

**PUBLIC DEFENSE
SERVICES COMMISSION**

AGENCY REQUEST BUDGET

2017-19 Biennium

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CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

PUBLIC DEFENSE SERVICES COMMISSION

1175 COURT STREET NE, SALEM, OREGON 97301

AGENCY NAME

AGENCY ADDRESS



CHAIR, PUBLIC DEFENSE SERVICES COMMISSION

SIGNATURE

TITLE

Notice: Requests of those agencies headed by a board or commission must be approved by those bodies of official action and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

Agency Request Budget

Governor's Recommended

Legislatively Adopted

Budget Page *iv*

PUBLIC DEFENSE SERVICES COMMISSION

MEMBERS

Per A. Ramfjord, Chair
Partner, Stoel Rives LLC

John Potter, Vice-Chair
Former Executive Director, Oregon Criminal Defense Lawyers Association

Chief Justice Thomas A. Balmer, Ex-Officio Permanent Member

Henry H. Lazenby, Jr.
Partner, Lazenby & Associates

Janet C. Stevens
Deputy Editor, Bend Bulletin

Hon. Elizabeth Welch
Senior Judge

Thomas M. Christ
Partner, Cosgrave Vergeer Kester LLP

Michael De Muniz
De Muniz Law

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Rep. Williamson

Joint Committee On Ways and Means

Action: Do Pass.

Action Date: 06/12/15

Vote:

House

Yeas: 10 - Buckley, Gomberg, Huffman, Komp, McLane, Rayfield, Read, Smith, Whisnant, Williamson

Nays: 1 - Whitsett

Exc: 1 - Nathanson

Senate

Yeas: 10 - Burdick, Devlin, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

Nays: 1 - Hansell

Exc: 1 - Girod

Prepared By: Michelle Lisper, Department of Administrative Services

Reviewed By: Steve Bender, Legislative Fiscal Office

Agency: Public Defense Services Commission

Biennium: 2015-17

Budget Summary*

	2013-15 Legislatively Approved Budget ⁽¹⁾	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ 249,684,307	\$ 265,595,131	\$ 272,378,854	\$ 22,694,547	9.1%
Other Funds Limited	\$ 4,474,644	\$ 5,033,764	\$ 3,833,764	\$ (640,880)	-14.3%
Total	\$ 254,158,951	\$ 270,628,895	\$ 276,212,618	\$ 22,053,667	8.7%

Position Summary

Authorized Positions	76	76	77	1
Full-time Equivalent (FTE) positions	75.79	75.11	76.11	0.32

⁽¹⁾ Includes adjustments through December 2014

* Excludes Capital Construction expenditures

Revenue Summary

The Public Defense Services Commission is primarily supported by General Fund. Other Funds come from the Application/Contribution Program. Judges have the authority to order individuals who apply for court-appointed counsel to pay the administrative costs of determining their eligibility and a “contribution amount” toward the anticipated public defense cost of the case. Judicial Branch Verification Specialists assist the courts in determining whether a person must pay these costs. These fees and contributions are deposited in the Public Defense Services Account and are used to fund the operating expenses of the Application/Contribution Program. In 2015-17, the Commission expects this account to generate about \$3.7 million. This funding is primarily used to support Verification Specialist positions around the state (24.41 FTE) both in the courts and in the Commission’s office.

Summary of Public Safety Subcommittee Action

The Public Defense Services Commission is the Judicial Branch agency responsible for establishing and maintaining a public defense system in Oregon. It is an independent body that governs the Office of Public Defense Services. The Chief Justice of the Oregon Supreme Court appoints the seven Commission members. The agency has three program areas. The Appellate Division provides constitutionally mandated representation in the appellate courts to those who also are eligible for the services. The Contract and Business Services Division administers public defense services contracts and provides administrative support to the staff in the Appellate Division. The Professional Services Account, 92.8 percent of the Commission’s budget, provides legal representation, primarily for cases in trial courts or juvenile courts, for those who cannot pay for it.

The Public Safety Subcommittee approved a budget of \$276,212,618 total funds, including \$272,378,854 General Fund, \$3,833,764 Other Funds, and 77 positions (76.11 FTE). The approved total funds budget is 8.7 percent higher than the 2013-15 Legislatively Approved Budget as of December 2014, and 2.1 percent higher than the 2015-17 current service level budget.

Appellate Division - 001

This division is the defense counterpart to the Appellate Division of the Oregon Department of Justice. It provides statutorily and constitutionally mandated appellate representation to financially eligible individuals in misdemeanor and felony appeals, contempt cases, DNA-related appeals, appeals by crime victims, mandamus actions, inmates requesting judicial review of decisions by the Board of Parole and Post-Prison Supervision, and to parents in juvenile dependency and termination of parental rights appeals. The majority of this division's representation occurs in the Oregon Court of Appeals and the Oregon Supreme Court.

The Subcommittee approved a budget of \$15,183,755 General Fund and 58 permanent full-time positions (57.11 FTE).

Professional Services Account - 002

This division pays the cost of legal representation in criminal cases for financially eligible persons. It also covers the cost for financially eligible persons who are facing involuntary civil commitment proceedings; contempt; probation violation; juvenile court matters involving allegations of delinquency and child abuse or neglect; and other limited civil proceedings. This representation is required by the United States Constitution, the Oregon Constitution, and Oregon statutes.

The Commission contracts with public defense service providers, who then provide services directly to clients. Expenditures in the Professional Services Account program area include the payments to these public defense services providers. The expenditures do not otherwise support the operating costs of the agency or of its employees.

The Subcommittee approved a budget of \$256,443,724 total funds, including \$253,151,744 General Fund and \$3,291,980 Other Funds.

The Subcommittee approved the following adjustments to the Public Defense Services Commission current service level budget:

- **Package 070: Revenue Shortfall.** This package reduces the Other Funds expenditure limitation by \$1,200,000 in response to an Other Funds revenue shortfall. The Professional Services Account, which supports payments to contractors providing public defense services, is financed by a combination of General Fund and Other Funds revenue. Other Funds revenues from the Applications/Contributions program are forecast to be below the level needed to fund 2015-17 biennium current service level expenditures.

Package 070 reduces Other Funds expenditure by \$1.2 million to allow the agency to retain a \$414,000 ending balance (which equates to approximately 2.6 months of operating expenses).

- **Package 100: Consistent Rates & Mileage for Public Defense Contract Providers.** This package increases the total budget by \$5,361,700 General Fund. The package includes \$5,200,000 to increase case rates paid to private and consortia attorneys to the levels paid to public

defender offices; and \$161,700 to pay mileage reimbursement to providers in the Eastern, North Coast, Central, Southern Oregon and Willamette Valley regions.

Funding for the mileage reimbursement becomes effective in contracts beginning January 1, 2016. Case rate increases are to be implemented in a two-step phase-in process. Beginning January 1, 2016, PDSC will increase case rates by approximately 55 percent of the amount initially requested, to move case rates for private and consortia attorneys closer to the levels paid to public defender offices. Beginning January 1, 2017, PDSC will increase case rates to the full levels provided for in the initial package request.

- **Package 107: ACP Revenue Shortfall.** This package increases the budget by \$1,200,000 General Fund. The current service level includes Other Funds expenditures of Application/Contribution Program revenues to support PDSC programs. 2015-17 biennium revenues, however, are projected to be \$1,200,000 below the level needed to finance these expenditures and maintain an adequate ending fund balance. Package 107 provides \$1,200,000 of General Fund to offset the shortfall and fund programs at the current service level.

Contract and Business Services - 004

This division is responsible for administering the public defense contracts that provide legal representation for financially eligible persons, and processes requests and payments for non-contract fees and expenses. In addition, the division administers the Parent Child Representation Program and provides administrative support for the agency as a whole.

The Subcommittee approved a budget of \$4,585,139 total funds, including \$4,043,355 General Fund, \$541,784 Other Funds, and 19 permanent full-time positions (19.00 FTE).

The Subcommittee approved the following adjustments to the Public Defense Services Commission current service level budget:

- **Package 104: Juvenile Dependency Improvement.** This package increases the total budget by \$222,023 General Fund, and establishes one permanent full-time Deputy General Counsel position (1.00 FTE) to administer the Parent Child Representation Program.

Summary of Performance Measure Action

See attached Legislatively Adopted 2015-17 Key Performance Measures form.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 5533-A

Public Defense Services Commission
Michelle Lisper -- 503-378-3195

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
2013-15 Legislatively Approved Budget at Dec 2014 *	\$ 249,684,307	\$ -	\$ 4,474,644	\$ -	\$ -	\$ -	\$ 254,158,951	76	75.79
2015-17 Current Service Level (CSL)*	\$ 265,595,131	\$ -	\$ 5,033,764	\$ -	\$ -	\$ -	\$ 270,628,895	76	75.11
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 002 - Professional Services Account									
Package 070: Revenue Shortfalls									
Services and Supplies	\$ -	\$ -	\$ (1,200,000)	\$ -	\$ -	\$ -	\$ (1,200,000)		
Package 100 : Consistebt Rates & Mileage for PD Kors									
Services and Supplies	\$ 5,361,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,361,700		
Package 107 : ACP Revenue Shortfall									
Services and Supplies	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000		
SCR 004 - Contract & Business Services Division									
Package 104: Juvenile Dependency Improvement									
Personal Services	\$ 222,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 222,023	1	1.00
TOTAL ADJUSTMENTS	\$ 6,783,723	\$ -	\$ (1,200,000)	\$ -	\$ -	\$ -	\$ 5,583,723	1	1.00
SUBCOMMITTEE RECOMMENDATION *	\$ 272,378,854	\$ -	\$ 3,833,764	\$ -	\$ -	\$ -	\$ 276,212,618	77	76.11
% Change from 2013-15 Leg Approved Budget	9.1%	0.0%	-14.3%	0.0%	0.0%	0.0%	8.7%		
% Change from 2015-17 Current Service Level	2.6%	0.0%	-23.8%	0.0%	0.0%	0.0%	2.1%		

*Excludes Capital Construction Expenditures

Legislatively Approved 2015-2017 Key Performance Measures

Agency: PUBLIC DEFENSE SERVICES COMMISSION

Mission: Ensure the delivery of quality public defense services in Oregon in the most cost-efficient manner possible.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
1 - APPELLATE CASE PROCESSING - Median number of days to file opening brief.		Approved KPM	227.00	180.00	180.00
2 - CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Accuracy	Approved KPM	94.10	95.00	95.00
2 - CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Availability of Information	Approved KPM	85.40	95.00	95.00
2 - CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Expertise	Approved KPM	93.80	95.00	95.00
2 - CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Helpfulness	Approved KPM	95.10	95.00	95.00
2 - CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Overall	Approved KPM	90.60	95.00	95.00
2 - CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Timeliness	Approved KPM	89.00	95.00	95.00
3 - BEST PRACTICES FOR BOARDS AND COMMISSIONS - Percentage of total best practices met by Commission.		Approved KPM	100.00		

Agency: PUBLIC DEFENSE SERVICES COMMISSION

Mission: Ensure the delivery of quality public defense services in Oregon in the most cost-efficient manner possible.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
4 - Trial Level Representation: During the term of the OPDS contract, percent of attorneys who obtain at least 12 hours per year of continuing legal education credit in the area(s) of law in which they provide public defense representation. ^[1]		Approved KPM		80.00	90.00
5 - Parent Child Representation Program (PCRP): Percent of PCRP attorneys who report spending 1/3 of their time meeting with court appointed clients in cases which the attorney represents a parent or child with decision-making capacity. ^[1]		Approved KPM		80.00	95.00

^[1] Case types listed in the 2014-2015 Public Defense Legal Services Contract General Terms are: criminal cases, probation violations, contempt cases, civil commitment cases, juvenile cases, and other civil cases.

<http://www.oregon.gov/OPDS/docs/CBS/ModelContractTerms/documents/ModKJan2014.pdf>

^[1]For a discussion on determining decision-making capacity, see The Obligations of the Lawyer for Children in Child Protection Proceedings with Action Items and Commentary, Oregon State Bar, Report of the Task Force on Standards of Representation in Juvenile Dependency Cases (2014).

LFO Recommendation:

Approve Key Performance Measures, including Proposed New Key Performance Measures, and Key Performance Measure targets identified in the above table.

Sub-Committee Action:

The Subcommittee approved the Legislative Fiscal Office recommendation.

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Rep. Buckley

Joint Committee On Ways and Means

Action: Do Pass.

Action Date: 07/03/15

Vote:

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whitsett, Williamson

Exc: 1 - Whisnant

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

Prepared By: Linda Ames and Linda Gilbert, Legislative Fiscal Office

Reviewed By: Ken Rocco, Legislative Fiscal Office

Agency: Emergency Board

Biennium: 2015-17

Agencies: Various

Biennium: 2013-15

Budget Summary*

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<u>Emergency Board</u>				
General Fund - General Purpose	-	-	\$ 30,000,000	\$ 30,000,000
General Fund - Special Purpose Appropriations				
State employee compensation changes	-	-	\$ 120,000,000	\$ 120,000,000
Compensation changes for non-state employees	-	-	\$ 10,700,000	\$ 10,700,000
Oregon Health Authority/Department of Human Services caseload or other costs	-	-	\$ 40,000,000	\$ 40,000,000
Education - early learning through post-secondary	-	-	\$ 3,000,000	\$ 3,000,000
Department of Administrative Services - Enterprise Technology rate adjustment costs	-	-	\$ 6,500,000	\$ 6,500,000
Department of Justice - Defense of Criminal Convictions	-	-	\$ 2,000,000	\$ 2,000,000
Department of Human Services for provider audits	-	-	\$ 100,000	\$ 100,000
<u>Various Agencies - Omnibus Adjustments</u>				
General Fund	-	-	\$ (27,929,624)	\$ (27,929,624)
General Fund Debt Service	-	-	\$ (2,018,162)	\$ (2,018,162)
Lottery Funds	-	-	\$ (725,589)	\$ (725,589)
Other Funds	-	-	\$ (28,658,678)	\$ (28,658,678)
Federal Funds	-	-	\$ (11,062,641)	\$ (11,062,641)
<u>ADMINISTRATION PROGRAM AREA</u>				
<u>Department of Administrative Services</u>				
General Fund	-	-	\$ 2,540,000	\$ 2,540,000
Other Funds	-	-	\$ 16,800,847	\$ 16,800,847
Other Funds Nonlimited	-	-	\$ 145,875,000	\$ 145,875,000

Budget Summary*

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<u>Office of the Governor</u>				
General Fund	-	-	\$ 500,000	\$ 500,000
Lottery Funds	-	-	\$ 1,332,517	\$ 1,332,517
<u>Public Employees Retirement System</u>				
Other Funds	-	-	\$ 509,960	\$ 509,960
<u>Department of Revenue</u>				
General Fund	-	-	\$ 3,935,414	\$ 3,935,414
General Fund Debt Service	-	-	\$ 3,756,256	\$ 3,756,256
Other Funds	-	-	\$ 28,264,440	\$ 28,264,440
<u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u>				
<u>Oregon Business Development Department</u>				
General Fund Debt Service	-	-	\$ 4,089,357	\$ 4,089,357
Lottery Funds	-	-	\$ 1,500,000	\$ 1,500,000
Other Funds	-	-	\$ 227,178,216	\$ 227,178,216
Other Funds Nonlimited	-	-	\$ 25,000,000	\$ 25,000,000
<u>Housing and Community Services Department</u>				
Other Funds	-	-	\$ 33,444,789	\$ 33,444,789
<u>Department of Veterans' Affairs</u>				
General Fund	-	-	\$ 500,000	\$ 500,000
<u>EDUCATION PROGRAM AREA</u>				
<u>Department of Education</u>				
General Fund	-	-	\$ 56,490,543	\$ 56,490,543
Lottery Funds	-	-	\$ 66,009,457	\$ 66,009,457
Other Funds	-	-	\$ 126,210,000	\$ 126,210,000

Budget Summary*

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<u>Higher Education Coordinating Commission</u>				
General Fund	-	-	\$ 5,062,300	\$ 5,062,300
Other Funds	-	-	\$ 6,019,882	\$ 6,019,882
Other Funds Nonlimited	-	-	\$ 50,648,642	\$ 50,648,642
<u>Oregon Health & Science University</u>				
General Fund Debt Service	-	-	\$ 8,522,485	\$ 8,522,485
Other Funds Debt Service	-	-	\$ 38,648,268	\$ 38,648,268
Other Funds	-	-	\$ 200,076,038	\$ 200,076,038
<u>HUMAN SERVICES PROGRAM AREA</u>				
<u>Department of Human Services</u>				
General Fund	-	-	\$ 5,437,494	\$ 5,437,494
General Fund Debt Service	-	-	\$ 839,543	\$ 839,543
Other Funds	-	-	\$ 3,355,000	\$ 3,355,000
Federal Funds	-	-	\$ 160,000	\$ 160,000
<u>Oregon Health Authority</u>				
General Fund	-	-	\$ 11,060,000	\$ 11,060,000
Other Funds	-	-	\$ 137,152	\$ 137,152
<u>Long Term Care Ombudsman</u>				
General Fund	-	-	\$ 100,000	\$ 100,000
<u>JUDICIAL BRANCH</u>				
<u>Judicial Department</u>				
General Fund	-	-	\$ 700,000	\$ 700,000
Other Funds	-	-	\$ 40,255,000	\$ 40,255,000

Budget Summary***NATURAL RESOURCES PROGRAM AREA****Department of Agriculture**

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
General Fund	-	-	\$ 55,000	\$ 55,000
Other Funds	-	-	\$ 1,992,496	\$ 1,992,496

Department of Environmental Quality

General Fund	-	-	\$ 280,000	\$ 280,000
Other Funds	-	-	\$ 110,092	\$ 110,092

Department of Fish and Wildlife

General Fund	-	-	\$ 525,000	\$ 525,000
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Oregon Department of Forestry

General Fund	-	-	\$ 809,377	\$ 809,377
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Department of Land Conservation and Development

General Fund	-	-	\$ 494,000	\$ 494,000
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Department of State Lands

Federal Funds	-	-	\$ 161,488	\$ 161,488
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Parks and Recreation Department

Lottery Funds	-	-	\$ 2,190,640	\$ 2,190,640
Lottery Funds Debt Service	-	-	\$ (912,494)	\$ (912,494)
Other Funds	-	-	\$ 11,815,544	\$ 11,815,544
Federal Funds	-	-	\$ (899,575)	\$ (899,575)

Water Resources Department

Other Funds	-	-	\$ 51,960,889	\$ 51,960,889
Other Funds Debt Service	-	-	\$ 1,201,865	\$ 1,201,865

Budget Summary*

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<u>Oregon Watershed Enhancement Board</u>				
Federal Funds	-	-	\$ 200,000	\$ 200,000
<u>PUBLIC SAFETY PROGRAM AREA</u>				
<u>Department of Corrections</u>				
Other Funds	-	-	\$ 254,568	\$ 254,568
<u>Criminal Justice Commission</u>				
General Fund	-	-	\$ 5,000,000	\$ 5,000,000
<u>Department of Justice</u>				
General Fund	-	-	\$ 240,550	\$ 240,550
General Fund Debt Service	-	-	\$ 2,407,587	\$ 2,407,587
Other Funds	-	-	\$ 15,415,000	\$ 15,415,000
Federal Funds	-	-	\$ 29,997,991	\$ 29,997,991
<u>Military Department</u>				
General Fund	-	-	\$ 339,563	\$ 339,563
General Fund Debt Service	-	-	\$ 434,833	\$ 434,833
Other Funds	-	-	\$ 153,000	\$ 153,000
Federal Funds	-	-	\$ 358,253	\$ 358,253
<u>Department of State Police</u>				
Lottery Funds	-	-	\$ 278,788	\$ 278,788
Other Funds	-	-	\$ 1,072,470	\$ 1,072,470
Federal Funds	-	-	\$ 1,163	\$ 1,163

Budget Summary*

Oregon Youth Authority

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
General Fund Debt Service	-	-	\$ 3,115,428	\$ 3,115,428
Other Funds	-	-	\$ 1,055,565	\$ 1,055,565
Federal Funds Debt Service Nonlimited	-	-	\$ 1	\$ 1

TRANSPORTATION PROGRAM AREA

Department of Transportation

General Fund	-	-	\$ 130,000	\$ 130,000
Other Funds Debt Service	-	-	\$ 1,354,734	\$ 1,354,734
Other Funds	-	-	\$ 55,000,000	\$ 55,000,000

2015-17 Budget Summary

General Fund Total			\$ 299,716,944	\$ 299,716,944
Lottery Funds Total			\$ 69,673,319	\$ 69,673,319
Other Funds Limited Total			\$ 833,627,137	\$ 833,627,137
Other Funds Nonlimited Total			\$ 221,523,642	\$ 221,523,642
Federal Funds Limited Total			\$ 18,916,679	\$ 18,916,679
Federal Funds Nonlimited Total			\$ 1	\$ 1

* Excludes Capital Construction

2013-15 Supplemental Appropriations

Oregon Health Authority

Other Funds

Department of Land Conservation and Development

General Fund

	<u>2013-15 Legislatively Approved Budget</u>	<u>2013-15 Committee Recommendation</u>	<u>Committee Change</u>
	-	\$ 45,000,000	\$ 45,000,000
	-	\$ (194,000)	\$ (194,000)

2015-17 Position Summary

Department of Administrative Services

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
Authorized Positions	-	-	8	8
Full-Time Equivalent (FTE) positions	-	-	3.47	3.47

Office of the Governor

Authorized Positions	-	-	6	6
Full-Time Equivalent (FTE) positions	-	-	5.92	5.92

Department of Revenue

Authorized Positions	-	-	34	34
Full-Time Equivalent (FTE) positions	-	-	33.92	33.92

Oregon Health Authority

Authorized Positions	-	-	3	3
Full-Time Equivalent (FTE) positions	-	-	2.50	2.50

Department of Agriculture

Authorized Positions	-	-	6	6
Full-Time Equivalent (FTE) positions	-	-	5.76	5.76

Department of Environmental Quality

Authorized Positions	-	-	2	2
Full-Time Equivalent (FTE) positions	-	-	1.25	1.25

Oregon Department of Forestry

Authorized Positions	-	-	1	1
Full-Time Equivalent (FTE) positions	-	-	0.50	0.50

2015-17 Position Summary

Department of Land Conservation and Development

	2013-15 Legislatively Approved Budget	2015-17 Legislatively Adopted Budget	2015-17 Committee Recommendation	Committee Change
Authorized Positions	-	-	1	1
Full-Time Equivalent (FTE) positions	-	-	1.00	1.00

Department of Justice

Authorized Positions	-	-	22	22
Full-Time Equivalent (FTE) positions	-	-	21.13	21.13

Oregon Military Department

Authorized Positions	-	-	3	3
Full-Time Equivalent (FTE) positions	-	-	3.00	3.00

Oregon State Police

Authorized Positions	-	-	-	-
Full-Time Equivalent (FTE) positions	-	-	(0.50)	(0.50)

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the May 2015 economic and revenue forecast by the Department of Administrative Services, Office of Economic Analysis, supplemented by transfers from various agency accounts to the General Fund for general governmental purposes as authorized in Senate Bill 501, plus other actions to reduce state agency expenditures.

Summary of Capital Construction Subcommittee Action

Senate Bill 5507 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations, and makes other adjustments to individual agency budgets and position authority as described below.

Emergency Board

The Emergency Board allocates General Fund and provides Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. The Subcommittee appropriated \$30 million General Fund to the Emergency Board for general purposes.

Senate Bill 5507 makes seven special purpose appropriations to the Emergency Board, totaling \$182.3 million General Fund:

- \$120 million General Fund for state employee compensation changes.
- \$40 million General Fund for the Oregon Health Authority or the Department of Human Services for caseload costs or other budget challenges that the agencies are unable to mitigate. Known potential challenges include costs associated with federal fair labor standards act rule changes affecting home care and personal support workers; these are estimated to be around \$17 million but will depend in part on pending litigation and programmatic changes. Another unknown element is the full impact of second fiscal year costs for nursing facility rates that may fluctuate based on bed reduction targets; \$4.9 million of rate inflation was originally set aside as part of the Governor's budget to stimulate a discussion on aligning nursing facility cost increases with Oregon Health Plan inflation rates.
- \$10.7 million General Fund for allocation to state agencies for compensation changes driven by collective bargaining for workers who are not state employees. Allocations related to child care, adult foster care, homecare, and personal support workers are anticipated.
- \$6.5 million General Fund for Department of Administrative Services to be allocated, if necessary, to fund changes in Department of Administrative Services Enterprise Technology Services (ETS) rates and assessments. A budget note in SB 5502, the budget bill for the Department of Administrative Services, required the State Chief Information Officer to recommend during the 2016 Regular Session a new funding formula for ETS that refocuses charges to state agencies on fees for service and deemphasizes the use of assessments, which fund all positions regardless of reductions in services delivered, demonstrate how reductions in services purchased by state agencies would be reflected in reductions in operating expenses, and include price list adjustments needed for implementation of a new revenue formula at the start of second year of the biennium.
- \$3 million General Fund for Education, early learning through post-secondary.
- \$2 million General Fund for Department of Justice, Defense of Criminal Convictions caseload costs.
- \$100,000 General Fund for Department of Human Services (DHS), to be used – if warranted – for completing provider audits, compliance work, or reporting activities. These potential actions are specifically tied to a budget note providing direction regarding wage increases for direct care workers serving people with intellectual and developmental disabilities. The budget note is included in the DHS section of this budget report.

If these special purpose appropriations are not allocated by the Emergency Board before December 1, 2016, any remaining funds become available to the Emergency Board for general purposes.

Adjustments to Approved 2015-17 Budgets

OMNIBUS ADJUSTMENTS

Omnibus adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services' assessments and charges for services, Audits Division assessments, Attorney General rates, and debt service. Total savings are \$30.1 million General Fund, \$0.7 million Lottery Funds, \$28.5 million Other Funds, and \$11.1 million Federal Funds.

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved a one-time \$951,393 Other Funds expenditure limitation increase and establishment of six limited-duration positions (1.71 FTE) for the Chief Human Resources Office to review the Human Resource Information System project (HRIS). The positions will review and update the preparations in the current project for business processes realignment that will be necessary with the adoption and deployment of any new HR IT system, review and update existing IT modernization plans, and study and improve conversion planning for implementation of HRIS. The Department will report initial findings of this review to the appropriate subcommittees of the Joint Committee on Ways and Means during the 2016 legislative session.

The Subcommittee also approved a \$293,314 Other Funds expenditure limitation increase and the addition of two positions for Shared Financial Services to accommodate service provision for the Department of Geology and Mineral Industries, which will now have financial functions carried out by DAS.

The Subcommittee also approved continuing to give nonlimited authority to DAS to make Other Funds expenditures necessary to disburse general obligation bonds sold during the 2013-15 biennium for the benefit of public universities. Disbursement of future bond sales will be done by the Higher Education Coordinating Commission (HECC), but during the 2013-15 biennium, the Department of Administrative Services (DAS) was given initial authority to disburse these proceeds. As the bond project duties related to issuance of Article XI-F and XI-G general obligation bonds transition from DAS to HECC per House Bill 3199, both agencies were given nonlimited authority to disburse proceeds of bonds issued during 2013-15. The total amount of undisbursed proceeds as of June 30, 2015 from 2013-15 bond sales is \$196,523,642. The initial estimate of the amount of 2013-15 proceeds DAS will disburse in 2015-17 per agreements with public universities is \$145,875,000, with HECC assumed to disburse \$50,648,642. These amounts will likely change once the timing of final transition from DAS to HECC is known.

Senate Bill 5507 includes one-time General Fund appropriations to the Department of Administrative Services for the following purposes:

- \$1,100,000 for disbursement to the National Urban Housing and Economic Community Development Corporation (NUHECDC) for implementation of an affordable homes, skills training, and jobs for unemployed prior-offenders, at-risk youth, and veterans. NUHECDC is directed to provide written status reports to the Department of Administrative Services and the Legislative Fiscal Officer each quarter during the 2015-17 biennium to document progress in meeting the program's objectives of providing affordable housing for low to

moderate income Oregonians; skill training for prior-offenders, at-risk youth, and veterans; and job placement for those with barriers to quality employment.

- \$850,000 for disbursement to the Pine Valley Fire District for a new location and facility to house the Fire Department in the City of Halfway, Oregon.
- \$100,000 for disbursement to the City of Medford to pay for the completion of a feasibility study on development of a conference center in the Medford area. This project could grow beyond a simple conference center and, if feasible, could include sports and recreation components.
- \$90,000 for disbursement to the City of Gold Hill for engineering work needed to construct the Gold Hill Whitewater Park at Ti'lomikh Falls on the Rogue River. The Whitewater Park is being built into the new Gold Hills Parks Master Plan. The goal of the project is to turn Gold Hill into a whitewater destination. The engineering of the whitewater project will be completed in 2015. Permitting and fundraising for construction is expected to take two years. Construction of the whitewater features is expected to take two months. The goal is to finish the park before the 2016 Olympics and to have a local paddler trained at the site competing in the 2020 Olympics.

The Subcommittee added \$15,556,140 Other Funds expenditure limitation for one-time cost of issuance and special payments associated with the disbursement of proceeds from Lottery Bond sales; projects are detailed below and approved in House Bill 5030. Cost of issuance for these projects totals \$456,140. There is no debt service allocated in the 2015-17 biennium, as the bonds will not be sold until the Spring of 2017. Total debt service on all the projects described below is estimated at a total of \$2,919,215 Lottery Funds for the 2017-19 biennium.

- \$750,000 Other Funds for disbursement to Concordia University for the construction of the Faubion prekindergarten through grade eight school.
- \$1,250,000 Other Funds for disbursement to the Elgin Health District for a rural health care clinic.
- \$1,000,000 Other Funds for disbursement to Open Meadow for the construction of a new facility for the Open School in Portland.
- \$1,000,000 Other Funds for disbursement to the Boys and Girls Clubs of Portland Metropolitan Area for a new Boys and Girls Club in Rockwood.
- \$500,000 Other Funds for disbursement to the City of Grants Pass for the Riverside Park renovation project.
- \$1,000,000 Other Funds for disbursement to the Mountain West Career Technical Institute for the Career Technical Education Center in Salem.
- \$2,000,000 Other Funds for disbursement to Wheeler County for the construction of an underground fiber optic telecommunication line from Condon to Fossil.
- \$1,500,000 Other Funds for disbursement to the Port of Umatilla for facilities development at the Eastern Oregon Trade and Event Center in Hermiston.
- \$3,000,000 Other Funds for disbursement to Trillium Family Services for improving and expanding the Children's Farm Home near Corvallis which houses the Secure Adolescent Inpatient Program.
- \$1,600,000 Other Funds for disbursement to the Port of Morrow for development of an Early Childhood Development Center at the workforce training center at the Port of Morrow.

- \$1,500,000 Other Funds for disbursement to the City of Tigard for the Hunziker Development Project.

Senate Bill 5507 includes a one-time \$400,000 General Fund appropriation to the Department of Administrative Services for a community-based organization, the YWCA of Greater Portland, to administer the Family Preservation Program (FPP) at Coffee Creek Correctional Facility. The FPP works with the Department of Corrections (DOC) to serve the best interests of the children of incarcerated parents by increasing therapeutic visitation between children and parents. The YWCA of Greater Portland is expected to provide facilitated case management including:

- Participation of a qualified mental health professional with training and experience with persons who have experienced trauma,
- Parenting skills training, including information on child development and attachment,
- Intensive communication between parents and the guardian or caregiver of the child,
- Facilitation of transportation of program participants to and from the prison,
- Facilitation of lodging to program participants when determined to be appropriate,
- Referrals to home visiting services and attorney services,
- Assistance in navigating state agency processes and nonprofit resources, and
- Reporting to the Legislature on measurable outcomes related to the welfare of the participating children and recidivism of participating incarcerated parents.

While the YWCA of Greater Portland will implement the program, DOC also has a role in the program's success. A budget note is included in the DOC section of this report to clarify the DOC role in administering the Family Preservation Program.

Office of the Governor

The Office of the Governor is increased by \$1,332,517 Lottery Funds for the establishment of five regional solutions coordinator (PEM/F) positions (4.92 FTE). Three of these positions were in the Office of the Governor on a limited-duration basis during the 2013-15 biennium. The other two positions were in the Oregon Business Development Department on a limited-duration basis during the 2013-15 biennium.

The Office of the Governor is increased by \$500,000 General Fund for federal programs coordination. The increase includes one PEM/G position (1.00 FTE) for the program, as well as any needed services and supplies. This function had previously been housed in the Oregon Business Development Department.

Public Employees Retirement System

The Subcommittee increased the Other Funds expenditure limitation by \$509,960 for the estimated fiscal impacts of House Bill 3495 (\$284,960) and Senate Bill 370 (\$225,000).

The Department of Administrative Services is expected to unschedule \$509,960 of expenditure limitation that may only be scheduled based upon the joint approval of the Office of the State Chief Information Officer and the Legislative Fiscal Office and after a more detailed evaluation of the information technology implementation plans for these two measures.

Department of Revenue

The Subcommittee approved funding for the second of a four phase project to replace most of the agency's core information technology systems (Core Systems Replacement project). The second phase includes: personal income, transit, self-employment, Senior Property Deferral, and estate and trust tax programs. The scheduled implementation date for this phase is December 1, 2015.

The Subcommittee approved \$25,929,440 of Other Funds expenditure limitation and the establishment of 33 permanent full-time positions (33.00 FTE), which is to be mostly financed with Article XI-Q bonds approved in House Bill 5005 (\$19 million). Project revenues also include an estimated \$6.9 million in bond proceeds that were authorized and issued during the 2013-15 biennium, but remained unexpended.

The Other Funds budget includes: personal services of \$7 million; \$532,500 for facility costs; \$12.6 million for vendor contract payments; \$1.3 million for an independent quality assurance; \$592,900 for project management costs; \$532,500 for change leadership; \$279,000 for hardware and software; and \$3 million for a contingency reserve.

Unless otherwise approved by the Legislature or the Emergency Board, the positions budgeted for the Core Systems Replacement (CSR) project are established as permanent full-time positions under the following conditions: (a) the positions will be abolished on or before the completion of the project; (b) the positions are to remain in the Core System Replacement program (i.e., CSR summary cross reference) and may not be transferred to any other program or used for any other purpose other than the development to the Core System Replacement project; and (c) the positions may not be included in any permanent finance plan action.

The Subcommittee approved \$3,935,414 General Fund for the agency's payments to the Department of Administrative Services for State Data Center charges related to phase-I of the project (\$1.3 million), vendor contract maintenance costs to support the ongoing maintenance of the vendor product after installation (\$2.4 million), and non-bondable expenditures related to phase-II of the project (\$240,000).

The Subcommittee approved \$3,684,413 in additional General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in House Bill 5005.

Other Funds expenditure limitation of \$375,000 is included for the cost of issuance of the bonds.

The Subcommittee adopted the Joint Committee on Ways and Means – Information Technology Subcommittee recommendations for the Core Systems Replacement project:

- Continue to work closely with and regularly report project status to the Office of the State Chief Information Officer and the Legislative Fiscal Office throughout the project's lifecycle.
- Continue to follow the Joint State CIO/LFO Stage Gate Review Process.
- Report back to the Joint Interim Committee on Ways and Means on project status in the Fall of 2015 (on readiness to proceed with the CSR Project's Rollout 2 in December 2015), and to the Joint Committee on Ways and Means during the 2016 legislative session.

- Utilize the Office of the State CIO’s Enterprise Project and Portfolio Management system as it is deployed for all project review, approval, project status, and QA reporting activities throughout the life of the Core Systems Replacement Project, to include information on the new Fraud Analytics and Detection project planning and execution activities funded by package 151.

The Subcommittee also approved funding for the implementation of the Property Valuation System project, which is a commercial-off-the-shelf solution for an integrated appraisal application.

The Subcommittee approved \$1,880,000 of Other Funds expenditure limitation for project costs and the establishment of one permanent full-time position (0.92 FTE), which is to be financed with Article XI-Q bonds approved in House Bill 5005. This includes personal services of \$175,260; \$56,704 for capital outlay; \$1.5 million for vendor contract payments; and \$150,000 for an independent quality assurance.

Other Funds expenditure limitation of \$80,000 is included for the cost of issuance of the bonds.

The Subcommittee approved \$71,843 in General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in House Bill 5005.

The Department of Administrative Services is expected to unschedule \$1.5 million of Other Funds expenditure limitation that may only be scheduled based upon the joint approval of the Office of the State Chief Information Officer, Department of Administrative Services – Chief Financial Office, and the Legislative Fiscal Office.

The Subcommittee adopted the Joint Committee on Ways and Means – Information Technology Subcommittee recommendations for the Property Valuation project:

- Continue to work closely with and regularly report project status to the OSCIO and LFO throughout the lifecycle of the proposed DOR Property Valuation System (PVS) project.
- Follow the Joint State CIO/LFO Stage Gate Review Process.
- Hire/retain or contract for qualified project management services with experience in planning and managing projects of this type, scope, and magnitude.
- Update the Business Case and foundational project management documents as required.
- Work with OSCIO to acquire Independent Quality Management Services as required to conduct an initial risk assessment, perform quality control reviews on the Business Case and foundational project management documents as appropriate, and perform ongoing, independent quality management services as directed by the OSCIO.
- Submit the updated Business Case, project management documents, initial risk assessment, and QC reviews to the OSCIO and LFO for Stage Gate Review.
- Report back to the Legislature on project status during the 2016 legislative session and/or to interim legislative committees as required.
- Utilize the Office of the State CIO’s Enterprise Project and Portfolio Management system as it is deployed for all project review, approval, project status, and closeout reporting activities throughout the life of the DOR PVS project.

Secretary of State

The Subcommittee approved omnibus budget adjustments that include a \$1,149,279 total reduction in state agency assessments and billings for the Audits Division. Secretary of State revenues after this reduction remain sufficient to fully support the legislatively adopted budget for the Division and the Secretary of State.

Treasurer of State

The Subcommittee adopted the following budget note related to the intermediate term pool investment program, with the expectation that the State Treasurer also report on what education and training can be provided local governments on the benefits and risks associated with investing in the intermediate term pool. The Subcommittee also expressed an interest in being provided a comprehensive list of state agencies that should be considered candidates for making investments in the existing state intermediate term investment pool:

Budget Note:

The State Treasurer is requested to report to the interim Joint Committee on Ways and Means during Legislative Days in November 2015 on local and tribal government investment opportunities in the intermediate term pool or other intermediate term pooled investment options offered by the State Treasurer.

The report is to define how, and when, the program will be implemented; how investments will be made, overseen, and administered; the status of development of administrative rules; and how the program compares to the existing state intermediate term investment pool.

The cost of administering the program is to be detailed, including both State Treasury and third party costs, and the basis on which local and tribal governments will be charged.

The agency is to identify the potential level of participation, both immediate and over the long-term, as well as the level of potential investment. The agency is to report on the number of pending and signed investment agreements. The agency is to identify how it will accommodate future demand for program growth as well as any short-term program capacity or resource constraints issues.

CONSUMER AND BUSINESS SERVICES

Public Utility Commission

House Bill 2599 (2015) relates to termination of electric or natural gas service. It requires utilities that provide electricity or natural gas service to prepare reports on processes the utilities use to not terminate for non-payment utility service to homes during very hot or very cold weather. To ensure legislative review of these reports, the Subcommittee approved the following budget note:

Budget Note:

The Public Utility Commission is directed to collect reports from the governing boards of all independent utilities in the state on each utility's program to ensure health and safety of vulnerable Oregonians during possible utility shutoffs that might take place during extreme weather situations. The Public Utility Commission will present a summary of the reports to the appropriate committees during the 2016 legislative session.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

The Subcommittee increased Oregon Business Development Department expenditures by \$257,767,573, including \$4,089,357 General Fund, \$1,500,000 Lottery Funds, \$227,178,216 Other Funds, and \$25,000,000 Nonlimited Other Funds.

Lottery Funds increases include \$1 million to supplement funding for the Regional Accelerator Innovation Network, and \$500,000 for transfer to the Oregon Growth Fund managed by the Oregon Growth Board. The additional funds for the Regional Accelerator Innovation Network bring total Lottery Funds support for the Network to \$2 million. Lottery Funds expenditures approved in this bill for the two programs are approved on a one-biennium basis and will be phased out in the development of the agency's 2017-19 biennium current service level budget.

Other Funds budget adjustments were approved for bond-funded programs approved in Senate Bill 5005 and House Bill 5030. The Other Funds expenditure limitation increases approved include:

- \$175 million of net Article XI-M general obligation bond Other Funds proceeds for seismic rehabilitation grants for schools. The proceeds are projected to finance approximately 115 school seismic rehabilitation projects during the 2015-17 biennium, and represent a more than eleven-fold increase over the \$15 million level of school seismic rehabilitation grant funding provided in the 2013-15 biennium. The Subcommittee also added \$4,089,357 General Fund to pay debt service on the bonds. The debt service funds are projected to allow the State Treasurer to issue \$50 million of net bond proceeds in the Spring of 2016, and the remaining \$125 million of bond proceeds in Spring of 2017. Debt service costs for the school seismic bonds are expected to total \$28.7 million General Fund, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$1,870,000 Other Funds for the costs of issuing the Article XI-M bonds. These costs are paid from the gross proceeds of the bond sale. The agency may need to add staff to manage grant award activity associated with the Spring 2017 bond sale.
- \$30 million of net Article XI-N general obligation bond Other Funds proceeds for seismic rehabilitation grants for emergency services facilities. The proceeds are projected to finance approximately 50 emergency services facility seismic rehabilitation projects during the 2015-17 biennium, and represent a doubling of the \$15 million level of emergency services facility seismic rehabilitation grant funding provided in the 2013-15 biennium. The bonds will be issued in the Spring of 2017. Debt service costs for the emergency services facility seismic bonds are expected to total \$4.9 million General Fund, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$440,000 Other Funds for the costs of issuing the Article XI-N bonds. These costs are paid from the gross proceeds of the bond sale.
- \$18 million of net Lottery bond Other Funds proceeds for deposit to the Special Public Works Fund, a revolving loan fund. The \$18 million total includes \$5 million specifically dedicated to finance levee inspection and repair projects as authorized by Senate Bill 306. The remaining \$13 million of bond proceeds may be applied to any eligible Special Public Works Fund projects. The funding designated for levees is projected to support approximately 17 levee projects, and the undesignated funding is projected to support an additional 11 projects. Because the bonds will be issued in the Spring of 2017, most project activity will occur after the end of the current biennium. Debt service costs for the Lottery bonds are expected to total \$3.8 million Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$323,147 Other Funds for the costs of issuing the Lottery bonds. These

costs are paid from the gross proceeds of the bond sale. The \$18 million of bond proceed expenditures were added to the agency budget as Nonlimited Other Funds, and as such, are not included in the expenditure limitation increases included in the bill.

