

**OREGON
DEPARTMENT OF TRANSPORTATION**

MATTHEW L. GARRETT, DIRECTOR

**2017–2019
GOVERNOR'S BUDGET**

CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

OREGON DEPARTMENT OF TRANSPORTATION

AGENCY NAME

355 Capitol St. NE, Salem, Oregon 97301

AGENCY ADDRESS



SIGNATURE

Tammy Baney

Chair, Oregon Transportation Commission

TITLE

Notice: Requests of those agencies headed by a board or commission must be approved by those bodies of official action and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

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2017–2019 Governor’ Budget
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Acronyms Used in ODOT Budget

AA	Affirmative Action
AADT	Annual Average Daily Traffic
AAMVA	American Association of Motor Vehicle Administrators
AASHTO	American Association of State Highway Transportation Officials
ACD	AAMVA Code Dictionary
ACT	Area Commissions on Transportation
ADA	Americans with Disabilities Act
ATD	Automated Testing Device
CDLIS	Commercial Driver License Information Systems
CMAQ	Congestion Mitigation and Air Quality
CMVSA	Commercial Motor Vehicles Safety Act
COTS	Commercial Off the Shelf
CPSC	Consumer Product Safety Commission
DMS	Data Management Systems
DUII	Driving Under the Influence of Intoxicants
EEO	Equal Employment Opportunity
EPA	Environmental Protection Agency
FARS	Fatality Analysis Reporting System
FHWA	Federal Highway Administration
FMARS	Financial Management and Related Systems
FMCSA	Federal Motor Carrier Safety Administration
GIS	Geographic Information Systems
GPS	Global Positioning System
HEP	Hazard Elimination Program
HCT	High Capacity Transit
HMIS	Highway Management Information System
HPMS	Highway Performance Monitoring System

Acronyms Used in ODOT Budget

IOF	Immediate Opportunity Fund
ITS	Intelligent Transportation Systems
LRT	Light Rail Transit
MAP-21	Moving Ahead for Progress in the 21 st Century
MPO	Metropolitan Planning Organization
NHTSA	National Highway Transportation Safety Administration
OHP	Oregon Highway Plan
OTC	Oregon Transportation Commission
OTIA	Oregon Transportation Investment Act
OTIB	Oregon Transportation Infrastructure Bank
OTMS	Oregon Transportation Management Systems
OTSC	Oregon Transportation Safety Committee
PCMS	Purchasing and Contract Management Section
PDPS	Problem Driver Pointer System
PICS	Position Information Control System
RICS	Road Inventory and Classification Services
SAFETEA-LU	Safe, Accountable, Flexible, Efficient Transportation Equity Act – A Legacy for Users
SIP	Safety Investment Program
SPCC/UIC	Spill Prevention, Control, Containment and Underground Injection Control
SPIS	Safety Priority Index System
STIP	Statewide Transportation Improvement Program
STP	Surface Transportation Program
TDM	Transportation Demand Management
TEAMS	Transportation Environment Accounting and Management System
TGM	Transportation Growth Management

Acronyms Used in ODOT Budget

TOC	Transportation Operations Center
TOF	Transportation Operating Fund
TSA	Transportation Security Administration
TSM	Transportation Systems Monitoring
TSP	Transportation System Plans

2017–2019 Budget Narrative

Oregon Department of Transportation Legislative Summary

2015 Regular Session

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Emergency Board

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A list of additional legislation passed can be found in the Special Reports section

Enrolled House Bill 5040

Introduced and printed pursuant to House Rule 12.00. Pre-session filed (at the request of Oregon Department of Administrative Services)

CHAPTER

AN ACT

Relating to the financial administration of the Department of Transportation; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. There is appropriated to the Department of Transportation for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$9,270,000 for the Public Transit Division's Elderly and People with Disabilities Transportation Program.

SECTION 2. There is appropriated to the Department of Transportation for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$7,967,450 for debt service on the State Radio Project.

SECTION 3. There is appropriated to the Department of Transportation for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$10,408,710 for the Rail Division's Passenger Rail Program.

SECTION 4. There is appropriated to the Department of Transportation for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$51,835 for the Department of Motor Vehicles' veteran information sharing with the Department of Veterans' Affairs.

SECTION 5. Notwithstanding any other law limiting expenditures, the following amounts are established for the biennium beginning July 1, 2015, as the maximum limits for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in this section, collected or received by the Department of Transportation, for the following purposes:

- (1) Capital improvement..... \$ 5,438,164
- (2) Maintenance and emergency relief programs \$472,225,417
- (3) Preservation program..... \$265,980,054
- (4) Bridge program..... \$204,292,387
- (5) Operations program..... \$134,697,514
- (6) Modernization program..... \$305,025,567
- (7) Special programs..... \$260,649,260
- (8) Local government program..... \$397,908,361
- (9) Driver and motor vehicle services \$205,676,074
- (10) Motor carrier transportation.... \$ 60,020,993

(11) Transportation program development	\$ 98,362,474
(12) Connect Oregon program.....	\$ 33,976,920
(13) Public transit.....	\$ 30,349,036
(14) Rail.....	\$ 31,255,874
(15) Transportation safety	\$ 17,627,613
(16) Central services.....	\$215,813,836
(17) Debt service.....	\$442,110,823

SECTION 6. Notwithstanding any other law limiting expenditures, the following amounts are established for the biennium beginning July 1, 2015, as the maximum limits for payment of expenses from federal funds other than those described in section 5 of this 2015 Act, collected or received by the Department of Transportation, for the following purposes:

(1) Driver and motor vehicle services.....	\$ 3,598,632
(2) Motor carrier transportation....	\$ 5,416,140
(3) Transportation program development.....	\$ 178,980
(4) Public transit.....	\$ 55,823,130
(5) Rail.....	\$ 26,251,911
(6) Transportation safety	\$ 18,669,948
(7) Central services.....	\$ 278,321

SECTION 7. Notwithstanding any other law limiting expenditures, the amount of \$107,484,140 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Department of Transportation for debt service.

SECTION 8. For the biennium beginning July 1, 2015, expenditures by the Department of Transportation from federal funds for debt service on Build America Bonds are not limited.

SECTION 9. For the biennium beginning July 1, 2015, expenditures by the Department of Transportation from the Oregon Transportation Infrastructure Fund established under ORS 367.015 for debt service and for internally reimbursed expenditures are not limited.

SECTION 10. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (5), chapter 556, Oregon Laws 2013, for the operations program, for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 3, chapter 556, Oregon Laws 2013, collected or received by the Department of Transportation, is increased by \$15,000,000 to fund highway projects being completed ahead of schedule in the biennium ending June 30, 2015.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (4), chapter 556, Oregon Laws 2013, for public transit, for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from federal funds other than those described in section 3, chapter 556, Oregon Laws 2013, collected or received by Department of Transportation, is increased by \$5,000,000 to complete commitments carried forward from the biennium ending June 30, 2013.

SECTION 11. This 2015 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2015 Act takes effect on its passage.

Passed by House June 30, 2015

.....
Timothy G. Sekerak, Chief Clerk of House

.....
Tina Kotek, Speaker of House

Passed by Senate July 2, 2015

.....
Peter Courtney, President of Senate

Received by Governor:

.....M,....., 2015

Approved:

.....M,....., 2015

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....M,....., 2015

.....
Jeanne P. Atkins, Secretary of State

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Hansell

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 06/24/15

Vote:

Senate

Yeas: 11 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Winters

Nays: 1 - Whitsett

House

Yeas: 9 - Buckley, Gomberg, Huffman, Komp, Nathanson, Read, Smith, Whisnant, Williamson

Nays: 2 - McLane, Whitsett

Exc: 1 - Rayfield

Prepared By: Tamara Brickman, Department of Administrative Services

Reviewed By: Julie Neburka, Legislative Fiscal Office

Agency: Department of Transportation

Biennium: 2015-17

Budget Summary*

	2013-15 Legislatively Approved Budget ⁽¹⁾	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ 12,740,000	\$ 9,321,835	\$ 19,730,545	\$ 6,990,545	54.9%
General Fund Debt Service	\$ -	\$ 7,967,450	\$ 7,967,450	\$ 7,967,450	100.0%
Lottery Funds Debt Service	\$ 93,953,970	\$ 114,855,747	\$ 107,484,140	\$ 13,530,170	14.4%
Other Funds Limited	\$ 3,370,464,891	\$ 2,654,093,402	\$ 2,733,861,380	\$ (636,603,511)	-18.9%
Other Funds Capital Improvements	\$ 3,338,023	\$ 3,438,164	\$ 5,438,164	\$ 2,100,141	62.9%
Other Funds Debt Service	\$ 464,052,646	\$ 442,110,823	\$ 442,110,823	\$ (21,941,823)	-4.7%
Other Funds Nonlimited	\$ 19,045,687	\$ 18,158,214	\$ 18,158,214	\$ (887,473)	-4.7%
Other Funds Debt Service Nonlimited	\$ 713,809,175	\$ -	\$ -	\$ (713,809,175)	-100.0%
Federal Funds Limited	\$ 119,553,108	\$ 107,136,132	\$ 110,217,062	\$ (9,336,046)	-7.8%
Federal Funds Debt Service Nonlimited	\$ 21,621,529	\$ 21,621,529	\$ 21,621,529	\$ -	0.0%
Total	\$ 4,818,579,029	\$ 3,378,703,296	\$ 3,466,589,307	\$ (1,351,989,722)	-28.1%

Position Summary

Authorized Positions	4,556	4,550	4,510	-46
Full-time Equivalent (FTE) positions	4,467.47	4,452.98	4,400.89	-66.58

⁽¹⁾ Includes adjustments through December 2014

* Excludes Capital Construction expenditures

Revenue Summary

The Oregon Department of Transportation (ODOT) receives \$27.7 million General Fund for debt service, its Senior and Disabled Transit program, and for Amtrak Passenger Rail. General Fund represents 0.5 percent of the department's revenues. Lottery Funds (\$107.5 million) are dedicated to debt service for various projects funded through lottery bond sales, and represent 3.0 percent of the department's budget.

More than 80.0 percent of ODOT's available revenues are Other Funds. The five largest revenue sources in this category are motor fuel taxes (\$1.1 billion), driver and vehicle licenses and fees (\$772.0 million), weight-mile taxes (\$608.0 million), Federal Funds from the Federal Highway Administration (FHWA) that are matched with state funds for highway projects (\$725 million), and bond sale proceeds (\$390.0 million in 2015-17). Federal Funds from other federal agencies including the National Highway Traffic Safety Administration (NHTSA), the Federal Railroad Administration, and the Federal Transit Administration are dedicated for identified purposes.

Federal highway funding represents a risk to ODOT. The federal gas tax and other transportation user fees have not been raised since 1993, and have fallen short of covering the amount of funding Congress authorizes for surface transportation programs. In passing the current surface transportation authorization legislation, *Moving Ahead for Progress in the 21st Century* (MAP-21), Congress ensured the solvency of the federal Highway Trust Fund through May 2015. Expiration of this surface transportation funding bill exposes a federal Highway Trust Fund deficit of 20-25 percent for highway, transit, and safety programs. This funding reduction will compound the structural deficit in the State Highway Fund, where revenue growth has not kept pace with inflation, despite its historically slow growth.

Summary of Transportation and Economic Development Subcommittee Action

The Oregon Department of Transportation's mission is to provide a safe, efficient transportation system that supports economic opportunity and livable communities for Oregonians. ODOT was established in 1969 and was reorganized in 1973 and 1993 by the Oregon Legislature. The department's director and five-member policy board, the Oregon Transportation Commission (OTC), are appointed by the Governor. The OTC develops and maintains state transportation policy and a comprehensive, long-range plan for a multi-modal transportation system, and provides policy direction and oversight for programs relating to rail, highway, motor vehicles, public transit, transportation safety, and other transportation-related activities.

ODOT is responsible for a wide range of programs and activities related to Oregon's transportation systems. The agency is involved in developing highways, roads and bridges; railways and public transportation services; bicycle and pedestrian paths; transportation safety programs; driver and vehicle licensing; and motor carrier regulation. ODOT works with a variety of organizations on these diverse issues.

The Subcommittee approved budget for ODOT is \$3,466,589,307 total funds, with \$27,697,995 General Fund, \$107,484,140 Lottery Funds, \$3,181,410,367 Other Funds, \$110,217,062 Federal Funds, \$18,158,214 Other Funds Nonlimited, and \$21,621,529 Federal Funds Nonlimited and 4,510 positions (4,400.89 FTE). The total funds budget decreased by 28.1 percent from the 2013-15 Legislatively Approved Budget.

Nonlimited

This structure includes ODOT's Nonlimited expenditures for the Oregon Transportation Infrastructure Bank (OTIB). OTIB makes loans to local governments, transit providers, ports and other eligible borrowers. The fund was capitalized with a combination of federal and state funds and interest earnings. Revenue bonds also may be issued to provide additional capitalization. As loans are repaid, principal and interest is returned to the bank and made available for new loans. Staffing for OTIB is included in the Central Services Division, Financial Services program.

The Subcommittee approved budget for this structure is \$18,158,214 Other Funds Nonlimited, which is the same amount funded in the 2013-15 Legislatively Approved Budget.

Capital Improvements

The Capital Improvements Program funds ODOT building repair and remodel projects that fall below the capital construction threshold of \$1,000,000.

The Subcommittee approved budget for Capital Improvements is \$5,438,164 Other Funds. This is a 62.9 percent increase from the 2013-15 Legislatively Approved Budget.

The Subcommittee approved:

- Package 120, Capital Improvement, which increases the Capital Improvements expenditure limitation by \$2,000,000 Other Funds. Capital Improvement projects are capital projects totaling less than \$1.0 million. The funding will be used for the replacement, major repair and maintenance of ODOT structures such as roofs and HVAC systems and for the design and construction of smaller buildings. Projects identified as a high priority for funding from this limitation include replacing the roof, siding, and parking lots at the DMV Headquarters in Salem; replacing a boiler at the Region 3 headquarters building; and upgrading the boiler system at the Bend Truck Shop.

Highway/Maintenance

The Highway Maintenance program provides for a safe and useable state highway system that promotes efficient vehicle, passenger and freight movement through routine maintenance, preservation, restoration, and repair of existing highways. Highway maintenance activities fall into two categories: reactive – (fix it if it breaks), and proactive – (spend now to save later). Reactive activities include responding to weather events to keep the roads passable, responding to crashes, cleaning ditches, repairing guardrails, filling potholes, and replacing signals. Proactive activities include inspection, upkeep, preservation, or restoration activities to prevent problems or damage to highways and associated infrastructure in order to reduce life cycle costs. Maintenance is funded from the State Highway Fund, (Article IX, section 3a of the Oregon Constitution and ORS 366.505) and from FHWA as approved within the federal Transportation Act (currently MAP-21), which requires matching funds from state or local jurisdictions.

The Subcommittee approved budget for Maintenance is \$472,225,417 Other Funds and 1,359 positions (1,307.03 FTE). This is a 2.6 percent increase from the 2013-15 Legislatively Approved Budget.

The Subcommittee approved:

- Package 070, Revenue Shortfalls, which reduces Other Funds expenditure limitation by \$790,507 and seven positions (7.00 FTE) as part of ODOT's right-sizing process to align ongoing expenses with ongoing revenues.

- Package 801, LFO Analyst Adjustments, which increases Other Funds expenditure limitation by \$120,000 in the Maintenance division to pay the Department of Administrative Services (DAS) for maintenance of ODOT's light fleet vehicles. Responsibility for ODOT's light fleet was transferred to DAS as of July, 2014. This action is budget neutral as one position was reduced and transferred to DAS per the terms of the agreement.

Highway/Preservation

The Preservation program maintains a statewide Pavement Management System that monitors and forecasts pavement conditions on state highways. Part of the Highway program, preservation projects add useful life to a road without increasing its capacity, primarily through pavement resurfacing. ODOT has adopted a pavement preservation program designed to keep highways in the best condition at the lowest lifecycle cost. The program focuses on taking preventative measures to add useful life to a road before the pavement reaches poor condition.

Preservation is funded from the State Highway Fund, (Article IX, section 3a of the Oregon Constitution and ORS 366.505) and from FHWA as approved within the federal Transportation Act (currently MAP-21), which requires matching funds from state or local jurisdictions.

The Subcommittee approved budget for Preservation is \$265,980,054 Other Funds and 115 positions (114.50 FTE). This is a 6.4 percent increase in funding from the 2013-15 Legislatively Approved Budget.

The Subcommittee approved:

- Package 070, Revenue Shortfalls, which reduces Other Funds expenditure limitation by \$2,553,937 and nine positions (9.00 FTE) as part of ODOT's right-sizing process to align ongoing expenses with ongoing revenues.
- Package 801, LFO Analyst Adjustment, which is a technical adjustment that increases the Preservation program's Other Funds expenditure limitation by \$50,000,000 to reflect the re-programming of Statewide Transportation Improvement Program (STIP) projects that had been delayed pending a decision about the Columbia River Crossing project. As the Columbia River Crossing project has been cancelled, Preservation projects that would have been undertaken as a part of that project can be re-scheduled and completed in the 2015-17 biennium.

Highway/Bridge

The Bridge program is responsible for the inspection, preservation, design standards, load capacity evaluation, and asset management of more than 2,700 highway bridges, overcrossings, railroad under-crossings, tunnels, and other structural elements. This work directly benefits the state's economy by extending the life expectancy of bridges, reducing the number of bridges with weight restrictions, and limiting detours around structurally deficient bridges. Candidate projects to rebuild or extend the service life of an existing bridge (including replacement) are identified through the use of the Bridge Management System (BMS) and stakeholder input. The BMS is also used to store inventory and condition data and

to analyze and predict performance measurement goals, system conditions, and needs. Routine bridge inspections are performed every two years, as are periodic in-depth inspections for special structures such as “fracture critical” bridges, bridges prone to fatigue cracking, underwater features, coastal bridges, and tunnels. Inspections provide much of the information for the BMS. Selected bridges with unusual distress or load capacity reductions are monitored using advanced structural health monitoring instrumentation. Data from the BMS is used to develop programs for STIP and the Major Bridge Maintenance program using an iterative process of problem identification, alternative solution development, cost estimates, vetting with stakeholders, and use of a project ranking system.

The Bridge Maintenance program is funded from the State Highway Fund, (Article IX, section 3a of the Oregon Constitution and ORS 366.505) and from FHWA as approved within the federal Transportation Act (currently MAP-21), which requires matching funds from state or local jurisdictions.

The Subcommittee approved budget for Bridge is \$204,292,387 Other Funds and 119 positions (119.00 FTE). This is a 45.3 percent decrease from the 2013-15 Legislatively Approved Budget. The decrease in the budget is largely due to the completion of bridge projects that were funded as part of the Oregon Transportation Investment Act (OTIA) program.

The Subcommittee approved:

- Package 070, Revenue Shortfalls, which reduces Other Funds expenditure limitation by \$1,819,762 and four positions (4.00 FTE) as part of ODOT’s right-sizing process to align ongoing expenses with ongoing revenues.

Highway/Operations

The Highway Safety and Operations programs improve highway safety for travelers. The primary purpose of ODOT’s Highway Safety program is to reduce the number of fatal and serious injury crashes that occur on the state highway system. The program provides for infrastructure improvements at high crash locations, and cost effective countermeasures on highway segments and intersections with a history of crashes. The Highway Operations program improves the safety and efficiency of the transportation system through operational improvements and enhanced system management. Operations solutions provide a cost effective approach to meet the challenge presented by increased demands on the system coupled with increasing constraints on available funding. The key components of the Operations program include traffic signals, signs, and roadway lighting, Intelligent Transportation Systems, and landslide and rockfall mitigation.

Highway Operations is funded from the State Highway Fund, (Article IX, section 3a of the Oregon Constitution and ORS 366.505) and from FHWA as approved within the federal Transportation Act (currently MAP-21), which requires matching funds from state or local jurisdictions.

The Subcommittee approved budget for Highway Operations is \$134,697,514 Other Funds and 158 positions (156.58 FTE). This is an 8.6 percent increase from the 2013-15 Legislatively Approved Budget.

The Subcommittee approved:

- Package 070, Revenue Shortfalls, which reduces Other Fund expenditure limitation by \$302,291 and two positions (2.00 FTE) as part of ODOT's right-sizing process to align ongoing expenses with ongoing revenues.

Highway/Modernization

Modernization projects add capacity to the highway system by adding lanes, widening bridges, rebuilding roads with major alignment improvements or major widening, building new road alignments, or building new facilities such as by-passes. These projects improve safety, relieve congestion, and allow more efficient movement of people and goods across the state. ORS 366.507 requires ODOT to dedicate approximately \$100.0 million per biennium for highway modernization work. In recognition of the need to focus on preserving the state's existing infrastructure, the OTC has reduced the Modernization program to the minimum level allowed by law. As a result, few new modernization projects have been considered over the last several years. The exception is the \$200.0 million Modernization program funded through OTIA in 2001 and 2002 as well as \$500.0 million identified in 2003 (OTIA III). The Modernization program also administers the Immediate Opportunity Fund (IOF) program in partnership with the Business Development Department.

Modernization is funded from the State Highway Fund, (Article IX, section 3a of the Oregon Constitution and ORS 366.505) and from FHWA as approved within the federal Transportation Act (currently MAP-21), which requires matching funds from state or local jurisdictions.

The Subcommittee approved budget for Modernization is \$305,025,567 Other Funds and 168 positions (167.50 FTE). This is a 63.0 percent decrease from the 2013-15 Legislatively Approved Budget. The phase-out of the Columbia River Crossing Project is the primary reason for the significant decline in funding from the 2013-15 Legislatively Adopted Budget.

The Subcommittee approved:

- Package 070, Revenue Shortfalls, which reduces Other Funds expenditure limitation by \$4,509,966 and 19 positions (19.00 FTE) as part of ODOT's right-sizing process to align ongoing expenses with ongoing revenues.

Highway/Special Programs

Highway Special Programs provides indirect, technical, and program support for the Highway Division construction program. This division supports a number of construction projects that do not fit the other Highway general construction categories because they fall under special rules

or program areas. Special Programs also delivers construction projects and services in the Pedestrian and Bicycle, Salmon and Watersheds, Forest Highway, Winter Recreation Parking, and Snowmobile Facilities programs.

Special Programs is funded from the State Highway Fund, (Article IX, section 3a of the Oregon Constitution and ORS 366.505) and from FHWA as approved within the federal Transportation Act (currently MAP-21), which requires matching funds from state or local jurisdictions. Revenue is also derived from registration fees and fuel taxes attributed to snowmobile use.

The Subcommittee approved budget for Special Programs is \$260,649,260 Other Funds and 579 positions (570.77 FTE). This is a 13.1 percent increase in funding from the 2013-15 Legislatively Approved Budget

The Subcommittee approved:

- Package 070, Revenue Shortfalls, which reduces Other Funds expenditure limitation by \$3,717,287 and 25 positions (25.00 FTE) as part of ODOT's right-sizing process to align ongoing expenses with ongoing revenues.
- Package 801, LFO Analyst Adjustments, which reduces Other Funds expenditure limitation by \$417,779 to move two positions into other divisions within the department. One position (1.00 FTE) will move from Special Programs into the Rail Division to support Rail Safety and Compliance. The second position (1.00 FTE) will move from Special Programs into the Central Services Division (procurement program) in order to align the purchasing function centrally within the agency.
- Package 803, Program Reorganization, which reduces Other Funds expenditure limitation by \$10,346,589 to move 14 positions (14.00 FTE) and associated Services and Supplies to the Central Services Division. During the 2013-15 biennium, an ODOT agency reorganization moved the Office of Innovative Partnerships into the Central Services Division. This program now reports directly to ODOT's Assistant Director. This technical adjustment moves the budget and positions associated with this program from the Highway Division into the Central Services Division. The same reorganization moved the Road User Charge (OREGO) program's operations from the Highway Division into Central Services. The Business Services organization within the Central Services Division will provide operational support for OREGO for billing, reporting, and technical and operational issues. This technical adjustment moves the budget and positions associated with this program from the Highway Division into the Central Services Division. This is a technical adjustment to properly align the agency's resources with its current organizational structure.

Highway/Local Government

This program provides project delivery oversight and program administration for the development and delivery of transportation improvement projects within local jurisdictions in Oregon. The Local Government program provides support for various local and discretionary transportation

programs funded by the state or federal government, and accounts for approximately 25.0 percent of STIP funding and up to 30.0 percent of the projects delivered among ODOT regions and program years. ODOT administers these programs and helps local governments fund transportation projects. The Local Government program is a cost-based reimbursement program between FHWA and ODOT. ODOT's Federal-aid Program reimburses Federal Funds to local agencies such as cities and counties, ports, special districts, tribes and other federal agencies eligible for federal transportation funding. FHWA provides funds to ODOT through the Federal-aid Highway Program, and ODOT reimburses these funds to eligible local agencies.

Local Government funded is from the State Highway Fund, (Article IX, section 3a of the Oregon Constitution and ORS 366.505) and from FHWA as approved within the federal Transportation Act (currently MAP-21), which requires matching funds from state or local jurisdictions.

The Subcommittee approved budget is \$397,908,361 Other Funds and 34 positions (34.00 FTE). This is an 8.3 percent increase from the 2013-15 Legislatively Approved Budget.

Driver and Motor Vehicle Services

Driver and Motor Vehicles Services (DMV) promotes driver safety, protects financial and ownership interests in vehicles, and collects revenues for Oregon's highway system. DMV services touch almost every Oregonian by issuing over 800,000 driver licenses and identification (ID) cards, 1.0 million vehicle titles, and almost 2.0 million vehicle registrations each year. DMV services also regulate and inspect about 3,500 vehicle and driver related businesses in Oregon. DMV provides driver licensing, vehicle titling and registration, and driver/vehicle records on-line and at sixty service locations throughout the state.

DMV is funded almost entirely with Other Funds derived from fees collected from driver licensing, vehicle title/registration, and records. DMV collects revenues for the State Highway Fund and uses a portion of its revenues for administrative costs, authorized in Article IX (Section 3a) of the Oregon Constitution. Fees collected from business licenses and ID cards are deposited in the ODOT Transportation Operating Fund (TOF) to support business regulation activities and senior and disabled transportation. General TOF dollars are used to fund other activities that cannot be funded from the State Highway Fund, such as voter registration, the organ donor program, and expedited title issuance. DMV also receives Federal Funds from the Federal Motor Carrier Safety Administration (FMCSA) and the U.S. Department of Justice.

The Subcommittee approved budget is \$209,326,541 total funds (\$51,835 General Fund, \$205,676,074 Other Funds, and \$3,598,632 Federal Funds and 890 positions (857.16 FTE). This is an 18.6 percent total funds increase from the 2013-15 Legislatively Approved Budget

The Subcommittee approved:

- Package 070, Revenue Shortfalls, which reduces Other Funds expenditure limitation by \$2,355,420 as part of ODOT's right-sizing process to align ongoing expenses with ongoing revenues.
- Package 140, Systems Modernization, which provides \$30,446,463 Other Funds expenditure limitation and 42 permanent positions (29.91 FTE) to provide resources to modernize the information systems used by the DMV. The main DMV computer systems were designed and built starting in the 1960's continuing over the next thirty years. Old systems limit the agency's ability to meet customer expectations and operate efficiently. The software development language (COBOL) and system architecture have exceeded their expected lifecycle. The aging design of existing DMV systems is at risk of failing to meet current and future business needs resulting in longer wait times and increased manual processes and errors. DMV proposes a phased approach over several years to develop replacement systems that will enable modern business operations and that have the flexibility to accommodate changes in policy and procedure. Modern functionality and web-based services will make it easier to do business with DMV, reduce error rates and manual processes, and improve agency communication with DMV customers.

Implementing this strategy and approach will require approximately ten years and \$90.0 million to complete. Recent planning calculates the 2015-17 biennial need at 42 positions split between the Information Systems and DMV business organizations, and approximately \$30 million including the acquisition of a Vehicles "core system" replacement. The approval of this package is conditioned upon the Subcommittee's following recommendations that ODOT:

1. Continue to work closely with and regularly report project status to the Office of the State Chief Information Officer (OSCIO) and the LFO throughout the project's lifecycle;
2. Continue to follow the Joint State CIO/LFO Stage Gate Review Process;
3. Update the STP business case and develop/update associated cost benefit and alternative analysis documents for program subprojects;
4. Hire/appoint or contract for qualified project management services with experience in planning and managing programs and projects of this type, scope and magnitude;
5. Develop foundational STP program and project management documents;
6. Work with the OSCIO to contract with an independent quality management services to:
 - a. Conduct a STP initial risk assessment,
 - b. Perform quality control reviews on the STP Business case, individual cost benefit/alternatives analysis documents, and foundational project management documents as appropriate, and
 - c. Perform ongoing, independent quality management services as directed by the OSCIO; and

7. Submit the updated STP business case, project management documents, initial risk assessment and quality control reviews to the OSCIO and LFO for Stage Gate Review.

Budget Note:

The DMV STP will replace aging hardware and software solutions with a modern business and information platform. The approved budget incorporates ODOT-DMV request for \$30.4 million for the DMV Service Transformation Program (STP). Resources to implement this program may be unscheduled. The Oregon Department of Transportation (ODOT) is directed to convene a legislative workgroup to oversee the near-term phase and the long-term strategy to modernize all aspects of the DMV Service Transformation Program. The Workgroup shall consist of the following:

- Three Oregon Senate Members,
- Three Oregon House Members,
- The State Chief Information Officer or designee,
- One State Legislative Fiscal Office representative, and
- Two private-sector members from the Technology Association of Oregon.

The Department (ODOT) is further directed to work with the OSCIO and LFO, to engage and follow the “Stage-Gate” project and approval process.

Additionally, the department is directed to report to the Joint Committee on Ways and Means during the 2016 Legislative Session on the status of the DMV Service Transformation Program.

- Package 150, DMV Credit/Debit Acceptance, which provides \$6,326,417 Other Funds expenditure limitation to provide the resources to DMV field offices to accept credit and debit cards throughout the state in the 2015-2017 biennium. By accepting payment with debit and credit cards, DMV pays “merchant” fees to the credit associations. These fees are projected to cost an average of 2.0 percent of the transaction amount, but vary depending on the type of card the customer uses.

Budget Note:

ODOT DMV and Motor Carrier Divisions are instructed to work collaboratively with the Oregon State Treasurer to develop necessary systems, agreements and requirements to implement a credit card merchant fee cost recovery method. This may include, but not be limited to: an assessment of transactions wherein the user of the card is charged the bank transaction fee, in addition to

payment made to the agency for the tax, fee or other charge required by the department, and the 2014 recommendations of the Task Force on Transportation and Customer Service Efficiency.

- Package 801, LFO Analyst Adjustment, which is a technical adjustment within the DMV that reduces Other Funds expenditure limitation by \$589,593. \$386,236 of the Other Funds is Services and Supplies associated with Senate Bill 833 Driver ID Card (2013) limitation. The remaining reduction in limitation is for the transfer of one position (1.00 FTE) from DMV to the Central Services' Facilities Operations program to serve as the agency's Energy Analyst.

Motor Carrier Transportation

The Motor Carrier Transportation Division (MCTD) supports a safe, efficient, and responsible commercial transportation industry. MCTD regulates a diverse industry ranging from one-truck owner-operators to carriers with large fleets from throughout the United States and Canada that operate on Oregon public roads. The division maintains accounts for approximately 20,300 trucking companies with 294,500 trucks registered to operate in Oregon. These include 7,600 Oregon companies with 43,000 trucks. Additionally, MCTD helps truckers comply with Oregon laws and regulations relating to economic regulation, registration, safety, freight mobility, and truck size and weight. Activities and programs include: Commercial Vehicle and Driver Safety Enforcement; Green Light Weigh Station Preclearance; Commercial Vehicle Registration; Trucking Online; Over-Dimension Permits; Highway-Use Tax Collection; Motor Carrier Audit Unit; and Economic Regulation and Complaint Resolution.

MCTD is funded primarily through the State Highway Fund, but also receives Federal Funds that support truck safety-related efforts.

The Subcommittee approved budget is \$65,437,133 total funds (\$60,020,993 Other Funds and \$5,416,140 Federal Funds) and 283 positions (283.00 FTE). This is a 1.1 percent decrease from the 2013-15 Legislative Approved Budget.

The Subcommittee approved:

- Package 801, LFO Analyst Adjustments, a technical adjustment that shifts \$547,252 for four positions (3.71 FTE) from Federal Funds to Other Funds to reflect the loss of the MCTD's federal Motor Carrier Safety Assistance Program (MCSAP) Basic and Incentive grants. These grants funded commercial vehicle safety. The department can continue to perform all of the safety-related work that MCTD presently performs without having to generate grant-funded work products that do not directly support the mission of reducing truck at-fault accidents.

Transportation Program Development

Transportation Program Development (TPD) plans and coordinates the future use of transportation resources among state, federal, and local agencies to design and operate an efficient transportation system. TPD provides the foundation for decision making to address transportation needs through its research, data collection and planning responsibilities, and also provides grant opportunities for multimodal transportation system projects (ConnectOregon). TPD plans, scopes, and researches proposed transportation projects through five major program areas: Statewide Plans and Regional Planning; Analysis, Research and Funding; STIP; Active Transportation; and Transportation System Projects.

TPD is funded through Other Funds and Federal Funds. The Other Funds revenue is from the State Highway Fund and Lottery Bond proceeds (expended as Other Funds) for ConnectOregon. The Federal Funds sources come from FHWA and the NHTSA.

The Subcommittee approved budget is \$132,518,374 (\$132,339,394 Other Funds and \$178,980 Federal Funds) and 229 positions (219.85 FTE). This is a 41.2 percent total funds reduction from the 2013-15 Legislatively Approved Budget.

The Subcommittee approved:

- Package 070, Revenue Shortfalls, which reduces expenditure limitation by \$1,381,324 Other Funds, \$4,125 Federal Funds, and five positions (5.00 FTE) as part of ODOT's right-sizing process to align ongoing expenses with ongoing revenues.
- Package 801, LFO Analyst Adjustments, a technical adjustment that moves \$224,106 Other Funds expenditure limitation and one position (1.00 FTE) from the Transportation Development Program to the Rail Division to support Rail Safety and Compliance.

Public Transit

The Public Transit Division (PTD) provides grants, policy leadership, training, and technical assistance to communities and local transportation providers. The division also assists in the development and use of transit, ridesharing, and other alternatives to driving alone as ways to reduce congestion, diminish environmental impacts, and make more efficient use of Oregon's transportation system. Transit program funds are primarily distributed to local service providers in three ways: (1) through a formula based primarily on service-area population, (2) through a formula based on the number of rides given and miles traveled, and (3) through a biennial discretionary grant solicitation that combines the multiple sources of federal and state funding. The programs and activities supported by this division are: General Public Transit; Intercity Passenger Program; Public Transit Planning and Research; and Enhanced Mobility/Special Transportation Fund; and Transportation Options.

Public Transit is funded with Other Funds and Federal Funds. The majority of Public Transit's funding is from Federal Funds grants from the Federal Transit Administration and the Federal Highway Administration. These sources are specifically for the intended transit programs. The Other Funds resources are derived from transfers from the ODOT Transportation Operating Fund, Cigarette Tax, Oregon ID card revenue, and

interest income. Public Transit also receives General Fund to provide financial support for transportation services benefiting older adults and people with disabilities. The funds sustain and enhance the established Special Transportation Funds program to address mobility needs for the growing population of older adults, are distributed on a population-based formula and often used to leverage additional federal program dollars.

The Subcommittee approved budget is \$95,442,166 total funds (\$9,270,000 General Funds, \$30,349,036 Other Funds and \$55,823,130 Federal Funds) and 19 positions (19.00 FTE). This is a 3.9 percent total funds decrease from the 2013-15 Legislatively Approved Budget.

The Subcommittee approved:

- Package 070, Revenue Shortfalls, which reduces Other Funds expenditure limitation by \$104,268 as part of ODOT's right-sizing process to align ongoing expenses with ongoing revenues.

Rail

The Rail program ensures compliance with state and federal regulations related to railroad track, locomotives, cars, hazardous material transport, employee safety, operating practices and rail transit safety. This program reduces the potential for derailments, accidents and the potential release of hazardous materials. The Rail program consists of the State Safety Oversight Program, the Crossing Safety Program, and the Operations Section.

Rail is funded with Other Funds and Federal Funds. Other Funds are primarily generated by an assessment on all railroads based on their annual gross operating revenues generated in Oregon. Additional sources of Other Funds include Custom License Plate revenue and the Transportation Operating Fund (TOF). Federal highway funds and a Federal Transit Administration grant provide the Federal Funds sources.

The Subcommittee approved budget is \$67,916,495 total funds (\$10,408,710 General Fund, \$31,255,874 Other Funds and \$26,251,911 Federal Funds) and 30 positions (30.00 FTE). This is a 10.7 percent total funds decrease from the 2013-15 Legislatively Approved Budget.

The Subcommittee approved:

- Package 160, Passenger Rail, which provides \$10,408,710 General Fund, \$4,200,000 Other Funds and \$3,700,000 Federal Funds expenditure limitation to maintain the current service level of the Amtrak Cascades intercity passenger rail service between Portland and Eugene. The service includes two daily round trips between Eugene and Portland, four daily round trips between Portland and Seattle, and two daily round trips between Seattle and Vancouver, British Columbia. Oregon's portion of the cost is covered in part with dedicated funds from the sale of custom license plates and from other non-Highway Fund revenues, but these amounts fall short of the full cost of operating the service in 2015-17. The Other and Federal Funds are available one-time for the 2015-17 biennium only.

- Package 801 LFO Adjustments, which is a technical adjustment that moves \$430,242 Other Funds expenditure limitation into the Rail division for two positions (2.00 FTE). One position is from the Transportation Program Development Program and the second position is from the Highway Special Programs Division. Both positions are being moved into the Rail Division to support rail safety and compliance.
- Package 802, Coos Bay Rail Line, which increases Other Funds expenditure limitation by \$9,300,000. In the 2013 Legislative Session, Senate Bill 5533 authorized \$10.0 million in Lottery Bonds for improving the Coos Bay rail link. This bond sale occurred in the spring of 2015, and expenditure limitation is needed for 2015-17 in order to disburse the proceeds to the Port of Coos Bay for the project. Senate Bill 5533 (2013) directed that the money from the bond sale be transferred to and distributed by ODOT.

Transportation Safety

The Transportation Safety Division organizes, plans and conducts a statewide transportation safety program by coordinating activities and programs with other state agencies, local agencies, non-profit groups, and the private sector. It serves as a clearinghouse for transportation safety materials and information, and cooperates and encourages research and special studies to support legislative initiatives and new programs. The Transportation Safety program consists of Statewide Operations, Field Programs and Office of Employee Safety.

The primary sources of funding for the Transportation Safety Program are Other Funds and Federal Funds. The Other Funds resources are derived through fees charged by the ODOT Driver and Motor Vehicle Services Division (DMV). Additional sources of Other Funds are transfers from the Highway Division, the ODOT Transportation Operating Fund, and interest income. The larger source of funding for the program comes from a variety of Federal Funds grants from the FHWA and the NHTSA.

The Subcommittee approved budget is \$36,297,561 total funds (\$17,627,613 Other Funds and \$18,669,948 Federal Funds) and 28 positions (28.00 FTE). This is an 11.5 percent increase from the 2013-15 Legislatively Approved Budget.

The Subcommittee approved:

- Package 070, Revenue Shortfalls, which reduces expenditure limitation by \$91,197 Other Funds and \$67,693 Federal Funds as part of ODOT's right-sizing process to align ongoing expenses with ongoing revenues.

Debt Service

The Debt Service program consists of principal and interest payments related to debt and loan activities. General Fund Debt Service is associated with the State Radio Project. Other Funds Debt Service consists of payments on: Revenue Bonds sold for OTIA I, II, and III, and the Jobs and Transportation Act (JTA); Certificates of Participation issued for the DMV Building Refunding and the State Radio Project; and Article XI-Q General Obligation Bonds sold for the State Radio Project and the Transportation Building. Lottery Bond Debt Service consists of payments on Lottery Bonds sold for the following projects: Short Line Infrastructure Assistance; Industrial Rail Spur Infrastructure; South Metro Commuter Rail; Southeast Metro Milwaukie Extension; ConnectOregon I, II, III, IV and V; Oregon Street Car, the Coos Bay Rail Link; and Salem-Keizer Transit.

The Subcommittee approved budget is \$579,183,942 total funds (\$7,967,450 General Fund, \$107,484,140 Lottery Funds, \$442,110,823 Other Funds, and \$21,621,529 Federal Funds Nonlimited). This is a 55.3 percent decrease from the 2013-15 Legislative Approved Budget.

The Subcommittee approved:

- Package 811, Updated Base Debt Service Adjustment, which reduces Lottery Funds expenditure limitation by \$7,371,607 to reflect savings for the 2015-17 biennium for recent debt refinancing activity.

Central Services

The Central Services program has two administrative support divisions. The Agency Support division provides agency-wide audit services, business services, facilities, financial services, human resources, information systems, and the procurement office. The ODOT Headquarters division includes the ODOT Director, Deputy Director for Central Services, budget services, the Office of Civil Rights, and the Office of the Director (including the Assistant Director, Government Relations, Communications, and Business Management).

The primary source of revenue is Other Funds derived through internal agency assessments.

The Subcommittee approved budget is \$216,092,157 total funds (\$215,813,836 Other Funds and \$278,321 Federal Funds) and 499 positions (494.50 FTE). This is a 10.4 percent increase from the 2013-15 Legislatively Approved Budget.

The Subcommittee approved:

- Package 070, Revenue Shortfalls, which reduces Other Funds expenditure limitation by \$2,987,252 and 11 positions (11.00 FTE) as part of ODOT's right-sizing process to align ongoing expenses with ongoing revenues.

- Package 801, LFO Analyst Adjustments, a technical adjustment that increases Other Funds expenditure limitation by \$415,000 and moves two positions (2.00 FTE) into the Central Services Division. This technical adjustment changes the revenue account code used for the Department of Aviation's payment to ODOT for business services. These services include Human Resources, Procurement, Finance, Payroll, Internal Auditing, and Information Technology. The account code correction enables an audit function in the budget system to ensure that dollar amounts match in both the sending and the receiving agency. Administration and Service charge revenues are reduced both to reflect the account code change and to correct the estimate of revenues expected to be received. This action does not change expenditure limitation. This technical adjustment also moves one position (1.00 FTE) from DMV Program Services to Central Services' Facilities Operations to serve as the agency's Energy Analyst; and one position (1.00 FTE) from Highway Special Programs to Central Services' Procurement program in order to align purchasing positions centrally in the agency.
- Package 803, Program Reorganization, which increases Other Funds expenditure limitation by \$10,346,589 to move 14 positions (14.00 FTE) and associated expenditures from the Highway Division into the Central Services Division. During the 2013-15 biennium, an ODOT agency reorganization moved the Office of Innovative Partnerships into the Central Services Division. This program now reports directly to ODOT's Assistant Director. This technical adjustment moves the budget and positions associated with this program from the Highway Division into the Central Services Division. The same reorganization moved the OREGO program's operations from the Highway Division into Central Services. The Business Services organization within the Central Services Division will provide operational support for OREGO with billing, reporting, and technical and operational issues.

Summary of Performance Measure Action

See attached Legislatively Adopted 2015-17 Key Performance Measures form.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 5040-A

Oregon Department of Transportation
 Tamara Brickman -- (503) 378-4709

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
2013-15 Legislatively Approved Budget at Dec 2014 *	\$ 12,740,000	\$ 93,953,970	\$ 3,837,855,560	\$ 732,854,862	\$ 119,553,108	\$ 21,621,529	\$ 4,818,579,029	4,556	4,467.47
2015-17 Current Service Level (CSL)*	\$ 17,289,285	\$ 114,855,747	\$ 3,099,642,389	\$ 18,158,214	\$ 107,136,132	\$ 21,621,529	\$ 3,378,703,296	4,550	4,452.98
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 088 - Capital Improvements									
Package 120: Cap Improvement									
Capital Outlay	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,000,000		
SCR 100-20 - Maintenance									
Package 070: Revenue Shortfalls									
Personal Services	\$ -	\$ -	\$ (790,507)	\$ -	\$ -	\$ -	\$ (790,507)	-7	-7.00
Package 801: LFO Analyst Adjustments									
Services and Supplies	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000		
SCR 100-25 - Preservation									
Package 070: Revenue Shortfalls									
Personal Services	\$ -	\$ -	\$ (2,553,937)	\$ -	\$ -	\$ -	\$ (2,553,937)	-9	-9.00
Package 801: LFO Analyst Adjustments									
Services and Supplies	\$ -	\$ -	\$ 50,000,000	\$ -	\$ -	\$ -	\$ 50,000,000		
SCR 100-30 - Bridge									
Package 070: Revenue Shortfalls									
Personal Services	\$ -	\$ -	\$ (1,819,762)	\$ -	\$ -	\$ -	\$ (1,819,762)	-4	-4.00
SCR 100-40 - Highway Operations									
Package 070: Revenue Shortfalls									
Personal Services	\$ -	\$ -	\$ (302,291)	\$ -	\$ -	\$ -	\$ (302,291)	-2	-2.00
SCR 100-45 - Modernization									
Package 070: Revenue Shortfalls									
Personal Services	\$ -	\$ -	\$ (4,509,966)	\$ -	\$ -	\$ -	\$ (4,509,966)	-19	-19.00
SCR 100-55 - Special Programs									
Package 070: Revenue Shortfalls									
Personal Services	\$ -	\$ -	\$ (3,717,287)	\$ -	\$ -	\$ -	\$ (3,717,287)	-25	-25.00
Package 801: LFO Analyst Adjustments									
Personal Services	\$ -	\$ -	\$ (417,779)	\$ -	\$ -	\$ -	\$ (417,779)	-2	-2.00
Package 803: Program Reorganization									
Personal Services	\$ -	\$ -	\$ (3,112,282)	\$ -	\$ -	\$ -	\$ (3,112,282)	-14	-14.00
Services and Supplies	\$ -	\$ -	\$ (7,234,307)	\$ -	\$ -	\$ -	\$ (7,234,307)		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SCR 200 - Driver and Moter Vehicles Svcs									
Package 070: Revenue Shortfalls									
Services and Supplies	\$ -	\$ -	\$ (2,355,420)	\$ -	\$ -	\$ -	(2,355,420)		
Package 140: DMV Systems Modernization									
Personal Services	\$ -	\$ -	\$ 5,118,831	\$ -	\$ -	\$ -	5,118,831	42	29.91
Services and Supplies	\$ -	\$ -	\$ 5,148,008	\$ -	\$ -	\$ -	5,148,008		
Capital Outlay	\$ -	\$ -	\$ 20,179,624	\$ -	\$ -	\$ -	20,179,624		
Package 150: DMV Credit/Debt Acceptance									
Services and Supplies	\$ -	\$ -	\$ 6,326,417	\$ -	\$ -	\$ -	6,326,417		
Package 801: LFO Analyst Adjustments									
Personal Services	\$ -	\$ -	\$ (203,357)	\$ -	\$ -	\$ -	(203,357)	-1	-1.00
Service and Supplies	\$ -	\$ -	\$ (386,236)	\$ -	\$ -	\$ -	(386,236)		
SCR 300 - Motor Carrier Transportation									
Package 801: LFO Analyst Adjustments									
Personal Services	\$ -	\$ -	\$ 547,252	\$ -	\$ (547,252)	\$ -	-	0	0.00
SCR 400-10 - Transportation Prog Dev									
Package 070: Revenue Shortfalls									
Personal Services	\$ -	\$ -	\$ (1,381,324)	\$ -	\$ (4,125)	\$ -	(1,385,449)	-5	-5.00
Package 801: LFO Analyst Adjustments									
Personal Services	\$ -	\$ -	\$ (224,106)	\$ -	\$ -	\$ -	(224,106)	-1	-1.00
SCR 400-11 - Public Transit									
Package 070: Revenue Shortfalls									
Personal Services	\$ -	\$ -	\$ (104,268)	\$ -	\$ -	\$ -	(104,268)	0	0.00
SCR 400-12 - Rail									
Package 070: Revenue Shortfalls									
Personal Services	\$ -	\$ -	\$ (172,707)	\$ -	\$ -	\$ -	(172,707)	0	0.00
Package 160: Passenger Rail									
Services and Supplies	\$ 10,408,710	\$ -	\$ -	\$ -	\$ -	\$ -	10,408,710		
Special Payments -6995 LFO Analyst Adj	\$ -	\$ -	\$ 4,200,000	\$ -	\$ 3,700,000	\$ -	7,900,000		
Package 801: LFO Analyst Adjustments									
Personal Services	\$ -	\$ -	\$ 430,242	\$ -	\$ -	\$ -	430,242	2	2.00
Package 802: Coos Bay Rail Line									
Special Payments - 6030 Dist to Non-Gov Units	\$ -	\$ -	\$ 9,300,000	\$ -	\$ -	\$ -	9,300,000		
SCR 400-13 - Transportation Safety									
Package 070: Revenue Shortfalls									
Personal Services	\$ -	\$ -	\$ (91,197)	\$ 0	\$ (67,693)	\$ -	(158,890)	0	0.00

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SCR 500 - Debt Service									
Package 811: Updated Base Debt Service Adjustment									
Debt Service	\$ -	\$ (7,371,607)	\$ -	\$ -	\$ -	\$ -	\$ (7,371,607)		
SCR 700 - Central Services									
Package 070: Revenue Shortfalls									
Personal Services	\$ -	\$ -	\$ (2,987,252)	\$ -	\$ -	\$ -	\$ (2,987,252)	-11	-11.00
Package 801: LFO Analyst Adjustments									
Personal Services	\$ -	\$ -	\$ 415,000	\$ -	\$ -	\$ -	\$ 415,000	2	2.00
Package 803: Program Reorganization									
Personal Services	\$ -	\$ -	\$ 3,112,282	\$ -	\$ -	\$ -	\$ 3,112,282	14	14.00
Services and Supplies	\$ -	\$ -	\$ 7,234,307	\$ -	\$ -	\$ -	\$ 7,234,307		
TOTAL ADJUSTMENTS	\$ 10,408,710	\$ (7,371,607)	\$ 81,767,978	\$ -	\$ 3,080,930	\$ -	\$ 87,886,011	-40	-52.09
SUBCOMMITTEE RECOMMENDATION *	\$ 27,697,995	\$ 107,484,140	\$ 3,181,410,367	\$ 18,158,214	\$ 110,217,062	\$ 21,621,529	\$ 3,466,589,307	4,510	4,400.89
% Change from 2013-15 Leg Approved Budget	117.4%	14.4%	-17.1%	-97.5%	-7.8%	0.0%	-28.1%		
% Change from 2015-17 Current Service Level	60.2%	-6.4%	3.3%	0.0%	2.9%	0.0%	3.2%		

*Excludes Capital Construction Expenditures

Legislatively Approved 2015-2017 Key Performance Measures

Agency: TRANSPORTATION, DEPARTMENT of

Mission: Mission for ODOT: To provide a safe, efficient transportation system that supports economic opportunity and livable communities for Oregonians. **Our Values:** These are the values that guide our decision making and which we follow in implementing ODOT's mission and goals.

Safety: We protect the safety of the traveling public, our employees and the workers who build, operate and maintain our transportation system. **Customer Focus:** We learn from and respond to our customers so we can better deliver quality, affordable services to Oregonians and visitors. Our customers include travelers, freight movers, and others who use our services and facilities. **Efficiency:** We strive to gain maximum value from the resources entrusted to us for the benefit of our customers. **Accountability:** We build the trust of customers, stakeholders and the public by reporting regularly on what we are doing and how we are using the resources entrusted to us.

Problem Solving: We work with the appropriate customers, stakeholders and partners to find efficient, effective and innovative solutions to problems. **Diversity:** We honor and respect our individual differences and we work to ensure that people from diverse backgrounds have equitable opportunities, both internally and externally, to work for and conduct business with ODOT. **Sustainability:** We balance economic, environmental and community well-being in a manner that protects the needs of current and future generations.

Our Goals: Safety - Engineering, educating, and enforcing a safe transportation system. Mobility - Keeping people and the economy moving. Preservation - Preserving and maintaining infrastructure. Sustainability - Sustaining the environment and communities. Stewardship - Maximizing value from transportation investments.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
1 - Traffic Fatalities: Traffic fatalities per 100 million vehicles miles traveled (VMT).		Approved KPM	1.01	0.87	0.84
5 - Large Truck At-Fault Crashes: Number of large truck at-fault crashes per million vehicle miles traveled (VMT).		Approved KPM	0.40	0.37	0.37
6 - Rail Crossing Incidents: Number of highway-railroad at-grade incidents.		Approved KPM	10.00	10.00	10.00
7 - Derailment Incidents: Number of train derailments caused by human error, track, or equipment.		Approved KPM	10.00	25.00	25.00
8 - Travelers Feel Safe: Percent of public satisfied with transportation safety.		Approved KPM	83.00	75.00	75.00
9 - Travel Delay: Hours of travel delay per capita per year in urban areas.		Approved KPM	24.00	20.00	20.00
10 - Special Transit Rides: Average number of special transit rides per each elderly and disabled Oregonian annually.		Approved KPM	19.00	24.00	24.00
11 - Passenger Rail Ridership: Number of state-supported rail service passengers.		Approved KPM	215,096.00	212,783.00	214,911.00

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Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
14 - Jobs from Construction Spending: Number of jobs sustained as a result of annual construction expenditures.		Approved KPM	11,700.00	11,800.00	10,000.00
15 - Pavement Condition: Percent of pavement lane miles rated "fair" or better out of total lane miles in state highway system.		Approved KPM	87.00	85.00	85.00
16 - Incident Response: Percent of lane blocking crashes cleared within 90 minutes.		Approved KPM	80.00	85.00	85.00
17 - Fish Passage at State Culverts: Number of high priority ODOT culverts remaining to be retrofitted or replaced to improve fish passage.		Approved KPM	190.00	183.00	181.00
18 - Bike Lanes and Sidewalks: Percent of urban state highway miles with bike lanes and pedestrian facilities in "fair" or better condition.		Approved KPM	42.00	50.00	52.00
19 - Timeliness of Projects Going to Construction Phase: Percent of projects going to construction phase within 90 days of target date.		Approved KPM	96.00	90.00	90.00
20 - Construction Project Completion Timeliness: Percent of projects with the construction phase completed within 90 days of original contract completion date.		Approved KPM	76.00	80.00	80.00
21 - Construction Projects On Budget: Percent of original construction authorization spent.		Approved KPM	101.00	99.00	99.00
22 - Certified Businesses (DMWESB*): Percent of ODOT contract dollars awarded to disadvantaged, minority, women, and emerging small businesses.		Approved KPM	8.70	13.10	13.10

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Our Goals: Safety - Engineering, educating, and enforcing a safe transportation system. Mobility - Keeping people and the economy moving. Preservation - Preserving and maintaining infrastructure. Sustainability - Sustaining the environment and communities. Stewardship - Maximizing value from transportation investments.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
23 - Customer Satisfaction- Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise, and availability of information.	Accuracy	Approved KPM	90.00	90.00	90.00
23 - Customer Satisfaction- Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise, and availability of information.	Availability of Information	Approved KPM	86.00	90.00	90.00
23 - Customer Satisfaction- Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise, and availability of information.	Expertise	Approved KPM	89.00	90.00	90.00
23 - Customer Satisfaction- Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise, and availability of information.	Helpfulness	Approved KPM	89.60	90.00	90.00
23 - Customer Satisfaction- Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise, and availability of information.	Overall	Approved KPM	90.00	90.00	90.00
23 - Customer Satisfaction- Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise, and availability of information.	Timeliness	Approved KPM	87.00	90.00	90.00

LFO Recommendation:

LFO recommends the addition of a new KPM, the deletion of six KPMs, replacement of one current KPM, and approval of the remainder of ODOT's KPMs as presented. The KPM proposed for addition is:

- **Bridge Condition: Percent of state highway bridges that are not "distressed."** This is an agency internal measure that ODOT would like to report as a key performance measure. Bridges "not distressed" means that the bridges have not been identified by the Oregon Bridge Management System as having freight mobility, deterioration, safety or serviceability needs and have not been rated as structurally deficient based on the Federal Highway Administration criteria. Since 2009, ODOT has revised its bridge preservation strategy, moving quickly to repair and/or replace Oregon bridges on high-priority freight corridors. Bridges "not distressed" means that the bridges have not been identified by the Oregon Bridge Management System as having freight mobility, deterioration, safety or serviceability needs and have not been rated as structurally deficient based on the Federal Highway Administration criteria.

The six KPMs proposed for deletion are KPMs 2, 3, 4, 12, and 13. The agency plans to re-work three of these measures to better measure current conditions, to better address federal reporting requirements, and/or to more accurately measure progress toward the desired outcome. Two are proposed to be discontinued, as they either measure activities over which ODOT has no control, or they are not used by the agency as a performance management tool.

The KPM proposed for replacement is KPM #24. Its replacement is:

- **DMV Field Office Wait Time: Percentage of DMV Field Office Customers Served within 20 Minutes.** The proposed replacement KPM provides a constant measure that reflects the actual customer experience and makes several improvements over the current methodology. The current methodology is an average of offices' average wait times, and is not an average of the customer population. As a result, smaller offices with significantly lower wait times and smaller customer counts disproportionately pull down the reported service level. The currently reported statewide average field office wait time is not representative of the customer experience.

LFO recommends approval of the remaining KPMs as presented.

Sub-Committee Action:

The subcommittee approved the key performance measures as recommended.

Enrolled House Bill 5005

Introduced and printed pursuant to House Rule 12.00. Pre-session filed (at the request of Oregon Department of Administrative Services)

CHAPTER

AN ACT

Relating to state financial administration; creating new provisions; amending sections 20, 21 and 22, chapter 121, Oregon Laws 2014; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. The amounts authorized, as provided by ORS 286A.035, for issuance of general obligation bonds of the state during the 2015-2017 biennium are as follows:

GENERAL OBLIGATION BONDS

General Fund Obligations

(1)	Oregon Department of Administrative Services, Oregon Health and Science University, Cancer Institute (Art. XI-G).....	\$	200,035,000
(2)	Higher Education Coordinating Commission (Art. XI-G):		
(a)	Oregon State University:		
(A)	Forest Science Complex.....	\$	30,140,000
(B)	Marine Studies Campus Phase I.....	\$	25,155,000
(b)	Portland State University, Neuberger Hall Renovation and Deferred Maintenance....	\$	10,220,000
(c)	University of Oregon:		
(A)	Klamath Hall Renovation.....	\$	6,325,000
(B)	College and Careers Building	\$	17,275,000
(C)	Chapman Hall Renovation.....	\$	2,550,000
(d)	Oregon Institute of Technology, Center for Excellence in Engineering and Technology	\$	785,000
(e)	Blue Mountain Community College, Animal Science Education Center.....	\$	3,331,350

(f)	Columbia Gorge Community College, Advanced Technology Center	\$ 7,320,000
(g)	Klamath Community College, Student Success and Career/Technical Center	\$ 7,850,000
(h)	Mt. Hood Community College, Technology Innovation Center	\$ 8,000,000
(i)	Rogue Community College, Health and Science Center....	\$ 8,000,000
(j)	Southwestern Oregon Community College, Health and Science Building	\$ 8,000,000
(k)	Treasure Valley Community College, Workforce Vocational Center	\$ 2,830,250
(L)	Umpqua Community College, Industrial Arts Center	\$ 8,000,000
(3)	Oregon Business Development Department (Art. XI-M)	\$ 176,870,000
(4)	Oregon Business Development Department (Art. XI-N)	\$ 30,440,000
(5)	Department of Education (Art. XI-P)	\$ 126,210,000
(6)	Oregon Department of Administrative Services (Art. XI-Q)	\$ 369,640,000
(7)	Department of Transportation (Art. XI, section 7)	\$ 35,475,000
	<u>Dedicated Fund Obligations</u>	
(8)	Department of Veterans' Affairs (Art. XI-A)	\$ 100,000,000
(9)	Higher Education Coordinating Commission (Art. XI-F(1)):	
(a)	Portland State University:	
(A)	Land Acquisition for University Center Building	\$ 10,220,000
(B)	Broadway Housing Purchase	\$ 53,680,000
(b)	Oregon State University Modular Data Center	\$ 7,085,000
(10)	Department of Environmental Quality (Art. XI-H)	\$ 10,000,000
(11)	Water Resources Department (Art. XI-I(1))	\$ 30,520,000
(12)	Housing and Community Services Department (Art. XI-I(2))	\$ 25,000,000
(13)	State Department of Energy (Art. XI-J)	\$ 25,000,000
	<u>Total General Obligation</u>	

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Girod

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 07/03/15

Vote:

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whitsett, Williamson

Exc: 1 - Whisnant

Prepared By: Jean Gabriel, Department of Administrative Services

Reviewed By: Daron Hill, Legislative Fiscal Office

Agencies: Various

Biennium: 2015-17

Summary of Capital Construction Subcommittee Action

House Bill 5005 limits the maximum amount of bonds and third party financing agreements state agencies may issue and the amount of revenue state agencies may raise from such issuance. The proceeds from the issuance of bonds are included as revenues in agency budgets. This bill also allocates the federal tax-exempt private activity bond volume cap allowed under the Internal Revenue Code of 1986, as amended, to certain state agencies and the Private Activity Bond Committee established in ORS 286A.615.

The Subcommittee reviewed amendments to House Bill 5005 for the following purposes:

- 1) The Subcommittee approved a Higher Education Coordinating Commission (HECC) Article XI-G general obligation bond authorization of \$145,781,600 which approves seven new projects for public universities and reauthorizes eight projects approved during previous legislative sessions for community colleges capital construction financing, including a change in the specified project for Mt. Hood Community College. Projects are described later in this report.
- 2) The Subcommittee approved a reauthorization Article XI-G general obligation bonds for the Oregon Health and Science University (OHSU) Cancer Institute project approved during the 2014 Legislative Session. The authorization in the 2013-15 biennium was for a combination of Article XI-G bonds and lottery revenue bonds. However, the amount of Article XI-G bonds reauthorized for 2015-17 was increased to \$200,035,000 which includes \$198,000,000 in project costs and \$2,035,000 in bond issuance costs, with no lottery revenue bonds authorized for the project. The project involves expansion of the OHSU Knight Cancer Institute including construction of research, clinical, and other related facilities. The bond proceeds will be used to construct a research building on the Schnitzer Campus which will include wet laboratory facilities, bio-computing space, and research support facilities; and for additional floors in the Center for Health and Healing II (CHH II) building already planned for construction for clinical trial space. OHSU will match the Article XI-G bonds with donated funds.
- 3) The Subcommittee approved an Oregon Business Development Department Article XI-M (Seismic Rehabilitation of Public Education Buildings) general obligation bond authority of \$176,870,000 and authority for Article XI-N (Seismic Rehabilitation of Emergency Services Buildings) general obligation bonds of \$30,440,000.
- 4) The Subcommittee provided to the Oregon Department of Education Article XI-P general obligation bond authority of \$126,210,000, which includes \$125,000,000 in net proceeds and \$1,210,000 in bond issuance costs, to fund grants to school districts for capital costs including construction, improvement, remodel, maintenance or repair of facilities, and acquisition of equipment.
- 5) The Subcommittee approved Article XI-Q general obligation bond authority of \$369,640,000 for capital projects owned or operated by the state. A table listing all projects comprising the Article XI-Q authorization is included later in this report.
- 6) The Subcommittee provided to the Oregon Department of Transportation Article XI, Section 7 general obligation bond authority of \$35,475,000 to fund various highway improvement projects throughout the state.

- 7) The Subcommittee approved a \$100,000,000 authorization to the Department of Veterans' Affairs for issuance of Article XI-A general obligation bonds.
- 8) The Subcommittee approved Higher Education Coordinating Commission Article XI-F (1) general obligation bond authorization of \$70,985,000 to provide bond financing for Public Universities' (Portland State University and Oregon State University) self-supporting capital construction projects including \$53,680,000 for one new project, as well as reauthorization of two projects approved during previous legislative sessions. Projects are described later in this report.
- 9) The Subcommittee approved a \$10,000,000 authorization to the Department of Environmental Quality for issuance of Article XI-H general obligation bonds.
- 10) The Subcommittee approved a \$30,520,000 authorization to the Water Resources Department for issuance of Article XI-I (1) general obligation bonds to fund loans for water development projects.
- 11) The Subcommittee approved a Housing and Community Services Department Article XI-I (2) general obligation bond authority of \$25,000,000. In addition, the Subcommittee approved Housing and Community Services Department direct revenue bond authority of \$300,000,000 and pass-through revenue bond authority of \$250,000,000.
- 12) The Subcommittee approved the State Department of Energy's Article XI-J general obligation bond authority of \$25,000,000 and approved its direct revenue bond authority of \$20,000,000.
- 13) The Subcommittee approved Department of Administrative Services Lottery Revenue Bond limit of \$201,795,000. A complete list of lottery revenue bond projects can be found in House Bill 5030.
- 14) The Subcommittee approved an authorization of \$393,160,000 in Department of Transportation Highway User Tax revenue bonds for eligible construction projects.
- 15) The Subcommittee approved an Oregon Business Development Department direct revenue bond authority of \$30,000,000 and pass-through revenue bond authority of \$200,000,000 for Industrial Development bonds and \$10,000,000 for the Beginning and Expanding Farmer Loan Program.
- 16) The Subcommittee approved an Oregon Facilities Authority pass-through revenue bond authority of \$950,000,000.

House Bill 5005, SECTIONS 1 - 3.

<u>Program Designation</u>	<u>2013-15 Legislatively Approved</u>	<u>2015-17 Governor's Budget</u>	<u>2015-17 Committee Recommendations</u>	<u>Changes from Governor's Budget</u>
<u>GENERAL OBLIGATION BONDS</u>				
General Fund Obligations				
Higher Education Coordinating Comm. - PU (Art. XI-G)	\$ 117,711,000	\$ 117,375,000	\$ 92,450,000	\$ (24,925,000)
Higher Education Coordinating Comm. - CC (Art. XI-G)	\$ 123,451,600	\$ 79,321,600	\$ 53,331,600	\$ (25,990,000)
Oregon Health and Science University (Art. XI-G)	\$ 161,490,000	\$ 199,770,000	\$ 200,035,000	\$ 265,000
Oregon Business Development Dept. (Art. XI-M)	\$ 15,000,000	\$ 70,000,000	\$ 176,870,000	\$ 106,870,000
Oregon Business Development Dept. (Art. XI-N)	\$ 15,000,000	\$ 30,000,000	\$ 30,440,000	\$ 440,000
Oregon Department of Education (Art. XI-P)	\$ 0	\$ 0	\$ 126,210,000	\$ 126,210,000
Department of Administrative Services (Art. XI-Q)	\$ 459,618,100	\$ 506,690,000	\$ 369,640,000	\$ (137,050,000)
Oregon Department of Transportation (Art. XI, Sec. 7)	\$ 453,725,000	\$ 0	\$ 35,475,000	\$ 35,475,000
Dedicated Fund Obligations				
Department of Veterans' Affairs (Art. XI-A)	\$ 60,000,000	\$ 100,000,000	\$ 100,000,000	\$ 0
Higher Education Coordinating Comm. (Art. XI-F(1))	\$ 390,977,500	\$ 67,900,000	\$ 70,985,000	\$ 3,085,000
Dept of Environmental Quality (Art. XI-H)	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 0
Water Resources Department (Art. XI-I(1))	\$ 10,235,000	\$ 30,520,000	\$ 30,520,000	\$ 0
Housing and Community Services Dept (Art. XI-I(2))	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000	\$ 0
Department of Energy (Art. XI-J)	\$ 60,000,000	\$ 100,000,000	\$ 25,000,000	\$ (75,000,000)
Total General Obligation Bonds	\$ 1,902,208,200	\$ 1,336,576,600	\$ 1,345,956,600	\$ 9,380,000
<u>REVENUE BONDS</u>				
Direct Revenue Bonds				
Housing and Community Services Department	\$ 150,000,000	\$ 300,000,000	\$ 300,000,000	\$ 0
Department of Transportation				0
Infrastructure Fund	\$ 20,400,000	\$ 0	\$ 0	\$ 0
Highway User Tax	\$ 846,690,000	\$ 393,160,000	\$ 393,160,000	\$ 0
Toll-Backed Revenue Bonds	\$ 663,000,000	\$ 0	\$ 0	\$ 0
Oregon Business Development Department	\$ 35,000,000	\$ 30,000,000	\$ 30,000,000	\$ 0
Department of Energy	\$ 20,000,000	\$ 20,000,000	\$ 20,000,000	\$ 0
Oregon University System (former)	\$ 50,000,000	\$ 0	\$ 0	\$ 0
Department of Administrative Services				0
Lottery Revenue Bonds	\$ 219,717,715	\$ 219,290,000	\$ 201,795,000	\$ (17,495,000)
Total Direct Revenue Bonds	\$ 2,004,807,715	\$ 962,450,000	\$ 944,955,000	\$ (17,495,000)

Enrolled House Bill 5006

Introduced and printed pursuant to House Rule 12.00. Pre-session filed (at the request of Oregon Department of Administrative Services)

CHAPTER

AN ACT

Relating to state financial administration; creating new provisions; amending section 6, chapter 727, Oregon Laws 2013; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. Notwithstanding any other law limiting expenditures, the following amounts are established for a six-year period beginning July 1, 2015, as the maximum limits for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the state agencies listed, for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of buildings and facilities:

- (1) **Oregon Department of Administrative Services:**
 - (a) **North Campus Demolition and Site Improvement** \$ 8,300,000
 - (b) **Department of Environmental Quality Public Health Lab Emergency Generator Upgrade** \$ 2,926,140
 - (c) **Employment Building Upgrades** \$ 2,217,398
 - (d) **Electrical Upgrades/ Replacements**..... \$ 2,089,795
 - (e) **Department of Human Services Building, Cooling Tower Replacement**..... \$ 1,701,702
 - (f) **Executive Building Elevator Upgrades** \$ 875,461
 - (g) **Executive Building Fire Sprinkler** \$ 89,322
 - (h) **Planning**..... \$ 350,000
 - (i) **Capital Investments/ Acquisitions** \$ 17,000,000
 - (j) **Executive Building Central Stairway Upgrade**..... \$ 377,443
- (2) **Oregon Military Department:**
 - (a) **New Headquarters**

Facilities	\$ 6,700,000
(b) Youth Challenge Armory	\$ 4,977,000
(c) Planning and Predesign	\$ 136,281
(3) Oregon Youth Authority:	
(a) Rogue Valley Facility	
Improvements	\$ 9,880,000
(b) MacLaren Facility	
Improvements	\$ 30,934,000
(c) CCTV Cameras.....	\$ 1,147,435
(d) Deferred Maintenance.....	\$ 7,058,000
(4) Department of Corrections,	
Deferred Maintenance.....	\$ 14,220,432
(5) Housing and Community	
Services Department,	
Family Affordable Housing	\$ 40,000,000
(6) Department of Transportation:	
(a) South Coast Maintenance	
Station	\$ 4,500,000
(b) Meacham Maintenance	
Station	\$ 7,500,000
(c) Maintenance Facilities	
Colocation	\$ 1
(d) Highway Improvement	
Projects.....	\$ 35,000,000
(7) Oregon Department of Aviation:	
(a) Condon State Airport,	
Renovations.....	\$ 226,111
(b) McDermitt State Airport,	
Rehabilitation.....	\$ 201,667
(c) Aurora State Airport, Apron/ Taxiway and Taxilane Project...	\$ 130,000
(8) Department of Veterans'	
Affairs, The Dalles Veterans'	
Home Renovation.....	\$ 1,510,547

SECTION 2. Notwithstanding any other law limiting expenditures, the following amounts are established for a six-year period beginning July 1, 2015, as the maximum limits for the expenditure of federal funds collected or received by the state agencies listed, for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of buildings and facilities:

(1) Oregon Military Department:	
(a) Planning and Predesign	\$ 140,770
(b) New Headquarters	
Facilities	\$ 18,463,000
(c) Medford Armory	\$ 1,943,648
(d) Baker City Readiness Center....	\$ 750,000
(2) State Department of Fish	
and Wildlife:	
(a) Willamette Falls Fishway	
Repair.....	\$ 1,000,000
(b) Lower Deschutes River	
Ranch Acquisition.....	\$ 1,323,750
(3) Oregon Department of Aviation:	

- (a) Condon State Airport,
Renovations..... \$ 2,035,000
- (b) McDermitt State Airport,
Rehabilitation..... \$ 1,815,000
- (c) Aurora State Airport, Apron/
Taxiway and Taxilane Project... \$ 1,170,000
- (4) Department of Veterans'
Affairs, The Dalles Veterans'
Home Renovation..... \$ 2,805,303

SECTION 3. Notwithstanding any other law limiting expenditures, the amount of \$311,267,945 is established for a six-year period beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Higher Education Coordinating Commission, for expenditures of proceeds from state bonds issued for the benefit of a public university, pursuant to agreements between the commission and a public university.

SECTION 4. The project approvals and expenditure limitations in sections 1, 2 and 3 of this 2015 Act expire on June 30, 2021, unless otherwise noted.

SECTION 5. The expiration dates of the project approvals and expenditure limitations authorized by the Legislative Assembly for the following projects are extended to the following dates:

- (1) Oregon Department of Aviation
Aurora State Airport Air
Traffic Control Tower
(other funds) (section 2,
chapter 5, Oregon Laws 2011)... January 31, 2016
- (2) Department of Corrections:
 - (a) Well Replacement on Mill
Creek Property (other funds)
(section 10, chapter 99,
Oregon Laws 2010) December 31, 2017
 - (b) Junction City Prison (other
funds) (section 1 (3), chapter
904, Oregon Laws 2009) June 30, 2018
- (3) Higher Education Coordinating
Commission:
 - (a) Central Oregon Community
College Technology Education
Center (other funds)
(section 7 (1), chapter
904, Oregon Laws 2009) June 30, 2016
 - (b) Portland Community College
Cascade Campus Education
Center (other funds)
(section 7 (7), chapter
904, Oregon Laws 2009) June 30, 2016
 - (c) Clackamas Community
College Harmony Campus
Phase II (other funds)
(section 7 (3), chapter
904, Oregon Laws 2009) June 30, 2019

- (4) **State Forestry Department
Land Acquisition (other funds)
(section 1 (6), chapter 904,
Oregon Laws 2009) December 31, 2015**
- (5) **Department of Transportation:**
 - (a) **Transportation Building
Renovations (other funds)
(sections 1 (1)(b) and 3,
chapter 742, Oregon Laws
2007, and section 5 (2)(a),
chapter 727, Oregon Laws
2013) June 30, 2017**
 - (b) **Oregon Wireless Interoperability
Network, Phase 2 (other funds)
(section 1 (5), chapter 904,
Oregon Laws 2009) June 30, 2017**
 - (c) **Salem Baggage Depot
Renovations (other funds)
(May 30, 2014, Emergency
Board, Item No. 41) June 30, 2017**
 - (d) **Salem Baggage Depot
Renovations (federal funds)
(May 30, 2014, Emergency
Board, Item No. 41) June 30, 2017**
- (6) **Oregon Military Department,
Roseburg Armory Service Life
Extension Project (federal funds)
(December 10, 2014, Emergency
Board, Item No. 22) June 30, 2016**

SECTION 6. Section 6, chapter 727, Oregon Laws 2013, is amended to read:

Sec. 6. Notwithstanding any other law limiting expenditures, the following amounts are established for a six-year period beginning July 1, 2013, as the maximum limit for payment of expenses under this section from bond proceeds and other revenues, including federal funds, collected or received by the Department of Community Colleges and Workforce Development, for the acquisition of and improvements to land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of buildings and facilities at community colleges:

Article XI-G Bonds

- (1) Blue Mountain Community
College Animal Science
Education Center \$ 3,331,350
- (2) Central Oregon Community
College Academic and Student
Services Center \$ 5,260,000
- (3) Chemeketa Community College
Applied Technology Classroom..... \$ 8,000,000
- (4) Clackamas Community College
Clairmont Career/Technical
Center \$ 8,000,000
- (5) Clatsop Community College
Health and Wellness Center..... \$ 7,990,000
- (6) Columbia Gorge Community
College Advanced Technology

	Center	\$ 7,320,000
(7)	Klamath Community College Student Success and Career/Technical Center	\$ 7,850,000
(8)	Lane Community College Center for Student Success	\$ 8,000,000
(9)	Linn-Benton Community College Nursing and Allied Health Facilities	\$ 8,000,000
(10)	Mt. Hood Community College [<i>Student Services Enhancement</i>] Technology Innovation Center ..	\$ 8,000,000
(11)	Portland Community College Health Professions Center	\$ 8,000,000
(12)	Rogue Community College Health and Science Center	\$ 8,000,000
(13)	Southwestern Oregon Community College Health and Science Building	\$ 8,000,000
(14)	Tillamook Bay Community College Career and Technical Workforce Facility	\$ 2,000,000
(15)	Treasure Valley Community College Workforce Vocational Center	\$ 2,830,250
(16)	Umpqua Community College Industrial Arts Center	\$ 8,000,000

SECTION 7. Notwithstanding any other law limiting expenditures, the amount of \$2,082,893 is established for a six-year period beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds, but excluding lottery funds, collected or received by the Oregon Military Department, for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of the Oregon Military Museum.

SECTION 8. This 2015 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2015 Act takes effect on July 1, 2015.

Passed by House July 6, 2015

.....
Timothy G. Sekerak, Chief Clerk of House

.....
Tina Kotek, Speaker of House

Passed by Senate July 6, 2015

.....
Peter Courtney, President of Senate

Received by Governor:

.....M,....., 2015

Approved:

.....M,....., 2015

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....M,....., 2015

.....
Jeanne P. Atkins, Secretary of State

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Girod

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 07/03/15

Vote:

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whitsett, Williamson

Exc: 1 - Whisnant

Prepared By: Jean Gabriel and Bill McGee, Department of Administrative Services

Reviewed By: Paul Siebert, Legislative Fiscal Office

Agencies: Various

Biennium: 2015-17

Agency: Military Department

Biennium: 2013-15

The Subcommittee approved the extension of the project expiration dates and expenditure limitations for the following projects: Well Replacement on Mill Creek Property (Other Funds), extended to December 31, 2017; and Junction City Prison (Other Funds), extended to June 30, 2018.

Oregon Youth Authority

MacLaren Facility Improvements: \$30,934,000 Other Funds (Article XI-Q bonds) is approved to fund deferred maintenance, additions, site improvements, and renovations to address safety needs at MacLaren. This project will facilitate the eventual planned closure of Hillcrest and consolidation of youth populations into MacLaren.

Rogue Valley Facility Improvements: \$9,880,000 Other Funds (Article XI-Q bonds) is approved to fund deferred maintenance, additions, site improvements, and renovations to address safety needs at the facility in Rogue Valley.

Deferred Maintenance: \$7,058,000 Other Funds (Article XI-Q bonds) is approved to address high priority deferred maintenance projects to provide a safe and secure environment for the public and residents. Projects are located at facilities throughout the state including Oak Creek, North Coast, Eastern Oregon, Tillamook, Camp River Bend, Camp Florence, and Hillcrest and address a range of needs including fire alarms, water and electrical systems, and structural repairs.

CCTV Cameras: \$1,147,435 Other Funds (Article XI-Q bonds) is approved to acquire and install security systems including improved and expanded camera surveillance, electronic key monitoring systems, and door access controls.

Department of Transportation

Highway Improvements: \$35,000,000 Other Funds (Article XI, Section 7 bonds) is approved to fund the following highway improvement projects:

US 26, 116th – 136th Safety Improvements \$17,000,000. The intersection of 122nd and Powell had the highest number and severity of crashes of any intersection in the state in 2012. This corridor had eight sites in the top 10 percent of high crash locations in the state. The project will make safety improvements on Powell Boulevard including sidewalks, buffered bike lanes, and a center turn lane. Planning level cost estimates are \$22.0 to \$25.0 million for this entire segment. These funds would be concentrated on the highest crash segment (122nd - 136th).

State Highway 34 Safety Improvements \$3,000,000. Highway 34 has a long history of crashes. Several intersections are in the top 10 percent of statewide high crash locations. This segment also experiences a high number of lane departure crashes which result in high speed head-on crashes or vehicles running off the road. The project will add rumble strips and center median barrier along State Highway 34 between Peoria Road and the Corvallis Bypass, where feasible, to reduce the number and severity of crashes.

OR 126 Eugene to Florence Safety Improvements \$7,000,000. Segments of OR 126 have very high concentrations of fatal and serious crashes (232 percent above the statewide average for similar roadways). The project would make safety improvements including: widening shoulders to six feet and installing shoulder rumble strips from Mile Post 27.27 to Mile Post 51.7 and adding a passing lane between Walker and Chickahominy Creek westbound.

Interstate-5/Interstate-205 Cable Barrier \$2,500,000. Lane departure and crossover crashes have been increasing. On high-speed, high-volume interstates, cable barrier has proven to be a very effective counter-measure. Senate Bill 921 gave ODOT direction to move forward with closing medians on the interstates. These funds would help complete cable barrier installation on I-5 in Southern Oregon and I-205.

US 26 Warm Springs Downtown to Museum / Casino Plaza Connectivity \$1,500,000. Pedestrian facilities are needed along and across US 26, for access/connectivity and improved safety for those walking and biking (including commuters) along and across a busy highway. These funds would construct a 10-foot-wide multiuse path running parallel to and across US 26 between the Warm Springs downtown commercial area to the Museum/Plaza commercial area.

Interstate-84 (Pendleton – La Grande) Blue Mountains Snow Zone Safety Improvements \$4,000,000. This section of I-84 experiences a two-to three-times greater number of crashes than the statewide average for interstates, likely due to inclement winter weather conditions. The project will reduce accidents throughout the snow zone by having variable speed limits between Pendleton and La Grande in snow zone areas, thus allowing a reduction of speeds for all traffic in a consistent way.

South Coast Maintenance Station: \$4,500,000 Other Funds (fee revenue) is approved to fund the purchase of land, site development, and design for a new maintenance station to relocate the South Coast Maintenance Station and consolidate from three sites to one centralized location.

Meacham Maintenance Station: \$7,500,000 Other Funds (fee revenue) is approved to design and construct a new Meacham Maintenance Station to replace the existing outdated station. The project includes redevelopment of the current site to provide adequate sewage management and additional space for new buildings of sufficient size to handle the fleet needed to maintain mountain passes.

Maintenance Facilities Co-location: \$1 Other Funds (fee revenue) is approved as a placeholder for projects to consolidate a number of facilities as opportunities emerge. Currently, there are no specific co-location projects ready to move forward.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations for the following projects: Transportation Building Renovations (Other Funds), extended to June 30, 2017; Oregon Wireless Interoperability Network Phase 2 (Other Funds), extended to June 30, 2017; Salem Baggage Depot Renovations (Other Funds), extended to June 30, 2017; and Salem Baggage Depot Renovations (Federal Funds), extended to June 30, 2017.

Department of Aviation

Condon State Airport Renovations: \$2,035,000 Federal Funds (Federal Aviation Administration) and \$226,111 Other Funds (aircraft registration fees) is approved to conduct renovations at the Condon State Airport. This project includes widening the taxiway to meet current

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
<u>Department of Corrections</u>							
Deferred Maintenance	\$ -	\$ -	14,220,432	\$ -	\$ 14,220,432	0	0.00
<u>Oregon Youth Authority</u>							
MacLaren Facility Improvements	\$ -	\$ -	30,934,000	\$ -	\$ 30,934,000	0	0.00
Rogue Valley Facility Improvements	\$ -	\$ -	9,880,000	\$ -	\$ 9,880,000	0	0.00
Deferred Maintenance	\$ -	\$ -	7,058,000	\$ -	\$ 7,058,000	0	0.00
CCTV Cameras	\$ -	\$ -	1,147,435	\$ -	\$ 1,147,435	0	0.00
<u>TRANSPORTATION PROGRAM AREA</u>							
<u>Department of Transportation</u>							
US 26, 116th - 136th, Safety Improvements	\$ -	\$ -	17,000,000	\$ -	\$ 17,000,000	0	0.00
State Highway 34 Safety Improvements	\$ -	\$ -	3,000,000	\$ -	\$ 3,000,000	0	0.00
OR 126 Safety Improvements	\$ -	\$ -	7,000,000	\$ -	\$ 7,000,000	0	0.00
Intersate-5/Interstate-205 Cable Barrier	\$ -	\$ -	2,500,000	\$ -	\$ 2,500,000	0	0.00
US 26 Warm Springs Downtown Connectivity	\$ -	\$ -	1,500,000	\$ -	\$ 1,500,000	0	0.00
I-84 Blue Mtns Snow Zone Safety Improvements	\$ -	\$ -	4,000,000	\$ -	\$ 4,000,000	0	0.00
South Coast Maintenance Station	\$ -	\$ -	4,500,000	\$ -	\$ 4,500,000	0	0.00
Meacham Maintenance Station	\$ -	\$ -	7,500,000	\$ -	\$ 7,500,000	0	0.00
Maintenance Facilities Co-location	\$ -	\$ -	1	\$ -	\$ 1	0	0.00
<u>Department of Aviation</u>							
Condon State Airport Renovations	\$ -	\$ -	226,111	\$ 2,035,000	\$ 2,261,111	0	0.00
McDermitt State Airport Rehabilitation	\$ -	\$ -	201,667	\$ 1,815,000	\$ 2,016,667	0	0.00
Aurora State Airport Apron/Taxiway and Taxilane	\$ -	\$ -	130,000	\$ 1,170,000	\$ 1,300,000	0	0.00
<u>ADMINISTRATION PROGRAM AREA</u>							
<u>Department of Administrative Services</u>							
North Campus Demolition and Site Improvement	\$ -	\$ -	8,300,000	\$ -	\$ 8,300,000	0	0.00
Employment Building Upgrades	\$ -	\$ -	2,217,398	\$ -	\$ 2,217,398	0	0.00
Electrical Upgrades and Replacements	\$ -	\$ -	2,089,795	\$ -	\$ 2,089,795	0	0.00
Public Health Lab Emergency Generator Upgrade	\$ -	\$ -	2,926,140	\$ -	\$ 2,926,140	0	0.00
Planning	\$ -	\$ -	350,000	\$ -	\$ 350,000	0	0.00
Human Services Building Cooling Tower Replacement	\$ -	\$ -	1,701,702	\$ -	\$ 1,701,702	0	0.00
Executive Building Central Stairway Upgrade	\$ -	\$ -	377,443	\$ -	\$ 377,443	0	0.00
Executive Building Elevator Upgrades	\$ -	\$ -	875,461	\$ -	\$ 875,461	0	0.00
Executive Building Fire Sprinkler	\$ -	\$ -	89,322	\$ -	\$ 89,322	0	0.00
Capital Investments/Acquisitions	\$ -	\$ -	17,000,000	\$ -	\$ 17,000,000	0	0.00

Enrolled
House Bill 5030

Introduced and printed pursuant to House Rule 12.00. Pre-session filed (at the request of Oregon Department of Administrative Services)

CHAPTER

AN ACT

Relating to lottery bonds; creating new provisions; amending ORS 285B.551 and sections 4 and 10, chapter 906, Oregon Laws 2009, section 19, chapter 624, Oregon Laws 2011, sections 3, 6 and 10, chapter 786, Oregon Laws 2013, and section 8, chapter 121, Oregon Laws 2014; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. ORS 285B.551 is amended to read:

285B.551. (1) Pursuant to ORS 286A.560 to 286A.585, at the request of the Oregon Department of Administrative Services, after the department consults with the Oregon Business Development Department, the State Treasurer is authorized to issue lottery bonds:

(a) To provide financial and other assistance, including but not limited to loans and grants, to municipalities, ports and other persons and entities in accordance with the laws governing use of moneys in the Special Public Works Fund created by ORS 285B.455, the Water Fund created by ORS 285B.563, the Safe Drinking Water Revolving Loan Fund created by ORS 285A.213, the Oregon Port Revolving Fund created by ORS 285A.708, the Brownfields Redevelopment Fund created by ORS 285A.188, the Oregon Business Development Fund created by ORS 285B.092 and the Marine Navigation Improvement Fund created by ORS 777.267.

(b) To fund Oregon's share of the costs of the Columbia River channel deepening project.

(c) To fund Oregon's share of the costs of studies and ecosystem restoration projects in the lower Columbia River estuary designed to improve habitat for listed endangered or threatened species of Columbia River anadromous salmonids.

(2) The use of lottery bond proceeds is authorized based on the following findings:

(a) The financial and other assistance to municipalities, ports and other persons and entities will assist in the establishment and expansion of businesses in Oregon and in the construction, improvement and expansion of infrastructure, community and port facilities and other facilities that comprise the physical foundation for industrial and commercial activity and provide the basic framework for continued and expanded economic opportunities and quality communities throughout Oregon.

(b) The Columbia River channel deepening project is necessary to allow newer, larger steamships access to Oregon and Washington deep draft ports. A deeper shipping channel will allow the Columbia River to continue as a world leader in agricultural exports and as a key trade corridor for farms and businesses throughout Oregon and the region.

(c) Such financial and other assistance to municipalities, ports and other persons and entities and the deepening of the Columbia River channel will therefore promote economic development

shall be credited to the fund. The Regional Infrastructure Fund consists of moneys deposited in the fund under section 2 [of this 2013 Act], **chapter 786, Oregon Laws 2013, and section 2 of this 2015 Act**, and may include fees, revenues or other income deposited into the fund by the Legislative Assembly.

(2) Moneys in the fund are continuously appropriated to the Oregon Business Development Department for disbursement to local governments for the purposes set forth in section 2 [of this 2013 Act], **chapter 786, Oregon Laws 2013, and section 2 of this 2015 Act**.

SECTION 4. (1) The Director of the Oregon Business Development Department, in accordance with ORS chapter 183, shall adopt rules necessary to administer programs or projects financed with moneys obtained pursuant to section 3, chapter 786, Oregon Laws 2013, and section 2 of this 2015 Act. The rules shall address procedures for authorizing infrastructure planning and research efforts, developing and evaluating grant and loan applications, awarding grants and loans from the Regional Infrastructure Fund and administering a grant and loan review committee, and may include other provisions the director determines necessary or convenient for the Oregon Business Development Department to perform its duties and responsibilities under section 3, chapter 786, Oregon Laws 2013, and section 2 of this 2015 Act.

(2) The rules must be developed in consultation with the Director of the Oregon Department of Administrative Services or the director's designee.

SECTION 5. (1) For the biennium beginning July 1, 2015, at the request of the Oregon Department of Administrative Services, after the department consults with the Oregon Business Development Department, the State Treasurer is authorized to issue lottery bonds pursuant to ORS 286A.560 to 286A.585 in an amount that produces \$7 million in net proceeds and interest earnings for the purposes described in subsection (2) of this section, plus an additional amount estimated by the State Treasurer to be necessary to pay bond-related costs.

(2) Net proceeds of lottery bonds issued under this section in an amount sufficient to provide \$7 million in net proceeds and interest earnings must be transferred to the Oregon Business Development Department for deposit in the Brownfields Redevelopment Fund established in ORS 285A.188 for the purposes described in ORS 285A.185 and 285A.188.

(3) The Legislative Assembly finds that the use of lottery bond proceeds will create jobs, further economic development, finance public education or restore and protect parks, beaches, watersheds and native fish and wildlife, and is authorized based on the following findings:

(a) Redevelopment of industrial-zoned brownfields improves the economy by returning the assessed value of the properties to the real market value for property taxation purposes; and

(b) The projects made possible through increased funding to evaluate, cleanup and redevelop brownfields properties create jobs and further economic development.

SECTION 6. (1) For the biennium beginning July 1, 2015, at the request of the Oregon Department of Administrative Services, in consultation with the Department of Transportation, the State Treasurer is authorized to issue lottery bonds pursuant to ORS 286A.560 to 286A.585 in an amount that produces \$45 million in net proceeds and interest earnings for the purpose described in subsection (2) of this section, plus an additional amount estimated by the State Treasurer to be necessary to pay bond-related costs.

(2) Net proceeds of lottery bonds issued pursuant to this section and interest earnings must be transferred to the Department of Transportation for deposit in the Multimodal Transportation Fund established under ORS 367.080 in an amount sufficient to provide \$45 million for the department to finance grants and loans for transportation projects as provided in ORS 367.080 to 367.086.

(3) **Bond-related costs for the lottery bonds authorized by this section must be paid from the gross proceeds of the lottery bonds and from allocations for the purposes of ORS 286A.576 (1)(c).**

(4) **The Legislative Assembly finds that issuing lottery bonds to finance transportation projects pursuant to this section is essential to promoting the state's economic development and the use of lottery bond proceeds is authorized based on the following findings:**

(a) **There is an urgent need to improve and expand publicly owned and privately owned transportation infrastructure to support economic development in this state.**

(b) **A safe, efficient and reliable transportation network supports the long-term economic development and livability of this state.**

(c) **A multimodal network of transportation options moves people and goods efficiently.**

(d) **Local governments and private sector businesses often lack capital and the technical capacity to undertake multimodal transportation projects.**

(e) **Public financial assistance can stimulate industrial growth and commercial enterprise and promote employment opportunities in this state.**

(f) **Public investment in transportation infrastructure will create jobs and further economic development in this state.**

(g) **The use of lottery bond proceeds as provided in this section will create jobs, further economic development, finance public education or restore and protect parks, beaches, watersheds and native fish and wildlife within Oregon, and issuance of lottery bonds for the purpose described in this section is therefore an appropriate use of state lottery funds under section 4, Article XV, of the Oregon Constitution, and ORS 461.510.**

SECTION 6a. If House Bill 2274 becomes law, section 6 of this 2015 Act is amended to read:

Sec. 6. (1) For the biennium beginning July 1, 2015, at the request of the Oregon Department of Administrative Services, in consultation with the Department of Transportation, the State Treasurer is authorized to issue lottery bonds pursuant to ORS 286A.560 to 286A.585 in an amount that produces \$45 million in net proceeds and interest earnings for the purpose described in subsection (2) of this section, plus an additional amount estimated by the State Treasurer to be necessary to pay bond-related costs.

(2) Net proceeds of lottery bonds issued pursuant to this section and interest earnings must be transferred to the Department of Transportation for deposit in the [*Multimodal Transportation*] **Connect Oregon** Fund established under ORS 367.080 in an amount sufficient to provide \$45 million for the department to finance grants [*and loans*] for transportation projects as provided in ORS 367.080 to 367.086.

(3) Bond-related costs for the lottery bonds authorized by this section must be paid from the gross proceeds of the lottery bonds and from allocations for the purposes of ORS 286A.576 (1)(c).

(4) The Legislative Assembly finds that issuing lottery bonds to finance transportation projects pursuant to this section is essential to promoting the state's economic development and the use of lottery bond proceeds is authorized based on the following findings:

(a) There is an urgent need to improve and expand publicly owned and privately owned transportation infrastructure to support economic development in this state.

(b) A safe, efficient and reliable transportation network supports the long-term economic development and livability of this state.

(c) A multimodal network of transportation options moves people and goods efficiently.

(d) Local governments and private sector businesses often lack capital and the technical capacity to undertake multimodal transportation projects.

(e) Public financial assistance can stimulate industrial growth and commercial enterprise and promote employment opportunities in this state.

(f) Public investment in transportation infrastructure will create jobs and further economic development in this state.

(g) The use of lottery bond proceeds as provided in this section will create jobs, further economic development, finance public education or restore and protect parks, beaches, watersheds and

native fish and wildlife within Oregon, and issuance of lottery bonds for the purpose described in this section is therefore an appropriate use of state lottery funds under section 4, Article XV, of the Oregon Constitution, and ORS 461.510.

SECTION 7. To the extent that proposed transportation projects meet the qualifications established by the Oregon Transportation Commission by rule, the commission shall allocate at least 10 percent of the net proceeds of the lottery bonds authorized by section 6 of this 2015 Act to each region described in this section. For purposes of this section, the regions are as follows:

- (1) Region one consists of Clackamas, Hood River, Multnomah and Washington Counties.
- (2) Region two consists of Benton, Clatsop, Columbia, Lane, Lincoln, Linn, Marion, Polk, Tillamook and Yamhill Counties.
- (3) Region three consists of Coos, Curry, Douglas, Jackson and Josephine Counties.
- (4) Region four consists of Crook, Deschutes, Gilliam, Jefferson, Klamath, Lake, Sherman, Wasco and Wheeler Counties.
- (5) Region five consists of Baker, Grant, Harney, Malheur, Morrow, Umatilla, Union and Wallowa Counties.

SECTION 8. (1) For the biennium beginning July 1, 2015, at the request of the Oregon Department of Administrative Services, after the department consults with the Housing and Community Services Department, the State Treasurer is authorized to issue lottery bonds pursuant to ORS 286A.560 to 286A.585 in an amount that produces \$20 million in net proceeds and interest earnings for the purposes described in subsection (2) of this section, plus an additional amount estimated by the State Treasurer to be necessary to pay bond-related costs.

(2) Net proceeds of lottery bonds issued under this section in an amount sufficient to provide \$20 million in net proceeds and interest earnings must be transferred to the Housing and Community Services Department for deposit in the Housing for Mental Health Fund, established in section 9 of this 2015 Act, to provide financial assistance to aid in the development, acquisition, renovation or improvement of affordable housing for Oregonians who have mental illnesses or addiction disorders.

(3) The Legislative Assembly finds that the use of lottery bond proceeds will create jobs, further economic development, finance public education or restore and protect parks, beaches, watersheds and native fish and wildlife, and is authorized based on the following findings:

(a) Individuals who have mental illnesses or addiction disorders increase their potential for self-sufficiency and use fewer public resources when they have access to safe, affordable rental housing.

(b) Having housing for at-risk populations is essential to Oregon's healthy economic growth.

(c) A severe shortage of affordable housing exists in Oregon, and market indicators demonstrate a growing gap between the supply of and demand for quality affordable housing.

SECTION 9. (1) The Housing for Mental Health Fund is established in the State Treasury, separate and distinct from the General Fund. The Housing for Mental Health Fund consists of moneys deposited in the fund under section 8 of this 2015 Act and may include moneys appropriated, allocated, deposited or transferred to the fund by the Legislative Assembly or otherwise and interest earned on moneys in the fund.

(2) Moneys in the fund are continuously appropriated to the Housing and Community Services Department for disbursement for the purposes set forth in section 8 of this 2015 Act.

SECTION 10. (1) For the biennium beginning July 1, 2015, at the request of the Oregon Department of Administrative Services, after the department consults with the Higher Education Coordinating Commission, the State Treasurer is authorized to issue lottery bonds pursuant to ORS 286A.560 to 286A.585 in an amount that produces \$1.5 million in net pro-

Act [of this 2013 Act] and may include fees, revenues or other income deposited into the fund by the Legislative Assembly.

(2) Moneys in the fund are continuously appropriated to the Oregon Business Development Department for disbursement for the purposes set forth in section 5, **chapter 786, Oregon Laws 2013, and section 26 of this 2015 Act** [of this 2013 Act].

SECTION 28. (1) For the biennium beginning July 1, 2015, at the request of the Oregon Department of Administrative Services, after the department consults with the Oregon Business Development Department, the State Treasurer is authorized to issue lottery bonds pursuant to ORS 286A.560 to 286A.585 in an amount that produces \$1,562,157 in net proceeds and interest earnings for the purpose described in subsection (2) of this section, plus an additional amount estimated by the State Treasurer to be necessary to pay bond-related costs.

(2) Net proceeds of lottery bonds issued under this section in an amount sufficient to provide \$1,562,157 in net proceeds and interest earnings must be transferred to the Oregon Business Development Department for deposit in the Brookings Harbor Dock Fund established under section 28a of this 2015 Act for distribution to the Port of Brookings Harbor for the purpose of repairing and improving docks owned by the port.

(3) The Legislative Assembly finds that the use of lottery bond proceeds will create jobs, further economic development, finance public education or restore and protect parks, beaches, watersheds and native fish and wildlife, and is authorized based on the following findings:

(a) Docks are an integral part of the commercial and industrial infrastructure of this state.

(b) Repair and improvement of docks will promote economic development within this state.

SECTION 28a. (1) The Brookings Harbor Dock Fund is established in the State Treasury, separate and distinct from the General Fund. Interest earned on moneys in the Brookings Harbor Dock Fund shall be credited to the fund. The Brookings Harbor Dock Fund consists of moneys deposited in the fund under section 28 of this 2015 Act and may include fees, revenues or other income deposited into the fund by the Legislative Assembly.

(2) Moneys in the fund are continuously appropriated to the Oregon Business Development Department for purposes described in section 28 of this 2015 Act.

SECTION 29. (1) For the biennium beginning July 1, 2015, at the request of the Oregon Department of Administrative Services, after the department consults with the Department of Transportation and the Oregon International Port of Coos Bay, the State Treasurer is authorized to issue lottery bonds pursuant to ORS 286A.560 to 286A.585 in an amount that produces \$10 million in net proceeds and interest earnings for the purpose described in subsection (2) of this section, plus an additional amount estimated by the State Treasurer to be necessary to pay bond-related costs.

(2) Net proceeds of lottery bonds issued under this section in an amount sufficient to provide \$10 million in net proceeds and interest earnings must be transferred to the Department of Transportation for deposit in the DOT Economic Development Distributions Fund established in section 24, chapter 786, Oregon Laws 2013, for distribution to the Oregon International Port of Coos Bay for the purpose of acquiring, constructing or improving the Coos Bay rail link, as defined in ORS 777.915.

(3) The Legislative Assembly finds that the use of lottery bond proceeds will create jobs, further economic development, finance public education or restore and protect parks, beaches, watersheds and native fish and wildlife, and is authorized based on the finding that improvements in multimodal transportation systems are necessary to facilitate the flow of goods and services to national and international markets through the deepwater port at Coos Bay.

SECTION 30. (1) For the biennium beginning July 1, 2015, at the request of the Oregon Department of Administrative Services, after the department consults with the State Parks

Enrolled Senate Bill 501

Sponsored by Senator MONNES ANDERSON, Representatives GORSEK, PILUSO

CHAPTER

AN ACT

Relating to state financial administration; creating new provisions; amending ORS 291.278, 293.701, 336.431, 348.696, 357.195, 418.330, 418.335, 418.340, 461.559 and 471.810 and section 4, chapter 578, Oregon Laws 2013, section 3, chapter 20, Oregon Laws 2015 (Enrolled Senate Bill 605), section 2, chapter 459, Oregon Laws 2015 (Enrolled Senate Bill 779), and section 2, chapter 600, Oregon Laws 2015 (Enrolled Senate Bill 5520); repealing sections 7, 8 and 9, chapter 25, Oregon Laws 2015 (Enrolled House Bill 5017); and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

TASK FORCE ON THE CAPITAL CONSTRUCTION BUDGET PROCESS

SECTION 1. (1) **The Task Force on the Capital Construction Budget Process is established. The task force shall consist of:**

- (a) **The cochairs of the Joint Committee on Ways and Means;**
 - (b) **One member of the Senate appointed by the President of the Senate and who is a member of a different political party from the Senate cochair of the joint committee;**
 - (c) **One member of the House of Representatives appointed by the Speaker of the House of Representatives and who is a member of a different political party from the House cochair of the joint committee;**
 - (d) **The Legislative Fiscal Officer; and**
 - (e) **The Director of the Oregon Department of Administrative Services or a designee of the Director of the Oregon Department of Administrative Services.**
- (2) **The task force shall:**
- (a) **Create a current inventory of state-owned buildings, including a description of the condition of each building;**
 - (b) **Review existing statutory provisions governing the process of developing the capital construction portion of the state budget, including but not limited to provisions in ORS chapters 291 and 293;**
 - (c) **Identify current statutory provisions relating to the capital construction portion of the state budget that are outdated, are unnecessary or need modification;**
 - (d) **Identify new provisions that would aid in the development of the capital construction portion of the state budget;**
 - (e) **Identify and recommend a long-range process for determining and implementing future capital construction needs and priorities for this state;**

[A] *The amount paid per meal by the school district to purchase the Oregon food products; or*
[B] *Fifteen cents for every school lunch that is served as part of the United States Department of Agriculture's National School Lunch Program and that uses Oregon food products.*

[C] *A school district that receives moneys for reimbursement as provided by paragraph (b) of this subsection:]*

[A] *Must use the moneys to purchase foods produced or processed in Oregon; and*

[B] *May not use the moneys to supplant purchases of food products with federal moneys, but may use the moneys to pay for the difference in cost between food products that are of higher quality and food products that are allowed to be purchased with federal moneys.]*

(4)(a) Based on a competitive process, the department shall provide grants to school districts or nonprofit organizations, or commodity commissions or councils organized under ORS 576.051 to 576.455 or ORS chapter 577 or 578, to assist in paying the costs incurred to provide food-based, agriculture-based or garden-based educational activities in the school district.

[4] **(b)** *[If a school district receives any moneys under this section for educational activities, the school district]* **An entity identified in paragraph (a) of this subsection that receives a grant under this subsection** shall use the moneys for costs directly associated with the educational activities, including staff time, travel costs and equipment purchased for the activities.

[5] *The Department of Education shall consult with the State Department of Agriculture to determine the recipients and amounts of grants awarded under this section.]*

[6] *The Department of Education may award a grant to a school district under this section only if the school district can demonstrate that the school district:]*

[a] *Has a program to purchase Oregon food products and a program to provide food-based, agriculture-based or garden-based educational activities; or*

[b] *Is developing the programs described in paragraph (a) of this subsection that the school district does not have at the time of application.]*

[7] **(c)** When awarding grants under this [section,] **subsection**, preference shall be given to [school districts] **entities that propose educational activities that:**

[a] *Propose farm-to-school projects or school garden projects that:]*

(A) *Are well designed;*

[B] *Incorporate positive changes in food purchasing;]*

[C] **(B)** *Promote healthy food activities;*

[D] **(C)** *Have clear educational objectives;*

[E] **(D)** *Involve parents or the community; [and]*

[F] *Have high potential for job creation;]*

(E) Are connected to a school district's farm-to-school procurement activities; and

(F) Are culturally relevant to the students being served by the grant moneys.

(d) The department must ensure that the recipients of grants under this subsection:

[b] **(A)** *Represent a variety of school sizes and geographic locations; and*

[c] **(B)** *Serve a high percentage of children who qualify for free or reduced price school meals under the United States Department of Agriculture's National School Lunch Program.*

[8] **(5)** *The Department of Education shall consult with the State Department of Agriculture to:*

(a) *Develop rules and standards related to the grants awarded under this section.*

(b) Determine the recipients and amounts of grants awarded under this section.

[9] **(6)** *The Department of Education may expend for the administrative costs incurred under this section no more than two percent of all moneys received by the department for the grant program.*

DEPARTMENT OF TRANSPORTATION

SECTION 14. (1) In addition to and not in lieu of any other allocation, there is allocated to Multnomah County, for the biennium beginning July 1, 2015, out of moneys described in section 5 (6), chapter ___, Oregon Laws 2015 (Enrolled House Bill 5040), the amount of \$3,900,000 which may be expended for the construction of operational improvements on Cornelius Pass Road.

“(2) In addition to and not in lieu of any other allocation, there is allocated to Washington County, for the biennium beginning July 1, 2015, out of moneys described in section 5 (6), chapter ___, Oregon Laws 2015 (Enrolled House Bill 5040), the amount of \$5,000,000 which may be expended for the construction of safety improvement projects located on State Highway 47 at Verboort and Purdin Roads.

PUBLIC EMPLOYEES’ BENEFIT BOARD

SECTION 15. Notwithstanding ORS 243.167, the amount of \$120,000,000 is transferred from the Public Employees’ Revolving Fund to the General Fund for general governmental purposes. The transfer shall be made on May 1, 2017.

DEPARTMENT OF HUMAN SERVICES

SECTION 16. ORS 418.330 is amended to read:

418.330. (1) As used in this section:

(a) “Child” means:

(A) A person under 18 years of age;

(B) A person under 21 years of age if the Department of Human Services determines that the person has a mental or physical disability that warrants the continuation of assistance; or

(C) A person who has attained 18 years of age and:

(i) On whose behalf payments under this section were received prior to the person attaining 18 years of age, provided the person was at least 16 years of age at the time the payments commenced;

(ii) Has not attained 21 years of age; and

(iii)(I) Is completing secondary education or a program leading to an equivalent credential;

(II) Is enrolled in an institution or program that provides post-secondary or vocational education;

(III) Is participating in a program or activity designed to promote, or remove barriers to, employment;

(IV) Is employed for at least 80 hours per month; or

(V) Is incapable of doing any of the activities described in sub-sub-subparagraphs (I) to (IV) of this sub-subparagraph due to a medical condition, which incapability is supported by regularly updated documentation.

(b) “Child-caring agency” means:

(A) A child-caring agency as defined in ORS 418.205; and

(B) For a child who has attained 18 years of age, an independent residence facility established or certified under ORS 418.475 in which the child resides as an enrollee in an independent living program.

(c) “Nonrecurring adoption **or guardianship** expenses” means reasonable and necessary adoption **or guardianship** fees, court costs, attorney fees and other expenses that are directly related to the adoption of, **or establishment of a guardianship for**, a child with special needs and that are not incurred in violation of state or federal law.

(2) The department may make payments to adoptive parents **or guardians** on behalf of a child placed for adoption **or establishment of a guardianship** by the department, or **placed for adoption** by an approved child-caring agency, when the department determines:

(2) Moneys in the fund that are derived from profits, interest or other earnings traceable to a specific gift, legacy, devise, bequest, endowment or other donation shall be used in the same manner as the principal or corpus of the gift, legacy, devise, bequest, endowment or other donation.

(3) Moneys in the fund, including moneys in the Talking Book and Braille Library Endowment Fund subaccount if established pursuant to subsection (5) of this section, may, at the discretion of the State Library Board, be invested as provided in ORS 293.701 to 293.857.

[3] (4) The State Treasurer shall credit monthly to the fund any interest or other income derived from the fund or the investing thereof.

[4] (5) The [State Library] board may establish a Talking Book and Braille Library Endowment Fund as a subaccount of the State Library Donation Fund.

[5] (6) Moneys in the State Library Donation Fund are continuously appropriated to the State Library for use by, and support and maintenance of, the State Library. Claims against the fund shall be approved and warrants issued in the manner provided by law.

SECTION 24. ORS 293.701 is amended to read:

293.701. As used in ORS 293.701 to 293.857, unless the context requires otherwise:

(1) "Council" means the Oregon Investment Council.

(2) "Investment funds" means:

(a) Public Employees Retirement Fund referred to in ORS 238.660;

(b) Industrial Accident Fund referred to in ORS 656.632;

(c) Consumer and Business Services Fund referred to in ORS 705.145;

(d) Employment Department Special Administrative Fund referred to in ORS 657.822;

(e) Insurance Fund referred to in ORS 278.425;

(f) Funds under the control and administration of the Department of State Lands;

(g) Oregon Student Assistance Fund referred to in ORS 348.570;

(h) Moneys made available to the Commission for the Blind under ORS 346.270 and 346.540 or rules adopted thereunder;

(i) Forest Development Revenue Bond Fund referred to in ORS 530.147 and State Forestry General Obligation Bond Fund referred to in ORS 530.280;

(j) Oregon War Veterans' Fund referred to in ORS 407.495;

(k) Oregon War Veterans' Bond Sinking Account referred to in ORS 407.515;

(l) World War II Veterans' Compensation Fund;

(m) World War II Veterans' Bond Sinking Fund;

(n) Funds in the hands of the State Treasurer that are not required to meet current demands and that are invested in the Oregon Short Term Fund established under ORS 293.728 or in another commingled investment vehicle;

(o) State funds that are not subject to the control and administration of officers or bodies specifically designated by law;

(p) Funds derived from the sale of state bonds;

(q) Social Security Revolving Account referred to in ORS 237.490;

(r) Oregon University System Fund established by ORS 351.506 and the Higher Education Donation Fund established by ORS 351.130;

(s) Local Government Employer Benefit Trust Fund referred to in ORS 657.513;

(t) Elderly and Disabled Special Transportation Fund established by ORS 391.800;

(u) Education Stability Fund established by ORS 348.696;

(v) Deferred Compensation Fund established under ORS 243.411; [and]

(w) Trust for Cultural Development Account established under ORS 359.405[.]; and

(x) The State Library Donation Fund and the Talking Book and Braille Library Endowment Fund subaccount established under ORS 357.195.

(3) "Investment officer" means the State Treasurer in the capacity as investment officer for the council.

Enrolled
Senate Bill 5507

Printed pursuant to Senate Interim Rule 213.28 by order of the President of the Senate in conformance with pre-session filing rules, indicating neither advocacy nor opposition on the part of the President (at the request of Oregon Department of Administrative Services)

CHAPTER

AN ACT

Relating to state financial administration; creating new provisions; amending section 5, chapter 25, Oregon Laws 2015 (Enrolled House Bill 5017); repealing section 3, chapter 303, Oregon Laws 2015 (Enrolled Senate Bill 5528); and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$30,000,000 for the purposes for which the Emergency Board lawfully may allocate funds.

SECTION 2. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$120,000,000, to be allocated to state agencies for state employee compensation changes for the biennium beginning July 1, 2015.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2016, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 3. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Revenue, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$3,935,414 for the core system replacement project.

SECTION 4. Notwithstanding any other law limiting expenditures, the amount of \$25,929,440 is established for the biennium beginning July 1, 2015, for the core system replacement project, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Department of Revenue.

SECTION 5. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Revenue by section 1 (7), chapter 596, Oregon Laws 2015 (Enrolled House Bill 5035), for the biennium beginning July 1, 2015, is increased by \$3,684,413 for capital debt service and related costs for outstanding general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution for the core system replacement project.

SECTION 6. Notwithstanding any other law limiting expenditures, the amount of \$375,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for costs of issuance of general obligation bonds sold pursuant to Article XI-Q

SECTION 109. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 2 (7), chapter __, Oregon Laws 2015 (Enrolled House Bill 5016), for the biennium beginning July 1, 2015, is increased by \$700,000 for relief nurseries.

SECTION 110. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 2 (4), chapter __, Oregon Laws 2015 (Enrolled House Bill 5016), for the biennium beginning July 1, 2015, is increased by \$3,300,000 for the farm-to-school program.

SECTION 111. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (12), chapter __, Oregon Laws 2015 (Enrolled House Bill 5040), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter __, Oregon Laws 2015 (Enrolled House Bill 5040), collected or received by the Department of Transportation is increased by \$45,000,000 for the Connect Oregon VI program.

SECTION 112. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (14), chapter __, Oregon Laws 2015 (Enrolled House Bill 5040), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter __, Oregon Laws 2015 (Enrolled House Bill 5040), collected or received by the Department of Transportation is increased by \$10,000,000 for Coos Bay Rail Link.

SECTION 113. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (17), chapter __, Oregon Laws 2015 (Enrolled House Bill 5040), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter __, Oregon Laws 2015 (Enrolled House Bill 5040), collected or received by the Department of Transportation is increased by \$1,354,734 for bond issuance costs.

SECTION 114. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Human Services, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$1,437,494 for the statewide adult abuse data and report writing system.

SECTION 115. Notwithstanding any other law limiting expenditures, the amount of \$3,300,000 is established for the biennium beginning July 1, 2015, for the statewide adult abuse data and report writing system, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Department of Human Services.

SECTION 116. Notwithstanding any other law limiting expenditures, the amount of \$55,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for the costs of issuance of general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Department Human Services for the capital debt service and related costs program.

SECTION 117. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Human Services, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$839,543, which may be expended for capital debt service

and related costs for outstanding general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution for the statewide adult abuse data and report writing system.

SECTION 118. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Transportation by section 1, chapter __, Oregon Laws 2015 (Enrolled House Bill 5040), for the biennium beginning July 1, 2015, for the Public Transit Division's Elderly and People with Disabilities Transportation Program, is increased by \$130,000.

SECTION 119. Notwithstanding any other law limiting expenditures, the amount of \$126,210,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from bond proceeds and other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Education from the proceeds of Article XI-P general obligation bonds for the purposes of matching grants to school districts for capital costs associated with acquisition, construction, improvement, remodeling, furnishing, equipping, maintenance or repair and the costs of issuance of the bonds.

SECTION 120. Notwithstanding any other provision of law, the General Fund appropriation made to the State Forestry Department by section 1 (1), chapter __, Oregon Laws 2015 (Enrolled House Bill 5019), is increased by \$809,377 for sage grouse habitat protection and improvement.

SECTION 121. In addition to and not in lieu of any other appropriation, there is appropriated to the State Department of Fish and Wildlife, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$500,000 for sage grouse habitat protection and improvement.

SECTION 122. In addition to and not in lieu of any other appropriation, there is appropriated to the Higher Education Coordinating Commission, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$62,300 for use by Oregon Solutions at Portland State University to staff the Task Force on the Willamette Falls Navigation Canal and Locks.

SECTION 123. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Human Services by section 1 (3), chapter __, Oregon Laws 2015 (Enrolled House Bill 5026), for the biennium beginning July 1, 2015, for aging and people with disabilities and intellectual/developmental disabilities programs, is increased by \$1,800,000 for options counseling.

SECTION 124. Notwithstanding any other provision of law, the authorized appropriations and expenditure limitations for the biennium beginning July 1, 2015, for the following agencies and programs are changed by the amounts specified:

(1) ADMINISTRATION.

Agency/Program/Funds	2015 Oregon Laws Chapter/ Section	Adjustment
Oregon Advocacy Commissions		
Office:		
Operating Expenses		
General Fund	HB 5001 1	-\$2,330
Oregon Department of		

Other funds	SB 5516 2(5)	-66,928
Federal funds	SB 5516 3(3)	-11,527
Defense of Criminal Conviction		
General Fund	SB 5516 1(5)	-2,211,844
Child Support Division		
General Fund	SB 5516 1(6)	-197,906
Other funds	SB 5516 2(8)	-229,403
Federal funds	SB 5516 3(4)	-736,181
Office of Attorney General and Administration		
Other funds	SB 5516 2(1)	-332,764
General counsel		
Other funds	SB 5516 2(6)	-202,056
Trial		
Other funds	SB 5516 2(7)	-239,340
Oregon Military Department: Administration		
General Fund	HB 5032 1(1)	-915,813
Operations		
General Fund	HB 5032 1(2)	-4,944
Federal funds	HB 5032 3(1)	-3,276
Emergency Management		
General Fund	HB 5032 1(3)	-96
Other funds	HB 5032 2(3)	-6,003
Federal funds	HB 5032 3(2)	-1,233
Community Support		
Other funds	HB 5032 2(4)	-192
Federal funds	HB 5032 3(3)	-807
Capital Debt Service and Related Costs		
General Fund	HB 5032 1(5)	-151,493
Department of Public Safety Standards and Training: Operations		
Other funds	SB 5534 2(1)	-237,875
Oregon Youth Authority: Operations		
General Fund	SB 5542 1(1)	-933,641
Federal funds	SB 5542 3	-34,152
Debt Service		
General Fund	SB 5542 1(5)	-177,860

(10) TRANSPORTATION.

	2015	
	Oregon Laws	
	Chapter/	
Agency/Program/Funds	Section	Adjustment

Oregon Department of Aviation:

Operations

Other funds HB 5004 1(1) -\$7,256

Department of Transportation:

Maintenance and Emergency

Relief Program

Other funds HB 5040 5(2) -658,900

Preservation Program

Other funds HB 5040 5(3) -1,215

Bridge Program

Other funds HB 5040 5(4) -3,821

Operations Program

Other funds HB 5040 5(5) -25,203

Modernization Program

Other funds HB 5040 5(6) -49,426

Special Programs

Other funds HB 5040 5(7) -205,840

Local Government Program

Other funds HB 5040 5(8) -983

Driver and Motor Vehicle

Services

Other funds HB 5040 5(9) -176,976

Motor Carrier Transportation

Other funds HB 5040 5(10) -13,370

Transportation Program

Development

Other funds HB 5040 5(11) -32,257

Federal funds HB 5040 6(3) -106,176

Central Services

Other funds HB 5040 5(16) -8,636,548

SECTION 125. This 2015 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2015 Act takes effect on its passage.

Passed by Senate July 6, 2015

.....
Lori L. Brocker, Secretary of Senate

.....
Peter Courtney, President of Senate

Passed by House July 6, 2015

.....
Tina Kotek, Speaker of House

Received by Governor:

.....M,....., 2015

Approved:

.....M,....., 2015

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....M,....., 2015

.....
Jeanne P. Atkins, Secretary of State

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Rep. Buckley

Joint Committee On Ways and Means

Action: Do Pass.

Action Date: 07/03/15

Vote:

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whitsett, Williamson

Exc: 1 - Whisnant

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

Prepared By: Linda Ames and Linda Gilbert, Legislative Fiscal Office

Reviewed By: Ken Rocco, Legislative Fiscal Office

Agency: Emergency Board

Biennium: 2015-17

Agencies: Various

Biennium: 2013-15

Budget Summary*

Oregon Youth Authority

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
General Fund Debt Service	-	-	\$ 3,115,428	\$ 3,115,428
Other Funds	-	-	\$ 1,055,565	\$ 1,055,565
Federal Funds Debt Service Nonlimited	-	-	\$ 1	\$ 1

TRANSPORTATION PROGRAM AREA

Department of Transportation

General Fund	-	-	\$ 130,000	\$ 130,000
Other Funds	-	-	\$ 56,354,734	\$ 56,354,734

2015-17 Budget Summary

General Fund Total			\$ 299,585,923	\$ 299,585,923
Lottery Funds Total			\$ 69,673,319	\$ 69,673,319
Other Funds Limited Total			\$ 833,758,158	\$ 833,758,158
Other Funds Nonlimited Total			\$ 221,523,642	\$ 221,523,642
Federal Funds Limited Total			\$ 18,916,679	\$ 18,916,679
Federal Funds Nonlimited Total			\$ 1	\$ 1

*** Excludes Capital Construction**

The Subcommittee approved nine position reclassifications in the Forensic Services division and one position reclassification in the Administrative Services division. These position reclassifications will better address workload issues associated with evidence handling and chain of custody in the laboratories, will properly align workload and responsibilities in the Administrative Services division, and do not require additional expenditure limitation to accomplish.

Federal Funds expenditure limitation is increased by \$1,163 in the administrative services, agency support, criminal justice information services, and the office of the State Fire Marshal to balance expenditures to federal grant revenues.

Oregon Youth Authority

Article XI-Q bond issuance totaling \$49 million for the 10-Year Strategic Facilities Plan is approved in House Bill 5005. House Bill 5006 authorizes Other Funds capital construction expenditure limitation in the same amount. \$33 million of the bonds will be sold in 2016 and the rest in 2017. General Fund Debt Service in 2015-17 is \$3,115,428, approved in this bill. Other Funds expenditure limitation in the amount of \$1,055,565 for cost of issuance expense is also included in this bill. Debt Service in 2017-19 will be \$8.6 million.

A \$1 placeholder for Federal Funds Debt Service Nonlimited is added; it was not included in the agency's budget report. The dollar acts as a base in the event the state needed to issue taxable bonds. If such bonds were issued, the federal Build America Bonds program could offset part of the additional associated interest costs.

TRANSPORTATION

Department of Aviation

The Subcommittee approved the move of 0.20 FTE from the Operations program to the Search and Rescue program in the Department of Aviation. This shift aligns staff and resources in the Search and Rescue program. Other Funds expenditure limitation is reduced by \$22,537 in the Operations Division and is increased in the Search and Rescue Division in the same amount.

Department of Transportation

The Subcommittee approved the increase of \$130,000 General Fund for the Oregon Department of Transportation's Seniors and People with Disabilities Transportation Program; the funding is part of a commitment to spending on senior programs that originated in the 2013 special session. This program distributes funds to counties, transit districts, and tribes that provide transportation services for older adults and people with disabilities.

The Subcommittee approved an increase in Other Funds expenditure limitation in ODOT's Transportation Program Development section of \$45,000,000 in lottery bond proceeds for ConnectOregon VI. In addition, the limitation is increased by \$653,540 for cost of issuance expenses. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2015-17 is \$8,317,100 Lottery Funds.

Other Funds expenditure limitation is increased in the Rail Division by \$10,000,000 for lottery bond proceeds for the Coos Bay Rail line. In addition, the limitation is increased by \$226,194 for cost of issuance expenses. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2015-17 is \$1,865,288 Lottery Funds.

The Subcommittee approved an Other Funds expenditure limitation of \$475,000 for cost of issuance of \$35,000,000 in General Obligation bonds for seven highway safety improvement projects. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2015-17 is \$5,135,799 General Fund.

The measure gives approval to the agency to move four positions (4.00 FTE) from the Information Services Branch to the Procurement Branch within ODOT's Central Services Division to align purchasing functions agency-wide.

Adjustments to 2013-15 Budgets

Oregon Health Authority

Other Funds expenditure limitation for the Public Employees' Benefit Board for the 2013-15 biennium was increased by \$45 million. This will allow the agency to pay premiums and claims costs for the rest of the biennium.

Department of Land Conservation and Development

The Subcommittee approved the reduction of the General Fund appropriation made to the Department of Land Conservation and Development for the Southern Oregon Regional Pilot Program (SORPP) in the agency's 2013-15 budget (Senate Bill 5530, 2013) in the amount of \$194,000 and the re-establishment of that amount as a one-time General Fund appropriation in the 2015-17 budget. The funding is a portion of the amount established by policy option package 107 in the agency's 2013-15 budget for the purpose of carrying out Executive Order 12-07 that the agency will not expend during the 2013-15 biennium and that the grant recipient counties have requested to be moved forward to the 2015-17 biennium to allow additional time for the grant-funded work to be completed.

Commission on Judicial Fitness and Disability

The Subcommittee transferred \$5,000 of General Fund from administration to extraordinary expenses in the 2013-15 biennium budget, to fund costs directly associated with the investigation of complaints and the prosecution of cases.

Enrolled
Senate Bill 5701

Sponsored by JOINT COMMITTEE ON WAYS AND MEANS

CHAPTER

AN ACT

Relating to state financial administration; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (1), chapter 694, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds collected or received by the Oregon Business Development Department, is increased by \$61,227 for business, innovation and trade.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 694, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department, is increased by \$443,641 for business, innovation and trade.

(3)(a) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Business Development Department by section 1 (2), chapter 694, Oregon Laws 2015, for the biennium beginning July 1, 2015, for debt service, is decreased by \$1,328,407.

(b) Notwithstanding any other law limiting expenditures, the amount of \$1,330,500 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department, for general obligation bond debt service.

(4) Notwithstanding any other law limiting expenditures, the amount of \$400,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for Infrastructure Finance Authority for redevelopment of the Port of Port Orford Cannery Building.

(5) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (6), chapter 694, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department for Infrastructure Finance Authority, is increased by \$260,514 for administration of seismic rehabilitation grants.

(6) Notwithstanding any other law limiting expenditures, the amount of \$100,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of ex-

penses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for Infrastructure Finance Authority for a Willamette Valley Intermodal Hub Feasibility Study.

(7) Notwithstanding any other law limiting expenditures, the amount of \$200,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for business, innovation and trade for the Oregon Wave Energy Trust.

(8) Notwithstanding any other law limiting expenditures, the amount of \$1 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department, for business, innovation and trade for the American Manufacturing Innovation District.

SECTION 2. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (1), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds, other than those described in sections 6 and 9, chapter 759, Oregon Laws 2015, collected or received by the Department of Education, for operations, is increased by \$7,130,223 for a charter schools grant.

SECTION 3. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 2 (4), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, to be distributed as grants-in-aid, for program costs and to purchase services for breakfast and summer food programs, is decreased by \$51,458.

SECTION 4. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 1 (1), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, for operations, is increased \$51,458 for breakfast and summer food program administration.

SECTION 5. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (1), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds, other than those described in sections 6 and 9 of chapter 759, Oregon Laws 2015, collected or received by the Department of Education for operations, is increased by \$1,160,860 for child nutrition grants.

SECTION 6. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 7 (3), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of grants-in-aid, program costs, and purchased services from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Education for programs other than those specified in sections 4 and 9, chapter 759, Oregon Laws 2015, is increased by \$515,200 for all other grants for the increase in the number of number of students participating in the Hospital Program.

SECTION 7. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 658, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Public Safety Standards and Training for operations, is increased by \$959,000 for developing and disseminating research-based community policing skills through the Oregon Center for Policing Excellence.

SECTION 8. Notwithstanding any other provision of law, the General Fund appropriation made to the State Forestry Department by section 1 (1), chapter 809, Oregon Laws 2015, for

the biennium beginning on July 1, 2015, is increased by \$23,115,122 for the payment of emergency firefighting costs associated with the 2015 forest fire season.

SECTION 9. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter 809, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds from the United States Forest Service for fire protection and for research projects, but excluding lottery funds and federal funds not described in section 2, chapter 809, Oregon Laws 2015, collected or received by the State Forestry Department, is increased by \$56,334,408 for the payment of emergency firefighting costs associated with the 2015 forest fire season.

SECTION 10. Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 5 (1), chapter 809, Oregon Laws 2015, for the biennium beginning July 1, 2015, for allocation to the State Forestry Department fire protection expenses, is decreased by \$2,054,823.

SECTION 11. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 329, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Department of Aviation, is increased by \$265,000 to purchase grant management software.

SECTION 12. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (2), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is increased by \$6,231,467 for repair, response and clean-up expenses incurred during the 2015 fire season in Oregon.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (11), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is increased by \$32,257 for state government service charges.

(3) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (3), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds other than those described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is increased by \$106,176 for state government service charges.

(4) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (11), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is decreased by \$23,884 for state government service charges.

(5) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (13), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds

not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is decreased by \$315 for state government service charges.

(6) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (4), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds other than those described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is decreased by \$395 for state government service charges.

(7) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (14), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is decreased by \$7,423 for state government service charges.

(8) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (5), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds other than those described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is decreased by \$105,544 for state government service charges.

(9) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (15), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is decreased by \$635 for state government service charges.

(10) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (6), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds other than those described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is decreased by \$237 for state government service charges.

SECTION 13. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (17), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is decreased by \$1,354,734 for bond issuance costs.

SECTION 14. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (12), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is increased by \$653,540 for bond issuance costs.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (14), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is increased by \$226,194 for bond issuance costs.

(3) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (5), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is increased by \$475,000 for bond issuance costs.

SECTION 15. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Transportation by section 2, chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, for debt service on the State Radio Project, is decreased by \$5,194,781.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Transportation by section 4, chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$47,835 for the Department of Motor Vehicles' veteran information sharing with the Department of Veterans' Affairs.

SECTION 16. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter 594, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys, or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter 594, Oregon Laws 2015, collected or received by the Oregon Military Department, is increased by \$2,442,000.

SECTION 17. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (4), chapter 335, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of State Lands, is increased by \$85,919.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 335, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds, collected or received by the Department of State Lands, is increased by \$214,502.

SECTION 18. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 335, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of State Lands, is decreased by \$176,890.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (4), chapter 335, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of State Lands, is increased by \$176,890.

SECTION 19. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 606, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Criminal Justice Commission, is increased by \$370,000.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter 606, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds collected or received by the Oregon Criminal Justice Commission, is decreased by \$370,000.

to be transferred by the Oregon Watershed Enhancement Board for activities and projects to implement Article XV, section 4b, of the Oregon Constitution, is increased by \$139,017.

SECTION 87. Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 1, chapter 837, Oregon Laws 2015, for the biennium beginning July 1, 2015, is increased by \$2,000,000 for general government purposes.

SECTION 88. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 747, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for operations, from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 2, chapter 747, Oregon Laws 2015, collected or received by the Housing and Community Services Department, is increased by \$2,554,868 for preservation of existing affordable housing and cost of issuance.

SECTION 89. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 595, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Public Employees Retirement System, is increased by \$1,255,601 for the Information Technology Division for the individual account program project.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 595, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Public Employees Retirement System, is increased by \$1,659,976 for the Information Technology Division for the technology debt project.

SECTION 90. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4, chapter 837, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 4, chapter 837, Oregon Laws 2015, collected or received by the Department of Revenue, is increased by \$874,747 for the core system replacement project.

SECTION 91. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (8), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, for the local government program, is increased by \$2,051,804 for the Juntura Cut-Off Road project and the cost of issuing bonds.

SECTION 92. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education to be distributed as grants-in-aid, for program costs and to purchase services, by section 2 (7), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, for other early learning programs, is increased by \$300,000 for relief nurseries.

SECTION 93. Notwithstanding any other law limiting expenditures, the amount of \$80,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for the costs of issuance of general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution from fees, moneys, or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery

General Fund	Ch. 332 1	+258,174
Oregon Criminal Justice Commission:		
General Fund	Ch. 606 1	+94,842
Federal funds	Ch. 606 3	+2,675
Oregon Military Department:		
General Fund	Ch. 594 1(1)	+96,440
General Fund	Ch. 594 1(2)	+177,487
General Fund	Ch. 594 1(3)	+56,618
Other funds	Ch. 594 2(1)	+86,227
Other funds	Ch. 594 2(2)	+136,457
Other funds	Ch. 594 2(3)	+167,945
Other funds	Ch. 594 2(4)	+87,681
Federal funds	Ch. 594 3(1)	+1,945,047
Federal funds	Ch. 594 3(2)	+218,172
Federal funds	Ch. 594 3(3)	+263,042
State Board of Parole and Post-Prison Supervision:		
General Fund	Ch. 304 1	+232,938
Department of State Police:		
General Fund	Ch. 696 1(1)	+2,952,078
General Fund	Ch. 696 1(2)	+294,251
General Fund	Ch. 696 1(3)	+1,222,668
General Fund	Ch. 696 1(4)	+1,415,666
Other funds	Ch. 696 2(1)	+525,329
Other funds	Ch. 696 2(2)	+243,151
Other funds	Ch. 696 2(3)	+20,700
Other funds	Ch. 696 2(4)	+1,100,860
Federal funds	Ch. 696 3(1)	-568
Federal funds	Ch. 696 3(2)	+15,674
Federal funds	Ch. 696 3(3)	-1,336
Federal funds	Ch. 696 3(4)	+6,929
Lottery funds	Ch. 696 4	+169,055
Department of Public Safety Standards and Training:		
Other funds	Ch. 658 2(1)	+1,105,518
Federal funds	Ch. 658 3	+20,305
Department of Corrections:		
General Fund	Ch. 655 1(1)	+27,996,865
General Fund	Ch. 655 1(2)	+2,665,898
General Fund	Ch. 655 1(3)	+1,305,023
General Fund	Ch. 655 1(4)	+572,456
Other funds	Ch. 655 2(1)	+183,067
Other funds	Ch. 655 2(2)	+265,796
Other funds	Ch. 655 2(4)	+1,142
Oregon Youth Authority:		
General Fund	Ch. 617 1(1)	+6,397,310
Other funds	Ch. 617 2	+73,651
Federal funds	Ch. 617 3	+218,727

(10) TRANSPORTATION.

Agency/Program/Funds	2015 Oregon Laws Chapter/ Section	Adjustment
Oregon Department of Aviation:		
Other funds	Ch. 329 1(1)	+\$105,459
Other funds	Ch. 329 1(2)	+3,555
Other funds	Ch. 329 1(3)	+15,933
Other funds	Ch. 329 1(4)	+1,341
Federal funds	Ch. 329 2(1)	+10,784
Department of Transportation:		
General Fund	Ch. 761 1	-122
Other funds	Ch. 761 5(2)	+8,027,827
Other funds	Ch. 761 5(3)	+688,049
Other funds	Ch. 761 5(4)	+813,044
Other funds	Ch. 761 5(5)	+1,061,787
Other funds	Ch. 761 5(6)	+1,183,368
Other funds	Ch. 761 5(7)	+3,921,560
Other funds	Ch. 761 5(8)	+209,086
Other funds	Ch. 761 5(9)	+4,996,971
Other funds	Ch. 761 5(10)	+2,007,317
Other funds	Ch. 761 5(11)	+1,761,859
Other funds	Ch. 761 5(13)	+167,285
Other funds	Ch. 761 5(14)	+271,022
Other funds	Ch. 761 5(15)	+112,419
Other funds	Ch. 761 5(16)	+4,028,697
Federal funds	Ch. 761 6(2)	-16,487
Federal funds	Ch. 761 6(3)	+23,238
Federal funds	Ch. 761 6(6)	+57,854

SECTION 117. This 2016 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2016 Act takes effect on its passage.

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Rep. Buckley

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 02/25/16

Vote:

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, Nathanson, Rayfield, Read, Smith, Whisnant, Whitsett, Williamson

Exc: 1 - McLane

Senate

Yeas: 7 - Bates, Devlin, Johnson, Monroe, Roblan, Shields, Steiner Hayward

Nays: 4 - Girod, Hansell, Thomsen, Whitsett

Exc: 1 - Winters

Prepared By: Linda Ames and Theresa McHugh, Legislative Fiscal Office

Reviewed By: Daron Hill, Legislative Fiscal Office

Emergency Board; Various Agencies

Biennium: 2015-17

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Oregon Youth Authority</u>				
General Fund	\$ 291,989,720	\$ 298,387,030	\$ 6,397,310	2.2%
Other Funds	\$ 63,325,954	\$ 63,399,605	\$ 73,651	0.1%
Federal Funds	\$ 36,097,766	\$ 36,316,493	\$ 218,727	0.6%

TRANSPORTATION PROGRAM AREA

Department of Aviation

Other Funds	\$ 11,979,625	\$ 12,370,913	\$ 391,288	3.3%
Federal Funds	\$ 8,504,014	\$ 8,514,798	\$ 10,784	0.1%

Department of Transportation

General Fund	\$ 27,827,995	\$ 22,585,257	\$ (5,242,738)	-18.8%
Other Funds	\$ 3,275,943,658	\$ 3,313,477,220	\$ 37,533,562	1.1%
Federal Funds	\$ 110,110,886	\$ 110,175,491	\$ 64,605	0.1%

2015-17 Budget Summary

General Fund Total	\$ 17,716,499,549	\$ 17,780,417,528	\$ 63,917,979	0.4%
Lottery Funds Total	\$ 709,258,934	\$ 753,009,203	\$ 43,750,269	6.2%
Other Funds Total	\$ 14,023,753,360	\$ 14,377,069,073	\$ 353,315,713	2.5%
Other Funds Nonlimited Total	\$ 225,972,465	\$ 231,792,465	\$ 5,820,000	2.6%
Federal Funds Total	\$ 18,281,516,085	\$ 19,633,717,421	\$ 1,352,201,336	7.4%

* Excludes Capital Construction

The Subcommittee approved redirecting unused Junction City Correctional Institution bond funding and unneeded cost of issuance funds for various Department of Corrections bond sales to Other Funds debt service. The total Other Funds limitation is \$2,094,636.

Pilot project General Fund that was intended to be one-time is phased out from the Offender Management and Rehabilitation unit within the Department. The reduction is \$1,009,135.

Criminal Justice Commission

The Criminal Justice Commission was awarded \$370,000 in one-time grant funding from the U.S. Department of Justice, Office of Justice Programs and Bureau of Justice Assistance for technical assistance financing in support of Oregon's Justice Reinvestment implementation. The funds were made available to Oregon by a pass-through agreement with the Vera Institute of Justice, a private nonprofit research center for justice policy and practice. The funding was included in the agency's 2015-17 Federal Funds expenditure limitation, but because the Vera Institute is not a federal agency, the funding should have been included as Other Funds expenditure limitation. This technical adjustment increases Other Funds and decreases Federal Funds expenditure limitations by \$370,000.

Oregon Department of Justice

The Subcommittee approved an increase of \$254,493 Other Funds expenditure limitation for the Department of Justice (DOJ) Criminal Justice Division and the authorization of two limited duration positions (1.08 FTE) for the Fusion Center. Funding for the positions would come from two separate federal grants received by the Oregon Military Department Office of Emergency Management (State Homeland Security Program for \$121,334 and the Urban Area Security Initiative for \$133,159). The grants are one-time in nature and require no state matching funds.

The Subcommittee approved an increase of \$129,405 Other Funds expenditure limitation for the DOJ Criminal Justice Division and the authorization of one limited duration position (0.25 FTE) for a traffic safety resource prosecutor with an emphasis on marijuana. The position is funded for six months beginning in April of 2016. The source of the grant is the U.S. Department of Transportation National Highway Traffic Safety Administration received by the Oregon Department of Transportation.

The Subcommittee approved an increase of \$184,714 Other Funds expenditure limitation for the DOJ General Counsel Division and the authorization of one permanent full-time position (0.63 FTE) for a marijuana civil legal services attorney. The revenue source to support the attorney is the legal services rate billed to state agencies. The 2017-19 biennial cost of the position is \$316,891.

An increase of \$12,613,368 Federal Funds expenditure limitation for the DOJ Crime Victims Services Division, as well as the authorization of two limited duration positions (1.42 FTE) for an increase in Victim of Crime Act (VOCA) assistance funding was approved. The grant increase will add one-time funding to existing direct service/non-profit providers, district attorney prosecutor-based victim assistance programs, child assessment centers, and other system investments. These are formula grants that require no state matching funds; however, a federal requirement does require sub-grantees to provide 20% matching funds. According to the Department, for this request, no additional state funds will be required to help sub-grantees meet their matching funds requirement.

The Subcommittee approved \$676,971 General Fund for the establishment of an elder abuse program in the Criminal Justice Division. The program will be staffed by one permanent full-time Senior Assistant Attorney General (Elder Abuse Resource Prosecutor) (0.63 FTE) and two

Criminal Investigator positions (1.25 FTE). The positions will assist local law enforcement with elder abuse cases, as well as provide statewide outreach and training. Personal services costs for the positions total \$457,573 and services and supplies costs total \$219,398. The 2017-19 biennial cost of the program is estimated to be \$1.2 million General Fund.

A change in the preliminary schedule for the DOJ Child Support Division's Child Support Enforcement Automated System (CSEAS) information technology project, which was completed after the close of the 2015 session, has increased the total cost of ownership and impacted the project's 2015-17 legislatively adopted budget, resulting in a shortfall of bonding authority, expenditure limitation(s), and cash liquidity.

The original feasibility study for the CSEAS project estimated total development costs at \$92.7 million and recurring costs after development of \$23.6 million for a total cost of ownership (TCO) of \$116.3 million (through fiscal year 2026). The rebaselined TCO is now estimated at \$122.7 million, which includes \$12 million in ongoing operations and maintenance costs. The Subcommittee approved \$3,086,760 of Other Funds expenditure limitation for project costs, which is to be financed with Article XI-Q bonds approved in House Bill 5202, and the establishment of 10 permanent full-time positions (1.31 FTE). Four upward reclassifications of existing permanent full-time positions was also approved.

Unless otherwise approved by the Legislature or the Emergency Board, the positions budgeted for the project are established as permanent fulltime positions under the following conditions: (a) the positions will be abolished on or before the completion of the project; (b) the positions are to remain in the CSEAS program (i.e., CSEAS summary cross reference) and may not be transferred to any other program or used for any other purpose than the development of the CSEAS project; and (c) the positions may not be included in any permanent finance plan action.

The Subcommittee appropriated \$1,161,194 in additional General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in House Bill 5202. Other Funds expenditure limitation of \$123,240 is included for the cost of issuance of the bonds. The Subcommittee approved \$34,683 General Fund for repayment of interest costs for a short-term Treasury loan. The Department of Administrative Services was directed to unschedule \$3,086,760 Other Funds expenditure limitation (Article XI-Q bond project proceeds) and to schedule \$3,632,932 Other Funds and \$6,864,723 Federal Funds for the second quarter of calendar year 2016.

In absence of a comprehensive, integrated, and rebaselined master schedule, which is necessary to determine the project budget, and final Stage Gate 3 approval, the Subcommittee recommended a conservative, controlled release funding approach for the project. The recommendation provides full project funding through June 30, 2016, at which point the agency will need to request additional expenditure limitation from the Emergency Board. This recommendation will allow the agency to initially proceed to Stage Gate 3; however, the project should not operate for an extended period of time until "Stage Gate 3" review is officially completed and full endorsement granted. The Subcommittee adopted the Joint Legislative Committee on Information Management and Technology recommendations for the project.

