%)
SERVICES & SUPPLIES				
3020 Other Funds Cap Construction	6,290,000	-	(6,290,000)	(100.00%)
3400 Other Funds Ltd	65,046	5,230,000	5,164,954	7,940.46%
TOTAL SERVICES & SUPPLIES	\$6,355,046	\$5,230,000	(\$1,125,046)	(17.70%)
EXPENDITURES				
3020 Other Funds Cap Construction	6,290,000	-	(6,290,000)	(100.00%)
3400 Other Funds Ltd	65,046	5,230,000	5,164,954	7,940.46%
TOTAL EXPENDITURES	\$6,355,046	\$5,230,000	(\$1,125,046)	(17.70%)
ENDING BALANCE				
3020 Other Funds Cap Construction	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Community College Capital Construction XIG
 Pkg Group: POL Pkg Type: POL Pkg Number: 121

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1010 Transfer In - Intrafund

3020 Other Funds Cap Construction	1,598,009	-	(1,598,009)	(100.00%)
3400 Other Funds Ltd	-	1,826,483	1,826,483	100.00%
All Funds	1,598,009	1,826,483	228,474	14.30%

TRANSFERS IN

3020 Other Funds Cap Construction	1,598,009	-	(1,598,009)	(100.00%)
3400 Other Funds Ltd	-	1,826,483	1,826,483	100.00%

TOTAL TRANSFERS IN	\$1,598,009	\$1,826,483	\$228,474	14.30%
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REVENUE CATEGORIES

3020 Other Funds Cap Construction	1,598,009	-	(1,598,009)	(100.00%)
3400 Other Funds Ltd	-	1,826,483	1,826,483	100.00%

TOTAL REVENUE CATEGORIES	\$1,598,009	\$1,826,483	\$228,474	14.30%
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AVAILABLE REVENUES

3020 Other Funds Cap Construction	1,598,009	-	(1,598,009)	(100.00%)
3400 Other Funds Ltd	-	1,826,483	1,826,483	100.00%

TOTAL AVAILABLE REVENUES	\$1,598,009	\$1,826,483	\$228,474	14.30%
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EXPENDITURES

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Community College Capital Construction XIG
 Pkg Group: POL Pkg Type: POL Pkg Number: 121

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3020 Other Funds Cap Construction	1,598,009	-	(1,598,009)	(100.00%)
3400 Other Funds Ltd	-	1,826,483	1,826,483	100.00%
All Funds	1,598,009	1,826,483	228,474	14.30%
SERVICES & SUPPLIES				
3020 Other Funds Cap Construction	1,598,009	-	(1,598,009)	(100.00%)
3400 Other Funds Ltd	-	1,826,483	1,826,483	100.00%
TOTAL SERVICES & SUPPLIES	\$1,598,009	\$1,826,483	\$228,474	14.30%
EXPENDITURES				
3020 Other Funds Cap Construction	1,598,009	-	(1,598,009)	(100.00%)
3400 Other Funds Ltd	-	1,826,483	1,826,483	100.00%
TOTAL EXPENDITURES	\$1,598,009	\$1,826,483	\$228,474	14.30%
ENDING BALANCE				
3020 Other Funds Cap Construction	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Community College Deferred Maintenance
 Pkg Group: POL Pkg Type: POL Pkg Number: 122

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1040 Transfer In Lottery Proceeds

3400 Other Funds Ltd	3,597,608	-	(3,597,608)	(100.00%)
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TRANSFERS IN

3400 Other Funds Ltd	3,597,608	-	(3,597,608)	(100.00%)
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TOTAL TRANSFERS IN	\$3,597,608	-	(\$3,597,608)	(100.00%)
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REVENUE CATEGORIES

3400 Other Funds Ltd	3,597,608	-	(3,597,608)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$3,597,608	-	(\$3,597,608)	(100.00%)
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AVAILABLE REVENUES

3400 Other Funds Ltd	3,597,608	-	(3,597,608)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$3,597,608	-	(\$3,597,608)	(100.00%)
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EXPENDITURES

SERVICES & SUPPLIES

4650 Other Services and Supplies

3400 Other Funds Ltd	3,597,608	-	(3,597,608)	(100.00%)
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SERVICES & SUPPLIES

3400 Other Funds Ltd	3,597,608	-	(3,597,608)	(100.00%)
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02/03/17

Page 88 of 187

ANA101A - Package Comparison Report - Detail

ANA101A

10:02 AM

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Community College Deferred Maintenance
 Pkg Group: POL Pkg Type: POL Pkg Number: 122

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	\$3,597,608	-	(\$3,597,608)	(100.00%)
EXPENDITURES				
3400 Other Funds Ltd	3,597,608	-	(3,597,608)	(100.00%)
TOTAL EXPENDITURES	\$3,597,608	-	(\$3,597,608)	(100.00%)
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Post-secondary Campus Security
 Pkg Group: POL Pkg Type: POL Pkg Number: 123

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	-	259,002	259,002	100.00%
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TRANSFERS IN

3400 Other Funds Ltd	-	259,002	259,002	100.00%
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TOTAL TRANSFERS IN	-	\$259,002	\$259,002	100.00%
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REVENUE CATEGORIES

3400 Other Funds Ltd	-	259,002	259,002	100.00%
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TOTAL REVENUE CATEGORIES	-	\$259,002	\$259,002	100.00%
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AVAILABLE REVENUES

3400 Other Funds Ltd	-	259,002	259,002	100.00%
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TOTAL AVAILABLE REVENUES	-	\$259,002	\$259,002	100.00%
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EXPENDITURES

SERVICES & SUPPLIES

4650 Other Services and Supplies

3400 Other Funds Ltd	-	259,002	259,002	100.00%
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SERVICES & SUPPLIES

3400 Other Funds Ltd	-	259,002	259,002	100.00%
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02/03/17

Page 90 of 187

ANA101A - Package Comparison Report - Detail

ANA101A

10:02 AM

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000
 Package: Post-secondary Campus Security
 Pkg Group: POL Pkg Type: POL Pkg Number: 123

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	-	\$259,002	\$259,002	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	259,002	259,002	100.00%
TOTAL EXPENDITURES	-	\$259,002	\$259,002	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Support to Community Colleges

Cross Reference Number: 52500-102-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(10,759,800)	(10,759,800)	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	(10,759,800)	(10,759,800)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$10,759,800)	(\$10,759,800)	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6045 Dist to Comm College Districts				
8000 General Fund	(10,759,800)	(10,759,800)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(10,759,800)	(10,759,800)	0	0.00%
TOTAL SPECIAL PAYMENTS	(\$10,759,800)	(\$10,759,800)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Support to Community Colleges

Cross Reference Number: 52500-102-00-00-00000
 Package: Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	20,557,224	20,557,224	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	20,557,224	20,557,224	0	0.00%
TOTAL AVAILABLE REVENUES	\$20,557,224	\$20,557,224	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6040 Dist to Local School Districts				
8000 General Fund	48,112	48,112	0	0.00%
6045 Dist to Comm College Districts				
8000 General Fund	20,509,112	20,509,112	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	20,557,224	20,557,224	0	0.00%
TOTAL SPECIAL PAYMENTS	\$20,557,224	\$20,557,224	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Support to Community Colleges

Cross Reference Number: 52500-102-00-00-00000
 Package: Above Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	20,677,909	20,677,909	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	20,677,909	20,677,909	0	0.00%
TOTAL AVAILABLE REVENUES	\$20,677,909	\$20,677,909	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6045 Dist to Comm College Districts				
8000 General Fund	20,677,909	20,677,909	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	20,677,909	20,677,909	0	0.00%
TOTAL SPECIAL PAYMENTS	\$20,677,909	\$20,677,909	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Support to Community Colleges

Cross Reference Number: 52500-102-00-00-00000
 Package: Exceptional Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 033

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,148,363	1,148,363	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	1,148,363	1,148,363	0	0.00%
TOTAL AVAILABLE REVENUES	\$1,148,363	\$1,148,363	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6045 Dist to Comm College Districts				
8000 General Fund	1,148,363	1,148,363	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	1,148,363	1,148,363	0	0.00%
TOTAL SPECIAL PAYMENTS	\$1,148,363	\$1,148,363	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-102-00-00-00000

2017-19 Biennium

Package: Fundshifts

Support to Community Colleges

Pkg Group: ESS Pkg Type: 050 Pkg Number: 050

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(28,300,000)	(28,300,000)	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	(28,300,000)	(28,300,000)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$28,300,000)	(\$28,300,000)	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6045 Dist to Comm College Districts				
8000 General Fund	(28,300,000)	(28,300,000)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(28,300,000)	(28,300,000)	0	0.00%
TOTAL SPECIAL PAYMENTS	(\$28,300,000)	(\$28,300,000)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Support to Community Colleges

Cross Reference Number: 52500-102-00-00-00000
 Package: Analyst Adjustments
 Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(14,418,797)	(14,418,797)	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	(14,418,797)	(14,418,797)	100.00%
TOTAL AVAILABLE REVENUES	-	(\$14,418,797)	(\$14,418,797)	100.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6040 Dist to Local School Districts				
8000 General Fund	-	(125,960)	(125,960)	100.00%
6045 Dist to Comm College Districts				
8000 General Fund	-	(14,292,837)	(14,292,837)	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	(14,418,797)	(14,418,797)	100.00%
TOTAL SPECIAL PAYMENTS	-	(\$14,418,797)	(\$14,418,797)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Support to Community Colleges

Cross Reference Number: 52500-102-00-00-00000
 Package: Increase Community College Support Fund
 Pkg Group: POL Pkg Type: POL Pkg Number: 103

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	244,800,000	-	(244,800,000)	(100.00%)
AVAILABLE REVENUES				
8000 General Fund	244,800,000	-	(244,800,000)	(100.00%)
TOTAL AVAILABLE REVENUES	\$244,800,000	-	(\$244,800,000)	(100.00%)
EXPENDITURES				
SPECIAL PAYMENTS				
6045 Dist to Comm College Districts				
8000 General Fund	244,800,000	-	(244,800,000)	(100.00%)
SPECIAL PAYMENTS				
8000 General Fund	244,800,000	-	(244,800,000)	(100.00%)
TOTAL SPECIAL PAYMENTS	\$244,800,000	-	(\$244,800,000)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-103-00-00-00000

2017-19 Biennium

Package: Phase - In

Public University Ops & Student Support

Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	142,500	142,500	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	142,500	142,500	0	0.00%
TOTAL AVAILABLE REVENUES	\$142,500	\$142,500	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	142,500	142,500	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Public University Ops & Student Support

