# OREGON DEPARTMENT OF FISH AND WILDLIFE





**Lower Deschutes River** 

#### **Key Statutes**



#### Oregon Wildlife Policy (ORS 496.012)

Wildlife shall be managed to prevent serious depletion of any indigenous species and to provide the optimum recreational and aesthetic benefits for present and future generations of the citizens of this state.

#### Food Fish Management Policy (ORS 506.109)

Food fish shall be managed to provide the optimum economic, commercial, recreational and aesthetic benefits for present and future generations of the citizens of this state.

#### Mission



To protect and enhance Oregon's fish and wildlife and their habitats for use and enjoyment by present and future generations.





#### **Agency Facts**



- More than 850 species of fish and wildlife
  - 80 wildlife and 105 fish species are hunted or fished
  - 18 Endangered and 30 Threatened Species
  - 220,000 mule deer & 320,000 Black-tailed deer
- 687,121 anglers
- 335,405 hunters
- 1.4 million wildlife viewers
- Annually release 5 million trout, 1 million other species
- Fishing, hunting, shellfish and wildlife viewing contributes \$2.5 billion to Oregon economy



### **Economic Benefit to Oregon**



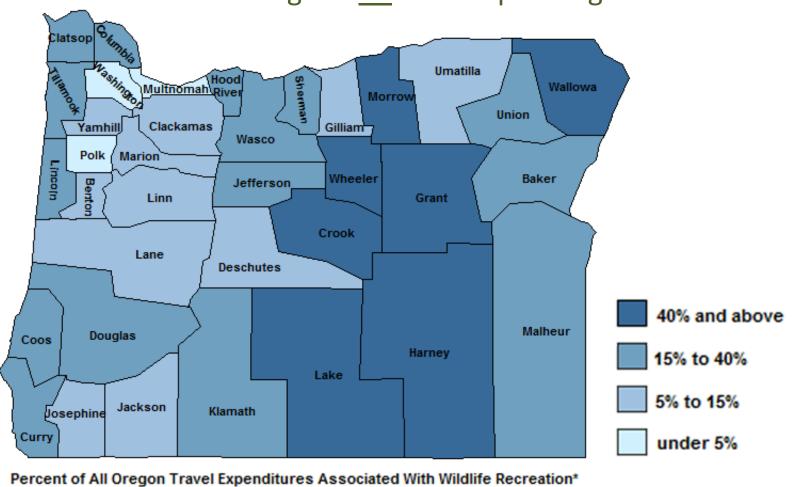
	Fishing	Hunting	Wildlife Viewing
Retail Sales	\$680,636,132	\$248,240,140	\$1,697,223,000
Wages	\$382,802,979	\$132,197,830	\$1,264,990,530
Jobs	11,043	3,726	41,243

Source: Congressional Sportsmen's Foundation and US Fish and Wildlife Service

#### **Economic Impact to Oregon**



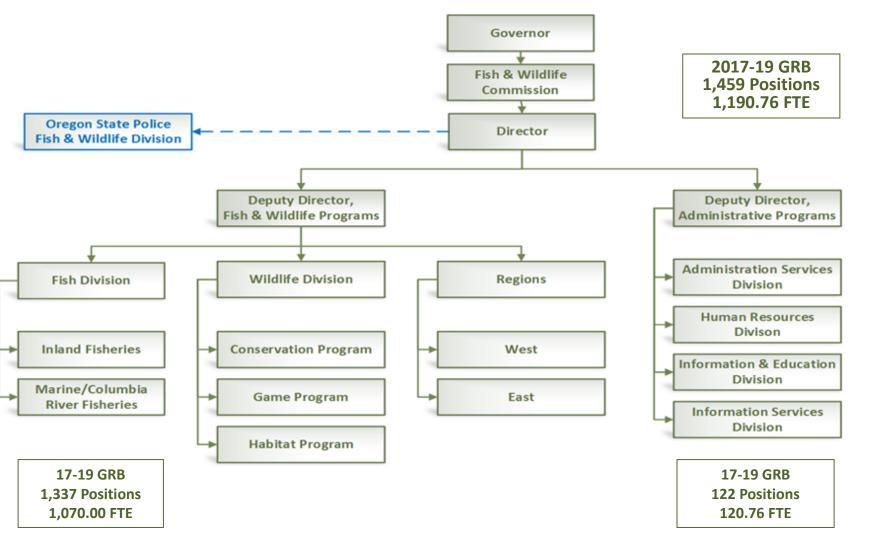
Percentage of All Travel Spending



All Oregon Travel Expenditures based on Oregon Travel Impacts, 2008p.

#### **Agency Organization**





#### **Offices and Facilities**





# **2015-17 Budget Development Looking Back at the Previous 6 Years**



- In 2009, set fees to last six years
- Fulfilled the commitment but less than expected cash reserves
  - Lower than projected interest earnings
  - Lower than expected nonresident revenues
  - Fund shifts







#### 2015-17 Budget Development Budget Drivers – New Challenges



- Fishing and hunting participation
- General Fund trends
- Increasing demand for service
- Increasing management complexities



Upland bird hunting



Steelhead & Salmon fishing



Stocking tiger muskie in Phillips Reservoir



Wolves in Oregon

### **2015-17 Budget Development**Budget Drivers – Funding Model





Carl Shoemaker, Chief of Oregon Fish & Game Commission helped develop national model for funding fish and wildlife management

- User pay model (North American)
  - Developed in 1930's
  - Licenses and tag sales
  - Federal excise tax on purchases of firearms, ammunition, and fishing tackle
  - Very successful in funding fishing, hunting, conservation efforts and is the primary funding source
- Primary funding source for conservation and management of fish and wildlife
- Half of ODFW revenue is from license fees and federal excise taxes

### **2015-17 Budget Development**Budget Drivers – Changing Demands





#### Wildlife Viewing

- 1.4 million participants each year
- Significant economic benefit
- Little associated revenue



# **Looking Back at the Last 6 Years Budget Drivers – Stewardship Demands**



- Biological assessments for other agencies
- Permit review and comments
- Endangered Species Act
- ✓ HB 3315 Recoup costs for services for fee-funded programs
- ✓ HB 2402 Alternative Funding task force



Wind Farm near Arlington

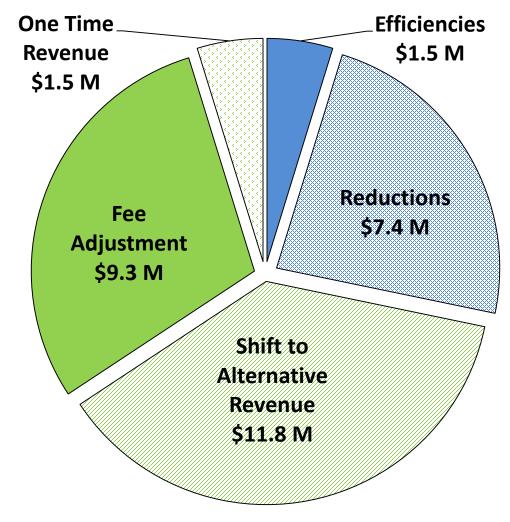
### Strategies for a Sustainable Budget 2015-17 Recreational Licenses



- For 2015-17, \$32 million gap between projected expenses and revenues
- Gap projected based on several assumptions
  - Restore working capital
  - Fully fund all programs with no restrictions
  - Increased costs due to inflation
  - No additional revenue from license sales & other sources
  - Fully fund OSP Fish & Wildlife Division request
- Planning over a six year horizon

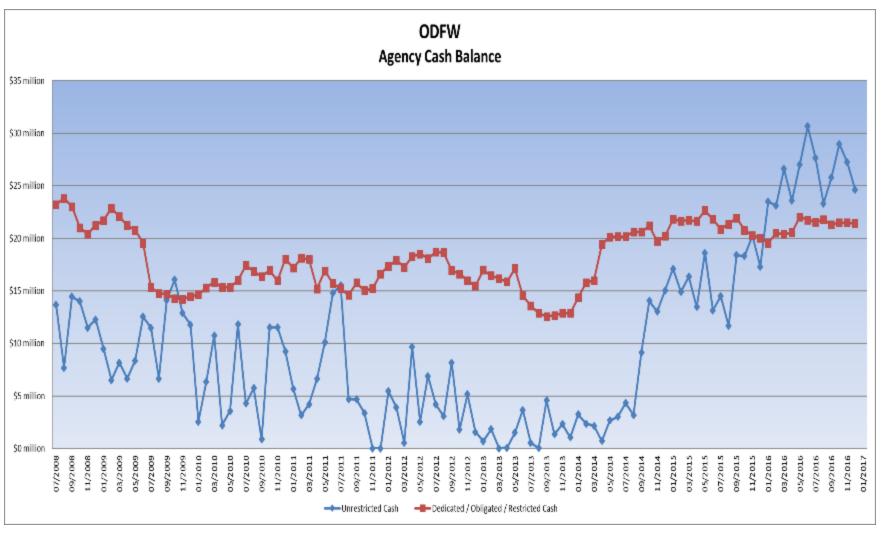
# Strategies for a Sustainable Budget 2015-17 Recreational License Balancing





#### **Fund Balances**









Resident	2010	2016	2018	2020
Hunting	\$29.50	\$32	\$33.50	\$34.50
Fishing	\$33	\$38 \$41		\$44
Deer	\$24.50	\$26.50	\$27.50	\$28.50
Elk	\$42.50	\$46	\$48	\$49.50
Angling Tag	\$26.50	\$35	\$40.50	\$46
Combination	\$58	\$65	\$69	\$73
Sports Pac	\$164.75	\$180	\$188.50	\$196
Controlled Hunt Apps	\$8	\$8	\$8	\$8