The Subcommittee also approved the following budget note:

Budget Note:

The Department of Justice is to report at each meeting of the Emergency Board and the Interim Joint Committee on Information Management and Technology at each interim meeting with detailed project status reports (performance against plan) on the Child Support Enforcement Automated System (CSEAS). As part of the agency's report for the Emergency Board meeting in May of 2016, the agency is

to: (a) justify why an advisory steering committee is an appropriate form of governance; (b) provide a detailed cost-benefit analysis of the decision to use a private vendor vs. Department of Administrative Services State Data Center; (c) provide a justification for the indirect agency administrative charges to the CSEAS project, which may need to be repurposed and used for a general project contingency fund; and (d) report on improvements to quality assurance and agency status reporting.

Oregon Military Department

The Other Funds expenditure limitation for the Community Support program was increased, on a one-time basis, by \$2,442,000 for the reimbursement of firefighting expenditures incurred during the 2015 fire season.

The 2015-17 legislatively adopted budget inadvertently made a General Fund reduction to services and supplies that should have been applied to personal services. The reduction is \$57,929 within the Administration division. Moving it to the right budget category will enable the agency to correctly build the 2017-19 budget.

The Subcommittee approved \$80,000 Other Funds expenditure limitation for the purpose of paying cost of issuance expenses associated with Article XI-Q bond authority approved for rehabilitating facilities at the Umatilla Depot site to prepare it for use as a Regional Training Center. The Umatilla site will replace the facility currently used on the Western Oregon University campus.

Department of Public Safety Standards and Training

The Subcommittee approved an increase in Other Funds expenditure limitation of \$959,000 and the addition of three limited-duration positions (1.74 FTE) to support programs and activities in the Department of Public Safety Standards and Training's (DPSST) Center for Policing Excellence, funded by an Edward Byrne Memorial Justice Assistance Grant through the Criminal Justice Commission.

The agency's Federal Funds expenditure limitation was increased by \$2,497,563. This net-zero technical correction changes a revenue-only transfer between DPSST and the Department of Justice to a pass-through expenditure, a budgetary change required in order to ensure full reimbursement of costs related to the federal High Intensity Drug Trafficking Area program operated by the state Department of Justice.

The Subcommittee increased the agency's Other Funds expenditure limitation by \$2,790,195, and authorized twelve permanent positions (8.00 FTE) to add four basic police and two basic corrections classes to the agency's training calendar to meet demand during the 2015-17 biennium.

Oregon State Police

The Subcommittee increased the agency's General Fund appropriation by \$1,320,216 and increased its Other Funds expenditure limitation by \$6,911,613 for Federal Emergency Management Agency-reimbursable expenses incurred during numerous mobilizations coordinated by the State Fire Marshal during the 2015 fire season in Oregon.

The Subcommittee increased the agency's General Fund appropriation by \$1,000,000 and authorized 12 positions (6.63 FTE) to increase staff capacity and reduce wait times and backlogs in the Firearm Instant Check System program.

TRANSPORTATION

Department of Aviation

The Subcommittee approved an increase of \$265,000 in Other Funds expenditure limitation for the Operations Division to purchase grant management software to implement and manage the agency's grant-making program established by House Bill 2075 (2015).

Department of Transportation

The Subcommittee increased the agency's Other Funds expenditure limitation by \$6,231,467 to fund road repairs and clean-up expenses at seventeen sites across the state where wildfires damaged and forced the closure of roadways during the 2015 fire season. Other Funds expenditure limitation was increased in the Local Government program by \$2,000,000 toward reconstruction of the Juntura Cut-Off Road in Harney County, and by \$51,804 for cost of issuing the Lottery Bonds to finance the project.

A net-zero technical adjustment of \$1,354,734 was approved to move cost of issuance expenditure limitation for debt associated with highway safety improvements, the Coos Bay Rail Link, and ConnectOregon VI into the correct program budgets. A second net-zero technical adjustment of \$138,433 was approved to move legislatively-approved state government service charge reductions into the correct program budgets for the 2015-17 biennium.

The Subcommittee reduced the General Fund appropriation for debt service to the Department of Transportation by \$5,194,781. A bond sale anticipated for May, 2015 was postponed until May, 2016, reducing the debt service required in the 2015-17 biennium. General Fund was also reduced by \$47,835 to reflect the completion of the Driver and Motor Vehicles' veteran information sharing project with the Department of Veterans' Affairs.



Summary of Emergency Board Action

May 2016

The Legislative Emergency Board met on May 25, 2016 and considered an agenda of 62 items. The Emergency Board approved allocations from the general purpose Emergency Fund in response to eight separate requests, totaling \$2.6 million. Another four requests were allocated funds from special purpose appropriations made to the Emergency Board that totaled \$11.5 million. Additional details on these allocations are described below. After the Emergency Board actions, the balance in the general purpose Emergency Fund is \$29.6 million. An additional \$51.8 million remains in various special purpose appropriations, including \$40 million for caseload costs or other unbudgeted expenses of the Oregon Health Authority and the Department of Human Services. Unused special purpose appropriations become available for any lawful use by the Emergency Board on December 1, 2016.

The agenda included 17 items that requested additional 2015-17 biennium authority to spend Lottery Funds, Other Funds, and Federal Funds. The Emergency Board approved expenditure limitation increases of approximately \$95,628 Lottery Funds, \$55 million Other Funds (including \$27.6 million for the Department of Transportation) and \$4.8 million Federal Funds (including \$2.5 million for the Department of Justice). The Emergency Board also authorized the establishment of 64 positions (33.1 FTE) and the extension of six currently existing positions through the end of the biennium (4.29 FTE).

The agenda also included 15 agency reports which the Emergency Board acknowledged receiving. The Emergency Board heard 22 requests for the submission of federal grant applications (13 of which were on a consent agenda). The Emergency Board also deferred taking action on two requests for allocations from the Emergency Fund.

The following is a summary of significant Emergency Board actions taken at the May 2016 meeting:

EDUCATION

- Acknowledged receipt of a report by the Department of Education on the implementation of the mixed delivery preschool program.
- Allocated \$273,062 from the Emergency Fund to the Department of Education for grants to school districts to improve internet connectivity and access.
- Acknowledged receipt of reports by the Higher Education Coordinating Commission on 2016-17 academic year University tuition and mandatory fee increases for resident undergraduates and on the distribution of funding for Community College academic counselors.
- Approved the submission of a federal grant application by the Department of Education for

child care related implementation research and evaluation planning.

HUMAN SERVICES

- Acknowledged receipt of a report by the Department of Human Services on program sustainability options and actions.
- Acknowledged receipt of reports by the Oregon Health Authority on the Oregon Health Plan 1115 waiver renewal for 2017-22 and on the Medicaid Management Information System and related systems and interfaces.
- Approved the submission of federal grant applications by the Department of Human Services for the enhancement of adult protective services and for enhancing the state's system for

providing information on and access to long term services and supports.

- Approved the submission of federal grant applications by the Oregon Health Authority for epidemiology and laboratory capacity for infectious diseases, chronic disease and oral health, emerging infections, and prescription drug and opioid addiction/overdose prevention.
- Increased the Other Funds expenditure limitation for the Board of Nursing by \$244,452 for the establishment of two permanent positions (1.58 FTE) and the reclassification of six other positions to address workload increases.

PUBLIC SAFETY and JUDICIAL BRANCH

- Acknowledged receipt of a report by the Department of Corrections on female and male population trends and system bed capacity.
- Allocated \$3 million from a special purpose appropriation made to the Emergency Board to the Department of Corrections to continue activating minimum security prison beds at the Deer Ridge Correctional Institution, authorized the establishment of 33 positions (18.64 FTE), and indicated that remaining unfunded prison capacity needs would be addressed at a future Emergency Board meeting this interim or during the 2017 session.
- Allocated \$1 million from the Emergency Fund to the Department of Corrections and increased the agency's Other Funds expenditure limitation by \$100,000 to begin preparing the Oregon State Penitentiary-Minimum to house women offenders in the 2015-17 biennium.
- Acknowledged receipt of a report by the Department of Justice on the Child Support Enforcement Automated System (CSEAS) and increased the Federal Funds expenditure limitation by \$2,538,107 for the project to cover expenditures through October 2016.
- Increased the Other Funds expenditure limitation for the Department of Public Safety Standards and Training by \$100,000 for additional training of 911 tele-communicators and by \$337,000 for crisis intervention training for first responders.
- Approved the submission of a federal grant application by the Department of State Police for a grant in the amount of \$9.4 million to replace the CrimeVue criminal history database and messaging system.
- Allocated \$2 million from a special purpose

appropriation made to the Emergency Board for state and local government costs associated with the takeover of the Malheur National Wildlife Refuge in Harney County, allocated \$73,053 from the Emergency Fund for the same purpose, and increased the Other Funds expenditure limitation for the Department of State Police by \$874,188 in order for the agency to receive reimbursement for its costs. The allocations were made to the Department of Administrative Services for distribution to eligible state and local government units.

- Allocated \$170,000 from the Emergency Fund to the Military Department for roof repairs at the Forest Grove and Kliever-Portland armories and directed the agency to use \$500,000 of one-time General Fund savings available in the current budget to match the federal funding to complete the roof repairs.
- Increased the Other Funds expenditure limitation for the Military Department by \$256,000 and the Federal Funds expenditure limitation for the Military Department by \$518,000 for the Oregon Youth Challenge Program.
- Increased the Federal Funds expenditure limitation for the Military Department by \$270,000 for the STARBASE Program.
- Approved the submission of federal grant applications by the Criminal Justice Commission for the Justice Reinvestment program and by the Department of State Police for SAFE kit inventory, tracking, and reporting.
- Acknowledged receipt of a report by the Commission on Judicial Fitness and Disability on compensation plan changes.
- Deferred taking action on a request by the Public Defense Services Commission to fund proposed salary increases.

NATURAL RESOURCES

- Allocated \$5,000 from the Emergency Fund for the Columbia River Gorge Commission to match the 2015-17 budget provided by the State of Washington for Commission operations as required by interstate compact.
- Acknowledged receipt of a report by the Department of Geology and Mineral Industries on the progress of the tactical IT remediation plan, allocated \$554,808 from the Emergency Fund for the plan, authorized the establishment of two positions (1.00 FTE), and increased the Other

Funds expenditure limitation for the Department by \$64,754 for the Mined Land Reclamation and Regulation program.

- Allocated \$225,000 from the Emergency Fund for the Department of Environmental Quality to acquire metals and particulate monitoring equipment.
- Allocated \$2,176,549 from a special purpose appropriation made to the Emergency Board for fire severity resources to the Department of Forestry for the purchase of catastrophic fire insurance for the 2016 fire season.
- Allocated \$250,000 from the Emergency Fund for the Department of Forestry to augment and add to existing resources for the treatment of Sudden Oak Death.
- Increased the Other Funds expenditure limitation for the Parks and Recreation Department by \$615,500 for grants received from the Marine Board.
- Increased the Federal Funds expenditure limitation for the Parks and Recreation Department by \$29,214 to correct a technical error in personal services from the 2016 session.
- Approved the submission of a federal grant application by the Parks and Recreation Department for purchase of land by the Southern Oregon Land Conservancy for habitat conservation.
- Approved the submission of federal grant applications by the Department of Fish and Wildlife for the acquisition of a conservation easement on 1,751 acres near Ashland, by the Department of Environmental Quality for pollution prevention, and by the Department of Agriculture for Food Safety Modernization Act implementation.

ECONOMIC and COMMUNITY DEVELOPMENT

- Acknowledged receipt of a report by the Oregon Business Development Department and the Higher Education Coordinating Commission on a business plan for the American Manufacturing Innovation District, increased the Other Funds expenditure limitation for the Oregon Business Development Department by \$2,499,999 for the project, increased the Other Funds Capital Construction expenditure limitation for the Higher Education Coordinating Commission by \$4,999,999 for the project, and increased the Other Funds expenditure limitation for the Higher

Education Coordinating Commission by \$70,000 for the development of the Oregon Manufacturing Innovation Center.

- Approved the submission of a federal grant application by the Oregon Department of Business Development for the State Trade Expansion Program and authorized the agency to submit future grants for the same program under certain specified conditions.
- Approved the submission of two federal grant applications by the Housing and Community Services Department totaling \$94.5 million under the Hardest Hit program to assist Oregonians at risk of experiencing mortgage foreclosure.
- Approved the submission of a federal grant application by the Employment Department to support expansion and diversification of registered apprenticeship.

TRANSPORTATION

- Increased the Other Funds expenditure limitation for the Department of Transportation by \$16,966,375 for the Maintenance and Emergency Relief programs and by \$10,732,666 for the Local Government program for costs associated with repairing highways due to 2015-16 winter storm damage.
- Approved the submission of a federal grant application by the Department of Transportation in the amount of \$75.7 million under the federal FASTLANE program for three interstate highway projects.
- Approved the submission of federal grant applications by the Department of Transportation for bus facilities, positive train control, railroad best practices, utility solutions, and bridge and tunnel testing.

CONSUMER and BUSINESS SERVICES

- Acknowledged receipt of a report by the Department of Consumer and Business Services on the Oregon Health Insurance Marketplace program and increased the Other Funds expenditure limitation for the Department by \$558,617 to correct a double counted reduction from the 2016 session.

ADMINISTRATION

- Acknowledged receipt of a report by the Office of the Governor on its organizational structure and Key Performance Measures.

- Increased the Other Funds expenditure limitation for the Department of Administrative Services, Chief Human Resources Office by \$6,520,731; authorized the establishment of 22 limited duration positions (9.17 FTE) and the extension of six existing limited duration positions through the end of the current biennium (4.29 FTE); and adjusted state agency budgets by allocating \$4,292,256 from a special purpose appropriation made to the Emergency Board for Department of Administrative Services' assessment increases, increased the Lottery Funds expenditure limitation of state agencies by \$95,628, the Other Funds expenditure limitations by \$3,357,479, and the Federal Funds expenditure limitations by \$1,489,374 for assessment increases related to continuation of the Human Resources Information System project and other adjustments related to previously approved Department IT reorganization effects.
- Established an Other Funds Capital Construction expenditure limitation in the amount of \$2,336,040 for the Department of Administrative Services for a roof replacement at the Department of Environmental Quality and Public Health laboratory and established an Other Funds Capital Construction expenditure limitation in the amount of \$4,000,000 for the Department of Administrative Services for tenant improvements at the 550 Building.
- Acknowledged receipt of a report by the Department of Administrative Services on compensation plan changes.
- Acknowledged receipt of a report by the Department of Administrative Services on uniform rent rates for the 2017-19 biennium and to recommend to the next Legislative Assembly that agency budgets include sufficient spending authority to cover the rent costs as required by ORS 276.390.
- Increased the Other Funds expenditure limitation for the Department of Revenue by \$379,481, authorized the establishment of five permanent positions (2.71 FTE), and authorized the movement of an existing manager position from limited duration to permanent status for the recreational marijuana tax cash management program.
- Deferred taking action on a request by the Department of Revenue to allocate funds from the Emergency Fund for the Property Valuation System.
- Acknowledged receipt of a report by the Department of Revenue on GenTax data availability for research purposes.

Emergency Fund Balance Summary		
	Agency Requests	Emergency Board Action
General Purpose Emergency Fund		
Appropriation (after 2016 Session adjustments)	32,000,000	32,000,000
Allocations to date		
Unallocated Balance	32,000,000	32,000,000
# May 2016 Requests - General Purpose		
2 Public Defense Services Commission - Proposed Salary Increases	(541,014)	0
6 Department of Education - School Fiber Optic Broadband	(500,000)	(273,062)
25 Military Department - Armory Roof Repair	(670,000)	(170,000)
28 Oregon State Police - Malheur National Wildlife Refuge Occupation Costs (see SPA Section below)	(2,487,914)	(73,053)
31 Department of Corrections - Deer Ridge Correctional Institution Male Capacity (see SPA Section below)	(6,899,109)	0
32 Department of Corrections - Oregon State Penetentiary Minimum Women Capacity	(10,569,266)	(1,000,000)
38 Columbia River Gorge Commission - Operational Expense Washington Match	(5,000)	(5,000)
40 Department of Geology and Mineral Industries - Information Technology Remediation Plan	(713,907)	(554,808)
43 Department of Environmental Quality - Air Toxics Monitoring	(225,000)	(225,000)
44 Department of Forestry - Catastrophic Wildfire Insurance Policy (see SPA Section below)	(2,176,549)	0
46 Department of Forestry - Sudden Oak Death Eradication	(250,000)	(250,000)
65 Department of Revenue - Property Valuation System Project	(1,500,000)	0
Total Requests - General Purpose	(26,537,759)	(2,550,923)
General Purpose Unallocated Balance after 05/2016	5,462,241	29,449,077
Special Purpose Appropriations - Agency Specific (after 2016 Session actions)		
Allocations/Transfers to Date	63,255,445	63,255,445
Unallocated Balance	63,255,445	63,255,445
# May 2016 Requests - Special Purpose Appropriations - Agency Specific		
28 Oregon State Police - Malheur National Wildlife Refuge Occupation Costs (see above)	0	(2,000,000)
31 Department of Corrections - Deer Ridge Correctional Institution Male Capacity (see above)	0	(3,000,000)
44 Department of Forestry - Catastrophic Wildfire Insurance Policy (see above)	0	(2,176,549)
61 Department of Administrative Services - Rates/Assessment Adjustments	(4,292,784)	(4,292,256)
Total Requests - Special Purpose - Agency Specific	(4,292,784)	(11,468,805)
Special Purpose - Agency Specific - Unallocated Balance after 05/2016	58,962,661	51,786,640

Legislative Fiscal Office

900 Court St. NE, H-178
Salem OR 97301
503-986-1828



Oregon Legislative Emergency Board

Sen. Peter Courtney, Senate Co-Chair
Rep. Tina Kotek, House Co-Chair

Certificate

December 14, 2016

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 8.105; ORS 291.326(1)(a), (b), (c), and (d); ORS 291.371; ORS 291.375; and ORS 656.612(6); this hereby certifies that the Emergency Board, meeting on December 14, 2016, took the following actions:

1. Secretary of State

Allocated \$324,782 from the special purpose appropriation made to the Emergency Board by section 4(1), chapter 688, Oregon Laws 2015 to supplement the appropriation made to the Secretary of State by section 1(3), chapter 688, Oregon Laws 2015, Elections Division - Distribution to counties, for the costs associated with maintaining voter registration records pursuant to chapter 8, Oregon Laws 2015.

2. Judicial Department

Acknowledged receipt of a report on potential courthouse capital construction project funding requests.

5. Public Defense Services Commission

Allocated \$4,055,962 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Public Defense Services Commission by section 1(2), chapter 615, Oregon Laws 2015, Professional services, for trial-level public defense.

6. Teacher Standards and Practices Commission

Increased the Other Funds expenditure limitation established for the Teacher Standards and Practices Commission by section 1, chapter 602, Oregon Laws 2015 by \$358,049 for increased fingerprinting, legal, and credit card related costs.

7. Department of Education

Allocated \$2,058,554 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Department of Education by section 1(1), chapter 759, Oregon Laws 2015, Operations, for the purpose of reimbursing school districts and Education Service Districts for costs relating to testing for elevated levels of lead for water fixtures which are used for drinking, food preparation, and other uses leading to human consumption, with the understanding that the Department of Administrative Services will unschedule \$400,000 of the allocation until the final amount required for this purpose is determined.

- 23. Parks and Recreation Department**
Increased the Federal Funds expenditure limitation established for the Parks and Recreation Department by section 4(3), chapter 303, Oregon Laws 2015, Community support and grants, by \$500,000 for a grant to the Southern Land Conservancy for land acquisition.
- 24. Parks and Recreation Department**
Increased the Other Funds expenditure limitation established for the Parks and Recreation Department by section 1(4), chapter 303, Oregon Laws 2015, Direct services, by \$865,953, and increased the Lottery Funds expenditure limitation established for the Parks and Recreation Department by section 2(4) chapter 303, Oregon Laws 2015, Direct services, by \$288,651 for the expenditure of funds to pay for the repair of damages due to December 2015 storm events.
- 25. Department of State Lands**
Increased the Other Funds expenditure limitation established for the Department of State Lands by section 1(1), chapter 335, Oregon Laws 2015, Common School Fund programs, by \$3,709,000 for ongoing legal and professional services costs related to the Portland Harbor Superfund Site.
- 26. Department of Geology and Mineral Industries**
Approved, retroactively, the submission of a federal grant application to the U.S. Geologic Survey in the amount of \$162,818 for collection of LIDAR data in the Upper John Day area.
- 27. Department of Forestry**
Acknowledged receipt of a report on the 2016 fire season, allocated \$1,768,628 from the special purpose appropriation made to the Emergency Board by section 5(1), chapter 809, Oregon Laws 2015 to supplement the appropriation made to the Department of Forestry by section 1(1), chapter 809, Oregon Laws 2015, Fire protection; increased the Other Funds expenditure limitation established for the Department of Forestry by section 2(2), chapter 809, Oregon Laws 2015, Fire protection, by \$10,178,762 for the processing of payments for fire season costs; and recommended that General Fund appropriations of \$6,791,209 for large fire costs, \$333,568 for interest expenses, and \$532,278 for district deductible costs be included in an early 2017 session budget rebalance bill.
- 28. Oregon Watershed Enhancement Board**
Increased the Other Funds expenditure limitation established for the Oregon Watershed Enhancement Board by section 6(1), chapter 659, Oregon Laws 2015, Operations, by \$65,000 for a grant to Tillamook county for a pilot program to apply conditional use review to wetland restoration in areas zoned for exclusive farm use.
- 29. Department of Transportation**
Approved the transfer of \$180 million Other Funds expenditure limitation to support projects in the Statewide Transportation Improvement Program, per the attached table.

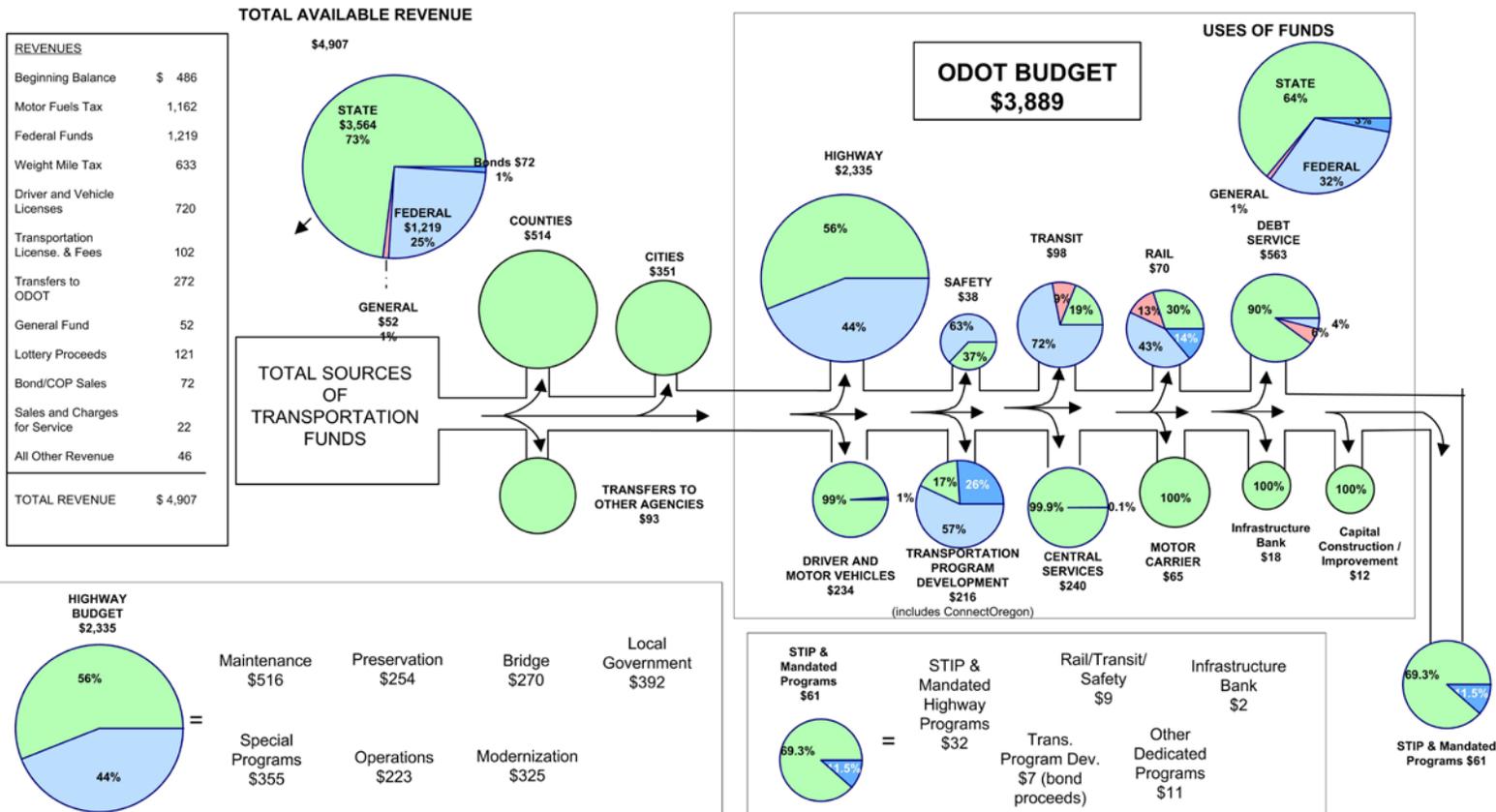
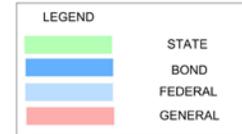
**Department of Transportation
2015-17**

December 2016		
Appropriation	Fund Type	Adjustments to Legislatively Approved Budget
Ch 761 5(3), OL 2015 - Preservation	Other	\$55,000,000
Ch 761 5(5), OL 2015 - Safety/Operations	Other	35,000,000
Ch 761 5(6), OL 2015 - Modernization	Other	90,000,000
Ch 761 5(4), OL 2015 - Bridge	Other	(55,000,000)
Ch 761 5(8), OL 2015 - Local Government	Other	(125,000,000)
Total		0

2017-2019 Budget Narrative

SOURCES AND USES OF FUNDS DEPARTMENT OF TRANSPORTATION

2017-2019 Governor's Budget



2017–2019 Budget Narrative

Sources of Funds (Revenue)

Beginning Balance—Estimated cash position at beginning of biennium. Cash is committed to highway projects, debt service payments, and minimum cash balance to ensure payment of extraordinary and ongoing costs.

	Dollars in Millions
Highway Fund Programs	\$ 396
Debt Service	0
Infrastructure Bank	14
Transportation Operating Fund	3
Transportation Safety Division	8
Rail Division	13
Public Transit Division	2
Transportation Program Development	50
Total	\$ 486

Motor Fuel Tax—\$1,162 million includes motor fuel and aviation fuel taxes.

Federal Funds—\$1,219 million. Primarily for Highway Division, with lesser amounts for Transportation Safety, Transportation Program Development, Public Transit, and other programs.

Weight Mile Taxes—\$633 million. Graduated tax based on vehicle's weight and miles traveled on public roads. Forecasted revenues for 2017–2019 reflect a 4 percent increase over 2015–2017 estimated revenue.

2017–2019 Budget Narrative

Driver and Vehicle Licenses and Fees—\$720 million. Includes driver license fees, vehicle registrations and titling fees for passenger vehicles, buses, trailers, motorcycles, etc. This category contains a large number of fees for various areas, from snowmobile titling to specialty license plates. This revenue category increase was authorized by the 2001 Legislature: HB 2132 (four-year vehicle registration) and HB 2142 (OTIA).

Transportation Licenses and Fees—\$102 million. Includes truck registrations, vehicle, and Sno-Park permits.

Transfers to ODOT—\$272 million. These funds come from dedicated revenues from the cigarette tax, local government match on construction projects, DMV portal fees from NICUSA, and Transportation Growth Management match from Land Conservation and Development.

General Fund—\$52 million. General Fund allocation for Public Transit Elderly and Individuals with Disabilities, Rail and debt service.

Lottery Proceeds—\$121 million. Legislatively directed pass-through bond payments for Rail Short Line, Rail Industrial Spur Projects, South Metro Commuter Rail, *ConnectOregon*, Southeast Metro Milwaukie Extension, and Street Car Project Fund.

Bond/Certificates of Participation—\$72 million. Bond proceeds for the *ConnectOregon* VII Program.

Sales and Charges for Service—\$22 million. Includes sale of DMV records, damage recovery, and sale of property, timber, and equipment.

All Other Revenue—\$46 million. Items in this category include railroad gross revenue receipts (\$6 million), interest income (\$17 million), Infrastructure Bank loan repayment (\$8 million), rent and fines (\$4 million), policy option package and miscellaneous other revenue.

2017–2019 Budget Narrative

Mandated Distributions and Transfers Out

Counties—\$514 million. From fuels tax, weight mile tax and licensing.

Cities—\$351 million. From fuels tax, weight mile tax, and licensing.

Other State Agencies—\$93 million. Parks, Marine Board, Aviation and other agencies.

Committed Reserves and Ending Balance—\$61 million. Estimated committed reserves and ending cash balance to carry forward into 2019–2021:

	Dollars in Millions
Highway Fund Programs:	
STIP	\$ 32
Snowmobile Fund	2
Winter Recreation Fund	0.9
Special City Allotment	1
Highway Programs Subtotal	\$ 35.9
Emerging Small Business	\$ 4
<i>Connect</i> Oregon Bond Proceeds	7
Infrastructure Bank	1.5
Transportation Operating Fund	2
Transportation Safety Division	2
Rail Division	4
Public Transit Division	0
Other Dedicated Programs	0
Debt Service	0.5
Total	\$ 61

2017–2019 Budget Narrative

Uses of Funds (Expenditures)

Highway Division

- Highway Division program budget increased by 13 percent from the 2015-2017 Legislatively Approved Budget. This is primarily related to the timing of construction project payout.

Driver and Motor Vehicle Services Division

- Driver and Motor Vehicle Services Division budget increased 9 percent from the 2015-2017 Legislatively Approved Budget, primarily due to the Service Transformation policy option package to improve DMV systems.

Motor Carrier Transportation Division

- The Motor Carrier Transportation Division budget decreased 4 percent from the 2015-2017 Legislatively Approved Budget primarily due to a reduction in federal grants.

Transportation Safety Division

- The budget for Transportation Safety Division increased 4 percent from the 2015-2017 Legislatively Approved Budget, primarily due to standard inflation.

Public Transit Division

- The Transit Division budget increased 3 percent primarily related to personal services costs.
- The budget includes \$8.6 million general funds to go to the senior and disabled program.

2017–2019 Budget Narrative

Rail Division

- The Rail division budget decreased by 11 percent due to eliminating the one time project costs for Coos Bay Rail and a reduction in General Funds.

Transportation Program Development

- The budget includes \$72 million for *ConnectOregon VII*.

Central Services Division

- Central Services Division budget increased 14 percent from the 2015-2017 Legislatively Approved Budget, primarily due to increased costs in State Government Service Charges..

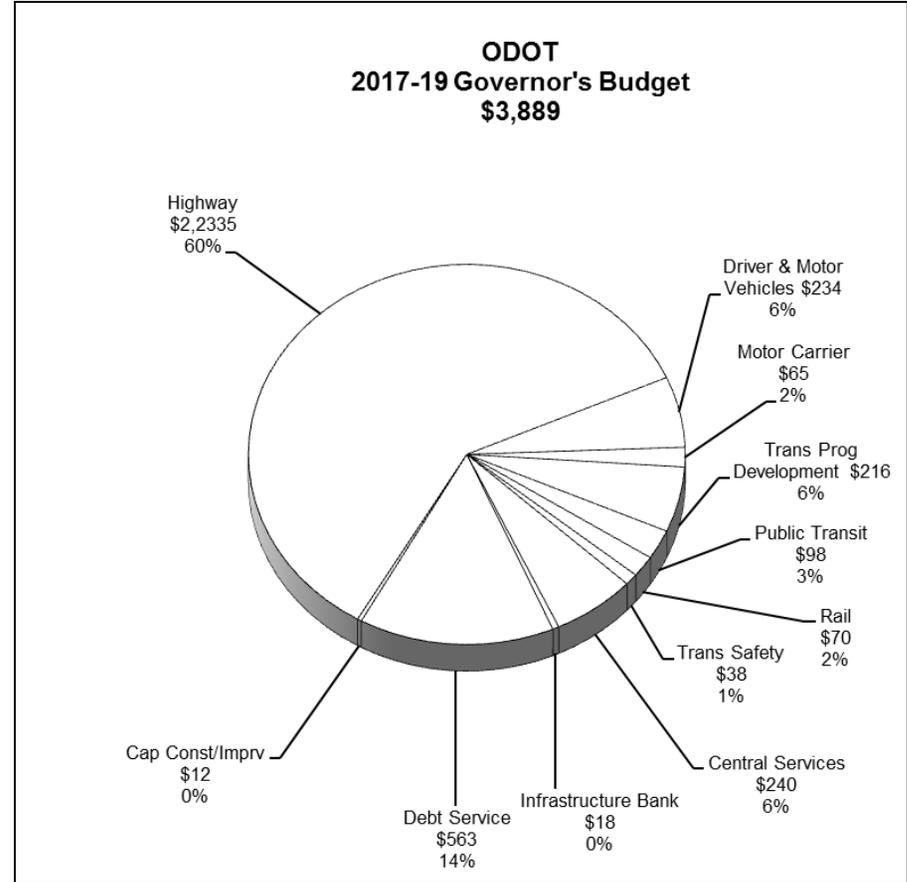
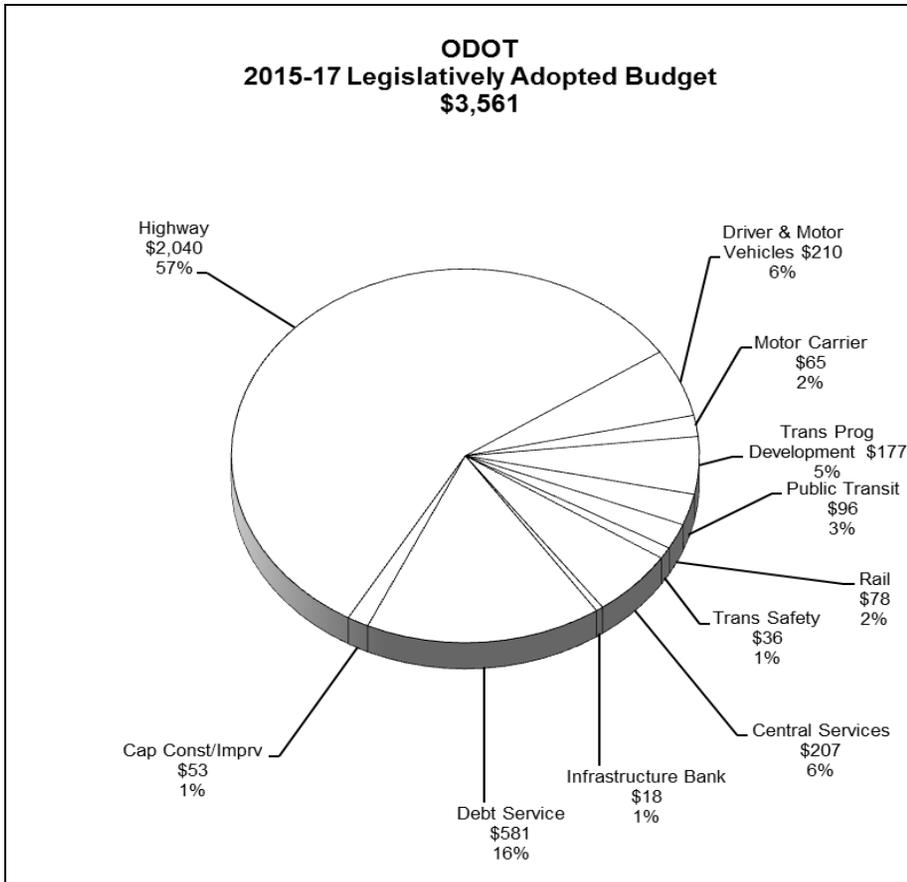
Debt Service

- Lottery debt service increased 12 percent.

Non-Limited Programs (Infrastructure Bank)

The only remaining Non-Limited program is the Infrastructure bank. The bank was established by the 1997 Legislature as a revolving loan fund for transportation projects. The Oregon Transportation Infrastructure Bank makes loans to local governments, transit providers, ports, and other eligible borrowers.

2017-2019 Budget Narrative



ODOT MISSION STATEMENT

The mission of the Oregon Department of Transportation (ODOT) is to provide a safe, efficient transportation system that supports economic opportunity and livable communities for Oregonians.

ODOT administers programs related to Oregon's system of highways, roads and bridges, railways, public transportation services, transportation safety, driver and vehicle licensing, and motor carrier regulation. ODOT was established in 1969 and reorganized in 1973 and 1993 by the Oregon Legislature.

STRATEGIC DIRECTION

ODOT seeks reliable, innovative solutions to Oregon's changing transportation needs. This is a continuous process that recognizes the direction ODOT takes today not only affects current transportation choices, but shapes future priorities.

ODOT GOALS

- Improve safety
- Move people and goods efficiently
- Improve Oregon's livability and economic prosperity

2017–2019 Budget Narrative

ODOT VALUES

Safety: We protect the safety of the traveling public, our employees and the workers who build, operate and maintain our transportation system.

Customer Focus: We learn from and respond to our customers so we can better deliver quality, affordable services to Oregonians and visitors. Our customers include travelers, freight movers and others who use our services and facilities.

Efficiency: We strive to gain maximum value from the resources entrusted to us for the benefit of our customers.

Accountability: We build the trust of customers, stakeholders and the public by reporting regularly on what we are doing and how we are using the resources entrusted to us.

Problem Solving: We work with the appropriate customers, stakeholders and partners to find efficient, effective and innovative solutions to problems.

Diversity: We honor and respect our individual differences and we work to ensure that people from diverse backgrounds have equitable opportunities, both internally and externally, to work for and conduct business with ODOT.

Sustainability: We balance economic, environmental and community well-being in a manner that protects the needs of current and future generations.

2017–2019 Budget Narrative

STATUTORY AUTHORITY

Statutory authority for the Oregon Transportation Commission (OTC) and the many functions within the Oregon Department of Transportation is in several chapters of the Oregon Revised Statutes.

ORS Chapter	184	ODOT Organization and Policies
ORS Chapter	319	Motor Vehicle and Aircraft Fuel Taxes
ORS Chapters	366-383	Highways, Roads, Bridges, and Ferries
ORS Chapter	391	Mass Transportation Programs
ORS Chapters	801-822	Motor Vehicle Code
ORS Chapter	823	Rail and Motor Carrier
ORS Chapter	824	Railroads, Rail Transit, and Railroad Crossings
ORS Chapter	825	Motor Carriers

2017–2019 Budget Narrative

Oregon Transportation Commission

The Oregon Transportation Commission (OTC) is a five-member, voluntary citizen's board. The Governor, with the consent of the Oregon State Senate, appoints its members. Numerous state and local committees, agencies and public groups provide comment, advice, and counsel directly to the OTC.

The OTC:

- Develops and maintains a state transportation policy and comprehensive, long-range plan for a multi-modal transportation system
- Provides policy and oversight for programs relating to rail, highway, motor vehicles, public transit, transportation safety, and other transportation-related activities

OTC Members

Tammy Baney - Chair

Bend, Oregon

Current Term: July 1, 2015-June 30, 2019

David H. Lohman

Medford, Oregon

Current Term: July 1, 2013–June 30, 2017

Paula C. Brown

Ashland, Oregon

Current Term: December 9, 2016–June 30, 2020

Alando Simpson

Portland, Oregon

Current Term: July 1, 2014-June 30, 2018

Sean O'Hollaren

Portland, Oregon

Current Term: July 1, 2016 - June 30, 2020

2017–2019 Budget Narrative

Area Commissions on Transportation (ACT)

An Area Commission on Transportation is an advisory body chartered by the OTC. Membership consists primarily of community decision makers such as local elected officials, representatives from business and industry, and public advocacy groups. ACTs address all aspects of transportation (surface, marine, and air and transportation safety), but focus primarily on the state transportation system. ACTs also consider regional and local transportation issues if they affect the state system.

ACTs play a key advisory role in the development of the Statewide Transportation Improvement Program (STIP), ODOT's schedule for funding transportation projects. ACTs establish a public process for area project selection priorities for the STIP. Through that process, they prioritize transportation problems and solutions and recommend local projects for inclusion in the STIP.

There are twelve ACTs in Oregon:

Cascades West Area Commission on Transportation

Representing Benton, Lincoln and Linn counties

ODOT contact: Frannie Brindle, Region 2 South Area Manager
(541) 757-4167 or email Frances.Brindle@odot.state.or.us

Central Oregon Area Commission on Transportation

Representing Crook, Deschutes, and Jefferson counties

ODOT contact: Gary Farnsworth, Central Oregon Area Manager
(541) 388-6071 or email Gary.C.Farnsworth@odot.state.or.us

Lane County Area Commission on Transportation

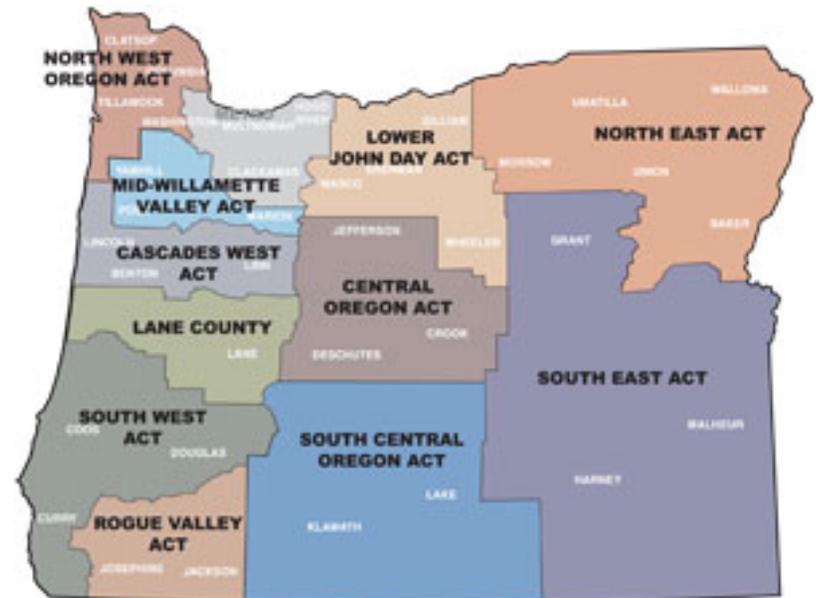
Representing Lane County

ODOT contact: Frannie Brindle, Region 2 South Area Manager
(541) 747-9611 or email Frances.Brindle@odot.state.or.us

Lower John Day Area Commission on Transportation

Representing Gilliam, Sherman, Wasco and Wheeler counties

ODOT contact: Gary Farnsworth, Central Oregon Area Manager
(541) 388-6071 or email Gary.C.Farnsworth@odot.state.or.us



2017–2019 Budget Narrative

Mid-Willamette Valley Area Commission on Transportation

Representing Marion, Polk and Yamhill counties

ODOT contact: Tim Potter, Mid-Willamette Valley Area Manager
(503) 986-2900 or email James.T.Potter@odot.state.or.us

North East Area Commission on Transportation

Representing Baker, Morrow, Umatilla, Union, Umatilla and Wallowa counties and the Confederate Tribes of the Umatilla Indian Reservation

ODOT contact: Ken Patterson, Region 5 NE Area Manager
(541) 963-1366 or email Kenneth.E.Patterson@odot.state.or.us

Northwest Oregon Area Commission on Transportation

Representing Clatsop, Columbia and Tillamook counties and western rural Washington County

ODOT contact: Tim Potter, Area Manager
(503) 986-2764 or email James.T.Potter@odot.state.or.us

Region 1 Area Commission on Transportation

Most of Washington, Hood River, Multnomah and Clackamas counties

ODOT contact: Andrew Plambeck
(503) 731-8248 or email Andrew.R.Plambeck@odot.state.or.us

Rogue Valley Area Commission on Transportation

Representing Jackson and Josephine counties

ODOT contact: Art Anderson, Rogue Valley Area Manager
(541) 774-6353 or email Arthur.H.Anderson@odot.state.or.us

South Central Oregon Area Commission on Transportation

Representing Klamath and Lake Counties

ODOT contact: Jarod Johnson, South Central Oregon Area Manager
(541) 883-5778 or email Jarod.E.Johnson@odot.state.or.us

2017–2019 Budget Narrative

South East Area Commission on Transportation

Representing Grant, Harney and Malheur counties and the Burns Paiute Tribe

ODOT contact: Sean Maloney

(541) 823-4025 or email Sean.Maloney@odot.state.or.us

South West Area Commission on Transportation

Representing Coos, Curry and Douglas counties

ODOT contact: Mark Usselman, South West Oregon Area Manager

(541) 396-1142 or email Mark.Usselman@odot.state.or.us

STIP Stakeholder Committee

The Statewide Transportation Improvement Program (STIP) Stakeholder Committee was established by the Oregon Transportation Commission in 2001.

The committee provides advice on policies and procedures, feedback, recommendations and, where requested, decisions regarding the issues and actions relating to the development of the STIP.

Committee members represent diverse transportation interests including freight, private business, public transit, local governments, and state agencies.

Partnerships

ODOT works with a variety of other organizations on diverse issues from maintenance and road management agreements, to safety issues, to multi modal planning and execution involving transit, rail, bike and pedestrian advisory groups.

Please see the Additional Partnerships report in the Special Reports section.

2017-2019 Budget Narrative

2017–2019 TWO-YEAR AGENCY PLAN

AGENCY PROGRAMS

Highway Division

- Maintains, preserves and modernizes state roads (over 8,000 miles of state highway).
- Provides emergency repair to roads damaged by floods, mudslides, storms and crashes.
- Work with local communities to find transportation solutions that meet local needs and statewide mobility to enhance Oregon's economy

Funding: State Highway Fund (48%), Federal Highway Administration budgeted as Other Funds (42%), Local Contributions (10%).

2017–2019 Governor's Budget Summary—Highway Division (Dollars in Millions)

	2017-2019 Adj. Current Service Level	Policy Packages / Governor's Adj.	Total 2017-19 GB
Maintenance	\$ 517.5	\$ (1.8)	\$ 515.7
Preservation	255.5	(1.1)	254.4
Bridge	212.0	57.9	269.8
Safety & Operations	224.2	(0.9)	223.3
Modernization	326.7	(1.4)	325.4
Special Programs	292.4	62.6	355.0
Local Government	393.3	(1.6)	391.7
Total Funds	\$ 2221.7	\$ 113.7	\$ 2335.4
Positions	2,548	0	2,536
FTE	2,485.38	0.0	2,464.81

2017-2019 Budget Narrative

Driver and Motor Vehicle Services (DMV)

- Promotes driver safety, protects financial and ownership interests in vehicles, and collects revenues for Oregon’s highway system.
- Issues driver licenses, driver permits, and identification (ID) cards. Currently there are more than 3 million licensed Oregon drivers.
- Imposes driving privilege sanctions such as suspensions and withdrawals from court orders and administrative actions.
- Titles and registers vehicles (approximately 1 million titles issued per year and almost 2 million vehicle registration transactions per year).
- Regulates and inspects 3,500 vehicle-related businesses including franchise dealers, used car dealers, vehicle appraisers and dismantlers.

2017–2019 Governor’s Budget Summary—DMV (Dollars in Millions)

	2017-19 Adj. Current Service Level	Policy Packages Governor’s Adj.	Total 2017–19 GB
Other Funds	\$ 205.3	\$ 26.6	\$ 231.9
Federal Funds	2.0	.0	2.0
Total Funds	\$207.4	\$26.6	\$233.9
Positions	871	0	871
FTE	854.25	0.0	854.25

2017-2019 Budget Narrative

Motor Carrier Transportation Division (MCTD)

- Registers commercial trucks and buses (more than 43,000 in-state trucks and nearly 250,000 temporary passes and trip permits each year).
- Collects Highway Use Tax (weight-mile) and truck registration fees: estimated 2017-19 revenue is \$729 million.
- Conducts safety inspections of trucks and drivers (39,500 in 2015) and trucking company safety compliance reviews.
- Issues over-size, overweight and other special variance permits; enforces truck size and weight laws; and operates the Green Light weigh station preclearance program, saving truckers 1.9 million hours of travel time and \$224 million in operating costs.
- Conducts weight-mile tax audits to recover unpaid taxes (\$6.25 million in 2015)

Funding Sources: State Highway Fund

2017–2019 Governor’s Budget Summary—MCTD (Dollars in Millions)

	2017-19 Adj. Current Service Level	Policy Packages / Governor’s Adj.	Total 2017–19 GB
Other Funds	\$ 65.1	\$ (0.1)	\$ 65.0
Federal Funds	0	0	0
Total Funds	\$ 65.1	\$ (0.1)	\$ 65.0
Positions	283	0	283
FTE	283.00	0.0	283.00

2017-2019 Budget Narrative

Transportation Program Development

- Guides and supports short- and long-range planning for Oregon’s transportation system, including assistance to local governments and transportation organizations, helping ensure optimization of the entire system.
- Collects and analyzes data to support policy-related and research activities, budget requirements and state and federal planning and reporting efforts.

Funding Sources: State Highway Fund (17%), Federal Highway Administration budgeted as Other Funds (26%), and *ConnectOregon* bond proceeds (56%).

2017–2019 Governor’s Budget Summary —TPD (Dollars in Millions)

	2017-19 Adj. Current Service Level	Policy Packages / Governor’s Adj.	Total 2017–19 GB
Other Funds	\$ 143.8	\$ 71.7	\$ 215.5
Federal Funds	0.2	0	0.2
Total Funds	\$ 144.0	\$ 71.7	\$ 215.7
Positions	231	0	231
FTE	222.01	0.0	222.01

2017-2019 Budget Narrative

Public Transit Division (PTD)

- Provides grants for transportation services to 120 local and regional governments and non-profit organizations.
- Provides financial and technical help to small city and rural transit services, and senior and disabled transportation services; creates and supports intercity passenger services (bus and rail connections).
- Promotes the development of transportation options such as rideshare, vanpool, etc.
- Coordinates urban and local transit system planning.

Funding Sources: General Funds (9%), Other Funds (19%), and Federal Funds (72%).

2017–2019 Governor’s Budget Summary —PTD (Dollars in Millions)

	2017-19 Adj. Current Service Level	Policy Packages / Governor’s Adj.	Total 2017–19 GB
General Funds	\$ 9.7	\$ (1.2)	\$ 8.6
Other Funds	28.2	0	28.2
Federal Funds	61.4	0	61.3
Total Funds	\$ 99.4	\$ (1.2)	\$ 98.2
Positions	18	0	18
FTE	18.00	0.0	18.00

2017-2019 Budget Narrative

Rail Division

- Inspects and regulates highway-rail grade crossings to ensure safety; enforces laws relating to safety by inspecting tracks and equipment, including those that move hazardous materials and more.
- Oversees freight and passenger rail capital construction projects funded through a variety of state and federal programs including *ConnectOregon*.
- Provides planning and operational oversight of Amtrak Cascades passenger rail service in Oregon which is part of the federally designated high-speed Pacific Northwest Rail Corridor in partnership with the State of Washington.

Funding Sources: Other Funds (30%), Federal Funds (43%), General Funds (13%) and bond proceeds (14%).

2017–2019 Governor’s Budget Summary —Rail Division (Dollars in Millions)

	2017-19 Adj. Current Service Level	Policy Packages / Governor’s Adj.	Total 2017–19 GB
General Funds	\$10.0	\$ (1.3)	\$8.7
Other Funds	44.7	(0.1)	44.6
Federal Funds	16.4	(0.1)	16.3
Total Funds	\$71.1	\$ (1.4)	\$69.6
Positions	33	0	33
FTE	33.00	0.0	33.00

2017-2019 Budget Narrative

Transportation Safety Division (TSD)

- Save lives and reduce costs from crashes and injuries
- After decades of steady decline, preliminary figures for fatalities on Oregon roads in 2016 show a 10 percent increase over 2015, following a 24 percent increase over the 2014 tally. These numbers will be refined as analysts continue processing reports; the final number may be higher or lower. The bottom line is the past two years of increases have nearly wiped out over a decade's worth of improvement in highway safety.
- Works with partners to organize, plan and implement statewide transportation safety programs. .
- Program areas include Teen Driver Education, Motorcycle, Ped/Bike, Work Zone, Youth Safety, Safe Routes to School, Impaired Driving, Occupant Protection, Emergency Medical Services, Speed, Traffic Records, Police Traffic Services, and Employee Safety.
- Awards more than 550 grants and contracts to partners and other service providers each year.

Funding Sources: Other Funds from Student Driver Training; Motorcycle Safety; transfer-in for operation from DMV and Highway. Federal as Other from Federal Highway Administration; and Federal from National Highway Traffic Safety Administration.

2017–2019 Governor’s Budget Summary —TSD (Dollars in Millions)

	2017-19 Adj. Current Service Level	Policy Packages / Governors Adj.	Total 2017–19 GB
Other Funds	\$ 18.5	0	\$ 18.5
Federal Funds	19.5	0	19.4
Total Funds	\$ 38.0	0	\$ 37.9
Positions	27	0	27
FTE	27.00	0.0	27.00

2017-2019 Budget Narrative

Central Services

- Provides administrative services that support all operations within the agency, including:
 - Director’s Office
 - Communications division
 - Internal and external audit functions
 - Financial services
 - Human resources
 - Information systems
 - Office of Civil Rights
 - Budget Services
 - Business Services
 - Purchasing

Funding Sources: Other Funds (99.9%) and Federal Funds (0.1%)

2017–2019 Governor’s Summary —Central Services Division (Dollars in Millions)

	2017-19 Adj. Current Service Level	Policy Packages / Governor’s Adj.	Total 2017–19 GB
ODOT Headquarters	\$ 36.7	\$ (0.1)	\$ 36.6
Internal Audit	2.5	0	2.5
Financial Services	43.4	(1.5)	41.9
Human Resources	12.9	0	12.9
Information Systems	124.3	(2.3)	122.0
Business Services	5.0	0	5.0
Purchasing	12.8	0	12.8
Facilities	6.5	0	6.5
Total Funds	\$ 244.1	\$ (3.9)	\$ 240.3
Positions	505	(4)	501
FTE	501.04	(4.32)	496.72

2015–2017 TWO-YEAR PLAN

ENVIRONMENTAL FACTORS

System Demands

- **Increasing population-** Based on the data from the 2000 U.S. Census, Oregon is expected to grow to 4.3 million people by 2020. Sixty-nine percent of this growth will occur in the Willamette Valley (Portland to Eugene). Growth places additional stress on highways and bridges.
- **Changing demographics-** Over the last six decades, the population in urban areas has increased about 200 percent compared with an increase in rural areas of 33 percent. Issues associated with increasing population are compounded by a baby boomer generation that will likely need different transportation options as it ages.
- **Vehicle miles traveled-** The total number of vehicle miles traveled (VMT) is a measure of demands on the highway system. Ten vehicles, each traveling five miles on a highway, equal 50 VMT. Oregon highways see VMT numbers in the billions. VMT peaked in 2004 and generally fell through 2012 as the economy experienced a severe recession and struggled to recover. There was some concern if VMT had possibly peaked, especially on a per capita basis. However, in 2013 VMT began to slowly grow again, picking up steam through 2015 and into 2016. This growth has also outpaced population growth leading to increasing per capita VMT.

Bridge Conditions

Overall, Oregon's state highway bridge conditions have improved since 2007. A significant increase in bridge program funding from the 2003 Oregon Transportation Investment Act (OTIA III) and special federal funding in 2008 and 2009 resulted in the largest spike of new bridge construction since the 1960s.

The \$1.3 billion OTIA III State Bridge Delivery Program, completed in 2014, addressed aging bridges on Oregon's highway network. The program repaired 122 bridges and replaced 149 — about 10 percent of the 2,727 bridges on the state highway system — improving bridge conditions while increasing safety and facilitating the free movement of goods.

Of the state's current inventory, more than half of the bridges were built prior to 1970 and 57 percent will reach the end of their design lives by 2020. Of those, 18 percent are currently one point away from structural deficiency.

2017–2019 Budget Narrative

Over the next two decades, ODOT expects approximately 900 state highway bridges to require repair or replacement, with only about 300 bridges addressed due to limited funding. Deferred maintenance will eventually require the bridges ODOT can't repair to be weight restricted to heavy trucks, causing significant disruption to Oregon's trade-based economy.

The consequences of deferred bridge maintenance are significant, including:

- Long delays to the traveling public associated with closures and emergency bridge repairs.
- Increased costs to businesses when trucks are detoured or forced to break up large loads to avoid weight-restricted bridges.
- High costs for reactive repairs to an ever-increasing number of deteriorated bridges.

An Aging Infrastructure and System Capacity

Oregon's transportation infrastructure is getting older and more expensive to maintain, preserve and expand. Many important highway facilities such as bridges and interchanges are between 50 and 80 years old. Increased investment in maintenance is necessary to keep older facilities safe and operational. Because there are so many of these structures, Oregon needs to invest a significant amount of money in maintenance and preservation to avoid more costly reconstruction. Highway pavement condition is projected to significantly deteriorate over the next decade because of reduced funding for preserving the system and inflationary pressures.

Given the projected population growth, much of Oregon's current transportation infrastructure cannot provide sufficient capacity. The challenge is to achieve a diverse and integrated transportation system with convenient transfers between modes, a key ingredient in a vibrant economy. For example, diverse transportation options can serve the changing needs of an aging baby boomer population and also attract younger generations to the state to be its up-and-coming workforce.

Some of the mobility and accessibility challenges facing different modes of transportation include the following:

- Projected demand on highways means congestion will increase and span longer periods of the day.
- The main north-south rail line in Oregon is already at capacity. Passenger rail timeliness is routinely compromised due to the demands of freight movement on a single line. Other rail lines require improvements to increase capacity significantly.
- Bicycle facilities have increased since 1971, but the overall system is not complete. Bicycles and motor vehicles must share the road under increasingly congested circumstances.

2017–2019 Budget Narrative

- The network of sidewalks is not complete and the additional network of accommodations such as ramps at intersections (as required by the Americans with Disabilities Act) is an important need.
- The challenge in providing public transportation across Oregon, within cities and between cities, is to achieve the ideal combination of affordable, reliable and convenient alternatives. Travel options such as buses, trains, vanpools and ride-sharing services will require investments at levels not presently available.

Rail and Transit

Public Transit's vision is to create a seamless interconnected transportation network that is based on a universally accessible public transportation system that will promote livable communities that increase the quality of life for all Oregonians by increasing mobility, reducing congestion, stimulating the economy, and conserving critical resources.

Public Transit will seek to maximize the existing infrastructure of transportation through involvement with its partners at the regional and local level. Through coordination between providers and ODOT regions Public Transit strives to help communities reduce gaps in transit service.

Public Transit has migrated to a more multi-modal regional model. We can now serve the communities of Oregon better by integrating transit planning and development with other state agencies and by involving a wide range of regional interests. Better use of available resources, and greater coordination among all levels of government, helps us create positive public and private partnerships.

Transportation solutions and connected communities are essential for people to live independently and participate in Oregon's economy. It is also critical to Oregon's future that we assist in the development and use of transit, ridesharing, and other alternatives to single occupancy vehicles to reduce congestion, diminish environmental impacts, and make more efficient use of Oregon's transportation system.

The need for transit funding continues to outstrip supply, particularly for ongoing operational costs. The recent infusion of resources by the legislature to the Elderly and Disabled program will minimize the reductions in services and resources for Oregon's elderly and disabled citizens. Increasing operational costs continue to add to the gap between need and service availability.

Funding for the current level of passenger rail and related bus service continues to be a challenge. Although a dedicated revenue source offsets some costs, additional non-highway fund revenues are necessary to operate the existing network. Passenger rail

2017–2019 Budget Narrative

provides increased transportation options as well as reduces carbon footprint. Increasing service frequency and dependability is essential to growing ridership.

Passenger rail ridership, which includes the related Thruway motor coach service administered by ODOT's Public Transit section, has steadily increased since the service began in 1999, setting record numbers of riders in 2013, up 1.9% from 2012. During the two years from 2013 to 2015, an 11% decrease in ridership occurred. The 2014 and 2015 decrease is attributed to a schedule change, low gasoline prices, and delays associated with rail line construction projects.

In general, increases in ridership result from reduced travel time, more train/bus options and on-time reliability. These conditions are largely dependent upon sufficient capital investment. To increase ridership without additional capital investment, ODOT is implementing improved schedules, working with host railroads to improve on-time performance and targeted advertising/marketing. The program currently has limited dedicated funding.

Number of Traffic Deaths

The three greatest factors contributing to serious crashes are speed, failure to use safety belts, and driver impairment from alcohol and drugs.

After decades of steady decline, preliminary figures for fatalities on Oregon roads in 2016 show a 10 percent increase over 2015, following a 24 percent increase over the 2014 tally. These numbers will be refined as analysts continue processing reports; the final number may be higher or lower. The bottom line is the past two years of increases have nearly wiped out over a decade's worth of improvement in highway safety.

Revenue and Economic Variables

Transportation revenues are currently in a period of strong growth as the economy is on solid ground and Oregon is still experiencing in-migration at record levels. With jobs plentiful and fuel prices low people are driving again and as Oregon attracts more people from other states this leads to additional fuel consumption and DMV transaction volumes.

The only downside is that our economic growth appears to have peaked. While growth is expected to remain positive it will be at slower rates going forward. The days of growth in excess of 3 percent are behind us with growth slowing through 2020 before stabilizing at rates below 1 percent. This slowing has a strong influence on ODOT's three primary revenue sources: Motor Fuels, Motor Carrier and DMV.

2017–2019 Budget Narrative

Motor Fuels revenue growth finished FY16 at 4.2 percent, a result of the strongest growth in taxable sales seen in recent history. FY17 is on track for 3.4 percent growth, another strong year of growth. Beyond FY17 growth is expected to slow quickly as the economy cools. Additionally, weighing down on growth is fuel efficiency. As vehicle manufacturers strive to meet increasing fuel efficiency standards this should lead to steady increases in the light vehicle stock fuel efficiency. The impact of this change is profound on the latter years of the forecast as employment and registered vehicles growth slows, ultimately leading to slight negative growth by FY20.

Motor Carrier revenue, led by weight-mile, has seen more modest growth rates recently compared to motor fuels, having experienced its recovery growth in FY14 and FY15. Revenues grew 2.1 percent in FY16. Growth is expected to average 2.3 percent in FY17 and remain in the 2 percent range through FY18. Beyond FY18 growth rates are expected to closely mirror employment growth dropping to less than 1 percent by FY21.

DMV revenue is experiencing a boom similar to motor fuels. The continued rapid increase in in-migration is leading to new driver and vehicle transactions. Revenues finished FY16 up 4.2 percent, following strong growth in the prior years. Going forward, growth should slow considerably as in-migration and vehicle sales slow.

Overall gross state revenues are up 6.8 percent or \$149 million in 2015-17 over what we collected in 2013-15. Compared to the prior forecast gross revenues are down slightly by \$7.6 million in 2015-17. Cumulatively through 2021-23 gross revenues are down over the prior forecast by \$13.2 million.

Agency Initiatives

- Deliver Highway Construction program to help sustain jobs in Oregon and boost the state's economy
- Implement the collection of road user revenue based on miles driven for up to 5,000 participants
- Explore the use of public and private partnerships, projects relating to Electric Vehicles and new transportation financing models
- Continue activities to reduce traffic fatalities and injuries
- Develop and maintain funding for highways, rail and transit

2017–2019 Budget Narrative

Major Information Technology Projects

DMV's Service Transformation Program (STP) is a multi-year program to improve DMV business processes, enhance service capabilities, replace computer systems, and enable DMV to become more flexible and timely in meeting customer expectations and legislative mandates. DMV's antiquated systems make it difficult for business partners like law enforcement, courts, vehicle dealers, and financial institutions to make their own business improvements. STP is focused on enhancing service delivery and establishing a technology platform that is more adaptable to the changing needs of DMV customers, business partners and the legislature.

Time and Attendance Project: The Oregon Department of Transportation (ODOT) strives to provide a single online time, attendance, and labor system to its approximate 4,500 employees. This system would replace more than 30 disparate systems, some of which are manual, paper-based processes that capture time, leave, and labor cost associated with the employee population. ODOT, the Department of Environmental Quality (DEQ), and the Department of Agriculture (DOA) are partnering with Kronos to develop and implement an enterprise timekeeping solution that will eliminate paper timesheets, provide data validation tools, improve time and leave reporting, reduce manual reconciliation, and improve FMLA/OFLA tracking.

Transportation, Department of

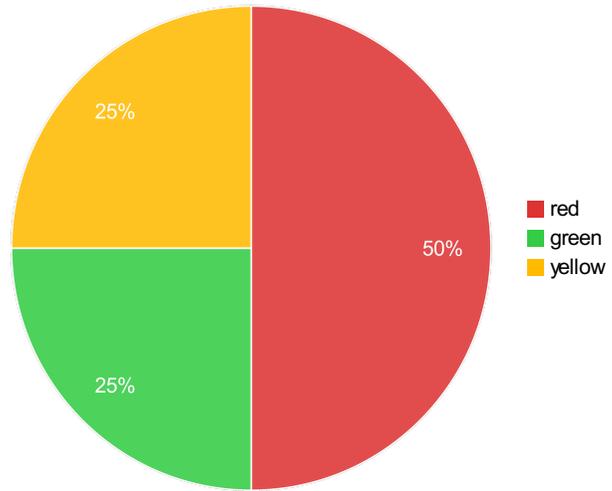
Annual Performance Progress Report

Reporting Year 2016

Published: 10/6/2016 12:47:42 PM

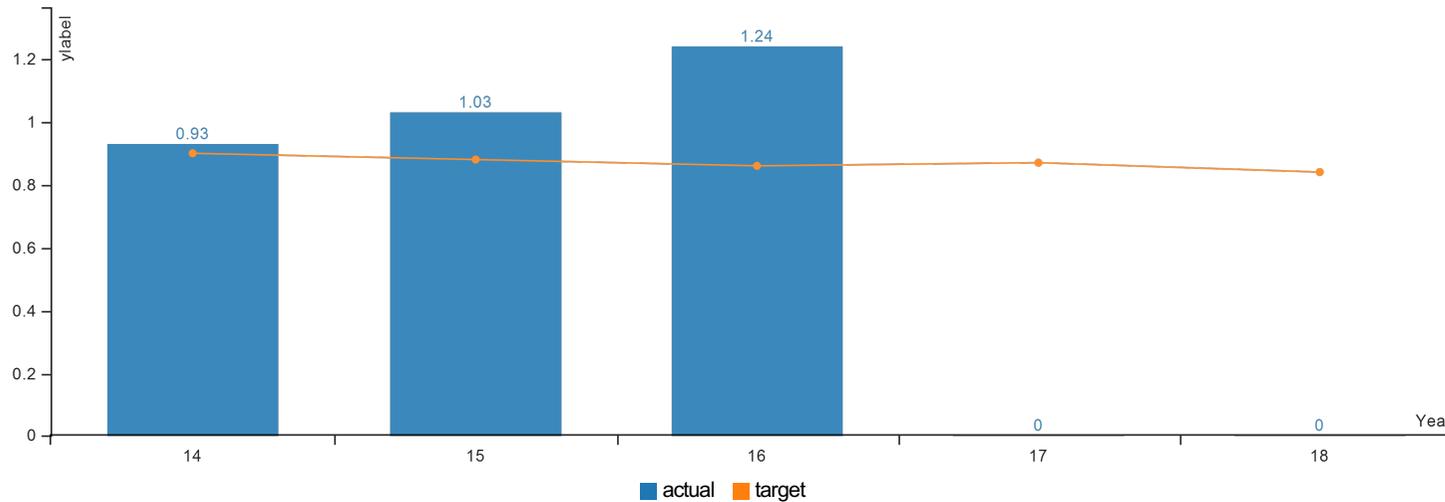
KPM #	Approved Key Performance Measures (KPMs)
1	Traffic Fatalities - Traffic fatalities per 100 million vehicles miles traveled (VMT).
3	Large Truck At-Fault Crashes - Number of large truck at-fault crashes per million vehicle miles traveled (VMT).
4	Rail Crossing Incidents - Number of highway-railroad at-grade incidents.
5	Derailment Incidents - Number of train derailments caused by human error, track, or equipment.
5	Travelers Feel Safe - Percent of public satisfied with transportation safety.
6	Pavement Condition - Percent of pavement lane miles rated "fair" or better out of total lane miles in state highway system.
7	Bridge Condition - Percent of state highway bridges that are not "distressed"
9	Special Transit Rides - Average number of special transit rides per each elderly and disabled Oregonian annually.
10	Passenger Rail Ridership - Number of state-supported rail service passengers.
11	Incident Response - Percent of lane blocking crashes cleared within 90 minutes.
12	Bike Lanes and Sidewalks - Percent of urban state highway miles with bike lanes and pedestrian facilities in "fair" or better condition.
14	Jobs from Construction Spending - Number of jobs sustained as a result of annual construction expenditures.
14	Timeliness of Projects Going to Construction Phase - Percent of projects going to construction phase within 90 days of target date.
15	Construction Project Completion Timeliness - Percent of projects with the construction phase completed within 90 days of original contract completion date.
15	Certified Businesses (DMVESB*) - Percent of ODOT contract dollars awarded to disadvantaged, minority, women, and emerging small businesses.
16	Construction Projects On Budget - Percent of original construction authorization spent.
17	Fish Passage at State Culverts - Number of high priority ODOT culverts remaining to be retrofitted or replaced to improve fish passage.
18	Travel Delay - Hours of travel delay per capita per year in urban areas.
18	DMV Field Office Wait Time - Percentage of DMV Field Office Customers Served within 20 Minutes
19	Customer Satisfaction - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise, and availability of information.

Proposal	Proposed Key Performance Measures (KPMs)
New	Serious Traffic Injuries (Rate) - Serious traffic injuries per 100 million vehicle miles traveled (VMT)
Delete	Travelers Feel Safe - Percent of public satisfied with transportation safety.
New	Public Transit Vehicle Condition - Percent of Public Transit buses that meet replacement standards
New	Fish Passage - Stream miles of access restored or improved to blocked fish habitat.
Delete	Timeliness of Projects Going to Construction Phase - Percent of projects going to construction phase within 90 days of target date.
Delete	Certified Businesses (DMVESB*) - Percent of ODOT contract dollars awarded to disadvantaged, minority, women, and emerging small businesses.
Delete	Fish Passage at State Culverts - Number of high priority ODOT culverts remaining to be retrofitted or replaced to improve fish passage.
New	Certified Firms (DMVESB*) - Percent of ODOT Awarded Contracts to Oregon Certified Small Businesses.
Delete	Travel Delay - Hours of travel delay per capita per year in urban areas.



	Green	Yellow	Red
	= Target to -5%	= Target -6% to -15%	= Target > -15%
Summary Stats:	25%	25%	50%

KPM #1	Traffic Fatalities - Traffic fatalities per 100 million vehicles miles traveled (VMT).
	Data Collection Period: Jan 01 - Dec 31



Report Year	2014	2015	2016	2017	2018
Traffic Fatalities					
Actual	0.93	1.03	1.24	0	0
Target	0.90	0.88	0.86	0.87	0.84

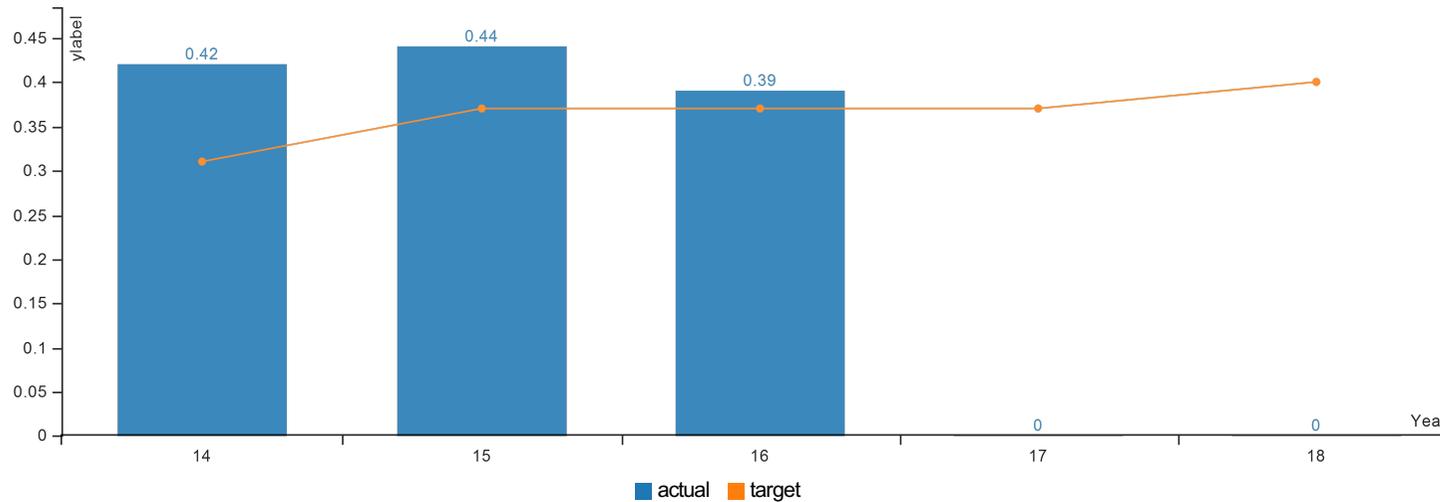
How Are We Doing

The rate of 1.24 for 2015 is above the target at 0.86 per 100 million VMT. There was a dramatic increase in the number of fatalities, in line with the rest of the nation, in Oregon starting in October 2014 which increased the rate per 100 million VMT. Comparing Oregon traffic fatality data with national data provided by the National Highway Traffic Safety Administration, in 2015 Oregon's rate was higher than the U.S. national fatality rate of 1.12. ODOT set an aggressive long-term goal of reducing the traffic fatality rate to 0.86 per 100 million VMT by 2015. The targets are increasingly more challenging to meet, however the goal is important and should not change. Oregon's fatality rates have been consistently below the national average since 1999, until recently.

Factors Affecting Results

Several factors affected the traffic fatality rate in 2015. Among those factors were continuing increases in crashes involving impairment, the number of available traffic law enforcement officers, and the response times of emergency medical services. Another factor is that it is harder to make changes when the fatality rate is already at such a low rate. Fatal crashes involving alcohol; speed; or not wearing a safety belt are the most common causes of a fatality on Oregon roadways. Over the last 15 years, Oregon experienced the lowest fatality count since the late 1940s. ODOT and its safety partners must continue efforts to reduce fatalities by reviewing the causes of fatalities, targeting safety activities accordingly, and allocating safety resources to the programs most effective at reducing fatal crashes.

KPM #3	Large Truck At-Fault Crashes - Number of large truck at-fault crashes per million vehicle miles traveled (VMT).
	Data Collection Period: Jan 01 - Dec 31



Report Year	2014	2015	2016	2017	2018
Large Truck At-Fault Crashes					
Actual	0.42	0.44	0.39	0	No Data
Target	0.31	0.37	0.37	0.37	0.40

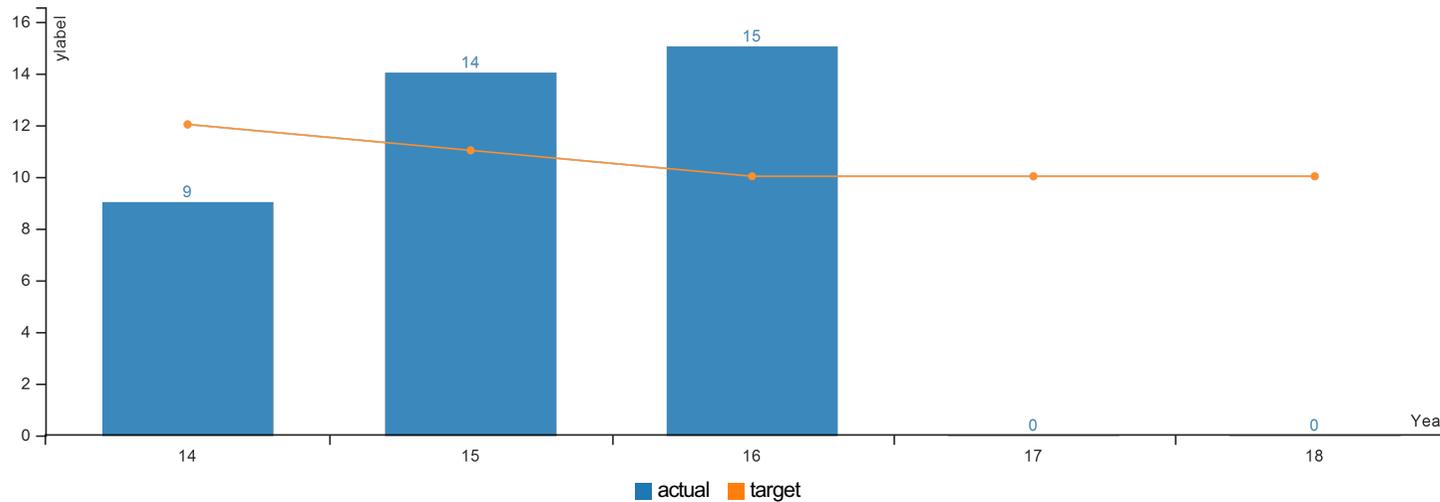
How Are We Doing

The truck at fault crash rate in Oregon increased slightly in 2014 compared to 2013 moving up from 0.42 to 0.44 crashes per million miles travelled by trucks. Oregon's truck-at-fault crashes continue to be below the national average. Trucks were involved in 109 more accidents in 2014 (1419) as compared to 2013 (1310); however, the severity of the crashes continued to be reduced from prior years. Oregon safety inspectors checked 52,374 trucks and/or drivers in 2014; inspectors placed 25 percent of trucks out of service for critical safety violations. The current national rate is 20 percent.

Factors Affecting Results

Despite the uptick in the number of truck-at-fault crashes, the severity of the crashes reflected by the number of deaths remains virtually unchanged from the previous year. Compared to 2007 statistics, fatal truck crashes in Oregon are down by 23 percent. It should also be noted that a single incident can skew the annual rate. Factors directly affecting this measure largely involve commercial vehicle driver fitness, qualifications and judgment. Data can be skewed by a single crash. The rate of crashes is also affected by the volume of all vehicle miles traveled, not just commercial vehicle miles. It's affected by traffic congestion, the level of road and bridge construction and maintenance work, and inclement weather. Further contributing to crash rates is the presence of law enforcement officers on the road. We are engaging many more law enforcement agencies in truck safety-related exercises to focus on making probable cause stops for speeding and other traffic violations along major freight routes where most truck-at-fault crashes happen. Because so few crashes are attributed to mechanical problems, checking the behavior and fitness of truck drivers continues to be the most effective way to reduce crashes. In response to an increase in truck crashes in recent years, we produced a Safety Action Plan to raise awareness about truck safety. We continue to conduct frequent multi-day inspection exercises focusing on truck driver inspections and partner with police in exercises to stop unsafe car and truck drivers. We will continue our aggressive safety inspection efforts.

KPM #4	Rail Crossing Incidents - Number of highway-railroad at-grade incidents.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2014	2015	2016	2017	2018
Rail Crossing Incidents					
Actual	9	14	15	0	0
Target	12	11	10	10	10

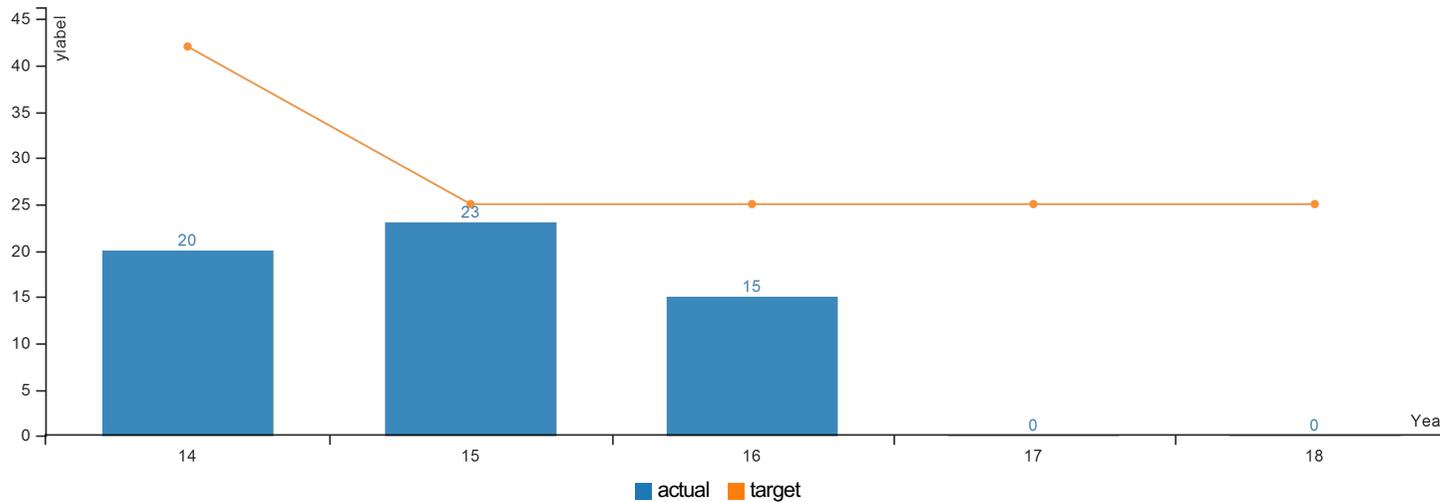
How Are We Doing

In 2015, 15 rail crossing incidents occurred, which underperformed our goal. The data shows that in 2015, eight incidents involved motor vehicles and six incidents involved pedestrians. There were six fatalities and two injuries. The Federal Railroad Administration reports that, during recent years, Oregon has been in or near the top twenty states for least number of motor vehicle incidents at public rail crossings. In 2015, there were 15 rail crossing incidents, an increase from 14 incidents in 2014, nine in 2013 and 10 in 2011 and 2012. Since 2006 and except for the increases in 2010, 2014 and 2015, rail crossing incidents have decreased by 16.6 percent. This trend indicates significant improvement even though traffic counts are below historic highs.

Factors Affecting Results

Some incidents are caused by deliberate actions rather than lack of safety education or crossing safety devices. Of the 15 incidents in 2015, four involved vehicles stopped on the tracks, and six involved vehicles that did not stop for STOP signs. Two incidents involved vehicles running into the side of a train. Pedestrian incidents decreased from six in 2014 to four in 2015. Of the six reported fatalities in 2015, three involved pedestrians, with one being a confirmed suicide. The other three fatalities occurred during a single incident where a SUV failed to stop for a STOP sign at the crossing. Options to continue the decline in incidents include maintaining inspection efforts, increasing funding for crossing investments and increasing education outreach on crossing safety to the driving public and pedestrians.

KPM #5	Derailment Incidents - Number of train derailments caused by human error, track, or equipment.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2014	2015	2016	2017	2018
Derailment Incidents					
Actual	20	23	15	0	No Data
Target	42	25	25	25	25

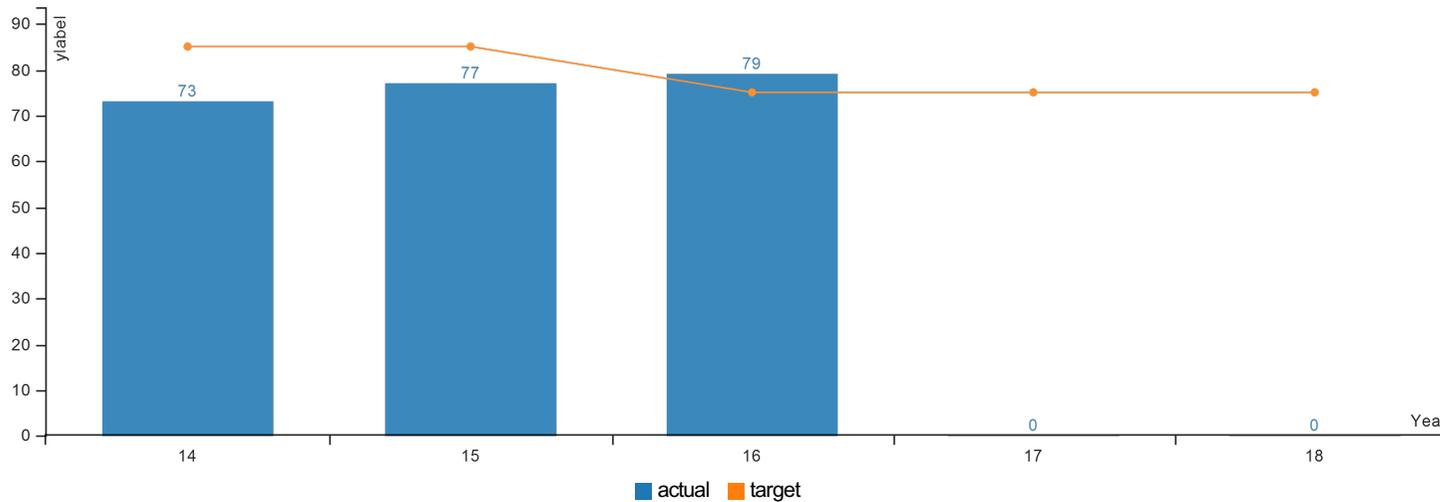
How Are We Doing

In 2015, there were 15 derailment incidents, a decrease from the 23 derailments in 2014. From 2006 to 2015, derailments have decreased 69 percent from 49 to 15. According to FRA's 2014 – 2015 data for Oregon and its neighboring states, derailments increased in Idaho and California and decreased in Oregon, Washington and Nevada. The rail systems differ among the states in terms of track miles and the number of carloads, e.g.... California and Washington have larger systems than Oregon while Idaho and Nevada have smaller systems. A comparison of derailments per track mile (miles of track in each state) for 12 months ending December 31, 2015, shows Oregon with .0063 incidents per track mile, Washington with .0047, Nevada with .0042, Idaho with .0074 and California with .0130.

Factors Affecting Results

From 2014 to 2015, Oregon showed a 34.8 percent decrease in derailments. A portion of the decrease can be attributed to a decrease in rail traffic, while a more significant reason for the decrease in derailments can be attributed to a decrease in derailments caused by human error and a decrease in track caused yard derailments. Both of these decreases are a direct result of an increase in the number of inspections. Operating Practices inspections, which directly affect human error caused derailments, went from 119 in 2014 to 218 in 2015. Track inspections, which directly affect yard derailments, went from 192 in 2014 to 218 in 2015. In 2015, we hired four additional inspectors and replaced staff that had retired. Although it will take up to a year to have new staff federally certified, we expect the previously demonstrated decline in derailments to continue into future years due to an increase in inspections and a full staff of certified inspectors. Except for the 2010, 2013 and 2014 spikes, the decline has steadily continued since 2006, with the hiring, training and certification of new inspectors to replace the turnover in staff. This supports the need for certified inspectors performing regular inspections. Recruitment and retention of qualified compliance (inspector) personnel is vital. Analysis of data from previous inspections (track conditions, operating issues, etc.) helps us identify areas on which to focus resources and inspections.

KPM #5	Travelers Feel Safe - Percent of public satisfied with transportation safety.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2014	2015	2016	2017	2018
Travelers Feel Safe					
Actual	73%	77%	79%	0%	0%
Target	85%	85%	75%	75%	75%

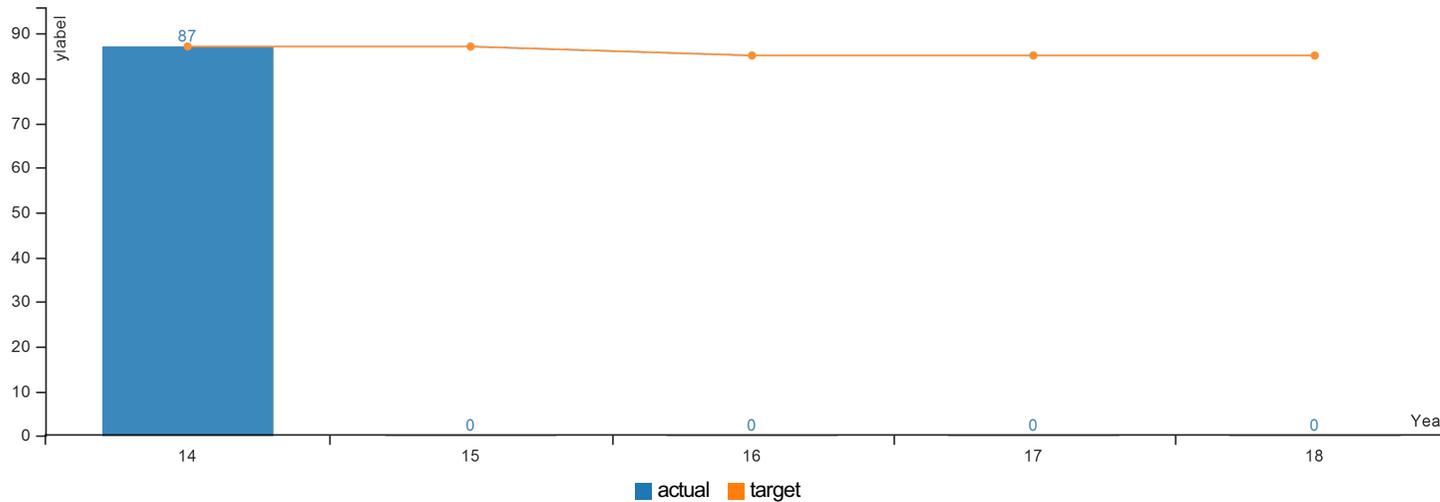
How Are We Doing

The average for the last five years is 79 percent, which is above the target goal of 75 percent. Although an upward trend is generally desirable, ODOT wants to watch out for complacency among Oregonians if the perception of safety is too high. The increased 2016 rate of 79% can be attributed to the increased media attention of Toward Zero Deaths and Vision Zero efforts. The ODOT-Transportation Safety survey isn't replicated by other states, so we are unable to compare Oregonians' perception of safety of the transportation system to residents of other states.

Factors Affecting Results

Our Transportation Safety Division coordinates safety activities on behalf of ODOT. The Highway, Driver and Motor Vehicles and Motor Carrier Our Transportation Safety Division coordinates safety activities on behalf of ODOT. The Highway, Driver and Motor Vehicles, and Motor Carrier Transportation divisions also coordinate specific safety programs. Public awareness campaigns inform Oregonians about department activities to improve safety, and encourage safe behavior when walking, biking, riding or driving. Some correlation likely exists between increased awareness of safety activities and perception of safety. For instance, a less visible presence of police, due to funding resources, can affect perception of safety. Safety remains as ODOT's highest priority. We will continue to fund information campaigns to increase public awareness of safe choices and behaviors and we will also continue to offer grant money to police agencies for focused enforcement campaigns. Transportation Safety Division will continue to explore new internal and external partnership efforts such as with the Public Transit/Rail Division.

KPM #6	Pavement Condition - Percent of pavement lane miles rated “fair” or better out of total lane miles in state highway system.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2014	2015	2016	2017	2018
Pavement Condition					
Actual	87%	No Data	0%	0%	0%
Target	87%	87%	85%	85%	85%

How Are We Doing

The last few years, pavement condition has ranged between 85 and 87 percent “fair” or better. Given uncertain federal funding over the last few years, pavement program allocations were reduced which would have caused pavement conditions to drop below target, however as federal revenues have become more certain, recent additions have been made to the pavement program which will hold pavement conditions relatively flat over the next two to four years. Still, long term, our pavement programs resurface less than one-half the need, and higher cost projects can’t be completed with available funds. Even with the recent funding additions, pavement program funding levels are lower than they were a decade ago, while costs have increased due to inflation. Pavement resurfacing treatments typically last 10 to 20 years but pavement funding in the next few years provides for an average resurfacing interval in excess of 30 years. Over time, pavement conditions will drop below the target, impacting safety and mobility. As road conditions deteriorate, thicker paving and/or complete replacement (eg. reconstruction) will become necessary at a higher cost than what would be required to simply maintain them in fair or better condition.

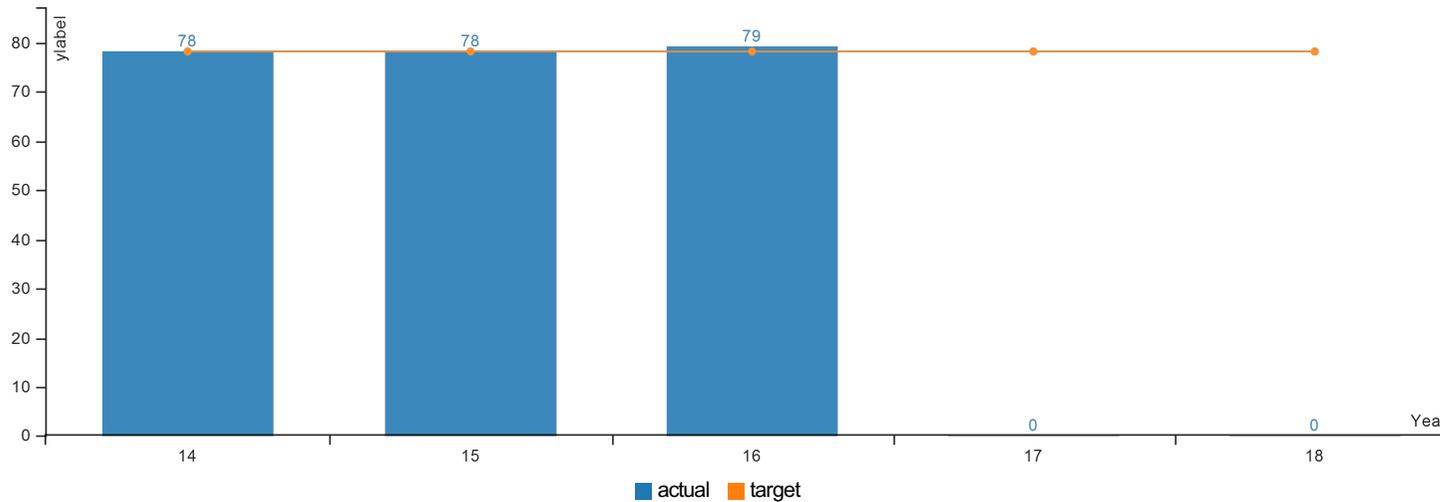
No standardized system exists for classifying the pavement condition of all highways nationwide. Each state uses a unique procedure for classifying pavement defects and assessing structural and functional pavement conditions. However, pavement smoothness, which is one indicator of pavement condition, is collected by all states using standardized procedures. A smoothness comparison between Oregon and our neighboring states of California, Idaho, Washington, and Nevada based on 2013 Highway Statistics data <http://www.fhwa.dot.gov/policyinformation/statistics/2013/> shows that Oregon’s interstate pavements are in better condition than the surrounding states, while Oregon’s remaining arterial and primary highways are mid-pack compared with the neighboring states but better than the nationwide average.

Factors Affecting Results

Lower than anticipated federal revenues resulted in major funding reductions to the Preservation program, which is the primary program for resurfacing work. With the passage of the FAST Act, Preservation program funding was increased through 2018 which will stabilize pavement conditions over the short term. After 2018, Preservation funding drops about 30 percent from current levels. Additional pavement funding is needed to keep pavement conditions stable over the long run.

Other factors impacting the program are standards, mobility, and access management requirements. Often, paving work is conducted in conjunction with other enhancements which can impact project costs and timelines. The funding shortfall is most acute in urban areas. Where possible, we have implemented more low-cost chip seal treatments, and a 1R paving (pave only) program which focuses preservation investments in the pavement surface when only minor deterioration exists to help offset declining pavement conditions.

KPM #7	Bridge Condition - Percent of state highway bridges that are not "distressed"
	Data Collection Period: Apr 01 - Mar 31



Report Year	2014	2015	2016	2017	2018
Percent of State highway bridges that are not distressed					
Actual	78%	78%	79%	0%	No Data
Target	78%	78%	78%	78%	78%

How Are We Doing

The improvement in the percent "not distressed" measure since 2007 is largely due to the OTIA III State Bridge Delivery Program which included the repair of 122 bridges and replacement of 149 bridges. While we have been able to meet and maintain the bridge performance measure for the last three years at the State Bridge Program funding level, we expect to see a decline in the near future due to the age and deteriorated condition of Oregon bridges.

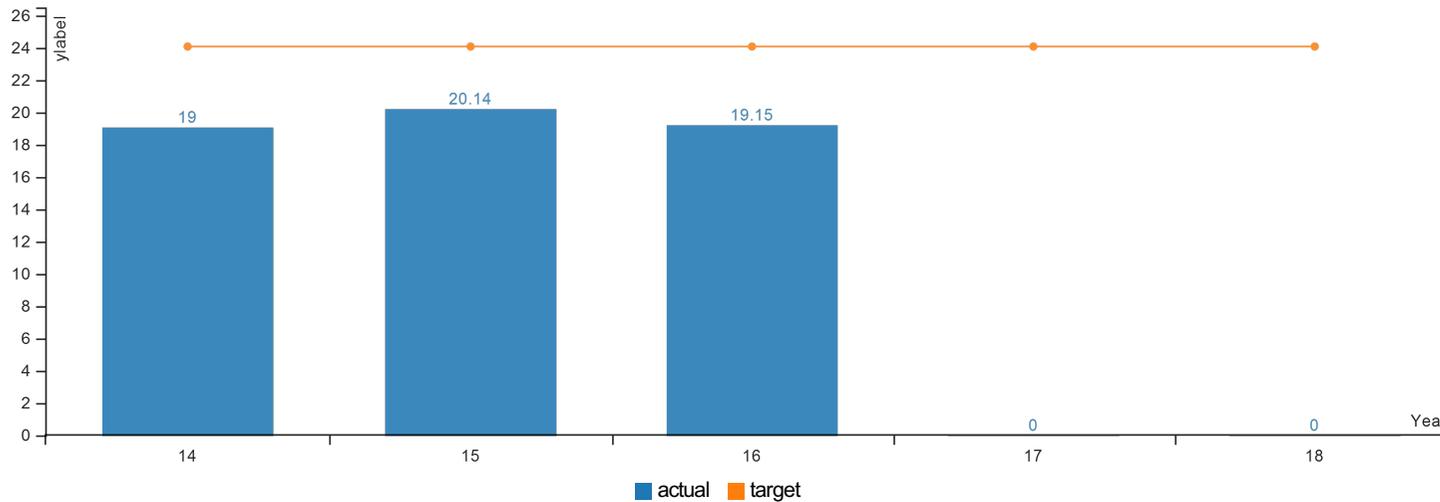
Current federal measures are Structurally Deficient and Functionally Obsolete. Oregon ranks near the bottom at 43 (based on square feet of deck) for National Highway System bridges, while neighboring Idaho ranks 16 and Washington state ranks 46. Oregon's low ranking is primarily due to the number of Functionally Obsolete bridges. Idaho and Washington rankings can be expected to improve due to revenue generated from 2015 State transportation funding initiatives.

New Federal measures have been proposed as required in MAP-21 to be Percentage of NHS bridges in "poor" condition and percentage of NHS bridges in "good" condition. For these measures, Oregon ranks high with a low number of NHS "poor" bridges, but also ranks low with a relatively low number of NHS "good" bridges.

Factors Affecting Results

Oregon has moved quickly in getting bridge repair and replacement projects under way on high priority freight corridors. As a result of planned bridge construction through 2018, including OTIA III and special federal funding over the past decade, fewer distressed bridges are expected through 2020. After a relatively flat period, bridge conditions are expected to decline gradually and then at an increasing rate. Reductions in Bridge Program funding will hinder the effort to keep pace with the rate of deterioration of Oregon's bridges, especially the large group of bridges that are one point away, on a ten point scale, from becoming structurally deficient. A sustainable bridge program includes bridges in various conditions with planned maintenance, preservation, and replacements for bridges that have reached the end of their service life.

KPM #9	Special Transit Rides - Average number of special transit rides per each elderly and disabled Oregonian annually.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
Special Transit Rides					
Actual	19	20.14	19.15	0	No Data
Target	24	24	24	24	24

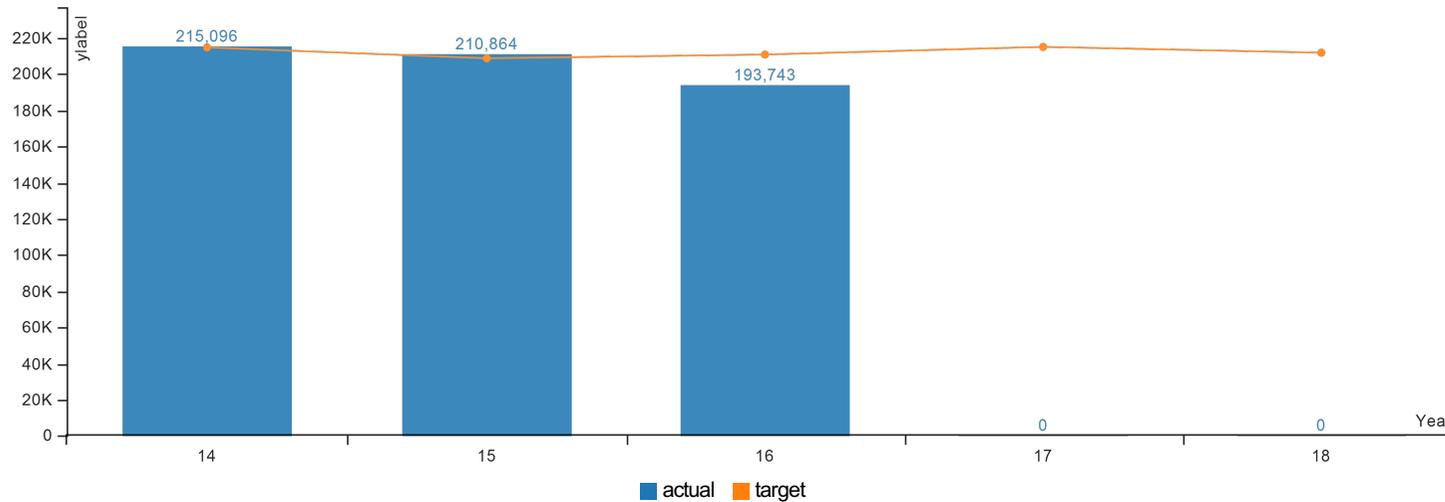
How Are We Doing

Since 1998, average annual rides per older adult and person with disability steadily increased until 2007. In 2007, the average number of rides declined due to population and fuel cost increases with no commensurate resource increase. Legislative and federal American Recovery and Response Act investment provided a boost in 2009. Population growth and stagnant revenue continued to affect progress. With our current emphasis on improvements in modal connectivity and access, a goal of 2.5 per annual improvement toward the target is reasonable. 2015 shows a small loss. Continued legislative support in 2013-2015 and 2015-2017 should help performance to improve with state and local revenues stabilizing. Data is not available to compare Oregon with other states.

Factors Affecting Results

Oregon population increases are outpacing fund availability; rapidly increasing costs of providing service are also constraining service availability. Funding for transit service is primarily supported by local, state and federal public funds. Fares contribute up to 25 percent of costs but smaller systems generally recover much less fare to offset their costs. Legislative support has begun to help smaller providers recover lost ground in meeting the goal although the larger systems have just started to add back fixed route services to pre-recession levels. We will continue to emphasize improved access to transportation services for seniors and people with disabilities.

KPM #10	Passenger Rail Ridership - Number of state-supported rail service passengers.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2014	2015	2016	2017	2018
Passenger Rail Ridership					
Actual	215,096	210,864	193,743	0	No Data
Target	214,616	208,590	210,676	214,911	211,708

How Are We Doing

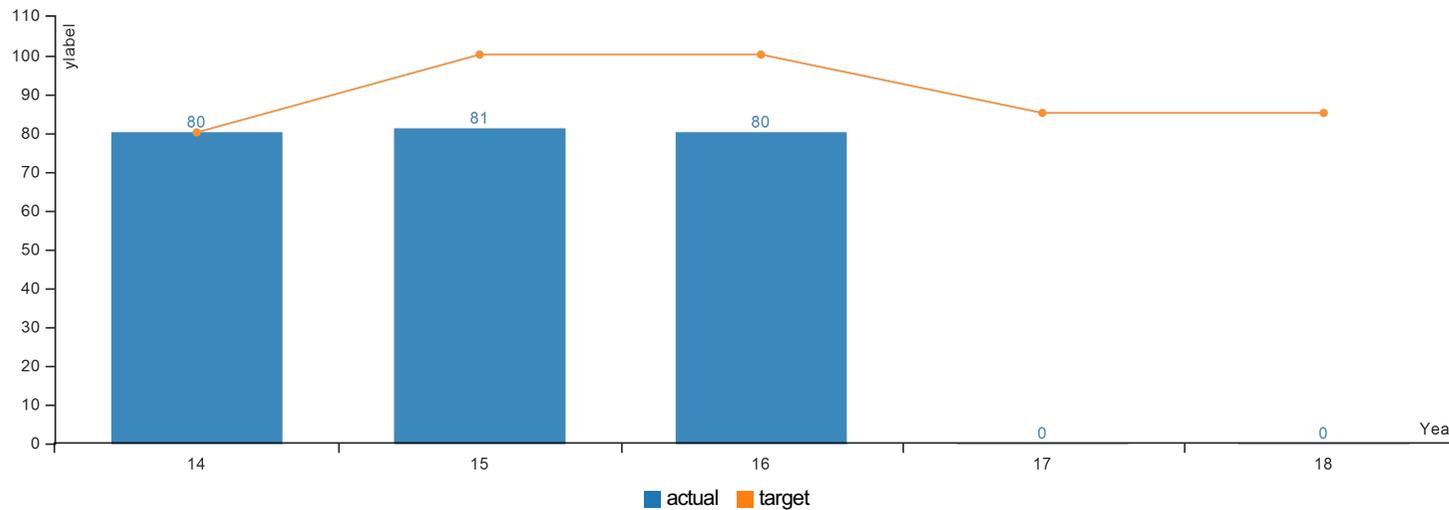
Passenger rail ridership reached its highest level in 2013, increasing by 1.9 percent or 4,060 riders, over the 2012 figures. 2014 ridership decreased by 4,195 but exceeded the 2014 target by 2,311. In 2015, ridership decreased further to 193,743 which missed the 2015 target by 16,933. 2016 ridership numbers are trending toward meeting or exceeding the 2016 target. Oregon's passenger rail program is modest compared to Washington's and California's programs.

These states have aggressive investment programs for passenger rail resulting in corresponding benefits for passenger and freight rail.

Factors Affecting Results

In general, increases in ridership result from reduced travel time, more train/bus options and on-time reliability. These conditions are largely dependent upon sufficient capital investment. Washington and California are spending \$800 million and \$3.5 billion respectively to improve travel time, frequency and on-time reliability. Washington will increase daily round trips between Portland and Seattle in 2017, which would result in an equipment shortage in Oregon. Consequently, Oregon purchased two new train sets using \$38.4 million in American Recovery and Reinvestment Act funds and \$7.6 million in state funds to maintain current levels of service. These train sets began service in January 2014 and they bring the total train sets serving the Amtrak Cascades corridor to seven. Oregon continues to update its schedules to offer better connections for Willamette Valley passenger rail users. This is but one step in supporting the continued growth in passenger rail ridership. ODOT Rail is seeking additional, dedicated funding to continue with current service levels and, more importantly, increase ridership by improving train speed, frequency, range of service and reliability. Dedicated funding will also provide for passenger rail marketing which will increase future ridership.

KPM #11	Incident Response - Percent of lane blocking crashes cleared within 90 minutes.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2014	2015	2016	2017	2018
Traffic Incident Response					
Actual	80%	81%	80%	0%	No Data
Target	80%	100%	100%	85%	85%

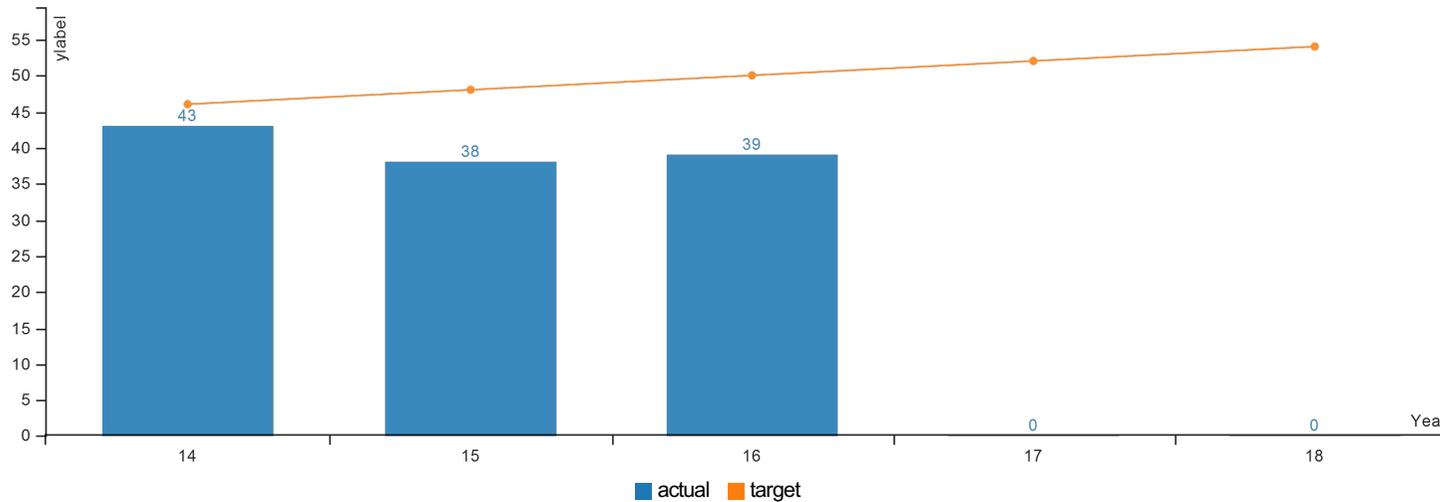
How Are We Doing

In 2015, we cleared 80 percent of lane blocking crashes in under 90 minutes. Our neighboring states of California and Washington have incident response clearance goals; however, the performance measure definitions vary significantly between the states making direct comparison difficult. California's target is to clear 50 percent of major incidents in less than 90 minutes. Major incidents are defined as those to which both the California Highway Patrol and Caltrans respond. Their actual performance, for the quarter ending September 30, 2015, is 33 percent with an average clearance time of 3 hours 19 minutes (<http://www.dot.ca.gov/MileMarker/2015-3/index.html>). Currently, Washington's measure also focuses on major incidents. Major incidents are defined as incidents on nine corridors in the Puget Sound area for which Washington State Patrol is the primary responder and for which clearance times are between 90 minutes and 6 hours. Roadway clearance time is defined as the time between the IR team's first awareness of an incident and when all lanes are available for traffic flow. Washington's target for major incidents is 155 minutes. For the quarter ending Dec. 31, 2015, Washington's average incident clearance time on these nine key corridors was 182 minutes (<http://www.wsdot.wa.gov/accountability/>).

Factors Affecting Results

Actions to clear travel lanes after a crash can range from simple to complex. More complex incident clearance activities often involve multiple public and private responders. The complexity of the response effort impacts the results of this measure. For example, whether or not an incident involves a police investigation, hazardous material spill, cargo recovery effort, or fatality are all factors that influence the roadway clearance time for the incident. While the initial on-scene focus must be on responder and public safety, collaborating with other responders on a secondary focus to reestablish traffic flow can result in opening the lanes more quickly. Oregon is implementing the federal Traffic Incident Management Responder Training program. Oregon's group of TIM trainers has grown to 86, representing every discipline involved in TIM and more than 35 different response agencies across the state. As a whole, over the last year Oregon has one of the most active groups of trainers in the nation. Together they've delivered the training to more than 3,000 of Oregon's responders in just two short years, facilitating a common vision for safe and quick clearance of traffic incidents.

KPM #12	Bike Lanes and Sidewalks - Percent of urban state highway miles with bike lanes and pedestrian facilities in "fair" or better condition.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
Bike Lanes and Sidewalks					
Actual	43%	38%	39%	No Data	No Data
Target	46%	48%	50%	52%	54%

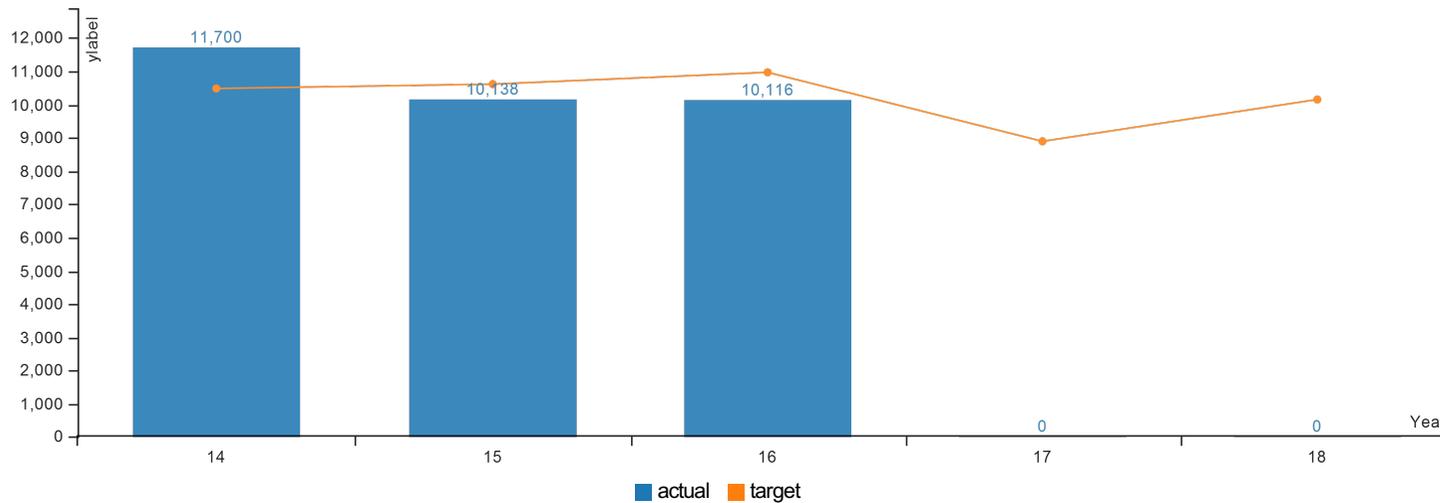
How Are We Doing

ODOT is making strategic investments in walking and biking improvements where Oregon communities have identified the greatest need. We collaborate with local governments to fund programs and improvements that support biking and walking, and provide them with technical assistance so that they can ensure local systems are bikeable and walkable as well. As a result, the number of people who walk and bike in Oregon continues to increase. On an average weekday, Oregonians make 8% of their trips on foot and 2% by bicycle. One in five households meets a daily travel need by walking and one in twenty does so by biking. When it comes to commuting by active modes of travel, Oregon is one of the top-ranked states in the nation. We're #1 for biking to work (2.3% of commute trips), and #8 for walking to work (3.9%).

Factors Affecting Results

Between 2015 and 2016, ODOT built 40 new miles of walkways and bikeways on our urban highways. However, our progress in meeting this target isn't just determined by how many miles we build each year. As the chart shows, the percent of urban highways with complete walkways and bikeways has trended down in recent years. Why is this happening? Recent adjustments to the federally defined urban areas brought many new roadway miles into Oregon's expanding urban areas. As former rural roads, these highways are unlikely to have walkways and bikeways. We also see occasional declines due to jurisdictional transfers, where a local government assumes ownership of a state highway. When such transfers take place, they are typically preceded by significant improvements to the highway, including adding walkways and bikeways, because it is less burdensome for a local government to take responsibility for a road if it is already complete and in good repair. So ODOT may build walkways and bikeways on a highway one year, increasing our progress toward our goals, only to transfer the road into local ownership the next year, causing our percent completed to drop.

KPM #14	Jobs from Construction Spending - Number of jobs sustained as a result of annual construction expenditures.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
Jobs from Construction Spending					
Actual	11,700	10,138	10,116	0	No Data
Target	10,470	10,600	10,955	8,881	10,139

How Are We Doing

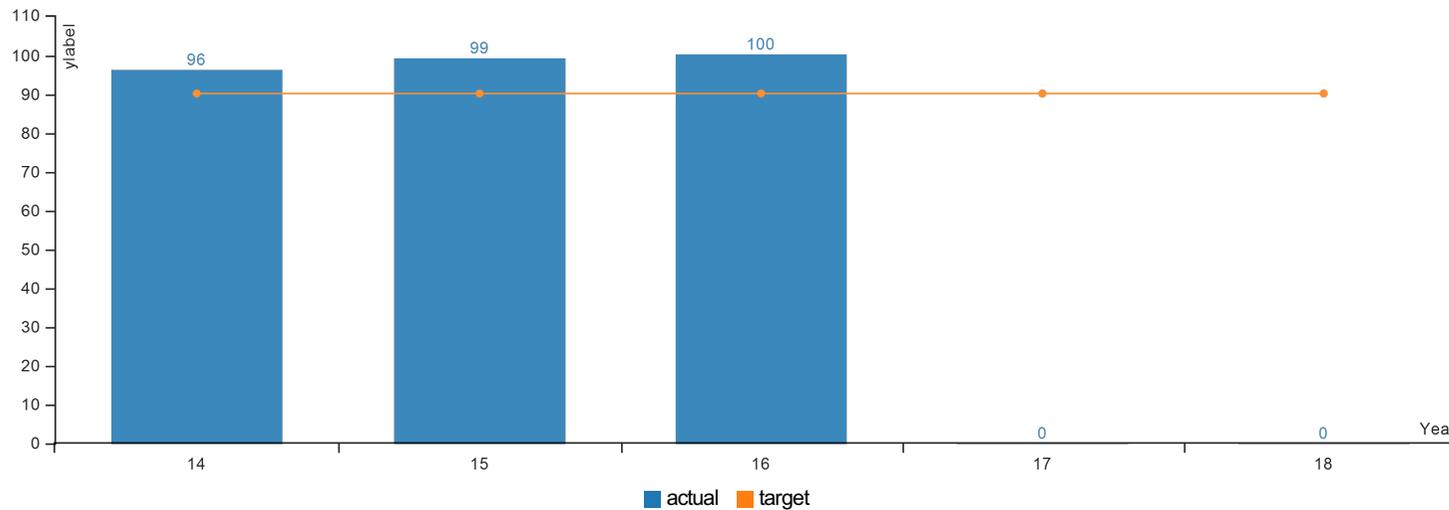
Beginning with the 2006 report and for state fiscal year 2007 and beyond, the goals are short-term job estimates based on projects currently in the State Transportation Improvement Program. "Actual" figures are the result of the programmatic spending that occurred during the state fiscal year. Labor multipliers, representing the number of jobs created per million spent, change with each biannual model update to reflect the current economic patterns of trading goods and services. The 2015 fiscal year jobs impact factor was 10.1 jobs per \$1M. The current model update calculated the fiscal year 2016 jobs impact factor at 9.15 jobs per \$1M. The forecasted targets reflect legislatively approved planned construction spending and change as the job multiplier changes with each model update. The total number of actual FTE jobs supported by agency project spending in fiscal year 2015 was approximately 10,116.

Factors Affecting Results

The two largest factors affecting the number of jobs from construction spending are the number and size of construction projects funded and the rate of inflation; therefore jobs created, are largely out of the control of ODOT. Additionally, difficulty in accurately predicting future federal funding of projects makes goal setting for this measure difficult. Internal job projections are revised more frequently than the biannual key performance measure target setting legislative cycle.

The measure always presents estimated and projected jobs impacts. The measure identifies jobs sustained by state level contractor payments occurring within specific Oregon fiscal years. This differs from total budgets for current projects under contract. ODOT uses IMPLAN, a widely recognized regional economic impact modeling tool to estimate a jobs impact factor. The results are expressed in combined full-time and part-time jobs supported. We convert full-time and part-time jobs to estimated full-time equivalents through analysis of covered employment data on hours of work statewide by employment sector provided by the Oregon Employment Department. ODOT Highway Budget Office and Highway Division provide actual (and for targets - projected) construction-related spending data. The current jobs impact factor is about 9.15 jobs per \$1 million of construction-related spending. Annual construction-related spending (actual or projected) is multiplied by the jobs impact factor to project the total number of short-term jobs sustained. Adjustments are made for inflation in projected jobs numbers.

KPM #14	Timeliness of Projects Going to Construction Phase - Percent of projects going to construction phase within 90 days of target date.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
Timeliness of Projects Going to Construction Phase					
Actual	96%	99%	100%	0%	No Data
Target	90%	90%	90%	90%	90%

How Are We Doing

After conducting an internal assessment of this measure, we determined that it had been incorrectly defined and calculated. The graph now represents corrected results from 2006 through 2014. Data is for both state and locally administered projects. Process performance is actually much better than had been the case under the incorrect measure definition. For 2015, OPO awarded contracts on average in 12 days; OPO issued Notice to Proceed, on average, in 26 days.

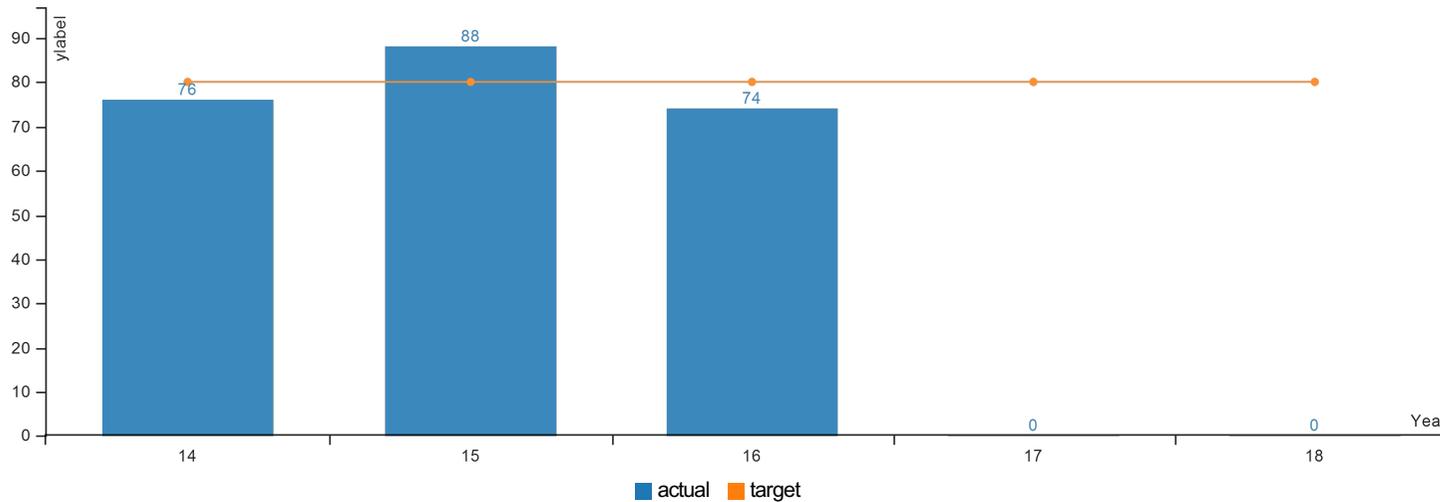
Factors Affecting Results

Items that make projects late in the award phase of project delivery include: valid bid protests and approval of additional funding from local agencies. If OPO denies the bid protest, the protesting bidder has the option to seek judicial remedy. Most bid protests are denied and do not affect the timelines. Since 2009, OPO has been to court on four projects, and the courts upheld OPO's decisions in three of those cases.

For projects with local funding, if the bids are higher than project estimates and awarding is recommended with local agency concurrence, OPO must wait for local agency governing bodies to approve additional funding. Most frequently, these are the types of projects that end up exceeding the 57 day time frame. However, in 2014, out of 110 awarded projects, only four projects exceeded 57 days. Two of those projects were local agency funding issues. The third project was an unusual issue regarding the bidder's TERO certification in which the Grand Ronde TERO incorrectly reported to OPO that the low bidder was not TERO certified. OPO rejected the low bid based on this information, and subsequently had to rescind the rejection. OPO has reached out to the Office of Civil Rights to address concerns regarding TERO certification information from the Umatilla and Grand Ronde TEROs.

In 2015, out of 91 awarded projects, no projects exceeded 57 days—100% were on time.

KPM #15	Construction Project Completion Timeliness - Percent of projects with the construction phase completed within 90 days of original contract completion date.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
Construction Project Completion Timeliness					
Actual	76%	88%	74%	0%	0%
Target	80%	80%	80%	80%	80%

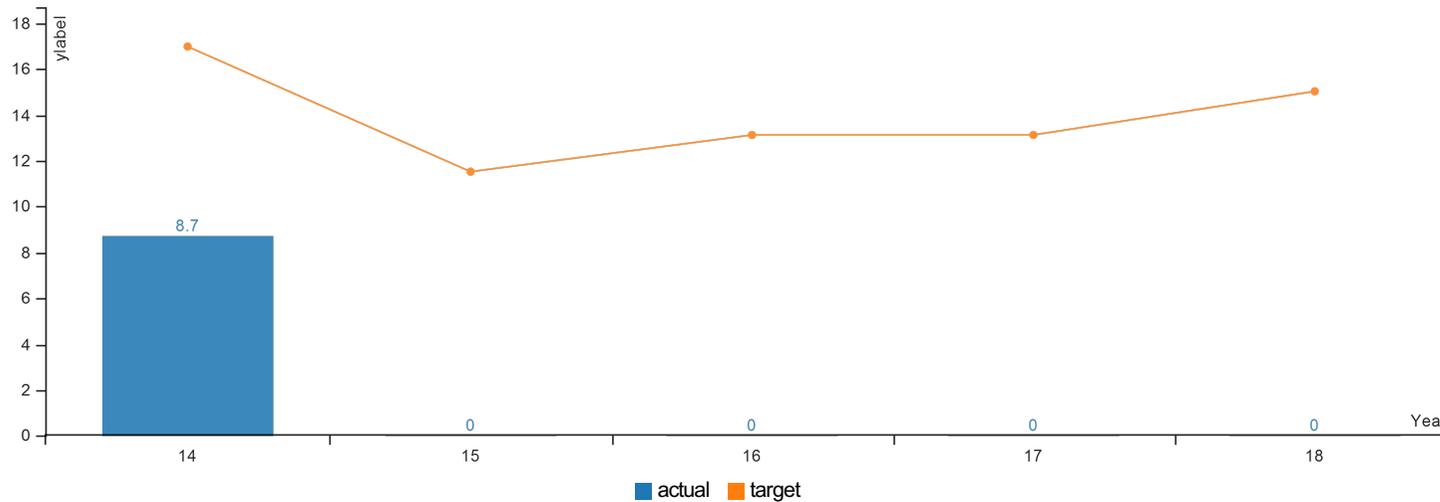
How Are We Doing

In 2009 and 2010, we hovered just below the goal of 80 percent, an improvement from prior years when it ranged between 60 and 64 percent. For 2011 and 2012, we dropped to 65 percent. An examination of each delayed project reveals a variety of valid reasons to extend the contract completion date. Forcing these projects to finish on their originally estimated completion dates would not have been in the best interest of the public's investment. While the 2015 result (74%) is a decrease from 2014, the change is within the routine variation of this measure's performance since 2005. Accurate comparisons between Oregon's on-time delivery to other state's on time delivery may not be possible due to differences in contracting methods, the types of projects compared, and differences in measurement methodologies and definitions. Metrics from some states with similar, though not identical, metrics include: Washington with 91 percent on time average for the 2003 – 2006 time period, and Virginia with 27 percent on time for 2003, 35 percent for 2004, and 75 percent for 2005.

Factors Affecting Results

Data entry and processing times can delay reporting by a month in some cases. In other instances the construction completion notice may be rescinded if a problem is found or if additional work is needed. Justified reasons for moving the contract completion date also affect the results. Justified reasons include: added work from local agencies; unanticipated site conditions; efficiencies in project delivery by combining work being done by the same contractor on adjacent projects; weather delays that can push a project into the next construction season; and, delays in obtaining additional right-of-way.

KPM #15	Certified Businesses (DMWESB*) - Percent of ODOT contract dollars awarded to disadvantaged, minority, women, and emerging small businesses.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2014	2015	2016	2017	2018
DBE Annual Goal and Actual Utilization Based on FFY					
Actual	8.70%	No Data	No Data	No Data	No Data
Target	16.95%	11.50%	13.10%	13.10%	15%

How Are We Doing

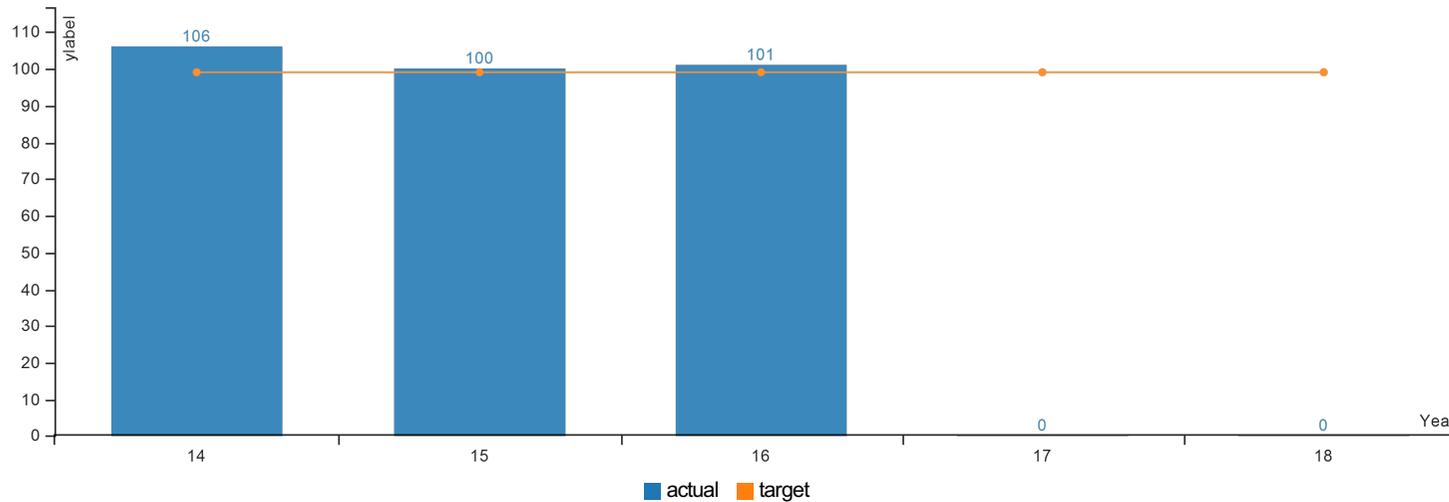
State agencies must have “compelling evidence” of under-utilization in order to set race-conscious goals on projects. This evidence is determined through conducting a disparity study. We completed an updated disparity study in September 2011 and contracted for a new study which is expected to be completed in Spring 2016. The Minority, Women, and Emerging Small Business (MWESB) aspirational goals (targets) are no longer set for federal-aid projects, but are considered on state-funded-only projects. We satisfactorily complied with the federal DBE program requirements for making a good faith effort to achieve the identified DBE annual goals and for reporting those efforts. While data from the updated 2011 disparity study indicated that there was some improvement in use of Asian Pacific firms, there was still significant under-utilization of African American and Subcontinent Asian American firms. With the completion of the disparity study and approval of a waiver of the federal regulations from FHWA allowing group-specific goals on projects where appropriate, we continue setting DBE goals for those groups. The 2011 disparity study update also indicated underutilization of architectural and engineering firms; ODOT implemented anew goals program for these firms. Execution and achievement of contract goals is dependent upon “prime” consultant use of DBE firms and timely submission of data to ODOT. We are providing statewide training for project management and field staff with an emphasis on DBE Program requirements and regulations. We are also reaching out to DBE firms to let them know about opportunities and resources for working on ODOT projects. Data from the architectural and engineering firms is being collected in preparation for reporting use of these firms on ODOT contracts. Due to the wide variation in metrics, it is not statistically feasible to compare our overall goals and use on a state-to-state basis. We continue to meet U.S. DOT expectations for the DBE Program. When the new 2016 Disparity Study is completed in Spring 2016, its findings will be reviewed and evaluated to determine setting of goals for underutilized groups as appropriate.

Factors Affecting Results

While the overall goal was not achieved, prime contractors subcontracted out over 16 percent, or \$25.7 million, of subcontract dollars to DBEs. Three primary factors influenced the overall goal: an over-estimation of “potential” DBE availability, few awards were made to DBEs as prime contractors, and actual use of architectural and engineering DBE sub-consultants was not reported in the overall utilization calculation because this data is still being collected. Currently, we don’t have one unified tracking database which contains all ODOT contracting information. ODOT Information

Systems completed a project recently to integrate all data systems to provide comprehensive information. This system will provide an enterprise approach to data collection and reporting.

KPM #16	Construction Projects On Budget - Percent of original construction authorization spent.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
Construction Projects on Budget					
Actual	106%	100%	101%	0%	No Data
Target	99%	99%	99%	99%	99%

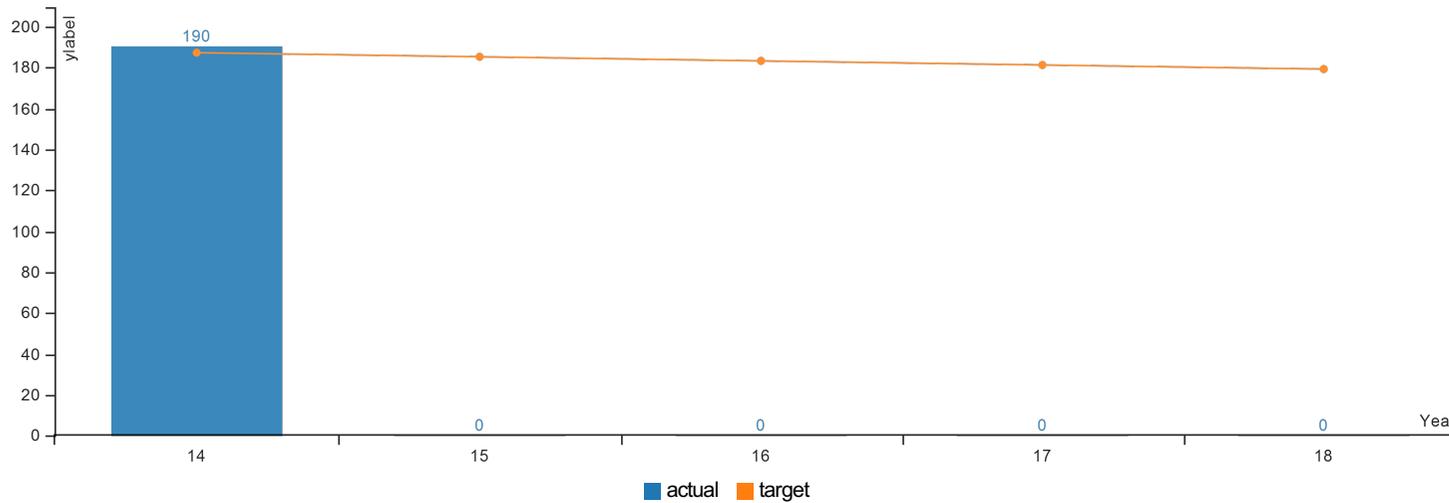
How Are We Doing

In an environment of double digit inflation, previous years showed slightly higher construction costs than originally authorized, by about 1-2 percent. Many of the recent project cost increases were caused by adding federal American Recovery Response Act work to existing projects to ensure jobs were created as soon as possible. On average, project construction expenses have been at approximately 100% of their original authorization over the last 13 years. For 2011 and 2012, we once again dropped back down under 99 percent, coming in at a healthy 98 percent and 97 percent respectively. For 2013 ODOT reversed the positive trend, with projects coming in at 106 percent of the original authorization primarily due to overruns on a single project (Highway 20 - Pioneer Mountain /Eddyville). For 2015, we came in at 101% but well within the routine variation of this measure . Due to differing methodologies and definitions, there are no direct comparisons with other states' measures.

Factors Affecting Results

All factors are examined when project budgets are established, but world trends such as higher than expected inflation and rises in steel, oil, and asphalt prices contribute to cost increases. Unanticipated geological features, archeological finds, or environmental impacts may also contribute to cost increases. We must continually monitor to ensure ODOT's construction expenses remain under the authorized amount.

KPM #17	Fish Passage at State Culverts - Number of high priority ODOT culverts remaining to be retrofitted or replaced to improve fish passage.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2014	2015	2016	2017	2018
Fish Passage at State Culverts					
Actual	190	No Data	No Data	No Data	No Data
Target	187	185	183	181	179

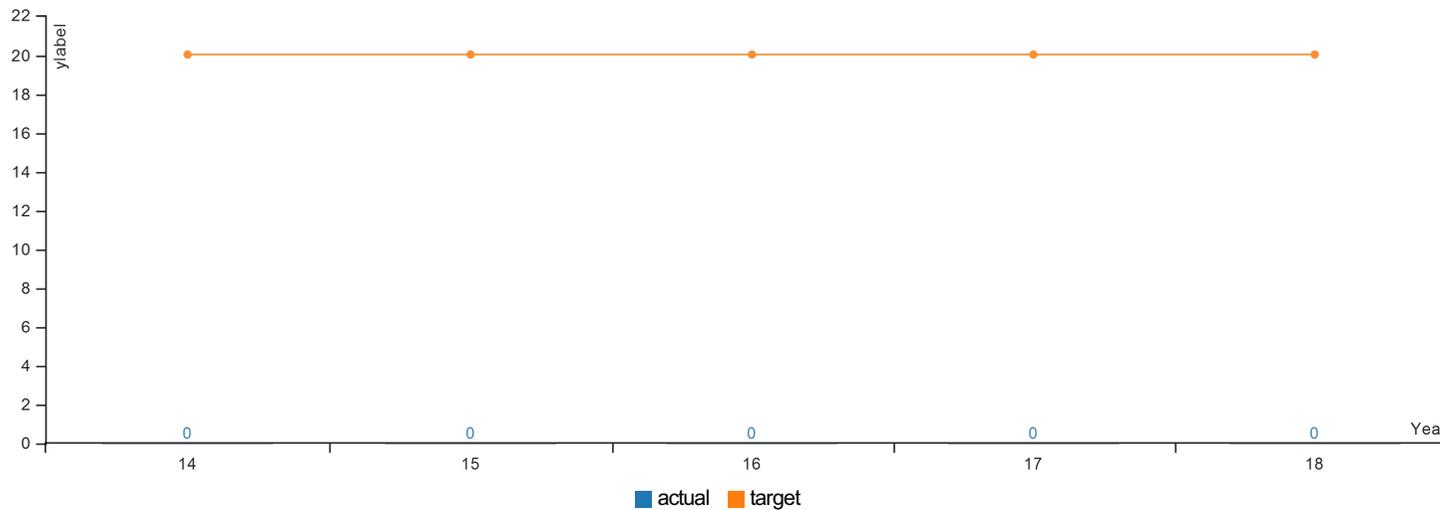
How Are We Doing

During fiscal year 2013-2014, the planned fish passage project was slipped to 2015. From 1997-2014 this program repaired or replaced a total of 142 fish passage-impaired culverts and opened or improved access to 461 miles of stream. For fiscal year 2011- 2015, Salmon Program funds are being divided between fish passage and storm water projects, in partnership with the Northwest Environmental Defense Council. Because of this, the rate of retrofitting or replacing culverts has slowed; however, some of these funds will address water quality improvements that will benefit salmon. Unlike other states, our program is discretionary and independent of other STIP and maintenance projects. Our projected fish passage target is to complete two – three projects each year, which is approximately the number of projects program funds will allow. Current fish passage design criteria generally require larger, more expensive structures to replace existing infrastructure. Our Fish Passage Program has the ability to target high value streams that bring the greatest benefit to native migratory fish, and this is unique among western states.

Factors Affecting Results

The rate of project delivery has diminished since the start of the program. Factors contributing to this include: increased construction; increased right of way and project development costs; and reduced funding. More funding is necessary to continue improving fish passage at ODOTowned culverts. We are exploring programmatic processes to streamline project permits and plan review timelines. We are also evaluating fish passage 'banking' that would provide mitigation options while targeting high value streams.

KPM #18	Travel Delay - Hours of travel delay per capita per year in urban areas.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2014	2015	2016	2017	2018
Travel Delay					
Actual	No Data				
Target	20	20	20	20	20

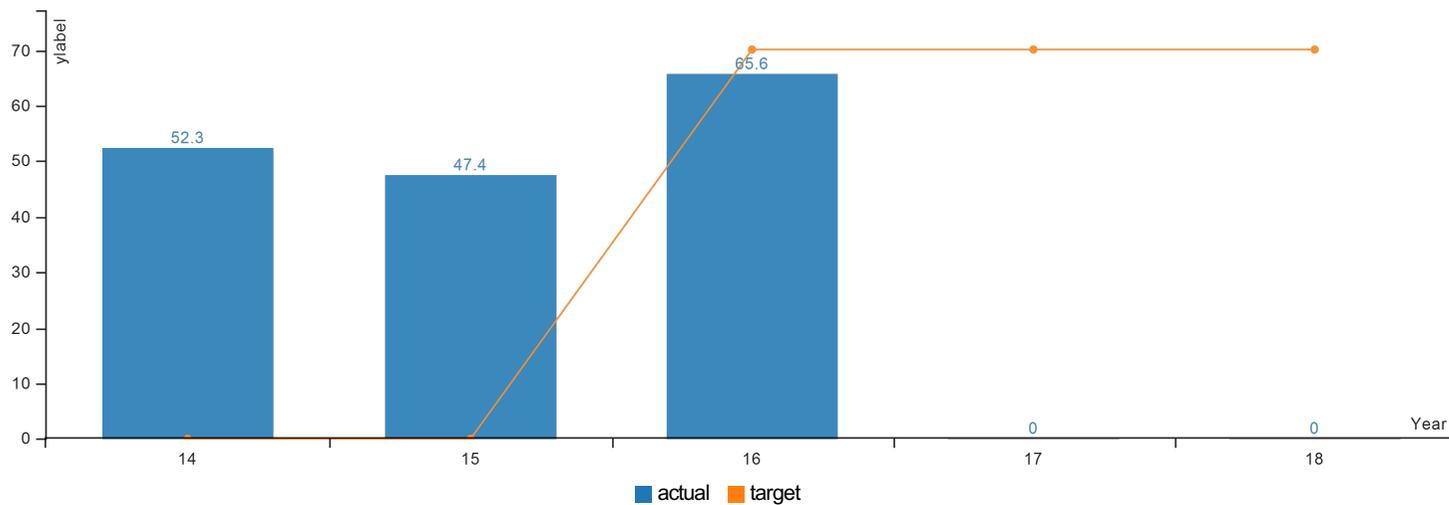
How Are We Doing

Traffic congestion rose steadily until 2008. The Oregon economy and population grew faster than road capacity. With greater economic activity comes more travel and freight movement on the highway system. When the economy slowed in 2008 and fuel prices rose, the level of delay dropped about 14 percent. The average hours of travel delay per capita per year remained steady at about 24 hours in the Portland, Salem and Eugene metropolitan areas combined. This travel delay measure is based on the Texas Transportation Institute's (TTI) 2012 Urban Mobility Report and includes statistics through year 2011. TTI no longer reports this measure.

Factors Affecting Results

Aside from economic and demographic factors triggering travel demand, the major factor affecting delay is the balance between traffic volume and road capacity. The ability to add capacity is severely limited by revenue and costs of construction. Operational improvements can increase efficiency and capacity utilization; for example, ramp metering, signal synchronization, incident response vehicles, variable message signs, and capacity enhancing projects. The demand side of the equation is affected by user costs, land use patterns, alternative travel modes and travel demand management programs. For example, fuel prices are lower than they have been since 2010 which reduced vehicle operating costs. An annual national survey is conducted annually using methods producing statistically valid and reliable results. The Texas Transportation Institute revised the methodology for estimating delay in the 2010 report. It now uses archived travel speed data collected for each metropolitan area using GPS-enabled vehicles by the Inrix Corporation. Delay estimates are now reflective of actual conditions in each metropolitan area. One consequence of the change is that the estimates published after the 2010 report cannot be compared with numbers published in previous reports; however, the 2012 report includes estimates of previous year values using the new methodology to produce a data series that is comparable over time. Due to a problem with a new input data format, TTI has not released the Urban Mobility Report since 2012. They expect to publish a 2015 report and will provide estimates for years 2012 and 2013. There is no substitute for this data source.