Cross Reference Number: 52500-103-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(1,900,000)	(1,900,000)	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	(1,900,000)	(1,900,000)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$1,900,000)	(\$1,900,000)	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	(1,900,000)	(1,900,000)	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-103-00-00-00000

2017-19 Biennium

Package: Standard Inflation

Public University Ops & Student Support

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	24,620,818	24,620,818	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	24,620,818	24,620,818	0	0.00%
TOTAL AVAILABLE REVENUES	\$24,620,818	\$24,620,818	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	24,620,818	24,620,818	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-103-00-00-00000

2017-19 Biennium

Package: Above Standard Inflation

Public University Ops & Student Support

Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	2,661,710	2,661,710	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	2,661,710	2,661,710	0	0.00%
TOTAL AVAILABLE REVENUES	\$2,661,710	\$2,661,710	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	2,661,710	2,661,710	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-103-00-00-00000

2017-19 Biennium

Package: Exceptional Inflation

Public University Ops & Student Support

Pkg Group: ESS Pkg Type: 030 Pkg Number: 033

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	468,190	468,190	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	468,190	468,190	0	0.00%
TOTAL AVAILABLE REVENUES	\$468,190	\$468,190	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	468,190	468,190	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-103-00-00-00000

2017-19 Biennium

Package: Analyst Adjustments

Public University Ops & Student Support

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(33,424,326)	(33,424,326)	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	(33,424,326)	(33,424,326)	100.00%
TOTAL AVAILABLE REVENUES	-	(\$33,424,326)	(\$33,424,326)	100.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	-	(33,424,326)	(33,424,326)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	7,431,108	7,431,108	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	7,431,108	7,431,108	0	0.00%
TOTAL AVAILABLE REVENUES	\$7,431,108	\$7,431,108	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	7,431,108	7,431,108	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Public University Ops & Student Support

Cross Reference Number: 52500-103-00-00-00000
 Package: Increase Public University Support Fund
 Pkg Group: POL Pkg Type: POL Pkg Number: 104

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	242,251,355	-	(242,251,355)	(100.00%)
AVAILABLE REVENUES				
8000 General Fund	242,251,355	-	(242,251,355)	(100.00%)
TOTAL AVAILABLE REVENUES	\$242,251,355	-	(\$242,251,355)	(100.00%)
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	242,251,355	-	(242,251,355)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-104-00-00-00000

2017-19 Biennium

Package: Phase - In

Public University State Programs

Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	936,900	936,900	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	936,900	936,900	0	0.00%
TOTAL AVAILABLE REVENUES	\$936,900	\$936,900	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	936,900	936,900	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Public University State Programs

Cross Reference Number: 52500-104-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(2,071,207)	(2,071,207)	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	(2,071,207)	(2,071,207)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$2,071,207)	(\$2,071,207)	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	(2,071,207)	(2,071,207)	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Public University State Programs

Cross Reference Number: 52500-104-00-00-00000
 Package: Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,370,819	1,370,819	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	1,370,819	1,370,819	0	0.00%
TOTAL AVAILABLE REVENUES	\$1,370,819	\$1,370,819	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	1,370,819	1,370,819	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Public University State Programs

Cross Reference Number: 52500-104-00-00-00000
 Package: Above Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	148,197	148,197	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	148,197	148,197	0	0.00%
TOTAL AVAILABLE REVENUES	\$148,197	\$148,197	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	148,197	148,197	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Public University State Programs

Cross Reference Number: 52500-104-00-00-00000
 Package: Exceptional Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 033

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	26,942	26,942	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	26,942	26,942	0	0.00%
TOTAL AVAILABLE REVENUES	\$26,942	\$26,942	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	26,942	26,942	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Public University State Programs

Cross Reference Number: 52500-104-00-00-00000
 Package: Analyst Adjustments
 Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(835,173)	(835,173)	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	(835,173)	(835,173)	100.00%
TOTAL AVAILABLE REVENUES	-	(\$835,173)	(\$835,173)	100.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	-	(835,173)	(835,173)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Public University State Programs

Cross Reference Number: 52500-104-00-00-00000
 Package: Current Service Level
 Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	423,522	423,522	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	423,522	423,522	0	0.00%
TOTAL AVAILABLE REVENUES	\$423,522	\$423,522	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	423,522	423,522	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Public University State Programs

Cross Reference Number: 52500-104-00-00-00000
 Package: Oregon Tech Renewable Energy Center
 Pkg Group: POL Pkg Type: POL Pkg Number: 113

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	985,000	-	(985,000)	(100.00%)
AVAILABLE REVENUES				
8000 General Fund	985,000	-	(985,000)	(100.00%)
TOTAL AVAILABLE REVENUES	\$985,000	-	(\$985,000)	(100.00%)
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	985,000	-	(985,000)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Agriculture Experiment Station

Cross Reference Number: 52500-105-00-00-00000
 Package: Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	2,335,480	2,335,480	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	2,335,480	2,335,480	0	0.00%
TOTAL AVAILABLE REVENUES	\$2,335,480	\$2,335,480	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	2,335,480	2,335,480	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Agriculture Experiment Station

Cross Reference Number: 52500-105-00-00-00000
 Package: Above Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	252,484	252,484	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	252,484	252,484	0	0.00%
TOTAL AVAILABLE REVENUES	\$252,484	\$252,484	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	252,484	252,484	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Agriculture Experiment Station

Cross Reference Number: 52500-105-00-00-00000
 Package: Exceptional Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 033

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	56,930	56,930	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	56,930	56,930	0	0.00%
TOTAL AVAILABLE REVENUES	\$56,930	\$56,930	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	56,930	56,930	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-105-00-00-00000

2017-19 Biennium

Package: Analyst Adjustments

Agriculture Experiment Station

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(3,349,341)	(3,349,341)	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	(3,349,341)	(3,349,341)	100.00%
TOTAL AVAILABLE REVENUES	-	(\$3,349,341)	(\$3,349,341)	100.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	-	(3,349,341)	(3,349,341)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Agriculture Experiment Station

Cross Reference Number: 52500-105-00-00-00000
 Package: Current Service Level
 Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	704,447	704,447	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	704,447	704,447	0	0.00%
TOTAL AVAILABLE REVENUES	\$704,447	\$704,447	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	704,447	704,447	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Extension Service

Cross Reference Number: 52500-106-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,687,257	1,687,257	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	1,687,257	1,687,257	0	0.00%
TOTAL REVENUE CATEGORIES	\$1,687,257	\$1,687,257	\$0	0.00%
AVAILABLE REVENUES				
8000 General Fund	1,687,257	1,687,257	0	0.00%
TOTAL AVAILABLE REVENUES	\$1,687,257	\$1,687,257	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	1,687,257	1,687,257	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	1,687,257	1,687,257	0	0.00%
TOTAL SPECIAL PAYMENTS	\$1,687,257	\$1,687,257	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-106-00-00-00000

2017-19 Biennium

Package: Standard Inflation

Extension Service

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Extension Service

Cross Reference Number: 52500-106-00-00-00000
 Package: Above Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	182,407	182,407	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	182,407	182,407	0	0.00%
TOTAL REVENUE CATEGORIES	\$182,407	\$182,407	\$0	0.00%
AVAILABLE REVENUES				
8000 General Fund	182,407	182,407	0	0.00%
TOTAL AVAILABLE REVENUES	\$182,407	\$182,407	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	182,407	182,407	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	182,407	182,407	0	0.00%
TOTAL SPECIAL PAYMENTS	\$182,407	\$182,407	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-106-00-00-00000

2017-19 Biennium

Package: Above Standard Inflation

Extension Service

Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Extension Service

Cross Reference Number: 52500-106-00-00-00000

Package: Exceptional Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 033

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	13,059	13,059	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	13,059	13,059	0	0.00%
TOTAL REVENUE CATEGORIES	\$13,059	\$13,059	\$0	0.00%
AVAILABLE REVENUES				
8000 General Fund	13,059	13,059	0	0.00%
TOTAL AVAILABLE REVENUES	\$13,059	\$13,059	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	13,059	13,059	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	13,059	13,059	0	0.00%
TOTAL SPECIAL PAYMENTS	\$13,059	\$13,059	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-106-00-00-00000

2017-19 Biennium

Package: Exceptional Inflation

Extension Service

Pkg Group: ESS Pkg Type: 030 Pkg Number: 033

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Extension Service**

Cross Reference Number: 52500-106-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (2,391,647) (2,391,647) 100.00%

TRANSFERS IN

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd - 44,000,000 44,000,000 100.00%

REVENUE CATEGORIES

8000 General Fund - (2,391,647) (2,391,647) 100.00%

4400 Lottery Funds Ltd - 44,000,000 44,000,000 100.00%

TOTAL REVENUE CATEGORIES - \$41,608,353 \$41,608,353 100.00%

AVAILABLE REVENUES

8000 General Fund - (2,391,647) (2,391,647) 100.00%

4400 Lottery Funds Ltd - 44,000,000 44,000,000 100.00%

TOTAL AVAILABLE REVENUES - \$41,608,353 \$41,608,353 100.00%

EXPENDITURES

SPECIAL PAYMENTS

6048 Spc Pmt to Public Universities

4400 Lottery Funds Ltd - 44,000,000 44,000,000 100.00%

02/03/17

Page 126 of 187

ANA101A - Package Comparison Report - Detail

ANA101A

10:02 AM

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Extension Service**

Cross Reference Number: 52500-106-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6085 Other Special Payments				
8000 General Fund	-	(2,391,647)	(2,391,647)	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	(2,391,647)	(2,391,647)	100.00%
4400 Lottery Funds Ltd	-	44,000,000	44,000,000	100.00%
TOTAL SPECIAL PAYMENTS	-	\$41,608,353	\$41,608,353	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Extension Service

Cross Reference Number: 52500-106-00-00-00000
 Package: Current Service Level
 Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	508,924	508,924	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	508,924	508,924	0	0.00%
TOTAL REVENUE CATEGORIES	\$508,924	\$508,924	\$0	0.00%
AVAILABLE REVENUES				
8000 General Fund	508,924	508,924	0	0.00%
TOTAL AVAILABLE REVENUES	\$508,924	\$508,924	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	508,924	508,924	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	508,924	508,924	0	0.00%
TOTAL SPECIAL PAYMENTS	\$508,924	\$508,924	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-106-00-00-00000

2017-19 Biennium

Package: Current Service Level

Extension Service

Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-107-00-00-00000

2017-19 Biennium

Package: Standard Inflation

Forest Research Laboratory

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	361,531	361,531	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	361,531	361,531	0	0.00%
TOTAL AVAILABLE REVENUES	\$361,531	\$361,531	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	361,531	361,531	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Forest Research Laboratory