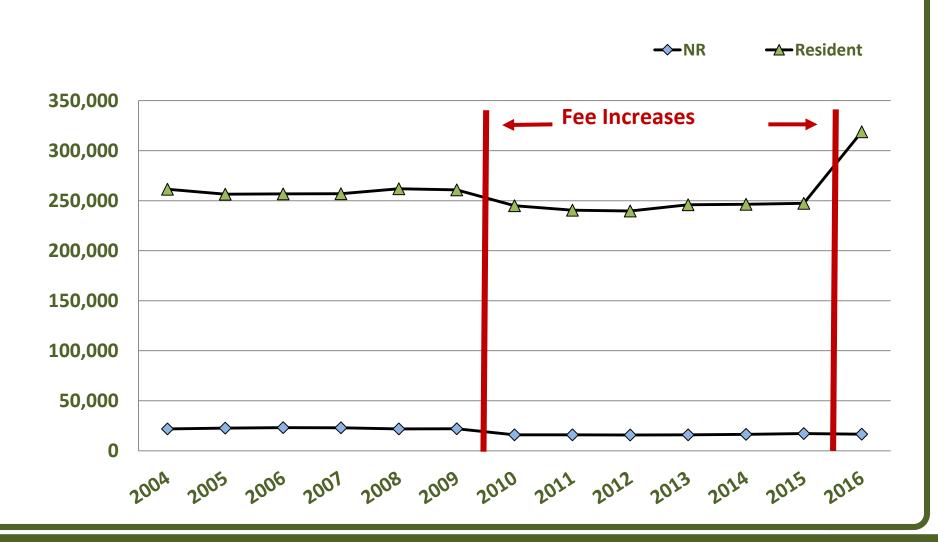
#### **License Sales to Date**

			Einh &
License Type	Avg 2011-15	2016	% Diff
Sports Pac	28,767	30,930	8%
Youth License	33,207	46,239	39%
Combination	79,479	74,452	-6%
Pioneer	52,418	57,844	10%
Res Angler	258,349	254,650	-1%
Res Hunter	86,429	87,153	1%
NR Angler	15,003	19,415	29%
NR Hunter	12,265	12,940	6%
<b>Controlled Hunt Apps</b>	392,297	484,888	24%

OREGON

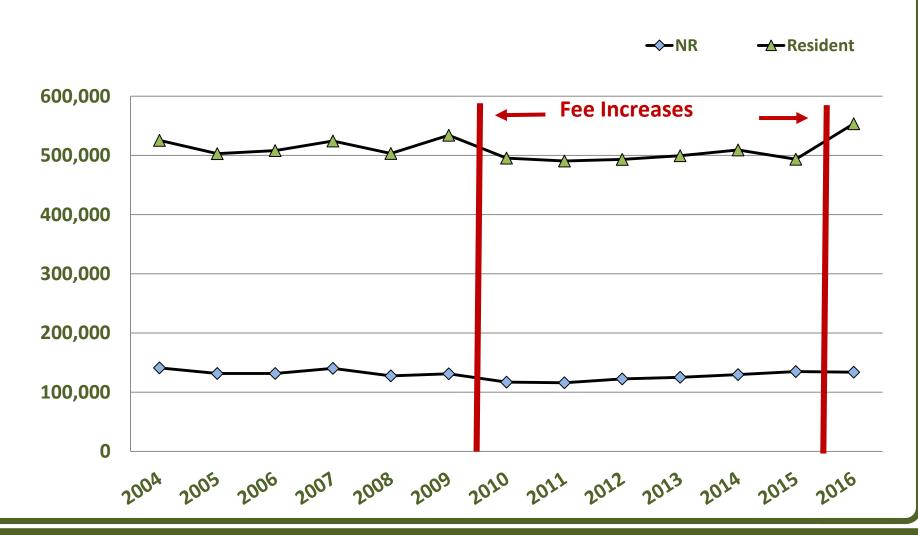












### **Looking Forward**



#### Mission:

To protect and enhance Oregon's fish and wildlife and their habitats for use and enjoyment by present and future generations.

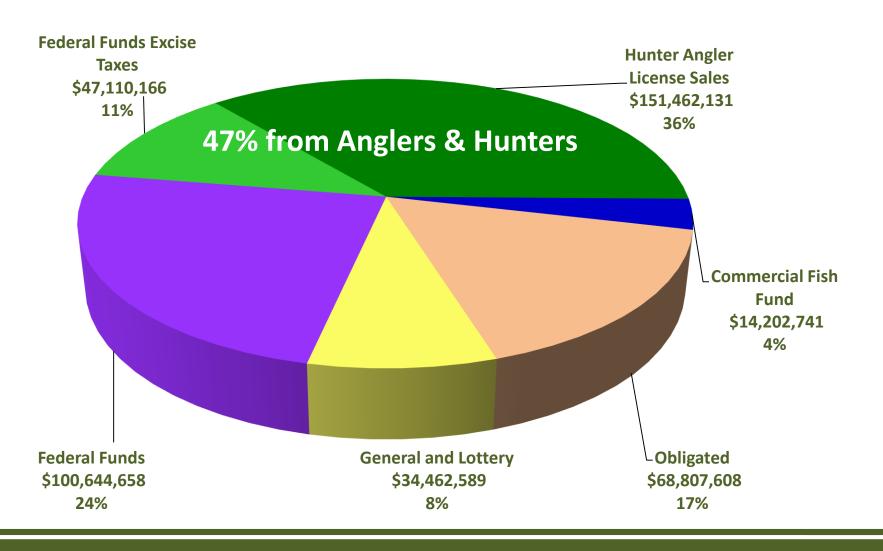
#### Vision:

ODFW is the recognized steward of Oregon's fish & wildlife resources with diversified funding that supports our mission



# Looking Forward 2017-19 Licenses and Federal Revenues





### 2017-19 Budget Development Public Outreach



- External Budget Advisory Committee Meetings
  - Over 50 stakeholder groups
  - 2 meetings
- Town hall meetings
  - 9 meetings
  - Over 140 members of the public attended
- Written comments

# Public Outreach Public Opinion Survey Conducted



- Statewide, statistically valid public opinion survey of 900 Oregon residents' opinions on and values related to ODFW; 95% confidence level.
- Satisfaction with ODFW's management of fish,
   wildlife and habitat: 65% satisfied, 12% dissatisfied.
- Availability of fish and wildlife-related recreation opportunities: 47% excellent, 34% good.
- ODFW credibility: 88% credible or very credible.



**Responsive Management™** 



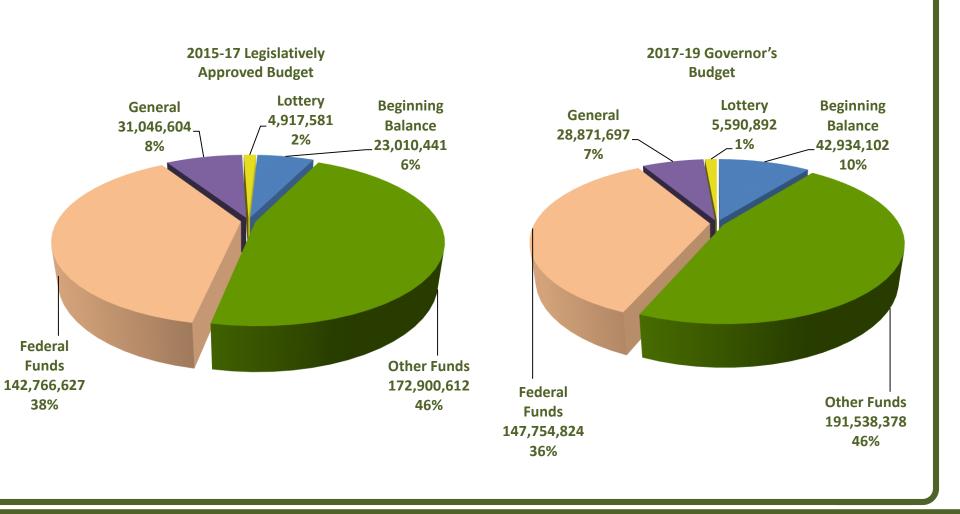
### ODFW Budget Summary Governor's Budget



Fund Type	2015-17 Legislatively Approved Budget	2017-19 Current	2017-19 Governor's
(% of total)		Service Level	Budget
General Fund	\$31,046,604	\$30,974,904	\$28,871,697
	(9%)	(9%)	(8%)
Lottery Funds	\$4,917,581	\$5,189,892	\$5,588,667
	(1%)	(1%)	(1%)
Other Funds	\$180,243,703	\$181,617,419	\$194,502,621
	(50%)	(50%)	(52%)
Federal Funds	\$142,766,627	\$144,836,135	\$147,754,824
	(40%)	(40%)	(39%)
Total Funds	\$358,974,515	\$362,618,350	\$376,717,809