KPM #18	DMV Field Office Wait Time - Percentage of DMV Field Office Customers Served within 20 Minutes
	Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
DMV Field Office Wait Time - Percentage of DMV Field Office Customers Served within 20 Minutes					
Actual	52.30%	47.40%	65.60%	0%	No Data
Target	0%	0%	70%	70%	70%

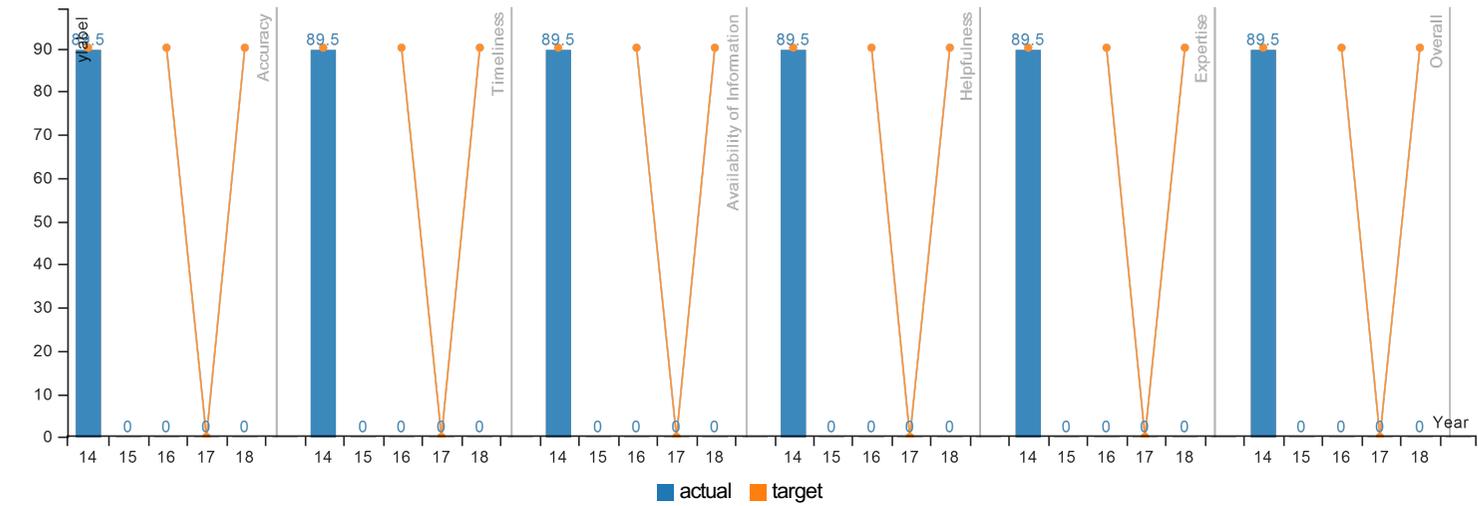
How Are We Doing

The new measure and target were started informally during FY 2013. About half of the customer visits in FY 2013 and 2014 resulted in wait times under 20 minutes, which was below the 70% target. The results improved in FY 2015 to over 65% due to staffing adjustments between offices and other efficiencies. We are not aware of other state motor vehicle agencies with a similar measure for comparison purposes.

Factors Affecting Results

The number of customers visiting an office and the time of day, plus the mixture and complexity of transactions, play major factors in the customer wait time experience. Another factor is the number of approved positions, and the ability to keep positions filled and employees trained. Agency workforce rightsizing obligations in 2011-13 eliminated 11 field office positions just as the economy was improving (vehicle sales) and Oregon's population began growing (driver licensing). Additional online services via the Service Transformation Program (STP) will reduce the need for in-person visits. Installing lobby management systems and self-service kiosks would improve the efficiency of offices, and continued exploration of business process improvements and staffing strategies should increase the throughput of existing offices.

KPM #19 Customer Satisfaction - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise, and availability of information.
 Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
Accuracy					
Actual	89.50%	No Data	0%	0%	0%
Target	90%	TBD	90%	0%	90%
Timeliness					
Actual	89.50%	No Data	0%	0%	0%
Target	90%	TBD	90%	0%	90%
Availability of Information					
Actual	89.50%	No Data	0%	0%	0%
Target	90%	TBD	90%	0%	90%
Helpfulness					
Actual	89.50%	No Data	0%	0%	0%
Target	90%	TBD	90%	0%	90%
Expertise					
Actual	89.50%	No Data	0%	0%	0%
Target	90%	TBD	90%	0%	90%
Overall					
Actual	89.50%	No Data	0%	0%	0%
Target	90%	TBD	90%	0%	90%

We continue to achieve high overall customer service ratings. On the whole, we continue to provide customers with good to excellent service. Variations in results between 2006 and 2014 are not statistically significant and have been near the target of 90 percent. Data to compare with other state departments of transportation is not available. Specific to motor carrier regulation, Oregon is one of just a handful of states asking the trucking industry about satisfaction with motor carrier enforcement.

Factors Affecting Results

The sampling of customers for the 2014 survey included major customer groups of DMV and Motor Carrier Transportation Division. In future surveys, additional customer groups may be added. We will continue to monitor customer satisfaction levels and take corrective action as needed.

Sustainability

ODOT is a national leader in Sustainable Transportation Systems, and sets an example for others in state government through sustainable management of its internal operations. ODOT's vision and value statement lists Sustainability as one its seven key values. Guided by a Program Manager, the Sustainability Program provides central oversight and coordination and is a resource to staff incorporating sustainability into their work. To assist the work of this program, the Director established the ODOT Sustainability Council. The Council provides leadership on integration of sustainable practices and strategies into the day-to-day business of the agency.

The ODOT Sustainability Council, in consultation with the Oregon Transportation Commission (OTC) developed a multi-volume Sustainability Plan. Volume I of the Sustainability Plan was adopted by the OTC and approved by the ODOT Director in September 2008. This volume provides the context for the overall plan, and the vision and framework for ODOT's sustainability program. Volume I introduces the seven focus areas: Energy/Fuel Use and Climate Change; Environmental Stewardship; Social Responsibility; Health and Safety; Land Use and Infrastructure; Material Resource Flows; and Economic Health.

ODOT's Sustainability Plan Volume II sets goals, strategies, and performance measures for ODOT's internal operations, such as Facilities and Fleet. Goals in this plan are specific to the focus areas and represent both long-term and short-term objectives. ODOT has made progress on the goals in the Sustainability Plan Volume II. An annual Progress Report is published each spring. ODOT's Sustainability Plan and program provides conformance with the Oregon Sustainability Act, Governor's Executive Orders, and other resource-specific mandates.

Activities

The Sustainability Program works with managers to develop tools for implementation. For example, the Program strives to reduce ODOT's energy costs and carbon footprint by working with Facilities and Fleet to maximize efficiencies and use alternative energy sources. The Program provides leadership, policy analysis and technical support on a range of sustainability-related issues including: energy and water conservation, fuel use, climate change mitigation and adaptation, recycling and waste management, employee commute, sustainable procurement, active transportation, and other cross-cutting issues relating to sustainability. The Sustainability Program also develops policy, conducts outreach, builds partnerships, and represents the agency on statewide efforts regarding sustainability and climate change.

The Sustainability Program leads the agency in research and planning for climate change adaptation. The program conducts adaptation research and completed a Climate Change Adaptation Strategy Report in 2012. This report identifies potential vulnerabilities in the

2017-2019 Budget Narrative

State's transportation system and strategies to build resilience to projected climate impacts. A regional Vulnerability Assessment and Adaptation Options pilot study was completed in late 2014 which identifies specific vulnerabilities and protection strategies for state highways on the north coast of Oregon. Lessons learned from this pilot has informed current adaptation efforts, including a sea level rise mapping and guidance project, and long-term research and monitoring of ground movement at high-risk coastal landslide sites.

In 2013, the Sustainability Program partnered with ODOT Facilities and the Energy Trust of Oregon on a Strategic Energy Management program (SEM). The SEM program is building ODOT's capacity for continuous improvement in energy management practices. Seven (7) ODOT owned facilities are currently engaged in the program, with the goal to include additional facilities over time. ODOT has achieved significant energy efficiencies and cost savings through this program to date. ODOT's participation in SEM is setting a new course for how ODOT reviews its building operations, manages investments, engages staff, and tracks and reports on energy use and cost savings.

2017-19 Sustainability Planning

In the 2017-19 biennium, the Sustainability Program will continue to actively work with internal and external partners to advance sustainability priorities. The Program will develop and advance plans and initiatives from its primary focus areas, including performance measure tracking, Sustainability Plan development, climate change adaptation, construction and materials management pilots, and Strategic Energy Management. Coordinating with the Sustainability Council to establish and carry out new Work Plan priorities for the program will be an essential planning element this biennium.

Coordination with other State agencies, the Governor's Office, and Oregon Sustainability Board will be important throughout the biennium. ODOT will continue to participate in the Interagency Sustainability Coordinators Network, the Oregon Global Warming Commission (OGWC), the Governor's Adaptation Workgroup, and other interagency stakeholder groups on sustainability, livability and climate change.

The work of the Sustainability Program and the Sustainability Council is moving ODOT towards a more sustainable future. The adoption of the sustainability value statement demonstrates ODOT's commitment to integrating sustainable and environmental practices into the structure and function of the organization. ODOT's success in sustainability is a win-win for everyone: it saves financial and natural resources, and promotes a healthy working environment. Additional information can be found at

<http://www.oregon.gov/ODOT/SUS/>

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
 Transportation, Oregon Dept of
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 73000-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	4,510	4,400.89	3,561,146,422	27,827,995	107,484,140	3,275,943,658	110,110,886	18,158,214	21,621,529
2015-17 Emergency Boards	-	-	32,355,429	(5,242,738)	-	37,533,562	64,605	-	-
2015-17 Leg Approved Budget	4,510	4,400.89	3,593,501,851	22,585,257	107,484,140	3,313,477,220	110,175,491	18,158,214	21,621,529
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	8.22	51,510,563	(568)	-	51,547,305	(36,174)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(11,506,865)	6,850,983	13,160,082	(31,472,176)	-	-	(45,754)
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(47,000,001)	-	-	(47,000,001)	-	-	-
Subtotal 2017-19 Base Budget	4,510	4,409.11	3,586,505,548	29,435,672	120,644,222	3,286,552,348	110,139,317	18,158,214	21,575,775
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	400,600	-	-	400,600	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	4,942,568	(2,308)	-	4,928,153	16,723	-	-
Subtotal	-	-	5,343,168	(2,308)	-	5,328,753	16,723	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	124,350,903	-	-	124,350,903	-	-	-
022 - Phase-out Pgm & One-time Costs	(6)	(6.00)	(127,752,948)	(835,026)	-	(120,356,118)	(6,561,804)	-	-
Subtotal	(6)	(6.00)	(3,402,045)	(835,026)	-	3,994,785	(6,561,804)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	89,052,484	773,114	-	84,418,433	3,860,937	-	-
State Gov't & Services Charges Increase/(Decrease)			(489,216)	-	-	(489,216)	-	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
 Transportation, Oregon Dept of
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 73000-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	88,563,268	773,114	-	83,929,217	3,860,937	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	24,920,386	-	(17,213,278)	(7,707,108)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	4,504	4,403.11	3,677,009,939	54,291,838	120,644,222	3,362,591,825	99,748,065	18,158,214	21,575,775

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
 Transportation, Oregon Dept of
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 73000-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	4,504	4,403.11	3,677,009,939	54,291,838	120,644,222	3,362,591,825	99,748,065	18,158,214	21,575,775
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	4,504	4,403.11	3,677,009,939	54,291,838	120,644,222	3,362,591,825	99,748,065	18,158,214	21,575,775
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	(7)	(7.00)	118,020,978	(2,369,736)	-	120,390,714	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(11,033,488)	(15,735)	-	(10,931,979)	(85,774)	-	-
092 - Statewide AG Adjustment	-	-	(628,750)	(48,316)	-	(499,190)	(81,244)	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	27,053,537	-	-	27,053,537	-	-	-
130 - ConnectOregon VII	-	-	71,961,509	-	-	71,961,509	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	6,300,000	-	-	6,300,000	-	-	-
190 - Security and ITS positions	3	2.68	-	-	-	-	-	-	-
Subtotal Policy Packages	(4)	(4.32)	211,673,786	(2,433,787)	-	214,274,591	(167,018)	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
 Transportation, Oregon Dept of
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 73000-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	4,500	4,398.79	3,888,683,725	51,858,051	120,644,222	3,576,866,416	99,581,047	18,158,214	21,575,775

Percentage Change From 2015-17 Leg Approved Budget	-0.22%	-0.05%	8.21%	129.61%	12.24%	7.95%	-9.62%	-	-0.21%
Percentage Change From 2017-19 Current Service Level	-0.09%	-0.10%	5.76%	-4.48%	-	6.37%	-0.17%	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Non - Limited
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-087-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	18,158,214	-	-	-	-	18,158,214	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	18,158,214	-	-	-	-	18,158,214	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	18,158,214	-	-	-	-	18,158,214	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Non - Limited
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-087-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	18,158,214	-	-	-	-	18,158,214	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Non - Limited
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-087-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	18,158,214	-	-	-	-	18,158,214	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	18,158,214	-	-	-	-	18,158,214	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
 Non - Limited
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 73000-087-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	-	-	18,158,214	-	-	-	-	18,158,214	-

Percentage Change From 2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
NL Debt Service and Loan Fund
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-087-01-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	18,158,214	-	-	-	-	18,158,214	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	18,158,214	-	-	-	-	18,158,214	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	18,158,214	-	-	-	-	18,158,214	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
 NL Debt Service and Loan Fund
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 73000-087-01-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	18,158,214	-	-	-	-	18,158,214	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
NL Debt Service and Loan Fund
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-087-01-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	18,158,214	-	-	-	-	18,158,214	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	18,158,214	-	-	-	-	18,158,214	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
 NL Debt Service and Loan Fund
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 73000-087-01-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	-	-	18,158,214	-	-	-	-	18,158,214	-

Percentage Change From 2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Capital Improvements
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	5,438,164	-	-	5,438,164	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	5,438,164	-	-	5,438,164	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	5,438,164	-	-	5,438,164	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	201,212	-	-	201,212	-	-	-
Subtotal	-	-	201,212	-	-	201,212	-	-	-
040 - Mandated Caseload									

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Capital Improvements
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	5,639,376	-	-	5,639,376	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Capital Improvements
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	5,639,376	-	-	5,639,376	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	5,639,376	-	-	5,639,376	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
Capital Improvements
2017-19 Biennium

Governor's Budget
Cross Reference Number: 73000-088-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	-	-	5,639,376	-	-	5,639,376	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	3.70%	-	-	3.70%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Capital Construction
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	47,000,001	-	-	47,000,001	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	47,000,001	-	-	47,000,001	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	(47,000,001)	-	-	(47,000,001)	-	-	-
Subtotal 2017-19 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
 Capital Construction
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 73000-089-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Capital Construction
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	6,300,000	-	-	6,300,000	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	6,300,000	-	-	6,300,000	-	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
Capital Construction
2017-19 Biennium

Governor's Budget
Cross Reference Number: 73000-089-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	-	-	6,300,000	-	-	6,300,000	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-86.60%	-	-	-86.60%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Highway
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	2,532	2,469.38	2,040,568,172	-	-	2,040,568,172	-	-	-
2015-17 Emergency Boards	-	-	24,662,992	-	-	24,662,992	-	-	-
2015-17 Leg Approved Budget	2,532	2,469.38	2,065,231,164	-	-	2,065,231,164	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	4	(4.57)	27,553,432	-	-	27,553,432	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	2,536	2,464.81	2,092,784,596	-	-	2,092,784,596	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	1,096,675	-	-	1,096,675	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	3,193,703	-	-	3,193,703	-	-	-
Subtotal	-	-	4,290,378	-	-	4,290,378	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	124,350,903	-	-	124,350,903	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(50,535,303)	-	-	(50,535,303)	-	-	-
Subtotal	-	-	73,815,600	-	-	73,815,600	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	57,341,079	-	-	57,341,079	-	-	-
State Gov't & Services Charges Increase/(Decrease)			(6,495,082)	-	-	(6,495,082)	-	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
Highway
2017-19 Biennium

Governor's Budget
Cross Reference Number: 73000-100-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	50,845,997	-	-	50,845,997	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(15,000)	-	-	(15,000)	-	-	-
Subtotal: 2017-19 Current Service Level	2,536	2,464.81	2,221,721,571	-	-	2,221,721,571	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Highway
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	2,536	2,464.81	2,221,721,571	-	-	2,221,721,571	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	2,536	2,464.81	2,221,721,571	-	-	2,221,721,571	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	122,252,847	-	-	122,252,847	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(8,285,253)	-	-	(8,285,253)	-	-	-
092 - Statewide AG Adjustment	-	-	(270,711)	-	-	(270,711)	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	113,696,883	-	-	113,696,883	-	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
Highway
2017-19 Biennium

Governor's Budget
Cross Reference Number: 73000-100-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	2,536	2,464.81	2,335,418,454	-	-	2,335,418,454	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	0.16%	-0.19%	13.08%	-	-	13.08%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	5.12%	-	-	5.12%	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Maintenance
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-20-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	1,359	1,307.03	472,301,517	-	-	472,301,517	-	-	-
2015-17 Emergency Boards	-	-	14,259,294	-	-	14,259,294	-	-	-
2015-17 Leg Approved Budget	1,359	1,307.03	486,560,811	-	-	486,560,811	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	3	(4.16)	12,178,123	-	-	12,178,123	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	1,362	1,302.87	498,738,934	-	-	498,738,934	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(29,867)	-	-	(29,867)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	2,002,448	-	-	2,002,448	-	-	-
Subtotal	-	-	1,972,581	-	-	1,972,581	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	13,999,318	-	-	13,999,318	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	13,999,318	-	-	13,999,318	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	8,694,367	-	-	8,694,367	-	-	-
State Gov't & Services Charges Increase/(Decrease)			(5,861,519)	-	-	(5,861,519)	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Maintenance
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-20-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	2,832,848	-	-	2,832,848	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	1,362	1,302.87	517,543,681	-	-	517,543,681	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Maintenance
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-20-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	1,362	1,302.87	517,543,681	-	-	517,543,681	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	1,362	1,302.87	517,543,681	-	-	517,543,681	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(1,772,628)	-	-	(1,772,628)	-	-	-
092 - Statewide AG Adjustment	-	-	(51,492)	-	-	(51,492)	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(1,824,120)	-	-	(1,824,120)	-	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
Maintenance
2017-19 Biennium

Governor's Budget
Cross Reference Number: 73000-100-20-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	1,362	1,302.87	515,719,561	-	-	515,719,561	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	0.22%	-0.32%	5.99%	-	-	5.99%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-0.35%	-	-	-0.35%	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Preservation
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-25-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	115	114.50	265,978,839	-	-	265,978,839	-	-	-
2015-17 Emergency Boards	-	-	688,049	-	-	688,049	-	-	-
2015-17 Leg Approved Budget	115	114.50	266,666,888	-	-	266,666,888	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	0.50	2,203,100	-	-	2,203,100	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	115	115.00	268,869,988	-	-	268,869,988	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	6,482	-	-	6,482	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	189,918	-	-	189,918	-	-	-
Subtotal	-	-	196,400	-	-	196,400	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(21,698,557)	-	-	(21,698,557)	-	-	-
Subtotal	-	-	(21,698,557)	-	-	(21,698,557)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	8,138,582	-	-	8,138,582	-	-	-
Subtotal	-	-	8,138,582	-	-	8,138,582	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Preservation
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-25-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	115	115.00	255,506,413	-	-	255,506,413	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Preservation
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-25-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	115	115.00	255,506,413	-	-	255,506,413	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	115	115.00	255,506,413	-	-	255,506,413	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(1,081,111)	-	-	(1,081,111)	-	-	-
092 - Statewide AG Adjustment	-	-	(930)	-	-	(930)	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(1,082,041)	-	-	(1,082,041)	-	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
 Preservation
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 73000-100-25-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	115	115.00	254,424,372	-	-	254,424,372	-	-	-

Percentage Change From 2015-17 Leg Approved Budget	-	0.44%	-4.59%	-	-	-4.59%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-0.42%	-	-	-0.42%	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Bridge
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-30-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	119	119.00	204,288,566	-	-	204,288,566	-	-	-
2015-17 Emergency Boards	-	-	813,044	-	-	813,044	-	-	-
2015-17 Leg Approved Budget	119	119.00	205,101,610	-	-	205,101,610	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(3)	(3.00)	1,700,544	-	-	1,700,544	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	116	116.00	206,802,154	-	-	206,802,154	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	26,590	-	-	26,590	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	112,264	-	-	112,264	-	-	-
Subtotal	-	-	138,854	-	-	138,854	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(1,945,367)	-	-	(1,945,367)	-	-	-
Subtotal	-	-	(1,945,367)	-	-	(1,945,367)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	6,987,061	-	-	6,987,061	-	-	-
Subtotal	-	-	6,987,061	-	-	6,987,061	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Bridge
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-30-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	116	116.00	211,982,702	-	-	211,982,702	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Bridge
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-30-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	116	116.00	211,982,702	-	-	211,982,702	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	116	116.00	211,982,702	-	-	211,982,702	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	58,741,239	-	-	58,741,239	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(878,424)	-	-	(878,424)	-	-	-
092 - Statewide AG Adjustment	-	-	(2,924)	-	-	(2,924)	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	57,859,891	-	-	57,859,891	-	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
 Bridge
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 73000-100-30-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	116	116.00	269,842,593	-	-	269,842,593	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-2.52%	-2.52%	31.57%	-	-	31.57%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	27.29%	-	-	27.29%	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Highway Operations
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-40-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	158	156.58	134,672,311	-	-	134,672,311	-	-	-
2015-17 Emergency Boards	-	-	1,536,787	-	-	1,536,787	-	-	-
2015-17 Leg Approved Budget	158	156.58	136,209,098	-	-	136,209,098	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	22	22.21	6,927,594	-	-	6,927,594	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	180	178.79	143,136,692	-	-	143,136,692	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(79,489)	-	-	(79,489)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	366,537	-	-	366,537	-	-	-
Subtotal	-	-	287,048	-	-	287,048	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	77,288,613	-	-	77,288,613	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(475,000)	-	-	(475,000)	-	-	-
Subtotal	-	-	76,813,613	-	-	76,813,613	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	3,950,330	-	-	3,950,330	-	-	-
Subtotal	-	-	3,950,330	-	-	3,950,330	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Highway Operations
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-40-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	180	178.79	224,187,683	-	-	224,187,683	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Highway Operations
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-40-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	180	178.79	224,187,683	-	-	224,187,683	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	180	178.79	224,187,683	-	-	224,187,683	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(881,529)	-	-	(881,529)	-	-	-
092 - Statewide AG Adjustment	-	-	(19,285)	-	-	(19,285)	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(900,814)	-	-	(900,814)	-	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
Highway Operations
2017-19 Biennium

Governor's Budget
Cross Reference Number: 73000-100-40-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	180	178.79	223,286,869	-	-	223,286,869	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	13.92%	14.18%	63.93%	-	-	63.93%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-0.40%	-	-	-0.40%	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Modernization
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-45-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	168	167.50	304,976,141	-	-	304,976,141	-	-	-
2015-17 Emergency Boards	-	-	1,183,368	-	-	1,183,368	-	-	-
2015-17 Leg Approved Budget	168	167.50	306,159,509	-	-	306,159,509	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	1	1.00	2,961,242	-	-	2,961,242	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	169	168.50	309,120,751	-	-	309,120,751	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	188,949	-	-	188,949	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	194,977	-	-	194,977	-	-	-
Subtotal	-	-	383,926	-	-	383,926	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	6,720,792	-	-	6,720,792	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	6,720,792	-	-	6,720,792	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	10,524,523	-	-	10,524,523	-	-	-
Subtotal	-	-	10,524,523	-	-	10,524,523	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Modernization
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-45-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	169	168.50	326,749,992	-	-	326,749,992	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Modernization
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-45-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	169	168.50	326,749,992	-	-	326,749,992	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	169	168.50	326,749,992	-	-	326,749,992	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(1,358,755)	-	-	(1,358,755)	-	-	-
092 - Statewide AG Adjustment	-	-	(37,821)	-	-	(37,821)	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(1,396,576)	-	-	(1,396,576)	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Modernization
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-45-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	169	168.50	325,353,416	-	-	325,353,416	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	0.60%	0.60%	6.27%	-	-	6.27%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-0.43%	-	-	-0.43%	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Special Programs
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-55-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	579	570.77	260,443,420	-	-	260,443,420	-	-	-
2015-17 Emergency Boards	-	-	3,921,560	-	-	3,921,560	-	-	-
2015-17 Leg Approved Budget	579	570.77	264,364,980	-	-	264,364,980	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(40)	(42.12)	(3,884,558)	-	-	(3,884,558)	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	539	528.65	260,480,422	-	-	260,480,422	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	952,483	-	-	952,483	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	57,923	-	-	57,923	-	-	-
Subtotal	-	-	1,010,406	-	-	1,010,406	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	26,342,180	-	-	26,342,180	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	26,342,180	-	-	26,342,180	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	5,263,213	-	-	5,263,213	-	-	-
State Gov't & Services Charges Increase/(Decrease)			(633,563)	-	-	(633,563)	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Special Programs
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-55-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	4,629,650	-	-	4,629,650	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(15,000)	-	-	(15,000)	-	-	-
Subtotal: 2017-19 Current Service Level	539	528.65	292,447,658	-	-	292,447,658	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Special Programs
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-55-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	539	528.65	292,447,658	-	-	292,447,658	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	539	528.65	292,447,658	-	-	292,447,658	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	63,511,608	-	-	63,511,608	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(758,692)	-	-	(758,692)	-	-	-
092 - Statewide AG Adjustment	-	-	(157,507)	-	-	(157,507)	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	62,595,409	-	-	62,595,409	-	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
Special Programs
2017-19 Biennium

Governor's Budget
Cross Reference Number: 73000-100-55-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	539	528.65	355,043,067	-	-	355,043,067	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-6.91%	-7.38%	34.30%	-	-	34.30%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	21.40%	-	-	21.40%	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Local Government
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-65-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	34	34.00	397,907,378	-	-	397,907,378	-	-	-
2015-17 Emergency Boards	-	-	2,260,890	-	-	2,260,890	-	-	-
2015-17 Leg Approved Budget	34	34.00	400,168,268	-	-	400,168,268	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	21	21.00	5,467,387	-	-	5,467,387	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	55	55.00	405,635,655	-	-	405,635,655	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	31,527	-	-	31,527	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	269,636	-	-	269,636	-	-	-
Subtotal	-	-	301,163	-	-	301,163	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(26,416,379)	-	-	(26,416,379)	-	-	-
Subtotal	-	-	(26,416,379)	-	-	(26,416,379)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	13,783,003	-	-	13,783,003	-	-	-
Subtotal	-	-	13,783,003	-	-	13,783,003	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Local Government
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-65-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	55	55.00	393,303,442	-	-	393,303,442	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Local Government
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-65-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	55	55.00	393,303,442	-	-	393,303,442	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	55	55.00	393,303,442	-	-	393,303,442	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(1,554,114)	-	-	(1,554,114)	-	-	-
092 - Statewide AG Adjustment	-	-	(752)	-	-	(752)	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(1,554,866)	-	-	(1,554,866)	-	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
Local Government
2017-19 Biennium

Governor's Budget
Cross Reference Number: 73000-100-65-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	55	55.00	391,748,576	-	-	391,748,576	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	61.76%	61.76%	-2.10%	-	-	-2.10%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-0.40%	-	-	-0.40%	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
State Radio Project
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-80-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
State Radio Project
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-100-80-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
State Radio Project
2017-19 Biennium

Governor's Budget
Cross Reference Number: 73000-100-80-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Driver and Motor Vehicles Svcs
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-200-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	890	857.16	209,397,660	51,835	-	205,747,193	3,598,632	-	-
2015-17 Emergency Boards	-	-	4,949,014	(47,957)	-	4,996,971	-	-	-
2015-17 Leg Approved Budget	890	857.16	214,346,674	3,878	-	210,744,164	3,598,632	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(13)	3.09	8,642,140	(568)	-	8,642,708	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	877	860.25	222,988,814	3,310	-	219,386,872	3,598,632	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(711,688)	-	-	(711,688)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	809,286	(2,308)	-	811,594	-	-	-
Subtotal	-	-	97,598	(2,308)	-	99,906	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	(6)	(6.00)	(18,362,938)	(1,002)	-	(16,711,936)	(1,650,000)	-	-
Subtotal	(6)	(6.00)	(18,362,938)	(1,002)	-	(16,711,936)	(1,650,000)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	2,918,731	-	-	2,843,775	74,956	-	-
State Gov't & Services Charges Increase/(Decrease)			(279,939)	-	-	(279,939)	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Driver and Motor Vehicles Svcs
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-200-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	2,638,792	-	-	2,563,836	74,956	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	871	854.25	207,362,266	-	-	205,338,678	2,023,588	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Driver and Motor Vehicles Svcs
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-200-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	871	854.25	207,362,266	-	-	205,338,678	2,023,588	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	871	854.25	207,362,266	-	-	205,338,678	2,023,588	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(347,270)	-	-	(337,629)	(9,641)	-	-
092 - Statewide AG Adjustment	-	-	(135,421)	-	-	(135,421)	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	27,053,537	-	-	27,053,537	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	26,570,846	-	-	26,580,487	(9,641)	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
Driver and Motor Vehicles Svcs
2017-19 Biennium

Governor's Budget
Cross Reference Number: 73000-200-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	871	854.25	233,933,112	-	-	231,919,165	2,013,947	-	-
Percentage Change From 2015-17 Leg Approved Budget	-2.13%	-0.34%	9.14%	-100.00%	-	10.05%	-44.04%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	12.81%	-	-	12.94%	-0.48%	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Motor Carrier Transportation
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-300-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	283	283.00	65,423,763	-	-	60,007,623	5,416,140	-	-
2015-17 Emergency Boards	-	-	1,990,830	-	-	2,007,317	(16,487)	-	-
2015-17 Leg Approved Budget	283	283.00	67,414,593	-	-	62,014,940	5,399,653	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	2,159,803	-	-	2,308,039	(148,236)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	283	283.00	69,574,396	-	-	64,322,979	5,251,417	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(188,970)	-	-	(188,970)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	188,050	-	-	175,696	12,354	-	-
Subtotal	-	-	(920)	-	-	(13,274)	12,354	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(4,911,804)	-	-	-	(4,911,804)	-	-
Subtotal	-	-	(4,911,804)	-	-	-	(4,911,804)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	628,713	-	-	628,713	-	-	-
Subtotal	-	-	628,713	-	-	628,713	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Motor Carrier Transportation
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-300-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	351,967	(351,967)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(163,016)	-	-	(163,016)	-	-	-
Subtotal: 2017-19 Current Service Level	283	283.00	65,127,369	-	-	65,127,369	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Motor Carrier Transportation
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-300-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	283	283.00	65,127,369	-	-	65,127,369	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	283	283.00	65,127,369	-	-	65,127,369	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(71,865)	-	-	(71,865)	-	-	-
092 - Statewide AG Adjustment	-	-	(10,231)	-	-	(10,231)	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(82,096)	-	-	(82,096)	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Motor Carrier Transportation
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-300-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	283	283.00	65,045,273	-	-	65,045,273	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-3.51%	-	-	4.89%	-100.00%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-0.13%	-	-	-0.13%	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Transportation Development
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-400-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	306	296.85	387,166,163	19,808,710	-	266,539,660	100,817,793	-	-
2015-17 Emergency Boards	-	-	3,273,411	-	-	3,192,319	81,092	-	-
2015-17 Leg Approved Budget	306	296.85	390,439,574	19,808,710	-	269,731,979	100,898,885	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	3	3.16	4,997,616	-	-	4,885,554	112,062	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	309	300.01	395,437,190	19,808,710	-	274,617,533	101,010,947	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	229,521	-	-	229,521	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	270,200	-	-	265,831	4,369	-	-
Subtotal	-	-	499,721	-	-	495,352	4,369	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(53,942,903)	(834,024)	-	(53,108,879)	-	-	-
Subtotal	-	-	(53,942,903)	(834,024)	-	(53,108,879)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	10,404,749	773,114	-	5,856,984	3,774,651	-	-
State Gov't & Services Charges Increase/(Decrease)			(6,807)	-	-	(6,807)	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Transportation Development
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-400-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	10,397,942	773,114	-	5,850,177	3,774,651	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	7,355,141	(7,355,141)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	309	300.01	352,391,950	19,747,800	-	235,209,324	97,434,826	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Transportation Development
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-400-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	309	300.01	352,391,950	19,747,800	-	235,209,324	97,434,826	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	309	300.01	352,391,950	19,747,800	-	235,209,324	97,434,826	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	(2,369,736)	(2,369,736)	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(381,450)	(15,735)	-	(290,962)	(74,753)	-	-
092 - Statewide AG Adjustment	-	-	(154,243)	(48,316)	-	(24,683)	(81,244)	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	71,961,509	-	-	71,961,509	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	69,056,080	(2,433,787)	-	71,645,864	(155,997)	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
 Transportation Development
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 73000-400-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	309	300.01	421,448,030	17,314,013	-	306,855,188	97,278,829	-	-
Percentage Change From 2015-17 Leg Approved Budget	0.98%	1.06%	7.94%	-12.59%	-	13.76%	-3.59%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	19.60%	-12.32%	-	30.46%	-0.16%	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Transportation Prog Dev
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-400-10-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	229	219.85	177,379,941	-	-	177,307,137	72,804	-	-
2015-17 Emergency Boards	-	-	2,553,186	-	-	2,423,772	129,414	-	-
2015-17 Leg Approved Budget	229	219.85	179,933,127	-	-	179,730,909	202,218	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	2	2.16	2,993,925	-	-	3,000,793	(6,868)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	231	222.01	182,927,052	-	-	182,731,702	195,350	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	123,550	-	-	123,550	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	192,296	-	-	191,788	508	-	-
Subtotal	-	-	315,846	-	-	315,338	508	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(42,636,260)	-	-	(42,636,260)	-	-	-
Subtotal	-	-	(42,636,260)	-	-	(42,636,260)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	3,385,012	-	-	3,383,523	1,489	-	-
State Gov't & Services Charges Increase/(Decrease)			(6,807)	-	-	(6,807)	-	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
 Transportation Prog Dev
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 73000-400-10-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	3,378,205	-	-	3,376,716	1,489	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	231	222.01	143,984,843	-	-	143,787,496	197,347	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Transportation Prog Dev
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-400-10-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	231	222.01	143,984,843	-	-	143,787,496	197,347	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	231	222.01	143,984,843	-	-	143,787,496	197,347	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(225,659)	-	-	(225,460)	(199)	-	-
092 - Statewide AG Adjustment	-	-	(18,276)	-	-	(18,276)	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	71,961,509	-	-	71,961,509	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	71,717,574	-	-	71,717,773	(199)	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
 Transportation Prog Dev
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 73000-400-10-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	231	222.01	215,702,417	-	-	215,505,269	197,148	-	-
Percentage Change From 2015-17 Leg Approved Budget	0.87%	0.98%	19.88%	-	-	19.90%	-2.51%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	49.81%	-	-	49.88%	-0.10%	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Public Transit
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-400-11-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	19	19.00	95,572,166	9,400,000	-	30,349,036	55,823,130	-	-
2015-17 Emergency Boards	-	-	166,575	-	-	166,970	(395)	-	-
2015-17 Leg Approved Budget	19	19.00	95,738,741	9,400,000	-	30,516,006	55,822,735	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	(1.00)	193,731	-	-	193,731	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	18	18.00	95,932,472	9,400,000	-	30,709,737	55,822,735	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	15,084	-	-	15,084	-	-	-
Subtotal	-	-	15,084	-	-	15,084	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	3,410,923	347,800	-	990,994	2,072,129	-	-
Subtotal	-	-	3,410,923	347,800	-	990,994	2,072,129	-	-
040 - Mandated Caseload									

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Public Transit
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-400-11-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	(3,481,888)	3,481,888	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	18	18.00	99,358,479	9,747,800	-	28,233,927	61,376,752	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Public Transit
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-400-11-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	18	18.00	99,358,479	9,747,800	-	28,233,927	61,376,752	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	18	18.00	99,358,479	9,747,800	-	28,233,927	61,376,752	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	(1,169,736)	(1,169,736)	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(33,032)	-	-	(6,298)	(26,734)	-	-
092 - Statewide AG Adjustment	-	-	(544)	-	-	(241)	(303)	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(1,203,312)	(1,169,736)	-	(6,539)	(27,037)	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
Public Transit
2017-19 Biennium

Governor's Budget
Cross Reference Number: 73000-400-11-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	18	18.00	98,155,167	8,578,064	-	28,227,388	61,349,715	-	-

Percentage Change From 2015-17 Leg Approved Budget	-5.26%	-5.26%	2.52%	-8.74%	-	-7.50%	9.90%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-1.21%	-12.00%	-	-0.02%	-0.04%	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Rail
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-400-12-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	30	30.00	77,916,495	10,408,710	-	41,255,874	26,251,911	-	-
2015-17 Emergency Boards	-	-	384,249	-	-	489,793	(105,544)	-	-
2015-17 Leg Approved Budget	30	30.00	78,300,744	10,408,710	-	41,745,667	26,146,367	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	3	3.00	1,477,433	-	-	1,477,433	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	33	33.00	79,778,177	10,408,710	-	43,223,100	26,146,367	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	105,971	-	-	105,971	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	50,318	-	-	50,318	-	-	-
Subtotal	-	-	156,289	-	-	156,289	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(11,306,643)	(834,024)	-	(10,472,619)	-	-	-
Subtotal	-	-	(11,306,643)	(834,024)	-	(10,472,619)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	2,451,329	425,314	-	940,999	1,085,016	-	-
Subtotal	-	-	2,451,329	425,314	-	940,999	1,085,016	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Rail
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-400-12-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	10,837,029	(10,837,029)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	33	33.00	71,079,152	10,000,000	-	44,684,798	16,394,354	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Rail
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-400-12-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	33	33.00	71,079,152	10,000,000	-	44,684,798	16,394,354	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	33	33.00	71,079,152	10,000,000	-	44,684,798	16,394,354	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	(1,200,000)	(1,200,000)	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(101,065)	(15,735)	-	(55,856)	(29,474)	-	-
092 - Statewide AG Adjustment	-	-	(134,755)	(48,316)	-	(5,680)	(80,759)	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(1,435,820)	(1,264,051)	-	(61,536)	(110,233)	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
Rail
2017-19 Biennium

Governor's Budget
Cross Reference Number: 73000-400-12-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	33	33.00	69,643,332	8,735,949	-	44,623,262	16,284,121	-	-
Percentage Change From 2015-17 Leg Approved Budget	10.00%	10.00%	-11.06%	-16.07%	-	6.89%	-37.72%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-2.02%	-12.64%	-	-0.14%	-0.67%	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Transportation Safety
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-400-13-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	28	28.00	36,297,561	-	-	17,627,613	18,669,948	-	-
2015-17 Emergency Boards	-	-	169,401	-	-	111,784	57,617	-	-
2015-17 Leg Approved Budget	28	28.00	36,466,962	-	-	17,739,397	18,727,565	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	(1.00)	332,527	-	-	213,597	118,930	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	27	27.00	36,799,489	-	-	17,952,994	18,846,495	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	12,502	-	-	8,641	3,861	-	-
Subtotal	-	-	12,502	-	-	8,641	3,861	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,157,485	-	-	541,468	616,017	-	-
Subtotal	-	-	1,157,485	-	-	541,468	616,017	-	-
040 - Mandated Caseload									

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Transportation Safety
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-400-13-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	27	27.00	37,969,476	-	-	18,503,103	19,466,373	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Transportation Safety
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-400-13-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	27	27.00	37,969,476	-	-	18,503,103	19,466,373	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	27	27.00	37,969,476	-	-	18,503,103	19,466,373	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(21,694)	-	-	(3,348)	(18,346)	-	-
092 - Statewide AG Adjustment	-	-	(668)	-	-	(486)	(182)	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(22,362)	-	-	(3,834)	(18,528)	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
 Transportation Safety
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 73000-400-13-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	27	27.00	37,947,114	-	-	18,499,269	19,447,845	-	-
Percentage Change From 2015-17 Leg Approved Budget	-3.57%	-3.57%	4.06%	-	-	4.28%	3.85%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-0.06%	-	-	-0.02%	-0.10%	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Debt Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-500-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	580,538,676	7,967,450	107,484,140	443,465,557	-	-	21,621,529
2015-17 Emergency Boards	-	-	(6,549,515)	(5,194,781)	-	(1,354,734)	-	-	-
2015-17 Leg Approved Budget	-	-	573,989,161	2,772,669	107,484,140	442,110,823	-	-	21,621,529
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	(11,506,865)	6,850,983	13,160,082	(31,472,176)	-	-	(45,754)
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	562,482,296	9,623,652	120,644,222	410,638,647	-	-	21,575,775
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	24,920,386	-	(24,920,386)	-	-	-
060 - Technical Adjustments									

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
Debt Service
2017-19 Biennium

Governor's Budget
Cross Reference Number: 73000-500-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	562,482,296	34,544,038	120,644,222	385,718,261	-	-	21,575,775

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Debt Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-500-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	562,482,296	34,544,038	120,644,222	385,718,261	-	-	21,575,775
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	562,482,296	34,544,038	120,644,222	385,718,261	-	-	21,575,775
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
Debt Service
2017-19 Biennium

Governor's Budget
Cross Reference Number: 73000-500-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	-	-	562,482,296	34,544,038	120,644,222	385,718,261	-	-	21,575,775
Percentage Change From 2015-17 Leg Approved Budget	-	-	-2.00%	1,145.88%	12.24%	-12.76%	-	-	-0.21%
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Central Services
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-700-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	499	494.50	207,455,609	-	-	207,177,288	278,321	-	-
2015-17 Emergency Boards	-	-	4,028,697	-	-	4,028,697	-	-	-
2015-17 Leg Approved Budget	499	494.50	211,484,306	-	-	211,205,985	278,321	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	6	6.54	8,157,572	-	-	8,157,572	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	505	501.04	219,641,878	-	-	219,363,557	278,321	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(24,938)	-	-	(24,938)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	481,329	-	-	481,329	-	-	-
Subtotal	-	-	456,391	-	-	456,391	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	17,558,000	-	-	17,546,670	11,330	-	-
State Gov't & Services Charges Increase/(Decrease)			6,292,612	-	-	6,292,612	-	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Central Services
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-700-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	23,850,612	-	-	23,839,282	11,330	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	178,016	-	-	178,016	-	-	-
Subtotal: 2017-19 Current Service Level	505	501.04	244,126,897	-	-	243,837,246	289,651	-	-

Summary of 2017-19 Biennium Budget

**Transportation, Oregon Dept of
Central Services
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 73000-700-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	505	501.04	244,126,897	-	-	243,837,246	289,651	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	505	501.04	244,126,897	-	-	243,837,246	289,651	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	(7)	(7.00)	(1,862,133)	-	-	(1,862,133)	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(1,947,650)	-	-	(1,946,270)	(1,380)	-	-
092 - Statewide AG Adjustment	-	-	(58,144)	-	-	(58,144)	-	-	-
501 - Cig Tax & Other Tobacco Product Increase	-	-	-	-	-	-	-	-	-
101 - Transportation Funding	-	-	-	-	-	-	-	-	-
104 - State Radio Program Maintenance	-	-	-	-	-	-	-	-	-
110 - DMV STP II	-	-	-	-	-	-	-	-	-
130 - ConnectOregon VII	-	-	-	-	-	-	-	-	-
160 - Passenger Rail	-	-	-	-	-	-	-	-	-
180 - South Coast Phase II	-	-	-	-	-	-	-	-	-
181 - East Portland Facility	-	-	-	-	-	-	-	-	-
182 - Ona Beach Replacement	-	-	-	-	-	-	-	-	-
190 - Security and ITS positions	3	2.68	-	-	-	-	-	-	-
Subtotal Policy Packages	(4)	(4.32)	(3,867,927)	-	-	(3,866,547)	(1,380)	-	-

Summary of 2017-19 Biennium Budget

Transportation, Oregon Dept of
Central Services
2017-19 Biennium

Governor's Budget
Cross Reference Number: 73000-700-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Total 2017-19 Governor's Budget	501	496.72	240,258,970	-	-	239,970,699	288,271	-	-
Percentage Change From 2015-17 Leg Approved Budget	0.40%	0.45%	13.61%	-	-	13.62%	3.58%	-	-
Percentage Change From 2017-19 Current Service Level	-0.79%	-0.86%	-1.58%	-	-	-1.59%	-0.48%	-	-

Agencywide Program Unit Summary
2017-19 Biennium

Version: Y - 01 - Governor's Budget

Summary Cross Reference Number	Cross Reference Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
087-01-00-00000	NL Debt Service and Loan Fund						
	Other Funds	11,280,128	18,158,214	18,158,214	18,158,214	18,158,214	-
088-00-00-00000	Capital Improvements						
	Other Funds	3,228,858	5,438,164	5,438,164	5,639,376	5,639,376	-
089-00-00-00000	Capital Construction						
	Other Funds	278,841	47,000,001	47,000,001	10,800,000	6,300,000	-
	Federal Funds	1,827,307	-	-	-	-	-
	All Funds	2,106,148	47,000,001	47,000,001	10,800,000	6,300,000	-
100-20-00-00000	Maintenance						
	Other Funds	437,682,724	472,301,517	486,560,811	517,543,681	515,719,561	-
100-25-00-00000	Preservation						
	Other Funds	234,800,179	265,978,839	266,666,888	255,506,414	254,424,372	-
100-30-00-00000	Bridge						
	Other Funds	248,543,009	204,288,566	205,101,610	211,982,702	269,842,593	-
100-40-00-00000	Highway Operations						
	Other Funds	133,844,375	134,672,311	136,209,098	224,187,683	223,286,869	-
100-45-00-00000	Modernization						
	Other Funds	404,269,772	304,976,141	306,159,509	326,749,992	325,353,416	-

Agencywide Program Unit Summary
2017-19 Biennium

Version: Y - 01 - Governor's Budget

Summary Cross Reference Number	Cross Reference Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
100-55-00-00000	Special Programs						
	Other Funds	225,919,667	260,443,420	264,364,980	292,447,658	355,043,067	-
100-65-00-00000	Local Government						
	Other Funds	311,025,740	397,907,378	400,168,268	393,303,442	391,748,576	-
200-00-00-00000	Driver and Motor Vehicles Svcs						
	General Fund	70,074	51,835	3,878	-	-	-
	Other Funds	159,880,488	205,747,193	210,744,164	232,392,215	231,919,165	-
	Federal Funds	1,014,650	3,598,632	3,598,632	2,023,588	2,013,947	-
	All Funds	160,965,212	209,397,660	214,346,674	234,415,803	233,933,112	-
300-00-00-00000	Motor Carrier Transportation						
	Other Funds	55,903,667	60,007,623	62,014,940	65,127,369	65,045,273	-
	Federal Funds	4,691,351	5,416,140	5,399,653	-	-	-
	All Funds	60,595,018	65,423,763	67,414,593	65,127,369	65,045,273	-
400-10-00-00000	Transportation Prog Dev						
	Other Funds	148,310,158	177,307,137	179,730,909	143,787,497	215,505,269	-
	Federal Funds	144,453	72,804	202,218	197,347	197,148	-
	All Funds	148,454,611	177,379,941	179,933,127	143,984,844	215,702,417	-
400-11-00-00000	Public Transit						
	General Fund	12,640,000	9,400,000	9,400,000	9,747,800	8,578,064	-

Agencywide Program Unit Summary
2017-19 Biennium

Version: Y - 01 - Governor's Budget

Summary Cross Reference Number	Cross Reference Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
400-11-00-00000	Public Transit						
	Other Funds	25,198,250	30,349,036	30,516,006	28,233,927	28,227,388	-
	Federal Funds	54,014,158	55,823,130	55,822,735	61,376,752	61,349,715	-
	All Funds	91,852,408	95,572,166	95,738,741	99,358,479	98,155,167	-
400-12-00-00000	Rail						
	General Fund	-	10,408,710	10,408,710	10,000,000	8,735,949	-
	Other Funds	35,130,058	41,255,874	41,745,667	44,684,798	44,623,262	-
	Federal Funds	16,285,550	26,251,911	26,146,367	16,394,354	16,284,121	-
	All Funds	51,415,608	77,916,495	78,300,744	71,079,152	69,643,332	-
400-13-00-00000	Transportation Safety						
	Other Funds	11,406,030	17,627,613	17,739,397	18,503,103	18,499,269	-
	Federal Funds	14,174,479	18,669,948	18,727,565	19,466,373	19,447,845	-
	All Funds	25,580,509	36,297,561	36,466,962	37,969,476	37,947,114	-
500-00-00-00000	Debt Service						
	General Fund	-	7,967,450	2,772,669	34,544,038	34,544,038	-
	Lottery Funds	92,643,018	107,484,140	107,484,140	120,644,222	120,644,222	-
	Other Funds	1,785,017,656	443,465,557	442,110,823	386,191,104	385,718,261	-
	Federal Funds	20,053,968	21,621,529	21,621,529	21,575,775	21,575,775	-
	All Funds	1,897,714,642	580,538,676	573,989,161	562,955,139	562,482,296	-

Agencywide Program Unit Summary
2017-19 Biennium

Version: Y - 01 - Governor's Budget

Summary Cross Reference Number	Cross Reference Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
700-00-00-00000	Central Services						
	Other Funds	184,359,385	207,177,288	211,205,985	243,837,246	239,970,699	-
	Federal Funds	226,573	278,321	278,321	289,651	288,271	-
	All Funds	184,585,958	207,455,609	211,484,306	244,126,897	240,258,970	-
TOTAL AGENCY							
	General Fund	12,710,074	27,827,995	22,585,257	54,291,838	51,858,051	-
	Lottery Funds	92,643,018	107,484,140	107,484,140	120,644,222	120,644,222	-
	Other Funds	4,416,078,985	3,294,101,872	3,331,635,434	3,419,076,421	3,595,024,630	-
	Federal Funds	112,432,489	131,732,415	131,797,020	121,323,840	121,156,822	-
	All Funds	4,633,864,566	3,561,146,422	3,593,501,851	3,715,336,321	3,888,683,725	-

OREGON DEPARTMENT OF TRANSPORTATION (73000)
PROGRAM PRIORITIZATION FOR 2017-2019

1	2	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	
Agcy	Prgm/Div															
1	1	Hwy-Bridge	Highway Construction Projects (Statewide Transportation Improvement Program) - Preliminary Engineering	KPM 10 - Construction Job Impact, KPM 2 - Bridge Condition	6	0	211,982,702	0	211,982,702	116	116.00	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related
2	1	Hwy-Safety	Highway Construction Projects (Statewide Transportation Improvement Program)	KPM 10 - Construction Job Impact, KPM 1 - Fatalities	6	0	200,655,223	0	200,655,223	105	104.71	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366, ORS 374 for Access Mgmt	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related
3	1	Hwy-Pres	Highway Construction Projects (Statewide Transportation Improvement Program)	KPM 10 - Construction Job Impact & KPM 11 Pavement Conditions	6	0	255,506,413	0	255,506,413	115	115.00	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related

OREGON DEPARTMENT OF TRANSPORTATION (73000)
PROGRAM PRIORITIZATION FOR 2017-2019

1	2	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	
																Agcy
4	1	Hwy-Mod	Highway Construction Projects (Statewide Transportation Improvement Program)	KPM 10 - Construction Job Impact, KPM 11 - Pavement Conditions, KPM 2 - Bridge Conditions	6	0	326,749,992	0	326,749,992	169	168.50	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366, ORS 366.507 for Minimum Mod	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related, ORS 366.507 directs a minimum funding level for Modernization programs
5	1	Hwy-Oper	Highway Management (Includes: Traffic Operation Centers, COMET and Incident Response.)	KPM 10 - Construction Job Impact, KPM 7 - Travelers Feel Safe	8	0	23,532,459	0	23,532,459	75	74.08	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related
6	1	TPD	Transportation System Projects (ConnectOregon)	KPM 10 - HB2001, Construction Job Impact	6	0	42,833,227	0	42,833,227	0	0.00	N	N	S/D	ORS 367.080 ORS 184.616	Legislature
7	1	MCTD	Safety - Commercial Motor Carrier Safety	KPM 3 - Large Truck At-Fault Crashes	10	0	10,204,919	0	10,204,919	43	43.00	N	N	F	ORS 825 and 23 CFR 657	Very little flexibility in use of federal funds and other funds because of maintenance of effort requirements related to MCSAP grant.

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PROGRAM PRIORITIZATION FOR 2017-2019

1	2	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	
Agcy	Prgm/Div															
8	1	DMV	Driver Safety: License, Permits, Control and Sanctions, and ID Cards	KPM 19 - Customer Satisfaction, KPM 20 - Field Office Wait Time	4	0	88,733,461	2023588	90,757,049	399	389.45	N	Y	S	ORS 801, 802, 807, 809, 811, 813, CFR 49 Part 383, 384, 390, 391	States that choose to have a commercial driver licensing program must follow the federal regulations. If FMCSA determines that Oregon is out of compliance, it can result in a loss of federal highway funds and/or a decertification of the licensing program.
9	1	Hwy-Maint	Maintenance - Snow & Ice and Extra Ordinary Items (Emergency Relief)	KPM 19 - Customer Satisfaction	8	0	104,436,737	0	104,436,737	283	270.08	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related
10	2	Hwy-Maint	Maintenance - Traffic Services and Intelligent Transportation Systems	KPM 19 - Customer Satisfaction	8	0	84,415,534	0	84,415,534	229	218.31	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related

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PROGRAM PRIORITIZATION FOR 2017-2019

1	2	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	
Agcy	Prgm/Div															
11	3	Hwy-Maint	Maintenance - Surface, Shoulder, Low Volume Road, and Contract	KPM 11 - Pavement Condition, KPM 19 - Customer Satisfaction	8	0	159,674,673	0	159,674,673	432	412.93	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related
12	4	Hwy-Maint	Maintenance - Bridge	KPM 2 - Bridge Condition, KPM 19 - Customer Satisfaction	8	0	21,522,212	0	21,522,212	58	55.66	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related
13	5	Hwy-Maint	Maintenance - Drainage and Culvert Retrofit	KPM 13 - Fish Passage at State Culverts, KPM 19 - Customer Satisfaction	8	0	27,923,399	0	27,923,399	76	72.21	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related

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PROGRAM PRIORITIZATION FOR 2017-2019

1	2	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	
Agcy	Prgm/Div															
14	6	Hwy-Maint	Maintenance - Roadside and Vegetation	KPM 19 - Customer Satisfaction	8	0	72,960,746	0	72,960,746	198	188.68	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related
15	7	Hwy-Maint	Maintenance - Operations / Special Programs / Permits / Outside Billing	KPM 19 - Customer Satisfaction	8	0	13,918,752	0	13,918,752	38	36.00	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related
16	8	Hwy-Maint	Maintenance - Risk Management	KPM 19 - Customer Satisfaction	8	0	13,266,408	0	13,266,408	0	0.00	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related

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PROGRAM PRIORITIZATION FOR 2017-2019

1	2	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	
Agcy	Prgm/Div															
17	9	Hwy-Maint	Maintenance - State Radio System	KPM 19 - Customer Satisfaction	8	0	19,425,221	0	19,425,221	49	49.00	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related
18	1	Rail	Rail Crossing Safety Regulate public highway-railroad grade crossings; manage grade crossing improvement construction projects and track improvement projects	KPM 4 - Rail Crossing Incidents	10	0	11,051,798	0	11,051,798	14	14.00	N	Y	S	ORS824.200-824.256	
19	2	Rail	Rail Safety - Regulate railroad safety; provide safety oversight of rail transit operations	KPM 5 - Derailment Incidents	10	0	4,233,195	2,840,325	7,073,520	10	10.00	N	N	FM, S	FM=49CFR, Parts 655 & 659 S=ORS 824.026, 824.045 to 824.110, 824.300 to 824.310	FM=Rail Transit Safety and Security Oversight

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PROGRAM PRIORITIZATION FOR 2017-2019

1	2	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	
Agcy	Prgm/Div															
20	1	TSD	Driver Education-instructor training, school reimbursements, materials, Administrative Rule, testing, data, research, general awareness campaigns, web site, course content support, compliance reviews	KPM 1- Traffic Fatalities, KPM 3 - Large Truck At-Fault Crashes, KPM 7 - Travel Delay	10	0	7,231,569	-	7,231,569	2	2.00	N	N	S	ORS 802.110, 336.795, 336.800, 336.805, 336.810, 336.815	
21	2	TSD	Motorcycle Training-Instructor training, OSU reimbursements, materials, Administrative Rule, testing, data, research, general awareness campaigns, web site	KPM 1- Traffic Fatalities, KPM 3 - Large Truck At-Fault Crashes, KPM 7 - Travel Delay	10	0	2,000,000		2,000,000	1	1.00	N	N	S	ORS 802.320, 807.170, 807.175, 807.370	
22	3	TSD	Other Transportation Safety Programs (youth, school safety, speed, community programs, equipment standards, regional programs, roadway safety, trauma nurses, risk prevention, etc.)	KPM 1- Traffic Fatalities, KPM 3 - Large Truck At-Fault Crashes, KPM 7 - Travel Delay	10	0	5,182,168	7,596,551	12,778,719	18	18.00	N	Y	FO	23 USC, 49 CFR	Federal Mandate can only be used for Transportation Safety Related per NHTSA funding guidelines

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PROGRAM PRIORITIZATION FOR 2017-2019

1	2	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	
Agcy	Prgm/Div															
23	4	TSD	Impaired Driving-alcohol, other drugs, enforcement, prosecution, education, awareness, mass media, innovative grants, OLCC training, data, research, community programs	KPM 1- Traffic Fatalities, KPM 3 - Large Truck At-Fault Crashes, KPM 5 - Derailment Incidents, KPM 7 Travel Delay	10	0	-	3,524,548	3,524,548	1	1.00	N	N	FO	23 USC, 49 CFR	Federal Mandate can only be used for Transportation Safety Related per NHTSA funding guidelines
24	5	TSD	Workzone-enforcement, mass media, supplies	KPM 1- Traffic Fatalities, KPM 3 - Large Truck At-Fault Crashes, KPM 7 - Travel Delay	10	0	3,683,200	-	3,683,200	1	1.00	N	Y	FO	23 USC, 49 CFR	Federal Mandate can only be used for Transportation related
25	6	TSD	Other Transportation Safety-Occupant Protection, Traffic Records, Impaired Driving, Motorcyclist Safety	KPM 1- Traffic Fatalities, KPM 3 - Large Truck At-Fault Crashes, KPM 7 - Travel Delay	10	0	-	7,345,274	7,345,274	1	1.00	N	N	FO	23 USC, 49 CFR	Federal Mandate can only be used for Transportation Safety Related per NHTSA funding guidelines
26	7	TSD	Safe Routes to School -assist communities in identifying & reducing barriers and hazards to children walking & biking to and from school	KPM 5 - Derailment Incidents, KPM 7 - Travel Delay	0	0	-	1,000,000	1,000,000	0	0.00	N	Y	FO	ORS 184.740, 184.741	Federal Mandate can only be used for Transportation related
27	8	TSD	Office of Employee Safety - Prevention, education and compliance.		10	0	406,166	0	406,166	3	3.00	N	N			

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1	2	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	
Agcy	Prgm/Div															
28	2	DMV	Vehicle Registration, Permits, and Titles	KPM 19 - Customer Satisfaction, KPM 20 - Field Office Wait Time	4	0	84,637,510	0	84,637,510	365	360.18	N	Y	S	ORS 801, 802, 803, 805, 809, 819, 821	N/A
29	2	MCTD	Registration: Commercial Vehicle Registration; Permitting: Over-Dimension Permitting; Tax Collection; Division Administration		4	0	23,579,432	0	23,579,432	96	96.00	N	N	C	ORS 803, 818, 825, 826	Functions are all required by state law and subject to Constitutional restrictions on the use of Highway Funds
30	4	MCTD	Motor Carrier Audit		4	0	9,832,640	0	9,832,640	48	48.00	N	N	C	ORS 803, 818, 825, 826	Functions are all required by state law and subject to Constitutional restrictions on the use of Highway Funds
31	3	MCTD	Truck Size and Weight Enforcement (includes Green Light maintenance)		10	0	18,978,545	0	18,978,545	87	87.00	N	Y	F	23 CFR 657	State must maintain an effective size and weight enforcement program or it risks losing Federal Highway Funds.
32	1	PTD	Elderly & Disabled Transportation	KPM 8 - Transit Annual Rides	12	9747800	23,165,778	32120767	65,034,345	0	0.00	N	Y	S/FO	ORS391.800-830/49 USC Chapters 5310/5317	FTA requires mandated activities to be eligible for use of funds: Oversight of Procurement, ADA, Civil Rights, Financial, Program and Safety compliance required. 5310 may be used for eligible transit capital expenditures only.

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1	2	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	
Agcy	Prgm/Div															
33	2	Hwy-SpProg	Special Programs - Indirect Services and Managing the System (Includes: Project Delivery & Design, Materials Testing Lab, Prop Mgmt, Financial Support, Systems Management)	KPM 10 - Construction Job Impact	4	0	162,665,457	0	162,665,457	405	401.21	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366, ORS 377.700 - 377.992 for Sign Program	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related
34	3	Hwy-Local	Highway Construction Projects (Statewide Transportation Improvement Program)	KPM 10 - Construction Job Impact	6	0	393,303,442	0	393,303,442	55	55.00	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related

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PROGRAM PRIORITIZATION FOR 2017-2019

1	2	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	
Agcy	Prgm/Div															
35	3	Rail	Rail Operations - Provide passenger & commuter rail planning; coordinate Oregon's participation in Pacific Northwest High-Speed Rail Corridor; provide freight rail planning; advocate for Oregon rail concerns; manage intercity passenger rail operations including Amtrak Thruway motor coach services; manage shortline railroad rehabilitation and industrial rail spur projects; manage state-owned rail right-of-way.	KPM 4 - Rail Crossing Incidents, KPM 5 - Derailment Incidents, KPM 9 - Passenger Rail Ridership	6	10000000	29,399,805	13554029	52,953,834	9	9.00	N	Y	S	ORS824.040, 367.067, 367.070	
36	2	PTD	General Public Transportation	KPM 8 - Transit Annual Rides	6	0	181,749	25585668	25,767,417	0	0.00	N	Y	FO	49USC Chapters 5307/5311	FTA requires mandated activities to be eligible for use of funds: Oversight of Procurement, ADA, Civil Rights, Drug and Alcohol, Financial, Program and Safet compliance required. May be used for eligible transit capital or operating expenditures only.
37	3	PTD	Transportation Demand Management		6	0	10,305	1523241	1,533,546	0	0.00	Y	Y	FO	23USC 133	Can only be used for transportation related activities.

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PROGRAM PRIORITIZATION FOR 2017-2019

1	2	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	
Agcy	Prgm/Div															
38	2	TPD	STIP Development and Program Oversight (Highway Construction Projects, Statewide Program Management - Bike/Ped, Transportation Enhancement, Congestion Mitigation & Air Quality, ConnectOregon, Sustainability, Scenic Byways, Local Certification Program	KPM 1 - Fatalities, KPM 2 - Bridge Condition, KPM 7 Travel Delay, KPM 11 Pavement Condition, KPM 14 - Bike Lanes and Sidewalks	6	0	17,868,892	0	17,868,892	41	40.50	N	N	FM/FO/S	23 USC. 450 ORS 366.514 ORS 367.080 086 23 USC 101 23 USC 133 23 USC 149 et al	This work is primarily for the purposes of scoping and identifying projects to develop the STIP, which is required by FHWA and FTA in order to receive federal funds for all projects that are funded through FHWA or FTA. This includes funds that go to the state's MPOs as well. Oregon's participation in federally-funded programs such as Transportation Alternative Program, Congestion Mitigation and Air Quality, utilization of flexible Surface Transportation Program funds and others require processes to identify projects, obligate funding, and monitor progress and compliance from a statewide perspective. State-mandated programs like ConnectOregon and the Bicycle/Pedestrian program require similar statewide implementation, coordination and monitoring.

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PROGRAM PRIORITIZATION FOR 2017-2019

1	2	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	
Agcy	Prgm/Div															
39	3	TPD	Data, Analysis and Research (Asset Management Systems (Bridge, Pavement, Safety, etc.), Research, Data Systems, and Project Planning Analysis	KPM 1 - Fatalities, KPM 2 - Bridge Condition, KPM 3 Large Truck At-Fault Crashes, KPM 7 - Travel Delay, KPM 11 - Pavement Condition, KPM 13 - Fish Passage at State Culverts, KPM 14 - Bike Lanes and Sidewalks	6	0	47,431,599	197347	47,628,946	131	123.43	N	N	FM/FO/S	23 USC 307(c) 23 USC 420 23 USC 303 23 CFR 1.5 23 CFR 500 23 CFR 655 OAR 734-051 23 USC 103(c) 23 USC 307 23 CFR 1.5 49 CFR 390.5 23 CFR 460.3(b) ORS 802.050 ORS 802.220 ORS 825.248 ORS 184.886	Much of this work is mandated by FHWA data reporting requirements to ensure continued federal funding. Funds are also used to support both state and Metropolitan Planning Organization modeling, which is required to be maintained in its existing form. The support provided to MPOs, and the technical assistance that is part of the research program, are both mandated by FHWA. Federal funds provided for research can only be used for those purposes. Other data collection, supports the selection and prioritization of projects, particularly for bridge and preservation, and supports reporting on eleven of ODOT's KPMs and emerging federal performance measures under FASTACT.

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PROGRAM PRIORITIZATION FOR 2017-2019

1	2	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	
																Agcy
40	4	TPD	Statewide and Regional Planning (ODOT Strategic Plan, Oregon Transportation Plan, Oregon Highway Plan, Transportation Systems and Refinement Plans, Cost Allocation Study, Transportation Asset Management Plan, Bike/Ped Plan)	KPM 2 - Bridge Condition, KPM 7 Travel Delay, KPM 11 - Pavement Condition, KPM 14 - Bike Lanes and Sidewalks	6	0	35,653,777	0	35,653,777	59	58.08	N	N	FM/FO/S	23 USC. 307 23 USC. 420	Federal and state law requires ODOT to prepare and maintain a long-range transportation vision and policy direction. Statewide Planning is a federal mandate; Local System Plans & the Cost Allocation study are statutorily required.
41	4	PTD	Public Transportation Planning		6	0	424	2113102	2,113,526	0	0.00	N	Y	FO	49 USC 5303/5304	The support provided to MPOs and the Technical Assistance which is part of the program are both mandatory for FTA.
42	3	DMV	DMV Service Transformation Program (STP)	Change business process and legacy system.	4	0	18,108,845	0	18,108,845	42	42.00	Y	Y	S	HB5040- 2015-17 Department of Transportation Legislatively Adopted Budget	N/A

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1	2	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	
Agcy	Prgm/Div															
43	4	Hwy-SpProg	Special Programs - Administration	KPM 10 - Construction Job Impact	4	0	18,073,940	0	18,073,940	47	47.00	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related
44	5	PTD	Transit Administration		4	0	4,875,671	33974	4,909,645	18	18.00	N	Y	S	ORS 391/49 USC 5303/5304	Division admin activities mandated to exercise sufficient managerial capacity required by ORS, OMB, FHWA and FTA.
45	4	DMV	Insurance and Financial Responsibility	KPM 19 - Customer Satisfaction, KPM 20 - Field Office Wait Time	3	0	6,509,040	0	6,509,040	30	28.00	N	Y	S	ORS 806	N/A
46	5	DMV	Record Requests	KPM 19 - Customer Satisfaction, KPM 20 - Field Office Wait Time	4	0	2,925,605	0	2,925,605	14	13.86	N	Y	S	ORS 802.200, 802.220	N/A

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PROGRAM PRIORITIZATION FOR 2017-2019

1	2	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)	Program/ Div /Agcy	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)
47	6	Hwy-SpProg	Highway Construction Projects (Statewide Transportation Improvement Program: Salmon and Watersheds, Bicycle and Pedestrian, Winter Recreation Parking, Snowmobile Facilities, Statewide Enhancement and Scenic Byways projects.)	KPM 10 - Construction Job Impact, KPM 13 - Fish Passage at State Culverts, KPM 14 - Bike lanes and Side walks	2,6,9,11	0	111,708,261	0	111,708,261	87	80.44	N	Y	FM, C, S	23 USC, 23 CFR, ORS 366, ORS 366.514 for Bike Ped	Federal Mandate can only be used for Transportation related, Oregon Constitution states that Gas Tax funds can only be used within the Highway Right of Way for Transportation related
48	6	DMV	Business Regulations	KPM 19 - Customer Satisfaction	4	0	2,444,678	0	2,444,678	14	14.00	N	Y	S	ORS 802.031, 802.370, 819, 822	N/A
49	7	DMV	Non-Highway Funded Programs: Motor Voter, Organ Donor, Veterans Designation, CDL Positive Drug Test Notification, Expedited Titles, ODVA Notification of Uniform Service Status, and Voluntary Odometer Notification	KPM 19 - Customer Satisfaction	4	0	560,014	0	560,014	0	0.00	N	Y	S	ORS 825.410, Oregon Laws 2014 Chapter 14, ORS 807.110	N/A
50	8	DMV	Disabled Placards	KPM 19 - Customer Satisfaction	12	0	1,419,524	0	1,419,524	7	6.76	N	Y	S	ORS 801.387, 811.602-637	N/A

OREGON DEPARTMENT OF TRANSPORTATION (73000)
PROGRAM PRIORITIZATION FOR 2017-2019

1	2	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	
Agcy	Prgm/Div															
51	5	MCTD	Household Goods: Economic Entry and Rate Regulation	3	0	2,531,833	0	2,531,833	9	9.00	N	N	C	ORS 825	Functions are all required by state law and subject to Constitutional restrictions on the use of Highway Funds	
Administration, not ranked																
		ODOT Headquarters				36,923,722		36,923,722	69	68.50						
		Internal Audit				2,498,681		2,498,681	9	9.00						
		Financial Services				43,147,077	289,651	43,436,728	70	70.00						
		Human Resources				12,885,828		12,885,828	54	51.04						
		Information Systems				124,071,426		124,071,426	218	218.00						
		Business Programs				5,042,113		5,042,113	18	18.00						
		Purchasing				12,776,535		12,776,535	49	48.50						
		Facilities Ops				6,491,864		6,491,864	18	18.00						
Total					19,747,800	2,971,234,187	99,748,065	3,090,730,052	4,504	4403.11						

19. Legal Requirement Code 854.25

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

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10% REDUCTION OPTIONS

Below is a summary of the House Bill 3182 (1999) reduction targets by fund type for each ODOT Division. A detailed description of each Division's proposed program reductions follows.

2017–2019 BUDGET – MODIFIED CURRENT SERVICE LEVEL 10% REDUCTION TARGETS BY DIVISION

(Excludes: Debt Service, Capital Improvement, Capital Construction, and Non-Limited Programs)

	Total Funds	General Fund	Other Funds	Federal Funds
Highway Division	\$222,172,157		\$222,172,157	
Driver and Motor Vehicle Services	20,736,227		20,533,868	\$202,359
Motor Carrier Transportation	6,512,737		6,512,737	
Transportation Program Development	14,398,485		14,378,750	19,735
Public Transit Division	9,935,848	974,780	2,823,393	6,137,675
Rail Division	7,107,915	1,000,000	4,468,480	1,639,435
Transportation Safety Division	3,796,947		1,850,310	1,946,637
Central Services	24,412,690		24,383,725	28,965
Department Total	\$309,073,006	\$1,974,780	\$297,132,420	\$9,974,806

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Highway Division—Construction Program

For the Construction program of the Highway Division, projects that are selected for reduction will depend on timing of the reduction decision. ODOT will have greater flexibility selecting appropriate projects to delay or cancel if given adequate advance notice of reductions. Monthly, ODOT awards contracts for construction projects which incur a fiscal obligation for ODOT which commits the department to honor the terms of the contract. Any reductions needed to reach a target of a 10 percent reduction in the early part of a biennium most likely would not be the same reductions that the department would have to choose in latter months of the biennium.

The most important consideration in reducing ODOT’s construction program is that in order to reach a 10 percent reduction level, ODOT would not be able to obligate all available Federal Highway Administration (FHWA) funds. The result of this action would be that for the first time ODOT would be returning federal funds to FHWA to be re-allocated to other states.

The 10 percent reductions are focused on construction projects and will include all phases in the project delivery process from project design through contractor payments.

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
1. Preservation Program	<p>Reduction in the Preservation Program will lower the level of paving activity and reduce the pavement condition rating. The proposed funding in the Agency Request budget will result in a drop in pavement condition of 2-3%. Higher volume roads will continue to decline in condition. A further reduction of \$25.6 million during the 2017-19 biennium will result in further decline of pavement condition.</p> <p style="text-align: right;">Positions: 0 FTE: 0</p>	<p>(\$25,550,641) OF 5%= (\$12,775,321)</p> <p>The funding for the Preservation Program is entirely Other Funds from Federal Highway Administration (FHWA) and dedicated State Highway funds.</p>	
2. Bridge Program	<p>The Bridge program preserves more than 2,700 bridges, tunnels and large culverts on the state highway system. Typically, a bridge lasts from 50 to 80 years. Design standards have changed over time to address the heavier, longer loads of today’s freight shippers, increased traffic volumes, and the higher vehicle</p>	<p>(\$21,198,270) OF 5%= (\$10,599,135)</p> <p>The funding for the Bridge limitation comes from bonding proceeds for the</p>	

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	<p>speeds that result in greater impact loading. More than one-third of the state’s bridges are over 50 years old. Although the OTIA III program has helped to address some of the most immediate bridge repair work, the list of bridge needs continues to exceed the available funding. A reduction of \$21.2 million will delay much needed bridge repair work and could result in long detours for heavy loads.</p> <p style="text-align: right;">Positions: 0 FTE: 0</p>	<p>OTIA program and from Federal Highway Administration (FHWA) and dedicated State Highway funds.</p>	
3. Highway Safety and Operations	<p>Highway Safety - Expected growth in vehicle miles traveled will increase the potential for fatalities without focused investment. Also, there is a backlog of problems. There are over 670 unique high crash locations on the state highway system as identified by the Safety Priority Index System. Also, about 1,650 roadway miles (22%) of the state highway system have a priority safety designation. These sections have a history of fatal and severe injury crashes.</p> <p>Highway Operations - Current population and highway revenue projections indicate revenue will continue to fail to keep pace with increases in travel on the highway system. Without innovative solutions, congestion can be expected to increase on Oregon highways. Activities within the Operations Program enhance the safety and efficiency of our existing transportation infrastructure. Reduced Operations budgets will lessen capability to solve system capacity problems resulting from growth in highway traffic. A \$22.4 million program reduction will lessen the ability to address safety problems possibly leading to an increased fatality rate and affect all four Operations programs: Traffic control, Transportation System Management and Operations, Transportation Demand Management, and Slides and Rockfall.</p> <p style="text-align: right;">Positions: 0 FTE: 0</p>	<p>(\$22,418,768) OF 5%= (\$11,209,384)</p> <p>The funding for the Highway Safety and Operations limitation is entirely Other Funds from Federal Highway Administration (FHWA) and dedicated State Highway funds.</p>	
4. Modernization	<p>Modernization projects improve safety, relieve congestion, and allow more efficient movement of people and goods across the state. These improvements increase livability and economic opportunities for Oregon residents and businesses. Reductions in funding the Modernization Program results in greater congestion,</p>	<p>(\$32,674,999) OF 5%= (\$16,337,500)</p> <p>The funding for the Modernization limitation</p>	

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	<p>higher levels of carbon monoxide emissions as vehicles sit idling in traffic, less efficient freight movement, greater risks to drivers and higher project costs. These results, in turn, negatively impact air quality, livability, economic health, and other associated transportation issues. Because ODOT is already funding state Mod at the statutory minimum, any additional cuts would be taken in federal earmarks.</p> <p style="text-align: right;">Positions: 0 FTE: 0</p>	<p>comes from bonding proceeds for the OITA program and from Federal Highway Administration (FHWA) and dedicated State Highway funds.</p>	
5. Special Programs	<p>The projects in the Special Programs limitation include bike and pedestrian projects, salmon and watershed projects, Electric Vehicle projects and Scenic Byway projects. Each of these areas serves a very narrow niche and if funding is reduced, many of the projects could not be completed. This budgetary limitation also includes all of the administration and non-direct activities that are needed to support the entire Construction and Maintenance program.</p> <p style="text-align: right;">Positions: 0 FTE: 0</p>	<p>(\$29,244,766) OF 5%= (\$14,622,383)</p> <p>The funding for the Special Programs limitation is entirely Other Funds from Federal Highway Administration (FHWA) and dedicated State Highway funds.</p>	
6. Local Government	<p>The Local Government reductions will affect the two funds that are shared by ODOT with Local partners – the Local Bridge Program and the Local Surface Transportation Program. The reductions will result in fewer completed projects. More bridges will need emergency repair work, pavement conditions will continue to decline, and safety projects will not be completed.</p> <p style="text-align: right;">Positions: 0 FTE: 0</p>	<p>(\$39,330,344) OF 5%= (\$19,665,172)</p> <p>Funding for the Local Government limitation is entirely Other Funds from Federal Highway Administration (FHWA), funds from local agencies, and dedicated State Highway funds.</p>	
	TOTAL Highway Construction	(\$170,417,788) OF	

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Highway Division—Maintenance Program

Federal and state laws require ODOT to maintain the state highway system. State law prohibits ODOT from simply abandoning highways; federal law requires that projects built with federal dollars be maintained by the state. Almost all of the state highway system is also on the federal aid system, thus both types of laws are applicable to ODOT.

A few of the reductions in the following chart, ranked by grouping, can be implemented in the short term without immediate impact. But funding for those cuts must be planned in the intermediate term or ODOT will likely be subject to criticism for inadequate management of its resources, and litigation could occur for allowing unsafe conditions to exist. Also, repair of any closed or threatened highway will have to be funded by delaying a STIP project because there will be no maintenance funds to address the problems. The rank by grouping is being used as most of these activities are tied together and the timing of cuts may result in changing these rankings.

Most of the reductions require significant policy changes by the OTC. If the reductions occur, they will be made in each of the areas. Reductions in these areas should only be made with formal OTC understanding and approval of the impacts:

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
1. Low Volume Paving	Reducing dollars dedicated to low volume roads will not have an immediate impact, but will require large investments in future years because the roads essentially disintegrate from lack of treatment. The previous change to this category to include all roads under 5,000 ADT (Average Daily Travel) will result in a significant impact to many farm-to-market roads, potentially carrying a severe economic impact. Positions: 0 FTE: 0	(\$9,000,000) OF 5% = (\$4,500,000) Federal Highway Administration (FHWA) and dedicated State Highway funds.	Reduce this grouping 1 st . These reductions affect conditions of the system infrastructure with potential to impact motorist safety over time. These would be the first cuts made.
2. Roadside Vegetation	Eliminating landscape and other maintenance outside of the immediate roadway area. Positions: 0 FTE: 0	(\$2,500,000) OF 5% = (\$1,250,000) State Highway funds	1 st Group

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<p>3. Surface Maintenance and Repair</p>	<p>Reducing surface maintenance would lessen pothole maintenance in good weather and result in repair of only severe potholes in inclement weather. Treating potholes only on a planned basis means that all get repaired eventually, but not as fast as they are reported.</p> <p style="text-align: right;">Positions: 0 FTE: 0</p>	<p>(\$6,500,000) OF 5%= (\$3,250,000)</p> <p>State Highway funds</p>	<p>1st Group</p>
<p>4. Facilities Maintenance</p>	<p>Reducing facilities maintenance will stop most or all minor facilities improvements, including energy efficiency projects, increasing a large backlog of ODOT facility needs. Modifications to accommodate employee moves for efficiency or effectiveness will be postponed.</p> <p style="text-align: right;">Positions: 0 FTE: 0</p>	<p>(\$2,254,369) OF 5%= (\$1,127,185)</p> <p>State Highway funds</p>	<p>1st Group</p>
<p>5. Fleet Acquisition</p>	<p>Reducing fleet acquisition will result in further aging ODOT's fleet inventory which may cause safety issues and costly future increases in vehicle maintenance costs. Also, reducing fleet acquisition will decrease the ability to seek green alternatives in fleet equipment such as elimination of the ability to purchase emission reduction enabling technology.</p> <p style="text-align: right;">Positions: 0 FTE: 0</p>	<p>(\$6,500,000) OF 5%= (\$3,250,000)</p> <p>State Highway funds</p>	<p>1st Group</p>
<p>6. Shoulder Maintenance and Sweeping</p>	<p>Reducing Shoulder maintenance funding would result in a reduction in the condition of shoulders along the roadway. This may cause a safety hazard to the traveling public as shoulders are used to pull vehicles out of the traveling path if they become inoperable. Also, a reduction in sweeping may pose a hazard to the traveling public including bicyclists as debris is removed less frequently from the roadway.</p> <p style="text-align: right;">Positions: 0 FTE: 0</p>	<p>(\$1,500,000) OF 5%= (\$750,000)</p> <p>State Highway funds</p>	<p>2nd group of cuts affects safety features on the system in lower risk locations.</p>

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7. Delineators and Guardrail	<p>Eliminating delineators on tangent sections, and marking but not repairing damaged guardrail will result in motorists relying on fog stripes to identify roadway edges in tangent sections, making navigation tedious.</p> <p style="text-align: right;">Positions: 0 FTE: 0</p>	<p>(\$3,500,000) OF 5%= (\$1,750,000)</p> <p>State Highway funds</p>	2 nd Group
8. Pavement Markings	<p>Reducing durable pavement marking will not have an immediate effect, but as existing durable markings wear out, they will be replaced with short-lived paint rather than the longer life durables that improve driver safety.</p> <p style="text-align: right;">Positions: 0 FTE: 0</p>	<p>(\$3,000,000) OF 5%= (\$1,500,000)</p> <p>Federal Highway Administration (FHWA) and dedicated State Highway funds.</p>	2 nd Group
9. Emergency Repair	<p>Eliminating will delay or cancel STIP projects if extraordinary damage repairs such as slides or heavy winter maintenance costs occur.</p> <p style="text-align: right;">Positions: 0 FTE: 0</p>	<p>(\$3,500,000) OF 5%= (\$1,750,000)</p> <p>State Highway funds</p>	3 rd group of cuts affects safety and access of the system and would be cut last.
10. Drainage	<p>Reducing funding for drainage will lessen ditch and culvert maintenance including ditch cleaning, debris removal, culvert repair, and erosion control projects. These types of reductions could have a negative impact on roadways as ditches and culverts can start to erode the roadway if not maintained properly.</p> <p style="text-align: right;">Positions: 0 FTE: 0</p>	<p>(\$3,500,000) OF 5%= (\$1,750,000)</p> <p>State Highway funds</p>	3 rd Group
11. Sanding and Deicing	<p>Eliminating or severely reducing sanding and deicing on state highways could save \$6 million per biennium, but would likely trigger negative public reaction. Many counties do not use road sand; however, the public expectation for state highways is higher.</p> <p style="text-align: right;">Positions: 0 FTE: 0</p>	<p>(\$6,000,000) OF 5%= (\$3,000,000)</p> <p>State Highway funds</p>	3 rd Group

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12. Snow Removal	<p>Reducing Snow plowing would lessen ODOT’s ability to respond to storms, resulting in longer and more frequent closures of mountain pass routes. This would also eliminate ODOT’s availability to plow Sno-Parks during anything other than light snowfall. Because ODOT performs snow removal in many commercial ski areas, there will likely be significant public backlash. ODOT has initiated discussions with ski areas to transfer snow removal responsibility to them; however this will be a financial burden for some areas.</p> <p style="text-align: right;">Positions: 0 FTE: 0</p>	<p>(\$4,000,000) OF 5%= (\$2,000,000) State Highway funds</p>	3 rd Group
	TOTAL Highway Maintenance	(\$51,754,369) OF	

2017–2019 Budget Narrative

Driver and Motor Vehicle Services

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
1. Require Use of Alternative Service Channels	<p>DMV would no longer provide in-house testing for commercial driver licenses, motorcycle endorsements, and provisional driver licenses. Trip permits would not be sold at DMV offices. These services would be provided by outside vendors. DMV currently uses 3rd party testers for most of its CDL and motorcycle testing. Knowledge/skill testing for provisional drivers would be conducted by Certified Driver's Education instructors or authorized Commercial Driver Training Schools. Customers would provide certificates from vendors as proof they completed all requirements prior to being issued a driver license or endorsement.</p> <p>DMV also would require all franchise (new car) vehicle dealers to use electronic filing of title and registration with DMV. The electronic system for filing this paperwork is currently available and optional for vehicle dealers.</p> <p style="text-align: right;">Positions: (38) FTE: (37.25)</p>	<p>(\$4,374,801) OF 5%= (\$2,187,401)</p> <p>REVENUE SOURCE DMV FEES</p>	REDUCE 1 ST
2. Reduce Field Office Availability	<p>DMV would close up to 13 of its 60 field offices. Customers who conduct business at these offices would visit other nearby locations or utilize other service delivery channels. Positions would be transferred to other locations to absorb the additional customer volume.</p> <p style="text-align: right;">Positions: 0 FTE: 0</p>	<p>(\$657,144) OF 5%= (\$328,572)</p> <p>NO REVENUE SOURCE</p>	REDUCE 2 ND
3. Reduce Service Transformation Program (STP)	<p>Reduce the quality of program deliverables for the Service Transformation Program by doing less program oversight, eliminating vendor-supported Organizational Change Leadership, and hiring fewer employees to work on STP projects. This will reduce the ability to prepare the existing workforce for business process changes driven by technology improvements.</p> <p style="text-align: right;">Positions: (12) FTE: (12.00)</p>	<p>(\$2,916,363) OF 5%= (\$1,458,182)</p>	REDUCE 3 RD

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<p>4. Eliminate Programs and Services</p>	<p>DMV field offices would stop accepting vehicle registration renewals over the counter; registrations would only be accepted with title transactions. Renewal transactions would be processed through the mail, online, or at DEQ emissions testing stations. Additionally, DMV would no longer process citizen completed accident reports, except for accidents involving commercial motor vehicles. The accident notation on the driver record is used by DMV to determine inclusion in the Driver Improvement program, which counts convictions and accidents. Accident reports are also used by ODOT Crash Analysis and Research Section for safety related analysis.</p> <p style="text-align: right;">Positions: (25) FTE: (24.69)</p>	<p>(\$2,981,123) OF 5%= (\$1,490,562) REVENUE SOURCE DMV FEES</p>	<p>REDUCE 4TH</p>
<p>5. Reduce Services and Supplies</p>	<p>DMV would take a reduction to Services and Supplies in both Other and Federal Funds. Other Fund reductions would include employee training, professional services, travel, Attorney General services, and building maintenance costs. A reduction to federal funds would be from FMCSA grants (Commercial Driver License Information System), primarily in IT Related Professional Services.</p> <p style="text-align: right;">Positions: 0 FTE: 0.00</p>	<p>(\$4,123,907) OF 5%= (\$2,061,954) NO REVENUE SOURCE</p> <p>(\$202,359) FF 5%= (\$101,180) Federal Motor Carrier Safety Administration (FMCSA) Grants</p>	<p>REDUCE 5TH</p>
<p>6. Eliminate temporary workers, overtime, and hold vacancies for 90 days</p>	<p>DMV would reduce the number of temporary workers hired, severely curtail employee overtime, and hold vacancies open for 90 days before opening recruitments for positions. These changes will result in increased processing times for customer titles, registrations and licensing transactions as well as increased wait times in field offices.</p> <p style="text-align: right;">Positions: 0 FTE: 0.00</p>	<p>(\$5,480,530) OF 5%= (\$2,740,265) NO REVENUE SOURCE</p>	<p>REDUCE 6TH</p>
	<p>TOTAL Driver and Motor Vehicle</p>	<p>(\$20,533,868) OF (\$202,359) FF</p>	<p>Positions: (75) FTE: (73.94)</p>

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Motor Carrier Transportation Division

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
1. Reduce Motor Carrier Enforcement and reduce registration services	<p>Impact in terms of possible damage to and/or premature deterioration of highway infrastructure is not measurable in any objective manner. Also, reduction in registration eliminates Portland Satellite Office and will pose inconvenience to Portland motor carriers who will then need to conduct business over the phone, on the internet, or in Salem.</p> <p style="text-align: right;">Positions: (31) FTE: (31.00)</p>	<p>(\$6,512,737) OF 5%= (\$3,256,369)</p>	<p>REDUCE 1ST</p>
	<p>TOTAL Motor Carrier Transport Division</p>	<p>(\$6,512,737) OF</p>	<p>Positions: (31) FTE: (31.00)</p>

2017–2019 Budget Narrative

Transportation Program Development

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
<p>1. Statewide and Regional Planning</p>	<p>This program carries out short-term and long-term transportation system planning, including producing and implementing the long-range Oregon Transportation Plan, the Oregon Highway Plan (OHP), corridor plans, and the recently adopted Oregon Rail Plan, Transportation Options Plan and Bicycle and Pedestrian Plan, and local transportation system plans.</p> <p>This option will reduce Transportation Growth Management (TGM) planning grant funds for long-range planning, as well as State Planning and Research Funds (SPR) that support local community and regional planning. It will affect the local and regional planning needed to support strong economic vitality, as well as ensure limited transportation funding resources are invested in the most strategic manner. Modal plan updates will occur less frequently and may be less comprehensive.</p> <p>TGM and SPR programs enhance Oregon's livability by fostering integrated land use, transportation planning and development. Reductions would affect the number of projects funded, reducing support to local governments, Quick Response, Outreach and Code Assistance.</p> <p style="text-align: right;">Positions: (2) FTE: (2.00)</p>	<p>(\$3,565,378) OF 5% = (\$1,782,689)</p>	<p>REDUCE 1ST Reducing planning efforts has delayed consequences both for planning work necessary to address strategic planning efforts in partnership with our Metropolitan Planning Organizations, and long-range planning in support of project development. Reductions could also affect the ability to plan and strategically invest limited resources to promote healthy, safe, economically vibrant, and livable communities.</p>

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<p>2. Data, Analysis and Research</p>	<p>This program carries out federally-mandated Research, Development and Technology Transfer programs, the Bridge Inspection program, and Transportation Planning and Analysis. It will eliminate the Transportation Needs and Issues Survey for one biennium, and will reduce the number of research projects funded. It will reduce work on the Inventory of Assets project and support for Asset Management tools.</p> <p>This option will reduce traffic counts for KPM reporting and the federally-required Highway Performance Monitoring System (HPMS), causing the HPMS and the Statewide Traffic Counting program to not meet federal requirements.</p> <p>This option will delay the department's statewide bridge repair and replacement efforts, slowing the pace of required routine and fracture-critical inspections of major bridges. This could result in the lack of compliance with existing commitments to FHWA to complete these inspections on time.</p> <p>This option will reduce the amount of transportation modeling and analysis performed, negatively affecting goals for Greenhouse Gas (GhG) emissions, transportation and land use integration, multimodal analysis, strategic investment decisions, and community planning.</p> <p style="text-align: right;">Positions: (1) FTE: (1.00)</p>	<p>(\$4,743,160) OF 5%= (\$2,371,580)</p>	<p>REDUCE 2ND</p> <p>This is a lower reduction priority because of the work required to address legislative mandates, KPM reporting, and asset information in support of STIP development, especially bridge inspection information.</p>
<p>3. STIP Development and Program Oversight</p>	<p>Reduce scoping activities, primarily in some of the early scoping assessments and support to local governments with some of their preliminary scoping needs.</p> <p style="text-align: right;">Positions: (0) FTE: (0.00)</p>	<p>(\$1,786,889) OF 5%= (\$893,445)</p>	<p>REDUCE 3RD</p> <p>Reducing scoping can put ODOT at risk for not having clear estimates for STIP projects which could eventually lead to other decisions whether projects will be able to retain funding once they are added to the STIP.</p>

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<p>4. Transportation System Projects</p>	<p><i>ConnectOregon</i> is the result of the creation of the Lottery Transportation Infrastructure Account. The purpose of the account is to provide grants to fund up to 80% of the cost of transportation projects that are not eligible for funding from the Highway Fund.</p> <p>This reduction will reduce the amount available for grants, but will not impede the Oregon Transportation Commission’s obligation to allocate a minimum of 10% of the monies available in the account to each of the five ODOT regions.</p> <p style="text-align: right;">Positions: (0) FTE: (0.00)</p>	<p>(\$4,283,323) OF 5%= (\$2,141,662)</p>	<p>REDUCE 4TH Reduce grants. Funding can only be used for <i>ConnectOregon</i> program, but could reduce the potential for job creation due to the construction of the projects and long-term job creation based on the individual projects.</p>
<p>5. Fatality Analysis Reporting System</p>	<p>The Fatality Analysis Reporting System (FARS) program is a National Highway Traffic Safety Administration (NHTSA) contracted program that collects detailed crash information on all fatal vehicle crashes in Oregon. This program is funded entirely with NHTSA funds, which do not require state matching funds. This reduction option would compromise Oregon’s ability to meet program quality and quantity agreements, which would affect national safety reporting and analysis efforts.</p> <p>Each one dollar reduction will result in a one dollar reduction in Federal Funds (FF) revenue.</p> <p style="text-align: right;">Positions: (0) FTE: (0.00)</p>	<p>(\$19,735) FF 5%= (\$9,868)</p>	<p>REDUCE 5TH Federal funds received for FARS program cannot be used for any other type of work.</p>
	<p>TOTAL Transportation Program Development</p>	<p>(\$14,378,750) OF (\$19,735) FF</p>	<p>Positions: (3) FTE: (3.00)</p>

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Rail and Public Transit Division – Transit Section

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
Transit Operations	This reduction reflects less financial support for transportation services through reduced support for Transportation Administration.	(\$487,609) OF 5%=(\$243,805) And (\$3,397) FF 5%=(1,699)	REDUCE 1 ST
Statewide Planning	This reduction reflects less financial support for transportation services through reduced support for statewide transit planning. The lack of support will reduce coordination of transit services at the statewide and local level.	(211,310) FF 5%=(105,655)	Reduce 2 ND
Transit Innovation & Transportation Options	This reduction reflects less financial support for innovative transit projects, rideshare, marketing, transportation demand management.	(1,031) OF 5%=(515) And (152,324) FF 5%=(76,162)	REDUCE 3 RD
General Public	This reduction reflects less financial support for transportation services through reduced grant support for Rural Area Formula Programs, Intercity and Rural Transit Assistance. The lack of support will reduce or eliminate key intercity transportation routes connecting rural areas to urban transportation hubs. It may also reduce or eliminate general public transportation services in certain areas.	(\$18,175) OF 5%=(\$9,087) And (\$2,558,567) FF 5%=(\$1,279,284)	REDUCE 4 TH

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Special Needs	<p>Since the vast majority of our budget consists of pass-through payments to local governments and not-for-profit corporations offering transportation for rural general public as well as the elderly and disabled, we cannot meet the 10 percent target without significant impacts to grants for Elderly and Individuals with Disabilities.</p> <p>This reduction reflects less financial support for transportation services through reduced grant support. The lack of support will reduce or eliminate services to elderly and disabled passengers in certain areas. It may also inhibit local transportation providers from adequately maintaining their vehicle fleet.</p>	<p>(\$974,780) GF 5%=(\$487,390)</p> <p>And</p> <p>(\$2,316,578) OF 5%= (\$1,158,289)</p> <p>And</p> <p>(\$3,212,077) FF 5%= (\$1,606,039)</p>	REDUCE 5 TH
	TOTAL Public Transit	<p>(974,780) GF (\$2,823,393) OF (\$6,137,675) FF</p>	

2017–2019 Budget Narrative

Rail and Public Transit Division – Rail Section

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
1. Railroad related federal programs and capital projects	Federal funds in this category from the Federal Railroad Administration (FRA) are directed to the FRA Rail Safety program. Funds from the Federal Transit Administration (FTA) are directed to the State Safety Oversight program. FRA project funds are directed to the Eugene Train Station, North Portland and Peninsula Junction, Union Station PE/NEPA and the Pacific Northwest Rail Corridor Oregon Segment study. ODOT is obligated to manage all of these programs and projects. Federal Funds.	(\$1,639,435) FF 5% = (\$819,718)	The FRA Rail Safety program and the FTA State Safety Oversight program are on-going. The FRA Project funds are on-going and not ranked. They will all be completed by the end of BI17-19.
2. Hazard Elimination at Highway-Railroad Crossings	Reducing expenditures of federal highway funds dedicated to improving safety at railroad-highway crossings would delay or eliminate 6-7 crossing safety projects. Most projects are on city and county roads and have been identified as crossings with a high probability of train-vehicle accidents. All Other Funds in Rail Division budget are dedicated by law and cannot be used for any other purpose.	(\$4,468,480) OF 5% = (\$2,234,240)	While delaying or eliminating safety projects increases the risk of accident, other options would come with a higher risk to public safety. Other reductions would reduce the rail and crossing safety inspections that help ensure that railroads operate safely and that crossings comply with safety regulations.
3. Passenger Rail Program	Reducing the amount of funds available for the Passenger Rail program will jeopardize the program's ability to operate two, daily roundtrips between Portland and Eugene. This program is related to Performance Measure 9.	(\$1,000,000) GF 5% = (\$500,000)	This program is on-going and is the only Rail program funded with General Funds. Depending on the

2017–2019 Budget Narrative

			reduction amount, the result may be the cancelation of one or both of the two daily roundtrips between Eugene and Portland which are currently in place.
	TOTAL Rail	(\$1,000,000) GF (\$4,468,480) OF (\$1,639,435) FF	

Transportation Safety Division

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
1. Work zone Enforcement on State Highways	Special payments reduced to OSP, cities, counties	(\$1,850,310) OF 5%= (\$925,155)	
2. Community, Enforcement, Education grants-All programs	Special payments reduced to city, county, other governments, S&S-printing, offices supplies	(\$1,946,637) FF 5%= (\$973,319)	
	TOTAL Transportation Safety	(\$1,850,310) OF (\$1,946,637) FF	

2017–2019 Budget Narrative

Central Services Division

ODOT Headquarter Reductions

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
1. Director's Office	Special Projects/Statewide Priorities	(\$1,000,000) OF 5%= (\$500,000)	REDUCE 1 ST
2. OReGO Program	Reduce Professional Services	(\$500,000) OF 5%= (\$250,000)	REDUCE 2 ND
3. OIPP	Reduce Professional Services	(\$490,392) OF 5%= (\$245,196)	REDUCE 3 RD
4. Communications	Attorney General- reduced presence at OTC meetings	(\$25,000) OF 5%= (\$12,500)	REDUCE 4 TH
5. Headquarters	Employee Training	(\$40,000) OF 5%= (\$20,000)	REDUCE 5 TH
6. Government Relations	Eliminate Temp Appointment – Leg tracking	(\$56,980) OF 5%= (\$28,490)	REDUCE 6 TH
7. Civil Rights	Mentor Protégé program (Port of Portland)	(\$100,000) OF 5%= (\$50,000)	REDUCE 7 TH
8. Civil Rights	Outreach trade shows, Expos and partnership events	(\$50,000) OF 5%= (\$25,000)	REDUCE 8 TH
9. Civil Rights	Title VI - Reduction in Professional Services	(\$20,000) OF 5%= (\$10,000)	REDUCE 9 TH

2017–2019 Budget Narrative

10. OreGO Program	Reduce use of LD, DF, Rotational positions	(\$450,000) OF 5%= (\$225,000)	REDUCE 10 TH
11. Communications	Eliminate 1 Staff Position Position: (1) FTE: (1.00)	(\$207,000) OF 5%= (\$103,500)	REDUCE 11 TH
12. OreGO Program	Eliminate 1 Staff Position Position: (1) FTE: (1.00)	(\$189,000) OF 5%= (\$94,500)	REDUCE 12 TH
13. Government Relations	Eliminate 1 Staff Position Position: (1) FTE: (1.00)	(\$215,000) OF 5%= (\$107,500)	REDUCE 13 TH
14. Business Management	Eliminate 1 Ask ODOT Staff Position Position: (1) FTE: (1.00)	(\$149,000) OF 5%= (\$74,500)	REDUCE 14 TH
15. Director's Office	Eliminate Governor's Advisor – LD DF (@60%)	(\$200,000) OF 5%= (\$100,000)	REDUCE 15 TH
16. Director's Office	Eliminate position held for permanent financing Position: (1) FTE: (1.00)	(\$23,000) OF 5%= (\$11,500)	REDUCE 16 TH
	TOTAL ODOT Headquarters	(\$3,715,372) OF	Positions: (5) FTE: (5.00)

2017–2019 Budget Narrative

Central Services Division - Agency Support Reductions

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
1. FSB	Reduction in SGSC: Based on DAS 10% Reduction	(\$2,491,458) OF 5%= (\$1,245,729)	
2. ISB	Reduction in SGSC Based on DAS 10% Reduction	(\$1,670,500) OF 5% (\$835,250)	
3. ISB	Publicity and Publications: Minimal Impact	(\$519) OF 5%= (\$260)	
4. ISB	Out of State Travel: Missed attendance at conferences potentially resulting in lack of efficiencies. ODOT may miss out on other cost savings as a result of missed training opportunities.	(\$26,250) OF 5%= (\$13,125)	
5. ISB	Dues and Subscription: Costs to belong to professional organizations either eliminated or shifted to the individuals. We may not be keeping up with current technological and professional trends.	(\$4,000) OF 5%= (\$2,000)	
6. ISB	Office Expense: Reducing purchase of office supplies	(\$60,000) OF 5%= (\$30,000)	
7. ISB	Auto: ISB has 12 vehicles. The current plan is to replace 2 vehicles each biennium. Retaining vehicles longer leads to higher maintenance cost.	(\$62,842) OF 5%= (\$31,421)	
8. ISB	In-State Travel: Reduction of and inconsistent services will result as IS will not be able to bring individuals from regions to training at headquarters. There will be delay in fixes for some IT problems.	(\$30,000) OF 5%= (\$15,000)	
9. ISB	Program Related Service and Supplies: Impact will be on ability to provide services to the agency. This is used for contract and other payments that are not anticipate or for costs that are greater than expected including those from our largest service supplier.	(\$400,000) OF 5%= (\$200,000)	

2017–2019 Budget Narrative

10. BSB	Program Related Service and Supplies: This would result in moving additional costs or eliminating services for the customers of reprographic services.	(\$179,351) OF 5%= (\$89,676)	
11. FSB	Service and Supplies: Reduce funds related to office expenses, data processing charges.	(\$200,000) OF 5%= (\$100,000) (\$28,965) FF 5%= (\$14,483)	
12. FSB	Professional Services, used to hire consultants to assist with special projects and issues.	(\$212,538) OF 5%= (\$106,269)	
13. FAC	Modify T-Building Custodial Contract: Cancel the Custodial contract with DAS and enter into a new contract with a Qualified Rehabilitation Facility (QRF) vendor. No reduction in services. DAS would shift the three custodians to other DAS buildings so there would not be any layoffs.	(\$293,898) OF 5%= (\$146,949)	
14. ISB	Other Services and Supplies Reduction: Reduce the number of independent and contract administrative staff; Delays in the work potentially could create violation of specific policies around inventory and payments.	(\$80,725) OF 5%= (\$40,363)	
15. ISB	Telecom: Moving to one phone per individual in ISB.	(\$25,000) OF 5%= (\$12,500)	
16. FAC	Facilities Building Maintenance Service and Supplies: Reduce employee training, travel, tool and equipment purchases, non-critical equipment repair and maintenance.	(\$93,308) OF 5%= (\$46,654)	
17. ISB	Attorney General: With the reduction of contractors, we would need less work performed by the AG	(\$3,000) OF 5%= (\$1,500)	
18. ISB	Reduction of Overtime: Could result in delays of service performance and operational ability to complete potentially critical tasks such as validation of software patches.	(\$64,375) OF 5% = (\$32,188)	

2017–2019 Budget Narrative

19. OPO	Service and Supply: Reduce funds for travel, DOJ costs, office expenses, training and certification. The impact of eliminating in-state travel for procurement staff to support customers statewide.	(\$104,974) OF 5%= (\$52,487)	
20. ISB	Employee Recruitment: Reduce advertising costs for vacant positions	(\$22,150) OF 5% =(\$11,075)	
21. FSB	Eliminate 1 contract IT programmer, impacting progress on service request for changes to systems. Remaining contract programmers are not familiar with the cash flow system and may be need to be supported by ODOT state programming staff.	(\$212,538) OF 5%= (\$106,269)	
22. FAC	Reduce the maintenance of the T-Building—Low impact to the T-Building	(\$15,000) OF 5%= (\$7,500)	
23. FSB	Eliminate Operations and Policy Analyst 2 position supporting CFO: loss of ability to timely and effectively deal with supporting the FSB Strategic Plan, legislative and support requirements and support for the Branch approach to all policies and procedures. 1.00 FTE	(\$205,535) OF 5%= (\$102,768)	
24. ISB	Facility Maintenance, risk of potential safety issues and higher future costs.	(\$10,000) OF 5%= (\$5,000)	
25. ISB	Capital Outlay Data Processing Software: Eliminate purchase of software resulting in potential loss of efficiencies.	(\$350,000) OF 5%= (\$175,000)	
26. ISB	Employee Training: Reduction in training will impact abilities in current software and ability to provide newer, more efficient technologies.	(\$290,000) OF 5%= (\$145,000)	
27. ISB	Temporary employees: Reduction increases length of time for service delivery	(\$62,000) OF 5% = (\$31,000)	
28. FSB	Eliminate the Financial Training Program, resulting in less effective and efficient payroll, vendor payments, standard labor and equipment allocation processing. 1.00 FTE	(\$232,428) OF 5%= (\$116,214)	

2017–2019 Budget Narrative

29. FAC	Eliminate T-Building Security/Reception; Visitors will need to coordinate with resident ODOT staff for access to individual suites.	(\$130,810) OF 5%= (\$65,405)	
30. HR	Administrative Support: Eliminate one Office Specialist 2, impacts HR-wide invoice coding and payment services, employment verification services and general reception duties. 1.00 FTE	(\$144,475) OF 5%= (\$72,238)	
31. BSB	Eliminate one Print Service Technician: While this would push the reprographic work back on our customers/partners it would enable Business Services to continue to provide the other specialized services (forms, photo/video, graphic design, records management, administrative rules, and policies and procedures) that will benefit the agency. 1.00 FTE	(\$150,930) OF 5%= (\$75,465)	
32. ISB	IT Expendable Property and Expendable Property reductions: lengthen the IT lifecycle replacement of computers, printers, monitors and other non-capital items, risking reduction in productivity and loss of data.	(\$668,256) OF 5%= (\$334,128)	
33. Audit Service	Eliminate Senior Internal Auditor position, reducing the number of audits completed increasing risk to the agency. (1300 less audit hours per year.) 1.00 FTE	(\$219,315) OF 5%= (\$109,658)	
34. OPO	Eliminate Office Specialist 1 position. The duties will shift to the OPA2 position. 0.50 FTE	(\$47,888) OF 5%= (\$23,944)	
35. FAC	Eliminate 1 Office Specialist 1: security reports will be forwarded directly to primary building contacts; work orders, key card access badges and customer reports will require longer wait time. Phone coverage will be impacted. 1.00 FTE	(\$116,170) OF 5%= (\$58,085)	
36. ISB	Data Processing: Elimination of some upgraded versions of software resulting in vulnerabilities which may impact data security.	(\$2,844,022) OF 5%= (\$1,422,011)	
37. HR	Administrative Support: Eliminate one half time Office Specialist 2. Puts agency at risk to process payroll and unemployment claims in a timely and accurate fashion as well as administer the Driving Force Award program.. 0.50 FTE	(\$88,969) OF 5%= (\$44,485)	

2017–2019 Budget Narrative

38 ISB	Eliminate one Information Systems Specialist 4 position. This will reduce the response time for computer issues 1.00 FTE	(\$173,916) OF 5% (\$86,958)	
39 OPO	Services & Supplies: Reduces funds for all procurement related program operations supporting the Personal Services and Agreements program.	(\$248,767) OF 5% = (124,384)	
40. ISB	Professional Services and IT Professional Services: This may slow administrative functions and the ability of IS to support statewide and administrative initiatives. Loss of ability to evaluate small scale and emerging technologies. Loss of software maintenance who support mainframe applications. Inability to as effectively utilize technologies and development of Filenet, Client/Server and new technologies. The result is that the agency could only maintain what it has and not do any new projects. The potential for projects that have long term savings would be eliminated. Delays in rolling out and managing IT solutions. Delays in rolling out Critical technology upgrades.	(\$4,330,000) OF 5%= (\$2,165,000)	
41. FSB	Eliminate the Central Authorization program; vendor payment will no long be approved by FSB. Risk of not complying with OAM requirements. 3.00 FTE	(\$508,428) OF 5%= (\$254,214)	
42. HR	Administrative Support: Eliminate one half time Office Specialist 2, impacts the ability to scan personnel records according to retention in a timely fashion.. 0.50 FTE	(\$90,669) OF 5%= (\$45,335)	
43. ISB	Capital Outlay Data Processing Hardware; Fix when they break; increase long term maintenance costs.	(\$105,000) OF 5%= (\$52,250)	
44 ISB	Eliminate one Information Systems Specialist 6 position. Elimination of programmer and analyst 1.00 FTE	(\$184,682) OF 5% (\$92,341)	
45. OPO	Services & Supplies: Reduces funds for all procurement related program operations supporting the Goods, Trades, Public Improvement region program and the Highway and Bridge Public Improvement program.	(\$226,498) OF 5%= (\$113,249)	
46. OPO	Eliminate Operations & Policy Analyst 2 position, eliminating agency-wide support for statewide A&E price agreements invoice payment, contract	(\$175,053) OF 5%= (\$87,526)	

2017–2019 Budget Narrative

	closeout activities, and related contract administration training. 1.00 FTE		
47 OPO	Services and Supplies: Reduce funds for training and certification for employees. Reduce our ability to maintain DAS Tiered Delegation and comply with HB 2375 requirements. Reduces productivity, increases timelines and risk.	(\$58,667) OF 5%= (\$29,334)	
48 ISB	Reduction of Information Systems Operations & Policy Analyst 3 (OPA3) position. Shift the work to the managers. Eliminate potential research of solutions to problems. Reduce opportunities for other area of savings managers do not have the time to investigate. 1.00 FTE	(\$250,768) OF 5% = (\$125,384)	
49. BSB	Eliminate one Print Services Technician. While this would push the reprographic work back on our customers/partners it would enable Business Services to continue to provide the other specialized services (forms, photo/video, graphic design, records management, administrative rules, and policies and procedure) that will benefit the agency. 1.00 FTE	(\$150,930) OF 5%= (\$75,465)	
50 HR	FMLA: Eliminate one Human Resource Analyst 1 position; puts Agency at risk to meet required timelines for FMLA. 1.00 FTE	(\$174,503) OF 5%= (\$87,252)	
51. HR	Recruitment: Eliminate one Human Resource Analyst 1 position; will impact HR's ability to deliver recruitment services in a timely manner. 1.00 FTE	(\$188,817) OF 5%= (\$94,409)	
52 ISB	Eliminate one Information Systems Specialist 5 position responsible for operations; may result in delays in development of improvements and efficiencies 1.00 FTE	(\$213,550) OF 5% (\$106,775)	
53. HR	Training: Reduce Operation and Policy Analyst 2; impacts ability to develop and deliver training to Agency. 1.00 FTE	(\$178,184) OF 5%= (\$89,092)	
54. HR	Reduce Operation and Policy Analyst 3; impacts the ability to manage employee engagement program and other HR projects and programs. 1.00 FTE	(\$204,845) OF 5%= (\$102,423)	

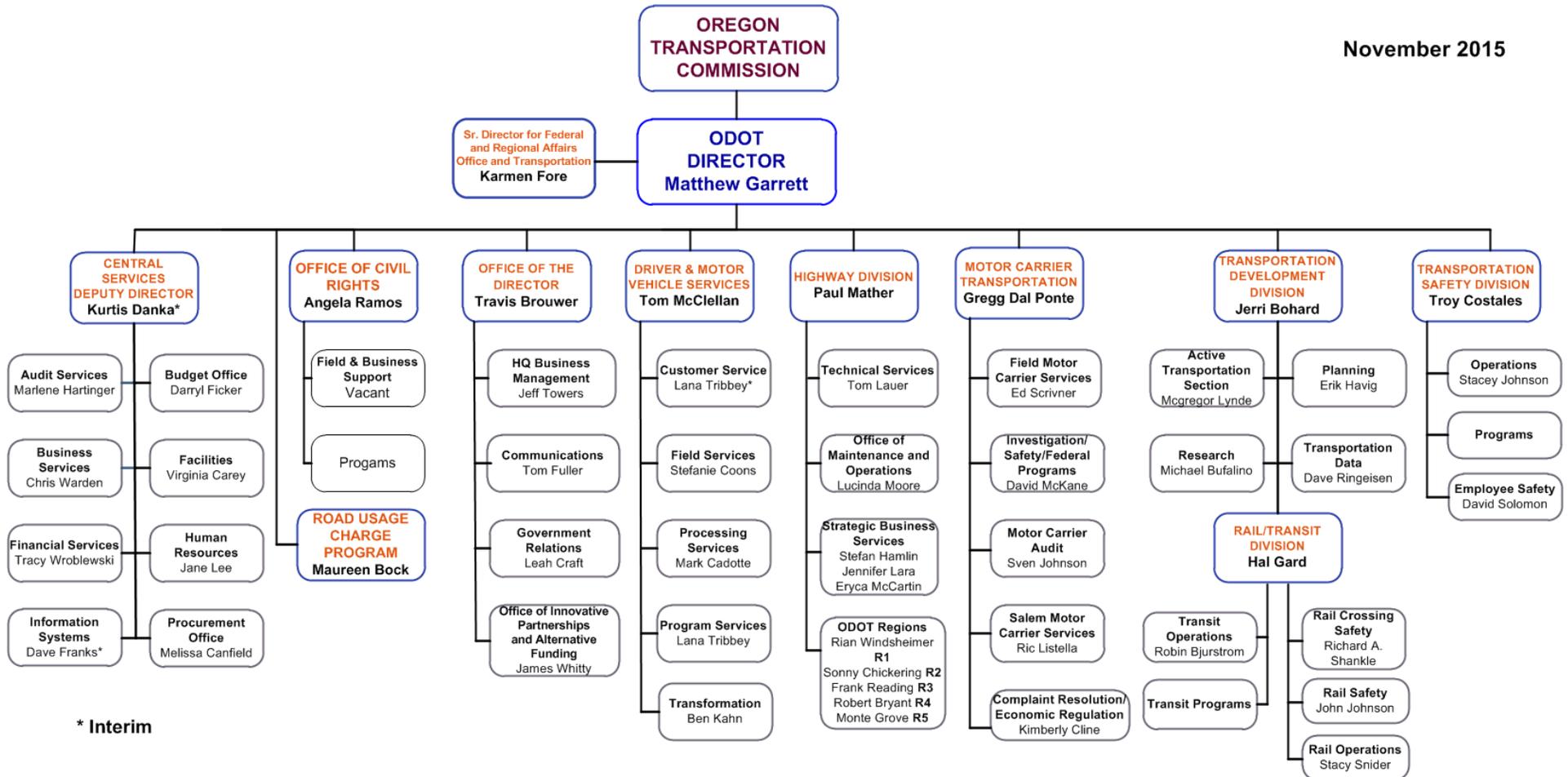
2017–2019 Budget Narrative

55. HR	Labor Relations: Reduces customer service levels for HR Business Partner services.	(\$196,581) OF 5%= (\$98,291)	
56. HR	Services & Supplies associated with position reductions	(\$21,540) OF 5%= (\$10,770)	
57. OPO	Eliminate one Procurement and Contract Specialist 2 —Eliminates support for DMV; work will shift to higher level positions assigned to DMV and OPO's equal and higher level centralized procurement specialists. 1.00 FTE	(\$195,237) OF 5%= (\$97,619)	
58. OPO	Eliminate one Procurement & Contract Specialist 3 position, which performs non-procurement functions and is tied to other reductions. This will eliminate the Oversight Unit work, all of which are non-procurement functions.. 1.00 FTE	(\$220,572) OF 5%= (\$110,286)	
59. Audit Services	Services & Supplies. Any reduction in S & S would be unsustainable in meeting the operational needs of a professional audit program.	(\$30,553) OF 5%= (\$15,277)	
60 FSB	Eliminate Compliance Specialist 3 position in Fuels Tax, Audit coordination would be assumed by the Fuels Tax Group Manager. 1.00 FTE	(\$251,783) OF 5% =(\$125,892)	
61 ISB	Eliminate one Information Systems Specialist 6. This would result is a loss of knowledge base of ODOT software.	(\$244,768) OF 5% = (122,384)	
62 ISB	Eliminate one Information Systems Specialist 5. This would result in slower response rates and a loss of base knowledge of ODOT systems.	(\$230,820) OF 5% = (115,410)	
	TOTAL Central Services – Agency Support	(\$20,668,353) OF (\$ 28,965) FF	(9.50) FTE

2017-2019 Budget Narrative

2015-2017 Legislatively Adopted
 Positions: 4510 FTE: 4400.89
Oregon Department of Transportation

November 2015



* Interim

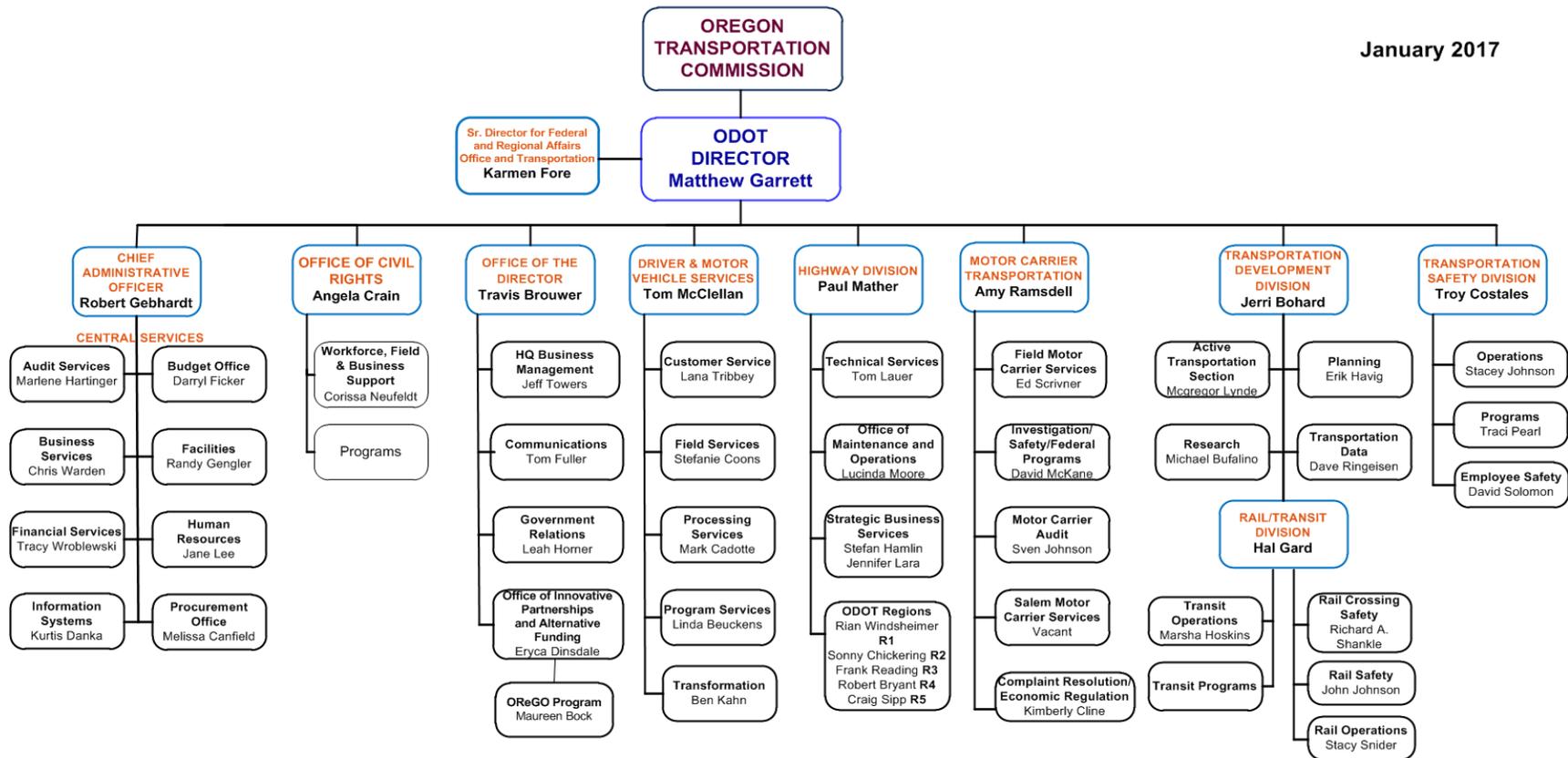
2017-2019 Budget Narrative

Oregon Department of Transportation

Positions: 4510 FTE: 4397.36

Oregon Department of Transportation

January 2017



* Interim

2017–2019 Budget Narrative

Revenue

Revenue Forecast

ODOT's budget is based on the official revenue forecast, which is updated every six months. The 2017-19 budget is based on the December, 2015 forecast. Each update considers the new economic data and assumptions impacting transportation revenue. The ODOT revenue forecast model consists of about 250 transactions, with well over 200 located in DMV. The inputs to the model come from three primary sources; 1) actual data, 2) Official State of Oregon forecast by Department of Administrative Services (DAS), and 3) national variables forecast produced by IHS Markit. The forecast is consistent with the DAS Office of Economic Analysis state economic and revenue forecast with the same date.

ODOT's forecast is published June and December in a public document located here:

<http://www.oregon.gov/ODOT/TD/EA/Pages/revenueforecasts.aspx>

Other Funds

Primary sources of state revenues for the Oregon Department of Transportation are:

- Motor Fuels Taxes—Motor fuel and aviation fuel taxes.
- Weight-mile Tax—Graduated tax based on vehicle weight and miles traveled on public roads.
- Driver and Vehicle Licenses and Fees—Driver license fees, vehicle registrations, titling fees for passenger vehicles, buses, trailers, motorcycles, etc. This category contains a large number of fees for various areas from snowmobile titling to specialty license plates.
- Transportation Licenses and Fees—Truck registrations and Sno-Park permits.
- The Other Funds revenue sources identified above include fees collected for the following dedicated uses and are transferred to the appropriate agency or program unit after the collection costs are deducted.
 - Safety and Training Funds:
 - Student Driver Training Fund—funded by a fee required to obtain a driver license. Funds public-offered ODOT approved driver education through Community Colleges, Educational Service Districts, and High Schools.
 - Motorcycle Safety Fund—Funded by fee required to obtain an original motorcycle endorsement or a fee required to obtain a renewal motorcycle endorsement fee. Funds statewide motorcycle training classes and public information and educational materials.

2017–2019 Budget Narrative

- Winter Recreational Fund (Sno-Park)—Funds collected for Sno-Park permits are used to pay for snow removal from designated winter recreation area parking locations, enforce permit requirements, and develop and maintain winter parking areas.
- Snowmobile Fund—Snowmobile registration fees used to finance the cost of an enforcement and education program.
- Recreational Vehicle Fund—Funds collected for recreational vehicles license and trip permit fees are transferred to Oregon Park and Recreation Department.
- Marine Fuel—Fuels Tax for gasoline used in boats is transferred to the Marine Board.
- Aviation and Jet Fuels Tax—Fuels tax revenue for jet and aviation gas fuel is transferred to the Department of Aviation.
- ATV Fuel—Fuels Tax for All Terrain Vehicles is transferred to Oregon Parks and Recreation Department.
- Specialty License Plates—Funds collected are transferred to the appropriate agency (Veteran’s Affairs, Watershed Enhancement Board, Park and Recreation, etc.) or program.
- Special County and City Fuels Tax collected for numerous cities and counties.

Federal Funds

- Federal Highway Administration Moving Ahead for Progress in the 21st Century MAP-21 initially authorized the Federal surface transportation programs for highways, highway safety, and transit for the two-year period 2013-2014. The majority of these funds are budgeted as Other Funds for accounting purposes. A new federal transportation program, Fixing America’s Surface Transportation Act (FAST Act), was authorized in December of 2015.
- National Highway Traffic Safety Administration—for traffic safety programs.
- Federal Railroad Administration—High-speed Rail and Local Freight Assistance. Project-specific funds used for engineering, design, construction, equipment purchases, and contracts.
- Federal Transit Administration (FTA)—Fund the administration of the grant program and grants within the Public Transit Division for the Small Urban System, Senior and Disabled Capital Assistance, and Transit Planning grant programs.
- Motor Carrier Safety Assistance Program (MCSAP).

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000

Cross Reference Number: 73000-000-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Lottery Funds						
Interest Income	275,648	-	-	-	-	-
Tsfr From Administrative Svcs	92,263,649	107,020,978	107,020,978	120,644,222	120,509,847	-
Total Lottery Funds	\$92,539,297	\$107,020,978	\$107,020,978	\$120,644,222	\$120,509,847	-
Other Funds						
Gross Receipts Business Taxes/Fees	4,798,961	4,000,000	4,000,000	5,600,000	5,600,000	-
Motor Fuels Taxes	1,003,000,121	1,087,114,501	1,087,114,501	1,161,603,741	1,161,603,741	-
Weight-Mile Taxes	554,620,727	608,108,654	608,108,654	632,833,231	632,833,231	-
Business Lic and Fees	14,518,109	5,384,568	5,384,568	5,414,998	5,414,998	-
Non-business Lic. and Fees	88,005,983	591,523	591,523	706,969	706,969	-
Vehicle Licenses	594,786,781	604,511,664	604,511,664	638,755,114	638,755,114	-
Drivers Licenses	81,173,086	72,402,951	72,402,951	81,540,099	81,540,099	-
Transportation Lic and Fees	2,973,872	95,063,943	95,063,943	96,506,790	96,506,790	-
Federal Revenues	876,172,297	725,226,410	745,707,153	1,020,482,672	1,093,434,088	-
Charges for Services	15,505,934	5,833,287	5,833,287	6,958,834	6,958,834	-
Admin and Service Charges	1,662,768	1,607,182	1,607,182	2,285,464	2,285,464	-
Fines and Forfeitures	10,498,976	2,321,541	2,321,541	2,557,463	2,557,463	-
Rents and Royalties	7,150,079	1,193,985	1,193,985	1,814,806	1,814,806	-
General Fund Obligation Bonds	-	35,000,000	35,000,000	-	-	-
Dedicated Fund Oblig Bonds	-	475,000	475,000	-	-	-
Lottery Bonds	57,945,071	55,879,734	55,879,734	-	71,961,509	-
Revenue Bonds	454,389,197	390,000,000	390,000,000	-	-	-
Interest Income	13,818,077	10,099,740	10,099,740	17,416,155	17,416,155	-
Sales Income	35,137,398	22,518,704	22,518,704	13,172,249	13,172,249	-
Donations	58,200	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Transportation, Oregon Dept of
2017-19 Biennium**

Agency Number: 73000

Cross Reference Number: 73000-000-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Loan Repayments	8,951,046	-	-	-	-	-
Other Revenues	21,261,507	14,691,182	14,691,182	10,792,115	10,792,115	-
Loan Proceeds	21,300	-	-	-	-	-
Transfer In - Intrafund	3,567,787,424	2,799,484,198	2,799,484,198	2,562,717,558	2,558,217,558	-
Transfer In - Indirect Cost	3,504,427	-	-	4,875,671	4,875,671	-
Transfer In Other	44,989,194	110,411,653	110,411,653	233,236,866	249,604,496	-
Tsfr From Aviation, Dept of	-	391,419	391,419	445,691	445,691	-
Tsfr From OR Business Development	365,000	-	-	-	-	-
Tsfr From Revenue, Dept of	7,336,416	6,635,363	6,635,363	6,399,667	9,022,216	-
Tsfr From Military Dept, Or	35,000	-	-	-	-	-
Tsfr From Marine Bd, Or State	85,120	-	-	-	-	-
Tsfr From Police, Dept of State	-	5,580,836	5,580,836	6,058,726	6,058,726	-
Tsfr From Environmental Quality	178,602	297,142	297,142	339,634	339,634	-
Tsfr From Parks and Rec Dept	571,206	546,000	546,000	538,928	538,928	-
Transfer Out - Intrafund	(3,569,527,890)	(2,795,620,526)	(2,795,620,526)	(2,560,717,558)	(2,556,217,558)	-
Transfer to Other	(15,309,295)	(15,358,136)	(15,358,136)	(16,125,480)	(16,125,480)	-
Transfer to Cities	(313,216,501)	(341,759,304)	(341,759,304)	(351,358,387)	(351,358,387)	-
Transfer to Counties	(462,285,522)	(517,336,932)	(517,336,932)	(514,033,134)	(514,033,134)	-
Tsfr To Administrative Svcs	(4,762,924)	-	-	-	-	-
Tsfr To Aviation, Dept of	(3,980,036)	(9,581,651)	(9,581,651)	(11,119,090)	(11,119,090)	-
Tsfr To Governor, Office of the	(130,000)	(140,000)	(140,000)	(160,000)	(160,000)	-
Tsfr To OR Business Development	(1,867,427)	(1,661,911)	(1,661,911)	(2,150,598)	(2,150,598)	-
Tsfr To Marine Bd, Or State	(9,093,952)	(8,031,919)	(8,031,919)	(8,102,000)	(8,102,000)	-
Tsfr To Veterans' Affairs	(170,841)	(160,038)	(160,038)	(209,447)	(209,447)	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000
Cross Reference Number: 73000-000-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Tsfr To Environmental Quality	-	(1,230,811)	(1,230,811)	(1,230,811)	(1,230,811)	-
Tsfr To Parks and Rec Dept	(48,857,901)	(46,322,776)	(46,322,776)	(48,071,828)	(48,071,828)	-
Tsfr To Fish/Wildlife, Dept of	-	(1,975,000)	(1,975,000)	-	-	-
Tsfr To Watershd Enhance Bd	(479,363)	(468,848)	(468,848)	(438,303)	(438,303)	-
Total Other Funds	\$3,041,620,227	\$2,925,723,328	\$2,946,204,071	\$2,999,336,805	\$3,163,239,909	-
Federal Funds						
Federal Funds	95,882,948	112,070,254	112,199,668	104,623,736	104,456,718	-
Transfer Out - Indirect Cost	(3,504,427)	-	-	(4,875,671)	(4,875,671)	-
Tsfr To Administrative Svcs	-	(1,234,122)	(1,234,122)	-	-	-
Total Federal Funds	\$92,378,521	\$110,836,132	\$110,965,546	\$99,748,065	\$99,581,047	-
Nonlimited Other Funds						
Charges for Services	184,299	-	-	-	-	-
Revenue Bonds	200,016,794	-	-	-	-	-
Refunding Bonds	1,226,619,624	-	-	-	-	-
Interest Income	1,723,416	-	-	-	-	-
Loan Repayments	8,240,645	6,097,504	6,097,504	8,173,000	8,173,000	-
Other Revenues	120	-	-	-	-	-
Loan Proceeds	(21,300)	-	-	-	-	-
Transfer In - Intrafund	1,740,466	-	-	-	-	-
Transfer Out - Intrafund	-	(3,863,672)	(3,863,672)	(2,000,000)	(2,000,000)	-
Total Nonlimited Other Funds	\$1,438,504,064	\$2,233,832	\$2,233,832	\$6,173,000	\$6,173,000	-
Nonlimited Federal Funds						
Federal Funds	20,053,968	21,621,529	21,621,529	21,575,775	21,575,775	-
Total Nonlimited Federal Funds	\$20,053,968	\$21,621,529	\$21,621,529	\$21,575,775	\$21,575,775	-

____ Agency Request
2017-19 Biennium

X Governor's Budget
Page 293

____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

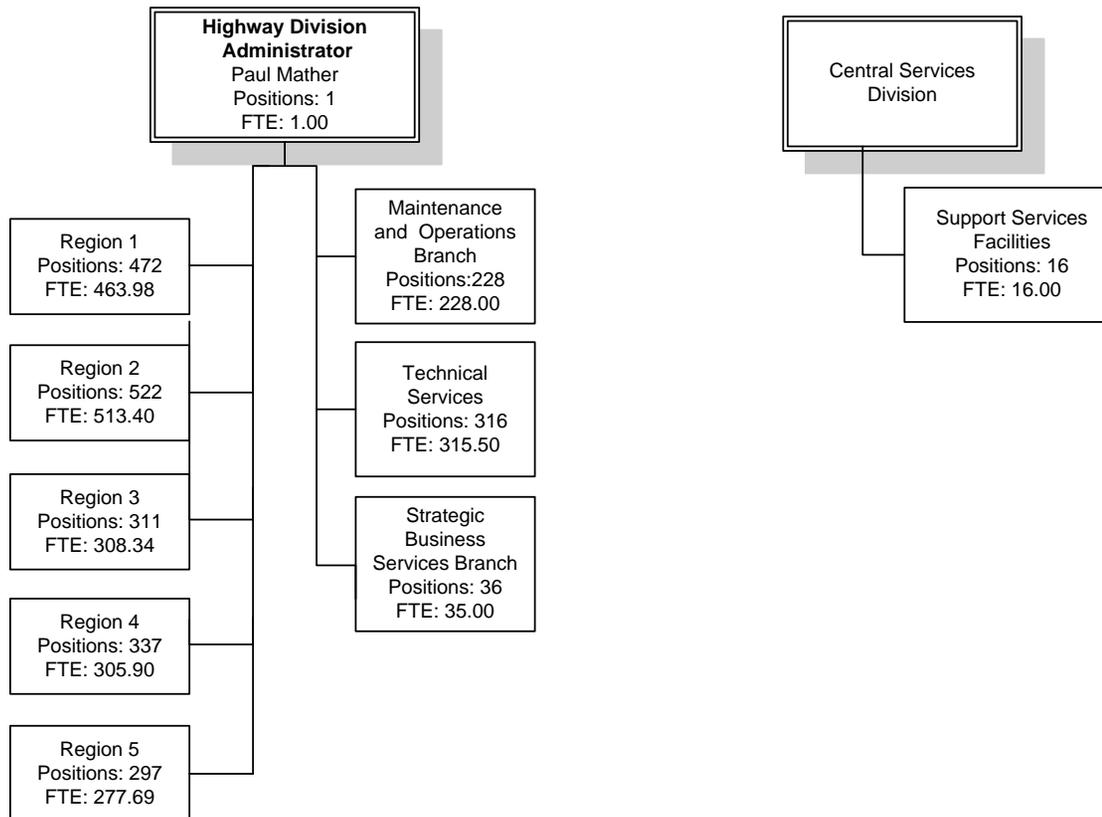
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2017-2019 Budget Narrative

Highway Division

Positions: 2,536

FTE: 2,464.81



Program Contact: Paul Mather, Highway Division Administrator

2017-2019 Budget Narrative

Highway Division

ODOT operates and maintains approximately 8,000 miles of highways throughout Oregon. The highway system is as diverse as the state itself. It ranges from six-lane, limited-access freeways with metered entrances in the Portland area and Eugene, to a graveled state highway in central Oregon. Oregon's economy and industries—including agriculture, timber, tourism, and technology—all depend on a sound highway system.

Oregon has almost 74,000 miles of roads owned by federal, state, county and city governments. State highways comprise a little more than 11 percent of total road miles, but carry 58 percent of the traffic and more than 20.7 billion vehicle miles a year. A strong economy needs good highways. State highways link producers, shippers, markets and transportation facilities. The most recent federal surface transportation act, Fixing America's Surface Transportation Act (FAST Act), maintains the focus on safety, keeps intact the established structure of the various highway-related programs, continues efforts to streamline project delivery and, for the first time, provides a dedicated source of federal dollars for freight projects.

Commercial trucks rely on state highways for both short- and long-haul freight movements. Annually, trucks travel more than two billion miles on Oregon Highways. According to a Federal Highway Administration (FHWA) report, trucks moved an estimated 166 million tons of goods to, from and within Oregon in 2015. This same report estimates that by 2045, trucks will move some 238 million tons of freight on Oregon roads. (Source: <http://faf.ornl.gov/fafweb/FUT.aspx>)

The highway system continues to evolve to serve its many users. Many state highways, especially heavily traveled routes and urban-area highways, are built to support a variety of travel modes. Enhance projects typically contain features that include bicycle and walking paths, transit stops, bus pullouts and shelters and park-and-ride lots. Intercity buses, transit buses and vans, car pools, motorcycles, bicycles and pedestrians also use highways. Highway right of way is also used by vital services such as electric, gas, telephone, and other utility lines.

Activities and Programs

The Highway Division consists of two major program areas: Maintenance and Construction. The statutory limitations are shown within these program areas.

Maintenance Programs

Highway Maintenance includes the daily activities of maintaining and repairing existing highways to keep them safe and usable for travelers. Highway maintenance may include replacing what is necessary to keep highways safe (such as signs, pavement markings

2017-2019 Budget Narrative

and traffic signals), but generally does not include road reconstruction. Maintenance activities include: surface and shoulder repair, drainage, roadside vegetation control, snow and ice removal, bridge maintenance, traffic services, and emergency repairs.

There are two types of general highway maintenance functions: reactive and proactive.

- Reactive – if it breaks, fix it. These activities usually fix an existing problem or concern. This type of highway maintenance is incident-driven. Patching a pothole, would be an example of a reactive activity.
- Proactive – Spend now to save later. These activities include inspection, upkeep or restoration to prevent problems or damage to highways or other highway-related infrastructure and to reduce life cycle costs. This type of highway maintenance considers cost versus benefit. A proactive activity may be to apply a chip-seal over a pavement in fair condition, extending the life of the pavement for a few more years.

Highway Maintenance includes maintaining buildings and equipment for ODOT employee use. ODOT's maintenance offices are a visible presence in communities throughout Oregon. They serve as local points of public contact regarding questions about state highways, requests for special highway-use permits, and general maintenance information.

Highway Maintenance also includes responding to catastrophic events by re-opening roadways impacted by natural events. Keeping roads open for travel is a key objective. From relatively common weather events that impact travel over mountain passes during the winter to major wind and rain events that close entire highways, the Highway Division responds quickly to restore options for travelers and ensure that businesses can remain open.

Please reference the separate budget narrative for detailed program information on the Maintenance Program.

Construction Programs

Statewide Transportation Improvement Program (STIP):

- Preservation Program
- Bridge Program
- Modernization Program
- Highway Safety and Operations Program

Local Government Program

Special Programs

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Please reference the separate budget narratives for detailed program information on all the above listed areas except the Statewide Transportation Improvement Program (STIP), which is included herein.

Statewide Transportation Improvement Program (STIP)

The Statewide Transportation Improvement Program (STIP) is the state's transportation preservation and capital improvement program. It identifies transportation projects using federal, state and local government transportation funds. It includes projects of regional significance (projects with high public interest or air-quality impacts), regardless of funding source, and projects in the National Parks, National Forests and Indian Reservations. The STIP encompasses a four-year construction period based on a federal fiscal year; it is updated every two years unless funding constraints require a change to this schedule. The currently approved program covers the period of 2015–2018.



STIP projects are developed in accordance with state statutes as well as the goals, policies and guidance set forth in the Oregon Transportation Plan, ODOT's overall policy document directing transportation investments.

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Project Delivery

Highway construction involves detailed planning and engineering, often spanning several years, before construction begins. Each project in the STIP passes through several phases, which are defined below. These phases are shown as elements under the four highway construction programs: Preservation, Bridge, Modernization and Highway Safety and Operations.

Preliminary Engineering Phase

Preliminary Engineering includes all work necessary to prepare a project for contract bidding. Initial work may include environmental research and analysis, surveying of physical features, geotechnical exploration, pavement analysis and traffic analysis, and design work to develop a set of construction plans. Typically about 30% of this work is outsourced to private consultants. Community outreach is an important part of preliminary engineering. Working with local and statewide stakeholders, ODOT asks for input from citizens directly affected by projects.

Right-of-Way Phase

Right-of-way includes all work necessary to secure property for road construction. These steps include value determination, formal offers and settlement negotiations.

Construction Phase

Construction Engineering

Construction Engineering includes all work necessary to construct or build the project to its designed specifications, using appropriate construction methods and practices, while providing a safe environment for both the traveling public and workers throughout the duration of the project. During construction, it is the responsibility of the ODOT's project manager to ensure that the work that occurred in the development phase materializes into reality and meets the expectations of the stakeholders.

The construction engineering phase includes costs ODOT pays during project construction. This includes project management, inspection, materials testing, surveying, construction design calculations, technical support and office support. Project managers and regional and Salem-based Technical Services staff also are involved with aspects of the project during the construction phase. Private-sector engineering consultants also participate. Project leaders, inspectors and other support staff continue the outreach efforts during this phase of the project with the community, homeowners, businesses and the traveling public.

Contract Payments

Contract Payments are payments to contractors for work performed on ODOT construction projects. Generally, all state highway projects are built by private contractors and are awarded by ODOT through a competitive bidding process.

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Project Selection Process

Projects in the STIP are identified and prioritized using planning processes described in the federal transportation funding act, Fixing America's Surface Transportation Act (FAST Act). ODOT utilizes two broad categories: Fix-It and Enhance for project selection.

The Fix-It project selection process is similar to prior STIPs, as these projects are developed mainly from management systems that help identify needs based on technical information such as pavement and bridges. The Enhance process is the significant change for the future and reflects ODOT's goal to become a more multimodal agency and make investment decisions based on the system as a whole, not for each mode or project type separately. This process has a variety of benefits:

- Local governments and ODOT Regions can submit one type of application for a variety of Enhance projects
- Area Commissions on Transportation (ACT) and others can more fully participate in the STIP development process by helping to select all Enhance projects
- The same information is now available for all kinds of Enhance projects, including anticipated benefits
- Different investments and modes can be compared and considered all together
- ACTs can prioritize all Enhance projects important to the area

ODOT is looking forward to this process helping the agency and its partners to better look across the system and across modes and individual needs to better support an integrated statewide transportation system. The process also better reflects Oregon Transportation Plan policy and helps to better meet direction from the OTC, the Governor and Legislature, and from federal agencies and legislation.

Issues and Trends

- The highway infrastructure, including pavements, bridges, and traffic control systems, continues to age, and as it does, requires more maintenance and a larger share of ODOT's revenue each year. With an aging infrastructure, it becomes more difficult to keep pace with growing costs through efficiency gains. A recent report on pavement and bridge conditions entitled *Rough Roads Ahead* details that Oregon is falling behind on the fundamental need to preserve and maintain highways and bridges. The current budget forecast for the state highway system will not sustain the system condition and performance experienced. Please see this link for the entire report: <http://www.oregon.gov/ODOT/COMM/Documents/RoughRoads2014.pdf>
- Another recent report, *Oregon Highways Seismic Plus Report*, details the need for retrofitting many of our bridges in anticipation of future earthquakes, especially a Cascadia Subduction Zone earthquake. The need to retrofit bridges for seismic events along with repairing and replacing aging bridges continues to stress the transportation system. Please see this link for the entire report: http://www.oregon.gov/ODOT/HWY/BRIDGE/docs/2014_Seismic_Plus_Report.pdf

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- Based on the data from the 2000 U.S. Census, Oregon is expected to grow to 4.8 million people by 2030. Sixty-nine percent of this growth will occur in the Willamette Valley (Portland to Eugene). Growth places additional stress on highways and bridges. <http://www.census.gov/population/projections/data/statepyramid.html>
- Highway Safety concerns. ODOT continues to work on improvements to construction work zones to protect workers and motorist. We also are retooling our project selection process for safety projects. The new, data driven process looks at funding safety needs on all roads, not just state highways and puts a new focus on systemic solutions that are proactive in implementing proven safety measures. Oregon's population is aging. Ensuring mobility for older citizens requires creative solutions, such as innovative traffic control devices (e.g., more visible pavement markings, traffic signal displays, signing, etc.).
- ODOT's workforce is also aging and a recent Secretary of State Audit highlighted the need for ODOT to work on better workforce planning to address core competencies and succession planning.
- The future needs of the Transportation System are driving more Intelligent Transportation Systems (ITS) be deployed and maintained. A recent example is the variable speed corridor for State Route 217 in west Portland.
- The \$1.3 billion bonded OTIA III bridge program is wrapping up and is coming in on time and under budget.
- The recent Jobs and Transportation Act (JTA) projects are well underway with construction on many of the projects started and some projects already having been completed and open to traffic.