Cross Reference Number: 52500-107-00-00-00000
 Package: Above Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	39,085	39,085	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	39,085	39,085	0	0.00%
TOTAL AVAILABLE REVENUES	\$39,085	\$39,085	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	39,085	39,085	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Forest Research Laboratory

Cross Reference Number: 52500-107-00-00-00000
 Package: Exceptional Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 033

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	2,365	2,365	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	2,365	2,365	0	0.00%
TOTAL AVAILABLE REVENUES	\$2,365	\$2,365	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	2,365	2,365	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Forest Research Laboratory

Cross Reference Number: 52500-107-00-00-00000
 Package: Analyst Adjustments
 Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(512,029)	(512,029)	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	(512,029)	(512,029)	100.00%
TOTAL AVAILABLE REVENUES	-	(\$512,029)	(\$512,029)	100.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	-	(512,029)	(512,029)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-107-00-00-00000

2017-19 Biennium

Package: Current Service Level

Forest Research Laboratory

Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	109,048	109,048	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	109,048	109,048	0	0.00%
TOTAL AVAILABLE REVENUES	\$109,048	\$109,048	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	109,048	109,048	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 OHSU Programs

Cross Reference Number: 52500-108-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(4,839,089)	(4,839,089)	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	(4,839,089)	(4,839,089)	100.00%
TOTAL AVAILABLE REVENUES	-	(\$4,839,089)	(\$4,839,089)	100.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	-	(4,839,089)	(4,839,089)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 OHSU Programs

Cross Reference Number: 52500-108-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	2,903,367	2,903,367	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	2,903,367	2,903,367	0	0.00%
TOTAL AVAILABLE REVENUES	\$2,903,367	\$2,903,367	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	2,903,367	2,903,367	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 OHSU Programs

Cross Reference Number: 52500-108-00-00-00000
 Package: Exceptional Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 033

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	267,279	267,279	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	267,279	267,279	0	0.00%
TOTAL AVAILABLE REVENUES	\$267,279	\$267,279	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	267,279	267,279	0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 OHSU Programs

Cross Reference Number: 52500-108-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	1,668,443	1,668,443	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	1,668,443	1,668,443	100.00%
TOTAL AVAILABLE REVENUES	-	\$1,668,443	\$1,668,443	100.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	-	1,668,443	1,668,443	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Student Assistance**

Cross Reference Number: 52500-109-00-00-00000

Package: Phase - In

Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	9,916,097	9,916,097	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	9,916,097	9,916,097	0	0.00%
TOTAL REVENUE CATEGORIES	\$9,916,097	\$9,916,097	\$0	0.00%
AVAILABLE REVENUES				
8000 General Fund	9,916,097	9,916,097	0	0.00%
TOTAL AVAILABLE REVENUES	\$9,916,097	\$9,916,097	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	9,916,097	9,916,097	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	9,916,097	9,916,097	0	0.00%
TOTAL SPECIAL PAYMENTS	\$9,916,097	\$9,916,097	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-109-00-00-00000

2017-19 Biennium

Package: Phase - In

Student Assistance

Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Student Assistance**

**Cross Reference Number: 52500-109-00-00-00000
Package: Phase-out Pgm & One-time Costs
Pkg Group: ESS Pkg Type: 020 Pkg Number: 022**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1030 Transfer from Agy-Res Equity

3400 Other Funds Ltd	(1,050,000)	(1,050,000)	0	0.00%
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TRANSFERS IN

3400 Other Funds Ltd	(1,050,000)	(1,050,000)	0	0.00%
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TOTAL TRANSFERS IN	(\$1,050,000)	(\$1,050,000)	\$0	0.00%
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REVENUE CATEGORIES

3400 Other Funds Ltd	(1,050,000)	(1,050,000)	0	0.00%
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TOTAL REVENUE CATEGORIES	(\$1,050,000)	(\$1,050,000)	\$0	0.00%
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AVAILABLE REVENUES

3400 Other Funds Ltd	(1,050,000)	(1,050,000)	0	0.00%
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TOTAL AVAILABLE REVENUES	(\$1,050,000)	(\$1,050,000)	\$0	0.00%
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EXPENDITURES

SPECIAL PAYMENTS

6035 Dist to Individuals

3400 Other Funds Ltd	(1,050,000)	(1,050,000)	0	0.00%
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SPECIAL PAYMENTS

3400 Other Funds Ltd	(1,050,000)	(1,050,000)	0	0.00%
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Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-109-00-00-00000

2017-19 Biennium

Package: Phase-out Pgm & One-time Costs

Student Assistance

Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	(\$1,050,000)	(\$1,050,000)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Student Assistance**

Cross Reference Number: 52500-109-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	5,120,598	5,120,598	0	0.00%
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TRANSFERS IN

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd	437,206	437,206	0	0.00%
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TRANSFERS IN

4400 Lottery Funds Ltd	437,206	437,206	0	0.00%
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TOTAL TRANSFERS IN	\$437,206	\$437,206	\$0	0.00%
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REVENUE CATEGORIES

8000 General Fund	5,120,598	5,120,598	0	0.00%
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4400 Lottery Funds Ltd	437,206	437,206	0	0.00%
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TOTAL REVENUE CATEGORIES	\$5,557,804	\$5,557,804	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	5,120,598	5,120,598	0	0.00%
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4400 Lottery Funds Ltd	437,206	437,206	0	0.00%
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TOTAL AVAILABLE REVENUES	\$5,557,804	\$5,557,804	\$0	0.00%
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EXPENDITURES

02/03/17

Page 143 of 187

ANA101A - Package Comparison Report - Detail

ANA101A

10:02 AM

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Student Assistance**

Cross Reference Number: 52500-109-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	5,120,598	5,120,598	0	0.00%
4400 Lottery Funds Ltd	437,206	437,206	0	0.00%
3400 Other Funds Ltd	543,634	543,634	0	0.00%
All Funds	6,101,438	6,101,438	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	5,120,598	5,120,598	0	0.00%
4400 Lottery Funds Ltd	437,206	437,206	0	0.00%
3400 Other Funds Ltd	543,634	543,634	0	0.00%
TOTAL SPECIAL PAYMENTS	\$6,101,438	\$6,101,438	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	(543,634)	(543,634)	0	0.00%
TOTAL ENDING BALANCE	(\$543,634)	(\$543,634)	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Student Assistance**

Cross Reference Number: 52500-109-00-00-00000

Package: Fundshifts

Pkg Group: ESS Pkg Type: 050 Pkg Number: 050

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund (12,637,541) (7,397,794) 5,239,747 41.46%

TRANSFERS IN

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd 13,732,430 8,492,683 (5,239,747) (38.16%)

TRANSFERS IN

4400 Lottery Funds Ltd 13,732,430 8,492,683 (5,239,747) (38.16%)

TOTAL TRANSFERS IN \$13,732,430 \$8,492,683 (\$5,239,747) (38.16%)

REVENUE CATEGORIES

8000 General Fund (12,637,541) (7,397,794) 5,239,747 41.46%

4400 Lottery Funds Ltd 13,732,430 8,492,683 (5,239,747) (38.16%)

TOTAL REVENUE CATEGORIES \$1,094,889 \$1,094,889 \$0 0.00%

AVAILABLE REVENUES

8000 General Fund (12,637,541) (7,397,794) 5,239,747 41.46%

4400 Lottery Funds Ltd 13,732,430 8,492,683 (5,239,747) (38.16%)

TOTAL AVAILABLE REVENUES \$1,094,889 \$1,094,889 \$0 0.00%

EXPENDITURES

02/03/17

Page 145 of 187

ANA101A - Package Comparison Report - Detail

ANA101A

10:02 AM

Package Comparison Report - Detail
 2017-19 Biennium
 Student Assistance

Cross Reference Number: 52500-109-00-00-00000

Package: Fundshifts

Pkg Group: ESS Pkg Type: 050 Pkg Number: 050

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	(12,637,541)	(7,397,794)	5,239,747	41.46%
4400 Lottery Funds Ltd	13,732,430	8,492,683	(5,239,747)	(38.16%)
3400 Other Funds Ltd	(6,039)	(6,039)	0	0.00%
All Funds	1,088,850	1,088,850	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(12,637,541)	(7,397,794)	5,239,747	41.46%
4400 Lottery Funds Ltd	13,732,430	8,492,683	(5,239,747)	(38.16%)
3400 Other Funds Ltd	(6,039)	(6,039)	0	0.00%
TOTAL SPECIAL PAYMENTS	\$1,088,850	\$1,088,850	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	6,039	6,039	0	0.00%
TOTAL ENDING BALANCE	\$6,039	\$6,039	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Student Assistance**

Cross Reference Number: 52500-109-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - 2,175,209 2,175,209 100.00%

TRANSFERS IN

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd - (2,175,209) (2,175,209) 100.00%

TRANSFERS IN

4400 Lottery Funds Ltd - (2,175,209) (2,175,209) 100.00%

TOTAL TRANSFERS IN

- **(\$2,175,209)** **(\$2,175,209)** **100.00%**

REVENUE CATEGORIES

8000 General Fund - 2,175,209 2,175,209 100.00%

4400 Lottery Funds Ltd - (2,175,209) (2,175,209) 100.00%

TOTAL REVENUE CATEGORIES

- - **\$0** **0.00%**

AVAILABLE REVENUES

8000 General Fund - 2,175,209 2,175,209 100.00%

4400 Lottery Funds Ltd - (2,175,209) (2,175,209) 100.00%

TOTAL AVAILABLE REVENUES

- - **\$0** **0.00%**

EXPENDITURES

02/03/17

Page 147 of 187

ANA101A - Package Comparison Report - Detail

ANA101A

10:02 AM

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Student Assistance**

Cross Reference Number: 52500-109-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	-	2,175,209	2,175,209	100.00%
4400 Lottery Funds Ltd	-	(2,175,209)	(2,175,209)	100.00%
All Funds	-	-	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	-	2,175,209	2,175,209	100.00%
4400 Lottery Funds Ltd	-	(2,175,209)	(2,175,209)	100.00%
TOTAL SPECIAL PAYMENTS	-	-	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Student Assistance

Cross Reference Number: 52500-109-00-00-00000
 Package: Oregon Opportunity Grant
 Pkg Group: POL Pkg Type: POL Pkg Number: 101