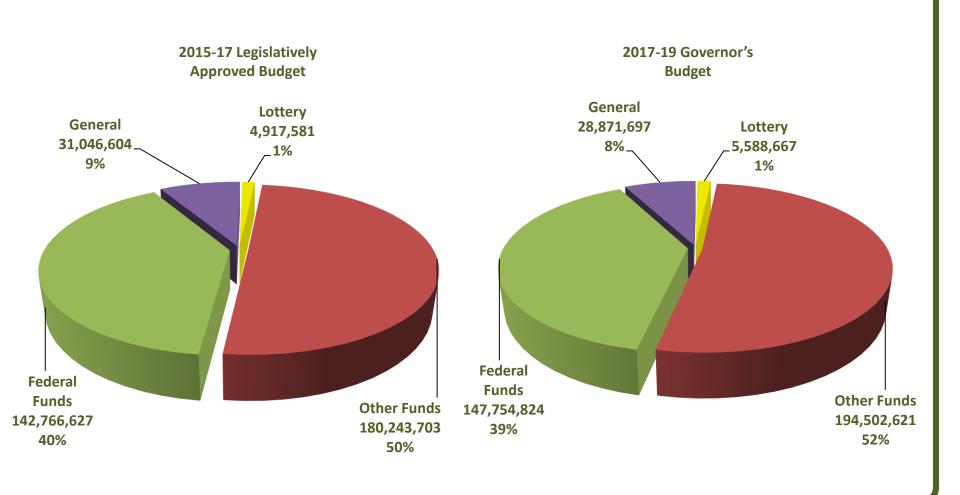
### ODFW Budget Summary Revenues









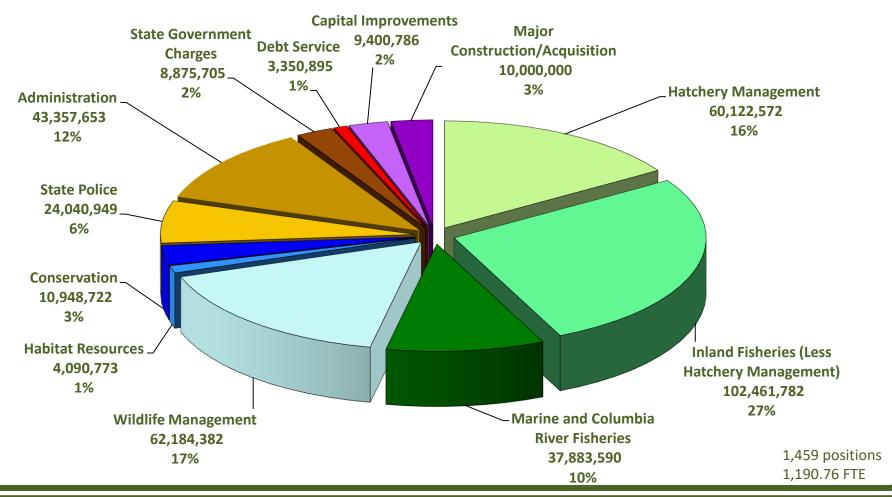


### 2017-19 Budget Summary



#### **Expenditures by Program**

\$376.7 million Total Funds



# Administrative Services Package 90 – DAS Analyst Adjustments

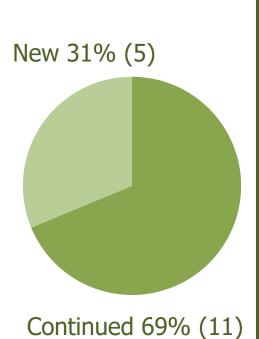


- \$2,990,268 in General Fund Reductions
  - \$714,825 of the GF Reductions above are shifted to Other Funds
    - Increase in Other Funds Limitation
  - \$492,172 of the GF Reductions (sgsc) above are absorbed by Other Funds
    - No increase in Other Funds Limitation
- \$215,852 M-76 Lottery Funds Revenue Reduction
  - Match CSL expenditures
- \$276,607 Other Fund Reduction A position (1 FTE) was moved from ODFW to OSCIO



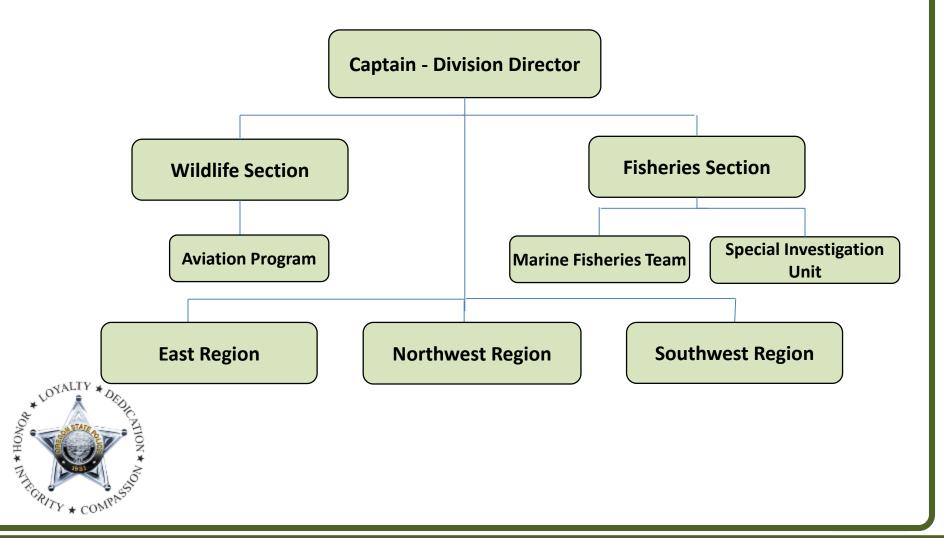


Themes	Count	
Fish Management	3	
Wildlife Management	7	New 31% (
Energy Development	1	
Water Conservation	1	
Administration	1	
Debt Service	1	
Capital Improvements	1	
Capital Construction	1	
Total	16	Continued



### Oregon State Police Fish and Wildlife Division

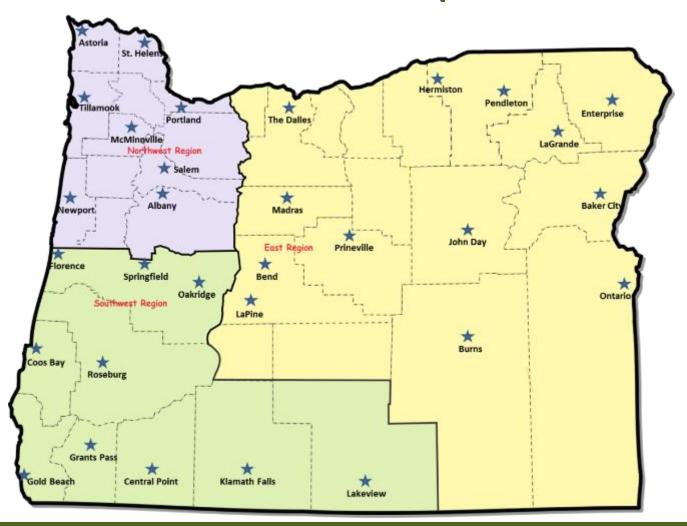




#### **OSP Fish & Wildlife Division**



**Location of Sworn Officers (120 Statewide)** 





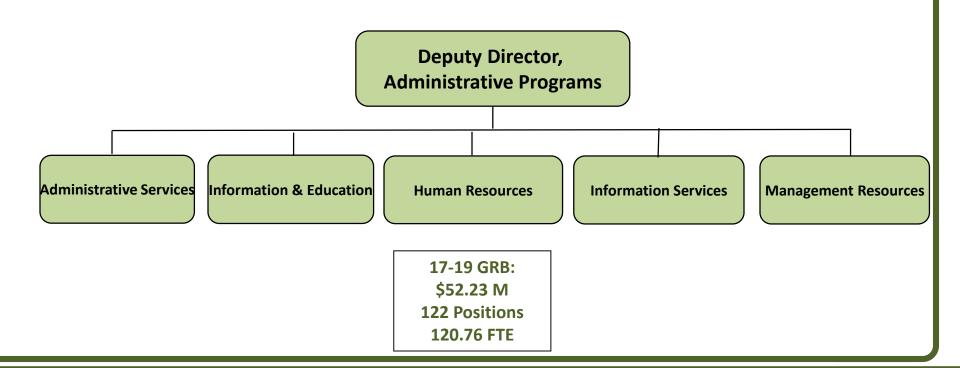


Туре	Fund	Amount	Positions	FTE	
POP 116 – Overtime Fund for Winter Range Enforcement					
New	OF	100,000	0	0.00	
Requests Special Payments to fund addition law enforcement for targeted enforcement efforts to reduce illegal harvest of wildlife.					

#### Administration



- Support for fish & wildlife programs
- Provide licensing, education & information programs



# Administrative Services Program Purpose



- Sport and commercial licensing
  - Support more than 500 POS vendors
  - In 2016, 907,000 sport licenses sold
- Accounting & contract services
  - 900 grants & contracts annually
  - \$65M in billings in 2016; 2700 invoices
- Accounts payable & payroll services
  - Average 2,200 payments to vendors/employees monthly



Contracts staff at the University of Oregon Reverse Vendor Trade Show 2017

# Human Resources Program Purpose



- Recruitment; safety; workforce enhancement & diversity; and employee relations
- Active Labor/Management Committee involved with yearly Employee Engagement Survey for over 5 years.
- Implemented InterviewStream, a virtual interviewing platform reducing time to conduct interviews, alleviating scheduling and travel conflicts and allowing ODFW to interview more candidates.