Containing Costs and Improving Program Delivery

The Highway Division has completed a series of reduction exercises in order to both reduce the footprint of the division and to gain efficiencies. These reductions included eliminating more than 200 positions, more than 250 pieces of equipment and some planned closures of facilities. Most of these actions were accomplished by attrition, surplus of older fleet equipment and consolidating facilities where possible. Other streamlining efforts are being made on the environmental front by working with our federal, state and local partners to gain efficiencies, and by partnering with cities and counties through Cooperative Agreements to address on-going road maintenance efforts. Additionally, the Highway Division is working with Regional Solutions Centers to determine the best way to coordinate efforts at the local level.

Additional information about the Highway Division programs is available at:

<http://cms.oregon.gov/ODOT/HWY/pages/index.aspx>

Key Performance Measures

KPM #2 – Bridge Condition: Percent of state highway bridges that are not “distressed”

Our strategy

The current ODOT bridge preservation strategy was developed when the Bridge Program began repaying OTIA III bonds in response to reduced funding, but also in recognition of the significant number of bridges reaching the end of their service life over the next several decades. ODOT developed a unique measure only used in Oregon to reflect our aging bridge

population and the specific types of bridges constructed here over time. Bridges “not distressed” means the bridges have not been identified by the Oregon Bridge Management System as having freight mobility, deterioration, safety or serviceability needs and have not been rated as Structurally Deficient based on the Federal Highway Administration criteria. The Bridge Program adopted seven

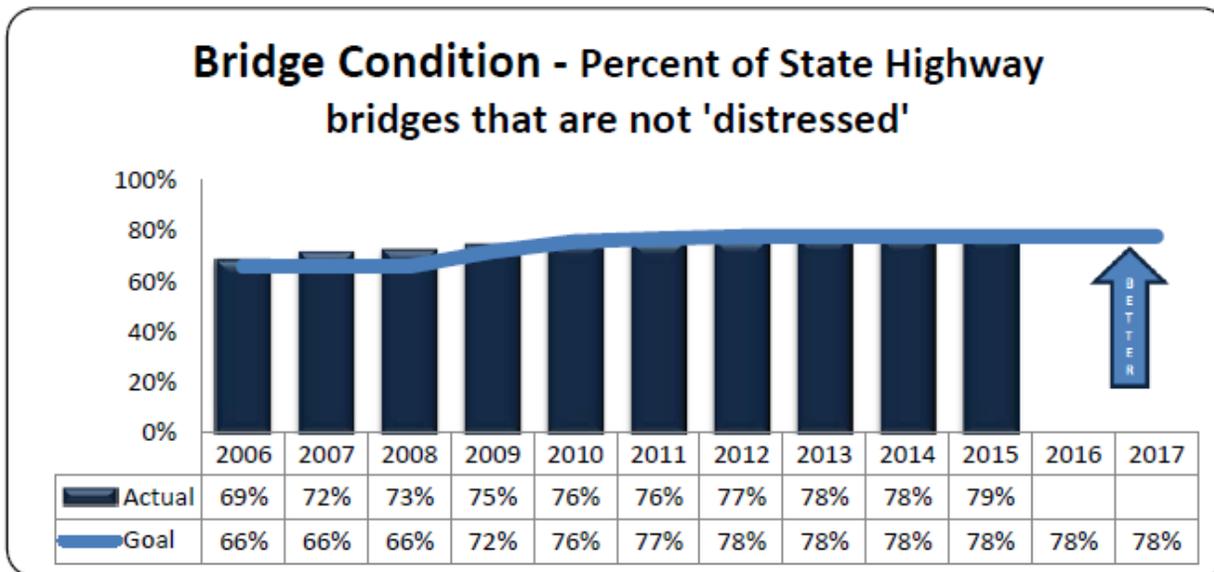
strategies which include: protecting high-value coastal, historic, major river crossings and border structures; using practical design and funding only basic bridge rehabilitation projects and rare replacements; giving priority to maintaining the highest priority freight corridors; developing a bridge preventive maintenance program; continuing to raise awareness to the lack of seismic preparation; addressing significant structural problems on all bridges to protect public safety; and monitoring the health of bridges.

About the target

The target for “not distressed” bridges is established by assessing the impact of program funding targets approved by the Oregon Transportation Commission, deterioration rates of our aging structures and considering the historic performance of the Bridge Program in addressing needs in twelve categories.

How we are doing and how we compare

The improvement in the percent “not distressed” measure since 2007 is largely due to the OTIA III State Bridge Delivery



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Program which included the repair of 122 bridges and replacement of 149 bridges. While we have been able to meet and maintain the bridge performance measure for the last three years at the State Bridge Program funding level, we expect to see a decline in the near future due to the age and deteriorated condition of Oregon bridges.

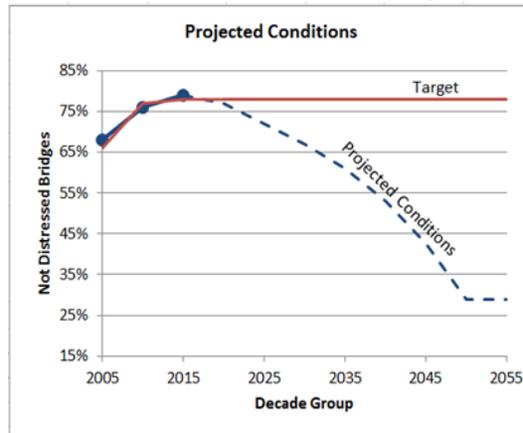
Current federal measures are Structurally Deficient and Functionally Obsolete. Oregon ranks near the bottom at 43 (based on square feet of deck) for National Highway System bridges, while neighboring Idaho ranks 16 and Washington state ranks 46. Oregon's low ranking is primarily due to the number of Functionally Obsolete bridges. Idaho and

Washington rankings can be expected to improve due to revenue generated from 2015 State transportation funding initiatives.

Federal measures require Percentage of NHS bridges in "poor" condition and percentage of NHS bridges in "good" condition. For these measures, Oregon ranks high with a low number of NHS "poor" bridges, but also ranks low with a relatively low number of NHS "good" bridges.

Factors affecting results and what needs to be done

Oregon has moved quickly in getting bridge repair and replacement projects under way on high priority freight corridors. As a result of planned bridge construction through 2018, including OTIA III and special federal funding over the past decade, fewer distressed bridges are expected through



2020. After a relatively flat period, bridge conditions are expected to decline gradually and then at an increasing rate. Reductions in Bridge Program funding will hinder the effort to keep pace

with the rate of deterioration of Oregon's bridges, especially the large group of bridges that are one point away, on a ten point scale, from becoming structurally deficient. A sustainable bridge program includes bridges in various conditions with planned maintenance, preservation, and replacements for bridges that have reached the end of their service life. Based on ODOT Bridge Preservation Strategy and funding levels, an average of three state highway

bridges are replaced each year. At that replacement rate — about 0.1 percent of our system per year — a bridge designed to last 75 to 100 years will have to last more than 900 years on average.

About the data

Each state reports bridge condition for bridges included in the National Bridge Inventory, using standard criteria which are established by FHWA. The FHWA does not report data based on ownership, but does report deficient bridge data for all National Highway System bridges within states.

Contact information

Ken Franklin, ODOT Highway Division
503-986-3511

Data source

A snapshot of the bridge inventory is taken each April. Data in the snapshot is consistent with the annual NBI submittal required by FHWA. The snapshot provides a convenient and consistent reference point each year.

KPM# 10 - Jobs from construction spending: Number of jobs sustained as a result of annual construction expenditures

Our strategy

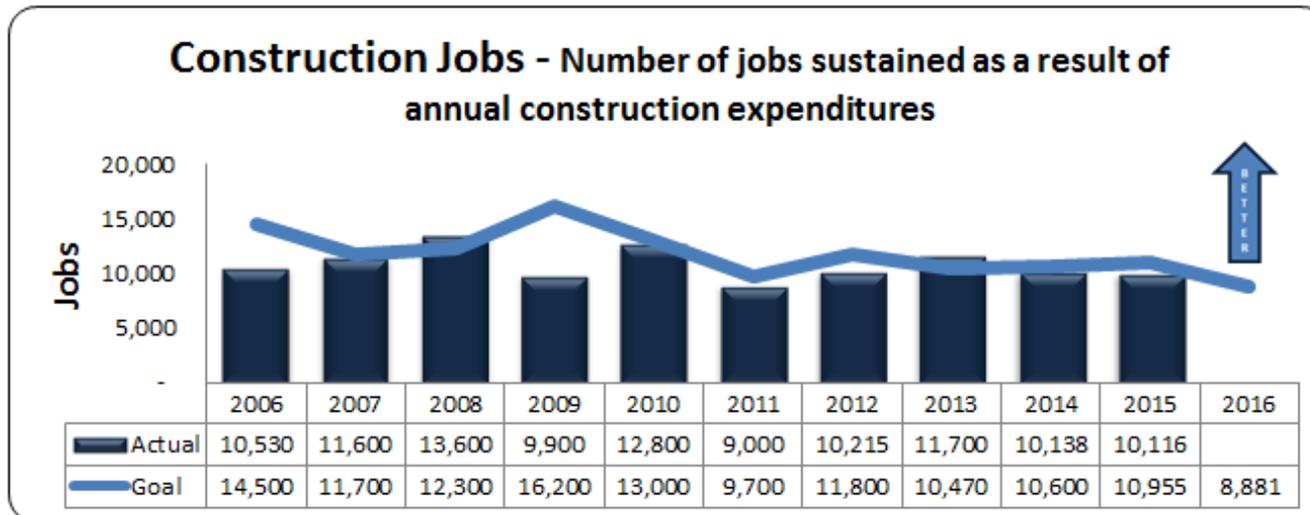
Improve Oregon’s livability and economic prosperity by stimulating the economy in the near-term and supporting long-term economic growth through investment in highway and bridge infrastructure. This measure estimates the number of jobs sustained in the short-term (during construction) by annual construction project expenditures. Job impacts in the short-term are: Direct - preliminary engineering, right-of-way and construction activity; Indirect - purchases of supplies, materials, and

services; and Induced - the spending by workers and small business owners. Direct, indirect, and induced jobs are summed to calculate the total short-term job estimation.

About the target

Beginning with the 2006 report and for state fiscal year 2007 and beyond, the goals are short-term job estimates based on projects currently in the State Transportation Improvement Program. “Actual” figures are the result of the programmatic spending that

occurred during the state fiscal year. Labor multipliers, representing the number of jobs created per million spent, change with each biannual model update to reflect the current economic patterns of trading goods and services. The 2015 fiscal year jobs impact factor was 10.1 jobs per \$1M. The current model update calculated the fiscal year 2016 jobs impact factor at 9.15 jobs per \$1M. The forecasted targets reflect legislatively approved planned construction spending and change as the job multiplier changes with each model update.



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How we are doing and how we compare

The total number of actual FTE jobs supported by agency project spending in fiscal year 2015 was approximately 10,116.

This measure is not currently used by other states.

Factors affecting results and what needs to be done

The two largest factors affecting the number of jobs from construction spending are the number and size of construction projects funded and the rate of inflation; therefore jobs created, are largely out of the control of ODOT. Additionally, difficulty in accurately predicting future federal funding of projects makes goal setting for this measure difficult. Internal job projections are revised more frequently than the biannual key performance measure target setting legislative cycle.

About the data

The measure always presents estimated and projected jobs impacts. The measure identifies jobs sustained by state level contractor payments occurring within specific Oregon fiscal years. This differs from total budgets for current projects under contract. ODOT uses IMPLAN, a widely recognized regional economic impact modeling tool to estimate a jobs impact

factor. The results are expressed in combined full-time and part-time jobs



supported. We convert full-time and part-time jobs to estimated full-time equivalents through analysis of covered employment data on hours of work statewide by employment sector provided by the Oregon Employment Department.

ODOT Highway Budget Office and Highway Division provide actual (and for targets - projected) construction-related spending data. The current jobs impact factor is about 9.15 jobs per \$1 million of construction-related spending. Annual construction-related spending (actual or projected) is multiplied by the jobs impact factor to project the total number of short-term jobs sustained. Adjustments are made for inflation in projected jobs numbers.

Contact information

Lani S. Pennington
ODOT Transportation Development Division
503-986-5364

Data source

ODOT Highway Division, Highway Budget Office

KPM #11 - Pavement condition: Percent of pavement centerline miles rated “fair” or better out of total centerline miles in the state highway system

Our strategy

The goal of the ODOT pavement preservation program is to keep highways in the best condition possible, at the lowest cost, by taking a preventive approach to maintenance. The most cost-effective strategy is to resurface highways while they are still in “fair” or better condition, which extends pavement life at a reduced resurfacing cost.

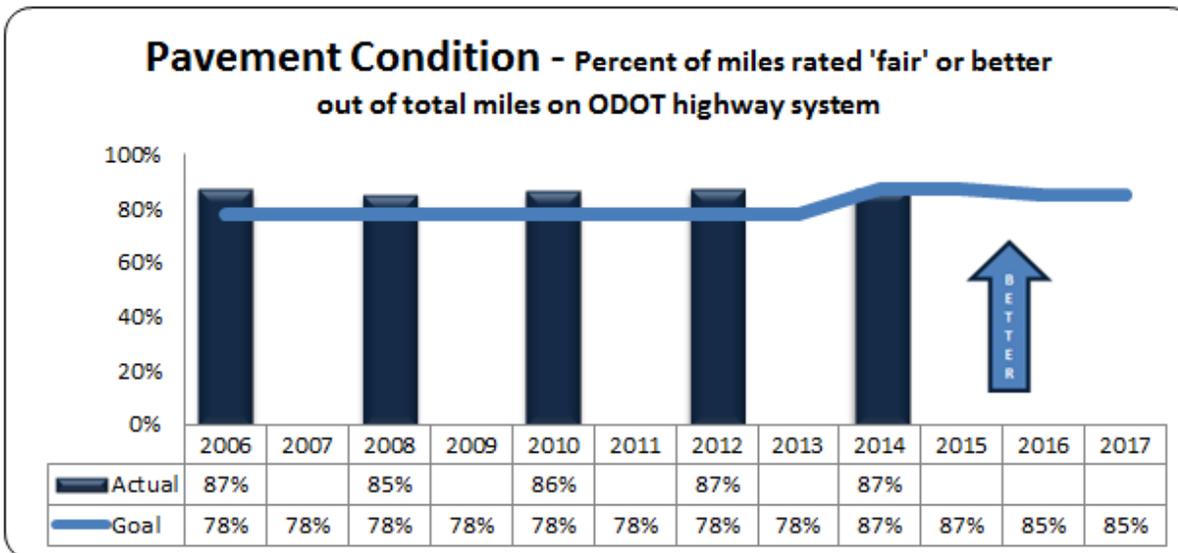
About the target

A higher percentage of miles in good condition translates to smoother roads and lower pavement and vehicle repair costs. Funding allocations to the pavement program are set to maintain pavement conditions at a target of 78 percent “fair” or better over the long term. The legislature set the target to 85 percent for 2016 and 2017. Currently, pavement conditions are above target but are forecast to drop in the future.

How we are doing and how we compare

The last few years, pavement condition has ranged between 85 and 87 percent “fair” or better. Given uncertain federal funding over the last few years, pavement program allocations were reduced which would have caused pavement conditions to drop below target. However as federal revenues have become more certain, recent additions have been made to the pavement program which will hold pavement conditions relatively flat over the next two to four years. Still, long term, our pavement programs resurface less than one-half the need, and higher cost projects can't be completed with available funds.

Even with the recent funding additions, pavement program funding levels are lower than they were a decade ago, while costs have increased due to inflation. Pavement resurfacing treatments typically last 10 to 20 years but pavement funding in the next few years provides for an average resurfacing interval in excess of 30 years. Over time, pavement conditions will drop below the target, impacting safety and mobility. As road conditions deteriorate, thicker paving and/or complete replacement (e.g. reconstruction) will become necessary at a



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higher cost than what would be required to simply maintain them in fair or better condition.

No standardized system exists for classifying the pavement condition of all highways nationwide. Each state uses a unique procedure for classifying pavement defects and assessing structural and functional pavement conditions. However, pavement smoothness, which is one indicator of pavement condition, is collected by all states using standardized procedures. A smoothness comparison between Oregon and our neighboring states of California, Idaho, Washington, and Nevada based on 2013 Highway Statistics data shows that Oregon's interstate pavements are in better condition than the surrounding states, while Oregon's remaining arterial and primary highways are mid-pack compared with the neighboring states but better than the nationwide average.

<http://www.fhwa.dot.gov/policyinformation/statistics/2013/>

Factors affecting results and what needs to be done

Lower than anticipated federal revenues resulted in major funding reductions to the Preservation program, which is the primary program for resurfacing work. With the passage of the FAST Act, Preservation program funding was increased through 2018 which will stabilize pavement

conditions over the short term. Funding after 2018 has not yet been established and may be substantially less. Other factors impacting the program are standards, mobility, and access management requirements. Often, paving work is conducted in conjunction with other enhancements which can impact project costs and timelines. The funding shortfall is most acute in urban areas. Where possible, we have implemented more low-cost chip seal treatments, and a 1R paving (pave only) program which focuses preservation investments in the pavement surface when only minor deterioration exists to help offset declining pavement conditions.

About the data

Pavement conditions are measured via a combination of automated equipment and visual assessment. Rigorous checks are made on the data to ensure integrity. Conditions are measured and reported every two years in even numbered years. Our Pavement Condition Report provides detailed pavement condition data and statistical summaries across various parts of the highway system and is available online:

http://www.oregon.gov/ODOT/HWY/CONSTRUCTION/pages/pms_reports.aspx

Contact information

Cole Mullis
ODOT Highway Division, Construction
Section, Pavement Services Unit
503-986-3115

Data source

ODOT Highway Division, Pavement
Services Unit

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KPM #12 - Incident response: Percent of lane blocking crashes cleared within 90 minutes

Our strategy

A focused strategy to quickly clear traffic incidents reduces travel delay. It is an important component for improving operations and management of the state highway system. Traffic incidents account for approximately 25 percent of the congestion on the highway system, according to research from the Federal Highway Administration.

About the target

Our target for this measure is to clear 100

percent of lane blocking crashes in 90 minutes or less, as established in the Oregon Department of Transportation / Oregon State Police Mutual Assistance Agreement. Roadway clearance is defined as the time we are first aware of a lane blocking crash to the time all lanes are re-opened to traffic. Based on a legislative change in 2013, ODOT's target for this measure was increased from 80 to 100 percent of lane-blocking crashes cleared within 90 minutes or less. The target has since been adjusted to 85%, recognizing that in may not even be possible to reach

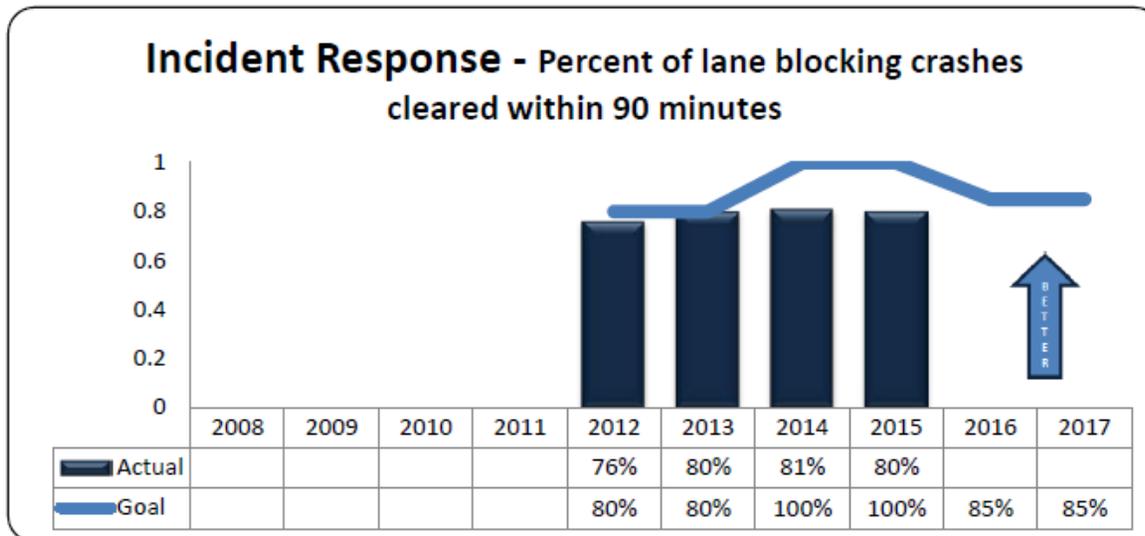
crash locations in some parts of the state within 90 minutes..

How we are doing and how we compare

In 2015, we cleared 80 percent of lane blocking crashes in under 90 minutes. Our neighboring states of California and Washington have incident response clearance goals; however, the performance measure definitions vary significantly between the states making direct comparison difficult. California's target is to clear 50 percent of major incidents in less than 90 minutes. Major incidents are defined as those to which both the California Highway Patrol and Caltrans respond. Their actual performance, for the quarter ending September 30, 2015, is 33 percent with an average clearance time of 3 hours 19 minutes.

<http://www.dot.ca.gov/MileMarker/2015-3/index.html>

Currently, Washington's measure also focuses on major incidents. Major incidents are defined as incidents on nine corridors in the Puget Sound area for which Washington State Patrol is the primary responder and for which clearance times are between 90 minutes and 6 hours.



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Roadway clearance time is defined as the time between the IR team's first awareness of an incident and when all lanes are available for traffic flow.

Washington's target for major incidents is 155 minutes. For the quarter ending Dec. 31, 2015, Washington's average incident clearance time on these nine key corridors was 182 minutes. (<http://www.wsdot.wa.gov/accountability/>)

Factors affecting results and what needs to be done

Actions to clear travel lanes after a crash can range from simple to complex. More complex incident clearance activities often involve multiple public and private responders. The complexity of the response effort impacts the results of this measure. For example, whether or not an incident involves a police investigation, hazardous material spill, cargo recovery effort, or fatality are all factors that influence the roadway clearance time for the incident. While the initial on-scene focus must be on responder and public safety, collaborating with other responders on a secondary focus to reestablish traffic flow can result in opening the lanes more quickly. Oregon is



implementing the federal Traffic Incident Management Responder Training program. Oregon's group of TIM trainers has grown to 86, representing every discipline involved in TIM and more than 35 different response agencies across the state. As a whole, over the last year

Oregon has one of the most active groups of trainers in the nation. Together they've delivered the training to more than 3,000 of Oregon's responders in just two short years, facilitating a common vision for safe and quick clearance of traffic incidents.

About the data

Data obtained from the dispatch system use by our four Transportation Operations Centers.

Contact information

Galen McGill
Maintenance and Operations Branch
Intelligent Transportation System Manager
503-986-4486

Data source

ODOT Highway Division, Intelligent Transportation Systems

KPM #13 - Fish passage: Stream miles of access restored or improved to blocked fish habitat

Our strategy

We are committed to backing *The Oregon Plan for Salmon and Watersheds*, which includes supporting the recovery of threatened and endangered fish as well as native migratory fish by removing fish passage barriers on the state highway system. The program uses limited transportation funds to retrofit and replace culverts in the most cost effective way. ODOT partners with government agencies, watershed councils and other stakeholders to improve fish passage.

About the target

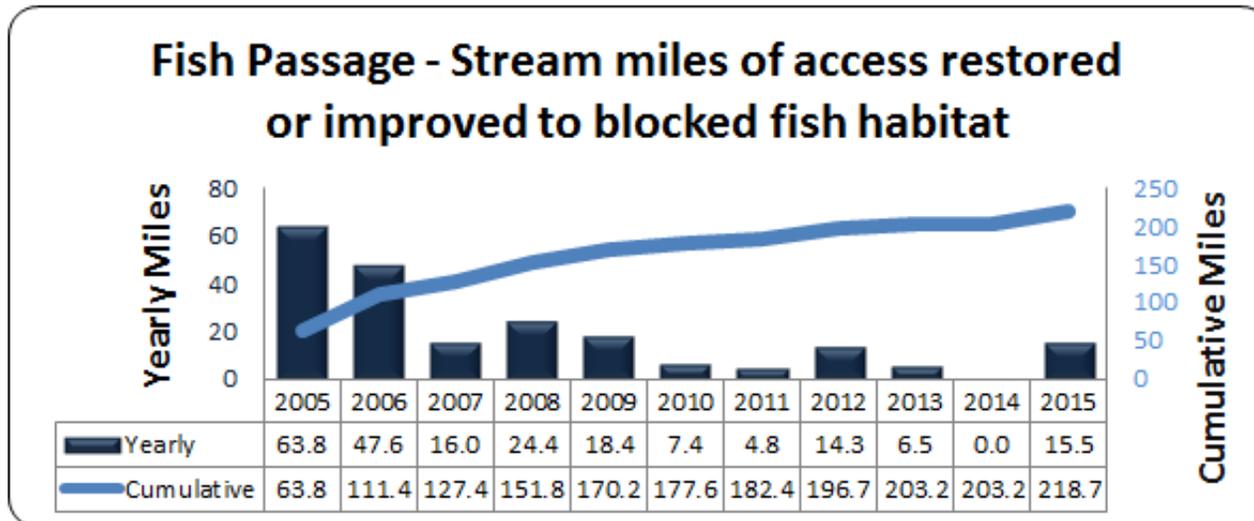
We have used different program targets to evaluate performance for this KPM. From 2005 to 2014 we reported the remaining balance of high priority culverts (e.g. actuals) The actuals represented the total number of statewide high priority culverts owned and managed by ODOT that still need to be replaced or retrofitted.

Starting in 2015 we will be reporting improved or restored access to stream miles of fish habitat. Stream miles of habitat

will provide a more useful measurement of the benefit and contribution of the program to the recovery of listed salmon and native migratory fish.

We have good data on the amount of habitat access ODOT is restoring on an annual basis with culvert replacements and retrofits (see below table). We are still developing information on the total amount of habitat blocked by barriers on the state highway system. Our current information on miles of habitat blocked above the state highway system is based on dated and incomplete barrier information. According to this data, in 2005 there were 1,403 identified barriers on the state highway system blocking access to 1,712 miles of native migratory fish habitat. We believe the actual number is significantly higher.

In the last 10 years (2005 to 2015) we have improved or restored access to 218.7 miles of habitat for native migratory fish. In the future we will be able to report the amount of access restored relative to the amount of habitat blocked.



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How we are doing and how we compare

During fiscal year 2015 we are constructing three fish passage projects that will restore access to 15.5 miles of habitat. From 1997-2015 this program repaired or replaced a total of 145 culverts and opened or improved access to 476.5 miles of stream habitat.

For fiscal years 2011-2015, Salmon Program funds were divided between fish passage and storm water projects, under an agreement with the Northwest Environmental Defense Council. Because of this, the rate of retrofitting or replacing culverts slowed. However, these funds did address water quality improvements that will benefit salmon.

Unlike other states, our program is discretionary and independent of other Statewide Transportation Improvement Program (STIP) and maintenance projects. Our projected fish passage target is to complete the number of projects program



funds will allow, currently two to three projects each year. Current fish passage design criteria generally require larger, more expensive structures to replace existing infrastructure. Our Fish Passage Program has the ability to target high value streams that bring the greatest benefit to native migratory fish. This is unique among western states.

Factors affecting results and what needs to be done

The rate of project delivery diminished since the start of the program. Factors contributing to this include increased costs for construction, right of way and project development. In addition, much of the high benefit, low cost fish passage improvements are already finished. The remaining fish passage

barriers are typically more costly projects. Many of the early program projects were culvert retrofits that provided a higher benefit per cost than full culvert replacement projects.

To continue improving fish passage we need more funding. We are exploring

processes to streamline project permits and plan review timelines. We are also evaluating fish passage 'banking' that would provide mitigation options while targeting high value streams.

About the data

Oregon Department of Fish and Wildlife manages the statewide fish passage culvert inventory list at highway-stream crossings. This list is updated based on projects completed, changes in habitat condition, and new culvert survey data.

Contact information

Bill Warncke
ODOT Highway Division, Geo-
Environmental Services Section, Fish
Passage Program
503-986-3518

Data source

ODOT Statewide Culvert Inventory for
Priority Culverts Data, Oregon Department
of Fish & Wildlife, Highway Division, ODOT
Fish Passage Program

KPM # 14 - Bike lanes and sidewalks: Percent of urban state highway miles with bike lanes and pedestrian facilities in “fair” or better condition

Our strategy

With our local partners, ODOT is working to create safe, walkable and bikeable communities in Oregon. To further that goal, Oregon law requires walkways and bikeways be provided when roads in urban areas are constructed or rebuilt, and mandates that at least one percent of the state highway fund be used for walking and biking facilities. This performance measure reports our progress in adding walkways and bikeways to the state system.

About the target

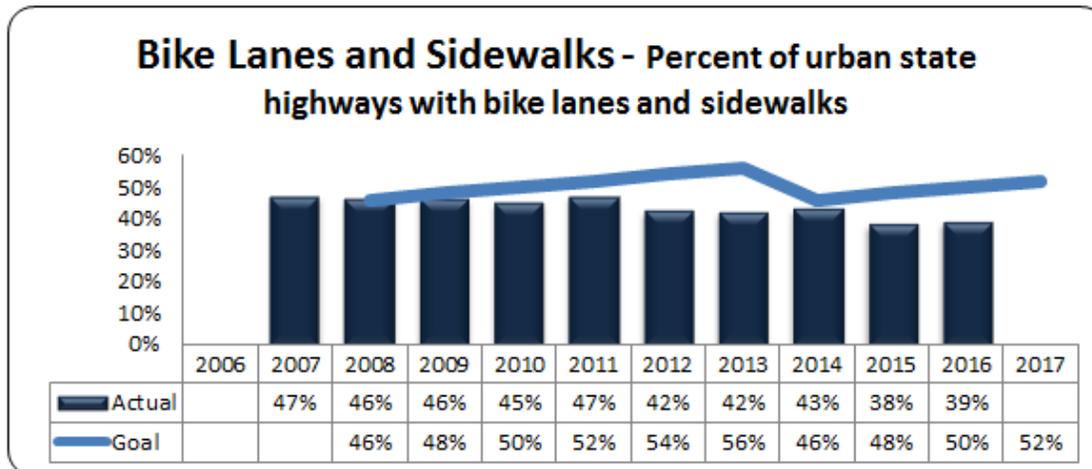
This target addresses the percentage of total highway roadside miles in urban areas

that have complete walkways and bikeways. Urban areas are defined as those areas with populations over 5,000 where the population density meets federal definitions in the area bordering the highway. Small incorporated cities with populations under 5,000 are also included. Walkways must be present, five feet or more in width, and in fair or better physical condition. Bikeways are defined as a marked and striped bike lane five or more feet in width, a paved shoulder five feet or more in width, a travel lane shared by people biking and people driving where the posted speed is 25 MPH or less, or a multi-use path within the highway right-of-way. As walkways and

bikeways are not needed in undeveloped urban fringe areas, ODOT has set the target of providing walkways and bikeways on 65% of highway roadside mileage in urban areas. The Oregon Transportation Plan seeks to meet this target by 2030, in order to provide Oregonians with good transportation options that include biking and walking.

Factors affecting results

Between 2015 and 2016, ODOT built 40 new miles of walkways and bikeways on our urban highways. However, our progress in meeting this target isn't just determined by how many miles we build each year. As the chart shows, the percent of urban highways with complete walkways and bikeways has trended down in recent years. Why is this happening? Recent adjustments to the federally defined urban areas brought many new roadway miles into Oregon's expanding urban areas. As former rural roads, these highways are unlikely to have walkways and bikeways. We also see occasional declines due to jurisdictional transfers, where a local government assumes ownership of a state highway. When such transfers take place, they are typically preceded by significant improvements to the highway, including adding walkways and bikeways, because it



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is less burdensome for a local government to take responsibility for a road if it is already complete and in good repair. So ODOT may build walkways and bikeways on a highway one year, increasing our progress toward our goals, only to transfer the road into local ownership the next year, causing our percent completed to drop.

How we are doing and how we compare

ODOT is making strategic investments in walking and biking improvements where Oregon communities have identified the greatest need. We collaborate with local governments to fund programs and improvements that support biking and walking, and provide them with technical assistance so that they can ensure local systems are bikeable and walkable as well. As a result, the number of people who walk and bike in Oregon continues to increase. On an average weekday, Oregonians make 8% of their trips on foot and 2% by bicycle. One in five households meets a daily travel need by walking and one in twenty does so by biking.¹ When it comes to commuting by active modes of travel, Oregon is one of the top-ranked states in the nation. We're #1 for

¹ K. Clifton & P. Singleton (2013). Quantitative analysis of 2008-2011 Oregon Travel Activity Survey, produced for ODOT.

biking to work (2.3% of commute trips), and #8 for walking to work (3.9%).²



Next steps to reach our goals

ODOT has an updated Oregon Bicycle and Pedestrian Mode Plan, which defines new policies and strategies meant to make biking and walking safe, comfortable options that provide good connections for Oregonians. The plan identifies multiple ways to measure our progress

in meeting that goal. Now that the plan has been adopted, ODOT will review this performance measure and may recommend changes based on the direction set by the plan.

About the data

This performance measure was revised in 2006 to better reflect the goals of the program and to establish clear targets. In 2008, ODOT completed a two year effort to

² Alliance for Biking & Walking (2014). Bicycling & Walking in the United States: 2014 Benchmarking Report.

physically inventory and assess all highways in urban areas and small cities across the state. Since then, the inventory has been updated each federal fiscal year, based on site visits, construction contract review, and highway video logs.

Contact information

Susan Peithman
ODOT Active Transportation Policy Lead
503-986-3491

Data source

ODOT Highway Division:
Bicycle/Pedestrian Program,
Road Inventory & Class Services Unit

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KPM #15 - Construction Contracting Timeliness: Percent of projects issued notice to proceed within 57 days of bid opening

Our strategy

Develop efficient, complete and attainable project development schedules, and then aggressively manage all milestones, ensuring all deliverables are complete and on time.

The Process

There are specified timelines for milestones starting at bid opening and ending at Notice to Proceed. ODOT's Procurement Office (OPO) opens bids and reviews for bidder responsiveness and responsibility, and

when applicable, they coordinate the responsiveness review for projects with Disadvantaged Business Enterprise (DBE) goals. OPO identifies the low, responsive bidder and requests costs analysis and award recommendation from the Office of Project Letting. When the award recommendation is communicated to OPO, Notice of Intent to Award is posted on OPO's website when the three day protest period starts.

OPO obtains all appropriate approvals (Highway Division Administrator, Chief

Engineer, FHWA) and assembles the contract, award letter, and requests the project construction engineering budget. The timeframe from bid opening to contract award is specified to occur within 30 days. (00130.10 Award of Contract)

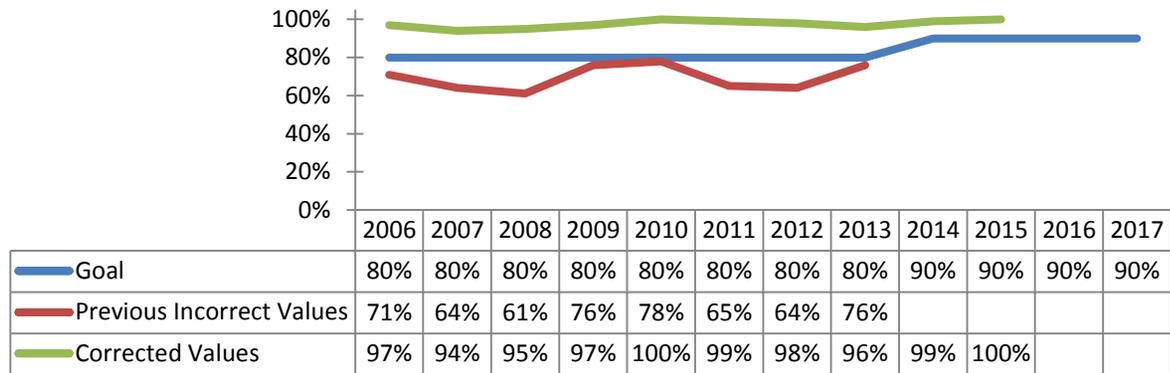
OPO sends the award letter and three copies of the bound contract to the awarded bidder. Upon receipt of the award letter, the bidder has 15 days to return signed contracts and bonds. (000130.50(a) Execution of Contract and Bonds)

Upon receipt of the signed contract and correct insurance and bonds, OPO has seven days to execute the contract. (00130.50(b) Execution of Contract and Bonds) OPO has five days after executing the contract to issue a Notice to Proceed. (00130.90 Notice to Proceed) These specifications add up to 57 days from bid opening to Notice to Proceed.

How we are doing and how we compare

After conducting an internal assessment of this measure, we determined that it had been incorrectly defined and calculated. The graph now represents corrected results from 2006 through 2014. Data is for both state

Contracting Timeliness - Percent of projects issued notice to proceed from the bid opening date within the upper specification limit of 57 days



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and locally administered projects.

Process performance is actually much better than had been the case under the incorrect measure definition. For 2015, OPO awarded contracts on average in 12 days; OPO issued Notice to Proceed, on average, in 26 days.



In 2014, three projects exceeded 57 days. Two of those projects were local agency funding issues. The third project was an unusual issue regarding the bidder's TERO certification in which the Grand Ronde TERO incorrectly reported

to OPO that the low bidder was not TERO certified. OPO rejected the low bid based on this information, and subsequently had to rescind the rejection. OPO has reached out to the Office of Civil Rights to address concerns regarding TERO certification information from the Umatilla and Grand Ronde TEROs.

In 2015, out of 91 awarded projects, no projects exceeded 57 days—100% were on time.

Factors affecting results and what needs to be done

Items that make projects late in the award phase of project delivery include: valid bid protests and approval of additional funding from local agencies. If OPO denies the bid protest, the protesting bidder has the option to seek judicial remedy. Most bid protests are denied and do not affect the timelines. Since 2009, OPO has been to court on four projects, and the courts upheld OPO's decisions in three of those cases.

For projects with local funding, if the bids are higher than project estimates and awarding is recommended with local agency concurrence, OPO must wait for local agency governing bodies to approve additional funding. Most frequently, these are the types of projects that end up exceeding the 57 day time frame.

Contact information

Business Systems Operations
ODOT Highway Division
503-986-4030

Data source

Project Control System and the actual Notice to Proceed date from the Trns*port LAS module

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KPM #16 - Construction Project Completion: Percent of projects with the construction phase completed within 90 days of original contract completion date

Our strategy

The goal is to ensure development of viable and efficient construction schedules which minimize freight and traveler impact and then aggressively manage adherence to the final construction schedule. Project construction schedules are created during development of the project prior to bidding. This information becomes the basis for the project special provisions which contractually define completion, either by

specific ending dates, or allowable construction days. All contracts require the contractor to develop project construction schedules. Contracts have financial consequences, via liquidated damages, for failure to complete on time. Some contracts have financial incentives for the contractor to finish early. These are contracts where there is a significant quantifiable cost benefit to the public to minimize road closure time.

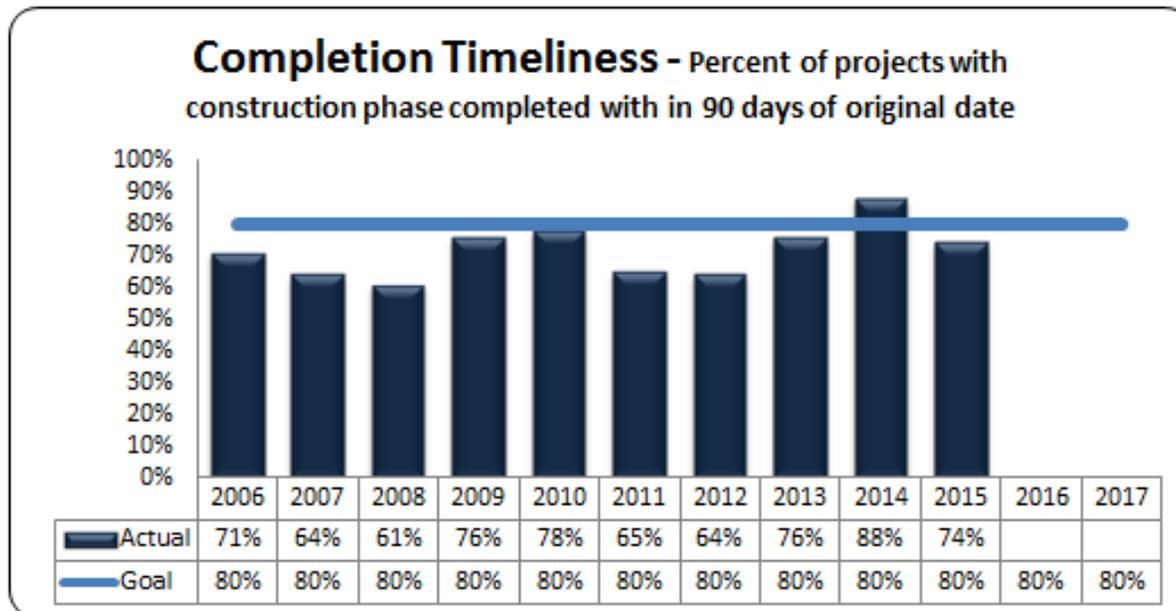
About the target

A goal of 80 percent on-time was set for this measure. While this percentage needs to remain relatively high (70–80 percent range), having it approach 100 percent would likely cause other issues to arise. For example, by keeping the original construction completion date, we could not make changes to the project in the best interest of the investment and/or the public.

How we are doing and how we compare

In 2009 and 2010, we hovered just below the goal of 80 percent, an improvement from prior years when it ranged between 60 and 64 percent. For 2011 and 2012, we dropped to 65 percent. An examination of each delayed project reveals a variety of valid reasons to extend the contract completion date. Forcing these projects to finish on their originally estimated completion dates would not have been in the best interest of the public's investment.

While the 2015 result (74%) is a decrease from 2014, the change is within the routine variation of this measure's performance since 2005.



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Accurate comparisons between Oregon's on-time delivery to other state's on time delivery may not be possible due to differences in contracting methods, the types of projects compared, and differences in measurement methodologies and definitions. Metrics from some states with similar, though not identical, metrics include: Washington with 91 percent on time average for the 2003 – 2006 time period, and Virginia with 27 percent on time for 2003, 35 percent for 2004, and 75 percent for 2005.

Factors affecting results and what needs to be done

Data entry and processing times can delay reporting by a month in some cases. In other instances the construction completion notice may be rescinded if a problem is found or if additional work is needed. Justified reasons for moving the contract completion date also affect the results. Justified reasons include: added work from local agencies; unanticipated site conditions; efficiencies in project delivery by combining work being done by the same contractor on adjacent projects; weather delays that can push a project into the next construction season; and, delays in obtaining additional right-of-way.



About the data

The data is for state administered projects only. When projects are awarded to a contractor, the construction contract specifies a date for construction to be completed (there may be multiple completion dates). This measure reports on time delivery by examining the projects which reached 2nd note (when contractors are paid) in a given year, and calculating percent of projects reaching 2nd note no greater than 90 days after the last

contract specified completion date. We are currently looking into either modifying the measure to consider the date when the project is open for public use or finding a proxy measure for this public-oriented milestone.

Contact information

ODOT Highway Division, Business Systems
Operations
503-986-4030

Data source

Contractor Payment System for contract specified completion date and actual completion date. Data is reported by State Fiscal Year.

KPM #17 - Construction projects on budget: Percent of construction authorization spent

Our strategy

Our goal is for construction costs to be 99 percent of original construction authorization or lower and to more accurately estimate costs early in project development and then manage costs (paying special attention to the tendency of complex projects to increase in scope) throughout the life of the project. In support of this goal, we ensure that any changes to the programmed construction cost are approved by program managers, (e.g. Bridge or Area Manager). We strive to continuously improve our estimating skills – both scoping estimating

(parametric estimating for different project types and elements, accounting for inflation and commodity issues) and final engineering estimating. We also use a robust construction quality control / quality assurance program coupled with a very structured statewide contract administration program to ensure effective project management.

About the target

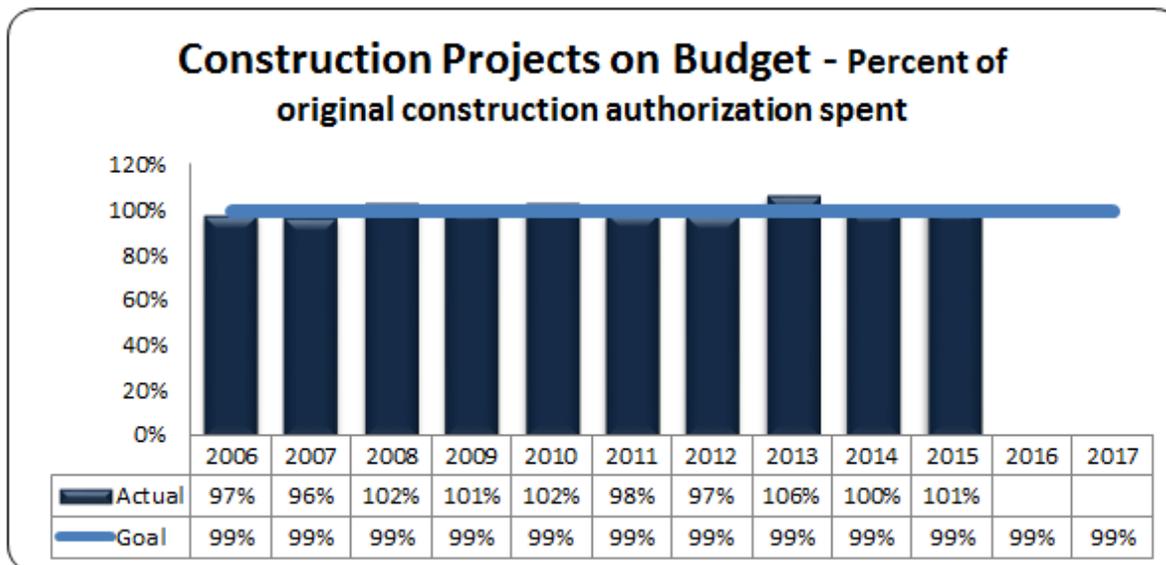
Our goal is to spend 99 percent or less of the amount authorized to stay within budget.

How we are doing and how we compare

In an environment of double digit inflation, previous years showed slightly higher construction costs than originally authorized, by about 1-2 percent. Many of the recent project cost increases were caused by adding federal American Recovery Response Act work to existing projects to ensure jobs were created as soon as possible. On average, project construction expenses have come in within 99.9 percent of their original authorization over the last 13 years. For 2011 and 2012, we once again dropped back down under 99 percent, coming in at a healthy 98 percent and 97 percent respectively. For 2013 ODOT reversed the positive trend, with projects coming in at 106 percent of the original authorization primarily due to overruns on a single project (Highway 20 - Pioneer Mountain /Eddyville).

For 2015, we came in at 101% but well within the routine variation of this measure.

Due to differing methodologies and definitions, there are no direct comparisons with other states' measures.



Factors affecting results and what needs to be done

All factors are examined when project budgets are established, but world trends such as higher than expected inflation and rises in steel, oil, and asphalt prices contribute to cost increases. Unanticipated geological features, archeological finds, or environmental impacts may also contribute to cost increases. We must continually monitor to ensure ODOT's construction expenses remain under the authorized amount.

About the data

For projects where final payment has been issued in the given year, the amount spent is divided by the original contract authorization. The reporting cycle is the Oregon state fiscal year. In the past, we reported data for this measure (not as a KPM) using calendar year. Projects included in this metric only include the major work types of BRIDGE, PRESERVATION, MODERNIZATION, SAFETY, and OPERATIONS. Locally administered projects and projects let through Central Services Division are not included.



Contact information

ODOT Highway Division, Business Systems
Operations
503-986-4030

Data source

ODOT Contractor Payment System (CPS)
for Original Authorization and Construction
Expenditures

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Enabling Legislation/Program Authorization

Portions of the work within this program are mandated at both the federal and state levels. At the federal level, the mandates are mainly found in 23 CFR (Code of Federal Regulations) and 23 USC (United States Code). At the state level, the mandates are mainly found in ORS 366 and ORS 367.

Revenue Sources

There are three main revenue sources for the Highway programs, State, Federal and Local. The majority of the Federal funds available for the Highway program are Federal Highway Administration funds (FHWA). The State funds come from a mixture of fuel tax receipts, weight mile taxes, vehicle registration and other dedicated funds. The Local funds are for projects that Cities and Counties fund from their revenues. They pay ODOT to complete part of all of the project work or contribute to a state project.

Highway Division Funds

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
Other	Rest Area Vending	Construction	\$706,969		
Other	Federal as Other	Construction	\$970,423,356	Highway Fund Projects identified in the STIP	Ranges from 7.78% to 20% depending upon project type.
Other	Federal as Other for Maintenance	Maintenance	\$44,414,897		
Other	Services to Outside Parties	Construction	\$6,488,934	Recovers cost of service	
Other	Highway Property Rental		\$1,562,806	Highway Fund	
Other	Interest Income		\$17,011,155	Highway Fund	
Other	Property & Equipment Sales Income		\$6,041,144	Highway Fund	
Other	Other Highway Income		\$10,658,563	Highway Fund	
Other	Transfer-In (Vehicle Registration)	DMV	\$44,817,084	Highway Fund	
Other	Transfer-In (Weight Mile Tax)	Motor Carrier	\$294,390,294	Highway Fund	
Other	Transfer-In (Motor Fuels Tax)	Fuels Tax	\$611,783,634	Highway Fund	
Other	Transfer-in TOF	Lawnmower	\$125,000		

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		Fund			
Other	Transfer-in OTIB	Clackamas Repayment	\$2,000,000		
Other	Local Participation on Construction Projects	Construction	\$238,796,608	Highway Fund	
Other	Transfer-In from Parks & Recreation		\$538,928	Snowmobile Fund	
Other	Transfer-in from OSP	SRP	\$6,058,726		
Other	Transfer-Out Transportation Program Development	TPD	(\$54,484,758)		
Other	Transfer-Out Rail Grade Crossing Program	Rail	(\$1,400,000)	Grade Crossing Projects	
Other	Transfer-Out Transportation Safety	Safety	(\$781,951)		
Other	Transfer-Out Central Services	Central Services	(\$139,970,592)		
Other	Transfer-Out Debt Service	Debt Service	(\$48,535,325)	Debt Service Payments	
Other	Transfer-Out Capital Improvements	Cap. Improve.	(\$5,639,376)	Capital Improvements	
Other	Transfer-Out Parks and Recreation	Maintenance	(\$3,797,750)		
Other	Transfer-Out Capital Construction	Cap. Construct	(\$6,300,000)	Maintenance Station	

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Highway
Cross Reference Number: 73000-100-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	260,126	-	-	-	260,126
Overtime Payments	-	-	486,032	-	-	-	486,032
Shift Differential	-	-	16,035	-	-	-	16,035
All Other Differential	-	-	86,164	-	-	-	86,164
Public Employees' Retire Cont	-	-	112,293	-	-	-	112,293
Pension Obligation Bond	-	-	1,295,017	-	-	-	1,295,017
Social Security Taxes	-	-	64,899	-	-	-	64,899
Unemployment Assessments	-	-	25,229	-	-	-	25,229
Mass Transit Tax	-	-	847,908	-	-	-	847,908
Vacancy Savings	-	-	1,096,675	-	-	-	1,096,675
Total Personal Services	-	-	\$4,290,378	-	-	-	\$4,290,378
Total Expenditures							
Total Expenditures	-	-	4,290,378	-	-	-	4,290,378
Total Expenditures	-	-	\$4,290,378	-	-	-	\$4,290,378
Ending Balance							
Ending Balance	-	-	(4,290,378)	-	-	-	(4,290,378)
Total Ending Balance	-	-	(\$4,290,378)	-	-	-	(\$4,290,378)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 021 - Phase - In

Cross Reference Name: Highway
Cross Reference Number: 73000-100-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Tsfr To Parks and Rec Dept	-	-	609,552	-	-	-	609,552
Total Transfers Out	-	-	\$609,552	-	-	-	\$609,552
Services & Supplies							
Agency Program Related S and S	-	-	124,350,903	-	-	-	124,350,903
Total Services & Supplies	-	-	\$124,350,903	-	-	-	\$124,350,903
Total Expenditures							
Total Expenditures	-	-	124,350,903	-	-	-	124,350,903
Total Expenditures	-	-	\$124,350,903	-	-	-	\$124,350,903
Ending Balance							
Ending Balance	-	-	(123,741,351)	-	-	-	(123,741,351)
Total Ending Balance	-	-	(\$123,741,351)	-	-	-	(\$123,741,351)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Highway
Cross Reference Number: 73000-100-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	(50,008,499)	-	-	-	(50,008,499)
Other COI Costs	-	-	(526,804)	-	-	-	(526,804)
Total Services & Supplies	-	-	(\$50,535,303)	-	-	-	(\$50,535,303)
Total Expenditures							
Total Expenditures	-	-	(50,535,303)	-	-	-	(50,535,303)
Total Expenditures	-	-	(\$50,535,303)	-	-	-	(\$50,535,303)
Ending Balance							
Ending Balance	-	-	50,535,303	-	-	-	50,535,303
Total Ending Balance	-	-	\$50,535,303	-	-	-	\$50,535,303

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Highway
Cross Reference Number: 73000-100-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	248,988	-	-	-	248,988
Out of State Travel	-	-	9,408	-	-	-	9,408
Employee Training	-	-	71,594	-	-	-	71,594
Office Expenses	-	-	183,327	-	-	-	183,327
Telecommunications	-	-	203,794	-	-	-	203,794
State Gov. Service Charges	-	-	(6,495,082)	-	-	-	(6,495,082)
Data Processing	-	-	42,087	-	-	-	42,087
Publicity and Publications	-	-	20,428	-	-	-	20,428
Professional Services	-	-	14,220,170	-	-	-	14,220,170
IT Professional Services	-	-	225,438	-	-	-	225,438
Attorney General	-	-	478,544	-	-	-	478,544
Employee Recruitment and Develop	-	-	160,582	-	-	-	160,582
Dues and Subscriptions	-	-	12,115	-	-	-	12,115
Facilities Rental and Taxes	-	-	537,935	-	-	-	537,935
Fuels and Utilities	-	-	480,571	-	-	-	480,571
Facilities Maintenance	-	-	1,578,569	-	-	-	1,578,569
Agency Program Related S and S	-	-	33,836,763	-	-	-	33,836,763
Intra-agency Charges	-	-	967,521	-	-	-	967,521
Other Services and Supplies	-	-	354,252	-	-	-	354,252
Expendable Prop 250 - 5000	-	-	41,296	-	-	-	41,296
IT Expendable Property	-	-	197,133	-	-	-	197,133
Total Services & Supplies	-	-	\$47,375,433	-	-	-	\$47,375,433
Capital Outlay							
Office Furniture and Fixtures	-	-	4,605	-	-	-	4,605

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Highway
Cross Reference Number: 73000-100-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Telecommunications Equipment	-	-	41,694	-	-	-	41,694
Technical Equipment	-	-	117,575	-	-	-	117,575
Industrial and Heavy Equipment	-	-	17,925	-	-	-	17,925
Automotive and Aircraft	-	-	760,550	-	-	-	760,550
Data Processing Software	-	-	24,851	-	-	-	24,851
Data Processing Hardware	-	-	31,169	-	-	-	31,169
Land and Improvements	-	-	-	-	-	-	-
Building Structures	-	-	12,720	-	-	-	12,720
Other Capital Outlay	-	-	6,322	-	-	-	6,322
Total Capital Outlay	-	-	\$1,017,411	-	-	-	\$1,017,411
Special Payments							
Dist to Cities	-	-	958,749	-	-	-	958,749
Dist to Counties	-	-	1,106,721	-	-	-	1,106,721
Dist to Other Gov Unit	-	-	128,387	-	-	-	128,387
Dist to Non-Gov Units	-	-	54,118	-	-	-	54,118
Other Special Payments	-	-	173,153	-	-	-	173,153
Spc Pmt to Police, Dept of State	-	-	-	-	-	-	-
Spc Pmt to Environmental Quality	-	-	20,619	-	-	-	20,619
Spc Pmt to OR University System	-	-	-	-	-	-	-
Spc Pmt to Fish/Wildlife, Dept of	-	-	11,406	-	-	-	11,406
Total Special Payments	-	-	\$2,453,153	-	-	-	\$2,453,153

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Highway
Cross Reference Number: 73000-100-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	50,845,997	-	-	-	50,845,997
Total Expenditures	-	-	\$50,845,997	-	-	-	\$50,845,997
Ending Balance							
Ending Balance	-	-	(50,845,997)	-	-	-	(50,845,997)
Total Ending Balance	-	-	(\$50,845,997)	-	-	-	(\$50,845,997)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Highway
Cross Reference Number: 73000-100-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	39,406	-	-	-	39,406
Out of State Travel	-	-	5,185	-	-	-	5,185
Employee Training	-	-	28,107	-	-	-	28,107
Office Expenses	-	-	41,055	-	-	-	41,055
Telecommunications	-	-	(35,181)	-	-	-	(35,181)
Data Processing	-	-	2,592	-	-	-	2,592
Publicity and Publications	-	-	518	-	-	-	518
Professional Services	-	-	(197,940)	-	-	-	(197,940)
IT Professional Services	-	-	895,737	-	-	-	895,737
Employee Recruitment and Develop	-	-	(14,689)	-	-	-	(14,689)
Dues and Subscriptions	-	-	1,037	-	-	-	1,037
Fuels and Utilities	-	-	34,198	-	-	-	34,198
Facilities Maintenance	-	-	74,564	-	-	-	74,564
Agency Program Related S and S	-	-	(623,270)	-	-	-	(623,270)
Intra-agency Charges	-	-	93,378	-	-	-	93,378
Other Services and Supplies	-	-	80,357	-	-	-	80,357
Expendable Prop 250 - 5000	-	-	34,953	-	-	-	34,953
IT Expendable Property	-	-	45,529	-	-	-	45,529
Total Services & Supplies	-	-	\$505,536	-	-	-	\$505,536
Capital Outlay							
Telecommunications Equipment	-	-	(428,036)	-	-	-	(428,036)
Technical Equipment	-	-	(120,292)	-	-	-	(120,292)
Automotive and Aircraft	-	-	(114,277)	-	-	-	(114,277)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Highway
Cross Reference Number: 73000-100-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	142,069	-	-	-	142,069
Total Capital Outlay	-	-	(\$520,536)	-	-	-	(\$520,536)
Total Expenditures							
Total Expenditures	-	-	(15,000)	-	-	-	(15,000)
Total Expenditures	-	-	(\$15,000)	-	-	-	(\$15,000)
Ending Balance							
Ending Balance	-	-	15,000	-	-	-	15,000
Total Ending Balance	-	-	\$15,000	-	-	-	\$15,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Highway
Cross Reference Number: 73000-100-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Beginning Balance							
Beginning Balance Adjustment	-	-	50,000,001	-	-	-	50,000,001
Total Beginning Balance	-	-	\$50,000,001	-	-	-	\$50,000,001
Revenues							
Federal Revenues	-	-	72,951,417	-	-	-	72,951,417
Transfer In Other	-	-	16,367,630	-	-	-	16,367,630
Total Revenues	-	-	\$89,319,047	-	-	-	\$89,319,047
Services & Supplies							
Agency Program Related S and S	-	-	122,252,847	-	-	-	122,252,847
Total Services & Supplies	-	-	\$122,252,847	-	-	-	\$122,252,847
Total Expenditures							
Total Expenditures	-	-	122,252,847	-	-	-	122,252,847
Total Expenditures	-	-	\$122,252,847	-	-	-	\$122,252,847
Ending Balance							
Ending Balance	-	-	17,066,201	-	-	-	17,066,201
Total Ending Balance	-	-	\$17,066,201	-	-	-	\$17,066,201

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Highway
Cross Reference Number: 73000-100-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	(747,885)	-	-	-	(747,885)
Agency Program Related S and S	-	-	(7,537,368)	-	-	-	(7,537,368)
Total Services & Supplies	-	-	(\$8,285,253)	-	-	-	(\$8,285,253)
Total Expenditures							
Total Expenditures	-	-	(8,285,253)	-	-	-	(8,285,253)
Total Expenditures	-	-	(\$8,285,253)	-	-	-	(\$8,285,253)
Ending Balance							
Ending Balance	-	-	8,285,253	-	-	-	8,285,253
Total Ending Balance	-	-	\$8,285,253	-	-	-	\$8,285,253

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Highway
Cross Reference Number: 73000-100-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(270,711)	-	-	-	(270,711)
Total Services & Supplies	-	-	(\$270,711)	-	-	-	(\$270,711)
Total Expenditures							
Total Expenditures	-	-	(270,711)	-	-	-	(270,711)
Total Expenditures	-	-	(\$270,711)	-	-	-	(\$270,711)
Ending Balance							
Ending Balance	-	-	270,711	-	-	-	270,711
Total Ending Balance	-	-	\$270,711	-	-	-	\$270,711

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 101 - Transportation Funding

Cross Reference Name: Highway
Cross Reference Number: 73000-100-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Revenues	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Agency Program Related S and S	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 181 - East Portland Facility

Cross Reference Name: Highway
Cross Reference Number: 73000-100-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	-	-	-	-	-
Total Transfers Out	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 182 - Ona Beach Replacement

Cross Reference Name: Highway
Cross Reference Number: 73000-100-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(6,300,000)	-	-	-	(6,300,000)
Total Transfers Out	-	-	(\$6,300,000)	-	-	-	(\$6,300,000)
Ending Balance							
Ending Balance	-	-	(6,300,000)	-	-	-	(6,300,000)
Total Ending Balance	-	-	(\$6,300,000)	-	-	-	(\$6,300,000)

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Transportation, Oregon Dept of
2017-19 Biennium**

**Agency Number: 73000
Cross Reference Number: 73000-100-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Business Lic and Fees	6,000,705	-	-	-	-	-
Non-business Lic. and Fees	-	591,523	591,523	706,969	706,969	-
Federal Revenues	803,814,239	650,959,602	669,016,573	941,886,837	1,014,838,253	-
Charges for Services	13,924,905	5,363,387	5,363,387	6,488,934	6,488,934	-
Admin and Service Charges	21,215	-	-	-	-	-
Fines and Forfeitures	42,840	-	-	-	-	-
Rents and Royalties	7,112,283	941,985	941,985	1,562,806	1,562,806	-
Revenue Bonds	452,340,712	390,000,000	390,000,000	-	-	-
Interest Income	8,436,800	9,694,740	9,694,740	17,011,155	17,011,155	-
Sales Income	22,783,836	4,523,070	4,523,070	6,041,144	6,041,144	-
Donations	10,200	-	-	-	-	-
Loan Repayments	6,292,946	-	-	-	-	-
Other Revenues	7,100,407	14,593,758	14,593,758	10,658,563	10,658,563	-
Transfer In - Intrafund	2,963,733,707	2,026,677,853	2,026,677,853	1,831,411,226	1,831,411,226	-
Transfer In Other	43,013,154	99,185,833	99,185,833	222,428,978	238,796,608	-
Tsfr From OR Business Development	365,000	-	-	-	-	-
Tsfr From Marine Bd, Or State	85,120	-	-	-	-	-
Tsfr From Police, Dept of State	-	5,580,836	5,580,836	6,058,726	6,058,726	-
Tsfr From Parks and Rec Dept	551,206	546,000	546,000	538,928	538,928	-
Transfer Out - Intrafund	(1,478,924,307)	(1,459,388,431)	(1,459,388,431)	(1,139,907,216)	(1,135,407,216)	-
Transfer to Other	(13,100,000)	-	-	-	-	-
Transfer to Cities	(313,216,501)	-	-	-	-	-
Transfer to Counties	(462,285,522)	-	-	-	-	-
Tsfr To Administrative Svcs	(512,551)	-	-	-	-	-

Agency Request
2017-19 Biennium

Governor's
Budget Page 336

Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000

Cross Reference Number: 73000-100-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Tsfr To OR Business Development	(278,520)	-	-	-	-	-
Tsfr To Parks and Rec Dept	(4,080,805)	(4,407,302)	(4,407,302)	(3,797,750)	(3,797,750)	-
Tsfr To Fish/Wildlife, Dept of	-	(1,975,000)	(1,975,000)	-	-	-
Total Other Funds	\$2,063,231,069	\$1,742,887,854	\$1,760,944,825	\$1,901,089,300	\$1,994,908,346	-

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2017–2019 Budget Narrative

Maintenance Program

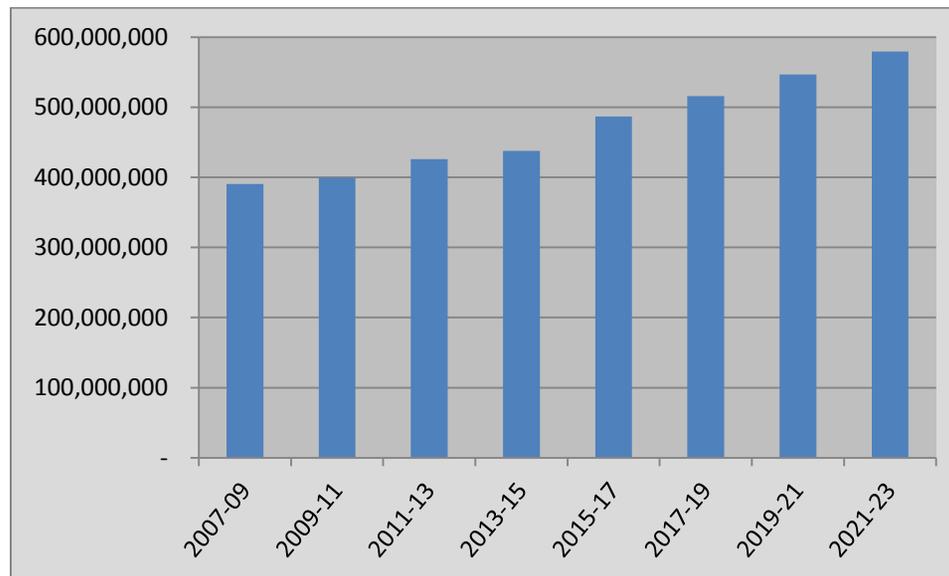
Executive Summary:

Focus Areas: A Thriving Oregon Economy Safer, Healthier Communities Responsible Environmental Stewardship

Program Contact: Paul Mather, Highway Division Administrator

Positions: 1,362 **FTE:** 1,302.87

Request: \$515,719,561



The Highway Maintenance program provides for a safe and useable state highway system that promotes efficient vehicle, passenger and freight movement through routine daily activities of maintaining, preserving, repairing and restoring existing highways. Highway maintenance activities may include replacing what is necessary to keep the highways safe (such as signs, pavement markings, and traffic signal components), but generally does not include road reconstruction.

2017–2019 Budget Narrative

Maintenance Strategy

The maintenance program is composed of two types of general highway maintenance functions: reactive - fix it if it breaks, and proactive - spend now to save later. Reactive activities include responding to weather caused events to make the roads passable, responding to crashes, cleaning ditches, repairing guardrails, potholes and signals. Proactive activities include inspection, upkeep, preservation or restoration to prevent problems or damage to highways or other highway-related infrastructure and to reduce life cycle costs. This type of highway maintenance considers the amount of the benefit versus the cost.

The following major activity groups detail how ODOT provides these functions:

- **Winter maintenance** is performed to keep roads safe for the prepared driver and open in winter conditions. These activities include plowing snow, sanding for increased traction and applying environmentally friendly anti-icing products.
- **Pavement, shoulder and drainage maintenance** is done to improve the ability of the driver to maintain or regain control of the vehicle and to protect the investment in the infrastructure. Water trapped on the road can decrease traction, which can cause loss of control of the vehicle. Cleaning and shaping ditches, cleaning and repairing culverts and restoring vegetation on slopes to limit erosion is done to minimize slope failures that block roads.
- **Roadside and vegetation maintenance** includes removing debris from the roadway, removing hazard trees that could fall on the roadway, and managing noxious weeds. It also includes removing vegetation to improve visibility for the driver and maintaining access to sidewalks and bike paths.
- **Bridge maintenance** includes repairing structural components, removing debris from bridge piers to prevent failure, cleaning, spot painting and patching. These activities also include operating drawbridges.
- **Traffic Services activities** include maintaining safety features that guide drivers, prevent vehicles from straying into oncoming traffic or off the road and keep traffic moving. Activities include marking traffic lanes, fixing and replacing signs, repairing traffic signals and ramp meters, replacing roadside lighting and repairing or replacing guardrails and barriers.
- **Emergency Response and Emergency Management** activities include responding to unplanned incidents and crashes to restore traffic mobility and access to the system, or protect roadways from extraordinary damage from natural disasters.
- **ODOT/OSP Radio System** provides radio communications equipment, products, maintenance, repair and consulting services for ODOT maintenance crews and construction project managers and for Oregon State Police troopers and dispatchers statewide. These radio systems support the daily operations of the state's (ODOT and OSP) dispatch centers and emergency response operation.
- **Facilities and Fleet** provides statewide management and maintenance of department maintenance offices, region and central office buildings, equipment shops, maintenance yards, material storage sites and ODOT fleet.

Recent Maintenance Emergency Projects



Oregon Coast Highway No.9, US 101
A sink hole from January 2016



Carpenterville Highway No. 255
A portion of the highway washed out in December 2015

The Maintenance Program ensures the safety of people by maintaining, preserving, repairing and operating the state highway system to provide a safe, usable and efficient transportation system that supports economic opportunity and livable communities for Oregon. The state highway system is considered critical public infrastructure and this program plays a major role in preserving and restoring the transportation system to prevent problems or damage to the system.

2017–2019 Budget Narrative

The activities managed and conducted through this program lead to providing for adequate response to natural and human disaster. The state level emergency management program for all modes of transportation in the state is funded and managed within this program. The program is an all-hazards program that prepares ODOT and its transportation partners to respond to emergencies in a coordinated, cooperative approach with all other responding entities to ensure the safety of people in their communities by keeping or restoring access to emergency service providers. ODOT participates in this coordinated effort along with its state, local and federal partners. The program presently meets the federal disaster preparedness, response and recovery standards.

Issues and Trends

- The highway infrastructure continues to age, requiring more maintenance. As the infrastructure ages, it becomes more difficult to keep pace with growing costs through efficiency gains.
- There is an increasing risk of extraordinary damage because of an aging highway infrastructure.
- Traffic volumes continue to increase, requiring more night time work that reduces traveler delays but increases worker risk.
- Inflation is a significant cost driver because maintenance is material dependent. Inflation is currently outstripping the gains from efficiencies, decreasing the amount of maintenance that can be accomplished.
- Environmental concerns require changes to practices and additional work to accomplish traditional activities.
- There are increased demands to mitigate environmental damages when emergency or urgent repairs are necessary.
- When there are insufficient federal funds for extraordinary damage from natural disasters, it can be difficult to complete repair work without adversely affecting state programs.
- The facilities infrastructure continues to age and requires more maintenance. Buildings may not withstand poor weather conditions or earthquakes. Air quality issues, appropriate accessibility issues, energy inefficiencies and employees working in maintenance shops that cannot fit existing fleet equipment are a few of the challenges the agency faces.
- There are increased needs to mitigate potential environmental damage that may be present at ODOT facilities. These include containment barriers, improved well monitoring, development of secure structures for storing chemicals and other improvements.

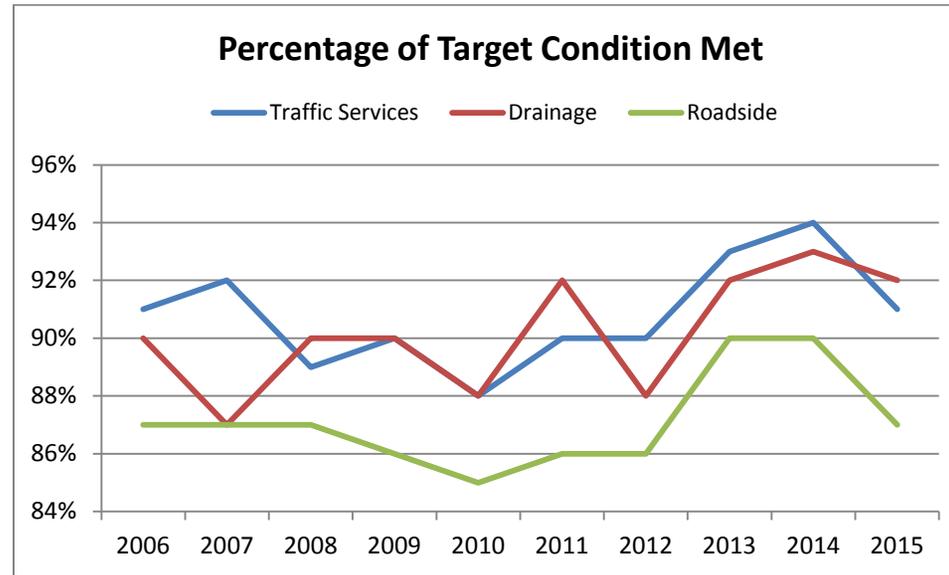
Performance Measures

Highlighted metrics are as follows:

- More than 20.7 billion vehicle miles a year are traveled on approximately 8,000 miles of the state highway system
- 62.1% of customers responding to a 2014 Oregon State University survey indicated that they were very or somewhat satisfied with the conditions of the state highway system. This is a decrease from 69.7% in 2012, 68.1% in 2010 and 62.6% in 2008.

2017–2019 Budget Narrative

- Responded to more than 90,000 highway incidents in 2015.
- The condition of maintenance of the state highway system has improved slightly over the last three years as shown on the following table.



Please see the Highway Division section for additional performance measure information.

Revenue Sources

Please see the Highway Division section for revenue sources information.

Policy Packages

Highway Maintenance: 2017–2019 Governor’s Budget includes the following Policy Option Packages.

#091	Statewide Adjustment	(\$1,772,628)	(0) Positions	(0) FTE
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2017–2019 Budget Narrative

This package represents changes to State Government Service Charges and DAS pricelist charges for services made for the Governor's Budget.

#092	Statewide AG Adjustment	(\$51,492)	(0) Positions	(0) FTE
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This package adjusts Attorney General rate from the published price list of \$198/hour to \$185/hour in the Governor's Budget.

2017–2019 Budget Narrative

Maintenance Program Essential Packages

Purpose

The Essential Packages represent changes made to the 2015-2017 budget that estimate the cost to continue legislatively approved programs into the 2017-2019 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

021 Phase-In

- The increase in the Maintenance limitation reflects the scheduling of projects adopted in the Statewide Transportation Improvement Program (STIP). The increase does not necessarily reflect a change in the number of projects in the approved STIP, just their anticipated scheduling and completion. Phase-in \$13,999,318
- Maintenance phased-in revenue and expenditures. Parks and Recreation is no longer maintaining roads and rest areas for ODOT. Phase-in \$609,552

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 3.70 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures
- Up to 13.14 percent inflation for Attorney General costs
- Up to 6.90 percent inflation for leasing of Non-Uniform Rent
- 4.10 percent inflation for non-state employees services (Professional Services and IT Related Professional Services)

060 Technical Adjustments

- Movement within and between Maintenance and State Radio Project, to align budget to actual expenditures.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Maintenance
 Cross Reference Number: 73000-100-20-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	158,817	-	-	-	158,817
Overtime Payments	-	-	242,722	-	-	-	242,722
Shift Differential	-	-	16,035	-	-	-	16,035
All Other Differential	-	-	86,164	-	-	-	86,164
Public Employees' Retire Cont	-	-	65,846	-	-	-	65,846
Pension Obligation Bond	-	-	828,302	-	-	-	828,302
Social Security Taxes	-	-	38,536	-	-	-	38,536
Unemployment Assessments	-	-	17,561	-	-	-	17,561
Mass Transit Tax	-	-	548,465	-	-	-	548,465
Vacancy Savings	-	-	(29,867)	-	-	-	(29,867)
Total Personal Services	-	-	\$1,972,581	-	-	-	\$1,972,581
Total Expenditures							
Total Expenditures	-	-	1,972,581	-	-	-	1,972,581
Total Expenditures	-	-	\$1,972,581	-	-	-	\$1,972,581
Ending Balance							
Ending Balance	-	-	(1,972,581)	-	-	-	(1,972,581)
Total Ending Balance	-	-	(\$1,972,581)	-	-	-	(\$1,972,581)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 021 - Phase - In

Cross Reference Name: Maintenance
Cross Reference Number: 73000-100-20-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Tsfr To Parks and Rec Dept	-	-	609,552	-	-	-	609,552
Total Transfers Out	-	-	\$609,552	-	-	-	\$609,552
Services & Supplies							
Agency Program Related S and S	-	-	13,999,318	-	-	-	13,999,318
Total Services & Supplies	-	-	\$13,999,318	-	-	-	\$13,999,318
Total Expenditures							
Total Expenditures	-	-	13,999,318	-	-	-	13,999,318
Total Expenditures	-	-	\$13,999,318	-	-	-	\$13,999,318
Ending Balance							
Ending Balance	-	-	(13,389,766)	-	-	-	(13,389,766)
Total Ending Balance	-	-	(\$13,389,766)	-	-	-	(\$13,389,766)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Maintenance
Cross Reference Number: 73000-100-20-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	117,948	-	-	-	117,948
Out of State Travel	-	-	393	-	-	-	393
Employee Training	-	-	22,192	-	-	-	22,192
Office Expenses	-	-	74,505	-	-	-	74,505
Telecommunications	-	-	94,074	-	-	-	94,074
State Gov. Service Charges	-	-	(5,861,519)	-	-	-	(5,861,519)
Data Processing	-	-	12,732	-	-	-	12,732
Publicity and Publications	-	-	2,537	-	-	-	2,537
Professional Services	-	-	300,883	-	-	-	300,883
IT Professional Services	-	-	20,615	-	-	-	20,615
Attorney General	-	-	91,024	-	-	-	91,024
Employee Recruitment and Develop	-	-	71,813	-	-	-	71,813
Dues and Subscriptions	-	-	2,423	-	-	-	2,423
Facilities Rental and Taxes	-	-	165,742	-	-	-	165,742
Fuels and Utilities	-	-	370,068	-	-	-	370,068
Facilities Maintenance	-	-	834,674	-	-	-	834,674
Agency Program Related S and S	-	-	4,742,110	-	-	-	4,742,110
Intra-agency Charges	-	-	734,564	-	-	-	734,564
Other Services and Supplies	-	-	128,394	-	-	-	128,394
Expendable Prop 250 - 5000	-	-	24,121	-	-	-	24,121
IT Expendable Property	-	-	55,569	-	-	-	55,569
Total Services & Supplies	-	-	\$2,004,862	-	-	-	\$2,004,862
Capital Outlay							
Office Furniture and Fixtures	-	-	4,605	-	-	-	4,605

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Maintenance
Cross Reference Number: 73000-100-20-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Telecommunications Equipment	-	-	40,747	-	-	-	40,747
Technical Equipment	-	-	7,622	-	-	-	7,622
Industrial and Heavy Equipment	-	-	14,462	-	-	-	14,462
Automotive and Aircraft	-	-	760,550	-	-	-	760,550
Data Processing Software	-	-	-	-	-	-	-
Data Processing Hardware	-	-	-	-	-	-	-
Building Structures	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	-	-	\$827,986	-	-	-	\$827,986
Special Payments							
Dist to Non-Gov Units	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	2,832,848	-	-	-	2,832,848
Total Expenditures	-	-	\$2,832,848	-	-	-	\$2,832,848
Ending Balance							
Ending Balance	-	-	(2,832,848)	-	-	-	(2,832,848)
Total Ending Balance	-	-	(\$2,832,848)	-	-	-	(\$2,832,848)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Maintenance
Cross Reference Number: 73000-100-20-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	39,406	-	-	-	39,406
Out of State Travel	-	-	5,185	-	-	-	5,185
Employee Training	-	-	28,107	-	-	-	28,107
Office Expenses	-	-	41,055	-	-	-	41,055
Telecommunications	-	-	(35,181)	-	-	-	(35,181)
Data Processing	-	-	2,592	-	-	-	2,592
Publicity and Publications	-	-	518	-	-	-	518
Professional Services	-	-	(197,940)	-	-	-	(197,940)
IT Professional Services	-	-	895,737	-	-	-	895,737
Employee Recruitment and Develop	-	-	(14,689)	-	-	-	(14,689)
Dues and Subscriptions	-	-	1,037	-	-	-	1,037
Fuels and Utilities	-	-	34,198	-	-	-	34,198
Facilities Maintenance	-	-	74,564	-	-	-	74,564
Agency Program Related S and S	-	-	(608,270)	-	-	-	(608,270)
Intra-agency Charges	-	-	93,378	-	-	-	93,378
Other Services and Supplies	-	-	80,357	-	-	-	80,357
Expendable Prop 250 - 5000	-	-	34,953	-	-	-	34,953
IT Expendable Property	-	-	45,529	-	-	-	45,529
Total Services & Supplies	-	-	\$520,536	-	-	-	\$520,536
Capital Outlay							
Telecommunications Equipment	-	-	(428,036)	-	-	-	(428,036)
Technical Equipment	-	-	(120,292)	-	-	-	(120,292)
Automotive and Aircraft	-	-	(114,277)	-	-	-	(114,277)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Maintenance
Cross Reference Number: 73000-100-20-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	142,069	-	-	-	142,069
Total Capital Outlay	-	-	(\$520,536)	-	-	-	(\$520,536)
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Maintenance
Cross Reference Number: 73000-100-20-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	(670,882)	-	-	-	(670,882)
Agency Program Related S and S	-	-	(1,101,746)	-	-	-	(1,101,746)
Total Services & Supplies	-	-	(\$1,772,628)	-	-	-	(\$1,772,628)
Total Expenditures							
Total Expenditures	-	-	(1,772,628)	-	-	-	(1,772,628)
Total Expenditures	-	-	(\$1,772,628)	-	-	-	(\$1,772,628)
Ending Balance							
Ending Balance	-	-	1,772,628	-	-	-	1,772,628
Total Ending Balance	-	-	\$1,772,628	-	-	-	\$1,772,628

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Maintenance
Cross Reference Number: 73000-100-20-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(51,492)	-	-	-	(51,492)
Total Services & Supplies	-	-	(\$51,492)	-	-	-	(\$51,492)
Total Expenditures							
Total Expenditures	-	-	(51,492)	-	-	-	(51,492)
Total Expenditures	-	-	(\$51,492)	-	-	-	(\$51,492)
Ending Balance							
Ending Balance	-	-	51,492	-	-	-	51,492
Total Ending Balance	-	-	\$51,492	-	-	-	\$51,492

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000

Cross Reference Number: 73000-100-20-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Business Lic and Fees	(63,100)	-	-	-	-	-
Federal Revenues	17,646,784	15,894,335	30,153,629	44,414,897	44,414,897	-
Charges for Services	8,231,621	-	-	-	-	-
Rents and Royalties	697,485	-	-	-	-	-
Sales Income	2,417,653	-	-	-	-	-
Other Revenues	591,765	-	-	-	-	-
Transfer In - Intrafund	412,241,321	456,683,055	456,683,055	470,867,808	470,867,808	-
Tsfr From Police, Dept of State	-	5,580,836	5,580,836	6,058,726	6,058,726	-
Transfer Out - Intrafund	-	(658,900)	(658,900)	-	-	-
Tsfr To Parks and Rec Dept	(4,080,805)	(4,407,302)	(4,407,302)	(3,797,750)	(3,797,750)	-
Total Other Funds	\$437,682,724	\$473,092,024	\$487,351,318	\$517,543,681	\$517,543,681	-

Preservation Program

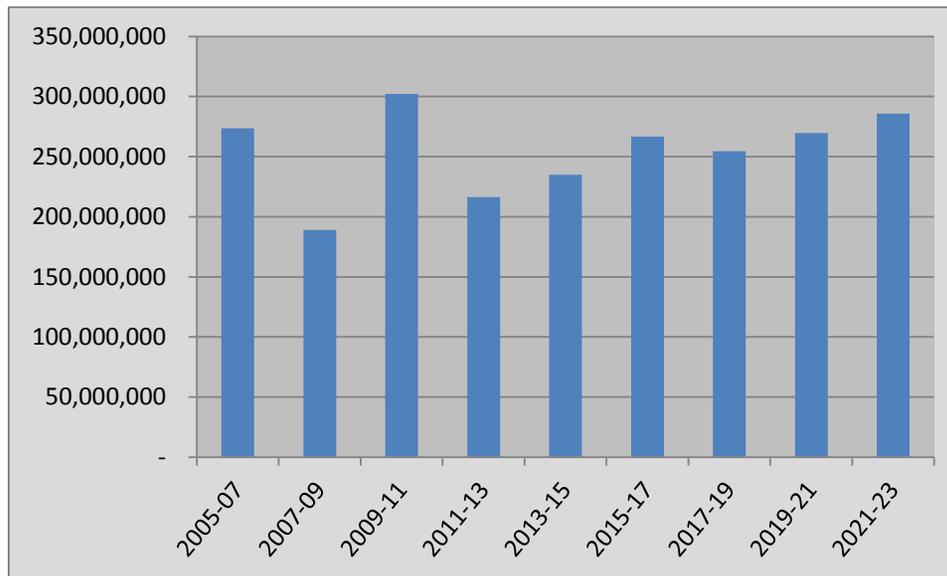
Executive Summary:

Focus Areas: A Thriving Oregon Economy Safer, Healthier Communities

Program Contact: Paul Mather, Highway Division Administrator

Positions: 115 **FTE:** 115.00

Request: \$254,424,372

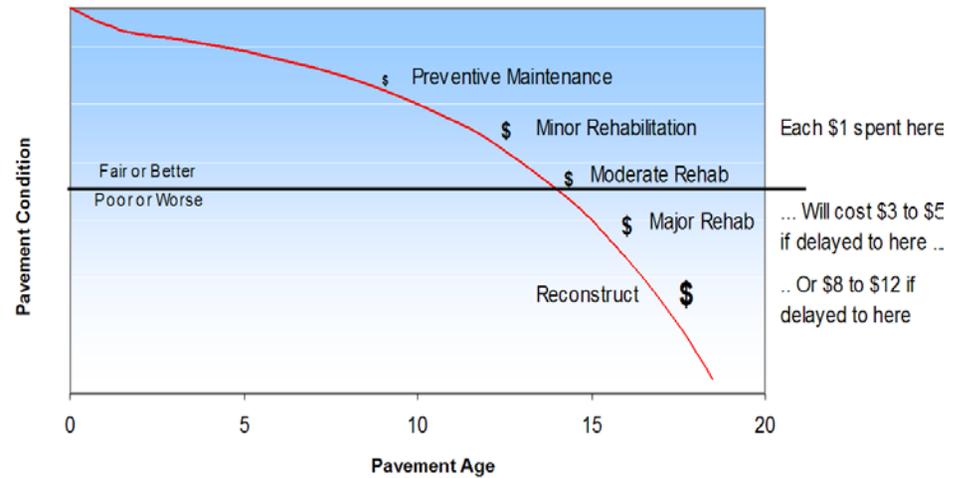


ODOT's Highway Preservation Program maintains the pavement of Oregon's highways to prevent them from becoming a threat to safe travel, from costing more to rebuild and from having a negative effect on the state's economy.

The Preservation Program preserves the pavement surface, maintains safety, and reduces maintenance costs on over 8,000 miles of Oregon highways. These highways carry more than 20 billion vehicle miles and more than 300 million tons of freight annually.

Pavement Preservation Strategy

The Pavement Preservation Program resurfaces rough and rutted pavements to preserve their structure, maintain safety, and reduce maintenance costs. Pavement usually lasts about 10 to 20 years before it reaches a point where resurfacing is needed to keep the highway smooth and safe for travel and protect the base and foundation from degradation. If resurfacing is delayed for too long, the pavement structure and underlying base materials can become excessively damaged and complete replacement (reconstruction) becomes necessary at much higher cost. The impacts of deferring maintenance on future repair costs are illustrated in the figure to the right.



Pavement Condition: Good



Pavement Condition: Poor

2017–2019 Budget Narrative

The goal of the ODOT pavement preservation program is to keep highways in the best condition possible, at the lowest cost, by taking a preventive approach to maintenance. The most cost-effective strategy is to resurface highways while they are still in “fair” or better condition, which extends pavement life at a reduced resurfacing cost. As of 2014, the overall pavement condition for state highways was 87 percent “fair or better”. Pavement condition goals are highest for the highways that carry the largest freight and traffic volumes. The program follows a workplan which sets priority by highway class, traffic volume, truck loading, and speed. The Interstate system is the highest priority followed by moderate to high traffic non-interstate highways. Highways with relatively low traffic volumes and truck loading are managed in a “maintenance only” mode at a reduced service level under the Maintenance limitation. In addition to paving, the program funding includes line item allocations to interstate signs and safety feature improvements, and non-pavement improvements are often made within preservation projects.

Recent Preservation Projects



Microsurfacing in eastern Oregon



Concrete paving on I-5 near Cottage Grove

The Oregon Transportation Plan (OTP) is the guiding long-range policy document for ODOT and sets the vision for transportation in Oregon. The OTP considers all modes and jurisdictions of Oregon’s transportation system as one integrated system and addresses the future needs of transportation in Oregon. It contains seven goals (with associated policies and strategies) that aim to guide the

2017–2019 Budget Narrative

actions, investments, and other key decisions of state and local agencies, regional and local governments, and transportation providers. The Preservation Program falls under goal two: “Managing the System – Improve the efficiency of the transportation system by optimizing operations and management. Manage transportation assets to extend their life and reduce maintenance costs.”

The Preservation Program sustains over 1,000 full-time family wage jobs annually in the private construction industry.

Issues and Trends

- At current funding levels, pavement conditions are projected to decline within the next few years.
- Pavement resurfacing treatments typically last 10 to 20 years but pavement funding in the next few years only provides for resurfacing in excess of 30 year intervals.
- Preservation investments have favored lower cost per mile resurfacing projects. Highways in very poor condition, which need extensive rehabilitation or which require costly upgrades to meet current standards, are typically too expensive to compete for limited preservation funds. Many of these highways are urban routes with high traffic volumes.
- Poor pavement surfaces—very rough texture, potholes, ruts, low friction areas, worn out striping—decrease safety and negatively impact mobility.
- Inability to resurface at the optimal time results in more costly treatments in the future.
- Preservation projects are subject to price fluctuations of oil, cement, and aggregates.
- The average age of the pavement system is advancing, which means that more of the system is nearing the end of its service life. Older pavement becomes more susceptible to damage by traffic and weather effects, particularly during the winter season, leading to higher maintenance costs.
- As pavement conditions continue to decline, funding will have to be shifted away from “proactive” maintenance to “reactive” maintenance, which is more costly in the long run.

Performance Measures

Please see the Highway Division section for performance measures.

Revenue Sources

Please see the Highway Division section for revenue sources information.

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Significant Proposed Program Changes from 2015-2017

The budget for the Preservation Program reflects the completion of the OTIA I, II and III projects.

ODOT's 2014 *Rough Roads Ahead* report shows that "higher transportation costs associated with declining pavement and bridge conditions will likely reduce Oregon's future economic growth and could cost the state an estimated 100,000 future jobs. The forecast estimates a loss of \$94 billion in cumulative Oregon Gross Domestic Product by 2035 due to higher transportation costs."

Fixing America's Surface Transportation Act (FAST Act)

FAST Act reauthorizes federal highway, transit, transportation safety, and rail programs for federal fiscal years 2016 through 2020. Federal fiscal years (FY) run October 1 – September 30. After several years of flat funding, FAST Act provides modest increases to states over the five-year life of the bill.

Policy Packages

Highway Preservation: 2017–2019 Governor's Budget includes the following Policy Option Packages.

#091	Statewide Adjustment	(\$1,081,111)	(0) Positions	(0) FTE
This package represents changes to State Government Service Charges and DAS pricelist charges for services made for the Governor's Budget.				
#092	Statewide AG Adjustment	(\$930)	(0) Positions	(0) FTE
This package adjusts Attorney General rate from the published price list of \$198/hour to \$185/hour in the Governor's Budget.				

2017–2019 Budget Narrative

Preservation Essential Packages

Purpose

The Essential Packages represent changes made to the 2015-2017 budget that estimate the cost to continue legislatively approved programs into the 2017-2019 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

022 Phase-Out

- The reduction in the Preservation limitation reflects the completion of projects adopted in the Statewide Transportation Improvement Program (STIP). The decrease does not necessarily reflect a change in the number of projects in the approved STIP, just their anticipated scheduling and completion. Phase-out (\$21,698,577)

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 3.70 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures
- Up to 13.14 percent inflation for Attorney General costs
- Up to 6.90 percent inflation for leasing of Non-Uniform Rent
- 4.10 percent inflation for non-state employees services (Professional Services and IT Related Professional Services)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Preservation
Cross Reference Number: 73000-100-25-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Overtime Payments	-	-	87,378	-	-	-	87,378
Shift Differential	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	16,680	-	-	-	16,680
Pension Obligation Bond	-	-	33,302	-	-	-	33,302
Social Security Taxes	-	-	6,684	-	-	-	6,684
Mass Transit Tax	-	-	45,874	-	-	-	45,874
Vacancy Savings	-	-	6,482	-	-	-	6,482
Total Personal Services	-	-	\$196,400	-	-	-	\$196,400
Total Expenditures							
Total Expenditures	-	-	196,400	-	-	-	196,400
Total Expenditures	-	-	\$196,400	-	-	-	\$196,400
Ending Balance							
Ending Balance	-	-	(196,400)	-	-	-	(196,400)
Total Ending Balance	-	-	(\$196,400)	-	-	-	(\$196,400)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Preservation
Cross Reference Number: 73000-100-25-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	(21,698,557)	-	-	-	(21,698,557)
Total Services & Supplies	-	-	(\$21,698,557)	-	-	-	(\$21,698,557)
Total Expenditures							
Total Expenditures	-	-	(21,698,557)	-	-	-	(21,698,557)
Total Expenditures	-	-	(\$21,698,557)	-	-	-	(\$21,698,557)
Ending Balance							
Ending Balance	-	-	21,698,557	-	-	-	21,698,557
Total Ending Balance	-	-	\$21,698,557	-	-	-	\$21,698,557

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Preservation
Cross Reference Number: 73000-100-25-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	15,069	-	-	-	15,069
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	3,945	-	-	-	3,945
Telecommunications	-	-	432	-	-	-	432
Publicity and Publications	-	-	6,408	-	-	-	6,408
Professional Services	-	-	432,102	-	-	-	432,102
Attorney General	-	-	1,644	-	-	-	1,644
Employee Recruitment and Develop	-	-	169	-	-	-	169
Dues and Subscriptions	-	-	2	-	-	-	2
Facilities Rental and Taxes	-	-	1,995	-	-	-	1,995
Fuels and Utilities	-	-	4	-	-	-	4
Facilities Maintenance	-	-	197,882	-	-	-	197,882
Agency Program Related S and S	-	-	7,435,428	-	-	-	7,435,428
Intra-agency Charges	-	-	40,364	-	-	-	40,364
Other Services and Supplies	-	-	3,138	-	-	-	3,138
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	\$8,138,582	-	-	-	\$8,138,582
Total Expenditures							
Total Expenditures	-	-	8,138,582	-	-	-	8,138,582
Total Expenditures	-	-	\$8,138,582	-	-	-	\$8,138,582

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Preservation
Cross Reference Number: 73000-100-25-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(8,138,582)	-	-	-	(8,138,582)
Total Ending Balance	-	-	(\$8,138,582)	-	-	-	(\$8,138,582)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Preservation
Cross Reference Number: 73000-100-25-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	(1,081,111)	-	-	-	(1,081,111)
Total Services & Supplies	-	-	(\$1,081,111)	-	-	-	(\$1,081,111)
Total Expenditures							
Total Expenditures	-	-	(1,081,111)	-	-	-	(1,081,111)
Total Expenditures	-	-	(\$1,081,111)	-	-	-	(\$1,081,111)
Ending Balance							
Ending Balance	-	-	1,081,111	-	-	-	1,081,111
Total Ending Balance	-	-	\$1,081,111	-	-	-	\$1,081,111

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Preservation
Cross Reference Number: 73000-100-25-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(930)	-	-	-	(930)
Total Services & Supplies	-	-	(\$930)	-	-	-	(\$930)
Total Expenditures							
Total Expenditures	-	-	(930)	-	-	-	(930)
Total Expenditures	-	-	(\$930)	-	-	-	(\$930)
Ending Balance							
Ending Balance	-	-	930	-	-	-	930
Total Ending Balance	-	-	\$930	-	-	-	\$930

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 101 - Transportation Funding

Cross Reference Name: Preservation
Cross Reference Number: 73000-100-25-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Revenues	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Agency Program Related S and S	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000

Cross Reference Number: 73000-100-25-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Federal Revenues	204,430,089	143,366,169	143,366,169	216,796,148	216,796,147	-
Transfer In - Intrafund	30,370,090	124,974,531	124,974,531	37,910,838	37,910,838	-
Transfer In Other	-	193,291	193,291	799,428	799,428	-
Transfer Out - Intrafund	-	(1,215)	(1,215)	-	-	-
Total Other Funds	\$234,800,179	\$268,532,776	\$268,532,776	\$255,506,414	\$255,506,413	-

2017–2019 Budget Narrative

Bridge Program

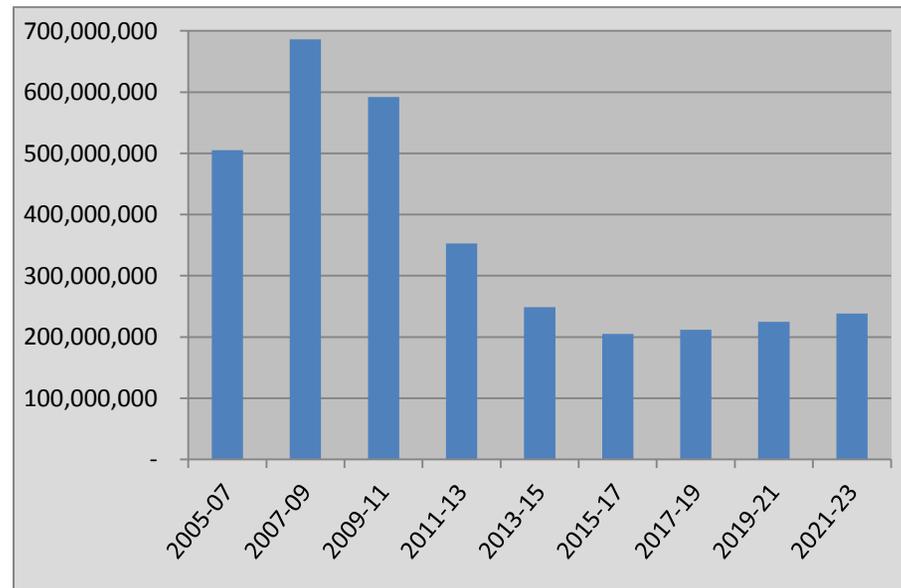
Executive Summary:

Focus Areas: A Thriving Oregon Economy Safer, Healthier Communities

Program Contact: Paul Mather, Highway Division Administrator

Positions: 116 **FTE:** 116.00

Request: \$269,842,593



The Bridge program is responsible for the inspection, preservation, design standards, load capacity evaluation, and asset management of more than 2,700 highway bridges, overcrossings, railroad undercrossings, tunnels and other structural elements. This work directly benefits the state's economy by extending the life expectancy of bridges, reducing the number of high risk bridges (those with weight restrictions, timber members, steel fatigue cracks, or flooding deficiencies), and limiting detours around structurally deficient bridges¹.

¹ A condition rating used by the Federal Highway Administration (FHWA) to indicate deteriorated physical conditions of a bridge's structural elements and reduced load capacity.

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Candidate projects that will rebuild or extend the service life of an existing bridge (including replacement) are identified through the use of the Bridge Management System (BMS) and stakeholder input. The Bridge Management System is also used to store inventory and condition data and to analyze and predict performance measurement goals, system conditions and needs. Routine bridge inspections are performed every two years as well as periodic in-depth inspections for special structures such as fracture critical bridges, bridges prone to fatigue cracking, timber members, underwater features subject to scour, coastal bridges and tunnels, and provide much of the information for the BMS. Selected bridges with unusual distress or load capacity reductions are monitored using advanced structural health monitoring instrumentation and non-destructive evaluation equipment. Data from the BMS is used to develop programs for the Statewide Transportation Improvement Program (STIP) and the Major Bridge Maintenance program using an iterative process of problem identification, alternative solution development, cost estimates, vetting with stakeholders and use of a project ranking system. The draft 2018-21 program is being developed using a new project assessment method that compares the benefits of bridge projects together with pavement preservation projects that is being evaluated in comparison to the traditional separate program prioritization methods.

Bridge Preservation Strategy

In early 2011, ODOT revised its strategy for bridge preservation activities to include the following:

- Protection of high value coastal, historic, major river crossings and border structures by acting before cost becomes prohibitive
- Use of Practical Design and funding of basic bridge rehabilitation projects and rare replacements with bridge program funding
- Giving priority to maintaining the highest priority freight corridors
- Developing a bridge preventive maintenance program to extend the service life of decks and other components
- Continue to raise awareness of the lack of seismic preparation
- Bring Structurally Deficient (SD) bridges to Fair Condition using partial rehabilitation
- Leverage other programs where possible to do additional bridge preservation on the system
- Continue use of bridge inspection, health monitoring and improved deterioration prediction

High Value Bridge Preservation

There is a small number of Oregon bridges that ODOT is attempting to maintain indefinitely. It is anticipated that maintenance of these valuable and large structures will require an increasing share of Bridge Program funding as overall funding levels decline. These bridges include the historic coastal bridges designed by Conde B. McCullough. These are exceptional bridges, and as a matter of policy, ODOT has chosen functional obsolescence and high maintenance costs as a fair trade-off for preserving these priceless assets. Many other large Oregon bridges are simply beyond program resources to replace. Priority activities include bridge painting and use of special anti-corrosion methods and systems. In addition to preserving Oregon's historic bridges, we have border bridge obligations for

2017–2019 Budget Narrative

shared maintenance and repair costs with Washington and Idaho for bridges connecting these states to protect the overall economic value of Interstate transport of goods and services.

Freight Route Bridges

Freight mobility has been a key driver for the bridge program since the inception of the corridor-based OTIA III program, which addressed the needs of “through” movements of truck freight over the past decade. Current ODOT strategy gives priority to maintaining the highest priority freight corridors to ensure efficient freight movement. Over the next decades, it will become increasingly difficult to maintain the remaining large inventory of Interstate-era concrete bridges on important freight routes in sufficiently good condition to meet anticipated demands. Many of the bridges constructed in the 1950s and 1960s were designed for loads weighing much less than allowed by state law since the mid-1980s. It is not cost effective to preserve those bridges with weaker elements. However, there is currently no funding to begin the process of replacing them. This creates the potential of widespread freight restrictions in 20 to 30 years.

Recent Bridge Projects



Columbia River (Astoria-Megler), Clatsop County



Umatilla River (Hinkle), Umatilla County

2017–2019 Budget Narrative

While rail, marine, and air transportation all play a major role in the economy, highways are particularly important because most freight moves by highway at some point. Maintaining freight mobility on highways is absolutely crucial to the health of the businesses—from high-tech and manufacturing to farming and timber—that form the backbone of Oregon’s economy.

Oregon is the ninth most trade-dependent state in the nation, which underscores the need for maintaining, preserving and strategically improving transportation infrastructure and services to assist the Oregon businesses market be competitive.

ODOT’s *2003 Economic and Bridge Options Report* showed that “If bridges are allowed to deteriorate to load limits of 80,000 lbs. (for example) the state faces a potential reduction in future productivity of \$14 billion and 16,000 jobs. If bridge weight limits drop to 64,000 lbs., the loss of future productivity could be \$123 billion and 88,000 jobs.”

This program fosters coordination at all levels of government and the creation of positive public-private partnerships to provide infrastructure by

- Leveraging investments, incentivizing actions, and coordinating agencies at state, regional and local levels to maximize resources
- Increasing the long-term average of federal, state, local and private investment in local transportation, water and sewer infrastructure to meet or exceed the long-term growth rate in the state’s population
- Identifying infrastructure (including transportation) needs, creating a “pipeline” of projects to fund, and developing new methods of funding projects.

The program’s success in achieving these outcomes is evidenced by the OTIA bridge delivery program. 271 bridges have been replaced or repaired by OTIA.

By maintaining freight mobility on the Interstate 5 corridor as well as other important state and regional routes, the program plays a vital role in preserving the competitiveness of Oregon’s trade-dependent economy and benefiting the entire West Coast and the nation.

Issues and Trends

Aging Bridges –The service life of a bridge, though long, is not forever. No series of continued repairs, no matter how well timed, can extend the life of a bridge indefinitely. Eventually, all bridges will need to be replaced. Design standards have changed over time to address the heavier, longer loads of today’s freight shippers, increased traffic volumes, and the higher vehicle speeds that result in greater impact loading. More than one-third of the state’s bridges are over 50 years old. This means that a large number are nearing

2017–2019 Budget Narrative

the end of their design life, and they were built to standards and designs that are no longer valid for current and future traffic needs. These bridges require extensive rehabilitation, or in certain cases, replacement.

Because of demands on the transportation system for maintenance, preservation and modernization, many of Oregon's bridges have had to be maintained in service long after an ideal period for replacement. If bridge needs are not addressed in a timely manner, ODOT must consider weight restrictions to ensure public safety. These weight restrictions can make it more difficult to deliver goods to Oregon's communities and higher shipping costs and delays may result. The impact of weight restrictions on freight movements and the Oregon economy were primary drivers in the OTIA III Bridge Program. Although gains have been made, OTIA III did not provide long-term sustainable funding for bridges.

Cusp Bridges – During the 20 Year Bridge Needs Study, a large number of bridges on the cusp of becoming structurally deficient were identified. These bridges are one point, on a 10 point bridge condition scale, from classification as structurally deficient, based on federal guidelines. We assume that without intervention, all of these bridges are likely to become structurally deficient over a twenty year period. Because of the large “bubble” of bridges constructed during the 1950s and 60s, our most current forecasts indicate a large increase in bridge needs beginning in the 2020s. These needs will continue to increase through the 30s and 40s and begin to taper in the 2050s with adequate funding to address the problem. Although Oregon bridges are considered safe (if load restriction signs are obeyed), there are a large number of bridges with critical and near-critical conditions whose service life have been extended beyond a normal time period because of long standing inadequate funding for bridges. Those bridges demand vigilance and dedication of inspectors and maintenance personnel to maintain safe conditions.

Seismic Considerations - In late 2009, ODOT completed a report on the seismic vulnerability of Oregon state highway bridges. The report indicates that in a large Cascadia Subduction Zone earthquake ODOT bridges will likely impair transportation mobility along Highway 101, on all routes between the coast and valley, and sections of Interstate 5, and may experience over \$1 billion in damage and \$350 billion loss in gross state product over 10 years. At ODOT's current pace of seismic bridge improvements, it would take over 200 years to strengthen some 900 seismically vulnerable bridges. ODOT has developed priority lifeline routes, to aid in prioritizing future infrastructure resilience investments. Strategic retrofit of state highway bridges has not been included and is not envisioned as part of the Bridge Program due to limited funding and the number of serious structural issues in the current inventory. An increase in the current Bridge Program of \$40 million per year for 10 years would be needed to secure the highest priority Tier 1, Phase 1 routes so they would be usable shortly after a major seismic event. An investment of \$100 million for 30 years would be needed to secure Tier 1-3 routes that would provide a well-connected State Highway system that could greatly increase Oregon's resiliency for both rescue and recovery after a major seismic event.

2017–2019 Budget Narrative

Performance Measures

Please see the Highway Division section for performance measure information.

Revenue Sources

Please see the Highway Division section for revenue sources information.

Significant Proposed Program Changes from 2015-2017

The budget for the Bridge Program reflects the completion of the OTIA III projects and a return to the base level of funding. There is a small portion of OTIA III projects that will pay out in the first part of the 2017–19 biennium.

ODOT's 2014 *Rough Roads Ahead* report shows that "Higher transportation costs associated with declining pavement and bridge conditions will likely reduce Oregon's future economic growth and could cost the state an estimated 100,000 future jobs. The forecast estimates a loss of \$94 billion in cumulative Oregon Gross Domestic Product by 2035 due to higher transportation costs.

Fixing America's Surface Transportation Act (FAST Act)

FAST Act reauthorizes federal highway, transit, transportation safety, and rail programs for federal fiscal years 2016 through 2020. Federal fiscal years (FY) run October 1 – September 30. After several years of flat funding, FAST Act provides modest increases to states over the five-year life of the bill.

Policy Packages

Highway Bridge: 2017–2019 Governor's Budget includes the following Policy Option Packages.

#090	Analyst Adjustment	\$58,741,239	(0) Positions	(0) FTE
Due to the timing of payout and highway projects, the agency was able to use federal funds on projects that were originally planned for state funds.				
#091	Statewide Adjustment	(\$878,424)	(0) Positions	(0) FTE
This package represents changes to State Government Service Charges and DAS pricelist charges for services made for the Governor's Budget.				

2017–2019 Budget Narrative

#092 Statewide AG Adjustment

(\$2,924)

(0) Positions

(0) FTE

This package adjusts Attorney General rate from the published price list of \$198/hour to \$185/hour in the Governor's Budget.

2017–2019 Budget Narrative

Bridge Program Essential Packages

Purpose

The Essential Packages represent changes made to the 2015-2017 budget that estimate the cost to continue legislatively approved programs into the 2017-2019 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

022 Phase-Out

- The reduction in the Bridge limitation is to align the program to construction payout schedules of projects adopted in the Statewide Transportation Improvement Program (STIP). The decrease does not necessarily reflect a change in the number of projects in the approved STIP, just their anticipated scheduling and completion. Phase-out (\$1,945,367)

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 3.70 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures
- Up to 13.14 percent inflation for Attorney General costs
- Up to 6.90 percent inflation for leasing of Non-Uniform Rent
- 4.10 percent inflation for non-state employees services (Professional Services and IT Related Professional Services)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Bridge
Cross Reference Number: 73000-100-30-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	46,958	-	-	-	46,958
Shift Differential	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	8,964	-	-	-	8,964
Pension Obligation Bond	-	-	12,041	-	-	-	12,041
Social Security Taxes	-	-	3,592	-	-	-	3,592
Unemployment Assessments	-	-	-	-	-	-	-
Mass Transit Tax	-	-	40,709	-	-	-	40,709
Vacancy Savings	-	-	26,590	-	-	-	26,590
Total Personal Services	-	-	\$138,854	-	-	-	\$138,854
Total Expenditures							
Total Expenditures	-	-	138,854	-	-	-	138,854
Total Expenditures	-	-	\$138,854	-	-	-	\$138,854
Ending Balance							
Ending Balance	-	-	(138,854)	-	-	-	(138,854)
Total Ending Balance	-	-	(\$138,854)	-	-	-	(\$138,854)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Bridge
Cross Reference Number: 73000-100-30-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	(1,945,367)	-	-	-	(1,945,367)
Total Services & Supplies	-	-	(\$1,945,367)	-	-	-	(\$1,945,367)
Total Expenditures							
Total Expenditures	-	-	(1,945,367)	-	-	-	(1,945,367)
Total Expenditures	-	-	(\$1,945,367)	-	-	-	(\$1,945,367)
Ending Balance							
Ending Balance	-	-	1,945,367	-	-	-	1,945,367
Total Ending Balance	-	-	\$1,945,367	-	-	-	\$1,945,367

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Bridge
Cross Reference Number: 73000-100-30-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	22,591	-	-	-	22,591
Out of State Travel	-	-	394	-	-	-	394
Employee Training	-	-	1,825	-	-	-	1,825
Office Expenses	-	-	2,970	-	-	-	2,970
Telecommunications	-	-	1,880	-	-	-	1,880
Data Processing	-	-	29	-	-	-	29
Publicity and Publications	-	-	1,109	-	-	-	1,109
Professional Services	-	-	4,301,432	-	-	-	4,301,432
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	5,169	-	-	-	5,169
Employee Recruitment and Develop	-	-	3,529	-	-	-	3,529
Dues and Subscriptions	-	-	13	-	-	-	13
Facilities Rental and Taxes	-	-	19,931	-	-	-	19,931
Fuels and Utilities	-	-	1,545	-	-	-	1,545
Facilities Maintenance	-	-	139,683	-	-	-	139,683
Agency Program Related S and S	-	-	2,403,670	-	-	-	2,403,670
Intra-agency Charges	-	-	70,597	-	-	-	70,597
Other Services and Supplies	-	-	9,449	-	-	-	9,449
Expendable Prop 250 - 5000	-	-	38	-	-	-	38
IT Expendable Property	-	-	1,207	-	-	-	1,207
Total Services & Supplies	-	-	\$6,987,061	-	-	-	\$6,987,061

Capital Outlay

Data Processing Software	-	-	-	-	-	-	-
Data Processing Hardware	-	-	-	-	-	-	-

Agency Request
2017-19 Biennium

Governor's Budget
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Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Bridge
Cross Reference Number: 73000-100-30-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	6,987,061	-	-	-	6,987,061
Total Expenditures	-	-	\$6,987,061	-	-	-	\$6,987,061
Ending Balance							
Ending Balance	-	-	(6,987,061)	-	-	-	(6,987,061)
Total Ending Balance	-	-	(\$6,987,061)	-	-	-	(\$6,987,061)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Bridge
Cross Reference Number: 73000-100-30-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Beginning Balance							
Beginning Balance Adjustment	-	-	9,159,419	-	-	-	9,159,419
Total Beginning Balance	-	-	\$9,159,419	-	-	-	\$9,159,419
Revenues							
Federal Revenues	-	-	37,434,778	-	-	-	37,434,778
Transfer In Other	-	-	12,147,043	-	-	-	12,147,043
Total Revenues	-	-	\$49,581,821	-	-	-	\$49,581,821
Services & Supplies							
Agency Program Related S and S	-	-	58,741,239	-	-	-	58,741,239
Total Services & Supplies	-	-	\$58,741,239	-	-	-	\$58,741,239
Total Expenditures							
Total Expenditures	-	-	58,741,239	-	-	-	58,741,239
Total Expenditures	-	-	\$58,741,239	-	-	-	\$58,741,239
Ending Balance							
Ending Balance	-	-	1	-	-	-	1
Total Ending Balance	-	-	\$1	-	-	-	\$1

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Bridge
Cross Reference Number: 73000-100-30-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	(878,424)	-	-	-	(878,424)
Total Services & Supplies	-	-	(\$878,424)	-	-	-	(\$878,424)
Total Expenditures							
Total Expenditures	-	-	(878,424)	-	-	-	(878,424)
Total Expenditures	-	-	(\$878,424)	-	-	-	(\$878,424)
Ending Balance							
Ending Balance	-	-	878,424	-	-	-	878,424
Total Ending Balance	-	-	\$878,424	-	-	-	\$878,424

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Bridge
Cross Reference Number: 73000-100-30-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(2,924)	-	-	-	(2,924)
Total Services & Supplies	-	-	(\$2,924)	-	-	-	(\$2,924)
Total Expenditures							
Total Expenditures	-	-	(2,924)	-	-	-	(2,924)
Total Expenditures	-	-	(\$2,924)	-	-	-	(\$2,924)
Ending Balance							
Ending Balance	-	-	2,924	-	-	-	2,924
Total Ending Balance	-	-	\$2,924	-	-	-	\$2,924

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000

Cross Reference Number: 73000-100-30-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Federal Revenues	145,768,269	135,970,543	135,970,543	166,596,814	204,031,592	-
Transfer In - Intrafund	102,774,740	64,526,021	64,526,021	30,345,116	30,345,116	-
Transfer In Other	-	5,615,585	5,615,585	15,040,772	27,187,815	-
Transfer Out - Intrafund	-	(3,821)	(3,821)	-	-	-
Total Other Funds	\$248,543,009	\$206,108,328	\$206,108,328	\$211,982,702	\$261,564,523	-

Highway Safety and Operations Program

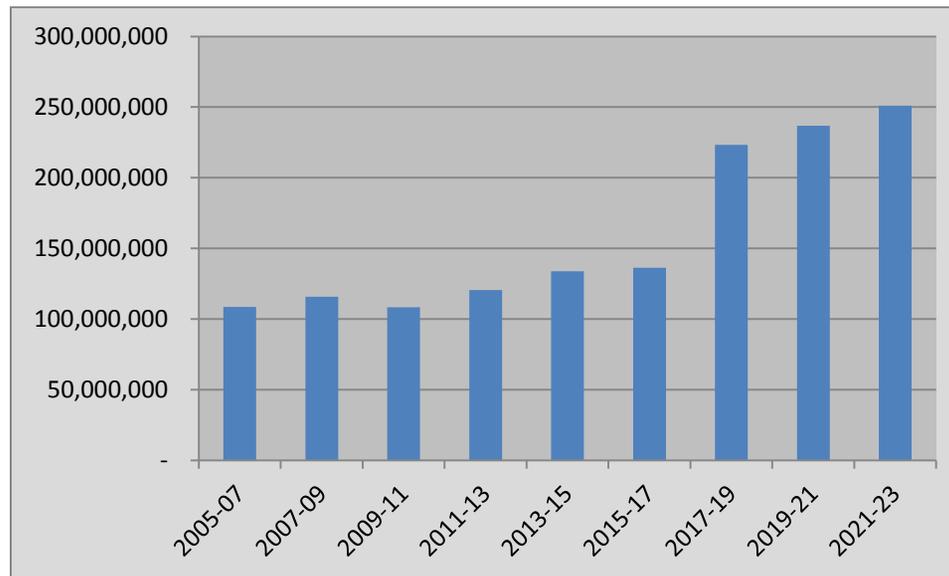
Executive Summary:

Focus Areas: Safer, Healthier Communities A Thriving Oregon Economy

Program Contact: Paul Mather, Highway Division Administrator

Positions: 180 **FTE:** 178.79

Request: \$223,286,869



The Highway Safety and Operations Program is comprised of two separate programs – Highway Safety and Highway Operations. The primary purpose of ODOT’s Highway Safety Program is to reduce the number of fatal and serious injury crashes that occur on the state system. The primary purpose of ODOT’s Highway Operations Program is to improve the safety and efficiency of the transportation system through operational improvements and enhanced system management.

Safety and Operations Strategy

ODOT's Highway Safety Program is focused on reducing the number of fatal and serious injury crashes that occur on the state system. The program includes several system management tools that help guide and prioritize how public investments are made to improve traffic safety and reduce the potential for crashes. The Highway Safety Improvement Program provides for infrastructure improvements at high crash locations and systemic relatively low cost and cost effective countermeasures on target highway segments or intersections with a history of crashes. The Safety Priority Index System (SPIS) is the primary tool used for the identification of possible safety problems. The SPIS is a method developed by ODOT for identifying and scoring safety problem locations on state highways. SPIS identifies crash history in 0.10 mile segments on state highways. SPIS scores are developed based on crash frequency (25 percent), severity (50 percent) and rate (25 percent). A prioritized list is created for each Region (the top 5 percent of statewide SPIS sites) and is provided to the Regions annually for analysis and possible corrective action.

The primary purpose of ODOT's Highway Operations Program is to improve the safety and efficiency of the transportation system. ODOT accomplishes this through implementing strategies, tools and projects that optimize the operation and management of the system. Operations solutions provide a cost effective approach to meet the challenge presented by increased demands on the system coupled with increasing constraints on available funding. Response from the public shows strong support for continued and expanded use of Operations Program system efficiency tools. The key components of the Operations Program include traffic signals, signs, roadway lighting, Intelligent Transportation Systems (ITS), and landslide and rockfall mitigation. In addition to these project areas, the Highway Operations Program funds Transportation Operations Centers; ODOT's dedicated incident response staff; management and operations of intelligent transportation systems infrastructure; Transportation Demand Management; and services such as the TripCheck traveler information system.

Recent Operations Projects



Salt Creek Tunnel:
Variable Message Signs help convey road conditions to travelers



Lane Blocking Car Crash:
Incident Response helps travelers be aware of crashes and other road closures

The Transportation Safety Action Plan states the objective in terms of a reduced traffic fatality rate..

While our progress has been significant, motor vehicle deaths continue to be the leading cause of death for persons under age 35 and account for millions of dollars in health care and other costs each year. While we can continue to expect moderate progress with the programs in place, a systemic effort with relatively low cost investments can help drive down the numbers with a significant saving of lives and dollars.

2017–2019 Budget Narrative

The highway operations activities funded through the Highway Operations Program encompass many different project types and activities that inform the traveler, respond to disruptions to the system created by highway incidents and weather events, improve safety and traffic flow, and reduce the risk to highway users associated with landslides and rockfall. Tools on Oregon highways such as traffic signals, ramp meters, incident management programs, and Intelligent Transportation System (ITS) projects such as traveler information services, among many others, make the existing system both safer and more efficient.

Issues and Trends

- The Safety Program faces significant challenges for further improving highway safety in Oregon. Although the 2014 fatality rate was one of the lowest since 2008, the number of fatalities increased more than 25% in 2015. Initial data indicates driving under the influence, speeding, distracted driving, and road departure all increased. While safety improvements in highway infrastructure can do little to change driver's behavior, the continued focused investment will reduce the occurrence of fatalities and serious injuries resulting from poor driver behaviors. The challenge is to provide cost effective solutions for the many areas of safety needs.
- ODOT transformed its Safety program to address safety needs on all public roads in Oregon and created the All Roads Transportation Safety (ARTS) program. Working collaboratively with local road jurisdictions (cities, counties, MPO's and tribes) ODOT is expecting to increase awareness of safety on all roads, promote best practices for infrastructure safety, compliment behavioral safety efforts and focus limited resources to reduce fatal and serious injury crashes in the state of Oregon. The common purpose is to achieve the greatest reduction of fatalities and serious injuries through a data driven process that is blind to road jurisdiction.
- Oregon's transportation system will need to accommodate a 41 percent increase in population and an 80 percent increase in freight traffic by 2030. This will occur in an environment where revenue will continue to fall short of what is needed to maintain the existing highway system. Without innovative solutions, congestion can be expected to continue to increase on Oregon highways impacting the state's economic competitiveness. The activities within the Operations Program are designed to enhance the safety and efficiency of our existing transportation infrastructure and are part of national and ODOT strategies to effectively address transportation problems and respond to funding shortfalls.
- Investments in Operations activities improve efficiency by providing travel condition information to the public; signal, sign, and illumination improvements; improved incident management; and mitigation of slide and rockfall hazards. Operations activities reduce congestion and improve air quality through signal coordination, improved signal timing, ramp metering, incident management and traveler information systems. Reductions in vehicle miles traveled and one-person commutes are achieved through transportation demand management strategies. Slide and rockfall projects help to preserve the system and reduce the risk to the public from slide and rockfall hazards.

2017–2019 Budget Narrative

- While operations improvements are cost effective solutions for managing and operating the transportation system, they do result in additional features that gradually increase maintenance and operating costs. As features are added, additional maintenance resources are required, and to support advanced technology features, staff with specialized skills are needed.

Performance Measures

Please see the Highway Division section for performance measure information.

Revenue Sources

Please see the Highway Division section for revenue sources information.

Significant Proposed Program Changes from 2015-2017

The budget for the Safety and Operations program does reflect an increase. This is not an increased level of commitment to Safety and Operational goals; rather it is a reflection of construction payout expected within the next two-year cycle.

Fixing America’s Surface Transportation Act (FAST Act)

FAST Act reauthorizes federal highway, transit, transportation safety, and rail programs for federal fiscal years 2016 through 2020. Federal fiscal years (FY) run October 1 – September 30. After several years of flat funding, FAST Act provides modest increases to states over the five-year life of the bill.

Policy Packages

Highway Safety & Operations: 2017–2019 Governor’s Budget includes the following Policy Option Packages.

#091	Statewide Adjustment	(\$881,529)	(0) Positions	(0) FTE
This package represents changes to State Government Service Charges and DAS pricelist charges for services made for the Governor’s Budget.				
#092	Statewide AG Adjustment	(\$19,285)	(0) Positions	(0) FTE
This package adjusts Attorney General rate from the published price list of \$198/hour to \$185/hour in the Governor’s Budget.				

Highway Safety and Operations Program Essential Packages

Purpose

The Essential Packages represent changes made to the 2015-2017 budget that estimate the cost to continue legislatively approved programs into the 2017-2019 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

020 Phase-In / Phase-Out

- The increase in the Safety & Operations limitation reflects the scheduling of projects adopted in the Statewide Transportation Improvement Program (STIP). The increase does not necessarily reflect a change in the number of projects in the approved STIP, just their anticipated scheduling and completion. Phase-in \$77,288,613
- Phase-out for one-time COP costs from SB 5507 for the Capital Construction \$35 million GO bond issuance. Phase-out: (\$475,000)

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 3.70 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures
- Up to 13.14 percent inflation for Attorney General costs
- Up to 6.90 percent inflation for leasing of Non-Uniform Rent
- 4.10 percent inflation for non-state employees services (Professional Services and IT Related Professional Services)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	22,275	-	-	-	22,275
Shift Differential	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	4,252	-	-	-	4,252
Pension Obligation Bond	-	-	280,192	-	-	-	280,192
Social Security Taxes	-	-	1,704	-	-	-	1,704
Unemployment Assessments	-	-	-	-	-	-	-
Mass Transit Tax	-	-	58,114	-	-	-	58,114
Vacancy Savings	-	-	(79,489)	-	-	-	(79,489)
Total Personal Services	-	-	\$287,048	-	-	-	\$287,048
Total Expenditures							
Total Expenditures	-	-	287,048	-	-	-	287,048
Total Expenditures	-	-	\$287,048	-	-	-	\$287,048
Ending Balance							
Ending Balance	-	-	(287,048)	-	-	-	(287,048)
Total Ending Balance	-	-	(\$287,048)	-	-	-	(\$287,048)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 021 - Phase - In

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	77,288,613	-	-	-	77,288,613
Total Services & Supplies	-	-	\$77,288,613	-	-	-	\$77,288,613
Total Expenditures							
Total Expenditures	-	-	77,288,613	-	-	-	77,288,613
Total Expenditures	-	-	\$77,288,613	-	-	-	\$77,288,613
Ending Balance							
Ending Balance	-	-	(77,288,613)	-	-	-	(77,288,613)
Total Ending Balance	-	-	(\$77,288,613)	-	-	-	(\$77,288,613)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other COI Costs	-	-	(475,000)	-	-	-	(475,000)
Total Services & Supplies	-	-	(\$475,000)	-	-	-	(\$475,000)
Total Expenditures							
Total Expenditures	-	-	(475,000)	-	-	-	(475,000)
Total Expenditures	-	-	(\$475,000)	-	-	-	(\$475,000)
Ending Balance							
Ending Balance	-	-	475,000	-	-	-	475,000
Total Ending Balance	-	-	\$475,000	-	-	-	\$475,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	10,838	-	-	-	10,838
Out of State Travel	-	-	103	-	-	-	103
Employee Training	-	-	1,021	-	-	-	1,021
Office Expenses	-	-	7,353	-	-	-	7,353
Telecommunications	-	-	35,017	-	-	-	35,017
Data Processing	-	-	1,497	-	-	-	1,497
Publicity and Publications	-	-	1,343	-	-	-	1,343
Professional Services	-	-	430,006	-	-	-	430,006
IT Professional Services	-	-	128,550	-	-	-	128,550
Attorney General	-	-	34,091	-	-	-	34,091
Employee Recruitment and Develop	-	-	1,019	-	-	-	1,019
Dues and Subscriptions	-	-	92	-	-	-	92
Facilities Rental and Taxes	-	-	8,018	-	-	-	8,018
Fuels and Utilities	-	-	11,254	-	-	-	11,254
Facilities Maintenance	-	-	57,448	-	-	-	57,448
Agency Program Related S and S	-	-	3,151,470	-	-	-	3,151,470
Intra-agency Charges	-	-	24,363	-	-	-	24,363
Other Services and Supplies	-	-	13,086	-	-	-	13,086
Expendable Prop 250 - 5000	-	-	99	-	-	-	99
IT Expendable Property	-	-	3,909	-	-	-	3,909
Total Services & Supplies	-	-	\$3,920,577	-	-	-	\$3,920,577

Capital Outlay

Technical Equipment	-	-	-	-	-	-	-
Automotive and Aircraft	-	-	-	-	-	-	-

____ Agency Request
2017-19 Biennium

Governor's Budget
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____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Data Processing Software	-	-	593	-	-	-	593
Data Processing Hardware	-	-	22,638	-	-	-	22,638
Land and Improvements	-	-	-	-	-	-	-
Building Structures	-	-	1,593	-	-	-	1,593
Other Capital Outlay	-	-	2,237	-	-	-	2,237
Total Capital Outlay	-	-	\$27,061	-	-	-	\$27,061
Special Payments							
Dist to Cities	-	-	-	-	-	-	-
Dist to Counties	-	-	-	-	-	-	-
Dist to Other Gov Unit	-	-	2,692	-	-	-	2,692
Dist to Non-Gov Units	-	-	-	-	-	-	-
Other Special Payments	-	-	-	-	-	-	-
Spc Pmt to Police, Dept of State	-	-	-	-	-	-	-
Spc Pmt to OR University System	-	-	-	-	-	-	-
Total Special Payments	-	-	\$2,692	-	-	-	\$2,692
Total Expenditures							
Total Expenditures	-	-	3,950,330	-	-	-	3,950,330
Total Expenditures	-	-	\$3,950,330	-	-	-	\$3,950,330

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(3,950,330)	-	-	-	(3,950,330)
Total Ending Balance	-	-	(\$3,950,330)	-	-	-	(\$3,950,330)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	(881,529)	-	-	-	(881,529)
Total Services & Supplies	-	-	(\$881,529)	-	-	-	(\$881,529)
Total Expenditures							
Total Expenditures	-	-	(881,529)	-	-	-	(881,529)
Total Expenditures	-	-	(\$881,529)	-	-	-	(\$881,529)
Ending Balance							
Ending Balance	-	-	881,529	-	-	-	881,529
Total Ending Balance	-	-	\$881,529	-	-	-	\$881,529

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(19,285)	-	-	-	(19,285)
Total Services & Supplies	-	-	(\$19,285)	-	-	-	(\$19,285)
Total Expenditures							
Total Expenditures	-	-	(19,285)	-	-	-	(19,285)
Total Expenditures	-	-	(\$19,285)	-	-	-	(\$19,285)
Ending Balance							
Ending Balance	-	-	19,285	-	-	-	19,285
Total Ending Balance	-	-	\$19,285	-	-	-	\$19,285

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000

Cross Reference Number: 73000-100-40-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Federal Revenues	105,337,169	92,959,734	94,496,521	168,751,888	168,751,888	-
Transfer In - Intrafund	28,507,206	41,703,831	41,703,831	50,040,909	50,040,909	-
Transfer In Other	-	336,240	336,240	5,394,886	5,394,886	-
Transfer Out - Intrafund	-	(25,203)	(25,203)	-	-	-
Total Other Funds	\$133,844,375	\$134,974,602	\$136,511,389	\$224,187,683	\$224,187,683	-

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2017–2019 Budget Narrative

Modernization Program

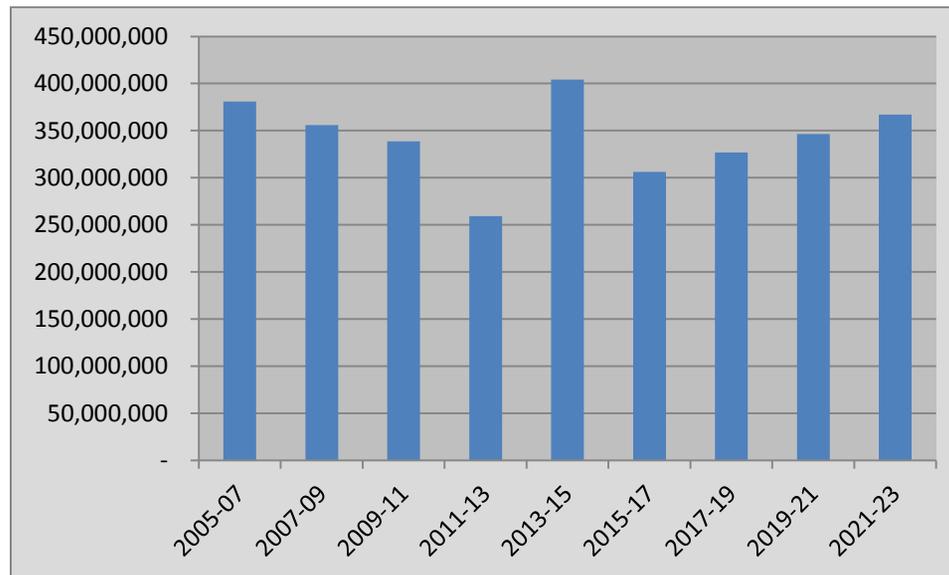
Executive Summary:

Focus Areas: A Thriving Oregon Economy Safer, Healthier Communities

Program Contact: Paul Mather, Highway Division Administrator

Positions: 169 **FTE:** 168.50

Request: \$325,353,416



The intent of the Modernization Program (ORS 366.507) is to enhance or expand the transportation system in order to facilitate economic development, reduce congestion and improve safety. This program is also called the Enhance Program.

2017–2019 Budget Narrative

Modernization Program Strategy

The state highway system provides access to intrastate, interstate and international markets for traded sector goods and also provides critical linkages between communities around the state and the domestic and international markets served by our airports, marine terminals and rail lines. The Modernization Program improves the capacity and operations of the highway system to reduce congestion and serve transportation demand more efficiently by building new bike lanes, travel lanes and sidewalks to serve development and provide access to and from businesses and intermodal facilities. This program is also the source of funding for the Immediate Opportunity Fund (IOF), in partnership with Business Oregon, which provides grants to communities that affirm job retention and job creation opportunities.

The Oregon Department of Transportation administers funding dedicated to this program and contracts with private sector companies to deliver the improvements. Project cost factors for the program include the cost of raw materials such as fuel, asphalt, and steel. If the project requires additional property for the expansion or relocation of a facility, right-of-way can also be a substantial portion of project cost. ODOT estimates that, in addition to the economic benefits of a more efficient transportation system, for every million dollars invested the program creates or sustains 10.1 jobs.

The project selection process for the Enhance program is developed with statewide stakeholders and approved by the Oregon Transportation Commission (OTC) per ORS 184.621. The process is updated as needed in consultation with the Statewide Transportation Improvement Program (STIP) Stakeholder Committee, and other stakeholders. The evaluation of projects considers specific project benefits related to mobility, safety, accessibility, benefits to state-owned facilities, economic vitality, environmental stewardship, land use and growth management, livability, equity, and funding.

Recent Modernization Projects



Sunrise Corridor Project, Clackamas County



I-5 at Woodburn Interchange

2017–2019 Budget Narrative

The Modernization Program directly supports economic and job policy strategies:

Focus on sustainable business development and integrate economic and community planning

The Modernization Program enables the type of system improvements that would be necessary to accommodate a doubling of state exports to international markets. The state highway system provides access to intrastate, interstate and international markets for traded sector goods shipped by truck and also provides critical linkages between communities all around the State of Oregon and the domestic and international markets served by our ports, airports and rail lines. The Modernization Program improves the capacity and efficiency of the system, which reduces transportation costs and makes locating or doing business in Oregon more attractive to traded sector companies.

The Modernization Program is developed in coordination with the Area Commissions on Transportation (ACTs), Metropolitan Planning Organizations (MPOs), Regional Stakeholder groups and local governments to maximize the potential and to leverage resources and to ensure selected projects enjoy strong regional support. Review of proposed projects through the Regional Solutions Centers (RSC) provides an additional forum to identify opportunities such as the interchange improvements at Brookwood Road and US 26 in Region 1 that will provide enhanced access to sites identified by Business Oregon through its certified industrial lands program. Similarly, the Newberg Dundee project is being jointly developed and funded by ODOT and the Cities of McMinnville, Newberg and Dundee, Yamhill County and the Confederate Tribes of Grand Ronde who are all contributing a total local match of \$20 million.

Focus on Oregon's long-term economic prosperity and resiliency

The Modernization Program is important to maintain and improve Oregon's competitiveness for traded sector companies and supply chain industries. Intel is a good example of a major exporter that requires reliable and efficient transportation to international portals in order to meet its just-in-time logistics model. Modernization improvements are targeted at reducing congestion and improving system reliability generating an economic benefit for the entire state in the form of travel time and travel expense savings. In addition, investment in all modes helps provide transportation choices for the state's workforce and access to a broader labor pool for our businesses.

Issues and Trends

- To meet the 20-year need identified in the Oregon Highway Plan, about \$471 million per year would be needed assuming 3.3% inflation. Although the influx of revenue from the Oregon Transportation Investment Act legislation and the Jobs and Transportation Act of 2009 (JTA) will assist in meeting this need in the short term, the funding level is far below what is needed to meet the challenges from Oregon's growing population. Under current funding sources combined (Minimum Mod, federal earmarks and state funds) still fall short of the annual need. A major modernization project can cost upwards

2017–2019 Budget Narrative

of \$100 million or more. Inadequate funding requires phasing the work over several years, which results in longer traffic disruptions and higher costs. Increases in construction costs will further eroded the ability to meet the growing needs of the state.

- Modernization projects improve safety, relieve congestion and allow more efficient movement of people and goods across the state. These improvements increase livability and economic opportunities for Oregon residents and businesses. Lack of funding for the Modernization Program directly results in greater congestion, higher levels of carbon monoxide emissions as vehicles sit idling in traffic, less efficient freight movement, greater risks to drivers and higher project costs. These results, in turn, negatively impact air quality, livability, economic health and other associated transportation issues.
- ODOT will continue to provide state matching funds for the department’s federal earmarked modernization projects to meet the minimum funding level legislated by ORS 366.507. State modernization projects including those funded by the Oregon Transportation Investment Act and the Jobs and Transportation Act will be contracted out.
- Provide Transportation Options and maximize our current system with increased intermodal connections.

Performance Measures

Please see the Highway Division section for performance measure information.

Revenue Sources

Please see the Highway Division section for revenue sources information.

Significant Proposed Program Changes from 2015-2017

The budget for the Modernization Program reflects the completion of the OTIA I, II and III projects, the continuation of the Jobs and Transportation Act (JTA) projects.

ODOT’s 2014 *Rough Roads Ahead* report shows that “Higher transportation costs associated with declining pavement and bridge conditions will likely reduce Oregon’s future economic growth and could cost the state an estimated 100,000 future jobs. The forecast estimates a loss of \$94 billion in cumulative Oregon Gross Domestic Product by 2035 due to higher transportation costs.

Fixing America’s Surface Transportation Act (FAST Act)

FAST Act reauthorizes federal highway, transit, transportation safety, and rail programs for federal fiscal years 2016 through 2020. Federal fiscal years (FY) run October 1 – September 30. After several years of flat funding, FAST Act provides modest increases to states over the five-year life of the bill.

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Policy Packages

Highway Modernization: 2017–2019 Governor’s Budget includes the following Policy Option Packages.

#091	Statewide Adjustment	(\$1,358,755)	(0) Positions	(0) FTE
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This package represents changes to State Government Service Charges and DAS pricelist charges for services made for the Governor’s Budget.

#092	Statewide AG Adjustment	(\$37,821)	(0) Positions	(0) FTE
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This package adjusts Attorney General rate from the published price list of \$198/hour to \$185/hour in the Governor’s Budget.