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	60,560,000	5,000,000	(55,560,000)	(91.74%)
REVENUE CATEGORIES				
8000 General Fund	60,560,000	5,000,000	(55,560,000)	(91.74%)
TOTAL REVENUE CATEGORIES	\$60,560,000	\$5,000,000	(\$55,560,000)	(91.74%)
AVAILABLE REVENUES				
8000 General Fund	60,560,000	5,000,000	(55,560,000)	(91.74%)
TOTAL AVAILABLE REVENUES	\$60,560,000	\$5,000,000	(\$55,560,000)	(91.74%)
EXPENDITURES				
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	60,560,000	5,000,000	(55,560,000)	(91.74%)
SPECIAL PAYMENTS				
8000 General Fund	60,560,000	5,000,000	(55,560,000)	(91.74%)
TOTAL SPECIAL PAYMENTS	\$60,560,000	\$5,000,000	(\$55,560,000)	(91.74%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-109-00-00-00000

2017-19 Biennium

Package: Oregon Opportunity Grant

Student Assistance

Pkg Group: POL Pkg Type: POL Pkg Number: 101

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Student Assistance**

**Cross Reference Number: 52500-109-00-00-00000
Package: Continue and Expand Oregon Promise
Pkg Group: POL Pkg Type: POL Pkg Number: 106**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	23,451,846	19,832,194	(3,619,652)	(15.43%)
REVENUE CATEGORIES				
8000 General Fund	23,451,846	19,832,194	(3,619,652)	(15.43%)
TOTAL REVENUE CATEGORIES	\$23,451,846	\$19,832,194	(\$3,619,652)	(15.43%)
AVAILABLE REVENUES				
8000 General Fund	23,451,846	19,832,194	(3,619,652)	(15.43%)
TOTAL AVAILABLE REVENUES	\$23,451,846	\$19,832,194	(\$3,619,652)	(15.43%)
EXPENDITURES				
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	23,451,846	19,832,194	(3,619,652)	(15.43%)
SPECIAL PAYMENTS				
8000 General Fund	23,451,846	19,832,194	(3,619,652)	(15.43%)
TOTAL SPECIAL PAYMENTS	\$23,451,846	\$19,832,194	(\$3,619,652)	(15.43%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-109-00-00-00000

2017-19 Biennium

Package: Continue and Expand Oregon Promise

Student Assistance

Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Student Assistance

Cross Reference Number: 52500-109-00-00-00000
 Package: Move Barbers & Hairdressers' Endowment
 Pkg Group: POL Pkg Type: POL Pkg Number: 118

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	900,000	900,000	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	900,000	900,000	0	0.00%
TOTAL SPECIAL PAYMENTS	\$900,000	\$900,000	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(900,000)	(900,000)	0	0.00%
TOTAL ENDING BALANCE	(\$900,000)	(\$900,000)	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Student Assistance**

**Cross Reference Number: 52500-109-00-00-00000
Package: Financial Aid from Military Department
Pkg Group: POL Pkg Type: POL Pkg Number: 119**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1248 Tsfr From Military Dept, Or

3400 Other Funds Ltd	2,000,000	-	(2,000,000)	(100.00%)
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TRANSFERS IN

3400 Other Funds Ltd	2,000,000	-	(2,000,000)	(100.00%)
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TOTAL TRANSFERS IN	\$2,000,000	-	(\$2,000,000)	(100.00%)
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REVENUE CATEGORIES

3400 Other Funds Ltd	2,000,000	-	(2,000,000)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$2,000,000	-	(\$2,000,000)	(100.00%)
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AVAILABLE REVENUES

3400 Other Funds Ltd	2,000,000	-	(2,000,000)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$2,000,000	-	(\$2,000,000)	(100.00%)
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EXPENDITURES

SPECIAL PAYMENTS

6035 Dist to Individuals

3400 Other Funds Ltd	2,000,000	-	(2,000,000)	(100.00%)
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SPECIAL PAYMENTS

3400 Other Funds Ltd	2,000,000	-	(2,000,000)	(100.00%)
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02/03/17

Page 154 of 187

ANA101A - Package Comparison Report - Detail

ANA101A

10:02 AM

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Student Assistance**

**Cross Reference Number: 52500-109-00-00-00000
Package: Financial Aid from Military Department
Pkg Group: POL Pkg Type: POL Pkg Number: 119**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	\$2,000,000	-	(\$2,000,000)	(100.00%)
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Workforce and Other Special Payments**

Cross Reference Number: 52500-110-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	303,064	303,064	0	0.00%
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	3,537,763	3,537,763	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	303,064	303,064	0	0.00%
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6400 Federal Funds Ltd	3,537,763	3,537,763	0	0.00%
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TOTAL REVENUE CATEGORIES	\$3,840,827	\$3,840,827	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	303,064	303,064	0	0.00%
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6400 Federal Funds Ltd	3,537,763	3,537,763	0	0.00%
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TOTAL AVAILABLE REVENUES	\$3,840,827	\$3,840,827	\$0	0.00%
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EXPENDITURES

SPECIAL PAYMENTS

6020 Dist to Counties

6400 Federal Funds Ltd	308	308	0	0.00%
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Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-110-00-00-00000

2017-19 Biennium

Package: Standard Inflation

Workforce and Other Special Payments

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6025 Dist to Other Gov Unit				
6400 Federal Funds Ltd	2,426	2,426	0	0.00%
6030 Dist to Non-Gov Units				
8000 General Fund	303,064	303,064	0	0.00%
3400 Other Funds Ltd	11,376	11,376	0	0.00%
6400 Federal Funds Ltd	3,006,394	3,006,394	0	0.00%
All Funds	3,320,834	3,320,834	0	0.00%
6045 Dist to Comm College Districts				
3400 Other Funds Ltd	29,063	29,063	0	0.00%
6400 Federal Funds Ltd	528,635	528,635	0	0.00%
All Funds	557,698	557,698	0	0.00%
6471 Spc Pmt to Employment Dept				
3400 Other Funds Ltd	1,223	1,223	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	303,064	303,064	0	0.00%
3400 Other Funds Ltd	41,662	41,662	0	0.00%
6400 Federal Funds Ltd	3,537,763	3,537,763	0	0.00%
TOTAL SPECIAL PAYMENTS	\$3,882,489	\$3,882,489	\$0	0.00%

ENDING BALANCE

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-110-00-00-00000

2017-19 Biennium

Package: Standard Inflation

Workforce and Other Special Payments

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(41,662)	(41,662)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	(\$41,662)	(\$41,662)	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-110-00-00-00000

2017-19 Biennium

Package: Above Standard Inflation

Workforce and Other Special Payments

Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SPECIAL PAYMENTS				
6471 Spc Pmt to Employment Dept				
3400 Other Funds Ltd	17,527	17,527	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	17,527	17,527	0	0.00%
TOTAL SPECIAL PAYMENTS	\$17,527	\$17,527	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(17,527)	(17,527)	0	0.00%
TOTAL ENDING BALANCE	(\$17,527)	(\$17,527)	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-110-00-00-00000

2017-19 Biennium

Package: Revenue Shortfalls

Workforce and Other Special Payments

Pkg Group: POL Pkg Type: 070 Pkg Number: 070

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SPECIAL PAYMENTS				
6045 Dist to Comm College Districts				
3400 Other Funds Ltd	(20,445)	(20,445)	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	(20,445)	(20,445)	0	0.00%
TOTAL SPECIAL PAYMENTS	(\$20,445)	(\$20,445)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	20,445	20,445	0	0.00%
TOTAL ENDING BALANCE	\$20,445	\$20,445	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Workforce and Other Special Payments**

Cross Reference Number: 52500-110-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(1,043,282)	(1,043,282)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(1,043,282)	(1,043,282)	100.00%
TOTAL REVENUE CATEGORIES	-	(\$1,043,282)	(\$1,043,282)	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	(1,043,282)	(1,043,282)	100.00%
TOTAL AVAILABLE REVENUES	-	(\$1,043,282)	(\$1,043,282)	100.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
8000 General Fund	-	(1,043,282)	(1,043,282)	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	(1,043,282)	(1,043,282)	100.00%
TOTAL SPECIAL PAYMENTS	-	(\$1,043,282)	(\$1,043,282)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

02/03/17

Page 161 of 187

ANA101A - Package Comparison Report - Detail

ANA101A

10:02 AM

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-110-00-00-00000

2017-19 Biennium

Package: Analyst Adjustments

Workforce and Other Special Payments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Workforce and Other Special Payments**

**Cross Reference Number: 52500-110-00-00-00000
Package: Youth Work Experience
Pkg Group: POL Pkg Type: POL Pkg Number: 112**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	15,000,000	-	(15,000,000)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	15,000,000	-	(15,000,000)	(100.00%)
TOTAL REVENUE CATEGORIES	\$15,000,000	-	(\$15,000,000)	(100.00%)
AVAILABLE REVENUES				
8000 General Fund	15,000,000	-	(15,000,000)	(100.00%)
TOTAL AVAILABLE REVENUES	\$15,000,000	-	(\$15,000,000)	(100.00%)
EXPENDITURES				
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
8000 General Fund	15,000,000	-	(15,000,000)	(100.00%)
SPECIAL PAYMENTS				
8000 General Fund	15,000,000	-	(15,000,000)	(100.00%)
TOTAL SPECIAL PAYMENTS	\$15,000,000	-	(\$15,000,000)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-110-00-00-00000

2017-19 Biennium

Package: Youth Work Experience

Workforce and Other Special Payments

Pkg Group: POL Pkg Type: POL Pkg Number: 112

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Oregon Youth Conservation Corps

Cross Reference Number: 52500-111-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	47	47	0	0.00%
AVAILABLE REVENUES				
6400 Federal Funds Ltd	47	47	0	0.00%
TOTAL AVAILABLE REVENUES	\$47	\$47	\$0	0.00%
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3221 Pension Obligation Bond				
3400 Other Funds Ltd	2,885	2,885	0	0.00%
6400 Federal Funds Ltd	47	47	0	0.00%
All Funds	2,932	2,932	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	195	195	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	3,080	3,080	0	0.00%
6400 Federal Funds Ltd	47	47	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Oregon Youth Conservation Corps

Cross Reference Number: 52500-111-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES	\$3,127	\$3,127	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	3,080	3,080	0	0.00%
6400 Federal Funds Ltd	47	47	0	0.00%
TOTAL EXPENDITURES	\$3,127	\$3,127	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(3,080)	(3,080)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	(\$3,080)	(\$3,080)	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Oregon Youth Conservation Corps**

Cross Reference Number: 52500-111-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	39,982	39,982	0	0.00%
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AVAILABLE REVENUES