- \$7 million of net Lottery bond Other Funds proceeds for deposit to the Brownfields Redevelopment Fund, a revolving loan fund. The funding is projected to support approximately 27 brownfields redevelopment projects. Because the bonds will be issued in the Spring of 2017, most project activity will occur after the end of the current biennium. Debt service costs for the Lottery bonds are expected to total \$1.5 million Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$129,239 Other Funds for the costs of issuing the Lottery bonds. These costs are paid from the gross proceeds of the bond sale. The \$7 million of bond proceed expenditures were added to the agency budget as Nonlimited Other Funds, and as such, are not included in the expenditure limitation increases included in the bill.
- \$13 million of net Lottery bond Other Funds proceeds for Regional Solutions capital construction priority projects identified by Regional Solutions Advisory Committees. The funding is projected to support approximately 28 capital construction projects in ten of the state's eleven Regional Solutions regions. The projects are funded with a combination of \$995,000 of Lottery bond proceeds remaining from the Spring 2015 bond sale and \$12,005,000 of new bond proceeds from Lottery bonds that will be issued in the Spring of 2017. Because most of the funding will become available late in the biennium, most project activity will occur after the end of the current biennium. Debt service costs for the Lottery bonds are expected to total \$2.6 million Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$243,677 Other Funds for the costs of issuing the Lottery bonds. These costs are paid from the gross proceeds of the bond sale. The Subcommittee approved \$13 million of support to fund projects on the identified Regional Solutions project list that total more than \$14 million in costs. The project list is posted on the Oregon Legislative Information System website with the Capital Construction Subcommittee July 3, 2015 meeting materials. The agency is directed to best apply the available funding toward the project list identified costs, taking into consideration other possible funding sources available for individual projects. If the agency determines that funds would be better utilized to support other projects not on the identified project list, it must obtain legislative approval to do so before the lottery bonds are issued. The agency is also expected to work with the Governor's Office to allow the agency to review proposed Regional Solutions projects to ensure they meet certain criteria, including: supporting job growth and retention, obtaining leverage from other sources, possessing a clear business plan for sustainability without additional state funding, meeting regional priorities recommended by a Regional Solutions Advisory Committee, and, if bond proceeds are requested as the funding source, qualifying as a capital construction project.
- \$4.5 million of net Lottery bond Other Funds proceeds for cultural capital construction projects. The funding is specifically dedicated as follows: \$2 million for the Oregon Shakespeare Festival, \$1.5 million for the Portland Japanese Garden, \$600,000 for Oregon Public Broadcasting, and \$400,000 for the Aurora Colony Museum. The bonds will be issued the Spring of 2017. Debt service costs for the Lottery bonds are expected to total approximately \$956,000 Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$68,184 Other Funds for the costs of issuing the Lottery bonds. These costs are paid from the gross proceeds of the bond sale. The \$4,568,184 of bond proceeds and costs of issuance expenditures were added to the agency's Arts and Cultural Trust Other Funds expenditure limitation.

- \$1,562,157 of net Lottery bond Other Funds proceeds for repairs and upgrades to the Port of Brookings Harbor dock. The bonds will be issued in the Spring of 2017. Debt service costs for the Lottery bonds are expected to total approximately \$300,000 Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$41,812 Other Funds for the costs of issuing the Lottery bonds. These costs are paid from the gross proceeds of the bond sale. The \$1,603,969 of bond proceeds and costs of issuance expenditures were added to the agency's Infrastructure Finance Authority Other Funds expenditure limitation.

Housing and Community Services Department

Other Funds expenditure limitation is increased by \$10 million for additional payments anticipated due to the passage of House Bill 3257, which extended until 2018 the period under which an additional \$5 million annually could be collected from residential electricity consumers for low income bill payment assistance. The funds are collected from utilities, transferred to the Housing and Community Services Department, and distributed to eligible Oregonians by local Community Action agencies under contract.

Other Funds expenditure limitation for the Housing and Community Services Department is increased by \$585,000, attributable to cost of issuance for \$40 million in Article XI-Q bonds issued for affordable housing development. The housing to be developed with the bonds will be targeted to low income individuals and families, pursuant to the provisions of House Bill 2198. That bill directs the Department to distribute the resources available based on criteria including geography, market data, need, and other factors, and directs the Department to develop the housing with the advice of the State Housing Council and to work with stakeholders to achieve objectives that include reducing project costs and reaching underserved communities. It is assumed that the investment will result in an estimated 1,600 units of new affordable housing developed. Expenditure limitation for a period of six years for the project amount (\$40 million) is located in House Bill 5006.

Other Funds expenditure limitation in the amount of \$2,551,972 is included to enable the Housing and Community Services Department to expend proceeds from Lottery bonds for preservation of affordable housing with expiring federal subsidies. Of this amount, \$2.5 million is attributable to project costs, and \$51,972 is related to cost of issuance.

Eligible projects for which these funds can be expended are defined as the following:

- Privately owned multi-family rental properties where at least 25% of the units are subsidized by a project-based rental assistance contract through the USDA Rural Development or the US Department of Housing and Urban Development;
- Existing manufactured housing communities to be acquired by a mission-based non-profit organization, resident cooperative, tenants' association, housing authority, or local government; or
- Public housing projects undergoing a preservation transaction which involves a comprehensive recapitalization, and which will secure ongoing rental subsidies.

Other Funds expenditure limitation in the amount of \$20,307,817 is included to enable the Housing and Community Services Department to expend proceeds from Lottery bonds for the purpose of financing construction of housing for individuals with mental illness or addiction disorders. Of this amount, \$20 million is attributable to project costs, and \$307,817 is related to cost of issuance. This limitation applies to the 2015-17 biennium only, as the project is not anticipated to be recurring. To the extent that proceeds are not fully expended for mental health

housing in 2015-17, the 2017-19 agency request budget should include a request that limitation for remaining proceeds be carried forward into the 2017-19 biennium. The Housing and Community Services Department will develop a process similar to but separate from its existing “Notice of Funds Availability” that is currently used to identify partners and financing for affordable housing projects. The Oregon Health Authority will work with the Housing and Community Services Department (HCSD) throughout the process of utilizing the \$20 million of bonding proceeds for the development of housing for individuals with mental illness or addictions disorders. The Oregon Health Authority will continue to work with their partners, including the National Alliance on Mental Illness (NAMI) and the Oregon Residential Provider Association (ORPA), as well as other stakeholders, to set up a workgroup that will be responsible for providing recommendations on project priorities to HCSD.

Department of Veterans’ Affairs

Additional one-time General Fund in the amount of \$500,000 is appropriated to the Oregon Department of Veterans’ Affairs for support for County Veterans’ Service Officers. This is in addition to the \$246,046 General Fund investment above the 2015-17 current service level that was included in the Department’s budget bill, Senate Bill 5539. With this increase, the amount of General Fund directed to County Veterans’ Service Officers for the 2015-17 biennium will total \$4.7 million, \$4.2 million of which is intended to be ongoing in future biennia.

EDUCATION

Department of Education

The Subcommittee approved a net increase of \$51,990,543 General Fund and \$66,009,457 million Lottery Funds for the State School Fund. The increase reflects three separate actions:

- An increase of \$105,782,400 General Fund represents the increase due to the “trigger” included in the State School Fund bill (House Bill 5017) which directed to the State School Fund 40 percent of any General Fund increase in the 2015-17 revenue estimates between the March 2015 and the May 2015 forecasts;
- An additional \$12,217,600 General Fund is made available for the State School Fund beyond the amount resulting from the “trigger”; and
- A decrease of \$66,009,457 General Fund and a corresponding \$66,009,457 Lottery Funds increase is recommended to balance the use of available Lottery Funds across the entire state budget.

The Legislature assumes the State Land Board will increase the distribution from the Common School Fund from the current four percent to a five percent distribution which results in an estimated increase of \$27,544,741 of revenue available to districts through the school funding formula. If the State Land Board takes this action, there will be an equivalent of just over \$7.4 billion in combined General Fund, Lottery Funds, and these additional Common School Funds resources for the 2015-17 biennium.

House Bill 5017, the State School Fund bill, split the amount available to be distributed from the State School Fund between the two school years on an even basis or \$3,629,130,346 in each school year. The Subcommittee approved placing all of the additional State School Fund resources made available in this bill to be distributed in 2016-17, the second school year of the biennium. This results in a split between the two school years of 49.2 percent for 2015-16 and 50.8 percent for 2016-17.

The Subcommittee approved a one-time \$3,300,000 General Fund increase in the appropriation for the Department of Education’s nutrition programs relating to the Farm to School program under ORS 336.431. This increase is over and above the current \$1,219,189 General Fund appropriation included in the Department of Education’s budget bill (House Bill 5016) for this program. It is anticipated that grants under this program will be changed by language in Senate Bill 501 that is intended to increase participation in the program by school districts. The Department of Education may use up to two percent of the total funding for the Farm to School program under ORS 336.431 for the administration of the program. Of the remaining amount, the Department is instructed to allocate approximately 80% of the remaining funding for the noncompetitive grants and approximately 20% of the remaining funding for competitive grants.

The Subcommittee increased the funding for Relief Nurseries in the Early Learning Division by a one-time \$700,000 General Fund appropriation. This brings the total amount of state funding for Relief Nurseries to \$8,300,000 General Fund.

The Subcommittee approved a one-time increase of \$500,000 General Fund for the new leadership program designed to recruit and train “district turnaround leaders” to assist schools and districts to increase their overall achievement measures. This increase and the amount included in the budget bill for the Oregon Department of Education (House Bill 5016) brings the total amount of funding for this program to \$2,000,000 General Fund.

The Subcommittee approved the establishment of an Other Funds expenditure limitation of \$126,210,000 for the proceeds of Title XI-P general obligation bonds, which are for grants to assist school districts with their capital costs of facilities. The grant, funded with bond proceeds, provided to each district must be matched by the district to finance capital costs for projects that have received voter approval for locally issued bonds. State bond proceeds may not be used for operating costs of the district. The bonding bill (House Bill 5005) includes the authorization for issuing \$125,000,000 of Title XI-P bonds. Costs of issuance are estimated at \$1,210,000 Other Funds.

Budget Note:

The Department of Education is instructed to use \$500,000 General Fund from the Early Intervention/Early Childhood Special Education (EI/ECSE) budget to support two to four communities in developing pathways from screening to services to make it easier for families to receive services that screening identifies. Use of this funding is aligned with best practices for how EI/ECSE programs should address the needs of children and their families who do not meet the legal requirements for eligibility and connect them to other services and supports. The Early Learning Council shall report on the progress and outcomes of this work to the appropriate legislative committee and include any recommendations for the 2017 legislative session.

Budget Note:

Given the expanded Healthy Families Oregon home visiting funding added to the Early Learning Division’s budget, the Early Learning Division and the Oregon Health Authority are instructed to:

- Develop a set of outcome metrics connected to evidence of impact for consideration by the Early Learning Council and the Oregon Health Policy Board that any home based service that receives state dollars must meet in order to continue to receive state funds, effective July 1, 2016;
- Develop a plan and timeline for integrating the state’s professional development system for early learning providers with the emerging professional development system for home visitors; and
- Develop a common program agnostic screening tool to identify potential parent/child risk factors and intake form for families who are eligible for home visiting services and require implementation by state funded home visiting programs by July 1, 2016.

The Early Learning Division and the Oregon Health Authority shall report on progress to the appropriate legislative committee.

Budget Note:

The Department of Education is instructed to survey school districts on the financial effects of the: (1) adaptation of new instructional hour minimums, (2) mandated full scheduling of 92 percent of students, and (3) projections for programs and personnel possibly eliminated in order to comply with these mandates at current budget levels. The Department is to report back to the Joint Committee on Ways and Means by February 1, 2016.

Higher Education Coordinating Commission

The Subcommittee approved a one-time \$1,500,000 General Fund appropriation to fund academic counselors at community colleges during the second academic year of the biennium. Community Colleges currently have limited academic counseling services in place. With the potential of more students as a result of the tuition waiver grant program established in Senate Bill 81, there is concern that those limited resources will be stretched even further. Prior to the distribution of these funds, the Higher Education Coordinating Commission is to report to the Joint Committee on Ways and Means during the 2016 legislative session or to the Emergency Board what factors or variables will determine the distribution of these funds.

The Subcommittee approved the establishment of a \$1,542,827 Other Fund expenditure limitation for a grant to the Linn Benton Community College for the construction and capital expenditures for the Advanced Transportation Technology Center. This Center is established to advance statewide transportation energy policy as well as to provide education and training of students at the Community College. The project is to include an automotive technician training center with an alternative fuel area, a heavy transportation/diesel training center, an innovation center, and an anaerobic digester for renewable gas production. The Other Funds expenditure limitation increase represents the \$1,500,000 state share of the project cost and \$42,827 for the cost of issuing the bonds. Both of these items are funded through the sale of Lottery bonds.

The Subcommittee approved \$2,500,000 General Fund for the College of Forestry at Oregon State University to operate a center for the manufacturing and design of advanced wood products in cooperation with the University of Oregon. The \$2.5 million represents a partial biennium of expenses, and as such, state support for the center rolls up to \$3,400,000 in the 2017-19 biennium. The Subcommittee also approved \$300,000 General Fund on a one-time basis for use by Eastern Oregon University for costs associated with starting a collegiate wrestling program.

The Subcommittee approved a one-time \$350,000 General Fund appropriation to the Higher Education Coordinating Commission (HECC) for a grant to the College Inside program. This is a program designed to allow incarcerated students obtain a two-year college degree that is transferable to a four-year university.

The Subcommittee approved a one-time \$350,000 General Fund appropriation to Higher Education Coordinating Commission (HECC) for a grant to the College Possible organization. This program provides mentoring, coaching, and other assistance to low income students to encourage them to go to college and help them apply for college and financial aid.

The Subcommittee approved a \$62,300 General Fund appropriation for use by Oregon Solutions at Portland State University to pay the expenses of the Task Force on the Willamette Falls Navigation Canal and Locks as they conduct the work directed in SB 131.

The Subcommittee clarified that of the \$151,390,838 General Fund increase approved for the Public University Support Fund program area in House Bill 5024, \$41,095,238 was for continuation of the tuition buy down funding provided to public universities in House Bill 5101 (2013 Special Session).

The Subcommittee approved a \$4,477,055 increase in the Other Funds expenditure limitation for payment of the costs of issuing Article XI-F general obligation bonds, Article XI-G general obligation bonds, and Article XI-Q general obligation bonds on the behalf of community colleges and public universities.

The Subcommittee also approved giving the Higher Education Coordinating Commission (HECC) nonlimited authority to make Other Funds expenditures necessary to disburse general obligation bonds sold during the 2013-15 biennium for the benefit of public universities. Disbursement of future bond sales will be done by HECC, but during the 2013-15 biennium the Department of Administrative Services (DAS) was given initial authority to disburse these proceeds. As the bond project duties related to issuance of Article XI-F and XI-G general obligation bonds transition from DAS to HECC per House Bill 3199, both agencies were given nonlimited authority to disburse proceeds of bonds issued during 2013-15. The total amount of undisbursed proceeds as of June 30, 2015 from 2013-15 bond sales is \$196,523,642. The initial estimate of the amount of 2013-15 proceeds HECC will disburse per agreements with public universities in 2015-17 is \$50,648,642, with DAS disbursing \$145,875,000. These amounts will likely change once the timing of final transition from DAS to HECC is known.

Oregon Health & Science University

The Subcommittee approved the establishment of a \$200,035,000 Other Funds expenditure limitation for DAS to disburse Article XI-G bond proceeds to the Oregon Health and Science University (OHSU) to fund Knight Cancer Institute capital construction costs. In addition, the Subcommittee approved an \$8,522,485 General Fund appropriation to pay debt service on XI-G bonds issued during the 2015-17 biennium for the Knight Cancer Institute project.

House Bill 3199 (2015) provided that the Department of Administrative Services (DAS) would continue to make debt service payments on behalf of OHSU on legacy debt issuance, including \$30,909,888 debt service paid with Tobacco Master Settlement Agreement (TMSA) funds. To accommodate this requirement, the Subcommittee approved providing DAS with \$38,689,306 Other Funds expenditure limitation to make debt

service payments. Revenue for making \$7,779,418 debt service payments on non-TMSA supported Article XI-F bond debt will be provided by OHSU.

HUMAN SERVICES

Department of Human Services

To support two pilot projects in the Child Welfare program, the Subcommittee approved \$800,000 General Fund and increased Federal Funds expenditure limitation by \$160,000; funding is approved on a one-time basis with future program support or integration dependent on resources and pilot outcomes. The following budget note, which lays out the goals and expectations for the pilot projects, was also approved:

Budget Note:

The Department of Human Services is directed to work with community-based organizations to develop and implement two pilot programs, one serving a rural part of the state and the other one serving an urban area, to improve the quality and effectiveness of foster care for children and wards who have been placed in the Department's legal custody for care, placement, and supervision. The programs shall target youth who have experienced multiple foster care placements and who are at significant risk of suffering lifelong emotional, behavior, developmental, and physical consequences due to disrupted and unsuccessful placements in the foster care system. The following services for foster parents shall be included in the programs: trauma-informed, culturally appropriate care training; behavioral supports; ongoing child development and parent training; 24-hour, daily on-call caregiver support; respite care; tutoring; and assistance with locating immediate and extended healthy, biological family members.

Each pilot program will have an advisory group that includes at least one individual who has experienced multiple placements in the foster care system and at least one foster parent. The legislative expectation is that at least \$800,000 of the total funding for the pilots will be provided directly to community-based organizations to deliver program services. On or before May 1, 2017, the Department shall report to the legislative committees having authority over the subject areas of child welfare and juvenile dependency regarding the status of the pilot programs and, to the extent possible, placement outcomes for children and wards who participated in the pilot program and children and wards not receiving pilot program supports. The Department will also provide an update on the pilot projects as part of its budget presentation during the 2017 legislative session.

To provide and test targeted community college career pathway training opportunities for Temporary Assistance for Needy Families and Employment Related Day Care clients, the Subcommittee approved \$500,000 General Fund for a one-time pilot project in Jackson and Josephine counties. Eligible clients will be in enrolled training programs that match up with in-demand, high wage job openings, such as in the healthcare or information technology areas. Clients will receive a scholarship/stipend to help augment Pell grants, with average awards expected to be about \$2,000 per client; about 150 clients are estimated to participate in the program over the biennium. The pilot project is a joint effort between the Rogue Workforce Partnership, the Oregon Employment Department, and the Department of Human Services.

The Subcommittee approved \$350,000 General Fund to provide transitional (one-time) funding for the Home Care Commission's private pay registry. This program, which enables private payers to buy home care services through the home care registry, was authorized by House Bill 1542 (2014) and is expected to be fee supported once fully up and running in January 2016.

The Subcommittee approved \$1,800,000 General Fund to restore a reduction made in the primary budget bill for the Department (House Bill 5026). The funding will provide ongoing support for options counseling provided through the Aging and Disability Resource Connection (ADRC). The program helps people identify their long term care needs and preferences, understand the service options available to them, and make decisions about their care.

The Subcommittee approved \$400,000 General Fund, on a one-time basis, to increase support funding for the Oregon Hunger Response Fund (Oregon Food Bank); between funding in both the DHS and the Housing and Community Services Department budgets, a total of \$3.2 million General Fund is now appropriated in the 2015-17 biennium to help the fund fight hunger.

The Subcommittee approved \$150,000 General Fund to provide ongoing support for the Hunger Task Force, which is charged with advocating for hungry persons, and contributing to the implementation and operation of activities and programs designed to alleviate or eradicate hunger in Oregon. House Bill 2442 (2015) designates the Department of Human Services as the entity in administering the state policy on hunger and also requires the agency to support and staff the task force, based upon the availability of legislatively approved funding for such purposes.

To cover Phase II development and implementation of a streamlined and integrated Statewide Adult Abuse and Report Writing System, the Subcommittee approved \$2,277,037 General Fund and \$3,355,000 Other Funds expenditure limitation (\$5.6 million total funds). Phase I planning funding was approved by the Emergency Board in May 2014, based upon demonstrated need for a stable, integrated adult abuse data and report writing system to deal with Oregon's growth in an aging population, an annual increase of 5-8% in abuse referrals, and an increased need for services across all demographics. The Other Funds portion of the project will be financed with Article XI-Q bonds; the General Fund amount includes \$839,543 to cover debt service payments in the second year of the biennium.

The Department will continue its work on the project according to direction from the Joint Ways and Means Subcommittee on Information Technology, which recommended incremental and conditional project approval. Required actions under that guidance include, but are not limited to, working closely with and regularly reporting project status to the Office of the State Chief Information Officer (OSCIO) and Legislative Fiscal Office (LFO), while following the joint OSCIO/LFO Stage Gate Review Process. A detailed list of next steps and requirements was transmitted to the agency. The Department of Administrative Services is expected to unschedule the General Fund and Other Funds expenditure limitation for the project pending finalization of a controlled funding release plan that is tied to planning needs and the completion of certain stage gate requirements. Funding may be rescheduled with the joint approval of the OSCIO, the Chief Financial Office, and LFO.

House Bill 5026 included a rate increase for providers serving people with Intellectual and Developmental Disabilities (IDD). To ensure clarity of legislative direction regarding implementation of the rate increase, the Subcommittee adopted the following budget note:

Budget Note:

It is the intent of the Legislature that \$26.7 million total funds in provider rate increases approved in House Bill 5026 (budget bill for the Department of Human Services) result in wage increases for direct care staff serving people with intellectual and developmental disabilities (IDD). The legislative expectation is that compensation (wages and/or benefits) for direct care staff in programs serving people with IDD should be increased by at least 4% during the 2015-17 biennium.

During the 2016 legislative session, an informational hearing will be scheduled for IDD community providers to present the actions they have taken or plan to take to meet budget note requirements. On a parallel track and prior to seeking an allocation from the special purpose appropriation, the Department of Human Services will compile information on any complaints received regarding wage increases and consult with legal counsel and contract staff to determine the best, yet most cost-effective, approach to address potential provider non-compliance. The Department will also report to the Joint Committee on Ways and Means during the 2017 legislative session on activity related to and progress made under this budget note.

For the same program, the Subcommittee approved the budget note set out below on exploring a provider assessment component to help fund IDD programs. Along with the required reporting, and depending on assessment's content or results, the Department may also work with the appropriate interim policy committee on potential statutory changes.

Budget Note:

The Department of Human Services shall work with the intellectual and developmental disabilities (IDD) provider community and appropriate state and federal agencies to assess the feasibility, potential benefits, and potential drawbacks of a provider assessment, or transient lodging tax, on the provider organizations serving adults with IDD, with the goal of maximizing federal matching funds for IDD services and addressing the direct care workforce shortage. The Department shall report the results of its assessment to the Legislature by December 1, 2015.

Oregon Health Authority

Senate Bill 5507 approves \$10,000,000 one-time General Fund resources to provide grants to safety net providers, through the Safety Net Capacity Grant Program. This program will provide grants to community health centers, including Federally Qualified Health Centers and Rural Health Centers, as well as School-Based Health Centers, with the goal of providing services for children not eligible for any current state program. The agency will need to develop an application process for these competitive grants; develop a process to award the grants, including amounts to fund education and outreach to the target population; develop a process for clinics to report services rendered; provide reporting to the Legislature and stakeholders; and include a stakeholder engagement process to advise the program development and implementation. The agency expects to fund two full-time positions out of this total funding, in order to implement the program as described.

Because of the continuing transition of the Oregon Health Plan caseload, the Subcommittee recognized the increased risk of caseload forecast changes. A special purpose appropriation of \$40 million is made to the Emergency Board for caseload costs or other budget challenges in either the Oregon Health Authority (OHA) or Department of Human Services. The Subcommittee included two budget notes related to the Oregon Health Plan:

Budget Note:

The Oregon Health Authority shall engage in a rural hospital stakeholder process to gather input on potential transformation strategies to ensure that Oregon's small and rural hospitals continue to be sustainable in the future. Potential transformation strategies could include grant or bridge funding, transformation pilot programs, or incentive programs to assure funding stability for hospitals and access to health care services for rural Oregonians. Based on the work with stakeholders, OHA will develop a set of recommendations.

OHA shall report to the Joint Committee on Ways and Means Committee during the 2016 legislative session on any hospital assessment revenues received for the 2013-15 biennium and available for use in 2015-17. The revenue may include assumed hospital assessment revenue in the OHA 2015-17 budget or any additional hospital assessment revenue not included in the OHA budget, that could potentially be used to fund one or more of the strategies recommended, but not to exceed \$10 million. The agency should include in that report any information on federal matching resources that may be available for those strategies.

Budget Note:

The Oregon Health Authority is directed to prepare a report in collaboration with the Employment Department stating the number of Oregonians enrolled in the Oregon Health Plan while employed at least 260 hours in any calendar quarter by a company with 25 or more employees. This report should be presented to the interim Joint Committee on Ways and Means, Subcommittee on Human Services no later than January 2016.

The Subcommittee approved a one-time appropriation of \$160,000 General Fund for OHA to contract with the Dental Lifeline Network, or other qualified organization, for development and operation of a Donated Dental Services program to benefit needy, disabled, aged, and medically compromised individuals. The program will establish a network of volunteer dentists, including dental specialists, to donate dental services to eligible individuals, establish a system to refer eligible individuals to appropriate volunteers, and develop and implement a public awareness campaign to educate individuals about the availability of the program. The program will report to OHA at least annually the number of people served, procedures during the year, procedures completed, and the financial value of the services completed. The funding is part of a commitment to spending on senior programs that originated in the 2013 special session.

The Subcommittee approved \$200,000 General Fund for providing fresh Oregon-grown fruits, vegetables, and cut herbs from farmers' markets and roadside stands to eligible low-income seniors under the Senior Farm Direct Nutrition Program. Another \$100,000 General Fund was added for the same purpose for eligible individuals through the Women, Infants and Children Program. Both these program enhancements are one-time.

General Fund was increased by \$600,000 for school-based health centers. This funding will provide state grants of \$300,000 to three new school-based health centers that recently completed their planning processes. It will also allow the agency to provide \$300,000 of funding to existing school-based health centers to bring all centers closer to parity in state funding.

Other Funds expenditure limitation is increased by \$137,152 to increase the staffing level for the Pesticide Analytical Response Center by one half-time position (0.50 FTE). Funding for the position will come as a special payment from the Department of Agriculture supported by an increase in pesticide product registration fees.

The Subcommittee directed the Oregon Health Authority to collaborate with the Department of Consumer and Business Services and the University of Oregon, in the following budget note:

Budget Note:

The Oregon Health Authority, in collaboration with the Department of Consumer and Business Services, shall work with the University of Oregon on the vaccination program for meningitis. The Department of Consumer and Business Services shall ensure timely insurance coverage is covering appropriate costs for those with insurance. The Oregon Health Authority shall, within existing emergency preparedness funds, work with the University of Oregon on funding appropriate costs. The Oregon Health Authority and the University of Oregon shall report to the appropriate legislative committee the final cost of the program including any additional funding needs by December 2015 and any recommendations to ensure effective and efficient response to any future events.

Lottery bond proceeds of \$20 million were approved for the development of housing for individuals with mental illness or addiction disorders, through the Housing and Community Services Department (HCSD). OHA will work with HCSD throughout the process used to identify partners and financing for projects. OHA will continue to work with their partners, including the National Alliance on Mental Illness and the Oregon Residential Provider Association, as well as other stakeholders, to set up a workgroup that will be responsible for providing recommendations on project priorities to HCSD.

Lottery bond proceeds of \$3 million were approved to fund a portion of the costs to build a new sixteen-bed facility for the Secure Adolescent Inpatient Program, run by Trillium Family Services. These funds will be distributed through the Department of Administrative Services. This project will replace old, obsolete facilities at the Children's Farm Home campus near Corvallis. This program serves adolescents at the highest level of mental health acuity in the state, including children on the Oregon Health Plan, and those referred through the Oregon Youth Authority and the Juvenile Psychiatric Security Review Board.

The following budget note was included related to the Addictions and Mental Health programs:

Budget Note:

The Oregon Health Authority shall conduct a minimum of five community meetings in a variety of geographic locations across the state. The goal of the community meetings is to capture, understand, and report to the Legislature on the experience of children, adolescents, and adults experiencing mental illness and their ability to access timely and appropriate medical, mental health and human services to support their success in the community. The meetings shall not be restricted to publicly financed services or individuals eligible for public benefits. The focus will be on the entirety of the Oregon mental health system, both public and private. Issues to be considered should include but not be limited to:

- Access to child and adolescent services
- Boarding in hospital emergency rooms
- Access to housing, addiction, and recovery services
- Family support services
- Waiting periods for services

- Workforce capacity
- Affordability for non-covered individuals to access mental health services
- Coordination between behavioral health and physical health services

The Oregon Health Authority shall consult and coordinate with stakeholders to plan and conduct the community meetings. The Oregon Health Authority is expected to report progress and findings to the appropriate legislative committees and the 2016 Legislature.

The Subcommittee included the following direction in regards to fee-for-service (both Medicaid and non-Medicaid) rate increases to addiction treatment providers:

Budget Note:

The Oregon Health Authority will use \$3.5 million of the \$6 million included in the new investments for A&D services included in the OHA 2015-17 budget to increase rates to addiction treatment providers. OHA will report the final rate increases to the interim Joint Committee on Ways and Means by November 2015.

Long Term Care Ombudsman

The Subcommittee added \$100,000 General Fund on a one-time basis to provide interim support for the agency as it continues to ramp up new programs, including advocacy for residents of independent living sections of Continuing Care Retirement Communities as required under Senate Bill 307 (2015). The agency has also been undergoing a leadership transition and is facing challenges in volunteer recruitment; the additional funding will allow the Long Term Care Ombudsman to contract or to make a short-term hire for program development expertise to focus on these needs over the first year of the biennium.

JUDICIAL BRANCH

Oregon Judicial Department

The Subcommittee increased Judicial Department expenditures by \$40,955,000, including \$700,000 General Fund, and \$40,255,000 Other Funds.

The Subcommittee appropriated \$100,000 General Fund to increase funding for the Oregon Law Commission. This action raises total General Fund support for the Oregon Law Commission in the 2015-17 biennium budget to \$331,319, a 45.3 percent increase over the 2013-15 biennium funding level. The Subcommittee also added a one-time General Fund appropriation of \$600,000, for support of the Oregon State Bar Legal Services Program (a.k.a., Legal Aid). The General Fund appropriation will supplement the \$11,900,000 of Other Funds support for Legal Aid provided in Senate Bill 5514, and is approximately a 5 percent increase over the base funding level.

The Subcommittee approved Other Funds expenditure limitation increases for county courthouse capital construction projects funded through the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF). The legislatively adopted budget includes \$27,775,000 of Article XI-Q bond proceeds authorized in House Bill 5005 for the courthouse capital construction projections funded through the OCCCIF. The approved

bond proceeds include \$17.4 million for the Multnomah County Central Courthouse project, \$2.5 million for the Jefferson County Courthouse project, and \$7,875,000 for the Tillamook County Courthouse project.

The Legislature previously authorized Article XI-Q bonds for the Multnomah County and Jefferson County projects in the 2013-15 biennium budget. The Subcommittee increased the OCCCIF Other Funds expenditure limitation by \$39.8 million to allow expenditures of up to \$19.9 million of bond proceeds and of up to \$19.9 million of required county matching funds for these two projects. The Subcommittee did not approve Other Funds expenditure limitation for the Tillamook County Courthouse project. The Judicial Department will report to the Joint Committee on Ways and Means or to the Emergency Board on the Tillamook County Courthouse project, and request Other Funds expenditure limitation for the project, prior to distributing any money from the OCCCIF for the Tillamook County Courthouse project.

The Subcommittee also increased the Judicial Department operations Other Funds expenditure limitation for operations by \$455,000, for the cost of issuance of Article XI-Q bonds for OCCCIF projects.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee approved a \$25,000 General Fund increase to the Predator Control program, bringing the program total to \$447,718 General Fund, as well as, a \$30,000 General Fund increase to the Wolf Compensation and Grant Assistance program, bringing the program total to \$233,000 General Fund.

The Subcommittee also approved a \$1,747,018 Other Funds expenditure limitation increase to support enhancements to the Pesticides program. The enhancements include the addition of 6 positions (5.26 FTE) to the program. The positions will be made up of four pesticide investigators (NRS 3), one customer service representative (NRS 3), and one case reviewer (NRS 4). The additional investigative staff is needed to manage existing caseload requirements. Other enhancements include laboratory testing and sampling of pesticides, as well as, modification of the existing investigation and case management database. An additional \$108,326 Other Funds was approved to increase the ODA staffing level for the Pesticide Analytical Response Center (PARC) by 0.50 FTE. ODA also increased the existing transfer made to the Oregon Health Authority (OHA) by \$137,152 Other Funds to increase the ODA paid OHA staffing level for the Pesticide Analytical Response Center by 0.50 FTE. Revenue to support these various Other Funds increases will come from increases in pesticide product registration fees approved in House Bill 3459.

Department of Environmental Quality

The Subcommittee approved \$280,000 General Fund for a Portland Harbor Statewide Coordination policy position. According to the Governor's requested budget, this is a senior-level policy position that will be housed in DEQ, but will report to the Governor's natural resources policy advisor. This Operations and Policy Analyst 4 position will be phased in on January 1, 2016 (0.75 FTE). In addition, \$110,092 Other Funds expenditure limitation and one half-time NRS 3 position (0.50 FTE) was approved for implementation of the residential asbestos inspection program established by Senate Bill 705, which passed earlier this session.

Department of Fish and Wildlife

The Subcommittee approved allowing the Oregon Department of Fish and Wildlife to retain \$5,000 General Fund savings from Department of Administrative Services' assessment reductions that will be used to pay for the study in Senate Bill 779. This study is to determine whether ORS 497.006 should be amended to allow additional members of the uniformed services to be considered resident persons for the purpose of purchasing licenses, tags, and permits issued by the State Fish and Wildlife Commission.

The Subcommittee approved a one-time General Fund appropriation of \$500,000 to improve and protect sage grouse habitat through actions, such as juniper removal, that improve the resilience of sagebrush habitat to wildfire.

The Subcommittee also approved a \$25,000 General Fund increase in state support for the Predator Control program, bringing the state support total to \$453,365 General Fund.

Department of Forestry

The Subcommittee approved a one-time appropriation of \$809,377 General Fund to the Fire Protection Division of the Oregon Department of Forestry (ODF) for sage grouse habitat protection and improvement. This amount is in addition to amounts contained in the agency's budget bill for the same purposes. The appropriation includes \$109,377 for a limited-duration, half-time (0.50 FTE) Natural Resource Specialist 1 position and associated services and supplies to provide administrative support and technical training to rangeland protection associations. The appropriation also includes \$700,000 for grants to support rangeland wildfire threat reductions. The grant funding is for eligible services, supplies, and equipment expenditures of rangeland fire protection associations and counties in addressing rangeland wildfire management and suppression on unprotected or under-protected lands. The funding is to be implemented consistent with wildfire-related provisions of Oregon's plan for addressing the conservation of the greater sage grouse and rural community vitality. Oregon will provide the funding to the Oregon Watershed Enhancement Board, which will oversee the grant program in conjunction with other ODF grant programs.

Department of Land Conservation and Development

The Subcommittee approved the reduction of the General Fund appropriation made to the Department of Land Conservation and Development for the Southern Oregon Regional Pilot Program (SORPP) in the agency's 2013-15 budget (SB 5530, 2013) in the amount of \$194,000 and the re-establishment of that amount as a one-time General Fund appropriation in the 2015-17 biennium. The funding is a portion of the amount established by policy option package 107 in the agency's 2013-15 budget for the purpose of carrying out Executive Order 12-07 that the agency will not expend during the 2013-2015 biennium and that the grant recipient counties have requested to be moved forward to the 2015-17 biennium to allow additional time for the grant-funded work to be completed.

The Subcommittee approved the appropriation of \$300,000 General Fund to establish a SageCon Coordinator, a limited duration Natural Resource Specialist 5 position, to lead staff participating in the SageCon Governance and Implementation Teams. The position will work closely with and take direction primarily from the Governor's Office to provide overall leadership and direction for state agencies working with public and private stakeholder interests in the energy, agricultural, and conservation sectors.

Department of State Lands

Senate Bill 5507 increases the Federal Funds expenditure limitation in anticipation of an Environmental Protection Agency (EPA) wetlands grant in an amount up to \$133,000. The Department expects notification on the grant in October 2015. The Department of Administrative Services (DAS) is expected to unschedule the limitation until such time as State Lands notifies DAS and the Legislative Fiscal Office that the funds are awarded. There is an additional federal limitation increase for EPA grant carryforward in the amount of \$28,488.

Parks and Recreation Department

Several adjustments are made in the Parks and Recreation Department (OPRD) budget to reflect the June 2015 Parks and Natural Resources (Measure 76) Lottery Funds forecast, an increase of \$3 million over the March 2015 forecast. The distribution is \$300,000 for property acquisition, \$500,000 for facilities maintenance, \$58,314 for direct services, and \$362,326 to satisfy the constitutionally directed 12% to local governments. The remainder of the increase is applied to the ending balance. There is also an increase in Other Funds of \$98,740 in direct services to keep funding and ending balances in proportion with approximate percentages of lottery and other funds expenditures.

A \$970,000 fund shift from Federal Funds to Lottery Funds reimburses OPRD for using M76 Lottery Funds to secure acquisition of the Beltz Farm in 2014-15. A subsequent federal grant frees up the lottery dollars for carry-forward expenditure limitation in park development. The State Historic Preservation Office is provided an increase in Federal Funds expenditure limitation of \$70,425. The limitation will be used to pass through two federal Maritime Heritage grants that local entities have been awarded.

The 2015-17 OPRD budget included \$912,494 non-Measure 76 lottery funds to provide debt service on the Willamette Falls bonding in the 2013-15 budget. The debt service is eliminated as it is not needed; the \$5 million bond request has been satisfied with cash instead.

Other Funds expenditure limitation is increased by \$11,716,805 for three lottery bond-funded purposes. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2017-19 is \$2.2 million non-Measure 76 Lottery Funds.

The Portland Parks and Recreation Department is to receive \$1,500,000 lottery bond proceeds passed through the Parks and Recreation Department for the Renew Forest Park project. The cost of issuance for this project is \$42,071 Other Funds.

The Main Street Revitalization Grant program is funded with \$2,500,000 lottery bond proceeds. OPRD will design, develop, administer, account for, and monitor the new grant program, beginning late in the 2015-17 biennium. Because new positions will be needed to manage the grants, OPRD will need to request funding for them during the 2016 legislative session. The cost of issuance for this bond sale is \$51,972 Other Funds.

Lottery bond proceeds in the amount of \$7,500,000 will be applied to the Willamette Falls Riverwalk project in Oregon City. The cost of issuance is \$122,761 Other Funds.

Water Resources Department

The Subcommittee approved the establishment of Other Funds expenditure limitation for the Water Resources Department for the expenditure of lottery bond proceeds as follows:

- \$2,000,000 one-time Other Funds expenditure limitation for the purpose of making grants and paying the cost of direct services for the qualifying costs of planning studies performed to evaluate the feasibility of developing a water conservation, reuse, or storage project, as described in ORS 541.566, and \$47,477 one-time Other Funds expenditure limitation for the payment of bond issuance costs from Lottery bond proceeds from the Water Conservation, Reuse, and Storage Investment Fund established under ORS 541.576. The bonds are anticipated to be issued at the end of the 2015-17 biennium and, therefore, no debt service expenditures are anticipated in the 2015-17 biennium. The cost of debt service for the 2017-19 biennium is estimated to be \$418,891.
- \$750,000 one-time Other Funds expenditure limitation for the expenditure of Lottery bond proceeds for facilitation of the preparation of place-based integrated water resources strategies as described by Section 2(2) of Senate Bill 266 (2015) from the Water Supply Fund established by Chapter 906, Section 10(1), Oregon Laws 2009. The bonds are anticipated to be issued at the end of the 2015-17 biennium and, therefore, no debt service expenditures are anticipated in the 2015-17 biennium. The cost of debt service for the 2017-19 biennium is estimated to be \$156,831
- \$11,000,000 one-time Other Funds expenditure limitation for the purpose of making grants or entering into contracts to facilitate water supply projects in the Umatilla Basin and for the payment of professional services such as third-party contract administration and quality control contracts related to the projects from the Water Supply Fund established by Chapter 906, Section 10(1), Oregon Laws 2009. The bonds are anticipated to be issued at the end of the 2015-17 biennium and, therefore, no debt service expenditures are anticipated in the 2015-17 biennium. The cost of debt service for the 2017-19 biennium is estimated to be \$2.3 million.
- \$1,000,000 one-time Other Funds expenditure limitation for the purpose of making one or more grants to individuals or entities to repair, replace, or remediate water wells in the Mosier Creek area from the from the Water Supply Fund established by Chapter 906, Section 10(1), Oregon Laws 2009. The bonds are anticipated to be issued at the end of the 2015-17 biennium and, therefore, no debt service expenditures are anticipated in the 2015-17 biennium. The cost of debt service for the 2017-19 biennium is estimated to be \$190,071.
- \$280,433 one-time Other Funds expenditure limitation for the payment of bond issuance costs for the three items above from the Water Supply Fund established by Chapter 906, Section 10(1), Oregon Laws 2009. The cost of debt service for the 2017-19 biennium is estimated to be \$2.3 million.
- \$6,362,979 one-time Other Funds expenditure limitation for the purpose of carrying out sections 1 to 15 of Chapter 784, Oregon Laws 2013 and the payment of bond issuance costs from the Water Supply Development Fund established under ORS 541.656. Of the total, \$112,979 is for bond issuance costs.

The Subcommittee approved the establishment of \$30,000,000 one-time Other Funds expenditure limitation for the expenditure of general obligation bond proceeds from bonds issued under of Article XI-I (1) for the purposes provided in ORS 541.700 to 541.855 and for the payment of bond issuance costs from the Water Development Loan Fund.

The Subcommittee approved the establishment of Other Funds expenditure limitation in the amount of \$520,000 for bond issuance costs and \$1,201,865 for debt service payments associated with the issuance of bonds issued under of Article XI-I (1) for the purposes provided in ORS 541.700 to 541.855 from the Water Development Loan Administration and Bond Sinking Fund established under ORS 541.830.

Oregon Watershed Enhancement Board

The Subcommittee approved a \$200,000 Federal Funds expenditure limitation increase to the Grants program from Pacific Coastal Salmon Recovery Fund (PCSRF) monies to increase the amount of PCSRF funding transferred to the Oregon Department of Fish and Wildlife (ODFW) to a total of \$9,511,859, which is the amount anticipated to be transferred by the Oregon Watershed Enhancement Board to ODFW in Senate Bill 5511, the budget bill for the Oregon Department of Fish and Wildlife. Miscommunication during development of the two agencies' request budgets prevented confirmation of matching amounts.

The Subcommittee also directed the Oregon Watershed Enhancement Board to increase the total amount of Lottery Funds from the Watershed Conservation Grant Fund made for weed grants by \$500,000, on a one-time basis. These additional Grant funds are to be used to improve sage grouse habitat through landowner actions to inventory, treat, and reduce plant invasive species threats to sage grouse habitat and rural economic values and restore native plant habitat. OWEB is directed to work with the Department of Agriculture, local weed boards, and other local delivery mechanisms in getting this additional \$500,000 on the ground improving sage grouse habitat in the shortest time possible.

PUBLIC SAFETY

Department of Corrections

Article XI-Q bonding in the amount of \$14.2 million is included in House Bill 5005 and capital construction expenditure limitation is approved in House Bill 5006. The bonding covers continued work at the Department's backlog of deferred maintenance. Specifically the funding addresses 25 priority 1, statewide projects. The bonds will be issued in 2017, with debt service beginning in the 2017-19 biennium at \$3.7 million General Fund. This bill includes Other Funds expenditure limitation for cost of issuance in the amount of \$254,568.

Senate Bill 5507 includes a one-time \$400,000 General Fund appropriation to the Department of Administrative Services for a community-based organization, the YWCA of Greater Portland, to administer the Family Preservation Program (FPP) at Coffee Creek Correctional Facility. The program description is in the Department of Administrative Services section of this report.

While the YWCA of Greater Portland will implement the program, the DOC also has a role in the program's success. The following budget note is intended to clarify the DOC role in administering the FPP:

Budget Note:

The Department of Corrections is directed to work with the YWCA to serve the best interests of the children of incarcerated parents by facilitating enriched visitation, parenting education, and family support. Cooperation will include:

- DOC staff assisting in the referral of high-risk offenders to the program and conferring with the Department of Human Services about referral of possible high-risk children,
- Providing adequate program space for twice-monthly therapeutic, face-to-face parent and child visiting sessions for a minimum of three hours per session,
- Facilitating parent-teacher conferences and parent-caregiver communication and visitation, and
- Providing appropriate outcome data to the YWCA.

Criminal Justice Commission

The 2015-17 budget for the Criminal Justice Commission is increased by \$5,000,000 General Fund to enhance the \$35 million General Fund provided for Justice Reinvestment Initiative grants in the agency's budget bill, Senate Bill 5506. This appropriation brings the total available for the program in 2015-17 to \$40 million.

Department of Justice

The Department of Justice generates the majority of its Other Funds revenue from charges to state agencies for legal services. The 2013-15 biennium Attorney General rate was \$159 per hour and generated an estimated \$139.1 million. The 2015-17 Attorney General rate for the legislatively adopted budget is \$175 and is estimated to generate \$153.3 million. This is a \$14.2 million increase (10.2 percent). The change to the Legal Services rate in agency budgets is addressed as part of this measure.