2017–2019 Budget Narrative

Modernization Program Essential Packages

Purpose

The Essential Packages represent changes made to the 2015-2017 budget that estimate the cost to continue legislatively approved programs into the 2017-2019 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

021 Phase-In

- The increase in the Modernization Program limitation reflects the scheduling of projects adopted in the Statewide Transportation Improvement Program (STIP). The increase does not necessarily reflect a change in the number of projects in the approved STIP, just their anticipated scheduling and completion. Phase-in \$6,720,792

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 3.70 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures
- Up to 13.14 percent inflation for Attorney General costs
- Up to 6.90 percent inflation for leasing of Non-Uniform Rent
- 4.10 percent inflation for non-state employees services (Professional Services and IT Related Professional Services)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Modernization
Cross Reference Number: 73000-100-45-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	71,015	-	-	-	71,015
Shift Differential	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	13,557	-	-	-	13,557
Pension Obligation Bond	-	-	48,954	-	-	-	48,954
Social Security Taxes	-	-	5,433	-	-	-	5,433
Mass Transit Tax	-	-	56,018	-	-	-	56,018
Vacancy Savings	-	-	188,949	-	-	-	188,949
Total Personal Services	-	-	\$383,926	-	-	-	\$383,926
Total Expenditures							
Total Expenditures	-	-	383,926	-	-	-	383,926
Total Expenditures	-	-	\$383,926	-	-	-	\$383,926
Ending Balance							
Ending Balance	-	-	(383,926)	-	-	-	(383,926)
Total Ending Balance	-	-	(\$383,926)	-	-	-	(\$383,926)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 021 - Phase - In

Cross Reference Name: Modernization
Cross Reference Number: 73000-100-45-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	6,720,792	-	-	-	6,720,792
Total Services & Supplies	-	-	\$6,720,792	-	-	-	\$6,720,792
Total Expenditures							
Total Expenditures	-	-	6,720,792	-	-	-	6,720,792
Total Expenditures	-	-	\$6,720,792	-	-	-	\$6,720,792
Ending Balance							
Ending Balance	-	-	(6,720,792)	-	-	-	(6,720,792)
Total Ending Balance	-	-	(\$6,720,792)	-	-	-	(\$6,720,792)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Modernization
Cross Reference Number: 73000-100-45-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	7,795	-	-	-	7,795
Out of State Travel	-	-	72	-	-	-	72
Employee Training	-	-	13	-	-	-	13
Office Expenses	-	-	6,023	-	-	-	6,023
Telecommunications	-	-	483	-	-	-	483
Publicity and Publications	-	-	4,341	-	-	-	4,341
Professional Services	-	-	5,759,395	-	-	-	5,759,395
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	66,857	-	-	-	66,857
Employee Recruitment and Develop	-	-	131	-	-	-	131
Dues and Subscriptions	-	-	61	-	-	-	61
Facilities Rental and Taxes	-	-	7,409	-	-	-	7,409
Fuels and Utilities	-	-	1,712	-	-	-	1,712
Facilities Maintenance	-	-	11,118	-	-	-	11,118
Agency Program Related S and S	-	-	4,612,614	-	-	-	4,612,614
Intra-agency Charges	-	-	39,230	-	-	-	39,230
Other Services and Supplies	-	-	6,437	-	-	-	6,437
Expendable Prop 250 - 5000	-	-	233	-	-	-	233
IT Expendable Property	-	-	599	-	-	-	599
Total Services & Supplies	-	-	\$10,524,523	-	-	-	\$10,524,523

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Modernization
Cross Reference Number: 73000-100-45-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Telecommunications Equipment	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	10,524,523	-	-	-	10,524,523
Total Expenditures	-	-	\$10,524,523	-	-	-	\$10,524,523
Ending Balance							
Ending Balance	-	-	(10,524,523)	-	-	-	(10,524,523)
Total Ending Balance	-	-	(\$10,524,523)	-	-	-	(\$10,524,523)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Modernization
Cross Reference Number: 73000-100-45-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	(1,358,755)	-	-	-	(1,358,755)
Total Services & Supplies	-	-	(\$1,358,755)	-	-	-	(\$1,358,755)
Total Expenditures							
Total Expenditures	-	-	(1,358,755)	-	-	-	(1,358,755)
Total Expenditures	-	-	(\$1,358,755)	-	-	-	(\$1,358,755)
Ending Balance							
Ending Balance	-	-	1,358,755	-	-	-	1,358,755
Total Ending Balance	-	-	\$1,358,755	-	-	-	\$1,358,755

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Modernization
Cross Reference Number: 73000-100-45-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(37,821)	-	-	-	(37,821)
Total Services & Supplies	-	-	(\$37,821)	-	-	-	(\$37,821)
Total Expenditures							
Total Expenditures	-	-	(37,821)	-	-	-	(37,821)
Total Expenditures	-	-	(\$37,821)	-	-	-	(\$37,821)
Ending Balance							
Ending Balance	-	-	37,821	-	-	-	37,821
Total Ending Balance	-	-	\$37,821	-	-	-	\$37,821

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000

Cross Reference Number: 73000-100-45-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Federal Revenues	151,010,491	76,713,595	76,713,595	106,537,450	106,537,450	-
Transfer In - Intrafund	253,259,281	218,742,880	218,742,880	192,014,150	192,014,150	-
Transfer In Other	-	14,079,058	14,079,058	28,198,392	28,198,392	-
Transfer Out - Intrafund	-	(49,426)	(49,426)	-	-	-
Total Other Funds	\$404,269,772	\$309,486,107	\$309,486,107	\$326,749,992	\$326,749,992	-

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Special Programs

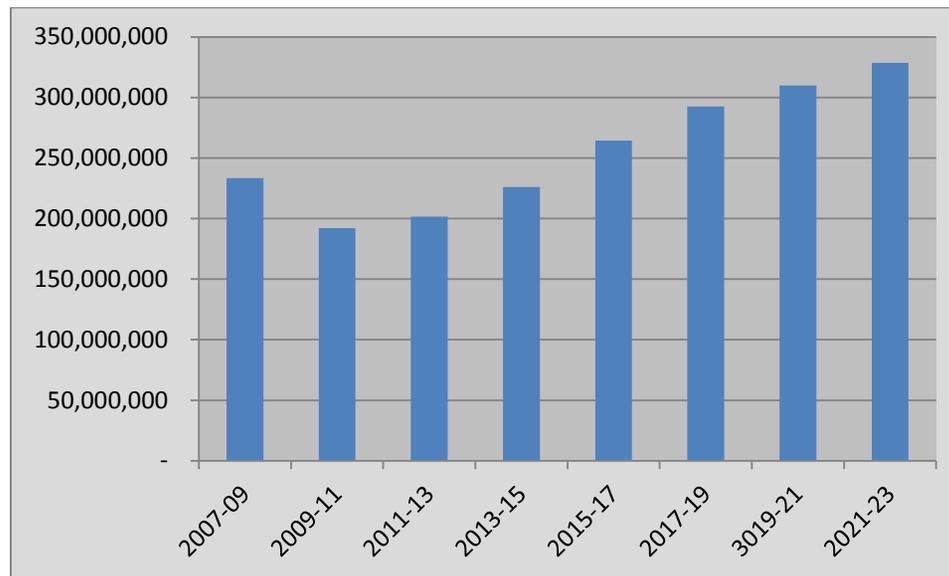
Executive Summary:

Focus Areas: A Thriving Oregon Economy Safer, Healthier Communities Responsible Environmental Stewardship

Program Contact: Paul Mather, Highway Division Administrator

Positions: 539 **FTE:** 528.65

Request: \$355,043,067



The Special Programs Limitation provides indirect, technical and program support for the Highway Division construction program through the development and delivery of the tools necessary to optimize management of infrastructure assets, deliver projects efficiently, and promote sustainability and best practices for Oregon's transportation system. This limitation also has a number of projects that do not fit the general construction limitation categories and usually fall under special rules or program areas.

Special Programs Strategy

Special Programs delivers technical support for project delivery, construction, operations, maintenance, and planning programs in a variety of roles. This support uses a wide number of technical disciplines and expertise to produce statewide standards, policies and guidelines for the design, development and bid of contract plans, construction and operations of transportation projects. To ensure statewide strategic infrastructure management through the maintenance of transportation asset inventories, data analysis and reports to optimize system investment decision-making is an important piece of our mission. The development of long-term comprehensive strategic approaches to technical staff recruitment, development and retention is critical to ensure continuity, innovation and advancement of our state-wide mobility goals. Support for projects is delivered in a number of formats such as technical training, written specifications, manuals, advisories, conducting research, mentoring, hands-on inspections and testing, collaboration with federal, state and local agencies, professional organizations, and internal, statewide leadership teams.

Along with technical support, the Special Programs Limitation supports specialized projects such as: Lifeline Routes, which facilitates implementation of Policy 1E, Lifeline Routes, in the Oregon Transportation Plan, which states, “It is the policy of the State of Oregon to provide a secure lifeline network of streets, highways, and bridges to facilitate emergency services response and to support rapid economic recovery after a disaster”; and Speed Zones, to help ensure traffic moves safely and efficiently. Speed Zoning reflects a reasonable balance between the needs of drivers, pedestrians and bicyclists using public roads for travel and for those who live along these roads. These and many similar projects address special transportation issues that ultimately save time, resources, money and lives.

Special Programs is also charged to deliver construction projects and services in several distinct program areas, including the following:

- Pedestrian and bicycle. State law (ORS 366.514) requires ODOT, cities, and counties to spend reasonable amounts of their share of the State Highway Fund (not less than 1%) on footpaths and bicycle trails.
- Salmon and Watersheds. This program repairs and replaces priority culverts that do not currently provide fish passage in support of the Oregon Plan for Salmon and Watersheds.
- Forest Highway Program. This program involves projects on roads that are located within or provide access to national forests. Federal funding is used on projects selected by the Federal Highway Administration, U.S. Forest Services, ODOT, and Oregon counties.
- Winter Recreation Parking. This program provides for snow removal in designated winter recreation parking locations (Sno-Parks). Revenues come from selling Sno-Park parking permits.
- Snowmobile Facilities. This program develops and maintains snowmobile facilities. Revenues come from registration fees and fuel taxes attributed to snowmobile use.

Recent Special Programs Projects



Ladd Creek, Union County:
Replaced blocked culvert with new culvert and opened up 14 miles of fish habitat.



Scenic Bikeway, Madras

A vital component of economic and job growth is mobility. To ensure people and commerce are able to move freely, safely and efficiently is the primary mission of ODOT. Special Programs Limitation directly supports these goals by providing the tools necessary for the regions and other areas of the department to deliver projects efficiently, strategically, and cost effectively. In addition to highway projects, the Special Programs Limitation manages innovative programs, including private resources when available, to develop solutions to new and ongoing issues. Other programs focus on environmental and recreational issues important to Oregonians throughout the state.

2017–2019 Budget Narrative

These programs directly and indirectly promote sustainable and short-term jobs in the private sector through the work created in construction, environmental, recreational and innovative partnerships. Businesses, both existing and emerging industries, benefit from an efficient public infrastructure that supports the economic and social health of Oregon’s rural and urban communities.

Issues and Trends

- Complex environmental, regulatory and statutory requirements result in the need for very specialized technical solutions.
- Each Special Program area faces a multitude of issues including program specific stakeholder requests in relation to other system owners, revenue constraints and increased requirements.
 - Salmon and Watersheds face environmental requirements to address priority fish passage concerns with state highway infrastructure requirements and cost effective construction methods.
 - Pedestrian and bicycle use continues to grow increasing the demand for high quality facilities.

Performance Measures

Please see the Highway Division section for performance measure information.

Revenue Sources

Please see the Highway Division section for revenue sources information.

Significant Proposed Program Changes from 2015-2017

The budget for the Special Programs program reflects an increase in special project funding and general inflation increase.

Fixing America’s Surface Transportation Act (FAST Act)

FAST Act reauthorizes federal highway, transit, transportation safety, and rail programs for federal fiscal years 2016 through 2020. Federal fiscal years (FY) run October 1 – September 30. After several years of flat funding, FAST Act provides modest increases to states over the five-year life of the bill.

2017–2019 Budget Narrative

Policy Packages

Highway Special Programs: 2017–2019 Governor’s Budget includes the following Policy Option Packages.

#090	Analyst Adjustment	\$63,511,608	(0) Positions	(0) FTE
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Due to the timing of payout and highway projects, the agency was able to use federal funds on projects that were originally planned for state funds.

#091	Statewide Adjustment	(\$758,692)	(0) Positions	(0) FTE
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This package represents changes to State Government Service Charges and DAS pricelist charges for services made for the Governor’s Budget.

#092	Statewide AG Adjustment	(\$157,507)	(0) Positions	(0) FTE
-------------	--------------------------------	--------------------	----------------------	----------------

This package adjusts Attorney General rate from the published price list at ARB of \$198/hour to \$185/hour in the Governor’s Budget.

2017–2019 Budget Narrative

Special Programs Essential Packages

Purpose

The Essential Packages represent changes made to the 2015-2017 budget that estimate the cost to continue legislatively approved programs into the 2017-2019 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

022 Phase-In

- The increase in the Special Programs limitation reflects the scheduling of projects adopted in the Statewide Transportation Improvement Program (STIP). The increase does not necessarily reflect a change in the number of projects in the approved STIP, just their anticipated scheduling and completion. Phase-in \$26,342,180

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 3.70 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures
- Up to 13.14 percent inflation for Attorney General costs
- Up to 6.90 percent inflation for leasing of Non-Uniform Rent
- 4.10 percent inflation for non-state employees services (Professional Services and IT Related Professional Services)

060 Technical Adjustment

- Special Programs moved Services & Supplies limitation to Central Services' Human Resources for a position that moved in Base. (\$15,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	101,309	-	-	-	101,309
Overtime Payments	-	-	740	-	-	-	740
Shift Differential	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	141	-	-	-	141
Pension Obligation Bond	-	-	(126,856)	-	-	-	(126,856)
Social Security Taxes	-	-	7,807	-	-	-	7,807
Unemployment Assessments	-	-	7,668	-	-	-	7,668
Mass Transit Tax	-	-	67,114	-	-	-	67,114
Vacancy Savings	-	-	952,483	-	-	-	952,483
Total Personal Services	-	-	\$1,010,406	-	-	-	\$1,010,406
Total Expenditures							
Total Expenditures	-	-	1,010,406	-	-	-	1,010,406
Total Expenditures	-	-	\$1,010,406	-	-	-	\$1,010,406
Ending Balance							
Ending Balance	-	-	(1,010,406)	-	-	-	(1,010,406)
Total Ending Balance	-	-	(\$1,010,406)	-	-	-	(\$1,010,406)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 021 - Phase - In

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	26,342,180	-	-	-	26,342,180
Total Services & Supplies	-	-	\$26,342,180	-	-	-	\$26,342,180
Total Expenditures							
Total Expenditures	-	-	26,342,180	-	-	-	26,342,180
Total Expenditures	-	-	\$26,342,180	-	-	-	\$26,342,180
Ending Balance							
Ending Balance	-	-	(26,342,180)	-	-	-	(26,342,180)
Total Ending Balance	-	-	(\$26,342,180)	-	-	-	(\$26,342,180)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	70,698	-	-	-	70,698
Out of State Travel	-	-	8,446	-	-	-	8,446
Employee Training	-	-	46,337	-	-	-	46,337
Office Expenses	-	-	85,389	-	-	-	85,389
Telecommunications	-	-	71,760	-	-	-	71,760
State Gov. Service Charges	-	-	(633,563)	-	-	-	(633,563)
Data Processing	-	-	27,825	-	-	-	27,825
Publicity and Publications	-	-	3,883	-	-	-	3,883
Professional Services	-	-	305,533	-	-	-	305,533
IT Professional Services	-	-	76,045	-	-	-	76,045
Attorney General	-	-	278,429	-	-	-	278,429
Employee Recruitment and Develop	-	-	83,909	-	-	-	83,909
Dues and Subscriptions	-	-	9,524	-	-	-	9,524
Facilities Rental and Taxes	-	-	333,835	-	-	-	333,835
Fuels and Utilities	-	-	95,932	-	-	-	95,932
Facilities Maintenance	-	-	318,240	-	-	-	318,240
Agency Program Related S and S	-	-	2,425,042	-	-	-	2,425,042
Intra-agency Charges	-	-	49,164	-	-	-	49,164
Other Services and Supplies	-	-	97,549	-	-	-	97,549
Expendable Prop 250 - 5000	-	-	16,805	-	-	-	16,805
IT Expendable Property	-	-	135,684	-	-	-	135,684
Total Services & Supplies	-	-	\$3,906,466	-	-	-	\$3,906,466
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Telecommunications Equipment	-	-	947	-	-	-	947
Technical Equipment	-	-	109,953	-	-	-	109,953
Industrial and Heavy Equipment	-	-	3,463	-	-	-	3,463
Automotive and Aircraft	-	-	-	-	-	-	-
Data Processing Software	-	-	24,258	-	-	-	24,258
Data Processing Hardware	-	-	8,531	-	-	-	8,531
Building Structures	-	-	11,127	-	-	-	11,127
Other Capital Outlay	-	-	4,085	-	-	-	4,085
Total Capital Outlay	-	-	\$162,364	-	-	-	\$162,364
Special Payments							
Dist to Cities	-	-	231,292	-	-	-	231,292
Dist to Counties	-	-	262,592	-	-	-	262,592
Dist to Other Gov Unit	-	-	20,448	-	-	-	20,448
Dist to Non-Gov Units	-	-	7,464	-	-	-	7,464
Other Special Payments	-	-	27,618	-	-	-	27,618
Spc Pmt to Fish/Wildlife, Dept of	-	-	11,406	-	-	-	11,406
Total Special Payments	-	-	\$560,820	-	-	-	\$560,820
Total Expenditures							
Total Expenditures	-	-	4,629,650	-	-	-	4,629,650
Total Expenditures	-	-	\$4,629,650	-	-	-	\$4,629,650

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(4,629,650)	-	-	-	(4,629,650)
Total Ending Balance	-	-	(\$4,629,650)	-	-	-	(\$4,629,650)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	(15,000)	-	-	-	(15,000)
Total Services & Supplies	-	-	(\$15,000)	-	-	-	(\$15,000)
Total Expenditures							
Total Expenditures	-	-	(15,000)	-	-	-	(15,000)
Total Expenditures	-	-	(\$15,000)	-	-	-	(\$15,000)
Ending Balance							
Ending Balance	-	-	15,000	-	-	-	15,000
Total Ending Balance	-	-	\$15,000	-	-	-	\$15,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Beginning Balance							
Beginning Balance Adjustment	-	-	40,840,582	-	-	-	40,840,582
Total Beginning Balance	-	-	\$40,840,582	-	-	-	\$40,840,582
Revenues							
Federal Revenues	-	-	35,516,639	-	-	-	35,516,639
Transfer In Other	-	-	4,220,587	-	-	-	4,220,587
Total Revenues	-	-	\$39,737,226	-	-	-	\$39,737,226
Services & Supplies							
Agency Program Related S and S	-	-	63,511,608	-	-	-	63,511,608
Total Services & Supplies	-	-	\$63,511,608	-	-	-	\$63,511,608
Total Expenditures							
Total Expenditures	-	-	63,511,608	-	-	-	63,511,608
Total Expenditures	-	-	\$63,511,608	-	-	-	\$63,511,608
Ending Balance							
Ending Balance	-	-	17,066,200	-	-	-	17,066,200
Total Ending Balance	-	-	\$17,066,200	-	-	-	\$17,066,200

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	(77,003)	-	-	-	(77,003)
Agency Program Related S and S	-	-	(681,689)	-	-	-	(681,689)
Total Services & Supplies	-	-	(\$758,692)	-	-	-	(\$758,692)
Total Expenditures							
Total Expenditures	-	-	(758,692)	-	-	-	(758,692)
Total Expenditures	-	-	(\$758,692)	-	-	-	(\$758,692)
Ending Balance							
Ending Balance	-	-	758,692	-	-	-	758,692
Total Ending Balance	-	-	\$758,692	-	-	-	\$758,692

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(157,507)	-	-	-	(157,507)
Total Services & Supplies	-	-	(\$157,507)	-	-	-	(\$157,507)
Total Expenditures							
Total Expenditures	-	-	(157,507)	-	-	-	(157,507)
Total Expenditures	-	-	(\$157,507)	-	-	-	(\$157,507)
Ending Balance							
Ending Balance	-	-	157,507	-	-	-	157,507
Total Ending Balance	-	-	\$157,507	-	-	-	\$157,507

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 181 - East Portland Facility

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	-	-	-	-	-
Total Transfers Out	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 182 - Ona Beach Replacement

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(6,300,000)	-	-	-	(6,300,000)
Total Transfers Out	-	-	(\$6,300,000)	-	-	-	(\$6,300,000)
Ending Balance							
Ending Balance	-	-	(6,300,000)	-	-	-	(6,300,000)
Total Ending Balance	-	-	(\$6,300,000)	-	-	-	(\$6,300,000)

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Transportation, Oregon Dept of
2017-19 Biennium**

Agency Number: 73000

Cross Reference Number: 73000-100-55-00-00000

Source	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Business Lic and Fees	6,063,805	-	-	-	-	-
Non-business Lic. and Fees	-	591,523	591,523	706,969	706,969	-
Federal Revenues	28,176,288	48,572,272	48,572,272	85,016,933	120,533,572	-
Charges for Services	5,693,284	5,363,387	5,363,387	6,488,934	6,488,934	-
Admin and Service Charges	21,215	-	-	-	-	-
Fines and Forfeitures	42,840	-	-	-	-	-
Rents and Royalties	6,414,798	941,985	941,985	1,562,806	1,562,806	-
Revenue Bonds	452,340,712	390,000,000	390,000,000	-	-	-
Interest Income	8,436,800	9,694,740	9,694,740	17,011,155	17,011,155	-
Sales Income	20,366,183	4,523,070	4,523,070	6,041,144	6,041,144	-
Donations	10,200	-	-	-	-	-
Loan Repayments	6,292,946	-	-	-	-	-
Other Revenues	6,508,642	14,593,758	14,593,758	10,658,563	10,658,563	-
Transfer In - Intrafund	1,977,000,478	928,866,272	928,866,272	973,285,945	973,285,945	-
Transfer In Other	43,013,154	9,717,515	9,717,515	10,411,225	14,631,812	-
Tsfr From OR Business Development	365,000	-	-	-	-	-
Tsfr From Marine Bd, Or State	85,120	-	-	-	-	-
Tsfr From Parks and Rec Dept	551,206	546,000	546,000	538,928	538,928	-
Transfer Out - Intrafund	(1,478,924,307)	(1,458,648,883)	(1,458,648,883)	(1,139,907,216)	(1,135,407,216)	-
Transfer to Other	(13,100,000)	-	-	-	-	-
Transfer to Cities	(313,216,501)	-	-	-	-	-
Transfer to Counties	(462,285,522)	-	-	-	-	-
Tsfr To Administrative Svcs	(512,551)	-	-	-	-	-
Tsfr To OR Business Development	(278,520)	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000

Cross Reference Number: 73000-100-55-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Tsfr To Fish/Wildlife, Dept of	-	(1,975,000)	(1,975,000)	-	-	-
Total Other Funds	\$293,065,270	(\$47,213,361)	(\$47,213,361)	(\$28,184,614)	\$16,052,612	-

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Local Government Program

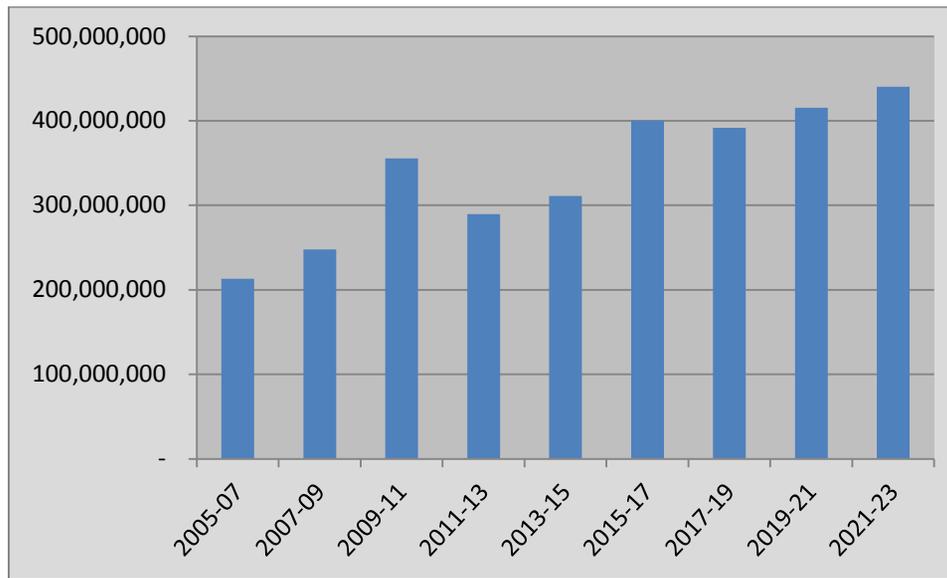
Executive Summary:

Focus Areas: A Thriving Oregon Economy Safer, Healthier Communities

Program Contact: Paul Mather, Highway Division Administrator

Positions: 55 **FTE:** 55.00

Request: \$391,748,576



Provides program oversight, project delivery and funding administration for the development and delivery of transportation improvement projects in partnership with local jurisdictions in Oregon.

2017–2019 Budget Narrative

Local Government Program Strategy

The Oregon Department of Transportation (ODOT) Local Program provides support, management and oversight for various programs that are funded by the state or federal government. Local projects account for approximately 25 percent of Oregon Statewide Transportation Improvement Program (STIP) funding and up to 30 percent of the projects delivered among ODOT regions. ODOT administers these programs and helps local governments fund and deliver transportation projects.

The ODOT Local Program delivers the Federal-aid Highway Program that is a cost-based reimbursement program between the Federal Highway Administration (FHWA) and ODOT. ODOT's Federal-aid Program reimburses federal funds to local agencies such as cities and counties, ports, special districts, tribes and other federal agencies eligible for federal transportation funding. FHWA provides funds to ODOT through the Federal-aid Highway Program, and ODOT reimburses these funds to eligible local agencies.

Costs of this program are driven by the transportation needs of Oregon's local agencies and the number and costs of local agency projects funded and delivered by various programs.

Recent Local Government Project

City of Salem: Winter Street Bridge

This historic 1928 reinforced concrete bridge overtopped during the January 2012 flooding event of Shelton Ditch. This event was classified as a Federal Disaster and became eligible for FHWA Emergency Relief Funds.

A post-flood inspection found substantial scour of the stream bed, undermining the in-water abutment and exposing the bent footings. Following a conceptual design and rehabilitation analysis, replacing the structure was recommended by the City of Salem and approved by ODOT and FHWA. This new bridge restores a critical access link to Salem Health Hospital and included historically correct bridge rails and features.



2017–2019 Budget Narrative

The purpose of the ODOT Local Program is to work toward a shared vision of the Oregon Transportation Plan and meet its goals, policies, strategies and implementation framework to respond to the challenges facing Oregon's transportation system. Five fundamental themes include: 1) Accessibility and mobility, 2) Economic development, 3) Equity, 4) Safety, and 5) Sustainability. This multimodal program also implements many of the modal and topic plans such as the Oregon Highway Plan, the Bicycle and Pedestrian Plan, the Freight Plan, the Public Transportation Plan, and the Rail Plan.

The Local Program provides a collaborative environment to design and construct transportation projects involving many partners including the local agencies, state agencies, the Federal Highway Administration and various stakeholders. This interaction enables local governments to leverage investments and promotes coordination between agencies at state, regional and local levels to maximize resources to complete the projects that meet community needs.

This program delivers projects funded with federal transportation funds and also requires local participation. It is specifically targeted to meet local agency transportation infrastructure needs for various transportation modes. Therefore, it supports the outcome to increase the long-term level of federal, state, local and private investments in the local transportation system.

Issues and Trends

- The Local Program will continue to expend funds similar to the prior biennium.
- ODOT's Highway Division and Transportation Development Division are currently working together on several efforts to develop more efficient and timely delivery processes for local agency projects.
- Declining local transportation revenue sources for local public agencies make it increasingly difficult for cities and counties to leverage federal funds and provide the required matching funds.

Performance Measures

Please see the Highway Division section for performance measure information.

Revenue Sources

Please see the Highway Division section for revenue sources information.

Significant Proposed Program Changes from 2015-2017

The budget for the Local Government program reflects a slight decrease in local project payout, due to the delivery schedule of projects going to construction. This does not mean that the number of projects are increasing, just that the payout is slightly higher from the current biennium to the next biennium.

2017–2019 Budget Narrative

Fixing America’s Surface Transportation Act (FAST Act)

FAST Act reauthorizes federal highway, transit, transportation safety, and rail programs for federal fiscal years 2016 through 2020. Federal fiscal years (FY) run October 1 – September 30. After several years of flat funding, FAST Act provides modest increases to states over the five-year life of the bill. Programs that directly support local public agencies in Oregon saw a slight increase in funding with the approval of the FAST Act.

Policy Packages

Local Government: 2017–2019 Governor’s Budget includes the following Policy Option Packages.

#091	Statewide Adjustment	(\$1,554,114)	(0) Positions	(0) FTE
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This package represents changes to State Government Service Charges and DAS pricelist charges for services made for the Governor’s Budget.

#092	Statewide AG Adjustment	(\$752)	(0) Positions	(0) FTE
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This package adjusts Attorney General rate from the published price list at ARB of \$198/hour to \$185/hour in the Governor’s Budget.

2017–2019 Budget Narrative

Local Government Program Essential Packages

Purpose

The Essential Packages represent changes made to the 2015-2017 budget that estimate the cost to continue legislatively approved programs into the 2017-2019 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

022 Phase-Out

- The reduction in the Local Government Programs limitation reflects the completion of projects adopted in the Statewide Transportation Improvement Program (STIP). The decrease does not necessarily reflect a change in the number of projects in the approved STIP, just their anticipated scheduling and completion. Phase-out (\$26,416,379)

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 3.70 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures
- Up to 13.14 percent inflation for Attorney General costs
- Up to 6.90 percent inflation for leasing of Non-Uniform Rent
- 4.10 percent inflation for non-state employees services (Professional Services and IT Related Professional Services)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Local Government
Cross Reference Number: 73000-100-65-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	14,944	-	-	-	14,944
Shift Differential	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	2,853	-	-	-	2,853
Pension Obligation Bond	-	-	219,082	-	-	-	219,082
Social Security Taxes	-	-	1,143	-	-	-	1,143
Mass Transit Tax	-	-	31,614	-	-	-	31,614
Vacancy Savings	-	-	31,527	-	-	-	31,527
Total Personal Services	-	-	\$301,163	-	-	-	\$301,163
Total Expenditures							
Total Expenditures	-	-	301,163	-	-	-	301,163
Total Expenditures	-	-	\$301,163	-	-	-	\$301,163
Ending Balance							
Ending Balance	-	-	(301,163)	-	-	-	(301,163)
Total Ending Balance	-	-	(\$301,163)	-	-	-	(\$301,163)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Local Government
Cross Reference Number: 73000-100-65-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	(26,364,575)	-	-	-	(26,364,575)
Other COI Costs	-	-	(51,804)	-	-	-	(51,804)
Total Services & Supplies	-	-	(\$26,416,379)	-	-	-	(\$26,416,379)
Total Expenditures							
Total Expenditures	-	-	(26,416,379)	-	-	-	(26,416,379)
Total Expenditures	-	-	(\$26,416,379)	-	-	-	(\$26,416,379)
Ending Balance							
Ending Balance	-	-	26,416,379	-	-	-	26,416,379
Total Ending Balance	-	-	\$26,416,379	-	-	-	\$26,416,379

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Local Government
Cross Reference Number: 73000-100-65-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	4,049	-	-	-	4,049
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	206	-	-	-	206
Office Expenses	-	-	3,142	-	-	-	3,142
Telecommunications	-	-	148	-	-	-	148
Data Processing	-	-	4	-	-	-	4
Publicity and Publications	-	-	807	-	-	-	807
Professional Services	-	-	2,690,819	-	-	-	2,690,819
IT Professional Services	-	-	228	-	-	-	228
Attorney General	-	-	1,330	-	-	-	1,330
Employee Recruitment and Develop	-	-	12	-	-	-	12
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	1,005	-	-	-	1,005
Fuels and Utilities	-	-	56	-	-	-	56
Facilities Maintenance	-	-	19,524	-	-	-	19,524
Agency Program Related S and S	-	-	9,066,429	-	-	-	9,066,429
Intra-agency Charges	-	-	9,239	-	-	-	9,239
Other Services and Supplies	-	-	96,199	-	-	-	96,199
IT Expendable Property	-	-	165	-	-	-	165
Total Services & Supplies	-	-	\$11,893,362	-	-	-	\$11,893,362

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Local Government
Cross Reference Number: 73000-100-65-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Special Payments							
Dist to Cities	-	-	727,457	-	-	-	727,457
Dist to Counties	-	-	844,129	-	-	-	844,129
Dist to Other Gov Unit	-	-	105,247	-	-	-	105,247
Dist to Non-Gov Units	-	-	46,654	-	-	-	46,654
Other Special Payments	-	-	145,535	-	-	-	145,535
Spc Pmt to Environmental Quality	-	-	20,619	-	-	-	20,619
Total Special Payments	-	-	\$1,889,641	-	-	-	\$1,889,641
Total Expenditures							
Total Expenditures	-	-	13,783,003	-	-	-	13,783,003
Total Expenditures	-	-	\$13,783,003	-	-	-	\$13,783,003
Ending Balance							
Ending Balance	-	-	(13,783,003)	-	-	-	(13,783,003)
Total Ending Balance	-	-	(\$13,783,003)	-	-	-	(\$13,783,003)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Local Government
Cross Reference Number: 73000-100-65-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	(1,554,114)	-	-	-	(1,554,114)
Total Services & Supplies	-	-	(\$1,554,114)	-	-	-	(\$1,554,114)
Total Expenditures							
Total Expenditures	-	-	(1,554,114)	-	-	-	(1,554,114)
Total Expenditures	-	-	(\$1,554,114)	-	-	-	(\$1,554,114)
Ending Balance							
Ending Balance	-	-	1,554,114	-	-	-	1,554,114
Total Ending Balance	-	-	\$1,554,114	-	-	-	\$1,554,114

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Local Government
Cross Reference Number: 73000-100-65-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(752)	-	-	-	(752)
Total Services & Supplies	-	-	(\$752)	-	-	-	(\$752)
Total Expenditures							
Total Expenditures	-	-	(752)	-	-	-	(752)
Total Expenditures	-	-	(\$752)	-	-	-	(\$752)
Ending Balance							
Ending Balance	-	-	752	-	-	-	752
Total Ending Balance	-	-	\$752	-	-	-	\$752

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000

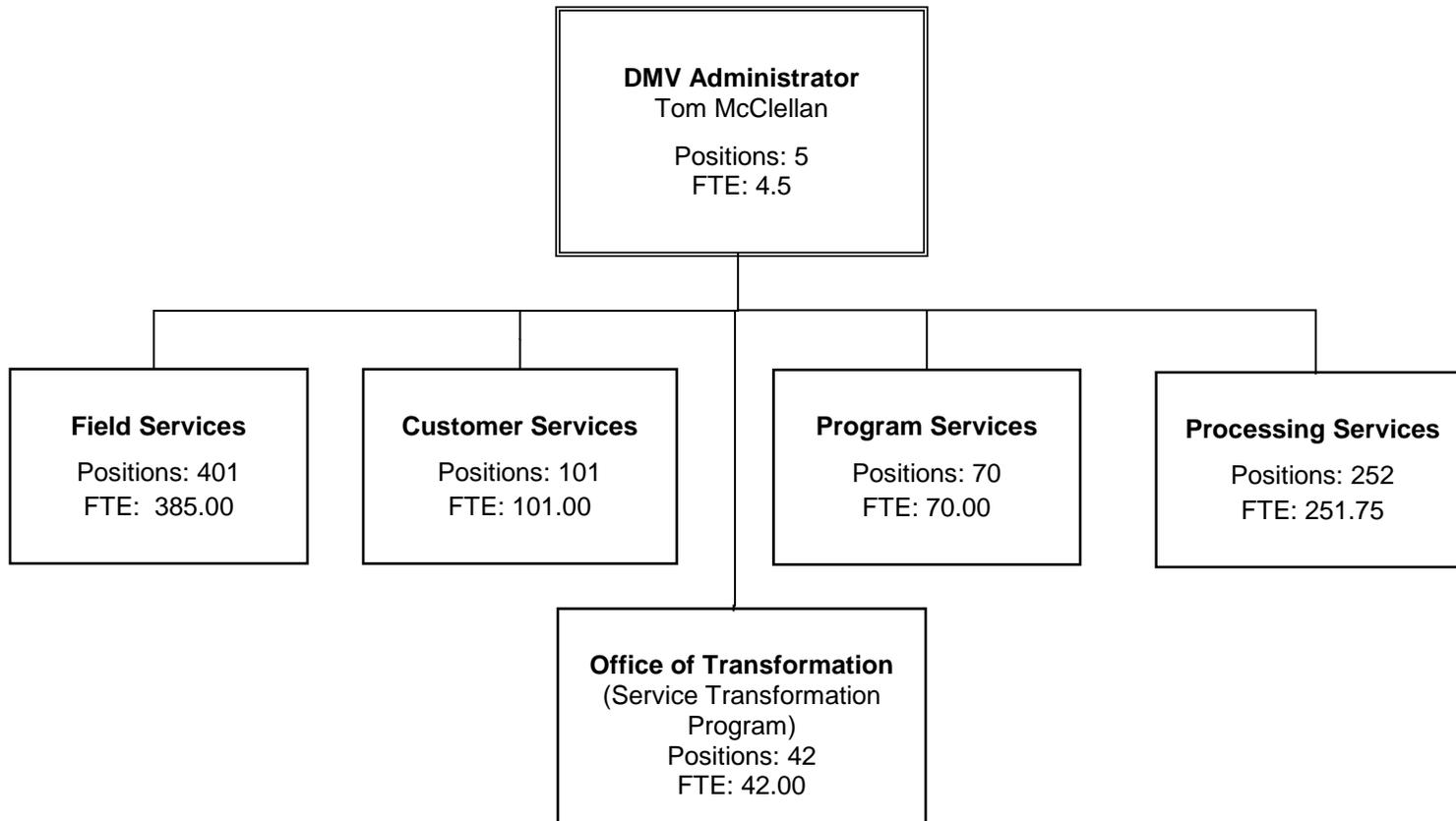
Cross Reference Number: 73000-100-65-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Federal Revenues	151,445,149	137,482,954	139,743,844	153,772,707	153,772,707	-
Transfer In - Intrafund	159,580,591	191,181,263	191,181,263	76,946,460	76,946,460	-
Transfer In Other	-	69,244,144	69,244,144	162,584,275	162,584,275	-
Transfer Out - Intrafund	-	(983)	(983)	-	-	-
Total Other Funds	\$311,025,740	\$397,907,378	\$400,168,268	\$393,303,442	\$393,303,442	-

2017-2019 Budget Narrative

Driver and Motor Vehicle Services Division

Positions: 871 FTE: 854.25



2017-2019 Budget Narrative

Executive Summary:

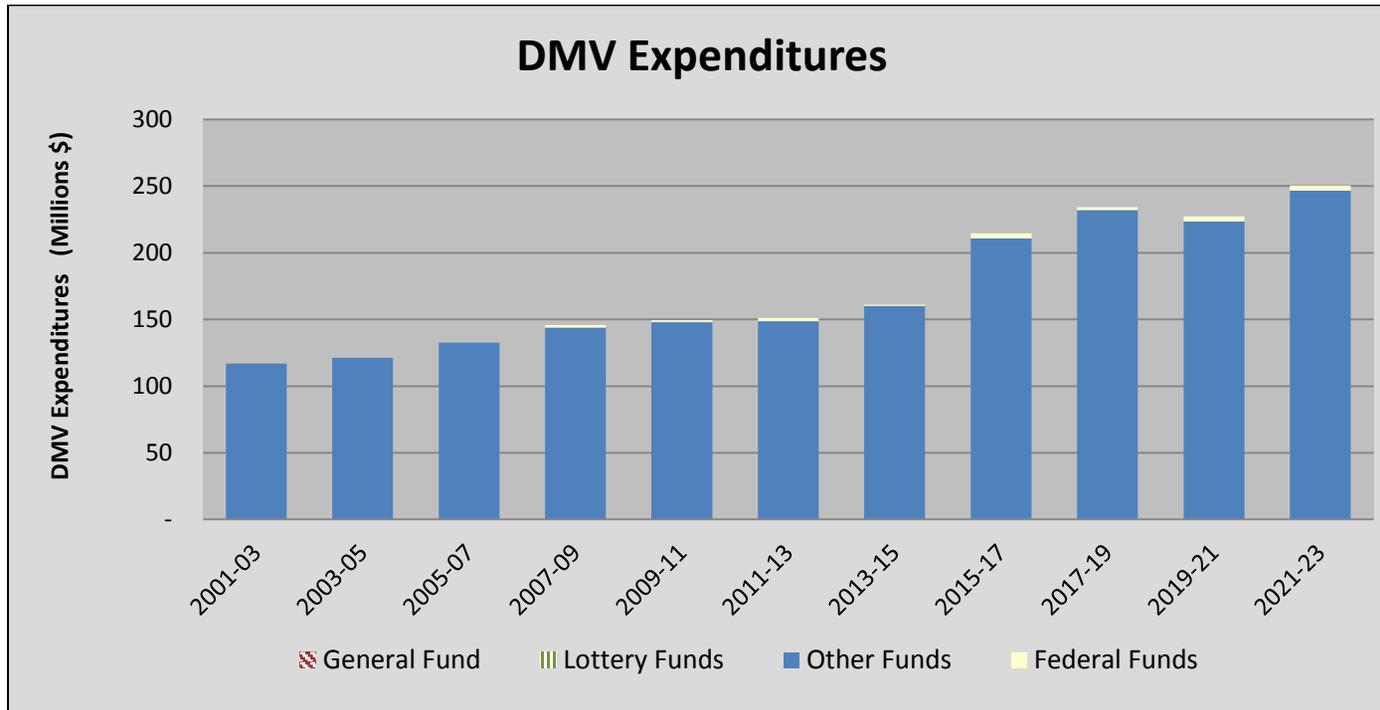
Focus Areas: Safer, Healthier Communities

Excellence in State Government

A Thriving Oregon Economy

Program Contact: Tom McClellan, DMV Administrator

Request: \$233,933,112



DMV promotes driver safety, protects financial and ownership interests in vehicles, and collects revenues for Oregon's multimodal transportation system. DMV services touch almost every Oregonian by issuing more than 600,000 driver licenses and ID cards, one million vehicle titles, and almost two million vehicle registrations each year. DMV also regulates and inspects about 3,500 vehicle

2017-2019 Budget Narrative

dealerships, dismantlers, and third-party driver testing businesses in Oregon. DMV offers excellent customer service via multiple delivery channels.

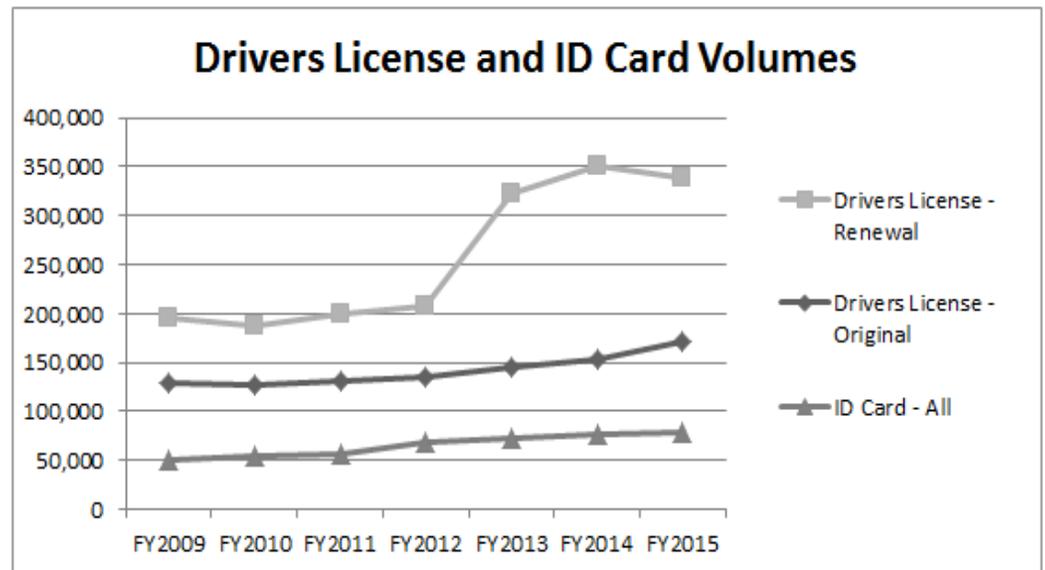
Program Funding

The request for the 2017–19 biennium is \$231 million Other Funds and \$2 million Federal Funds. The Other Funds include fees collected by DMV for cost recovery purposes of the State Highway Fund, and approximately \$4 million of the Transportation Operating Fund (TOF) from revenue sources such as ID card fees and business licensing fees for regulating vehicle dealerships and dismantlers. The request includes about \$18 million Other Funds for the DMV Service Transformation Program (STP) within the current service level funding plus a \$27 million program option package.

STP is a ten year \$90 million transformation of DMV computer systems, business processes, and related technologies. It began during the 2015-17 biennium and is anticipated to extend through the 2023-25 biennium. Modern computer systems will enable more online and self-service capabilities, reduction of paper processes, streamlined transaction processing, and more nimble responses to changes in policy. STP is a program of manageable projects to replace information systems created in-house with COBOL software in the 1960s, 1970s, and 1980s.

Program Description

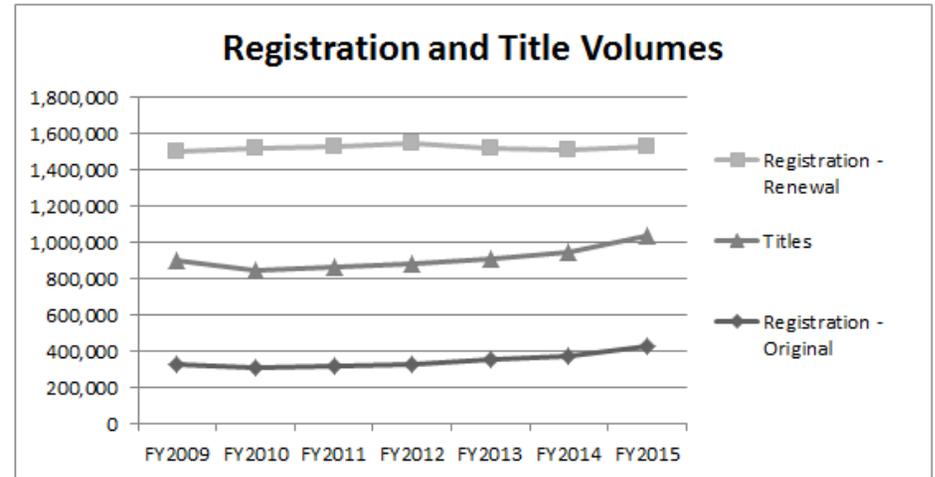
DMV provides driver licensing, vehicle titling and registration, and driver/vehicle records through the Office of Transformation and four service groups: Customer, Field, Processing and Program. DMV serves the general public and all public, private and nonprofit entities that own or operate motor vehicles used on Oregon roads and highways. Driver licenses and ID cards expire after eight years, vehicle registration is valid for two years (four years for new vehicles), and business licenses for dealers/dismantlers are valid for three years. DMV also issues various trip and temporary permits, provisional and limited-term licenses, and hardship/probationary permits with varying durations and restrictions.



The increase at FY 2013 is due to the change to the 8year renewal cycle

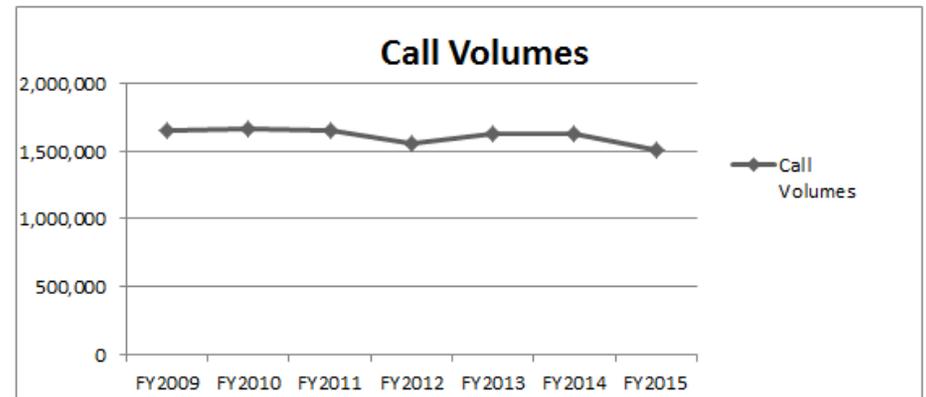
2017-2019 Budget Narrative

The purpose of driver licensing is to ensure people have the necessary knowledge and skills to operate motor vehicles safely on Oregon roads and highways. It is also the primary form of identity credential used in this country. A driving privilege is conveyed upon proof of eligibility (age, identity, residency/domicile, and legal presence), meeting additional privilege-specific eligibility criteria, passage of tests, and payment of required fees. Driving privileges are suspended, revoked, or withdrawn due to court orders and administrative sanctions resulting from both driving and non-driving behaviors and actions. Examples include violating Oregon’s implied consent law, failing to carry vehicle liability insurance, failing to comply with a court order, or failing to appear for a court hearing.



The purpose of vehicle titling is to protect ownership rights by providing prima facie evidence of ownership or a financial interest in a vehicle. A title is issued to reflect ownership, protect security interests, and record specific information about a vehicle (make/model, odometer reading, damage/brand, etc.). The purpose of registration is to identify vehicles driving on public roads and to collect revenue for cities/counties and the State Highway Fund. Registration is also a tool to ensure compliance with other legal mandates such as liability insurance coverage and air emissions standards set by the Department of Environmental Quality (DEQ). Plates and stickers are issued as indicia of vehicle registration, and plates also serve as vehicle identifiers.

DMV delivers its services with about 400 employees working in 60 field offices in local communities throughout Oregon, plus a headquarters building in Salem with about 470 employees. A major partner in service delivery is the DEQ, which renews DMV registrations as vehicles pass air emissions tests in the Portland tri-county and Medford areas. Approximately 27 percent of vehicle registration renewals statewide are handled by DEQ in this way. DMV also relies upon electronic and paper records from Oregon courts, law enforcement agencies, and insurance companies to update driver records, administer implied consent cases, and initiate administrative sanctions.



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The division continues to look for opportunities to leverage third party providers of DMV services. For example, motorcycle driver skills testing is administered by Team Oregon, and authorized driver education providers may conduct regular Class C drive tests for teens in lieu of requiring drive tests at DMV. A program for third party Class C driver skills testing was piloted in 2015-16 with an evaluation underway for potential programmatic improvements. Separately, a private business is now offering Electronic Vehicle Registration services to dealerships that initiate vehicle title, plate, and sticker transaction for DMV customers. Third party testers have performed Commercial Driver License (CDL) testing since 1986, and currently administer about 90% of the CDL tests in Oregon. Each transaction performed by a third party provider reduces the demand on DMV field offices statewide, and leads to improved experiences for customer transactions that can be performed only through a field office.

Program Justification

The mission of DMV is to promote driver safety, protect financial and ownership interests in vehicles, and collect revenues for Oregon's transportation system. DMV is a major collector of revenues for the State Highway Fund with net proceeds used for state and local highway maintenance, debt service on bonds, and construction projects.

DMV supports public safety in Oregon by sharing its customer, driver, and vehicle data with law enforcement officials through the Law Enforcement Data System (LEDS) managed by the Oregon State Police. Special look-ups and record queries are conducted to assist with criminal investigations, and digital photos from driver licenses are accessible at roadside for public safety purposes. DMV works closely with local police, highway patrol, and crime investigation units to facilitate their work. The division also supplies crash/accident reports for analysis by transportation safety and law enforcement officials.

DMV supports the safety of local communities by suspending driving privileges of people convicted of motor vehicle violations such as driving under the influence. The implied consent process ensures a swift and sure license suspension within 30-days of arrest or after an administrative hearing. DMV also records all requirements imposed upon drivers to install ignition interlock devices (IID), plus any suspensions and/or convictions relating to IID sanctions.

DMV also contributes to consumer protection due to its regulatory responsibilities for vehicle dealers, dismantlers, and related businesses that operate in Oregon. Individuals submit applications and fees to obtain certification to operate a business, and licenses are issued within five days of receipt. DMV enforces record-keeping requirements, inspects businesses for compliance with title and registration laws, and investigates consumer complaints. The program assesses civil penalties for violations, and sanctions are reviewed by the Oregon Dealer Advisory Committee (ODAC).

Key Performance Measure

DMV Customer Service: Field Office Wait Time

Our strategy

DMV strives for high quality service in each of its 60 field offices, and a primary measure of quality is customer wait time. Customer satisfaction surveys include factors such as employee courtesy, efficiency and professionalism as equally important to how long a customer waits.

The primary strategy is to reduce in-person visits by completing transactions in the first visit. DMV encourages use of alternative channels such as online services or the mail. Simple transactions such as vehicle registration renewals, address changes, and

notice of vehicle sale can be done online instead of visiting an office. Also, many questions can be answered over the phone or by visiting the DMV website, rather than appearing in person at an office. Other strategies to reduce wait time include express counters, information kiosks, relief help between offices, alternative work schedules, and other best practices. DMV also offers third-party driver skills test services as an option for CDL, motorcycle, teen driver, and regular Class C licensing. This allows time for DMV staff to assist more lobby customers instead of being outside the office conducting driver skills testing.

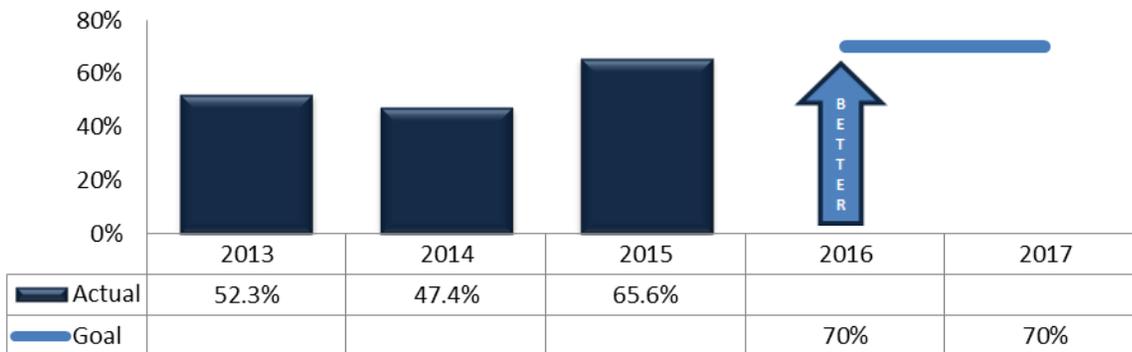
About the target

The target is to serve at least 70% of field office customers within 20 minutes of entering the facility. Customer surveys indicate that people generally expect to wait 20 minutes or less, and their level of satisfaction decreases with longer delays in receiving service. The new Key Performance Measure approved by the Oregon Legislature in 2015 gives a better indicator of actual customer experience in DMV offices. The 70% target is a stretch goal considering forecasted customer visits and existing computer systems, business processes, and staffing levels.

How we are doing and how we compare

The new measure and target were started informally during FY 2013. About half of the customer visits in FY 2013 and 2014 resulted in wait times under 20 minutes, which was below the 70% target. The results improved in FY 2015 to over 65% due to staffing adjustments between offices and other efficiencies. We are not aware of other state motor vehicle agencies with a similar measure for comparison purposes.

Office Wait Time - Percent of Customers Served in less than 20 minutes



2017-2019 Budget Narrative

Factors affecting results and what needs to be done

The number of customers visiting an office and the time of day, plus the mixture and complexity of transactions, play major factors in the customer wait time experience. Another factor is the number of approved positions, and the ability to keep positions filled and employees trained. Agency workforce rightsizing obligations in 2011-13 eliminated 11 field office positions just as the economy was improving (vehicle sales) and Oregon's population began growing (driver licensing).

Additional online services via the Service Transformation Program (STP) will reduce the need for in-person visits. Installing lobby management systems and self-service kiosks would improve the efficiency of offices, and continued exploration of business process improvements and staffing strategies should increase the throughput of existing offices.

About the data

Field office wait time data is collected daily from simple "pull-a-ticket" wait time machines in the 37 largest DMV field offices. Smaller offices with two employees or fewer do not have wait time machines, and are assumed to serve customers in less than 20 minutes. Likewise, express line customers are assumed to receive service

in less than 20 minutes. The data are routinely reported weekly and after each fiscal year. Managers also have on-demand access to the data, and customers now may view real-time wait times in 37 field offices via the DMV website.

Previous Measure

DMV's previous measure calculated an average wait time for each office, and then compiled another average by summing the office wait times and dividing by the number of offices. Although the measure was used for decades as the indicator of customer wait time, it gave a skewed view of the overall customer experience at DMV field offices. Large and small offices were treated as equal, even though large offices served more people and tended to have longer wait times. DMV consistently met the 15 minute target, and it was lowered to 12 minutes for FY 2012 and then 11 minutes in FY 2014. However, it was not a true indicator of customer experience in the field offices. The Legislature officially approved the new measure and target beginning with FY 2015.

Contact information

Tom McClellan, Administrator
ODOT Driver and Motor Vehicle Services
Division
503-945-5100

Data source

Oregon Driver and Motor Vehicle Services
Division

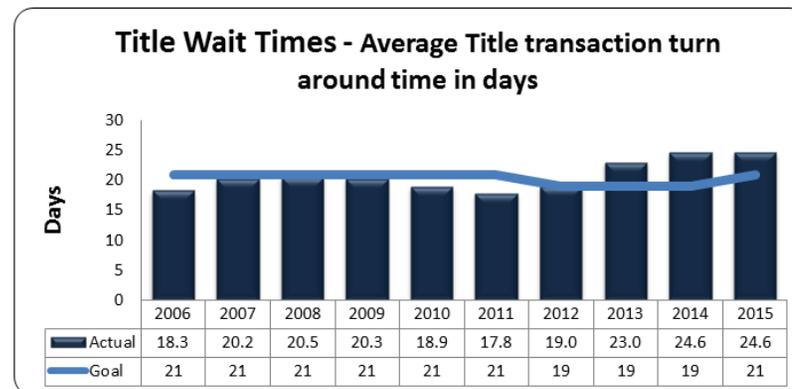
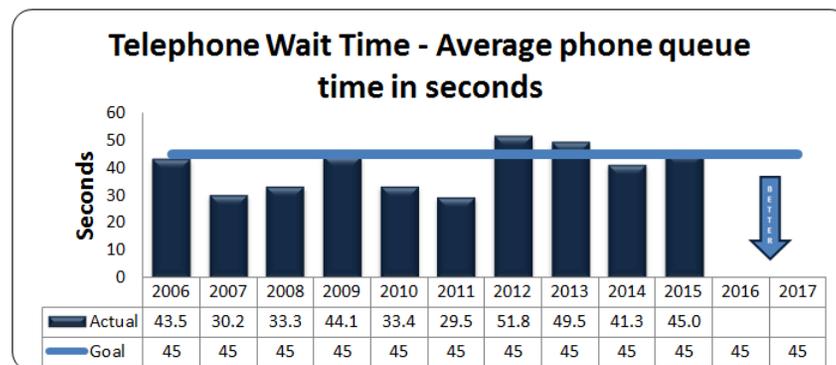
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Internal measures

Customers who call DMV for assistance receive timely and professional responses from contact center staff. The goal of 45 seconds over the course of a year recognizes that call volumes fluctuate daily and seasonally, and many factors go into a call center wait time such as call complexity, staffing levels, and employee experience. The goal is consistent and reliable service with minimal time waiting to speak with someone directly.

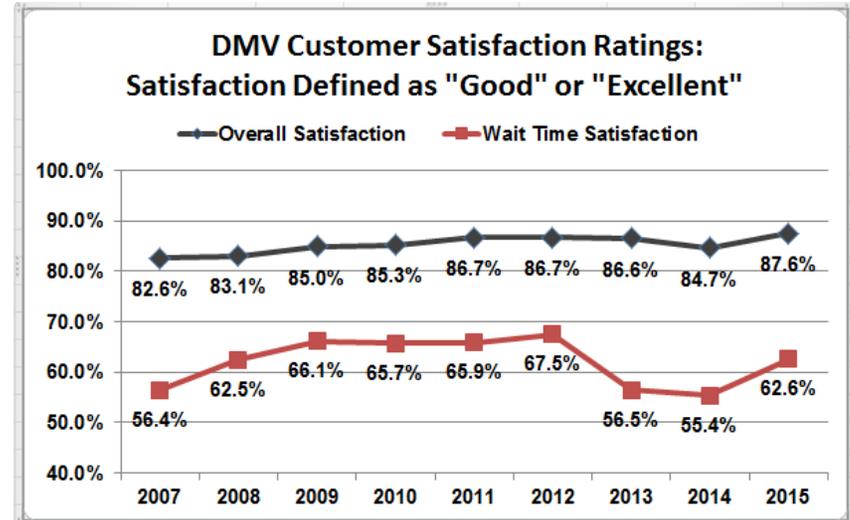
In the past, DMV successfully attained phone wait time targets by ensuring that staffing levels were in the right place at the right time. However, increased call volumes combined with hiring freezes and agency staff reductions contributed to increases in phone wait time in fiscal years 2012 and 2013. Continued high volumes of calls and staff turnover contributed to an increase in call wait times during fiscal year 2016. DMV will continue to closely monitor its customer wait times and take action to improve whenever possible.

Title transactions make up a majority of DMV vehicle processing workload. This measure tracks the time from when a title application is received at DMV Headquarters to when the title is placed in the mail to the customer. In fiscal year 2012, the target was lowered from 21 to 19 days. DMV was able to meet this target by initiating numerous improvements to title processing which resulted in more efficient operations. Although efficiencies continued to be implemented, title turnaround times increased in fiscal years 2013 and 2014 as transaction volumes grew and staffing levels declined. In fiscal year 2015 the target was returned to 21 days as the goal for producing vehicle titles. As volumes continue to grow, the next opportunity to improve title turnaround times is with the Service Transformation Program and new technology and business processes.

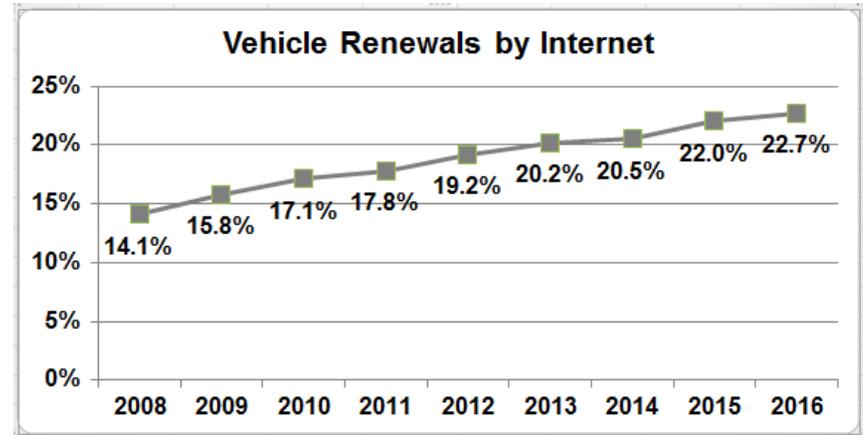


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The Customer Satisfaction measure rates employee helpfulness, courtesy, knowledge, efficiency, and wait times. DMV conducts customer satisfaction surveys and sets targets for the percentage of customers rating DMV service delivery as excellent or good. These surveys are compiled monthly by randomly sampling 400 customers who conducted business with DMV the prior month. DMV's goal is 85 percent of customers rating their service as good or excellent in relation to helpfulness, courtesy, knowledge and efficiency. DMV also measures customer satisfaction with the amount of time spent waiting in field offices. DMV's goal is 65 percent of customers rating their DMV field office wait time as good or excellent. Although the results for fiscal years 2013 and 2014 fell short of the goal, fiscal year 2015 showed improvement in customer satisfaction with wait times.



DMV tracks which service channels customers are using to renew their vehicle registration with DMV. Transactions processed through the Internet are the most cost effective method for DMV, but customers also can use the mail, field offices, or DEQ after passing a vehicle emissions test. Renewal notices mailed to homes encourage people to use the Internet to renew their vehicle registration and pay with a credit card. Customers who renew registration in field offices are reminded frequently that their transaction could have been done over the Internet. The percentage of vehicle registrations renewed online continues to grow annually, and now exceeds those submitted by mail delivery.



DMV and DEQ partnered to allow people residing in vehicle emission inspection areas to use the Internet to renew their vehicle registration. In addition, an internal workgroup is exploring ways to increase online renewals. With legislation implemented in January 2016, a receipt from an online transaction can be used as proof of registration renewal if stopped for expired tags by law enforcement. This should increase the number of customers using the Internet for vehicle registration renewals, since procrastination and fear of citations from expired tags are the most common reason for visiting a DMV field office to renew vehicle registration.

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Enabling Legislation / Program Authorization

DMV enabling legislation is contained within the Oregon Vehicle Code (ORS Chapter 801 to 826). Collection of revenues for the State Highway Fund, and use of the revenues for administrative costs, is authorized in Article IX (Section 3a) of the Oregon Constitution.

Funding Streams

DMV is funded almost entirely with Other Funds derived from fees collected for driver licensing, vehicle title/registration, and record sales. Fees collected from business licenses and Identification Cards are deposited in the agency's Transportation Operating Fund (TOF) to support Business Regulation activities and senior and disabled transportation. General TOF dollars are used to support other activities that cannot be funded from the State Highway Fund, such as voter registration, organ/tissue donor designations, and expedited title issuance. DMV also uses federal grants from the Federal Motor Carrier Safety Administration (FMCSA) and the U.S. Department of Justice for mandated IT systems.

Comparison between 2017-19 funding proposal and program authorized for the agency in 2015-17

The 2017-19 requested budget includes continuing work for the Office of Transformation and the DMV Service Transformation Program (STP). The 2015-17 budget authorized \$30.4 million Other Funds to launch the 10-year \$90 million program. The budget funded program development and management, business analysis, project communications, change management, quality assurance reviews, business process documentation, procurement of an IS Solutions Vendor, and project support functions. DMV plans to spend less than \$16 million of the \$30.4 million approved for 2015-17, and is requesting ongoing and supplemental funding for the 2017-19 biennium.

Activities and Programs

DMV is organized to deliver driver, vehicle, and record services through the following groups:

- Program Services
- Field Services
- Processing Services
- Customer Services
- Office of Transformation
- Administrator's Office

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Program Services

This group coordinates major changes to DMV programs and operations resulting from federal/state laws, policy direction, business process improvements, and computer system initiatives. Program Services develops and implements policies, procedures, and administrative rules for DMV's driver, vehicle, and business licensing services. Employees analyze the policy and fiscal impacts of proposed legislation and other changes, and evaluate the effectiveness and resource requirements of DMV programs. They design and publish forms and manuals, ensure adequate supplies of license plates and stickers, and manage service contracts. Employees interpret business needs and priorities; lead strategic and tactical IT planning; coordinate DMV involvement in IT projects and other major system changes; and ensure computer systems meet business needs through testing and monitoring. Staff licenses and inspects vehicle dealers and related businesses, investigates unlicensed vehicle dealer and dismantler activity, and supports the Oregon Dealer Advisory Committee (ODAC). Program Services also provides support for the prevention, detection, and investigation of DMV-related fraudulent activity.

Field Services

This group operates DMV's 60 field offices statewide serving approximately 12,000 customers each day and nearly 3 million customer visits per year. There are two types of offices: full service and limited service. Full Service offices administer driver knowledge, skill and vision tests; issue photo driver licenses and identification cards; reinstate driving privileges; register vehicles; issue plates and stickers; handle title applications; and inspect vehicle identification numbers. Limited service offices provide all services except behind-the-wheel skills testing and vehicle identification number inspection.

Field offices also perform work for other ODOT divisions and other agencies:

- Issue motor carrier credentials
- Issue truck oversize/weight permits
- Sell Sno-Park permits
- Register voters
- Verify that vehicles have passed emissions tests, as required
- Issue veterans designation on driver licenses and identification cards
- Record organ/tissue donor designations

Processing Services

As DMV's centralized processing unit, their primary responsibility is to process all mail-in business for driver licenses, titles and registrations, and to complete all business received at DMV field offices around the state. Comprised of three operations sections and

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one support section, employees process financial transactions for customers; issue titles, plates, and stickers; renew driver licenses; enter data into DMV's computer systems, and prepare documents for imaging. DMV produces about one million titles and issues almost two million registrations annually. Employees record traffic violations, convictions, and other driving record information; process accident reports, suspensions, and license reinstatements; manage driver improvement activities and medically at risk driver case reviews; use facial recognition software to review and clear drivers prior to issuance of all driver licenses and ID cards; issue driver licenses with previous photos to eligible military personnel, offenders in state correctional facilities, and others who are temporarily out of the state; and issue hardship permits to eligible suspended drivers. Employees work via mail, telephone, and in-person to assist customers who have lost or could lose their driving privileges.

Customer Services

This group provides call center services and record services for DMV customers. Three contact centers provide telephone assistance for about 1.5 million customer calls per year. The call centers answer all calls directed to DMV field offices as well as general information calls directed to DMV headquarters. Employees answer questions, schedule drive tests statewide, and help callers conduct business with DMV. Two call centers employ 50-60 contract laborers from Coffee Creek Correctional Facility and the Oregon State Correctional Institution. DMV employees staff the third call center at the DMV headquarters building in Salem. Customer Services also provides driver and vehicle records requested by public and private entities, and administers programs designed to ensure the security of personal information held by DMV.

Law enforcement agencies access about 141,000 records each day from the DMV database, and businesses and individuals make more than 2.9 million DMV record requests each year. Customer Services manages contracts with Oregon State Police for access to DMV records through the Law Enforcement Data System (LEDS) and with the Oregon Employment Department for administrative hearings for people who appeal DMV actions. The majority of hearings involve driver license suspensions under Oregon's implied consent laws for driving while under the influence of alcohol or drugs. This group also manages the DMV headquarters facility, provides incoming and outgoing mail services for the facility, and microfilms or digitally images DMV records for future retrieval.

Office of Transformation

The Office of Transformation coordinates the Service Transformation Program (STP) and other DMV initiatives. The STP will modernize DMV's technology and business tools over 9-10 years at a projected total cost of \$90 million. Specifically, the Office of Transformation oversees project and change management; ensures alignment with the organization's strategic plan; manages governance and procurement processes; and recommends strategies to optimize cost/benefits and mitigate risks. DMV works closely with the Department of Administrative Services' Enterprise Technology and Chief Information Office staff, Legislative Fiscal Office, and many other external stakeholders. This office is responsible for managing and reporting on the progress of STP within the agency and to external partners and stakeholders.

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Administrator's Office

This office provides the policy, oversight and administrative functions of the division.

Issues and Trends

- **Demographic Changes** – Oregon has led the nation in in-migration during the last several years. Its population is becoming more ethnically diverse and older, which is important to DMV from a customer service and workforce perspective. Language and cultural differences must be bridged to enable people to complete their driver and vehicle transactions, and increasingly we are seeing older impaired drivers referred to the Medically At-Risk Driver Program. From a workforce view, DMV must hire employees that reflect the communities we serve and replace employees who are retiring with significant experience and knowledge about our programs.
- **Eligibility for Driver Licenses and ID Cards** – Eligibility for Oregon driver licenses and identification card is rigorous, and standards for proving identity and legal presence status are stringent. Electronic systems are queried for authenticity of immigration documents and SSN, while facial recognition technology ensures new photos match prior customer issuances and checks the entire DMV photo database for fraudulent identities. However, Oregon's issuance procedures do not meet all requirements of the federal Real ID Act, and state law prohibits the agency from spending state funds to comply. As a result, Oregon's driver licenses and ID cards eventually will be rejected for accessing federal facilities and passing through security checkpoints at airports. Oregon's third one-year enforcement deferral by Homeland Security expires in October 2016 and may be extended, but TSA is planning to stop accepting cards from non-compliant states in January 2018. Only cards specifically designated as Real ID compliant will be accepted for identity purposes by federal agencies as of October 2020. The biggest obstacle to achieving compliance is for DMV to collect and retain digital images of identity source documents presented for driver license and ID card issuance in Oregon.
- **Identity Theft/Fraud** – State-issued driver licenses and ID cards are used widely as identity documents to conduct business with public agencies and private companies. Increasing concern about identity theft led to creation of a fraud prevention program at DMV. DMV continues to strengthen its policies and procedures to prevent, detect, and investigate instances of internal and external fraud. Criminal investigations are turned over to law enforcement agencies, including cases arising from the facial recognition technology. A new DMV driver licensing system and card design slated for 2017 will include enhanced security provisions to resist tampering and deter counterfeiting.
- **Service Delivery** – DMV serves its customers and business partners via several different delivery channels: field offices, mail, online, interactive voice response, email, direct terminal access, and third-party businesses. The challenge is to determine which channels are best for which DMV services and customer groups, and then attempt to optimize that mix of service delivery

2017-2019 Budget Narrative

channels. The division believes Oregonians want more online and self-service options, and those are envisioned with the Service Transformation Program (STP). However, should the new delivery channels be added to existing options or replace those that are more expensive to administer?

- **Aging Infrastructure** – The computer systems and facilities that DMV relies upon are aging and expensive to maintain and operate. The large mainframe systems were first developed in the mid-‘60’s with various features added throughout the years, which means the major applications are old and difficult to support. The supply of COBOL programmers is declining, so finding qualified employees and contractors to support computer system projects is difficult. The ability to respond to statutory changes and to link its databases with other government agencies is severely constrained by these factors. In addition, DMV faces numerous facility infrastructure constraints. Field offices are mostly leased from private companies, so facility improvements must be planned and funded many years in advance. Many buildings are not energy efficient and parking lots are frequently inadequate for the number of people served and the space needed for commercial driver license testing. Overall, many DMV facilities and furnishings are in need of repair and/or replacement due to age or lack of adequate capacity.
- **Economy** – The Oregon economy has recovered from the great recession of 2008, and increases in vehicle sales and immigration have resulted in more vehicle titles and DL/ID card issuances for DMV. Workload volumes continue to rise in most areas of DMV business along with economic growth in the state.
- **Efficiency and Productivity** – DMV will continue to seek opportunities to streamline processes and increase productivity. This is especially important as a counter-balance to new state and federal program requirements that may increase the time required to serve the public and process transactions. Additional efficiencies and productivity are anticipated through new technology and business processes, but new systems and employee re-training could result in lower productivity initially. Purchasing a commercial off-the-shelf (COTS) solution reduces risks associated with system development, but requires adaptation of existing business practices to systems built for other jurisdictions. Transitioning from the old way of doing things to a new approach can impact overall productivity until processes are improved and streamlined with experience.
- **Unconventional Vehicles** – Oregon and national transportation initiatives encourage the use of alternative technologies like plug-in hybrid, all-electric, three-wheeled auto-cycles, and autonomous vehicles. Vehicle manufacturers in Oregon and elsewhere will continue introducing creative solutions for these new emerging vehicle types. Issues and concerns include:
 - Should these vehicles be required to meet federal safety standards to operate on Oregon’s roads?
 - Are manufacturers conducting sufficient safety tests?
 - How should these vehicles be titled and registered?
 - How will we test and license persons who operate these vehicles?
 - How will the owners of these vehicles pay their fair share of costs to operate and maintain Oregon’s roads?

2017-2019 Budget Narrative

Revenue Sources

Driver and Motor Vehicle Services Division

Funds	Source	Revenue	Limits on use of Funds
Other	Other Business Fees	\$2,648,240	Transportation Operating Fund (TOF)
Other	Vehicle Licenses	\$477,058,104	Highway Fund
Other	Recreational Vehicle Licenses	\$34,686,632	For Parks and Recreation Dept.
Other	Snowmobile Licenses & Titles	\$379,320	Snowmobile Fund
Other	Custom License Plates	\$6,910,192	Passenger Rail Fund
Other	Salmon Plates	\$881,012	Parks Dept. and Governor's Watershed Enhancement
Other	Special Group Plates	\$2,266,517	Special Groups such as University of Oregon and Oregon State University
Other	Driver Licenses/ID Cards	\$81,540,099	Cost Recovery
Other	Vehicle Trip Permits	\$11,608,325	Highway Fund
Other	Transportation Fees	\$3,478,585	
Other	Title Transfer and Duplicates	\$93,471,126	Highway Fund / TOF
Other	Record Sales Income	\$11,493,886	Cost Recovery
Other	Other Revenues & Fines	\$9,822,120	Fines and Forfeitures, Misc.
Federal	Federal Funds	\$2,023,588	Federal Grants
Other	Transfer-In Highway	\$316,153	Lawnmower Fund
Other	Transfer-In DEQ	\$339,634	
Other	Transfer-Out DEQ	(\$1,230,811)	

2017-2019 Budget Narrative

Funds	Source	Revenue	Limits on use of Funds
Other	Transfer-Out Highway Division	(\$44,817,084)	Highway Fund
Other	Transfer-Out Central Services	(\$63,089,941)	
Other	Transfer-Out Debt Service	(\$199,979,026)	Debt Service Payments
Other	Transfer-Out Transportation Safety Division	(\$8,494,343)	Student Driver Training and Motorcycle Safety & Dept. of Education
Other	Transfer-Out Transit Division	(\$4,259,174)	ID Card Revenue for STF Program
Other	Transfer-Out Rail Division	(\$6,519,526)	Custom Plate Revenue for Passenger Rail Program
Other	Transfer-Out Cities	(\$63,274,898)	Highway Fund
Other	Transfer-Out Counties	(\$78,991,254)	Highway Fund
Other	Transfer-Out Economic Development	(\$748,853)	Lawnmower Fund
Other	Transfer-Out Veterans Affairs	(\$209,447)	
Other	Transfer-Out Watershed Enhance	(\$438,303)	
Federal	Transfer-Out Parks and Recreation	(\$33,910,078)	
Other	Transfer-Out Other	(\$16,125,480)	

2017-2019 Budget Narrative

Policy Packages

Driver and Motor Vehicle Services Program: 2017–2019 Governor’s Budget includes the following Policy Option Packages.

#091	Statewide Adjustment	(\$337,629) OF	(0) Positions	(0) FTE
		(\$9,641) FF		

This package represents changes to State Government Service Charges and DAS pricelist charges for services made for the Governor’s Budget.

#092	Statewide AG Adjustment	(\$135,421) OF	(0) Positions	(0) FTE
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This package adjusts Attorney General rate from the published price list at ARB of \$198/hour to \$185/hour in the Governor’s Budget.

2017-2019 Budget Narrative

Driver and Motor Vehicle Division Essential Packages

Purpose

The Essential Packages represent changes made to the 2015-2017 budget that estimate the cost to continue legislatively approved programs into the 2017-2019 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment, and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

022 Phase-out

- Phase-out to remove inflation in IT Professional Services that has grown beyond the available grants. Phase-out (\$1,650,000) FF
- SB 833 (2013) was defeated by vote in November 2014. The S&S associated with the bill was phased-out in 2015-17, but the positions were inadvertently left in. Phase-out (\$711,936) OF, (\$1,002) GF
- Phase-out for expenditures for the initial phase of Service Transformation Project. A POP will be introduced for the next portion of the project. Phase-out (\$16,000,000) OF

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 3.70 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures
- Up to 13.14 percent inflation for Attorney General costs
- Up to 6.90 percent inflation for leasing of Non-Uniform Rent
- 4.10 percent inflation for non-state employees services (Professional Services and IT Related Professional Services)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,308)	-	-	-	-	-	(2,308)
Total Revenues	(\$2,308)	-	-	-	-	-	(\$2,308)
Personal Services							
Temporary Appointments	-	-	56,843	-	-	-	56,843
Overtime Payments	-	-	11,168	-	-	-	11,168
Shift Differential	-	-	785	-	-	-	785
All Other Differential	-	-	14,173	-	-	-	14,173
Public Employees' Retire Cont	-	-	4,987	-	-	-	4,987
Pension Obligation Bond	(2,308)	-	573,244	-	-	-	570,936
Social Security Taxes	-	-	6,349	-	-	-	6,349
Unemployment Assessments	-	-	5,865	-	-	-	5,865
Mass Transit Tax	-	-	138,180	-	-	-	138,180
Vacancy Savings	-	-	(711,688)	-	-	-	(711,688)
Total Personal Services	(\$2,308)	-	\$99,906	-	-	-	\$97,598
Total Expenditures							
Total Expenditures	(2,308)	-	99,906	-	-	-	97,598
Total Expenditures	(\$2,308)	-	\$99,906	-	-	-	\$97,598
Ending Balance							
Ending Balance	-	-	(99,906)	-	-	-	(99,906)
Total Ending Balance	-	-	(\$99,906)	-	-	-	(\$99,906)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,002)	-	-	-	-	-	(1,002)
Total Revenues	(\$1,002)	-	-	-	-	-	(\$1,002)
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(423,360)	-	-	-	(423,360)
Overtime Payments	(755)	-	-	-	-	-	(755)
Empl. Rel. Bd. Assessments	-	-	(342)	-	-	-	(342)
Public Employees' Retire Cont	(144)	-	(55,416)	-	-	-	(55,560)
Pension Obligation Bond	(45)	-	-	-	-	-	(45)
Social Security Taxes	(58)	-	(32,388)	-	-	-	(32,446)
Worker's Comp. Assess. (WCD)	-	-	(414)	-	-	-	(414)
Flexible Benefits	-	-	(200,016)	-	-	-	(200,016)
Total Personal Services	(\$1,002)	-	(\$711,936)	-	-	-	(\$712,938)
Services & Supplies							
IT Professional Services	-	-	-	(1,650,000)	-	-	(1,650,000)
Total Services & Supplies	-	-	-	(\$1,650,000)	-	-	(\$1,650,000)
Capital Outlay							
Other Capital Outlay	-	-	(16,000,000)	-	-	-	(16,000,000)
Total Capital Outlay	-	-	(\$16,000,000)	-	-	-	(\$16,000,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	(1,002)	-	(16,711,936)	(1,650,000)	-	-	(18,362,938)
Total Expenditures	(\$1,002)	-	(\$16,711,936)	(\$1,650,000)	-	-	(\$18,362,938)
Ending Balance							
Ending Balance	-	-	16,711,936	1,650,000	-	-	18,361,936
Total Ending Balance	-	-	\$16,711,936	\$1,650,000	-	-	\$18,361,936
Total Positions							
Total Positions							(6)
Total Positions	-	-	-	-	-	-	(6)
Total FTE							
Total FTE							(6.00)
Total FTE	-	-	-	-	-	-	(6.00)

REPORT: PACKAGE FISCAL IMPACT REPORT

2017-19

PROD FILE

AGENCY:73000 OREGON DEPT OF TRANSPORTATION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:200-00-00 Driver and Motor Vehicles Svcs

PACKAGE: 022 - Phase-out Pgm & One-time Costs

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0000045	OAO	C0331	AP TRANSPORTATION SVCS REP 1	1-	1.00-	24.00-	02	2,940.00		70,560- 48,096-			70,560- 48,096-
0000046	OAO	C0331	AP TRANSPORTATION SVCS REP 1	1-	1.00-	24.00-	02	2,940.00		70,560- 48,096-			70,560- 48,096-
0000047	OAO	C0331	AP TRANSPORTATION SVCS REP 1	1-	1.00-	24.00-	02	2,940.00		70,560- 48,096-			70,560- 48,096-
0000048	OAO	C0331	AP TRANSPORTATION SVCS REP 1	1-	1.00-	24.00-	02	2,940.00		70,560- 48,096-			70,560- 48,096-
0000049	OAO	C0331	AP TRANSPORTATION SVCS REP 1	1-	1.00-	24.00-	02	2,940.00		70,560- 48,096-			70,560- 48,096-
0000050	OAO	C0331	AP TRANSPORTATION SVCS REP 1	1-	1.00-	24.00-	02	2,940.00		70,560- 48,096-			70,560- 48,096-
TOTAL PICS SALARY										423,360-			423,360-
TOTAL PICS OPE										288,576-			288,576-
TOTAL PICS PERSONAL SERVICES =				6-	6.00-	144.00-				711,936-			711,936-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	27,400	-	-	-	27,400
Out of State Travel	-	-	871	-	-	-	871
Employee Training	-	-	11,288	-	-	-	11,288
Office Expenses	-	-	367,505	-	-	-	367,505
Telecommunications	-	-	53,806	-	-	-	53,806
State Gov. Service Charges	-	-	(279,939)	-	-	-	(279,939)
Data Processing	-	-	2,772	-	-	-	2,772
Publicity and Publications	-	-	15,330	-	-	-	15,330
Professional Services	-	-	337,112	-	-	-	337,112
IT Professional Services	-	-	176,499	29,279	-	-	205,778
Attorney General	-	-	239,386	-	-	-	239,386
Dispute Resolution Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	5,529	-	-	-	5,529
Dues and Subscriptions	-	-	2,430	-	-	-	2,430
Facilities Rental and Taxes	-	-	466,484	-	-	-	466,484
Fuels and Utilities	-	-	42,186	-	-	-	42,186
Facilities Maintenance	-	-	98,609	-	-	-	98,609
Agency Program Related S and S	-	-	415,586	-	-	-	415,586
Intra-agency Charges	-	-	35,933	-	-	-	35,933
Other Services and Supplies	-	-	303,971	-	-	-	303,971
Expendable Prop 250 - 5000	-	-	15,625	-	-	-	15,625
IT Expendable Property	-	-	64,390	45,677	-	-	110,067
Total Services & Supplies	-	-	\$2,402,773	\$74,956	-	-	\$2,477,729

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Telecommunications Equipment	-	-	-	-	-	-	-
Automotive and Aircraft	-	-	5,259	-	-	-	5,259
Data Processing Software	-	-	-	-	-	-	-
Data Processing Hardware	-	-	-	-	-	-	-
Building Structures	-	-	1,158	-	-	-	1,158
Other Capital Outlay	-	-	154,646	-	-	-	154,646
Total Capital Outlay	-	-	\$161,063	-	-	-	\$161,063
Special Payments							
Spc Pmt to Environmental Quality	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	2,563,836	74,956	-	-	2,638,792
Total Expenditures	-	-	\$2,563,836	\$74,956	-	-	\$2,638,792
Ending Balance							
Ending Balance	-	-	(2,563,836)	(74,956)	-	-	(2,638,792)
Total Ending Balance	-	-	(\$2,563,836)	(\$74,956)	-	-	(\$2,638,792)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(9,641)	-	-	(9,641)
Total Revenues	-	-	-	(\$9,641)	-	-	(\$9,641)
Services & Supplies							
State Gov. Service Charges	-	-	(35,876)	-	-	-	(35,876)
IT Professional Services	-	-	(301,753)	(9,641)	-	-	(311,394)
Total Services & Supplies	-	-	(\$337,629)	(\$9,641)	-	-	(\$347,270)
Total Expenditures							
Total Expenditures	-	-	(337,629)	(9,641)	-	-	(347,270)
Total Expenditures	-	-	(\$337,629)	(\$9,641)	-	-	(\$347,270)
Ending Balance							
Ending Balance	-	-	337,629	-	-	-	337,629
Total Ending Balance	-	-	\$337,629	-	-	-	\$337,629

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(135,421)	-	-	-	(135,421)
Total Services & Supplies	-	-	(\$135,421)	-	-	-	(\$135,421)
Total Expenditures							
Total Expenditures	-	-	(135,421)	-	-	-	(135,421)
Total Expenditures	-	-	(\$135,421)	-	-	-	(\$135,421)
Ending Balance							
Ending Balance	-	-	135,421	-	-	-	135,421
Total Ending Balance	-	-	\$135,421	-	-	-	\$135,421

2017-2019 Budget Narrative

DMV Policy Package #110 DMV Service Transformation Program Total Request: \$27,053,537

Purpose

The Oregon Department of Transportation is replacing the information systems used by the Driver and Motor Vehicle Services Division (DMV). Modernized systems are necessary to mitigate growing risks to continued operations and enhance the ability to improve performance and meet customer service expectations.

The main DMV computer systems were designed and built starting in the 1960's continuing over the next thirty years. This limits the agency's ability to meet customer expectations and operate efficiently. Systems lack integration and the ability to share information across business programs. This results in labor intensive and time-consuming changes. The software language (COBOL) and system architecture have exceeded their expected lifecycle, and delaying systems modernization adds risk to an already tenuous situation. Few recent Computer Science graduates are familiar with the programming languages and methods used by DMV.

The aging design of existing DMV systems is at risk of failing to meet current and future business needs resulting in longer wait times and increased manual processes and errors. Meeting new Federal and State mandates is time consuming, extremely difficult, expensive, and in some cases not attainable, putting Federal Highway Funds at risk. Compliance with ever-changing security requirements is also difficult to achieve, putting personal customer information at risk.

The Service Transformation Program (STP) is a multi-year program to improve DMV business processes, enhance service capabilities, replace computer systems, and enable DMV to become more flexible and timely in meeting customer expectations and legislative mandates. Customers today are able to handle their shopping, banking and even file their taxes online. The outdated and paper-heavy processes at DMV do not match that reality. DMV's antiquated systems make it difficult for business partners like law enforcement, courts, and financial institutions to make their own business improvements. STP is focused on enhancing service delivery and establishing a technology platform that is more adaptable to the changing needs of DMV customers, business partners and the legislature. Transforming the way DMV does business, and using the technology needed to make it possible, is how we will create the DMV of the future.

2017-2019 Budget Narrative

Background

In February 2012, the Oregon Legislature approved \$500,000 to begin planning for the modernization of DMV computer systems. Based on work by the firm Mathtech in 2013, DMV developed a strategy for business process transformation and systems modernization. Implementing this strategy and approach, which started in the 2015 – 17 biennium, will require approximately ten years and \$90 million to complete. The 2015 legislature included in ODOT's budget \$30,446,463 and 42 positions (29.91 FTE) to advance the first phase of STP.

Transformation Strategy

DMV is undertaking a phased approach over several years to acquire replacement systems that enable modern business operations and allow for the flexibility needed to accommodate changes in policy and procedure. Modern functionality and web-based services will make it easier to do business with DMV, reduce error rates and manual processes, and improve communication with DMV customers.

The strategy is best characterized as a “program of manageable projects” based on a business transformation supported by technology. The recommended approach seeks to procure a commercial-off-the-shelf (COTS) software application. COTS packages are used for a variety of technical functionality including document imaging, financial management, business rule management and reporting. The use of proven commercial software components reduces the implementation and testing time and results in a more error-free product. This approach allows the DMV to move at an appropriate pace over time. It is understood that a COTS approach will require DMV to adjust business processes to match the new technology.

Modern and stable information systems will empower DMV to continue pursuing the ODOT mission and values including:

- Efficiency - achieving the maximum value from the resources entrusted to the division
- Accountability – building trust with stakeholders, policymakers, and citizens through demonstrable passion for results-based management
- Customer Focus – responding to customers' expectations to better deliver quality service

2017-2019 Budget Narrative

Service Transformation Program in 2015-17

During the 2015-17 biennium, STP focused on setting up the program and completing foundational work needed before implementation phases. DMV created the Office of Transformation, which will administer the Service Transformation Program. Careful readiness planning for all parts of the transformation is an important part of STP's future success. The 2015-17 biennium was primarily devoted to the concept development and pre-planning phase. That means changes are not implemented right away, but instead will take place in the coming years. This work creates a solid foundation for the program's success.

Program/Project Development

STP has established both program and project management products and processes. These meet the needs of governance bodies and help DMV move through the State's Chief Information Officer's Stage Gate process. This work stream includes a variety of tasks:

- Procuring and coordinating with a quality assurance vendor.
- Establishing governance groups including the ODOT STP Executive Steering Committee and the DMV STP Legislative Oversight Task Force.
- Staffing key program positions including transformation manager, projects director, risk and portfolio manager, change and communications manager, business manager and support staff.
- Developing an STP charter and business case.
- Writing a detailed program plan and quality management plan.
- Establishing infrastructure and documenting key program policies and procedures.
- Obtaining an approval letter for Stage Gate II from the State's Chief Information officer.
- Developing strategies for both communications and organizational change leadership.
- Leveraging ODOT's Web-Reinvention project to accomplish STP web milestones. One of the key deliverables for the 2015-2017 biennium was refreshing the DMV website to support the online transaction center capabilities that will be a part of STP.

Data Migration Readiness

DMV does not have a single centralized database of information for drivers and vehicles. To prepare DMV for putting a new software solution in place, substantial work needs to be done to improve data quality. The data migration vendor examined the current systems to identify how and where data is stored today. A data migration vendor documented the current data model and conducted a strengths, weakness, opportunity and threat (SWOT) analysis from a data perspective. This work informed the next steps for creating, cleansing, and migrating the data to a centralized database of customer information. This work includes the creation of a conceptual data model, or road map, for the new centralized database of customer information. This conceptual model defines high-level groups (e.g., drivers, and vehicles) and the relationships between them. This is pre-work for managing data migration risks as DMV moves to a new system.

2017-2019 Budget Narrative

Business Processes, Needs and Rules

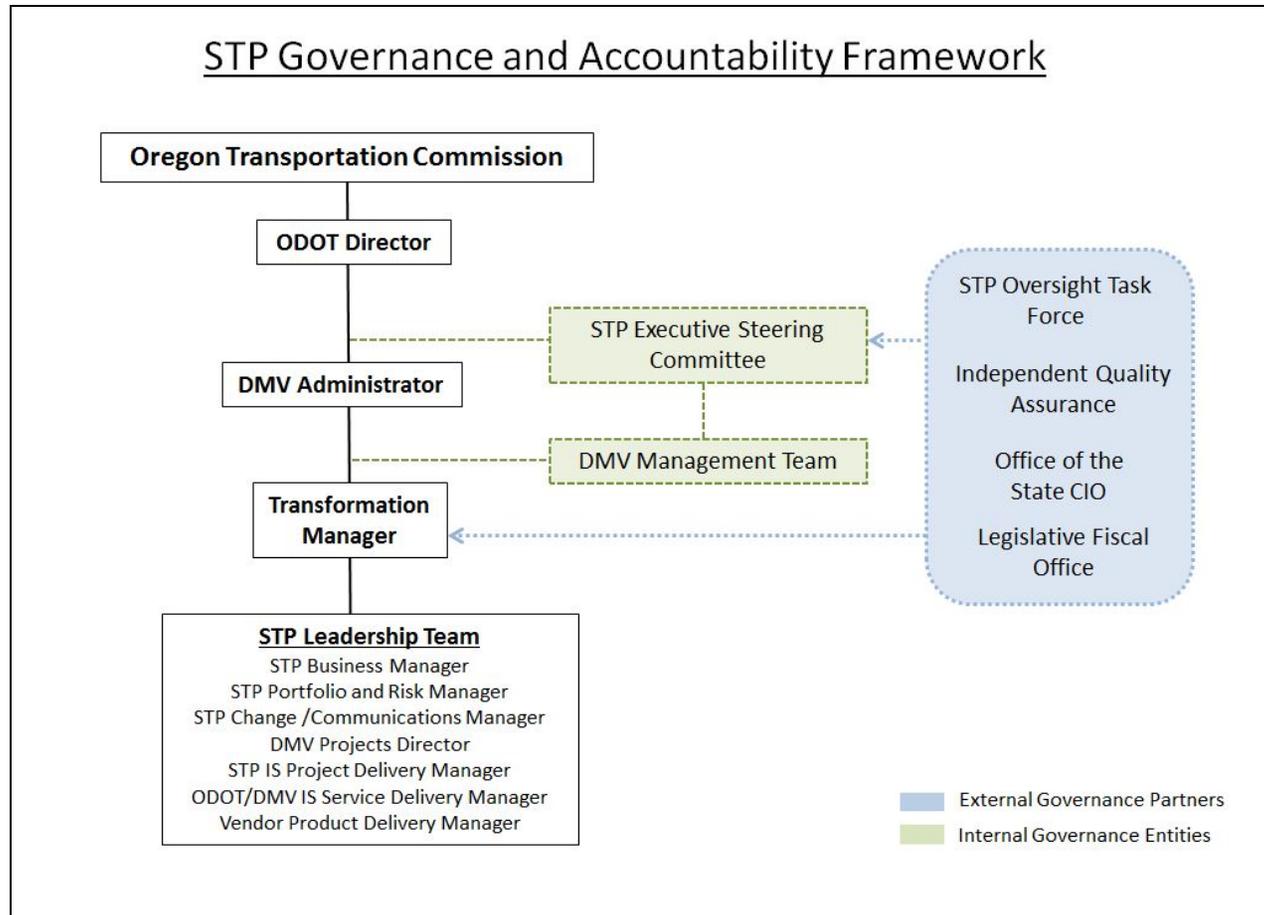
A vendor was selected and began working in the 2015-17 biennium to produce a comprehensive Functional Requirements and Business Rules report listing all the requirements that DMV will require in the new vehicles and drivers systems. The vendor is responsible for documenting all business rules (existing and needed), DMV's current business processes, develop business process maps, and identify gaps, constraints, opportunities and organizational transformation issues that surface during the development of the requirements. This project may complete additional work in the 2017-19 biennium to implement changes to existing processes identified in the vendor findings.

Vendor Procurements

As responsible stewards of the taxpayer's money, we adhere to the procurement laws, rules and policies that govern our purchasing needs. Over the 2015-17 biennium, STP is focusing on procurement activities that result in hiring an independent quality assurance vendor, business process improvement expertise, a primary information systems (IS) solution vendor, and organization change leadership/management consultant and trainers. There is some interdependency between the deliverables these vendors will produce. Combined with the complex procurement process, this means it could take 18-24 months before new technology begins to be implemented. DMV has adopted a position that it is better to get procurement "right the first time" rather than complete it quickly. To support the goal of completing an RFP for an IS solution vendor, STP completed procurements for the following vendor types/activities:

- Business Processes, Needs and Rules – help DMV document current business processes and identify future business needs. This detailed list of business needs provides critical input to the scope of work required to procure an IS Solution vendor.
- Quality Assurance (QA) – provide independent QA services to help manage quality delivery and assess risks for IS-related projects for the entire life of STP. Hiring a quality assurance vendor was part of reaching Stage Gate II.
- Organizational Change Leadership – develop a roadmap for employee change readiness. This work is focused on activities related to preparing for business change, leadership development, and defining DMV's future staffing strategy and training needs.
- IS Solution – deliver technology tools and solutions for all the core DMV business processes. While the vendor selection is planned to occur during the 2015-17 biennium, the implementation of a COTS solution likely will not begin until the 2017-19 biennium. In order to complete the procurement of the IS Solution vendor, an early deliverable must be completed by the Business Processes, Needs and Rules vendor to inform the IS Solution negotiation along with other readiness planning.

2017-2019 Budget Narrative



2017-19 Projects

During the 2015-17 biennium, the focus was primarily on putting foundational systems in place and completing key vendor procurements. The 2017-19 biennium will mark the beginning of the program implementation phase, and work on the individual projects that are part of the STP portfolio will begin. The first series of projects within the program are subject to negotiation with the IS Solution vendor. However, it is assumed that initial projects will include enhanced web capabilities, a point-of-sale system, a dealer licensing

2017-2019 Budget Narrative

system, and a replacement vehicle titling and registration system. These projects would begin during 2017-19 and extend across several biennia.

DMV2U

DMV is participating in an agency-wide web reinvention initiative to create a more useful and usable website. It will be optimized for mobile devices and put a platform in place to accommodate enhanced web capabilities. This preparatory work is an important step in enabling the creation of an interactive DMV2U online transaction center. In the 2017-19 biennium, work will begin to develop the DMV2U Transaction Center. DMV2U will provide customers and business partners with an array of new online services.

The system will be developed and rolled out incrementally over several biennium as a DMV2U Transaction Center where customers can perform online transactions, maintain their profile, check status, and track their transactions. An initial framework will be developed with a first set of transactions, and additional transactions and features will be added over time. As more DMV systems are modernized, additional functionality will be added. Customers will have a single logon credential and this will be the point of entry for the customer. Transactions will have business rules and data edits applied prior to submission, so that applications and forms are submitted accurately and completely.

A similar partner-focused DMV2U could also be used for partners to access or provide information to the DMV. Potential partners and third parties include:

- Courts
- Insurance Companies
- Law Enforcement
- Vehicle Dealers
- Ignition Interlock Device Installers (DUII enforcement tool)
- State Agencies (e.g. Department of Environmental Quality)
- Medical Professionals (e.g. Medically At-Risk Driver Program)
- Financial Institutions (security interest holders)
- Instructors/Third-party Testers (Drivers' Education, CDL, Motorcycle)
- Dismantlers/Salvage

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IS Solution

The IS Solution vendor will provide and implement the COTS solution. Their work does not begin until the 2017-19 biennium and will extend beyond into multiple biennium. This vendor is responsible for working with DMV subject matter experts and internal project teams to implement and configure the COTS solution to meet DMVs needs as identified in the detailed list of business requirements.

During the 2017-19 biennium, DMV will work with the IS Solution vendor to begin the first in a series of manageable projects. Over the course of the contract, the vendor will address large transformational projects including, but not limited to, a vehicle title and registration system, driver licensing, point of sale system, a 360 Customer Relationship Management system, and a dealers licensing and regulation system. Each of these core systems will be treated as individual projects, and implemented concurrently with many of the foundational components for the future DMV systems. This means that although STP has an overall timeframe of approximately ten years, substantial changes will happen throughout the course of the program instead of a “switch over” at the end of the program. STP will work with the IS solution vendor to determine the best order to replace systems based on industry best practices.

Organizational Change Leadership

As the COTS solution is implemented, DMV will be updating their business processes to leverage the new technology. These efficiencies will significantly impact the way that DMV employees conduct business. The organizational change vendor will develop a plan to help guide employees and impacted business partners through change. This important work will foster employee support and adoption of process and technology changes, an identified risk of the program.

Staffing Impact

No impact. The 42 permanent position created in the 2015-17 Legislative Approved Budget will continue this work.

Revenue Source

Highway Fund

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 110 - DMV STP II

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In Other	-	-	10,807,888	-	-	-	10,807,888
Total Revenues	-	-	\$10,807,888	-	-	-	\$10,807,888
Capital Outlay							
Other Capital Outlay	-	-	27,053,537	-	-	-	27,053,537
Total Capital Outlay	-	-	\$27,053,537	-	-	-	\$27,053,537
Total Expenditures							
Total Expenditures	-	-	27,053,537	-	-	-	27,053,537
Total Expenditures	-	-	\$27,053,537	-	-	-	\$27,053,537
Ending Balance							
Ending Balance	-	-	(16,245,649)	-	-	-	(16,245,649)
Total Ending Balance	-	-	(\$16,245,649)	-	-	-	(\$16,245,649)

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000
Cross Reference Number: 73000-200-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Business Lic and Fees	2,441,139	2,617,810	2,617,810	2,648,240	2,648,240	-
Vehicle Licenses	594,786,781	604,511,664	604,511,664	638,755,114	638,755,114	-
Drivers Licenses	81,173,086	72,402,951	72,402,951	81,540,099	81,540,099	-
Transportation Lic and Fees	2,973,872	3,875,292	3,875,292	3,478,585	3,478,585	-
Charges for Services	31,348	-	-	-	-	-
Fines and Forfeitures	2,554,925	2,321,541	2,321,541	2,557,463	2,557,463	-
Interest Income	3,052	-	-	-	-	-
Sales Income	12,229,101	17,995,634	17,995,634	7,131,105	7,131,105	-
Other Revenues	563,527	97,424	97,424	133,552	133,552	-
Transfer In - Intrafund	1,924,600	14,553,011	14,553,011	316,153	316,153	-
Transfer In Other	-	11,225,820	11,225,820	10,807,888	10,807,888	-
Tsfr From Environmental Quality	178,602	297,142	297,142	339,634	339,634	-
Transfer Out - Intrafund	(501,246,678)	(302,890,704)	(302,890,704)	(327,159,094)	(327,159,094)	-
Transfer to Other	(2,209,295)	(15,358,136)	(15,358,136)	(16,125,480)	(16,125,480)	-
Transfer to Cities	-	(70,299,153)	(70,299,153)	(67,487,134)	(67,487,134)	-
Transfer to Counties	-	(102,107,588)	(102,107,588)	(85,586,906)	(85,586,906)	-
Tsfr To OR Business Development	(753,329)	(681,279)	(681,279)	(748,853)	(748,853)	-
Tsfr To Veterans' Affairs	(170,841)	(160,038)	(160,038)	(209,447)	(209,447)	-
Tsfr To Environmental Quality	-	(1,230,811)	(1,230,811)	(1,230,811)	(1,230,811)	-
Tsfr To Parks and Rec Dept	(33,762,763)	(32,015,474)	(32,015,474)	(33,910,078)	(33,910,078)	-
Tsfr To Watershd Enhance Bd	(479,363)	(468,848)	(468,848)	(438,303)	(438,303)	-
Total Other Funds	\$160,237,764	\$204,686,258	\$204,686,258	\$214,811,727	\$214,811,727	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000

Cross Reference Number: 73000-200-00-00-00000

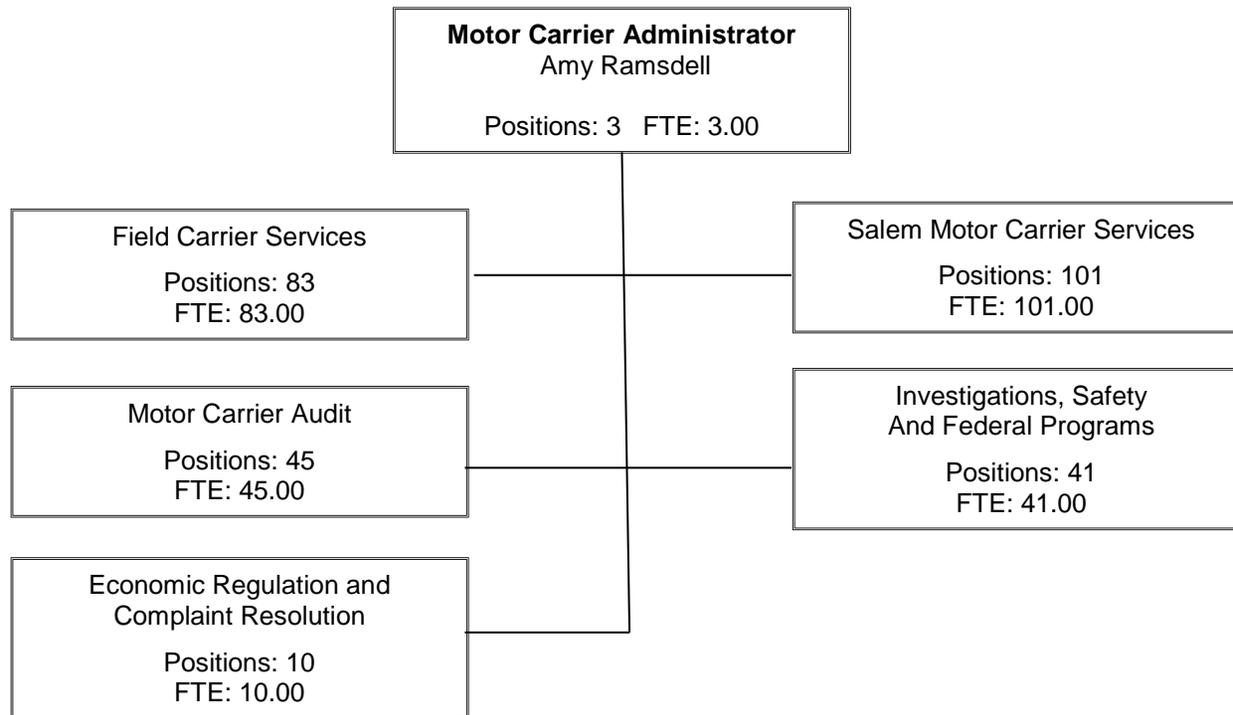
<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Federal Funds						
Federal Funds	1,014,650	3,598,632	3,598,632	2,023,588	2,013,947	-
Total Federal Funds	\$1,014,650	\$3,598,632	\$3,598,632	\$2,023,588	\$2,013,947	-

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Motor Carrier Transportation Division

Positions: 283 FTE: 283.00



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Executive Summary:

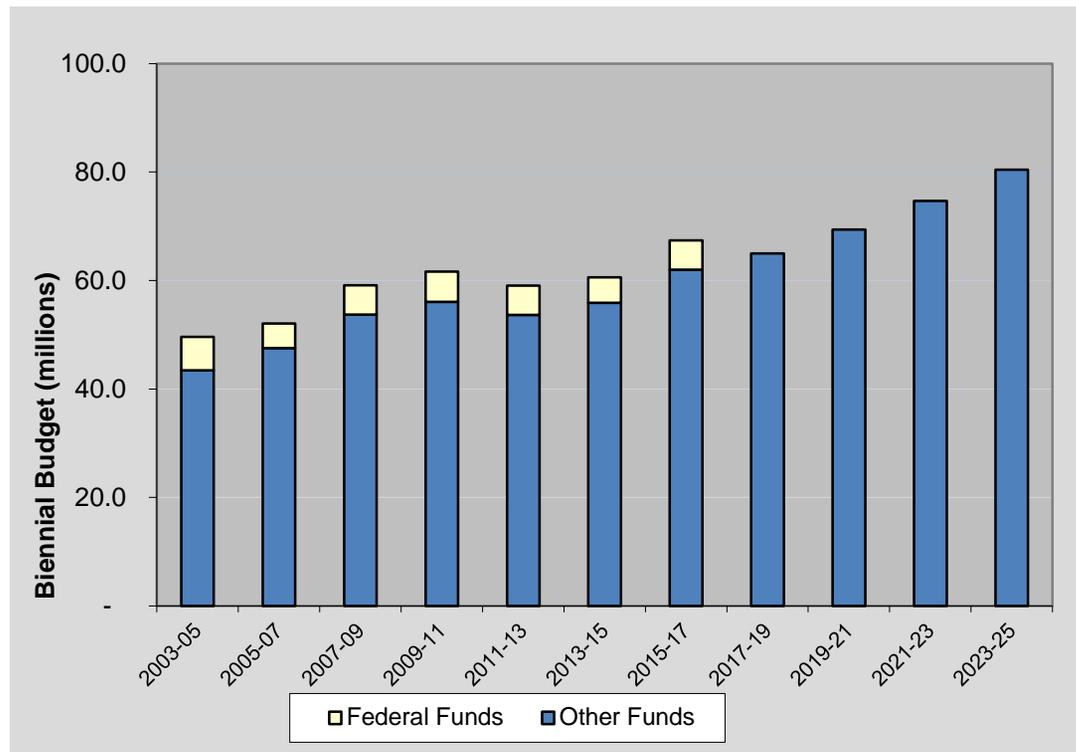
Focus Areas: Safer, Healthier Communities

A Thriving Oregon Economy

Excellence in State Government

Program Contact: Amy Ramsdell

Request: 65,045,273



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Program Overview

The Motor Carrier Transportation Division (MCTD) supports ODOT's mission by promoting a safe, efficient, and responsible commercial transportation industry. MCTD regulates a diverse industry ranging from one-truck owner-operators to carriers with large fleets from throughout the United States and Canada that operate on Oregon public roads. The division maintains accounts for approximately 23,300 trucking companies, with 340,538 trucks registered to operate in Oregon. This includes 7,473 Oregon companies with 45,891 trucks. Additionally, MCTD helps truckers comply with Oregon laws and regulations relating to economic regulation, registration, safety, freight mobility, and truck size and weight. The division's mission is to promote a safe, efficient, and responsible commercial transportation industry by simplifying compliance, reducing unnecessary regulations, protecting highways and bridges from damage, facilitating the safety of the traveling public, enhancing private-public partnerships, fostering effective two-way communication, delivering superior customer service, and recognizing the vital economic interests of the commercial transportation industry.

Program Funding

The agency request budget for the 2017-2019 biennium is \$ 65,045,273 Other Funds. This positions the Motor Carrier Transportation Division to attain the projected performance measure target for large truck (commercial motor vehicle) at fault crashes at 0.37 per million VMT.

Program Description

The Motor Carrier Transportation Division is comprised of the following five programs:

Investigations, Safety, Federal Program

Commercial Vehicle and Driver Safety Enforcement

Highway safety is the top priority for the MCTD. The division administers and enforces state and federal safety rules regarding the mechanical condition of trucks and buses, qualifications, and fitness of truck drivers, securement of cargo, and proper shipping of hazardous cargo. Safety specialists inspect trucks at company terminals, weigh stations, and along roadsides locations. They conduct comprehensive audits of trucking companies at their offices to check regulatory compliance. Staff also helps law enforcement officers investigate truck crashes.

Pursuant to ORS 810.560, MCTD is responsible for training and certifying law enforcement officers who perform truck, driver, and hazardous cargo safety inspections. There are 439 certified inspectors in Oregon. They completed a total of 39,519 inspections in 2015. MCTD staff completed 28,686 of the inspections, while other state law enforcement officers completed 10,833. Critical safety

2017-2019 Budget Narrative

violations were found in 24 percent of trucks and 14 percent of drivers inspected, indicating that inspectors effectively selected which to check. Current national rates for violations are 21 percent trucks and 5.5 percent drivers.

Green Light Weigh Station Preclearance

MCTD uses an intelligent transportation system called Green Light to weigh trucks in-motion and identify them as they approach Oregon's busiest weigh stations. The preclearance system is operational at 22 weigh stations statewide. It allows the stations to signal transponder-equipped trucks to proceed without stopping if they cross weigh-in-motion scales and successfully pass a computer check of size, weight, height, registration, account status, and safety records. As of the end of 2015, the Green Light program weighed in-motion and pre-cleared trucks more than 21,000,000 times, saving the trucking industry 1.7 million hours of travel time and over \$200 million in operating costs in the 18 years it has operated.

Allowing safe and legal trucks to bypass weigh stations helps enforcement officers manage a growing stream of truck traffic, preserves weigh station facilities, and eliminates hours of delay and significant expense for the trucking industry. This contributes to the department's key strategic goal of moving people and goods efficiently using innovative technology to solve transportation problems. It also contributes to reduced Carbon Dioxide Emissions. Emission testing by the Oregon Department of Environmental Quality has found a 36 to 67 percent reduction in each of the pollutants monitored – particulate matter, carbon dioxide, nitrogen oxides, carbon monoxide, and hydrocarbons – when trucks stayed at highway speed past a weigh station. Moreover, trucks that avoided the deceleration and acceleration necessary to enter and exit a weigh station also experienced a 57 percent improvement in fuel economy.

Salem Motor Carrier Services Program

Commercial Vehicle Registration

Most carriers from other states and Canada participate in the International Registration Plan program through which they pay apportioned registration fees so their trucks can operate in Oregon. Those trucks are identified by the license plates issued by each carrier's home state or province. MCTD registration staff responsibilities include the following:

- Issue or renew more than 46,000 truck license plates to Oregon carriers each year
- Issue over 207,000 temporary passes and trip permits each year
- Ensure trucking companies pay registration fees, file road-use tax reports, and pay taxes on time
- Annually collect about \$307 million in weight-mile taxes and \$42.3 million in Oregon truck registration fees
- Ensure that intrastate truckers have liability insurance and when necessary, cargo insurance; Help more than 4,900 Oregon interstate truckers operate in other states and Canada under the International Registration Plan and

2017-2019 Budget Narrative

International Fuel Tax Agreement; Collect and distribute over \$42 million in registration fees and fuel taxes for other jurisdictions

- Ensure bond or cash deposit to secure tax and fee payments are filed

Trucking Online

MCTD was one of the first Oregon state agencies to offer an Internet service that allows customers to go online to transact business, make payments, and check records. Currently, there are 92 business processes that can be completed online and developers continue to add services. Besides financial transactions, Trucking Online lets authorized users check their trucking company accounts and it features a Public Access Menu that allows anyone to view public records. More than 22,610 trucking companies now save time and money every day using a home or office computer to run their business without the need for a phone call, fax, mail delivery, or over-the-counter service. Since January 2003, Trucking Online has been used for over 7 million transactions or record inquiries.

Online business was up in 2015 as Trucking Online handled substantially more transactions and more records inquiries than the previous year. In the major categories of activity, there has been a steady increase in online weight-mile tax reports and payments. Now, over 48 percent of all such transactions are completed online. The annual renewal of truck registration or tax credentials is another major online activity. In 2015, companies based out of state put the paperwork aside to electronically renew over 84 percent of all tax credentials needed for trucks that operated in Oregon in 2015. As a result, Oregon saved postage and staff time to process and mail renewal-related materials.

Over-Dimension Permits

Staff issues single-trip and continuous-operation (annual) permits for oversize, overweight, or unusual truckloads. The division maintains road and bridge restriction information for the state and provides truckers routing instructions for their trips. Permits are available at the Salem headquarters office, the Jantzen Beach field office, and at many DMV and Highway Division district offices throughout the state. The permits authorize travel on state highways and may authorize county roads. The Over-Dimension Permit Unit has agreements in place with all 36 counties and received approval from these road authorities by phone, e-mail or through blanket authorizations. In 2015, the division processed 57,985 single-trip permits and 57,914 continuous-operation permits.

Motor Carrier Transportation Division staff plays a critical role approving highway restriction requests and working with the Communications Division to keep the trucking industry informed of construction and maintenance project impacts. MCTD staff also identifies key routes and types of truck loads that may be operating in and around projects, provides feedback regarding clearances for freight loads, and helps find detours and alternate routes.

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Highway-Use Tax Collection

MCTD staff processes mileage reports and collect highway-use taxes and fees from truckers. Weight-mile tax collections in 2015 totaled approximately \$308 million. Trucks weighing more than 26,000 pounds pay this tax in Oregon. Trucks with non-divisible loads weighing more than 98,000 pounds pay a road use assessment fee for the loaded portion of their movements. Road use assessment fee collections in 2015 totaled approximately \$2.1 million. These graduated taxes and fees depend on a truck's weight and the miles traveled on public roads.

Field Carrier Services Program

Motor carrier enforcement officers are based in six regions statewide. They work at 88 fixed weigh stations, including six ports of entry, and dozens of portable scale sites to ensure trucks stay within size and weight limits. In 2015, motor carrier enforcement officers weighed 2,192,065 trucks on static scales. They sorted and sent on their way hundreds of thousands of empty trucks that did not need to be weighed. 1,747,016 trucks were electronically weighed and checked at highway speed by the Green Light weigh station preclearance system.

In 2014, motor carrier enforcement officers issued 14,415 citations and warnings for truck weight violations, 1,384 citations and warnings for size violations, and 23,070 citations and warnings for safety and other credentials-related violations. They also required 1,126 vehicles to correct a problem (legalize) before proceeding. While the officers check truck size and weight, they also safeguard highway safety by performing safety inspections. Officers conducted a total of 7,305 truck and driver inspections in 2015.

Motor Carrier Audit Program

Oregon Weight-Mile Tax Audit

MCTD auditors verify the accuracy of weight-mile tax reports and payments by all motor carriers operating in Oregon. In 2015, auditors completed 678 weight-mile tax audits and assessed \$6.25 million in unreported taxes and fees. For each account that is assigned to an audit, hundreds more are screened, and reviewed by staff. Auditors also screened 24,142 accounts to determine which accounts warrant closer scrutiny.

International Registration Plan (IRP) and International Fuel Tax Agreement (IFTA)

Auditors also check the records of Oregon-based carriers that operate in other states and provinces to verify payments of registration fees and fuel taxes owed to the jurisdictions. As part of Oregon's obligations under the International Registration Plan (IRP), and the

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International Fuel Tax Agreement (IFTA), auditors must conduct a number of audits equivalent to an average of 3% per year of the Oregon carriers participating in those programs. In 2015, MCTD auditors completed 191 IRP audits and 160 IFTA audits.

Economic Regulation and Complaint Resolution Program

Certificated transportation entry and rate regulation (Household goods and regular route passenger carriage)

About 120 moving companies have special authority to conduct business in Oregon. They are subject to state regulation, including regulation of the rates charged for service, when moving household goods within the state. Regulation of this part of the industry seeks to ensure Oregon has good, stable service at fair prices.

Legislation passed in 2009 (HB 2817) eased entry regulation and made it easier for Oregon household goods movers to obtain and transfer authority or extend existing service. Rate regulation was not changed by this 2009 legislation. Now applicants must simply show they are fit, willing, and able to perform the service, they are insured and operating safe vehicles, and they will charge approved rates. They must also submit to a criminal background check and check each of their employees. MCTD continues to perform undercover enforcement operations to detect and prosecute illegitimate providers of household goods moving services. This work activity helps to protect the public. In 2015, four undercover enforcement operations were conducted which identified 22 illegal movers, 66 violations of the law and two arrests. In addition, two sex offenders were identified. Staff in the Economic Regulation unit is also responsible for auditing household goods movers to ensure they are in compliance with their published tariffs and the governing laws. In 2015, the Economic Regulation Unit audited 52 household goods movers resulting in 342 violations.

Civil Monetary Complaints and Orders

Staff in the Complaint Resolution unit is responsible for processing civil complaint actions against those who violate motor carrier regulations. Most enforcement begins with a finding of violation and then, if subsequent violations occur, graduates to complaints seeking monetary penalties and suspension of operating authority. Violations are commonly related to problems found in a safety compliance review. Other common violations include failing to meet safety inspection follow-up requirements, operating in excess of size or weight limits, or operating without valid registration credentials. Staff completed 985 civil complaint enforcement actions in 2015.

Program Justification

Truck driver actions cause most truck-at-fault crashes. Finding unsafe drivers and taking them off the road reduces crashes. This correlation has been demonstrated with statistical regression analysis. According to federal statistics, the state of Oregon ranks first nationally in inspector proficiency in detecting and placing deficient drivers out of service. Rigorous examination of truck driver fitness

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conducted continuously over years should reasonably result in both an observed reduction in unfit drivers on the road and a corresponding decrease in truck at fault accidents commensurate with an improving situation on the highways. MCTD performance data demonstrates these outcomes are being achieved. After examining objective outcome based performance measurement data in 2006, MCTD significantly modified its approach to safety enforcement. As a result, Oregon saw a decline in truck crashes in 2007 ending a multi-year stretch in which crashes had been steadily increasing.

There was a total of 1,328 truck crashes in 2015 which reflects a decrease of 6.35% from 2014 (1418). In 2015 it was determined that the truck was at fault in 709 of those crashes reflecting a decrease of 6.34% from the same statistic from 2014 (757). In 2015, a total of 533 people were injured in truck crashes. That reflects a 6% reduction from 2014 when 567 people were injured in truck crashes in Oregon.

However, a total of 54 people were killed in truck crashes during 2015 which represents a significant 58% increase above the 34 deaths occurring in 2014 from truck accidents. This is an apparent indication of an increase in the severity of individual truck crashes given the reduction in the sheer number of truck crashes comparing 2015 to 2014. Division analysis of the truck at fault accidents reveals that it is driver behavior while driving that is causing most accidents.

In summary, the division collected and analyzed performance data in the years leading up to the peak of truck at fault accidents occurring in 2007. MCTD redirected its safety resources to focus on driver fitness as opposed to truck mechanical condition when we learned that over 95 percent of truck at fault accidents are not the result of mechanical defect and are attributable to driver error or qualification.

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Key Performance Measure

KPM #3 - Large truck at-fault crashes: Number of large truck at-fault crashes per million vehicle miles traveled

Our strategy

A minority of large truck crashes are attributed to a mechanical problem, leading us to focus our efforts on the truck driver. These other crashes are usually linked to speeding, tailgating, changing lanes unsafely, failure to yield right of way and driver fatigue. Our Motor Carrier Transportation Division staff conducts inspections at weigh stations and performs

safety compliance reviews at trucking company terminals. Many Oregon State Police troopers, county sheriff deputies and city police conduct roadside inspections after probable cause stops for traffic violations. They also join MCTD staff in enforcement operations and logbook checks along major freight routes where most truck-at-fault crashes occur. A key part of our Commercial Vehicle Safety Plan is to conduct multi-day inspection exercises to

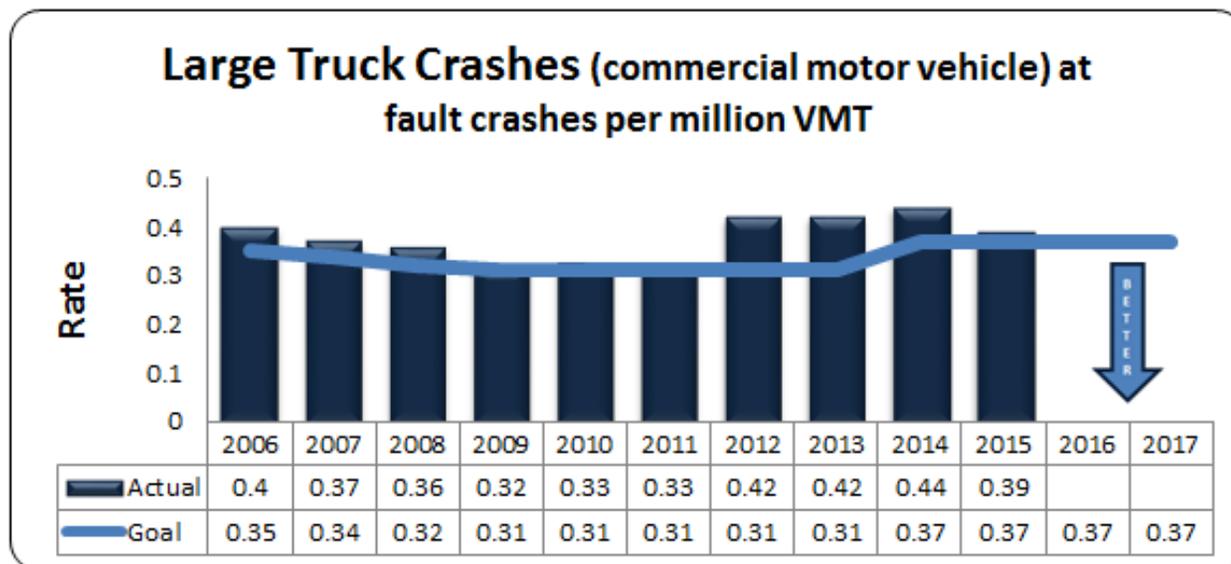
find problem drivers. In 2015, enforcement exercises checked thousands of drivers and placed over 500 out of service for critical safety violations. Oregon ranks well above all states in this area because inspectors use screening software to identify trucking companies with suspect safety records and then apply training, experience and other tools to find safety problems.

About the target

The truck-at-fault crash rate target is set to a fixed baseline and adjusted when the program has met or exceeded it for a number of years. In 2013, the target was readjusted upward (one standard deviation higher) at a constant level through 2013.

How we are doing and how we compare

The truck at fault crash rate in Oregon decreased in 2015 compared to 2014, moving down from 0.44 to 0.39 crashes per million miles traveled by trucks. Oregon's truck-at-fault crashes continue to be below the national average. Trucks were involved in 85 less crashes in 2015 (1333) as compared to 2014 (1418).



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Oregon safety inspectors checked 39,519 trucks and/or drivers in 2015; inspectors placed 34 percent of trucks out of service for critical safety violations and 14.7 percent of drivers inspected were placed out-of-service. Oregon inspectors also conducted over 300 bus inspections in 2015.

Factors affecting results and what needs to be done

Despite the reduced number of truck-at-fault crashes, the number of deaths associated with truck crashes increased to 54 in 2015, compared to 34 in 2014. It should also be noted that a single incident can skew these numbers. Factors directly affecting this measure largely involve commercial vehicle driver fitness, qualifications and judgment. The rate of crashes is also affected by the volume of all vehicle miles traveled, not just commercial vehicle miles. It's affected by traffic congestion, the level of road and bridge construction and maintenance work, and inclement weather. Further contributing to crash rates is the presence of law enforcement officers on the road. We are engaging many more law enforcement agencies in truck safety-related exercises to focus on making probable cause stops for speeding and other traffic violations along



major freight routes where most truck-at-fault crashes happen. Because so few crashes are attributed to mechanical problems, checking the behavior and fitness of truck drivers continues to be the most effective way to reduce crashes. We continue to conduct frequent multi-day inspection exercises focusing on truck driver inspections and partner with police in exercises to stop unsafe car and truck drivers. We will continue our aggressive safety inspection efforts.

About the data

Crash data for this measure is based on the federal definition of a recordable incident – those which involve a fatality, injury or disabling damage. The ODOT Transportation Development Division's Crash Analysis and Reporting Unit analyzes crash reports to determine which are truck-at-fault. States are rated on a quarterly basis – Good, Fair, or Poor – on completeness, timeliness, accuracy and consistency of both crash and roadside inspection data submitted to the Motor Carrier Management Information System. The Federal Motor Carrier Safety Administration rates Oregon "Good." Mileage data for this measure is based on miles traveled in Oregon by trucks over 26,001 pounds, as determined by motor carriers' highway-use tax reports and

temporary passes purchased by short-term operators, following the national model. The truck-at-fault crash rate would be lower if it were based on miles traveled in Oregon by all trucks over 10,000 pounds and buses carrying more than 15 passengers, including the driver. Mileage figures used here are verified by MCTD auditors. The figures are also verified by financial analysts for use in Oregon's periodic Highway Cost Allocation Study.

Contact information

David McKane
ODOT Motor Carrier Division
503-373-0884

Data source

ODOT Motor Carrier Division and ODOT Transportation Development Division, Crash Analysis and Reporting Unit

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Enabling Legislation/Program Authorization

MCTD program responsibilities are codified in Oregon Revised Statutes Chapters 818, 825 and 826 along with Oregon Administrative Rules Chapter 740. The Federal Motor Carrier Safety Rules found at Chapter 49 of the Code of Federal Regulations also govern the regulatory oversight performed by MCTD.

Funding Streams

MCTD requests a 2017-19 biennial budget of \$65,127,369 in Highway Fund revenues.

Comparison to 2015-17 Program Budget

MCTD piloted an automated, electronic tax reporting application with a private vendor, under the oversight of the Oregon Secretary of State, Audits Division, and MCTD audit staff, Oregon pilot motor carriers representing a cross-section of the motor carrier industry began tracking truck operations through a distance/location recording device that was hard-wired into a vehicle and connected to the ignition, speed, and power sensors. Sensors included a Global Positions System (GPS), which received a signal every second, a vehicle speed sensor, and an internal device which provides continuous motion data. Distance recorded is then to be automatically sent to MCTD via an automated tax report for the tax reporting period, and the fees paid to the state via an Automated Clearing House (ACH) transaction

In 2015, the Cross-Sectional MCTD Adjudication Team (CMAT) was formed. CMAT meets weekly to review suspected non-compliant motor carrier accounts to determine if account activity is inconsistent with motor carrier laws, rules and regulations. When warranted, CMAT then recommends a course of action that might include approval, denial, or cancellation of motor carrier authority to operate legally in the state of Oregon, review or modification or creation of payment plans, bond increases, and audits on referred accounts.

In 2015, CMAT has referred over 75 accounts to Complaint Resolution Unit to be investigated and out of those accounts 27 came into compliance by paying Highway Use Tax or fees, 25 accounts were denied or canceled, and 23 accounts required no action. In 2015, \$300,000 dollars of uncollectable previously written off bad debt was recovered from motor carriers attempting to reincarnate themselves under a new name.

During 2016 ODOT, Treasury and DAS worked together to conclude necessary arrangements with US Bank and Elavon to implement capability for State of Oregon to avoid expense of credit card merchant fees by implementing an offsetting service charge to be levied against the credit card holder. When fully implemented, this arrangement will eliminate expense that totaled almost \$2.4 million in 2015.

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Revenue Sources

Motor Carrier Transportation Division

Funds	Source	Program	Revenue	Limits on use of Funds	Match
Other	Weight-Mile Taxes		\$632,833,231	* See below	
Other	Truck Registration Fees		\$93,028,205	* See below	
Other	IFTA Administration Fees		\$2,718,758	Cost Recovery	
Other	Overwidth Permit		\$1,508,908	* See below	
Other	Pack and Load		\$48,000	Regulated carriers and pack and loaders pay annual fees covering regulation and consumer services.	
Other	Transfer-Out Highway Division		(\$294,390,294)	Highway Fund	
Other	Transfer-Out Central Services		(\$21,144,209)		
Other	Transfer-Out Debt Service		(\$102,135,180)	Debt Service Payments	
Other	Transfer-Out Cities		(\$100,849,131)	Highway Fund	
Other	Transfer-Out Counties		(\$147,270,615)	Highway Fund	

*The Other Funds revenue, in excess of collection costs, collected by MCTD is constitutionally dedicated to the Highway Fund. About 91 percent of the gross revenue collected by MCTD is transferred out to the Highway Division, Debt Service, Cities, and Counties.

Legislative Concepts

Three changes to Oregon law are needed to improve highway safety and agency efficiencies.

2017-2019 Budget Narrative

- 1. Compliance with Federal regulations, to qualify for Motor Carrier Safety Assistance Program (MCSAP) Grant Program.** The FMCSA (Federal Motor Carrier Safety Administration) audit of ODOT's MCSAP program found Oregon law noncompliant with several aspects of federal law, all of which have been corrected but one. The final item requires statutory change.
- 2. Give enforcement authority to MCTD staff regarding license plate display.** A popular practice for commercial truck operators is to place the front vehicle registration plate behind a bumper guard, which obscures the view of the plate in violation of ORS 803.550. Motor Carrier Enforcement Officers (MCEO's) do not have authority to enforce display requirements. Because the plates are not easily readable, which is required by statute and is necessary to identify the truck so Motor Carrier can perform its duties, this slows down scale operations and creates traffic backups.
- 3. Modernize weight calculation for buses, for efficiency and fairness in registration and weight-mile tax.** For the sake of registration and calculating weight-mile tax under current law, a commercial bus's weight is imputed based on assuming a weight of 170 pounds per passenger calculated by number of passenger seats. Under Oregon law no other type of heavy vehicle has a declared weight calculated in this way. All other vehicles over 26,001 pounds declare the heaviest weight they will run that year, and the registration and weight-mile tax is calculated based on that weight. Also, because this is an arbitrary calculation, buses routinely operate heavier than their calculated weight. Therefore the assessment is fundamentally unfair to the other heavy vehicles paying their share of taxes and fees to maintain the highway system. In addition, the industry is confused and roadside enforcement officials are confused by this method.

Policy Packages

Motor Carrier Transportation: 2017–2019 Governor's Budget includes the following Policy Option Packages.

#091	Statewide Adjustment	(\$71,865)	(0) Positions	(0) FTE
This package represents changes to State Government Service Charges and DAS pricelist charges for services made for the Governor's Budget.				
#092	Statewide AG Adjustment	(\$10,231)	(0) Positions	(0) FTE
This package adjusts Attorney General rate from the published price list of \$198/hour to \$185/hour in the Governor's Budget.				

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2017-2019 Budget Narrative

Motor Carrier Transportation Division Essential Packages

Purpose

The Essential Packages represent changes made to the 2015-2017 budget that estimate the cost to continue legislatively approved programs into the 2017-2019 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

022 Phase-Out

- MCTD is no longer receiving federal grants for enforcement activities. This removes all remaining Federal Funds. Phase-out (\$4,911,804)

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 3.70 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures
- 13.14 percent inflation for Attorney General costs
- Up to .00 percent standard inflation for leasing of Department of Administrative Services owned properties (Uniform Rent)
- Up to 6.90 percent inflation for leasing of Non-Uniform Rent
- 4.10 percent inflation for non-state employees services (Professional Services and IT Related Professional Services)

050 Fund Shift

- MCTD is no longer receiving Federal Funds for enforcement activities. The positions were moved to OF in 2015-17. This moves the remaining overtime and temp budget to Other Funds. (\$351,967) FF, \$351,967 OF

2017-2019 Budget Narrative

060 Technical Adjustments

- Internal shift Attorney General (\$60,141) from MCTD Manager to Complaint Resolution.
- Move (\$163,016) facilities rent to Central Services to cover ISB positions residing in the MCTD building.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Motor Carrier Transportation
Cross Reference Number: 73000-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	2,649	-	-	-	2,649
Overtime Payments	-	-	4,406	9,414	-	-	13,820
Shift Differential	-	-	1,879	-	-	-	1,879
All Other Differential	-	-	5,029	-	-	-	5,029
Public Employees' Retire Cont	-	-	2,159	1,848	-	-	4,007
Pension Obligation Bond	-	-	116,273	345	-	-	116,618
Social Security Taxes	-	-	1,068	747	-	-	1,815
Unemployment Assessments	-	-	-	-	-	-	-
Mass Transit Tax	-	-	42,233	-	-	-	42,233
Vacancy Savings	-	-	(188,970)	-	-	-	(188,970)
Total Personal Services	-	-	(\$13,274)	\$12,354	-	-	(\$920)
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	(13,274)	12,354	-	-	(920)
Total Expenditures	-	-	(\$13,274)	\$12,354	-	-	(\$920)
Ending Balance							
Ending Balance	-	-	13,274	(12,354)	-	-	920
Total Ending Balance	-	-	\$13,274	(\$12,354)	-	-	\$920

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Motor Carrier Transportation
Cross Reference Number: 73000-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	(95,119)	-	-	(95,119)
Employee Training	-	-	-	(18,437)	-	-	(18,437)
Office Expenses	-	-	-	(91,624)	-	-	(91,624)
Telecommunications	-	-	-	(5,826)	-	-	(5,826)
Professional Services	-	-	-	(96,640)	-	-	(96,640)
Dues and Subscriptions	-	-	-	(21,621)	-	-	(21,621)
Facilities Rental and Taxes	-	-	-	(49,394)	-	-	(49,394)
Facilities Maintenance	-	-	-	(2,196)	-	-	(2,196)
Agency Program Related S and S	-	-	-	(371,921)	-	-	(371,921)
Other Services and Supplies	-	-	-	(4,131,291)	-	-	(4,131,291)
Expendable Prop 250 - 5000	-	-	-	(4,438)	-	-	(4,438)
IT Expendable Property	-	-	-	(23,297)	-	-	(23,297)
Total Services & Supplies	-	-	-	(\$4,911,804)	-	-	(\$4,911,804)
Total Expenditures							
Total Expenditures	-	-	-	(4,911,804)	-	-	(4,911,804)
Total Expenditures	-	-	-	(\$4,911,804)	-	-	(\$4,911,804)
Ending Balance							
Ending Balance	-	-	-	4,911,804	-	-	4,911,804
Total Ending Balance	-	-	-	\$4,911,804	-	-	\$4,911,804

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Motor Carrier Transportation
Cross Reference Number: 73000-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	12,630	-	-	-	12,630
Out of State Travel	-	-	2,857	-	-	-	2,857
Employee Training	-	-	1,454	-	-	-	1,454
Office Expenses	-	-	74,163	-	-	-	74,163
Telecommunications	-	-	12,612	-	-	-	12,612
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	5,269	-	-	-	5,269
Professional Services	-	-	36,193	-	-	-	36,193
IT Professional Services	-	-	38,208	-	-	-	38,208
Attorney General	-	-	18,085	-	-	-	18,085
Employee Recruitment and Develop	-	-	1,823	-	-	-	1,823
Dues and Subscriptions	-	-	6,691	-	-	-	6,691
Facilities Rental and Taxes	-	-	129,766	-	-	-	129,766
Fuels and Utilities	-	-	13,646	-	-	-	13,646
Facilities Maintenance	-	-	82,978	-	-	-	82,978
Agency Program Related S and S	-	-	38,726	-	-	-	38,726
Intra-agency Charges	-	-	14,531	-	-	-	14,531
Other Services and Supplies	-	-	101,633	-	-	-	101,633
Expendable Prop 250 - 5000	-	-	556	-	-	-	556
IT Expendable Property	-	-	22,630	-	-	-	22,630
Total Services & Supplies	-	-	\$614,451	-	-	-	\$614,451

Capital Outlay

Telecommunications Equipment	-	-	-	-	-	-	-
Technical Equipment	-	-	-	-	-	-	-

____ Agency Request
2017-19 Biennium

Governor's Budget
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____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Motor Carrier Transportation
Cross Reference Number: 73000-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Industrial and Heavy Equipment	-	-	-	-	-	-	-
Automotive and Aircraft	-	-	13,861	-	-	-	13,861
Data Processing Hardware	-	-	401	-	-	-	401
Land and Improvements	-	-	-	-	-	-	-
Building Structures	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	-	-	\$14,262	-	-	-	\$14,262
Total Expenditures							
Total Expenditures	-	-	628,713	-	-	-	628,713
Total Expenditures	-	-	\$628,713	-	-	-	\$628,713
Ending Balance							
Ending Balance	-	-	(628,713)	-	-	-	(628,713)
Total Ending Balance	-	-	(\$628,713)	-	-	-	(\$628,713)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 050 - Fundshifts

Cross Reference Name: Motor Carrier Transportation
Cross Reference Number: 73000-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Overtime Payments	-	-	265,484	(265,484)	-	-	-
Public Employees' Retire Cont	-	-	50,734	(50,734)	-	-	-
Pension Obligation Bond	-	-	15,412	(15,412)	-	-	-
Social Security Taxes	-	-	20,337	(20,337)	-	-	-
Total Personal Services	-	-	\$351,967	(\$351,967)	-	-	-
Total Expenditures							
Total Expenditures	-	-	351,967	(351,967)	-	-	-
Total Expenditures	-	-	\$351,967	(\$351,967)	-	-	-
Ending Balance							
Ending Balance	-	-	(351,967)	351,967	-	-	-
Total Ending Balance	-	-	(\$351,967)	\$351,967	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Motor Carrier Transportation
Cross Reference Number: 73000-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	(163,016)	-	-	-	(163,016)
Total Services & Supplies	-	-	(\$163,016)	-	-	-	(\$163,016)
Total Expenditures							
Total Expenditures	-	-	(163,016)	-	-	-	(163,016)
Total Expenditures	-	-	(\$163,016)	-	-	-	(\$163,016)
Ending Balance							
Ending Balance	-	-	163,016	-	-	-	163,016
Total Ending Balance	-	-	\$163,016	-	-	-	\$163,016

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Motor Carrier Transportation
Cross Reference Number: 73000-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	(71,865)	-	-	-	(71,865)
Total Services & Supplies	-	-	(\$71,865)	-	-	-	(\$71,865)
Total Expenditures							
Total Expenditures	-	-	(71,865)	-	-	-	(71,865)
Total Expenditures	-	-	(\$71,865)	-	-	-	(\$71,865)
Ending Balance							
Ending Balance	-	-	71,865	-	-	-	71,865
Total Ending Balance	-	-	\$71,865	-	-	-	\$71,865

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Motor Carrier Transportation
Cross Reference Number: 73000-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(10,231)	-	-	-	(10,231)
Total Services & Supplies	-	-	(\$10,231)	-	-	-	(\$10,231)
Total Expenditures							
Total Expenditures	-	-	(10,231)	-	-	-	(10,231)
Total Expenditures	-	-	(\$10,231)	-	-	-	(\$10,231)
Ending Balance							
Ending Balance	-	-	10,231	-	-	-	10,231
Total Ending Balance	-	-	\$10,231	-	-	-	\$10,231

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000

Cross Reference Number: 73000-300-00-00-00000

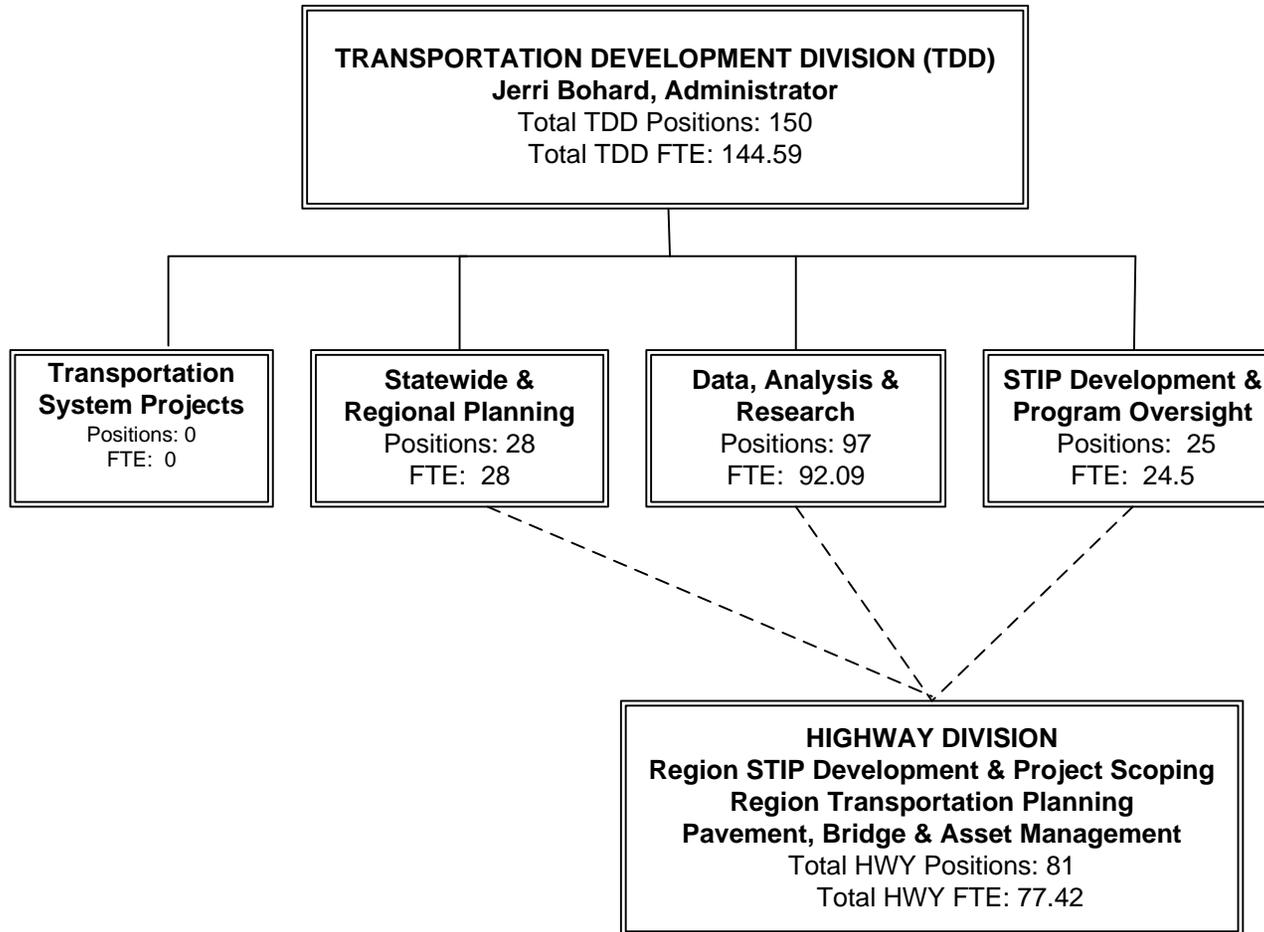
<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Weight-Mile Taxes	554,620,727	608,108,654	608,108,654	632,833,231	632,833,231	-
Business Lic and Fees	5,909,087	2,766,758	2,766,758	2,766,758	2,766,758	-
Non-business Lic. and Fees	88,005,983	-	-	-	-	-
Transportation Lic and Fees	-	91,188,651	91,188,651	93,028,205	93,028,205	-
Charges for Services	57,451	-	-	-	-	-
Fines and Forfeitures	7,260,189	-	-	-	-	-
Interest Income	3,117,310	-	-	-	-	-
Sales Income	21,438	-	-	-	-	-
Other Revenues	10,966	-	-	-	-	-
Transfer In - Intrafund	2,479	834,419	834,419	-	-	-
Transfer Out - Intrafund	(603,097,188)	(391,731,642)	(391,731,642)	(417,669,683)	(417,669,683)	-
Transfer to Cities	-	(99,437,938)	(99,437,938)	(100,849,131)	(100,849,131)	-
Transfer to Counties	-	(151,143,917)	(151,143,917)	(147,270,615)	(147,270,615)	-
Total Other Funds	\$55,908,442	\$60,584,985	\$60,584,985	\$62,838,765	\$62,838,765	-
Federal Funds						
Federal Funds	4,691,351	5,963,392	5,963,392	-	-	-
Total Federal Funds	\$4,691,351	\$5,963,392	\$5,963,392	-	-	-

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2017-2019 Budget Narrative

Transportation Program Development

Positions: 231 FTE: 222.01



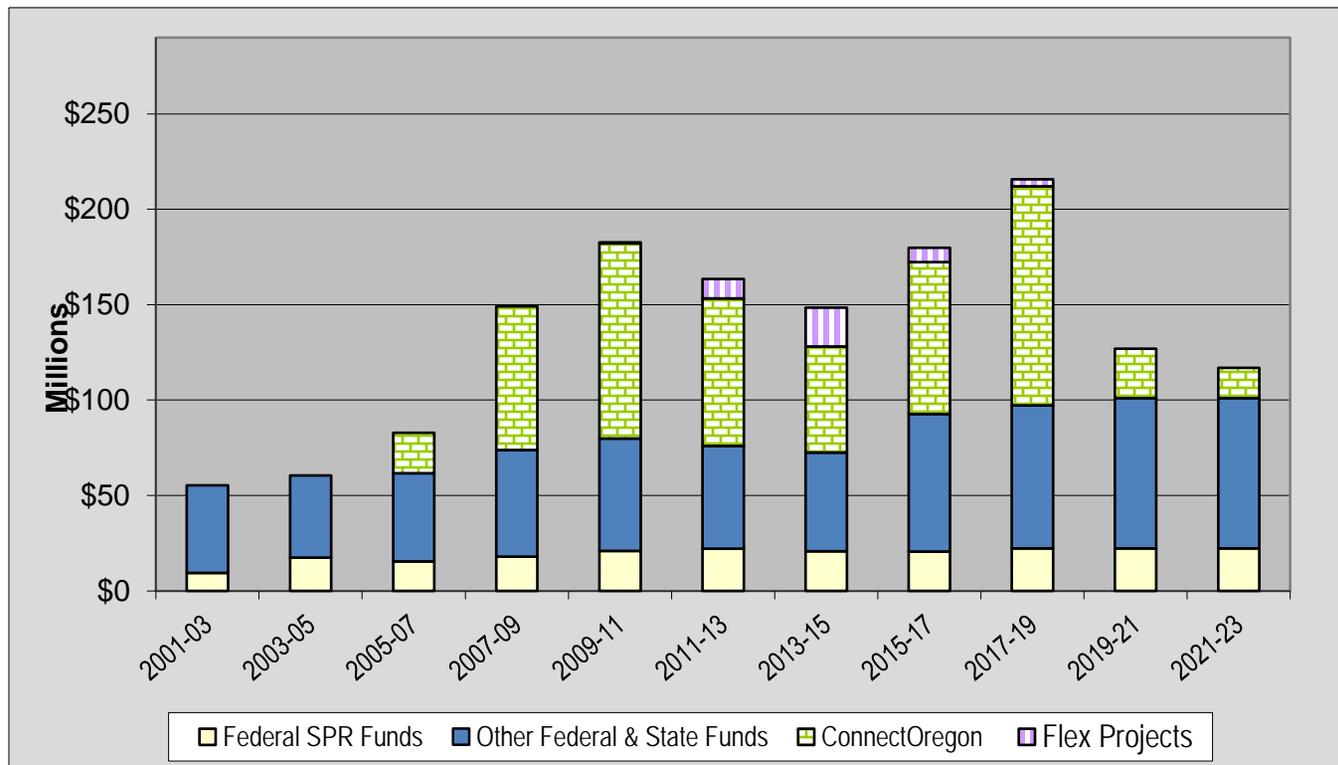
2017-2019 Budget Narrative

Executive Summary:

Focus Areas: A Thriving Oregon Economy Safer, Healthier Communities

Program Contact: Jerri Bohard, Transportation Development Administrator

Request: \$215,702,417



The Transportation Program Development (TPD) budget provides the foundation for decision making to address transportation needs. It also provides grant opportunities in support of state and community visions for a multimodal transportation system. Key functions and primary work efforts of the TPD budget include the research, data collection and planning necessary to identify and prioritize new

2017-2019 Budget Narrative

projects, scoping and selecting funding strategies of transportation projects and performance monitoring to track the effectiveness of the system. This leads to designing and operating an efficient multimodal transportation system framed by numerous federal and state laws and rules. TPD supports the legislatively mandated *ConnectOregon* program, supporting the movement of goods, people, and the economy by making investments in rail, marine, ports, transit, bicycle, pedestrian and aviation

Program Description

TPD is a diverse portfolio, providing support and services ranging from shared technical assistance to cities, counties and metropolitan, planning organizations (MPO), to financial support of planning and infrastructure projects to local governments, universities and federal and state agencies, as well as other ODOT programs. These initiatives and projects require a diversity of working partnerships, collaboration and involvement, including representation from the public, advisory committees, metropolitan planning organizations, and Tribal Governments. There are also funding opportunities in the form of grants to local governments to assist in planning a viable multimodal transportation system (such as the Transportation and Growth Management program – TGM), and infrastructure grants that support the building of this system (*ConnectOregon*).