6400 Federal Funds Ltd	39,982	39,982	0	0.00%
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TOTAL AVAILABLE REVENUES	\$39,982	\$39,982	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd	639	639	0	0.00%
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6400 Federal Funds Ltd	62	62	0	0.00%
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All Funds	701	701	0	0.00%
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4125 Out of State Travel

3400 Other Funds Ltd	4	4	0	0.00%
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4150 Employee Training

3400 Other Funds Ltd	143	143	0	0.00%
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6400 Federal Funds Ltd	68	68	0	0.00%
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All Funds	211	211	0	0.00%
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Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Oregon Youth Conservation Corps**

Cross Reference Number: 52500-111-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4175 Office Expenses				
3400 Other Funds Ltd	345	345	0	0.00%
6400 Federal Funds Ltd	101	101	0	0.00%
All Funds	446	446	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	123	123	0	0.00%
6400 Federal Funds Ltd	94	94	0	0.00%
All Funds	217	217	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	93	93	0	0.00%
6400 Federal Funds Ltd	201	201	0	0.00%
All Funds	294	294	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	1,777	1,777	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	3	3	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	29	29	0	0.00%
4425 Facilities Rental and Taxes				

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Oregon Youth Conservation Corps**

Cross Reference Number: 52500-111-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(2,859)	(2,859)	0	0.00%
6400 Federal Funds Ltd	(1,025)	(1,025)	0	0.00%
All Funds	(3,884)	(3,884)	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	225	225	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	108	108	0	0.00%
6400 Federal Funds Ltd	34	34	0	0.00%
All Funds	142	142	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	4	4	0	0.00%
6400 Federal Funds Ltd	119	119	0	0.00%
All Funds	123	123	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	14	14	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	648	648	0	0.00%
6400 Federal Funds Ltd	(346)	(346)	0	0.00%
TOTAL SERVICES & SUPPLIES	\$302	\$302	\$0	0.00%

02/03/17

Page 169 of 187

ANA101A - Package Comparison Report - Detail

ANA101A

10:02 AM

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Oregon Youth Conservation Corps**

Cross Reference Number: 52500-111-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6020 Dist to Counties				
3400 Other Funds Ltd	2,324	2,324	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	3,449	3,449	0	0.00%
6400 Federal Funds Ltd	31,489	31,489	0	0.00%
All Funds	34,938	34,938	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	34,396	34,396	0	0.00%
6400 Federal Funds Ltd	8,839	8,839	0	0.00%
All Funds	43,235	43,235	0	0.00%
6040 Dist to Local School Districts				
3400 Other Funds Ltd	24,567	24,567	0	0.00%
6045 Dist to Comm College Districts				
3400 Other Funds Ltd	1,207	1,207	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	65,943	65,943	0	0.00%
6400 Federal Funds Ltd	40,328	40,328	0	0.00%
TOTAL SPECIAL PAYMENTS	\$106,271	\$106,271	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Oregon Youth Conservation Corps

Cross Reference Number: 52500-111-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	66,591	66,591	0	0.00%
6400 Federal Funds Ltd	39,982	39,982	0	0.00%
TOTAL EXPENDITURES	\$106,573	\$106,573	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(66,591)	(66,591)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	(\$66,591)	(\$66,591)	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Oregon Youth Conservation Corps**

**Cross Reference Number: 52500-111-00-00-00000
Package: Statewide Adjustment DAS Chgs
Pkg Group: POL Pkg Type: 090 Pkg Number: 091**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(724)	(724)	100.00%
AVAILABLE REVENUES				
6400 Federal Funds Ltd	-	(724)	(724)	100.00%
TOTAL AVAILABLE REVENUES	-	(\$724)	(\$724)	100.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	-	(255)	(255)	100.00%
6400 Federal Funds Ltd	-	(34)	(34)	100.00%
All Funds	-	(289)	(289)	100.00%
4275 Publicity and Publications				
6400 Federal Funds Ltd	-	(690)	(690)	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	(3,236)	(3,236)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(3,491)	(3,491)	100.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Oregon Youth Conservation Corps**

**Cross Reference Number: 52500-111-00-00-00000
Package: Statewide Adjustment DAS Chgs
Pkg Group: POL Pkg Type: 090 Pkg Number: 091**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	(724)	(724)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$4,215)	(\$4,215)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(3,491)	(3,491)	100.00%
6400 Federal Funds Ltd	-	(724)	(724)	100.00%
TOTAL EXPENDITURES	-	(\$4,215)	(\$4,215)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	3,491	3,491	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	\$3,491	\$3,491	100.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Sports Lottery

Cross Reference Number: 52500-112-00-00-00000

Package: Phase - In

Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	4,216,604	4,072,245	(144,359)	(3.42%)
AVAILABLE REVENUES				
4400 Lottery Funds Ltd	4,216,604	4,072,245	(144,359)	(3.42%)
TOTAL AVAILABLE REVENUES	\$4,216,604	\$4,072,245	(\$144,359)	(3.42%)
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
4400 Lottery Funds Ltd	4,216,604	4,072,245	(144,359)	(3.42%)
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Sports Lottery

Cross Reference Number: 52500-112-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	-	(12,312,245)	(12,312,245)	100.00%
AVAILABLE REVENUES				
4400 Lottery Funds Ltd	-	(12,312,245)	(12,312,245)	100.00%
TOTAL AVAILABLE REVENUES	-	(\$12,312,245)	(\$12,312,245)	100.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
4400 Lottery Funds Ltd	-	(12,312,245)	(12,312,245)	100.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Public University Debt Service

Cross Reference Number: 52500-113-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(76,944)	(76,944)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(76,944)	(76,944)	0	0.00%
TOTAL REVENUE CATEGORIES	(\$76,944)	(\$76,944)	\$0	0.00%
AVAILABLE REVENUES				
8000 General Fund	(76,944)	(76,944)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$76,944)	(\$76,944)	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6065 Loan Repaid To State Agencies				
8000 General Fund	(76,944)	(76,944)	0	0.00%
EXPENDITURES				
8000 General Fund	(76,944)	(76,944)	0	0.00%
TOTAL EXPENDITURES	(\$76,944)	(\$76,944)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail

Cross Reference Number: 52500-113-00-00-00000

2017-19 Biennium

Package: Standard Inflation

Public University Debt Service

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Public University Debt Service**

**Cross Reference Number: 52500-113-00-00-00000
Package: Public Universities Capital Construction
Pkg Group: POL Pkg Type: POL Pkg Number: 120**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8030 General Fund Debt Svc - 175,786 175,786 100.00%

OTHER

0975 Other Revenues

3230 Other Funds Debt Svc Non-Ltd - 3,899,525 3,899,525 100.00%

REVENUE CATEGORIES

8030 General Fund Debt Svc - 175,786 175,786 100.00%

3230 Other Funds Debt Svc Non-Ltd - 3,899,525 3,899,525 100.00%

TOTAL REVENUE CATEGORIES - \$4,075,311 \$4,075,311 100.00%

AVAILABLE REVENUES

8030 General Fund Debt Svc - 175,786 175,786 100.00%

3230 Other Funds Debt Svc Non-Ltd - 3,899,525 3,899,525 100.00%

TOTAL AVAILABLE REVENUES - \$4,075,311 \$4,075,311 100.00%

EXPENDITURES

DEBT SERVICE

7100 Principal - Bonds

8030 General Fund Debt Svc - 105,000 105,000 100.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Public University Debt Service**

**Cross Reference Number: 52500-113-00-00-00000
Package: Public Universities Capital Construction
Pkg Group: POL Pkg Type: POL Pkg Number: 120**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Other Funds Debt Svc Non-Ltd	-	1,575,000	1,575,000	100.00%
All Funds	-	1,680,000	1,680,000	100.00%
7150 Interest - Bonds				
8030 General Fund Debt Svc	-	70,786	70,786	100.00%
3230 Other Funds Debt Svc Non-Ltd	-	2,324,525	2,324,525	100.00%
All Funds	-	2,395,311	2,395,311	100.00%
DEBT SERVICE				
8030 General Fund Debt Svc	-	175,786	175,786	100.00%
3230 Other Funds Debt Svc Non-Ltd	-	3,899,525	3,899,525	100.00%
TOTAL DEBT SERVICE	-	\$4,075,311	\$4,075,311	100.00%
EXPENDITURES				
8030 General Fund Debt Svc	-	175,786	175,786	100.00%
3230 Other Funds Debt Svc Non-Ltd	-	3,899,525	3,899,525	100.00%
TOTAL EXPENDITURES	-	\$4,075,311	\$4,075,311	100.00%
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
3230 Other Funds Debt Svc Non-Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Public University Capital Construction**

**Cross Reference Number: 52500-116-00-00-00000
Package: Public Universities Capital Construction
Pkg Group: POL Pkg Type: POL Pkg Number: 120**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0555 General Fund Obligation Bonds

3020 Other Funds Cap Construction 420,640,000 355,030,000 (65,610,000) (15.60%)

0565 Lottery Bonds

3020 Other Funds Cap Construction 4,000,000 - (4,000,000) (100.00%)

BOND SALES

3020 Other Funds Cap Construction 424,640,000 355,030,000 (69,610,000) (16.39%)

TOTAL BOND SALES \$424,640,000 \$355,030,000 (\$69,610,000) (16.39%)

2000

2010 Transfer Out - Intrafund

3020 Other Funds Cap Construction (6,290,000) (5,230,000) 1,060,000 16.85%

AVAILABLE REVENUES

3020 Other Funds Cap Construction 418,350,000 349,800,000 (68,550,000) (16.39%)

TOTAL AVAILABLE REVENUES \$418,350,000 \$349,800,000 (\$68,550,000) (16.39%)

EXPENDITURES

SPECIAL PAYMENTS

6085 Other Special Payments

3020 Other Funds Cap Construction 418,350,000 349,800,000 (68,550,000) (16.39%)

02/03/17

Page 180 of 187

ANA101A - Package Comparison Report - Detail

ANA101A

10:02 AM

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Public University Capital Construction

Cross Reference Number: 52500-116-00-00-00000
 Package: Public Universities Capital Construction
 Pkg Group: POL Pkg Type: POL Pkg Number: 120

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3020 Other Funds Cap Construction	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Community College Capital Construction**

**Cross Reference Number: 52500-117-00-00-00000
Package: Community College Capital Construction XIG
Pkg Group: POL Pkg Type: POL Pkg Number: 121**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0555 General Fund Obligation Bonds

3020 Other Funds Cap Construction	86,996,991	102,795,250	15,798,259	18.16%
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BOND SALES

