

# Mega Projects at WSDOT

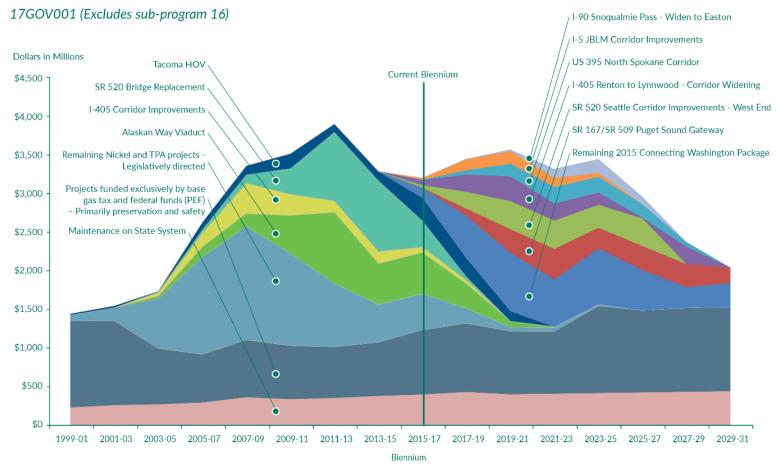
# Managing multiple projects in major urban corridors

LINEA LAIRD, WSDOT ASSISTANT SECRETARY ENGINEERING & OPERATIONS Presentation to Oregon State Legislature Congestion Work Group Monday, March 13, 2017

# **Construction Program funding**

# WSDOT Highway Maintenance and Construction Program with Revenue Packages

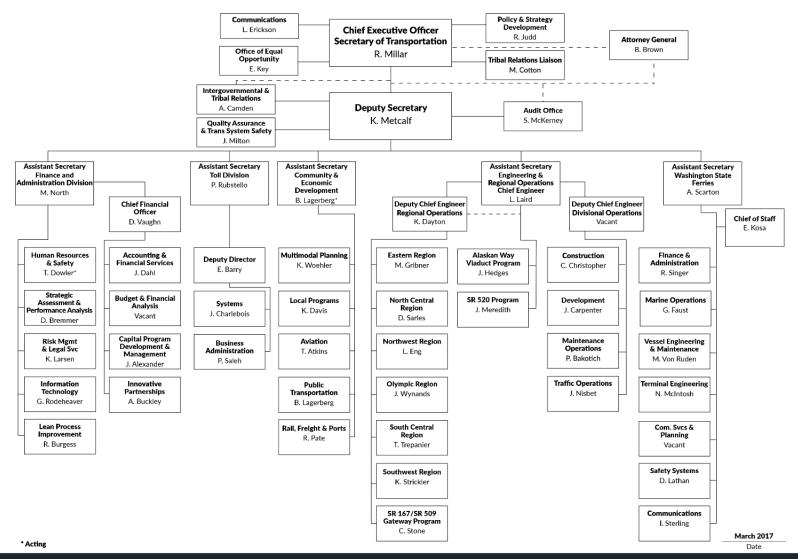
2017 Governor's Proposed Budget



# **WSDOT** organizational structure



#### Citizens of the State of Washington Governor Jay Inslee



# **2015 Connecting Washington**

#### \$16 billion transportation investment over 16 years

- \$9.4 billion state and local road projects
- \$3 billion debt service and contingency
- \$1.4 billion state highway maintenance, operations and preservation
- \$602 million 4th Olympic Class ferry, terminal construction and preservation

#### **Central Puget Sound major project highlights:**

- Puget Sound Gateway SR 509 and SR 167
- I-405 Renton to Bellevue Widening and Express Toll Lanes
- SR 520 "Rest of the West"
- Alaskan Way Viaduct Replacement Program
- Colman Dock Multimodal Terminal

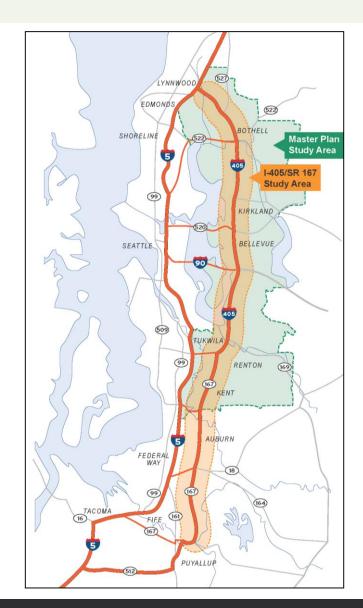
## Puget Sound Gateway Program - SR 509 & SR 167



- Total funding \$1.9 billion
  - Includes \$310 million from tolls and local contributions
- Provides direct freight links from the state's largest ports to key distribution centers in the region and Interstate 5
- Connects to Seattle-Tacoma International Airport for a new south-access expressway for both passenger and air cargo
- Supports community and economic development consistent with the regional 2040 transportation, land use and economic plans
- Working directly with an Executive Committee: elected officials and executives representing 25 cities, counties, ports, transit and federal agencies in King and Pierce counties; Steering Committee brings in chambers and trucking interests
- Stage 1 construction through 2025
- Stage 2 construction through 2030, based on legislative cash flow