The four program areas are Statewide & Regional Planning; Data, Analysis, and Research; Statewide Transportation Improvement Program (STIP) Development and Program Oversight; and Transportation System Projects.

Key drivers of work priorities are the research, data collection, and analysis necessary to support an ever-changing transportation system at both state and local levels. This work is critical to providing decision makers information to help identify future transportation needs, manage current infrastructure assets and operations, and deliver solutions including highways, bridges, transit, bikeways and sidewalks. The information also helps ensure solutions use the most cost effective design, construction, and maintenance of the transportation investments across all modes of travel.

State and federal laws and rules require ODOT to conduct project development activities such as planning, scoping of projects and data collection to design and operate an efficient multimodal transportation system. To this end, Transportation Program Development (TPD) coordinates the future use of transportation resources among federal, state, regional, and local agencies. This is a diverse portfolio, providing support and services ranging from shared technical assistance for cities and counties, to financial support of planning and infrastructure projects for local governments, universities, federal and state agencies, as well as other ODOT programs. These initiatives and projects require a wide range of working relationships and involvement, including representation from the public, advisory committees, and metropolitan planning organizations. There are also funding opportunities in the form of grants to local governments to assist in planning a viable multimodal transportation system, and infrastructure grants that support the building of this system.

2017-2019 Budget Narrative

Transportation Program Development has four major program responsibilities:

- **Statewide and Regional Planning**—Federal and state law requires ODOT to prepare and maintain a long-range transportation vision and policy direction. These policy plans then help assure that the broad needs and issues for each mode is considered in order to provide a safe and efficient transportation system across Oregon. These statewide policy plans in turn guide ODOT and local jurisdictions in completing local and regional transportation system plans that inform investment priorities and decisions for Oregon. Without funding and other support from ODOT, most local jurisdictions would not have the resources to complete this important planning and identify priority projects.
- **Data, Analysis, & Research**—Oversees Oregon’s transportation asset management system development, data collection and reporting, mapping, forecasting and modeling systems, transportation system analysis, and conducts research to develop and test innovations to enhance the transportation system. By fulfilling these responsibilities, ODOT is able to keep a record of the state of the system, meet federal reporting requirements, plan for anticipated revenue, turn data into information, and adapt to changing technological, economic, and social demands of the transportation system.
- **Statewide Transportation Improvement Program (STIP) Development and Program Oversight**—Develops the Statewide Transportation Improvement Program, Oregon’s four-year transportation capital improvement program, which identifies the scheduling of and funding for transportation projects and programs within the state. Administration of these federal and state funds is required and ensuring program requirements are met is critical to successful outcomes. This is achieved through financial controls, program performance monitoring, and compliance reviews.
- **Transportation System Projects**—Includes \$45 million the 2015 Oregon Legislature approved for the *ConnectOregon VI* program, bringing the total investment to date \$427 million for the *ConnectOregon* program as well as a \$71.9 million Policy Package for *ConnectOregon VII*. Together, the six current phases of the *ConnectOregon* program, and the proposed *ConnectOregon VII*, are improving connections between the highway system and other modes of transportation, better integrating the components of the transportation system, improving the flow of commerce and reducing delays. To make sure projects are completed, TPD monitors the schedules and expenditures on approved *ConnectOregon* grants and loans.

Program Funding

The agency requests \$215,702,417 for the 2017-2019 biennium. This will allow the Transportation Program Development to deliver state and federal program needs and deliver *ConnectOregon* projects. The funding request includes \$42.8 million to continue work on projects awarded under previous *ConnectOregon* programs.

2017-2019 Budget Narrative

The functional responsibilities within this program are consistent with elements that continue the integration of economic and community planning, project finance, infrastructure, and regulatory services. Program responsibilities support strategic investment, involving the right individuals in the decision making process and providing transparency of the work that is accomplished. The linkage to strategic investment is found in both the building of infrastructure projects and a variety of other work initiatives within TPD. TPD supports the legislatively mandated *ConnectOregon* program, supporting the movement of goods, people, and the economy by making investments in rail, marine, ports, transit, and aviation. Numerous planning efforts support decision makers – ranging from our statewide work on lifeline routes, with the primary outcome of identifying strategic corridors to ensure the safety of people and to provide transportation options in the case of a catastrophic event, to individual community planning grants in support of identifying future transportation needs across all modes.

The diversity of work efforts within TPD can be categorized into four major areas: Planning and management of the transportation system performance; ensuring a balance between economic development opportunities for the state and local communities; working collaboratively with our partners; and continuing to ensure transparency of actions and decisions.

Management of the Transportation System

With limited revenues, it is essential to continue to maximize the effectiveness and efficiency of the existing transportation system. TPD is responsible for setting the framework for ensuring the agency's resources are focused on the right investments at the right time. This includes:

- The statewide policy plans establish the long-term state vision and sets expectations around performance of the state's multimodal transportation system. The plans also establish general expectations around investment options and priorities. Regional and local plans are more specific and lead to prioritizing investments to the system.
- The agency's asset management systems are critical for tracking system conditions and prioritizing asset preservation investment options and choices to maximize life cycle costs.
- Development of project selection criteria and prioritization factors, funds project scoping to determine the full implementation costs of solutions, programs the federal and state funds, and provides oversight of the funding to maximize and leverage available funding sources and to ensure timely delivery of critical infrastructure investments.
- Provide the data and tools to help evaluate the effectiveness of program level investment decisions and to evaluate if investment outcomes are in line with established statewide goals and objectives. This includes various research activities that help inform potential cost savings and efficiencies to programs and processes.

2017-2019 Budget Narrative

Through these services, TPD provides the necessary statewide vision and data to guide and inform state and local decision makers that help ensure the state's limited transportation funds are directed towards the solutions that promote efficient management of the transportation system.

Economic Balance

The design and management of the transportation system is closely linked to the need to promote job creation and economic development opportunities throughout the state. ODOT continues to work with communities and stakeholders across the state to better align transportation performance expectations with funding realities and project design changes. Given the current condition of transportation investment funding, it is critical that the state makes strategic investment choices to the system that balance economic considerations with other statewide goals and outcomes.

Partnerships

Continuing to maintain and expand our partnerships is to using limited resources and revenues effectively. As ODOT evolves into an intermodal agency, partnerships with cities, counties, MPOs, transit providers, rail operators and others become even more important. One partnership that is more recent is with the Oregon Department of Health and our complimentary interest in active transportation efforts and Safe Routes to Schools. . The Oregon Technology Transfer Center partners with the Association of Counties, the Northwest Tribal Technical Assistance Program, American Public Works Association, and others to provide training, technical assistance and technology transfer to local transportation agencies. Other partnerships that promote efficiencies include sharing our crash data, traffic data, and maps with police agencies and local governments. In addition, ODOT partners with local agencies in the development of web-based tools by providing data and expertise. ODOT also collaborates with federal, state, and local governments to produce a Geographic Information System (GIS) statewide road network. Additional cost-sharing opportunities with state and regional universities help deliver applied research that develops innovative solutions to transportation problems.

ODOT's roles and functions around transportation data continue to evolve rapidly. Over the past few years, there has been an explosion of new data sources and vendors. It will be critical for ODOT to lead and manage this change as we move from a traditional model of data collection and storage to data services, partnerships, and sharing platforms.

Transparency

Connecting all these components is transparency. Providing access to information and decisions via the internet continues to be a vital tool to increase the efficiency of the work and the amount of information available to stakeholders. For example, project-specific web sites are provided in support of many projects and planning efforts. Other sites are developed for specific purposes, such as the ODOT Project Tracking Tool that illustrates the location of, and information regarding, transportation projects under development.

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TPD's Data Portal provides a range of data tools and reports, such as traffic counts and crash statistics, allowing the public, the media, local, state, and federal agencies to quickly access needed information.

Inherent in the strategic investment efforts and the transparent decision-making process is the need to provide adequate information, data, research, and planning – all core program responsibilities of TPD. Examples include resourcing much of the transportation planning for communities and allowing the state and the community, working with stakeholders, to understand and coordinate the needs of the community, ensuring long-term access to jobs, homes and the community. At the same time, TPD supports opportunities to promote sustainable job creation necessary to support Oregon families. A robust investment portfolio also requires oversight of various state and federally funded programs, ensuring strategic investment, proper utilization and expenditure of funds, and timely delivery of services and projects. An example is the work TPD does to manage and monitor the *ConnectOregon* program.

More information about Transportation Development Division programs is available at:

<http://cms.oregon.gov/ODOT/TD/pages/index.aspx>

Program Performance

The services provided by TPD are critical for successfully managing Oregon's transportation system. For example, the Transportation Data Section's (TDS) products and services are provided to local, regional, state and national government agencies, and the private sector. Data is used for transportation development, project delivery, design, construction, operations, maintenance, environmental, emergency management, safety, Governmental Accounting Standards Board (GASB), funding apportionment, regulatory issues, high-priority legislative initiatives, and is published in FHWA's "Status of the Nation's Highways, Bridges and Transit, Conditions and Performance Report to Congress". It is essential to transportation decision makers at all levels that current data and products be provided in the most accurate, accessible, timely, and economical manner possible.

Customer expectation drives the demand for more products and shorter production timelines for custom and standard products/services. To meet this demand, the Division utilizes technology and emphasizes business process improvement. Technologies allow linking of databases and sharing of data, which provides more accurate information, shorter update cycles, and improved data access. GIS (Geographic Information System), data warehousing, and customer training continue to be vital tools.

New federal legislation, Fixing America's Surface Transportation FAST includes an emphasis on freight improvements, builds on previous expectations for linking agency work to performance measures, and in some cases ties the outcome of performance measures

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to federal funding. It is expected that TDS will play a key role in providing data in support of these national performance measures, especially in the areas of Safety, Congestion, Bridge, and Pavement.

The performance is captured in our results, delivery of *ConnectOregon* program, development of planning documents both at the state and local level, collection of data both for the purposes of tracking our assets and reporting required by FHWA; all lead to identifying the most strategic transportation needs and investment options or choices given limited funding resources.

Enabling Legislation/Program Authorization

The majority of the work performed by TPD is mandated at both the federal and state level. Federal regulations require each state to carry out a continuing, comprehensive, cooperative, and intermodal statewide transportation planning process. Titles 23 and 49 of the Code of Federal Regulations (CFR) and United States Code (USC) govern the implementation of federal transportation law (23 CFR Part 450, 23 USC 134 and 135, 49 USC 5303 and 5304), including the transportation planning requirements, and development, funding and delivery of the Statewide Transportation Improvement Program (STIP). Other federal regulations that apply to work performed by TPD include Highway Performance Monitoring System, 23 USC 315, 23 CFR 1.5, 23 CFR 420.105(b); Certified Mileage submittal, 23 USC 402(c), 23 CFR 460.3; National Highway System/Functional Classification reporting, 23 USC 103, 23 CFR 470.105; Motor Carrier and State Crash reporting, 49 USC 113, 49 CFR 350.211.

At the state level, Oregon Revised Statute (ORS) 184.618 and 184.630 guides much of TPD's work. This includes the planning and policy work to support the responsibilities of the Oregon Transportation Commission and the Transportation Planning Rule (Oregon Administrative Rule (OAR) 660 Division 12), which requires ODOT to identify a system of transportation facilities and services adequate to meet identified state transportation needs and to prepare a transportation system plan. Other state regulations that apply to work performed by TPD include Motor Carrier and State Crash reporting, ORS 802.050 & 220 and ORS 825.248.

Funding Streams

Major sources of funding for TPD include federal transportation funds from the Federal Highway Administration and National Highway Traffic Safety Administration; revenue from the State Highway Fund (fuels tax revenue, registration and license fees, weight-mile tax); legislatively mandated, lottery backed bonding required for the *ConnectOregon* program and for the policy work resulting from the Jobs and Transportation Act (JTA). A portion of the Federal Funds is also limited to planning and research (State Planning and Research funds) as well as funding for Fatality Analysis reporting.

Significant Proposed Program Changes from 2015-2017

The 2017-19 budget includes \$45 million of *ConnectOregon* VI funds approved in 2015 to fund non-Highway projects and is funded with lottery-backed bonds as well as a proposed \$71.9 million Policy Package for *ConnectOregon* VII. Implementation of the new federal FAST legislation is another area of significant change. The FAST legislation established a strong freight emphasis for the country and states. Updating the Oregon Freight Plan to be compliant with this legislation is critical in ensuring Oregon can fully leverage the new funding opportunities provided to the state. FAST Act also continues to raise the bar toward developing and meeting national goals in the areas of Safety, Infrastructure Condition, Congestion Reduction, System Reliability, Reduced Project Delays, and Freight Movement and Economic Sustainability. FHWA intends to utilize existing federal reporting requirements and program areas to leverage as much of the work already is being done as possible. However not all of the information required by FAST is currently available. To meet the new requirements, TPD will need to expand on existing data collection and reporting work.

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Key Performance Measure:

KPM #7 - Travel Delay: Hours of travel delay per capita per year in urban areas

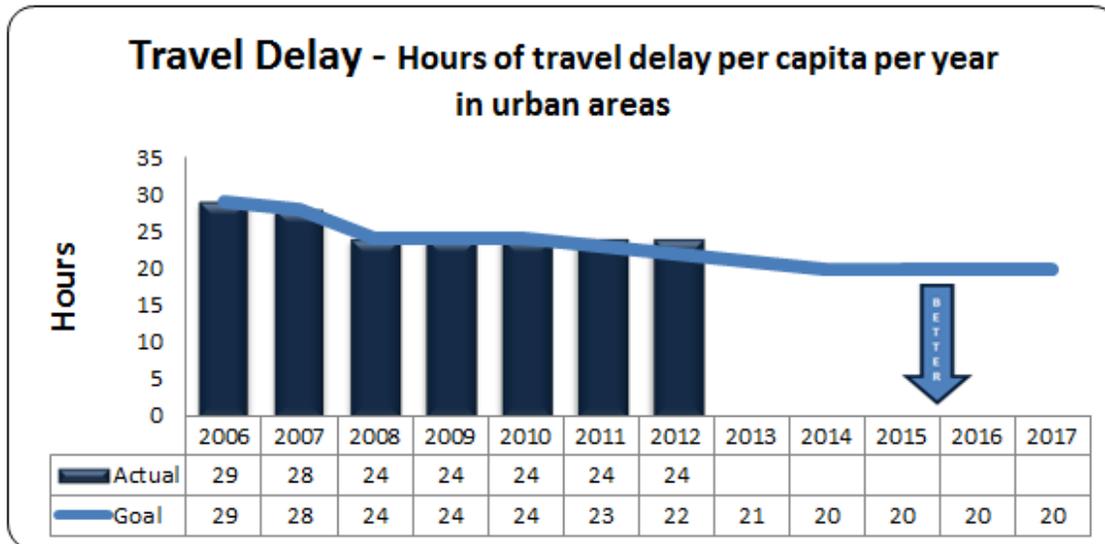
Our strategy

We have a three part strategy for attaining our goal. First, we **optimize the use of infrastructure** by using new technology and construction techniques to improve performance, which reduces delay caused by construction and maintenance activities. We invest in safety projects to decrease crash-induced delay and projects relieving bottlenecks. Second, through **traffic network management** we employ new technology to provide timely information to

travelers and optimize traffic flow. These systems help travelers choose alternative routes to avoid delay caused by crashes and other disruptions. Finally, through **sustainable transportation initiatives** we promote the use of energy efficient transportation alternatives which contribute towards reduction of single-occupancy vehicles, preserve air and water quality and move us toward sustainable economic growth.

About the target

Congestion delay is measured as the difference in the total time people spend on the road compared to the time they would have spent if traveling at posted speeds. Congestion delay is strongly associated with population size, a product of economic activity. Delay has two primary components, delay caused by the number of vehicles exceeding roadway capacity and delay caused by incidents affecting traffic flow, such as crashes and disabled vehicles. Congestion delay may be reduced a variety of ways, such as adding road capacity (new lanes), increasing vehicle occupancy rates (carpools, mass transit), reducing vehicle travel demand (online shopping, telecommuting), roadway operations (ramp meters) and incident response programs (reduces the amount of time for clearing incidents).



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How we are doing and how we compare

Traffic congestion rose steadily until 2008. The Oregon economy and population grew faster than road capacity. With greater economic activity comes more travel and freight movement on the highway system. When the economy slowed in 2008 and fuel prices rose, the level of delay dropped about 14 percent. The average hours of travel delay per capita per year remained steady at about 24 hours in the Portland, Salem and Eugene metropolitan areas combined. This travel delay measure is based on the Texas Transportation Institute's (TTI) 2012 Urban Mobility Report and includes statistics through year 2011. TTI no longer reports this measure.



limited by revenue and costs of construction. Operational improvements can increase efficiency and capacity utilization; for example, ramp metering, signal synchronization, incident response vehicles, variable message signs, and capacity enhancing projects. The demand side of the equation is affected by user costs, land use patterns, alternative travel modes and travel demand management programs. Establishing real-time information services for system users helps travelers avoid congested conditions. Investment in safety projects decreases crash-induced delay. Investment in bottleneck relief reduces delay and improves system reliability. There is no single solution to eliminate delay; rather, we have many different approaches to manage the rate of increase in delay. As long as the economy grows we can expect total delay to increase, but there are methods and techniques to manage delay in urban areas.

Factors affecting results and what needs to be done

Aside from economic and demographic factors triggering travel demand, the major factor affecting delay is the balance between traffic volume and road capacity. The ability to add capacity is severely

About the data

An annual national survey is conducted annually using methods producing statistically valid and reliable results. The Texas Transportation Institute revised the methodology for estimating delay in the 2010 report. It now uses archived travel

speed data collected for each metropolitan area using GPS-enabled vehicles by the Inrix Corporation. Delay estimates are now reflective of actual conditions in each metropolitan area. One consequence of the change is that the estimates published after the 2010 report cannot be compared with numbers published in previous reports; however, the 2012 report includes estimates of previous year values using the new methodology to produce a data series that is comparable over time. Due to a problem with a new input data format, TTI has not released the Urban Mobility Report since 2012. They expect to publish a 2015 report and will provide estimates for years 2012 and 2013. There is no substitute for this data source.

Contact information

Becky Knudson
ODOT Transportation Development
503-986-4113

Data source

Texas Transportation Institute, 2012 Urban
Mobility Report

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Revenue Sources

Transportation Program Development

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
Other	Federal as Other: FAST Act SPR (Statewide Planning and Research)		\$56,600,000	State Planning & Research Activities	20%
Other	Transfer-In: Highway Funds STP (Surface Transportation Program) HBRR (Highway Bridge Replacement and Rehabilitation)	Special Programs	\$54,484,758		10.27%
Other	Transfer-Out Central Services		(\$10,519,609)		
Federal	Federal: National Highway Traffic Safety Administration (NHTSA)	Fatality Analysis Reporting System (FARS)	\$197,148	Fatality Analysis Reporting System	
Other	<i>Transfer-in TOF</i>		\$5,162		
Other	<i>ConnectOregon VII Bond Proceeds</i>	<i>ConnectOregon VII</i>	\$71,961,509	Multimodal projects	

Policy Packages

Transportation Program Development: 2017–2019 Governor’s Budget includes the following Policy Option Packages.

#091	Statewide Adjustment	(\$225,460) OF	(0) Positions	(0) FTE
		(199) FF		

This package represents changes to State Government Service Charges and DAS pricelist charges for services made for the Governor’s Budget.

#092	Statewide AG Adjustment	(\$18,276) OF	(0) Positions	(0) FTE
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This package adjusts Attorney General rates from the published price list of \$198/hour to \$185/hour in the Governor’s Budget.

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#130 ConnectOregon VII

\$71,961,509 (0) Positions (0) FTE

The *ConnectOregon* policy package forms the basis to further advance a multi-modal transportation agenda to improve the freight, rail, marine, aviation, and transit systems to support and improve Oregon's economy.

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Transportation Program Development Essential Packages

Purpose

The Essential Packages represent changes made to the 2015-2017 budget that estimate the cost to continue legislatively approved programs into the 2017-2019 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment, and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

022 Phase-Out

- The reduction is due to completed *ConnectOregon* projects. Phase-out (\$41,270,287)
- COP costs of issuance for prior biennium bond sales. Phase-out (\$1,365,973)

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 3.70 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures
- Up to 13.14 percent inflation for Attorney General costs
- Up to 6.90 percent inflation for leasing of Non-Uniform Rent
- 4.10 percent inflation for non-state employees services (Professional Services and IT Related Professional Services)

060 Technical Adjustments

- To align budget to actuals, \$3,301,376 is moved from special payments to consultant payments as some planning grants are for work on behalf of cities and counties rather than directly to the cities/counties. Net zero.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Transportation Prog Dev
Cross Reference Number: 73000-400-10-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	14,373	-	-	-	14,373
Overtime Payments	-	-	22,024	-	-	-	22,024
Shift Differential	-	-	46	-	-	-	46
All Other Differential	-	-	7,484	-	-	-	7,484
Public Employees' Retire Cont	-	-	5,642	-	-	-	5,642
Pension Obligation Bond	-	-	103,756	508	-	-	104,264
Social Security Taxes	-	-	3,362	-	-	-	3,362
Unemployment Assessments	-	-	-	-	-	-	-
Mass Transit Tax	-	-	35,101	-	-	-	35,101
Vacancy Savings	-	-	123,550	-	-	-	123,550
Total Personal Services	-	-	\$315,338	\$508	-	-	\$315,846
Total Expenditures							
Total Expenditures	-	-	315,338	508	-	-	315,846
Total Expenditures	-	-	\$315,338	\$508	-	-	\$315,846
Ending Balance							
Ending Balance	-	-	(315,338)	(508)	-	-	(315,846)
Total Ending Balance	-	-	(\$315,338)	(\$508)	-	-	(\$315,846)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Transportation Prog Dev
Cross Reference Number: 73000-400-10-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other COI Costs	-	-	(1,365,973)	-	-	-	(1,365,973)
Total Services & Supplies	-	-	(\$1,365,973)	-	-	-	(\$1,365,973)
Special Payments							
Dist to Other Gov Unit	-	-	(16,840,000)	-	-	-	(16,840,000)
Dist to Non-Gov Units	-	-	(11,880,084)	-	-	-	(11,880,084)
Other Special Payments	-	-	(12,550,203)	-	-	-	(12,550,203)
Total Special Payments	-	-	(\$41,270,287)	-	-	-	(\$41,270,287)
Total Expenditures							
Total Expenditures	-	-	(42,636,260)	-	-	-	(42,636,260)
Total Expenditures	-	-	(\$42,636,260)	-	-	-	(\$42,636,260)
Ending Balance							
Ending Balance	-	-	42,636,260	-	-	-	42,636,260
Total Ending Balance	-	-	\$42,636,260	-	-	-	\$42,636,260

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Transportation Prog Dev
Cross Reference Number: 73000-400-10-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	22,850	21	-	-	22,871
Out of State Travel	-	-	1,935	127	-	-	2,062
Employee Training	-	-	10,483	377	-	-	10,860
Office Expenses	-	-	20,933	109	-	-	21,042
Telecommunications	-	-	28,040	97	-	-	28,137
State Gov. Service Charges	-	-	(6,807)	-	-	-	(6,807)
Data Processing	-	-	79,050	339	-	-	79,389
Publicity and Publications	-	-	2,646	96	-	-	2,742
Professional Services	-	-	1,000,480	-	-	-	1,000,480
IT Professional Services	-	-	86,852	-	-	-	86,852
Attorney General	-	-	32,307	-	-	-	32,307
Dispute Resolution Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	2,328	-	-	-	2,328
Dues and Subscriptions	-	-	1,818	-	-	-	1,818
Facilities Rental and Taxes	-	-	-	-	-	-	-
Fuels and Utilities	-	-	7,594	-	-	-	7,594
Facilities Maintenance	-	-	12,771	-	-	-	12,771
Agency Program Related S and S	-	-	270,529	6	-	-	270,535
Intra-agency Charges	-	-	51,346	148	-	-	51,494
Other Services and Supplies	-	-	49,747	-	-	-	49,747
Expendable Prop 250 - 5000	-	-	1,724	169	-	-	1,893
IT Expendable Property	-	-	7,710	-	-	-	7,710
Total Services & Supplies	-	-	\$1,684,336	\$1,489	-	-	\$1,685,825

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Transportation Prog Dev
Cross Reference Number: 73000-400-10-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Technical Equipment	-	-	4,038	-	-	-	4,038
Automotive and Aircraft	-	-	3,562	-	-	-	3,562
Data Processing Software	-	-	872	-	-	-	872
Data Processing Hardware	-	-	5,685	-	-	-	5,685
Building Structures	-	-	-	-	-	-	-
Other Capital Outlay	-	-	893	-	-	-	893
Total Capital Outlay	-	-	\$15,050	-	-	-	\$15,050
Special Payments							
Dist to Cities	-	-	157,176	-	-	-	157,176
Dist to Counties	-	-	188,925	-	-	-	188,925
Dist to Other Gov Unit	-	-	502,177	-	-	-	502,177
Dist to Non-Gov Units	-	-	759,263	-	-	-	759,263
Other Special Payments	-	-	52,329	-	-	-	52,329
Spc Pmt to Aviation, Dept of	-	-	-	-	-	-	-
Spc Pmt to OR University System	-	-	-	-	-	-	-
Spc Pmt to Land Conservation Dev	-	-	17,460	-	-	-	17,460
Total Special Payments	-	-	\$1,677,330	-	-	-	\$1,677,330
Total Expenditures							
Total Expenditures	-	-	3,376,716	1,489	-	-	3,378,205
Total Expenditures	-	-	\$3,376,716	\$1,489	-	-	\$3,378,205

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Transportation Prog Dev
Cross Reference Number: 73000-400-10-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(3,376,716)	(1,489)	-	-	(3,378,205)
Total Ending Balance	-	-	(\$3,376,716)	(\$1,489)	-	-	(\$3,378,205)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Transportation Prog Dev
Cross Reference Number: 73000-400-10-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Professional Services	-	-	4,777,000	-	-	-	4,777,000
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	(1,475,624)	-	-	-	(1,475,624)
Intra-agency Charges	-	-	-	-	-	-	-
Other COI Costs	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	\$3,301,376	-	-	-	\$3,301,376
Special Payments							
Dist to Counties	-	-	(16,507)	-	-	-	(16,507)
Dist to Other Gov Unit	-	-	(2,485,203)	-	-	-	(2,485,203)
Other Special Payments	-	-	(799,666)	-	-	-	(799,666)
Total Special Payments	-	-	(\$3,301,376)	-	-	-	(\$3,301,376)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Transportation Prog Dev
Cross Reference Number: 73000-400-10-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Transportation Prog Dev
Cross Reference Number: 73000-400-10-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(199)	-	-	(199)
Total Revenues	-	-	-	(\$199)	-	-	(\$199)
Services & Supplies							
State Gov. Service Charges	-	-	(572)	-	-	-	(572)
Data Processing	-	-	(224,888)	(199)	-	-	(225,087)
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	-	-	(\$225,460)	(\$199)	-	-	(\$225,659)
Total Expenditures							
Total Expenditures	-	-	(225,460)	(199)	-	-	(225,659)
Total Expenditures	-	-	(\$225,460)	(\$199)	-	-	(\$225,659)
Ending Balance							
Ending Balance	-	-	225,460	-	-	-	225,460
Total Ending Balance	-	-	\$225,460	-	-	-	\$225,460

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Transportation Prog Dev
Cross Reference Number: 73000-400-10-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(18,276)	-	-	-	(18,276)
Total Services & Supplies	-	-	(\$18,276)	-	-	-	(\$18,276)
Total Expenditures							
Total Expenditures	-	-	(18,276)	-	-	-	(18,276)
Total Expenditures	-	-	(\$18,276)	-	-	-	(\$18,276)
Ending Balance							
Ending Balance	-	-	18,276	-	-	-	18,276
Total Ending Balance	-	-	\$18,276	-	-	-	\$18,276

Transportation Program Development Policy Package #130
ConnectOregon VII
Request: \$71,961,509

Purpose

This policy package is designed to build on the success of *ConnectOregon* programs that were passed by the 2005, 2007, 2009, 2011, 2013 and 2015 Legislatures. The *ConnectOregon* policy package forms the basis to further advance a multi-modal transportation agenda to improve the freight, rail, marine, aviation, transit and bicycle/pedestrian systems to support and improve Oregon's economy.

How Achieved

This policy option package is associated with the *ConnectOregon* VII placeholder legislative concept. For reference, the *ConnectOregon* I, II and III programs (2005, 2007 and 2009, respectively) each authorized \$100 million in lottery-backed bonds. The \$300 million in total funds led to over 170 projects and leveraged an estimated additional \$423 million of federal and private funds. The 2011 Legislature approved the *ConnectOregon* IV program at \$40 million and the match of federal and private funds for the program is just over \$94 million. The 2013 Legislature approved \$42 million for a fifth round of *ConnectOregon* funding and the federal and private funds match amount is over \$92.7 million. For the sixth round, the 2015 Legislature approved \$45 million. Project selection is still ongoing for *ConnectOregon* VI. However, there are 76 applications requesting \$90 million in funds. Projects will be selected by the OTC, based on modal and regional committee input, in August 2016.

Under the *ConnectOregon* program, multimodal transportation projects are identified by public agencies and private companies that apply to ODOT for grants. Each project is reviewed through a competitive process. Projects are prioritized based on how a given projects meets the following considerations:

- Whether a proposed transportation project reduces transportation costs for Oregon businesses or improves access to jobs and sources of labor
- Whether a proposed transportation project results in an economic benefit to this state
- Whether a proposed transportation project is a critical link connecting elements of Oregon's transportation system that will measurably improve utilization and efficiency of the system
- How much of the cost of a proposed transportation project can be borne by the applicant for the grant or loan from any source other than the Multimodal Transportation Fund

2017 – 2019 Budget Narrative

- Whether a proposed transportation project is ready for construction
- Whether a proposed transportation project has a useful life expectancy that offers maximum benefit to the state.

The department anticipates that 25 percent of program expenditures will be made during the 2017-19 biennium with the remainder during the 2019-2021 and 2021-23 biennia.

The department anticipates that the lottery-backed bonds authorized by *ConnectOregon VII* will be issued late in the 2017-2019 biennium and that no debt service payment will be made during the 2017-2019 biennium.

Staffing Impact

None

Revenue Sources

Lottery-backed bond proceeds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 130 - ConnectOregon VII

Cross Reference Name: Transportation Prog Dev
Cross Reference Number: 73000-400-10-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Lottery Bonds	-	-	71,961,509	-	-	-	71,961,509
Total Revenues	-	-	\$71,961,509	-	-	-	\$71,961,509
Services & Supplies							
Other COI Costs	-	-	815,101	-	-	-	815,101
Total Services & Supplies	-	-	\$815,101	-	-	-	\$815,101
Special Payments							
Dist to Other Gov Unit	-	-	71,146,408	-	-	-	71,146,408
Total Special Payments	-	-	\$71,146,408	-	-	-	\$71,146,408
Total Expenditures							
Total Expenditures	-	-	71,961,509	-	-	-	71,961,509
Total Expenditures	-	-	\$71,961,509	-	-	-	\$71,961,509
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

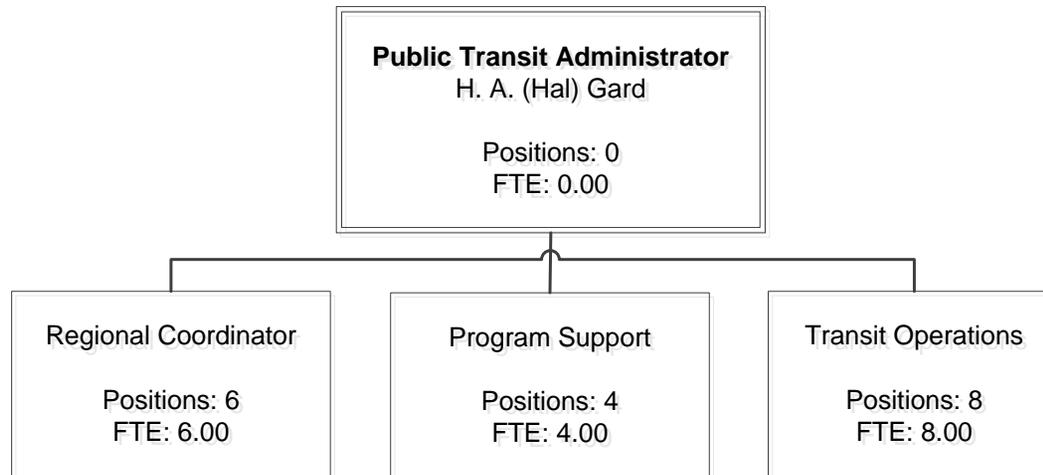
Agency Number: 73000
Cross Reference Number: 73000-400-10-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Federal Revenues	58,221,964	56,600,000	59,023,772	56,600,000	56,600,000	-
Charges for Services	10,083	-	-	-	-	-
Lottery Bonds	45,400,529	45,000,000	45,000,000	-	71,961,509	-
Interest Income	521,519	-	-	-	-	-
Sales Income	1,765	-	-	-	-	-
Loan Repayments	2,658,100	-	-	-	-	-
Other Revenues	491,743	-	-	-	-	-
Transfer In - Intrafund	30,669,298	51,999,097	51,999,097	54,489,920	54,489,920	-
Transfer In Other	1,825,159	-	-	-	-	-
Transfer Out - Intrafund	-	(8,290,877)	(8,290,877)	(10,519,609)	(10,519,609)	-
Tsfr To Administrative Svcs	(3,216,498)	-	-	-	-	-
Total Other Funds	\$136,583,662	\$145,308,220	\$147,731,992	\$100,570,311	\$172,531,820	-
Federal Funds						
Federal Funds	144,453	183,105	312,519	197,347	197,148	-
Total Federal Funds	\$144,453	\$183,105	\$312,519	\$197,347	\$197,148	-

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Rail and Public Transit Division
Public Transit Section

Positions: 18 FTE: 18.00



2017–2019 Budget Narrative

Executive Summary:

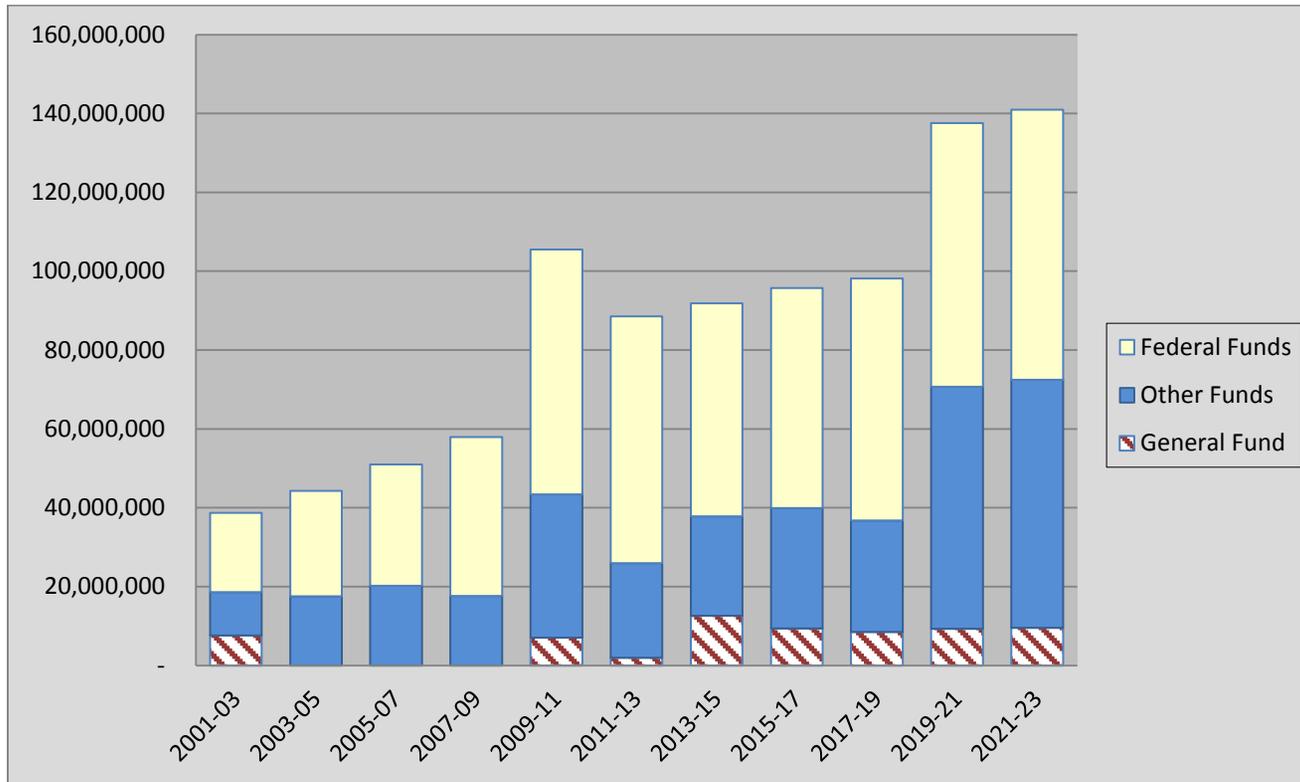
Focus Areas: Safer, Healthier Communities

A Thriving Oregon Economy

Responsible Environmental Stewardship

Program Contact: Hal Gard, Rail and Public Transit Division Administrator

Request: \$99,155,167



2017–2019 Budget Narrative

The Public Transit Section's vision is to create a universally accessible public transportation system that will promote livable communities that increase the quality of life for all Oregonians by increasing mobility, reducing congestion, stimulating the economy, and conserving critical resources. This supports ODOT's mission to provide safe, efficient transportation systems that support economic opportunity and livable communities for Oregonians as well as the statewide focus on creating a thriving Oregon economy.

Public Transit will maximize the existing infrastructure of transportation through involvement with its partners at the regional and local level. Public Transit strives to help communities reduce gaps in transit service and has migrated to a more multi-modal regional model. We can now serve the communities of Oregon better by integrating transit planning and development with other state agencies and by involving a wide range of regional interests. This better use of available resources, and promoting greater coordination among all levels of government, helps us create positive public and private partnerships.

Transportation solutions and connected communities are essential for people to live independently and participate in Oregon's economy. The Public Transit Section provides grants, policy leadership, training, and technical assistance to communities and local transportation providers. It also assists in the development and use of transit, ridesharing, and other alternatives to driving alone to reduce congestion, diminish environmental impacts, and make more efficient use of Oregon's transportation system.

Program Overview

Public Transit Section funding programs include Federal Transit Administration (FTA) rural general public transit, intercity passenger, enhanced mobility of seniors and individuals with disabilities, and bus and bus facilities programs; the state-funded special transportation fund program; General Fund revenues for seniors and individuals with disabilities; and Federal Highway Administration (FHWA) transportation demand management and transit planning programs. These programs fund transit providers in transit districts, more than 200 cities and towns, many unincorporated areas, and in nine federally recognized Indian tribal areas. Many providers are senior centers or small, private, not-for-profit entities serving seniors and persons with disabilities. ODOT Transit staff provides technical assistance, identifies service gaps, helps prioritize needs, and manages grants to meet priority needs.

Program Funding Request

Public Transit's funding consists of Federal Funds from the FTA and the FHWA. Other Fund resources are from the ODOT Transportation Operating Fund (TOF), Cigarette Tax, ID Card revenue and interest income. Additionally, 10% of Public Transit's budget consists of General Fund resources.

2017–2019 Budget Narrative

The Governor's Budget (GB) for the 2017-19 biennium will be approximately \$28.2 million Other Funds, \$61.3 million Federal Funds and \$8.5 million General Funds based on revenue estimates and federal allocations. This will allow the Public Transit Section to continue progress toward our performance measures: Average number of annual rural and special transportation trips delivered per seniors and individuals with disability populations

Program Descriptions

General Public Transit

General public transportation providers are the primary system of transit service delivery in Oregon. Urban transit districts, Indian tribal governments, cities, counties, non-profit agencies, and for-profit operators such as taxi and intercity bus companies offer a wide range of general public transit services. Many of these agencies participate in Oregon's state and federal transit funding programs. Transportation providers receiving state or federal funds must ensure their projects are implemented in accordance with various fiscal and legal requirements. Many of the services needed by the traveling public are provided by the private sector. Public Transit recognizes the value of for-profit transportation providers and reserves them a seat on the Public Transportation Advisory Committee.

Intercity

Oregon's rural intercity program provides service options for statewide travel connecting towns and rural communities with major transportation hubs and urban centers. Public Transit works with Greyhound and other intercity operators to create regional connections that use private investment to leverage federal funding. Intercity buses make scheduled connections with Amtrak and other intercity carriers to make traveling accessible, reliable, and convenient. The program continues to fill gaps in our statewide transit system by bringing new bus routes to rural communities and other parts of the state that have been underserved. Public Transit's program-sponsored POINT rural intercity services are examples of program implementation.

Public Transit Planning and Research

The planning program supports public transportation-related planning at statewide, regional, local, and corridor levels. Transit Section staff assists in development of cooperative, continuous, and comprehensive policies resulting in long-range plans and short-range programs based on transportation investment priorities. Activities also include research and development of enhanced trip-making information to improve customer service and experience and to provide information to analyze the system and make program improvements.

2017–2019 Budget Narrative

Enhanced Mobility / Special Transportation Fund

Accessible transportation programs are designed to remove barriers, coordinate services, and expand options for seniors and individuals with special transportation needs. All projects funded by the STF must be derived from a locally developed coordinated public transit human service transportation plan, called in Oregon the “Coordinated Plan.” The STF provides support for every area of the state to fund rides for seniors and individuals with disabilities.

The similar federal Enhanced Mobility Program and the STF provide more than 18 million annual trips on fixed route or demand response service for seniors and individuals with disabilities. The state program is used to leverage federal funds by providing match to help offset unfunded mandates of Americans with Disabilities Act requirements for fixed route providers. This allows them to focus local general funds to bring the best benefits to Oregon from the federal programs. Dependability of funding is extremely important to enable providers to perform long term planning leading to increased service levels. Transit districts, counties, and tribes all across the state participate in this program.

Transportation Options

The Transportation Options program works through local governments and the private sector to promote alternatives to driving alone such as bicycling, walking, taking public transit, ridesharing (carpooling and vanpooling), teleworking and compressing work weeks. The program helps Public Transit achieve national and state goals for land use, air quality, congestion management, and energy conservation. Public Transit has worked with the Transportation Development Division Planning Section to implement the recently adopted Transportation Options Plan. The goal is to encourage travelers to choose alternative travel modes to reduce auto trips, congestion, and pollution, and to enhance livability, physical health, and activity levels. Public Transit provides technical assistance and contract oversight for the rideshare programs. It also assists ODOT regional staff and communities in problem identification and development of appropriate mobility alternatives. Providing assistance to local programs to develop educational material and rideshare travel option information for last mile connections is key.

Program Justification

The purpose of the Public Transit Section is closely tied to that of the Rail Section. Each section’s purpose is to provide safe, efficient transportation systems that support economic opportunity and livable communities for Oregonians by working in conjunction with other transportation agencies/divisions and providers.

As an integral part of the greater state transportation system, public transportation resources provide users with seamless access, mobility, and connectivity. Citizens and visitors benefit economically through access to services, employment, and recreation which in turn promotes healthy thriving communities. Public Transit’s goal is to provide the leadership to develop a public transportation system

2017–2019 Budget Narrative

that is integrated as a strategic complement to transportation solutions for Oregon. The following four organizing principles ground us as we look to the future of integrated transportation solutions:

- Access
Provide access to everyone who wants to use public transportation. This includes seniors, individuals with disabilities, commuters, students, and tourists. Access considers location, amenities, shelters, and lighting.
- Availability
Make services available in the places where people live and where people want to go. Make services available at times that people need to use them, both leaving and returning.
- Connectivity
Create a system that connects. Consider how someone can use public transportation to easily get from their small town to a large city. Plan public transportation so it can be used to get from one part of a city to another. Make it convenient for people to use those connections.
- Economic Development
Be aware of how public transportation can enhance economic development in a community. Make sure housing developments are connected to jobs and needed services. Consider land uses and route patterns including access to jobs, tourism, and retail centers. Strategically planned transit systems can address congestion, health, and air quality to maintain a livable attractive society.

Program Performance

General Public Transit

Oregon's locally operated public transportation systems include mass transit districts, transportation districts, city and county providers, and more than 100 other transportation providers. Since 2000, public transportation ridership in Oregon has grown steadily at about 6 percent per year, in both urban and rural areas. This is a success story in meeting public policy goals, but has created pressure on local provider budgets. Public transit providers are struggling to continue current route coverage as their own local operating budgets cannot keep up with growing demands. Of the 129.5 million annual trips provided in FY2014, 105.6 million were provided by the Tri-County Metropolitan Transportation District, 19.6 million were provided by transit systems in small urban areas of 50,000 population or more and 4.3 million were provided by rural transit providers and rural non-profit agencies. These rides in particular provide a critical link for rural Oregonians whose access to transportation options are limited.

2017–2019 Budget Narrative

Public Transit's goal for keeping grant-funded assets in a state of good repair is to support maintenance of vehicles, with a target of at least 60 percent of any given fleet meeting minimum age and mileage standards. In 2013 the fleet was at 60% of standards. The 2013 and 2015 legislative action brought resources for special transportation that will start to help fleet recovery in 2016. Vehicles ordered in 2014 and 2015 will begin to replace older vehicles. The federal FAST Act continues a small program to support public transit fleet capital, but funds fall far short of the replacement needs, particularly those funded under ARRA grants in 2009, which are now aging out of the fleet.

In 2015, due to a gap between funding and needs for bus maintenance and replacement, only 56.5% of the fleet was considered to be in a state of good repair by federal standards. Capital investments planned in the 2015-17 and 2017-19 biennia aim to bring the fleet back to or exceed the 60 percent target a state of good repair. Additionally, the Oregon Transportation Commission has scheduled an additional \$5 million per year of federal funds in 2019 through 2021 to continue replacement of the 958 local vehicles purchased with state and federal funds to help keep these vehicles in safe and reliable condition.

Enhanced Mobility / Special Transportation Fund

This program has a legislatively adopted performance measure to increase senior and disabled rides to an average of 29 annual trips (recommended by a 2010 Portland State University study). This is a challenge since Oregon's population is aging. Recent legislative support to stabilize state funding is helping to improve service. In 2015, seniors and people with disabilities took 18,258,252 special transportation trips in Oregon, for an average of 19 trips per senior or person with a disability in the state. These rides provide a critical link for Oregonians whose transportation options are limited and who need increased access to healthcare and other critical services.

Intercity

In 2015, 94% of Oregon's communities of over 2,500 had access to intercity bus services in their community. Public Transit continues to improve rural intercity passenger bus service through the POINT services. The NorthWest POINT provides two round trips a day between Portland and Astoria. Amenities include AC outlets, free Wi-Fi, and extended leg room for passengers. The SouthWest POINT provides daily round trip service between Klamath Falls and Brookings. Amenities include free Wi-Fi on buses and at the Klamath Falls and Brookings passenger terminals. The High Desert POINT provides two daily round trips between Redmond and Chemult and connects with Amtrak passenger rail service in Chemult. Amenities include free Wi-Fi on buses.

Transportation Options

Statewide, four local Transportation Options programs are partially funded by Public Transit (City of Corvallis, Cascades West Rideshare, Cherriots Rideshare, and Commute Options of Central Oregon). Two of these programs receive funding directly from ODOT region offices.

2017–2019 Budget Narrative

The Drive Less Save More program offers public information materials scaled to each community to educate about transportation alternatives in Oregon. It started in the Portland Metro area and is now available statewide.

The Drive Less Connect program is an interactive ride-match service and database that was launched in 2011. It unifies Oregon's ridesharing services into a web based information system that is both statewide and interstate, including Washington and Idaho.

Enabling Legislation

The United States Department of Transportation Federal Transit Administration (FTA) requires that each state adopt policies and procedures to be used in administering the FTA Section 5305, 5339, 5310, and 5311 grant programs. The Transit Section is governed by federal law found in Title 49 United States Code Chapter 53 and detailed in the applicable circulars and the Master Agreement between the state and FTA.

The following Oregon Revised Statutes (ORS) relate to the Public Transit Section funding and operation: ORS 184.642, which establishes the Department of Transportation Operating Fund, a portion of which partially funds the Public Transit Section through: §(2)(a) funds collected under ORS 184.643, which establishes non-road fuel tax funds, and §(3)(e), a portion of state identification card fees collected under ORS 807.410. Additionally, ORS 323.455 establishes the percentage of cigarette tax for the Special Transportation Account, and ORS 391.800 establishes the Special Transportation Program.

Funding Streams

The majority of Public Transit's funding is from the FTA and the FHWA. The Other Fund resources are derived from transfers from the ODOT Transportation Operating Fund (TOF), Cigarette Tax, ID Card revenue and interest income.

The General Fund for ODOT's Public Transit Section, along with the majority of Other Funds is used to provide an ongoing source of financial support for transportation services benefiting seniors and individuals with disabilities. The funds sustain and enhance the established Special Transportation Funds (STF) program to address mobility needs for the growing population of seniors, are distributed on a population-based formula, and are often used to leverage additional federal program dollars.

Federal Funds are primarily used to support the General Public transportation program along with the Elderly and Individuals with Disabilities Program. Additional federal programs include the Bus and Bus Facilities replacement and improvement program, Mass Transit Vehicle Replacement, Statewide Transportation Planning, and Transportation Options program.

2017–2019 Budget Narrative

Transit program funds are primarily distributed to local service providers in three ways:

- Through a formula based primarily on service-area population
- Through a formula based on the number of rides given and miles traveled
- Through a biennial discretionary grant solicitation that combines the multiple sources of federal and state funding.

Significant Proposed Changes from 2015-17

The only significant proposed change from the 2015-17 budget is a fund shift from Other Funds to Federal Funds in the Enhanced Mobility/Special Transportation Fund program to more accurately reflect the sources of revenues and expenditures for the program.

KEY PERFORMANCE MEASURES

KPM #8 - Special transit rides: Average number of annual transit rides per elderly and disabled Oregonian

Our strategy

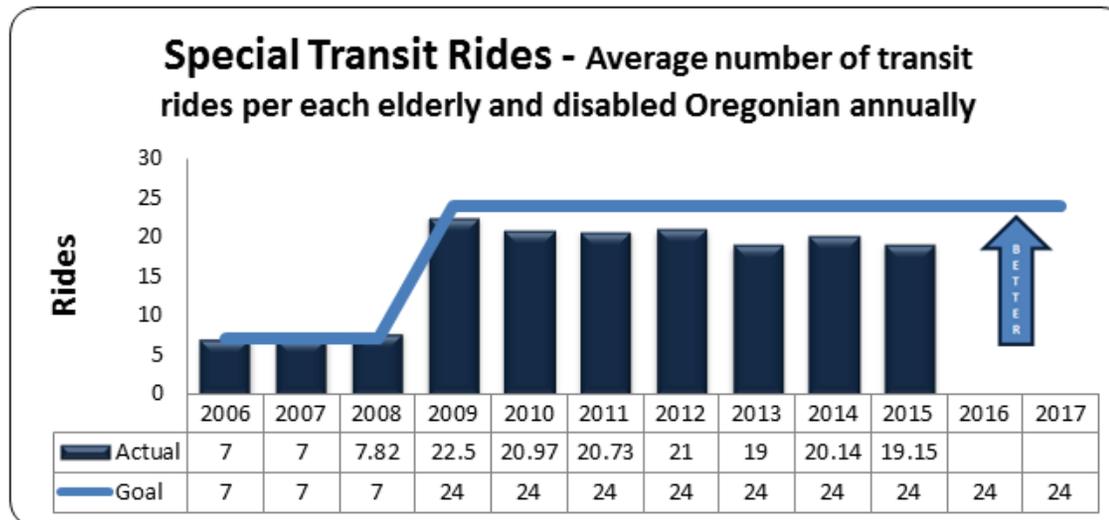
Transportation mobility is important to Oregonians. We invest in and promote the use of accessible transportation services for seniors and individuals with disabilities. State and federal programs have been developed to provide access for those with mobility needs.

About the target

The original target was set in 1999 as a

goal based on a 1998 study of the needs of older adults. In 2008, a Portland State University needs study was conducted using updated research methods and determined that individuals need an average of 26 percent more transit trips than are available today. This assisted ODOT to set a new target and supported a change in methodology to include fixed route transit trips as well as demand response trips for older adults and people with disabilities. The original target and

methodology did not consider the importance of fixed route transit as a way to provide independent mobility. A new target and methodology includes both demand response and fixed route trips for seniors and people with disabilities. A new goal was set of 29 annual trips (a 26 percent increase) per Oregon’s population of older adults and individuals with disability by 2022.



How we are doing and how we compare

Since 1998, average annual rides per older adult and person with disability steadily increased until 2007. In 2007, the average number of rides declined due to population and fuel cost increases with no commensurate resource increase. Legislative and federal American Recovery and Response Act investment provided a boost in 2009. Population growth and stagnant revenue continued to affect progress. With our current emphasis on improvements in modal connectivity and access, a goal of 2.5 per annual improvement toward the target is reasonable. 2015 shows a small loss. Continued legislative support in 2013-2015 and 2015-2017 should help performance to improve with state and local revenues stabilizing. Data is not available to compare Oregon with other states. 2015 shows a small loss. Continued legislative support in 2013-2015 and 2015-2017 should help performance to improve with state and local revenues stabilizing. Data is not available to compare Oregon with other states.



Factors affecting results and what needs to be done

Oregon population increases are outpacing fund availability; rapidly increasing costs of providing service are also constraining service availability. Funding for transit service is primarily supported by local, state and federal public funds. Fares contribute up to 25 percent of costs but smaller systems generally recover much less fare to offset their costs. Legislative support in fiscal year 2014 and fiscal year 2015 has begun to help providers recover lost ground in meeting the goal. We will continue to emphasize improved access to transportation services for seniors and people with disabilities.

About the data

The data is compiled by the Public Transit Division using reports from the U.S. Census, Portland State University and transit providers. The new methodology provides a better measure of mobility for this population as it includes both the public transportation rides taken on fixed route transit and demand response transit. Fixed route transit is a preferred and more cost

effective mobility solution for older adults and people with disabilities because it provides the greatest access and independence for individuals when it is available. A majority of older adults and people with disabilities live in communities where fixed route services are available.

Contact information

Dinah Van Der Hyde
ODOT Public Transit Division
503-986-3885

Data source

ODOT Public Transit Division

2017–2019 Budget Narrative

Revenue / Funding Sources

Public Transit Section

Funds	Source	Program	Revenue	Limits on use of Funds	Match
Other	Transfer-In Department of Revenue - Cigarette Tax	Special Transportation Program	\$9,022,216	Dedicated revenue: Special Transportation Fund for Seniors and Individuals with Disabilities	No match required
Other	Transfer-In - Intrafund (Lawnmower Fund)	Special Transportation Program	\$6,582,989	Limited to Special Needs Transportation and Public Transit programs	No match required
Other	Transfer-In - Intrafund (DMV Photo Identification)	Special Transportation Program	\$4,259,174	Dedicated revenue: Special Transportation Fund for Seniors and Individuals with Disabilities	No match required
Other	Interest Income	Special Transportation Program	\$223,000	Dedicated revenue: Special Transportation Fund for Seniors and Individuals with Disabilities	No match required
Other	Federal Highway Administration (Federal as Other Funds)	Special Projects Pass-through	\$3,999,233		No match required
Other	Transfer-in Indirect		\$4,875,671		
Federal	Transfer-Out Indirect		(\$4,875,671)		
Federal	Federal Transit Administration	Seniors and Individuals with Disabilities	\$32,120,464	Federal grants must be used as required by program circulars.	10.27% match paid by local grantee
Federal	Federal Transit Administration	Statewide Planning	\$2,113,102	Federal grants must be used as required by program circulars.	20% match paid by local grantee
Federal	Federal Transit	General Public	\$25,558,934	Federal grants must be used as	43.92% match paid

2017–2019 Budget Narrative

	Administration	Transit		required by program circulars.	by grantee
Federal	Federal Highway Administration	Transportation Options Program	\$1,523,241	Federal grants must be used as required by program circulars.	20% match paid by grantee
Other	Federal Transit Administration (Federal as Other Funds)	Transit Operations	\$4,909,645	Federal grants must be used as required by program circulars.	No match required
General	General Funds	Seniors and Individuals with Disabilities	\$8,578,064	Senior and Disabled Transportation operating grants	No match required

Policy Packages

Highway Public Transit: 2017–2019 Governor’s Budget includes the following Policy Option Packages.

#090	Analyst Adjustment	(\$1,169,736) GF	(0) Positions	(0) FTE
Due to General Fund constraints, General Fund has been reduced by \$1,169,736.				

#091	Statewide Adjustment	(\$6,298) OF	(0) Positions	(0) FTE
		(\$26,734) FF		
This package represents changes to State Government Service Charges and DAS pricelist charges for services made for the Governor’s Budget.				

#092	Statewide AG Adjustment	(\$241) OF	(0) Positions	(0) FTE
		(303) FF		
This package adjusts Attorney General rate from the published price list of \$198/hour to \$185/hour in the Governor’s Budget.				

2017–2019 Budget Narrative

Public Transit Essential Packages

Purpose

The Essential Packages represent changes made to the 2015-2017 budget that estimate the cost to continue legislatively approved programs into the 2017-2015 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment, and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 3.70 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures
- Up to 13.14 percent inflation for Attorney General costs
- Up to 6.90 percent inflation for leasing of Non-Uniform Rent
- 4.10 percent inflation for non-state employees services (Professional Services and IT Related Professional Services)

050 Fund Shifts

- Shift is made from Other Funds to Federal Funds to align budget with the timing of grant payouts and color of money for projects. (\$3,481,888) OF, \$3,481,888 FF

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	1,590	-	-	-	1,590
Overtime Payments	-	-	264	-	-	-	264
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	50	-	-	-	50
Pension Obligation Bond	-	-	11,712	-	-	-	11,712
Social Security Taxes	-	-	142	-	-	-	142
Unemployment Assessments	-	-	-	-	-	-	-
Mass Transit Tax	-	-	1,326	-	-	-	1,326
Total Personal Services	-	-	\$15,084	-	-	-	\$15,084
Total Expenditures							
Total Expenditures	-	-	15,084	-	-	-	15,084
Total Expenditures	-	-	\$15,084	-	-	-	\$15,084
Ending Balance							
Ending Balance	-	-	(15,084)	-	-	-	(15,084)
Total Ending Balance	-	-	(\$15,084)	-	-	-	(\$15,084)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	347,800	-	-	-	-	-	347,800
Total Revenues	\$347,800	-	-	-	-	-	\$347,800
Services & Supplies							
Instate Travel	-	-	5,197	140	-	-	5,337
Out of State Travel	-	-	1,005	76	-	-	1,081
Employee Training	-	-	978	149	-	-	1,127
Office Expenses	-	-	815	426	-	-	1,241
Telecommunications	-	-	1,991	137	-	-	2,128
Data Processing	-	-	1,719	539	-	-	2,258
Publicity and Publications	-	-	475	1,020	-	-	1,495
Professional Services	-	-	2,612	64,635	-	-	67,247
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	426	537	-	-	963
Dispute Resolution Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	72	64	-	-	136
Dues and Subscriptions	-	-	120	-	-	-	120
Facilities Rental and Taxes	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	3,095	-	-	-	3,095
Agency Program Related S and S	-	-	6,548	136,373	-	-	142,921
Intra-agency Charges	-	-	21,593	176	-	-	21,769
Other Services and Supplies	-	-	857	1,217	-	-	2,074
Expendable Prop 250 - 5000	-	-	9	1,184	-	-	1,193

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	198	-	-	-	198
Total Services & Supplies	-	-	\$47,710	\$206,673	-	-	\$254,383
Capital Outlay							
Data Processing Software	-	-	-	-	-	-	-
Data Processing Hardware	-	-	-	-	-	-	-
Building Structures	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Special Payments							
Dist to Cities	-	-	-	280,153	-	-	280,153
Dist to Counties	46,990	-	332,806	344,764	-	-	724,560
Dist to Other Gov Unit	-	-	424,593	1,001,870	-	-	1,426,463
Dist to Non-Gov Units	300,810	-	183,979	224,639	-	-	709,428
Dist to Individuals	-	-	-	14,030	-	-	14,030
Other Special Payments	-	-	1,906	-	-	-	1,906
Spc Pmt to OR University System	-	-	-	-	-	-	-
Total Special Payments	\$347,800	-	\$943,284	\$1,865,456	-	-	\$3,156,540
Total Expenditures							
Total Expenditures	347,800	-	990,994	2,072,129	-	-	3,410,923
Total Expenditures	\$347,800	-	\$990,994	\$2,072,129	-	-	\$3,410,923

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(990,994)	(2,072,129)	-	-	(3,063,123)
Total Ending Balance	-	-	(\$990,994)	(\$2,072,129)	-	-	(\$3,063,123)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 050 - Fundshifts

Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Counties	-	-	(192,756)	1,689,132	-	-	1,496,376
Dist to Other Gov Unit	-	-	(289,132)	896,378	-	-	607,246
Dist to Non-Gov Units	-	-	(3,000,000)	896,378	-	-	(2,103,622)
Total Special Payments	-	-	(\$3,481,888)	\$3,481,888	-	-	-
Total Expenditures							
Total Expenditures	-	-	(3,481,888)	3,481,888	-	-	-
Total Expenditures	-	-	(\$3,481,888)	\$3,481,888	-	-	-
Ending Balance							
Ending Balance	-	-	3,481,888	(3,481,888)	-	-	-
Total Ending Balance	-	-	\$3,481,888	(\$3,481,888)	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,169,736)	-	-	-	-	-	(1,169,736)
Total Revenues	(\$1,169,736)	-	-	-	-	-	(\$1,169,736)
Special Payments							
Dist to Non-Gov Units	(1,169,736)	-	-	-	-	-	(1,169,736)
Total Special Payments	(\$1,169,736)	-	-	-	-	-	(\$1,169,736)
Total Expenditures							
Total Expenditures	(1,169,736)	-	-	-	-	-	(1,169,736)
Total Expenditures	(\$1,169,736)	-	-	-	-	-	(\$1,169,736)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(26,734)	-	-	(26,734)
Total Revenues	-	-	-	(\$26,734)	-	-	(\$26,734)
Services & Supplies							
Agency Program Related S and S	-	-	(6,298)	(26,734)	-	-	(33,032)
Total Services & Supplies	-	-	(\$6,298)	(\$26,734)	-	-	(\$33,032)
Total Expenditures							
Total Expenditures	-	-	(6,298)	(26,734)	-	-	(33,032)
Total Expenditures	-	-	(\$6,298)	(\$26,734)	-	-	(\$33,032)
Ending Balance							
Ending Balance	-	-	6,298	-	-	-	6,298
Total Ending Balance	-	-	\$6,298	-	-	-	\$6,298

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(303)	-	-	(303)
Total Revenues	-	-	-	(\$303)	-	-	(\$303)
Services & Supplies							
Attorney General	-	-	(241)	(303)	-	-	(544)
Total Services & Supplies	-	-	(\$241)	(\$303)	-	-	(\$544)
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	(241)	(303)	-	-	(544)
Total Expenditures	-	-	(\$241)	(\$303)	-	-	(\$544)
Ending Balance							
Ending Balance	-	-	241	-	-	-	241
Total Ending Balance	-	-	\$241	-	-	-	\$241

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

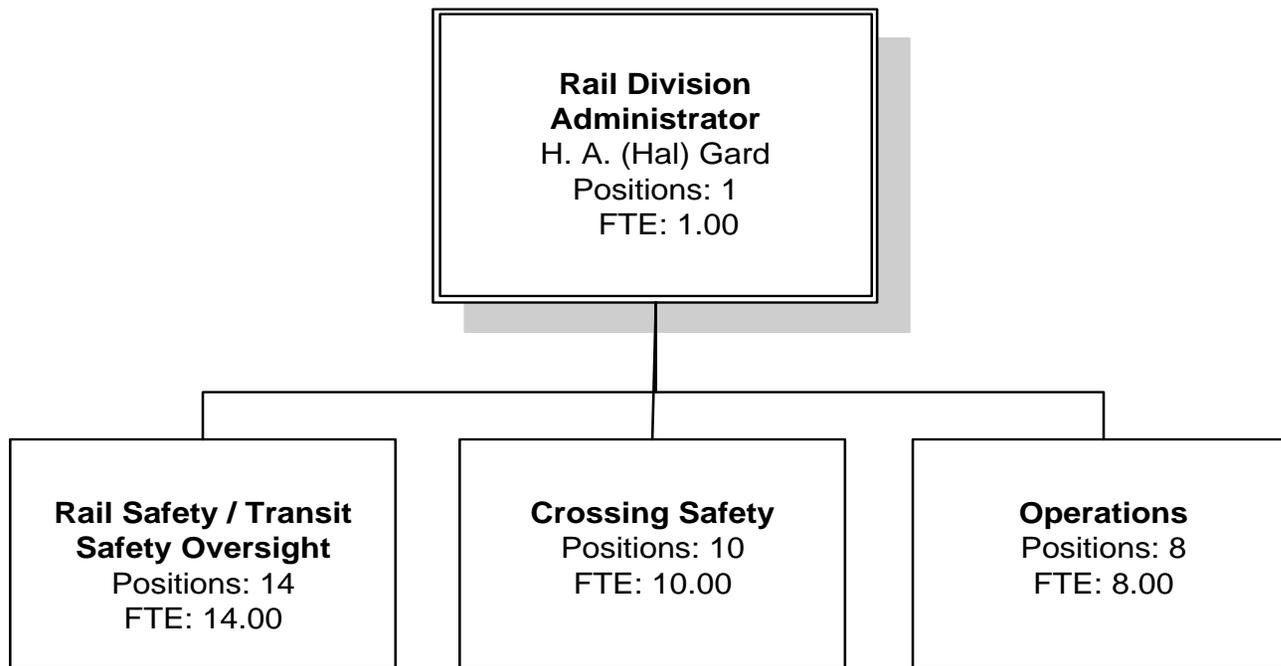
Agency Number: 73000
Cross Reference Number: 73000-400-11-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Federal Revenues	-	5,606,754	5,606,754	3,999,233	3,999,233	-
Charges for Services	742,998	-	-	-	-	-
Lottery Bonds	3,783,378	-	-	-	-	-
Interest Income	52,811	223,000	223,000	223,000	223,000	-
Other Revenues	225,128	-	-	-	-	-
Transfer In - Intrafund	10,875,971	10,705,665	10,705,665	10,842,163	10,842,163	-
Transfer In - Indirect Cost	3,504,427	-	-	4,875,671	4,875,671	-
Tsfr From Revenue, Dept of	7,336,416	6,635,363	6,635,363	6,399,667	9,022,216	-
Transfer Out - Intrafund	(231,757)	-	-	-	-	-
Tsfr To Administrative Svcs	(268,042)	-	-	-	-	-
Total Other Funds	\$26,021,330	\$23,170,782	\$23,170,782	\$26,339,734	\$28,962,283	-
Federal Funds						
Federal Funds	57,518,585	55,823,130	55,823,130	66,252,423	66,225,386	-
Transfer Out - Indirect Cost	(3,504,427)	-	-	(4,875,671)	(4,875,671)	-
Total Federal Funds	\$54,014,158	\$55,823,130	\$55,823,130	\$61,376,752	\$61,349,715	-

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Rail and Public Transit Division
Rail Section

Positions: 33 FTE: 33.00



2017–2019 Budget Narrative

Executive Summary:

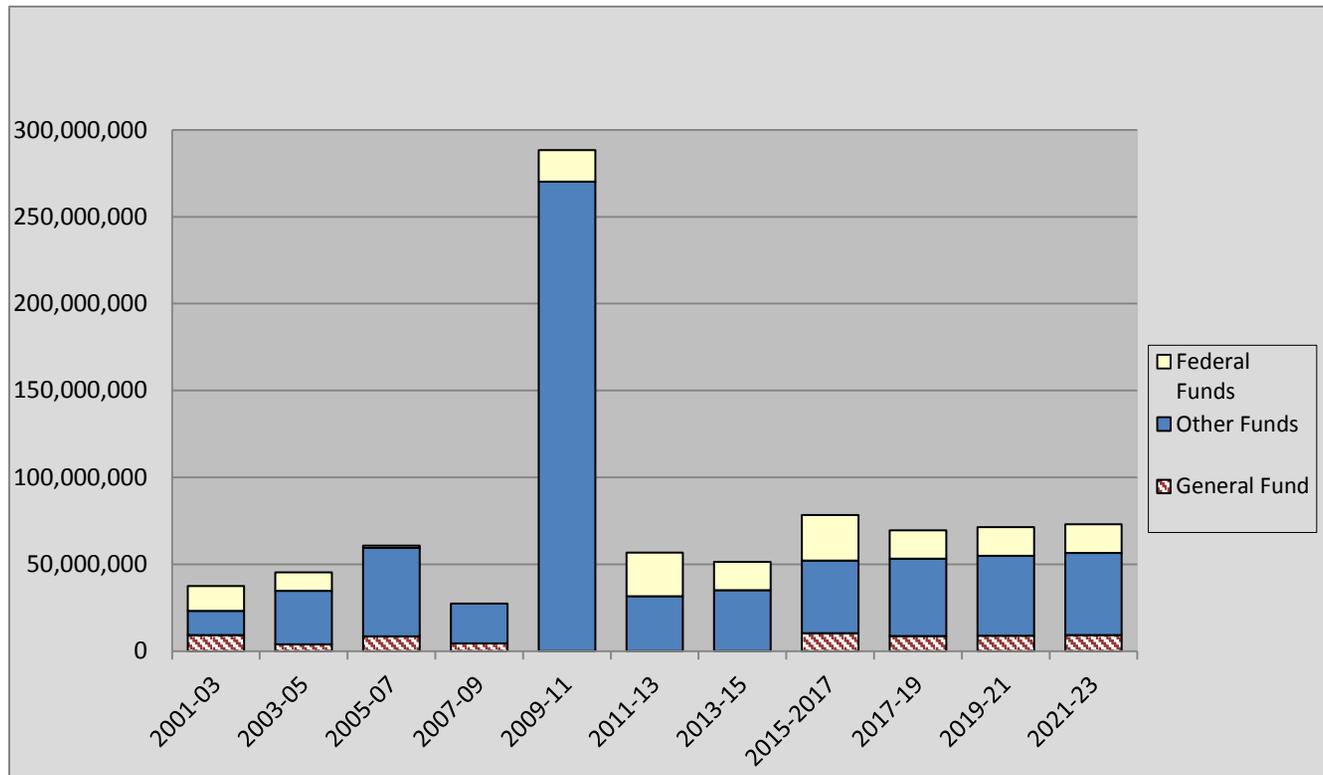
Focus Areas: Safer, Healthier Communities

A Thriving Oregon Economy

Responsible Environmental Stewardship

Program Contact: Hal Gard, Rail and Public Transit Division Administrator

Request: \$69,643,332



2017–2019 Budget Narrative

The Rail Section defines overall state rail policies, actively promotes safety, represents the interests of rail customers, and ensures that rail transport opportunities are adequately addressed at the federal, state, and local levels. The Rail Safety Program, in cooperation with the Federal Railroad Administration (FRA), uses a combination of inspections, enforcement actions, and industry education to improve railroad safety for all of Oregon’s citizens. This program is critical to reduce the potential for derailments, accidents, and the release of hazardous materials. FRA recently gave Oregon’s Rail Safety Program the “number one” ranking in the country for calendar year 2015 based on the number of inspections conducted and the number of safety violations found and corrected.

The State Safety Oversight Program for rail fixed-guide ways establishes standards for rail transit safety and security practices and oversees the execution of these practices.

The Crossing Safety Program has regulatory authority over all public highway rail crossings in the state. The program enforces state laws and administrative rules and authorizes or oversees construction, alteration, or elimination of public highway rail at-grade and grade-separated crossings in Oregon. Crossing Safety strives to improve mobility and ensure the safety of Oregon travelers and rail operators.

Rail Operations works with advisory groups, the rail industry, private sector transportation partners, and federal, state and local agencies to help develop freight and passenger rail plans and manage railroad improvement projects. Operations also manages the Oregon-owned trainsets that are a part of the Pacific Northwest Rail Corridor *Amtrak Cascades* service and administers the state-supported *Amtrak Cascades* inter-city passenger rail program. The Operations unit is also responsible for 155 miles of right of way, managing the Rail Section finances, and assisting in prioritizing rail-related *ConnectOregon* projects.

Program Overview

The Rail Section represents and advocates for customers of railroads, both passenger and freight, to ensure a safe, efficient, and reliable rail transportation system. The Rail Section ensures compliance with state and federal rules and regulations while promoting local and state-wide economic growth and development. The Rail Section, through the Rail Safety and Crossing Safety inspection programs, contributes significantly to maintaining safe communities by helping to minimize derailments and at-grade crossing incidents. The programs also inspect rail yards to ensure a safe environment exists for railroad workers. These inspection efforts promote safer, healthier communities. The inspections also contribute to maintaining and promoting a healthy Oregon environment by minimizing train incidents and the potential for various commodities spilling into the environment. Healthy citizens along with a healthy environment promote livability and sustainability both of which contribute directly to the growth of the Oregon economy. The Passenger Rail

2017–2019 Budget Narrative

program provides a transportation option that can minimize the carbon footprint in the Oregon environment while helping to decrease traffic congestion in the Eugene/Portland corridor. The program also helps generate tourism which directly contributes to Oregon's economic growth. The Rail Section's efforts to provide a safe, healthy citizenry along with a healthy environment and growing economy all demonstrate excellence in state government.

Program Funding Request

Rail Section program funding consists of:

- Gross Revenue Fee collected from railroads operating within the state. The Gross Revenue Fee pays for the Rail Safety FRA inspection program, 50% of the Crossing Safety inspection program and associated overhead
- The Grade Crossing Protection Account (GCPA) funds 50% of the Crossing Safety inspection program and associated overhead
- The Federal Highway Administration (FHWA) funds crossing Safety projects.
- The Federal Transit Administration (FTA) pays for 80% of the Safety Oversight Program.
- The Transportation Operating Fund pays the match (20%) for the Safety Oversight program and a portion of the Passenger Rail program.
- Custom License Plate Fees (from DMV), , FTA's Urbanized Area Formula Funding (5307) program funds, FHWA Congestion Mitigation Air Quality (CMAQ) funds, General Fund, and a remaining portion of a TriMet exchange pay for the Passenger Rail program.
- Other Federal funds are used for specific federal grants and projects.

The Rail Section manages these funding sources for federal projects, inspections, enforcement actions, industry education, alteration or elimination of highway-rail grade crossings, the Lease Fee program and the intercity passenger rail program.

2017–2019 Budget Narrative

The Governor's Budget (GB) for the 2017-19 biennium will be \$44.6 million in Other Funds, \$16.3 million in Federal funds and \$8.7 million in General Funds. This will allow the Rail Section to continue progress towards performance measure goals:

- 1) Increase the number of riders on the Amtrak Cascades service for 2017 and 2018. The service provides two daily round trip passenger trains and supplemental bus service that runs from Eugene, Oregon to Vancouver, British Columbia. Amtrak Cascades is operated by Amtrak, and ODOT runs the service in partnership with the Washington State Department of Transportation.
- 2) Maintain or reduce the number of train derailments caused by human error, track, or equipment. This is currently forecasted to remain at 25 for both 2017 and 2018, and to remain constant into the near future; and
- 3) Maintain or reduce the number of highway-railroad at-grade incidents. This is currently forecasted to remain at 10 in both 2017 and 2018 and to remain constant into the near future.

The 2017-19 Governor's Budget includes \$8.7 million in General Funds for the operation and maintenance of the intercity passenger rail program.

Program Descriptions

Rail Safety

The Rail Safety Program, in cooperation with the FRA, uses a combination of inspections, enforcement actions, and industry education to improve railroad safety for all of Oregon's citizens. Inspectors examine many aspects of the railroad industry including railroad sidings, yards, and loading docks to ensure the safety of the public and railroad employees. The program regulates Oregon's operating railroads and the rail-served industries. 2015 showed a 34.8% decrease in incidents from 2014. This decrease is attributed to an increase in inspections resulting from hiring five additional FRA inspectors. An increase in operating practices inspections, which directly affect human error caused derailments, went from 119 in 2014 to 218 in 2015. The increase in track inspections, which directly affect yard derailments, went from 192 in 2014 to 218 in 2015.

Rail Safety also enforces the State Safety Oversight Program. The section has responsibility for the safety oversight of rail fixed guideway systems (i.e., light rail, streetcars and trolleys). The Rail Transit Specialist works closely with rail transit agencies in developing safety and security policies and procedures in compliance with FTA Guidelines. The Rail Transit Specialist also participates in incident and accident investigations and makes recommendations for improvement, if necessary. A Crossing Signal Compliance Specialist inspects crossings of rail transit operations to ensure compliance with federal and state regulations. In 2015, Transit

2017–2019 Budget Narrative

specialists completed eight safety audits and 304 inspections resulting in 55 defects which were corrected immediately by the provider. The specialists also investigated six incidents in which there were two fatalities.

Crossing Safety

The Crossing Safety Program authorizes the construction, alteration, or elimination of public highway-rail at-grade and grade-separated crossings in Oregon. In 2014, the Program completed eight crossing safety projects and in 2015 the program completed 10 more. These projects help reduce the number of highway-rail at-grade crossing incidents. Since 2006, rail crossing incidents have decreased by 16.6 percent. Some incidents are caused by deliberate actions rather than lack of safety education, crossing inspections, or crossing safety devices.

Through regular inspections of the approximately 2,400 public crossings statewide, the Crossing Safety Program enforces numerous state and federal safety requirements thus providing a higher degree of safety to Oregon's citizens. In 2014, the Crossing Safety Program inspected 2,392 crossings finding 389 defects and in 2015 inspected 2,388 crossings finding 715 defects. Defects are corrected in a timely manner by the railroad.

Operations

The Operations unit manages the Oregon-owned trainsets that are part of the Pacific Northwest Rail Corridor *Amtrak Cascades* fleet and administers the state-supported *Amtrak Cascades* inter-city passenger rail program, which includes managing the Amtrak Cascades service as a corridor in cooperation with the Washington State Department of Transportation. The Operations unit manages the Salem Amtrak station which services *Amtrak Cascades* passengers as well as the renovation of the associated Baggage Depot building which is on the list of historical buildings. Upon completion, the restored Baggage Depot building will serve as a Greyhound passenger station. Together, the two buildings will provide the functionality of an inter-modal hub. The Operations unit also manages 155 miles of right of way, the Rail Section finances and assists in prioritizing rail-related *ConnectOregon* projects.

In 2014 and 2015, the Operations unit issued 41 permits (utility permits, private crossing permits) and leases for the 155 miles of right of way along with maintaining 36 existing leases. The Operations unit confirms and tracks liability insurance certificates for 125 permits and leases and monitors and pays invoices for six on-going *ConnectOregon* projects.

Program Justification

The purpose of the Rail Section is closely tied to that of the Public Transit Section. Each section's purpose is to provide safe, efficient transportation systems that support economic opportunity and livable communities for Oregonians by working in conjunction with other

2017–2019 Budget Narrative

transportation agencies/divisions and providers. The Rail Section involves stakeholders and partners at each level of the decision making process when determining how to spend freight and passenger rail dollars.

The Rail Safety and Crossing Safety units work to ensure community safety by regularly providing education along with regulatory efforts when needed. The Rail Section acts as an advocate for goods and services provided by railroads which gives shippers transportation options and helps ensure the existence of a viable rail industry into the future. The Rail Section also informs the rail industry of financial products available for structural maintenance and improvements which improve rail efficiencies such as the *ConnectOregon* program or federal grants. In addition, the Rail Section helps ensure the safety of rail employees by inspecting rail yards and equipment..

The Rail Safety unit strives to ensure safe workplaces for railroad workers through a combination of workplace and equipment inspections, enforcements and education. These actions increase railroad worker safety levels and help to minimize derailments, thus reducing the possibility of accidental releases of hazardous materials. The Rail Safety unit strives to reduce the number of derailments through its education and inspections. Continued progress toward the 10-year goal and further reductions of the number of derailments may be assisted by data management to direct the effort to areas for which there is a high defect ratio or accident history.

The Crossing Safety unit strives to maximize safety for Oregon citizens through regular inspections of public, at-grade and grade-separated crossings and enforcement of all state and federal safety requirements regarding those crossings. The best way to improve safety at crossings is to reduce the number of at-grade crossings by either closing the crossing or exchanging it for a grade-separated crossing. These two methods require negotiations with local authorities, railroads and other stakeholders but, ultimately, will need additional state or federal funding to move toward the 10-year goal. As the Crossing Safety unit reduces the number of at-grade crossings through closures, or the building of grade-separated crossings, the number of at-grade incidents should decrease, thus increasing the safety level for the citizens of Oregon.

The Operations unit manages federally funded projects and studies that improve, directly or indirectly, the freight and passenger rail service within the state and the Pacific Northwest Rail Corridor. The unit also manages the *Amtrak Cascades* intercity passenger rail service that includes trainset management and operations/maintenance contract negotiations with Amtrak and Talgo (the trainset manufacturer). The 10-year goal for the passenger rail service is to increase ridership by improving frequency, reliability, range of service and train speed.

2017–2019 Budget Narrative

Program Performance

Rail Safety

In 2014, the target for the number of incidents was lowered from 42 to 25. Since then, the number of derailments has steadily decreased to a level below the target. In 2013, there were 20 derailment incidents, in 2014 there were 23, and in 2015 there were 15.

Crossing Safety

In 2015, there were 15 rail crossing incidents, which is above the goal of 10. There were 14 incidents in 2014, nine in 2013 and 10 in 2011 and 2012. Some incidents are caused by deliberate actions rather than lack of safety education or crossing safety devices. Of the 15 incidents in 2015, four involved vehicles stopped on the tracks, and six involved vehicles that did not stop for stop signs. Two incidents involved vehicles running into the side of a train. Three involved pedestrians, with one being a confirmed suicide.

Operations

Passenger rail ridership, which includes the related Thruway motor coach service now administered by ODOT's Public Transit section, has steadily increased since the service began in 1999, setting record numbers of riders in 2013, up 1.9% from 2012. During the two years from 2013 to 2015, an 11% decrease in ridership occurred. The decrease in 2014 and 2015 is attributed to a schedule change, low gasoline prices, and delays associated with rail line construction projects. In general, increases in ridership result from reduced travel time, more train/bus options and on-time reliability and are largely dependent upon capital investment.

To increase ridership without additional capital investment, Operations implemented schedule changes and worked with host railroads to reduce construction and freight train interference. These efforts resulted in an improvement to on-time performance and an accompanying increase in ridership. When comparing January to May of 2015 to the same period in 2016, ridership is up 7.10%. The program currently has limited dedicated funding resulting in a General Fund requirement for the 2017-19 biennium.

Enabling Legislation

A portion of the Rail Safety Program is based on an agreement between Oregon's Rail Section and the FRA and falls under 49 CFR, Part 212. The Rail Transit Safety Program portion is mandated by 49 CFR, Part 659. Both of these programs, along with the Hazardous Material Program and the Railroad Employee Safety Program, are supported and mandated by ORS 824.045 through ORS 824.110.

The Crossing Safety Program is mandated by ORS 824.200 through ORS 824.256.

2017–2019 Budget Narrative

The Passenger Rail program is mandated by Senate Bill 763 which states in part that “...the Department of Transportation...shall develop and maintain a state transportation policy for railroad passenger services and a comprehensive, long range plan for railroad passenger service...” Senate Bill 763 is supplemented by ORS 184.618, House Bill 2918 implemented in 2013 which directs ODOT to “manage the development and operation of passenger rail services within the Cascades Rail Corridor...” and House Bill 3401 implemented in 2015 which directs ODOT to study and make recommendations on options for improving on-time performance of passenger rail, optimizing ridership on passenger trains and increasing ticket revenue. ODOT presented the first HB3401 report to the legislature on November 30, 2015. ODOT continues to provide these reports on a quarterly basis per the House Bill requirements.

Funding Streams

The Rail Safety program is funded by an assessment on all railroads based on their annual gross operating revenues generated in Oregon. Partial funding for the State Safety Oversight program comes from an assessment on the rail fixed guide-way operations for Astoria Trolley and Willamette Shore Trolley. Neither of these two providers applied for FTA funding. Consequently, they do not fall under FTA guidelines and, therefore, are assessed a fee to cover Rail’s cost. Tri-Met and Portland Streetcar applied for FTA funding and, as a result, fall under FAST Act which now reimburses 80 percent of the expenses incurred for Tri-Met and Portland Streetcar. Rail funds the remaining 20 percent of expenses using dollars from the Transportation Operating Fund.

Fifty percent of the Crossing Safety unit and a portion of the Operations unit are funded by an assessment on all railroads based on their annual gross operating revenues generated in Oregon. The other fifty percent of the Crossing Safety unit and another portion of the Operations unit is funded by federal highway funds and state funds provided by the Grade Crossing Protection Account. Both sources are dedicated according to ORS 824.010 through ORS 824.019. Crossing projects are funded by federal highway dollars in coordination with ODOT’s Highway Division. The Right of Way portion of Operations is self-sufficient regarding funding.

In the 2015-17 biennium, the Passenger Rail Program is funded by Custom License Plate revenue, the Transportation Operating Fund, FTA Urbanized Area Formula Funding (5307) grant dollars, a Tri-Met fund exchange, FHWA CMAQ dollars and the General Fund. In 2017-19, the Passenger Rail Program will be funded by Custom License Plate revenue, the Transportation Operating Fund, a limited amount of FHWA CMAQ dollars and the General Fund.

2017–2019 Budget Narrative

Significant Proposed Changes from 2015-17

In 2017-19, the Passenger Rail program will no longer have access to one time fund sources such as the Urbanized Area Formula Funding (5307) grant dollars or Tri-Met fund exchanges. FHWA CMAQ dollars are also a one-time fund source and will expire in the first year of the biennium and no longer be available. 2017-19 will be funded primarily through Custom License Plate revenue, the Transportation Operating Fund and the General Fund. These will be the sole fund sources into the future unless other dedicated funding sources are found.

KEY PERFORMANCE MEASURES

**KPM #4 - Rail Crossing Incidents:
Number of highway/railroad at-grade incidents**

Our strategy

A priority for ODOT is to have the **safest infrastructure possible**. Safe infrastructure is promoted by implementing design practices that mitigate structural safety risks on Oregon’s transportation system. There are several ODOT activities specific to the Rail Division associated with this general strategy. The Crossing Safety Section manages crossing improvement projects and inspects crossings to ensure they are appropriately maintained. The Rail Division works with public and private entities, including the railroad companies, public

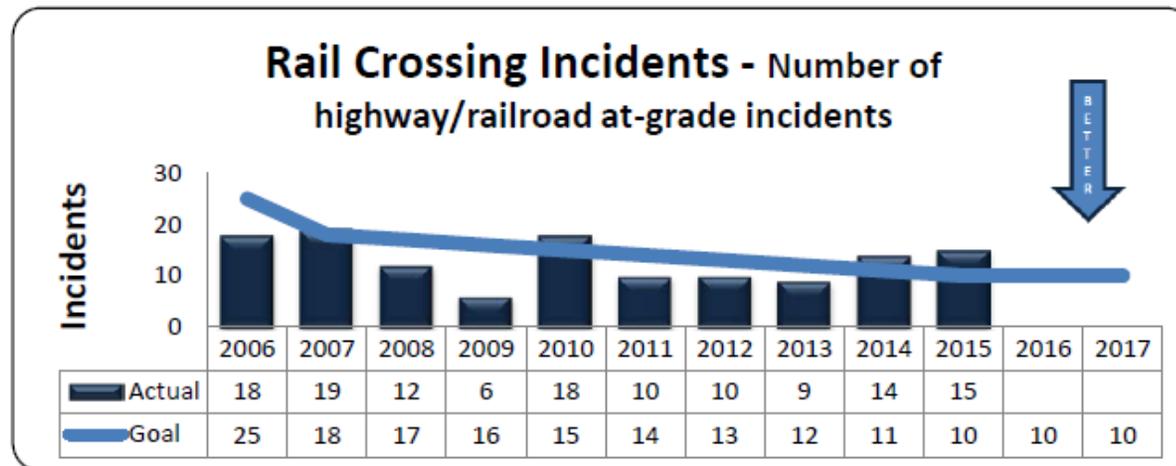
road authorities and law enforcement to address crossing safety concerns and participate in transportation planning activities to improve the mobility of highway and rail traffic.

About the target

The Rail Division strives for a zero incident performance. The goal reflects the reality that some number of incidents is outside the control of the division and its transportation safety partners.

How we are doing and how we compare

In 2015, 15 rail crossing incidents occurred, which underperformed our goal. The data shows that in 2015, eight incidents involved motor vehicles and six incidents involved pedestrians. There were six fatalities and two injuries. The Federal Railroad Administration reports that, during recent years, Oregon has been in or near the top twenty states for least number of motor vehicle incidents at public rail crossings. In 2015, there were 15 rail crossing incidents, an increase from 14 incidents in 2014, nine



2017–2019 Budget Narrative

in 2013 and 10 in 2011 and 2012. Since 2006 and except for the increases in 2010, 2014 and 2015, rail crossing incidents have decreased by 16.6 percent. This trend indicates significant improvement even though traffic counts are below historic highs

Factors affecting results and what needs to be done

Some incidents are caused by deliberate actions rather than lack of safety education or crossing safety devices. Of the 15 incidents in 2015, four involved vehicles stopped on the tracks, and six involved vehicles that did not stop for STOP signs. Two incidents involved vehicles running into the side of a train. Pedestrian incidents decreased from six in 2014 to four in 2015. Of the six reported fatalities in 2015, three involved pedestrians, with one being a confirmed suicide. The other three fatalities occurred during a single incident where a SUV failed to stop for a STOP sign at the crossing. Options to continue the decline in incidents include maintaining inspection efforts, increasing funding for crossing investments and increasing education outreach on

crossing safety to the driving public and pedestrians.

About the data

The reporting cycle is calendar year. The data is based upon incident reports submitted by the railroads to the Federal Railroad Administration (FRA). Under federal regulations, the railroads are required to complete and submit accurate reports to the FRA.



Contact information

Joe Denhof
ODOT Rail Division
503-986-4169

Data source

ODOT Rail Division

2017–2019 Budget Narrative

KPM #5 - Derailment incidents: Number of train derailments caused by human error, track, or equipment

Our strategy

We want to have the safest infrastructure possible. **Safe infrastructure** mitigates structural safety risks on Oregon’s transportation system. Working with the Federal Railroad Administration, we use a combination of inspections, enforcement actions and industry education to improve railroad safety and reduce the incidence of derailments and the potential for release of hazardous materials.

About the target

The number of derailments has steadily decreased to a level below the target. For 2014 through 2019, we’ve lowered the

target to 25. Even as rail traffic decreases, this trend indicates significant improvement.

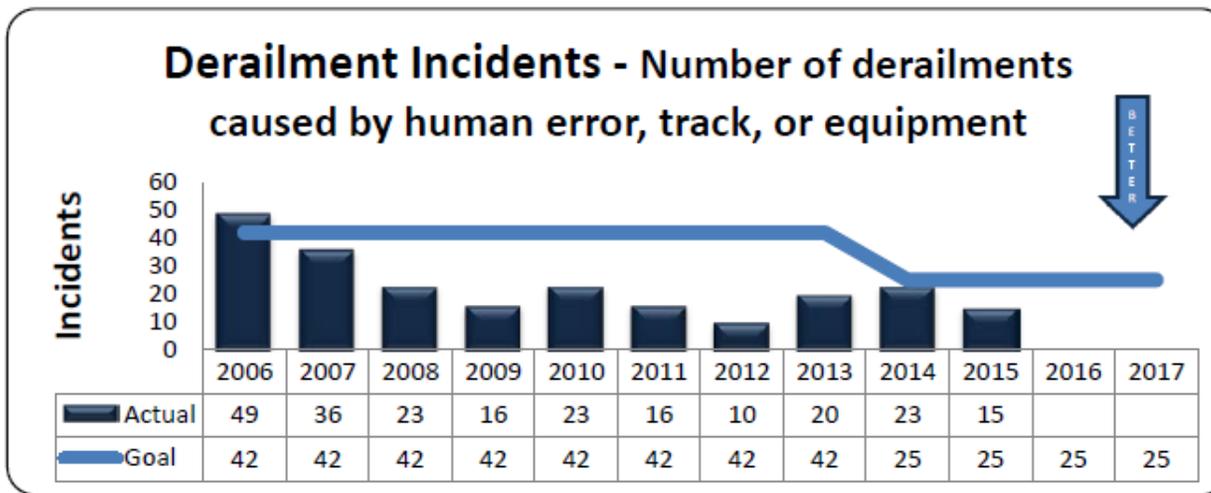
How we are doing and how we compare

In 2015, there were 15 derailment incidents, a decrease from the 23 derailments in 2014. From 2006 to 2015, derailments have decreased 69 percent from 49 to 15. According to FRA’s 2014 – 2015 data for Oregon and its neighboring states, derailments increased in Idaho and California and decreased in Oregon, Washington and Nevada. The rail systems differ among the states in terms of track miles and the number of carloads, e.g....

California and Washington have larger systems than Oregon while Idaho and Nevada have smaller systems. A comparison of derailments per track mile (miles of track in each state) for 12 months ending December 31, 2015, shows Oregon with .0063 incidents per track mile, Washington with .0047, Nevada with .0042, Idaho with .0074 and California with .0130.

Factors affecting results and what needs to be done

From 2014 to 2015, Oregon showed a 34.8 percent decrease in derailments. A portion of the decrease can be attributed to a decrease in rail traffic, while a more



2017–2019 Budget Narrative

significant reason for the decrease in derailments can be attributed to a decrease in derailments caused by human error and a decrease in track caused yard derailments. Both of these decreases are a direct result of an increase in the number of inspections. Operating Practices inspections, which directly affect human error caused derailments, went from 119 in 2014 to 218 in 2015. Track inspections, which directly affect yard derailments, went from 192 in 2014 to 218 in 2015. In 2015, we hired four additional inspectors and replaced staff that had retired. Although it will take up to a year to have new staff federally certified, we expect the previously demonstrated decline in derailments to continue into future years due to an increase in inspections and a full staff of certified inspectors. Except for the 2010, 2013 and 2014 spikes, the decline has steadily continued since 2006, with the hiring, training and certification of new inspectors to replace the turnover in staff. This supports the need for certified inspectors performing regular inspections. Recruitment and retention of qualified compliance (inspector) personnel is vital. Analysis of data from previous inspections (track conditions, operating issues, etc.) helps us identify areas on which to focus resources and inspections.

About the data

The reporting cycle is calendar year. The data is based upon reports submitted by the

railroads to the FRA. Under federal regulations, railroads are required to report all derailments meeting federally mandated thresholds to the FRA.



Contact information

Joe Denhof
ODOT Rail Division
503-986-4169

Data source

ODOT Rail Division

**KPM #9 - Passenger rail ridership:
Number of state-supported rail service passengers**

Our strategy

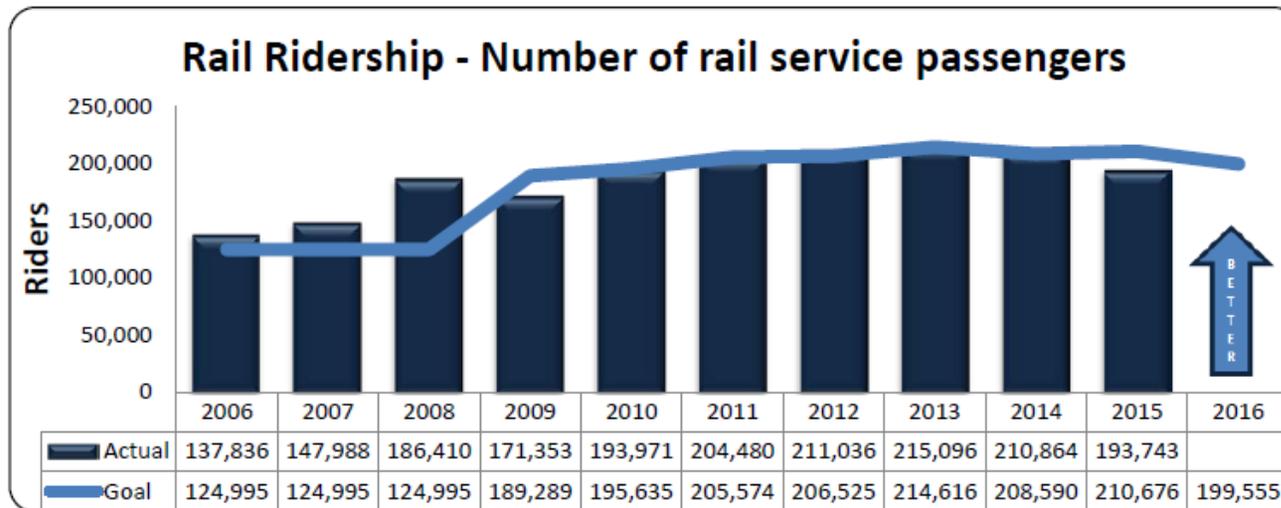
Promoting transportation options: ODOT seeks to promote the use of transportation modes other than Single Occupant Vehicles by improving existing facilities and creating new transportation options. Alternative modes of transportation help reduce travel delay and stress on the highway system and ensure multimodal options for Oregonians.

About the target

The target projections are based on historical increases in state-supported Cascades trains and affiliated Thruway Buses. An increase in rail ridership is desirable and could be an indication that transportation options in Oregon have expanded. (NOTE: Thruway Bus ridership numbers are actually part of Passenger Rail program ridership and are represented in this graph.) Thruway Buses connect the passenger rail system to communities that lack passenger rail service.

How we are doing and how we compare

Passenger rail ridership reached its highest level in 2013, increasing by 1.9 percent or 4,060 riders, over the 2012 figures. 2014 ridership decreased by 4,195 but exceeded the 2014 target by 2,311. In 2015, ridership decreased further to 193,743 which missed the 2015 target by 16,933. 2016 ridership numbers are trending toward meeting or exceeding the 2016 target. Oregon’s passenger rail program is modest compared to Washington’s and California’s programs.



2017–2019 Budget Narrative

These states have aggressive investment programs for passenger rail resulting in corresponding benefits for passenger and freight rail.

Factors affecting results and what needs to be done

In general, increases in ridership result from reduced travel time, more train/bus options and on-time reliability. These conditions are largely dependent upon sufficient capital investment. Washington and California are spending \$800 million and \$3.5 billion respectively to improve travel time, frequency and on-time reliability. Washington will increase daily round trips between Portland and Seattle in 2017, which would result in an equipment shortage in Oregon. Consequently, Oregon purchased two new train sets using \$38.4 million in American Recovery and Reinvestment Act funds and \$7.6 million in state funds to maintain current levels of service. These train sets began service in January 2014 and they bring the total train sets serving the Amtrak Cascades corridor to seven. Oregon continues to update its schedules to offer better connections for Willamette Valley



passenger rail users. This is but one step in supporting the continued growth in passenger rail ridership. ODOT Rail is seeking additional, dedicated funding to continue with current service levels and, more importantly, increase ridership by improving train speed, frequency, range of service and reliability. Dedicated funding will also provide for passenger rail marketing which will increase future ridership.

About the data

The reporting cycle is calendar year. The data is provided by Amtrak, the passenger rail service provider. It represents the total number of rail passengers each year and does not indicate how this number relates to changes in the population of Oregon. As the population of Oregon grows and gas prices increase, the number of rail users is likely to rise, but a large

number of users do not necessarily correlate to an increased proportion of the population using rail service.

Contact information

Joe Denhof
ODOT Rail Division
503-986-4169

Data source

ODOT Rail Division

2017–2019 Budget Narrative

Revenue Sources

Rail Section

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
Other	Intrafund Transfer-In -- From DMV Custom License Plates Willamette Valley Passenger Rail Program	Passenger Rail	\$6,519,526	Partially funds two round trips daily between Eugene and Portland, with continuing service to Seattle and Vancouver, BC (funded by the State of Washington and Amtrak).	
Other	Intrafund Transfer-In Transportation Operating Fund (Non-Hwy Fuels Tax)	Passenger Rail	\$8,329,190	Partially funds two round trips daily between Eugene and Portland, with continuing service to Seattle and Vancouver, BC (funded by the State of Washington and Amtrak).	
Other	Railroad Gross Revenue Fee Paid by Oregon railroads based on their previous year's gross revenue.		\$5,600,000	Funds can only be spent on rail safety and rail crossing regulation.	
Other	Rail Fixed Guideway fee	Guideway Program	\$252,000	Covers cost of rail transit safety and security oversight program.	
Federal as Other	Federal Highway GCPA		\$2,100,000		
Federal as Other	Federal Highway CMAQ		3,836,548		
Federal as Other	Federal Highway-Railroad Grade Crossing Hazard Elimination Funds (Sec. 130)—Federal as Other	Crossing Safety Projects	\$7,400,000	Crossing Safety Projects	10% match (see below)

2017–2019 Budget Narrative

General	General Funds		\$8,735,949	To maintain service level of Amtrak Cascades intercity passenger rail	
Other	Interest Income	Rail Division	\$50,000		
Other	Transfer-In Special Programs Grade Crossing Protections Account (GCPA) Projects and Program Costs	Grade Crossing Protection	\$1,400,000	Generated from driver license and vehicle registration fees. Used for crossing safety regulation and improvement projects at public railroad crossings.	Used as Match on Federal Projects for Crossing Safety
Federal	Federal Railroad Administration; Includes both freight and High Speed Rail Corridor projects as made available by Congress.		\$16,284,121	Project-specific funds used for engineering, design, construction, equipment purchases and contracts. A portion of the funds goes towards program management.	

Policy Packages

Highway Rail: 2017–2019 Governor’s Budget includes the following Policy Option Packages.

#090 Analyst Adjustment **(\$1,200,000) GF** **(0) Positions** **(0) FTE**

Due to General Fund constraints, General Fund has been reduced by \$1,200,000.

#091 Statewide Adjustment **(\$15,735) GF**
(55,856) OF **(0) Positions** **(0) FTE**
(29,474) FF

This package represents changes to State Government Service Charges and DAS pricelist charges for services made for the Governor’s Budget.

2017–2019 Budget Narrative

#092	Statewide AG Adjustment	(\$48,316) GF	(0) Positions	(0) FTE
		(5,680) OF		
		(\$80,759) FF		

This package adjusts Attorney General rate from the published price list of \$198/hour to \$185/hour in the Governor's Budget.

2017–2019 Budget Narrative

Rail Division Essential Packages

Purpose

The Essential Packages represent changes made to the 2015-2017 budget that estimate the cost to continue legislatively approved programs into the 2017-2019 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

022 Phase-Out

- General Funds in excess of what is needed for the Passenger Rail program were phased-out. Phase-out (\$834,024) GF
- Phase-out one-time COP issuance costs from HB 5008 (2013) and SB 5570 (2015). Phase-out (\$472,619)
- Phase-out a portion of Coos Bay Rail project expected to be completed in 2015-17. Phase-out (\$10,000,000)

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 3.70 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures
- Up to 13.14 percent inflation for Attorney General costs
- Up to 6.90 percent inflation for leasing of Non-Uniform Rent
- 4.10 percent inflation for non-state employees services (Professional Services and IT Related Professional Services)

050 Fund Shift

- To more closely align budget with actuals, move \$42,057 Interstate Travel budget from Federal to Other Funds, and \$5,000 in Telecommunication from Other to Federal Funds.
- Shift \$10,799,972 one-time Federal Funds for passenger rail to available Other Funds

2017–2019 Budget Narrative

060 Technical Adjustments

- Move \$6,697,141 General Fund S&S to Special Payments, to better align budget to actual payments to Amtrak. Net zero.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Rail
Cross Reference Number: 73000-400-12-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	1,716	-	-	-	1,716
Overtime Payments	-	-	1,130	-	-	-	1,130
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	216	-	-	-	216
Pension Obligation Bond	-	-	40,176	-	-	-	40,176
Social Security Taxes	-	-	218	-	-	-	218
Unemployment Assessments	-	-	-	-	-	-	-
Mass Transit Tax	-	-	6,862	-	-	-	6,862
Vacancy Savings	-	-	105,971	-	-	-	105,971
Total Personal Services	-	-	\$156,289	-	-	-	\$156,289
Total Expenditures							
Total Expenditures	-	-	156,289	-	-	-	156,289
Total Expenditures	-	-	\$156,289	-	-	-	\$156,289
Ending Balance							
Ending Balance	-	-	(156,289)	-	-	-	(156,289)
Total Ending Balance	-	-	(\$156,289)	-	-	-	(\$156,289)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Rail
Cross Reference Number: 73000-400-12-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(834,024)	-	-	-	-	-	(834,024)
Total Revenues	(\$834,024)	-	-	-	-	-	(\$834,024)
Services & Supplies							
Professional Services	(342,504)	-	-	-	-	-	(342,504)
Intra-agency Charges	(491,520)	-	-	-	-	-	(491,520)
Other COI Costs	-	-	(472,619)	-	-	-	(472,619)
Total Services & Supplies	(\$834,024)	-	(\$472,619)	-	-	-	(\$1,306,643)
Special Payments							
Dist to Non-Gov Units	-	-	(10,000,000)	-	-	-	(10,000,000)
Total Special Payments	-	-	(\$10,000,000)	-	-	-	(\$10,000,000)
Total Expenditures							
Total Expenditures	(834,024)	-	(10,472,619)	-	-	-	(11,306,643)
Total Expenditures	(\$834,024)	-	(\$10,472,619)	-	-	-	(\$11,306,643)
Ending Balance							
Ending Balance	-	-	10,472,619	-	-	-	10,472,619
Total Ending Balance	-	-	\$10,472,619	-	-	-	\$10,472,619

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Rail
Cross Reference Number: 73000-400-12-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	425,314	-	-	-	-	-	425,314
Total Revenues	\$425,314	-	-	-	-	-	\$425,314
Services & Supplies							
Instate Travel	2,349	-	3,339	1,741	-	-	7,429
Out of State Travel	2,349	-	647	367	-	-	3,363
Employee Training	-	-	468	423	-	-	891
Office Expenses	-	-	1,346	17	-	-	1,363
Telecommunications	9,472	-	1,963	-	-	-	11,435
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	23,112	-	447	19	-	-	23,578
Professional Services	99,327	-	186,428	154,160	-	-	439,915
IT Professional Services	-	-	-	-	-	-	-
Attorney General	85,410	-	10,041	142,760	-	-	238,211
Employee Recruitment and Develop	-	-	373	-	-	-	373
Dues and Subscriptions	-	-	21	-	-	-	21
Facilities Rental and Taxes	-	-	-	-	-	-	-
Fuels and Utilities	-	-	619	-	-	-	619
Facilities Maintenance	-	-	4,115	-	-	-	4,115
Agency Program Related S and S	203,295	-	205,695	29,767	-	-	438,757
Intra-agency Charges	-	-	23,646	6,144	-	-	29,790
Other Services and Supplies	-	-	981	70	-	-	1,051
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Rail
Cross Reference Number: 73000-400-12-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	1,370	-	-	-	1,370
Total Services & Supplies	\$425,314	-	\$441,499	\$335,468	-	-	\$1,202,281
Capital Outlay							
Automotive and Aircraft	-	-	-	-	-	-	-
Data Processing Hardware	-	-	-	-	-	-	-
Building Structures	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Special Payments							
Dist to Cities	-	-	-	198,367	-	-	198,367
Dist to Other Gov Unit	-	-	-	30,821	-	-	30,821
Dist to Non-Gov Units	-	-	499,500	520,360	-	-	1,019,860
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	-	-	\$499,500	\$749,548	-	-	\$1,249,048
Total Expenditures							
Total Expenditures	425,314	-	940,999	1,085,016	-	-	2,451,329
Total Expenditures	\$425,314	-	\$940,999	\$1,085,016	-	-	\$2,451,329

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Rail
Cross Reference Number: 73000-400-12-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(940,999)	(1,085,016)	-	-	(2,026,015)
Total Ending Balance	-	-	(\$940,999)	(\$1,085,016)	-	-	(\$2,026,015)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 050 - Fundshifts

Cross Reference Name: Rail
Cross Reference Number: 73000-400-12-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	42,057	(42,057)	-	-	-
Telecommunications	-	-	(5,000)	5,000	-	-	-
Total Services & Supplies	-	-	\$37,057	(\$37,057)	-	-	-
Special Payments							
Dist to Non-Gov Units	-	-	10,799,972	(10,799,972)	-	-	-
Total Special Payments	-	-	\$10,799,972	(\$10,799,972)	-	-	-
Total Expenditures							
Total Expenditures	-	-	10,837,029	(10,837,029)	-	-	-
Total Expenditures	-	-	\$10,837,029	(\$10,837,029)	-	-	-
Ending Balance							
Ending Balance	-	-	(10,837,029)	10,837,029	-	-	-
Total Ending Balance	-	-	(\$10,837,029)	\$10,837,029	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Rail
Cross Reference Number: 73000-400-12-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	(65,393)	-	-	-	-	-	(65,393)
Out of State Travel	(65,393)	-	-	-	-	-	(65,393)
Telecommunications	(263,680)	-	-	-	-	-	(263,680)
Publicity and Publications	(643,379)	-	-	-	-	-	(643,379)
Agency Program Related S and S	(5,659,296)	-	-	-	-	-	(5,659,296)
Total Services & Supplies	(\$6,697,141)	-	-	-	-	-	(\$6,697,141)
Special Payments							
Dist to Non-Gov Units	6,697,141	-	-	-	-	-	6,697,141
Total Special Payments	\$6,697,141	-	-	-	-	-	\$6,697,141
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Rail
Cross Reference Number: 73000-400-12-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,200,000)	-	-	-	-	-	(1,200,000)
Total Revenues	(\$1,200,000)	-	-	-	-	-	(\$1,200,000)
Special Payments							
Dist to Non-Gov Units	(1,200,000)	-	-	-	-	-	(1,200,000)
Total Special Payments	(\$1,200,000)	-	-	-	-	-	(\$1,200,000)
Total Expenditures							
Total Expenditures	(1,200,000)	-	-	-	-	-	(1,200,000)
Total Expenditures	(\$1,200,000)	-	-	-	-	-	(\$1,200,000)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Rail
Cross Reference Number: 73000-400-12-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(15,735)	-	-	-	-	-	(15,735)
Federal Funds	-	-	-	(29,474)	-	-	(29,474)
Total Revenues	(\$15,735)	-	-	(\$29,474)	-	-	(\$45,209)
Services & Supplies							
Agency Program Related S and S	(15,735)	-	(55,856)	(29,474)	-	-	(101,065)
Total Services & Supplies	(\$15,735)	-	(\$55,856)	(\$29,474)	-	-	(\$101,065)
Total Expenditures							
Total Expenditures	(15,735)	-	(55,856)	(29,474)	-	-	(101,065)
Total Expenditures	(\$15,735)	-	(\$55,856)	(\$29,474)	-	-	(\$101,065)
Ending Balance							
Ending Balance	-	-	55,856	-	-	-	55,856
Total Ending Balance	-	-	\$55,856	-	-	-	\$55,856

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Rail
Cross Reference Number: 73000-400-12-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(48,316)	-	-	-	-	-	(48,316)
Federal Funds	-	-	-	(80,759)	-	-	(80,759)
Total Revenues	(\$48,316)	-	-	(\$80,759)	-	-	(\$129,075)
Services & Supplies							
Attorney General	(48,316)	-	(5,680)	(80,759)	-	-	(134,755)
Total Services & Supplies	(\$48,316)	-	(\$5,680)	(\$80,759)	-	-	(\$134,755)
Total Expenditures							
Total Expenditures	(48,316)	-	(5,680)	(80,759)	-	-	(134,755)
Total Expenditures	(\$48,316)	-	(\$5,680)	(\$80,759)	-	-	(\$134,755)
Ending Balance							
Ending Balance	-	-	5,680	-	-	-	5,680
Total Ending Balance	-	-	\$5,680	-	-	-	\$5,680

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000

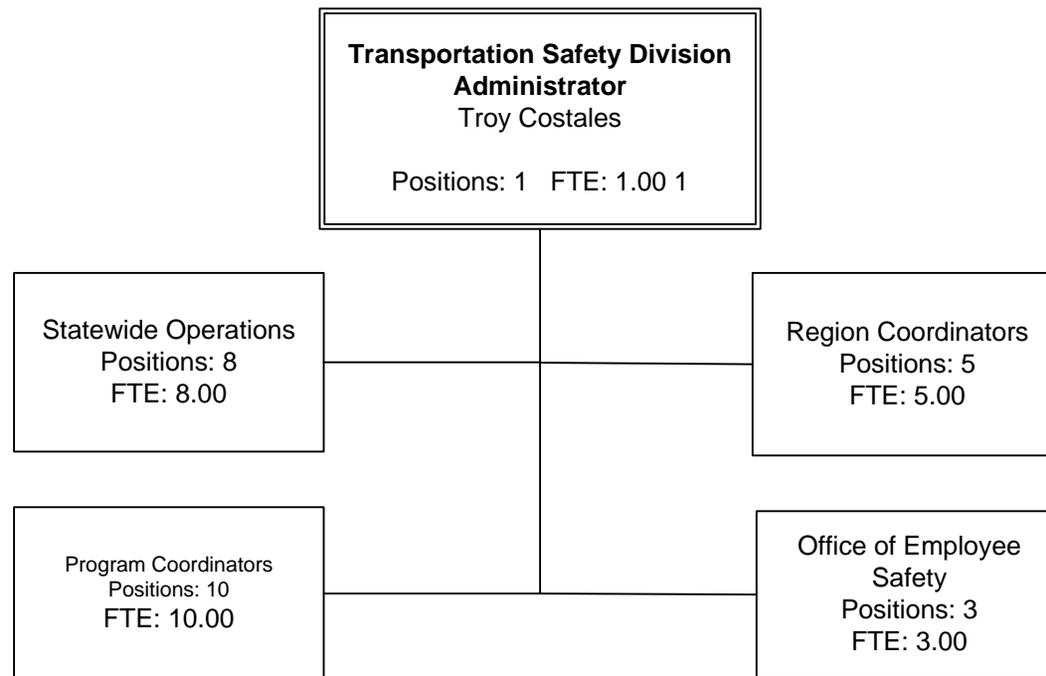
Cross Reference Number: 73000-400-12-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Gross Receipts Business Taxes/Fees	4,798,961	4,000,000	4,000,000	5,600,000	5,600,000	-
Federal Revenues	9,072,484	7,400,000	7,400,000	13,336,548	13,336,548	-
Charges for Services	347,929	-	-	-	-	-
Fines and Forfeitures	116,741	-	-	-	-	-
Rents and Royalties	-	252,000	252,000	252,000	252,000	-
Lottery Bonds	8,761,164	10,000,000	10,000,000	-	-	-
Revenue Bonds	2,048,485	-	-	-	-	-
Interest Income	101,297	50,000	50,000	50,000	50,000	-
Sales Income	72,961	-	-	-	-	-
Other Revenues	12,708,299	-	-	-	-	-
Transfer In - Intrafund	11,121,429	12,040,870	12,040,870	16,248,716	16,248,716	-
Transfer In Other	2,961	-	-	-	-	-
Transfer Out - Intrafund	(320,038)	-	-	-	-	-
Tsfr To Administrative Svcs	(765,833)	-	-	-	-	-
Total Other Funds	\$48,066,840	\$33,742,870	\$33,742,870	\$35,487,264	\$35,487,264	-
Federal Funds						
Federal Funds	16,285,550	26,251,911	26,251,911	16,394,354	16,284,121	-
Total Federal Funds	\$16,285,550	\$26,251,911	\$26,251,911	\$16,394,354	\$16,284,121	-

2017-2019 Budget Narrative

Transportation Safety Division

Positions: 27 FTE: 27.00



2017-2019 Budget Narrative

Executive Summary:

Focus Areas: Safer, Healthier Communities

Excellence in State Government

A Seamless System of Education

Program Contact: Troy E. Costales, Transportation Safety Division Administrator

Request: \$37,947,114



The focal point for transportation safety programs in the Oregon Department of Transportation (ODOT) is the Transportation Safety Division (TSD). The division, with guidance from the Oregon Transportation Safety Committee, carries out most of the responsibilities established in ORS. 802.310. The Oregon Transportation Safety Committee (OTSC) is a five-member governor-appointed committee that acts as an advisory committee to the Oregon Transportation Commission (OTC) and the Department.

2017-2019 Budget Narrative

The Highway Safety Section works with partners to organize, plan and implement statewide programs that have helped reduce Oregon's highway fatality rate through the "Four E's": education, enforcement, engineering and emergency response. Over 95% of the factors associated with crashes stem from a human action; the largest three are impairment, lack of safety belts, and speeding.

Program Funding

The Governor's Budget (GB) for the 2017–19 biennium is \$19.5 million Other Funds and \$18.5 million Federal Funds. This will allow the Transportation Safety division to move towards 2016 performance measure targets:

- 1) Traffic fatalities of 0.87 per 100 million vehicle miles traveled
- 2) Employee Safety: Time Lost injury rate per 100 ODOT employees of 1.70

Program Description

The Transportation Safety Program consists of Statewide Operations, Field Programs and Office of Employee Safety.

Statewide Operations provide planning, program evaluation, monitoring, development, training and administration of grants and contracts. Statewide Operations also provides public information, safety education, interagency coordination, legislative research and support of local volunteer programs.

Field Programs provide grants, contracts and services to the public and government agencies.

Types of activities funded through Field Programs include:

- Speed
- Occupant Protection
- Safe Routes to School
- Judicial and law enforcement training
- Bicycle and pedestrian,
- Emergency medical services
- Roadway safety
- Safe communities
- Youth safety
- Vehicle equipment standards
- Work zone overtime enforcement
- Distracted Driving
- Driver Education
- Impaired Driving
- Motorcycle Safety

In conjunction with the Governor's Advisory Committees on DUII and Motorcycle Safety, the division heightens public awareness of the seriousness of impaired driving and motorcycle safety. The Traffic Records Coordinating Committee (TRCC) provides direction to the program in the area of improving transportation safety data systems that provide the data needed to make important decisions about where safety efforts are most needed.

2015-2017 Budget Narrative

Office of Employee Safety provides agency leadership to maintain employee safety, occupational health and wellness. These services promote a productive and healthy workforce and reduce long-term expenditures for illnesses and injuries, property loss and tort litigation. Designs and implements strategies, programs, standards and training to prevent injuries, mitigate property and liability loss risks; evaluates program effectiveness. Develops and assists management to minimize adverse effects of losses. Provides reports on the status of its safety, health and risk management efforts.

Program Justification

The purpose of Transportation Safety is to provide information, education and analysis to implement a statewide transportation safety program. The safety program provides resources to communities to prevent both physical harm and property damage from automobile and motorcycle accidents, through focusing on behaviors that contribute to such accidents. These programs lead directly to Oregonians being safer on its roads and highways.

Programs sponsored and funded by Transportation Safety are woven throughout the Safety Policy Vision. Support for the increase investment in communities to prevent crime and abuse is through:

- The statewide Child Safety Seat Resource Center
- Subsidized child safety seats for low- or no-income families
- Child safety seat technician training and certification
- Teen Driver Education where graduates have a lower crash, conviction and suspension rate that their peers
- DUII Courts (a derivative of Drug Courts that is focused on repeat DUII offenders).
- A statewide DUII Prosecutor in the Attorney General's Office
- Support for the Crime Lab in training and updated equipment
- Public service media.

Support for social and justice reinvestment practices is through

- State subsidized Driver Education for eligible foster teens.

Support for the safety of people in their community is through

- Safe Community projects that focus on fixing high risk traffic safety behavior and locations

2015-2017 Budget Narrative

- Funding police patrols for DUII, safety belts/car seats, speed, drug-impaired driving, pedestrians and training on new laws, judicial training on new laws or case decisions at the Appellate or Supreme Courts
- Public service media to deter unsafe driving
- Hosting the Traffic Records Coordinating Committee that works to integrate transportation based data sources and reporting including GIS formatting
- Safety Corridors, work zone safety, all through a statewide coordinated effort through the Oregon Transportation Safety Committee (ORS 802.300).

Support for citizen access to justice is through the Governor's Advisory Committee on DUII efforts to

- Simplify the impaired driving statutes
- Better coordination of agencies in the DUII system
- Prevention emphasis so citizens do not enter into the criminal justice system for DUII or do not re-offend
- Use of Ignition Interlocks for first time DUII offenders
- Judicial training on successful programs in Oregon or nationwide to improve the safety and livability in the community.

Support to educate, advocate, regulate is through

- Oversight of the programs delivering teen Driver Education and the Motorcycle Safety courses across the state
- Outreach on vehicle equipment standards related to lighting, trailers, third party equipment and alternate vehicles themselves (motorized scooters, pocket motorcycles, etc.)
- Continual effective mass media outreach that addresses the highest risk behaviors of the transportation system users that lead to tickets, crashes, injury or death.

Enabling Legislation/Program Authorization

Transportation Safety is governed by federal law found in Title 49 United States Code and through Oregon Revised Statutes (ORS 184.740, 184.741, 336.795, 336.800, 336.805, 336.810, 336.815, 802.110, 802.320, 807.170, 807.175 and 807.370).

Funding Streams

The primary sources of funding for the Transportation Safety Program are Other Funds and Federal Funds. The Other Funds resources are derived through fees charged by the ODOT Driver and Motor Vehicle Services Division (DMV). Additional sources of Other Funds are transfers from the Highway Division, the ODOT Transportation Operating Fund and interest income. The larger source

2015-2017 Budget Narrative

of funding for the program comes from a variety of Federal Fund grants from the Federal Highway Administration (FHWA) and the National Highway Traffic Safety Administration (NHTSA).

Fixing America’s Surface Transportation Act (FAST Act)

FAST Act reauthorizes federal highway, transit, transportation safety, and rail programs for federal fiscal years 2016 through 2020. Federal fiscal years (FY) run October 1 – September 30). After several years of flat funding, FAST Act provides modest increases to states over the five-year life of the bill.

2015-17 Budget Compared to 2017-19 Budget

No major changes.

Program Performance

Oregon experienced a significant increase in traffic related fatalities in 2015. Initial analysis indicates that roadway departures (leaving the roadway altogether or crossing the centerline), lack of safety belt use, speeding and possibly distracted driving all increased in the list of causation factors in fatal crashes. Preliminary data for the first few months of 2016 show that fatal traffic crashes have not decreased when compared with 2015. Performance in this program is measured in a number of ways. The following table shows the core performance goals and trends.

Performance Goals and Trends, 2010-2014

	2010	2011	2012	2013	2014	3-Year Average	5-Year Average	Goal 2017
Fatalities	317	331	337	313	357	336	331	350**
Serious Traffic Injuries	1,382	1,541	1,619	1,418	1,496	1,511	1,491	1,379
Fatalities/100M VMT	0.94	0.99	1.02	0.93	1.03	0.99	0.98	0.91
Rural Road Fatalities/100M VMT*	1.45	1.48	1.58	1.35	-	-	-	1.34
Urban Road Fatalities/100M VMT*	0.54	0.61	0.58	0.59	-	-	-	0.54
Unrestrained Passenger Vehicle Occupant								
Fatalities, All Seat Positions	50	61	61	54	61	59	57	54

2015-2017 Budget Narrative

Alcohol Impaired Driving Fatalities

Involving a Driver or Motorcycle Operator with a BAC of .08 and Above	51	81	67	85	100	84	77	77
Speeding-Involved Fatalities	116	127	114	120	144	126	124	115
Motorcyclist Fatalities	38	39	49	31	44	41	40	38
Unhelmeted Motorcyclist Fatalities	3	4	3	0	7	3	3	2
Drivers Age 20 or Younger in Fatal Crashes	37	35	40	35	33	36	36	33
Pedestrian Fatalities	62	47	60	52	56	56	55	51
Bicycle Fatalities	7	15	10	3	7	7	8	6
Statewide Observed Seat Belt Use,								
Passenger Vehicles, Front Seat Outboard Occupants	97.0%	97.0%	97.0%	98.2%	97.8%	97.7%	97.5%	99.0%

Sources: Crash Analysis and Reporting, Oregon Department of Transportation
 Fatality Analysis Reporting System, U.S. Department of Transportation
 Oregon Occupant Protection Observation Study, Intercept Research Corporation
[*http://www-nrd.nhtsa.dot.gov/departments/nrd-30/nca/stsi/USA%20WEB%20REPORT.HTM](http://www-nrd.nhtsa.dot.gov/departments/nrd-30/nca/stsi/USA%20WEB%20REPORT.HTM)
 **Using a 2013-2015 average, with 2015 preliminary fatalities data.

Grant Funded Enforcement, 2011-2015

	FFY 2011	FFY 2012	FFY 2013	FFY 2014	FFY 2015	FFY 5-Year Average
Seat Belt Citations Issued During Grant Funded Enforcement	15,829	10,116	5,096	7,429	5,411	8,776
Impaired Driving Arrests During Grant Funded Enforcement	2,144	1,881	1,390	1,646	1,385	1,689
Speeding Citations Issued During Grant Funded Enforcement	18,902	17,217	12,376	21,732	4,143*	14,874

Sources: TSD Grant files, 2011 - 2015
 Note: *Previous years counted all TSD grant program overtime activities (not just speed grant overtime). Starting with 2015, the number reported counts only speed enforcement grant overtime citation activity.

Sources: TSD Grant files, 2009 - 2014

2015-2017 Budget Narrative

Key Performance Measures:

KPM#1 - Traffic Fatalities: Traffic fatalities per 100 million vehicle miles traveled

Oregon's strategy

ODOT's strategy to reduce traffic fatalities is to continue to implement traffic safety programs based on the causes of fatal crashes in Oregon. For example, the Oregon Transportation Safety Performance Plan and the ODOT Transportation Safety Action Plan outline safety activities directed at safe driving, DUII, safety belt use, speeding, motorcycle safety, child safety seats, equipment standards, and other areas. ODOT also seeks to combat traffic fatalities through strategic highway safety improvements, such as median cable

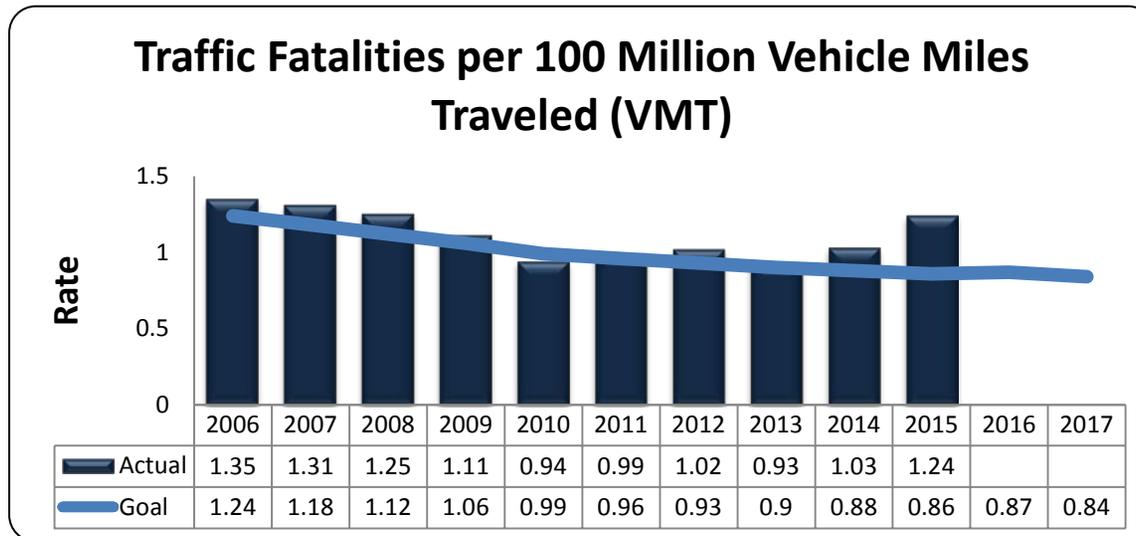
barriers, rumble strips, and pedestrian crossings as well as the DMV medically at-risk program.

About the target

Oregon's goal is zero fatalities, but realistic targets are set based on the desire to reduce fatality rates gradually over time to achieve the longer-term goal of zero. Oregon's 2015 rate was 1.24 fatalities per vehicle miles traveled.

How we are doing and how it compares

The rate of 1.24 for 2015 is above the target at 0.86 per 100 million VMT. There was a dramatic increase in the number of fatalities, in line with the rest of the nation, in Oregon starting in October 2014 which increased the rate per 100 million VMT. Comparing Oregon traffic fatality data with national data provided by the National Highway Traffic Safety Administration, in 2015 Oregon's rate was higher than the U.S. national fatality rate of 1.12. ODOT set an aggressive long-term goal of reducing the traffic fatality rate



2015-2017 Budget Narrative

to 0.86 per 100 million VMT by 2015. The targets are increasingly more challenging to meet, however the goal is important and should not change. Oregon's fatality rates have been consistently below the national average since 1999, until recently.

Factors affecting results and what needs to be done

Several factors affected the traffic fatality rate in 2015. Among those factors were continuing increases in crashes involving alcohol, the number of available traffic law enforcement officers, and the response times of emergency medical services.

Another factor is that it is harder to make changes when the fatality rate is so low. However, fatal crashes involving alcohol, speed, or not wearing a safety belt dropped dramatically, leading to the lowest fatality rates in Oregon history. Over the last 15 years, Oregon has experienced the lowest fatality count since the late 1940s. We must continue efforts to reduce fatalities by reviewing the causes of fatalities, targeting



safety activities accordingly, and allocating safety resources to the programs most effective at reducing fatal crashes.

About the data

Traffic fatality rates are reported on a calendar year basis. The data that ODOT uses to measure traffic fatality rates has several strengths. It is coded to national standards, which allows for state to state comparisons, and it is a comprehensive data set that includes medical information. Some weaknesses of the data are that it is sometimes difficult to get blood alcohol content reports and death certificates for coding purposes, and emphasis is

placed on coding the data and not on creating localized reports for state, city, and county agencies and organizations.

Contact information

Troy E. Costales
ODOT Transportation Safety Division
503-986-4192

Data source

Crash Analysis and Reporting, ODOT;
Fatality Analysis Reporting System,
National Highway Traffic Safety
Administration, US DOT

**KPM #6 - Travelers Feel Safe:
Percent of public satisfied with transportation safety**

Oregon’s strategy

ODOT’s current strategies for increasing perception of safety on Oregon’s transportation system fall primarily in two areas, education and visible police presence. Information campaigns educate about safety and department activities that support safety. A more knowledgeable public is likely to feel safer. Visible police presence increases safety and perception of safety through enforcement.

About the target

ODOT wants to increase the percentage of

Oregonians that perceive the transportation system to be safe. This measure usually hovers around a reasonable range near the target. The average for the previous five years is 79 percent.

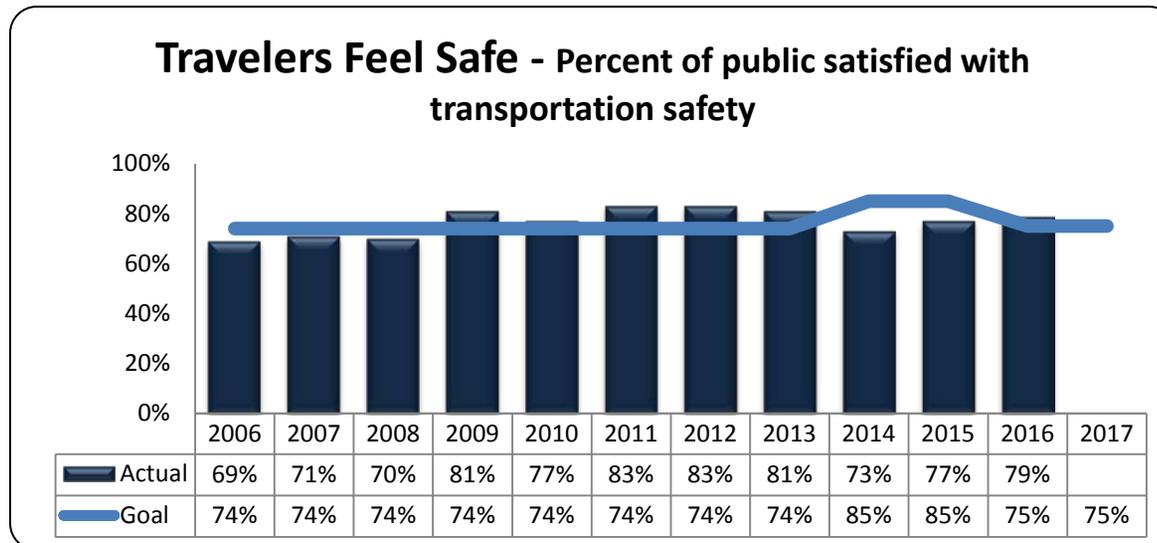
How Oregon is doing and how Oregon compare

The average for the last five years is 79 percent, which is above the target goal of 75 percent. Although an upward trend is generally desirable, ODOT wants to watch out for complacency among Oregonians if the perception of safety is too high. The

increased 2016 rate of 79% can be attributed to the increased media attention of Toward Zero Deaths and Vision Zero efforts. The ODOT-Transportation Safety survey isn’t replicated by other states, so we are unable to compare Oregonians’ perception of safety of the transportation system to residents of other states.

Factors affecting results and what needs to be done

Our Transportation Safety Division coordinates safety activities on behalf of ODOT. The Highway, Driver and Motor



2017-2019 Budget Narrative

Vehicles and Motor Carrier Transportation also coordinate specific safety programs. Public awareness campaigns inform Oregonians about department activities to improve safety, and encourage safe behavior when walking, biking, riding or driving. Some correlation likely exists between increased awareness of safety activities and perception of safety. A less visible presence of police due to funding reductions may also be a factor in perceptions of safety as it is certainly a factor in enforcement. Safety remains as our highest priority. We will continue to fund information campaigns to increase public awareness of safe choices and behaviors. We will also continue to offer grant money to police agencies for focused enforcement campaigns. Transportation Safety Division will continue to explore new internal and external partnership efforts such as with the Public Transit/Rail Division.

About the data

Like other surveys coordinated by the agency, the Traffic Safety Attitude Survey represents a snapshot in time. This annual survey is conducted using methods that produce statistically valid and reliable results.



Contact information

Traci Pearl
ODOT Transportation Safety Division
503-986-6718

Data source

ODOT Transportation Safety Division;
Traffic Safety Attitude Survey conducted by
Portland State University

2015-2017 Budget Narrative

Revenue Sources

Transportation Safety Division

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
Other	Student Driver Training Fund ORS 807.370 (19) <i>(transfer-in from DMV)</i>		\$4,239,790	Provides reimbursement for the cost of ODOT approved driver education through Community Colleges, Educational Service Districts and High Schools	
Other	Motorcycle Safety Sub-account Fee ORS 807.370 (20) <i>(transfer-in from DMV)</i>		\$1,974,551	Funds training courses for the Motorcycle endorsement on a driver license	
Other	Transfer-in from DMV	Administration	\$2,187,015	Funds the TSD portion of the Central Services Assessment and the match required on TSD's Federal planning and administrative grant	
Other	Transfer-in from DMV		\$92,987	For Transfer to Dept. of Education	
Other	Transfer-in from Highway Division		\$781,951	Funds 5 safety staff out in the Region offices providing local support	
Other	Transfer-in from Transportation Operating Fund		\$187,223	Funds K-12 highway safety programs no longer eligible for federal funding	
Other	Interest Income		\$132,000		

2015-2017 Budget Narrative

Transportation Safety Division, continued

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
Other	Transfer-Out Central Services		(\$1,364,059)		
Federal as Other	Federal Highway Administration (FHWA)	Work-zone enforcement	\$4,200,000	Funds straight and overtime for OSP and local agencies in federally funded work zones	20% supplied through additional enforcement time
Federal	NHTSA Section 402	State and Community Highway Safety	\$6,766,373	Used in highway safety field programs	Federal sliding scale and cash match for administration (see OF above)
Federal	NHTSA Section 405 (c)	Traffic Records and Data	\$5,681,472	Used in highway safety programs	20%, usually soft match by grant recipient
Federal	FHWA HSIP	Hwy Safety Improvements	2,000,000	Roadway Safety and Planning	20%, usually soft match by grant recipient
Federal	FHWA Flex	Safe Routes to School Program	\$1,000,000	Non-infrastructure activities to encourage walking and bicycling to school	20%, usually soft match by grant recipient
Federal	NHTSA Section 164	Impaired Driving	\$4,000,000	Limited to DUII driving programs	

2015-2017 Budget Narrative

Policy Packages

Transportation Safety: 2017–2019 Governor’s Budget includes the following Policy Option Packages.

#091	Statewide Adjustment	(\$3,348) OF	(0) Positions	(0) FTE
		(18,346) FF		

This package represents changes to State Government Service Charges and DAS pricelist charges for services made for the Governor’s Budget.

#092	Statewide AG Adjustment	(\$486) OF	(0) Positions	(0) FTE
		(182) FF		

This package adjusts Attorney General rate from the published price list of \$198/hour to \$185/hour in the Governor’s Budget.