3020 Other Funds Cap Construction	86,996,991	102,795,250	15,798,259	18.16%
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TOTAL BOND SALES	\$86,996,991	\$102,795,250	\$15,798,259	18.16%
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2000

2010 Transfer Out - Intrafund

3020 Other Funds Cap Construction	(1,598,009)	(1,826,483)	(228,474)	(14.30%)
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AVAILABLE REVENUES

3020 Other Funds Cap Construction	85,398,982	100,968,767	15,569,785	18.23%
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TOTAL AVAILABLE REVENUES	\$85,398,982	\$100,968,767	\$15,569,785	18.23%
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EXPENDITURES

SPECIAL PAYMENTS

6045 Dist to Comm College Districts

3020 Other Funds Cap Construction	-	75,249,997	75,249,997	100.00%
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6085 Other Special Payments

3020 Other Funds Cap Construction	85,398,982	-	(85,398,982)	(100.00%)
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Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Community College Capital Construction**

**Cross Reference Number: 52500-117-00-00-00000
Package: Community College Capital Construction XIG
Pkg Group: POL Pkg Type: POL Pkg Number: 121**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
3020 Other Funds Cap Construction	85,398,982	75,249,997	(10,148,985)	(11.88%)
TOTAL SPECIAL PAYMENTS	\$85,398,982	\$75,249,997	(\$10,148,985)	(11.88%)
ENDING BALANCE				
3020 Other Funds Cap Construction	-	25,718,770	25,718,770	100.00%
TOTAL ENDING BALANCE	-	\$25,718,770	\$25,718,770	100.00%

Higher Education Coordinating Commission

Agency Number: 52500

Package Comparison Report - Detail
 2017-19 Biennium
 Community College Capital Construction

Cross Reference Number: 52500-117-00-00-00000
 Package: Community College Deferred Maintenance
 Pkg Group: POL Pkg Type: POL Pkg Number: 122

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0565 Lottery Bonds				
3020 Other Funds Cap Construction	244,593,521	-	(244,593,521)	(100.00%)
BOND SALES				
3020 Other Funds Cap Construction	244,593,521	-	(244,593,521)	(100.00%)
TOTAL BOND SALES	\$244,593,521	-	(\$244,593,521)	(100.00%)
AVAILABLE REVENUES				
3020 Other Funds Cap Construction	244,593,521	-	(244,593,521)	(100.00%)
TOTAL AVAILABLE REVENUES	\$244,593,521	-	(\$244,593,521)	(100.00%)
EXPENDITURES				
SPECIAL PAYMENTS				
6045 Dist to Comm College Districts				
3020 Other Funds Cap Construction	244,593,521	-	(244,593,521)	(100.00%)
SPECIAL PAYMENTS				
3020 Other Funds Cap Construction	244,593,521	-	(244,593,521)	(100.00%)
TOTAL SPECIAL PAYMENTS	\$244,593,521	-	(\$244,593,521)	(100.00%)
ENDING BALANCE				
3020 Other Funds Cap Construction	-	-	0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Community College Capital Construction**

**Cross Reference Number: 52500-117-00-00-00000
Package: Community College Deferred Maintenance
Pkg Group: POL Pkg Type: POL Pkg Number: 122**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Community College Capital Construction**

**Cross Reference Number: 52500-117-00-00-00000
Package: Post-secondary Campus Security
Pkg Group: POL Pkg Type: POL Pkg Number: 123**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0565 Lottery Bonds

3020 Other Funds Cap Construction	15,000,000	15,259,002	259,002	1.73%
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BOND SALES

3020 Other Funds Cap Construction	15,000,000	15,259,002	259,002	1.73%
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TOTAL BOND SALES	\$15,000,000	\$15,259,002	\$259,002	1.73%
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2000

2010 Transfer Out - Intrafund

3020 Other Funds Cap Construction	-	(259,002)	(259,002)	100.00%
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AVAILABLE REVENUES

3020 Other Funds Cap Construction	15,000,000	15,000,000	0	0.00%
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TOTAL AVAILABLE REVENUES	\$15,000,000	\$15,000,000	\$0	0.00%
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EXPENDITURES

SPECIAL PAYMENTS

6045 Dist to Comm College Districts

3020 Other Funds Cap Construction	15,000,000	15,000,000	0	0.00%
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SPECIAL PAYMENTS

3020 Other Funds Cap Construction	15,000,000	15,000,000	0	0.00%
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02/03/17

Page 186 of 187

ANA101A - Package Comparison Report - Detail

ANA101A

10:02 AM

Higher Education Coordinating Commission

Agency Number: 52500

**Package Comparison Report - Detail
2017-19 Biennium
Community College Capital Construction**

**Cross Reference Number: 52500-117-00-00-00000
Package: Post-secondary Campus Security
Pkg Group: POL Pkg Type: POL Pkg Number: 123**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	\$15,000,000	\$15,000,000	\$0	0.00%
ENDING BALANCE				
3020 Other Funds Cap Construction	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2017-19

PROD FILE

AGENCY:52500 HIGHER EDUCATION COORD COMM

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:101-00-00 000 HECC Operations

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00	10,080				10,080
000	MEAHZ7010	HA	PRINCIPAL EXECUTIVE/MANAGER F	2	2.00	48.00	8,724.00	382,799	35,953			418,752
000	MEAHZ7014	HA	PRINCIPAL EXECUTIVE/MANAGER H	2	2.00	48.00	11,354.00	340,118	78,469	126,405		544,992
000	MENNZ0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	4	4.00	96.00	3,844.75	198,120	94,291	76,685		369,096
000	MENNZ0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	6,056.00			145,344		145,344
000	MESNZ7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	8,496.00		203,904			203,904
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,319.00	198,124	24,766	24,766		247,656
000	MESNZ7012	EA	PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	11,100.00	272,904	51,979	207,917		532,800
000	MMC X1320	AA	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	3,906.00	93,744				93,744
000	MMC X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	4,982.00	119,568				119,568
000	MMN X0863	AA	PROGRAM ANALYST 4	1	1.00	24.00	5,770.00	138,480				138,480
000	MMN X0866	AA	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	6,673.00	160,152				160,152
000	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	5	5.00	120.00	7,536.20	494,802	19,410	390,132		904,344
000	MMN X2301	AA	EDUCATION PROGRAM SPECIALIST 2	1	1.00	24.00	6,352.00		152,448			152,448
000	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	3	3.00	72.00	6,974.66	263,124	120,338	118,714		502,176
000	MMS X7008	EA	PRINCIPAL EXECUTIVE/MANAGER E	3	3.00	72.00	8,035.00	142,962	100,060	335,498		578,520
000	MMS X7008	IA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	9,827.00			235,848		235,848
000	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,369.00	161,896	33,729	29,231		224,856
000	OAS C0103	AP	OFFICE SPECIALIST 1	3	1.83	44.00	2,531.33	65,757	42,353	5,854		113,964
000	OAS C0104	AP	OFFICE SPECIALIST 2	1	1.00	24.00	3,669.00		83,653	4,403		88,056
000	OAS C0107	AP	ADMINISTRATIVE SPECIALIST 1	3	2.50	60.00	4,022.00	2,790	66,865	171,665		241,320
000	OAS C0108	AP	ADMINISTRATIVE SPECIALIST 2	8	8.00	192.00	3,995.87	343,034	315,875	108,299		767,208
000	OAS C0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,205.00			76,920		76,920
000	OAS C0211	AP	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	2,940.00	70,560				70,560
Higher Education Coordinating Commission 2017-19 Governor's Budget												
000	OAS C0212	AP	ACCOUNTING TECHNICIAN 3	2	2.00	48.00	3,437.00	59,412	51,720	53,844		164,976

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C0437	AP PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	6,470.00	55,901		99,379		155,280
000	OAS	C0860	AP PROGRAM ANALYST 1	6	5.00	120.00	5,038.33	619,224				619,224
000	OAS	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	6,470.00		155,280			155,280
000	OAS	C0862	AP PROGRAM ANALYST 3	10	10.00	240.00	6,273.00	274,674	18,342	1,212,504		1,505,520
000	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	4,641.00		111,384			111,384
000	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	3	3.00	72.00	6,755.66	316,274		170,134		486,408
000	OAS	C0873	AP OPERATIONS & POLICY ANALYST 4	3	2.75	66.00	7,307.33	490,824				490,824
000	OAS	C1116	AP RESEARCH ANALYST 2	1	1.00	24.00	5,095.00	122,280				122,280
000	OAS	C1117	AP RESEARCH ANALYST 3	2	1.75	42.00	5,019.50	214,344				214,344
000	OAS	C1118	AP RESEARCH ANALYST 4	2	2.00	48.00	7,288.00	305,052		44,772		349,824
000	OAS	C1216	AP ACCOUNTANT 2	3	2.25	54.00	4,761.66	23,082	36,684	213,828		273,594
000	OAS	C1217	AP ACCOUNTANT 3	3	3.00	72.00	4,792.33	244,802		100,246		345,048
000	OAS	C1243	AP FISCAL ANALYST 1	1	1.00	24.00	4,432.00	74,457	13,828	18,083		106,368
000	OAS	C1244	AP FISCAL ANALYST 2	1	1.00	24.00	6,166.00	147,984				147,984
000	OAS	C1245	AP FISCAL ANALYST 3	1	1.00	24.00	7,462.00	161,179	10,745	7,164		179,088
000	OAS	C1338	AP TRAINING & DEVELOPMENT SPEC 1	1	.50	12.00	3,847.00	46,164				46,164
000	OAS	C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	4,059.00	97,416				97,416
000	OAS	C1485	IP INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	6,777.00	149,636		13,012		162,648
000	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	6,033.00	101,354	43,438			144,792
000	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	9	8.50	204.00	7,081.88	668,466	249,692	527,602		1,445,760
000	OAS	C2300	AP EDUCATION PROGRAM SPECIALIST 1	5	4.50	108.00	6,779.00		570,276	179,088		749,364
000	OAS	C2301	AP EDUCATION PROGRAM SPECIALIST 2	8	7.70	184.80	7,776.75	498,509	407,458	542,774		1,448,741
000	UA	C0103	AA OFFICE SPECIALIST 1	1	.24	5.75	2,291.00		13,173			13,173
000	UA	C0104	AA OFFICE SPECIALIST 2	2	1.00	24.00	2,556.00		30,672	30,672		61,344
Higher Education Coordinating Commission 2017-19 Governor's Budget												
000	UA	C0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,625.00	87,000				87,000
											1328	

01/24/17 REPORT NO.: PPDPLBUDCL
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY:52500 HIGHER EDUCATION COORD COMM
 SUMMARY XREF:101-00-00 000 HECC Operations