The Subcommittee approved funding for the second "execution phase" (design, construction, testing, and implementation) of the agency's child support information technology replacement project (Child Support Enforcement Automated System, or CSEAS). While the project is still in the latter stages of the initial planning phase, the agency plans to move into the execution phase of the project during the 2015-17 biennium. Application system source code, database design documentation, system documentation, and other necessary artifacts from California, Michigan, and New Jersey will be acquired to facilitate the development of the new system. The project will also begin requirements validation and conduct Joint Application and Joint Technical Design sessions prior to the designing of the new system. The project will then work on the system design and construction of the new system, including data conversion and migration planning, and eventually application testing and implementation.

However, because the agency has not completed all required planning phase activities and documentation, and because it has not received Stage Gate #3 Office of the State Chief Information Officer endorsement of its foundational project management documentation (including a readiness and ability assessment), the execution phase of the project cannot actually begin until the agency first satisfactorily completes all remaining planning phase activities, including the completion of all the Joint Committee on Ways and Means – Information Technology Subcommittee recommendations for the CSEAS project (see below). Until these funding conditions are met, almost all "execution phase" funding will remain unscheduled (see below direction that funds be unscheduled).

The Subcommittee approved \$15,209,670 of Other Funds expenditure limitation for project costs, which is to be financed with Article XI-Q bonds approved in House Bill 5005. The Subcommittee also approved \$29,997,991 Federal Funds expenditure limitation and the establishment of 22 permanent full-time positions (21.13 FTE). This includes personal services of \$3.6 million and services and supplies of \$41.8 million. The amount for services and supplies includes \$35.3 million total funds of contractor payments for: project management, including organization change management services; implementation; independent quality assurance; and independent verification and validation.

Project revenues also include an estimated \$2.9 million in bond proceeds that were authorized and issued during the 2013-15 biennium but remained unexpended. Associated Other Funds expenditure limitation, which was not part of the agency's request, may be requested at a future date.

The Department of Administrative Services is expected to unschedule \$10.7 million of Other Funds expenditure limitation and \$20.8 million Federal Funds expenditure limitation that may be scheduled based upon the joint approval of the Office of the State Chief Information Officer and

the Legislative Fiscal Office. The agency is to submit a report on its compliance, as part of a request to schedule funds, with the Joint Committee on Ways and Means – Information Technology Subcommittee recommendations for the CSEAS project (see below) as well as submit a rebaselined budget for the project.

The Department of Administrative Services is requested to establish a new Summary Cross Reference in the Oregon Budget Information Tracking System for the Child Support Enforcement Automated System program in order to segregate all project costs from the Child Support Division and other Division's operating costs.

Unless otherwise approved by the Legislature or the Emergency Board, the positions budgeted for the project are established as permanent full-time positions under the following conditions: (a) the positions will be abolished on or before the completion of the project; (b) the positions are to remain in the CSEAS program (i.e., CSEAS summary cross reference) and may not be transferred to any other program or used for any other purpose other than the development to the CSEAS project; and (c) the positions may not be included in any permanent finance plan action.

Other Funds expenditure limitation of \$205,330 is included for the cost of issuance of the bonds.

The Subcommittee appropriated \$2,407,587 in additional General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in House Bill 5005.

The Subcommittee adopted the Joint Committee on Ways and Means – Information Technology Subcommittee recommendation for the CSEAS project:

- Work with the Office of the State Chief Information Officer (OSCIO) and LFO to finalize a corresponding incremental funding release plan that is based upon completing all remaining foundational documentation deficiencies and stage gate 2 and 3 requirements.
- Regularly report project status to the OSCIO and LFO throughout the project's lifecycle.
- Continue to follow the Joint State CIO/LFO Stage Gate Review Process.
- Utilize a qualified project manager with experience in planning and managing programs and projects of this type, scope, and magnitude.
- Work with the OSCIO to obtain independent quality management services. The contractor shall conduct an initial risk assessment and respond to DOJ feedback, perform quality control reviews on the key CSEAS Project deliverables including the business case, individual cost benefit/alternatives analysis documents, and foundational project management documents as appropriate, and perform ongoing, independent quality management services as directed by the OSCIO.
- Provide both OSCIO and LFO with copies of all QA vendor deliverables.
- Submit the updated detailed business case, all project management documents, initial risk assessment, and quality control reviews to the OSCIO and LFO for stage gate review.
- Work with OSCIO and LFO to conduct a formal readiness/ability assessment at stage gate 3 to validate readiness and ability to proceed to the execution phase of the project.
- Utilize the Office of the State CIO's Enterprise Project and Portfolio Management (PPM) System as it is deployed for all project review, approval, and project status and QA reporting activities throughout the life of the CSEAS Project. Legislative approval to proceed with the

CSEAS Project will be dependent upon OSCIO and LFO concurrence that DOJ is both ready and able to initiate project execution activities.

The Subcommittee established a \$2 million General Fund special purpose appropriation to the Emergency Board for the Defense of Criminal Convictions as a contingency for potential caseload increases.

The Subcommittee also appropriated \$240,550 General Fund to support the Oregon Crime Victims Law Center. This will bring total funding for the program to \$367,800 for the biennium, including \$77,250 General Fund of existing General Fund and \$50,000 Other Funds from the renewal of a state grant.

Oregon Military Department

Senate Bill 5507 includes \$89,563 General Fund and \$358,253 Federal Funds expenditure limitation for three permanent full-time federal operations and maintenance (FOMA) positions (3.00 FTE). These are 3 of 8 positions eliminated from the Portland Air National Guard (PANG) base in 2009 budget cuts, which brought the FOMA workforce to 18, of 26 National Guard authorized positions. In 2013 the Legislature restored the 8 positions as Limited Duration (LD). This funding restores 3 of the LD positions as permanent. The National Guard pays 80% of the cost, General Fund covers the rest. The restored positions will maintain liquid jet fuel receiving, storage, and distribution for all 21 F-15's at PANG; maintain pesticide and herbicide certifications to keep grassy areas in compliance with Port of Portland mandated wildlife standards, which are meant to deter birds from the airfield; and maintain HVAC systems for climate control of critical communications equipment, as well as base fire alarm systems.

Also included is \$250,000 one-time General Fund for the Oregon Military Museum for creation of exhibits and other capital expenditures directly related to the establishment and maintenance of the museum.

Two projects are approved for Article XI-Q bonding (House Bill 5005) and capital construction expenditure limitation (House Bill 5006). The first project is a new Joint Forces Headquarters facility to be located in Salem. Two-thirds of the total bonds will be sold in 2016 and the remainder in 2017. Debt Service in 2015-17 is approved in this bill at \$434,833 General Fund. Second is expansion of the Oregon Youth Challenge Armory in Bend. Those bonds will be issued in 2017, with debt service beginning in the 2017-19 biennium. Cost of issuance is \$153,000 for the two projects; expenditure limitation is included in this bill. Debt service for the two projects in 2017-19 is \$2.3 million General Fund.

Department of State Police

The Subcommittee increased the Other Funds expenditure limitation in the Fish and Wildlife Enforcement Division by \$993,640 for capital equipment replacements costs. Expenditure limitation is increased by \$78,830 Other Funds in the Administrative, Agency Support, Criminal Justice Information systems, and Office of the State Fire Marshal Other Funds limitation to pay for costs associated with reclassifying fourteen positions in the Firearms Background Check program to better address complexity and volume of firearm background checks.

Measure 76 Lottery Funds for Fish and Wildlife Enforcement are increased by \$278,788 for fish and wildlife enforcement. Fish and Wildlife troopers are reduced by (0.50) FTE due to the phase-in of one position approved for patrolling the Columbia River late in the 2015-17 biennium.

The Subcommittee approved nine position reclassifications in the Forensic Services division and one position reclassification in the Administrative Services division. These position reclassifications will better address workload issues associated with evidence handling and chain of custody in the laboratories, will properly align workload and responsibilities in the Administrative Services division, and do not require additional expenditure limitation to accomplish.

Federal Funds expenditure limitation is increased by \$1,163 in the administrative services, agency support, criminal justice information services, and the office of the State Fire Marshal to balance expenditures to federal grant revenues.

Oregon Youth Authority

Article XI-Q bond issuance totaling \$49 million for the 10-Year Strategic Facilities Plan is approved in House Bill 5005. House Bill 5006 authorizes Other Funds capital construction expenditure limitation in the same amount. \$33 million of the bonds will be sold in 2016 and the rest in 2017. General Fund Debt Service in 2015-17 is \$3,115,428, approved in this bill. Other Funds expenditure limitation in the amount of \$1,055,565 for cost of issuance expense is also included in this bill. Debt Service in 2017-19 will be \$8.6 million.

A \$1 placeholder for Federal Funds Debt Service Nonlimited is added; it was not included in the agency's budget report. The dollar acts as a base in the event the state needed to issue taxable bonds. If such bonds were issued, the federal Build America Bonds program could offset part of the additional associated interest costs.

TRANSPORTATION

Department of Aviation

The Subcommittee approved the move of 0.20 FTE from the Operations program to the Search and Rescue program in the Department of Aviation. This shift aligns staff and resources in the Search and Rescue program. Other Funds expenditure limitation is reduced by \$22,537 in the Operations Division and is increased in the Search and Rescue Division in the same amount.

Department of Transportation

The Subcommittee approved the increase of \$130,000 General Fund for the Oregon Department of Transportation's Seniors and People with Disabilities Transportation Program; the funding is part of a commitment to spending on senior programs that originated in the 2013 special session. This program distributes funds to counties, transit districts, and tribes that provide transportation services for older adults and people with disabilities.

The Subcommittee approved an increase in Other Funds expenditure limitation in ODOT's Transportation Program Development section of \$45,000,000 in lottery bond proceeds for ConnectOregon VI. In addition, the limitation is increased by \$653,540 for cost of issuance expenses. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2015-17 is \$8,317,100 Lottery Funds.

Other Funds expenditure limitation is increased in the Rail Division by \$10,000,000 for lottery bond proceeds for the Coos Bay Rail line. In addition, the limitation is increased by \$226,194 for cost of issuance expenses. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2017-19 is \$1,865,288 Lottery Funds.

The Subcommittee approved an Other Funds expenditure limitation of \$475,000 for cost of issuance of \$35,000,000 in General Obligation bonds for seven highway safety improvement projects. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2017-19 is \$5,135,799 General Fund.

The measure gives approval to the agency to move four positions (4.00 FTE) from the Information Services Branch to the Procurement Branch within ODOT's Central Services Division to align purchasing functions agency-wide.

Adjustments to 2013-15 Budgets

Oregon Health Authority

Other Funds expenditure limitation for the Public Employees' Benefit Board for the 2013-15 biennium was increased by \$45 million. This will allow the agency to pay premiums and claims costs for the rest of the biennium.

Department of Land Conservation and Development

The Subcommittee approved the reduction of the General Fund appropriation made to the Department of Land Conservation and Development for the Southern Oregon Regional Pilot Program (SORPP) in the agency's 2013-15 budget (Senate Bill 5530, 2013) in the amount of \$194,000 and the re-establishment of that amount as a one-time General Fund appropriation in the 2015-17 budget. The funding is a portion of the amount established by policy option package 107 in the agency's 2013-15 budget for the purpose of carrying out Executive Order 12-07 that the agency will not expend during the 2013-15 biennium and that the grant recipient counties have requested to be moved forward to the 2015-17 biennium to allow additional time for the grant-funded work to be completed.

Commission on Judicial Fitness and Disability

The Subcommittee transferred \$5,000 of General Fund from administration to extraordinary expenses in the 2013-15 biennium budget, to fund costs directly associated with the investigation of complaints and the prosecution of cases.

BUDGET NARRATIVE

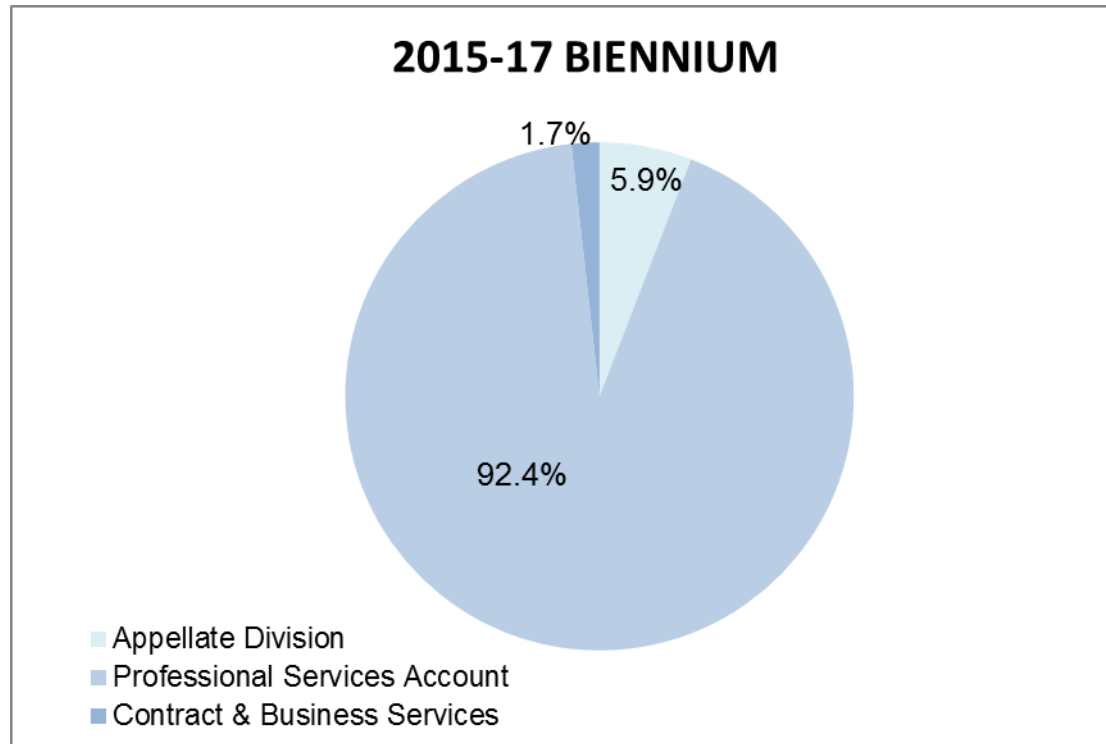
Public Defense Services Commission

Agency Summary

The Public Defense Services Commission (PDSC) is the judicial branch agency responsible for establishing and maintaining a public defense system that ensures the provision of public defense services in the most cost-efficient manner consistent with the Oregon Constitution, the United States Constitution and Oregon and national standards of justice.

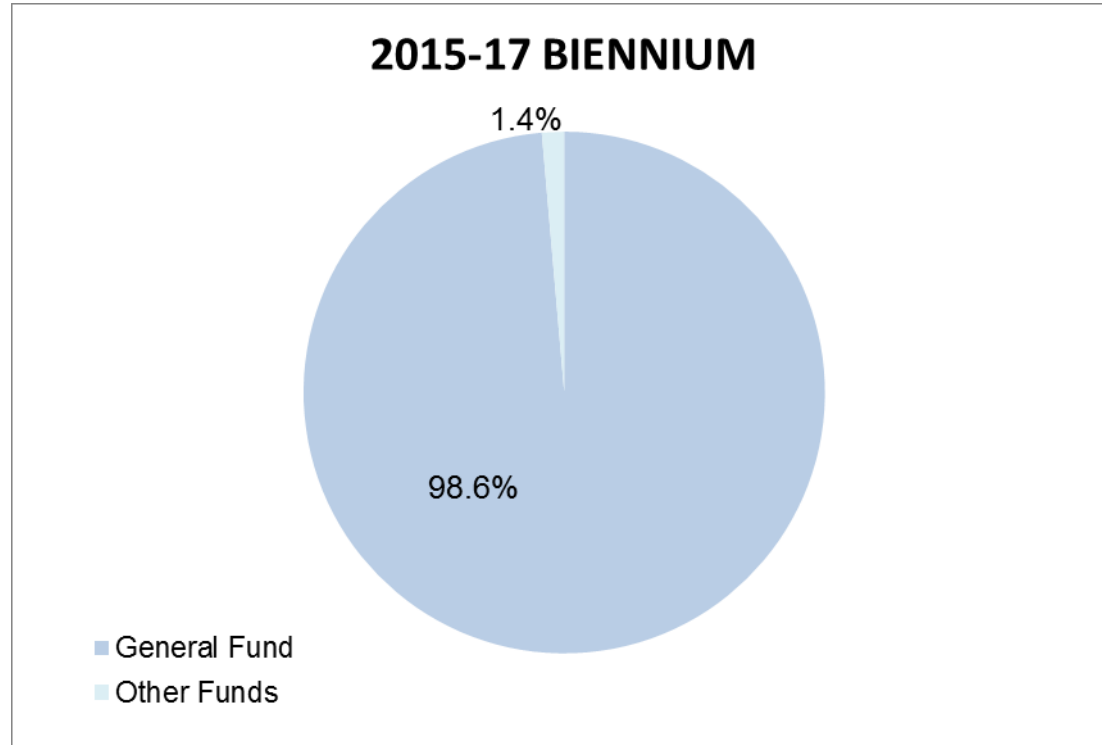
Budget Summary Graphics

How the budget is allocated among programs



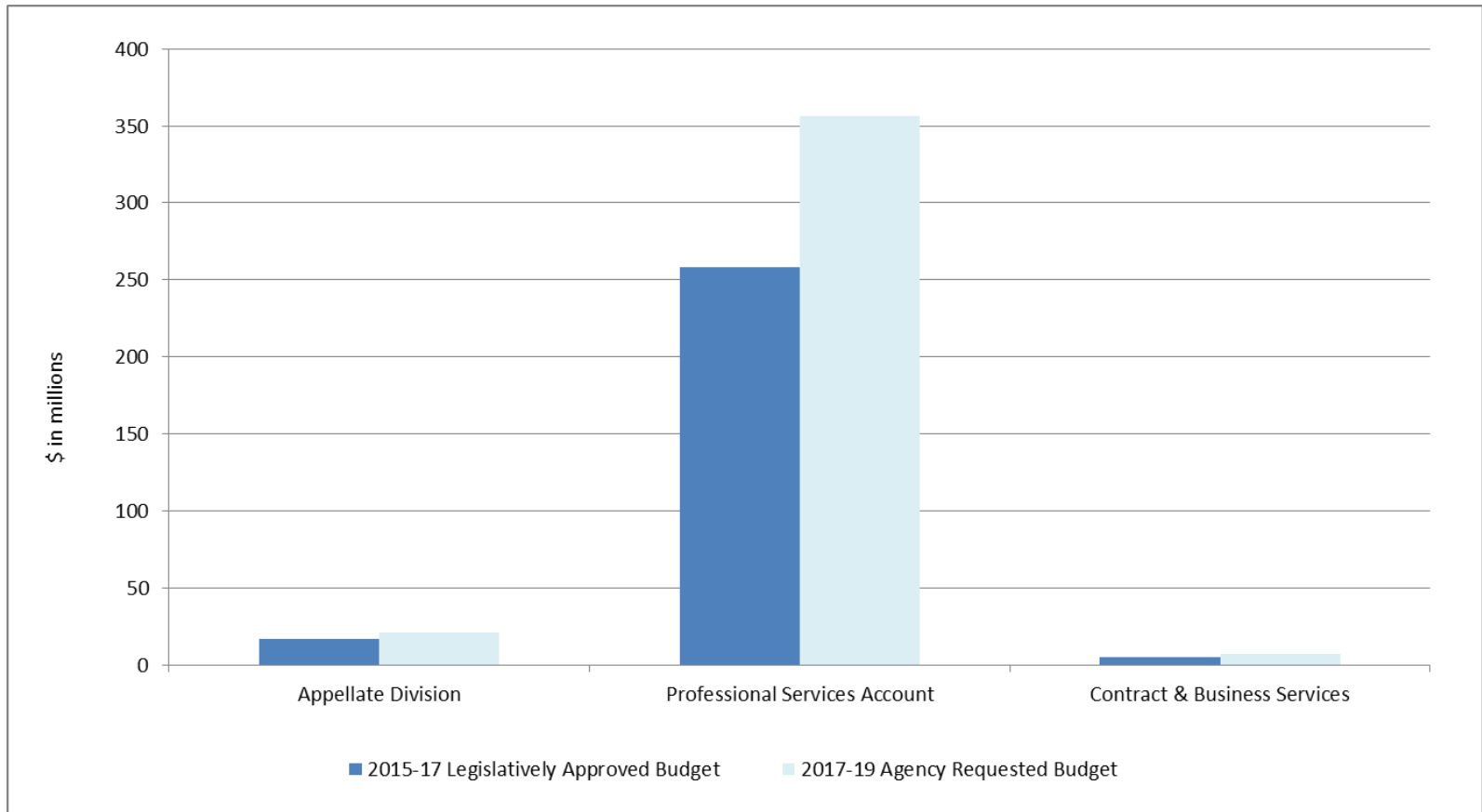
BUDGET NARRATIVE

Distribution by fund types



BUDGET NARRATIVE

Comparison of 2015-17 Legislatively Approved Budget with the 2017-19 Agency Request Budget



BUDGET NARRATIVE

Mission Statement and Statutory Authority

The PDSC's mission is to "ensure that eligible individuals have timely access to legal services, consistent with Oregon and national standards of justice." ORS 151.216 further directs PDSC to administer "a public defense system that ensures the provision of public defense services in the most cost-efficient manner consistent with the Oregon Constitution, the United States Constitution and Oregon and national standards of justice."

Oregon Revised Statutes: PDSC's authority is derived from ORS 151.211 et seq.

Long-Term Plan

A well-functioning statewide public defense system is an essential part of Oregon's public safety and child welfare system. The long-term plan of the PDSC is the maintenance of a sustainable, effective, and cost-efficient public defense system. A key to securing such a system is funding that enables the PDSC to attract and retain qualified attorneys who are supported with appropriate training and other resources, with caseloads that permit competent and appropriate representation of each and every client.

While a defense attorney's first duty is to represent individual clients with skill, loyalty, and zeal, the fulfillment of those obligations generally benefits the entire system. No public interest is served in allowing the innocent to be convicted or in allowing children to be removed from their parents without just cause, or in committing persons to mental institutions who do not require such placements. Judges and prosecutors rely on the defense to protect their clients' interests and the integrity of the system. When the defense does not meet its obligations, the court, prosecution, and community cannot be confident that justice is done.

In communities around the state, judges, prosecutors, and defense attorneys work together to find efficient methods of handling large volumes of cases while preserving the rights of all involved. There are early resolution programs in many communities which help identify cases that can be resolved without trial and moved out of the system so that resources can be concentrated on the cases that require litigation. Drug courts, family courts, and mental health courts rely on judges, prosecutors, and defenders to identify, engage, and support appropriate clients for participation in and successful completion of these treatment focused systems. All parties participate in moving ceremonies to celebrate successful completions. When clients are convicted of criminal offenses, defense attorneys aid the system by helping to identify appropriate evidence-based programs and sanctions that can assist in their clients' rehabilitation. Attorneys for parents and children have been able to identify family members or others who can help address the family's needs without requiring that the family be separated. Some of these attorneys also identify treatment resources previously unknown to the child welfare system.

BUDGET NARRATIVE

In order for the public defense system to perform its statutory and constitutional function, it must be adequately funded. Quality representation requires that there be qualified, experienced, and dedicated defenders. In order to sustain Oregon's unique public defense system, comprised entirely of private providers at the trial level, defense providers and their employees must be fairly and adequately compensated. An efficient system also ensures that lawyers who provide quality representation continue to provide services as an essential component of the public defense system. The consequences of inadequate funding were dramatically illustrated in 2003, when public defense funding was reduced by nearly 20% in response to a statewide budget shortfall. Subsequent layoffs, furloughs, and the closure of public defense offices, resulted in the loss of skilled and talented defense attorneys and staff. At the same time, without these attorneys, courts were no longer able to process entire categories of criminal cases and many criminal cases were either not charged, or were dismissed. Police and prosecutors were not able to hold persons accountable for criminal conduct. Public safety leaders acknowledged that adequate public defense funding was essential to healthy and livable Oregon communities.

Although the crisis of 2003 has not recurred, the system continues to face challenges to its long-term stability. The PDSC's budget and strategic plan target the three main challenges faced by the agency: 1) the need to attract and retain quality public defense providers; 2) the need to improve the quality of representation, especially in juvenile dependency cases; and 3) the need to enable contractors to reduce caseloads while maintaining adequate revenue to support continued operation.

All three of these challenges are interrelated. Among the agency's long-term providers, some of the most senior attorneys are reaching retirement age. Due to increases in the cost of living over the past two decades and the lack of a corresponding increase in the public defense budget, these providers do not have sufficient savings to retire when they should. Additionally, providers experience increasing difficulty in recruiting and retaining new attorneys. High caseloads also contribute to the difficulty of attracting new attorneys. The major reason that public defense caseloads in Oregon exceed national standards is that public defense contractors accept ever-increasing caseloads in order to meet rising costs. Quality of representation as well as morale and long-term job satisfaction have been negatively affected by excessive caseloads.

The agency's 2017-19 budget policy option packages address these challenges using several strategies, including:

- funding to expand the Parent Child Representation Program, which ensures reasonable caseloads, improved compensation, and multidisciplinary representation for parents and children in Oregon's Child Welfare system;
- rate increases to allow providers to improve compensation and reduce caseloads;
- funding for case management system user licenses to ensure that contract providers are able to effectively manage cases in an electronic environment, reduce paper costs, and efficiently collect and report to OPDS critical data in a standardized format;

BUDGET NARRATIVE

- compensation increases for staff at the Office of Public Defense Services who are currently earning approximately 2-34 percent less than comparable employees in other state agencies; and
- funding to enhance the agency's ability to monitor, support, and ensure quality representation across the state.

Taking these steps will reduce the chance that employees and providers will leave public defense practice and improve the quality of representation in all case types.

2017-19 Short-Term Plan

Agency Programs – The Office of Public Defense Services is divided into two primary work areas: The Appellate Division (AD) and Contract and Business Services (CBS):

- The Appellate Division (AD), lead by the Chief Defender for the Criminal Appellate Section and the Chief Defender for the Juvenile Appellate Section, provides direct legal services in the Oregon Supreme Court and Court of Appeals on behalf of financially eligible clients appealing trial court judgments of conviction in criminal cases, and trial court judgments in juvenile dependency and termination of parental rights cases. Through best practices in performance management, results-based attorney work plans and regular performance evaluations of every employee, AD plans to continue making progress in increasing office efficiencies and, as a result of such efficiencies, continue the elimination of historic criminal case backlogs in the state's appellate courts and achieve established timelines for briefing in these cases.
- Contract and Business Services is comprised of several work units:
 - Contract Services, lead by the Contracts Manager, negotiates and administers approximately 98 public defense contracts with individual lawyers and groups of lawyers, and with nonprofit law firms, for the delivery of legal services across the state in criminal, juvenile, civil commitment, and post-conviction relief cases, and an additional 19 contracts for non-attorney services, such as mitigation services. This unit also reviews requests for expenses for public defense cases, and plans to continue developing and refining policies and practices that ensure the cost-effective administration of public defense contracts and payment of necessary and reasonable fees and expenses.
 - Financial Services, administered by the Budget and Finance Manager, processes expenses for public defense cases across the state, and will continue to ensure accurate and timely processing of all bills.
 - Executive Services includes general counsel's office, human resources, information technology, and operations support.

BUDGET NARRATIVE

- The PDSC’s Executive Director, General Counsel and Deputy General Counsel, in collaboration with the Chief Defenders and Contracts Manager, will continue to implement quality assurance programs that evaluate the operations and performance of PDSC’s major contractors throughout the state and their adoption of best practices in public defense and law office management:
 - (1) PDSC has reviewed the public defense delivery systems in 23 of Oregon’s 27 judicial districts and will continue to hold meetings and conduct investigations throughout Oregon for the purposes of developing a “Service Delivery Plan” for every county or judicial district in the state. Such reviews are conducted with the cooperation of the public defense contractors in the area, the Circuit Court judges, the District Attorneys, and many other representatives of the local criminal and juvenile justice systems. PDSC prepares written reports that include final service delivery plans for each district; these reports are on its website for review by any interested person or group. The service delivery plans establish the most cost-effective local organizations, structures, and policies for the delivery of public defense services, taking into account the justice system practices and resources in each locality.
 - (2) The agency’s General Counsel performs quality assurance assessments of providers in each judicial district. This unique program involves the volunteer effort of dozens of public and private defense attorneys and other professionals who devote two and a half days to on-site interviews, in addition to other study and analysis of the quality of representation being provided by a particular contractor or contractors in the county or district. To date 50 of these assessments have been performed. Detailed reports are provided to the subject contractors identifying areas of special achievement as well as areas in which improvement is needed and recommendations for actions to be taken to address any deficits. PDSC is not aware of any other state public defense system that is able to achieve thorough assessments of its providers with the use of an all volunteer group of lawyers and other professionals. The contribution made by these volunteers is an indication of their commitment to supporting high-quality representation for public defense clients.
 - (3) PDSC co-sponsors, with the Oregon Criminal Defense Lawyers Association (OCDLA) (a membership organization of defense providers) two conferences each year. The first is a two-day training for public defense managers which includes training on best practices for law office management, quality improvement initiatives, updates on technical developments that can affect productivity, and many other issues of interest to contractors. OCDLA is the organization that provides the great majority of continuing legal education programs for lawyers engaged in the practice of criminal law. PDSC also co-sponsors, along with OCDLA, the Juvenile Court Improvement Program, Department of Justice, and other juvenile law stakeholders, a two-day Juvenile Law Training Academy for all participants in the juvenile law system.

BUDGET NARRATIVE

(4) The agency's Parent Child Representation Program (PCRP), implemented in 2014 as a pilot project in Yamhill and Linn counties, specifically targets improved representation in juvenile cases. Modeled after a very successful Washington state program that reduced time children spent in foster care and reduced the time required to achieve permanency, the PCRP ensures that lawyers have reduced caseloads and the assistance of social workers, adhere to best practices, and receive additional training. The agency self-funded an expansion of the program into Columbia County in January 2016.

Environmental Factors – The public defense services that PDSC provides are mandated by state and federal constitutions and statutes.

The factors that drive the demand for public defense services are beyond the control of PDSC. These factors include demographic factors such as population growth and growth in the at-risk population for juvenile and criminal offenses, the state's crime rate, policy decisions regarding criminal law made by the Legislative Assembly and by the voters through ballot initiatives, and the law enforcement policies and practices of state and local police agencies and the 36 independently elected district attorneys.

PDSC is committed to ensuring that taxpayer funds devoted to public defense services are spent wisely by carrying out its obligation to provide quality legal services cost-efficiently. PDSC is accomplishing that through results-based agency operations and management and a commitment to performance measurement and evaluation, as well as through collaborations with public defense contractors to implement best practices in law office management and quality assurance throughout the state.

Public defender compensation is well below the compensation received for legal services not only by attorneys in other areas of practice, but also by their counterparts in public prosecutors' offices. Qualified lawyers are increasingly unavailable to provide public defense services. As a result, local public safety systems throughout the state suffer with caseloads that are too high, and systems that are at risk because of the legal impossibility of prosecuting criminal and juvenile cases without public defense attorneys, as occurred statewide in the 2001-2003 biennium.

Agency Initiatives – This budget request contains six policy option packages that are designed to ensure the availability of qualified public defense attorneys throughout Oregon and the continuing operation of the state's public safety system.

- Package No. 100 provides funding to improve the quality of trial level representation in juvenile court cases. This policy package seeks to expand the Parent Child Representation Program (PCRP) which began in Linn and Yamhill counties in August 2014 and expanded to Columbia County in 2016.

BUDGET NARRATIVE

- Package No. 101 provides increased case rates to allow contract providers to reduce caseloads where they exceed Oregon and national standards, and increase compensation to within 5 percent of compensation received by deputy district attorneys in an effort to comply with PDSC's statutory mandate to adopt policies that provide for a "fair compensation" system. ORS 151.216 (1)(f)(C). This package will also improve providers' ability to attract and retain qualified lawyers.
- Package No. 102 provides funding for user licenses of a public defender case management system. This package would allow the state to provide a case management system to contracted trial attorneys for the effective management of their public defense cases. The system would allow contractors to gather and send data to manage caseloads, payments, monitor quality, and better understand the profile of those receiving public defense representation across the state.
- Package No. 103 provides funding required to carry out the statutory directive to adopt a compensation plan for the Office of Public Defense Services that is commensurate with other state agencies. ORS 151.216(1)(e). Lawyers and staff are paid consistently below comparable employees at other state agencies, which negatively impacts staff morale and employee retention efforts. Given the length of time required to train lawyers and staff, rapid turnover is an unnecessary drain on state resources.
- Package No. 104 will allow PDSC to develop data-driven continuous quality improvement initiatives for evaluation and improvement of legal representation in all cases.
- Package No. 105 increases funding in the Professional Services Account to restore an ongoing budget shortfall from the account that covers expenses of attorney and non-attorney providers, as well as other case-related expenses, in contracted and hourly public defense cases.

Criteria for 2017-19 Budget Development

To continue to provide constitutionally and statutorily mandated legal representation to financially eligible persons while improving the quality of representation and maintaining the long-term viability of the program.

Summary of 2017-19 Biennium Budget

**Public Defense Svcs Comm
Public Defense Svcs Comm
2017-19 Biennium**

**Agency Request Budget
Cross Reference Number: 40400-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	77	76.11	276,187,630	272,353,866	-	3,833,764	-	-	-
2015-17 Emergency Boards	-	-	3,113,751	3,100,611	-	13,140	-	-	-
2015-17 Leg Approved Budget	77	76.11	279,301,381	275,454,477	-	3,846,904	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	0.12	1,927,535	1,917,727	-	9,808	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	77	76.23	281,228,916	277,372,204	-	3,856,712	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	80,921	80,804	-	117	-	-	-
Subtotal	-	-	80,921	80,804	-	117	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	18,870,902	18,618,037	-	252,865	-	-	-
State Gov't & Services Charges Increase/(Decrease)			282,611	282,355	-	256	-	-	-
Subtotal	-	-	19,153,513	18,900,392	-	253,121	-	-	-

Summary of 2017-19 Biennium Budget

**Public Defense Svcs Comm
Public Defense Svcs Comm
2017-19 Biennium**

**Agency Request Budget
Cross Reference Number: 40400-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	5,013,059	5,013,059	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	77	76.23	305,476,409	301,366,459	-	4,109,950	-	-	-

Summary of 2017-19 Biennium Budget

**Public Defense Svcs Comm
Public Defense Svcs Comm
2017-19 Biennium**

**Agency Request Budget
Cross Reference Number: 40400-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	77	76.23	305,476,409	301,366,459	-	4,109,950	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	77	76.23	305,476,409	301,366,459	-	4,109,950	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
100 - PCRPs Expansion	3	3.00	35,945,246	35,945,246	-	-	-	-	-
101 - Public Defense Parity	-	-	34,466,892	34,466,892	-	-	-	-	-
102 - Statewide Case Mgmt System	-	-	1,450,800	1,450,800	-	-	-	-	-
103 - Employee Compensation ORS 151.216	-	-	1,989,990	1,989,990	-	-	-	-	-
104 - PCRPs Staffing & Quality Assurance	4	3.50	753,439	753,439	-	-	-	-	-
105 - PSA Budget Shortfall	-	-	3,500,000	3,500,000	-	-	-	-	-
Subtotal Policy Packages	7	6.50	78,106,367	78,106,367	-	-	-	-	-
Total 2017-19 Agency Request Budget	84	82.73	383,582,776	379,472,826	-	4,109,950	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	9.09%	8.70%	37.34%	37.76%	-	6.84%	-	-	-
Percentage Change From 2017-19 Current Service Level	9.09%	8.53%	25.57%	25.92%	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Public Defense Svcs Comm
Appellate Division
2017-19 Biennium**

**Agency Request Budget
Cross Reference Number: 40400-001-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	58	57.11	15,166,287	15,166,287	-	-	-	-	-
2015-17 Emergency Boards	-	-	1,220,423	1,220,423	-	-	-	-	-
2015-17 Leg Approved Budget	58	57.11	16,386,710	16,386,710	-	-	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	0.12	1,697,701	1,697,701	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	58	57.23	18,084,411	18,084,411	-	-	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	71,025	71,025	-	-	-	-	-
Subtotal	-	-	71,025	71,025	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	145,436	145,436	-	-	-	-	-
State Gov't & Services Charges Increase/(Decrease)			244,018	244,018	-	-	-	-	-
Subtotal	-	-	389,454	389,454	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Public Defense Svcs Comm
Appellate Division
2017-19 Biennium**

**Agency Request Budget
Cross Reference Number: 40400-001-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	58	57.23	18,544,890	18,544,890	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Public Defense Svcs Comm
Appellate Division
2017-19 Biennium**

**Agency Request Budget
Cross Reference Number: 40400-001-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	58	57.23	18,544,890	18,544,890	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	58	57.23	18,544,890	18,544,890	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
100 - PCRCP Expansion	-	-	-	-	-	-	-	-	-
101 - Public Defense Parity	-	-	-	-	-	-	-	-	-
102 - Statewide Case Mgmt System	-	-	-	-	-	-	-	-	-
103 - Employee Compensation ORS 151.216	-	-	1,716,089	1,716,089	-	-	-	-	-
104 - PCRCP Staffing & Quality Assurance	2	1.50	328,196	328,196	-	-	-	-	-
105 - PSA Budget Shortfall	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	2	1.50	2,044,285	2,044,285	-	-	-	-	-
Total 2017-19 Agency Request Budget	60	58.73	20,589,175	20,589,175	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	3.45%	2.84%	25.65%	25.65%	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	3.45%	2.62%	11.02%	11.02%	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Public Defense Svcs Comm
Professional Services Account
2017-19 Biennium**

**Agency Request Budget
Cross Reference Number: 40400-002-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	256,443,724	253,151,744	-	3,291,980	-	-	-
2015-17 Emergency Boards	-	-	1,524,001	1,524,001	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	257,967,725	254,675,745	-	3,291,980	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	257,967,725	254,675,745	-	3,291,980	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	18,682,859	18,429,994	-	252,865	-	-	-
Subtotal	-	-	18,682,859	18,429,994	-	252,865	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	5,013,059	5,013,059	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2017-19 Biennium Budget

**Public Defense Svcs Comm
Professional Services Account
2017-19 Biennium**

**Agency Request Budget
Cross Reference Number: 40400-002-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	281,663,643	278,118,798	-	3,544,845	-	-	-

Summary of 2017-19 Biennium Budget

**Public Defense Svcs Comm
Professional Services Account
2017-19 Biennium**

**Agency Request Budget
Cross Reference Number: 40400-002-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	281,663,643	278,118,798	-	3,544,845	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	281,663,643	278,118,798	-	3,544,845	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
100 - PCRPs Expansion	-	-	35,158,946	35,158,946	-	-	-	-	-
101 - Public Defense Parity	-	-	34,466,892	34,466,892	-	-	-	-	-
102 - Statewide Case Mgmt System	-	-	1,450,800	1,450,800	-	-	-	-	-
103 - Employee Compensation ORS 151.216	-	-	-	-	-	-	-	-	-
104 - PCRPs Staffing & Quality Assurance	-	-	-	-	-	-	-	-	-
105 - PSA Budget Shortfall	-	-	3,500,000	3,500,000	-	-	-	-	-
Subtotal Policy Packages	-	-	74,576,638	74,576,638	-	-	-	-	-
Total 2017-19 Agency Request Budget	-	-	356,240,281	352,695,436	-	3,544,845	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	38.09%	38.49%	-	7.68%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	26.48%	26.81%	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Public Defense Svcs Comm
Contract & Business Svcs. Div.
2017-19 Biennium**

**Agency Request Budget
Cross Reference Number: 40400-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	19	19.00	4,577,619	4,035,835	-	541,784	-	-	-
2015-17 Emergency Boards	-	-	369,327	356,187	-	13,140	-	-	-
2015-17 Leg Approved Budget	19	19.00	4,946,946	4,392,022	-	554,924	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	229,834	220,026	-	9,808	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	19	19.00	5,176,780	4,612,048	-	564,732	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	9,896	9,779	-	117	-	-	-
Subtotal	-	-	9,896	9,779	-	117	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	42,607	42,607	-	-	-	-	-
State Gov't & Services Charges Increase/(Decrease)			38,593	38,337	-	256	-	-	-
Subtotal	-	-	81,200	80,944	-	256	-	-	-

Summary of 2017-19 Biennium Budget

**Public Defense Svcs Comm
Contract & Business Svcs. Div.
2017-19 Biennium**

**Agency Request Budget
Cross Reference Number: 40400-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	19	19.00	5,267,876	4,702,771	-	565,105	-	-	-

Summary of 2017-19 Biennium Budget

**Public Defense Svcs Comm
Contract & Business Svcs. Div.
2017-19 Biennium**

**Agency Request Budget
Cross Reference Number: 40400-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	19	19.00	5,267,876	4,702,771	-	565,105	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	19	19.00	5,267,876	4,702,771	-	565,105	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
100 - PCRPs Expansion	3	3.00	786,300	786,300	-	-	-	-	-
101 - Public Defense Parity	-	-	-	-	-	-	-	-	-
102 - Statewide Case Mgmt System	-	-	-	-	-	-	-	-	-
103 - Employee Compensation ORS 151.216	-	-	273,901	273,901	-	-	-	-	-
104 - PCRPs Staffing & Quality Assurance	2	2.00	425,243	425,243	-	-	-	-	-
105 - PSA Budget Shortfall	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	5	5.00	1,485,444	1,485,444	-	-	-	-	-
Total 2017-19 Agency Request Budget	24	24.00	6,753,320	6,188,215	-	565,105	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	26.32%	26.32%	36.51%	40.90%	-	1.83%	-	-	-
Percentage Change From 2017-19 Current Service Level	26.32%	26.32%	28.20%	31.59%	-	-	-	-	-

Program Prioritization for 2017-19

Agency Name: Public Defense Services Commission																					
2017-19 Biennium																			Agency Number: 40400		
Appellate Division																					
Program/Division Priorities for 2017-19 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL- OF	FF	NL- FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request	
Agcy	Prgm/ Div																				
1	1	PDSC	AD	Appellate Division	KPM #1	5	18,544,890					\$ 18,544,890	58	57.23	N	Y	C	US and Oregon Constitution		ARB includes a POP to change our employee compensation to be in compliance with ORS 151.216 (1)(e) and staffing for Juvenile Delinquency Appeals.	
												\$ -									
												\$ -									
												\$ -									
												\$ -									
												\$ -									
							18,544,890					\$ 18,544,890	58	57.23							

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Program Prioritization for 2017-19

Agency Name: Public Defense Services Commission																											
2017-19 Biennium																			Agency Number: 40400								
Contract and Business Services																											
Program/Division Priorities for 2017-19 Biennium																											
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22						
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL- OF	FF	NL- FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request							
Agcy	Prgm/ Div																										
1	1	PDSC	CBS	Administer the Professional Services Account	KPM #2	5	4,702,771	565,105				\$ 5,267,876	19	19.00	N	Y	C	ORS Chapter 151		ARB includes a POP to include 3 Attorney Managers for the PCRCP expansion, change our employee compensation to be in compliance with ORS 151.216 (1)(e) and add a Research Analyst and Deputy General Counsel for Criminal.							
												\$ -															
												\$ -															
												\$ -															
												\$ -															
							4,702,771	-	565,105	-	-	\$ 5,267,876	19	19.00													

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Program Prioritization for 2017-19

Agency Name: Public Defense Services Commission 2017-19 Biennium													Agency Number: 40400								
Program/Division Priorities for 2017-19 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL- OF	FF	NL- FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request	
Agcy	Prgm/ Div																				
1	1	PDSC	AD	Appellate Division	KPM #1	5	18,544,890	-				\$ -									
												\$ 18,544,890	58	57.23	N	Y	C	US and Oregon Constitution		ARB includes a POP to change our employee compensation to be in compliance with ORS 151.216 (1)(e) and staffing for Juvenile Delinquency Appeals.	
1	1	PDSC	PSA	Provides funding for legal representation (principally trial-level)	0	5	278,118,798	3,544,845				\$ -									
												\$ 281,663,643	0	0	N	Y	C	US and Oregon Constitution		ARB includes POPs to expand PCRPP, increase contractor and hourly public defense provider compensation, fund a new case management system and fill a budget shortfall.	
1	1	PDSC	CBS	Administer the Professional Services Account	KPM #2	5	4,702,771	565,105				\$ -									
												\$ 5,267,876	19	19	N	Y	C	ORS Chapter 151		ARB includes a POP to include 3 Attorney Managers for the PCRPP expansion, change our employee compensation to be in compliance with ORS 151.216 (1)(e) and add a Research Analyst and Deputy General Counsel for Criminal.	
												\$ -									
												\$ -									
							301,366,459	4,109,950				\$ -									
												\$ 305,476,409	77	76.23							

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

BUDGET NARRATIVE

Reduction Options

Appellate Division

A 10% reduction (\$1.8 million GF) of the agency's current service level for the Appellate Division would require the elimination of 5.5 attorney positions and 1.5 support staff positions. The existing backlog of appellate cases would increase and the average length of time an appeal is pending would increase. The Court of Appeals may order the dismissal of pending cases that exceed 350 days from the date the record settles to the filing of the opening brief.