**ODFW's Labor Management Committee** 

# Information Services Program Purpose



- Maintain network connectivity and data integrity agency wide
  - Integrated Mobile Device Management and Wi-Fi resources for secure and efficient data collection
- Develop applications & databases to support Fish & Wildlife programs
  - 1.3 million lines of legacy code converted to modern platforms
- Provide help desk services
  - Supporting desktop and application; portable & smart devices
  - Process ~ 350 service requests each month
- Sport and commercial POS development and integration



Maintaining office connectivity



System validation testing

# Information and Education Program Purpose



- Support agency's conservation mission by connecting Oregonians with fish, wildlife and habitat
  - Promote fishing, hunting & wildlife viewing
  - Provide hands-on and self-learning resources to help people learn how to fish, hunt and appreciate the outdoors
  - Employ new communication strategies to keep customers engaged
  - Partner with industry and stakeholder groups



Promoting fishing at Dick's Sporting Goods

## Information and Education Initiatives



- Redesigning ODFW website
- Using social media to engage customers
- Direct contact with customers via email
- Hunter Outreach and Promotion Campaign



Digital banner promoting hunting



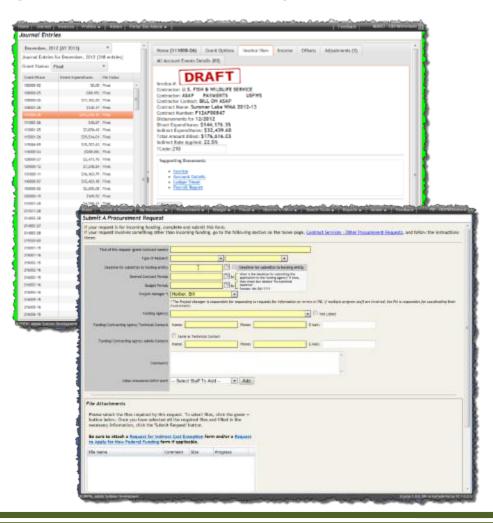
Screenshot of Facebook Live feed about herring spawning in Yaquina Bay

### Administration

### OREGON Fish & Wildlife

#### Cost Savings, Efficiency, & Process Improvements

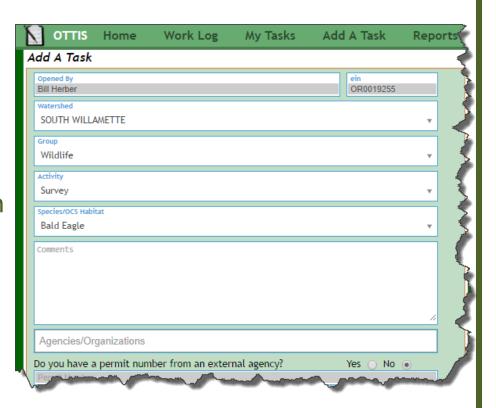
- Systems to provide greater efficiency and transparency
  - Online Task Tracking Information System (OTTIS)
  - Outcomes Based Management
  - Internal Auditor
  - Management Resources Division (MRD)
- Use of Technology
  - GoTo Meeting
  - Skype

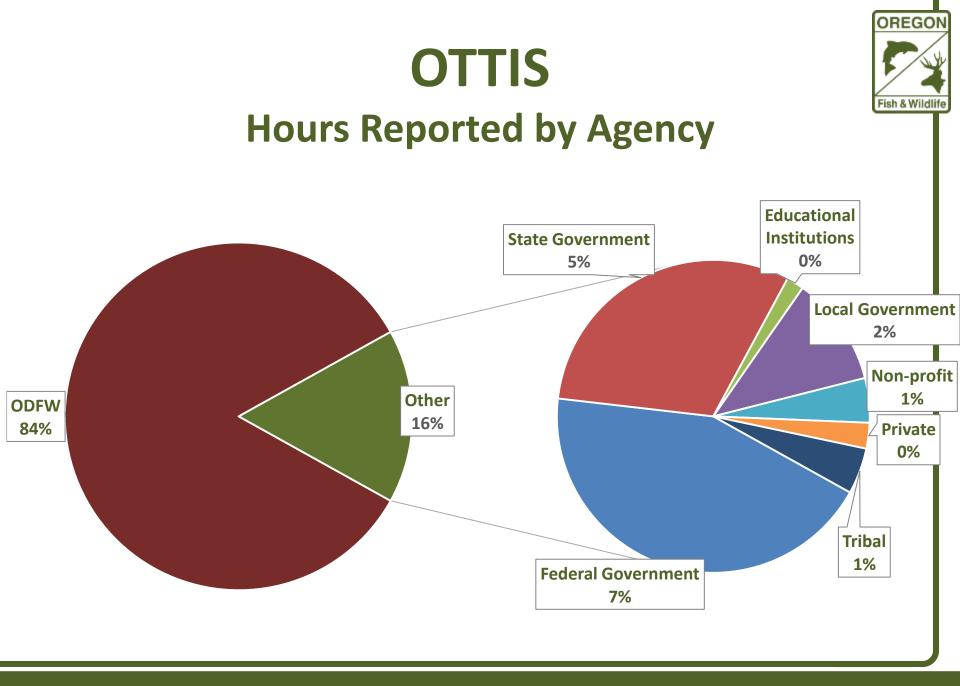


### **OTTIS**



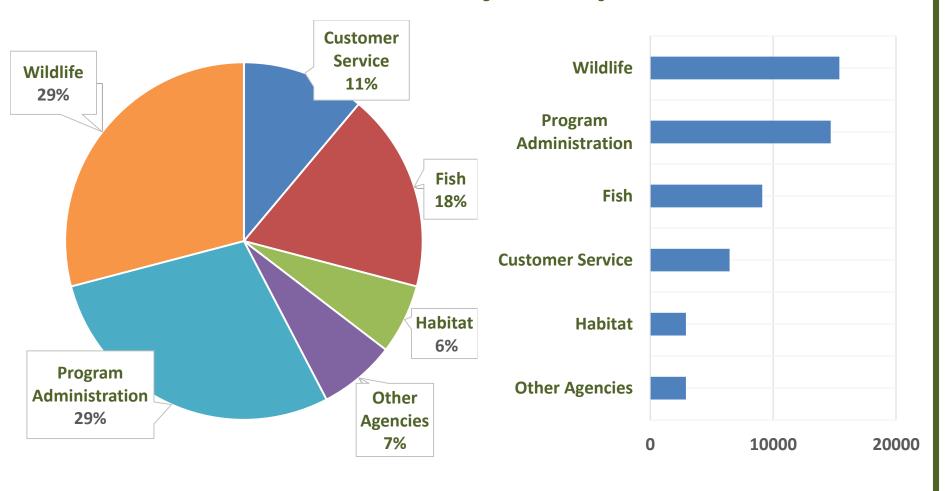
- Online application
- Who reports
- Data captured
  - Group
    - Fish, Wildlife, Habitat, Customer Service, Program Administration
  - Activity
    - Survey, Research,
       Management,
       Conservation Strategy,
       Damage
  - Species





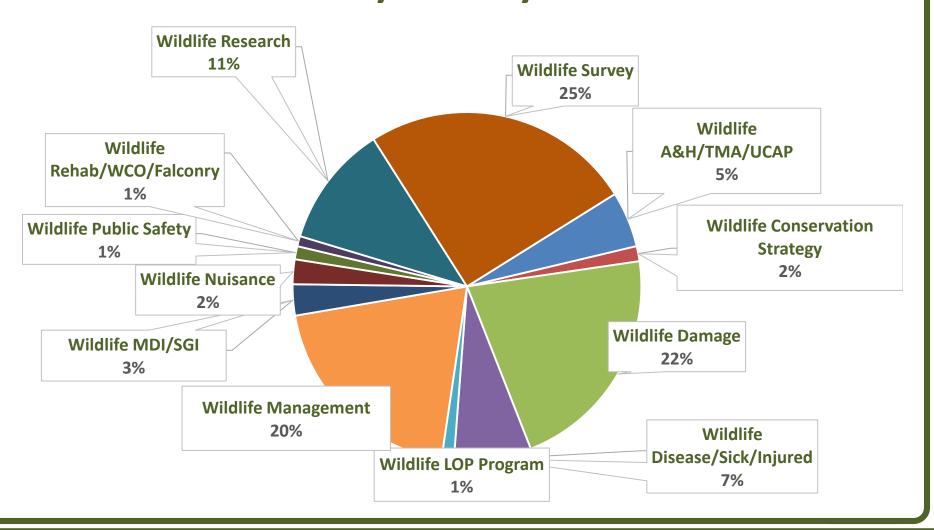
## **OTTIS**Hours by Group





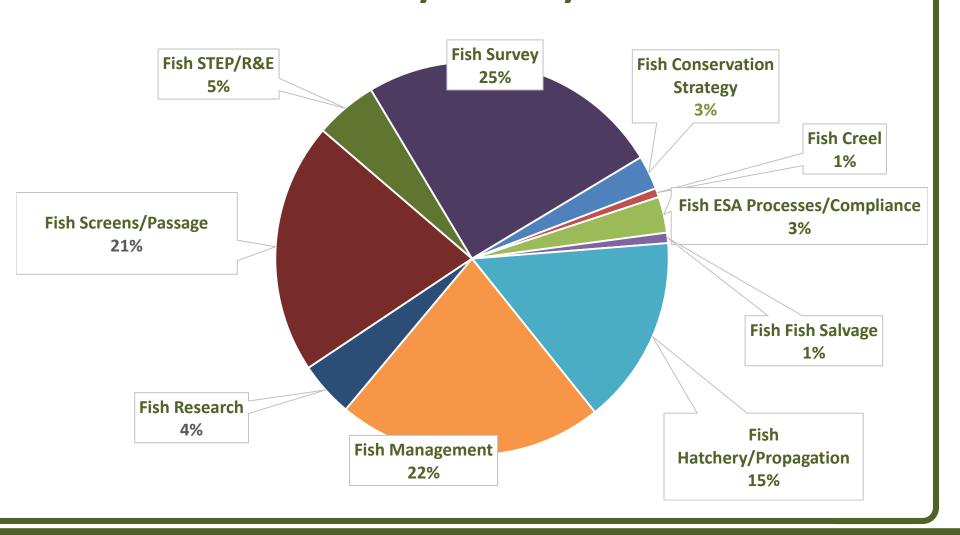
## OTTIS Hours by Activity - Wildlife





## **OTTIS**Hours by Activity - Fish









Туре	Fund	Amount	Positions	FTE	
POP 146 – Headquarters Roof Replacement					
New	OF	520,000	0	0	
Requests Services and Supplies to replace the Headquarters' Building roof.					