2017-2019 Budget Narrative

Transportation Safety Division Essential Packages

Purpose

The Essential Packages represent changes made to the 2015-2017 budget that estimate the cost to continue legislatively approved programs into the 2017-2019 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment, and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 3.70 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures
- Up to 13.14 percent inflation for Attorney General costs
- Up to 6.90 percent inflation for leasing of Non-Uniform Rent
- 4.10 percent inflation for non-state employees services (Professional Services and IT Related Professional Services)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Transportation Safety
Cross Reference Number: 73000-400-13-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	408	597	-	-	1,005
Overtime Payments	-	-	127	-	-	-	127
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	24	-	-	-	24
Pension Obligation Bond	-	-	7,604	3,152	-	-	10,756
Social Security Taxes	-	-	41	46	-	-	87
Unemployment Assessments	-	-	60	66	-	-	126
Mass Transit Tax	-	-	377	-	-	-	377
Total Personal Services	-	-	\$8,641	\$3,861	-	-	\$12,502
Total Expenditures							
Total Expenditures	-	-	8,641	3,861	-	-	12,502
Total Expenditures	-	-	\$8,641	\$3,861	-	-	\$12,502
Ending Balance							
Ending Balance	-	-	(8,641)	(3,861)	-	-	(12,502)
Total Ending Balance	-	-	(\$8,641)	(\$3,861)	-	-	(\$12,502)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Transportation Safety
Cross Reference Number: 73000-400-13-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	1,519	3,372	-	-	4,891
Out of State Travel	-	-	432	656	-	-	1,088
Employee Training	-	-	512	758	-	-	1,270
Office Expenses	-	-	3,113	6,246	-	-	9,359
Telecommunications	-	-	553	721	-	-	1,274
Data Processing	-	-	2,175	2,962	-	-	5,137
Publicity and Publications	-	-	5,119	8,276	-	-	13,395
Professional Services	-	-	1,448	61,361	-	-	62,809
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	858	322	-	-	1,180
Employee Recruitment and Develop	-	-	38	203	-	-	241
Dues and Subscriptions	-	-	764	374	-	-	1,138
Facilities Rental and Taxes	-	-	7,407	8,937	-	-	16,344
Fuels and Utilities	-	-	279	488	-	-	767
Agency Program Related S and S	-	-	1,576	27,603	-	-	29,179
Intra-agency Charges	-	-	1,762	8,104	-	-	9,866
Other Services and Supplies	-	-	1,160	15,285	-	-	16,445
Expendable Prop 250 - 5000	-	-	150	1,128	-	-	1,278
IT Expendable Property	-	-	249	592	-	-	841
Total Services & Supplies	-	-	\$29,114	\$147,388	-	-	\$176,502
Capital Outlay							
Automotive and Aircraft	-	-	1,096	-	-	-	1,096

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Transportation Safety
Cross Reference Number: 73000-400-13-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	1,747	3,588	-	-	5,335
Total Capital Outlay	-	-	\$2,843	\$3,588	-	-	\$6,431
Special Payments							
Dist to Cities	-	-	77,502	95,130	-	-	172,632
Dist to Counties	-	-	21,042	54,533	-	-	75,575
Dist to Other Gov Unit	-	-	107,208	67,151	-	-	174,359
Dist to Non-Gov Units	-	-	38,135	92,990	-	-	131,125
Dist to Comm College Districts	-	-	52,344	30	-	-	52,374
Spc Pmt to Public Universities	-	-	116,985	19,989	-	-	136,974
Other Special Payments	-	-	268	298	-	-	566
Spc Pmt to Human Svcs, Dept of	-	-	3,811	-	-	-	3,811
Spc Pmt to Justice, Dept of	-	-	-	32,506	-	-	32,506
Spc Pmt to Police, Dept of State	-	-	87,262	87,763	-	-	175,025
Spc Pmt to Pub Safety Stds/Trng	-	-	-	14,651	-	-	14,651
Spc Pmt to Oregon Health Authority	-	-	-	-	-	-	-
Spc Pmt to OR University System	-	-	-	-	-	-	-
Spc Pmt to Education, Dept of	-	-	4,954	-	-	-	4,954
Total Special Payments	-	-	\$509,511	\$465,041	-	-	\$974,552
Total Expenditures							
Total Expenditures	-	-	541,468	616,017	-	-	1,157,485
Total Expenditures	-	-	\$541,468	\$616,017	-	-	\$1,157,485

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Transportation Safety
Cross Reference Number: 73000-400-13-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(541,468)	(616,017)	-	-	(1,157,485)
Total Ending Balance	-	-	(\$541,468)	(\$616,017)	-	-	(\$1,157,485)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Transportation Safety
Cross Reference Number: 73000-400-13-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(18,346)	-	-	(18,346)
Total Revenues	-	-	-	(\$18,346)	-	-	(\$18,346)
Services & Supplies							
Data Processing	-	-	(3,348)	(18,346)	-	-	(21,694)
Total Services & Supplies	-	-	(\$3,348)	(\$18,346)	-	-	(\$21,694)
Total Expenditures							
Total Expenditures	-	-	(3,348)	(18,346)	-	-	(21,694)
Total Expenditures	-	-	(\$3,348)	(\$18,346)	-	-	(\$21,694)
Ending Balance							
Ending Balance	-	-	3,348	-	-	-	3,348
Total Ending Balance	-	-	\$3,348	-	-	-	\$3,348

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Transportation Safety
Cross Reference Number: 73000-400-13-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(182)	-	-	(182)
Total Revenues	-	-	-	(\$182)	-	-	(\$182)
Services & Supplies							
Attorney General	-	-	(486)	(182)	-	-	(668)
Total Services & Supplies	-	-	(\$486)	(\$182)	-	-	(\$668)
Total Expenditures							
Total Expenditures	-	-	(486)	(182)	-	-	(668)
Total Expenditures	-	-	(\$486)	(\$182)	-	-	(\$668)
Ending Balance							
Ending Balance	-	-	486	-	-	-	486
Total Ending Balance	-	-	\$486	-	-	-	\$486

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000

Cross Reference Number: 73000-400-13-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Federal Revenues	2,303,008	4,200,000	4,200,000	4,200,000	4,200,000	-
Charges for Services	16,780	-	-	-	-	-
Interest Income	113,150	132,000	132,000	132,000	132,000	-
Other Revenues	4,599	-	-	-	-	-
Transfer In - Intrafund	11,599,006	10,648,185	10,648,185	9,463,517	9,463,517	-
Transfer Out - Intrafund	(845,903)	(1,208,017)	(1,208,017)	(1,364,059)	(1,364,059)	-
Total Other Funds	\$13,190,640	\$13,772,168	\$13,772,168	\$12,431,458	\$12,431,458	-
Federal Funds						
Federal Funds	14,174,479	18,737,641	18,737,641	19,466,373	19,447,845	-
Total Federal Funds	\$14,174,479	\$18,737,641	\$18,737,641	\$19,466,373	\$19,447,845	-

2017-2019 Budget Narrative

Debt Service

Other, General & Federal Funds: Bonds Issued and Projected

<u>Type Bonds</u>	<u>Series</u>	<u>2017-2019</u>	<u>Final Payment</u>
Revenue Bonds:			
OTIA and Non- OTIA Issued and Outstanding			
OTIA I, II & III (Partially Refunded by Series 2014A & 2015A)	2007A	3,595,500	November 2018
OTIA I, II, & III (Partial refunding of Series 2002A, 2004A, 2005A & 2006A)	2007C	66,964,543	November 2026
OTIA III (Partially Refunded by Series 2014A & 2015A)	2009A	25,359,675	November 2020
OTIA III Taxable Build America Bonds (BABs) – Other Funds	2010A	46,034,296	November 2034
OTIA III Taxable BABs Interest Subsidy – Federal Funds	2010A	21,575,776	November 2034
OTIA III	2010B	5,863,000	November 2017
OTIA I, II, & III (Partial refunding of Series 2004A, 2005A & 2006A)	2012A	12,865,300	November 2029
OTIA I & II/Non-OTIA (Partial refunding of Series 2004B & 2005B)	2012B	27,416,272	November 2020
OTIA III (Refunded Series 2011A Note)	2013B	21,241,200	November 2038
OTIA I, II, & III (Partial refunding of Series 2006A, 2007A & 2009A)	2014A	18,777,700	November 2031
OTIA I, II, & III (Partial refunding of Series 2007A & 2009A)	2015A	36,247,700	November 2033
Jobs and Transportation Act (JTA) – Issued and Outstanding			
JTA	2013A	56,567,525	November 2038
JTA – Projected Issuance:			
JTA - Fixed/Variable Rate – Estimated: Assumes \$390M net proceeds ⁽¹⁾	2017 ⁽¹⁾	56,003,850 ⁽¹⁾	November 2040 ⁽¹⁾
Certificates of Participation (COP) Issued and Outstanding			
DMV HQ Building Refunding (Partially refunded by Series 2016F)	2008A	1,309,398	May 2020
State Radio Project (OF/GF) (Partially refunded by Series 2015H & 2016F)	2009A	2,191,527	May 2019
State Radio Project (OF/GF)	2009B	3,241,817	May 2023
Article XI-Q General Obligation Bonds Issued and Outstanding:			
Transportation Building Renovation	2011K	4,151,800	May 2021
DMV HQ & Transportation Building (Partial refunding of Series 2008 & 2011K)	2016F	3,793,344	May 2036
State Radio Project (OF/GF)	All	23,974,895	May 2037
Article XI-Q General Obligation Bonds – Projected Issuance			
- None			

2017-2019 Budget Narrative

Article XI, Section 7 State Highway GO Bonds – Projected Issuance:

State Highway GO Bonds (GF) – Estimated: Assumes \$35M net proceeds⁽³⁾ 2017⁽²⁾ 5,135,799⁽²⁾ May 2042⁽²⁾

TOTAL OTHER, GENERAL & FEDERAL FUNDS DEBT SERVICE ISSUED & PROJECTED:

\$442,310,917

⁽¹⁾Preliminary subject to change.

⁽²⁾Preliminary subject to change. Per HB 5202 §1(7) (2016) debt service for the State Highway GO Bonds will be provided by General Fund revenues.

Oregon Transportation Investment Act (OTIA)

The 2001 Session of the Oregon Legislature approved OTIA I in the amount of \$400 million and the February 2002 Special Session established OTIA II in the amount of \$100 million, for a total of \$500 million in bonding authority. The bond proceeds are used for modernization and preservation projects.

The 2003 Session approved an additional bonding authority of \$1.9 billion. These bond proceeds funded the following purposes:

- \$1.3 billion to repair and replace state bridges
- \$300 million for local bridges
- \$300 million for modernization projects

American Recovery and Reinvestment Act (ARRA)

Authorized in the 2009 Legislative Session, ODOT issued its OTIA III Series 2010A Highway User Tax Revenue Bonds as taxable Build America Bonds (BABs) in April 2010. Under ARRA, the BABs qualify ODOT to receive direct federal subsidy payments equal to 35% of the interest costs of the taxable bonds. During the 2017-19 biennium the federal debt service budget limitation estimate approved for BABS is \$21,575,776, which will be used to offset debt service payments.

Jobs and Transportation Act (JTA)

In 2009 the Legislative Assembly enacted JTA, which among other things, authorizes ODOT to issue Highway User Tax Revenue Bonds in an amount sufficient to produce net proceeds of not more than \$840 million to finance a specific list of projects set out in JTA. ODOT issued its 2013A JTA bonds in October 2013 in the amount of \$450 million net proceeds. The Department expects to issue the remaining JTA authorization of \$390 million net proceeds in FY 2017. Timing of the sale of the remaining JTA bond authorization will be dependent on the cash flow needs of the Department.

2017-2019 Budget Narrative

Highway Safety Improvement Projects

In 2015 the Legislative Assembly authorized the issuance of \$35 million net proceeds of Article XI, Section 7 State Highway General Obligation Bonds to fund the following highway improvement projects:

- US 26, 116th – 136th Safety Improvements \$17,000,000
- State Highway 34 Safety Improvements \$3,000,000
- OR 126 Eugene to Florence Safety Improvements \$7,000,000
- Interstate-5/Interstate-205 Cable Barrier \$2,500,000
- US 26 Warm Springs Downtown to Museum / Casino Plaza Connectivity \$1,500,000
- Interstate-84 (Pendleton – La Grande) Blue Mountains Snow Zone Safety Improvements \$4,000,000

The State Highway GO Bonds, as provided in HB 5202 §1(7) (2016), are General Fund obligations with debt service paid from the General Fund. The bonds are expected to be issued in FY 2017 with the first debt service payment due in the 2017-19 Biennium.

State Radio Project (SRP) Formerly referred to as the Oregon Wireless Interoperability Network (OWIN), the February 2009 Special Legislative Session transferred this project from Oregon State Police to ODOT. The SRP is replacing aging public safety communications systems statewide. Efforts to complete the project extend into the 2015-2017 Biennium. These efforts include:

- Completing microwave modernization and installation components
- Finishing work on the trunked radio repeaters
- Completing the site work for the narrowbanding and microwave modernization components
- Engineering, planning and project management activities

Over the life of the SRP project, the total project costs, including debt service payments, are expected to be shared equitably between the Oregon State Police/General Fund and ODOT/State Highway Fund. SRP debt service costs are to be reconciled and balanced with 50% paid from the General Fund and 50% from the State Highway Fund.

In the 2016 Regular Legislative Session, the Department's request for the final SRP revenue requirement of \$40 million was split between \$20 million in General Fund-supported bonds and \$20 million funded directly by ODOT with State Highway Fund revenues. The final SRP bond sale in the amount of \$20 million plus cost of issuance sold in May 2016. The expectation is that the Series 2016 SRP bond debt service will be fully General Fund-supported.

Through the end of the 2015-17 Biennium, approximately 11% of the SRP debt service will be paid by General Fund revenues and approximately 89% with State Highway Fund revenues. Given SRP fair-share assumptions, in the 2017-19 Biennia approximately \$42.8

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million in General Fund revenues would be required to make the Department whole (i.e. attain a 50-50 split of GF/SHF debt service costs).

The table below provides projected 2017-19 Biennium SRP General Fund and Other Fund/State Highway Fund debt service requirements. Note that the table assumes that the Department is reimbursed with a make-whole General Fund payment of \$42.8 million. The 2017-19 Biennia debt service would then be split 50-50 between the General Fund and the State Highway Fund. The exception being the Series 2016DE SRP bonds which would be fully supported by General Fund revenues.

2017-19 Biennium State Radio Project Debt Service

<u>Other & General Fund Debt Service – Issued & Projected</u>	<u>Series</u>	<u>2017-2019</u>	<u>Final Payment</u>
Certificates of Participation (COP) Issued and Outstanding:			
State Radio Project	2009A	\$2,191,526	May 2019
State Radio Project	2009B	3,241,817	May 2023
Article XI-Q General Obligation Bonds Issued and Outstanding:			
State Radio Project	2012I	15,251,198	May 2037
State Radio Project Refunding	2015H	1,269,025	May 2027
State Radio Project	2016D	2,055,900	May 2021
State Radio Project	2016E	2,431,953	May 2031
State Radio Project Refunding	2016F	2,966,820	May 2039
TOTAL OTHER & GENERAL FUNDS DEBT SERVICE ISSUED & PROJECTED:		<u>\$29,408,239</u>	

Lottery Fund Bond Debt Service, Issued and Projected:

The Legislature allocates lottery dollars to ODOT to make debt service payments associated with lottery-backed revenue bonds. Lottery revenue bond debt service due in the 2017-19 Biennium for bonds issued to fund the ODOT projects is as follows below:

<u>Lottery Debt Service</u>	<u>2017-2019</u>
Short Line Infrastructure Assistance	\$616,158
Industrial Rail Spur Infrastructure	1,422,243



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South Metro Commuter Rail	6,550,677
Southeast Metro–Milwaukie Extension	47,617,972
Portland Street Car	3,419,919
Connect Oregon I	16,421,118
Connect Oregon II	16,607,156
Connect Oregon III	9,739,133
Connect Oregon IV	2,750,302
Connect Oregon V	3,679,689
Connect Oregon VI ⁽¹⁾	8,317,100
Coos Bay Rail Link ⁽²⁾	2,741,405
Salem-Keizer Transit Center	306,641
Harney County/Juntura Road ⁽¹⁾	454,709

TOTAL LOTTERY FUNDS DEBT SERVICE PROJECTED **\$120,644,222**

⁽¹⁾Preliminary subject to change.

⁽²⁾Preliminary subject to change. Includes prior issued Series 2015A bond debt service and projected Series 2017 debt service estimate.

Short Line Infrastructure Assistance Program

The 2001 Legislative Assembly authorized a Short-Line Railroad Infrastructure Assistance Program capitalized with the sale of lottery bonds. Lottery bonds in the amount of \$2,176,000 were issued in April 2002. In March 2004 and again in March 2011 these bonds were partially refunded. The debt service payments on the refunding bonds are scheduled to continue until April 2021.

The 2003 Legislative Assembly authorized an additional \$2 million. Lottery bonds in the amount of \$2,104,661 were issued in August 2004. In August 2012 and again in April 2013 these bonds were partially refunded. The debt service payments on the refunding portion are scheduled to continue until April 2019.

Industrial Rail Spur Infrastructure

The 2003 Legislative Assembly authorized \$8 million in lottery bonds to fund Industrial rail spur infrastructure improvements. Bonds were issued in August 2004 for \$4 million. In August 2012 these bonds were partially refunded. The debt service payments on the refunding bonds are scheduled to continue until April 2021.

The final \$4 million was issued in February 2005. The Series 2005 bonds were partially refunded in March 2011 and again in August 2012. The debt service payments on the refunding bonds are scheduled to continue until April 2025.

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South Metro and Southeast Metro–Milwaukie Extension Commuter Rail Projects

The 2001 Oregon Legislature passed House Bill 3861 and House Bill 2275 authorizing lottery bonds to finance a 15-mile South Metro Commuter Rail project that connects Wilsonville, Tualatin, Tigard, and Beaverton.

The 2003 Oregon Legislature passed House Bill 3446 that revised the limit set for the bond sale for the project to \$35,542,000. Funding for the project was provided in two separate bond issues. The first was in April 2002 to cover start-up and administrative costs and the second for project costs was issued in February 2007. In March 2004 and again in March 2011 the Series 2002A bonds were partially refunded. The debt service payments on the refunding portion are scheduled to continue until April 2021. In March 2013 the Series 2004A bonds were partially refunded by the Series 2013C bonds. The debt service payments on the refunding portion are scheduled to continue until April 2018. In July 2014 the Series 2007A bonds were partially refunded by the Series 2014B bonds. The debt service payments on the un-refunded 2007A bonds extend to April 2021; the refunded portion evidenced by the Series 2014B bonds are scheduled to continue until April 2027.

In 2007, the Oregon Legislature passed House Bill 5036 authorizing \$250 million in lottery bonds to finance the Southeast Metropolitan Extension Project to extend the light rail between Portland and Clackamas County to Milwaukee. During April 2009, \$250 million in lottery bonds were issued. In March 2011, July 2014, and again in January 2015 the Series 2009A bonds were partially refunded. The Debt service payments on the un-refunded bonds are scheduled to continue until April 2019; the refunded portion is scheduled to continue until April 2029.

Portland Street Car

The 2007 Legislative Assembly authorized \$20 million in lottery bonds to fund Oregon Streetcar projects. Funding is restricted to grants to municipalities to provide streetcars for public transit systems, and for administrative costs incurred by the Department. Applicants must operate a public transit system that includes streetcars that are available to the public. Grant funds must only be used for the costs of purchasing newly constructed streetcars from an Oregon-based and Oregon-owned manufacturer. In April 2009, \$20 million in lottery bonds was issued for the project. In July 2014 and again in January 2015 the Series 2009A bonds were partially refunded. The Debt service payments on the un-refunded Series 2009A bonds are scheduled to continue until April 2019; the refunded portion is scheduled to continue until April 2029.

ConnectOregon I, II, III, IV, V and VI

The 2005 Legislative Assembly authorized \$100 million in lottery bonds to fund multimodal transportation projects. Funding is restricted to non-Highway purposes including air, transit and rail. Funding was in two separate bond issues. The first *ConnectOregon* I issue was \$25 million in August 2006; the final \$75 million for *ConnectOregon* I was issued in 2007. In 2007, the Oregon Legislature passed House Bill 2278 that approved authorization of \$100 million for *ConnectOregon* II. In May of 2008, \$10 million in *ConnectOregon* II

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lottery bonds was issued. During April 2009 the remaining \$90 million in lottery bonds for *ConnectOregon* II was issued. In 2009 the Oregon Legislative Assembly passed House Bill 2001 that approved a third authorization of \$100 million in lottery backed bonds for *ConnectOregon* III. \$100 million in lottery bonds were issued for *ConnectOregon* III projects in March 2011.

In 2011 the Oregon Legislature passed House Bill 5036 that approved a fourth authorization of \$40 million in lottery backed bonds for *ConnectOregon* IV. \$29 million in lottery bonds were issued for *ConnectOregon* IV projects in April 2013.

In Senate Bill 5533, the 2013 Legislature authorized \$42 million in lottery bonds to fund *ConnectOregon* V. The bonds were issued in January 2015 with a final payment due in April 2035. This program will continue to improve the flow of people and commerce, removing delays and improving system efficiency by funding non-highway projects.

The 2015 Legislative Assembly, in House Bill 5030 and House Bill 5005, authorized the issuance of an additional \$45 million in lottery bonds to fund *ConnectOregon* VI. The bonds are expected to be issued in FY 2017 with the first debt service payment due in the 2017-19 Biennium.

Port of Coos Bay Rail Link

In Senate Bill 5533, the 2013 Legislature authorized \$10 million in lottery bonds for distribution to the Oregon International Port of Coos Bay for the purpose of acquiring, constructing or improving the Coos Bay rail link. The bonds were issued in January 2015 with a final payment due in April 2035.

The 2015 Legislative Assembly, in House Bill 5030 and House Bill 5005, authorized the issuance of an additional \$10 million in lottery bonds to provide funds to the Oregon International Port of Coos Bay for the purpose of acquiring, constructing or improving the Coos Bay rail link. The bonds are expected to be issued in FY 2017 with the first debt service payment due in the 2017-19 Biennium.

Salem-Keizer Transit Center

In Senate Bill 5533, the 2013 Legislature authorized \$10 million in lottery bonds for distribution to the Salem-Keizer Transit District for the purpose of acquiring, constructing or improving the Salem-Keizer Transit Center. The bonds were issued in January 2015 with a final payment due in April 2035.

Harney County – Juntura Road Project

The 2016 Legislative Assembly in its Senate Bill 5701 and House Bill 5202 authorized \$2 million in lottery bonds for distribution to Harney County for the purpose of improving the Juntura Road in Harney and Malheur Counties. The bonds are expected to be issued in FY 2017 with the first debt service payment due in the 2017-19 Biennium.

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Debt Service Essential Packages

Purpose

The Essential Packages represent changes made to the 2015-2017 budget that estimate the cost to continue legislatively approved programs into the 2017-2019 biennium.

050 Fund Shift

- Fund shift from for State Radio Project debt service for State Police portion of debt service for 2017-19 (\$24,920,386) OF \$24,920,386 GF

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Debt Service
Cross Reference Number: 73000-500-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 050 - Fundshifts

Cross Reference Name: Debt Service
Cross Reference Number: 73000-500-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	24,920,386	-	-	-	-	-	24,920,386
Total Revenues	\$24,920,386	-	-	-	-	-	\$24,920,386
Debt Service							
Principal - Bonds	12,715,000	-	(12,715,000)	-	-	-	-
Interest - Bonds	6,772,043	-	(6,772,043)	-	-	-	-
Principal - COP	4,620,000	-	(4,620,000)	-	-	-	-
Interest - COP	813,343	-	(813,343)	-	-	-	-
Total Debt Service	\$24,920,386	-	(\$24,920,386)	-	-	-	-
Total Expenditures							
Total Expenditures	24,920,386	-	(24,920,386)	-	-	-	-
Total Expenditures	\$24,920,386	-	(\$24,920,386)	-	-	-	-
Ending Balance							
Ending Balance	-	-	24,920,386	-	-	-	24,920,386
Total Ending Balance	-	-	\$24,920,386	-	-	-	\$24,920,386

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000

Cross Reference Number: 73000-500-00-00-00000

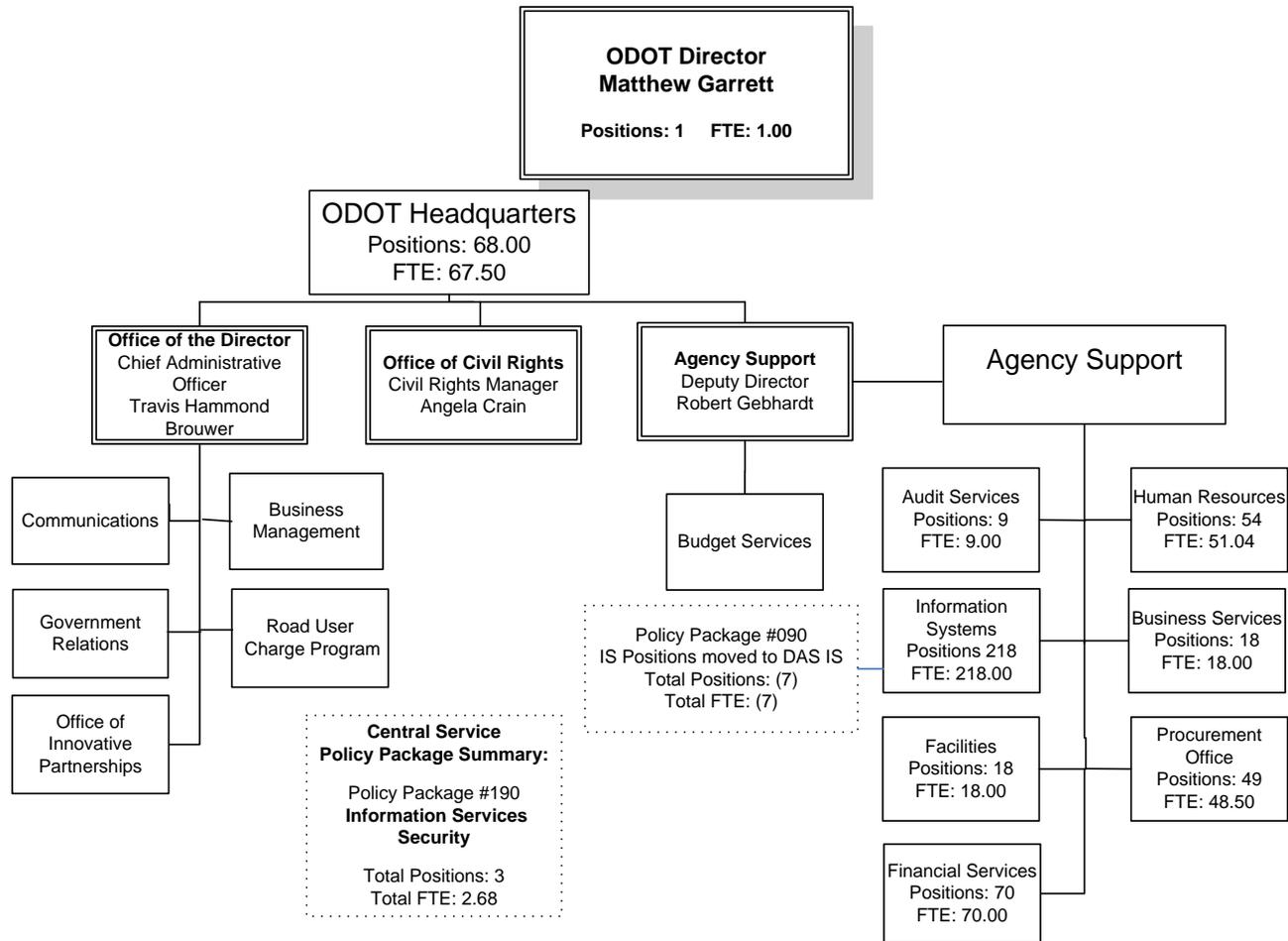
<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Lottery Funds						
Interest Income	275,648	-	-	-	-	-
Tsfr From Administrative Svcs	92,263,649	107,020,978	107,020,978	120,644,222	120,509,847	-
Total Lottery Funds	\$92,539,297	\$107,020,978	\$107,020,978	\$120,644,222	\$120,509,847	-
Other Funds						
Dedicated Fund Oblig Bonds	-	475,000	475,000	-	-	-
Lottery Bonds	-	879,734	879,734	-	-	-
Transfer In - Intrafund	344,740,435	442,110,823	442,110,823	386,191,104	386,191,104	-
Total Other Funds	\$344,740,435	\$443,465,557	\$443,465,557	\$386,191,104	\$386,191,104	-
Nonlimited Other Funds						
Revenue Bonds	200,016,794	-	-	-	-	-
Refunding Bonds	1,226,619,624	-	-	-	-	-
Other Revenues	120	-	-	-	-	-
Transfer In - Intrafund	1,740,466	-	-	-	-	-
Total Nonlimited Other Funds	\$1,428,377,004	-	-	-	-	-
Nonlimited Federal Funds						
Federal Funds	20,053,968	21,621,529	21,621,529	21,575,775	21,575,775	-
Total Nonlimited Federal Funds	\$20,053,968	\$21,621,529	\$21,621,529	\$21,575,775	\$21,575,775	-

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Central Services Limitation

Positions 505 FTE: 501.04
 With Packages: Positions: 501 FTE: 496.72



Central Services Limitation

Focus Area: Excellence in State Government

Central Services limitation supports the mission of ODOT through two administrative support divisions – Agency Support and ODOT Headquarters – providing centralized administrative, support, and managerial services to the department, the Oregon Transportation Commission, and external partners and stakeholders. These services are critical to the efficient management of agency resources and also provide vital services and accountability to our partners and the general public. The mission of the divisions within the central services limitation is to support ODOT's success.

AGENCY SUPPORT DIVISION

Agency Support Division includes Audit Services, Business Services, Facilities, Financial Services, Human Resources, Information Systems, and Procurement Office.

Audit Services

- Conducts internal audits of department programs and makes recommendations for improving operations, in accordance with generally accepted government auditing standards.
- Conducts external audits and special analysis to ensure costs charged to ODOT by consultants, contractors and other external entities are accurate, reasonable and comply with applicable federal and state regulations.

Business Services

Business Services provides oversight for key functions and serves as the Agency's liaison for the following duties:

- Provides reprographic and photo/video services and forms and graphic design.
- Provides Director-appointed Records Officer and Administrative Rules Coordinator for Secretary of State (ORS 182.105(2), ORS 183.330(2)).
- Coordinates management of ODOT Headquarters mail services and DAS Agency phone directory.
- Coordinates Agency's processes for policies and procedures, delegated authority, and public records requests.

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Facilities

- Facilities Services & Support Unit operate and maintain ODOT owned buildings primarily in the Salem and Portland area. Crews include skilled and semi-skilled craftsmen and women who conduct scheduled inspections and service, repair and replace building system components, maintain an electronic access control system and respond to emergent and routine maintenance needs.

Financial Services

- Provides cost allocation, cost/benefit and quantitative analyses and labor and equipment rate development.
- Provides debt management and oversees bonding programs for the department. Provides and monitors loans and financial assistance to local governments through the Oregon Transportation Infrastructure Bank. In addition, provides financing proposals and manages investments and cash for the department.
- Provides financial support to the department in the areas of accounts payable, accounts receivable, contractor payments, payroll support, retirement and benefits coordination, travel claims processing, financial policy and procedure development, financial training, financial coordination and reporting, asset accounting, federal billing and coordination with the State of Oregon Statewide Financial Management Application.
- Administers the fuels tax law and ordinances for Oregon as well as many city and county jurisdictions. Processes licenses and revenue tax reports for motor vehicle fuel dealers, use fuel users and sellers, and audits licensees for fuels tax compliance and reporting.
- Provides collections services for various programs of the Oregon Department of Transportation.

Human Resources

- Provides education and leadership for the department regarding best practices in attracting and retaining a diverse and competent workforce.
- Provides statewide advice and counsel to the department in the areas of performance management (coaching, counseling, performance evaluation, documentation and correction or discipline); leaves of absence, policy and union contract interpretation, workers' compensation and unemployment insurance matters.

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- Advances the department's equal employment opportunity and affirmative action goals. Ensures that the department addresses employee and public accommodation/accessibility issues in accordance with the Americans with Disabilities Act (ADA) and responds to all internal complaints based on "protected class" status.
- Provides statewide coordination of training and staff development, human resource policies, labor-management partnership and union contract negotiations.
- Provides job classification, compensation, position control, position management and employee records management services to the department.
- Coordinates the general business, communications and facility needs of the Human Resources Branch.

Information Systems

Provides information systems technology and services including:

- Provides cross-divisional, statewide, business systems planning, architecture, development, and maintenance that support public safety, commerce, revenue generation and services to citizens.
- Performs information technology project management, including the design, development and implementation of Information Technology projects.
- Provides procurement and asset management and support for computing devices and software.
- Provides security, business continuity and disaster recovery for agency's information systems.
- Coordinates IT infrastructure services with Enterprise Technology Services (ETS)/State Data Center.

ODOT Procurement Office

The Procurement Office (OPO) operates in accordance with ORS 279A.050 (3), the Oregon Public Procurement Code, and ORS 367.800 to conduct ODOT procurements and administer the contracting for goods, services, public improvements and public works and personal services for ODOT-wide Price Agreements, Information Technology, Architectural, Engineering Photogrammetric Mapping, Transportation Planning, Land surveying and Related Services. It serves as the central procurement authority for ODOT and its service portfolio includes:

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- Agency Procurement: Manages all procurement and contracting matters for ODOT in support of the state's public transportation system; provides procurement and contracting services for the Department of Aviation, and procures and contracts on behalf of Local Agencies that use federal funds in support of the public transportation system. In addition, it provides review and support for the Local Agency Certification Program.
- ODOT-wide Training Program: Produces procurement training curriculum and course offerings that supports ODOT's procurement competency and understanding of Oregon's Public Procurement Code and Federal procurement requirements to carry out ODOT's procurement responsibilities.
- Statewide Outreach: Conducts supplier outreach to Oregon's disadvantaged, minority-owned, disabled veteran-owned, woman-owned and emerging small business to increase accessibility to ODOT contracting opportunities.
- Procurement and Contract Administration Oversight: Risk and compliance is accomplished through internal and external processes that included training, technical assistance, investigations and on-site reviews, and internal audit reviews. Provides contract administration and oversight for ODOT-wide Price Agreements for A&E services including billing rate/overhead determinations, invoice processing, and contract close-out responsibilities to meet federal requirements. Develops and maintains procurement and contract templates for ODOT and develops and maintains ODOT's procurement administrative rules and policies.

ODOT HEADQUARTERS

ODOT Headquarters includes the ODOT Director, Chief Administrative Officer, Budget Services, the Office of Civil Rights and the Office of the Director (composed of the Assistant Director, Government Relations, Communications, and Business Management, which houses Ask ODOT, the Office of Innovative Partnerships and the Road Usage Charge program).

Budget Services

- Coordinate the department's legislative budget development process, including all Emergency Board requests and program budget development. Provides allotment plans and permanent financing plans.

Office of Civil Rights (OCR)

- Responsible for managing federal and state programs assuring equal access, participation, and compliance with affirmative action, equal opportunity, and accessibility requirements. Its vision is to provide fair and equitable access to ODOT's projects and programs with a focus on economic stimulus through increased small business and apprenticeship opportunities, training, programs, and supportive services.

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- Compliance is accomplished through internal and external processes that include training, technical assistance, investigations and on-site reviews.
- Programs include:
 - Small Business Programs - Disadvantaged Business Enterprise (DBE); Emerging Small Business (ESB); Minority or Women Business Enterprise (MWBE) Initiatives; and Title VI (including Environmental Justice and Limited English Proficiency).
 - Workforce Development Programs include pre-apprenticeship training, supportive services and Equal Employment Opportunity (EEO), On-the-Job/Apprenticeship Training Programs. OCR and ODOT Human Resources are also responsible for coordinating and co-managing the Americans with Disability Act (ADA) programs.

Government Relations Section

- Manages a comprehensive government relations program that encompasses federal, state and local legislative and liaison activities responding to transportation, economic and land use issues.
- Provides fiscal and policy analysis and direction for federal, state and local transportation-related programs and legislation.
- Represents the department, the OTC, and the governor in matters before Oregon's state legislature and congressional delegation related to transportation policy, funding, administrative rules and legislation governing transportation.

Communications Section

- Oversees ODOT's employee communications, stakeholder relations, and media relations, and informs Oregonians, visitors and Oregon transportation system users about transportation issues, policies, and projects that affect them.
- Provides emergency and crisis communications for the agency.
- Provides construction project and program information.
- Interprets technical information, explains statutes and administrative processes to the public, the media, stakeholders, and users of transportation systems.
- Keeps the agency workforce informed about ODOT activities and directives.

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- Provides logistical, administrative and spokesperson support to the Oregon Transportation Commission and the director's office.
- Helps all agency divisions and programs increase the success of their public outreach by developing and implementing communication plans, providing communication training and workshops, and producing publications and other forms of information.

Business Management Section

- Provides executive, administrative and logistical support to ODOT Headquarters managers and sections and the Oregon Transportation Commission.
- Manages administrative and personnel operations, establishes policies and procedures, and develops and monitors the biennial and operations budget for ODOT Headquarters.
- Oversees the Ask ODOT Office which serves as a resource for Oregon citizens to report and resolve issues and concerns at the earliest possible opportunity. Ask ODOT also provides ODOT's employees a resource to bring forward ethical issues and concerns or to receive policy guidance.

Issues and Trends

The most significant factors affecting services are the same factors affecting the entire agency:

- Constrained revenue
- Increasing costs
- Competing priorities
- Need to adapt work processes and technology infrastructure to support the continued development of an integrated, multimodal, and "greener" transportation system
- Changing demographics of agency customers

Personnel / Customer:

- Human Resources continues to develop and implement initiatives designed to enhance the agency's succession and diversity efforts. Work in the area of succession planning will ensure transfer of knowledge and business continuity as current employees approach retirement age and the increasing diversity of Oregon's population continues.

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- ODOT Headquarters continues its efforts through the Office of Civil Rights (OCR) to refine data collection across the organization in an effort to track progress toward meeting the goal of a diverse construction workforce and to increase opportunities for Oregon's small businesses. In addition to increasing opportunities for apprentices and small firms, OCR offers a suite of supportive services aimed at pre-apprenticeship training and growing small firms so that they can become more competitive to bid on larger ODOT contracts.
- Communications Section reaches beyond traditional media to establish two-way communication channels through the use of social medial tools such as Twitter, Facebook, YouTube and Flickr as well as web-based information distribution applications such as GovDelivery and RSS feeds. These channels provide direct information to citizens and users of the transportation system. Social media for emergency communications have proven very adaptable and useful during winter storms.
- Ask ODOT and Ask ODOT for Employees are the initial contact point for citizens and employees to place inquiries, provide feedback or report information regarding possible misconduct or misuse of funds. This program provides the opportunity to resolve issues at the earliest possible opportunity. It also enhances accountability and proper expenditure of funds by coordinating inquiries with the appropriate subject matter experts on behalf of employees and the general public.
- A greater emphasis will be placed throughout Central Services on training both internal and external customers on how to work with the systems and processes that manage finance, human resources, contracting, etc. The goal is to create a partnership that reduces duplicative work and rework, increases efficiency and creates opportunities for collaborative process improvements.
- Central Services process improvement efforts will focus on performance, speed, and effectiveness to deliver tangible benefits to ODOT and Oregon taxpayers.

Process, Programs and Technology

- There is increased need for system integration. Information resides in numerous independent "stove-piped" systems, often resulting in duplicate data entry. Currently, reporting on business unit performance, products, or services frequently generates results that require considerable manual effort to reconcile. Management decision making is challenged by the difficulty in generating quick and comprehensive reports. The need for system integration extends beyond ODOT. There is an increased need to cooperate and work with other agencies, entities, and business partners to resolve common information technology problems as well as manage enterprise solutions.

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- The proliferation and age of data systems increases the complexity, cost of maintenance and support reducing the resources that are available for equipment and software upgrades and replacement.
- Security safeguards need to be embedded in Information Technology, business systems, and practices to meet customer expectations.
- The division strives to develop programs and integrate activities and procedures into business processes that provide equal access to ODOT programs and projects by all members of the public and vendor community as well as attract and retain a diverse workforce.
- Members of the public, businesses, and stakeholders increasingly expect 24/7 availability of information. Expanding departmental activities are generating needs for more specific and tailored communication plans and web sites.
- In the past decade, significant growth has been observed in reliance upon procurement of information technology systems, software and hardware to support the public safety and services infrastructure resulting in an increase in procurement volume and time required to develop sustainable and accountable IT systems and products.
- There is an increasing demand for government accountability in contracting coupled with the large volumes of procurements and contracts that must be processed quickly to support travel safety and economic development. Both the business and the ODOT Procurement Office continue to improve processes and systems to meet these challenges.
- The ODOT Procurement Office continues to experience heavy demand for its services related to the State Transportation Improvement Program (STIP), active outsourcing to complete projects using Emerging Small Business funds, information technology projects that are central to safe multi-modal transportation, development of high speed rail capacity, design and construction of state highway systems and bridges and innovative public partnerships that promote and support environmentally sound and sustainable transportation systems.
- Audits have increased in complexity as ODOT's business lines have adapted their programs to meeting the changing needs of Oregon's transportation system. To maximize available resources, Audit Services works closely with audit organizations from other state departments of transportation to share best practices, improve consistency in audit approaches and confirm compliance with generally accepted government auditing standards.

Additional information about Central Services is available at:

<http://cms.oregon.gov/ODOT/CS/pages/index.aspx>

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Key Performance Measures:

New proposed measure: Certified Firms: Percent of ODOT Awarded Contracts to Oregon Certified Small Businesses

Our strategy

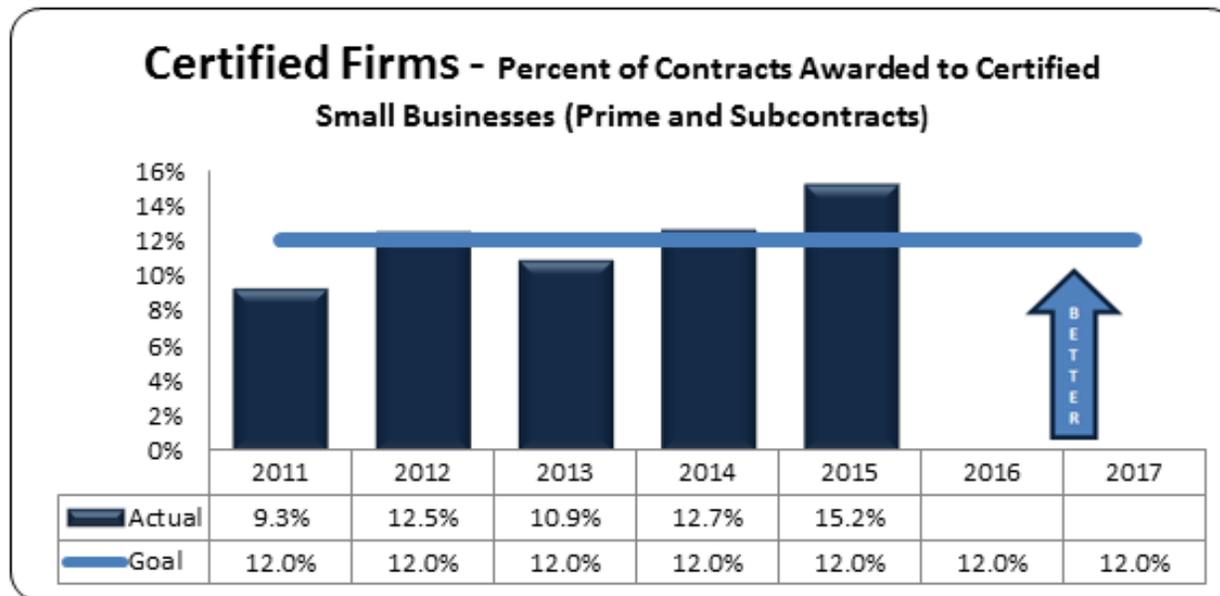
ODOT tracks and reports on awards made to firms that are certified by the Certification Office for Business Inclusion and Diversity (COBID); this includes disadvantaged business enterprise, minority- and woman-owned and emerging small business certifications, or collectively reported as “certified firms.” Beginning in 2016, we will also track and report on a business that a

service-disabled veteran owns.

Reporting on all certified firms and both prime contracts and subcontractors is a more accurate and complete representation of how ODOT uses these firms. The agency also sets internal targets for payments to these certified firms and implements programs and supportive services to encourage participation.

About the target

The certified firms’ aspirational targets are set on state-funded-only projects over \$100,000. The aspirational targets are not a condition of contract award; rather the target represents the level of certified small business participation the agency has determined is reasonably achievable in the type of work and locality of the project.



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How we are doing and how we compare

ODOT is committed to programs that encourage the participation of small businesses, including minority- and women-owned firms, in contracting opportunities with the Department across divisions and business lines. To that end, we implement the state Emerging Small Business (ESB) Program, ODOT Small Contracting Program (SCP), and numerous small business supportive services, including providing or sponsoring mentoring, training, and outreach events.

These programs and initiatives are intended to ensure ODOT and our contractors comply with state and federal non-discrimination laws; to create a level playing field for small businesses to compete fairly for contracts; to ensure only eligible firms benefit from the programs; to help develop firms to compete successfully in the marketplace outside the programs; and to eliminate or assist small businesses in overcoming barriers to participating in the agency's procurement and contracting processes.

We provide statewide training for project management and field staff and we reach out to certified firms to let them know about opportunities and resources for working on ODOT projects. Due to the wide variation in

metrics, it is not statistically feasible to compare our overall goals and use on a state-to-state basis.

Factors affecting results and what needs to be done

ODOT Information Systems completed a project recently to integrate all data systems to provide comprehensive information. This system will provide an enterprise approach to data collection and reporting.



Contact information

Angela M. Ramos
Office of Civil Rights
503-986-5753

Data source

Trns*port which is downloaded to the Civil Rights Compliance Tracking system, Purchasing & Contract Management System (PCMS), and Local Agencies

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KPM #19 - Customer Satisfaction: Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent" (Overall customer service, timeliness, accuracy, helpfulness, expertise, and availability of information)

Our strategy

Provide excellent customer service to customers.

About the target

The overall target for 2015-17 is 90 percent customer satisfaction with ODOT services. The actual performance in 2014 was 89.5 percent.

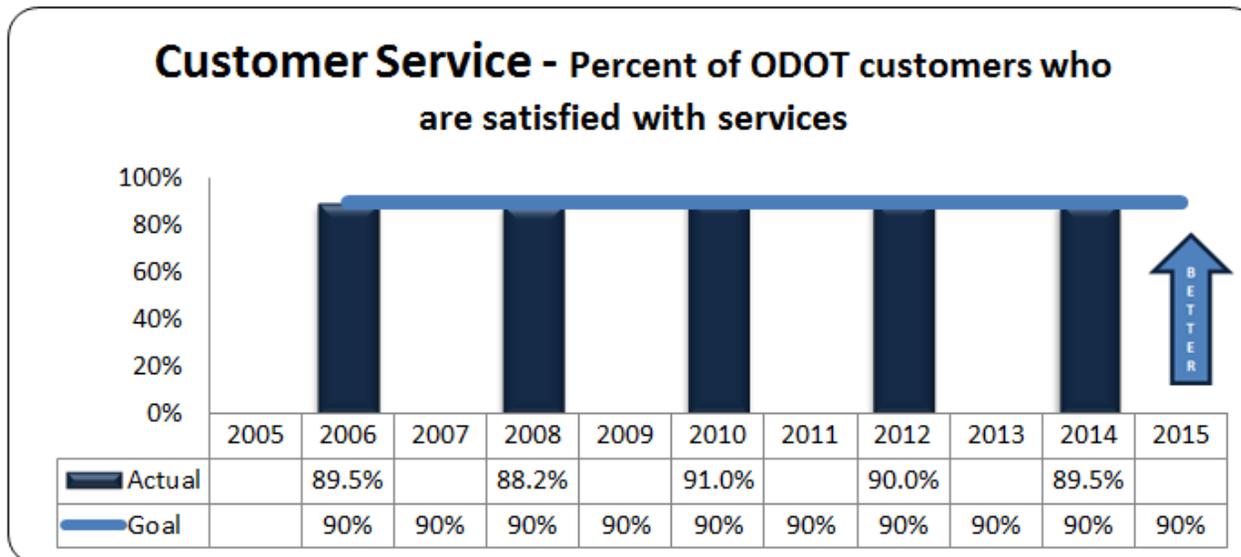
How we are doing and how we compare

We continue to achieve high overall customer service ratings. On the whole, we continue to provide customers with good to excellent service. Variations in results between 2006 and 2014 are not statistically significant and have been near the target of 90 percent. Data to compare with other state departments of transportation is not available. Specific to motor carrier

regulation, Oregon is one of just a handful of states asking the trucking industry about satisfaction with motor carrier enforcement.

Factors affecting results and what needs to be done

The sampling of customers for the 2014 survey included major customer groups of DMV and Motor Carrier Transportation Division. In future surveys, additional customer groups will be added. We will



2017-2019 Budget Narrative

continue to monitor customer satisfaction levels and take corrective action as needed.

The combined surveys are large enough to provide a 95 percent confidence level and a 3.5 percent margin of error.

About the data

Both DMV and Motor Carrier conduct surveys of customers that are based on the recommended Statewide Customer Service Performance Measure guidelines.

DMV received over 360 survey responses in 2014 from customers who visited DMV field offices. Customers were selected on a random, repetitive basis from the DMV computer system database of driver and motor vehicle transactions during the month of January. DMV also collects customer satisfaction data using a cumulative average of the division's monthly customer satisfaction survey.



Motor Carrier surveys 11 customer groups. Survey groups included companies subject to safety compliance reviews, truck safety inspections, or audits. The surveys also cover drivers subject to driver safety inspections and persons calling for registration or over-dimension permits. Taken together, the 11 Motor Carrier surveys have a total of over 600 responses.

Contact information

Andrea McCausland
ODOT Driver and Motor Vehicle Services
Division
503-945-5294

Data source

Biennial surveys of customers by Oregon
Department of Transportation

2017-2019 Budget Narrative

Revenue Sources

The Central Services budget structure is primarily funded by the Department's Operating Divisions through a mechanism referred to as the Assessment. Each division is assessed a prorated share of the CS operating costs—excluding the Financial Services Fuels Tax Program. Fuels Tax Program costs are recovered from gross Motor Fuels Taxes and Weight-mile Taxes.

Central Services Limitation

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
Other	Motor Fuel Taxes - Gross FS collects Motor Fuels Taxes. Collection costs - to cover the FS Fuels Tax Program costs - are allowed to be deducted prior to transfer.		\$1,161,603,741	Motor Fuels Taxes are constitutionally dedicated. The majority of this revenue (85%) is transferred out to fund programs in the Highway Division, Cities, Counties, Marine Board, Aviation Department, and Department of Parks and Recreation.	
Other	Central Intra-Fund - Transfer In		\$237,315,383	TOF, Assessment, and Collections.	
Other	Transfer-in Aviation		\$445,691	Central Services Assessment	
Other	Central Services Assessment - Rev Receipts. The Public Transit, Rail Division, and Dept. of Aviation pay the assessment as a budgeted item instead of a revenue transfer.		\$2,285,464	Central Services Expenditures See the table below for detail.	
Other	Charges to Outside for Network and Mainframe	IS	\$469,900		
Other	Federal as Other - FHWA Grant		\$460,054		
Other	Transfer-Out Highway Division		(\$611,783,634)	Highway Fund	

2017-2019 Budget Narrative

Central Services Limitation, continued

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
Other	Transfer-Out Transportation Operating Fund (TOF)		(\$15,990,717)	Transportation Operating Fund Uses	
Other	Transfer-Out Cities		(\$183,022,122)	Highway Fund	
Other	Transfer-Out Counties		(\$281,175,613)	Highway Fund	
Other	Transfer-Out Debt Service		(\$35,541,573)	Debt Service Payments	
Other	Transfer-Out Parks and Recreation Department (All-Terrain Vehicle Fuels Tax)		(\$10,364,000)		
Other	Transfer-Out Marine Board (Marine Boat Fuel Taxes)		(\$8,102,000)		
Other	Transfer-Out Aviation		(\$11,119,090)		
Other	Transfer-Out Office of Governor		(\$160,000)		
Other	Transfer-Out Business Development		(\$1,401,745)		
Federal	Fuels Tax Grant		\$288,271	Fuels Tax Evasion	

2017-2019 Budget Narrative

2017–2019 Central Services Assessment

	ODOT Headquarters	Internal Audit	Financial	Human Resources	Information Systems	Business Services	Purchasing	Facilities	Total Assessment
Highway/TPD	28,363,901	1,704,662	25,806,693	8,791,033	66,319,006	3,700,873	11,256,719	4,412,027	150,354,913
DMV	5,700,921	545,789	8,320,140	2,814,660	42,705,579	858,335	817,496	1,456,140	63,219,060
Motor Carrier	1,875,455	179,550	2,775,699	925,950	13,356,880	276,325	237,981	468,187	20,096,027
Transit	119,287	11,420	172,889	58,894	360,614	24,933	110,347	29,779	888,162
Safety	178,930	17,130	259,333	88,342	530,415	77,665	166,159	44,668	1,362,641
Rail	218,693	20,937	316,962	107,973	567,012	68,996	39,492	54,594	1,394,660
Fuels Tax	106,033	10,151	153,679	52,351	408,849	23,588		26,470	781,120
Aviation	94,435	9,041	46,394	46,625	89,453	11,534	148,208	0	445,691
Total Assessment	\$36,657,655	\$2,498,681	\$37,851,789	\$12,885,827	\$124,337,809	\$5,042,248	\$12,776,401	\$6,491,864	\$238,542,274
Percent by Branch	15%	1%	16%	5%	52%	2%	5%	3%	100%

Note: Total Assessment charges differ slightly from total Central Services expenditures due to outside/direct billing.

Policy Packages

Central Service Limitation: 2017–2019 Governor’s Budget includes the following Policy Option Packages:

#090 Analyst Adjustment **(\$1,862,133) OF (7) Positions (7.00) FTE**

Due to Executive Order 16-13 – IT Security, this package removes seven positions from the Central Services division.

#091 Statewide Adjustment **(\$1,946,270) OF (0) Positions (0) FTE**
(1,380) FF

This package represents changes to State Government Service Charges and DAS pricelist charges for services made for the Governor’s Budget.

#092 Statewide AG Adjustment **(\$58,144) OF (0) Positions (0) FTE**

This package adjusts Attorney General rate from the published price list of \$198/hour to \$185/hour in the Governor’s Budget.

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#190 Information Services Branch Security and ITS positions **\$0 OF 3 Positions 2.68 FTE**

This package establishes 3 positions. The result will be a reduction in the dependence on contracted, limited duration, or temporary staff.

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Central Services Essential Packages

Purpose

The Essential Packages represent changes made to the 2015–2017 budget that estimate the cost to continue legislatively approved programs into the 2017-2019 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment, and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

030 Inflation/Price List Increases

- 3.0 percent general inflation factor applied to most Services and Supplies, Capital Outlay, and Special Payments expenditures
- Up to 13.14 percent inflation for Attorney General costs
- Up to 6.90 percent inflation for leasing of Non-Uniform Rent
- 4.10 percent inflation for non-state employees services (Professional Services and IT Related Professional Services)
- This package includes an 'above standard' inflation amount to for Professional Services. \$5,716,600
- This package includes an exceptional inflation amount. Price list of goods estimate for SDC fee for Data Processing services is higher than budget with standard inflation. \$8,749,769.

060 Technical Adjustments

- Move S&S associated with a position move from Special Programs to Human Resources. \$15,000
- Reallocation of Facilities Rent limitation within CS sections. Net zero
- Move Facilities Rent budget from MCTD to cover ISB positions that reside at the MCTD building. \$163,016

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Central Services
Cross Reference Number: 73000-700-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	9,034	-	-	-	9,034
Overtime Payments	-	-	23,397	-	-	-	23,397
Shift Differential	-	-	623	-	-	-	623
All Other Differential	-	-	16,252	-	-	-	16,252
Public Employees' Retire Cont	-	-	7,688	-	-	-	7,688
Pension Obligation Bond	-	-	369,700	-	-	-	369,700
Social Security Taxes	-	-	3,771	-	-	-	3,771
Unemployment Assessments	-	-	212	-	-	-	212
Mass Transit Tax	-	-	50,652	-	-	-	50,652
Vacancy Savings	-	-	(24,938)	-	-	-	(24,938)
Total Personal Services	-	-	\$456,391	-	-	-	\$456,391
Total Expenditures							
Total Expenditures	-	-	456,391	-	-	-	456,391
Total Expenditures	-	-	\$456,391	-	-	-	\$456,391
Ending Balance							
Ending Balance	-	-	(456,391)	-	-	-	(456,391)
Total Ending Balance	-	-	(\$456,391)	-	-	-	(\$456,391)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Central Services
Cross Reference Number: 73000-700-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	13,124	157	-	-	13,281
Out of State Travel	-	-	7,445	312	-	-	7,757
Employee Training	-	-	35,799	-	-	-	35,799
Office Expenses	-	-	67,056	-	-	-	67,056
Telecommunications	-	-	329,502	-	-	-	329,502
State Gov. Service Charges	-	-	6,292,612	-	-	-	6,292,612
Data Processing	-	-	886,186	-	-	-	886,186
Publicity and Publications	-	-	3,633	-	-	-	3,633
Professional Services	-	-	348,173	-	-	-	348,173
IT Professional Services	-	-	334,161	10,588	-	-	344,749
Attorney General	-	-	102,782	-	-	-	102,782
Dispute Resolution Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	8,716	-	-	-	8,716
Dues and Subscriptions	-	-	6,125	-	-	-	6,125
Facilities Rental and Taxes	-	-	78,447	-	-	-	78,447
Fuels and Utilities	-	-	19,947	-	-	-	19,947
Facilities Maintenance	-	-	79,894	-	-	-	79,894
Agency Program Related S and S	-	-	543,996	-	-	-	543,996
Intra-agency Charges	-	-	20,340	-	-	-	20,340
Other Services and Supplies	-	-	46,446	-	-	-	46,446
Expendable Prop 250 - 5000	-	-	3,523	-	-	-	3,523
IT Expendable Property	-	-	94,286	273	-	-	94,559
Total Services & Supplies	-	-	\$9,322,193	\$11,330	-	-	\$9,333,523

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Central Services
Cross Reference Number: 73000-700-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Office Furniture and Fixtures	-	-	201	-	-	-	201
Telecommunications Equipment	-	-	-	-	-	-	-
Technical Equipment	-	-	82	-	-	-	82
Industrial and Heavy Equipment	-	-	-	-	-	-	-
Automotive and Aircraft	-	-	2,242	-	-	-	2,242
Data Processing Software	-	-	28,715	-	-	-	28,715
Data Processing Hardware	-	-	7,460	-	-	-	7,460
Building Structures	-	-	9,647	-	-	-	9,647
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	-	-	\$48,347	-	-	-	\$48,347
Special Payments							
Dist to Other Gov Unit	-	-	2,373	-	-	-	2,373
Loans Made - Other	-	-	-	-	-	-	-
Total Special Payments	-	-	\$2,373	-	-	-	\$2,373
Total Expenditures							
Total Expenditures	-	-	9,372,913	11,330	-	-	9,384,243
Total Expenditures	-	-	\$9,372,913	\$11,330	-	-	\$9,384,243
Ending Balance							
Ending Balance	-	-	(9,372,913)	(11,330)	-	-	(9,384,243)
Total Ending Balance	-	-	(\$9,372,913)	(\$11,330)	-	-	(\$9,384,243)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Central Services
Cross Reference Number: 73000-700-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Professional Services	-	-	5,716,600	-	-	-	5,716,600
Total Services & Supplies	-	-	\$5,716,600	-	-	-	\$5,716,600
Total Expenditures							
Total Expenditures	-	-	5,716,600	-	-	-	5,716,600
Total Expenditures	-	-	\$5,716,600	-	-	-	\$5,716,600
Ending Balance							
Ending Balance	-	-	(5,716,600)	-	-	-	(5,716,600)
Total Ending Balance	-	-	(\$5,716,600)	-	-	-	(\$5,716,600)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Central Services
Cross Reference Number: 73000-700-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	8,749,769	-	-	-	8,749,769
Professional Services	-	-	-	-	-	-	-
Total Services & Supplies	-	-	\$8,749,769	-	-	-	\$8,749,769
Total Expenditures							
Total Expenditures	-	-	8,749,769	-	-	-	8,749,769
Total Expenditures	-	-	\$8,749,769	-	-	-	\$8,749,769
Ending Balance							
Ending Balance	-	-	(8,749,769)	-	-	-	(8,749,769)
Total Ending Balance	-	-	(\$8,749,769)	-	-	-	(\$8,749,769)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Central Services
Cross Reference Number: 73000-700-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	3,000	-	-	-	3,000
Out of State Travel	-	-	1,000	-	-	-	1,000
Employee Training	-	-	3,500	-	-	-	3,500
Office Expenses	-	-	1,700	-	-	-	1,700
Telecommunications	-	-	2,800	-	-	-	2,800
Employee Recruitment and Develop	-	-	1,000	-	-	-	1,000
Facilities Rental and Taxes	-	-	163,016	-	-	-	163,016
IT Expendable Property	-	-	2,000	-	-	-	2,000
Total Services & Supplies	-	-	\$178,016	-	-	-	\$178,016
Total Expenditures							
Total Expenditures	-	-	178,016	-	-	-	178,016
Total Expenditures	-	-	\$178,016	-	-	-	\$178,016
Ending Balance							
Ending Balance	-	-	(178,016)	-	-	-	(178,016)
Total Ending Balance	-	-	(\$178,016)	-	-	-	(\$178,016)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Central Services
Cross Reference Number: 73000-700-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(1,225,320)	-	-	-	(1,225,320)
Empl. Rel. Bd. Assessments	-	-	(399)	-	-	-	(399)
Public Employees' Retire Cont	-	-	(196,314)	-	-	-	(196,314)
Social Security Taxes	-	-	(93,736)	-	-	-	(93,736)
Worker's Comp. Assess. (WCD)	-	-	(483)	-	-	-	(483)
Flexible Benefits	-	-	(233,352)	-	-	-	(233,352)
Reconciliation Adjustment	-	-	(65,750)	-	-	-	(65,750)
Total Personal Services	-	-	(\$1,815,354)	-	-	-	(\$1,815,354)
Services & Supplies							
Office Expenses	-	-	(46,779)	-	-	-	(46,779)
Total Services & Supplies	-	-	(\$46,779)	-	-	-	(\$46,779)
Total Expenditures							
Total Expenditures	-	-	(1,862,133)	-	-	-	(1,862,133)
Total Expenditures	-	-	(\$1,862,133)	-	-	-	(\$1,862,133)
Ending Balance							
Ending Balance	-	-	1,862,133	-	-	-	1,862,133
Total Ending Balance	-	-	\$1,862,133	-	-	-	\$1,862,133

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Central Services
Cross Reference Number: 73000-700-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							(7)
Total Positions	-	-	-	-	-	-	(7)
Total FTE							
Total FTE							(7.00)
Total FTE	-	-	-	-	-	-	(7.00)

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0032005	UA	C1487	IA INFO SYSTEMS SPECIALIST 7	1-	1.00-	24.00-	09	7,559.00		181,416- 81,972-			181,416- 81,972-
0334002	OAO	C1488	IP INFO SYSTEMS SPECIALIST 8	1-	1.00-	24.00-	09	8,754.00		210,096- 77,036-			210,096- 77,036-
0334005	MMS	X7008	IA PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	09	9,827.00		235,848- 96,527-			235,848- 96,527-
0371019	UA	C1487	IA INFO SYSTEMS SPECIALIST 7	1-	1.00-	24.00-	09	7,559.00		181,416- 81,972-			181,416- 81,972-
3551173	OAO	C1484	IP INFO SYSTEMS SPECIALIST 4	1-	1.00-	24.00-	05	5,050.00		121,200- 58,599-			121,200- 58,599-
3551174	OAO	C1484	IP INFO SYSTEMS SPECIALIST 4	1-	1.00-	24.00-	05	5,050.00		121,200- 58,599-			121,200- 58,599-
9901201	OAO	C1486	IP INFO SYSTEMS SPECIALIST 6	1-	1.00-	24.00-	09	7,256.00		174,144- 69,579-			174,144- 69,579-
TOTAL PICS SALARY										1,225,320-			1,225,320-
TOTAL PICS OPE										524,284-			524,284-
TOTAL PICS PERSONAL SERVICES =				7-	7.00-	168.00-				1,749,604-			1,749,604-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Central Services
Cross Reference Number: 73000-700-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(1,380)	-	-	(1,380)
Total Revenues	-	-	-	(\$1,380)	-	-	(\$1,380)
Services & Supplies							
State Gov. Service Charges	-	-	(1,494,747)	-	-	-	(1,494,747)
Data Processing	-	-	(451,523)	-	-	-	(451,523)
IT Expendable Property	-	-	-	(1,380)	-	-	(1,380)
Total Services & Supplies	-	-	(\$1,946,270)	(\$1,380)	-	-	(\$1,947,650)
Total Expenditures							
Total Expenditures	-	-	(1,946,270)	(1,380)	-	-	(1,947,650)
Total Expenditures	-	-	(\$1,946,270)	(\$1,380)	-	-	(\$1,947,650)
Ending Balance							
Ending Balance	-	-	1,946,270	-	-	-	1,946,270
Total Ending Balance	-	-	\$1,946,270	-	-	-	\$1,946,270

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Central Services
Cross Reference Number: 73000-700-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(58,144)	-	-	-	(58,144)
Total Services & Supplies	-	-	(\$58,144)	-	-	-	(\$58,144)
Total Expenditures							
Total Expenditures	-	-	(58,144)	-	-	-	(58,144)
Total Expenditures	-	-	(\$58,144)	-	-	-	(\$58,144)
Ending Balance							
Ending Balance	-	-	58,144	-	-	-	58,144
Total Ending Balance	-	-	\$58,144	-	-	-	\$58,144

2017 – 2019 Budget Narrative

Central Services Policy Package #190 Information Services Branch - Security and ITS Positions

Request: 2.68 FTE and \$0

Purpose

This Policy Option Package will establish five positions. The positions will be paid for by converting Service and Supply limitation associated with contracted employees to personal services limitation. There is not a net cost increase to the agency.

ODOT has entered an era of increasing infrastructure complexity and a time where increasing IT system maintenance is needed. Just as the highways deteriorate to a point where they need to be repaired, so has the IT Infrastructure.

Citizens rely on ODOT to travel safely on the highways; citizens also expect the ODOT IT Systems be secure and provide them information to travel safely on the roads. The purpose of this policy package is to enable Information Systems to improve how it maintains and enhances the infrastructure so citizens will be able to safely and securely complete their business.

Workload for the critical areas is increasing significantly as our business partners' work to increase efficiencies through automation. The high dependency on contracted, limited duration and temporary staff results in increased turnover. The turnover results in a lack of consistency and stability in areas that require long term planning and relationship building.

ISB currently has 59 contracted, limited duration and temporary and 223 permanent positions. This means that over 20% of the staff is contracted, limited duration or temporary. The positions will make a small but important reduction in the dependence on contracted, limited duration or temporary staff. Continuing to operate with a 1-in-5 contracted, limited duration or temporary staff fails to enable the agency to achieve continuous improvement, keep its systems secure, and perform needed maintenance for products and services that the public demands.

Security

Information Systems is requesting a position for the security unit manager to help ODOT maintain the integrity of its complex IT environment, as well as maintain its privacy, and ability to use as needed. The manager would coordinate and liaison with all of the departments within ODOT, OSCIO, and the DAS Enterprise Security Office (ESO). We are also requesting a position for an employee who is specialized in application security.

2017 – 2019 Budget Narrative

- The number of ODOT systems and services requiring a complex security infrastructure continues to grow.
- There is increased reliance on Security staff for IT investigations, Public Records Requests and forensic analysis of IT security situations.
- Operational complexity is increasing and a dedicated manager is needed to work with internal and external partners.
- The manager position will focus on personnel management combined with security services and will function as a liaison to stakeholders and a function as an advocate for customers' needs.
- The manager position will also conduct operational strategic and tactical planning for Security Operations and Essential Maintenance
- Application security is a specialized sub-field within Information Security and due to the complexity and diversity of applications used within the agency, both those developed in-house & COTS, it is necessary to add staff with the background, training, and expertise in application security.
- The addition of Application Security position will allow ODOT to maintain the security of our computing infrastructure by working with the development teams to integrate ongoing application security assessments and identify area of risk that need to be addressed to protect citizen information.

Intelligent Transportation Systems (ITS)

The Intelligent Transportation System is outward facing system that is used by the traveling public. The system invests in technology and software to enable improved highway operations and management. The goal is to improve mobility and safety, improve agency efficiency and effectiveness, and provide traveler information services.

- Currently the ITS program contracts out most of its system development to Oregon State University (OSU). OSU does not have staff capable of doing additional Project Management or Systems Analysis, therefore creating a bottleneck in system development and system maintenance. By adding one Project Manager and one System Analyst this will allow ODOT to get more ITS projects completed and help minimize system downtime.
- There is a very high growth rate of technology infrastructure and ITS devices along the roadway. This can be seen in many areas along Oregon highways, especially in the Portland areas along Interstate 5, Interstate 205, Interstate 84 and Highway 217. These devices, such as cameras, ramp meters, electronic signs and sensors, all require ITS staff to plan, design, implement and maintain.
- The number of ITS projects involving roadside devices has tripled since 2012. Added Project Management and Systems Analyst resources are necessary to keep pace with the forecasted growth.

2017 – 2019 Budget Narrative

- Automotive manufacturers will start equipping vehicles in 2016 with new ITS technologies to address mobility, safety and transportation efficiencies. ODOT is working with FHWA and USDOT to build integrated systems that leverage these technologies.
- Citizens have come to expect traveler information systems like TripCheck.com as well as electronic roadside signs and infrastructure are up and properly working 24x7.
- When traveler information systems that the citizens have depended on fail, their safety on the road may be compromised. The complexity and growth of emerging technologies with telematics and autonomous vehicles requires added planning, design and implementation mandates for ODOT.
- Almost a third of the staff working on ITS are either limited duration or contracted (10 of 31). This is not an effective long-term approach to sustain ITS technical knowledge and project leadership.

Data Warehouse and Business Intelligence (BI/DW)

Business generates large amounts of data to assist in making strategic and tactical decisions. The data requires consideration for classification, risk assessment, security control requirements, legal discovery, and compliance. One of the best ways for enabling these items is to store the data in a data warehouse where the data may be retrieved and analyzed in support of the decisions.

- Expansion and support of the Data Warehouse environment can provide improved access to information that can help drive the strategic direction of the agency and help managers make better decisions.
- The Business Intelligence/Data Warehouse (BI/DW) Architect position is critical in articulating and directing the vision and strategy of the BI/DW technical environment. This position is currently occupied by a single contractor staff. Reliance upon contracting in this position is tenuous at best. This position is critical for collaborating with current ODOT business and technical staff on a day to day operational basis. In addition, assessing the future technology direction of the IT Industry, and provide guidance for the maturity of the ODOT BI/DW environment. The decisions recommended by this position directly impact the ability of ODOT business and technical staff to deliver software solutions for enterprise business decision making.
- There is an increased reliance on data being available for decision making on a 24x7 that is being deposited in a data warehouse.
- 82% of the staff working on Data Warehouse/ Business Intelligence is non-permanent employees (1.5 state staff and 9 non-permanent staff, 9.5 total.)
- Effective use of transportation data can result in safety improvements for users of Oregon's transportation systems.

How Achieved

There are inherent risks of contracted, limited duration, and temporary staff working long term on critical IT infrastructure. These include directives controls outside of the written contracts for the contractors. Their assignments may change with the contractor taking critical knowledge with them, and the ability to direct the work. For ODOT's critical areas of Security, ITS, and Data Warehouse/Business Intelligence, having permanent employees perform these duties reduces both the costs and risks. Limited Duration and Temporary employees constantly seek full time opportunities, so the agency is at risk of these individuals leaving.

Existing Services and Supply budget will fund this policy option package. There will not be an increase in costs to the agency for this conversion.

Staffing Impact

This will increase the ISB staff by a total of 2.68 FTE.

Revenue Sources

There will not be a revenue source for this Policy Option Package.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 190 - Security and ITS positions

Cross Reference Name: Central Services
Cross Reference Number: 73000-700-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	383,336	-	-	-	383,336
Empl. Rel. Bd. Assessments	-	-	152	-	-	-	152
Public Employees' Retire Cont	-	-	50,179	-	-	-	50,179
Social Security Taxes	-	-	29,325	-	-	-	29,325
Worker's Comp. Assess. (WCD)	-	-	183	-	-	-	183
Flexible Benefits	-	-	88,896	-	-	-	88,896
Total Personal Services	-	-	\$552,071	-	-	-	\$552,071
Services & Supplies							
IT Professional Services	-	-	(992,139)	-	-	-	(992,139)
Agency Program Related S and S	-	-	33,255	-	-	-	33,255
Total Services & Supplies	-	-	(\$958,884)	-	-	-	(\$958,884)
Special Payments							
Spc Pmt to Administrative Svcs	-	-	406,813	-	-	-	406,813
Total Special Payments	-	-	\$406,813	-	-	-	\$406,813
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 190 - Security and ITS positions

Cross Reference Name: Central Services
Cross Reference Number: 73000-700-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							3
Total Positions	-	-	-	-	-	-	3
Total FTE							
Total FTE							2.68
Total FTE	-	-	-	-	-	-	2.68

PACKAGE: 190 - Security and ITS positions

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0002930	OAO	C1487	IP INFO SYSTEMS SPECIALIST 7	1	.88	21.00	02	5,819.00		122,199 54,623			122,199 54,623
0002931	OAO	C1487	IP INFO SYSTEMS SPECIALIST 7	1	.92	22.00	02	5,819.00		128,018 57,224			128,018 57,224
0002932	OAO	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,339.00		133,119 56,888			133,119 56,888
TOTAL PICS SALARY										383,336			383,336
TOTAL PICS OPE										168,735			168,735
TOTAL PICS PERSONAL SERVICES =				3	2.68	64.00				552,071			552,071

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000
Cross Reference Number: 73000-700-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Motor Fuels Taxes	1,003,000,121	1,087,114,501	1,087,114,501	1,161,603,741	1,161,603,741	-
Business Lic and Fees	167,178	-	-	-	-	-
Federal Revenues	2,760,602	460,054	460,054	460,054	460,054	-
Charges for Services	374,440	469,900	469,900	469,900	469,900	-
Admin and Service Charges	1,641,553	1,607,182	1,607,182	2,285,464	2,285,464	-
Fines and Forfeitures	524,281	-	-	-	-	-
Interest Income	854,403	-	-	-	-	-
Sales Income	28,297	-	-	-	-	-
Other Revenues	141,068	-	-	-	-	-
Loan Proceeds	21,300	-	-	-	-	-
Transfer In - Intrafund	186,761,769	212,476,110	212,476,110	237,315,383	237,315,383	-
Tsfr From Aviation, Dept of	-	391,419	391,419	445,691	445,691	-
Transfer Out - Intrafund	(981,088,767)	(632,110,855)	(632,110,855)	(664,097,897)	(664,097,897)	-
Transfer to Cities	-	(172,022,213)	(172,022,213)	(183,022,122)	(183,022,122)	-
Transfer to Counties	-	(264,085,427)	(264,085,427)	(281,175,613)	(281,175,613)	-
Tsfr To Aviation, Dept of	(3,980,036)	(9,581,651)	(9,581,651)	(11,119,090)	(11,119,090)	-
Tsfr To Governor, Office of the	(130,000)	(140,000)	(140,000)	(160,000)	(160,000)	-
Tsfr To OR Business Development	(835,578)	(980,632)	(980,632)	(1,401,745)	(1,401,745)	-
Tsfr To Marine Bd, Or State	(9,093,952)	(8,031,919)	(8,031,919)	(8,102,000)	(8,102,000)	-
Tsfr To Parks and Rec Dept	(11,014,333)	(9,900,000)	(9,900,000)	(10,364,000)	(10,364,000)	-
Total Other Funds	\$190,132,346	\$205,666,469	\$205,666,469	\$243,137,766	\$243,137,766	-
Federal Funds						
Federal Funds	226,573	278,321	278,321	289,651	288,271	-
Total Federal Funds	\$226,573	\$278,321	\$278,321	\$289,651	\$288,271	-

____ Agency Request
2017-19 Biennium

X Governor's Budget
Page 665

____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

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2017–2019 Budget Narrative

Non-Limited Programs

Positions: 0 FTE: 0.00

Activities and Programs

Loan Programs - Oregon Transportation Infrastructure Bank (OTIB) \$18,158,214

The Oregon Transportation Infrastructure Fund was established by the 1997 Legislature as a revolving loan fund for transportation projects. The Oregon Transportation Infrastructure Bank makes loans to local governments, transit providers, ports, and other eligible borrowers. The fund was capitalized with a combination of federal and state funds and interest earnings. Revenue bonds also may be issued to provide additional capitalization. As loans are repaid, principal and interest returned to the Oregon Transportation Infrastructure Bank (OTIB) are available for new loans. Staffing for Oregon Transportation Infrastructure Bank (OTIB) is included in the Central Services Division, Financial Services program.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Non - Limited
Cross Reference Number: 73000-087-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Overtime Payments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Non - Limited
Cross Reference Number: 73000-087-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Cities	-	-	-	-	-	-	-
Dist to Counties	-	-	-	-	-	-	-
Dist to Other Gov Unit	-	-	-	-	-	-	-
Loans Made - Other	-	-	-	-	-	-	-
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: NL Debt Service and Loan Fund
Cross Reference Number: 73000-087-01-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Overtime Payments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: NL Debt Service and Loan Fund
Cross Reference Number: 73000-087-01-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Cities	-	-	-	-	-	-	-
Dist to Counties	-	-	-	-	-	-	-
Dist to Other Gov Unit	-	-	-	-	-	-	-
Loans Made - Other	-	-	-	-	-	-	-
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000

Cross Reference Number: 73000-087-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Nonlimited Other Funds						
Charges for Services	184,299	-	-	-	-	-
Interest Income	1,723,416	-	-	-	-	-
Loan Repayments	8,240,645	6,097,504	6,097,504	8,173,000	8,173,000	-
Loan Proceeds	(21,300)	-	-	-	-	-
Transfer Out - Intrafund	-	(3,863,672)	(3,863,672)	(2,000,000)	(2,000,000)	-
Total Nonlimited Other Funds	\$10,127,060	\$2,233,832	\$2,233,832	\$6,173,000	\$6,173,000	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000

Cross Reference Number: 73000-087-01-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Nonlimited Other Funds						
Charges for Services	184,299	-	-	-	-	-
Interest Income	1,723,416	-	-	-	-	-
Loan Repayments	8,240,645	6,097,504	6,097,504	8,173,000	8,173,000	-
Loan Proceeds	(21,300)	-	-	-	-	-
Transfer Out - Intrafund	-	(3,863,672)	(3,863,672)	(2,000,000)	(2,000,000)	-
Total Nonlimited Other Funds	\$10,127,060	\$2,233,832	\$2,233,832	\$6,173,000	\$6,173,000	-

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2017–2019 Budget Narrative

Capital Improvement

Focus Area: Excellence in State Government

Activities and Programs

Capital Improvement projects are less than \$1,000,000 and are improvements to land or facilities; the remodeling of existing buildings to increase the value; extend the useful life of the property; or to make it adaptable to a different use. Improvements include any amount expended to improve leased property, including those provided by the lessor if the lessee requires lump-sum payment.

The department owns over 1,100 facilities throughout the state. Over time, it is necessary to upgrade or replace facilities as they deteriorate and exceed their useful life. Other factors contribute to how well a facility supports business operations, such as technology changes, acquisition of larger modern equipment, and environmental requirements. The department regularly repairs or upgrades its facilities. Staff from the Facilities Branch of the Central Services Division manages the construction projects. Private contractors complete the majority of construction projects.

Issues and Trends

Increasing costs associated with land acquisition, construction, leasing, and increased regulations have significantly reduced the buying power of capital funding, resulting in a larger backlog of needed capital improvement projects.

Project Description	2017 - 19				
	Site	Structure	Less Force Account Work	Expenditures	Fund
Baldock - Wilsonville New Sand Shed		\$300,000		\$300,000	
Fanno Crk Stckple Construct new scp shd		\$125,000		\$125,000	
Govt Camp Shop -construct overhang		\$132,000		\$132,000	
Cascade Locks MS Wash Bay		\$15,000		\$15,000	
Carus Stockpile Sand Shed		\$270,000		\$270,000	
Cascade Locks MS Construct Deicer cover		\$120,000		\$120,000	

2017–2019 Budget Narrative

Project Description	2017 - 19				
	Site	Structure	Less Force Account Work	Expenditures	Fund
Manning MS Fuel Tank Cover		\$40,000		\$40,000	
DMV HQ Upgrade Interior Lighting to LED		\$25,000		\$25,000	
Clear Lake Stockpile Scoop Shed		\$68,000		\$68,000	
Santiam Jct Construct Mag Chl Building		\$100,000		\$100,000	
Warrenton MS Mag Tank Cover		\$30,000		\$30,000	
Santiam Jct Replace Gen Bldg		\$40,000		\$40,000	
Region 2 Bldg B install fire sprinklers		\$165,000		\$165,000	
District 3 Ofc Emg generator		\$75,000		\$75,000	
DMV HQ purchase and install generator		\$250,000		\$250,000	
DMV HQ install earthquake S/O valves		\$10,000		\$10,000	
Sweet Home MS install gate		\$70,000		\$70,000	
McKenzie Br MS Radiant Heaters		\$40,000		\$40,000	
DMV HQ install awning over back patio		\$5,000		\$5,000	
DMV HQ Annex install awning east side		\$5,000		\$5,000	
Hunter Creek MS convert shop space		\$215,000		\$215,000	
Hunter Creek MS Occupancy Separation		\$65,000		\$65,000	
Port Orford Storage demo building		\$5,000		\$5,000	
Port Orford MS Construct Storage Bldg		\$325,000		\$325,000	
SB Booth Ranch Scale Site add lavatory		\$167,000		\$167,000	
Siskiyou MS Construct 50x80 strg bldg		\$250,000		\$250,000	
Bend Equip Fac Grnds construct welding		\$125,000		\$125,000	
Bend Truck Shop Mech Sys Upgrd Ph 1		\$538,000		\$538,000	
Bend MS Shop - add truck lift		\$100,000		\$100,000	
Lakeview Sand Shed Metal Roof		\$105,000		\$105,000	
K Falls MS Concrete Bay Floors		\$13,000		\$13,000	
D-11 Office Bldg Construct Porch cover		\$15,000		\$15,000	
Klamath MS Pump Hs Replace Building		\$8,000		\$8,000	

2017–2019 Budget Narrative

Project Description	2017 - 19				
	Site	Structure	Less Force Account Work	Expenditures	Fund
Lake of the Woods construct duplex #22		\$210,000		\$210,000	
Chiloquin MS Install EMG Generator		\$75,000		\$75,000	
Adel MS Construct Seasonal Res #16		\$70,000		\$70,000	
Lakeview (OLD) MS Create Herbicide Strg		\$75,000		\$75,000	
Klamath Falls MS Veh Wsh Upgrades		\$150,000		\$150,000	
Klamath Falls MS Construct Spray Strg bg		\$75,000		\$75,000	
Klamath MS Replace HVAC		\$140,000		\$140,000	
Juntura MS Construct Residence #16		\$150,000		\$150,000	
Jordan Valley MS Construct Sec Fence		\$100,000		\$100,000	
Juntura MS Construct Residence #17		\$150,000		\$150,000	
Juntura MS Construct Residence #18		\$150,000		\$150,000	
Basque MS Construct Res #25		\$150,000		\$150,000	
Basque MS Construct Employee Hs #26		\$150,000		\$150,000	
Basque MS enclose existing wash pad		\$100,000		\$100,000	
Vale MS - new herbicide storage bldg.		\$45,000		\$45,000	
TOTALS		\$5,606,000		\$5,606,000	

Capital Improvement Essential Packages

Purpose

The Essential Packages represent changes made to the 2015-2017 budget that estimate the cost to continue legislatively approved programs into the 2017-2019 biennium.

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 3.70 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures
- Up to 13.14 percent inflation for Attorney General costs
- Up to 6.90 0percent inflation for leasing of Non-Uniform Rent
- 4.10 percent inflation for non-state employees services (Professional Services and IT Related Professional Services)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Capital Improvements
Cross Reference Number: 73000-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Overtime Payments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 73000-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Capital Outlay							
Telecommunications Equipment	-	-	-	-	-	-	-
Land and Improvements	-	-	-	-	-	-	-
Building Structures	-	-	201,212	-	-	-	201,212
Total Capital Outlay	-	-	\$201,212	-	-	-	\$201,212
Total Expenditures							
Total Expenditures	-	-	201,212	-	-	-	201,212
Total Expenditures	-	-	\$201,212	-	-	-	\$201,212

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 73000-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(201,212)	-	-	-	(201,212)
Total Ending Balance	-	-	(\$201,212)	-	-	-	(\$201,212)

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000

Cross Reference Number: 73000-088-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Transfer In - Intrafund	3,228,858	5,438,164	5,438,164	5,639,376	5,639,376	-
Total Other Funds	\$3,228,858	\$5,438,164	\$5,438,164	\$5,639,376	\$5,639,376	-

Major Construction / Acquisition

Focus area: Excellence in State Government

Activities and Programs

Capital construction projects are defined as expenditures over \$1,000,000 for the construction of new buildings or additions to existing buildings. Construction costs include architect fees, land acquisition, land clearing, interest during construction, materials, subcontractors, and agency labor.

A quality infrastructure is a core business requirement of the Department of Transportation. Functional facilities are a critical element in a successful operation. ODOT owns hundreds of facilities located throughout the state. Over time, it is necessary to upgrade or replace facilities as they deteriorate and exceed their useful life. Other factors contribute to how well a facility supports business operations, such as technology changes, acquisition of larger modern equipment, and environmental requirements. The Department regularly invests a portion of its resources in facility upgrades or replacement.

Issues and Trends

- Increasing costs associated with land acquisition, construction, leasing, and increased regulations significantly reduce the buying power of capital funding. There is now a substantial backlog of capital construction projects.
- Over 40% of ODOT Maintenance Stations are over 60 years old, and struggle to meet the operational needs of the Agency in today's transportation environment.
- Maintenance Stations currently located in known or potential Seismic and Inundation Zones are being evaluated for relocation to insure ODOT's ability to meet their First Response needs in those coastal areas.

2017–2019 Budget Narrative

Highway Capital Construction Six-Year Plan

Proposed Projects	Priority	2017-2019	Priority	2019-2021	Priority	2021-2023
Toledo MS (replaces Ona Beach MS) - Property, Design, Site Prep - Construction Phase 1		\$6,300,000 (Phase 1)			1	\$7,200,000 (Phase 2)
South Coast MS - Construction Phase 2			1	\$10,000,000 (Phase 2)		
East Salem MS Property, Design Phase 1						\$1,000,000 (Phase 1)
Planning for future projects listed; - District 1 consolidation - Grants Pass MS - Silver Lake MS - Florence Relocation - Klamath Fall MS				\$2,000,000		\$3,800,000
Totals for Six-Year Plan		\$6,300,000		\$12,000,000		\$12,000,000

Policy Packages

Capital Construction: 2017–2019 Governor’s Budget includes the following Policy Option Packages:

#182	Toledo area Maintenance Station	\$ 6,300,000	0 Positions	0.00 FTE
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This package will provide funding for Phase 1, the site acquisition, design and shared construction phase for the Toledo area Maintenance Station colocation with Oregon Department of Forestry.

**Facility Plan - Major Construction/ Acquisition Project Narrative 107BF11
2017-19 Biennium**

Note: Complete a separate form for each project

Agency	Department of Transportation	Agency Priority #		Schedule	
Project Name	East Portland Maintenance Station	Cost Estimate	Cost Est. Date	Start Date	Est. Completion
		\$ 4,500,000.00	7/24/2016		
Address/Location	5315 NE 101st, Portland OR 97220	GSF	# Stories	Land Use/Zoning Satisfied	
				Y	N

Funding Source/s: Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
			100%	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

The current facility is at the end of its useful life and is no longer adequate for the operations at this site. This building was first deemed to be replaced in 1992. The office building is undersized for the multiple crew occupancy. The facility does not have adequate storage for the expensive equipment that is parked outside year round. This site provides winter road response and needs to have indoor storage for the plows in order to provide quick and efficient response. It is the intent of this project to replace the aging crew building with a combined crew/equipment storage building properly sized and equipped to support the highway and bridge maintenance operations. Preliminary design has been completed for this site and new building.

What are the compelling reasons for this need?

- There is not enough covered/indoor equipment storage to provide quick response and to extend the life of the very expensive equipment.
- The office and crew space is deteriorating due to age and is well beyond its useful life.
- The front entrance of the office/crew space is not ADA accessible.
- Insufficient toilet facilities for the number of occupants.
- Floor drains with unknown discharge locations.
- Security concerns for State and employee property.
- Need for electrical service upgrading.
- The fire exits are inadequate.
- Lack of adequate emergency electrical back-up.
- The buildings lack energy efficiency.

Project Scope and Alternates Considered

The current plan is to construct a new 60'x180' building with both crew room, office space and work bays. Additional structures will still need to be constructed in the future, but this will meet the immediate needs of this site, to allow continued operations. The options considered when determining solutions were to discontinue operations at the current site, find a new site on which to build or rebuild on the existing site. It was determined that the maintenance operation was critical to the safety and operating efficiency of the area highway system. The cost of relocating to another site would be cost prohibitive. ODOT managers determined the best option was to remain at the current site and construct replacement buildings. Region, District and the Facilities Management determined that this option was the safest and most efficient option.

Project Budget Estimate - Escalate to the mid-point of construction. Use 4.5% Annual Escalation.

DIRECT CONSTRUCTION COSTS

	\$	% Project Cost	\$/GSF
1 Building Cost Estimate			
2 Site Cost Estimate (20 Ft beyond building footprint)			
3 TOTAL DIRECT CONSTRUCTION COSTS	3,328,000	74	

INDIRECT CONSTRUCTION COSTS

4 Owner Equipment / Furnishings / Special Systems			
5 Construction Related Permits & Fees			
Other Indirect Construction Costs Including 1% Art, 1.5% Renewable			
6 Energy and other state requirements			
7 Architectural, Engineering Consultants			
8 Other Design and PM Costs			
9 Relocation/Swing Space Costs			
10 TOTAL SOFT COSTS	740,895	16	

11 OWNER'S PROJECT CONTINGENCY	406,845	10	
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	\$	% Project Cost	\$/GSF
TOTAL PROJECT COST	4,475,740		

Cost Estimate Source (EG Agency, Cost Estimator, A/E, etc.)

Project Image/Illustration (optional)

**Facility Plan - Major Construction/ Acquisition Project Narrative 107BF11
2017-19 Biennium**

Note: Complete a separate form for each project

Agency	Department of Transportation	Agency Priority #		Schedule	
Project Name	Toledo Area MS Co-location	Cost Estimate	Cost Est. Date	Start Date	Est. Completion
		\$ 6,300,000.00			
Address/Location	To be Determined	GSF	# Stories	Land Use/Zoning Satisfied	
				Y	N

Funding Source/s: Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
			100%	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

The Ona Beach MS is located well into the tsunami zone, and as a first responder, needs to be relocated outside the tsunami zone to allow for emergency response and management. Forestry has proposed a co-location site near Toledo, above the Tsunami zone. Property acquisition, site prep, design and construction of shared buildings will take place in 17-19, with additional construction to take place in 21-23.

Project Scope and Alternates Considered

Property acquisition, site prep, design and construction of shared buildings will take place in 17-19, at a cost of \$6,300,000; with additional construction to take place in 21-23, with an additional \$7,200,000. Options considered were 1) do nothing, and keep operations at the current site; 2) purchase property and relocated without co-location and 3) consolidate additional locations inside the tsunami zone onto a new site. The co-location option was chosen as not moving was not a viable option, as first responders, and co-location was the most cost effective option available.

Project Budget Estimate - Escalate to the mid-point of construction. Use 4.5% Annual Escalation.

DIRECT CONSTRUCTION COSTS

- 1 Building Cost Estimate
- 2 Site Cost Estimate (20 Ft beyond building footprint)
- 3 TOTAL DIRECT CONSTRUCTION COSTS**

\$	% Project Cost	\$/GSF
TBD		

INDIRECT CONSTRUCTION COSTS

- 4 Owner Equipment / Furnishings / Special Systems
- 5 Construction Related Permits & Fees
- Other Indirect Construction Costs Including 1% Art, 1.5% Renewable
- 6 Energy and other state requirements
- 7 Architectural, Engineering Consultants
- 8 Other Design and PM Costs
- 9 Relocation/Swing Space Costs

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10 TOTAL SOFT COSTS

TBD

11 OWNER'S PROJECT CONTINGENCY

TBD

10%

TOTAL PROJECT COST

\$	% Project Cost	\$/GSF

Cost Estimate Source (EG Agency, Cost Estimator, A/E, etc.)

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Project Image/Illustration (optional)

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**Facility Plan - Major Construction/ Acquisition Project Narrative 107BF11
2017-19 Biennium**

Note: Complete a separate form for each project

Agency	Department of Transportation	Agency Priority #		Schedule	
Project Name	Meacham MS	Cost Estimate	Cost Est. Date	Start Date	Est. Completion
		\$ 1,200,000			
Address/Location	64462 Old Oregon Trail Road, Meacham Oregon 97859	GSF	# Stories	Land Use/Zoning Satisfied	
				Y	N

Funding Source/s: Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

Meacham MS has been approved for \$7.5M in the 15-17 biennium for design, site work and construction of new buildings on ODOT owned property adjacent to the existing maintenance station. With preliminary planning, it was discovered that an additional \$1.2M would be needed to complete the project.

Project Scope and Alternates Considered

The project, with the majority of funding provided in 15-17, will provide design, site work and construction of a new maintenance station building and storage building on property adjacent to the existing site, on property already owned by ODOT. Replacement of seriously failing structures at this site has been high on the priority list for many years. Options would be to downsize the second structure, or postpone construction of the second structure until a future biennium. Since this is a site among those with the worst winter conditions in the state, for continued operations and public safety, it was decided to complete the project by requesting additional funds in 17-19.

Facility Plan - 10 Year Space Needs Summary Report
2017-19 Biennium

Agency Name Department of Transportation

Note: List each project/lease or disposal separately.

Proposed New Construction or Acquisition - Complete for 5 Biennia

Biennium	Agency Priority	Concept/Project Name	Description	GSF	Position Count ¹	General Fund	Other Funds	Lottery Funds	Federal Funds	Estimated Cost/Total Funds
2017-19	2	E Portland MS	Construct 1 new building to replace old failing and obsolete structures, on existing site.		25		100%			\$ 4,500,000.00
2017-19	3	Toledo Area MS Co-location	Relocate Ona Beach MS to a shared site with Forestry, outside the tsunami zone.		20 (ODOT)		TBD			\$ 6,300,000.00
2017-19	1	Meacham Additional Funds	Obtain funding to complete the construction of a new maintenance station building and storage building.		19		100%			\$ 1,200,000.00
2019-21	1	South Coast Consolidation Additional Funds	Complete the construction of a new, consolidated maintenance station compound for Davis Slough, Coos Bay and Coquille crews.		50		100%			\$10,000,000.00
2021-23	1	Toledo Area MS Co-location Additional Funds	Complete construction of the co-location compound with forestry.		TBD		TBD			\$ 7,200,000.00
2021-23	2	E Salem Consolidation	Acquire property and complete design for consolidation of East Salem to Deer Park site.		TBD		100%			\$ 1,000,000.00
2023 and on		Planning	Planning future projects below		TBD		100%			\$ 1,800,000.00
TBD		Milwaukie MS	Milwaukie MS New Construction on site to accommodate multiple crews and work types		TBD		100%			TBD
TBD		Estacada MS	Relocate MS out of heavy urban congestion area		TBD		100%			TBD
TBD		District 2B Consolidation	Consolidate multiple crews onto a new, larger site, with better access and outside high traffic areas.		TBD		100%			TBD
TBD		Sandy MS	Relocate sand shed		TBD		100%			TBD
TBD		Santiam Jct Power	Add commercial power to Santiam Junction MS		TBD		100%			TBD
TBD		Florence MS relocation	Relocate MS out of high traffic, urban city center		TBD		100%			TBD
TBD		District 1 Consolidation	Consolidate District 1 sites that are in the tsunami zone, into Warrenton MS		TBD		100%			TBD
TBD		McMinnville MS Relocation	Relocate outside high traffic, urban area		TBD		100%			TBD
TBD		Grants Pass MS Relocation	Relocate outside high traffic, urban area		TBD		100%			TBD
TBD		Ashland MS Relocation	Relocate outside high traffic, urban area		TBD		100%			TBD
TBD		Klamath Falls MS Relocation	Relocate outside high traffic, urban area		TBD		100%			TBD
TBD		Silver Lake MS Relocation	Relocate outside city, away from wetlands		TBD		100%			TBD
TBD		District 10 LaPine co-location	Co-locate with City of LaPine		TBD		TBD			TBD
TBD		Juntura MS	Construct new maintenance station building		TBD		100%			TBD
TBD		E Salem Phase 2 Redevelopment	Redevelop recently vacated E Salem Compound to accommodate offices and other leased locations throughout Salem.		TBD		100%			TBD

Proposed Lease Changes over 10,000 RSF - Complete for 3 Biennia

Biennium	Location	Description/Use	Term in Years	Total RSF ² +/- (added or eliminated)	USF ³	Position Count ¹	Biennial \$ Rent/RSF ²	Biennial \$ O&M ⁴ /RSF ² not included in base rent payment	Total Cost/Biennium
				A	B	C	D	E	(D+E)* A
2017-19	None								
2019-21	None								
2021-23	None								

Planned Disposal of Owned Facility

Biennium	Facility Name	Description

Definitions

- Occupant**
- Position Count** 1 Estimated Position Count assigned to (home location) each building or lease as applicable
- RSF** 2 Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.
- USF** Usable Square Feet per BOMA definition for office/administrative uses. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building amenity areas that are convertible to occupant area and not required by code or for the operations of a building. If not known, estimate the percentage.
- O&M** 4 Total Operations and Maintenance Costs for facilities including all maintenance, utilities and janitorial

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Construction
Cross Reference Number: 73000-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Capital Outlay							
Building Structures	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 180 - South Coast Phase II

Cross Reference Name: Capital Construction
Cross Reference Number: 73000-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Building Structures	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 181 - East Portland Facility

Cross Reference Name: Capital Construction
Cross Reference Number: 73000-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Capital Outlay							
Building Structures	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Maintenance Facilities Capital Construction #182

Toledo or surrounding area Maintenance Station

Land acquisition, design, site development and partial construction on Primary Structure (Phase 1)

Request: \$6,300,000 of Other Funds

Purpose

This package will provide the funding for Phase 1 of a needed facilities replacement that supports the ODOT Highway Division. The purpose of this package is to fund the land acquisition, design, site development and partial construction of a new maintenance station as a permanent replacement for the current Ona Beach facilities which is shared with the Oregon Parks and Recreation Department (OPRD).

How Achieved

It is the intent of this project to replace the current Ona Beach property which has a current lease/sale agreement with the OPRD. The agreement was entered into in 2013 with a 10 year lease/sale arrangement with ODOT. ODOT has determined that a maintenance facility that delivers critical first response in that area of the state and is located in a coastal designated inundation zone is not in the best interest of ODOT.

With the current agreement in place between ODOT and OPRD an effort has been underway over the past year to find possible properties. In March of 2016 ODOT was approached by Oregon Department of Forestry (ODF) with a proposal to consider a possible colocation between the two state agencies. With this unique opportunity between two state agencies certain benefits could be gained. The sharing of common office areas, fueling and wash stations and storage of other highway related materials could be just some of the benefits that might be appreciated by both agencies.

We are currently working with the Oregon Department of Forestry to develop an “ODOT/ODF Colocation Feasibility Proposal” that will support the opportunity of a new colocation in the Toledo/Newport area. We anticipate the overall cost of developing this project to support ODOT’s Maintenance Station needs will be approximately \$13.5 million, plus inflation assumptions. Phase 1 request for funds of \$6.3 million is for shared-purchase of the property, the shared site development, and a portion of the shared office building.

2017 – 2019 Budget Narrative

Phase 2 is to construct the remaining Maintenance Station buildings. It is assumed that on the sale of the current ODOT-owned Ona Beach property and buildings to the OPRD that those proceeds will be used to help offset the Phase 2 of this request.

Staffing Impact

None

Revenue Sources

Highway Fund

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 182 - Ona Beach Replacement

Cross Reference Name: Capital Construction
Cross Reference Number: 73000-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	6,300,000	-	-	-	6,300,000
Total Revenues	-	-	\$6,300,000	-	-	-	\$6,300,000
Capital Outlay							
Building Structures	-	-	6,300,000	-	-	-	6,300,000
Total Capital Outlay	-	-	\$6,300,000	-	-	-	\$6,300,000
Total Expenditures							
Total Expenditures	-	-	6,300,000	-	-	-	6,300,000
Total Expenditures	-	-	\$6,300,000	-	-	-	\$6,300,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of
2017-19 Biennium

Agency Number: 73000
Cross Reference Number: 73000-089-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Rents and Royalties	37,796	-	-	-	-	-
General Fund Obligation Bonds	-	35,000,000	35,000,000	-	-	-
Interest Income	617,735	-	-	-	-	-
Donations	48,000	-	-	-	-	-
Other Revenues	15,770	-	-	-	-	-
Transfer In - Intrafund	3,129,872	12,000,001	12,000,001	10,800,000	6,300,000	-
Transfer In Other	147,920	-	-	-	-	-
Tsfr From Military Dept, Or	35,000	-	-	-	-	-
Tsfr From Parks and Rec Dept	20,000	-	-	-	-	-
Transfer Out - Intrafund	(3,773,252)	-	-	-	-	-
Total Other Funds	\$278,841	\$47,000,001	\$47,000,001	\$10,800,000	\$6,300,000	-
Federal Funds						
Federal Funds	1,827,307	1,234,122	1,234,122	-	-	-
Tsfr To Administrative Svcs	-	(1,234,122)	(1,234,122)	-	-	-
Total Federal Funds	\$1,827,307	-	-	-	-	-

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2017–2019 Budget Narrative

FACILITIES

ODOT's facilities are classified in 29 diverse categories such as office buildings, rest areas, sheds, employee occupied housing, maintenance yards, etc. Full facility inspections are performed on each of the 1,209 structures on a three-year cycle. Inspections are used to create a maintenance plan for each structure. Each maintenance plan is entered into *Facility Center* software along with estimated project costs, for the purpose of tracking and maintaining the project lists for planning and prioritization. Generally, projects are prioritized based on:

- Fire and life safety
- Environmental code compliance
- Structural integrity
- Envelope integrity
- Energy conservation
- Security

However, on a case by case basis, impacts to the public and operational needs of the customer may change a project's rating.

Operating budgets are included in the division budgets. Rising utility and fuel costs, combined with climate changes, make predicting operating costs a challenge.

The key drivers for ODOT's facility needs and how we measure space/facility demand:

- Lane miles, complexity of features, geography and local weather conditions, which determine the crew size and equipment/material needs. These all determine the size and complexity of the Maintenance Facilities.

The key facility-related challenges over the next 10-years:

- Obsolete facilities - The highway maintenance buildings are obsolete and failing due to age, and the much larger fleet equipment needing to be protected. The facilities are now undersized for the number of employees and equipment.
- Safety - Increased area traffic volumes makes entering and exiting sites dangerous

2017–2019 Budget Narrative

- Environmental - Environmental concerns regarding wastewater management and herbicide storage and handling.
- Funding - challenges facing ODOT are anticipating the future revenues, developing statewide priorities, and having appropriate budget authority, responding to the needs of the regions and divisions, responding to employee well-being, demonstrating concern for the environment, partnering with other agencies and partnering with the private sector. The challenges affect both planning and operations. Facilities issues have to compete with operational issues for funding.
- Urban encroachment - Local development continues to encroach on existing maintenance stations causing us to seek alternative locations, procure property and rebuild maintenance stations. Local government is pressuring for relocation due to the encroachment of the surrounding residential communities.
- Partnering - ODOT is seeking partnerships with other agencies in an effort to reduce costs as appropriate.

Our plan to meet these challenges:

- Requested additional funding for capital construction as well as capital improvement. Developed a ten year plan for prioritized consolidation and relocation of failing facilities. Develop a comprehensive deferred maintenance management plan with statewide priorities.

Facilities Summary Report

2017-19 Biennium

Agency Name

Department of Transportation

Table A: Owned Assets Over \$1M CRV

FY 2016 DATA

Total Number of Facilities Over \$1M		104			
Current Replacement Value \$ (CRV)	1	\$ 302,839,565	Source	4	Risk Risk or FCA
Total Gross Square Feet (GSF)		1,605,934			
Office/Administrative Usable Square Feet (USF)	2	160,593	Estimate/Actual	5	10 % USF/GSF
Occupants Position Count (PC)	3	2500	Office/Admin USF/PC or Agency Measure	6	
				7	

note: USF estimated at 10%

Table B: Owned facilities under \$1M CRV

Number of Facilities Under \$1M		1105			
CRV	1	\$ 168,197,375			
GSF		1,558,534			

Table C: Leased Facilities

Total Rentable SF		384,114			
Total 2017-19 Biennial Lease Cost		\$11,644,160			
Additional 2017-19 Costs for Lease Properties (O&M)	9	\$1,266,557			
Office/Administrative Usable Square Feet (USF)	2	377,446	Estimate/Actual	5	% USF/GSF
Occupants Position Count (PC)	3	992	Office/Admin USF/PC	6	

Short term and TLC

Definitions

CRV 1 Current Replacement Value Reported to Risk Management **or Calculated Replacement Value Reported from iPlan Facility Conditions Assessment (FCA)**

USF 2 Usable Square Feet per BOMA definition for office/administrative uses. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building amenity areas that are convertible to occupant area and not required by code or for the operations of a building. If not known, estimate the percentage.

Occupant Postion Count (PC)	3	Total Legislatively Approved Budget (LAB) Position Count within the buildings or leases as applicable.
Source	4	Enter Source of CRV as "Risk" or "FCA"
Estimate/Actual	5	Use actual USF % of USF to GSF, if available. If not known, estimate the percentage.
Office/Administrative USF/PC	6	Divide your USF by your position count. If office/admin space is a less than 10% of your space use, fill in N/A and fill in #7, "Agency Measure".
Agency Measure	7	If not using USF/PC, insert Agency Measure as defined in 107BF02 question #1.
RSF	8	Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.
O&M	9	Total Operations and Maintenance Costs for facilities including all maintenance, utilities and janitorial

Facilities Operations and Maintenance and Deferred Maintenance Report

2017-19 Biennium

Agency Name

Department of Transportation

Facilities Operations and Maintenance (O&M) Budget
excluding Capital Improvements and Deferred
Maintenance

Personal Services Operations and Maintenance
Services and Supplies Operations and Maintenance
Utilities
Total O&M
O&M \$/SF
Total O&M SF

1	2013-15 Actual	2015-17 LAB	2017-19 Budgeted	2019-21 Projected
	10,947,010	12,450,000	10,321,000	11,147,000
	24,835,259	26,270,000	24,751,000	25,667,000
	7,155,853	7,569,000	10,870,000	11,272,000
	42,938,122	46,289,000	45,942,000	48,086,000
	13.57	\$14.63	14.52	15.20

3,164,469

Include only the SF for which your agency provides O&M funding.

O&M Estimated Fund Split Percentage %

2	General Fund	Lottery Fund	Other Funds	Federal Funds
			96%	4%

Total Short and Long Term Deferred Maintenance Plan
for Facilities Value Over \$1M

Priorities 1-3 - Currently, Potentially and Not Yet Critical
priority 4 - Seismic & Natural Hazard
Priority 5 - Modernization
Total Priority Need
Facility Condition Index (Need/CRV)

3	Current Costs (2015)	Ten Year Projection	2017-19 Budgeted	2019-21 Projected
4,5,6	\$ 6,897,020	\$ 6,897,020	\$ 4,865,599	
7				
8				
	\$ 6,897,020	\$ 6,897,020	\$ 4,865,599	
9	2.15%	2.15%	1.52%	

Assets Over \$1M CRV

\$ 320,839,565

Current Replacement Value Reported to Risk *or Calculated Replacement Value Reported from Facility Conditions Assessment (FCA)*

Process/Software for routine maintenance (O&M)

Facility Center 7.5 - Planned maintenance as well as building condition inspection.

Process/Software for deferred maintenance/renewal
Process for funding facilities maintenance

Facility Center 7.5 - Projects are added to the list, and funded by priority as funding becomes available.
Projects are added to the list and funded as funding becomes available, by priority.

From iPlan FCA

Definitions

The Facilities Operations and Maintenance budget includes costs to operate and maintain facilities and keep them in repair including utilities, janitorial and maintenance costs. Maintenance costs are categorized as external building (roof, siding, windows, etc.); interior systems (electrical, mechanical, interior walls, doors, etc.); roads and ground (groundskeeper, parking lots, sidewalks, etc.) and centrally operated systems (electrical, mechanical, etc.). Agencies with significant facilities may include support staff if directly associated with facilities maintenance activities. Do not include other overhead costs such as accounting, central government charges, etc.

Facilities Operations and Maintenance Budget

O&M Estimated Fund Split Percentage %

Total Short & Long Term Maintenance and Deferred Maintenance Plan for Facilities Value Over \$1M

2 Show the fund split by percentage of fund source allocated to facility O&M for your agency

3 All Maintenance excluding routine O&M costs

Priority One: Currently Critical

From the Budget Instruction: Priority One projects are conditions that require immediate action in order to address code and accessibility violations that affect life safety. Building envelope issues (roof, sides, windows and doors) that pose immediate safety concerns should be included in this category.

Priority Two: Potentially Critical

From the Budget Instruction: Priority Two projects are to be undertaken in the near future to maintain the integrity of the facility and accommodate current agency program requirements. Included are systems that are functioning improperly or at limited capacity, and if not addressed, will cause additional system deterioration and added repair costs. Also included are significant building envelope issues (roof, sides, windows and doors) that, if not addressed, will cause additional system deterioration and added repair costs.

Priority Three: Necessary - Not yet Critical

From the Budget Instructions: Priority Three projects could be undertaken in the near to mid-term future to maintain the integrity of a building and to address building systems, building components and site work that have reached or exceeded their useful life based on industry standards, but are still functioning in some capacity. These projects may require attention currently to avoid deterioration, potential downtime and consequently higher costs if corrective action is deferred.

Priority Four: Seismic and Natural Hazard Remediation

From the Budget Instructions: Priority Four projects improve seismic performance of buildings constructed prior to 1995 building code changes to protect occupants, minimize building damage and speed recovery after a major earthquake. Projects also include those that mitigate significant flood hazards.

Priority Five: Modernization

Facility Condition Index

From the Budget Instructions: Priority Five projects are alterations or replacement of facilities solely to implement new or higher standards to accommodate new functions, significantly improve existing functionality as well as replacement of building components that typically last more than 50 years (such as the building structure or foundations). These standards include system and aesthetic upgrades which represent sensible improvements to the existing condition. These projects improve the overall usability and reduce long-term maintenance requirements. Given the significant nature of these projects, the work typically addresses deficiencies that do not conform to current codes, but are **8** 'grandfathered' in their existing condition to the extent feasible.

A calculated measure of facility condition relative to its current replacement value (expressed as a **9** percentage)

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Business Case for *DMV Service Transformation Program*

**Oregon Department of Transportation,
Driver & Motor Vehicle Services Division**

Date: March 12, 2015

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Authors: Craig Austin and Dawn Farr

Questions or Comments Contact Ben Kahn at 503-945-5353 or benjamin.s.kahn@odot.state.or.us

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1. Executive Summary

Employees of Oregon Department of Transportation's (ODOT) Driver and Motor Vehicle Services (DMV) Division consistently receive high marks for their customer service. But the organization can't serve customers as well as it would like because it is saddled with inefficient and time-consuming business processes that are driven by inflexible and obsolete technology that was first developed in the mid-1960s. These old technologies and inefficient business processes prevent DMV from offering improved customer service. The 2014 Legislature created a DMV Customer Service Task Force to recommend ways to improve DMV, and, the primary recommendation was is to modernize DMV's systems.

ODOT proposes, as part of its 2015-2017 budget, to begin fundamentally changing the way DMV serves its customers. The *Service Transformation Program* (STP) will upgrade and replace obsolete technology and significantly improve DMV's business processes. Service transformation will advance:

- *Service Excellence.* Expand services, improve performance, adapt nimbly to changes, and comply with federal and state requirements.
- *Efficiency.* Improve business processes to enhance accuracy, responsiveness, convenience, and quality, while maximizing available resources.
- *Accountability.* Invite and use perspectives of customers and business partners, apply strong project management, report on performance, including time, cost, and quality.
- *Modernization.* Upgrade outdated methods and technology through an incremental approach to create flexible business systems that can respond to changing customer, stakeholder and employee needs.

The program will ultimately enable customers to complete more transactions online instead of needing to visit a field office. Kiosks may be made available for people without Internet access, or for simple convenience. Improvements will allow for issuance of electronic vehicle titles, customers accessing individualized notices of which documents they need to provide, and additional payment options. Law enforcement and courts will have real-time and clear display of driver license and other records so they can effectively perform their duties. Financial institutions may transmit security interest information electronically to DMV; and title records, including the security interest holder, will be held electronically for increased accuracy and accessibility. Legislative changes will be far simpler and less expensive to implement, so good policy decisions can drive changes rather than being stymied by inflexible and expensive systems.

The program is expected to be developed as a "program of manageable projects" over 9-10 years at a projected total cost of \$90 million. This cost estimate is based on feasibility work completed by Mathtech in 2013 and is in alignment with the costs incurred by other states that have completed similar business transformations. The 2015-2017 budget request is for roughly \$30 million to analyze business process needs, advance planning for upgrades, pay for consultant services that support program success, and to purchase the computer systems that will become the foundation of system modernization and the underpinning of the Vehicle Titles and Registration system replacement.

As DMV moves through the concept development and planning phase of the program, this Business Case will be updated to reflect the most current available information.

2. Service Transformation Program

DMV is preparing to replace the division's 40-year-old computer systems with modern technology that will better serve Oregonians and the many customers and business partners that rely on DMV's services. This Business Case outlines a business transformation and system modernization plan, and includes cost estimates where available, plus anticipated benefits for customers, business partners and stakeholders. Supporting documents are attached for reference. Certain planning details and cost projections are unknown at this early concept development and planning stage. As DMV continues analysis and planning, more specific details of the program will be made available and integrated into this document.

2.1 DMV's Overview

DMV is the face and voice of state government for most Oregonians. The public is identified as DMV's primary customer, but everyone who relies upon DMV for services is our customer. In a typical business day:

- ✓ DMV completes nearly 10,000 transactions in our field offices.
- ✓ DMV processes about 20,000 convictions and other orders from courts.
- ✓ DMV answers more than 7,000 customer telephone calls.
- ✓ DMV issues tens of thousands of renewal reminders, vehicle registration stickers, titles, and notices.

DMV's business partners and stakeholders include: law enforcement, vehicle dealers, the trucking industry, courts, financial institutions, auto insurance industry, third-party testers, Oregon Secretary of State's Office, Oregon Department of Environmental Quality, Oregon Department of Veterans Affairs, American Association of Motor Vehicle Administrators, and many others. In addition, DMV partners with other jurisdictions and federal agencies to meet the requirements for issuance of driver licenses and vehicle titles.

DMV's mission is to promote driver safety, protect financial and ownership interests in vehicles, and collect revenue to finance Oregon's transportation system. This mission is advanced by the following business goals:

- ✓ Continue becoming a more diverse and inclusive employer with a workforce that reflects the communities that we serve.
- ✓ Supply customers with convenient access to DMV products and services (e.g., Internet).
- ✓ Improve driver safety through effective screening of applicants, timely suspension or restriction of driving privileges, promotion of safe driving practices, and efficient data sharing with enforcement agencies.
- ✓ Record financial and ownership interests in motor vehicles efficiently and accurately.
- ✓ Protect customer information by guarding against entry of fraudulent data into DMV systems, alteration or counterfeiting of DMV documents, and inappropriate release of personally identifiable data.
- ✓ Utilize performance and service level measures to gauge success in meeting customer service targets.

- ✓ Achieve greater operational efficiencies through targeted investments in information technology.
- ✓ Maximize revenues for the Highway Fund through responsible fiscal and management practices

DMV is at an important crossroad. The world is changing quickly. Customers and key stakeholders have greater expectations for services that are fast, efficient, easy to use, flexible and available around the clock. They expect government to be responsive, agile, adaptable, and transparent ... and they want it NOW.

2.2 Problem Statement

DMV's current mainframe computer systems were designed in the 1960s and 1970s. While these legacy systems have been continually modified over the decades to meet frequently changing legislative mandates and increasing operational demands, these systems retain much of their original design and technical architecture. Changes to these legacy systems over many years have resulted in a patchwork of code modules and segregated system applications that are increasingly difficult and costly to maintain and update.

These legacy systems have inherent limitations that significantly constrain DMV's ability to achieve its mission and impede the agency's and key business partner's efforts to implement critical system improvements. Furthermore, employees with in-depth knowledge and skills to operate these aging systems are retiring or leaving the public service workforce, creating a critical void in the staff knowledgebase. And dramatic policy changes throughout the country and legislation at both federal and state levels are impacting the services DMV currently provides or will soon be required to provide.

DMV's computer systems have been extended beyond their designed life cycles and are nearing maximum capacity limitations. As a result, DMV faces an ever increasing risk of failure. A critical computer system failure would not only create hardships for Oregonians but may also result in adverse fiscal consequences to the State Highway Fund.

Bottom line: Oregonians expect new ways for DMV to provide services that match the convenience of the private sector, such as expanded online services and acceptance of credit and debit cards at field offices. To meet the requirements of changing laws, address the significant limitations of the existing system, and meet customer and key stakeholder expectations, it is critical for DMV to improve core business processes and support these with better technology.

2.3 Proposed Solution

The 2012 Legislature recognized the need for DMV to change, and lawmakers authorized funding to plan to address shortcomings and deliver a more effective and efficient experience to customers and business partners. As a result, DMV undertook a feasibility study to investigate alternatives to modernize the division's computer systems with a goal of providing better service to Oregonians and the many business partners that rely on DMV's services. DMV secured a contract with Mathtech to assist in performing a IT system modernization feasibility study and developing a plan.

Based on the Mathtech study, DMV initially began planning to execute a hybrid approach that integrated “commercial off-the shelf” (COTS) solutions with a custom software approach. Since the feasibility study was completed, more COTS and integrated software solutions have become available and are proving effective by DMV organizations outside Oregon. The table that follows documents the solution pathway chosen by several other state DMV offices.

Summary of State DMV Solution Strategies

State	Solution Scope	Strategy
Arkansas	Driver Licensing and Vehicle	COTS – Fast
Indiana	Driver Licensing and Vehicle	Transfer
Kansas	Driver Licensing and Vehicle	Transfer – 3M
Minnesota	Unknown	Transfer – HP
Mississippi	Unknown	COTS – MorphoTrust
Montana	Driver Licensing	In House Build
New Hampshire	Unknown	COTS – Tech Mahindra
New Jersey	Unknown	Transfer – HP
New Mexico	Driver Licensing and Vehicle	COTS – Fast
New Hampshire	Unknown	COTS – Tech Mahindra
Tennessee	Unknown	COTS – Fast
Utah	Vehicle and Title Registration	COTS – Fast
Virginia	Unknown	In House Build

While initial planning was focused on a hybrid strategy, DMV indicated a desire to leave the option of a COTS or whole-solution product open. Based on the most current available information, DMV has modified its procurement approach to focus on a COTS or system-integrator (general contractor vendor) solution. This change emerged based on:

- ✓ Demonstrated success by other states using system integrators or COTS solutions.
- ✓ Increased availability of COTS or system-integrator solutions.
- ✓ Enhanced appreciation for the expertise provided by system integrators.

As a result, DMV anticipates hiring a single solution provider for the entire life of the program. The project will still be broken into phases, maintaining the vision of a program of manageable projects.

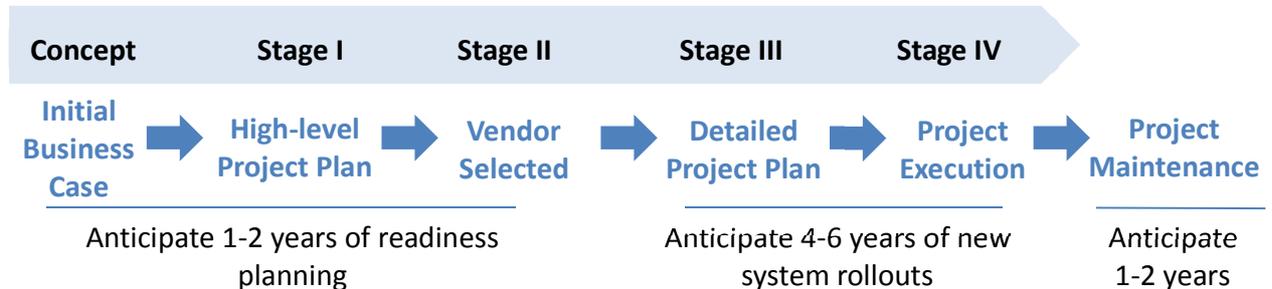
Next Step: Work is planned to identify the high-level features of a new system and other critical business requirement information that must be determined to advance the solution vendor request for proposal.

2.4 Proposed Implementation Approach

At this time, DMV’s proposed implementation approach includes a one- to two-year design and development period (readiness planning), a four- to six-year transition period for new systems rollouts, and a one-year or more maintenance stabilization period. A high-level roadmap has been developed that aligns DMV’s approach to the DAS CIO Office Stage Gate process. This helps ensure the DMV

regularly engages with the DAS CIO and gains approval for core project artifacts that will move the Program through the Stage Gate process.

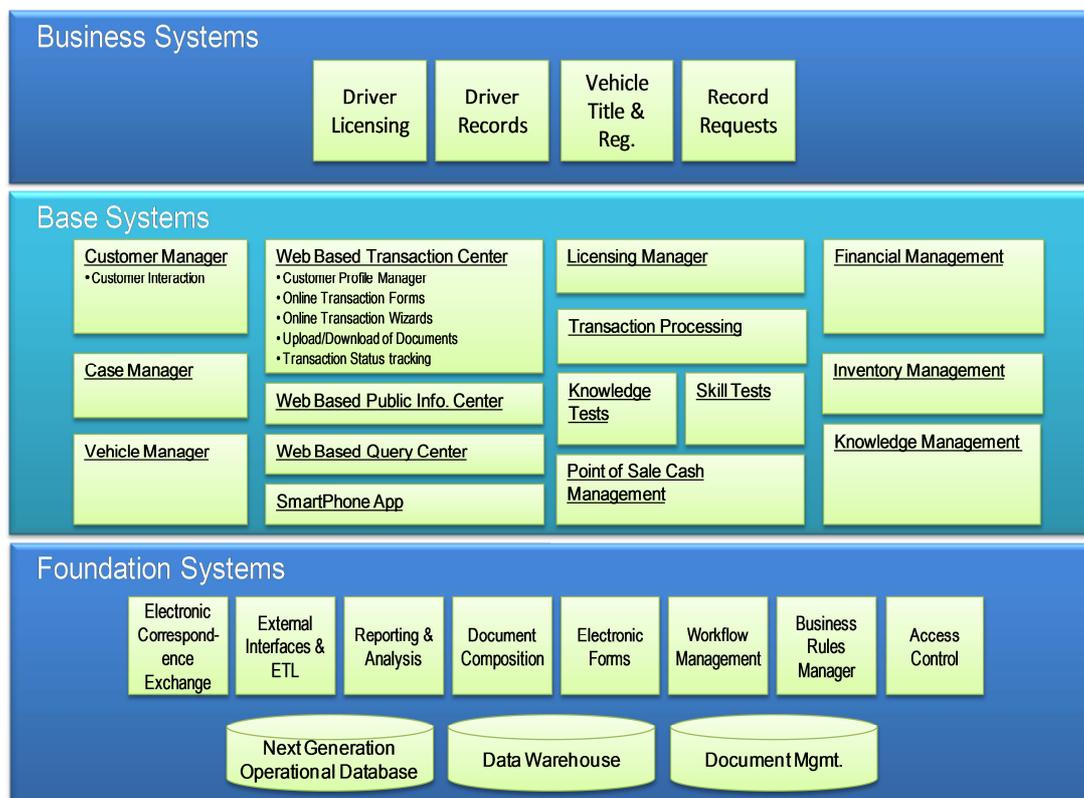
Advancing DMV Service Transformation through DAS Stage Gate Process



The IT system rollout is expected to be executed as a program of manageable projects. The components of the systems will be dependent upon the solution vendor procured. The Mathtech system architecture or blueprint defines three system layers, each with a different set of components and purpose. They include:

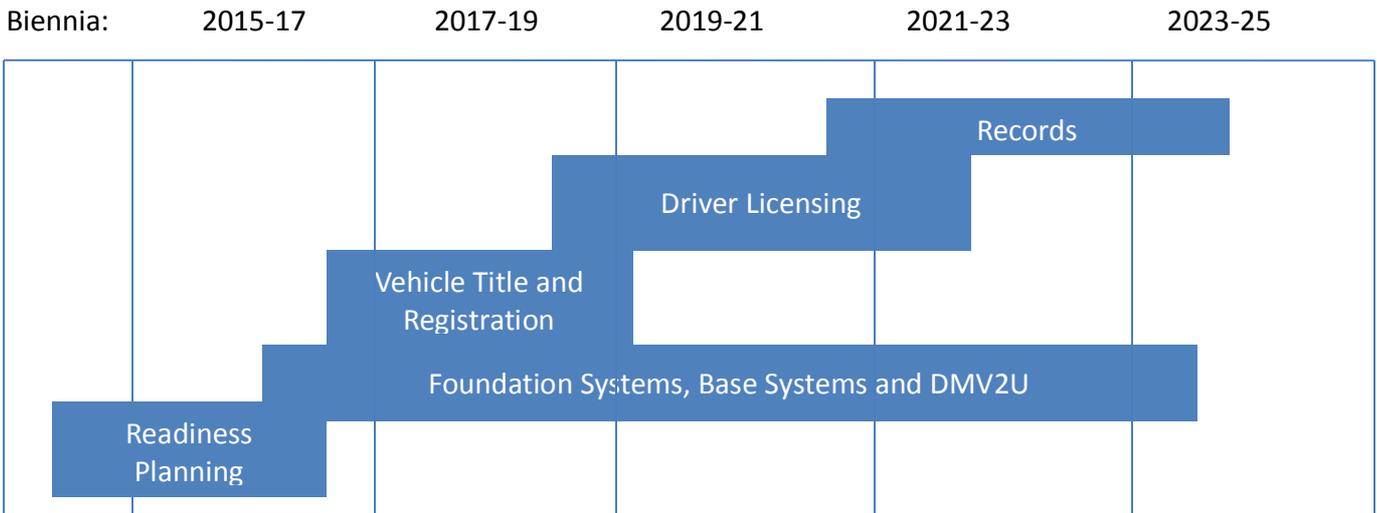
- ✓ Business Layer that contains subsystems and functionality specific and unique to each business area, such as Vehicle Title and Registration, Driver Licensing and Driver Records.
- ✓ Base Layer contains subsystems that may support multiple business areas.
- ✓ Foundation Systems, which are the shared toolset that supports the entire system, such as document imaging and a data warehouse.

Mathtech Blueprint for a Modern DMV System



Advancing the Mathtech model requires that the initial years of development be focused on the foundation and base systems that support the business systems, which aligns with DMV’s plan. DMV is focusing first on the Vehicle Title and Registration and Dealer business functions as these are the business areas that bring in the majority of DMV revenues and contain more manual processing than other key business systems. The graphic that follows is high-level representation of the potential flow of projects over the lifetime of the program based on the Mathtech blueprint.

Program of Manageable Projects



The actual schedule for component development will be finalized when a vendor is procured; however, the strategy of developing the program as a series of smaller, manageable projects will be preserved. This will provide DMV with some flexibility to respond to external changes that may also occur in the midst of the project. Ideally, DMV will be able to minimize enhancements to the legacy systems during the modernization process unless necessitated by audit requirements, or changes in federal or state laws.

In addition to procuring a solution vendor and quality assurance services, DMV also intends to issue separate requests for proposals for just-in-time consultant expertise to help ensure program success and manage risk. During the 2015-17 biennium, DMV anticipates hiring consultants to support strategic planning, business process re-engineering and requirements development, quality assurance, program management, web-site development, employee training, and change management activities during the life of the program.

DMV is also committed to rigorous benchmarking of best practices both within Oregon and across the nation. DMV’s project team meets regularly with the Department of Revenue, and DMV’s IT Manager sits on the Child Support Division Project Steering Committee. DMV is also actively monitoring an effort underway at the American Association of Motor Vehicle Administrators (AAMVA), a professional organization that supports North American motor vehicle and law enforcement agencies in achieving their missions. AAMVA recently formed a system modernization working group to develop a best-practices document related to the procurement, design, development, database migration and purification, testing, implementation, and maintenance of a system modernization effort. Lessons

learned will be solicited from those with system redesign experience. Oregon DMV will be closely tracking this effort.

Next Steps: DMV anticipates updating the “manageable projects approach” once a solution vendor has been procured.

2.5 Program Management

Over the last 15 years, DMV has established and refined a rigorous project management process that is supported by a Project Management Office. DMV has implemented hundreds of small and large IT projects in that time, whether to meet state and federal requirements, to improve service, or to make stay-in-business updates to old systems. For example, the major system upgrade to expand customer numbers came in ahead of schedule and under budget.

Based on existing project management processes and past experience, DMV has identified several practices to ensure success:

- ✓ Deliverable-based contracts (not time-and-materials).
- ✓ Experienced, clear, and strong project management to keep projects on track and within scope.
- ✓ Rigorous analysis of requirements.
- ✓ Ensuring that business needs are foremost with IT as a tool.
- ✓ Independent Quality Assurance and responsiveness to problems.
- ✓ Oversight by DAS, the State CIO, and Legislative Fiscal Office.
- ✓ Reasonable estimates of time and cost.
- ✓ Transparent reporting of both positive and negative news.
- ✓ Implementation of industry best practices

Given the scope of the Service Transformation Program, DMV’s Policy Package would create a DMV Office of Transformation to:

- ✓ Oversee project and change management.
- ✓ Ensure alignment with the organization’s strategy.
- ✓ Manage governance and procurement processes.
- ✓ Recommend opportunities to optimize cost/benefits and mitigate risks.
- ✓ Work closely with the Department of Administrative Services Chief Information Office and Chief Financial Office staff, Legislative staff and other external stakeholder.
- ✓ Coordinate engagement with internal and external stakeholders throughout the change process.
- ✓ Report on the progress of the program.

In October 2014, DMV hired a STP Lead to help DMV “ramp up” and gain approval for the resources needed to move forward. Key planning goals identified for the remainder of the 2013-15 biennium include:

- **Enhance communications** – Tools developed include the attached project and budget overview documents, a video depicting current DMV operations, presentation slides, a monthly column in the DMV employee newsletter, and an STP intranet site. A communications plan covering all desired internal and external activities is being developed for this program.

- **Establish governance framework** – Discussions are occurring within DMV and with ODOT leadership on the best structure to support successful governance of STP. Once a preliminary framework is approved, teams will begin to form and prepare to take on their assigned roles within the governance structure.
- **Initiate rigorous project management practices** – Activities include preparing key project management documents, establishing quality assurance processes, defining a procurement strategy, benchmarking, and identifying resources needed to move the program forward. The department is working closely with the Office of the Chief Information Officer and the Legislative Fiscal Office to ensure that project oversight requirements are met.
- **Improve business readiness** – Activities include clarifying the desired DMV of the future, documenting current business processes and requirements, preparing groups to lead projects and manage change, defining future staffing needs, and building a change-management plan.

The initial policy package anticipated that more readiness activities would be advanced during the 2013-15 biennium. Competing priorities and resource constraints have impacted DMV’s ability to make as much progress as was anticipated earlier in the biennium. An updated high-level Service Transformation Tactical Plan, Attachment A, has been developed to help guide DMV’s readiness priorities and ensure the Stage Gate artifacts are completed.

Within readiness planning, defining a governance framework has been a priority. Several project governance discussions have occurred with ODOT and DMV leadership. Areas of agreement include:

- ✓ The need for an external advisory group to help ensure political transparency and accountability.
- ✓ The need for steering and oversight from both senior ODOT leadership and DMV Service Group Managers – these groups are already beginning to form.
- ✓ The need to push more accountability down into the organization. This means we need to develop leaders and subject matter experts.

From these discussions, an initial framework that consists of three entities is beginning to emerge.



Governance also includes coordinating closely with the DAS CIO’s Office and Legislative Fiscal Office. This information will be updated as a final governance model emerges and is endorsed by project sponsors.

Next Steps: There are a number of activities planned:

- Establish scope and function for the DMV Transformation Office
- Continued refinement of an initial Communications Plan with an emphasis on internal communications as the program ramps-up
- Finalizing a governance framework and beginning to launch governance processes
- Conduct initial high-level risk assessment
- Preparing initial project documents: Business Case 2.0, Staffing Plan, Communications Plan, Procurement Plan, Quality Plan, Testing Plan, Implementation Plan, and Training Plan

2.6 Qualifying Results

The Service Transformation Program will be measured by how well it achieves agency strategic goals and the efficiency with which it does so.

Specific program metrics are still being developed; however, anticipated areas of focus for performance measurement include:

- Process simplification – fewer steps, delays and manual controls
- Efficiencies – more with less, faster turnaround times, stop doing some activities
- Project oversight – scope, schedule, budget
- Customer service –surveys, wait times, service delivery shifts

The full measure of program and project success will require a broad assessment of both qualitative and quantitative outcomes after each project has been completed. All vendor contracts are expected to be deliverable-based. DMV is currently researching metrics used by other state DMV offices during their transformation efforts.

Next Steps: Select Program measures, determine where initial benchmark data may need to be gathered, and study changes that may need to occur to existing key performance measures as the Program moves forward.

2.7 Costs/Benefit Analysis

Replacing DMV's systems provides many opportunities for improved performance and gains in efficiency. Other state DMV agencies have reported significant cost savings while expanding services to customers.¹ DMV's existing operations have substantial costs associated with them, in part due to inefficiencies and limitations of the current system. The Service Transformation Program will result in significant budgetary savings. For example, the new system would substantially, if not totally, eliminate errors resulting from the current Title and Registration application process, and is estimated to reduce costs over \$3.6 million annually.² Similar cost savings are expected to be realized as DMV replaces outdated systems.

¹ The [Virginia DMV reported savings of \\$4.7M in 2011](#) while simultaneously improving service through various initiatives including expanded online services

² Strategic Plan for DMV Modernization, Mathtech Inc., 9/30/ 2013

Ongoing cost savings would result from:

- ✓ Reduced errors and transaction processing time.
- ✓ Faster staff training with less demand on limited training resources.
- ✓ Fewer redundant transaction processing steps.
- ✓ Reduced staff time to hand write forms, permits, receipts, etc.

The primary benefits of the program are improved customer services, increased efficiency, and enhanced ability to be flexible. Specifically, STP will:

Service Transformation Program Benefits
<p>Improve customer services</p> <ul style="list-style-type: none"> • More online, less time in line • Mobile device access and transactions • DMV2U portal with 24/7 access • More time solving customers' problems vs. waiting on systems to respond
<p>Utilize efficient business processes</p> <ul style="list-style-type: none"> • Increased automation of business processes – fewer paper processes • Improved workflow and system integration – reduced redundancy • Reduced errors and time spent on rework • Reduced costs for implementing legislative and regulatory changes • Eliminate ever-increasing maintenance costs of an antiquated systems • Reduced costs for staff training on overly complex services support system
<p>Increase flexibility</p> <ul style="list-style-type: none"> • Increased payment and other service options • Improved responsiveness to new legislation and changing business needs • Eliminates system capacity constraints
<p>Enhance fraud protection, business security and controls</p> <ul style="list-style-type: none"> • Reduced manual processing, increased system-embedded business controls • Increased capacity to identify fraudulent activities • Improve options for insuring business continuity
<p>Improve access to data and information</p> <ul style="list-style-type: none"> • Real-time answers to customer and business partner inquiries • Enhanced information availability to support effective program management and continuous improvement activities • Reduced archiving and data storage costs

The *Strategic Plan for DMV Modernization* prepared by Mathtech contains the Cost/Benefit Analysis available at this time.

Next Steps: A project specific Cost/Benefit Analysis will be completed as DMV nears completion of the vendor RFP and finalized after a vendor is procured.

2.8 Recommendation

The 2014 Legislature created a DMV Customer Service Task Force to recommend ways to improve DMV. The primary recommendation of that task force is to modernize DMV's systems. With current processes and systems, DMV cannot meet customers' expectations for prompt and easy interactions, and certainly cannot keep up with expectations that evolve quickly. DMV – the face of government for most Oregonians – is far behind what customers expect from modern organizations, and falls further behind each year.

The cost to do business as it is today continues to get more expensive. That increasing expense extends to collection of fees for the State Highway Fund – one of DMV's core functions – while the need for transportation funds is increasing. In addition, DMV's business partners include law enforcement, courts and financial institutions, just to name a few. They are held back by DMV's difficulty linking to them to gain efficiencies for both.

The Service Transformation Program will enable DMV to step forward into the 21st Century and empower DMV to continue pursuing the ODOT mission and values including:

- ✓ **Efficiency** – achieving the maximum value from the resources entrusted to the division.
- ✓ **Accountability** – building trust with stakeholders, policymakers and citizens through demonstrable passion for results based management.
- ✓ **Customer Focus** – responding to customers' expectations to better deliver quality services.

3. Proposed Funding Solution

The Service Transformation Program would be funded with DMV fees; more generally, State Highway Fund revenues. Although not tied with a specific legislative concept, DMV has explored funding this effort with dedicated fees applied to DMV transactions. This cost-recovery method follows the principle that users of a service or product should pay toward the service or product provided. DMV's analysis of costs and transaction volumes support a funding model using a \$3 technology fee applied to most DMV transactions and dedicated to DMV's Service Transformation Program. If collected across the 10-year span of the program, projected revenues exceed the preliminary estimated costs.³ This funding method could be advanced with legislative approval. This fee could sunset at the end of the program, or be maintained as a source of funds to maintain DMV's technology and avoid another prolonged period without technological investments.

DMV proposes a phased approach over several years to develop replacement technology systems that enable significantly improved business performance and greater adaptability to changes in policy and procedure. The Governor's Budget for the 2015-17 biennium requests funding and staffing resources for the first phase of the Service Transformation Program. This is the first of five biennial requests for the Service Transformation Program to update DMV's business processes and technology, for a

³ Bassett, *DMV POP #140: DMV Service Streamline*.

projected total of \$90 million over 9-10 years. The next section covers the specifics of the 2015-17 budget request and the outcomes DMV anticipated accomplishing during the first phase of the Program.

3.1 2015-17 Policy Package

This resource request will empower DMV to move forward and complete key readiness planning activities and procure an IT solution vendor. DMV's technology vision is based on work completed by Mathtech and detailed in a *Strategic Plan for DMV Modernization*. The vision is to create an integrated, information technology system that utilizes a series of linked base systems to support multiple business functions. At the foundation of the system are a comprehensive data warehousing and management system that feeds each of the core and business systems. This vision serves as the planning platform for the Service Transformation Program. The specifics of sequencing among the foundation, base and business systems and timing of rollout of the various components will depend on the ultimate products that are procured.

At this time, DMV anticipates hiring a single solution provider for the entire life of the program. The projects within the program will still be broken into phases, creating a "program of manageable projects" as a key strategy for mitigating risk. The first series of projects within the program will be comprised of enhanced Internet capabilities (DMV2U), a business licensing system, a replacement Vehicle Title and Registration system, and new core systems, such as a point-of-sale system.

DMV2U

The system will be developed and rolled out incrementally with the end product being a Transaction Center where customers can eventually perform online transactions, maintain their profile, check status, and track their transactions.

An initial framework will be developed with a first set of transactions, and additional transactions and features will be added iteratively over time. As more DMV systems are modernized, additional functionality will be added. Customers will have a single logon credential and this will be the point of entry for the customer. Transactions will have business rules and data edits applied prior to submission so that applications and forms are submitted accurately and completely. An Internet-based transaction center will allow customers to securely identify themselves and process transactions. This includes allowing customers to check driver license and vehicle information, start and submit transactions, and make payments. Future opportunities may include:

- Create a customer account (that may need to be confirmed with an in-person visit)
- Apply for or change driving privileges
- Title or register a vehicle
- Request driver or vehicle records
- View the status of driving privileges and vehicle information
- Submit required documents and information
- Check the status of a transaction or application
- Submit payments for existing transactions
- Schedule appointments or transactions

- Request and schedule hearings
- Upload and download documents
- File a complaint
- Electronic alerts to customers for upcoming renewals or reminders for pending transactions
- Provide proof of insurance

A similar partner-focused DMV2U could also be used for partners to access or provide information to the DMV. Potential partners and third parties include: courts, insurance companies, law enforcement, vehicle dealers, ignition interlock device installers, Oregon Department of Environmental Quality, medical professionals, financial institutions, instructors (Drivers' Education, CDL, motorcycle), vehicle dismantlers/salvage, and other state agencies.

Vehicle Title and Registration System

This project is the first business system to be replaced, and will be implemented concurrently with many of the foundational and base components for the future DMV systems. This system will bring substantial change to the current Title and Registration, and revenue collection business processes.

This project will begin after a one to two-year preparation period including requirements analysis, review of solutions, and the development of an RFP and the award to a vendor. Overall duration is estimated to be at least three years to prepare and implement the system, with approximately 15-30 percent of the implementation work occurring in the 2015-17 biennium. This project will leverage ODOT system development methodology or a vendor's methodology as appropriate, and includes substantial reengineering of the existing Title and Registration processes and fee structure. This project will build upon credit/debit card acceptance, next-generation database, and document imaging.

This project will implement all vehicle-related functionality and envisions implementation of a broad range of base systems, including customer relationship management, a rules engine, and correspondence management. Compliance with federal title issuance laws (NMVTIS) is envisioned in this project.

Vehicle Dealer System

This project will implement additional functionality to track vehicle dealer and other business regulation activities. A number of support functions and smaller systems must be migrated from the DMV mainframe and client/server environments and integrated into the modernized system. This includes:

- Business Regulation system
- Dealer Business Licensing
- Internet lookup of Dealer license status
- Dealer notices

This system is identified as being part of the first set of projects because it is closely tied to Vehicle Title and Registration activities.

Point of Sale System

DMV operates many field offices and central groups that collect payments on a daily basis. The existing point-of-sale system does not support such basic functions as receipt printing or acceptance of credit and debit card payments. A modern automatic system will provide needed support to field office operations and allow for better tracking and reconciliation of funds collected each day. The new system will support a complete “cash register” function that allows staff to process services and collect appropriate payments for those services. The system will support multiple payment types and interface with the other DMV functions that actually process the transactions and with the financial system that records and allocates all funds.

3.2 Staffing and Resource Plan

The program will require the full dedication of all available DMV business and technical resources, and will require a significant, sustained effort by both business operations and Information Systems staff. A large portion of the work is expected to be performed by contracted vendor staff, but participation by agency staff is critical. The proposed funding strategy will enable DMV to dedicate the required resources to fully define the requirements of replacement systems, and to ensure that system and process changes are appropriately integrated. To manage the ongoing day-to-day workload and business operations, DMV will need to backfill positions vacated by staff resourced for this initiative. This need is also addressed in the 2015-17 policy package.

In January 2015, DMV updated its high-level STP Plan and re-evaluated anticipated staffing needs for the Program for the 2015-17 biennium (see Attachment A). As a result, the number of positions dedicated to the effort was reduced. Services and Supplies and Capital Outlay expenditures are still anticipated to be the same as was estimated in the original forecast. The table that follows provides a summary of the revised budget request.