Professional Services Account

A 10% reduction (\$27.8 million GF; \$354,485 OF) of the Professional Services Account represents the level of funding required for two and a half months of public defense services. Unless the 2017 Legislature acts to either decriminalize some behavior or reduce the seriousness level of some offenses and thereby reduce the number and cost of the cases on which counsel must be appointed, or funds this caseload, PDSC will have to cease payment for appointed counsel and related expenses during the last quarter of the 2017-19 biennium. Generally, if counsel is not available, the cases will be dismissed or held in abeyance.

Contract and Business Services

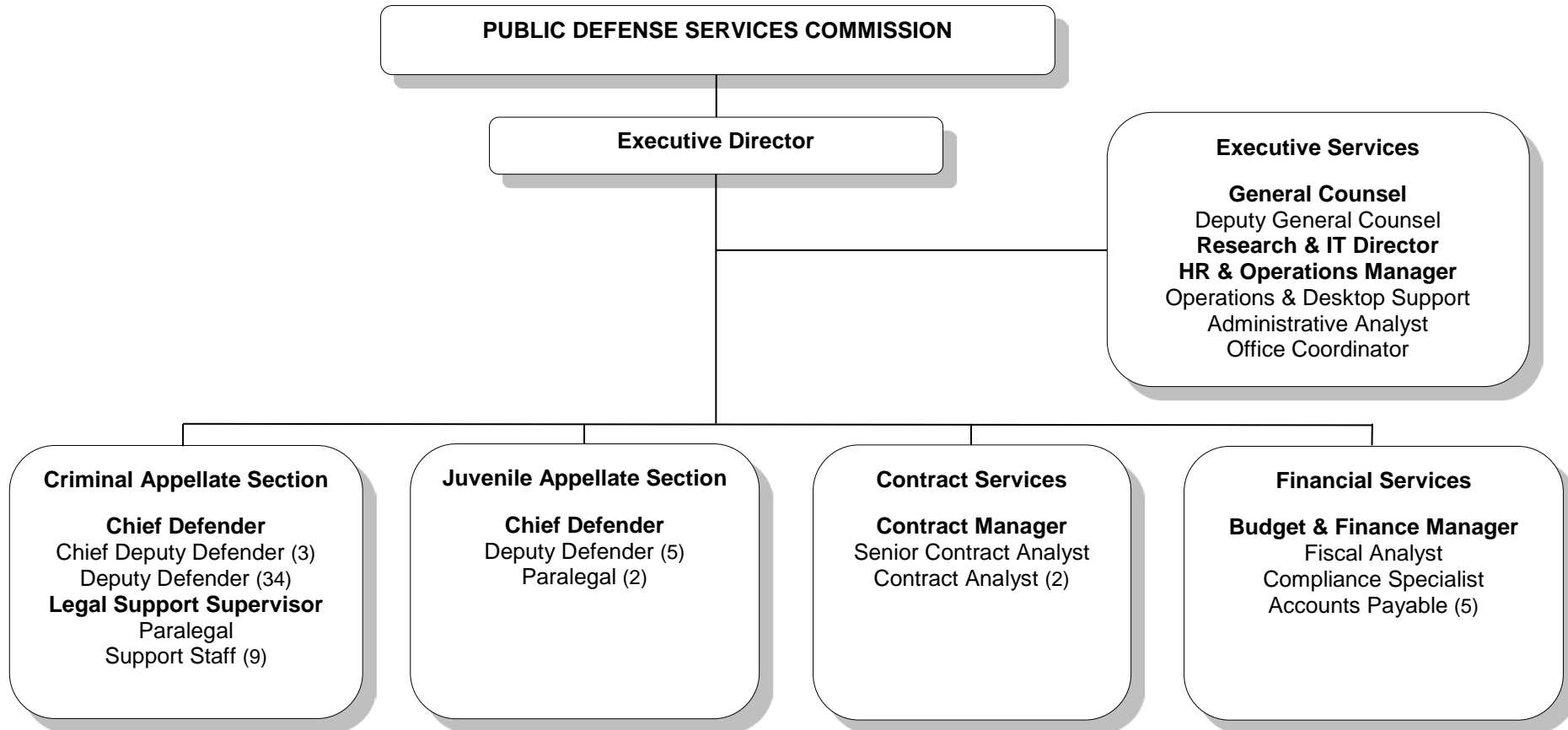
A 10% reduction (\$470,277 GF; \$56,511 OF) of this section's current service level will require the elimination of approximately 3 positions (contract analysts and accounting staff), which will result in delays in paying providers and a substantially reduced ability for staff to manage contracts and caseloads, and audit contractor caseload reports, fee statements, and expense requests. Delayed payments will impact over 1,800 individual service providers and businesses in Oregon. Failure to adequately review payments will likely result in the inappropriate expenditure of funds.

BUDGET NARRATIVE

10% REDUCTION OPTIONS (ORS 291.216)

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
1. Appellate representation will be further delayed.	REDUCTION OF 5.5 FTE ATTORNEY POSITIONS AND 1.5 FTE SUPPORT STAFF POSITIONS WILL AT FIRST EXTEND THE CURRENT DELAY IN FILING AN OPENING BRIEF. OVER TIME AS THE BACKLOG OF CASES GROWS, ALL CASES WILL BE DELAYED MORE THAN 350 DAYS AT WHICH POINT FEDERAL INTERVENTION IS LIKELY.	\$1,854,489 GENERAL FUND	THE AGENCY CANNOT RANK THE RELATIVE IMPORTANCE OF CONSTITUTIONALLY MANDATED SERVICES.
2. Trial-level representation will not be provided during the final 2.5 months of the biennium.	IN THE ABSENCE OF FUNDING FOR LEGAL REPRESENTATION, PROSECUTIONS CANNOT PROCEED.	\$27,811,879 GENERAL FUND \$354,485 OTHER FUNDS	THE AGENCY CANNOT RANK THE RELATIVE IMPORTANCE OF CONSTITUTIONALLY MANDATED SERVICES.
3. Auditing of fee statements and caseload reports.	REDUCTION OF 3 FTE WOULD REDUCE AGENCY'S ABILITY TO AUDIT FEE STATEMENTS AND TO VERIFY CONTRACT CREDITS CLAIMED.	\$470,277 GENERAL FUND \$56,511 OTHER FUNDS	IN THE ABSENCE OF AUDITING, IT IS LIKELY THAT THE EXPENDITURES FROM THE PROFESSIONAL SERVICES ACCOUNT WOULD INCREASE.

2015-17 ORGANIZATIONAL CHART



Agencywide
 77 positions
 76.23 FTE

* Each classification indicates one position, unless otherwise noted.

**Agencywide Program Unit Summary
2017-19 Biennium**

Version: V - 01 - Agency Request Budget

Summary Cross Reference Number	Cross Reference Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
001-00-00-00000	Appellate Division						
	General Fund	13,910,346	15,166,287	16,386,710	20,589,175	-	-
002-00-00-00000	Professional Services Account						
	General Fund	233,511,853	253,151,744	254,675,745	352,695,436	-	-
	Other Funds	3,072,500	3,291,980	3,291,980	3,544,845	-	-
	All Funds	236,584,353	256,443,724	257,967,725	356,240,281	-	-
004-00-00-00000	Contract & Business Svcs. Div.						
	General Fund	3,086,720	4,035,835	4,392,022	6,188,215	-	-
	Other Funds	492,124	541,784	554,924	565,105	-	-
	All Funds	3,578,844	4,577,619	4,946,946	6,753,320	-	-
TOTAL AGENCY							
	General Fund	250,508,919	272,353,866	275,454,477	379,472,826	-	-
	Other Funds	3,564,624	3,833,764	3,846,904	4,109,950	-	-
	All Funds	254,073,543	276,187,630	279,301,381	383,582,776	-	-

BUDGET NARRATIVE

Revenue Discussion

ORS 151.487, et seq., provides the authority for judges to order individuals who apply for court-appointed counsel to pay the administrative costs of determining the eligibility of the person and the anticipated cost of public defense services prior to the conclusion of the case. Judicial Department Verification Specialist (VS) staff assist the courts in determining whether a person will be ordered to pay a \$20 application fee and a “contribution amount” toward the anticipated public defense cost of the case. The program is referred to as the Application Contribution Program (ACP).

ACP revenue is deposited in the Public Defense Services Account, pursuant to ORS 151.225(3). The same ORS authorizes funds in the account to be used to reimburse the actual costs and expenses, including personnel expenses, incurred in the administration and support of the public defense system. Currently, ACP revenue funds 21.90 FTE VS positions in the courts and 2.47 FTE positions within PDSC. The VS positions are distributed throughout the state with partial FTE in a number of counties.

Anticipated revenues for the 2017-19 biennium are \$3,910,748. Of that amount, \$3,416,569 will be transferred to the Judicial Department to fund the VS positions and \$564,849 will be expended by PDSC. The 2017-19 revenue will not provide sufficient resources to fully fund Judicial Department and PDSC expenditures. The additional revenue needed for PDSC expenditures will need to come from the 2017-19 other funds beginning balance.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Public Defense Svcs Comm
2017-19 Biennium**

Agency Number: 40400

Cross Reference Number: 40400-000-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Transfer In - Intrafund	3,072,500	3,291,980	3,291,980	3,544,845	-	-
Tsfr From Judicial Dept	3,608,147	3,705,255	3,705,255	3,910,748	-	-
Transfer Out - Intrafund	(3,072,500)	(3,291,980)	(3,291,980)	(3,544,845)	-	-
Total Other Funds	\$3,608,147	\$3,705,255	\$3,705,255	\$3,910,748	-	-

BUDGET NARRATIVE

Appellate Division

Program Description

The agency's Appellate Division is the defense counterpart to the Appellate Division of the Oregon Department of Justice. The centralization of court-appointed direct appeals in one office establishes an institutional defense entity in the appellate court system, promotes the consistent and rational development of appellate law, and facilitates the identification and implementation of system-wide efficiencies.

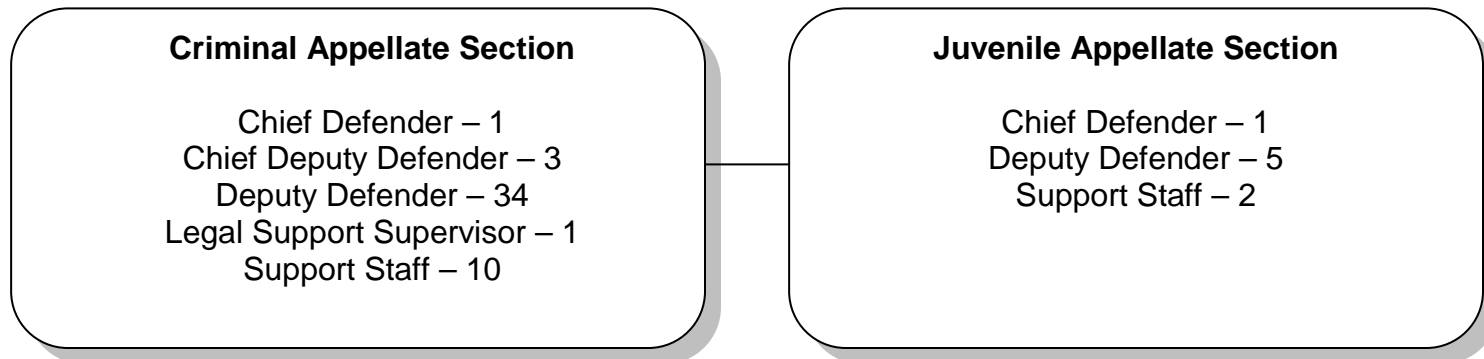
The Appellate Division has two sections: the Criminal Section and the Juvenile Section.

The Criminal Section provides statutorily and constitutionally mandated appellate representation to financially eligible individuals in a wide variety of case types, including: misdemeanor and felony appeals (including capital cases); contempt cases; DNA-related appeals; appeals by crime victims; mandamus actions; and appeals of decisions by the Board of Parole and Post-Prison Supervision.

The Juvenile Section provides appellate representation to parents in juvenile dependency and termination of parental rights cases.

Appellate Division attorneys appear regularly in the Oregon Court of Appeals and the Oregon Supreme Court. The division has appeared and argued in the United States Supreme Court on one occasion in the past ten years.

Organizational Chart



BUDGET NARRATIVE

Summary Description of Attorney Positions

Chief Defenders: The Chief Defender for each section is responsible for managing the section. The responsibilities include recruiting and training new attorney employees and directly supervising the section's litigation in the Oregon Supreme Court and the United States Supreme Court. The Chief Defender of the Criminal Section has a minimal caseload that emphasizes practice in the Oregon Supreme Court. The Chief Defenders also oversee the division's litigation in the Oregon Court of Appeals

Chief Deputy Defenders: Three Chief Deputies support the Chief Defender of the Criminal Section in managing the section. Each Chief Deputy carries a reduced caseload and is responsible for a discrete management area: office development, operations, and outreach.

Deputy Defenders: The remaining Deputy Defender classifications are Senior Deputy, Deputy Defender II, and Deputy Defender I.

A Senior Deputy has a caseload of complex cases and serves as the leader of a team of five to seven attorneys in the Criminal Section who meet weekly. The senior leads team discussions, serves as a resource for attorneys outside the team meeting setting, and edits the team members' meritorious Court of Appeals briefs.

A Deputy Public Defender II has several years' experience. In the Criminal Section, a Deputy Defender II provides representation in moderate to complex felony and parole cases. In the Juvenile Section, a Deputy Defender II provides representation in moderate to complex juvenile dependency and termination of parental rights cases.

The Deputy Public Defender I is the entry-level attorney position. In the Criminal Section, a Deputy Defender I provides representation in misdemeanor, simple felony, and parole cases. In the Juvenile Section, a Deputy Defender I provides representation in simple and moderately complex juvenile dependency and termination of parental rights cases.

BUDGET NARRATIVE

Case Assignments and Production Levels

Criminal Section

For case weighting purposes, the section identifies two primary case categories: (1) the *trial*-type case and (2) the *plea*-type case.

A trial-type case includes jury trials, trials to the court, conditional pleas, parole appeals, appeals involving requests for DNA testing, appeals initiated by the Attorney General, mandamus actions, and appeals initiated by crime victims. The transcript length for a trial-type case ranges from 50 pages to several thousand pages.

A plea-type case refers to guilty pleas, no-contest pleas, probation violation hearings, and re-sentencing proceedings. Transcript length typically ranges from 20 to 80 pages for plea-type cases.

In recent history, the criminal section has received between 3,100 to 4,000 case referrals per biennium. For example, the criminal section received 4,020 referrals during the 2009-11 biennium, 3,302 referrals during the 2011-13 biennium, 3,142 referrals during the 2013-15 biennium, and 1,550 case referrals during the first year of the 2015-17 biennium, which projects to 3,100 cases for the current biennium. Unlike past years when up to 289 overflow cases were assigned to outside providers annually, since 2012 the criminal section has handled nearly all criminal case referrals, excluding conflict cases.

Appellate Division attorneys are assigned a significant annual workload. According to the Institute for Law and Justice, the annual appellate public defender workload ranges from 25 to 50 cases per attorney. Georgia and Indiana set the maximum appellate caseload at 25 cases per attorney; Nebraska sets the maximum appellate caseload at 40 cases per year; and Florida and Louisiana set the maximum appellate caseload at 50 cases per attorney. *Compendium of Standards for Indigent Defense Systems* (2000); *Keeping Defender Caseloads Manageable*, Spangenberg Group, 2001. The average annual caseload for a non-management Office of Public Defense Services criminal section attorney is currently 47 case assignments per year.

BUDGET NARRATIVE

Juvenile Section

At the end of the 2007 session, the Legislature funded the creation of a four-attorney Juvenile Appellate Section in the Appellate Division. The unit is intended to centralize and enhance appellate representation for parents in juvenile dependency and termination of parental rights cases, act as a resource to the trial bar, and promote more consistent state-wide application of the juvenile code through published appellate opinions.

To minimize the disruption to children's lives, dependency and termination of parental rights cases have an expedited appeal schedule. ORAP 10.15. Consequently, the Juvenile Appellate Section can never have a backlog.

The section represents parents in the majority of the dependency cases on appeal. It retains the cases it can resolve within the established timelines. Cases that cannot be kept in-house due to conflict or workload issues are referred to a panel of appellate attorneys approved by the agency.

In 2012 and again in 2016, the agency reassigned an attorney position from the criminal section to the juvenile section to address the significant increase in juvenile case referrals. Case referrals have risen over the past several years: 151 case referrals during the fiscal year ending June 30, 2010; 234 referrals during the fiscal year ending 2011; 304 referrals during the fiscal year ending 2012; 263 cases during the fiscal year ending 2013; 313 cases during the fiscal year ending 2014; 330 during the fiscal year ending 2015, and 379 during the fiscal year ending in 2016.

BUDGET NARRATIVE

Appellate Division

010 Non-PICS Personal Services / Vacancy Factor

Package Description

This package includes standard adjustments to PERS Pension Bond Contribution and standard inflation for non-PICS personal services accounts. The components of this package increase general fund expenditures by \$71,025.

031 Standard Inflation

Package Description

This package includes standard inflation adjustments on services and supplies in the amount of \$109,436 in general fund. State government services charges increased by \$244,018, making the total amount of the package an increase of \$353,454 in general fund.

032 Above Standard Inflation

Package Description

This package includes inflation above the standard inflation adjustment for services and supplies in the amount of \$36,000 in general fund for IT Professional Services.

BUDGET NARRATIVE

Appellate Division

103 Employee Compensation ORS 151.216(1)(e)

Package Description

Purpose:

This package will enable the PDSC to provide quality legal representation through recruitment and retention of attorneys and staff capable of providing and securing quality and cost-efficient appellate representation by providing funding needed to establish salary schedules comparable to salary schedules at the Department of Justice and other state agencies. For over ten years, the PDSC has been attempting to accomplish its statutory mandate to adopt a “compensation plan, classification system and personnel plan for the Office of Public Defense Services that are commensurate with other state agencies.” ORS 151.216(1)(e). As of January 1, 2017, all but four employee classifications will be 2 to 32 percent below their counterparts in other state agencies. This difference negatively impacts staff morale and the agency’s recruitment and retention efforts.

How Achieved:

In developing the requested salary structure, the agency used the Department of Justice’s Appellate Division as the comparable agency for the majority of the positions, as Department of Justice attorneys appear on the exact same cases from opposing sides. Contract analyst positions were compared with employees in the Judicial Department because comparable positions weren’t part of the Department of Justice structure.

Historically, the agency hires recent law school graduates into the entry-level Deputy I attorney position and devotes significant management-level resources to training during an attorney’s first six months of employment. The training investment shows returns for the agency after twelve months, when the typical entry-level attorney becomes increasingly self-sufficient and productive. After two to three years, the Deputy I attorney has demonstrated sufficient competency to warrant consideration for the Deputy II position. After two to three years in the Deputy II position (or five years with the agency), the attorney is an experienced, competent, and valued contributor to the agency. Unfortunately, this time period coincides with the greatest salary disparity between the agency and the Attorney General’s office, the attorney is experienced and attractive to other firms, and the time loss and fatigue associated with a two to three-hour daily commute between Salem and Portland or Eugene leads many attorneys to consider and seek employment elsewhere. Since 2003, twenty nine attorneys have left the agency, many at the four-to six-year mark. Interestingly, during the brief

BUDGET NARRATIVE

window of time when OPDS non-management attorneys were closer to parity with attorneys at the Department of Justice, there was not a single attorney departure. This allowed the agency to make headway on its longstanding KPM, reducing the median time to filing of the opening brief to 209 days - the lowest it has ever been. With a legislatively approved target of 180 days, the agency is concerned that it will not make further progress unless it is able to retain attorneys past the four to five-year mark.

The policy package helps address the compensation inequity between state employees on opposite sides of the same cases. It would mitigate the loss of talent that occurs around the five-year employment mark, and enables management to direct training resources into case production. Providing parity for lawyer staff while ignoring the disparity that exists in other classifications, particularly those employees in the lowest salary ranges, would decrease employee morale and productivity. Therefore, the policy option package would enable the agency to recruit and retain employees who are committed to and capable of achieving the agency's goal of providing quality, cost efficient legal representation.

Staffing Impact: No impact on staffing.

Revenue Source: This portion of the package would require an additional \$1,716,089 from general fund for the Appellate Division Appropriation.

	General Fund	Other Funds
Appellate Division	\$1,716,089	
Contract & Business Services	\$273,901	\$9,268
POP #103 TOTAL	\$1,989,990	\$9,268

NOTE: Shaded sections indicate this portion of the total policy option package costs and FTE.

BUDGET NARRATIVE

Appellate Division

104 Parent Child Representation Program (PCRP) Staffing and Quality Assurance

Package Description

Purpose:

This package is comprised of three separate staffing components: (1) a Research Analyst to assist with data collection and analysis of attorney performance in both the PCRP program and other cases across the state, (2) a Deputy General Counsel position to assist with the current backlog of quality assurance work associated with representation in criminal cases, and (3) an additional Deputy Defender 2 position to provide appellate representation in juvenile delinquency cases.

How Achieved:

The additional Deputy Defender 2 position requested for the Appellate Division would be dedicated to representation in juvenile delinquency cases. This is a case type not historically or routinely practiced within the Appellate Division. In recent years, the agency has become aware of increasing concerns related to the quality of representation in juvenile delinquency cases. Additionally, the number of delinquency case referrals has been increasing, and fewer panel and contract attorneys are available to handle these cases. Finally, there are increasing concerns about cross-over cases – individuals who have both a dependency case and a delinquency case. The agency's expertise in dependency and criminal appeals puts the agency in an excellent position to serve as a resource for those who face delinquency charges. With all of these developments, the agency is requesting an internal position for the purpose of representing individual clients while also addressing systemic issues that can be briefed and presented to the court from a centralized location. This is a strategy that worked very well in dependency cases. As noted above, the agency received funding to start its Juvenile Appellate Section in 2007; this is a natural next step that will bring increased consistency in Oregon's appellate system.

Staffing Impact: This portion of this package adds one Deputy Defender 2, and a part-time Paralegal for a total of 1.5 FTE.

BUDGET NARRATIVE

Revenue Source: This portion of this package would require an additional \$328,196 from general fund for the Appellate Division Appropriation.

	Agencywide TOTAL	Appellate Division	Contract & Business Svcs	FTE
PCR Staffing	\$89,794		\$89,794	0.5 FTE
Quality Assurance	\$335,449		\$335,449	1.5 FTE
Juvenile Delinquency Appeals	\$328,196	\$328,196		1.5 FTE
POP #104 TOTAL	\$753,439	\$328,196	\$425,243	3.5 FTE

NOTE: Shaded sections indicate this portion of the total policy option package costs and FTE.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Appellate Division
Cross Reference Number: 40400-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	71,025	-	-	-	-	-	71,025
Total Revenues	\$71,025	-	-	-	-	-	\$71,025
Personal Services							
Pension Obligation Bond	64,077	-	-	-	-	-	64,077
Unemployment Assessments	360	-	-	-	-	-	360
Mass Transit Tax	6,588	-	-	-	-	-	6,588
Total Personal Services	\$71,025	-	-	-	-	-	\$71,025
Total Expenditures							
Total Expenditures	71,025	-	-	-	-	-	71,025
Total Expenditures	\$71,025	-	-	-	-	-	\$71,025
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 031 - Standard Inflation

Cross Reference Name: Appellate Division
Cross Reference Number: 40400-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	353,454	-	-	-	-	-	353,454
Total Revenues	\$353,454	-	-	-	-	-	\$353,454
Personal Services							
Unemployment Assessments	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	808	-	-	-	-	-	808
Out of State Travel	191	-	-	-	-	-	191
Employee Training	4,224	-	-	-	-	-	4,224
Office Expenses	5,782	-	-	-	-	-	5,782
Telecommunications	3,231	-	-	-	-	-	3,231
State Gov. Service Charges	244,018	-	-	-	-	-	244,018
Data Processing	3,059	-	-	-	-	-	3,059
Publicity and Publications	163	-	-	-	-	-	163
Professional Services	22,449	-	-	-	-	-	22,449
IT Professional Services	3,764	-	-	-	-	-	3,764
Attorney General	2,975	-	-	-	-	-	2,975
Dues and Subscriptions	480	-	-	-	-	-	480
Facilities Rental and Taxes	43,933	-	-	-	-	-	43,933
Other Services and Supplies	4,609	-	-	-	-	-	4,609
Expendable Prop 250 - 5000	762	-	-	-	-	-	762

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 031 - Standard Inflation

Cross Reference Name: Appellate Division
Cross Reference Number: 40400-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	13,006	-	-	-	-	-	13,006
Total Services & Supplies	\$353,454	-	-	-	-	-	\$353,454
Total Expenditures							
Total Expenditures	353,454	-	-	-	-	-	353,454
Total Expenditures	\$353,454	-	-	-	-	-	\$353,454
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Appellate Division
Cross Reference Number: 40400-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	36,000	-	-	-	-	-	36,000
Total Revenues	\$36,000	-	-	-	-	-	\$36,000
Services & Supplies							
IT Professional Services	36,000	-	-	-	-	-	36,000
Total Services & Supplies	\$36,000	-	-	-	-	-	\$36,000
Total Expenditures							
Total Expenditures	36,000	-	-	-	-	-	36,000
Total Expenditures	\$36,000	-	-	-	-	-	\$36,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 103 - Employee Compensation ORS 151.216

Cross Reference Name: Appellate Division
Cross Reference Number: 40400-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,716,089	-	-	-	-	-	1,716,089
Total Revenues	\$1,716,089	-	-	-	-	-	\$1,716,089
Personal Services							
Other OPE	1,716,089	-	-	-	-	-	1,716,089
Total Personal Services	\$1,716,089	-	-	-	-	-	\$1,716,089
Total Expenditures							
Total Expenditures	1,716,089	-	-	-	-	-	1,716,089
Total Expenditures	\$1,716,089	-	-	-	-	-	\$1,716,089
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 104 - PCRP Staffing & Quality Assurance

Cross Reference Name: Appellate Division
Cross Reference Number: 40400-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	328,196	-	-	-	-	-	328,196
Total Revenues	\$328,196	-	-	-	-	-	\$328,196
Personal Services							
Class/Unclass Sal. and Per Diem	206,148	-	-	-	-	-	206,148
Empl. Rel. Bd. Assessments	114	-	-	-	-	-	114
Public Employees' Retire Cont	39,353	-	-	-	-	-	39,353
Social Security Taxes	15,771	-	-	-	-	-	15,771
Worker's Comp. Assess. (WCD)	138	-	-	-	-	-	138
Flexible Benefits	66,672	-	-	-	-	-	66,672
Other OPE	-	-	-	-	-	-	-
Total Personal Services	\$328,196	-	-	-	-	-	\$328,196
Total Expenditures							
Total Expenditures	328,196	-	-	-	-	-	328,196
Total Expenditures	\$328,196	-	-	-	-	-	\$328,196
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 104 - PCRP Staffing & Quality Assurance

Cross Reference Name: Appellate Division
Cross Reference Number: 40400-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							2
Total Positions	-	-	-	-	-	-	2
Total FTE							
Total FTE							1.50
Total FTE	-	-	-	-	-	-	1.50

PACKAGE: 104 - PCRCP Staffing & Quality Assura

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4040007	WDU D9431 AA	DEPUTY DEFENDER 2	1	1.00	24.00	02	6,911.00	165,864 77,814				165,864 77,814
4040008	WDU D9428 AA	PARALEGAL	1	.50	12.00	02	3,357.00	40,284 44,234				40,284 44,234
TOTAL PICS SALARY								206,148				206,148
TOTAL PICS OPE								122,048				122,048
TOTAL PICS PERSONAL SERVICES =			2	1.50	36.00			328,196				328,196

BUDGET NARRATIVE

Professional Services Account

Program Description

The Professional Services Account pays the cost of legal representation in criminal cases for financially eligible persons at trial, and for persons who are entitled to state-paid legal representation if they are financially eligible and are facing involuntary civil commitment proceedings; contempt; probation violation; juvenile court matters involving allegations of delinquency and child abuse or neglect; and other limited civil proceedings. The Account also funds the costs of all transcripts and the cost of appellate legal representation for cases not handled by the Appellate Division.

The United States Constitution, the Oregon Constitution, and Oregon statutes require the provision of legal representation, at state expense, for persons who are determined to be “financially eligible” (see “Financial Eligibility Guidelines” below) and who face the types of state court proceedings listed below.

- Although “court-appointed counsel” and “public defenders” generally are associated by the public with criminal cases, only 62% of the FYE 2015 public defense caseload was for representation in criminal trial court proceedings. Another 34% of the caseload, for example, was for representation in juvenile cases.
- Public defense representation was provided in over 170,000 cases in FYE 2015.

The Professional Services Account provides funding for legal representation in the following types of state trial court proceedings for persons who are determined to be financially eligible for appointed counsel. The percentages of the total public defense trial-level caseload that each of the following case types represented in FYE 2015 are noted in parentheses.

- Criminal proceedings, ranging from misdemeanors to death penalty cases (47%);
- Child abuse and neglect proceedings, including dependency and termination of parental rights proceedings and review hearings—all of which require the appointment of counsel upon request for children who are the subject of these proceedings and the appointment of counsel for most financially eligible parents (31%);
- Probation violation and extradition proceedings (14%);

BUDGET NARRATIVE

- Contempt proceedings, including nonpayment of court-ordered child support and violations of Oregon's Family Abuse Prevention Act (2%);
- Civil commitment and Psychiatric Security Review Board proceedings (2%);
- Post-conviction relief and Habeas Corpus proceedings (<1%); and
- Juvenile delinquency and probation violation proceedings (3%).

In addition, persons who are determined to be financially eligible are entitled by constitutional provisions or statutes to appointed counsel on appeal of any of the above types of cases.

The Appellate Division is responsible for the majority of criminal and probation violation appeals and for the majority of parents' appeals from juvenile dependency and termination of parental rights judgments. The Professional Services Account provides funding for counsel in all other appeals – for all the case types set out above.

Oregon's Eligibility Verification Program and Financial Eligibility Guidelines

The Oregon Judicial Department established one of the first eligibility verification programs in the nation in 1989. For years, Oregon's program for screening applications for appointment of counsel and verifying applicants' income and assets was nationally recognized. It's structure remains intact, but the resources available for the program have been adversely impacted, particularly over the past ten years.

From implementation of the verification pilot project in 1988 until 1993, the Judicial Department's Indigent Defense Services Division had total responsibility for the verification program and verification positions in the courts. Effective January 1, 1993, the verification positions (Verification Specialists – VSs) and supervision of VSs were transferred to the individual trial courts. Since that time and increasingly so, these positions have been among the first in many local courts to be reduced or laid off due to reduced funding, or utilized for court functions other than verification.

The verification program, which continues to be administered by the Judicial Department, has historically more than paid for itself, and preserved funds that would have been spent from the Professional Services Account.

BUDGET NARRATIVE

Vs assist judges in their decision whether to order the appointment of state-paid counsel. The Vs are responsible for ensuring that Affidavits of Eligibility are completed and that the information provided by applicants is complete. Using an “Eligibility Worksheet”, a VS performs calculations relating to an applicant’s available income and liquid assets and the eligibility guidelines addressed below to make a determination whether to recommend to the judge the appointment of counsel. This process is called “screening” for eligibility.

In addition, Vs are responsible for verifying financial information provided to the court, such as income, assets and dependents. This process, which generally occurs after the applicant first appears in court, is called the “verification” process. Vs routinely verify the financial information provided by applicants, using information obtained from the Department of Motor Vehicles, local county assessors’ offices (property value), federal and state agencies (e.g., Social Security, Food Stamps, Employment Division) and private businesses (credit reports).

Financial Eligibility Guidelines

The United States Constitution, Oregon’s Constitution and Oregon statutes require the appointment of counsel at state expense for those who are unable to retain suitable counsel in certain legal proceedings. Generally, these proceedings are limited to those that involve the potential for the loss of one’s liberty (e.g., criminal, probation violation and civil commitment cases) or the loss of other rights determined to be so essential as to demand the assistance of counsel (e.g., termination of a person’s parental rights).

The following is a summary of the statutory provisions, and policies and guidelines, adopted with respect to the courts’ determinations of whether a person who applies for court-appointed counsel will be provided such counsel, i.e., whether the person is financially eligible for state-paid counsel.

The Oregon statutory standard for determining who is financially eligible to receive services paid from the Professional Services Account mirrors that established under the federal constitution. Specifically, “. . . a person is financially eligible for appointed counsel if the person is determined to be financially unable to retain adequate counsel without substantial hardship in providing basic economic necessities to the person or the person’s dependent family...” (ORS 135.050 and ORS 151.485). An applicant for state-paid representation is required to provide a verified financial statement listing detailed information regarding income, assets, debts, and dependents.

BUDGET NARRATIVE

The eligibility standard is implemented statewide under a two-pronged means test.

First prong: Federal food stamp guidelines (130% of the federal poverty level) serve as the first determinant of eligibility. If the applicant's income is less than or equal to the eligibility level for food stamps, the applicant is presumed to be eligible for appointed counsel, unless the applicant has liquid assets that could be used to hire an attorney. As of October 2015, the Federal food stamp gross income eligibility level for a family of four is \$31,536 per year.

Second prong: If an applicant's income exceeds food stamp standards, that person is eligible for state-paid counsel only if the applicant's available income and liquid assets are determined to be insufficient to hire an attorney, depending upon the seriousness of the pending case(s). The "privately hired attorney" guideline rate currently used, for example, for a DUII case is \$2,500. If an applicant has available income and assets exceeding \$2,500, guidelines provide that eligibility verification court staff recommend that the person be denied appointed counsel.

Program Service Delivery

There is no position authority associated with the Professional Services Account. The Account funds mandated legal representation entirely by independent contractors or hourly paid attorneys in the private sector.

PDSC provides legal services through the Account principally pursuant to two-year contracts under which compensation is paid on a per-case basis, based upon the types of cases included within a specific contract. The contracts are negotiated and monitored for compliance by the Contracts Manager and Contract Analysts. In addition PDSC provides legal services through non-contract "private bar appointed counsel" (individual case-by-case assignments where compensation is on an hourly rate basis).

In approximately 98% of all trial-level, non-death penalty public defense cases, legal representation is provided pursuant to contracts entered into between the PDSC and private sector, non-state employee attorneys. These contracts are with nonprofit public defender offices, law firms, consortia of attorneys, and sole practitioners. By comparison, in FYE 1993, legal representation was provided pursuant to contracts (versus non-contract hourly rate individual case appointments) in 85% of the total caseload. Unlike public defense cases in which an attorney is appointed on a case-by-case, hourly paid basis, a number of PDSC's contractors also provide additional non-attorney services such as investigation and interpreter services.

BUDGET NARRATIVE

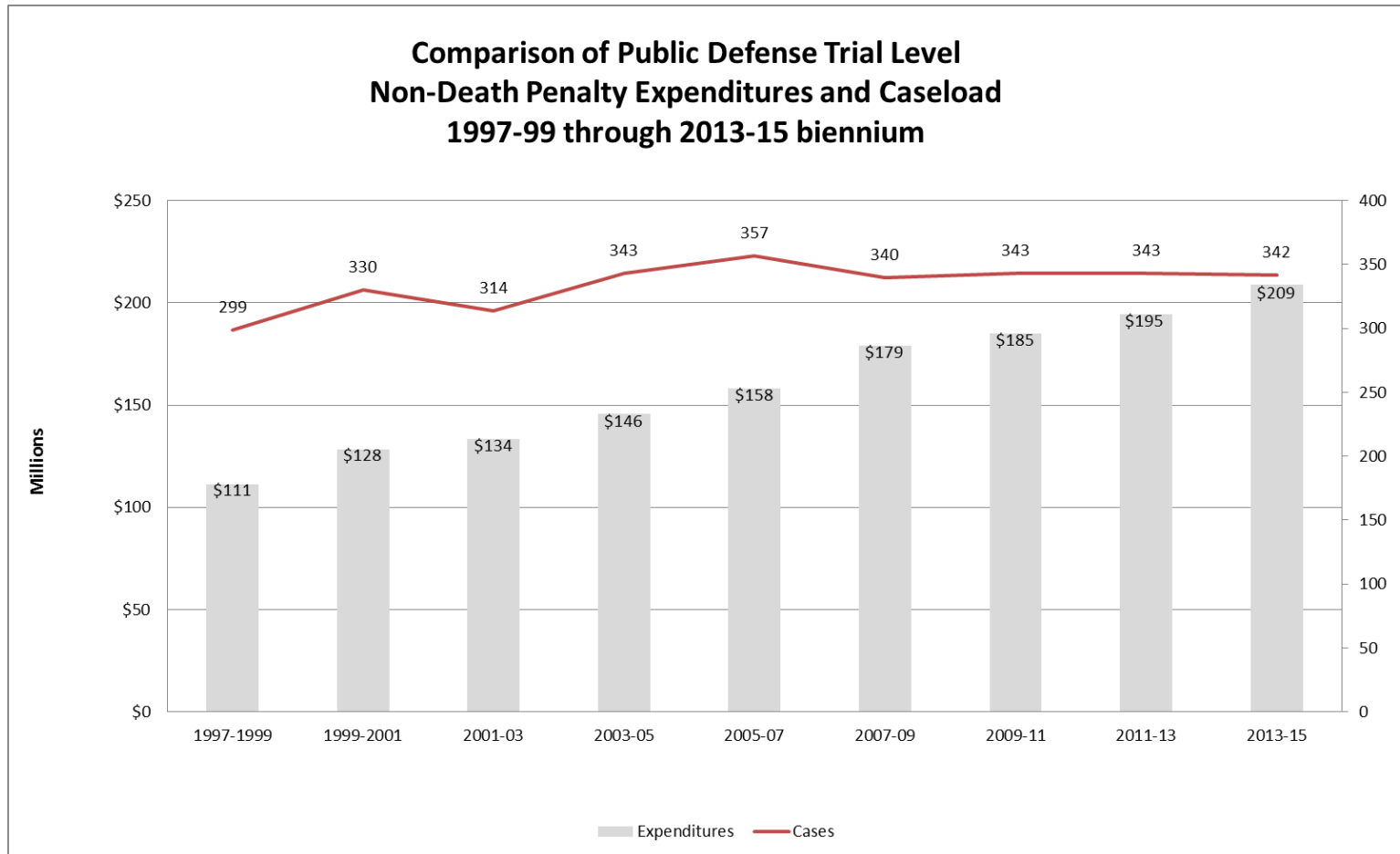
As of June 30, 2016, there were 98 contracts, covering all 36 counties, for the provision of public defense representation. The contracts vary with respect to the types and number of cases covered. The contracts range from “specialty contracts” (limited to specific case types such as death penalty, post-conviction relief, juvenile, or civil commitment) to contracts that include representation in virtually all case types for which state-paid counsel is mandated. The PDSC also has 19 contracts for non-attorney services, such as mitigation services.

Persons who are financially eligible for appointed counsel are also eligible for non-attorney services that are "reasonable and necessary" for the preparation, investigation, and presentation of the case (ORS 135.055(3)). Examples of such non-attorney services are interpreters, investigators, transcriptionists, and psychologists. Non-attorney services must be sought and approved on a case-by-case basis.

BUDGET NARRATIVE

Program Costs

Generally, program costs have increased due to the complexity of the caseloads; e.g., Measure 11, “Jessica’s Law” prosecutions, juvenile dependency and termination of parental rights and death penalty post-conviction relief cases. Below is a chart displaying a “Comparison of Public Defense Trial Level Non-Death Penalty Expenditures and Caseloads” for the last nine biennia.



BUDGET NARRATIVE

The costs associated with death penalty representation do not follow the same pattern as costs for non-death penalty cases. A charge of Aggravated Murder with a possible sentence of death is the most costly case type to defend. Even so, one would expect that if the number of new cases each biennium remains constant, costs should remain constant (plus inflation). However, the real cost driver is whether or not a sentence of death is imposed.

When a death sentence is imposed, the case is subject to automatic review by the Oregon Supreme Court. The majority of these appeals would be handled by the Appellate Division and would not impact expenditures from the Professional Services Account. However, the Appellate Division has a limited capacity to accept death penalty cases so, depending on the timing of such cases, some must be assigned to counsel payable from the Professional Services Account.

If an appeal is unsuccessful, the next step is post-conviction relief. All post-conviction relief cases are handled by attorneys payable from the Professional Services Account. A post-conviction relief case with a sentence of death will often cost as much or more than the original trial-level case. Post-conviction relief attorneys must not only review the work performed by the original trial counsel but must also explore avenues of defense that were not pursued in the original case.

If the post-conviction relief case is unsuccessful, the next step is an appeal of the post-conviction relief case. Post-conviction relief appeals are also handled exclusively by attorneys payable from the Professional Services Account. If a post-conviction relief appeal is unsuccessful, all state remedies have been exhausted and a case moves to the federal court with representation provided by the Federal Defenders office. However, a number of cases reaching federal court have been held in abeyance for the completion of additional state court proceedings.

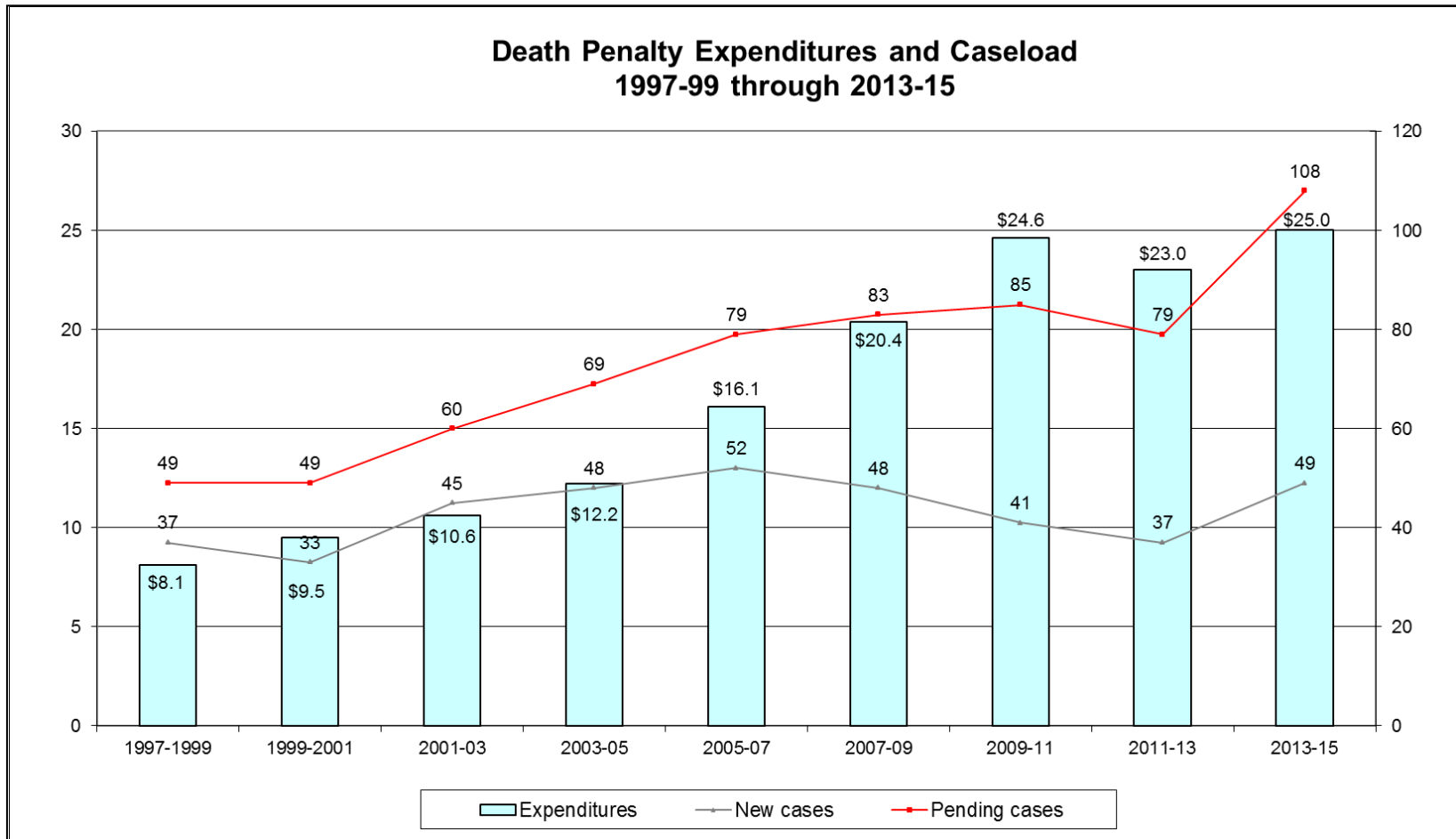
If a direct appeal, a post-conviction relief, or a post-conviction relief appeal is successful, then a case can return to the trial court for a new trial or resentencing.