Туре	Fund	Amount	Positions	FTE	
POP 136 – Deferred Maintenance					
New	OF	10,000,000	0	0	
Requests Capital Outlay to fund deferred maintenance projects at hatcheries and other facilities.					

### Wildlife Division

#### **Program Areas**

OREGON Fish & Wildlife

- Species management and conservation
- Technical assistance
- Habitat management and conservation



Western Pond Turtle Conservation



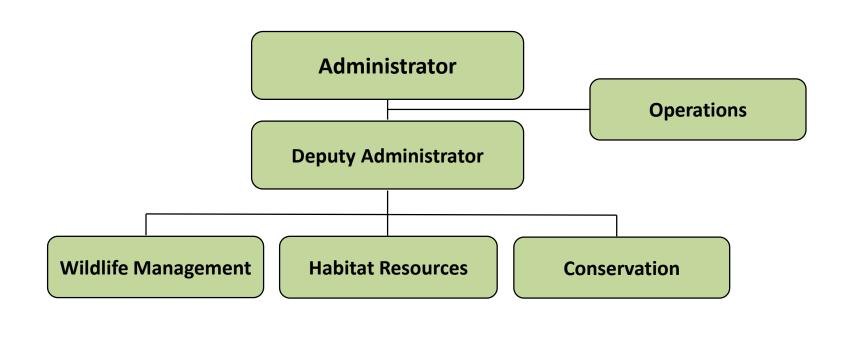
**Habitat Project** 



Bear Damage

### Wildlife Division



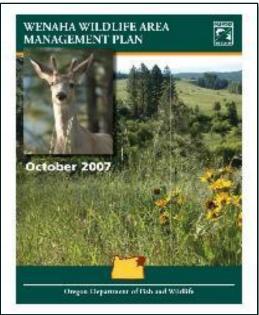


17-19 GRB: \$77.22 M 216 Positions 211.28 FTE

## Wildlife Division Operations Program



- Includes:
  - Division Administration
  - Operations Manager
  - Wildlife Area Coordinator
  - Grant Coordinator
  - Cultural Resource Specialist
  - Support staff
- Legislative tasks & Commission
- Link between division and field





Camp Adair Bank Vault on EE Wilson Wildlife Area

## Wildlife Management Program Purpose

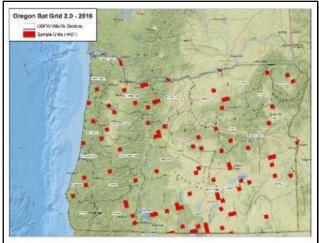
OREGON Fish & Wildlife

- Species management
- Damage
- Habitat improvement
- Hunting seasons
- Wildlife Areas
- Research
- Wildlife Health



Sunrise at Summer Lake Wildlife Area





Bat Research

## Wildlife Management Hunting





## Wildlife Management Damage



- Address human wildlife conflicts and reduce complaints
- Damage policy
- Living with wildlife
- Don't feed wildlife



Goose damage in Willamette Valley



Mule deer in haystacks

## Wildlife Management Surveys











### Wildlife Management Research

OREGON Fish & Wildlife

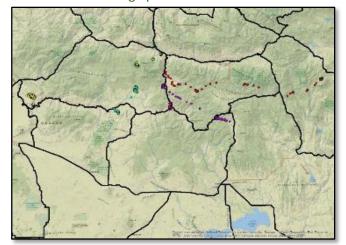
- Identifying bat species
- Estimating black-tailed deer density in western Oregon
- Mule deer movements
- Cooperative efforts



Detecting Fisher with trail cameras



Setting up a bat detector



Tracking migratory mule deer movements

### Wildlife Management Health



- Disease investigations
- Population management implications
- Instruction and training



Wildlife Health Surveys



Meat Inspection Instruction

## Wildlife Management Greater sage-grouse



- Executive Order Action Plan
- Success collaborative efforts to avoid listing under federal ESA
- Lek monitoring and ground surveys
- Population estimates
- Post fire habitat resilience
- Habitat restoration
- Mitigation program



## Habitat Resources Program Purpose



- Guidance on land uses affecting fish and wildlife habitat
- Technical assistance and tax incentives
- Consultation with other agencies
- Consistent protection standards



Wind turbines in the Elkhorns



Little brown bat

## Wildlife Management Technical Assistance



- Energy
- Forestry
- Land Use
- Connectivity
- Removal-fill
- Mining
- Natural Resource Damages
- Transportation
- Tax incentives



Stateline wind farm



Wildlife underpass on Highway 97

## **Conservation Program Purpose**



- Ensure long-term health of Oregon's native fish and wildlife and their habitats
- State Threatened, Endangered, and Sensitive Species management
- Terrestrial and Aquatic Invasive Species coordination
- Outreach & Publications



Aquatic invasive species inspection station

## Conservation Oregon Conservation Strategy



- Identifies 294 native species and 11 native habitats in need of conservation
- Blueprint for action by landowners, agencies, & others
- Helps prioritize investments and projects



Western Meadowlark



California Mountain. Kingsnake



White headed woodpecker

### Willamette Wildlife Mitigation Program



- Successful partnership among ODFW,
   BPA, conservation organizations, tribes
- Oregon Conservation Strategy habitats and species emphasized
- Permanent protection for 16,880 acres of wildlife habitat by 2025
- Nearly 7,000 acres protected since 2010
- BPA provides funding for habitat acquisitions and support of ODFW program implementation



Western Pond Turtle (K. Kohl)



Willow Flycatcher (K. Kohl)

### Conservation Wolves



- State delisted in 2016
- Documentation of packs and population
- Phase III of Wolf Plan
- Livestock depredation



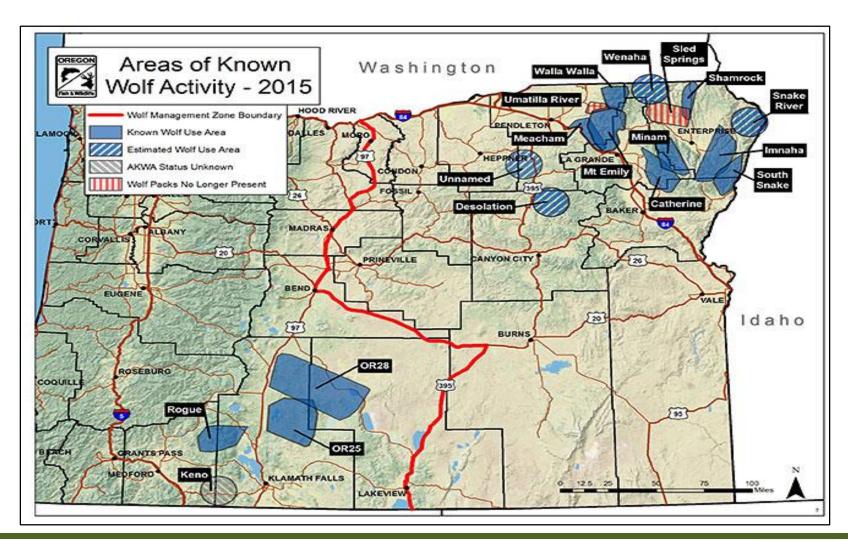
OR42 Recently re-collared alpha female wolf



OR49 female

## **Conservation**Wolves





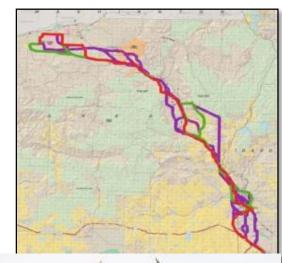
## Wildlife Division Policy Option Packages

OREGON Fish & Wildlife

- 7 Policy Option Packages
  - Limitation Requests
  - One time expenditures
  - Continuation of joint programs



Coquille Valley Wildlife Area





Mule deer initiative





Туре	Fund	Amount	Positions	FTE	
POP 102 – Coquille Valley Wildlife Area					
Continuation OF 230,000 0 0.00					
Requests Services and Supplies to fund projects in the Wildlife Area.					

#### **POP 103 - Coquille Tidegate Replacement**

Continuation OF 950,000 0 0.00

Requests Services and Supplies to fund the Wildlife Area's portion of the flood district's tidegate replacement project.

#### **POP 112 - Voluntary Access & Habitat Initiative Program**

Continuation FF 450,000 0 0.00

Requests Services and Supplies to fund access and habitat projects throughout the state.