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2017-19
 PICS SYSTEM: BUDGET PREPARATION

PAGE 3
 PROD FILE

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	UA	C1245 AA	FISCAL ANALYST 3	2	2.00	48.00	5,289.00	253,872				253,872
000	UA	C2301 AA	EDUCATION PROGRAM SPECIALIST 2	2	2.00	48.00	6,546.50	314,232				314,232
000				123	115.52	2772.55	5,437.46	8,785,152	3,136,785	5,270,783		17,192,720

01/24/17 REPORT NO.: PPDPLBUDCL
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY:52500 HIGHER EDUCATION COORD COMM
 SUMMARY XREF:101-00-00 050 HECC Operations

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2017-19
 PICS SYSTEM: BUDGET PREPARATION

PAGE 4
 PROD FILE

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
050	OAS	C1116	AP RESEARCH ANALYST 2		.00	.00	5,095.00	122,280-	122,280			
050					.00	.00	5,095.00	122,280-	122,280			

01/24/17 REPORT NO.: PPDPLBUDCL
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY:52500 HIGHER EDUCATION COORD COMM
 SUMMARY XREF:101-00-00 105 HECC Operations

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2017-19
 PICS SYSTEM: BUDGET PREPARATION

PAGE 5
 PROD FILE

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
105	OAS	C1484	IP INFO SYSTEMS SPECIALIST 4		.00	.00	4,400.00					
105	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6		.00	.00	5,254.00					
105					.00	.00	4,969.33					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
106	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2		.00	.00	3,205.00					
106	OAS	C0862	AP PROGRAM ANALYST 3		.00	.00	5,095.00					
106	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3		.00	.00	5,343.00					
106	OAS	C1484	IP INFO SYSTEMS SPECIALIST 4		.00	.00	4,400.00					
106					.00	.00	4,510.75					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
107	OAS	C0104	AP OFFICE SPECIALIST 2		.00	.00	2,716.00					
107	OAS	C0107	AP ADMINISTRATIVE SPECIALIST 1		.00	.00	2,940.00					
107	OAS	C0860	AP PROGRAM ANALYST 1		.00	.00	3,847.00					
107	OAS	C0861	AP PROGRAM ANALYST 2		.00	.00	4,641.00					
107					.00	.00	3,669.28					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
109	MMC	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	5,231.00	125,544				125,544
109	MMN	X5618	AA INTERNAL AUDITOR 3	1	1.00	24.00	5,770.00	138,480				138,480
109	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	3-	3.00-	72.00-	4,223.66	96,528-	207,576-			304,104-
109	OAS	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2		.00	.00	3,205.00					
109	OAS	C0436	AP PROCUREMENT & CONTRACT SPEC 1		.00	.00	3,847.00					
109	OAS	C0861	AP PROGRAM ANALYST 2	3	3.00	72.00	4,432.00		319,104			319,104
109	OAS	C0873	AP OPERATIONS & POLICY ANALYST 4		.00	.00	5,884.00					
109				2	2.00	48.00	4,536.72	167,496	111,528			279,024

01/24/17 REPORT NO.: PPDPLBUDCL
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY:52500 HIGHER EDUCATION COORD COMM
 SUMMARY XREF:101-00-00 110 HECC Operations

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 9
 2017-19
 PROD FILE
 PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
110	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3		.00	.00	5,343.00					
110					.00	.00	5,343.00					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
111	OAS	C0104	AP OFFICE SPECIALIST 2		.00	.00	2,716.00					
111	OAS	C2301	AP EDUCATION PROGRAM SPECIALIST 2		.00	.00	6,166.00					
111	OAS	C5246	AP COMPLIANCE SPECIALIST 1		.00	.00	3,500.00					
111					.00	.00	3,876.40					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
112	OAS	C0855	AP PROJECT MANAGER 2		.00	.00	5,095.00					
112					.00	.00	5,095.00					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
114	OAS	C0107	AP ADMINISTRATIVE SPECIALIST 1		.00	.00	2,940.00					
114	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2		.00	.00	3,205.00					
114	OAS	C0860	AP PROGRAM ANALYST 1		.00	.00	3,847.00					
114	OAS	C0861	AP PROGRAM ANALYST 2		.00	.00	4,641.00					
114					.00	.00	3,696.00					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
115	OAS	C1117	AP RESEARCH ANALYST 3		.00	.00	4,432.00					
115					.00	.00	4,432.00					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
116	OAS	C0860	AP PROGRAM ANALYST 1		.00	.00	3,847.00					
116	OAS	C1485	IP INFO SYSTEMS SPECIALIST 5		.00	.00	4,916.00					
116					.00	.00	4,381.50					
				125	117.52	2820.55	5,168.48	8,830,368	3,370,593	5,270,783		17,471,744

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2017-19

PROD FILE

AGENCY:52500 HIGHER EDUCATION COORD COMM

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:111-00-00 000 Oregon Youth Conserv

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	7,714.00		148,109	37,027		185,136
000	OAS	C0860	AP PROGRAM ANALYST 1	1	1.00	24.00	4,217.00		101,208			101,208
000	OAS	C0863	AP PROGRAM ANALYST 4	1	1.00	24.00	7,832.00		187,968			187,968
000				3	3.00	72.00	6,587.66		437,285	37,027		474,312
				3	3.00	72.00	6,587.66		437,285	37,027		474,312
				128	120.52	2892.55	5,191.87	8,830,368	3,807,878	5,307,810		17,946,056

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00	10,080				10,080
000	MEAHZ7010	HA	PRINCIPAL EXECUTIVE/MANAGER F	2	2.00	48.00	8,724.00	382,799	35,953			418,752
000	MEAHZ7014	HA	PRINCIPAL EXECUTIVE/MANAGER H	2	2.00	48.00	11,354.00	340,118	78,469	126,405		544,992
000	MENNZ0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	4	4.00	96.00	3,844.75	198,120	94,291	76,685		369,096
000	MENNZ0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	6,056.00			145,344		145,344
000	MESNZ7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	8,496.00		203,904			203,904
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,319.00	198,124	24,766	24,766		247,656
000	MESNZ7012	EA	PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	11,100.00	272,904	51,979	207,917		532,800
000	MMC X1320	AA	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	3,906.00	93,744				93,744
000	MMC X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	4,982.00	119,568				119,568
109	MMC X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	5,231.00	125,544				125,544
000	MMN X0863	AA	PROGRAM ANALYST 4	1	1.00	24.00	5,770.00	138,480				138,480
000	MMN X0866	AA	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	6,673.00	160,152				160,152
000	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	5	5.00	120.00	7,536.20	494,802	19,410	390,132		904,344
000	MMN X2301	AA	EDUCATION PROGRAM SPECIALIST 2	1	1.00	24.00	6,352.00		152,448			152,448
109	MMN X5618	AA	INTERNAL AUDITOR 3	1	1.00	24.00	5,770.00	138,480				138,480
000	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	4	4.00	96.00	7,159.50	263,124	268,447	155,741		687,312
000	MMS X7008	EA	PRINCIPAL EXECUTIVE/MANAGER E	3	3.00	72.00	8,035.00	142,962	100,060	335,498		578,520
000	MMS X7008	IA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	9,827.00			235,848		235,848
000	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,369.00	161,896	33,729	29,231		224,856
000	OAS C0103	AP	OFFICE SPECIALIST 1	3	1.83	44.00	2,531.33	65,757	42,353	5,854		113,964
111	OAS C0104	AP	OFFICE SPECIALIST 2	1	1.00	24.00	3,033.66		83,653	4,403		88,056
114	OAS C0107	AP	ADMINISTRATIVE SPECIALIST 1	3	2.50	60.00	3,589.20	2,790	66,865	171,665		241,320
114	OAS C0108	AP	ADMINISTRATIVE SPECIALIST 2	5	5.00	120.00	3,926.76	246,506	108,299	108,299		463,104
109	OAS C0119	Higher Education Coordinating Commission	2017-19 Governor's Budget				3,205.00			76,920		1343 76,920

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C0211	AP ACCOUNTING TECHNICIAN 2	1	1.00	24.00	2,940.00	70,560				70,560
000	OAS	C0212	AP ACCOUNTING TECHNICIAN 3	2	2.00	48.00	3,437.00	59,412	51,720	53,844		164,976
109	OAS	C0436	AP PROCUREMENT & CONTRACT SPEC 1		.00	.00	3,847.00					
000	OAS	C0437	AP PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	6,470.00	55,901		99,379		155,280
112	OAS	C0855	AP PROJECT MANAGER 2		.00	.00	5,095.00					
116	OAS	C0860	AP PROGRAM ANALYST 1	7	6.00	144.00	4,384.00	619,224	101,208			720,432
114	OAS	C0861	AP PROGRAM ANALYST 2	4	4.00	96.00	4,841.33		474,384			474,384
106	OAS	C0862	AP PROGRAM ANALYST 3	10	10.00	240.00	6,165.90	274,674	18,342	1,212,504		1,505,520
000	OAS	C0863	AP PROGRAM ANALYST 4	1	1.00	24.00	7,832.00		187,968			187,968
000	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	4,641.00		111,384			111,384
110	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	3	3.00	72.00	6,190.60	316,274		170,134		486,408
109	OAS	C0873	AP OPERATIONS & POLICY ANALYST 4	3	2.75	66.00	6,951.50	490,824				490,824
050	OAS	C1116	AP RESEARCH ANALYST 2	1	1.00	24.00	5,095.00		122,280			122,280
115	OAS	C1117	AP RESEARCH ANALYST 3	2	1.75	42.00	4,823.66	214,344				214,344
000	OAS	C1118	AP RESEARCH ANALYST 4	2	2.00	48.00	7,288.00	305,052		44,772		349,824
000	OAS	C1216	AP ACCOUNTANT 2	3	2.25	54.00	4,761.66	23,082	36,684	213,828		273,594
000	OAS	C1217	AP ACCOUNTANT 3	3	3.00	72.00	4,792.33	244,802		100,246		345,048
000	OAS	C1243	AP FISCAL ANALYST 1	1	1.00	24.00	4,432.00	74,457	13,828	18,083		106,368
000	OAS	C1244	AP FISCAL ANALYST 2	1	1.00	24.00	6,166.00	147,984				147,984
000	OAS	C1245	AP FISCAL ANALYST 3	1	1.00	24.00	7,462.00	161,179	10,745	7,164		179,088
000	OAS	C1338	AP TRAINING & DEVELOPMENT SPEC 1	1	.50	12.00	3,847.00	46,164				46,164
000	OAS	C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	4,059.00	97,416				97,416
106	OAS	C1484	IP INFO SYSTEMS SPECIALIST 4		.00	.00	4,400.00					
116	OAS	C1485	IP INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	5,846.50	149,636		13,012		162,648
105	OAS	C1486	Higher Education Coordinating Commission 2017-19 Governor's Budget				5,513.66	101,354	43,438			1344144,792