There have been 62 defendants sentenced to death since the death penalty was reinstated in 1984. Of those, two have been executed, four died while on death row, one had his sentence overturned, and 21 were later re-sentenced to a lesser sentence. Of the remaining 34 defendants, only six have exhausted their state remedies and moved to the federal system.

What this means in budgetary terms is that there will be an exponential growth in expenditures. The amount of work associated with cases that have been in the system for decades grows with every stage of review. And recent developments in case law and the science, particularly in the area of brain science, have increased the responsibilities for counsel to adequately investigate cases, and to engage highly-specialized experts.

BUDGET NARRATIVE

The chart below shows death penalty expenditures relative to new aggravated murder filings during each biennium and relative to the number of cases that are pending from previous biennia on July 1st (the start of each biennium).



BUDGET NARRATIVE

Professional Services Account

031 Standard Inflation

Package Description

This package includes standard inflation adjustments in the amount of \$10,441,706 in general fund and \$122,296 in other funds.

032 Above Standard Inflation

Package Description

This package includes inflation above the standard inflation adjustment in the amount of \$7,988,288 in general fund and \$130,569 in other funds. Included in this adjustment is the non-attorney provider cost increases for expert and medical services.

BUDGET NARRATIVE

Professional Services Account

040 Mandated Caseload

Package Description

This essential package provides the additional funding required for the 2017-19 biennium. The package assumes no changes in PDSC policies regarding financial eligibility and no changes in guideline payment rates. The package does not include any additional funding that may be necessary due to the passage of ballot measures or new legislation.

There are two components to this essential package:

1. Trial-level non-death penalty caseload change

The caseload in recent years has been more challenging to project in part due to unprecedented changes in the economy. Budget reductions for law enforcement, prosecution, probation, corrections, social services, and the judicial system create unpredictability in the caseload as each entity adjusts its current practices to cope with budget shortfalls. For budgetary purposes, the caseload is projected to increase by 1.39% compared to the caseload funded for the 2015-17 biennium. The agency will adjust the projection throughout the remainder of the 2015-17 biennium and periodically during the 2017-19 biennium.

2. Death penalty caseload from prior biennia

Although the annual number of new death penalty cases filed has been fairly stable in recent years, the cumulative cost of these cases increasingly impacts each subsequent biennium. After the initial trial-level case, which often spans a year or more, there is an appeal, then post-conviction relief, then an appeal of the post-conviction relief case. So every year, in addition to expending funds for representation on new cases filed, the agency continues to have expenditures for cases filed in previous years. Death sentence post-conviction relief appeals currently pending are the result of cases originally filed as far back as 1986.

The additional expenditure during the 2017-19 biennium for death penalty cases from prior biennia is \$1,464,534 in general fund.

BUDGET NARRATIVE

Professional Services Account

100 Parent Child Representation Program (PCRP) Expansion

Purpose:

The purpose of this policy package is to improve the quality of trial level representation in juvenile court cases to address chronic quality issues resulting from excessive caseloads, inadequate resources, and an ill-suited agency contracting structure. This policy package seeks to expand the Parent Child Representation Program (PCRP) which began in Linn and Yamhill counties in August 2014 and expanded to Columbia County in 2016.

The PCRP was developed by the Office of Public Defense Services, and initially funded by the Oregon Legislative Assembly in 2013, to address longstanding concerns relating to the quality of legal representation for parents and children in juvenile dependency and termination of parental rights cases. The PCRP aims to ensure competent and effective legal representation throughout the life of a juvenile case through reduced attorney caseloads and workload limits, the provision of specialized support services, and adherence to best practices for attorney performance. The goal of the program is to achieve positive outcomes for children and families through the reduction of the use of foster care and reduced time to permanency for children. Repeated studies show that when parents are represented by attorneys with reasonable caseloads, the attorneys spend more time with clients and, as a result, both parents and children have better outcomes within the child welfare system.¹

Initial data already show signs of improved outcomes and cost efficiencies in the counties where it has been implemented:

- Reduced Rate of Foster Care: The initial two PCRP counties had an average foster care reduction rate of 19% in 2014 and 13% during the first six months of 2015, compared to a statewide decrease of 4.33% in 2014 and a statewide increase of 0.44% during the first six months of 2015.
- Increased Reunification Rate: In the initial two PCRP counties, from 2014 to June 2015, the rate of reunification increased by 6.5% while the increase was 1.7% statewide.²

The Governor's Task Force on Dependency Representation, established by Senate Bill 222 during the 2015 session, thoroughly reviewed the current systems and business models used to provide legal representation in juvenile dependency cases, assessed their efficacy and made recommendations on how to improve representation in order to best protect due process and improve child welfare

¹ Laver, *Improving Representation for Parents in the Child-Welfare System*, American Bar Association Children's Rights Litigation (2013).

² See Parent Child Representation Program Annual Report 2014-2015 (2016), available at https://www.oregon.gov/OPDS/docs/Reports/PCRP_report_PDSC_Jan_2016.pdf.

BUDGET NARRATIVE

outcomes. The Task Force recommendation, that “the Oregon State Legislature should allocate the funding necessary for the Public Defense Services Commission (PDSC) and the Office of Public Defense Services (OPDS) to adopt a workload model of contracting with a caseload cap (similar to the Parent and Child Representation Program (PCRP)”, is reflected in this policy package.³

How Achieved:

If this policy package were funded, the Agency would build upon the existing Parent Child Representation Program by expanding the program statewide. The Agency would utilize the same model which has shown promising results in Linn and Yamhill counties and has been successfully operating in Washington State for the past 15 years.

Components of the model include a reduced caseload and limited workload, regular monitoring and evaluations, additional training requirements, adherence to best practices for representation, multidisciplinary representation, and use of collaborative decision-making.

Because the PCRP model is both scalable and easily replicated, OPDS proposes the expansion occur in one, two or three phases as directed by the legislature.

Staffing Impact: see corresponding POP #100 in Contract and Business Services.

Revenue Source: This portion of the package would require an additional \$35,158,946 from general fund for the Professional Services Account Appropriation.

	Agencywide TOTAL	Professional Svcs Account	Contract & Business Svcs	FTE
Phase 1	\$10,648,893	\$10,648,893		
Phase 2	\$10,594,715	\$10,594,715		
Phase 3	\$13,915,338	\$13,915,338		
			\$786,300	3.0 FTE
TOTAL POP #100	\$35,945,246	\$35,158,946	\$786,300	3.0 FTE

NOTE: Shaded sections indicate this portion of the total policy option package costs and FTE.

³ See Oregon Dependency Representation Task Force Final Report (July 25 2016), available at [http://courts.oregon.gov/OJD/docs/OSCA/JFCPD/Juvenile/EYES-2016/Dependency%20Representation%20Task%20Force%20Report%20\(full\).pdf](http://courts.oregon.gov/OJD/docs/OSCA/JFCPD/Juvenile/EYES-2016/Dependency%20Representation%20Task%20Force%20Report%20(full).pdf).

BUDGET NARRATIVE

Professional Services Account

101 Public Defense Contractor Parity

Package Description

Part 1: Contractor Parity with District Attorneys

Purpose: To provide funding necessary to:

- attract and retain qualified attorneys in public defense organizations throughout the state;
- reduce disparity between public defense provider and district attorney salaries and reduce caseloads that are above Oregon and National standards.

How Achieved:

Public Defender Contractor Parity

The first component of this policy package would allow adjustments to be made in response to the difficulty public defense providers have attracting and retaining qualified attorneys. One measure of their ability to attract and retain attorneys is whether the salaries of such attorneys are competitive within their local communities with attorneys engaged in comparable types of legal practice. A comparison of public defense attorney salaries and prosecution salaries in the same counties (based on publicly available information) shows that, based upon average salaries, public defense salaries in many counties lag behind prosecuting attorneys. Both prosecutor and public defender salaries lag significantly behind the average salaries of attorneys engaged in other types of practice. The Oregon State Bar's 2012 Economic Survey report noted that average full-time public defense attorneys' and prosecutors' salaries (\$68,246 for public defenders, and \$93,979 for public prosecutors) were well below any area of private practice. (Business and corporate litigation lawyers reported an average salary of \$192,715. Family law practitioners received an average salary of \$99,637 and private criminal defense lawyers received an average of \$134,779.)

BUDGET NARRATIVE

The agency has received two limited opportunities to increase compensation for providers over the last eleven years. Based on testimony presented to the Public Safety Subcommittee of the Joint Ways and Means Committee in the 2007 Legislative Assembly regarding the extreme difficulty one type of provider — nonprofit public defender offices — was having attracting and retaining a sufficient number of qualified attorneys to fulfill their contract obligations, the Legislature provided the agency with sufficient funding in the 2007-09 biennial budget to increase public defender salaries to a level that would move them one-sixth of the way to parity with district attorney salaries in the same counties. The Legislature provided an additional three million dollars to improve compensation for non-profit public defense providers during the 2013 legislative session, and an additional five million in 2015 to increase rates for law firms and consortia groups. While the most recent increases allowed some providers to make gains, others have simply maintained significant disparities, since average district attorney salaries have increased over the course of the last two biennia. Due to increases in prosecution salaries, the cost of achieving parity with district attorney salaries is greater now than it was in 2007.

Low compensation for public defenders significantly contributes to inadequate representation for Oregon's vulnerable citizens. Low case rates mean that attorneys take caseloads that exceed national standards. In a recent "listening session" in Multnomah County, one participant observed that though defenders seem to want to do a good job, the heavy stack of cases in their arms prevents them from spending an adequate amount of time with each client and on each case. Additionally, low compensation contributes to the constant cycle of attorney departures, and subsequent training of new lawyers. This cycle means clients must wait while a new lawyer gets acquainted with the case, cases are delayed, and people have repeated visits to lawyers and the court before the resolution of the case. This cycle harms the public, clients, and case outcomes.

Approval of the amount requested would allow the agency to increase case rates in those counties where there is significant disparity with prosecutor salary levels. Some providers may need to use rate increases to reduce caseloads by adding attorney members to their law firm or consortium group. The agency will work with entities that submit proposals in response to the Request for Proposals issued in May 2017 to ensure that increased case rates are appropriately allocated toward compensation increases or caseload reduction.

Staffing Impact: No impact on staffing.

Revenue Source: This portion of the package would require an additional \$19,769,176 from general fund for the Professional Services Account Appropriation.

BUDGET NARRATIVE

Professional Services Account

Part 2: Hourly Rate Increases

Package Description

Purpose: To provide funding necessary to increase hourly rates for:

- attorneys who provide legal representation in public defense cases on an hourly rate basis;
- attorneys providing legal representation under contract in aggravated murder cases;
- mitigation specialists providing services under contract in aggravated murder cases;
- investigators who accept work on public defense cases.

How Achieved:

Hourly Rate Increase for Hourly Paid Public Defense Attorneys

The current guideline rates (\$46 per hour for non-death penalty cases and \$61 per hour for death penalty cases) have increased by only \$6 per hour since June 1991. The requested funding would allow an increase in the current rates from \$46 to \$75 per hour for non-death penalty cases and from \$61 to \$100 per hour for death penalty cases.

The 2007 legislature provided funding for the 2007-09 biennium that permitted the agency to increase the guideline rates for hourly-rate paid counsel statewide for the first time since 1991. In 2012, the legislature provided funding to increase hourly rates by \$1 for the 2013-15 biennium.

The small increases in hourly rates that were implemented in 2007 and 2012 did not result in rates that bear any relation to rates regularly charged for services by attorneys who handle criminal and family law cases for retained clients. The Oregon State Bar's 2012 Economic Survey reports statewide average and median criminal defense hourly rates at \$214 and \$200 per hour. Family law attorneys statewide charge \$214 (average) and \$200 (median). To the extent attorneys who performed public defense representation

BUDGET NARRATIVE

at \$46 and \$61 per hour responded to the Bar's survey, those hourly rates would have helped contribute to the lower overall rates. The hourly rate at the Department of Justice for the 2017-19 biennium was \$175 per hour, and lawyers in many private law firms that provide representation in criminal cases in Oregon's larger cities are now charging well over \$400 per hour.

Just as with automobile mechanics or plumbers who are paid on an hourly basis, hourly rates paid to attorneys, whether in the public or private sector, are meant to include overhead costs such as staff salaries, taxes and benefits, rent and other office costs, and necessary capital. Overhead expenses frequently are estimated by attorneys to be 50% of the hourly rate. Assuming 50% overhead expenses and an average of 1,800 billable hours in one year, an hourly-rate paid public defense attorney working full time at \$46 per hour would receive \$82,800 per year, with half of that amount (\$41,400) paying for overhead and half being available as attorney salary.

The Consumer Price Index increased 76% between 1991 and 2016. Adjusted for inflation, the 1991 rates of \$40 and \$55 per hour should be \$71 and \$97 per hour in 2016.

Hourly Rate Increase for Attorneys and Mitigators Under Contract In Aggravated Murder Cases

The agency has worked to achieve consistent case rates for representation in capital cases for many years. Contract providers received limited rate increases in 2008, and in 2010, the agency provided a modest increase for those contractors who had an office with a staff, as well as contractors specializing in capital post-conviction relief. In 2013 and 2016 respectively, after a thorough review of the services provided by capital contractors, and revision of the qualification standards for capital representation, the Commission approved funding to increase all capital contracts to an hourly rate of \$98 and then \$100.

This policy option package would increase the hourly rate for capital providers from \$100 to \$175. This rate change is structured to allow the PDSC to compensate lawyers at a level that is competitive with the rates offered in federal-level cases in Oregon.

Prior to 2010, mitigation services were paid on an hourly basis at \$39 per hour, and it was very difficult for capital attorneys and OPDS to find trained mitigators capable of providing high quality work for this rate. In 2010, the Commission approved funding to change the rate to \$59 per hour for mitigators who were willing to enter into a contract for services. In 2012, the agency added several more mitigation contracts to match the caseload, with no rate increase. In 2014 the agency was able to increase the rate to \$62 per hour. This policy option package would increase the rate from \$62 to \$75 per hour.

BUDGET NARRATIVE

Hourly Rate Increase for Hourly Paid Investigators Who Provide Public Defense Services

The amount requested for the 2017-19 biennium is the amount needed to increase investigation rates from \$29 to \$40 per hour in non-death penalty cases and from \$40 to \$50 per hour in death penalty cases.

The public defense guideline rate for investigation services has remained fairly constant since it was initially set, at \$25 per hour, when the state assumed responsibility for public defense services in approximately 1983. The rate for very experienced investigators in death penalty cases increased from \$25 to \$34 per hour in 1996, and in 2007 the Legislature provided funding to permit the agency to raise the rate from \$25 to \$28 per hour in non-death penalty cases and from \$34 to \$39 in death penalty cases. In 2012, the Legislature provided funding to allow OPDS to increase the hourly rates for all hourly providers by \$1, resulting in a rate of \$29 per hour for non-death penalty cases and \$40 per hour for death penalty cases. Despite these increases, investigator rates remain inadequate. If investigation rates had kept pace with inflation, current rates would be \$61 per hour for non-death penalty cases, and \$82 per hour for death penalty cases.

Staffing Impact: No impact on staffing.

Revenue Source: This portion of the package would require an additional \$14,697,716 from general fund for the Professional Services Account Appropriation.

TOTAL PACKAGE REQUEST FOR PUBLIC DEFENSE PARITY – POP #101

Part 1:	Contractor Parity with District Attorney's	\$19,769,176
Part 2:	Hourly Rate Increases	\$14,697,716
	Total Policy Option Package #101	\$34,466,892

BUDGET NARRATIVE

Professional Services Account

102 Trial-Level Case Management System

Package Description

Purpose:

To provide funding for user licenses of a public defender case management system. This package would allow the state to provide a case management system to contracted trial attorneys for the effective management of their cases. The system would allow contractors to gather and send data to manage caseloads, payments, monitor quality, and understand public defender clients.

How Achieved:

The Office of Public Defense Services has identified, through investigation and consultation with public defense providers across the state, a case management system that could bring significant benefits to Oregon's public defense system if utilized by a majority of providers. The system would enable the agency to offer providers a system that is specially configured to collect, in a standardized format, data necessary for the agency to complete its quality assurance data reviews. Currently, the agency requires contract providers to submit information in excel spreadsheets that must be individually evaluated for compliance within required fields, and then sorted and analyzed. This type of manual manipulation and review of data is time-consuming for both providers and the agency. Additionally, though there are some providers who have sophisticated case management systems, other providers, and especially those who exclusively focus on representation in public defense cases, do not have the resources to procure a case management system. This package would allow the agency to cover the user licenses for all providers who are interested in working with a uniform case management system.

Staffing Impact: No impact on staffing.

Revenue Source: This package would require an additional \$1,450,800 from general fund for the Professional Services Account Appropriation.

BUDGET NARRATIVE

Professional Services Account

105 Professional Services Account Budget Shortfall

Package Description

Purpose:

This package increases funding in the Professional Services Account to restore an ongoing budget shortfall to pay attorney and non-attorney providers for public defense case costs.

How Achieved:

The Professional Services Account has been historically underfunded for attorney and non-attorney provider public defense case costs. Each biennium, the agency has needed to request additional funding from the Emergency Board to cover this budget shortfall. This package will allow the agency to be funded appropriately for the base public defense expenditures needs.

Staffing Impact: No impact on staffing.

Revenue Source: This package would require an additional \$3,500,000 from general fund for the Professional Services Account Appropriation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 031 - Standard Inflation

Cross Reference Name: Professional Services Account
Cross Reference Number: 40400-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	10,441,706	-	-	-	-	-	10,441,706
Total Revenues	\$10,441,706	-	-	-	-	-	\$10,441,706
Services & Supplies							
Professional Services	10,441,706	-	5,052	-	-	-	10,446,758
Total Services & Supplies	\$10,441,706	-	\$5,052	-	-	-	\$10,446,758
Special Payments							
Spc Pmt to Judicial Dept	-	-	117,244	-	-	-	117,244
Total Special Payments	-	-	\$117,244	-	-	-	\$117,244
Total Expenditures							
Total Expenditures	10,441,706	-	122,296	-	-	-	10,564,002
Total Expenditures	\$10,441,706	-	\$122,296	-	-	-	\$10,564,002
Ending Balance							
Ending Balance	-	-	(122,296)	-	-	-	(122,296)
Total Ending Balance	-	-	(\$122,296)	-	-	-	(\$122,296)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Professional Services Account
Cross Reference Number: 40400-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	7,988,288	-	-	-	-	-	7,988,288
Total Revenues	\$7,988,288	-	-	-	-	-	\$7,988,288
Services & Supplies							
Professional Services	7,988,288	-	-	-	-	-	7,988,288
Total Services & Supplies	\$7,988,288	-	-	-	-	-	\$7,988,288
Special Payments							
Spc Pmt to Judicial Dept	-	-	130,569	-	-	-	130,569
Total Special Payments	-	-	\$130,569	-	-	-	\$130,569
Total Expenditures							
Total Expenditures	7,988,288	-	130,569	-	-	-	8,118,857
Total Expenditures	\$7,988,288	-	\$130,569	-	-	-	\$8,118,857
Ending Balance							
Ending Balance	-	-	(130,569)	-	-	-	(130,569)
Total Ending Balance	-	-	(\$130,569)	-	-	-	(\$130,569)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 040 - Mandated Caseload

Cross Reference Name: Professional Services Account
Cross Reference Number: 40400-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,013,059	-	-	-	-	-	5,013,059
Total Revenues	\$5,013,059	-	-	-	-	-	\$5,013,059
Services & Supplies							
Professional Services	5,013,059	-	-	-	-	-	5,013,059
Total Services & Supplies	\$5,013,059	-	-	-	-	-	\$5,013,059
Total Expenditures							
Total Expenditures	5,013,059	-	-	-	-	-	5,013,059
Total Expenditures	\$5,013,059	-	-	-	-	-	\$5,013,059
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 100 - PCRP Expansion

Cross Reference Name: Professional Services Account
Cross Reference Number: 40400-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	35,158,946	-	-	-	-	-	35,158,946
Total Revenues	\$35,158,946	-	-	-	-	-	\$35,158,946
Services & Supplies							
Professional Services	35,158,946	-	-	-	-	-	35,158,946
Total Services & Supplies	\$35,158,946	-	-	-	-	-	\$35,158,946
Total Expenditures							
Total Expenditures	35,158,946	-	-	-	-	-	35,158,946
Total Expenditures	\$35,158,946	-	-	-	-	-	\$35,158,946
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 101 - Public Defense Parity

Cross Reference Name: Professional Services Account
Cross Reference Number: 40400-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	34,466,892	-	-	-	-	-	34,466,892
Total Revenues	\$34,466,892	-	-	-	-	-	\$34,466,892
Services & Supplies							
Professional Services	34,466,892	-	-	-	-	-	34,466,892
Total Services & Supplies	\$34,466,892	-	-	-	-	-	\$34,466,892
Total Expenditures							
Total Expenditures	34,466,892	-	-	-	-	-	34,466,892
Total Expenditures	\$34,466,892	-	-	-	-	-	\$34,466,892
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 102 - Statewide Case Mgmt System

Cross Reference Name: Professional Services Account
Cross Reference Number: 40400-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,450,800	-	-	-	-	-	1,450,800
Total Revenues	\$1,450,800	-	-	-	-	-	\$1,450,800
Services & Supplies							
Professional Services	1,450,800	-	-	-	-	-	1,450,800
Total Services & Supplies	\$1,450,800	-	-	-	-	-	\$1,450,800
Total Expenditures							
Total Expenditures	1,450,800	-	-	-	-	-	1,450,800
Total Expenditures	\$1,450,800	-	-	-	-	-	\$1,450,800
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 105 - PSA Budget Shortfall

Cross Reference Name: Professional Services Account
Cross Reference Number: 40400-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	3,500,000	-	-	-	-	-	3,500,000
Total Revenues	\$3,500,000	-	-	-	-	-	\$3,500,000
Services & Supplies							
Professional Services	3,500,000	-	-	-	-	-	3,500,000
Total Services & Supplies	\$3,500,000	-	-	-	-	-	\$3,500,000
Total Expenditures							
Total Expenditures	3,500,000	-	-	-	-	-	3,500,000
Total Expenditures	\$3,500,000	-	-	-	-	-	\$3,500,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Public Defense Svcs Comm
2017-19 Biennium

Agency Number: 40400

Cross Reference Number: 40400-002-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Transfer In - Intrafund	3,072,500	3,291,980	3,291,980	3,544,845	-	-
Total Other Funds	\$3,072,500	\$3,291,980	\$3,291,980	\$3,544,845	-	-

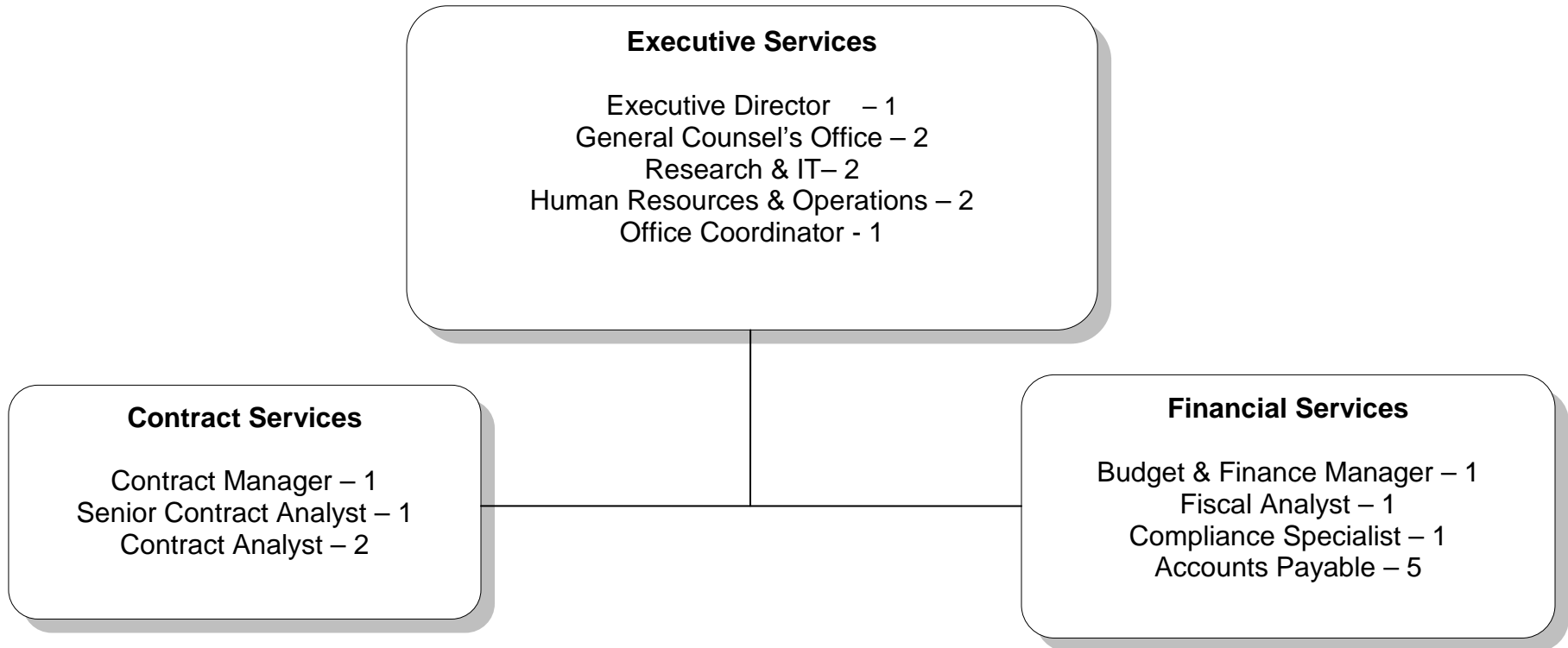
BUDGET NARRATIVE

Contract & Business Services

Program Description

Contacts and Business Services is responsible for negotiating and administering the public defense contracts that provide legal representation for financially eligible persons, and for processing requests and payments for non-contract fees and expenses. In addition, this section provides administrative support (accounting, budget development, human resources, information technology, facilities management, and general operations) for the agency as a whole.

Organizational Chart



BUDGET NARRATIVE

Major functions

Contract Administration:

Contract Services staff negotiate and administer approximately 98 contracts for the provision of legal services, and an additional 19 contracts for non-attorney services, such as mitigation services. Three Contract Analysts as well as the Contracts Manager have primary responsibility for contracts assigned to them. In addition, Contracts and Financial Services has one temporary Office Specialist 1 position to audit monthly caseload reports submitted by contractors.

Review of Non-Routine Expense Requests:

ORS 135.055(3) requires that PDSC pay the cost of "reasonable and necessary" expenses for public defense cases. Routine expenses, such as copying costs, do not require pre-authorization. Non-routine expenses, such as investigation, must be approved by PDSC before the expense is incurred. Over 19,000 requests for pre-authorization are submitted per year.

Accounts Payable:

Five accounts payable staff process the operating bills for both the Appellate Division and Contract and Financial Services as well as all fee statements submitted for payment from the Public Defense Services Account. Over 40,000 payments are reviewed and processed per year.

Quality Assurance and Complaint Processing:

OPDS's Office of General Counsel coordinates peer reviews of public defense providers. Review teams of experienced public defense administrators and attorneys from across the state conduct evaluations of public defense contractor management and operations to identify strengths and weaknesses, and make recommendations for change where needed. In addition to document and data review, review teams usually devote three days to interviewing contractors and other justice system stakeholders, including judges, prosecutors, corrections officers and other law enforcement, probation and parole officers, juvenile department officials, Department of Human Services case managers, and others. To date, OPDS has completed 50 comprehensive contractor evaluations through the peer review process. General Counsel also receives and coordinates the handling of complaints regarding expenditures and the quality of legal representation, pursuant to the PDSC's Complaint Policy and Procedure. A Deputy General Counsel, who

BUDGET NARRATIVE

focuses on issues arising in juvenile court representation, assists with complaints. Other quality assurance initiatives include an annual statewide performance survey with detailed follow-up on survey results and comments; review of certificates of attorney qualification; planning and participation in continuing legal education programs; participation in performance standards revision projects; and participation in other workgroups and initiatives aimed at improving the quality of public defense services.

BUDGET NARRATIVE

Contract & Business Services

010 Non-PICS Personal Services / Vacancy Factor

Package Description

This package includes standard adjustments to PERS Pension Bond Contribution and standard inflation for non-PICS personal services accounts. The total of this package is \$9,779 in general fund and \$117 in other funds.

031 Standard Inflation

Package Description

This package includes standard inflation adjustments on services & supplies in the amount of \$30,607 in general fund. State government services charges are increased by \$38,337 in general fund and \$256 in other funds, making the total amount of the package an increase of \$68,944 in general fund and \$256 in other funds.

032 Above Standard Inflation

Package Description

This package includes inflation above the standard inflation adjustment for services and supplies in the amount of \$12,000 in general fund for IT Professional Services.

BUDGET NARRATIVE

Contract & Business Services

100 Parent Child Representation Program (PCRP) Expansion

Package Description

Purpose:

The purpose of this policy package is to improve the quality of trial level representation in juvenile court cases to address chronic quality issues resulting from excessive caseloads, inadequate resources, and an outdated agency contracting structure. This policy package seeks to expand the Parent Child Representation Program (PCRP) which began in Linn and Yamhill counties in August 2014 and expanded to Columbia County in 2016.

The PCRP was developed by the Office of Public Defense Services, and initially funded by the Oregon Legislative Assembly in 2013, to address longstanding concerns relating to the quality of legal representation for parents and children in juvenile dependency and termination of parental rights cases. The PCRP aims to ensure competent and effective legal representation throughout the life of a juvenile case through reduced attorney caseloads and workload limits, the provision of specialized support services, and adherence to best practices for attorney performance. The goal of the program is to achieve positive outcomes for children and families through the reduction of the use of foster care and reduced time to permanency for children. Repeated studies show that when parents are represented by attorneys with reasonable caseloads, the attorneys spend more time with clients and, as a result, both parents and children have better outcomes within the child welfare system.⁴

Initial data already show signs of improved outcomes and cost efficiencies in the counties where it has been implemented:

- **Reduced Rate of Foster Care:** The initial two PCRP counties had an average foster care reduction rate of 19% in 2014 and 13% during the first six months of 2015, compared to a statewide decrease of 4.33% in 2014 and a statewide increase of 0.44% during the first six months of 2015.
- **Increased Reunification Rate:** In the initial two PCRP counties, from 2014 to June 2015, the rate of reunification increased by 6.5% while the increase was 1.7% statewide.⁵

⁴ Laver, *Improving Representation for Parents in the Child-Welfare System*, American Bar Association Children's Rights Litigation (2013).

⁵ See Parent Child Representation Program Annual Report 2014-2015 (2016), available at https://www.oregon.gov/OPDS/docs/Reports/PCRP_report_PDSC_Jan_2016.pdf.

BUDGET NARRATIVE

The Governor’s Task Force on Dependency Representation, established by Senate Bill 222 during the 2015 session, thoroughly reviewed the current systems and business models used to provide legal representation in juvenile dependency cases, assessed their efficacy and made recommendations on how to improve representation in order to best protect due process and improve child welfare outcomes. The Task Force recommendation, that “the Oregon State Legislature should allocate the funding necessary for the Public Defense Services Commission (PDSC) and the Office of Public Defense Services (OPDS) to adopt a workload model of contracting with a caseload cap (similar to the Parent and Child Representation Program (PCRP)”, is reflected in this policy package.⁶

How Achieved:

If this policy package were funded, the Agency would build upon the existing Parent Child Representation Program by expanding the program statewide. The Agency would utilize the same model which has shown promising results in Linn and Yamhill counties and has been successfully operating in Washington State for the past 15 years.

Components of the model include a reduced caseload and limited workload, regular monitoring and evaluations, additional training requirements, adherence to best practices for representation, and use of collaborative decision-making .

Because the PCRP model is both scalable and easily replicated, OPDS proposes the expansion occur in one, two or three phases as directed by the legislature.

Staffing Impact: This portion of the package adds three PCRP Attorney Managers, for a total of 3.0 FTE.

Revenue Source: This portion of the package would require an additional \$786,300 from general fund for the Contract & Business Services Appropriation.

	Agencywide TOTAL	Professional Svcs Account	Contract & Business Svcs	FTE
Phase 1	\$10,648,893	\$10,648,893		
Phase 2	\$10,594,715	\$10,594,715		
Phase 3	\$13,915,338	\$13,915,338		
			\$786,300	3.0 FTE
TOTAL POP #100	\$35,945,246	\$35,158,946	\$786,300	3.0 FTE

NOTE: Shaded sections indicate this portion of the total policy option package costs and FTE.

⁶ See Oregon Dependency Representation Task Force Final Report (July 25 2016), available at [http://courts.oregon.gov/OJD/docs/OSCA/JFCPD/Juvenile/EYES-2016/Dependency%20Representation%20Task%20Force%20Report%20\(full\).pdf](http://courts.oregon.gov/OJD/docs/OSCA/JFCPD/Juvenile/EYES-2016/Dependency%20Representation%20Task%20Force%20Report%20(full).pdf).

BUDGET NARRATIVE

Contract & Business Services

103 Employee Compensation ORS 151.216(1)(e)

Package Description

Purpose:

This package will enable the PDSC to provide quality legal representation through recruitment and retention of attorneys and staff capable of providing and securing quality and cost-efficient appellate representation by providing funding needed to establish salary schedules comparable to salary schedules at the Department of Justice and other state agencies. For over ten years, the PDSC has been attempting to accomplish its statutory mandate to adopt a “compensation plan, classification system and personnel plan for the Office of Public Defense Services that are commensurate with other state agencies.” ORS 151.216(1)(e). As of January 1, 2017, all but four classifications will be 2 to 32 percent below their counterparts in other state agencies. This difference negatively impacts staff morale and the agency’s recruitment and retention efforts.

How Achieved:

In developing the requested salary structure, the agency used the Department of Justice’s Appellate Division as the comparable agency for the majority of the positions, as Department of Justice attorneys appear on the exact same cases from opposing sides. Contract analyst positions were compared with employees in the Judicial Department because comparable positions weren’t part of the Department of Justice structure.

Historically, the agency has hired recent law school graduates into the entry-level Deputy I attorney position and devotes significant management-level resources to training during an attorney’s first six months of employment. The training investment shows returns for the agency after twelve months, when the typical entry-level attorney becomes increasingly self-sufficient and productive. After two to three years, the Deputy I attorney has demonstrated sufficient competency to warrant consideration for the Deputy II position. After two to three years in the Deputy II position (or five years with the agency), the attorney is an experienced, competent, and valued contributor to the agency. Unfortunately, this time period coincides with the greatest salary disparity between the agency and the Attorney General’s office, the attorney is experienced and attractive to other firms, and the time loss and fatigue associated with a two to three-hour daily commute between Salem and Portland or Eugene leads many attorneys to consider and seek employment elsewhere. Since 2003, twenty eight attorneys have left the agency, many at the four-to six-year mark.

BUDGET NARRATIVE

The policy package helps address the compensation inequity between state employees on opposite sides of the same cases. It would mitigate the loss of experience that occurs around the five-year employment mark, and enables management to direct training resources into case production. Providing parity for lawyer staff while ignoring the disparity that exists in other classifications, particularly those employees in the lowest salary ranges, would decrease employee morale and productivity. This policy package would enable the agency to recruit and retain non-lawyer employees who are committed to and capable of achieving the agency's goal of providing quality, cost efficient legal representation.

Staffing Impact: No impact on staffing.

Revenue Source: This portion of the package would require an additional \$273,901 in general fund and \$9,268 other funds for the Contract & Business Services Appropriation.

	General Fund	Other Funds
Appellate Division	\$1,716,089	
Contract & Business Services	\$273,901	\$9,268
POP #103 TOTAL	\$1,989,990	\$9,268

NOTE: Shaded sections indicate this portion of the total policy option package costs and FTE.

BUDGET NARRATIVE

Contract & Business Services

104 Parent Child Representation Program (PCRP) Staffing and Quality Assurance

Package Description

Purpose:

This package is comprised of three separate staffing components: (1) a research analyst to assist with data collection and analysis of attorney performance in both the PCRP program and other cases across the state, (2) a Deputy General Counsel position to assist with the current backlog of quality assurance work associated with representation in criminal cases, and (3) an additional Deputy Defender 2 position to provide appellate representation in juvenile delinquency cases.

How Achieved:

This portion of the package will allow PDSC to develop data-driven continuous quality improvement initiatives for evaluation and improvement of legal representation in all cases. One-half of a research analyst position will be dedicated to the Parent Child Representation Program and will be responsible for compiling and analyzing data from attorneys, case managers, and system partners including the Department of Human Services and Judicial Department. The research analyst will ensure that the expansion of the PCRP is built on a foundation of sound analytics, will pinpoint opportunities for improvement by individual attorneys, and identify program strengths and deficiencies.

The success thus far of the PCRP is due in large part to the work of the Deputy General Counsel, who serves as attorney-manager for the program in addition to other duties focused on monitoring and improving representation in juvenile cases statewide. Through this policy option package, the agency is also seeking funding to hire another Deputy General Counsel who would similarly focus on seeking improvements in representation in criminal cases statewide. The agency is aware, through statewide surveys, and various agency-conducted assessments and reviews, and through daily contacts with courts, attorneys, and consumers of public defense services in criminal cases, that a significant variation exists across the state in the quality of representation provided in criminal cases. If funded, the new deputy general counsel would assist in developing new training programs, assist local providers and justice system partners to address specific quality of representation concerns, develop relevant metrics to provide better monitoring and oversight of provider performance, and develop new models for contracting for public defense representation in criminal cases, similar

BUDGET NARRATIVE

to the PCRCP, that require adherence to best practices, reasonable caseloads, and the use of appropriate professional, non-attorney services.

Both the current Deputy General Counsel, and the new position, if funded, will work under the supervision of the agency's General Counsel, who will continue to be responsible for advising the agency and its Commission on matters concerning Oregon government law, including ethics, public meetings, and public records laws, as well as responsibility for the agency's complaint policy and procedure, its nonroutine expense funding protocols under ORS 135.055(3), and many of the agency's other quality assurance initiatives. Although he has been performing some of the duties envisioned for the new Deputy General Counsel position, funding for this position will permit a more strategic and focused quality improvement effort in criminal cases, and allow General Counsel sufficient time for his other duties and responsibilities.

The success of the PCRCP is rooted in data analysis. Individual attorneys must meet specific contract performance targets and evaluation of the program as a whole relies on a number of internal and external data points. The current three-county PCRCP is managed by Deputy General Counsel who serves as an attorney-manager. However, statewide expansion of the PCRCP would involve nearly 350 attorneys who currently handle over 45,000 court appearances per year. Additional research and data analysis capacity is necessary to effectively expand the PCRCP beyond three counties.

The Office of Public Defense Services (OPDS) has never had a dedicated research analyst position. As times have changed, and all state agencies are asked to provide data demonstrating performance measures and improvements, the agency is ill-equipped to provide adequate data reports. With the addition of a new, unified court case management system, and the availability of increasingly sophisticated electronic case management systems for lawyers, the agency must develop and increase its ability to monitor attorney performance through complex data analysis. The position would be equally divided between evaluations of (a) representation in the PCRCP and (b) representation in criminal, juvenile, and other case types across the state.

The Deputy General Counsel position will focus on quality assurance efforts related to criminal case representation. Currently, OPDS has only two attorney positions dedicated to quality assurance: Deputy General Counsel, whose duties include management of the PCRCP and quality assurance oversight in juvenile cases across the state, and General Counsel, whose duties include all typical general counsel responsibilities, such as contracting, public records, public meetings, employment, ethics, legal advice to Commission members, etc., leaving little time for critical quality assurance activities. Projects that require extensive time, such as peer reviews, investigation of complaints, review of complex non-routine expense requests, development of training and oversight protocols, and other quality assurance responsibilities, are often difficult to achieve given the broad scope of duties. The requested Deputy General Counsel position would undertake a significant portion of the quality assurance work related to criminal case types, increasing the

BUDGET NARRATIVE

agency's ability to be proactive in its oversight, and to timely respond to all inquiries and concerns, while allowing General Counsel to focus more exclusively on General Counsel duties, thereby improving control around agency legal risk.

Staffing Impact: This portion of this package adds one Deputy General Counsel – Criminal and a Research Analyst, for a total of 2.0 FTE.

Revenue Source: This portion of the package would require an additional \$425,243 in general fund for the Contract & Business Services Appropriation.