Туре	Fund	Amount	Positions	FTE
POP 129 - Oregon Deer Management and Monitoring				
Continuation	OF/FF	300,000/450,000	0	0.00
Requests Services and Supplies to fund additional deer management and monitoring projects.				

## Policy Option Packages Habitat Resources



Туре	Fund	Amount	Positions	FTE	
POP 107 – Energy Development and Transmission					
Continuation	OF	280,000	1	1.00	
Requests 1 position (1.00 FTE) Services and Supplies to fund review and planning work					
related to the placement of energy transmission lines.					





Туре	Fund	Amount	Positions	FTE	
POP 119 – Willamette Wildlife Mitigation Program					
Continuation OF/FF 125,000/1,105,000 0 0.00					
Requests Services and Supplies to fully fund the program.					

POP 142 – Sage Grouse NRCS Species Recovery Partnership						
New	LF/FF	142,500/570,000	3	3.00		
Requests 3 positions (3.00 FTE) and Services and Supplies to fund conservation liaisons.						
(One other position will reside in the Fish Division.)						

### Fish Division

#### **Program Emphasis**

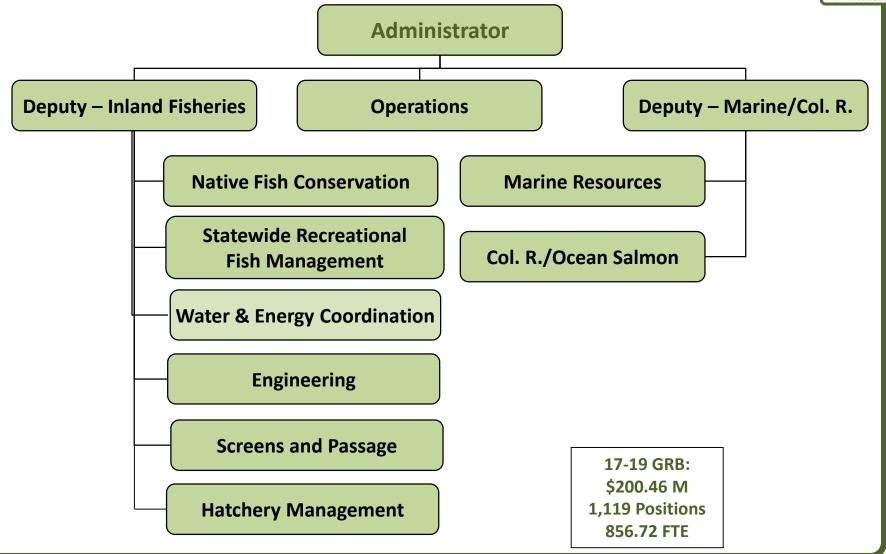
OREGON Fish & Wildlife

- We are the Stewards of Oregon's Fishery Resources
  - Conservation is Job #1
  - Manage based on sound science
  - Maintain and enhance fishing opportunities
- Manage hatcheries to provide fisheries consistent with conservation objectives
- Co-management: tribal partners, inter-jurisdictional fisheries,
   Federal waters fisheries
- Advise on the habitat needs of fish (e.g., water, energy, land use)



### **Fish Division**





# Inland Fisheries Policy Issues & Opportunities



- Conservation plan implementation
- Making fishing better
- Leading delisting efforts
- Water and hydropower

Fish passage and screening





# Conservation & Recovery Plan Implementation

OREGON Fish & Wildlife

- Focus is on implementation
  - Priority actions
  - Partnerships
    - OWEB & sister agencies
    - Watershed Councils & SWCDs
- Outcomes
  - Delisting
  - Improved fishing, economic, ecological, and societal benefits



#### **Native Fish ESA Recovery**



- Oregon Chub (Willamette Valley)
  - De-listed in 2015
  - First fish in nation!
- Borax Lake Chub (Harney County)
  - Proposed for state de-listing in 2017
  - Recommended for federal downlisting



**Oregon Chub** 

- Foskett Spring Speckled Dace (Lake County)
  - Proposed for state de-listing in 2017
  - Recommended for federal de-listing
- Oregon Coast Coho (Cape Blanco north)
  - Biologically viable
  - Possible federal de-listing in next 5-10 years

### Fish Screens and Passage



- Fish Screening
  - Collaborative Cost Share Program
    - 1400 projects installed since 2000
    - Assisting water users with screens maintenance
- Fish Passage
  - 160 fish passage projects cost-shared since 2000
  - 120 projects reviewed and approved in 2016
- Creative and Collaborative Solutions
  - Working with water users
  - ODOT Culvert Repair Agreement
  - Fish Passage Mitigation Bank
- Benefits: ESA Protection to Water Users



# Hatchery Management Program Purpose



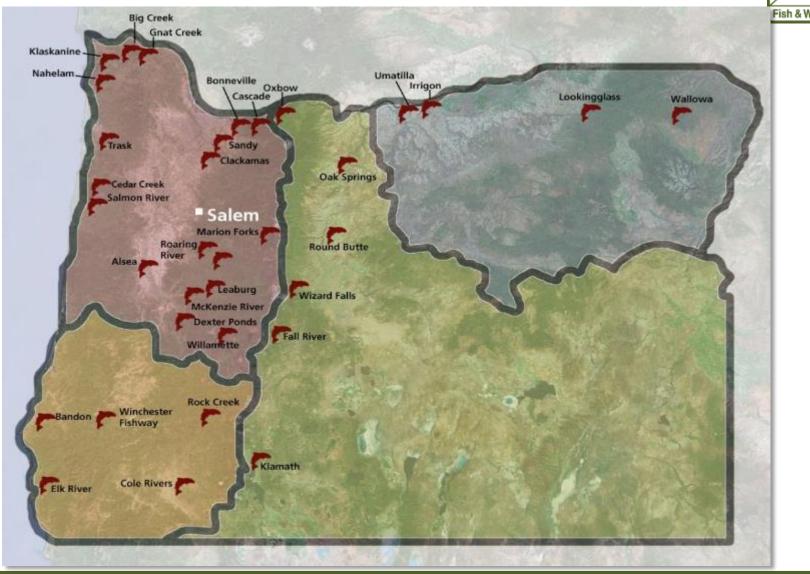
- Fishery and/or conservation benefits
- Good residents in their watersheds
- Good neighbors to wild fish
  - OHRC





#### **Fish Hatcheries**





#### **Hatchery Programs**



- 32 hatcheries (18 mitigation)
  - 12 federal fund
  - 8 state fund
  - 12 mixed fund
- 45 Million annual release
  - 39 Mil salmon-steelhead
  - 5 Mil rainbow trout
  - <1 Mil other (e.g., kokanee)</li>
- 36 Million fish marked





**Big Creek Hatchery** 

# Hatchery Management High Return on Investment



- 650,000 people purchase fishing licenses annually
- More than 8 million angler days/year
- Angling opportunities 365 days/year
- \$1 spent generates \$15 in economic benefit
  - Only 25¢ of every dollar spent is state funds



Free Fishing Weekend at Wizard Falls Hatchery



Salmon fishing on the Columbia River

# Hatchery Upgrades 2015-17 Biennial Projects



- Cedar Creek Hatchery Pond Improvement
  - \$1,680,000 (ODOT/R&E Funds)
- Wallowa Hatchery Pond Improvement
  - \$590,000 (R&E Funds)
- Wizard Falls Pond Improvement
  - \$156,000 (R&E Funds)
- Wizard Falls Electrical Improvement
  - \$141,000 (R&E Funds)
- Rock Creek Pond Improvement
  - \$590,000 (R&E Funds)



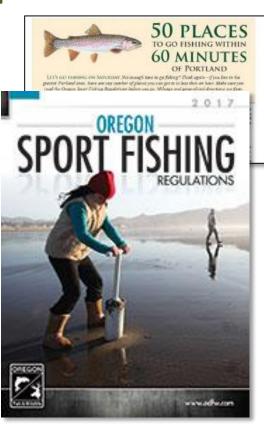
Cedar Creek Hatchery: Partially constructed ponds as of October 2016.

#### **Recreational Fisheries**

### OREGON Fish & Wildlife

#### **Making Fishing Better**

- Regulation simplification
  - Clear barrier to participation
  - Goal simple, readable regs, new layout
  - Initial focus trout/warmwater
  - Salmon/Steelhead for 2018
- Juvenile License
- Recruitment and Retention
  - Where and how to fish
  - Marketing
  - Focus on families and youth
- Restoration of reservoir and lake fisheries
- Fishing access



#### **Restoration & Enhancement Program**



- Funded with recreational fishing & commercial salmon fishery dollars
  - Over \$55 M and thousands of projects since 1989
  - 65 projects approved as of December 2016
    - 12 hatchery related (\$1,643,558)
    - 12 fish passage and screening projects (\$952,935)



New raceways at Cedar Creek hatchery



New fishing and viewing jetties on Whetstone Pond Denman Wildlife Area

## Marine/Columbia River



Sustainably manage fish and wildlife in Oregon's ocean and Columbia Basin







# Marine/Columbia River Policy Issues & Opportunities



Recovery/Conservation

 Interjurisdictional Fishery Mgmt

Energy Development

Pinniped Predation

- Bycatch reduction
- Invasive Species
- Ocean acidification



### Marine/Columbia River Fisheries



- Manage a significant portion of the state's fisheries
  - Much of the recreational
  - Essentially all of the commercial
- Fishing is a major economic driver in Oregon's economy (to both coastal/rural communities and the entire state)
  - More than \$1.2 B/biennium economic value