### I-405/SR 167 Corridor

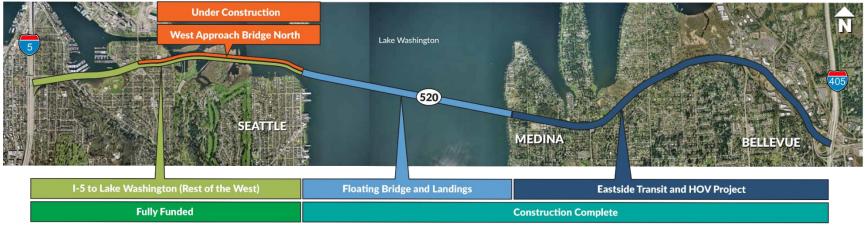
- \$3.5 billion in projects funded so far
  - Nearly \$2 billion multiagency investment to deliver in next 7 years
- Builds multimodal, multiagency long-range Master
  Plan for a 40-mile corridor east of Seattle
  - Includes highway and interchange improvements, express toll lanes, Bus Rapid Transit system, other transit/rideshare services, and bicycle/pedestrian infrastructure
  - Funded in different phases from multiple sources
- Relieves congestion and provides transportation choices for a more reliable trip in the corridor
- Key partners: Local cities and counties, transit agencies, federal and regional transportation agencies, businesses, elected officials
- Construction timeline: Ongoing, current funding through 2029



## SR 520 Bridge Replacement and HOV Program

- Total funding \$4.56 billion
- Reconstructs State Route 520 from Interstate 5 in Seattle to Interstate 405 in Bellevue
  - Replaces three large, structurally vulnerable bridges, including world's longest floating bridge (opened in 2016), with stronger, safer structures
  - Relieves congestion by adding bus/HOV lanes in both directions, in-median transit stops, regional bicycle and pedestrian path
  - Builds five community-connecting lids over the highway
- Key partners: Tribal governments, state Legislature, Eastside cities and towns, Seattle, King County Metro, Sound Transit and University of Washington
- Construction timeline: 2011 through 2027-29 biennium

### SR 520 Bridge Replacement and HOV Program



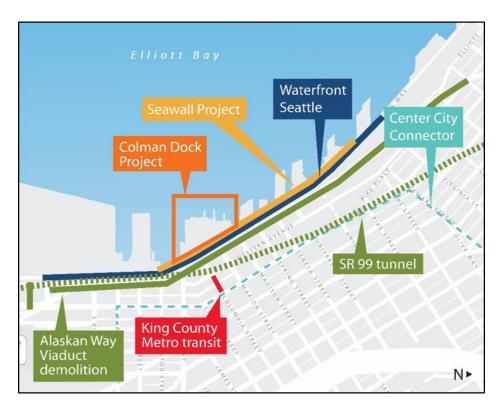
# **Alaskan Way Viaduct Replacement Program**

- Total funding \$3.1 billion
- Builds a bored tunnel under downtown Seattle, a waterfront surface street and associated State Route 99 and city street improvements
- The program includes projects led by WSDOT, King County, City of Seattle and Port of Seattle; FHWA is a partner in this effort
- Construction timeline: 2007 to 2023, with the new SR 99 tunnel anticipated to open in early 2019



## **Colman Dock Multimodal Ferry Terminal**

- \$320 million in funding secured
- Replaces aging and structurally deficient components of Seattle's Colman Dock
- Improves safety and ensures dock can serve as a regional multimodal hub for more than 9 million annual riders
- Key partners: King County, City of Seattle, ferry riders, and community groups (bicycle and pedestrian advocates, disabled stakeholders)
- Construction timeline: expected summer 2017 through early 2023; ferry operations maintained throughout



# WSDOT management strategies

#### Regional coordination

- Examine impacts regionally, not just locally – look at entire system
- Involve partner agencies:
  - Local, state, federal, tribal
  - Transit, Ferries, Rail

#### **Engagement**

- Key partners/stakeholders
- Technical Task Forces
- Multi-agency coordination
- Tribal consultation
- Executive oversight
- Community outreach
  - Advocacy groups, business, neighborhoods, interest groups

#### Workforce

- Experienced program/project managers
- Consultants specialized fields, expertise

#### **Delivery methods**

- Design-Bid-Build
- Design-Build
- General Contractor/Construction Manager

#### **Coordinated communications**

- WSDOT reporting to internal/external audiences
- Messaging to system users
- Multi-agency media releases



## **WSDOT Construction Traffic Coordination**

- Work of Construction Traffic Management Team is focused on greater Puget Sound region (King, Kitsap, Pierce, Skagit, Snohomish, Thurston and Whatcom counties)
- Coordination starts years in advance
  - Team tracks and analyzes projects up to five years before construction
  - Occurs in multiple project phases: planning, design, development, operations, maintenance, environmental
  - Intensity varies based on level of risk to traffic, communities
- Coordination is ongoing and intensifies with time
  - More detailed and specific as project construction approaches
  - Considers the needs of the project, other nearby projects, alternate routes, traffic and transit operations
  - Occurs regardless of agency lead (WSDOT, local agency, transit, utility, etc.)
  - Ongoing and frequent due to fluid nature of construction project schedules, able to adapt quickly







# **Questions?**

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