	Agencywide TOTAL	Appellate Division	Contract & Business Srvcs	FTE
PCR Staffing	\$89,794		\$89,794	0.5 FTE
Quality Assurance	\$335,449		\$335,449	1.5 FTE
Juvenile Delinquency Appeals	\$328,196	\$328,196		1.5 FTE
POP #104 TOTAL	\$753,439	\$328,196	\$425,243	3.5 FTE

NOTE: Shaded sections indicate this portion of the total policy option package costs and FTE.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Contract & Business Svcs. Div.
Cross Reference Number: 40400-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	9,779	-	-	-	-	-	9,779
Total Revenues	\$9,779	-	-	-	-	-	\$9,779
Personal Services							
Pension Obligation Bond	6,808	-	(50)	-	-	-	6,758
Mass Transit Tax	2,971	-	167	-	-	-	3,138
Total Personal Services	\$9,779	-	\$117	-	-	-	\$9,896
Total Expenditures							
Total Expenditures	9,779	-	117	-	-	-	9,896
Total Expenditures	\$9,779	-	\$117	-	-	-	\$9,896
Ending Balance							
Ending Balance	-	-	(117)	-	-	-	(117)
Total Ending Balance	-	-	(\$117)	-	-	-	(\$117)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 031 - Standard Inflation

Cross Reference Name: Contract & Business Svcs. Div.
Cross Reference Number: 40400-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	68,944	-	-	-	-	-	68,944
Total Revenues	\$68,944	-	-	-	-	-	\$68,944
Services & Supplies							
Instate Travel	399	-	-	-	-	-	399
Employee Training	216	-	-	-	-	-	216
Office Expenses	1,155	-	-	-	-	-	1,155
Telecommunications	1,591	-	-	-	-	-	1,591
State Gov. Service Charges	38,337	-	256	-	-	-	38,593
Data Processing	103	-	-	-	-	-	103
Publicity and Publications	49	-	-	-	-	-	49
Professional Services	8,344	-	-	-	-	-	8,344
IT Professional Services	627	-	-	-	-	-	627
Dues and Subscriptions	47	-	-	-	-	-	47
Facilities Rental and Taxes	14,019	-	-	-	-	-	14,019
Other Services and Supplies	2,172	-	-	-	-	-	2,172
Expendable Prop 250 - 5000	76	-	-	-	-	-	76
IT Expendable Property	1,809	-	-	-	-	-	1,809
Total Services & Supplies	\$68,944	-	\$256	-	-	-	\$69,200
Total Expenditures							
Total Expenditures	68,944	-	256	-	-	-	69,200
Total Expenditures	\$68,944	-	\$256	-	-	-	\$69,200

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 031 - Standard Inflation

Cross Reference Name: Contract & Business Svcs. Div.
Cross Reference Number: 40400-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(256)	-	-	-	(256)
Total Ending Balance	-	-	(\$256)	-	-	-	(\$256)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Contract & Business Svcs. Div.
Cross Reference Number: 40400-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	12,000	-	-	-	-	-	12,000
Total Revenues	\$12,000	-	-	-	-	-	\$12,000
Services & Supplies							
IT Professional Services	12,000	-	-	-	-	-	12,000
Total Services & Supplies	\$12,000	-	-	-	-	-	\$12,000
Total Expenditures							
Total Expenditures	12,000	-	-	-	-	-	12,000
Total Expenditures	\$12,000	-	-	-	-	-	\$12,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 100 - PCRP Expansion

Cross Reference Name: Contract & Business Svcs. Div.
Cross Reference Number: 40400-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	786,300	-	-	-	-	-	786,300
Total Revenues	\$786,300	-	-	-	-	-	\$786,300
Personal Services							
Class/Unclass Sal. and Per Diem	502,272	-	-	-	-	-	502,272
Empl. Rel. Bd. Assessments	171	-	-	-	-	-	171
Public Employees' Retire Cont	95,883	-	-	-	-	-	95,883
Social Security Taxes	38,424	-	-	-	-	-	38,424
Worker's Comp. Assess. (WCD)	207	-	-	-	-	-	207
Flexible Benefits	100,008	-	-	-	-	-	100,008
Other OPE	49,335	-	-	-	-	-	49,335
Total Personal Services	\$786,300	-	-	-	-	-	\$786,300
Total Expenditures							
Total Expenditures	786,300	-	-	-	-	-	786,300
Total Expenditures	\$786,300	-	-	-	-	-	\$786,300
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 100 - PCRP Expansion

Cross Reference Name: Contract & Business Svcs. Div.
Cross Reference Number: 40400-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							3
Total Positions	-	-	-	-	-	-	3
Total FTE							
Total FTE							3.00
Total FTE	-	-	-	-	-	-	3.00

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 103 - Employee Compensation ORS 151.216

Cross Reference Name: Contract & Business Svcs. Div.
Cross Reference Number: 40400-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	273,901	-	-	-	-	-	273,901
Total Revenues	\$273,901	-	-	-	-	-	\$273,901
Personal Services							
Other OPE	273,901	-	-	-	-	-	273,901
Total Personal Services	\$273,901	-	-	-	-	-	\$273,901
Total Expenditures							
Total Expenditures	273,901	-	-	-	-	-	273,901
Total Expenditures	\$273,901	-	-	-	-	-	\$273,901
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 104 - PCRP Staffing & Quality Assurance

Cross Reference Name: Contract & Business Svcs. Div.
Cross Reference Number: 40400-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	425,243	-	-	-	-	-	425,243
Total Revenues	\$425,243	-	-	-	-	-	\$425,243
Personal Services							
Class/Unclass Sal. and Per Diem	282,720	-	-	-	-	-	282,720
Empl. Rel. Bd. Assessments	114	-	-	-	-	-	114
Public Employees' Retire Cont	53,971	-	-	-	-	-	53,971
Social Security Taxes	21,628	-	-	-	-	-	21,628
Worker's Comp. Assess. (WCD)	138	-	-	-	-	-	138
Flexible Benefits	66,672	-	-	-	-	-	66,672
Total Personal Services	\$425,243	-	-	-	-	-	\$425,243
Total Expenditures							
Total Expenditures	425,243	-	-	-	-	-	425,243
Total Expenditures	\$425,243	-	-	-	-	-	\$425,243
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							2
Total Positions	-	-	-	-	-	-	2

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Defense Svcs Comm
Pkg: 104 - PCRP Staffing & Quality Assurance

Cross Reference Name: Contract & Business Svcs. Div.
Cross Reference Number: 40400-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							2.00
Total FTE	-	-	-	-	-	-	2.00

REPORT: PACKAGE FISCAL IMPACT REPORT

2017-19

PROD FILE

AGENCY:40400 PUBLIC DEFENSE SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Contract & Business Svcs. Div.

PACKAGE: 100 - PCRPs Expansion

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4040009	WDU D9445 AA	DEPUTY GENERAL COUNSEL	1	1.00	24.00	02	6,976.00	167,424 78,231				167,424 78,231
4040010	WDU D9445 AA	DEPUTY GENERAL COUNSEL	1	1.00	24.00	02	6,976.00	167,424 78,231				167,424 78,231
4040011	WDU D9445 AA	DEPUTY GENERAL COUNSEL	1	1.00	24.00	02	6,976.00	167,424 78,231				167,424 78,231
TOTAL PICS SALARY								502,272				502,272
TOTAL PICS OPE								234,693				234,693
TOTAL PICS PERSONAL SERVICES =			3	3.00	72.00			736,965				736,965

REPORT: PACKAGE FISCAL IMPACT REPORT

2017-19

PROD FILE

AGENCY:40400 PUBLIC DEFENSE SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Contract & Business Svcs. Div.

PACKAGE: 104 - PCRPs Staffing & Quality Assura

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4040005	WDU	D9418	AA CONTRACT ANALYST	1	1.00	24.00	02	4,804.00	115,296 64,292				115,296 64,292
4040006	WDU	D9445	AA DEPUTY GENERAL COUNSEL	1	1.00	24.00	02	6,976.00	167,424 78,231				167,424 78,231
TOTAL PICS SALARY									282,720				282,720
TOTAL PICS OPE									142,523				142,523
TOTAL PICS PERSONAL SERVICES =				2	2.00	48.00			425,243				425,243

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Public Defense Svcs Comm
2017-19 Biennium

Agency Number: 40400

Cross Reference Number: 40400-004-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Tsfr From Judicial Dept	3,608,147	3,705,255	3,705,255	3,910,748	-	-
Transfer Out - Intrafund	(3,072,500)	(3,291,980)	(3,291,980)	(3,544,845)	-	-
Total Other Funds	\$535,647	\$413,275	\$413,275	\$365,903	-	-

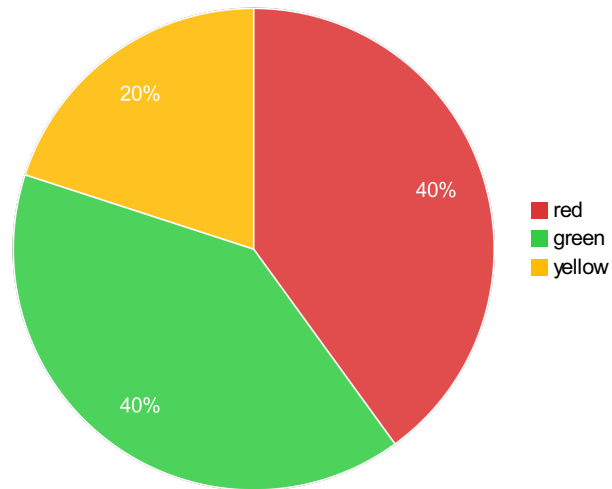
Public Defense Services Commission

Annual Performance Progress Report

Reporting Year 2016

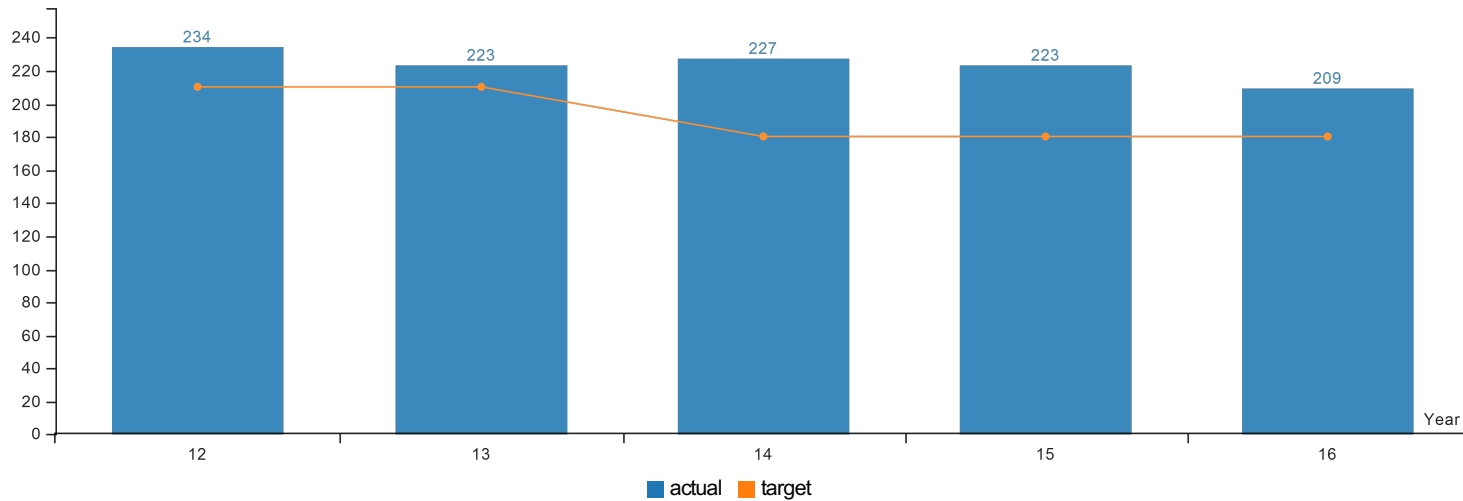
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KPM #	Approved Key Performance Measures (KPMs)
1	APPELLATE CASE PROCESSING - Median number of days to file opening brief.
2	CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.
3	BEST PRACTICES FOR BOARDS AND COMMISSIONS - Percentage of total best practices met by Commission.
4	TRIAL LEVEL REPRESENTATION - During the term of the OPDS contract, percent of attorneys who obtain at least 12 hours per year of continuing legal education credit in the area(s) of law in which they provide public defense representation.[1] [1] Case types listed in the 2014-2015 Public Defense Legal Services Contract General Terms are: criminal cases, probation violations, contempt cases, civil commitment cases, juvenile cases, and other civil cases. (http://www.oregon.gov/OPDS/docs/CBS/MbdelContractTerms/documents/MbdKJan2014.pdf)
5	PARENT CHILD REPRESENTATION PROGRAM (PCRP) - Percent of PCRP attorneys who report spending approximately 1/3 of their time meeting with court appointed clients in cases which the attorney represents a parent or child with decision-making capacity.[1] [1] For a discussion on determining decision-making capacity, see The Obligations of the Lawyer for Children in Child Protection Proceedings with Action Items and Commentary, Oregon State Bar, Report of the Task Force on Standards of Representation in Juvenile Dependency Cases (2014).



	Green	Yellow	Red
	= Target to -5%	= Target -6% to -15%	= Target > -15%
Summary Stats:	40%	20%	40%

KPM #1	APPELLATE CASE PROCESSING - Median number of days to file opening brief.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2012	2013	2014	2015	2016
Median Number of Days to File Opening Brief					
Actual	234	223	227	223	209
Target	210	210	180	180	180

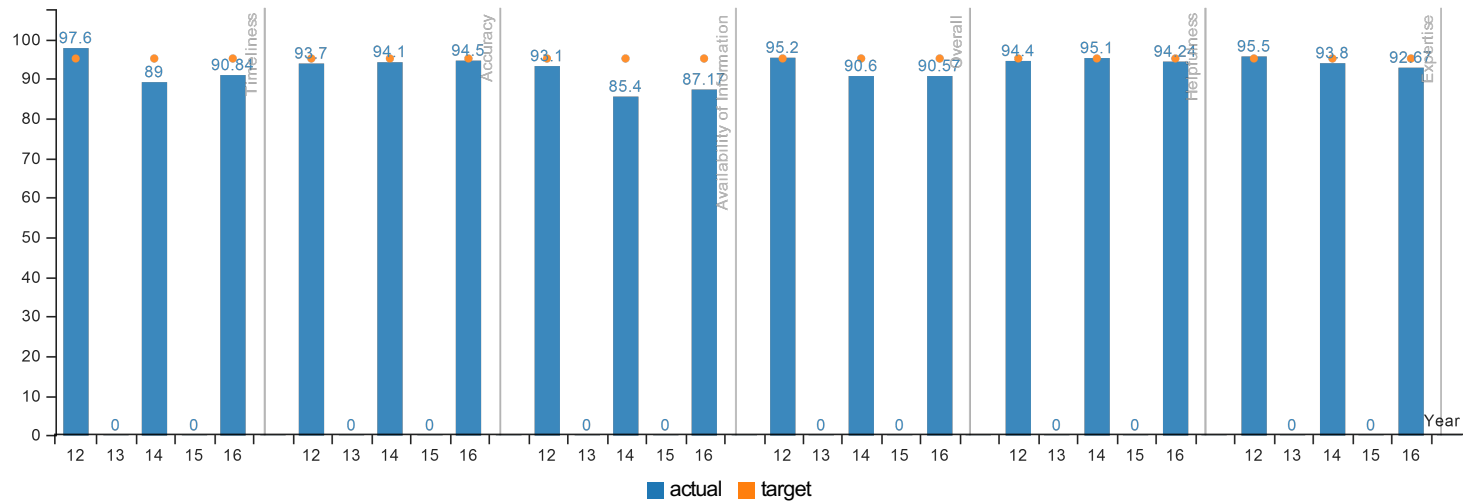
How Are We Doing

The Appellate Division has made significant progress over the past ten years and is on track for further improvements. In 2006, the median number of days to file the opening brief was 328; by 2009 that number was reduced to 236 days. During the next six years, the number fluctuated between a low of 223 (2013, 2015) and a high of 234 (2011, 2012). For fiscal year 2016, the median date fell to 209 days. The fluctuations and latest progress is primarily attributable to two causes. First, appellate practice is a specialty area. It generally takes about three to five years to develop into a proficient attorney able to manage confidently and efficiently a caseload of moderately complex appeals. Since 2010, the Criminal Section lost 11 attorneys with, on average, more than 10 years of experience. Currently, 13 of the 34 non-managing attorneys in the Criminal Section (more than one-third) have less than 5 years of appellate experience. Second, in 2012 the Criminal Section ceased contracting to outside attorneys caseload “overflow” (non-conflict cases that the Criminal Section could not retain while maintaining progress made into the backlog), which had grown to more than 200 cases per year. Assuming adequate resources, the continued development of attorneys with less than 5 years of appellate experience, and the retention of attorneys with 5 or more years of experience, the agency anticipates making significant strides toward its 180-day goal.

Factors Affecting Results

The ability to meet and exceed the goal correlates positively to the number of experienced attorneys and negatively to the number of cases. The agency does not control the number of referred cases. Attracting, training, and retaining competent attorneys affect progress toward the goal.

KPM #2	CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2012	2013	2014	2015	2016
Timeliness					
Actual	97.60%	No Data	89%	No Data	90.84%
Target	95%	TBD	95%	TBD	95%
Accuracy					
Actual	93.70%	No Data	94.10%	No Data	94.50%
Target	95%	TBD	95%	TBD	95%
Availability of Information					
Actual	93.10%	No Data	85.40%	No Data	87.17%
Target	95%	TBD	95%	TBD	95%
Overall					
Actual	95.20%	No Data	90.60%	No Data	90.57%
Target	95%	TBD	95%	TBD	95%
Helpfulness					
Actual	94.40%	No Data	95.10%	No Data	94.24%
Target	95%	TBD	95%	TBD	95%
Expertise					
Actual	95.50%	No Data	93.80%	No Data	92.67%
Target	95%	TBD	95%	TBD	95%

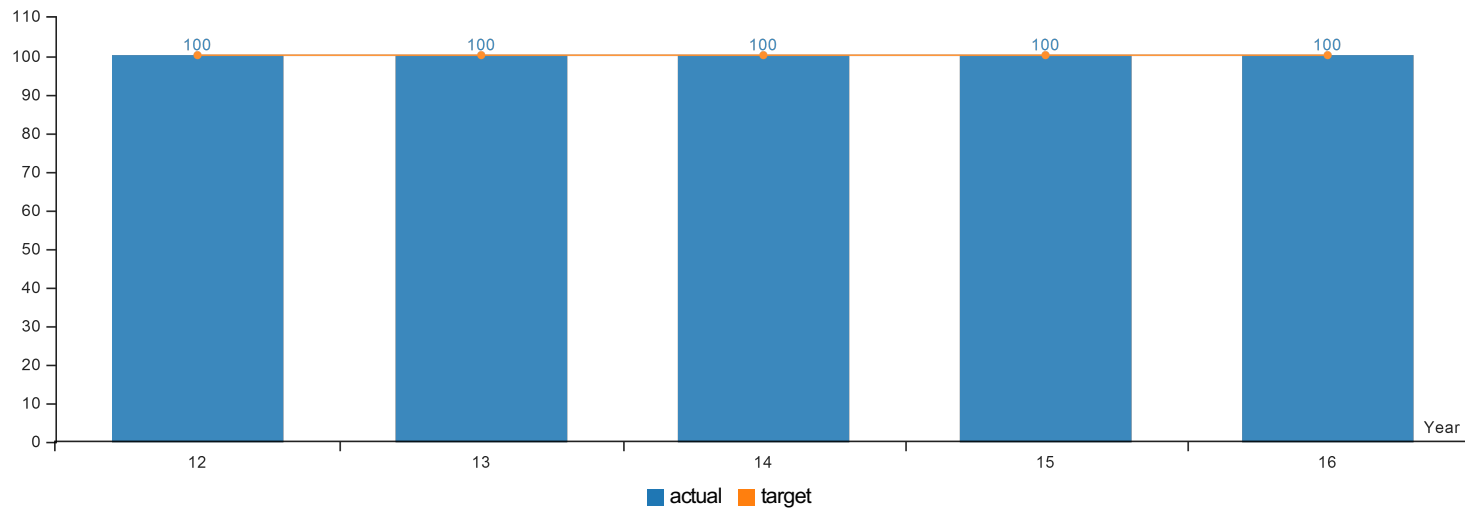
How Are We Doing

The most recent survey was conducted in June 2016. The survey results indicated a high level of customer satisfaction with the agency. The overall service provided by OPDS was rated as good or excellent by more than 90% of the respondents. The standard reporting measure for state agencies groups both "good" and "excellent" into one category. In the categories of helpfulness of OPDS employees, over 94% of respondents rated the agency's service as "good" or "excellent". The lowest rating was in the category of availability of information, where 87% of the respondents rated the agency's service as "good" or "excellent".

Factors Affecting Results

The ratings in three categories were somewhat higher in 2016 than the most recent survey in 2014. The agency believes the ratings would have been higher in all categories but for the considerable turnover of longtime staff in the Accounts Payable Section. Between 2013 and 2015, the agency lost more than half of its staff to retirements and resignations. This change naturally required considerable training and mentoring of five new staff members which resulted in some processing delays. The change also meant that phone calls and other requests for information that had been routed through employees with years of experience were now being handled by new employees with less experience and authority to respond. The agency believes this resulted in providers feeling that their questions were not always being fully answered and information being less available to them.

KPM #3	BEST PRACTICES FOR BOARDS AND COMMISSIONS - Percentage of total best practices met by Commission.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2012	2013	2014	2015	2016
Percentage of total best practices met					
Actual	100%	100%	100%	100%	100%
Target	100%	100%	100%	100%	100%

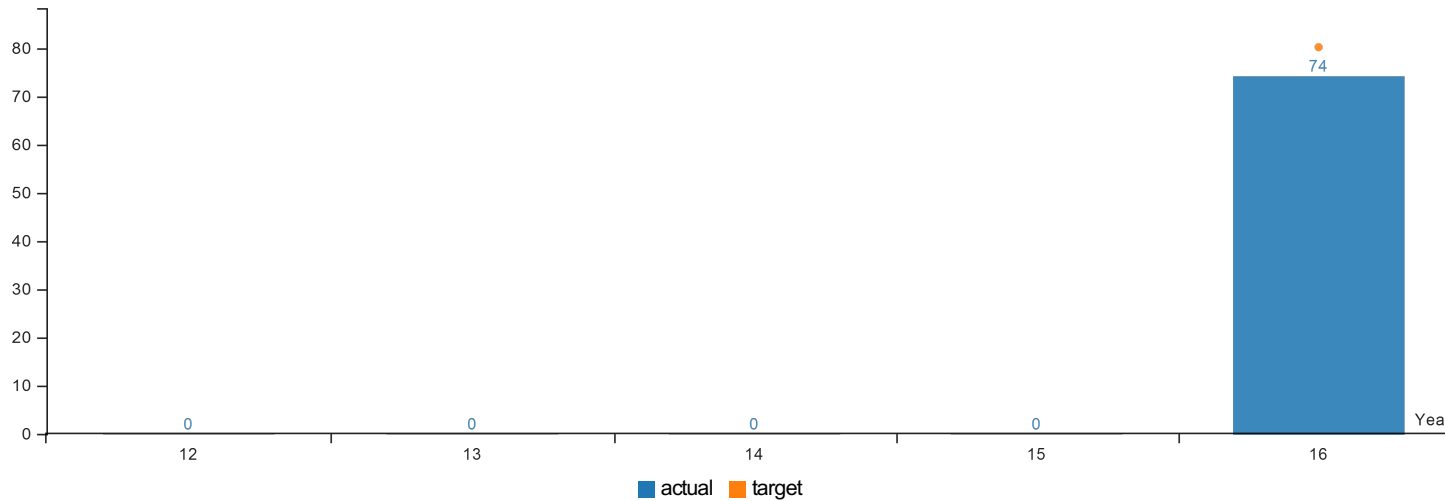
How Are We Doing

At the Commission's July 25, 2016 meeting, commission members reviewed the self-assessment in detail and confirmed that the agency met all of the best practices for boards and commissions.

Factors Affecting Results

There are no factors that would prohibit the agency from meeting all of the best practices.

KPM #4	TRIAL LEVEL REPRESENTATION - During the term of the OPDS contract, percent of attorneys who obtain at least 12 hours per year of continuing legal education credit in the area(s) of law in which they provide public defense representation.[1] [1] Case types listed in the 2014-2015 Public Defense Legal Services Contract General Terms are: criminal cases, probation violations, contempt cases, civil commitment cases, juvenile cases, and other civil cases. (http://www.oregon.gov/OPDS/docs/CBS/ModelContractTerms/documents/ModKJan2014.pdf)
	Data Collection Period: Jan 01 - Dec 31



Report Year	2012	2013	2014	2015	2016
Percent of Attorneys with 12 CLE Credits Annually					
Actual	No Data	No Data	No Data	No Data	74%
Target	TBD	TBD	TBD	TBD	80%

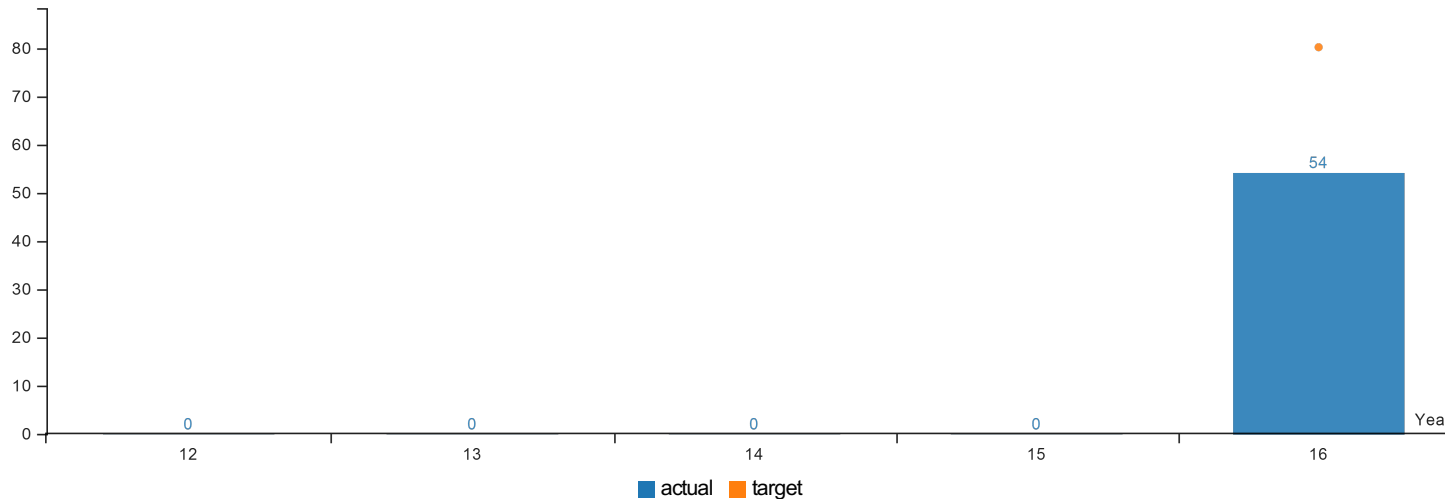
How Are We Doing

The survey was sent to 630 attorneys, with an 86% response rate. Of the 541 respondents, 74% report obtaining at least 12 CLE credits annually.

Factors Affecting Results

This was the first time this agency requested all public defense lawyers across the state to report CLE information. Because attorneys are accustomed to reporting to the Oregon State Bar every three years, this request was outside of their normal reporting period, and required them to take additional steps to report CLE activities. Additionally, the contract provision requiring lawyers to earn at least 12 CLE hours each year in their areas of public defense practice didn't go into effect until January 2016. This survey was structured to collect information from 2015, when there may have been less incentive to obtain credits.

KPM #5	PARENT CHILD REPRESENTATION PROGRAM (PCRCP) - Percent of PCRCP attorneys who report spending approximately 1/3 of their time meeting with court appointed clients in cases which the attorney represents a parent or child with decision-making capacity.[1] [1] For a discussion on determining decision-making capacity, see The Obligations of the Lawyer for Children in Child Protection Proceedings with Action Items and Commentary, Oregon State Bar, Report of the Task Force on Standards of Representation in Juvenile Dependency Cases (2014).
	Data Collection Period: Jan 01 - Dec 31



Report Year	2012	2013	2014	2015	2016
Percent of PCRCP Attorneys Spending 1/3 Time Meeting With Clients					
Actual	No Data	No Data	No Data	No Data	54%
Target	TBD	TBD	TBD	TBD	80%

How Are We Doing

This Key Performance Measure separates representation of clients with decision-making capacity from representation of clients with diminished capacity (typically young children). However, data gathered by the PCRCP program does not distinguish based on decision-making capacity. Therefore, the data reported for this KPM includes time spent with all clients.

From July 2015-June 2016, an average of 54% of the PCRCP attorneys report spending approximately one-third of their time meeting with clients. During this time period, the 21 PCRCP attorneys spent an average of 27% of their time meeting with clients.

Factors Affecting Results

The PCRCP was launched in August 2014 in Linn and Yamhill counties and in Columbia County in January 2016. Initial results of the program are promising: the 2014-2015 PCRCP Annual Report identifies three themes arising from PCRCP data.[1] First, the quality of legal representation has improved as a result of practice changes. Second, families are preserved through the use of reunification and guardianship and third, the use of foster care has declined.

[1] Annual Report 2014-2015, Parent Child Representation Program. http://www.oregon.gov/OPDS_ocs/Reports/PCRCP_report_PDSC_Jan_2016.pdf

The Parent Child Representation Program includes case managers, social service professionals who are part of the legal representation team, in 12% of cases. The use of case managers who

work with attorneys to address non-legal barriers to sensible case resolution is a best practice and a critical component of the success of the PCRCP. The PCRCP case managers are required to spend at least 85% of their time in direct service work. If the time case managers spend in direct service is added to the time attorneys spend with clients, an average of 48% of the time invested by the defense team from July 2015-June 2016 is spent with clients or in direct client service.

Other factors include the complexity of the case, the age and capacity of the client, and the direction of the client with respect to case objectives.

The agency needs to continue to monitor the quality of work provided by lawyers in the Parent Child Representation Program. Because the program is in its infancy, additional consideration should be given to which metrics are most sensible to measure and which are indicative of quality effective legal representation.

BUDGET NARRATIVE

Public Defense Services Commission's Affirmative Action Plan 2017 – 2019 Biennium

Agency Description

The Public Defense Services Commission (PDSC), an independent body in Oregon's Judicial Branch of government, is a seven-member commission appointed by the Chief Justice of the Oregon Supreme Court that serves as the governing body for Oregon's public defense system. The Commission provides policy direction and oversight for the administration of the system. As required by ORS 151.216(1)(b), the Commission established the Office of Public Defense Services (OPDS) to serve as the administrative agency responsible for carrying out the Commission's directives and other statutorily defined duties. The legal services provided by OPDS represent an essential component of Oregon's public safety system.

OPDS is comprised of an Appellate Division, which provides direct legal services in the Oregon Supreme Court and the Court of Appeals on behalf of financially eligible individuals appealing trial court judgments of conviction in criminal cases, and the trial court judgments in juvenile dependency and termination of parental rights cases; Contract Services administers the state's public defense contracting; Financial Services administers the payment system. Human Resources and Operations; General Counsel, and Research/IT provide agency support services.

Mission

The statutory mission of OPDS is to establish and maintain a public defense system that ensures the provision of public defense services in the most cost-efficient manner consistent with the Oregon Constitution, the United States Constitution and Oregon and national standards of justice.

BUDGET NARRATIVE

Objectives

The Public Defense Services Commission seeks to be a

- Guardian of the legal rights and interests of public defense clients and the public's interest in equal justice and due process of law;
- Champion for the effective delivery of public defense services and administration of justice, and for funding that ensures the continuing availability of competent and dedicated public defense counsel;
- Responsive and cooperative policy maker in the state's justice system; and
- Responsible steward of taxpayer dollars devoted to public defense.

Agency Affirmative Action Policy Statement

It is the policy of the Public Defense Services Commission that no person shall be discriminated against by reason of race, color, national origin, religion, gender, marital status, sexual orientation, age (if the individual is 18 years of age or older), or disability not directly and substantively related to effective performance. It is also the policy of PDSC to establish and maintain a program of affirmative action to address the effects of discrimination intended and unintended, which is indicated by analysis of present employment patterns, practices, and policies.

PDSC's Non-Discrimination and Affirmative Action Plan shall be followed by all PDSC staff. All personnel actions of PDSC shall be administered according to this policy. PDSC's supervisory and management staff shall ensure that the intent as well as the stated requirements of the Plan are implemented. In addition, it is the duty of every employee of PDSC to create a job environment that is conducive to non-discrimination and free of any form of discrimination or discriminatory harassment.

This Non-Discrimination and Affirmative Action Plan will be posted in plain sight at all times for employees' use and referral. The Plan is posted on the agency website and any agency or member of the public requesting a copy of the PDSC Affirmative Action Plan shall be provided one at no cost.

BUDGET NARRATIVE

Agency Diversity & Inclusion Statement

PDSC recognizes a diverse workforce is crucial in service to Oregonians. We treat all people with dignity and respect and will not discriminate on the basis of race, color, national origin, religion, gender, age, marital status, sexual orientation, political or religious affiliation, or physical or mental disability.

Training, Education, and Development Plan

The Oregon State Bar requires every attorney licensed to practice law in the state to attend Continuing Legal Education (CLE) programs that train and educate lawyers concerning issues of ethnic diversity and cultural competency. PDSC presents in-house training programs that satisfy these requirements, and also includes all non-attorney employees.

Programs

Career Fairs/Community Outreach

PDSC employees participate annually in career fairs at each of Oregon's three colleges of law and with the Oregon State Bar Association's Diversity & Inclusion program which "serves to increase the diversity of the Oregon bench and bar to reflect the diversity of the people of Oregon, by educating attorneys about the cultural richness and diversity of the clients they serve, and by removing barriers to justice."

Trade-specific Events

PDSC attorneys regularly participate in the Oregon State Bar's recruitment and retention program, Opportunities for Law in Oregon (OLIO), for law students, who contribute to the bar's historically or currently underrepresented membership; who have experienced economic, social, or other barriers; who have a demonstrated interest in increasing access to justice; or who have personally experienced discrimination or oppression. The OLIO program provides PDSC the opportunity to provide mentoring and career planning skills to student members.

BUDGET NARRATIVE

In addition, PDSC attorneys work closely with the three Oregon law schools, Lewis & Clark Law School, Willamette University College of Law and University of Oregon School of Law, to provide mentoring and career planning assistance to law school students. PDSC attorneys participate annually in Mock Trial events with several Oregon high schools to help educate students in the function of the criminal justice system.

Roles for Implementation of Affirmative Action Plan

The person responsible for discharging this policy is PDSC's Executive Director, Nancy Cozine.

The Chief Defenders of PDSC's Appellate Division and the Human Resources Manager are assigned the following responsibilities:

- Brief all new employees on PDSC's Affirmative Action Plan and their role in supporting it.
- Periodically review training programs and hiring and promotion patterns in order to remove impediments to attaining affirmative action goals and objectives.
- Regularly discuss PDSC's affirmative action policy with employees to ensure the policy is being followed.
- Periodically review office policies, practices and conditions to ensure that:
 - Equal Employment Opportunity information and PDSC's affirmative action policy are properly displayed;
 - all facilities for the use and benefit of employees are in fact desegregated, both in policy and in use, exclusive of those areas excepted by federal laws and regulations;
 - minorities, females, and disabled employees are afforded a full opportunity to participate in PDSC's educational, training, recreation and social activities; and
 - all facilities are accessible to disabled employees or clients.

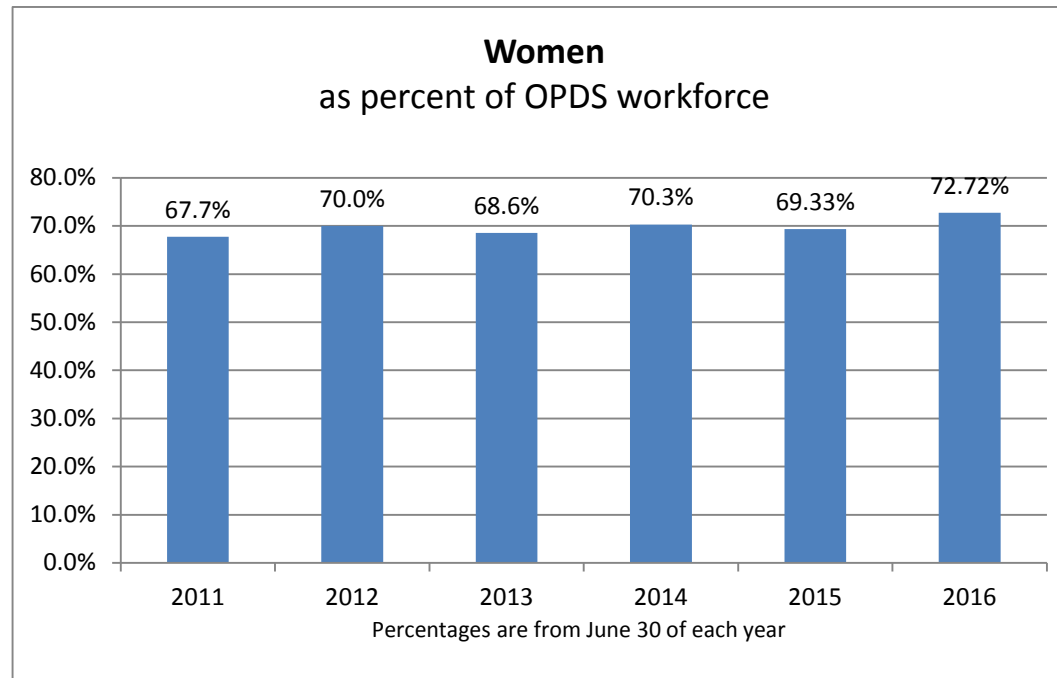
BUDGET NARRATIVE

Accomplishments

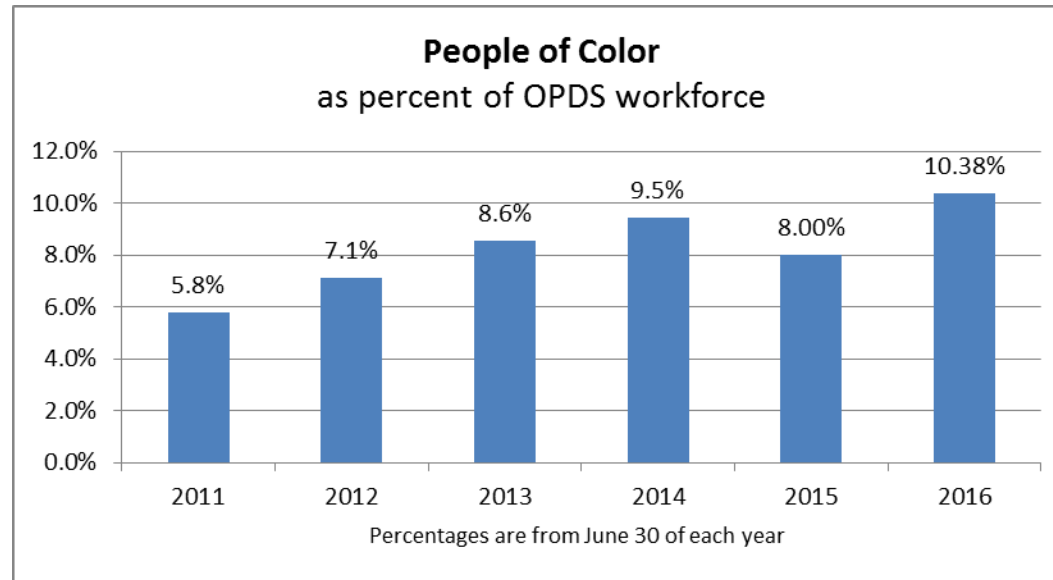
With a total workforce of 75 employees, PDSC employs 53 women and seven people of color.

PDSC has four job groups: official/administrator, professional, paraprofessional, and administrative staff. The official/administrator group has five positions, four of which are filled by women, one by a person of color. The professional group has 47 positions, 29 of which are filled by women and four of which are filled by people of color. The paraprofessional group has three positions, two of which are filled by women. There are 19 positions within the administrative staff group, 17 of which are filled by women and two of which by people of color.

The agency meets (or is within a fraction of a position) or exceeds goals for women and people of color. The agency does not have data on the goal for disabled persons, since disclosure is voluntary for employees.



BUDGET NARRATIVE



July 1, 2014 – June 30, 2016

- Attended and made presentations regarding employment in public defense at job fairs and recruitment events at Oregon law schools and at national and regional events sponsored by minority law student groups and others.
- Continued to develop working relationships with criminal law faculty, career counselors, and placement offices in Oregon's three law schools to identify and recruit law students of color, with disabilities, veterans and women who might be interested in internships and attorney positions in the state's public defense system.
- Continued to participate in job fairs and recruitment programs throughout the Pacific Northwest for law students and attorneys of color, with disabilities, veterans and women who are interested in careers in public service and public defense.

BUDGET NARRATIVE

- The agency's goals and strategies for diversity in sourcing, recruiting, hiring and retention practices, as well as the agency's ability to attract and retain a diverse workforce have continued to improve with the hire of a Human Resources Manager in late 2013.
- Use of www.Oregonjobs.gov system for all agency external recruitments. These systems provide a wider range of outreach and sourcing of job candidates with the benefit of statistical recruitment data to better identify areas of disproportionate representation in recruitment and hiring.
- Continued to encourage public defense attorneys to examine the causes of disproportionate representation of minority clients in the criminal justice, juvenile justice and child welfare systems and to identify and implement strategies to address overrepresentation.
- Prepared and presented an annual diversity training to OPDS attorneys and staff.
- Agency leadership attended a full-day workshop on Values-Based Management presented by Dennis Morrow of Janus Youth Group in June 2015. Topics included communicating with respect and differences in communication between genders.

BUDGET NARRATIVE

Goals and Strategies

July 1, 2015 – June 30, 2017

- The demand for minority attorneys and other legal professionals such as trial assistants and investigators is high in Oregon, as it is elsewhere in the country. In order to attract these professionals to public defense work, PDSC needs to be able to offer compensation that is at least comparable to the compensation offered to district attorneys and other government lawyers in the state. In support of this effort PDSC has included in its 2015-2017 budget request policy packages that would help it achieve parity in compensation with prosecution lawyers for its appellate lawyers and for at least some of its private contractors.
- Expand outreach for employment opportunities to members of protected classes not represented in PDSC's current workforce.
- Assess minority group staffing on an ongoing basis to ensure PDSC is making progress toward meeting these objectives.
- Refine recruitment strategies and hiring practices to facilitate the placement and promotion of minority group personnel for both internal and external recruitments.
- Actively participate on trade and state-wide affirmative action committees, organizations and activities to promote PDSC's Affirmative Action Plan.
- Continue to distribute job announcements to all PDSC diversity partners to ensure that a diverse workforce is encouraged to apply for our job openings.
- Continue to provide outreach to people of color, people with disabilities, veterans and women through job fairs, career centers and college visits.
- Support a welcoming environment that is attractive to a diverse pool of applicants and our current employees and is inclusive, accepting and respectful of others' differences and recognizes the value of each individual's unique contributions.

BUDGET NARRATIVE

- PDSC will survey its contractors to obtain reliable data about workforce composition and establish appropriate goals to expand the number of minority attorneys and staff members employed in public defense in Oregon.
- In anticipation of the difficulty of recruiting successfully from the small group of minority attorneys graduating from Oregon law schools each year, PDSC will work with its contractors to develop strategies for promoting legal careers and, specifically, careers in public defense, among Oregon high school and college students.

BUDGET NARRATIVE

Appendix A – PDSC Policy Documentation

PUBLIC DEFENSE SERVICES COMMISSION’S NON-DISCRIMINATION AND AFFIRMATIVE ACTION PLAN

Introduction

The purpose of this plan is to initiate and maintain a non-discrimination and affirmative action program consistent with directives of the Governor and applicable state and federal laws and regulations.

Non-Discrimination and Affirmative Action Policy

It is the policy of the Public Defense Services Commission that no person shall be discriminated against by reason of race, color, national origin, religion, gender identity or expression, marital status, sexual orientation, age, or disability not directly and substantively related to effective performance, veteran or other status protected under applicable local, state, or federal law. It is also the policy of PDSC to establish a program of affirmative action to address the effects of discrimination intended and unintended, which is indicated by analysis of present employment patterns, practices and policies.

PDSC's Non-Discrimination and Affirmative Action Plan shall be followed by all PDSC staff. All personnel actions of PDSC shall be administered according to this policy. PDSC's supervisory and management staff shall ensure that the intent as well as the stated requirements of the Plan are implemented. In addition, it is the duty of every employee of PDSC to create a job environment that is conducive to non-discrimination and free of any form of discriminatory harassment.

This Non-Discrimination and Affirmative Action Plan will be posted in plain sight at all times for employees' use and referral. Any agency or member of the public requesting a copy of the PDSC Affirmative Action Plan shall be provided one at no cost.

Harassment in the Workplace Policy and Procedures

Harassment is a form of discrimination that is prohibited by state and federal law and by PDSC's Affirmative Action Policy. Any person who believes that he or she has been harassed at PDSC based on race, color, national origin, religion, gender identity or expression, marital status, sexual orientation, age, veteran status or disability, or based on opposition to discrimination or participation in investigation or complaint proceedings under this policy may file a formal or informal complaint with PDSC's Executive Director. Confidentiality will be maintained to the fullest extent permitted.

BUDGET NARRATIVE

Sexual harassment is defined as unwelcome sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature when:

- submission to such conduct is made either explicitly or implicitly a term or condition of an individual's employment;
- submission to or rejection of such conduct by an individual is used as the basis for employment decisions affecting that individual; or
- such conduct has the purpose or effect of unreasonably interfering with an individual's work or creating an intimidating, hostile, or offensive working environment.