#### **Salmon Fisheries Outlook**



- Recent "good ol' days" fisheries, but currently in downturn from 2015 drought and poor ocean
- Lower CR Fisheries Reform
- Interjurisdictional (e.g. Columbia River Compact, *USvOR*, etc.)
- ESA/MMPA/MBTA

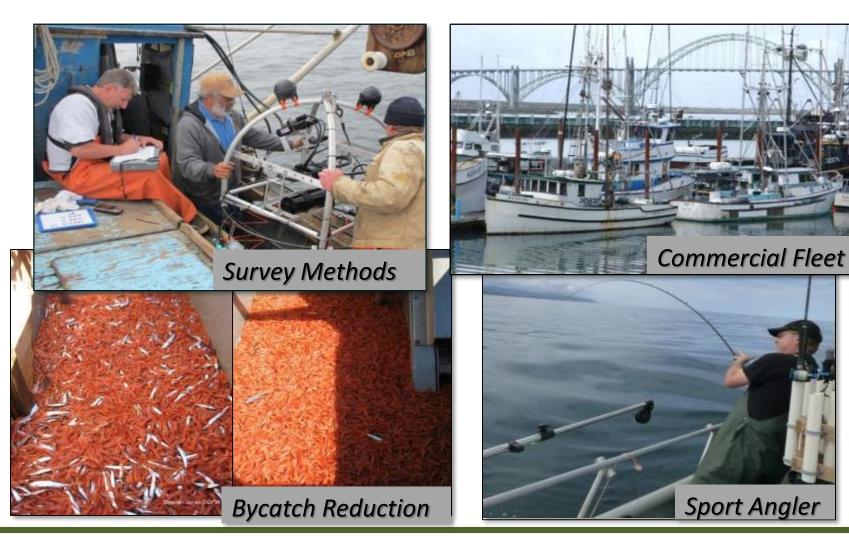




#### **Marine Fisheries**



#### Sustainability, Science, and Collaboration



### **Addressing Rockfish Barotrauma**

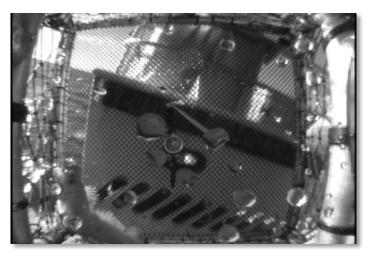


 Injury can occur from bringing rockfish to ocean surface

Quick return to depth decreases mortality

- ODFW's descender device campaign has improved survival and angler access
  - Over 10,000 devices distributed to date
  - Mandatory use beginning in 2017 sport fisheries





## **Understanding Marine Reserves**



- Conservation of marine habitats and biodiversity
- Scientific reference sites
- Avoid significant adverse impacts to coastal communities
  - 12 socio-economic studies underway



Otter Rock



Cape Perpetua



Cape Falcon



Cascade Head



**Redfish Rocks** 



# Policy Option Packages Inland Fisheries

Туре	Fund	Amount	Positions	FTE
POP 104 – Klamath Reintroduction Planner				
Continuation	OF	210,000	1	1.00
Requests 1 limited duration position (1.00 FTE) to plan for reintroduction of anadromous fish into the Klamath River Basin.				

POP 108 – Instream Water for Fish Health					
Continuation	LF	211,000	2	1.33	
Requests 2 limited duration positions (1.33 FTE) and Services and Supplies to fund work related to the statewide management of water resources.					



## Policy Option Packages Inland Fisheries

Туре	Fund	Amount	Positions	FTE
POP 139 – Screening Program Fund Shift				
Continuation	GF/FF/OF	0	0	0.00
This is a net zero package that shifts limitation between expenditure categories of the Fish Screens program.				

POP 140 – Increase Fish Production-Clackamas Hatchery					
Continuation	OF	92,000	0	0.00	
Requests Services and Supplies to increase trout production at the Clackamas fish hatchery.					



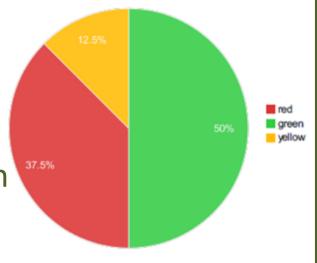
# Policy Option Packages Inland Fisheries

Туре	Fund	Amount	Positions	FTE
POP 142 – Sage Grouse NRCS Species Recovery Partnership				
New	LF/FF	47,500/190,000	1	1.00
Requests 1 position (1.00 FTE) and Services and Supplies to fund conservation liaisons. (Three other positions will reside in the Wildlife Division.)				

# **Key Performance Measures Summary**

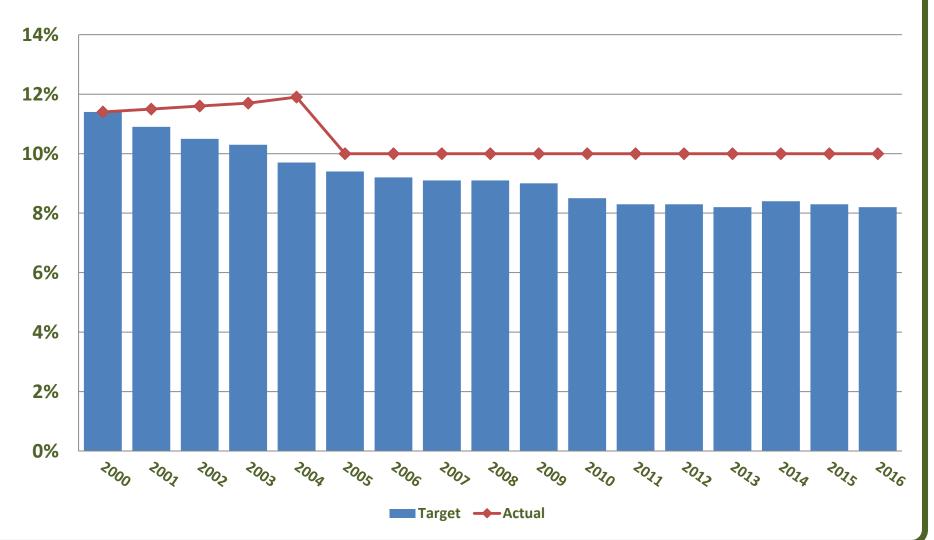


- KPM 1 Hunting License Purchases
- KPM 2 Angling License Purchases
- KPM 3 Wildlife Damage
- KPM 4 Oregon Species of Concern -Percent of fish species of concern
- KPM 5 Oregon Species of Concern -Percent of wildlife species of concern
- KPM 6 Decreasing the Number of Unscreened Water Diversions
- KPM 7 Customer Service
- KPM 8 Boards and Commissions