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	9	8.50	204.00	7,081.88	668,466	249,692	527,602		1,445,760
000	OAS	C2300	AP EDUCATION PROGRAM SPECIALIST 1	5	4.50	108.00	6,779.00		570,276	179,088		749,364
111	OAS	C2301	AP EDUCATION PROGRAM SPECIALIST 2	8	7.70	184.80	7,597.77	498,509	407,458	542,774		1,448,741
111	OAS	C5246	AP COMPLIANCE SPECIALIST 1		.00	.00	3,500.00					
000	UA	C0103	AA OFFICE SPECIALIST 1	1	.24	5.75	2,291.00		13,173			13,173
000	UA	C0104	AA OFFICE SPECIALIST 2	2	1.00	24.00	2,556.00		30,672	30,672		61,344
000	UA	C0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,625.00	87,000				87,000
000	UA	C1245	AA FISCAL ANALYST 3	2	2.00	48.00	5,289.00	253,872				253,872
000	UA	C2301	AA EDUCATION PROGRAM SPECIALIST 2	2	2.00	48.00	6,546.50	314,232				314,232
				128	120.52	2892.55	5,191.87	8,830,368	3,807,878	5,307,810		17,946,056

01/24/17 REPORT NO.: PPDPLWSBUD
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 52500 HIGHER EDUCATION COORD COMM
 SUMMARY XREF: 101-00-00 050 HECC Operations

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 1
 2017-19
 PROD FILE
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250074	001244670	101-06-00-00000	050	0	PF	OAS C1116 AP	23	08	1-	1.00-	5,095.00	24.00-	122,280-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
5250074	001244670	101-06-00-00000	050	0	PF	OAS C1116 AP	23	08	1	1.00	5,095.00	24.00		122,280			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
			050							.00		.00	122,280-	122,280			

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2017-19

PROD FILE

AGENCY: 52500 HIGHER EDUCATION COORD COMM

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 101-00-00 105 HECC Operations

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250155	001291610	101-02-00-00000	105	0	PF	OAS C1486	IP	29	02	.00	5,254.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
5250156	001291700	101-02-00-00000	105	0	PF	OAS C1486	IP	29	02	.00	5,254.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
5250157	001291710	101-02-00-00000	105	0	PF	OAS C1484	IP	25	02	.00	4,400.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
										105	.00	.00					

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2017-19

PROD FILE

AGENCY: 52500 HIGHER EDUCATION COORD COMM

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 101-00-00 106 HECC Operations

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250158	001291720	101-02-00-00000	106 0	PF	OAS C1484 IP	25 02		.00	4,400.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250159	001291730	101-06-00-00000	106 0	PF	OAS C0872 AP	30 02		.00	5,343.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250160	001291740	101-06-00-00000	106 0	PF	OAS C0108 AP	19 02		.00	3,205.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250161	001291750	101-06-00-00000	106 0	PF	OAS C0862 AP	29 02		.00	5,095.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
								106	.00	.00					

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250162	001291760	101-06-00-00000	107 0 PF	OAS C0861 AP	27 02		.00	4,641.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250163	001291770	101-06-00-00000	107 0 PF	OAS C0104 AP	15 02		.00	2,716.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250164	001291780	101-06-00-00000	107 0 PF	OAS C0107 AP	17 02		.00	2,940.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250165	001291790	101-06-00-00000	107 0 AF	OAS C0860 AP	23 02		.00	3,847.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250166	001291800	101-06-00-00000	107 0 AF	OAS C0860 AP	23 02		.00	3,847.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250167	001291810	101-06-00-00000	107 0 AF	OAS C0860 AP	23 02		.00	3,847.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250168	001291820	101-06-00-00000	107 0 AF	OAS C0860 AP	23 02		.00	3,847.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
107							.00		.00					

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2017-19

PROD FILE

AGENCY: 52500 HIGHER EDUCATION COORD COMM

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 101-00-00 109 HECC Operations

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250075	001244680	101-06-00-00000	109 0 PF	OAS C0108 AP	19 09	1-	1.00-	4,432.00	24.00-		106,368-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250075	001244680	101-06-00-00000	109 0 PF	OAS C0861 AP	27 01	1	1.00	4,432.00	24.00		106,368			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250076	001244690	101-06-00-00000	109 0 PF	OAS C0108 AP	19 07	1-	1.00-	4,022.00	24.00-	96,528-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250076	001244690	101-06-00-00000	109 0 PF	OAS C0861 AP	27 01	1	1.00	4,432.00	24.00		106,368			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250077	001244700	101-06-00-00000	109 0 PF	OAS C0108 AP	19 08	1-	1.00-	4,217.00	24.00-		101,208-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250077	001244700	101-06-00-00000	109 0 PF	OAS C0861 AP	27 01	1	1.00	4,432.00	24.00		106,368			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250169	001291830	101-01-00-00000	109 0 PF	MMN X5618 AA	31 02	1	1.00	5,770.00	24.00	138,480				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250170	001291840	101-01-00-00000	109 0 PF	MMC X1322 AA	29 02	1	1.00	5,231.00	24.00	125,544				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250171	001291850	101-01-00-00000	109 0 PF	OAS C0873 AP	32 02		.00	5,884.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250172	001291860	101-01-00-00000	109 0 PF	OAS C0119 AP	19 02		.00	3,205.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250173	001291870	101-02-00-00000	109 0 PF	OAS C0436 AP	23 02		.00	3,847.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
			109			2	2.00		48.00	167,496	111,528			

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2017-19

PROD FILE

AGENCY: 52500 HIGHER EDUCATION COORD COMM

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 101-00-00 110 HECC Operations

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250174	001291880	101-03-00-00000	110	0	LF	OAS C0872 AP	30	02		.00	5,343.00	.00					
EST DATE: 2017/07/01 EXP DATE: 2019/06/30																	
			110							.00		.00					

01/24/17 REPORT NO.: PPDPLWSBUD
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 52500 HIGHER EDUCATION COORD COMM
 SUMMARY XREF: 101-00-00 111 HECC Operations

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 7
 2017-19
 PROD FILE
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250175	001291890	101-07-00-00000	111 0 PF	OAS C2301 AP	33 02			.00	6,166.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250176	001291900	101-07-00-00000	111 0 PF	OAS C5246 AP	21 02			.00	3,500.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250177	001291910	101-07-00-00000	111 0 PF	OAS C5246 AP	21 02			.00	3,500.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250178	001291920	101-07-00-00000	111 0 PF	OAS C5246 AP	21 02			.00	3,500.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250179	001291930	101-07-00-00000	111 0 PF	OAS C0104 AP	15 02			.00	2,716.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
111								.00		.00					

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2017-19

PROD FILE

AGENCY: 52500 HIGHER EDUCATION COORD COMM

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 101-00-00 112 HECC Operations

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250180	001291940	101-04-00-00000	112	0	PF	OAS C0855 AP	29	02		.00	5,095.00	.00					
EST DATE: 2017/07/01			EXP DATE: 9999/01/01														
			112							.00		.00					

01/24/17 REPORT NO.: PPDPLWSBUD
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 52500 HIGHER EDUCATION COORD COMM
 SUMMARY XREF: 101-00-00 114 HECC Operations

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE 9
 2017-19
 PROD FILE
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250181	001291950	101-09-00-00000	114 0 PF	OAS C0861 AP	27 02			.00	4,641.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250182	001291960	101-09-00-00000	114 0 PF	OAS C0108 AP	19 02			.00	3,205.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250183	001291980	101-09-00-00000	114 0 PF	OAS C0860 AP	23 02			.00	3,847.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250184	001291990	101-09-00-00000	114 0 PF	OAS C0860 AP	23 02			.00	3,847.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250185	001292010	101-09-00-00000	114 0 PF	OAS C0107 AP	17 02			.00	2,940.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
114								.00		.00					

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250186	001292020	101-08-00-00000	115 0 PP	OAS C1117 AP	26 02	.00	4,432.00	.00					
EST DATE: 2017/07/01			EXP DATE: 9999/01/01										
			115			.00		.00					

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250187	001292050	101-02-00-00000	116	0 LP	OAS	C1485	IP	28	02	.00	4,916.00	.00					
EST DATE: 2017/07/01 EXP DATE: 2019/06/30																	
5250188	001292060	101-06-00-00000	116	0 PF	OAS	C0860	AP	23	02	.00	3,847.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
										116	.00	.00					
													2	2.00	48.00	45,216	233,808
													2	2.00	48.00	45,216	233,808

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2017-19

PROD FILE

AGENCY: 52500 HIGHER EDUCATION COORD COMM

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 101-00-00 116 HECC Operations

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
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						2	2.00		48.00	45,216	233,808			
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POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5250074	OAS	C1116	AP RESEARCH ANALYST 2	1-	1.00-	24.00-	08	5,095.00	122,280- 58,823-				122,280- 58,823-
5250074	OAS	C1116	AP RESEARCH ANALYST 2	1	1.00	24.00	08	5,095.00		122,280 58,823			122,280 58,823
TOTAL PICS SALARY									122,280-	122,280			
TOTAL PICS OPE									58,823-	58,823			
TOTAL PICS PERSONAL SERVICES =													
					.00	.00			181,103-	181,103			

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5250075	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	09	4,432.00		106,368- 55,523-			106,368- 55,523-
5250075	OAS	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	01	4,432.00		106,368 55,523			106,368 55,523
5250076	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	07	4,022.00	96,528- 53,482-				96,528- 53,482-
5250076	OAS	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	01	4,432.00		106,368 55,523			106,368 55,523
5250077	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	08	4,217.00		101,208- 54,452-			101,208- 54,452-
5250077	OAS	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	01	4,432.00		106,368 55,523			106,368 55,523
5250169	MMN	X5618	AA INTERNAL AUDITOR 3	1	1.00	24.00	02	5,770.00	138,480 70,492				138,480 70,492
5250170	MMC	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	02	5,231.00	125,544 67,032				125,544 67,032
TOTAL PICS SALARY									167,496	111,528			279,024
TOTAL PICS OPE									84,042	56,594			140,636
TOTAL PICS PERSONAL SERVICES =				2	2.00	48.00			251,538	168,122			419,660