Harassment based on race, color, national origin, religion, gender identity or expression, marital status, sexual orientation, age, veteran status, disability, or because the employee opposed job discrimination or participated in an investigation or complaint proceeding under this policy is any objectionable act, comment or display that demeans, belittles, or causes personal humiliation or embarrassment, intimidation or threat engaged in by an individual that is directed at and offensive to another person or persons in the workplace, that the individual knew or ought reasonably to have known would cause offense or harm when:

- submission to such conduct is made either explicitly or implicitly a term or condition of an individual's employment;
- submission to or rejection of such conduct by an individual is used as the basis for employment decisions affecting that individual; or
- such conduct has the purpose or effect of unreasonably interfering with an individual's work or creating an intimidating, hostile, or offensive working environment.

PDSC's informal complaint process affords an opportunity to gather information to either establish a suspicion of harassment or to attempt to resolve a disagreement without following PDSC's formal complaint procedure. An informal complaint involves the following procedures:

- The complainant submits a written or oral complaint to the Executive Director or his designee,⁷ who advises the complainant of her or his right to file a formal complaint with PDSC or with other state and federal agencies.
- The Executive Director contacts the individual or individuals accused of harassment to discuss the alleged harmful act.

⁷ The Executive Director will appoint as her "designee" for the purposes of PDSC's informal and formal Harassment in the Workplace complaint procedures a PDSC employee who has no management or supervisory responsibilities and who possesses personal characteristics that will not discourage employees' reports of harassment. All references to "Executive Director" in the informal and formal complaint procedures are meant to include this designee.

BUDGET NARRATIVE

- The Executive Director develops a proposed resolution, if appropriate, and informs the parties of that proposed resolution within fifteen (15) calendar days of receipt of the informal complaint.
- If the proposed resolution is unacceptable to the complainant, she or he may file a formal complaint with the Executive Director.

PDSC's formal complaint process ensures the investigation of cases of alleged harassment, the determination as to whether or not harassment has occurred and, where appropriate, the resolution of a complaint. A formal complaint involves the following procedures:

- The complainant submits her or his complaint in writing to the Executive Director or his designee, which must be filed within 365 days of the alleged harmful act.
- The Executive Director acknowledges in a Letter of Acknowledgement receipt of the formal complaint, which includes information on the complainant's right to file a complaint with other state or federal agencies. Copies of the Letter of Acknowledgement are sent to the individual or individuals accused of harassment and the director of the relevant division of PDSC. Upon determining that the complaint is facially valid, the Executive Director conducts a thorough investigation of the complaint.
- Within thirty (30) calendar days of receipt of the formal complaint, the Executive Director informs the complainant and all persons who received copies of the Letter of Acknowledgement of the formal complaint by a Letter of Determination of the final status of the complaint, its disposition and the complainant's rights to file a complaint with other state or federal agencies.

Persons with Disabilities Policy and Procedures

It is the policy of PDSC to comply fully with Sections 503 and 504 of the Rehabilitation Act of 1973, the Americans with Disabilities Act of 1990 (ADA) as amended by the 2008 ADA Amendments Act, and other applicable federal and state laws that prohibit discrimination on the basis of disability. The Rehabilitation Act and the ADA require that no qualified person shall, solely by reason of disability, be denied access to, participation in, or the benefits of, any program or activity operated by PDSC. Each qualified person shall receive the reasonable accommodations needed to ensure equal access to employment, educational opportunities, programs, and activities in the most integrated setting.

For a disability to be protected by the ADA, an impairment must substantially limit one or more major life activities. These are activities that an average person can perform with little or no difficulty, such as walking, seeing, or working. Temporary impairments, including pregnancy, are not covered as disabilities under the ADA.

PDSC's employees or qualified applicants for employment by PDSC with disabilities shall be responsible for:

BUDGET NARRATIVE

- notifying PDSC in a timely fashion of their need for reasonable accommodations;
- submitting appropriate documentation of the disability from an appropriate professional prior to receiving the accommodations requested; and
- demonstrating and documenting how the disability affects the employee's job processes, functions, responsibilities or performance evaluation criteria when requesting reasonable accommodations.

Upon receiving such notification and documentation from a disabled employee or applicant for employment requesting reasonable accommodation, PDSC shall be responsible for:

- making reasonable accommodations for a physical or mental disability, including but not limited to job restructuring, reassignment to a vacant position, part-time or modified work schedules, assistive technology, or aides or qualified interpreters, which do not create an "undue hardship" (defined as significantly difficult or expensive), and excluding the creation of new jobs or the reallocation of essential functions to another employee;
- engaging in an interactive process with the disabled employee or qualified applicant for employment with regard to the type of accommodation that will enable the individual to perform the essential functions of the relevant position;
- evaluating the employee's or applicant's physical or mental limitations in order to determine the accommodation that will be effective, excluding accommodations of a personal nature such as a guide dog for a visually impaired employee, or a wheelchair;
- keeping confidential any medical information obtained from a disabled employee or applicant; and
- using qualification or performance standards, tests and other selection criteria that screen out individuals with disabilities only when they are (a) job-related and consistent with business necessity and (b) cannot be satisfied through the provision of a reasonable accommodation.

Public Defense Svcs Comm

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 40400

BAM Analyst: Lisper, Michelle

Budget Coordinator: Bowers, Angelique - (503)378-2481

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
001-00-00-00000	Appellate Division	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
001-00-00-00000	Appellate Division	021	0	Phase - In	Essential Packages
001-00-00-00000	Appellate Division	022	0	Phase-out Pgm & One-time Costs	Essential Packages
001-00-00-00000	Appellate Division	031	0	Standard Inflation	Essential Packages
001-00-00-00000	Appellate Division	032	0	Above Standard Inflation	Essential Packages
001-00-00-00000	Appellate Division	080	0	May 2016 E-Board	Policy Packages
001-00-00-00000	Appellate Division	100	0	PCRP Expansion	Policy Packages
001-00-00-00000	Appellate Division	101	0	Public Defense Parity	Policy Packages
001-00-00-00000	Appellate Division	102	0	Statewide Case Mgmt System	Policy Packages
001-00-00-00000	Appellate Division	103	0	Employee Compensation ORS 151.216	Policy Packages
001-00-00-00000	Appellate Division	104	0	PCRP Staffing & Quality Assurance	Policy Packages
001-00-00-00000	Appellate Division	105	0	PSA Budget Shortfall	Policy Packages
002-00-00-00000	Professional Services Account	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
002-00-00-00000	Professional Services Account	021	0	Phase - In	Essential Packages
002-00-00-00000	Professional Services Account	022	0	Phase-out Pgm & One-time Costs	Essential Packages
002-00-00-00000	Professional Services Account	031	0	Standard Inflation	Essential Packages
002-00-00-00000	Professional Services Account	032	0	Above Standard Inflation	Essential Packages
002-00-00-00000	Professional Services Account	040	0	Mandated Caseload	Essential Packages
002-00-00-00000	Professional Services Account	080	0	May 2016 E-Board	Policy Packages
002-00-00-00000	Professional Services Account	100	0	PCRP Expansion	Policy Packages
002-00-00-00000	Professional Services Account	101	0	Public Defense Parity	Policy Packages
002-00-00-00000	Professional Services Account	102	0	Statewide Case Mgmt System	Policy Packages

Public Defense Svcs Comm

**Summary Cross Reference Listing and Packages
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Agency Number: 40400

BAM Analyst: Lisper, Michelle

Budget Coordinator: Bowers, Angelique - (503)378-2481

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
002-00-00-00000	Professional Services Account	103	0	Employee Compensation ORS 151.216	Policy Packages
002-00-00-00000	Professional Services Account	104	0	PCRP Staffing & Quality Assurance	Policy Packages
002-00-00-00000	Professional Services Account	105	0	PSA Budget Shortfall	Policy Packages
003-00-00-00000	Governor's Adjustment	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
003-00-00-00000	Governor's Adjustment	021	0	Phase - In	Essential Packages
003-00-00-00000	Governor's Adjustment	022	0	Phase-out Pgm & One-time Costs	Essential Packages
003-00-00-00000	Governor's Adjustment	031	0	Standard Inflation	Essential Packages
003-00-00-00000	Governor's Adjustment	032	0	Above Standard Inflation	Essential Packages
003-00-00-00000	Governor's Adjustment	080	0	May 2016 E-Board	Policy Packages
003-00-00-00000	Governor's Adjustment	100	0	PCRP Expansion	Policy Packages
003-00-00-00000	Governor's Adjustment	101	0	Public Defense Parity	Policy Packages
003-00-00-00000	Governor's Adjustment	102	0	Statewide Case Mgmt System	Policy Packages
003-00-00-00000	Governor's Adjustment	103	0	Employee Compensation ORS 151.216	Policy Packages
003-00-00-00000	Governor's Adjustment	104	0	PCRP Staffing & Quality Assurance	Policy Packages
003-00-00-00000	Governor's Adjustment	105	0	PSA Budget Shortfall	Policy Packages
004-00-00-00000	Contract & Business Svcs. Div.	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
004-00-00-00000	Contract & Business Svcs. Div.	021	0	Phase - In	Essential Packages
004-00-00-00000	Contract & Business Svcs. Div.	022	0	Phase-out Pgm & One-time Costs	Essential Packages
004-00-00-00000	Contract & Business Svcs. Div.	031	0	Standard Inflation	Essential Packages
004-00-00-00000	Contract & Business Svcs. Div.	032	0	Above Standard Inflation	Essential Packages
004-00-00-00000	Contract & Business Svcs. Div.	080	0	May 2016 E-Board	Policy Packages
004-00-00-00000	Contract & Business Svcs. Div.	100	0	PCRP Expansion	Policy Packages

Public Defense Svcs Comm

Summary Cross Reference Listing and Packages

2017-19 Biennium

Agency Number: 40400

BAM Analyst: Lisper, Michelle

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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
004-00-00-00000	Contract & Business Svcs. Div.	101	0	Public Defense Parity	Policy Packages
004-00-00-00000	Contract & Business Svcs. Div.	102	0	Statewide Case Mgmt System	Policy Packages
004-00-00-00000	Contract & Business Svcs. Div.	103	0	Employee Compensation ORS 151.216	Policy Packages
004-00-00-00000	Contract & Business Svcs. Div.	104	0	PCRP Staffing & Quality Assurance	Policy Packages
004-00-00-00000	Contract & Business Svcs. Div.	105	0	PSA Budget Shortfall	Policy Packages

Public Defense Svcs Comm

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 40400

BAM Analyst: Lisper, Michelle

Budget Coordinator: Bowers, Angelique - (503)378-2481

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	080	May 2016 E-Board	001-00-00-00000	Appellate Division
			002-00-00-00000	Professional Services Account
			003-00-00-00000	Governor's Adjustment
			004-00-00-00000	Contract & Business Svcs. Div.
100	PCR Expansion	PCR Expansion	001-00-00-00000	Appellate Division
			002-00-00-00000	Professional Services Account
			003-00-00-00000	Governor's Adjustment
			004-00-00-00000	Contract & Business Svcs. Div.
101	Public Defense Parity	Public Defense Parity	001-00-00-00000	Appellate Division
			002-00-00-00000	Professional Services Account
			003-00-00-00000	Governor's Adjustment
			004-00-00-00000	Contract & Business Svcs. Div.
102	Statewide Case Mgmt System	Statewide Case Mgmt System	001-00-00-00000	Appellate Division
			002-00-00-00000	Professional Services Account
			003-00-00-00000	Governor's Adjustment
			004-00-00-00000	Contract & Business Svcs. Div.
103	Employee Compensation ORS 151.216	Employee Compensation ORS 151.216	001-00-00-00000	Appellate Division
			002-00-00-00000	Professional Services Account
			003-00-00-00000	Governor's Adjustment
			004-00-00-00000	Contract & Business Svcs. Div.
104	PCR Staffing & Quality Assurance	PCR Staffing & Quality Assurance	001-00-00-00000	Appellate Division
			002-00-00-00000	Professional Services Account
			003-00-00-00000	Governor's Adjustment

Public Defense Svcs Comm

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BAM Analyst: Lisper, Michelle

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Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	104	PCRP Staffing & Quality Assurance	004-00-00-00000	Contract & Business Svcs. Div.
	105	PSA Budget Shortfall	001-00-00-00000	Appellate Division
			002-00-00-00000	Professional Services Account
			003-00-00-00000	Governor's Adjustment
			004-00-00-00000	Contract & Business Svcs. Div.

Public Defense Svcs Comm

Agency Number: 40400

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium
Public Defense Svcs Comm**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-000-00-00-00000**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	550,199	550,199	-	550,199	593,722	593,722
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	253,165,468	272,353,866	3,100,611	275,454,477	277,372,204	301,366,459
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	3,072,500	3,291,980	-	3,291,980	3,544,845	3,544,845
1198 Tsfr From Judicial Dept						
3400 Other Funds Ltd	3,608,147	3,705,255	-	3,705,255	3,910,748	3,910,748
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	6,680,647	6,997,235	-	6,997,235	7,455,593	7,455,593
TOTAL TRANSFERS IN	\$6,680,647	\$6,997,235	-	\$6,997,235	\$7,455,593	\$7,455,593
REVENUES						
8000 General Fund	253,165,468	272,353,866	3,100,611	275,454,477	277,372,204	301,366,459
3400 Other Funds Ltd	6,680,647	6,997,235	-	6,997,235	7,455,593	7,455,593
TOTAL REVENUES	\$259,846,115	\$279,351,101	\$3,100,611	\$282,451,712	\$284,827,797	\$308,822,052

TRANSFERS OUT

Public Defense Svcs Comm

Agency Number: 40400

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium
Public Defense Svcs Comm**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-000-00-00-00000**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(3,072,500)	(3,291,980)	-	(3,291,980)	(3,544,845)	(3,544,845)
AVAILABLE REVENUES						
8000 General Fund	253,165,468	272,353,866	3,100,611	275,454,477	277,372,204	301,366,459
3400 Other Funds Ltd	4,158,346	4,255,454	-	4,255,454	4,504,470	4,504,470
TOTAL AVAILABLE REVENUES	\$257,323,814	\$276,609,320	\$3,100,611	\$279,709,931	\$281,876,674	\$305,870,929
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	10,009,656	11,496,882	367,425	11,864,307	12,877,367	12,877,367
3400 Other Funds Ltd	317,917	358,113	11,601	369,714	362,206	362,206
All Funds	10,327,573	11,854,995	379,026	12,234,021	13,239,573	13,239,573
3160 Temporary Appointments						
8000 General Fund	17,594	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	30,529	-	-	-	-	-
3400 Other Funds Ltd	1,771	-	-	-	-	-
All Funds	32,300	-	-	-	-	-
TOTAL SALARIES & WAGES						

Public Defense Svcs Comm

Agency Number: 40400

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium
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**Version: V - 01 - Agency Request Budget
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DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
8000 General Fund	10,057,779	11,496,882	367,425	11,864,307	12,877,367	12,877,367
3400 Other Funds Ltd	319,688	358,113	11,601	369,714	362,206	362,206
TOTAL SALARIES & WAGES	\$10,377,467	\$11,854,995	\$379,026	\$12,234,021	\$13,239,573	\$13,239,573
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	2,828	3,279	-	3,279	4,248	4,248
3400 Other Funds Ltd	92	109	-	109	141	141
All Funds	2,920	3,388	-	3,388	4,389	4,389
3220 Public Employees' Retire Cont						
8000 General Fund	1,471,336	1,815,350	52,946	1,868,296	2,458,291	2,458,291
3400 Other Funds Ltd	48,769	56,547	1,672	58,219	69,145	69,145
All Funds	1,520,105	1,871,897	54,618	1,926,515	2,527,436	2,527,436
3221 Pension Obligation Bond						
8000 General Fund	655,170	701,942	(25,456)	676,486	676,486	747,371
3400 Other Funds Ltd	21,274	22,163	(1,091)	21,072	21,072	21,022
All Funds	676,444	724,105	(26,547)	697,558	697,558	768,393
3230 Social Security Taxes						
8000 General Fund	753,342	876,553	28,108	904,661	978,551	978,551
3400 Other Funds Ltd	23,954	27,395	887	28,282	27,709	27,709
All Funds	777,296	903,948	28,995	932,943	1,006,260	1,006,260

Public Defense Svcs Comm

Agency Number: 40400

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium
Public Defense Svcs Comm**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-000-00-00-00000**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3240 Unemployment Assessments						
8000 General Fund	-	9,720	-	9,720	9,720	10,080
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	4,779	5,143	-	5,143	5,143	5,143
3400 Other Funds Ltd	165	170	-	170	170	170
All Funds	4,944	5,313	-	5,313	5,313	5,313
3260 Mass Transit Tax						
8000 General Fund	60,331	65,500	2,205	67,705	67,705	77,264
3400 Other Funds Ltd	1,918	1,935	71	2,006	2,006	2,173
All Funds	62,249	67,435	2,276	69,711	69,711	79,437
3270 Flexible Benefits						
8000 General Fund	2,170,431	2,244,776	-	2,244,776	2,484,589	2,484,589
3400 Other Funds Ltd	76,019	75,352	-	75,352	82,283	82,283
All Funds	2,246,450	2,320,128	-	2,320,128	2,566,872	2,566,872
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	5,118,217	5,722,263	57,803	5,780,066	6,684,733	6,765,537
3400 Other Funds Ltd	172,191	183,671	1,539	185,210	202,526	202,643
TOTAL OTHER PAYROLL EXPENSES	\$5,290,408	\$5,905,934	\$59,342	\$5,965,276	\$6,887,259	\$6,968,180
TOTAL PERSONAL SERVICES						
8000 General Fund	15,175,996	17,219,145	425,228	17,644,373	19,562,100	19,642,904

Public Defense Svcs Comm

Agency Number: 40400

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium
Public Defense Svcs Comm**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-000-00-00-00000**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	491,879	541,784	13,140	554,924	564,732	564,849
TOTAL PERSONAL SERVICES	\$15,667,875	\$17,760,929	\$438,368	\$18,199,297	\$20,126,832	\$20,207,753
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	3,191,341	32,641	-	32,641	32,641	33,848
4125 Out of State Travel						
8000 General Fund	2,832	5,150	-	5,150	5,150	5,341
4150 Employee Training						
8000 General Fund	135,956	120,004	-	120,004	120,004	124,444
4175 Office Expenses						
8000 General Fund	168,738	187,486	-	187,486	187,486	194,423
4200 Telecommunications						
8000 General Fund	55,234	130,337	-	130,337	130,337	135,159
4225 State Gov. Service Charges						
8000 General Fund	340,485	229,569	18,834	248,403	226,278	508,633
3400 Other Funds Ltd	245	-	-	-	-	256
All Funds	340,730	229,569	18,834	248,403	226,278	508,889
4250 Data Processing						
8000 General Fund	112,518	85,464	-	85,464	85,464	88,626
4275 Publicity and Publications						

Public Defense Svcs Comm

Agency Number: 40400

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium
Public Defense Svcs Comm**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-000-00-00-00000**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
8000 General Fund	6,880	5,726	-	5,726	5,726	5,938
4300 Professional Services						
8000 General Fund	205,642,111	253,159,842	2,266,952	255,426,794	255,426,794	278,900,640
3400 Other Funds Ltd	350,000	123,224	-	123,224	123,224	128,276
All Funds	205,992,111	253,283,066	2,266,952	255,550,018	255,550,018	279,028,916
4315 IT Professional Services						
8000 General Fund	60,000	53,097	54,000	107,097	107,097	159,488
4325 Attorney General						
8000 General Fund	2,494	22,644	-	22,644	22,644	25,619
4400 Dues and Subscriptions						
8000 General Fund	12,144	14,252	-	14,252	14,252	14,779
4425 Facilities Rental and Taxes						
8000 General Fund	628,179	839,878	-	839,878	839,878	897,830
4575 Agency Program Related S and S						
8000 General Fund	24,754,968	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	-	161,168	-	161,168	183,293	190,074
4700 Expendable Prop 250 - 5000						
8000 General Fund	54,141	22,660	-	22,660	22,660	23,498
4715 IT Expendable Property						

Public Defense Svcs Comm

Agency Number: 40400

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium
Public Defense Svcs Comm**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-000-00-00-00000**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
8000 General Fund	164,902	64,803	335,597	400,400	400,400	415,215
TOTAL SERVICES & SUPPLIES						
8000 General Fund	235,332,923	255,134,721	2,675,383	257,810,104	257,810,104	281,723,555
3400 Other Funds Ltd	350,245	123,224	-	123,224	123,224	128,532
TOTAL SERVICES & SUPPLIES	\$235,683,168	\$255,257,945	\$2,675,383	\$257,933,328	\$257,933,328	\$281,852,087
SPECIAL PAYMENTS						
6198 Spc Pmt to Judicial Dept						
3400 Other Funds Ltd	2,722,500	3,168,756	-	3,168,756	3,168,756	3,416,569
EXPENDITURES						
8000 General Fund	250,508,919	272,353,866	3,100,611	275,454,477	277,372,204	301,366,459
3400 Other Funds Ltd	3,564,624	3,833,764	13,140	3,846,904	3,856,712	4,109,950
TOTAL EXPENDITURES	\$254,073,543	\$276,187,630	\$3,113,751	\$279,301,381	\$281,228,916	\$305,476,409
REVERSIONS						
9900 Reversions						
8000 General Fund	(2,656,549)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	593,722	421,690	(13,140)	408,550	647,758	394,520
TOTAL ENDING BALANCE	\$593,722	\$421,690	(\$13,140)	\$408,550	\$647,758	\$394,520
AUTHORIZED POSITIONS						

Public Defense Svcs Comm

Agency Number: 40400

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium
Public Defense Svcs Comm**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-000-00-00-00000**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
8150 Class/Unclass Positions	76	77	-	77	77	77
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	75.11	76.11	-	76.11	76.23	76.23

Agency Worksheet - Revenues & Expenditures
 2017-19 Biennium
 Appellate Division

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-001-00-00-00000

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	14,802,298	15,166,287	1,220,423	16,386,710	18,084,411	18,544,890
REVENUES						
8000 General Fund	14,802,298	15,166,287	1,220,423	16,386,710	18,084,411	18,544,890
AVAILABLE REVENUES						
8000 General Fund	14,802,298	15,166,287	1,220,423	16,386,710	18,084,411	18,544,890
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	8,171,273	9,127,131	290,476	9,417,607	10,357,509	10,357,509
3160 Temporary Appointments						
8000 General Fund	8,102	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	18,655	-	-	-	-	-
TOTAL SALARIES & WAGES						
8000 General Fund	8,198,030	9,127,131	290,476	9,417,607	10,357,509	10,357,509
TOTAL SALARIES & WAGES	\$8,198,030	\$9,127,131	\$290,476	\$9,417,607	\$10,357,509	\$10,357,509

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	2,264	2,552	-	2,552	3,306	3,306
3220 Public Employees' Retire Cont						
8000 General Fund	1,203,482	1,441,166	41,858	1,483,024	1,977,250	1,977,250
3221 Pension Obligation Bond						
8000 General Fund	534,785	564,874	(27,826)	537,048	537,048	601,125
3230 Social Security Taxes						
8000 General Fund	615,509	697,442	22,221	719,663	789,090	789,090
3240 Unemployment Assessments						
8000 General Fund	-	9,720	-	9,720	9,720	10,080
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	3,874	4,002	-	4,002	4,002	4,002
3260 Mass Transit Tax						
8000 General Fund	48,938	53,814	1,743	55,557	55,557	62,145
3270 Flexible Benefits						
8000 General Fund	1,754,101	1,740,096	-	1,740,096	1,933,488	1,933,488
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	4,162,953	4,513,666	37,996	4,551,662	5,309,461	5,380,486
TOTAL OTHER PAYROLL EXPENSES	\$4,162,953	\$4,513,666	\$37,996	\$4,551,662	\$5,309,461	\$5,380,486

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
TOTAL PERSONAL SERVICES						
8000 General Fund	12,360,983	13,640,797	328,472	13,969,269	15,666,970	15,737,995
TOTAL PERSONAL SERVICES	\$12,360,983	\$13,640,797	\$328,472	\$13,969,269	\$15,666,970	\$15,737,995
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	22,381	21,845	-	21,845	21,845	22,653
4125 Out of State Travel						
8000 General Fund	1,456	5,150	-	5,150	5,150	5,341
4150 Employee Training						
8000 General Fund	128,523	114,156	-	114,156	114,156	118,380
4175 Office Expenses						
8000 General Fund	151,452	156,283	-	156,283	156,283	162,065
4200 Telecommunications						
8000 General Fund	42,220	87,326	-	87,326	87,326	90,557
4225 State Gov. Service Charges						
8000 General Fund	242,300	153,811	-	153,811	137,217	381,235
4250 Data Processing						
8000 General Fund	103,180	82,687	-	82,687	82,687	85,746
4275 Publicity and Publications						
8000 General Fund	5,915	4,408	-	4,408	4,408	4,571

Agency Worksheet - Revenues & Expenditures
 2017-19 Biennium
 Appellate Division

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-001-00-00-00000

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
4300 Professional Services						
8000 General Fund	45,306	4,584	542,951	547,535	547,535	569,984
4315 IT Professional Services						
8000 General Fund	47,400	37,806	54,000	91,806	91,806	131,570
4325 Attorney General						
8000 General Fund	-	22,644	-	22,644	22,644	25,619
4400 Dues and Subscriptions						
8000 General Fund	11,894	12,986	-	12,986	12,986	13,466
4425 Facilities Rental and Taxes						
8000 General Fund	552,800	636,707	-	636,707	636,707	680,640
4650 Other Services and Supplies						
8000 General Fund	-	107,983	-	107,983	124,577	129,186
4700 Expendable Prop 250 - 5000						
8000 General Fund	38,833	20,600	-	20,600	20,600	21,362
4715 IT Expendable Property						
8000 General Fund	155,703	56,514	295,000	351,514	351,514	364,520
TOTAL SERVICES & SUPPLIES						
8000 General Fund	1,549,363	1,525,490	891,951	2,417,441	2,417,441	2,806,895
TOTAL SERVICES & SUPPLIES	\$1,549,363	\$1,525,490	\$891,951	\$2,417,441	\$2,417,441	\$2,806,895

EXPENDITURES

Public Defense Svcs Comm

Agency Number: 40400

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium
Appellate Division**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-001-00-00-00000**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
8000 General Fund	13,910,346	15,166,287	1,220,423	16,386,710	18,084,411	18,544,890
REVERSIONS						
9900 Reversions						
8000 General Fund	(891,952)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
TOTAL ENDING BALANCE						
	-	-	-	-	-	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	58	58	-	58	58	58
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	57.11	57.11	-	57.11	57.23	57.23

Agency Worksheet - Revenues & Expenditures
 2017-19 Biennium
 Professional Services Account

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-002-00-00-00000

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	235,035,855	253,151,744	1,524,001	254,675,745	254,675,745	278,118,798
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TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	3,072,500	3,291,980	-	3,291,980	3,544,845	3,544,845
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REVENUES

8000 General Fund	235,035,855	253,151,744	1,524,001	254,675,745	254,675,745	278,118,798
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3400 Other Funds Ltd	3,072,500	3,291,980	-	3,291,980	3,544,845	3,544,845
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TOTAL REVENUES	\$238,108,355	\$256,443,724	\$1,524,001	\$257,967,725	\$258,220,590	\$281,663,643
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AVAILABLE REVENUES

8000 General Fund	235,035,855	253,151,744	1,524,001	254,675,745	254,675,745	278,118,798
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3400 Other Funds Ltd	3,072,500	3,291,980	-	3,291,980	3,544,845	3,544,845
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TOTAL AVAILABLE REVENUES	\$238,108,355	\$256,443,724	\$1,524,001	\$257,967,725	\$258,220,590	\$281,663,643
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	3,160,080	-	-	-	-	-
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4300 Professional Services

Public Defense Svcs Comm

Agency Number: 40400

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium
Professional Services Account**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-002-00-00-00000**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
8000 General Fund	205,596,805	253,151,744	1,524,001	254,675,745	254,675,745	278,118,798
3400 Other Funds Ltd	350,000	123,224	-	123,224	123,224	128,276
All Funds	205,946,805	253,274,968	1,524,001	254,798,969	254,798,969	278,247,074
4575 Agency Program Related S and S						
8000 General Fund	24,754,968	-	-	-	-	-
TOTAL SERVICES & SUPPLIES						
8000 General Fund	233,511,853	253,151,744	1,524,001	254,675,745	254,675,745	278,118,798
3400 Other Funds Ltd	350,000	123,224	-	123,224	123,224	128,276
TOTAL SERVICES & SUPPLIES	\$233,861,853	\$253,274,968	\$1,524,001	\$254,798,969	\$254,798,969	\$278,247,074
SPECIAL PAYMENTS						
6198 Spc Pmt to Judicial Dept						
3400 Other Funds Ltd	2,722,500	3,168,756	-	3,168,756	3,168,756	3,416,569
EXPENDITURES						
8000 General Fund	233,511,853	253,151,744	1,524,001	254,675,745	254,675,745	278,118,798
3400 Other Funds Ltd	3,072,500	3,291,980	-	3,291,980	3,291,980	3,544,845
TOTAL EXPENDITURES	\$236,584,353	\$256,443,724	\$1,524,001	\$257,967,725	\$257,967,725	\$281,663,643
REVERSIONS						
9900 Reversions						
8000 General Fund	(1,524,002)	-	-	-	-	-
ENDING BALANCE						

Public Defense Svcs Comm

Agency Number: 40400

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium
Professional Services Account**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-002-00-00-00000**

<i>DESCRIPTION</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Emergency Boards</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Base Budget</i>	<i>2017-19 Current Service Level</i>
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	252,865	-
TOTAL ENDING BALANCE	-	-	-	-	\$252,865	-

Public Defense Svcs Comm

Agency Number: 40400

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium
Contract & Business Svcs. Div.**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-004-00-00-00000**

<i>DESCRIPTION</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Emergency Boards</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Base Budget</i>	<i>2017-19 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	550,199	550,199	-	550,199	593,722	593,722
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	3,327,315	4,035,835	356,187	4,392,022	4,612,048	4,702,771
TRANSFERS IN						
1198 Tsfr From Judicial Dept						
3400 Other Funds Ltd	3,608,147	3,705,255	-	3,705,255	3,910,748	3,910,748
REVENUES						
8000 General Fund	3,327,315	4,035,835	356,187	4,392,022	4,612,048	4,702,771
3400 Other Funds Ltd	3,608,147	3,705,255	-	3,705,255	3,910,748	3,910,748
TOTAL REVENUES	\$6,935,462	\$7,741,090	\$356,187	\$8,097,277	\$8,522,796	\$8,613,519
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(3,072,500)	(3,291,980)	-	(3,291,980)	(3,544,845)	(3,544,845)
AVAILABLE REVENUES						
8000 General Fund	3,327,315	4,035,835	356,187	4,392,022	4,612,048	4,702,771
3400 Other Funds Ltd	1,085,846	963,474	-	963,474	959,625	959,625

Agency Worksheet - Revenues & Expenditures
 2017-19 Biennium
 Contract & Business Svcs. Div.

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-004-00-00-00000

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
TOTAL AVAILABLE REVENUES	\$4,413,161	\$4,999,309	\$356,187	\$5,355,496	\$5,571,673	\$5,662,396
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,838,383	2,369,751	76,949	2,446,700	2,519,858	2,519,858
3400 Other Funds Ltd	317,917	358,113	11,601	369,714	362,206	362,206
All Funds	2,156,300	2,727,864	88,550	2,816,414	2,882,064	2,882,064
3160 Temporary Appointments						
8000 General Fund	9,492	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	11,874	-	-	-	-	-
3400 Other Funds Ltd	1,771	-	-	-	-	-
All Funds	13,645	-	-	-	-	-
TOTAL SALARIES & WAGES						
8000 General Fund	1,859,749	2,369,751	76,949	2,446,700	2,519,858	2,519,858
3400 Other Funds Ltd	319,688	358,113	11,601	369,714	362,206	362,206
TOTAL SALARIES & WAGES	\$2,179,437	\$2,727,864	\$88,550	\$2,816,414	\$2,882,064	\$2,882,064
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						

Public Defense Svcs Comm

Agency Number: 40400

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium
Contract & Business Svcs. Div.**

**Version: V - 01 - Agency Request Budget
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DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
8000 General Fund	564	727	-	727	942	942
3400 Other Funds Ltd	92	109	-	109	141	141
All Funds	656	836	-	836	1,083	1,083
3220 Public Employees' Retire Cont						
8000 General Fund	267,854	374,184	11,088	385,272	481,041	481,041
3400 Other Funds Ltd	48,769	56,547	1,672	58,219	69,145	69,145
All Funds	316,623	430,731	12,760	443,491	550,186	550,186
3221 Pension Obligation Bond						
8000 General Fund	120,385	137,068	2,370	139,438	139,438	146,246
3400 Other Funds Ltd	21,274	22,163	(1,091)	21,072	21,072	21,022
All Funds	141,659	159,231	1,279	160,510	160,510	167,268
3230 Social Security Taxes						
8000 General Fund	137,833	179,111	5,887	184,998	189,461	189,461
3400 Other Funds Ltd	23,954	27,395	887	28,282	27,709	27,709
All Funds	161,787	206,506	6,774	213,280	217,170	217,170
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	905	1,141	-	1,141	1,141	1,141
3400 Other Funds Ltd	165	170	-	170	170	170
All Funds	1,070	1,311	-	1,311	1,311	1,311
3260 Mass Transit Tax						

Agency Worksheet - Revenues & Expenditures
 2017-19 Biennium
 Contract & Business Svcs. Div.

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-004-00-00-00000

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
8000 General Fund	11,393	11,686	462	12,148	12,148	15,119
3400 Other Funds Ltd	1,918	1,935	71	2,006	2,006	2,173
All Funds	13,311	13,621	533	14,154	14,154	17,292
3270 Flexible Benefits						
8000 General Fund	416,330	504,680	-	504,680	551,101	551,101
3400 Other Funds Ltd	76,019	75,352	-	75,352	82,283	82,283
All Funds	492,349	580,032	-	580,032	633,384	633,384
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	955,264	1,208,597	19,807	1,228,404	1,375,272	1,385,051
3400 Other Funds Ltd	172,191	183,671	1,539	185,210	202,526	202,643
TOTAL OTHER PAYROLL EXPENSES	\$1,127,455	\$1,392,268	\$21,346	\$1,413,614	\$1,577,798	\$1,587,694
TOTAL PERSONAL SERVICES						
8000 General Fund	2,815,013	3,578,348	96,756	3,675,104	3,895,130	3,904,909
3400 Other Funds Ltd	491,879	541,784	13,140	554,924	564,732	564,849
TOTAL PERSONAL SERVICES	\$3,306,892	\$4,120,132	\$109,896	\$4,230,028	\$4,459,862	\$4,469,758
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	8,880	10,796	-	10,796	10,796	11,195
4125 Out of State Travel						
8000 General Fund	1,376	-	-	-	-	-

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium
Contract & Business Svcs. Div.**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-004-00-00-00000**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
4150 Employee Training						
8000 General Fund	7,433	5,848	-	5,848	5,848	6,064
4175 Office Expenses						
8000 General Fund	17,286	31,203	-	31,203	31,203	32,358
4200 Telecommunications						
8000 General Fund	13,014	43,011	-	43,011	43,011	44,602
4225 State Gov. Service Charges						
8000 General Fund	98,185	75,758	18,834	94,592	89,061	127,398
3400 Other Funds Ltd	245	-	-	-	-	256
All Funds	98,430	75,758	18,834	94,592	89,061	127,654
4250 Data Processing						
8000 General Fund	9,338	2,777	-	2,777	2,777	2,880
4275 Publicity and Publications						
8000 General Fund	965	1,318	-	1,318	1,318	1,367
4300 Professional Services						
8000 General Fund	-	3,514	200,000	203,514	203,514	211,858
4315 IT Professional Services						
8000 General Fund	12,600	15,291	-	15,291	15,291	27,918
4325 Attorney General						
8000 General Fund	2,494	-	-	-	-	-

Public Defense Svcs Comm

Agency Number: 40400

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium
Contract & Business Svcs. Div.**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-004-00-00-00000**

<i>DESCRIPTION</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Emergency Boards</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Base Budget</i>	<i>2017-19 Current Service Level</i>
4400 Dues and Subscriptions						
8000 General Fund	250	1,266	-	1,266	1,266	1,313
4425 Facilities Rental and Taxes						
8000 General Fund	75,379	203,171	-	203,171	203,171	217,190
4650 Other Services and Supplies						
8000 General Fund	-	53,185	-	53,185	58,716	60,888
4700 Expendable Prop 250 - 5000						
8000 General Fund	15,308	2,060	-	2,060	2,060	2,136
4715 IT Expendable Property						
8000 General Fund	9,199	8,289	40,597	48,886	48,886	50,695
TOTAL SERVICES & SUPPLIES						
8000 General Fund	271,707	457,487	259,431	716,918	716,918	797,862
3400 Other Funds Ltd	245	-	-	-	-	256
TOTAL SERVICES & SUPPLIES	\$271,952	\$457,487	\$259,431	\$716,918	\$716,918	\$798,118
EXPENDITURES						
8000 General Fund	3,086,720	4,035,835	356,187	4,392,022	4,612,048	4,702,771
3400 Other Funds Ltd	492,124	541,784	13,140	554,924	564,732	565,105
TOTAL EXPENDITURES	\$3,578,844	\$4,577,619	\$369,327	\$4,946,946	\$5,176,780	\$5,267,876
REVERSIONS						
9900 Reversions						

Public Defense Svcs Comm

Agency Number: 40400

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium
Contract & Business Svcs. Div.**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-004-00-00-00000**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
8000 General Fund	(240,595)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	593,722	421,690	(13,140)	408,550	394,893	394,520
TOTAL ENDING BALANCE	\$593,722	\$421,690	(\$13,140)	\$408,550	\$394,893	\$394,520
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	18	19	-	19	19	19
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	18.00	19.00	-	19.00	19.00	19.00

Public Defense Svcs Comm

Agency Number: 40400

**Detail Revenues & Expenditures - Requested Budget
2017-19 Biennium
Public Defense Svcs Comm**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-000-00-00-00000**

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	593,722	-	593,722	-	593,722
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	277,372,204	23,994,255	301,366,459	78,106,367	379,472,826
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	3,544,845	-	3,544,845	-	3,544,845
1198 Tsfr From Judicial Dept					
3400 Other Funds Ltd	3,910,748	-	3,910,748	-	3,910,748
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	7,455,593	-	7,455,593	-	7,455,593
TOTAL REVENUES					
8000 General Fund	277,372,204	23,994,255	301,366,459	78,106,367	379,472,826
3400 Other Funds Ltd	7,455,593	-	7,455,593	-	7,455,593
TOTAL REVENUES	\$284,827,797	\$23,994,255	\$308,822,052	\$78,106,367	\$386,928,419
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(3,544,845)	-	(3,544,845)	-	(3,544,845)
AVAILABLE REVENUES					
8000 General Fund	277,372,204	23,994,255	301,366,459	78,106,367	379,472,826

Detail Revenues & Expenditures - Requested Budget
2017-19 Biennium

Version: V - 01 - Agency Request Budget
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Public Defense Svcs Comm

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3400 Other Funds Ltd	4,504,470	-	4,504,470	-	4,504,470
TOTAL AVAILABLE REVENUES	\$281,876,674	\$23,994,255	\$305,870,929	\$78,106,367	\$383,977,296

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	12,877,367	-	12,877,367	991,140	13,868,507
3400 Other Funds Ltd	362,206	-	362,206	-	362,206
All Funds	13,239,573	-	13,239,573	991,140	14,230,713

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund	4,248	-	4,248	399	4,647
3400 Other Funds Ltd	141	-	141	-	141
All Funds	4,389	-	4,389	399	4,788

3220 Public Employees' Retire Cont

8000 General Fund	2,458,291	-	2,458,291	189,207	2,647,498
3400 Other Funds Ltd	69,145	-	69,145	-	69,145
All Funds	2,527,436	-	2,527,436	189,207	2,716,643

3221 Pension Obligation Bond

8000 General Fund	676,486	70,885	747,371	-	747,371
3400 Other Funds Ltd	21,072	(50)	21,022	-	21,022
All Funds	697,558	70,835	768,393	-	768,393

3230 Social Security Taxes

Detail Revenues & Expenditures - Requested Budget
2017-19 Biennium

Version: V - 01 - Agency Request Budget
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Public Defense Svcs Comm

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
8000 General Fund	978,551	-	978,551	75,823	1,054,374
3400 Other Funds Ltd	27,709	-	27,709	-	27,709
All Funds	1,006,260	-	1,006,260	75,823	1,082,083
3240 Unemployment Assessments					
8000 General Fund	9,720	360	10,080	-	10,080
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	5,143	-	5,143	483	5,626
3400 Other Funds Ltd	170	-	170	-	170
All Funds	5,313	-	5,313	483	5,796
3260 Mass Transit Tax					
8000 General Fund	67,705	9,559	77,264	-	77,264
3400 Other Funds Ltd	2,006	167	2,173	-	2,173
All Funds	69,711	9,726	79,437	-	79,437
3270 Flexible Benefits					
8000 General Fund	2,484,589	-	2,484,589	233,352	2,717,941
3400 Other Funds Ltd	82,283	-	82,283	-	82,283
All Funds	2,566,872	-	2,566,872	233,352	2,800,224
3280 Other OPE					
8000 General Fund	-	-	-	2,039,325	2,039,325
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	6,684,733	80,804	6,765,537	2,538,589	9,304,126
3400 Other Funds Ltd	202,526	117	202,643	-	202,643
TOTAL OTHER PAYROLL EXPENSES	\$6,887,259	\$80,921	\$6,968,180	\$2,538,589	\$9,506,769

Public Defense Svcs Comm

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
TOTAL PERSONAL SERVICES					
8000 General Fund	19,562,100	80,804	19,642,904	3,529,729	23,172,633
3400 Other Funds Ltd	564,732	117	564,849	-	564,849
TOTAL PERSONAL SERVICES	\$20,126,832	\$80,921	\$20,207,753	\$3,529,729	\$23,737,482
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	32,641	1,207	33,848	-	33,848
4125 Out of State Travel					
8000 General Fund	5,150	191	5,341	-	5,341
4150 Employee Training					
8000 General Fund	120,004	4,440	124,444	-	124,444
4175 Office Expenses					
8000 General Fund	187,486	6,937	194,423	-	194,423
4200 Telecommunications					
8000 General Fund	130,337	4,822	135,159	-	135,159
4225 State Gov. Service Charges					
8000 General Fund	226,278	282,355	508,633	-	508,633
3400 Other Funds Ltd	-	256	256	-	256
All Funds	226,278	282,611	508,889	-	508,889
4250 Data Processing					
8000 General Fund	85,464	3,162	88,626	-	88,626
4275 Publicity and Publications					
8000 General Fund	5,726	212	5,938	-	5,938

Public Defense Svcs Comm

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
4300 Professional Services					
8000 General Fund	255,426,794	23,473,846	278,900,640	74,576,638	353,477,278
3400 Other Funds Ltd	123,224	5,052	128,276	-	128,276
All Funds	255,550,018	23,478,898	279,028,916	74,576,638	353,605,554
4315 IT Professional Services					
8000 General Fund	107,097	52,391	159,488	-	159,488
4325 Attorney General					
8000 General Fund	22,644	2,975	25,619	-	25,619
4400 Dues and Subscriptions					
8000 General Fund	14,252	527	14,779	-	14,779
4425 Facilities Rental and Taxes					
8000 General Fund	839,878	57,952	897,830	-	897,830
4650 Other Services and Supplies					
8000 General Fund	183,293	6,781	190,074	-	190,074
4700 Expendable Prop 250 - 5000					
8000 General Fund	22,660	838	23,498	-	23,498
4715 IT Expendable Property					
8000 General Fund	400,400	14,815	415,215	-	415,215
TOTAL SERVICES & SUPPLIES					
8000 General Fund	257,810,104	23,913,451	281,723,555	74,576,638	356,300,193
3400 Other Funds Ltd	123,224	5,308	128,532	-	128,532
TOTAL SERVICES & SUPPLIES	\$257,933,328	\$23,918,759	\$281,852,087	\$74,576,638	\$356,428,725

SPECIAL PAYMENTS

Public Defense Svcs Comm

Agency Number: 40400

Detail Revenues & Expenditures - Requested Budget

Version: V - 01 - Agency Request Budget

2017-19 Biennium

Cross Reference Number: 40400-000-00-00-00000

Public Defense Svcs Comm

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
6198 Spc Pmt to Judicial Dept					
3400 Other Funds Ltd	3,168,756	247,813	3,416,569	-	3,416,569
TOTAL EXPENDITURES					
8000 General Fund	277,372,204	23,994,255	301,366,459	78,106,367	379,472,826
3400 Other Funds Ltd	3,856,712	253,238	4,109,950	-	4,109,950
TOTAL EXPENDITURES	\$281,228,916	\$24,247,493	\$305,476,409	\$78,106,367	\$383,582,776
ENDING BALANCE					
3400 Other Funds Ltd	647,758	(253,238)	394,520	-	394,520
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	77	-	77	7	84
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	76.23	-	76.23	6.50	82.73

Detail Revenues & Expenditures - Requested Budget
 2017-19 Biennium
 Appellate Division

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-001-00-00-00000

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	18,084,411	460,479	18,544,890	2,044,285	20,589,175
AVAILABLE REVENUES					
8000 General Fund	18,084,411	460,479	18,544,890	2,044,285	20,589,175
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	10,357,509	-	10,357,509	206,148	10,563,657
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	3,306	-	3,306	114	3,420
3220 Public Employees' Retire Cont					
8000 General Fund	1,977,250	-	1,977,250	39,353	2,016,603
3221 Pension Obligation Bond					
8000 General Fund	537,048	64,077	601,125	-	601,125
3230 Social Security Taxes					
8000 General Fund	789,090	-	789,090	15,771	804,861
3240 Unemployment Assessments					
8000 General Fund	9,720	360	10,080	-	10,080
3250 Worker's Comp. Assess. (WCD)					

Detail Revenues & Expenditures - Requested Budget
 2017-19 Biennium
 Appellate Division

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-001-00-00-00000

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
8000 General Fund	4,002	-	4,002	138	4,140
3260 Mass Transit Tax					
8000 General Fund	55,557	6,588	62,145	-	62,145
3270 Flexible Benefits					
8000 General Fund	1,933,488	-	1,933,488	66,672	2,000,160
3280 Other OPE					
8000 General Fund	-	-	-	1,716,089	1,716,089
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	5,309,461	71,025	5,380,486	1,838,137	7,218,623
TOTAL PERSONAL SERVICES					
8000 General Fund	15,666,970	71,025	15,737,995	2,044,285	17,782,280
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	21,845	808	22,653	-	22,653
4125 Out of State Travel					
8000 General Fund	5,150	191	5,341	-	5,341
4150 Employee Training					
8000 General Fund	114,156	4,224	118,380	-	118,380
4175 Office Expenses					
8000 General Fund	156,283	5,782	162,065	-	162,065
4200 Telecommunications					
8000 General Fund	87,326	3,231	90,557	-	90,557
4225 State Gov. Service Charges					

Detail Revenues & Expenditures - Requested Budget
 2017-19 Biennium
 Appellate Division

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-001-00-00-00000

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
8000 General Fund	137,217	244,018	381,235	-	381,235
4250 Data Processing					
8000 General Fund	82,687	3,059	85,746	-	85,746
4275 Publicity and Publications					
8000 General Fund	4,408	163	4,571	-	4,571
4300 Professional Services					
8000 General Fund	547,535	22,449	569,984	-	569,984
4315 IT Professional Services					
8000 General Fund	91,806	39,764	131,570	-	131,570
4325 Attorney General					
8000 General Fund	22,644	2,975	25,619	-	25,619
4400 Dues and Subscriptions					
8000 General Fund	12,986	480	13,466	-	13,466
4425 Facilities Rental and Taxes					
8000 General Fund	636,707	43,933	680,640	-	680,640
4650 Other Services and Supplies					
8000 General Fund	124,577	4,609	129,186	-	129,186
4700 Expendable Prop 250 - 5000					
8000 General Fund	20,600	762	21,362	-	21,362
4715 IT Expendable Property					
8000 General Fund	351,514	13,006	364,520	-	364,520
TOTAL SERVICES & SUPPLIES					
8000 General Fund	2,417,441	389,454	2,806,895	-	2,806,895

**Detail Revenues & Expenditures - Requested Budget
2017-19 Biennium
Appellate Division**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-001-00-00-00000**

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
TOTAL EXPENDITURES					
8000 General Fund	18,084,411	460,479	18,544,890	2,044,285	20,589,175
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	58	-	58	2	60
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	57.23	-	57.23	1.50	58.73

Detail Revenues & Expenditures - Requested Budget
2017-19 Biennium

Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-002-00-00-00000

Professional Services Account

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	254,675,745	23,443,053	278,118,798	74,576,638	352,695,436
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	3,544,845	-	3,544,845	-	3,544,845
TOTAL REVENUES					
8000 General Fund	254,675,745	23,443,053	278,118,798	74,576,638	352,695,436
3400 Other Funds Ltd	3,544,845	-	3,544,845	-	3,544,845
TOTAL REVENUES	\$258,220,590	\$23,443,053	\$281,663,643	\$74,576,638	\$356,240,281
AVAILABLE REVENUES					
8000 General Fund	254,675,745	23,443,053	278,118,798	74,576,638	352,695,436
3400 Other Funds Ltd	3,544,845	-	3,544,845	-	3,544,845
TOTAL AVAILABLE REVENUES	\$258,220,590	\$23,443,053	\$281,663,643	\$74,576,638	\$356,240,281
EXPENDITURES					
SERVICES & SUPPLIES					
4300 Professional Services					
8000 General Fund	254,675,745	23,443,053	278,118,798	74,576,638	352,695,436
3400 Other Funds Ltd	123,224	5,052	128,276	-	128,276
All Funds	254,798,969	23,448,105	278,247,074	74,576,638	352,823,712
SPECIAL PAYMENTS					
6198 Spc Pmt to Judicial Dept					

Detail Revenues & Expenditures - Requested Budget

Version: V - 01 - Agency Request Budget

2017-19 Biennium

Cross Reference Number: 40400-002-00-00-00000

Professional Services Account

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3400 Other Funds Ltd	3,168,756	247,813	3,416,569	-	3,416,569
TOTAL EXPENDITURES					
8000 General Fund	254,675,745	23,443,053	278,118,798	74,576,638	352,695,436
3400 Other Funds Ltd	3,291,980	252,865	3,544,845	-	3,544,845
TOTAL EXPENDITURES	\$257,967,725	\$23,695,918	\$281,663,643	\$74,576,638	\$356,240,281
ENDING BALANCE					
3400 Other Funds Ltd	252,865	(252,865)	-	-	-

Detail Revenues & Expenditures - Requested Budget
 2017-19 Biennium
 Contract & Business Svcs. Div.