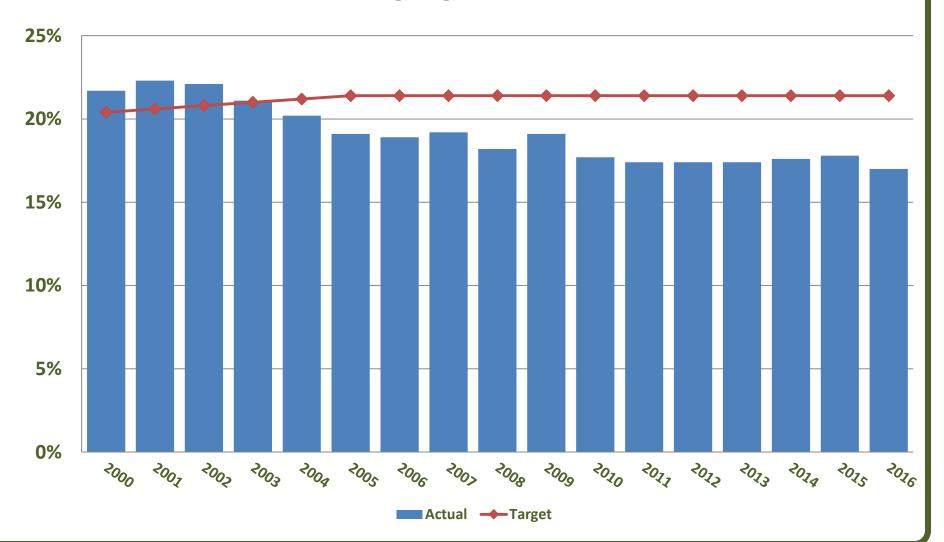


**KPM1 - Hunting License Purchases** 



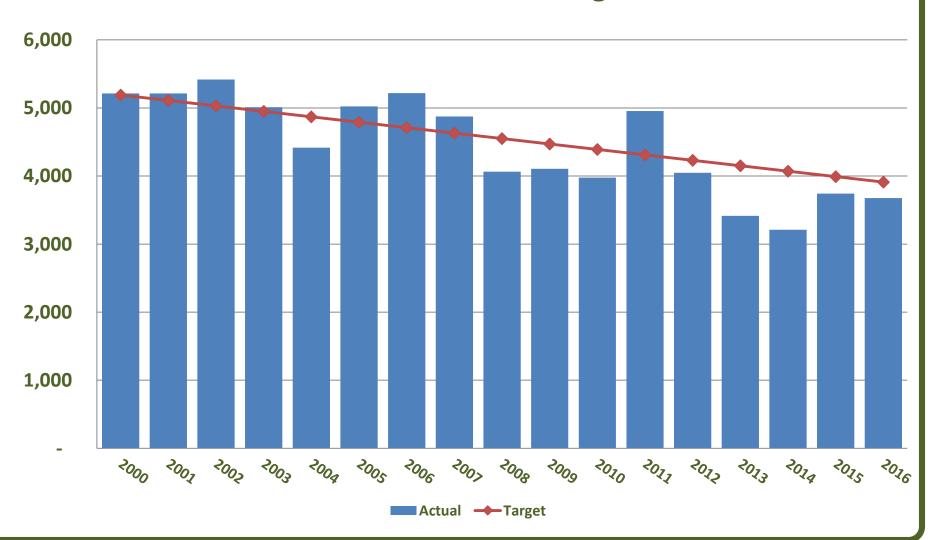


**KPM 2 - Angling License Purchases** 



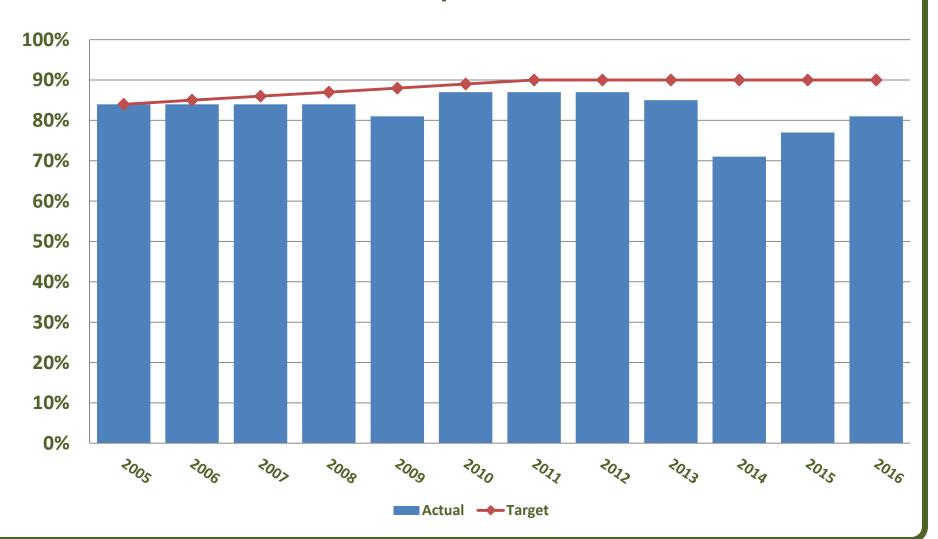


**KPM 3 - Wildlife Damage** 



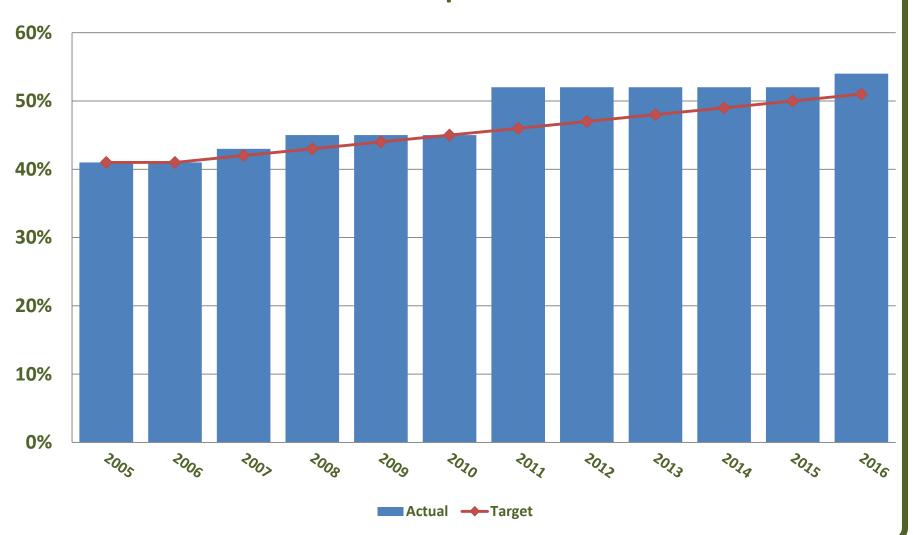


KPM 4 - Percent of fish species of concern monitored

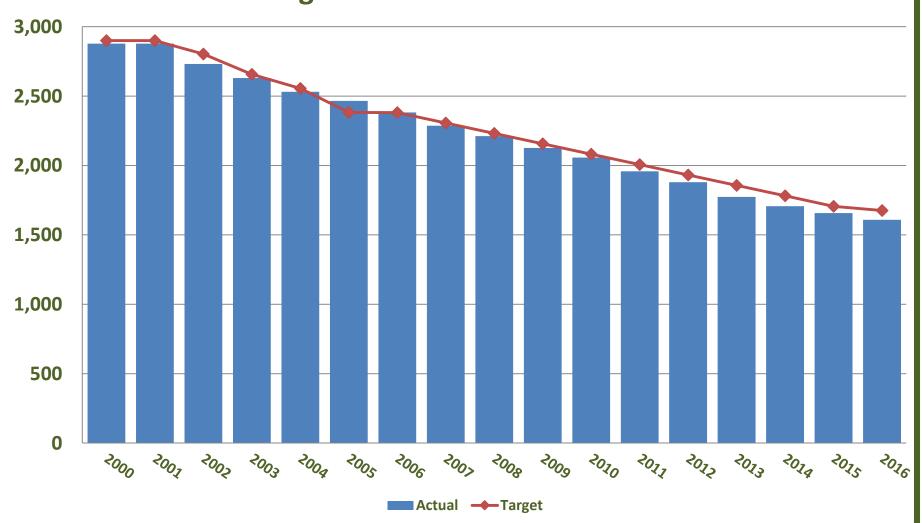




KPM 5 - Percent of wildlife species of concern monitored



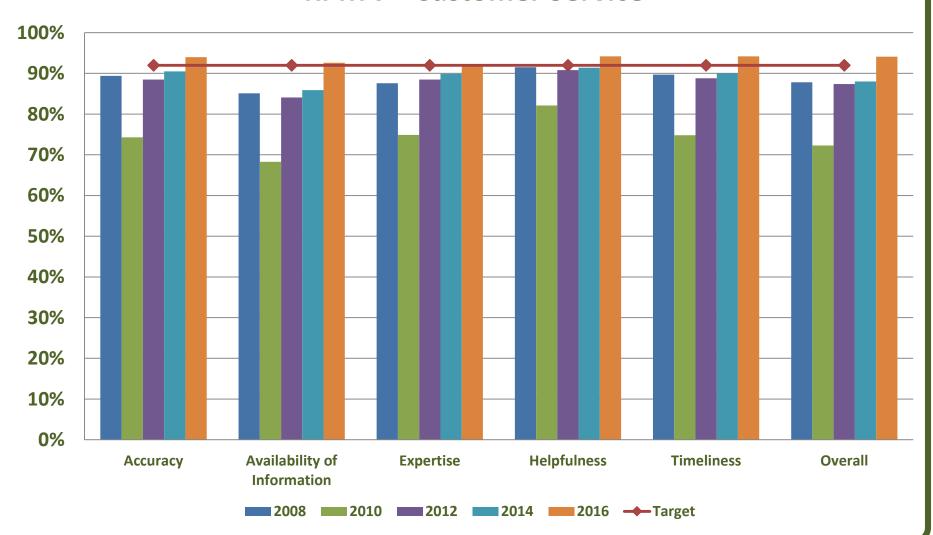
KPM 6 - Decreasing Number of Unscreened Water Diversions



OREGON

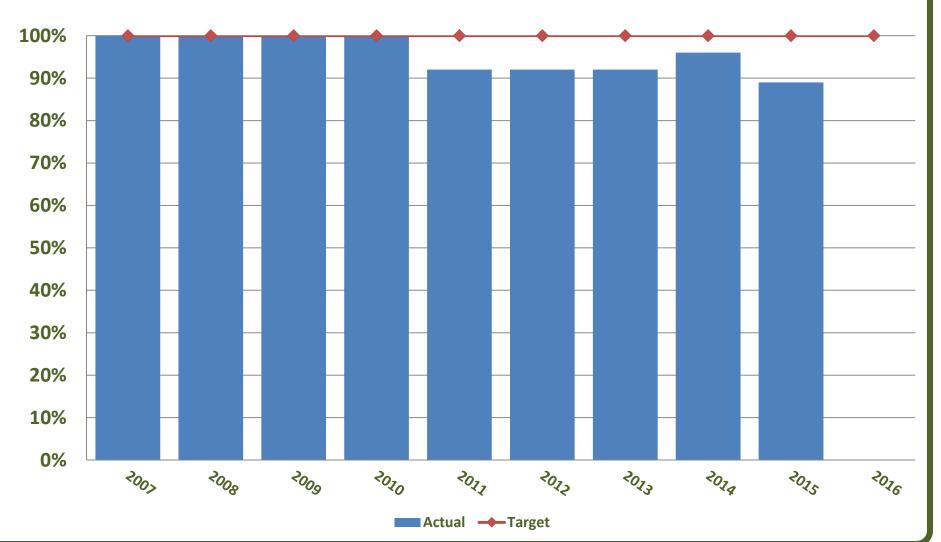


**KPM 7 - Customer Service** 





**KPM 8 - Boards and Commissions** 



#### **Key Budget Points**



- Current Service Level Budget
- Remain within Planned Revenues
- Roughly 10% General Fund Reductions Taken

Address Deferred Maintenance







#### **Conclusion**





Ladd Marsh Wildlife Area