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-004-00-00-00000

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	593,722	-	593,722	-	593,722
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	4,612,048	90,723	4,702,771	1,485,444	6,188,215
TRANSFERS IN					
1198 Tsfr From Judicial Dept					
3400 Other Funds Ltd	3,910,748	-	3,910,748	-	3,910,748
TOTAL REVENUES					
8000 General Fund	4,612,048	90,723	4,702,771	1,485,444	6,188,215
3400 Other Funds Ltd	3,910,748	-	3,910,748	-	3,910,748
TOTAL REVENUES	\$8,522,796	\$90,723	\$8,613,519	\$1,485,444	\$10,098,963
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(3,544,845)	-	(3,544,845)	-	(3,544,845)
AVAILABLE REVENUES					
8000 General Fund	4,612,048	90,723	4,702,771	1,485,444	6,188,215
3400 Other Funds Ltd	959,625	-	959,625	-	959,625
TOTAL AVAILABLE REVENUES	\$5,571,673	\$90,723	\$5,662,396	\$1,485,444	\$7,147,840
EXPENDITURES					
PERSONAL SERVICES					

Detail Revenues & Expenditures - Requested Budget
 2017-19 Biennium
 Contract & Business Svcs. Div.

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-004-00-00-00000

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	2,519,858	-	2,519,858	784,992	3,304,850
3400 Other Funds Ltd	362,206	-	362,206	-	362,206
All Funds	2,882,064	-	2,882,064	784,992	3,667,056
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	942	-	942	285	1,227
3400 Other Funds Ltd	141	-	141	-	141
All Funds	1,083	-	1,083	285	1,368
3220 Public Employees' Retire Cont					
8000 General Fund	481,041	-	481,041	149,854	630,895
3400 Other Funds Ltd	69,145	-	69,145	-	69,145
All Funds	550,186	-	550,186	149,854	700,040
3221 Pension Obligation Bond					
8000 General Fund	139,438	6,808	146,246	-	146,246
3400 Other Funds Ltd	21,072	(50)	21,022	-	21,022
All Funds	160,510	6,758	167,268	-	167,268
3230 Social Security Taxes					
8000 General Fund	189,461	-	189,461	60,052	249,513
3400 Other Funds Ltd	27,709	-	27,709	-	27,709
All Funds	217,170	-	217,170	60,052	277,222
3250 Worker's Comp. Assess. (WCD)					

Detail Revenues & Expenditures - Requested Budget
 2017-19 Biennium
 Contract & Business Svcs. Div.

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-004-00-00-00000

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
8000 General Fund	1,141	-	1,141	345	1,486
3400 Other Funds Ltd	170	-	170	-	170
All Funds	1,311	-	1,311	345	1,656
3260 Mass Transit Tax					
8000 General Fund	12,148	2,971	15,119	-	15,119
3400 Other Funds Ltd	2,006	167	2,173	-	2,173
All Funds	14,154	3,138	17,292	-	17,292
3270 Flexible Benefits					
8000 General Fund	551,101	-	551,101	166,680	717,781
3400 Other Funds Ltd	82,283	-	82,283	-	82,283
All Funds	633,384	-	633,384	166,680	800,064
3280 Other OPE					
8000 General Fund	-	-	-	323,236	323,236
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	1,375,272	9,779	1,385,051	700,452	2,085,503
3400 Other Funds Ltd	202,526	117	202,643	-	202,643
TOTAL OTHER PAYROLL EXPENSES	\$1,577,798	\$9,896	\$1,587,694	\$700,452	\$2,288,146
TOTAL PERSONAL SERVICES					
8000 General Fund	3,895,130	9,779	3,904,909	1,485,444	5,390,353
3400 Other Funds Ltd	564,732	117	564,849	-	564,849
TOTAL PERSONAL SERVICES	\$4,459,862	\$9,896	\$4,469,758	\$1,485,444	\$5,955,202
SERVICES & SUPPLIES					
4100 Instate Travel					

Detail Revenues & Expenditures - Requested Budget
 2017-19 Biennium
 Contract & Business Svcs. Div.

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-004-00-00-00000

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
8000 General Fund	10,796	399	11,195	-	11,195
4150 Employee Training					
8000 General Fund	5,848	216	6,064	-	6,064
4175 Office Expenses					
8000 General Fund	31,203	1,155	32,358	-	32,358
4200 Telecommunications					
8000 General Fund	43,011	1,591	44,602	-	44,602
4225 State Gov. Service Charges					
8000 General Fund	89,061	38,337	127,398	-	127,398
3400 Other Funds Ltd	-	256	256	-	256
All Funds	89,061	38,593	127,654	-	127,654
4250 Data Processing					
8000 General Fund	2,777	103	2,880	-	2,880
4275 Publicity and Publications					
8000 General Fund	1,318	49	1,367	-	1,367
4300 Professional Services					
8000 General Fund	203,514	8,344	211,858	-	211,858
4315 IT Professional Services					
8000 General Fund	15,291	12,627	27,918	-	27,918
4400 Dues and Subscriptions					
8000 General Fund	1,266	47	1,313	-	1,313
4425 Facilities Rental and Taxes					
8000 General Fund	203,171	14,019	217,190	-	217,190

Detail Revenues & Expenditures - Requested Budget
 2017-19 Biennium
 Contract & Business Svcs. Div.

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-004-00-00-00000

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
4650 Other Services and Supplies					
8000 General Fund	58,716	2,172	60,888	-	60,888
4700 Expendable Prop 250 - 5000					
8000 General Fund	2,060	76	2,136	-	2,136
4715 IT Expendable Property					
8000 General Fund	48,886	1,809	50,695	-	50,695
TOTAL SERVICES & SUPPLIES					
8000 General Fund	716,918	80,944	797,862	-	797,862
3400 Other Funds Ltd	-	256	256	-	256
TOTAL SERVICES & SUPPLIES	\$716,918	\$81,200	\$798,118	-	\$798,118
TOTAL EXPENDITURES					
8000 General Fund	4,612,048	90,723	4,702,771	1,485,444	6,188,215
3400 Other Funds Ltd	564,732	373	565,105	-	565,105
TOTAL EXPENDITURES	\$5,176,780	\$91,096	\$5,267,876	\$1,485,444	\$6,753,320
ENDING BALANCE					
3400 Other Funds Ltd	394,893	(373)	394,520	-	394,520
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	19	-	19	5	24
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	19.00	-	19.00	5.00	24.00

BDV004B
 2017-19 Biennium
 Public Defense Svcs Comm

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-000-00-00-00000

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	23,994,255	80,804	10,864,104	8,036,288	5,013,059
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AVAILABLE REVENUES

8000 General Fund	23,994,255	80,804	10,864,104	8,036,288	5,013,059
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TOTAL AVAILABLE REVENUES	\$23,994,255	\$80,804	\$10,864,104	\$8,036,288	\$5,013,059
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EXPENDITURES

PERSONAL SERVICES

OTHER PAYROLL EXPENSES

3221 Pension Obligation Bond

8000 General Fund	70,885	70,885	-	-	-
3400 Other Funds Ltd	(50)	(50)	-	-	-
All Funds	70,835	70,835	-	-	-

3240 Unemployment Assessments

8000 General Fund	360	360	-	-	-
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3260 Mass Transit Tax

8000 General Fund	9,559	9,559	-	-	-
3400 Other Funds Ltd	167	167	-	-	-
All Funds	9,726	9,726	-	-	-

OTHER PAYROLL EXPENSES

8000 General Fund	80,804	80,804	-	-	-
3400 Other Funds Ltd	117	117	-	-	-

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 2017-19 Biennium
 Public Defense Svcs Comm

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-000-00-00-00000

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	
TOTAL OTHER PAYROLL EXPENSES	\$80,921	\$80,921	-	-	-	
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	1,207	-	1,207	-	-	
4125 Out of State Travel						
8000 General Fund	191	-	191	-	-	
4150 Employee Training						
8000 General Fund	4,440	-	4,440	-	-	
4175 Office Expenses						
8000 General Fund	6,937	-	6,937	-	-	
4200 Telecommunications						
8000 General Fund	4,822	-	4,822	-	-	
4225 State Gov. Service Charges						
8000 General Fund	282,355	-	282,355	-	-	
3400 Other Funds Ltd	256	-	256	-	-	
All Funds	282,611	-	282,611	-	-	
4250 Data Processing						
8000 General Fund	3,162	-	3,162	-	-	
4275 Publicity and Publications						
8000 General Fund	212	-	212	-	-	
4300 Professional Services						
8000 General Fund	23,473,846	-	10,472,499	7,988,288	5,013,059	
3400 Other Funds Ltd	5,052	-	5,052	-	-	

BDV004B
 2017-19 Biennium
 Public Defense Svcs Comm

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-000-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 031	Pkg: 032	Pkg: 040
		Non-PICS Psnl Svc / Vacancy Factor	Standard Inflation	Above Standard Inflation	Mandated Caseload
		Priority: 00	Priority: 00	Priority: 00	Priority: 00
All Funds	23,478,898	-	10,477,551	7,988,288	5,013,059
4315 IT Professional Services					
8000 General Fund	52,391	-	4,391	48,000	-
4325 Attorney General					
8000 General Fund	2,975	-	2,975	-	-
4400 Dues and Subscriptions					
8000 General Fund	527	-	527	-	-
4425 Facilities Rental and Taxes					
8000 General Fund	57,952	-	57,952	-	-
4650 Other Services and Supplies					
8000 General Fund	6,781	-	6,781	-	-
4700 Expendable Prop 250 - 5000					
8000 General Fund	838	-	838	-	-
4715 IT Expendable Property					
8000 General Fund	14,815	-	14,815	-	-
SERVICES & SUPPLIES					
8000 General Fund	23,913,451	-	10,864,104	8,036,288	5,013,059
3400 Other Funds Ltd	5,308	-	5,308	-	-
TOTAL SERVICES & SUPPLIES	\$23,918,759	-	\$10,869,412	\$8,036,288	\$5,013,059
SPECIAL PAYMENTS					
6198 Spc Pmt to Judicial Dept					
3400 Other Funds Ltd	247,813	-	117,244	130,569	-

EXPENDITURES

BDV004B
 2017-19 Biennium
 Public Defense Svcs Comm

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-000-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 031	Pkg: 032	Pkg: 040	
		Non-PICS Psnl Svc / Vacancy Factor	Standard Inflation	Above Standard Inflation	Mandated Caseload	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
8000 General Fund	23,994,255	80,804	10,864,104	8,036,288	5,013,059	
3400 Other Funds Ltd	253,238	117	122,552	130,569	-	
TOTAL EXPENDITURES	\$24,247,493	\$80,921	\$10,986,656	\$8,166,857	\$5,013,059	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	(253,238)	(117)	(122,552)	(130,569)	-	
TOTAL ENDING BALANCE	(\$253,238)	(\$117)	(\$122,552)	(\$130,569)	-	

BDV004B
 2017-19 Biennium
 Appellate Division

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-001-00-00-00000

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor	Pkg: 031 Standard Inflation	Pkg: 032 Above Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	460,479	71,025	353,454	36,000
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AVAILABLE REVENUES

8000 General Fund	460,479	71,025	353,454	36,000
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TOTAL AVAILABLE REVENUES	\$460,479	\$71,025	\$353,454	\$36,000
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EXPENDITURES

PERSONAL SERVICES

OTHER PAYROLL EXPENSES

3221 Pension Obligation Bond

8000 General Fund	64,077	64,077	-	-
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3240 Unemployment Assessments

8000 General Fund	360	360	-	-
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3260 Mass Transit Tax

8000 General Fund	6,588	6,588	-	-
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OTHER PAYROLL EXPENSES

8000 General Fund	71,025	71,025	-	-
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TOTAL OTHER PAYROLL EXPENSES	\$71,025	\$71,025	-	-
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SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	808	-	808	-
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BDV004B
 2017-19 Biennium
 Appellate Division

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-001-00-00-00000

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor	Pkg: 031 Standard Inflation	Pkg: 032 Above Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
4125 Out of State Travel						
8000 General Fund	191	-	191	-		
4150 Employee Training						
8000 General Fund	4,224	-	4,224	-		
4175 Office Expenses						
8000 General Fund	5,782	-	5,782	-		
4200 Telecommunications						
8000 General Fund	3,231	-	3,231	-		
4225 State Gov. Service Charges						
8000 General Fund	244,018	-	244,018	-		
4250 Data Processing						
8000 General Fund	3,059	-	3,059	-		
4275 Publicity and Publications						
8000 General Fund	163	-	163	-		
4300 Professional Services						
8000 General Fund	22,449	-	22,449	-		
4315 IT Professional Services						
8000 General Fund	39,764	-	3,764	36,000		
4325 Attorney General						
8000 General Fund	2,975	-	2,975	-		
4400 Dues and Subscriptions						
8000 General Fund	480	-	480	-		
4425 Facilities Rental and Taxes						

BDV004B
 2017-19 Biennium
 Appellate Division

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-001-00-00-00000

Description	Total Essential Packages	Pkg: 010	Pkg: 031	Pkg: 032		
		Non-PICS Psnl Svc / Vacancy Factor	Standard Inflation	Above Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
8000 General Fund	43,933	-	43,933	-		
4650 Other Services and Supplies						
8000 General Fund	4,609	-	4,609	-		
4700 Expendable Prop 250 - 5000						
8000 General Fund	762	-	762	-		
4715 IT Expendable Property						
8000 General Fund	13,006	-	13,006	-		
SERVICES & SUPPLIES						
8000 General Fund	389,454	-	353,454	36,000		
TOTAL SERVICES & SUPPLIES	\$389,454	-	\$353,454	\$36,000		
EXPENDITURES						
8000 General Fund	460,479	71,025	353,454	36,000		
TOTAL EXPENDITURES	\$460,479	\$71,025	\$353,454	\$36,000		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
TOTAL ENDING BALANCE	-	-	-	-		

BDV004B
 2017-19 Biennium
 Professional Services Account

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-002-00-00-00000

Description	Total Essential Packages	Pkg: 031	Pkg: 032	Pkg: 040		
		Standard Inflation	Above Standard Inflation	Mandated Caseload		
		Priority: 00	Priority: 00	Priority: 00		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	23,443,053	10,441,706	7,988,288	5,013,059
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AVAILABLE REVENUES

8000 General Fund	23,443,053	10,441,706	7,988,288	5,013,059
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TOTAL AVAILABLE REVENUES	\$23,443,053	\$10,441,706	\$7,988,288	\$5,013,059
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EXPENDITURES

SERVICES & SUPPLIES

4300 Professional Services

8000 General Fund	23,443,053	10,441,706	7,988,288	5,013,059
3400 Other Funds Ltd	5,052	5,052	-	-
All Funds	23,448,105	10,446,758	7,988,288	5,013,059

SPECIAL PAYMENTS

6198 Spc Pmt to Judicial Dept

3400 Other Funds Ltd	247,813	117,244	130,569	-
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EXPENDITURES

8000 General Fund	23,443,053	10,441,706	7,988,288	5,013,059
3400 Other Funds Ltd	252,865	122,296	130,569	-

TOTAL EXPENDITURES	\$23,695,918	\$10,564,002	\$8,118,857	\$5,013,059
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ENDING BALANCE

8000 General Fund	-	-	-	-
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BDV004B
 2017-19 Biennium
 Professional Services Account

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-002-00-00-00000

Description	Total Essential Packages	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00		
3400 Other Funds Ltd	(252,865)	(122,296)	(130,569)	-		
TOTAL ENDING BALANCE	(\$252,865)	(\$122,296)	(\$130,569)	-		

BDV004B

Version: V - 01 - Agency Request Budget

2017-19 Biennium

Cross Reference Number: 40400-004-00-00-00000

Contract & Business Svcs. Div.

Description	Total Essential Packages	Pkg: 010	Pkg: 031	Pkg: 032		
		Non-PICS Psnl Svc / Vacancy Factor	Standard Inflation	Above Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	90,723	9,779	68,944	12,000
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AVAILABLE REVENUES

8000 General Fund	90,723	9,779	68,944	12,000
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TOTAL AVAILABLE REVENUES

\$90,723	\$9,779	\$68,944	\$12,000
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EXPENDITURES

PERSONAL SERVICES

OTHER PAYROLL EXPENSES

3221 Pension Obligation Bond

8000 General Fund	6,808	6,808	-	-
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3400 Other Funds Ltd	(50)	(50)	-	-
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All Funds	6,758	6,758	-	-
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3260 Mass Transit Tax

8000 General Fund	2,971	2,971	-	-
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3400 Other Funds Ltd	167	167	-	-
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All Funds	3,138	3,138	-	-
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OTHER PAYROLL EXPENSES

8000 General Fund	9,779	9,779	-	-
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3400 Other Funds Ltd	117	117	-	-
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TOTAL OTHER PAYROLL EXPENSES

\$9,896	\$9,896	-	-
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Version: V - 01 - Agency Request Budget

2017-19 Biennium

Cross Reference Number: 40400-004-00-00-00000

Contract & Business Svcs. Div.

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00		
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	399	-	399	-		
4150 Employee Training						
8000 General Fund	216	-	216	-		
4175 Office Expenses						
8000 General Fund	1,155	-	1,155	-		
4200 Telecommunications						
8000 General Fund	1,591	-	1,591	-		
4225 State Gov. Service Charges						
8000 General Fund	38,337	-	38,337	-		
3400 Other Funds Ltd	256	-	256	-		
All Funds	38,593	-	38,593	-		
4250 Data Processing						
8000 General Fund	103	-	103	-		
4275 Publicity and Publications						
8000 General Fund	49	-	49	-		
4300 Professional Services						
8000 General Fund	8,344	-	8,344	-		
4315 IT Professional Services						
8000 General Fund	12,627	-	627	12,000		
4400 Dues and Subscriptions						
8000 General Fund	47	-	47	-		

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2017-19 Biennium

Cross Reference Number: 40400-004-00-00-00000

Contract & Business Svcs. Div.

Description	Total Essential Packages	Pkg: 010	Pkg: 031	Pkg: 032		
		Non-PICS Psnl Svc / Vacancy Factor	Standard Inflation	Above Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
4425 Facilities Rental and Taxes						
8000 General Fund	14,019	-	14,019	-		
4650 Other Services and Supplies						
8000 General Fund	2,172	-	2,172	-		
4700 Expendable Prop 250 - 5000						
8000 General Fund	76	-	76	-		
4715 IT Expendable Property						
8000 General Fund	1,809	-	1,809	-		
SERVICES & SUPPLIES						
8000 General Fund	80,944	-	68,944	12,000		
3400 Other Funds Ltd	256	-	256	-		
TOTAL SERVICES & SUPPLIES	\$81,200	-	\$69,200	\$12,000		
EXPENDITURES						
8000 General Fund	90,723	9,779	68,944	12,000		
3400 Other Funds Ltd	373	117	256	-		
TOTAL EXPENDITURES	\$91,096	\$9,896	\$69,200	\$12,000		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	(373)	(117)	(256)	-		
TOTAL ENDING BALANCE	(\$373)	(\$117)	(\$256)	-		

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 Public Defense Svcs Comm

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-000-00-00-00000

Description	Total Policy Packages	Pkg: 100	Pkg: 101	Pkg: 102	Pkg: 103	Pkg: 104
		PCRCP Expansion	Public Defense Parity	Statewide Case Mgmt System	Employee Compensation ORS 151.216	PCRCP Staffing & Quality Assurance
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	78,106,367	35,945,246	34,466,892	1,450,800	1,989,990	753,439
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AVAILABLE REVENUES

8000 General Fund	78,106,367	35,945,246	34,466,892	1,450,800	1,989,990	753,439
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TOTAL AVAILABLE REVENUES	\$78,106,367	\$35,945,246	\$34,466,892	\$1,450,800	\$1,989,990	\$753,439
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	991,140	502,272	-	-	-	488,868
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund	399	171	-	-	-	228
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3220 Public Employees Retire Cont

8000 General Fund	189,207	95,883	-	-	-	93,324
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3230 Social Security Taxes

8000 General Fund	75,823	38,424	-	-	-	37,399
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3250 Workers Comp. Assess. (WCD)

8000 General Fund	483	207	-	-	-	276
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3270 Flexible Benefits

8000 General Fund	233,352	100,008	-	-	-	133,344
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 2017-19 Biennium
 Public Defense Svcs Comm

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-000-00-00-00000

Description	Total Policy Packages	Pkg: 100	Pkg: 101	Pkg: 102	Pkg: 103	Pkg: 104
		PCRCP Expansion	Public Defense Parity	Statewide Case Mgmt System	Employee Compensation ORS 151.216	PCRCP Staffing & Quality Assurance
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
3280 Other OPE						
8000 General Fund	2,039,325	49,335	-	-	1,989,990	-
OTHER PAYROLL EXPENSES						
8000 General Fund	2,538,589	284,028	-	-	1,989,990	264,571
TOTAL OTHER PAYROLL EXPENSES	\$2,538,589	\$284,028	-	-	\$1,989,990	\$264,571
PERSONAL SERVICES						
8000 General Fund	3,529,729	786,300	-	-	1,989,990	753,439
TOTAL PERSONAL SERVICES	\$3,529,729	\$786,300	-	-	\$1,989,990	\$753,439
SERVICES & SUPPLIES						
4300 Professional Services						
8000 General Fund	74,576,638	35,158,946	34,466,892	1,450,800	-	-
EXPENDITURES						
8000 General Fund	78,106,367	35,945,246	34,466,892	1,450,800	1,989,990	753,439
TOTAL EXPENDITURES	\$78,106,367	\$35,945,246	\$34,466,892	\$1,450,800	\$1,989,990	\$753,439
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
TOTAL ENDING BALANCE	-	-	-	-	-	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	7	3	-	-	-	4
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	6.50	3.00	-	-	-	3.50

BDV004B
2017-19 Biennium
Public Defense Svcs Comm

Version: V - 01 - Agency Request Budget
Cross Reference Number: 40400-000-00-00-00000

Description	Pkg: 105					
	PSA Budget Shortfall					
	Priority: 00					

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 3,500,000

AVAILABLE REVENUES

8000 General Fund 3,500,000

TOTAL AVAILABLE REVENUES \$3,500,000

EXPENDITURES

SERVICES & SUPPLIES

4300 Professional Services

8000 General Fund 3,500,000

ENDING BALANCE

8000 General Fund -

TOTAL ENDING BALANCE -

BDV004B
 2017-19 Biennium
 Appellate Division

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 Cross Reference Number: 40400-001-00-00-00000

Description	Total Policy Packages	Pkg: 103 Employee Compensation ORS 151.216 Priority: 00	Pkg: 104 PCRPP Staffing & Quality Assurance Priority: 00			
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	2,044,285	1,716,089	328,196
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AVAILABLE REVENUES

8000 General Fund	2,044,285	1,716,089	328,196
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TOTAL AVAILABLE REVENUES	\$2,044,285	\$1,716,089	\$328,196
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	206,148	-	206,148
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund	114	-	114
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3220 Public Employees Retire Cont

8000 General Fund	39,353	-	39,353
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3230 Social Security Taxes

8000 General Fund	15,771	-	15,771
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3250 Workers Comp. Assess. (WCD)

8000 General Fund	138	-	138
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3270 Flexible Benefits

8000 General Fund	66,672	-	66,672
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BDV004B
 2017-19 Biennium
 Appellate Division

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-001-00-00-00000

Description	Total Policy Packages	Pkg: 103 Employee Compensation ORS 151.216 Priority: 00	Pkg: 104 PCRPP Staffing & Quality Assurance Priority: 00			
3280 Other OPE						
8000 General Fund	1,716,089	1,716,089	-			
OTHER PAYROLL EXPENSES						
8000 General Fund	1,838,137	1,716,089	122,048			
TOTAL OTHER PAYROLL EXPENSES	\$1,838,137	\$1,716,089	\$122,048			
PERSONAL SERVICES						
8000 General Fund	2,044,285	1,716,089	328,196			
TOTAL PERSONAL SERVICES	\$2,044,285	\$1,716,089	\$328,196			
ENDING BALANCE						
8000 General Fund	-	-	-			
TOTAL ENDING BALANCE	-	-	-			
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	2	-	2			
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	1.50	-	1.50			

BDV004B
 2017-19 Biennium
 Professional Services Account

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 40400-002-00-00-00000

Description	Total Policy Packages	Pkg: 100	Pkg: 101	Pkg: 102	Pkg: 105	
		PCRCP Expansion	Public Defense Parity	Statewide Case Mgmt System	PSA Budget Shortfall	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	74,576,638	35,158,946	34,466,892	1,450,800	3,500,000
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AVAILABLE REVENUES

8000 General Fund	74,576,638	35,158,946	34,466,892	1,450,800	3,500,000
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TOTAL AVAILABLE REVENUES	\$74,576,638	\$35,158,946	\$34,466,892	\$1,450,800	\$3,500,000
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EXPENDITURES

SERVICES & SUPPLIES

4300 Professional Services

8000 General Fund	74,576,638	35,158,946	34,466,892	1,450,800	3,500,000
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ENDING BALANCE

8000 General Fund	-	-	-	-	-
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TOTAL ENDING BALANCE	-	-	-	-	-
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BDV004B

Version: V - 01 - Agency Request Budget

2017-19 Biennium

Cross Reference Number: 40400-004-00-00-00000

Contract & Business Svcs. Div.

Description	Total Policy Packages	Pkg: 100	Pkg: 103	Pkg: 104		
		PCRPP Expansion	Employee Compensation ORS 151.216	PCRPP Staffing & Quality Assurance		
		Priority: 00	Priority: 00	Priority: 00		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	1,485,444	786,300	273,901	425,243
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AVAILABLE REVENUES

8000 General Fund	1,485,444	786,300	273,901	425,243
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TOTAL AVAILABLE REVENUES

\$1,485,444	\$786,300	\$273,901	\$425,243
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	784,992	502,272	-	282,720
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund	285	171	-	114
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3220 Public Employees Retire Cont

8000 General Fund	149,854	95,883	-	53,971
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3230 Social Security Taxes

8000 General Fund	60,052	38,424	-	21,628
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3250 Workers Comp. Assess. (WCD)

8000 General Fund	345	207	-	138
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3270 Flexible Benefits

8000 General Fund	166,680	100,008	-	66,672
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BDV004B

Version: V - 01 - Agency Request Budget

2017-19 Biennium

Cross Reference Number: 40400-004-00-00-00000

Contract & Business Svcs. Div.

Description	Total Policy Packages	Pkg: 100 PCRPP Expansion Priority: 00	Pkg: 103 Employee Compensation ORS 151.216 Priority: 00	Pkg: 104 PCRPP Staffing & Quality Assurance Priority: 00		
3280 Other OPE						
8000 General Fund	323,236	49,335	273,901	-		
OTHER PAYROLL EXPENSES						
8000 General Fund	700,452	284,028	273,901	142,523		
TOTAL OTHER PAYROLL EXPENSES	\$700,452	\$284,028	\$273,901	\$142,523		
PERSONAL SERVICES						
8000 General Fund	1,485,444	786,300	273,901	425,243		
TOTAL PERSONAL SERVICES	\$1,485,444	\$786,300	\$273,901	\$425,243		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
TOTAL ENDING BALANCE	-	-	-	-		
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	5	3	-	2		
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	5.00	3.00	-	2.00		

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	WDM	D9426	AA LEGAL SECRETARY SUPERVISOR	1	1.00	24.00	5,099.00	122,376				122,376
000	WDM	D9433	AA CHIEF DEPUTY DEFENDER	3	3.00	72.00	10,546.00	759,312				759,312
000	WDM	D9434	AA CHIEF DEFENDER - CAS	1	1.00	24.00	11,430.00	274,320				274,320
000	WDR	D9430	AA DEPUTY DEFENDER 1	9	9.00	216.00	6,694.44	1,446,000				1,446,000
000	WDR	D9431	AA DEPUTY DEFENDER 2	22	21.80	523.20	8,127.22	4,248,845				4,248,845
000	WDR	D9432	AA SENIOR DEPUTY DEFENDER	8	8.00	192.00	10,566.87	2,028,840				2,028,840
000	WDU	D9402	AA OFFICE SPECIALIST 1	1	1.00	24.00	3,029.00	72,696				72,696
000	WDU	D9403	AA OFFICE SPECIALIST 2	1	1.00	24.00	3,474.00	83,376				83,376
000	WDU	D9425	AA LEGAL SECRETARY	8	7.43	178.24	3,939.12	714,328				714,328
000	WDU	D9428	AA PARALEGAL	3	3.00	72.00	4,809.33	346,272				346,272
000	WDU	D9436	AA CHIEF DEFENDER - JAS	1	1.00	24.00	10,881.00	261,144				261,144
000				58	57.23	1373.44	7,501.31	10,357,509				10,357,509

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2017-19

PROD FILE

AGENCY:40400 PUBLIC DEFENSE SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:001-00-00 104 Appellate Division

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
104	WDU	D9428	AA PARALEGAL	1	.50	12.00	3,357.00	40,284				40,284
104	WDU	D9431	AA DEPUTY DEFENDER 2	1	1.00	24.00	6,911.00	165,864				165,864
104				2	1.50	36.00	5,134.00	206,148				206,148
				60	58.73	1409.44	7,422.40	10,563,657				10,563,657

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	WDM	D9444	AA BUDGET & FINANCE MANAGER	1	1.00	24.00	7,527.00	180,648				180,648
000	WDM	D9446	AA EXECUTIVE DIRECTOR	1	1.00	24.00	12,224.00	293,376				293,376
000	WDM	D9447	AA CONTRACT MANAGER	1	1.00	24.00	7,826.00	99,866	87,958			187,824
000	WDN	D9442	AA HUMAN RESOURCE MANAGER	1	1.00	24.00	7,385.00	177,240				177,240
000	WDU	D9409	AA COMPLIANCE SPECIALIST	1	1.00	24.00	4,194.00	100,656				100,656
000	WDU	D9410	AA ACCOUNTING TECH 1	1	1.00	24.00	2,564.00	61,536				61,536
000	WDU	D9411	AA ACCOUNTING TECH 2	3	3.00	72.00	3,237.66	233,112				233,112
000	WDU	D9412	AA ACCOUNTING TECH 3	1	1.00	24.00	4,194.00	100,656				100,656
000	WDU	D9418	AA CONTRACT ANALYST	2	2.00	48.00	6,070.50	291,384				291,384
000	WDU	D9420	AA GENERAL COUNSEL	1	1.00	24.00	11,093.00	266,232				266,232
000	WDU	D9435	AA OPERATIONS/DESKTOP SUP ANALYST	1	1.00	24.00	5,630.00		135,120			135,120
000	WDU	D9443	AA RESEARCH & IT DIRECTOR	1	1.00	24.00	8,450.00	202,800				202,800
000	WDU	D9445	AA DEPUTY GENERAL COUNSEL	1	1.00	24.00	8,480.00	203,520				203,520
000	WDU	D9449	AA SENIOR CONTRACT ANALYST	1	1.00	24.00	7,453.00	178,872				178,872
000	WDU	D9452	AA ADMINISTRATIVE ANALYST	1	1.00	24.00	5,415.00	129,960				129,960
000	WDU	D9453	AA FISCAL ANALYST	1	1.00	24.00	5,797.00		139,128			139,128
000				19	19.00	456.00	6,320.31	2,519,858	362,206			2,882,064

08/05/16 REPORT NO.: PPDPLBUDCL
REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
AGENCY:40400 PUBLIC DEFENSE SERVICES
SUMMARY XREF:004-00-00 100 Contract & Business

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PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
100	WDU	D9445	AA DEPUTY GENERAL COUNSEL	3	3.00	72.00	6,976.00	502,272				502,272
100				3	3.00	72.00	6,976.00	502,272				502,272

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
104	WDU	D9418	AA CONTRACT ANALYST	1	1.00	24.00	4,804.00	115,296				115,296
104	WDU	D9445	AA DEPUTY GENERAL COUNSEL	1	1.00	24.00	6,976.00	167,424				167,424
104				2	2.00	48.00	5,890.00	282,720				282,720
				24	24.00	576.00	6,366.41	3,304,850	362,206			3,667,056
				84	82.73	1985.44	7,120.69	13,868,507	362,206			14,230,713

08/05/16 REPORT NO.: PPDPLBUDCL
REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
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PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				84	82.73	1985.44	7,120.69	13,868,507	362,206			14,230,713

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	WDM	D9426	AA LEGAL SECRETARY SUPERVISOR	1	1.00	24.00	5,099.00	122,376				122,376
000	WDM	D9433	AA CHIEF DEPUTY DEFENDER	3	3.00	72.00	10,546.00	759,312				759,312
000	WDM	D9434	AA CHIEF DEFENDER - CAS	1	1.00	24.00	11,430.00	274,320				274,320
000	WDM	D9444	AA BUDGET & FINANCE MANAGER	1	1.00	24.00	7,527.00	180,648				180,648
000	WDM	D9446	AA EXECUTIVE DIRECTOR	1	1.00	24.00	12,224.00	293,376				293,376
000	WDM	D9447	AA CONTRACT MANAGER	1	1.00	24.00	7,826.00	99,866	87,958			187,824
000	WDN	D9442	AA HUMAN RESOURCE MANAGER	1	1.00	24.00	7,385.00	177,240				177,240
000	WDR	D9430	AA DEPUTY DEFENDER 1	9	9.00	216.00	6,694.44	1,446,000				1,446,000
000	WDR	D9431	AA DEPUTY DEFENDER 2	22	21.80	523.20	8,127.22	4,248,845				4,248,845
000	WDR	D9432	AA SENIOR DEPUTY DEFENDER	8	8.00	192.00	10,566.87	2,028,840				2,028,840
000	WDU	D9402	AA OFFICE SPECIALIST 1	1	1.00	24.00	3,029.00	72,696				72,696
000	WDU	D9403	AA OFFICE SPECIALIST 2	1	1.00	24.00	3,474.00	83,376				83,376
000	WDU	D9409	AA COMPLIANCE SPECIALIST	1	1.00	24.00	4,194.00	100,656				100,656
000	WDU	D9410	AA ACCOUNTING TECH 1	1	1.00	24.00	2,564.00	61,536				61,536
000	WDU	D9411	AA ACCOUNTING TECH 2	3	3.00	72.00	3,237.66	233,112				233,112
000	WDU	D9412	AA ACCOUNTING TECH 3	1	1.00	24.00	4,194.00	100,656				100,656
104	WDU	D9418	AA CONTRACT ANALYST	3	3.00	72.00	5,648.33	406,680				406,680
000	WDU	D9420	AA GENERAL COUNSEL	1	1.00	24.00	11,093.00	266,232				266,232
000	WDU	D9425	AA LEGAL SECRETARY	8	7.43	178.24	3,939.12	714,328				714,328
104	WDU	D9428	AA PARALEGAL	4	3.50	84.00	4,446.25	386,556				386,556
104	WDU	D9431	AA DEPUTY DEFENDER 2	1	1.00	24.00	6,911.00	165,864				165,864
000	WDU	D9435	AA OPERATIONS/DESKTOP SUP ANALYST	1	1.00	24.00	5,630.00		135,120			135,120
000	WDU	D9436	AA CHIEF DEFENDER - JAS	1	1.00	24.00	10,881.00	261,144				261,144
000	WDU	D9443	AA RESEARCH & IT DIRECTOR	1	1.00	24.00	8,450.00	202,800				202,800
100	WDU	D9445	AA DEPUTY GENERAL COUNSEL	5	5.00	120.00	Page 239 749.80	873,216				873,216

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	WDU	D9449	AA SENIOR CONTRACT ANALYST	1	1.00	24.00	7,453.00	178,872				178,872
000	WDU	D9452	AA ADMINISTRATIVE ANALYST	1	1.00	24.00	5,415.00	129,960				129,960
000	WDU	D9453	AA FISCAL ANALYST	1	1.00	24.00	5,797.00		139,128			139,128
				84	82.73	1985.44	7,120.69	13,868,507	362,206			14,230,713

08/05/16 REPORT NO.: PPDPLWSBUD
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 40400 PUBLIC DEFENSE SERVICES
 SUMMARY XREF: 001-00-00 104 Appellate Division

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
4040007	001294140	001-01-00-00000	104	0	PF	WDU D9431 AA	32	02	1	1.00	6,911.00	24.00	165,864				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
4040008	001294150	001-01-00-00000	104	0	PP	WDU D9428 AA	21	02	1	.50	3,357.00	12.00	40,284				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
			104						2	1.50		36.00	206,148				
									2	1.50		36.00	206,148				

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 40400 PUBLIC DEFENSE SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 004-00-00 100 Contract & Business

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
4040009	001295590	004-01-00-00000	100 0 PF	WDU D9445 AA	32 02	1		1	1.00	6,976.00	24.00	167,424				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
4040010	001295600	004-01-00-00000	100 0 PF	WDU D9445 AA	32 02	1		1	1.00	6,976.00	24.00	167,424				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
4040011	001295610	004-01-00-00000	100 0 PF	WDU D9445 AA	32 02	1		1	1.00	6,976.00	24.00	167,424				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
									100	3	3.00	72.00	502,272			

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 40400 PUBLIC DEFENSE SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 004-00-00 104 Contract & Business

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
4040005	001294120	004-01-00-00000	104	0	PF	WDU D9418 AA	30	02	1	1.00	4,804.00	24.00	115,296				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
4040006	001294130	004-01-00-00000	104	0	PF	WDU D9445 AA	32	02	1	1.00	6,976.00	24.00	167,424				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
			104						2	2.00		48.00	282,720				
									5	5.00		120.00	784,992				
									7	6.50		156.00	991,140				

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 40400 PUBLIC DEFENSE SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 004-00-00 104 Contract & Business

POSITION NUMBER	AUTH NO	ORG STRUC	PKG Y	F POS TYP	CLASS	COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
								7	6.50		156.00	991,140				