Summary of Updated Policy Package Numbers

Budget	2015-17 Initial Package	2015-17 Updated Package
Personal Services	7,461,177	5,121,240
Services and Supplies	5,145,599	5,145,599
Capital Outlay	20,179,624	20,179,624
Totals	32,786,400	30,446,463
Pos/FTE	48 Pos/45.83 FTE	42 Pos/29.91 FTE

Summary of Changes

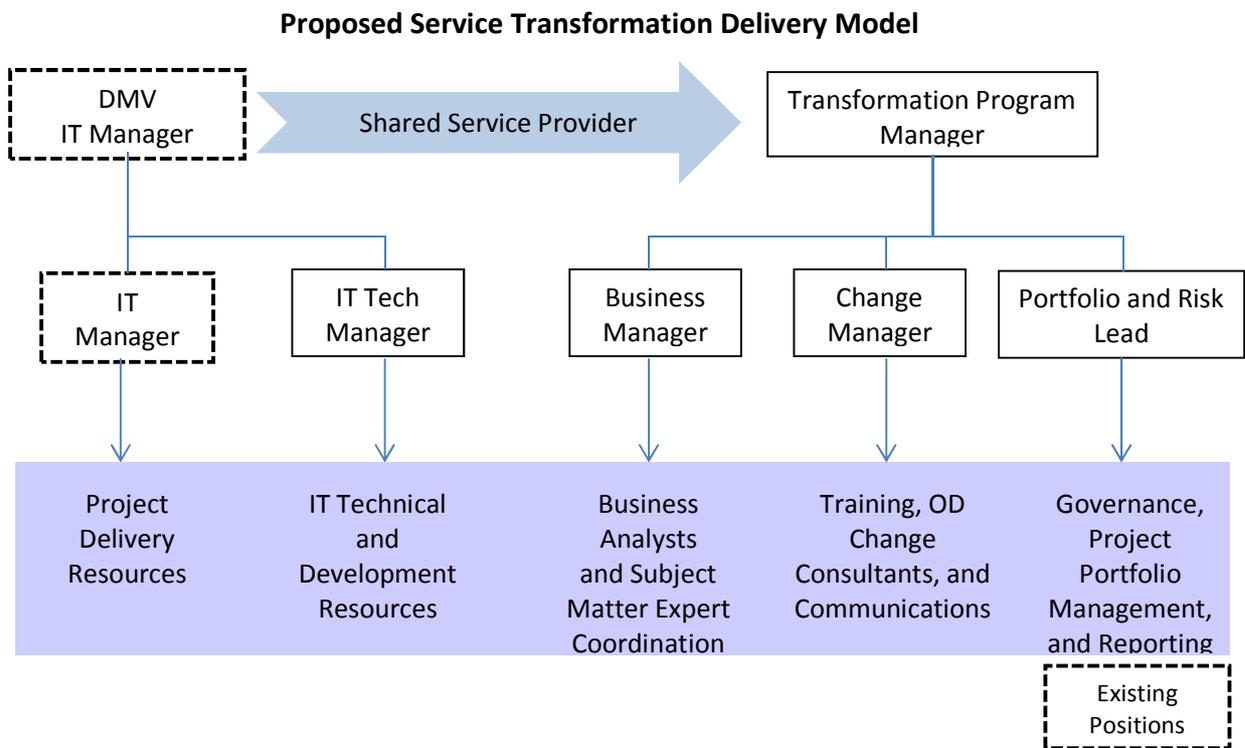
DMV’s STP initial portfolio of projects, goals and strategies are the same as those submitted with the original policy package. However, new information suggests that the package would be improved by:

- **Prioritizing comprehensive upfront planning.** DMV has learned that moving from the concept phase to a more detailed project plan requires more resources and time than initially included in the package. The updated budget moves IT project deliverables out 6-12 months and includes more time and resources for planning. As a result, the hiring of a few training

positions was deferred until the 2017-19 biennium and remaining positions were phased in over the biennium resulting in a staffing reduction of 6 positions (15.92 FTE).

- **Investing early in organization change management.** The initial budget assumed that the technology vendor would coordinate change management and business transformation functions. Additional research suggests that while the technology vendor will help with training on the deployment of technology, they often are not equipped to manage broader organizational change needs. The updated package adds additional resources to support broader business change readiness and transformation components of the program.
- **Ensuring effective program leadership.** The initial package included only two manager positions within the 48 positions requested. This approach assumed that existing managers would help bridge the gap. DMV now believes that the success of the program depends on creating a core program leadership team that includes a Transformation Program Manager, three subordinate managers (business, technology and change managers) and a project portfolio and risk lead worker. Several additional positions were also upwardly reclassified to attract and retain staff with the skills required to ensure program success.

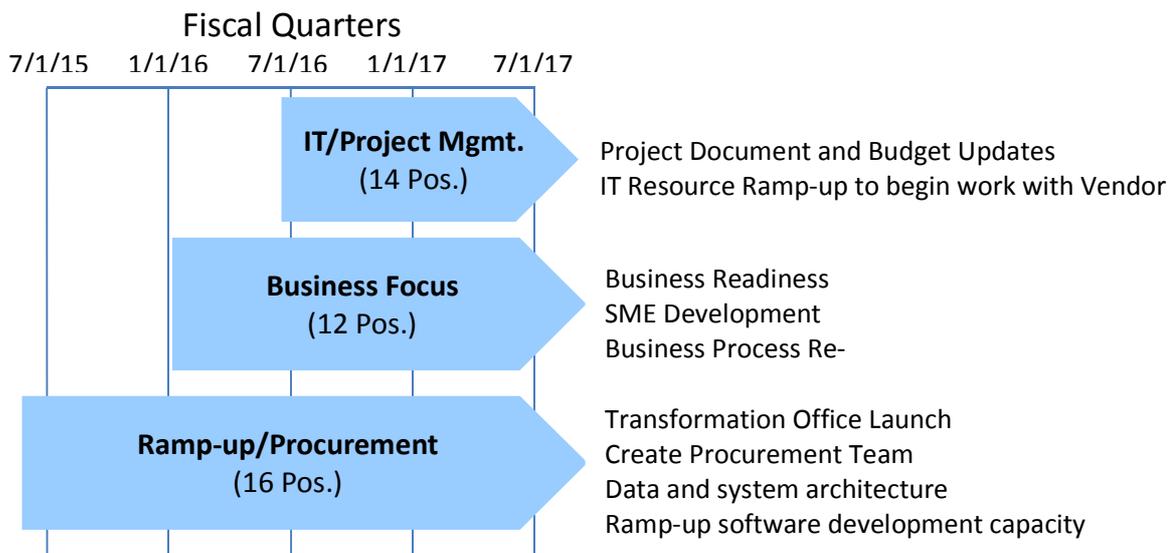
The updated packages provides for more leadership support under the Service Transformation Program Manager, within the Office of Transformation. It also identifies a matrix relationship between the DMV IT Manager and Service Transformation Program activities. This is the standard operating model within ODOT. The proposed STP structure for the 2015-17 biennium may evolve over time to align with emerging Program priorities and project focal points.



Updated Staffing Plan

Positions	2015-17 Package	Updated 2015-17 Package
Program/Project Management	7 positions/6.26 FTE	10 positions/8.75 FTE
Information Systems	23 positions/22.75 FTE	18 positions/11.15FTE
Business Resources/Analysts	18 positions/16.82 FTE	14 positions/10.01 FTE
Totals	48 positions/45.83 FTE	42 positions/29.91 FTE

Positions are phased into the Program throughout the biennium as the focus of the effort shifts. The staffing ramp-up plan is as follows:



3.3 Future Biennia

DMV anticipates including policy option packages in the division’s budget for the next 4-5 biennia to cover the costs of this effort. This buy-as-you-go approach minimizes the impact to the State Highway Fund and helps ensure strong accountability as future funding will be contingent upon proven performance results. As part of the biennial budget development process, DMV anticipated providing:

- Program updates and performance evaluations
- Scope, schedule, budget, status reports for approved projects within program
- Updated transformation roadmap
- Policy packages for new investments
- Cumulative reports on scope, schedule and budget for Service Transformation Program.

4. MathTech Feasibility Study

In 2012, DMV undertook a feasibility study to investigate alternatives to modernize the division's more than 40-year-old computer systems with a goal of providing better service to Oregonians and the many customers and business partners that rely on DMV's services. DMV secured a contract with Mathtech to assist in performing the study and developing a plan.

4.1 Needs Assessment

The needs assessment provides the basis for the feasibility study, gathering data regarding the current system's capability to support DMV's operations from technical as well as functional perspectives. To gather the data contained in the needs assessment, Mathtech conducted a series of interviews with subject matter experts throughout DMV. These experts represented all areas of DMV operations, including front-line staff, program managers and technical staff. The outcome of these interviews identified strengths and weaknesses of the current system. The final Business Needs report and Gap Analysis document present the findings which are summarized in the *Strategic Plan for DMV Modernization* (Attachment B). Among the findings, the Mathtech assessment noted:

The DMV's systems are completely out-of-date and rely on 40-plus-year-old technology, often referred to as "legacy systems." The effort required to enhance or expand the current system is substantial, and the system's lack of flexibility effectively keeps the agency "frozen in time" and unable to meet evolving expectations.⁴

The Business Needs assessment and Gap Analysis identified key problem areas and operational challenges that remain unaddressed, making solutions unobtainable with DMV's existing system limitations.⁵ These significant deficiencies inhibit DMV from improving operations, customer service, fraud detection and operational efficiency. Key problem areas include:

- Vehicle title and registration transactions are handled multiple times through a labor-intensive process requiring documents to be routed from field offices to the headquarters for data entry, rather than being processed at the field offices where submitted.
- Data entry systems' user interfaces are outdated, difficult for staff to use and prone to entry errors.
- Systems were built using a monolithic architecture, where each COBOL screen-module or batch program handles all aspects of user and database interaction itself instead of relying on common modules to perform tasks.
- Few programming tools and coding standards are in place to foster code modularization and reuse making maintenance difficult and costly.
- Current systems use segregated applications and non-relational databases which encourage inconsistency and fail to take advantage of a relational database management structure.
- Few online services are available, limiting DMV's ability to expand services and increase efficiencies.
- Mail-in transactions have a higher risk of errors and rejected transactions.
- Business operations are paper-centric.

⁴ Steven Young, *ODOT DMV Strategic Information System Plan* (Hamilton: Mathtech, Inc., 2013), 6.

⁵ Steven Young, *DMV Strategic Information System Plan: Gap Analysis Document* (Hamilton: Mathtech, Inc., 2013).

- Deficiencies exist in financial reconciliation and cash handling systems, especially in field offices.
- Lack of automation requires extensive reliance on hand-written documents (permits, receipts, etc.).
- Limited tracking for documents received by customers.
- Systems do not sufficiently support business rules.
- Reporting and analysis are limited due to lack of data capture and reporting tools.
- Staff need to access multiple systems to complete common tasks.
- Transaction auditing tools are insufficient.
- No comprehensive customer interaction or correspondence log

Although DMV's systems are currently stable and secure, they do not provide efficient and effective support for the division's business operations. For example, from the user perspective, it is necessary to perform the same data entry multiple times on different screens because of the non-normalized database structures. Mainframe screens tend to require the user to memorize numeric or short-letter codes and review data frequently. The systems also require the users to consult manuals to understand the various codes displayed and required for entry. In addition, the systems do not fully automate many routine work tasks, requiring the user to set ticklers and reminders to check whether a transaction was processed correctly, and if not, the user then is required to take additional steps to resolve the problem.

4.2 Summary of Feasibility Study

Mathtech developed a Future System Blueprint that identifies the architecture and capabilities of the modernized systems, including:⁶

- A modern, flexible system that can expand over time and adapt to the changing needs of the agency.
- Combines pre-built commercial software pages with tailored software to meet DMV's needs. When available, commercial software packages are easier to implement than building custom software and allow for easier upgrades.
- An "enterprise approach" for building the DMV systems that emphasizes the need to create common components that support and link all business areas. Three examples of common components are:
 - **Common Customer Information Management** – All business operations and customer related activities are supported by a central customer management system.
 - **Common Web Transactions Site** – Customers access one common, consistent website for all online transactions, and access to their account information regardless of whether they are performing vehicle or driver transactions and regardless of access device.
 - **Common Revenue Management Functions** – All systems that generate and collect revenue will use a common financial component, so the DMV can collect and track revenue.

For the full description of the Future System Blueprint, refer to Attachment B, *Strategic Plan for DMV Modernization*, Mathtech, September 2013.

⁶ Ibid., 13.

The feasibility study determined that almost every component of the DMV's technology base is outdated. Consequently, this will require new servers, new development tools, new databases, new interfaces, new Internet-based systems, and new application software.

The conclusion of the Gap Analysis and Business Needs assessment is that DMV must proactively prepare now to replace its legacy systems in order to mitigate the risks of failure of these aging systems and to deliver services more efficiently, more effectively, and with higher quality.

4.3 Evaluation of Alternatives

Using the results from the Gap Analysis and Business Needs assessment, Mathtech developed a series of alternatives, which included:

1. **Business as Usual** – Taking a wait-and-see approach will not address any of the current system limitations nor DMV's modernization needs.
2. **All Custom Software Development** – Custom-built solutions are time consuming and very high-risk.
3. **Whole Solution COTS Vendor** – Commercial off-the-shelf, or COTS, packages are typically the remarketing of custom-built solutions for other customers and they have a mixed success record. However, since the publication of the Mathtech report, a few state DMVs appear to be successfully implementing more encompassing COTS solutions. As we receive approval and move into the procurement stages for this program, this approach will be considered thoroughly.
4. **COTS Plus Custom Software Hybrid Approach** – This approach combines smaller software packages with custom software to meet DMV's specific needs incrementally over time. This approach offers DMV the most flexibility.

The evaluation process compared each alternative against criteria that considered systems implementation risks, the total estimated cost of the alternative, the total benefits generated from the alternative, and the length of time from project start until implementation. The *Strategic Plan for DMV Modernization (Attachment B)* contains complete details on the evaluation and process used to determine the best alternative.

4.4 Proposed Solution

Based on the results of the Mathtech evaluation of the available options, DMV initially favored a hybrid solution consisting of the COTS Plus Custom Software approach. This approach would allow DMV to begin making progress and leave open the option to later consider a whole-solution product. DMV is now focusing on a COTS or full-system vendor integrator approach.

4.5 Benefits of Proposed Solution

Modernized systems are necessary to mitigate growing risks to continued operations and enhance the ability to improve performance and meet customer service expectations. Based upon best practices and advice from other states, vendor presentations and analysis from Mathtech, the benefits for DMV's modernization are dramatic. Benefits include but are not limited to:

- Reduce programming time and costs to add new capacity. For example, vendor solutions may reduce driver license suspension programming to 40 hours or even fewer, in contrast to the typical 250 hours now required for each new suspension type. This yields an ongoing cost avoidance of over \$14,000 for each suspension type.
- Deliver process improvements that address DMV's continually increasing workloads. Current workloads exceed DMV's staffing levels, which negatively affects the agency's ability to meet service-level goals. Furthermore, transaction volume increases are projected to result in ongoing position impacts of at least 13 FTE⁷ with other unknowns potentially requiring further FTE. Systems modernization and work process improvements are the most effective solutions to meet future workload demands while also strengthening DMV's ability to provide effective, convenient and quality services to customers and business partners.
- Improve the agency's ability to implement fee changes in less time without the extensive programming now required. New functionality will permit DMV's data processing coordinators to make fee changes instead of relying on information systems staff for programming. This will result in ongoing cost avoidance when compared to existing systems.
- Expand the availability of new license plate types that may be added while also substantially reducing agency costs related to systems programming. The current system is nearing capacity limitations for license plate types.
- Enhance the agency's ability to implement critical system improvements. For example, DMV's Expanded Customer Number (ECN) Project required over 25,000 hours of effort, at a cost of over \$1.3 million and three years to complete because of the segregated system applications and non-relational database structures. In contrast, a modern, integrated system would have required less than half the effort and costs.⁸
- Reinvest efficiency and effectiveness gains to provide more services that customers demand; integrate automated fee calculation tools; deliver faster transaction processing; offer enhanced features requested by DMV's business partners; and so on. There are many service improvements DMV has identified but cannot complete because of the current system's competing resource demands. Replacement of the outdated systems will free resources needed to ensure the continual improvement of DMV's customer service capabilities.
- Allow DMV to increase participation with other states and national systems to aid law enforcement and expand consumer protections. For example, current systems are a barrier for DMV's participation in the National Motor Vehicle Title Information System (NMVTIS) because of the 18,000 hours of programming needed and expenditures of approximately \$2 million to connect with the nationwide system. Whereas available vendor solutions already incorporate the NMVTIS capability.
- Make available convenient opportunities for customers to complete transactions 24/7 without increasing field office staff time, improving workflows to get customers in and out of the offices faster, and more efficiency with less manual processes.
- Take advantage of technologies that simplify complex transactions for customers, business partners and employees. Currently, DMV's legacy systems severely restrict online services to only the simplest of transactions (i.e., address changes, registration renewals, and notice of vehicle sale). However, systems modernization will greatly expand the types of services

⁷ DMV Analysis of FTE impacts from transaction forecast increases, PGSG Analysis Unit, July 2014.

⁸ Dave Franks, DMV Application Development Service Delivery Manager, July 2014.

customers may use, while simultaneously reducing the ongoing costs associated with the current in-person, paper-centric processes.

- Empower DMV to continue pursuing the ODOT mission and values including:
 - Efficiency – achieving the maximum value from the resources entrusted to the division.
 - Accountability – building trust with stakeholders, policymakers, and citizens through demonstrable passion for results based management.
 - Customer Focus – responding to customers’ expectation to better deliver quality service.

Modern functionality and Internet-based services will make it easier for customers to do business with DMV, reduce error rates, and improve communication with DMV customers.

4.6 Estimated Costs and Timeframe

The Mathtech blueprint includes a series of projects phased-in over 9-10 years. While there are far too many unknowns to make any accurate projections, Mathtech provided an estimated total cost of approximately \$90 million through the final implementation and warranty phase, ending in year nine or ten of the program.⁹ The estimated program costs include agency staff costs, contractor/vendor staff, quality assurance, project management, as well as hardware and software. This cost is consistent with the experience of other state DMV’s while implementing similar projects.¹⁰

For the complete breakdown of the estimated costs and projected timeframes for each project phase, refer to the attached *Strategic Plan for DMV Modernization*, Mathtech, September 2013.

4.7 Conclusion

The aging design of existing DMV systems is at risk of failing to meet current and future business needs resulting in longer wait times and increased errors. Modifying DMV’s antiquated systems to meet new Federal and State mandates is time consuming, extremely difficult, and expensive to implement. Compliance with ever changing security requirements is also difficult to maintain.

DMV’s computer systems must evolve to reduce risk to the division and meet ever-changing needs that include:

- ✓ Legislative mandates, both federal and state
- ✓ Improvements in operational effectiveness necessary to meet agency service level goals
- ✓ Expanding service options to meet increasing customer demands
- ✓ Increased security requirements
- ✓ Identifying and preventing fraud

System modernization will provide convenient opportunities for customers to complete transactions without using field office staff time, better office workflow to get customers in and out of the offices faster, and lower customer wait times.

⁹ Young, *DMV Strategic Information System Plan*, 54.

¹⁰ Ibid.

Attachments and References

Attachment A: *High-level Service Transformation Program Plan*, January 9, 2015

Attachment B: *ODOT DMV Strategic Information System Plan: Strategic Plan for DMV Modernization*
(Hamilton: Mathtech, Inc., 2013)



Business Case for *Time and Attendance System*

**Oregon Department of Transportation
Central Services Division
Information Systems Branch**

Date: June 24, 2013
Version: Draft V2
Author: Dye Management Group, Inc.

Business Case – Authorizing Signatures

PROPOSAL NAME AND DOCUMENT VERSION #	Work Order Contract 3 to ODOT Price Agreement 26336 (102-1135-07)		
DEPARTMENT	Oregon Department of Transportation	DATE	June 24, 2013
DIVISION	Central Services Division	DAS CONTROL #	26336 (102-1135-07)
DEPARTMENT CONTACT	Jeff Flowers	PHONE NUMBER	(503) 731-8235

The person signing this section is attesting to reviewing and approving the business case as proposed.

<i>This table to be completed by the submitting department</i>	
Department Head or Designee	
Clyde Saiki	(Date)
Signature	
Executive Sponsors	
Stefan Hamlin	(Date)
Signature	
Tracy Wroblewski	(Date)
Signature	
Department Technology Manager	
Jeff Flowers	(Date)
Signature	
State Data Center Representative if required by the State CIO	
(Name)	(Date)
Signature	

<i>This Section to be completed by DAS Enterprise Information Strategy and Policy Division (EISPD) IT Investment and Planning Section</i>	
DAS Analyst	
(Name)	(Date)
Signature	
State CIO	
(Name)	(Date)
Signature	

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Executive Summary

The Oregon Department of Transportation (ODOT) strives to provide a single online time, attendance, and labor system to its approximate 4,500 employees. This system would replace more than 30 disparate systems, some of which are manual, paper-based processes that capture time, leave, and labor costs associated with the employee population. This is the business case for the new system.

Dye Management Group, Inc. (DMG) conducted the business case analysis and documented the problems with the current system, the business and technical requirements, the opportunities available, and the alternative solutions. The alternative analysis included a cost estimate, benefits analysis, and risk assessment, all of which lead to the final recommendation presented in this business case

DMG identified and evaluated four alternative approaches for implementing a new time and attendance system. These included:

- Alternative A: Do nothing and continue to use the existing time and attendance systems.
- Alternative B: Implement an existing system across ODOT. Automated Time Capture (ATC) was selected for cost estimation purposes.
- Alternative C: Implement a commercial-off-the-shelf (COTS) time and attendance system, in Oregon at the State Data Center (SDC).
- Alternative D: Implement a COTS package in a vendor hosted or software as a service model in the vendor's location.

This analysis clearly identified that ODOT would benefit from implementing a new time and attendance system.

Alternative C will bring ODOT a significant level of enhanced functionality, which will provide numerous benefits:

- A solution that is scalable to ODOT's needs, fills today's needs, and provides a path for future expansion, as needs change.
- Integrated electronic workflow, approval, and audit trail functionality that leads to, among other benefits, a reduction in paper and manual data entry costs.
- Expandability to incorporate additional HR business processes at ODOT's choice and on ODOT's timeline.
- Vendor-developed and provided upgrades that lower system maintenance costs.
- Configurable business rules that make it easy to meet changing business requirements and that automate data and process validations.
- The capabilities to define, assign, and manage schedules at individual or crew levels minimizing the effort to capture time worked on a crew.
- The opportunity to provide leadership for other departments and potentially leverage the solution statewide.
- Alignment with the governor's priorities, DAS state IT policies, and ODOT Enterprise Information Resource Management Strategy.

Alternative D will bring ODOT the same benefits identified for alternative C, plus eliminate system maintenance costs:

- A solution that is scalable to ODOT’s needs, fills today’s needs, and provides a path for future expansion, as needs change
- Integrated electronic workflow, approval, and audit trail functionality that leads to, among other benefits, a reduction in paper and manual data entry costs
- Expandability to incorporate additional HR business processes at ODOT’s choice and on ODOT’s timeline
- Vendor-developed and provided upgrades that lower system maintenance costs
- Configurable business rules that make it easy to meet changing business requirements and that automate data and process validations
- Capabilities to define, assign, and manage schedules at individual or crew levels minimizing the effort to capture time worked on a crew.
- Reduced system maintenance costs, as responsibilities are spread over vendor and/or statewide resources
- The opportunity to provide leadership for other departments and potentially leverage the solution statewide
- Alignment with the governor’s priorities, DAS state IT policies, and ODOT Enterprise Information Resource Management Strategy

Exhibit 1 below shows the costs for each alternative. Alternative D has the highest benefit and the lowest cost over the 12 year life cycle. The life cycle includes the average implementation period and a minimum of 10 years of operation. While some implementations are estimated under two years, all costs are twelve years out from the start of the implementation period.

Exhibit 1: Estimated Total 12 Year Costs by Alternative Approach

Alternatives	Project Costs	Total 12 Year Cost ¹
Alternative A: Do nothing and continue to use the existing time and attendance systems.		\$12,745,400
Alternative B: Implement ATC across ODOT.	\$2,147,684	\$15,257,300
Alternative C: Acquire and implement a COTS system at SDC	\$4,067,742	\$13,331,100
Alternative D: Implement a COTS package in a hosted or software as a service model at vendor location.	\$2,532,762	\$8,505,700

Exhibit 2 further ranks the alternatives against certain criteria. Alternative D has the highest overall ranking score against the ranking criteria.

¹ The 12-Year costs vary by year depending on the number of months estimated for the alternative’s implementation project and the subsequent variance in costs subject to inflation. Details can be found in the Alternative Analysis section and Appendix A, Cash Flow Projections.

Exhibit 2: Ranking Against Selection Criteria

Alternatives	Degree of Fit with Functional Reqmts	Consistency with IT Direction	Long-term Support	Degree of Risk	Total Ranking
Alternative A: Do nothing and continue to use the existing time and attendance systems.	1	2	1	1	5
Alternative B: Implement ATC across ODOT.	3	3	3	2	11
Alternative C: Acquire and implement a COTS system at SDC	5	4	4	4	17
Alternative D: Implement a COTS package in a hosted or software as a service model at vendor location.	5	5	4	4	18

Criteria Rating (0-5)
(0): Does not meet criteria
(3): Meets a majority of criteria
(5): Fully meets criteria

Alternatives A and B are the most expensive, provide no cost savings, no opportunity for business improvement, and are the riskiest to the department. Alternatives A and B are the most expensive to maintain and operate and place ODOT at risk in the following areas:

- **Incorrect labor costs:** ODOT is at risk for processing and paying incorrect labor costs that could result in potential future costs, including litigation. Below are three examples of potential incorrect labor costs.
 - **Non-compliance with bargaining agreements:** Other compliance issues and litigation could cause the department a significant liability. Using an automated time and leave system that establishes business rules to track the type of pay and leave available to the employee when entering time and leave will support compliance with bargaining agreements.
 - **Non-compliance with the Family Medical Leave Act (FMLA) and Oregon Family Leave Act (OFLA):** ODOT uses a custom application to track and manage FMLA/OFLA claims. The application employs a rolling calendar to track leave balances and monthly reports are distributed to inform managers of claim status and remaining balances. However, a need remains for more frequent (i.e., daily) balance information to meet the needs of front line managers, which makes the process vulnerable to violations. Noncompliance with these laws could result in significant litigation and settlement costs. A COTS system may provide a better solution, depending on the system chosen.
 - **Overpayments to employees:** The current process results in monthly overpayments to employees. While these types of overpayments are not eliminated with a time and attendance system, having schedule, leave and time data available in one system can assist in forecasting overpayments conditions in order to reduce risk.

- **Diminished employee productivity:** The systems in use today are mostly paper-based. They require duplicative data entry and are hard to manage; they require excessive amounts of employee time.

Alternative C and Alternative D will meet ODOT’s requirements. Alternative D will meet ODOT’s requirements at the lowest cost, with the most benefit and the least risk. This solution is consistent with the state’s technology direction. A COTS time and attendance system would also be flexible enough to support business changes, since many of the software vendors will likely incorporate requirements for statutory and regulatory changes in their regular software upgrades. The total life cycle cost for Alternative C is estimated to be approximately \$13.3 million. This is lower than the \$15.3 million estimated cost to deploy ATC throughout the organization, but higher than the \$8.5 million estimated cost to implement the time and attendance solution through a software as a service model.

Based on the market research, there are several applications that meet and exceed the requirements for the ODOT time and attendance system. Alternative D will deliver the improvements that ODOT staff need and will also provide several other non-financial benefits. The estimated cost savings over the current processes exceed \$703,000 annually, which is detailed in Exhibit 27.

Alternative D also aligns with ODOT strategic objectives; the governor’s goals, priorities, and initiatives; and with the Enterprise Information Resources Management Strategy:

- **Aligns with ODOT strategic objectives:** The recommended solution allows ODOT to optimize department resources to meet its business needs. Specifically, ODOT will be able to reduce the cost to perform this business process across many parts of the organization and to support compliance with collective bargaining rules and federal and state regulations in order to reduce department risk.
- **Aligns with the governor’s goals, priorities, and initiatives:** The recommended solution aligns with the governor’s priorities. Specifically, the implementation of a COTS solution in a vendor hosted or a software as a service model supports the priority of reduced cost to government through updates to the old, out of date systems in place today. Such a solution also provides modern service delivery methods that employees can use to efficiently record time, leave, and labor.
- **Aligns with the Enterprise Information Resources Management Strategy:** Based on the Enterprise Information Resources Management Strategy (2010-2015), this recommendation supports the overall vision of the strategy to “optimize, strengthen and innovate.” The recommendation supports the optimization of costs through reduced staff and Information Technology (IT) costs.

In addition, other state DOTs are migrating to more modern time and attendance systems and have experienced benefits and reduced risks related to compliance. Out of the 32 state DOTs surveyed during this effort, 15 have or are in the process of implementing new time and attendance systems.

Background

ODOT has developed many systems to collect and manage time and attendance data from its employees. However, these systems are high cost and fraught with problems. This business case presents the issues that will be addressed through a new time and attendance system with a standard set of business processes. The business case contains a draft set of requirements, an analysis of identified alternatives, evaluation criteria, and an analysis of benefits and potential risks.

Project Outcomes

ODOT management identified several needs when they authorized the development of the business case. The project team, shown below in Exhibit 3, validated the following desired outcomes:

- Single data entry to capture time, leave, and performance measurement data²
- Automation of manual processes and incorporation of best practices
- Reduced number of data entry errors and the associated staff time needed to identify and process error corrections
- Enhanced support for management auditing processes and support for decision analysis

Exhibit 3: Project Team Members and Roles

Project Role	Project Team Members
Executive Sponsor	Clyde Saiki, Central Services
Project Sponsor	Stefan Hamlin, Maintenance and Operations Branch
Project Manager	Jeff Flowers, Region 1
Team Members	Tracy Wroblewski, Financial Services Kathy Johnson, Information Services Robin Milne, DMG Project Manager Marsha Duncan, DMG Senior Consultant

Project Environment

The Oregon Department of Administrative Services (DAS) evaluates, determines, and enforces HR policy and procedures. Agencies execute HR policies as they relate to their own employees, including the day-to-day maintenance of employee personnel and payroll records, and they process personnel actions on behalf of employees.

² Performance measurement data includes non-financial information that can be captured along with employee time, such as number of customers served, number of processes completed, work flow, or work order tasks.

The Enterprise Human Resource Services Division (HRSD) of DAS provides the tools and systems needed to manage employee and position data for all agencies. Currently, HRSD uses two primary systems to meet their mission:

- **Position and Personnel Database (PPDB):** PPDB serves as the official record of employment and the source of employee information; it contains historical records and summarized employment history. Oregon agencies are required to use PPDB as the central repository for HR related data.
- **Position Inventory Control System (PICS):** PICS is a sub-system of PPDB. It controls, maintains, and reports on budgeted and approved positions. It performs two separate functions: position budgeting/forecasting and position execution.

The Enterprise Goods and Services Financial Business System Section of DAS provide the system used to manage the statewide payroll function:

- **Oregon Statewide Payroll Application (OSPA):** OSPA is the system used to produce statewide payroll.

ODOT has a number of internal systems used to track and manage employee and financial data in greater detail than the statewide systems listed above.

- **Transportation Environment Accounting and Management System (TEAMS):** TEAMS is ODOT's financial system of record and contains detailed information on all transactions. The TEAMS system is the reporting solution for both internal and external purposes.
- **Transportation Online Personnel Action System (TOPAS):** TOPAS is ODOT's custom internal application to capture personnel change documentation and notify staff when approvals are needed. In TOPAS, ODOT staff enters personnel actions, routes the actions for approval, and uploads the final actions to PPDB.
- **Family Medical Leave Act (FMLA) and the Oregon Family Leave Act (OFLA) System:** ODOT's FMLA and OFLA tracking system is a custom developed application used to track family medical leave balances and claims.
- **Automated Time Capture (ATC):** ATC is a custom application used by ODOT maintenance operations and owned by Maintenance and Operations Branch. ATC is deployed to district and crew offices, where it is used to capture daily time and equipment and material use.
- **Maintenance Management System (MMS):** MMS is a legacy mainframe application used to track highway maintenance costs by activity. Labor, equipment, and materials are imported into MMS from ATC and performance measures (accomplishments) are calculated and reported, based on the activity performed, such as snow and ice removal and culvert cleaning. MMS reporting is a key component in the maintenance operations budgeting process.
- **Data Warehouse:** ODOT maintains a data warehouse as a single source to report and analyze information to support management decision making.
- **Additional shadow systems:** These include numerous databases and spreadsheets developed to fill gaps in meeting management or regulatory reporting requirements. It is important to note that shadow systems are used to manage information that cannot currently be managed in either DAS or ODOT systems.

Exhibit 4 identifies the current shadow systems in place in ODOT today for time and attendance. These systems do not meet all the requirements of the department. In many cases, these systems do not integrate with OSPA, TEAMS, or the FMLA/OFLA system, requiring redundant data entry.

Exhibit 4: List of Shadow Systems Identified

	System Name	Description	Owner
1	Standard Labor Variance Report Database	Custom database that supports data entry error identification and reconciliation	Financial Services
2	Financial Services Imaging System (FSIS)	Timesheet imaging system	Financial Services
3	ATC	Custom database application used to capture, validate, and process highway maintenance crew time, labor costs, and accomplishments	Maintenance and Operations Branch
4	Equipment Management System	Mainframe application for tracking and reporting vehicles and equipment; will remain, but may need interface or import/export	Maintenance and Operations Branch
5	DTIME	Custom database for time capture	Human Resources
6	TimeKeeper	Custom database for time capture	Audit Section
7	TOPAS	Custom application for submission and supervisory approval of personnel actions; will remain, but may need interface or import/export	Human Resources
8	FSTime	Custom database for time capture	Financial Services
9	MCTDTime	Custom database for time capture	Motor Carrier Division
10	ITime	Custom database for time capture for Transportation Application Division	Information Systems Application Division
11	Facility Center Version 7.5	COTS work order management system; will remain and be interfaced	Facilities Section
12	DEHR (FMLA/OFLA)	Custom database for tracking FMLA/OFLA claims	Human Resources
13	INVIEW	Custom application for tracking winter employee contact information	Maintenance and Operations Branch
14	MCM	Custom database for time capture	Major Projects Branch
15	Finance Hardship Leave Tool	Custom database for tracking hardship leave donations	Financial Services
16	TMTIME	Custom database for time capture for	Information Systems Enterprise

	System Name	Description	Owner
		Enterprise Technology Division	Technology
17-30+	Microsoft Excel, Microsoft Access	General office suite software applications used to customize time capture and to generate and print monthly timesheets	Various

Project Stakeholders

The replacement of the shadow systems will impact many stakeholders. Exhibit 5 identifies the stakeholders and the anticipated impact of a new time and attendance application.

Exhibit 5: Anticipated Impact of Project on Each Stakeholder Group

Stakeholder	Impact
Employees	Reduced errors in data entry through self-entry of time, leave, and labor; introduction of employee self-service capabilities to allow employees to maintain some of their own personal information
Managers	Ability to access data real-time or near real-time; reduction in data reporting variances that arise from timing gaps; support for performance measurement, trend, and other analysis techniques
Department	Standardized, efficient processes; reduction of shadow systems; enhanced decision support; improved reporting capabilities
DAS	Achievement of DAS vision; standardized, efficient processes; reduced shadow systems
Governor	Improved decision support; enhanced reporting; more effective use of state resources
Legislature	Improved decision support; enhanced reporting; more effective use of state resources
Citizens	More effective use of tax dollars

Project Assumptions

The project team identified 4 alternatives used for in-depth analysis. This section lists the assumptions that were applied to all the alternatives. The alternatives analysis section provides more detailed assumptions related to each specific alternative.

There are no anticipated future changes or trends that will impact the decision to purchase and implement a COTS-based time and attendance solution. ODOT does not anticipate that any short-term future economic or political events will significantly change the ODOT implementation strategy, scope, or costs for this effort. Exceptions that will not necessarily change the decision, but could change the scope of this effort, are as follows:

New time and attendance system can integrate with new ERP applications

The systems used today have been in place since the 1990s. Since that time, there has been discussion and several attempts to replace systems through a full ERP effort. The effort to replace the time and attendance function is a much smaller effort, but allows for growth into an ERP application at a later date. During this analysis, we evaluated each alternative with future integration to ERP systems in mind. This approach will also enable other agencies to use the time and attendance system and thereby support enterprise efforts to consolidate applications.

No political interests and concerns related to a time and attendance system exist

Other than the procurement and implementation costs for the new time and attendance application, there are no known specific political issues or concerns. The cost to implement and operate the new time and attendance system could begin to yield a return on investment in as little as three years.

We anticipate that no future changes will impact the decision to purchase a COTS

There are no anticipated future changes or trends that would impact the decision to purchase and implement a COTS-based time and attendance solution to replace the current systems. ODOT does not anticipate that any future events would significantly change the implementation strategy, scope, or costs.

A DAS management decision to revive replacement of or to more closely integrate the PPDB, PICS, and/or OSPA applications could impact the ODOT time and attendance implementation. However, through the planned state data center implementation of an Enterprise Server Bus (ESB) tool within the next few months, the time and attendance system can work with any HR or payroll system. This integration tool will work as an intermediary unit between any ODOT solution and current and future statewide applications. Most COTS vendors prefer to use the ESB as a tool for integration. In addition, ODOT can leverage this integration tool for other applications, such as supporting data warehouse efforts.

The adoption of currently unanticipated or unknown federal or state regulations could require additional COTS functionality that is not currently available. The current efforts of the FHWA and the Federal Transit Administration (FTA) to implement Moving Ahead for Progress in the 21st Century (MAP-21) requirements will result in new or altered federal requirements. However, ODOT anticipates that any changes will result in fewer or simpler requirements than those that exist today. The implementation of a COTS time and attendance system provides ODOT the opportunity to take advantage of regular updates to the software, including changes mandated by federal and state laws.

ODOT assumes that a system implementation project will result from this effort and that it will be successful in obtaining funding. The resultant project will have the following characteristics:

- A relatively short time period between the decision on the recommendation contained herein and the chartering of the implementation project
- A procurement cycle (request for proposal/bid, evaluation, and award), estimated up to six months
- An implementation timeline not to exceed two years
- State project staffing at the level recommended in this document
- DAS informational or technical support during the implementation of this project, as needed for the interface development to OSPA; no other state department or agency will assist in the implementation phase of the project
- No existing IT system, other than those identified in the time capture solution and interface concept diagram, (Exhibit 7), will be interfaced to any chosen COTS solution, so no additional interface development is included in the cost estimates.

Problem and Opportunity Definitions

This section outlines the problems associated with the department's existing time and attendance systems and associated business processes. This section also describes the opportunities a time and attendance system would provide to ODOT.

Problem

Currently, ODOT operates more than 30 time and attendance systems, some of which are manual and paper-based. These multiple systems make it challenging for ODOT to manage its work force. Although these systems generally allow employee time, leave, and labor data entry and provide for basic reporting needs, ODOT managers and staff have identified numerous problems. These problems directly impact ODOT's ability to respond to requests for critical information, affect team productivity, and place staff at a disadvantage when asked to provide value-added analysis and reporting. The problems include, but are not limited to:

Incorrect labor costs

The inability to validate expenditure coding at the point of initial entry results in inefficient resource allocation because staff is dedicated to identifying, documenting and processing incorrect labor charges. Examples include:

- 1,400 instances per year in which approximately 5,000 hours of labor are permanently coded incorrectly
- An average of 195 employees (5 percent) are overpaid each month at an annual value that exceeds \$20,000, not including the costs to correct errors or to collect funds.

The current processes place the department continuously at risk of additional expense, based on compliance issues. The management of absenteeism; overtime; special leave, such as Family Medical Leave Act (FMLA) and/or the Oregon Family Leave Act (OFLA); and licensures and certifications place the burden of compliance on the department.

Lack of timely information

The payroll and financial systems are up to six weeks in arrears for more than 75 percent of the current workforce's (3,375 employees) time, leave, and labor data, so managers develop a significant number of shadow systems in order to track the workforce.

Diminished employee productivity

The department inefficiently utilizes its resources because timekeepers are required to invest a significant amount of time tracking down issues with paper timesheets; acquiring manager approval; entering data into the required systems; and researching and resolving errors, post entry. Automating the time, leave, and labor process will release current resources to perform other value-added activities to support the department's mission and business objectives.

Lack of flexibility

Paper-based processes and multiple shadow systems exacerbate the lack of flexibility inherent in the legacy payroll and financial systems, as illustrated by the recent implementation of furlough leave reporting. The cost to maintain legacy systems, paper-based processes, and multiple shadow systems is estimated in excess of \$1 million per year, not including downstream costs such as imaging timesheets, paper and toner, and researching and resolving human resources, state, or federal compliance issues.

The existing time and attendance systems lack the needed functionality, flexibility, and integration to support ODOT in capturing and reporting time, leave, and labor as effectively and

efficiently as possible. Coupled with the extensive number of systems used today, the age of the mainframe systems, and the number of changes made to these systems over the years, these systems are increasingly difficult to operate and maintain.

Opportunity

Implementing a single system with a single set of business processes will eliminate waste and allow for many benefits to be realized. A new time and attendance system will become a vehicle for implementing best practices and improved business processes through the use of technology. In addition, other state departments and agencies can leverage the COTS-based system implemented by ODOT.

Below are the specific opportunities available to ODOT through the implementation of a COTS application. Each of these opportunities directly impacts the problems experienced in the current environment.

Exhibit 6: Problem and Opportunity Summary

Problem	Opportunity
Incorrect labor costs	<ul style="list-style-type: none"> • System business rules validate the data at the time of entry against the appropriate labor accounts to ensure the use of Expenditure Account (EA) and Subjob (SJ) combinations only when active in TEAMS, which reduces correction processing. • The use of configurable automated business rules to validate other data entry will reduce errors in data capture. • Corrections or changes to prior pay periods will be made in the system and subjected to the same approval workflow and calculation process as the original entries, which reduces the existing manual efforts.
Lack of timely information	<ul style="list-style-type: none"> • The potential for more frequent processing of time and leave data will allow additional downstream processing to occur more quickly, such as for Federal Highway Administration (FHWA) billings.
Diminished employee productivity	<ul style="list-style-type: none"> • Time and attendance data is most accurately captured by the person doing the work at the time the work is done, which reduces the need for the timekeeping function. • Time, leave, and labor recorded together in one system at the same time can significantly increase employee productivity. For example, accuracy improves, subjectivity in the processes is eliminated, and consistency is better maintained, which produces more opportunities for increased effectiveness. • The single entry of labor, equipment, and material data eliminates the need for reconciliation and correction. • The removal of manual paper processes and move to electronic data capture, including electronic signatures, reduces paper and imaging costs.
Lack of flexibility	<ul style="list-style-type: none"> • Each business unit would be able to design a data dimension to fit its own special needs. This feature would increase ODOT's ability to efficiently capture and report non-financial data for performance measure reporting. • A COTS solution would provide multiple delivery methods to

Problem	Opportunity
	<p>support future growth.</p> <ul style="list-style-type: none"> • COTS systems are flexible and use standard protocols to integrate with commercially available financial and HR/Payroll systems, which allows for easy growth.

Additional benefits will accrue to ODOT with a COTS time and attendance system:

Implementation of best practices

Any time an organization considers implementation of an IT solution, it presents an opportunity to adopt best practices. Best practices are methods or techniques that result in a desired outcome, so that the organization is better able to provide the goods or services that fulfill its mission.

While best practices are often industry developed and vetted, time and attendance capture is a business process practiced across most industries over an extended period of time. Hence, best practices have developed that are widely applicable across organizations and technology-based solutions. The project team has integrated these best practices into the software requirements, as well as into the recommended criteria used to evaluate potential system-based solutions for ODOT.

Addressing compliance risks

Any potential system should provide the capability to meet all federal, state and administrative policy requirements easily when these requirements change. Below are 3 of the most significant areas where ODOT must enforce complex compliance rules:

- FMLA/OFLA rules are complex. ODOT front-line managers must enforce these leave rules manually, creating opportunity for compliance issues to arise. ODOT uses a custom application to track and manage FMLA/OFLA balances and claims. The application employs a rolling calendar to track leave balances and monthly reports are distributed to inform managers of claim status and remaining balances. However, a need remains for more frequent (i.e., daily) balance information for front line managers to use when reviewing FMLA/OFLA eligible leave requests. A risk of non-compliance exists if such a request is mistakenly approved that causes eligible leave to exceed the balance. A COTS system may provide a better solution, depending on the system chosen.
- ODOT operates under a set of business rules defined in two separate union contracts. A new contract often produces new rules that cover pay and use of leave, as well as new data gathering and reporting requirements. Non-union employee administration must comply with controlling department requirements, such as those from DAS and the Bureau of Labor and Industries, which are subject to change, due to legislative and legal actions. ODOT will need to apply the business rules changes in conjunction with DAS.
- A substantial portion of ODOT work is eligible for federal reimbursement. Each federal department has some unique reporting requirements. Although the majority of reporting requirements are the same or similar, a few unique requirements produce expanded time capture requirements for ODOT as a whole. MAP-21 will likely result in new federal regulations, but the timeline for these changes is still uncertain.

Improved technology

The implementation of the technology available in COTS products will deliver many benefits to ODOT that will address the problems identified. Current department-wide systems are unable to leverage advances in IT for numerous reasons. As a result, ODOT is unable to effectively modify the department-wide systems to meet changing federal and management reporting needs. For example, managing furlough time in some legacy systems was not possible, due to the inability to change the system to provide the data capture functionality that is needed for compliance with the business rules.

The development of shadow systems is the most common user response to this kind of situation. The shadow systems used at ODOT today to capture and report time-related data range from commercially-developed, highly-focused systems to custom databases and simple spreadsheets.

The business case includes several technical requirements for newly available technology, such as the automation of data transfer interfaces, web-based delivery, and handheld data entry devices. A list of technical and functional requirements is provided in Appendix F.

Improved reporting

The value of accurate, comprehensive time and leave data capture is two-fold: the ability to support payroll processes and the ability to glean information from the data and apply that knowledge in order to make the best decisions for the organization. The current systems and processes have the following reporting problems:

- Online or real time access to employee-based data, such as current leave balances, does not exist in today's systems. Such information would enhance front-line managers' ability to make resource allocation and other management decisions.
- Processing rules and routines vary between the current systems, which results in information gaps between the systems.
- Better organization-wide reporting is required to support executive-level resource allocation, budgeting, and other management decision making.

Lower cost of ownership

The current systems and processes require a high level of staff resources to operate and maintain. While these systems provide an adequate level of data capture and reporting today, they have proven difficult to maintain, change, or upgrade. A COTS-based solution can address these problems and release staff for other value-added work.

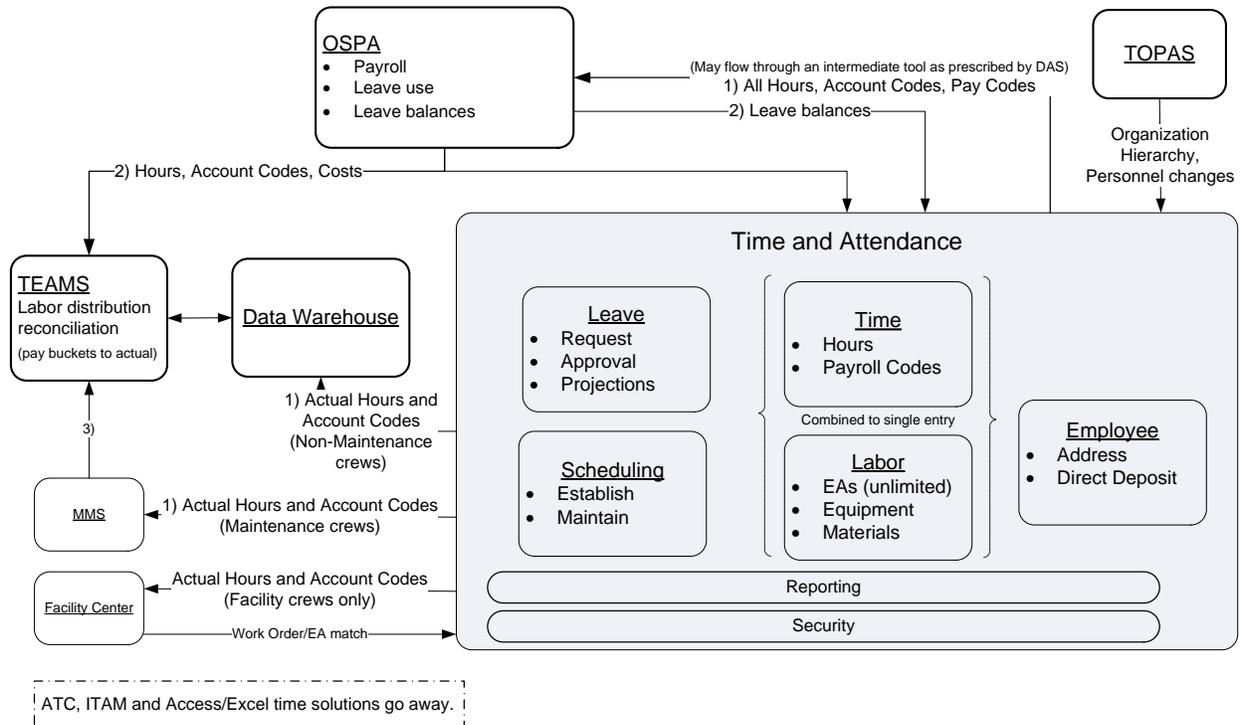
Leadership among state agencies

Generally, the federal reporting requirements for DOT billing and reimbursement make DOT time capture a more complex endeavor than it is in many other state agencies. Coupled with the separate collective bargaining agreements in Oregon, ODOT time capture requirements are more detailed than those of other Oregon agencies. Any solution ODOT implements should be based on best practices and adaptable for other Oregon agencies, if they also choose to implement.

System Concept

Exhibit 7 depicts the system vision for a time capture system:

Exhibit 7: Time Capture Solution and Interface Concept



Actual interface and data flows are subject to numerous constraints, and this concept diagram will be further refined during any resultant implementation project.

DMG applied business process analysis techniques to analyze the current high level business process flows and to determine the potential business process flows. These techniques use value stream mapping to optimize performance by removing waste from the current process to optimize performance. DMG also focused on incorporating best practices routinely adopted during software implementations.

To illustrate the potential efficiencies, the current and process graphs for the capture of employee time for non-maintenance positions are below. Directly following is the analysis results, which highlights the steps to be automated (in green) or eliminated (in red). DMG performed an initial business process analysis on the current standard time and labor data entry processes. This analysis identified the potential elimination of process steps through automation and the associated potential benefits. The results of the analysis for all five "as-is" and equivalent "to-be" processes are provided in Appendix B. Note that the business process in Exhibit 10 is completely eliminated with a new time and attendance system.

Exhibit 8: HR01 – Time Capture Non-Maintenance Current Process

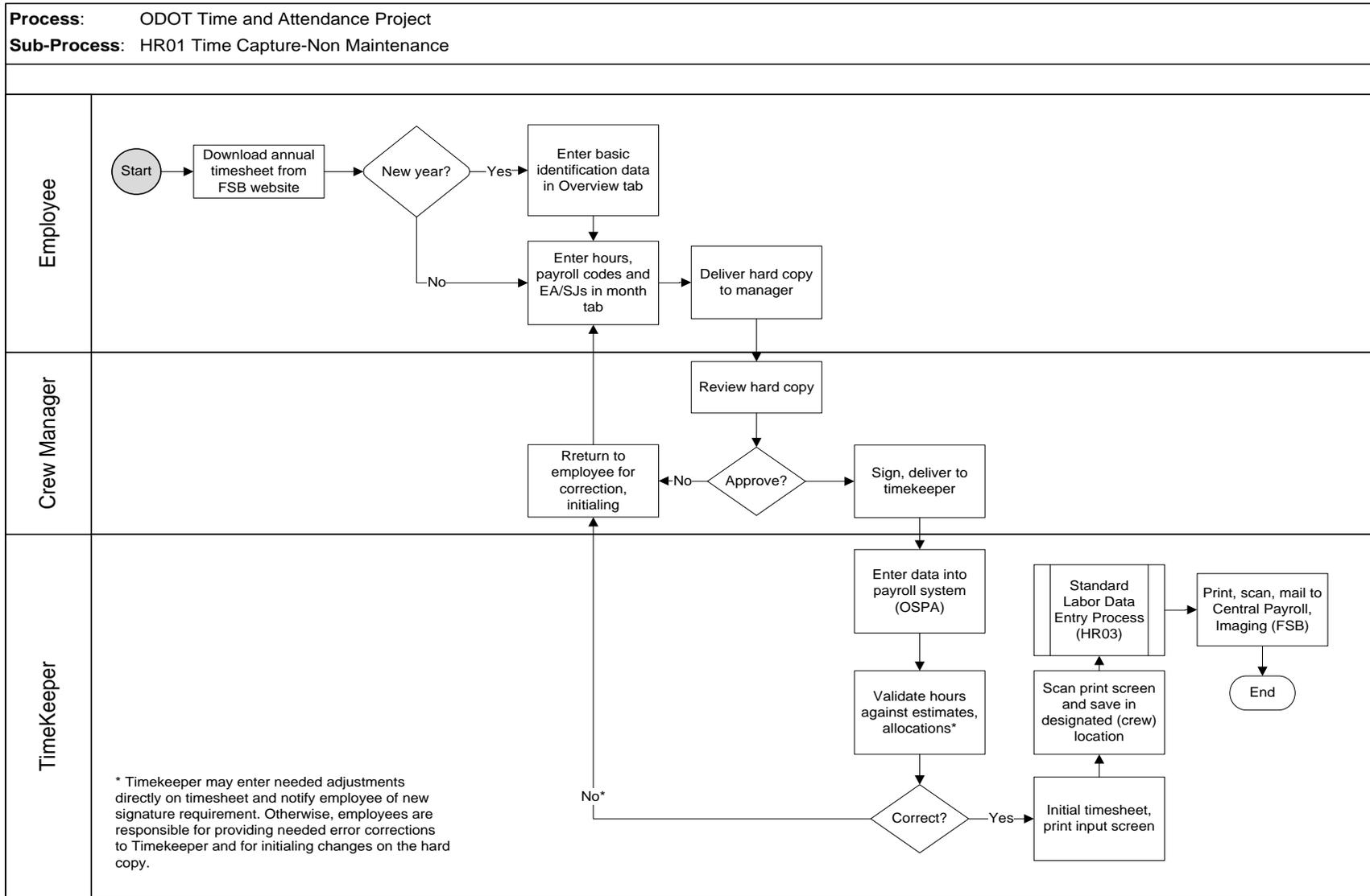


Exhibit 9: HR01 – Time Capture Non-Maintenance LEAN Analysis

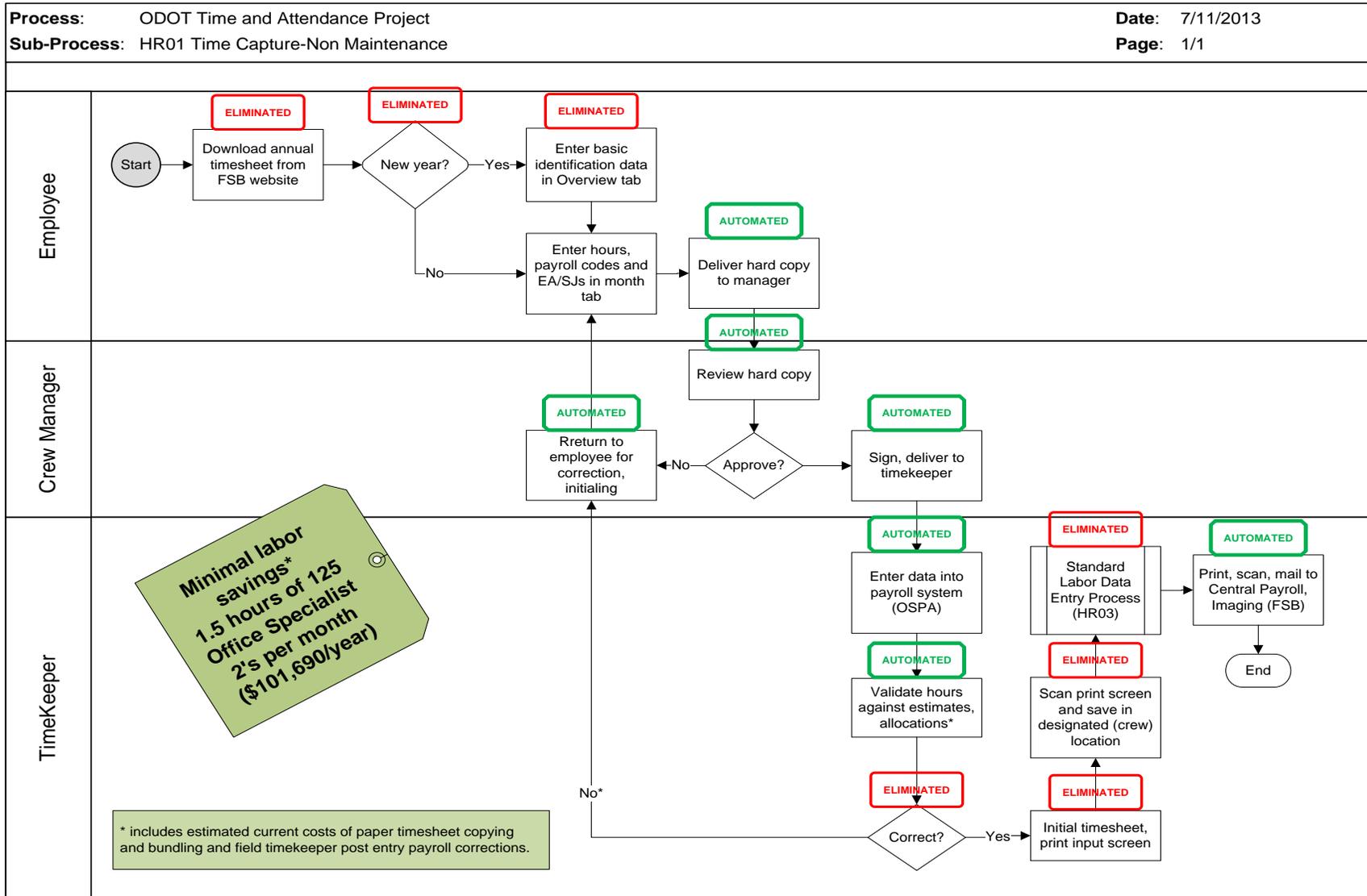
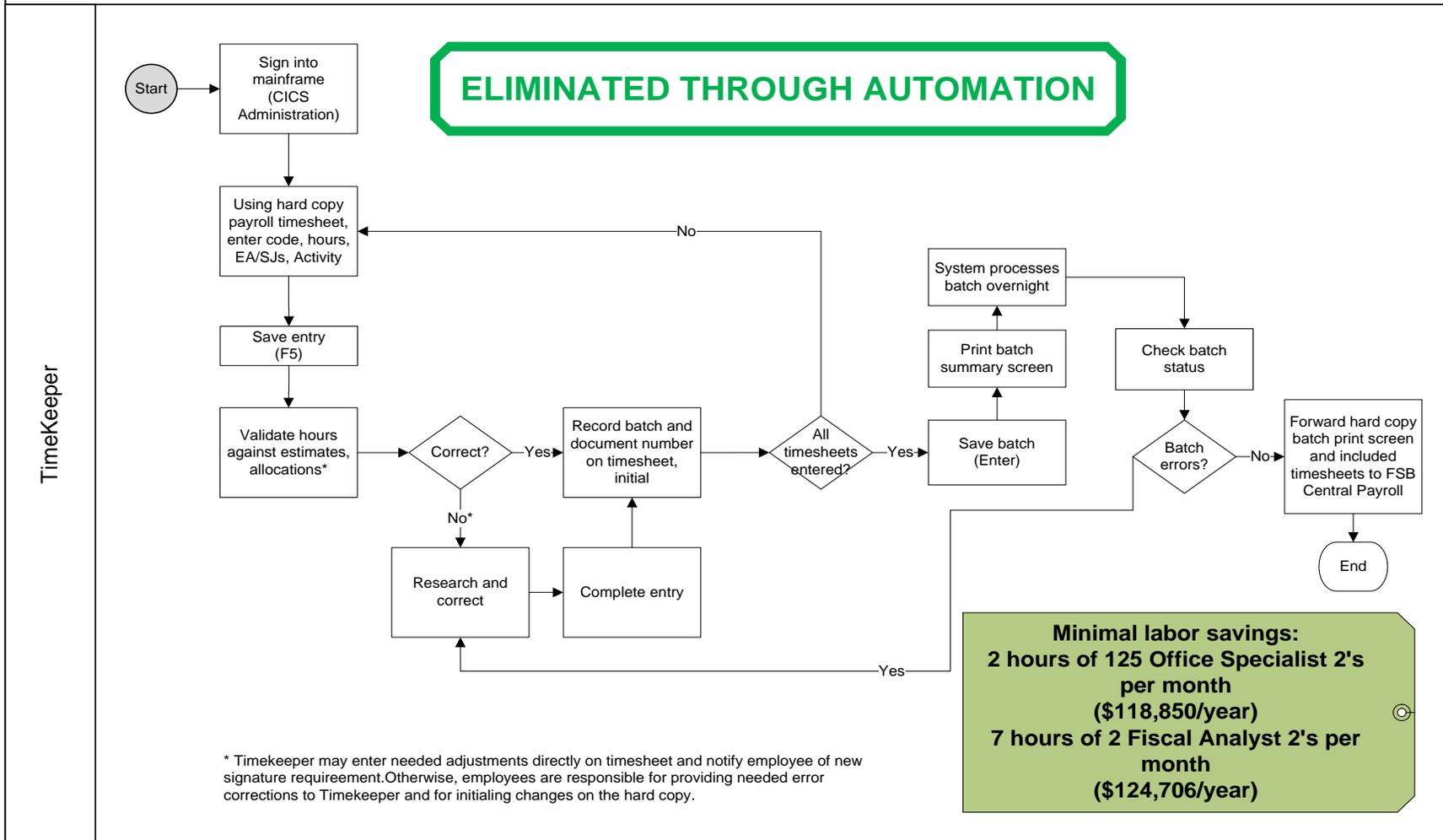


Exhibit 10: HR03 – Standard Labor Data Entry LEAN Analysis

Process: ODOT Time and Attendance Project
Sub-Process: HR03 Standard Labor Data Entry

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The HR01 process illustrated above covers approximately 3,400 employees. The future process potentially can eliminate seven steps and automate the remainder, which will result in a minimal savings from timekeeper labor alone of \$101,690 per year. The labor savings potential from the elimination of the HR03 standard labor process is even greater, total savings estimated at \$243,556 annually.

These are just two examples of the overall savings available to ODOT. To identify some of the many other opportunities to eliminating the 30 plus existing shadow systems, business process analysis techniques were applied by DMG to identify the future “to-be” processes to all four of the basic time and attendance processes. Appendix B contains the current process graphs, along with the analysis results in graph format.

The alternative analysis section below details the identified alternatives and considers benefits, risks, and costs.

Alternatives Analysis

In this section, DMG evaluates alternative approaches for ODOT for the time and attendance solution. These alternatives will consist of the following:

1. Do nothing. There is a full analysis of the costs, benefits, and risks associated with doing nothing.
2. Implement ATC across ODOT. ODOT has over 30 systems that are used to support time and attendance processing across the department. One alternative is to implement one of these systems, such as ATC, consistently across the organization.
3. Implement a COTS package at SDC. This alternative evaluates the cost, risk, and benefits to implement a COTS package on site. State staff will use a combination of state data center and ODOT resources to maintain and manage the COTS package. DMG evaluated a range of software to provide the state with a low, mid, and high range of the cost to implement a solution.
4. Implement a COTS package in a vendor hosted or software as a service model at vendor location. This alternative presents the cost, benefits, and risks to implement a COTS package through a vendor hosted environment or software as a service model, in which the COTS vendor maintains, operates, and manages the software. DMG evaluated six software vendors to provide the state with a low, mid, and high range of the cost to use a vendor hosted or software as a service model to implement the system.

Approach to Analysis

For each alternative, the project team constructed a project implementation scenario. The scenario for each determined the estimated scope of work, project schedule, and the costs to include in the estimates. DMG used the project scenarios, cost estimates, and fit to the features list (Exhibit 11) to rate each alternative on the four criteria that the project team established. The following section includes the solution requirements, evaluation criteria, project scenarios, project-level assumptions that apply throughout the business case, cost assumptions, summary cost, and ranking tables. Detailed analysis for each alternative follows this summary section.

Solution Requirements

DMG identified ODOT time and attendance requirements in depth through research, interviews, surveys, and a series of onsite workshops. The result was a list of 528 solution requirements to meet current ODOT business processes and management reporting. DMG grouped the

requirements by functional and technical features. Exhibit 11 presents a summary list of the features, a description of each feature, and a list of common functions expected within each feature. DMG evaluated each alternative against the feature list. A full list of detailed requirements by feature is provided in Appendix F.

Exhibit 11: High Level Feature List

Feature	Feature Description	Common Functions
Schedule management	These requirements focus on the specification and use of schedules, including assignment of and adjustments to assigned schedules.	<ul style="list-style-type: none"> • Employee scheduling • Holiday and leave tracking • Create custom schedules for groups of employees • Compare actual schedules to planned schedules • Establish work week, based on start and stop date and time • Apply work schedules to timesheets for easy entry
Leave management	These requirements cover the request, approval, and management of all types of leave, including medical (worker compensation, FMLA/OFLA), furlough, vacation, and holiday.	<ul style="list-style-type: none"> • Request, approve, and deny leave requests • Project available leave balances • Apply approved leave to timesheets for easy entry • Track specific types of leave, such as state furlough and compensatory leave • Manage specific leave business rules by position or employee • Adjust prior leave requests
Time entry and validation	These requirements cover the actual capture of time and leave, data validation requirements, reconciliation, and adjustments that need to occur, as well as the use of configurable business rules necessary to govern approval workflow, recording of time, leave eligibility, and general processing.	<ul style="list-style-type: none"> • Enter, approve, and deny leave requests and timesheets • View and edit timesheets by the supervisor or employee • Override leave data with actual time worked • Track specific types of time entry, such as overtime or straight time • Manage specific time entry business rules by position or employee
Labor distribution	These requirements cover the ability to assign labor cost data, as well as to capture performance or activity-based data, such as the number of customers served.	<ul style="list-style-type: none"> • Track time labor distribution at a percentage of time, actual time entered, or based on a position or employee default value • Capture additional cost information, such as vehicle, milepost, work order, or other predefined account elements • Override capability for the position or employee default labor distribution • Timesheet templates, based on position or employee data, such as predefined work schedules and approved leave activity • Prior period timesheet adjustments

Feature	Feature Description	Common Functions
Security and workflow	These requirements address technical access, security, and general requirements.	<ul style="list-style-type: none"> • Support audit trail of entry, review, and approval • Route time and leave transactions for approval through automated business rules or through manual routing • Flag time and leave transactions for special processing, based on business rules • Send an email alert of timesheet changes that require review and approval • Apply common security rules for employee and supervisor access
Common system integration	These requirements discuss the interfaces with OSPA and TEAMS, the configuration and maintenance of internal system tables, and system administration requirements.	<ul style="list-style-type: none"> • Integrates with legacy systems • Integrates with other ERP systems, such as PeopleSoft, SAP, and Advantage • Supports a common integration language for ease in system design changes
Other features	<p>Reporting: These requirements include reporting needs that should be available from the system, including reporting tools, the ability to extract, and the ability to inquire on data.</p> <p>Templates and devices: These requirements address the need for standard data entry templates and the use of various input devices and methods.</p> <p>Future: These are areas that are not currently in scope but are typically provided in a time and attendance system.</p>	<ul style="list-style-type: none"> • Overall user configurable data entry validation and business rules • Support the use of attachments and comments for leave and time transactions • Support FMLA and OFLA rules • Employee attribute self-service, such as employee address change, direct deposit, and beneficiary information • Common user-friendly web interface • Online help • Stores and retrieves forms • Common report development tool

In addition to feature availability, the alternatives are evaluated on expected financial costs, estimated life cycle costs, and provision of non-financial benefits.

Project Scenarios

DMG built a project implementation scenario for Alternatives B, C, and D, along with an estimated project schedule to facilitate cost estimation. For each alternative, a cost scenario was developed, including, as appropriate:

- Estimated ongoing operational costs
- New recurring costs
- Project development costs
- Vendor costs

Below is a summary of each of the project scenarios:

- Alternative A, Do nothing: Current operational costs were supplemented with estimates of the future effort to maintain current functionality, as well as to implement functionality changes to meet new business requirements.
- Alternative B, Implement ATC across ODOT: The ATC system was considered for potential rollout to the business lines that do not currently use this system. This scenario does not include any increase in functionality, beyond what is incorporated in the system today.
- Alternative C, Implement a COTS package at SDC: This scenario includes the procurement of a COTS package implemented and installed on state data center hardware.
- Alternative D, Implement a COTS package in a vendor hosted or software as a service model at vendor location: For this scenario, the project team considered two options:

The first option considered was a vendor hosted model, where the vendor operates the hardware and software at a vendor location on dedicated equipment. The second option considered was a software as a service model, where the vendor operates the hardware and software on shared equipment. The estimated total costs for the hosting and software as a service models are within a 5 percent range of each other. Therefore, the project team used the software as a service model costs in the project scenario that was used to estimate costs.

Cost Assumptions

In addition to the higher-level assumptions listed in the project environment assumptions section, the following assumptions were made by the DMG and ODOT team in order to focus the business case effectively.

- There will be a relatively short time period between the decision on the recommendation contained herein and the chartering of the implementation project.
- A procurement cycle (request for proposal/bid, evaluation, and award), estimated up to six months
- An implementation timeline not to exceed two years
- DMG assumed a life of 10 years and that the cost estimates cover the maximum implementation period of two years, plus 10 years of ongoing operations.
- Interface development within the implementation project will be limited to interfaces with OSPA, TEAMS, MMS, TOPAS and the Facility Center.
- FMLA/OFLA will be supported through the system and will be retired upon implementation of the new system.
- Any solution will be implemented in accordance with the policy rules and regulations of DAS, including the location of hardware and software, and the IT service provisions of the state data center.
- Implementation project staff may consist of ODOT employees, employees of other state agencies, vendor staff, and/or consultant staff
- Vendor costs were solicited via the form included in Appendix E, which included a standard features list and breakdown of ODOT employee levels. Five vendors responded and the applicable provided costs were averaged and leveled in order to develop the alternative costs. Based on the vendor cost data responses, DMG assumed the higher average cost estimates would be needed to implement Alternatives C and D.
- The cost models assumed that four upgrades will occur over the 12 year period. While these upgrades are not normally mandatory, we recommend them in order to take advantage of low cost/no cost changes for federal and state regulatory compliance.
- Existing department timekeepers possess sufficient computer skills to accommodate data entry requirements.
- The use of handheld data entry devices is referred to in several requirements. However, the procurement and deployment of these devices is outside the scope of this business case. Therefore, vendor-provided cost information has been given to ODOT, but was not included in any alternative. The project team recommends that an assessment of the devices be conducted as part of any solution implementation project. For the purposes of this business case, deployment of handheld data capture devices is considered only as a future, potentially beneficial add-on.
- An inflation rate of 2.5 percent was applied to out years on both benefit realization and costs. This rate was validated with the ODOT Budget Office as the recommended rate for the current biennium budget packages.
- The net present value discount rate applied is 3 percent, based on the recommendation of the client.

- ODOT staff salaries used are at Step 5 of the applicable range. For management service positions, the ODOT Management Service salary range table was used. For represented positions, the Service Employees International Union, Local 503, OPEU (SEIU) Strikeable Unit, general salary schedule dated January 1, 2013, was used. Hourly rates were based on 2,080 hours per year.
- Hardware costs were provided by the state data center and were used for Alternatives B and C. State data center costs did not assume any additional network bandwidth or wireless capability.
- For Alternatives B and C, 60 percent of development personnel costs were estimated to occur in year one and the remaining 40 percent were estimated to occur in year two.

Selection Criteria and Alternatives Ranking

In order to evaluate each alternative in terms of how it meets ODOT requirements and to assess the relative fit and associated risks of the different alternatives, DMG developed a set of four criteria, in addition to costs, and applied them to each alternative. These evaluation criteria include:

- Degree of fit with functional requirements
- Consistency with ODOT and state IT direction
- Long-term support considerations
- Degree of risk

The evaluation criteria and the supplemental factors are described briefly below.

Degree of fit with functional requirements: This criterion refers to the extent to which a proposed alternative meets the ODOT functional requirements. For a COTS solution, consideration is applied in this regard to functionality that is provided “off the shelf,” versus what functionality requires customization in order to fully meet the requirement.

Consistency with the ODOT and state IT direction: This criterion refers to the extent to which an alternative will comply with ODOT, DAS, and/or state of Oregon IT business direction and technology standards. Aspects considered, among others, include customer service capability, system sustainability, process efficiencies, security, development platform, system integration, and reduction of shadow systems.

Long-term support considerations: This criterion is designed to address the degree of ease in which an alternative can be supported by ODOT, following initial implementation. Factors considered under this criterion include whether ODOT will be dependent on a third party for software upgrades and the ease of completing and implementing these upgrades.

Degree of risk: This criterion is based upon the relative degree of risk of each alternative, including the risk associated with the development approach (package or custom) and the relative risk of the availability and stability of the development team during development and post-deployment.

The DMG team rated Alternatives A through D against each of the above criteria and gave each a numerical rating. The ratings range from 0 to 5, where 0 means an alternative does not meet a criterion, and 5 means an alternative fully meets a criterion. Criteria ratings were based on the project team’s assessment of alternatives against ODOT mission and goals statements, functional requirements developed and vetted by project stakeholders, vendor supplied features and costing information, and vendor product demonstrations.

Alternatives A and B ranked lower because they do not meet ODOT requirements, are inconsistent with state IT direction, and require resources to achieve little benefit. Alternatives C and D are deemed viable solutions, due to the high rating on each criterion, in addition to the overall cost analysis results. Exhibit 12 summarizes the evaluations and includes the total cost of ownership (TCO), total benefits and gains, and cumulative cash flow over the 12-year assessment period. The net present value (NPV) and number of months for the procurement and implementation project are also shown. Exhibit 13 presents the alternatives ranked against the criteria. Alternative D has the highest overall ranking score against the criteria and has a significantly lower cumulative cash flow over the implementation and estimated 10 year life cycle of the system. Detailed cash flow information is included in Appendix A, Exhibits 31 through 34. Cumulative cash flow is the net of benefits and gains less the total 12-year cost estimates over the assessment period.

Exhibit 12 Total Cost Comparison

Alternatives	Total Ranking	Benefits and Gains	Total 12-Year Cost	Cumulative Cash Flow	Net Present Value
Alternative A: Do Nothing	5		(\$12,745.4)	(\$12,745.4)	(\$10,480.8)
Alternative B: Implement ATC across ODOT	11	\$147.3	(\$15,257.3)	(\$15,109.9)	(\$12,588.3)
Alternative C: Implement a COTS package at SDC	17	\$8,533.6	(\$13,331.1)	(\$4,797.5)	(\$4,646.7)
Alternative D: Implement a COTS package in a vendor hosted or software as a service model at vendor location	20	\$8,889.6	(\$8,505.7)	\$384.0	(\$128.5)

Alternative A has the lowest ranking across the 4 criteria. Alternative B is the highest cost alternative and does not meet the requirements related to schedule management, leave request and reporting requirements. It also puts the risk of maintenance on ODOT staff. Alternatives C & D have the highest ranking of all the alternatives with the lowest overall risk.

Exhibit 13: Alternative Criteria Ranking Summary

Alternatives	Degree of Fit	Consistency with IT Direction	Long-Term Support	Degree of Risk	Total Ranking
Alternative A: Do Nothing	1	2	1	1	5
Alternative B: Implement ATC across ODOT	3	3	3	2	11
Alternative C: Implement a COTS package at SDC	5	4	4	4	17

Alternatives	Degree of Fit	Consistency with IT Direction	Long-Term Support	Degree of Risk	Total Ranking
Alternative D: Implement a COTS package in a vendor hosted or software as a service model at vendor location model at vendor location	5	5	4	4	18

Criteria Rating (0-5)
(0): Does not meet criteria
(3): Meets a majority of criteria
(5): Fully meets criteria

Exhibit 14 below shows a high level outline of the costs for each alternative. This clearly shows that Alternative D has the lowest average annual operational cost; the full 12 year total cost of ownership is over \$4 million under the other alternatives and provides the highest annual cost savings.

Exhibit 14: Estimated Total 12 Year Costs by Alternative Approach

Alternatives	Project Costs	Total 12 Year Cost ³
Alternative A: Do Nothing		\$12,745,400
Alternative B Implement ATC across ODOT	\$2,147,684	\$15,257,300
Alternative C: Implement a COTS package at SDC	\$4,067,742	\$13,331,100
Alternative D: Implement a COTS package in a vendor hosted or software as a service model at vendor location model at vendor location	\$2,532,762	\$8,505,700

The following sections present, for each alternative, a detailed analysis of the project scenario, assumptions, costs, benefits, and risks.

Alternative A

Do nothing and continue to use the existing time and attendance systems

Doing nothing and continuing to use the existing time and attendance systems does not meet ODOT business requirements. The existing myriad processes and shadow systems do not comply with ODOT or state technology direction or objectives, are difficult and costly to maintain, do not support the reporting needs of the greater organization, and are likely to increase in number as new or more complex business requirements emerge. The continued use

³ The 12-Year Costs include vary by year depending on the number of months estimated for the alternative’s implementation project and the subsequent variance in costs subject to inflation. Details can be found in the Alternative Analysis section and Appendix A, Cash Flow Projections.

of the existing systems has a substantial opportunity cost and will prevent ODOT from achieving the business benefits projected to result from the use of a single application.

In this project scenario, current operational costs were supplemented with estimates of the future effort needed to maintain current functionality, as well as to implement functionality changes to meet new business requirements. This is the baseline alternative. It assumes that the state would update/upgrade existing time capture systems only as needed in order to continue to provide continuity of business operations and to address required statutory or regulatory changes. An evaluation of this alternative against each of the evaluation criteria is provided below.

- Degree of fit with business requirements: This alternative has a low degree of fit with ODOT business requirements, as developed and documented during this effort. This “do nothing” alternative prevents ODOT from providing the level of systems capability required by current business operations. This gap between the capabilities of current systems and the identified requirements has led to the development of numerous shadow systems that must also be maintained.
- Consistency with ODOT and state IT direction: The current time capture systems and the numerous shadow systems only partially conform to ODOT/state of Oregon IT direction and standards. All systems, except ATC, operate as stand-alone systems, without automated interfaces, and require the additional commitment of resources to track and manage change implementations.
 - **Aligns with ODOT strategic objectives:** Alternative A takes no action to improve the current level of fit with ODOT strategic objectives.
 - **Aligns with the governor’s goals, priorities, and initiatives:** This alternative requires the continued commitment of state resources at the same or greater level. Therefore, this alternative does not align with this criterion.
 - **Aligns with the Enterprise Information Resources Management Strategy:** Likewise, this alternative does not meet this criterion or advance ODOT toward the goals established.
- Long-term support considerations: Supporting and enhancing existing time capture systems and the many shadow applications will become more difficult in the future, as the individuals who developed these systems change positions or leave state service. It is unlikely that newer staff will have the knowledge base to support the shadow systems in future years.
- Degree of risk: Continuing with the current systems increases ODOT’s risk of non-compliance, does nothing to protect the organization against future risk, and does not fulfill all the identified business requirements. This alternative has a high degree of risk because ODOT will continue to experience:
 - Elevated costs, due to redundant systems and processes
 - Potential for increased compliance issues, such as those experienced when implementing furlough leave management
 - Significant possibility of system failure, as support staff retire from state service
 - Extensive use of shadow systems creates a high risk of inadvertent disclosure of confidential employee information

- Lost opportunity to improve billing and cash flow related to time and labor costs
- The likelihood of increased implementation costs if a replacement solution is delayed

Although there are no implementation risks, there are risks in not being able to effectively meet current and future requirements. This is especially true when it comes to compliance with federal and state rules and regulations. Likewise, there are risks in terms of the opportunity costs associated with lost business benefits for ODOT that could be achieved through use of a single application.

Primary assumptions

The primary assumptions that underlie the analysis of this alternative include:

- There will be no significant enhancements to the functionality of the existing systems. Any changes will be confined to system changes that are required in order to meet statutory and regulatory requirements.
- The cost to maintain the existing environment includes both the cost to maintain ATC, Facility Center, and the FMLA/OFLA system, as well as estimates for shadow systems that have been implemented to address functionality.
- The benefit realized from continuing the current processes is estimated to decrease by 10 percent per year, due to changing business requirements and turnover in the timekeeping staff.
- The avoided costs to maintain ATC and shadow systems are considered a benefit stream for Alternatives B through D.

Cost

The cost scenario for this alternative is an extension of current costs, with adjustments for inflation and reduction in benefit value over time. The opportunity cost of not replacing the existing systems and processes is measured in time spent working with paper records, the inability to support other business resource requirements, lack of effective decision support, and other tangible and intangible costs presented elsewhere in this document as non-financial benefits.

The total cost of ownership of the current legacy systems and databases is expected to increase over time, as staff familiar with the systems retire or change positions, and the cost to maintain outdated hardware and software continues to increase. There will also be a need to develop new functionality or additional shadow systems by ODOT staff to meet new and changing statutory and regulatory requirements and other state business requirements.

Exhibit 15 details the estimated current annual operating costs. Exhibit 16 presents the estimated total cost of ownership for Alternative A over the 12 year assessment period.

Exhibit 15: Alternative A Estimated Annual Operational Costs

Task	Role	Staff Level	Number of Full-Time Employees (FTE)	Hourly Loaded Rate	Quantity (Hours per Month)	Estimated Current Annual Operational Costs
Enter payroll (OSPA)	Timekeepers: payroll	OS2	272	\$28.60	0.5	\$46,675
Correct standard labor, prior to entry (field)	Timekeepers: standard labor	OS2	125	\$28.60	0.5	\$21,450
Approve timesheet	Manager	PEM/C	387	\$47.68	1	\$221,426
Enter standard labor (TEAMS)	Timekeepers: standard labor	OS2	125	\$28.60	1	\$42,900
Process hard copy timesheets	Timekeepers: payroll	OS2	272	\$28.60	1	\$93,350
Correct payroll post-entry (field)	Timekeepers: payroll	OS2	272	\$28.60	0.5	\$46,675
Correct payroll and standard labor, post-entry (central)	Central Payroll	AT	7	\$32.71	48	\$131,887
Correct standard labor, post-entry (field)	Timekeepers: standard labor	OS2	125	\$28.60	0.5	\$21,450
Correct standard labor post-entry, (field financial coordinator)	Financial coordinators	FA2	6	\$44.29	20	\$63,778
Reconcile/correct standard labor statewide	FS cost accountant	FA2	1	\$44.29	173.3	\$92,105
Administer ATC statewide	FS ATC manager and two backups	AT	1.25	\$32.71	173.3	\$85,030
Enter time in shadow systems (total)	Timekeepers: standard labor	OS2	1.25	\$28.60	0.5	\$21,450
Maintain ATC system	Info systems tech	IS6	1	\$49.07	42.5	\$25,026
Shadow system change maintenance (total)	Info systems tech	IS6	1	\$49.07	3	\$1,767
Cost of paper			0	\$0.00	0	\$8,800
Total Estimated Annual Operational Costs, Year 1						\$923,768

Exhibit 16: Alternative A Estimated Total Cost of Ownership

Summary Item	Estimate
Estimated Annual Operational Costs Extended (x 12)	\$11,085,221
12-Year Adjustment (inflation, et cetera, as calculated in cash flow worksheets)	\$1,660,179
Estimated Total 12-Year Cost, Alternative A	\$12,745,400

Benefits

Unlike other alternatives, Alternative A does not require an initial cash outlay. ODOT will continue to incur the same types of resource investments that it currently experiences, and will likely incur some temporary increase in resource use in order to address system and process updates that are required in order to incorporate changing business requirements.

There will be no additional training or outreach to staff under Alternative A, other than future efforts that arise as part of initiatives to incorporate changing business requirements.

Alternative B

Implement ATC across ODOT

This alternative would implement an existing time and attendance system throughout ODOT. The project team chose to use the ATC system for this analysis because this system contains the most comparable functionality to a COTS system. Alternative B would eliminate the need for some of the redundant systems in use today, but would not meet the full requirements of the desired time and attendance solution. Maintaining in-house built systems relies on state resources and priority to apply the necessary changes, whereas COTS packages provide upgrade to incorporate best practices and regulatory changes.

This alternative assumes that the department would deploy the ATC system with only minor changes to support the higher level of use (i.e., enhanced security) and would develop an additional interface directly to TEAMS and / or the Data Warehouse to supplement or replace the current interface to MMS. Under this alternative, the department would be responsible for ongoing maintenance, enhancement, and upgrades to the system. An evaluation of this alternative against the evaluation criteria is provided below.

- Degree of fit with business requirements: This alternative includes an interface with TEAMS, but does not address the lack of fit to the full list of time and attendance requirements, such as requesting and managing leave time including support for FMLA/OFLA. While a large number of ODOT employees are familiar with the system, current functionality is significantly less than what is currently available in COTS time and attendance systems, including the potential to manage FMLA/OFLA within the same system.
- Consistency with ODOT and state IT direction: The state of Oregon vision, as published by DAS, calls for efficient and effective government infrastructure and adaptable government for future generations. This alternative does not meet this standard. It is also unlikely that this alternative will produce a system that most other state agencies will consider for adoption, due to the cost to customize and upgrade.
 - **Aligns with ODOT strategic objectives:** This alternative would deploy a solution that meets ODOT's basic time and attendance reporting needs. However, it will not result in improvements similar to what would be expected with deployment of a COTS solution.
 - **Aligns with the governor's goals, priorities, and initiatives:** This alternative does not meet this criterion. It improves consistency in the business process across the organization but requires the continued commitment of a higher level of resources than required by other alternatives.
 - **Aligns with the Enterprise Information Resources Management Strategy:** This alternative does not support the resource management strategy because it requires an

expansion of IT staff and delivers consistency but not a significant level of improvement nor innovation.

- Long-term support considerations: The long-term support for ATC depends heavily on the availability of knowledgeable IT staff to provide ongoing maintenance for the users and to manage changes and routine maintenance. This type of support stands in contrast to that of a COTS solution, where software upgrades are provided as part of the vendor's license agreement, as well as to that of a software as a service model, where changes are managed by the vendor.
- Degree of risk: This alternative has a high degree of risk. In-house development is traditionally the riskiest system implementation approach. The development of a custom interface to OSPA increases the risk. This alternative strains IT resources and can easily detract from other equally important software development projects. Any loss of key IT personnel during the system development phase can impact delivery time. To mitigate the risk of custom development, it is generally advisable to only consider building a custom solution if you have a unique process to satisfy that is not available in the market place. This is not the case with time and attendance functionality, where a number of highly functional COTS solutions are available. Finally, this system will not meet all the requirements, does not address the work load, and does little to address the risks identified with the current systems and processes.

Primary assumptions

The primary assumptions that underlie the analysis of this alternative include:

- Additional design work will need to be performed to enhance ATC.
- This alternative includes an ODOT core team to support implementation and consists of the following staff:
 - Project management quality assurance support (optional, but included in this report)
 - Subject matter expert quality assurance support
 - Project manager (classified as Principal Executive Manager F)
 - Two part-time FTE business analysts/subject matter experts (classified as Fiscal Analyst 3)
 - Technical lead (classified as Information Systems Specialist 8)
 - Two FTE system developers/programmers (classified as Information Systems Specialist 6)
 - One database administrator, (classified as Information Systems Specialist 8)
 - One administrative assistant, approximately 30 percent of the time (classified as Administrative Specialist 1)
- A contingency reserve of 20 percent of the total internal project development costs is included.
- This alternative assumes that additional hardware will be required and that this hardware will be housed at the state data center. A monthly cost is assumed, but no additional network bandwidth is assumed.

- For each year after year one, a 10 percent reduction in benefits is assumed, in order to account for staff turnover and changing business requirements.

The estimated timeline for this alternative is 12 months, as outlined in Exhibit 17.

Exhibit 17: Anticipated Project Schedule for Alternative B

Phase/Activity	Target Durations
Additional detailed requirements development	One Month
System design	Two Months
Development/system testing	Four Months
User acceptance testing	Two Months
Statewide rollout	Three Months

Cost

The cost associated with an in-house custom software solution traditionally exceeds that of other approaches in order to obtain the same desired results. However, expanding the ATC system organization-wide does not change the current business process, does not meet all the requirements, and does not address long term strategic objectives of the department. It is important to note that this alternative involves minimal modifications to the ATC application, ongoing maintenance, and deployment. This alternative only slightly improves the current time and attendance process, but does not address many of the problems the department currently experiences.

The ODOT life cycle costs for this alternative are estimated to be \$15.3 million from the initial implementation period of two years through 10 years of program deployment. The primary cost components are as follows:

- The timekeepers' duplicate entry for time and labor still exists because data is entered into both ATC at the detail level, and into OSPA at the summary level
- The ongoing support, which requires some level of internal business and technical support staff
- Software costs include the cost of existing maintenance for the ATC solution
- The cost to maintain the custom ATC application is increased to one FTE, since this application would be rolled out across all of ODOT
- The continued need for paper-based employee timesheets, manager approval, time sheet entry, and paper timesheet filing. The ongoing cost of the process is estimated as follows:
 - Employee's time to enter a timesheet; remains unchanged
 - Manager's time to review and approve the time entry; remains unchanged
 - Timekeepers continue to enter into ATC and OSPA; remains unchanged
 - Staff time to enter data into shadow systems; decreased slightly, as it is assumed ATC data capture will replace a certain level of shadow system data capture
 - Paper costs; remain unchanged
 - Reconciliation and correction of standard labor; reduced by 25 percent

- IT staff support; increased to one FTE to cover overall maintenance
- ATC system administration; increased to two FTE to manage the process, such as adding new positions and position information and EA validation

Exhibit 18 details the estimated current annual operating costs. Exhibit 19 details the internal project development costs. Exhibit 20 presents the estimated total cost of ownership for alternative B over the 12 year assessment period.

Exhibit 18: Alternative B Estimated Change to Annual Operational Costs

Task	Estimated Current Annual Operational Costs	Estimated Change	Estimated Remaining Operational Costs
Enter payroll (OSPA)	\$46,675		\$46,675
Correct standard labor prior to entry (field)	\$21,450		\$21,450
Approve timesheet	\$221,426		\$221,426
Enter standard labor (TEAMS and/or DW)	\$42,900		\$42,900
Process hard copy timesheets	\$93,350		\$93,350
Correct payroll post-entry (field)	\$46,675		\$46,675
Correct payroll and standard labor post-entry (central)	\$131,887		\$131,887
Correct standard labor post-entry (field)	\$21,450	(\$5,363)	\$16,088
Correct standard labor post-entry (field financial coordinator)	\$63,778		\$63,778
Reconcile/correct standard labor statewide	\$92,105		\$92,105
Administer ATC statewide	\$85,030		\$85,030
Enter time in shadow systems (total)	\$21,450	(\$17,160)	\$4,290
Maintain ATC system	\$25,026		\$25,026
Shadow system change maintenance (total)	\$1,767	(\$1,413)	\$353
Cost of paper	\$8,800		\$8,800
Administer IS6 to maintain ATC system new system statewide		\$102,046	\$102,046
Increase in ATC administration (0.75 FTE accounting tech)		\$22,676	\$22,676
Monthly state data center costs		\$6,347	\$6,347
Total Estimated Annual Operational Costs (without inflation)	\$923,768	\$107,133	\$1,030,901

Exhibit 19: Alternative B Estimated Project Implementation Costs

Role	Staff Level	Number of FTE	Hourly Loaded Rate	Hours per Month	Number of Project Months	Estimated Current Annual Operational Costs
Project management/quality assurance support	Consultant project manager	0.2	\$195.00	34.66	12	\$81,104
Subject matter expert/quality assurance	Senior consultant	0.8	\$160.00	138.64	12	\$266,189

Role	Staff Level	Number of FTE	Hourly Loaded Rate	Hours per Month	Number of Project Months	Estimated Current Annual Operational Costs
Project manager	PEM/F	1	\$63.96	173.3	12	\$133,011
IT lead	IS8	1	\$57.68	173.3	10	\$99,959
IT analysts	IS8	2	\$57.68	173.3	10	\$199,919
Database administrator	IS8	1	\$57.68	173.3	12	\$119,951
Function leads	FA3	2	\$49.98	173.3	6	\$103,938
Administrative assistant	AS1	1	\$30.50	173.3	3	\$15,857
Contingency						\$203,986
Estimated Internal Project Development Costs, Alternative B						\$1,223,915

Exhibit 20: Alternative B Estimated Total Cost of Ownership

Summary Item	Estimate
Estimated total internal project cost	\$1,223,915
Estimated total annual operating costs, year one	\$923,768
Estimated total annual operating costs, year two through 12	\$11,339,915
<i>Subtotal</i>	<i>\$13,487,598</i>
12 year adjustment (inflation, et cetera, as calculated in cash flow worksheets)	\$1,770,217
Estimated Total 12 Year Cost, Alternative B	\$15,257,300

Benefits

Alternative B has the advantage of being a known system. Maintenance operations staff is familiar with the product and it is used throughout that business line. This knowledge base will lead to a reduced level of costs for the initial implementation into the other business lines and to reduced change management and training development costs.

Alternative C

Acquire and implement a COTS time and attendance system

This alternative would charter a project to assess, acquire, and implement a COTS time and attendance system that is licensed and operated by ODOT. This scenario includes the procurement of a COTS package and an implementation project team with the vendor leading the effort and with support from ODOT staff. ODOT would license the software and be responsible for ongoing operations of the solution; however, it is assumed that the solution and hardware will reside at the state data center and that ODOT may procure new infrastructure to support the new application.

This alternative would eliminate all of the redundant systems in use today. It would also deliver a higher level of functionality to the organization, which would greatly improve the overall process and the resultant reporting and compliance capability. As with Alternative B, ODOT will still be responsible for ongoing costs for system operations, but could rely on the vendor for

commercially-available system upgrades in order to address maintenance and enhancement items.

An evaluation of this alternative against each of the evaluation criteria is provided below.

- Degree of fit with functional requirements: This alternative delivers marked improvement in ODOT's ability to provide efficient operations, be accountable, and enhance the value gained from the resources entrusted to the organization. This alternative will have a high degree of fit with the functional requirements included with this document. This alternative delivers marked improvement in ODOT's ability to provide efficient operations, report on accountability, and enhance the value gained from the resources entrusted to the organization. The degree of fit may vary, depending on the choice of final COTS product. However, any COTS solution will have an improved interface with TEAMS, OSPA, and the other systems identified for interface. The increased functionality for employee access, time and leave data entry, scheduling, leave requests and approval, and the automated workflow represent significant process improvements.
- Consistency with ODOT and state IT direction: This alternative supports the state's IT technology direction for employing newer technology to enhance service delivery.
- **Aligns with ODOT strategic objectives:** The recommended solution allows ODOT to optimize department resources to meet its business needs. Specifically, ODOT will be able to deliver improvements to this business process across the organization, including implementation of best practices, improved reporting, and enhanced support for compliance with collective bargaining rules and federal and state regulations in order to reduce department risk.
- **Aligns with the governor's goals, priorities, and initiatives:** The state vision of efficient and effective government infrastructure and adaptable government for future generations will be met because a COTS solution incorporates best practice business processes and regular vendor software upgrades. Additionally, once implemented by ODOT, the same COTS solution can be adopted by other state agencies fairly easily, especially considering the DAS plan to implement ESB middleware between the COTS solution and existing DAS mainframe applications.
- **Aligns with the Enterprise Information Resources Management Strategy:** Based on the Enterprise Information Resources Management Strategy (2010-2015), this recommendation supports the overall vision of the strategy to "optimize, strengthen and innovate." The recommendation supports the optimization of costs through reduced requirement for staff, releasing resources for other value added functions.
- Long-term support considerations: The long-term support is improved over alternatives A and B because software upgrades are provided as part of the vendor's license agreement. Additionally, the deployment of newer technology should decrease the overall level of internal IT support needed and should help build staff competence in supporting that newer technology.
- Degree of risk: Alternative C has a lower degree of risk because COTS functionality will meet or exceed current business requirements, vendor-provided upgrades provide lower cost maintenance, and vendor participation on the implementation team will provide broad-based configuration expertise. The project team identified potential risks for vendor viability and customization, including the custom interface development to OSPA, which can be mitigated through vendor negotiations during the procurement process and

managed through the use of project risk management techniques during project implementation.

Primary assumptions

The primary assumptions that underlie the analysis of this alternative include:

- The requirements provided with this document will be provided to the vendors as part of the procurement package. This document contains a comprehensive list of requirements that, with a review, can be used in the procurement process. For system configuration, these requirements provide a starting point for the detailed analysis required.
- This alternative includes procurement, configuration, and deployment of the new software solution to address the integration needed with TEAMS, MMS, OSPA, TOPAS and the Facility Center application. Much of this effort should be staffed by the vendor, as a standard implementation practice. Depending on the COTS package chosen, the FMLA/OFLA management requirements may be partially or fully addressed by the solution.
- This alternative includes an ODOT core team to support implementation and consists of the following staffing:
 - Project management quality assurance support
 - Subject matter expert quality assurance support
 - Project manager (classified as Principal Executive Manager F)
 - Technical lead (classified as Information Systems Specialist 8)
 - Functional lead (classified as Principal Executive Manager C)
 - Two part-time FTE business analysts/subject matter experts (classified as Fiscal Analyst 3)
 - One administrative assistant, approximately 30 percent of the time (classified as Administrative Specialist 1)
- A contingency reserve of 20 percent of the total internal project development costs has been included in the cost model.

The estimated timeline for this alternative is 18 months, plus a six month procurement cycle, as outlined in Exhibit 21.

Exhibit 21: Anticipated Project Schedule for Alternative C

Phase/Activity	Target Durations
Procurement cycle	Six months
Hardware and/or software installation and testing	One months
System configuration and testing	Six months
Interface development and testing	Four months
User acceptance testing	Two months
Development and testing of training materials	Two months
Statewide roll-out	Three months

Costs

The costs associated with acquisition and implementation of a COTS solution include hardware, software, vendor and quality assurance services, and in-house staffing of the project team. Implementation of new software will require the analysis of affected ODOT policies and procedures, the development of new or updated procedures, the development of training materials and aids, and the delivery of training to employees.

- Life cycle costs/total cost of ownership: The ODOT life cycle costs for this alternative are estimated to be \$13.3 million from procurement through initial implementation average of two years and 10 years of ongoing operations. The primary cost components are as follows:
 - The acquisition cost of hardware, software, and vendor implementation services
 - Staffing the project team with internal resources
 - The ongoing support, which requires some level of internal business and technical support staff
- Software costs cover the standard integrated solution, as defined during the procurement process, which may include the basic system, supplemented with various modules, or may be provided by the vendor as one integrated solution.
- The cost to maintain the new software is based on the average cost provided by the vendors during product demonstrations. The actual cost may differ.
- The ongoing cost of the process is estimated as the following:
 - Employee time to enter a timesheet; remains unchanged
 - Manager time to review and approve time entry and leave requests; reduced by 50 percent
 - Timekeepers continue to research and resolve time, labor, and leave errors, but at a lower level of effort
 - Paper costs; reduced by 80 percent
 - Reconciliation and correction of standard labor; reduced by 80 percent
 - IT staff support; decreased by 50 percent, as it shifts from system maintenance to system administration, with vendor support.
 - System administration will be the responsibility of existing FS Central Payroll staff. However, ODOT right-sizing analysis should be accomplished to address the workload restructuring within Central Payroll, and may support additional positions.

Exhibit 22 details the estimated current annual operating costs. Exhibit 23 details the project development costs. Exhibit 24 presents the recurring vendor costs, and Exhibit 23 presents the estimated total cost of ownership for Alternative C, over the 12 year assessment period.

Exhibit 22: Alternative C Estimated Change to Annual Operational Costs

Task	Estimated Current Annual Operational Costs	Estimated Change	Estimated Remaining Operational Costs
Enter payroll (OSPA)	\$46,675	(\$37,340)	\$9,335
Correct standard labor prior to entry (field)	\$21,450	(\$21,450)	\$0
Approve timesheet	\$221,426	(\$110,713)	\$110,713
Enter standard labor (TEAMS)	\$42,900	(\$42,900)	\$0
Process hard copy timesheets	\$93,350	(\$74,680)	\$18,670
Correct payroll post-entry (field)	\$46,675	(\$37,340)	\$9,335
Correct payroll and standard labor post-entry (central)	\$131,887	(\$105,509)	\$26,377
Correct standard labor post-entry (field)	\$21,450	(\$17,160)	\$4,290
Correct standard labor post-entry (field financial coordinator)	\$63,778	(\$51,022)	\$12,756
Reconcile/correct standard labor statewide	\$92,105	(\$73,684)	\$18,421
Administer ATC statewide	\$85,030	(\$85,030)	\$0
Enter time in shadow systems (total)	\$21,450	(\$21,450)	\$0
Maintain ATC system	\$25,026	(\$25,026)	\$0
Shadow system change maintenance (total)	\$1,767	(\$1,767)	\$0
Cost of paper	\$8,800	(\$7,040)	\$1,760
Administer new system statewide (four PEM/C at 25 percent)		\$99,098	\$99,098
Maintain new systems statewide (Two IS6 at 25 percent)		\$50,994	\$50,994
Monthly state data center costs		\$66,543	\$66,543
Total Estimated Annual Operational Costs, Without inflation	\$923,769	(\$495,477)	\$428,292

Exhibit 23: Alternative C Estimated Project Implementation Costs

Role	Staff Level	Number of FTE	Hourly Loaded Rate	Hours per Month	Number of Project Months	Estimated Current Annual Operational Costs
Project management/quality assurance support	Consultant project manager	0.2	\$195.00	173.3	21	\$141,933
Subject matter expert/quality assurance	Senior consultant	0.8	\$160.00	173.3	21	\$465,830
Project manager	PEM/F	1	\$63.96	173.3	21	\$232,770
Technical lead	IS8	1	\$57.68	173.3	12	\$119,951
Functional lead	PEM/C	1	\$47.68	173.3	21	\$173,522
Business analyst (SME)	FA3	2	\$49.98	173.3	12	\$207,877
Administrative assistant	AS1	1	\$30.50	173.3	5	\$26,428
Contingency						\$273,662
Subtotal, Internal Project Development Costs, Alternative C						\$1,641,973
Estimated Vendor Implementation Costs						
Estimated vendor implementation costs, includes only services						\$1,000,000
Estimated software license cost						500,000
Estimated hardware implementation costs						\$2,000
Total Project Development Costs, Alternative C						\$3,143,973

Exhibit 24: Alternative C Estimated Vendor Recurring Costs

Vendor Item	Estimated Upgrade Costs	Estimated Annual Cost
Estimated software upgrade costs (Four over 12 years)	\$500,000	
Estimated annual vendor maintenance costs		\$200,000

Exhibit 25: Alternative C Estimated Total Cost of Ownership

Summary Item	Estimate
Estimated total internal project development costs	\$1,641,973
Estimated vendor implementation costs	\$1,502,000
Estimated software upgrade costs, through year 12	\$500,000
Estimated total annual operations costs, year one	\$923,769
Estimated total annual operations costs, year two	\$1,237,914
Estimated total annual operations costs, year three through 12	\$6,282,917
<i>Subtotal</i>	\$12,088,573
12 year adjustment (inflation, et cetera, as calculated in cash flow worksheets)	\$1,242,527
Estimated Total 12 Year Cost, Alternative C	\$13,331,100

Benefits

Alternative C will bring ODOT a significant level of enhanced functionality, which will provide numerous benefits:

- A solution that is scalable to ODOT’s needs, fills today’s needs, and provides a path for future expansion, as needs change.
- Integrated electronic workflow, approval, and audit trail functionality that leads to, among other benefits, a reduction in paper and manual data entry costs.
- Expandability to incorporate additional HR business processes at ODOT’s choice and on ODOT’s timeline.
- Vendor-developed and provided upgrades that lower system maintenance costs.
- Configurable business rules that make it easy to meet changing business requirements and that automate data and process validations.
- The capabilities to define, assign, and manage schedules at individual or at crew levels, which minimizes the effort to capture the time worked on a crew.
- The opportunity to provide leadership for other departments and potentially leverage the solution statewide.
- Alignment with the governor’s priorities, DAS state IT policies, and ODOT Enterprise Information Resource Management Strategy.

Alternative D

Implement a COTS package in a vendor hosted or software as a service model

This alternative would charter a project to assess, acquire, and implement a COTS time and attendance system in a vendor hosted or software as a service model. In our analysis, we reviewed both vendor hosted on vendor hardware and software as a service options.

For the vendor hosted option, the vendor will provide the overall operational and maintenance support of the application on dedicated equipment in a vendor location. For the software as a service option, the vendor will also provide the overall operational and maintenance support of the application on shared equipment in a vendor location. These services avoid increasing the infrastructure footprint of the organization and provide full services to operate the solution, which reduces the risk to ODOT.

Under either the vendor hosted or software as a service model, a service level agreement would be negotiated with the selected vendor, which supports ODOT operational expectations and dynamically handles back-up and disaster recovery. Both the software in these models can be purchased and installed in-house, should the business needs change. In both models, the data belongs exclusively to the customer (ODOT).

The estimated total costs for both vendor hosted and software as a service models are approximately equal (within a 5 percent range of one another). Therefore, the project team used the software as a service model to develop the project scenario used to estimate costs.

An evaluation of this alternative against each of the evaluation criteria is provided below.

- Degree of fit with functional requirements: This alternative delivers marked improvement in ODOT's ability to provide efficient operations, be accountable, and enhance the value gained from the resources entrusted to the organization. This alternative has a high degree of fit with the functional requirements included with this document. The degree may vary, depending on the choice of the final COTS product. However, any COTS solution will have an improved interface with TEAMS, OSPA and the other systems identified for interface. The increased functionality for employee access, time entry, scheduling, leave requests and approval, and the automated workflow represent significant process improvements.
- Consistency with ODOT and state IT direction: This alternative supports the state's IT technology direction to employ newer technology to enhance service delivery. The state vision of efficient and effective government infrastructure and adaptable government for future generations would be met, as a COTS solution would incorporate best practice business processes and regular vendor software upgrades. Additionally, the selection of software as a service delivery for the solution reduces overall risk to the state, but still maintains a buyback option.
- **Aligns with ODOT strategic objectives:** The recommended solution allows ODOT to optimize department resources to meet its business needs. Specifically, ODOT will be able to reduce the cost to perform this business process across many parts of the organization and to support compliance with collective bargaining rules and federal and state regulations in order to reduce department risk.
- **Aligns with the governor's goals, priorities, and initiatives:** The recommended solution aligns with the governor's priorities. Specifically, the implementation of a COTS solution in a vendor hosted or a software as a service model supports the priority of reduced cost to government through updates to the old, out of date systems in place today. Such a solution also provides modern service delivery methods that employees can use to efficiently record time, leave, and labor.
- **Aligns with the Enterprise Information Resources Management Strategy:** Based on the Enterprise Information Resources Management Strategy (2010-2015), this recommendation supports the overall vision of the strategy to "optimize, strengthen

and innovate.” The recommendation supports the optimization of costs through reduced staff and Information Technology (IT) costs.

- Long-term support considerations: The long-term support for a COTS, vendor hosted, or a software as a service solution is improved over all other alternatives, since the investment in technology infrastructure is minimal or non-existent. Software upgrades are provided as part of the vendor’s license agreement, and often afford clients no-cost improvements in functionality. ODOT hardware costs are also minimized, as part of the service or subscription fee. Internal IT support may or may not be needed, depending on the solution mix, as the vendor is normally responsible for nightly cycle, software upgrades, issue resolution, et cetera. And finally, depending on the solution mix, system administration may be completely accomplished by internal staff, or handled in cooperation with a vendor account manager.
- Degree of risk: Alternative D has the lowest risk of all alternatives because the operational risks are transferred to the vendor through the hosting solution. In addition, COTS functionality will meet or exceed current business requirements, vendor-provided upgrades provide no cost/low cost maintenance, and vendor participation on the implementation team will provide broad-based configuration expertise. The project team identified potential risks for vendor viability and customization, which include development of the custom interface to OSPA, that can be mitigated through vendor negotiations during the procurement process and managed through the use of project risk management techniques during project implementation.

Primary Assumptions

The primary assumptions that underlie the analysis of this alternative include:

- The requirements in this document will be provided to the vendors, as part of the procurement package. This document contains a comprehensive list of requirements that, with a cursory review, can be used in the procurement process. For system configuration, these requirements provide a starting point for the detailed analysis required.
- This alternative includes procurement, configuration, and deployment of the new software solution, in order to address the integration needed with TEAMS, MMS, OSPA, TOPAS and the Facility Center application. Much of this effort should be staffed by the vendor, as a standard implementation practice. Depending on the COTS package chosen, the FMLA/OFLA management requirements may be partially or fully addressed by the solution.
- An ODOT project team is still recommended to support configuration testing, interface development testing, and development of change management and training plans. This project team is supplemented by vendor resources, as part of the procurement agreement. This alternative includes an ODOT core team that consists of the following staff:
 - Project management quality assurance support
 - Subject matter expert quality assurance support
 - Project manager (classified as Principal Executive Manager F)
 - Technical lead (classified as Information Systems Specialist 8)

- Two part-time FTE business analysts/subject matter experts (classified as Fiscal Analyst 3)
- A contingency reserve of 20 percent of the total internal project development costs has been included in the cost model.

The estimated timeline for this alternative is 12 months, plus a six month procurement cycle, as outlined in Exhibit 26.

Exhibit 26: Anticipated Project Schedule for Alternative D

Phase/Activity	Target Durations
Procurement cycle	Six months
Additional detailed requirements development	Two months
System configuration and testing	Two months
Interface development and testing	Three months
User acceptance testing	One month
Development and testing of training materials	Two months
Statewide roll-out	Two months

Costs

The costs associated with the acquisition and implementation of a vendor hosted COTS solution is variable, depending on the final solution mix. The implementation of a software as a service model is the lowest cost alternative. Implementation of new software requires the analysis of affected ODOT policies and procedures, the development of new or updated procedures, the development of training materials and aids, and the delivery of training to employees.

- Life cycle costs/total cost of ownership: The ODOT life cycle costs for this alternative are estimated to be \$8.5 million, from the procurement cycle through implementation and through 10 years of program management. The primary cost components are as follows:
 - The acquisition cost of vendor implementation services
 - Staffing the project team with internal resources
 - Annual subscription fees (note: there is not an initial license fee)
 - The ongoing support, which requires some level of internal business and technical support staff
- Software costs include the standard integrated solution, as defined during the procurement process. This may include the basic system, supplemented with various modules, or may be provided by the vendor as one integrated solution.
- The cost to maintain the new software would be included in the subscription or hosting fee. Subscription fees may or may not include maintenance of any customizations and should be addressed as part of the procurement negotiations or implementation project management.
- The ongoing cost of the process is estimated as follows:
 - Employee time to enter a timesheet; remains unchanged

- Manager time to review and approve time entry and leave requests; reduced by 50 percent
- Timekeepers continue to research and resolve time, labor, and leave errors, but at lower levels of effort
- Paper costs; reduced by 80 percent
- Reconciliation and correction of standard labor; reduced by 80 percent
- IT staff support is eliminated, as this responsibility shifts to the vendor
- Existing FS Central Payroll staff is responsible for system administration, but ODOT right-sizing analysis should be accomplished, in order to address the workload restructuring within Central Payroll, which may support additional positions.

Exhibit 27 details the estimated current annual operating costs. Exhibit 28 details the project development costs. Exhibit 29 presents the recurring vendor costs, and Exhibit 30 presents the estimated total cost of ownership for Alternative D, over the 12 year assessment period.

Exhibit 27: Alternative D Estimated Change to Annual Operational Costs

Task	Estimated Current Annual Operational Costs	Estimated Change	Estimated Remaining Operational Costs
Enter payroll (OSPA)	\$46,675	(\$37,340)	\$9,335
Correct standard labor prior to entry (field)	\$21,450	(\$21,450)	\$0
Approve timesheet	\$221,426	(\$110,713)	\$110,713
Enter standard labor (TEAMS)	\$42,900	(\$42,900)	\$0
Process hard copy timesheets	\$93,350	(\$74,680)	\$18,670
Correct payroll post-entry (field)	\$46,675	(\$37,340)	\$9,335
Correct payroll and standard labor post-entry (central)	\$131,887	(\$105,509)	\$26,377
Correct standard labor post-entry (field)	\$21,450	(\$17,160)	\$4,290
Correct standard labor post-entry (field financial coordinator)	\$63,778	(\$51,022)	\$12,756
Reconcile/correct standard labor statewide	\$92,105	(\$73,684)	\$18,421
Administer ATC statewide	\$85,030	(\$85,030)	\$0
Enter time in shadow systems (total)	\$21,450	(\$21,450)	\$0
Maintain ATC system	\$25,026	(\$25,026)	\$0
Shadow system change maintenance (total)	\$1,767	(\$1,767)	\$0
Cost of paper	\$8,800	(\$7,040)	\$1,760
Administer new system statewide (Four PEM/C at 25 percent)		\$8,258	\$8,258
Total Estimated Annual Operational Costs	\$923,768	(\$703,853)	\$219,915

Exhibit 28: Alternative D Estimated Project Implementation Costs

Role	Staff Level	Number of FTE	Hourly Loaded Rate	Hours per Month	Number of Project Months	Estimated Current Annual Operational Costs
Project management/quality assurance support	Consultant project manager	1	\$195.00	30	15	\$87,750
Subject matter expert/quality assurance	Senior consultant	1	\$160.00	110	15	\$264,000
Project manager	PEM/F	1	\$63.96	120	15	\$115,128
Technical lead	IS8	1	\$57.68	173.3	6	\$59,976
Business analyst (SME)	FA3	2	\$49.98	80	8	\$63,974
Contingency						\$118,166
Subtotal, Internal Project Development Costs, Alternative D						\$708,994
Estimated Vendor Implementation Services						\$900,000
Total Project Development Costs, Alternative D						\$1,608,994

Exhibit 29: Alternative D Estimated Vendor Recurring Costs

Vendor Item	Estimated Annual Cost
Estimated annual vendor subscription fee	\$240,000

Exhibit 30: Alternative D Estimated Total Cost of Ownership

Summary Item	Estimate
Estimated total internal project development costs	\$708,994
Estimated vendor implementation costs	\$900,000
Estimated total annual operations costs, year one	\$923,768
Estimated total annual operations costs, year two through 12	\$5,059,068
<i>Subtotal</i>	\$7,591,830
12 year adjustment (inflation, et cetera, as calculated in cash flow worksheets)	\$913,870
Estimated Total 12-Year Cost, Alternative D	\$8,505,700

Benefits

Alternative D will bring ODOT the same benefits identified for Alternative C, plus eliminate system maintenance costs:

- A solution that is scalable to ODOT's needs, fills today's needs, and provides a path for future expansion, as needs change

- Integrated electronic workflow, approval, and audit trail functionality that leads to, among other benefits, a reduction in paper and manual data entry costs
- Expandability to incorporate additional HR business processes at ODOT's choice and on ODOT's timeline
- Vendor-developed and provided upgrades that lower system maintenance costs
- Configurable business rules that make it easy to meet changing business requirements and that automate data and process validations
- Capabilities to define, assign, and manage schedules at individual or crew levels, which minimize the effort to capture time worked on a crew.
- Reduced system maintenance costs, as responsibilities are spread over vendor and/or statewide resources
- The opportunity to provide leadership for other departments and potentially leverage the solution statewide
- Alignment with the governor's priorities, DAS state IT policies, and ODOT Enterprise Information Resource Management Strategy

Risk

The software as a service solution is the lowest risk of the four implementation alternatives, since the risk in implementation and overall operations is absorbed by the vendor.

Conclusions and Recommendations

DMG and the ODOT project team recommend the adoption of Alternative D. Based on the market research, there are several applications that meet and exceed the requirements for the ODOT time and attendance system. These systems also align with the Enterprise Information Resource Management Strategy. Specifically, the adoption of the enterprise server bus at the state data center allows integration services to be used between a time and attendance application and the current payroll and financial systems in place today. Furthermore, these systems have standard integration tools that allow interfaces to be easily managed between these and the other systems that ODOT needs.

The rationale for this recommendation includes:

- The purchase and deployment of a COTS-based solution is a higher degree of fit with strategic business objectives and requirements, at a lower cost and risk.
- Selection of a COTS-based solution is consistent with the state's IT direction. In addition, the selection of a COTS-based solution can provide long-term benefits to ODOT because it provides the initial core software solution, which can then be extended to meet other key business functionalities at a later date and/or adopted and implemented by other state agencies.
- This alternative has reduced implementation and life cycle costs, compared to those of the other alternatives. The cost to ODOT to implement a time and attendance solution in a software as a service environment is estimated to be \$8.5 million over 12 years, significantly less than the cost to custom build or to implement a COTS time and attendance application onsite.
- A COTS time and attendance application is highly flexible and expandable. Vendors typically provide enhancements on a regular schedule, including required updates,

based on statutory and regulatory changes. A software as a service delivery method reduces the IT staff demand and a COTS solution supports the future adoption of handheld and other input devices.

- The software as a service solution is the lowest risk of the four implementation alternatives, since the risk in implementation and overall operations is absorbed by the vendor.

Appendices and References

Appendix A – Cash Flow Projections

Cash Flow Projections

Exhibit 31 presents the cash flow projection for Alternative D (recommended alternative).

Exhibit 32 presents the cash flow projections for Alternative A, the current state.

Exhibit 33 and Exhibit 34 present the cash flow projections for Alternative B and Alternative C.

Exhibit 31: PROPOSAL CASH FLOW ALTERNATIVE D

PROPOSAL CASH FLOW ALTERNATIVE D

\$ in 1000s

\$ in 1000s	Year ending...												TOTAL
	Jun 30 2014	Jun 30 2015	Jun 30 2016	Jun 30 2017	Jun 30 2018	Jun 30 2019	Jun 30 2020	Jun 30 2021	Jun 30 2022	Jun 30 2023	Jun 30 2024	Jun 30 2025	
	Discount rate												3.0%
BENEFITS / GAINS													
Eliminate duplicate entry	0.0	80.2	82.2	84.3	86.4	88.6	90.8	93.1	95.4	97.8	100.2	102.7	1001.7
Reduce paper handling, storage	0.0	81.7	83.8	85.9	88.0	90.2	92.5	94.8	97.1	99.6	102.1	104.6	1020.2
In-system approvals	0.0	110.7	113.5	116.3	119.2	122.2	125.3	128.4	131.6	134.9	138.3	141.7	1382.1
Eliminate shadow sys maint	0.0	133.3	136.6	140.0	143.5	147.1	150.8	154.6	158.4	162.4	166.4	170.6	1663.7
Reduce error correction	0.0	306.2	313.8	321.7	329.7	337.9	346.4	355.1	363.9	373.0	382.4	391.9	3822.0
Total Benefits/Gains	0.0	712.1	729.9	748.2	766.9	786.0	805.7	825.8	846.5	867.6	889.3	911.6	8889.6
COST ITEMS inflows (outflows)													
Personal Services Costs (Salaries & Benefits)													
State Perm Staff.....	(897.0)	(219.9)	(225.4)	(231.0)	(236.8)	(242.7)	(248.8)	(255.0)	(261.4)	(255.0)	(261.4)	(267.9)	(3602.6)
State Temp Staff.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
State LD Staff.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Services & Supplies/Capital Outlay Costs													
State Data Center Costs													
Consulting Services.....													0.0
Hosting.....													0.0
Storage.....													0.0
Network.....													0.0
Software Costs													
SW Purchase/Upgrade.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
SW License Maintenance.....	(240.0)	(246.0)	(252.2)	(258.5)	(265.0)	(271.6)	(278.4)	(285.4)	(292.5)	(285.4)	(292.5)	(299.8)	(3267.3)
Hardware Costs													
Hardware Purchase/Upgrade.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Hardware Ongoing Maint.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
IT Professional Services													
Project Dev/Implementation.....	(1195.2)	(413.8)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(1609.0)
Operational Staff.....	(26.8)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(26.8)
Operational Augmentation.....													0.0
Other.....													0.0
Total Costs	(2358.9)	(879.7)	(477.6)	(489.5)	(501.8)	(514.3)	(527.2)	(540.4)	(553.9)	(540.4)	(553.9)	(567.7)	(8505.7)
CASH FLOW SUMMARY inflows (outflows)													
Cash inflows (outflows)													
Benefits and Gains.....	0.0	712.1	729.9	748.2	766.9	786.0	805.7	825.8	846.5	867.6	889.3	911.6	8889.6
Costs.....	(2358.9)	(879.7)	(477.6)	(489.5)	(501.8)	(514.3)	(527.2)	(540.4)	(553.9)	(540.4)	(553.9)	(567.7)	(8505.7)
NET CASH FLOW	(2358.9)	(167.6)	252.3	258.6	265.0	271.7	278.5	285.4	292.6	327.2	335.4	343.8	384.0
Cumulative Net CF.....	(2358.9)	(2526.6)	(2274.3)	(2015.7)	(1750.6)	(1478.9)	(1200.4)	(915.0)	(622.5)	(873.2)	(579.6)	(278.7)	384.0
Discounted Cash Flow													
At 3.0%.....	(2290.2)	(158.0)	230.9	229.8	228.6	227.5	226.4	225.3	224.2	243.5	242.3	241.1	(128.5)

Exhibit 32: CURRENT STATE (BASELINE) (ALTERNATIVE A) CASH FLOW

CURRENT STATE (BASELINE) CASH FLOW (Alternative A)

\$ in 1000s

Discount rate 3.0%

\$ in 1000s	Year ending...												TOTAL
	Jun 30 2014	Jun 30 2015	Jun 30 2016	Jun 30 2017	Jun 30 2018	Jun 30 2019	Jun 30 2020	Jun 30 2021	Jun 30 2022	Jun 30 2023	Jun 30 2024	Jun 30 2025	
BENEFITS / GAINS													
Benefit item 1.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 2.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 3.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 4.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 5.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Benefits/Gains	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
COST ITEMS inflows (outflows)													
Personal Services Costs (Salaries & Benefits)													
State Perm Staff.....	(897.0)	(919.4)	(942.4)	(966.0)	(990.2)	(1015.0)	(1040.4)	(1066.4)	(1093.1)	(1120.4)	(1148.4)	(1177.1)	(12375.8)
State Temp Staff.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
State LD Staff.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Services & Supplies/Capital Outlay Costs													
State Data Center Costs													
Consulting Services.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Hosting.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Storage.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Network.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Software Costs													
SW Purchase/Upgrade.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
SW License Maintenance.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Hardware Costs													
Hardware Purchase/Upgrade.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Hardware Ongoing Maint.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
IT Professional Services													
Project Dev/Implementation.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Operational Staff.....	(26.8)	(27.5)	(28.1)	(28.9)	(29.6)	(30.3)	(31.1)	(31.8)	(32.6)	(33.5)	(34.3)	(35.2)	(369.6)
Operational Augmentation.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Costs	(923.8)	(946.9)	(970.5)	(994.9)	(1019.8)	(1045.3)	(1071.5)	(1098.2)	(1125.7)	(1153.9)	(1182.7)	(1212.3)	(12745.4)
CASH FLOW SUMMARY inflows (outflows)													
Cash inflows (outflows)													
Benefits and Gains.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Costs.....	(923.8)	(946.9)	(970.5)	(994.9)	(1019.8)	(1045.3)	(1071.5)	(1098.2)	(1125.7)	(1153.9)	(1182.7)	(1212.3)	(12745.4)
NET CASH FLOW	(923.8)	(946.9)	(970.5)	(994.9)	(1019.8)	(1045.3)	(1071.5)	(1098.2)	(1125.7)	(1153.9)	(1182.7)	(1212.3)	(12745.4)
Cumulative Net CF.....	(923.8)	(1870.6)	(2841.2)	(3836.0)	(4855.8)	(5901.1)	(6972.6)	(8070.8)	(9196.6)	(10350.4)	(11533.1)	(12745.4)	(12745.4)
Discounted Cash Flow													
At 3.0%.....	(896.9)	(892.5)	(888.2)	(883.9)	(879.7)	(875.4)	(871.2)	(867.0)	(862.8)	(858.6)	(854.4)	(850.3)	(10480.8)

Exhibit 33: PROPOSAL CASH FLOW ALTERNATIVE B

PROPOSAL CASH FLOW ALTERNATIVE B

\$ in 1000s

Discount rate

3.0%

\$ in 1000s	Year ending...												TOTAL
	Jun 30 2014	Jun 30 2015	Jun 30 2016	Jun 30 2017	Jun 30 2018	Jun 30 2019	Jun 30 2020	Jun 30 2021	Jun 30 2022	Jun 30 2023	Jun 30 2024	Jun 30 2025	
BENEFITS / GAINS													
Reduce shadow system data entr	0.0	22.5	19.7	17.2	15.1	13.2	11.6	10.1	8.8	7.7	6.8	5.9	138.7
Reduce shadow system maintena	0.0	1.4	1.2	1.1	0.9	0.8	0.7	0.6	0.6	0.5	0.4	0.4	8.7
Benefit item 3.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 4.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 5.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Benefits/Gains	0.0	23.9	20.9	18.3	16.0	14.0	12.3	10.7	9.4	8.2	7.2	6.3	147.4
COST ITEMS inflows (outflows)													
Personal Services Costs (Salaries & Benefits)													
State Perm Staff.....	(897.0)	(919.6)	(942.5)	(966.1)	(990.3)	(1015.0)	(1040.4)	(1066.4)	(1093.1)	(1120.4)	(1148.4)	(1177.1)	(12376.2)
State Temp Staff.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
State LD Staff.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Services & Supplies/Capital Outlay Costs													
State Data Center Costs													
Consulting Services.....													0.0
Hosting.....													0.0
Storage.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Network.....													0.0
Software Costs													
SW Purchase/Upgrade.....													0.0
SW License Maintenance.....													0.0
Hardware Costs													
Hardware Purchase/Upgrade.....	0.0	0.0	0.0	0.0	0.0								0.0
Hardware Ongoing Maint.....	0.0	0.0	0.0	0.0	0.0								0.0
IT Professional Services													
Project Dev/Implementation.....	(1223.9)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(1223.9)
Operational Staff.....	(26.8)	(130.6)	(133.9)	(137.2)	(140.6)	(144.2)	(147.8)	(151.5)	(155.2)	(159.1)	(163.1)	(167.2)	(1657.1)
Operational Augmentation.....													0.0
Other.....													0.0
Total Costs	(2147.7)	(1050.2)	(1076.4)	(1103.3)	(1130.9)	(1159.2)	(1188.2)	(1217.9)	(1248.3)	(1279.5)	(1311.5)	(1344.3)	(15257.3)
CASH FLOW SUMMARY inflows (outflows)													
Cash inflows (outflows)													
Benefits and Gains.....	0.0	23.9	20.9	18.3	16.0	14.0	12.3	10.7	9.4	8.2	7.2	6.3	147.4
Costs.....	(2147.7)	(1050.2)	(1076.4)	(1103.3)	(1130.9)	(1159.2)	(1188.2)	(1217.9)	(1248.3)	(1279.5)	(1311.5)	(1344.3)	(15257.3)
NET CASH FLOW	(2147.7)	(1026.2)	(1055.5)	(1085.0)	(1114.9)	(1145.1)	(1175.9)	(1207.1)	(1238.9)	(1271.3)	(1304.3)	(1338.0)	(15109.9)
Cumulative Net CF.....	(2147.7)	(3173.9)	(4229.4)	(5314.4)	(6429.2)	(7574.4)	(8750.3)	(9957.4)	(11196.3)	(12467.6)	(13771.9)	(15109.9)	(15109.9)
Discounted Cash Flow													
At 3.0%.....	(2085.1)	(967.3)	(965.9)	(964.0)	(961.7)	(959.0)	(956.1)	(952.9)	(949.5)	(946.0)	(942.3)	(938.4)	NPV (12588.3)

Exhibit 34: PROPOSAL CASH FLOW ALTERNATIVE C

PROPOSAL CASH FLOW ALTERNATIVE C

\$ in 1000s

\$ in 1000s	Year ending...												TOTAL
	Jun 30 2014	Jun 30 2015	Jun 30 2016	Jun 30 2017	Jun 30 2018	Jun 30 2019	Jun 30 2020	Jun 30 2021	Jun 30 2022	Jun 30 2023	Jun 30 2024	Jun 30 2025	
	Discount rate												3.0%
BENEFITS / GAINS													
Eliminate duplicate entry	0.0	40.1	82.2	84.3	86.4	88.6	90.8	93.1	95.4	97.8	100.2	102.7	961.6
Reduce paper handling, storage	0.0	40.9	83.8	85.9	88.0	90.2	92.5	94.8	97.1	99.6	102.1	104.6	979.3
In-system approvals	0.0	55.4	113.5	116.3	119.2	122.2	125.3	128.4	131.6	134.9	138.3	141.7	1326.7
Eliminate shadow sys maint	0.0	66.6	136.6	140.0	143.5	147.1	150.8	154.6	158.4	162.4	166.4	170.6	1597.1
Reduce error correction	0.0	153.1	313.8	321.7	329.7	337.9	346.4	355.1	363.9	373.0	382.4	391.9	3668.9
Total Benefits/Gains	0.0	356.1	729.9	748.2	766.9	786.0	805.7	825.8	846.5	867.6	889.3	911.6	8533.6
COST ITEMS inflows (outflows)													
Personal Services Costs (Salaries & Benefits)													
State Perm Staff.....	(897.0)	(750.4)	(318.5)	(326.5)	(334.7)	(343.1)	(351.7)	(360.5)	(369.5)	(378.7)	(388.2)	(397.9)	(5216.7)
State Temp Staff.....													0.0
State LD Staff.....													0.0
Services & Supplies/Capital Outlay Costs													
State Data Center Costs													
Consulting Services.....	(2.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(2.0)
Hosting.....	(56.4)	(57.8)	(59.2)	(60.7)	(62.2)	(63.8)	(65.4)	(67.0)	(68.7)	(70.4)	(72.2)	(74.0)	(777.6)
Storage.....	(10.2)	(10.4)	(10.7)	(11.0)	(11.2)	(11.5)	(11.8)	(12.1)	(12.4)	(12.7)	(13.0)	(13.4)	(140.4)
Network.....													
Software Costs													
SW Purchase/Upgrade.....	0.0	0.0	0.0	(150.0)	0.0	(157.5)	0.0	(165.4)	0.0	(173.6)	0.0	0.0	(646.5)
SW License Maintenance.....	(200.0)	(205.0)	(210.1)	(215.4)	(220.8)	(226.3)	(231.9)	(237.7)	(243.7)	(249.8)	(256.0)	(262.4)	(2759.1)
Hardware Costs													
Hardware Purchase/Upgrade.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Hardware Ongoing Maint.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
IT Professional Services													
Project Dev/Implementation.....	(1739.3)	(1437.7)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(3177.0)
Operational Staff.....	0.0	(26.1)	(52.3)	(53.6)	(54.9)	(56.3)	(57.7)	(59.1)	(60.6)	(62.1)	(63.7)	(65.3)	(611.7)
Operational Augmentation.....													0.0
Other.....													0.0
Total Costs	(2904.8)	(2487.5)	(650.8)	(817.1)	(683.8)	(858.5)	(718.5)	(901.8)	(754.9)	(947.4)	(793.1)	(812.9)	(13331.1)
CASH FLOW SUMMARY inflows (outflows)													
Cash inflows (outflows)													
Benefits and Gains.....	0.0	356.1	729.9	748.2	766.9	786.0	805.7	825.8	846.5	867.6	889.3	911.6	8533.6
Costs.....	(2904.8)	(2487.5)	(650.8)	(817.1)	(683.8)	(858.5)	(718.5)	(901.8)	(754.9)	(947.4)	(793.1)	(812.9)	(13331.1)
NET CASH FLOW	(2904.8)	(2131.5)	79.1	(69.0)	83.0	(72.4)	87.2	(76.0)	91.6	(79.7)	96.2	98.7	(4797.5)
Cumulative Net CF.....	(2904.8)	(5036.3)	(4957.2)	(5026.1)	(4943.1)	(5015.5)	(4928.3)	(5004.3)	(4912.7)	(4992.5)	(4896.2)	(4797.5)	(4797.5)
Discounted Cash Flow													
At 3.0%.....	(2820.2)	(2009.1)	72.4	(61.3)	71.6	(60.6)	70.9	(60.0)	70.2	(59.3)	69.5	69.2	(4646.7)

Incremental cash flow projections

Incremental cash flow measures the net cash flow when the elimination of the costs of maintaining the current system is considered.

Exhibit 35 depicts the incremental cash flow for the preferred alternative, Alternative D.

Exhibits 36 and 37 depict the net cash flow for Alternative B and Alternative C.

Exhibit 35: ALTERNATIVE D INCREMENTAL CASH FLOW D

ALTERNATIVE INCREMENTAL CASH FLOW D
All figures represent (Alt D Proposal Value) - (Current State Value)

\$ in 1000s

Discount rate

3.0%

\$ in 1000s	Year ending...												TOTAL
	Jun 30 2014	Jun 30 2015	Jun 30 2016	Jun 30 2017	Jun 30 2018	Jun 30 2019	Jun 30 2020	Jun 30 2021	Jun 30 2022	Jun 30 2023	Jun 30 2024	Jun 30 2025	
BENEFITS / GAINS													
Eliminate duplicate entry	0.0	80.2	82.2	84.3	86.4	88.6	90.8	93.1	95.4	97.8	100.2	102.7	1001.7
Reduce paper handling, storage	0.0	81.7	83.8	85.9	88.0	90.2	92.5	94.8	97.1	99.6	102.1	104.6	1020.2
In-system approvals	0.0	110.7	113.5	116.3	119.2	122.2	125.3	128.4	131.6	134.9	138.3	141.7	1382.1
Eliminate shadow sys maint	0.0	133.3	136.6	140.0	143.5	147.1	150.8	154.6	158.4	162.4	166.4	170.6	1663.7
Reduce error correction	0.0	306.2	313.8	321.7	329.7	337.9	346.4	355.1	363.9	373.0	382.4	391.9	3822.0
Total Benefits/Gains	0.0	712.1	729.9	748.2	766.9	786.0	805.7	825.8	846.5	867.6	889.3	911.6	8889.6
COST ITEMS inflows (outflows)													
Personal Services Costs (Salaries & Benefits)													
State Perm Staff.....	0.0	699.5	717.0	735.0	753.4	772.3	791.6	811.4	831.7	865.4	887.0	909.2	8773.2
State Temp Staff.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
State LD Staff.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Services & Supplies/Capital Outlay Costs													
State Data Center Costs													
Consulting Services.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Hosting.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Storage.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Network.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Software Costs													
SW Purchase/Upgrade.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
SW License Maintenance.....	(240.0)	(246.0)	(252.2)	(258.5)	(265.0)	(271.6)	(278.4)	(285.4)	(292.5)	(285.4)	(292.5)	(299.8)	(3267.3)
Hardware Costs													
Hardware Purchase/Upgrade.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Hardware Ongoing Maint.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
IT Professional Services													
Project Dev/Implementation.....	(1195.2)	(413.8)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(1609.0)
Operational Staff.....	0.0	27.5	28.1	28.9	29.6	30.3	31.1	31.8	32.6	33.5	34.3	35.2	342.8
Operational Augmentation.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Costs	(1435.2)	67.1	492.9	505.3	517.9	531.0	544.3	557.8	571.8	613.4	628.8	644.5	4239.7
CASH FLOW SUMMARY inflows (outflows)													
Cash inflows (outflows)													
Benefits and Gains.....	0.0	712.1	729.9	748.2	766.9	786.0	805.7	825.8	846.5	867.6	889.3	911.6	8889.6
Costs.....	(1435.2)	67.1	492.9	505.3	517.9	531.0	544.3	557.8	571.8	613.4	628.8	644.5	4239.7
NET CASH FLOW	(1435.2)	779.2	1222.8	1253.5	1284.8	1317.0	1349.9	1383.6	1418.3	1481.1	1518.1	1556.1	13129.4
Cumulative Net CF.....	(1435.2)	(655.9)	566.9	1820.4	3105.2	4422.2	5772.1	7155.8	8574.1	10055.2	11573.3	13129.4	13129.4
Discounted Cash Flow													
At 3.0%.....	(1393.4)	756.5	1187.2	1217.0	1247.4	1278.6	1310.6	1343.3	1377.0	1437.9	1473.9	1510.7	NPV 12746.9

Exhibit 36: ALTERNATIVE C INCREMENTAL CASH FLOW

ALTERNATIVE INCREMENTAL CASH FLOW C

All figures represent (Alt C Proposal Value) - (Current State Value)

\$ in 1000s

\$ in 1000s	Year ending...												TOTAL
	Jun 30 2014	Jun 30 2015	Jun 30 2016	Jun 30 2017	Jun 30 2018	Jun 30 2019	Jun 30 2020	Jun 30 2021	Jun 30 2022	Jun 30 2023	Jun 30 2024	Jun 30 2025	
	Discount rate												3.0%
BENEFITS / GAINS													
Eliminate duplicate entry	0.0	40.1	82.2	84.3	86.4	88.6	90.8	93.1	95.4	97.8	100.2	102.7	961.6
Reduce paper handling, storage	0.0	40.9	83.8	85.9	88.0	90.2	92.5	94.8	97.1	99.6	102.1	104.6	979.3
In-system approvals	0.0	55.4	113.5	116.3	119.2	122.2	125.3	128.4	131.6	134.9	138.3	141.7	1326.7
Eliminate shadow sys maint	0.0	66.6	136.6	140.0	143.5	147.1	150.8	154.6	158.4	162.4	166.4	170.6	1597.1
Reduce error correction	0.0	153.1	313.8	321.7	329.7	337.9	346.4	355.1	363.9	373.0	382.4	391.9	3668.9
Total Benefits/Gains	0.0	356.1	729.9	748.2	766.9	786.0	805.7	825.8	846.5	867.6	889.3	911.6	8533.6
COST ITEMS inflows (outflows)													
Personal Services Costs (Salaries & Benefits)													
State Perm Staff.....	0.0	169.0	623.9	639.5	655.5	671.9	688.7	705.9	723.6	741.7	760.2	779.2	7159.1
State Temp Staff.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
State LD Staff.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Services & Supplies/Capital Outlay Costs													
State Data Center Costs													
Consulting Services.....	(2.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(2.0)
Hosting.....	(56.4)	(57.8)	(59.2)	(60.7)	(62.2)	(63.8)	(65.4)	(67.0)	(68.7)	(70.4)	(72.2)	(74.0)	(777.6)
Storage.....	(10.2)	(10.4)	(10.7)	(11.0)	(11.2)	(11.5)	(11.8)	(12.1)	(12.4)	(12.7)	(13.0)	(13.4)	(140.4)
Network.....	(2.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(2.0)
Software Costs													
SW Purchase/Upgrade.....	0.0	0.0	0.0	(150.0)	0.0	(157.5)	0.0	(165.4)	0.0	(173.6)	0.0	0.0	(646.5)
SW License Maintenance.....	(200.0)	(205.0)	(210.1)	(215.4)	(220.8)	(226.3)	(231.9)	(237.7)	(243.7)	(249.8)	(256.0)	(262.4)	(2759.1)
Hardware Costs													
Hardware Purchase/Upgrade.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Hardware Ongoing Maint.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
IT Professional Services													
Project Dev/Implementation.....	(1739.3)	(1437.7)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(3177.0)
Operational Staff.....	26.8	1.3	(24.1)	(24.7)	(25.3)	(26.0)	(26.6)	(27.3)	(28.0)	(28.7)	(29.4)	(30.1)	(242.1)
Operational Augmentation.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Costs	(1983.0)	(1540.6)	319.7	177.7	335.9	186.9	353.0	196.4	370.9	206.5	389.6	399.4	(587.7)
CASH FLOW SUMMARY inflows (outflows)													
Cash inflows (outflows)													
Benefits and Gains.....	0.0	356.1	729.9	748.2	766.9	786.0	805.7	825.8	846.5	867.6	889.3	911.6	8533.6
Costs.....	(1983.0)	(1540.6)	319.7	177.7	335.9	186.9	353.0	196.4	370.9	206.5	389.6	399.4	(587.7)
NET CASH FLOW	(1983.0)	(1184.6)	1049.6	925.9	1102.8	972.9	1158.7	1022.2	1217.3	1074.1	1278.9	1310.9	7945.8
Cumulative Net CF.....	(1983.0)	(3167.6)	(2118.0)	(1192.1)	(89.3)	883.6	2042.3	3064.5	4281.8	5356.0	6634.9	7945.8	7945.8
Discounted Cash Flow													
At 3.0%.....	(1925.3)	(1150.1)	1019.1	898.9	1070.7	944.6	1124.9	992.5	1181.9	1042.9	1241.7	1272.7	NPV 7714.4

Exhibit 37: ALTERNATIVE B INCREMENTAL CASH FLOW

ALTERNATIVE INCREMENTAL CASH FLOW B

All figures represent (Alt B Proposal Value) - (Current State Value)

\$ in 1000s

\$ in 1000s	Year ending...												Discount rate	
	Jun 30 2014	Jun 30 2015	Jun 30 2016	Jun 30 2017	Jun 30 2018	Jun 30 2019	Jun 30 2020	Jun 30 2021	Jun 30 2022	Jun 30 2023	Jun 30 2024	Jun 30 2025	TOTAL	3.0%
BENEFITS / GAINS														
Reduce shadow system data entry	0.0	22.5	19.7	17.2	15.1	13.2	11.6	10.1	8.8	7.7	6.8	5.9	138.7	
Reduce shadow system maintenance	0.0	1.4	1.2	1.1	0.9	0.8	0.7	0.6	0.6	0.5	0.4	0.4	8.7	
Benefit item 3.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Benefit item 4.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Benefit item 5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Total Benefits/Gains	0.0	23.9	20.9	18.3	16.0	14.0	12.3	10.7	9.4	8.2	7.2	6.3	147.4	
COST ITEMS inflows (outflows)														
Personal Services Costs (Salaries & Benefits)														
State Perm Staff.....	0.0	(0.2)	(0.1)	(0.1)	(0.1)	(0.0)	0.0	(0.0)	0.0	0.0	(0.0)	(0.0)	(0.5)	
State Temp Staff.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
State LD Staff.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Services & Supplies/Capital Outlay Costs														
State Data Center Costs														
Consulting Services.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Hosting.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Storage.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Network.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Software Costs														
SW Purchase/Upgrade.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
SW License Maintenance.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Hardware Costs														
Hardware Purchase/Upgrade.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Hardware Ongoing Maint.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
IT Professional Services														
Project Dev/Implementation.....	(1223.9)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(1223.9)	
Operational Staff.....	0.0	(103.1)	(105.7)	(108.4)	(111.1)	(113.8)	(116.7)	(119.6)	(122.6)	(125.7)	(128.8)	(132.0)	(1287.5)	
Operational Augmentation.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Other.....	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Total Costs	(1223.9)	(103.3)	(105.9)	(108.5)	(111.1)	(113.9)	(116.7)	(119.6)	(122.6)	(125.7)	(128.8)	(132.0)	(2511.9)	
CASH FLOW SUMMARY inflows (outflows)														
Cash inflows (outflows)														
Benefits and Gains.....	0.0	23.9	20.9	18.3	16.0	14.0	12.3	10.7	9.4	8.2	7.2	6.3	147.4	
Costs.....	(1223.9)	(103.3)	(105.9)	(108.5)	(111.1)	(113.9)	(116.7)	(119.6)	(122.6)	(125.7)	(128.8)	(132.0)	(2511.9)	
NET CASH FLOW	(1223.9)	(79.4)	(84.9)	(90.1)	(95.1)	(99.8)	(104.4)	(108.9)	(113.2)	(117.4)	(121.6)	(125.7)	(2364.5)	
Cumulative Net CF.....	(1223.9)	(1303.3)	(1388.2)	(1478.3)	(1573.4)	(1673.3)	(1777.7)	(1886.6)	(1999.7)	(2117.1)	(2238.8)	(2364.5)	(2364.5)	
Discounted Cash Flow														
At 3.0%.....	(1188.3)	(77.0)	(82.4)	(87.5)	(92.3)	(96.9)	(101.4)	(105.7)	(109.9)	(114.0)	(118.1)	(122.1)	(2295.6)	NPV

Cash flow graphs – net cash flow

Exhibits 38 through 41 summarize in graphical form the net cash flow on an annual basis for each alternative.

Exhibit 38: Annual Net Cash Flow, Alternative D (Recommended)

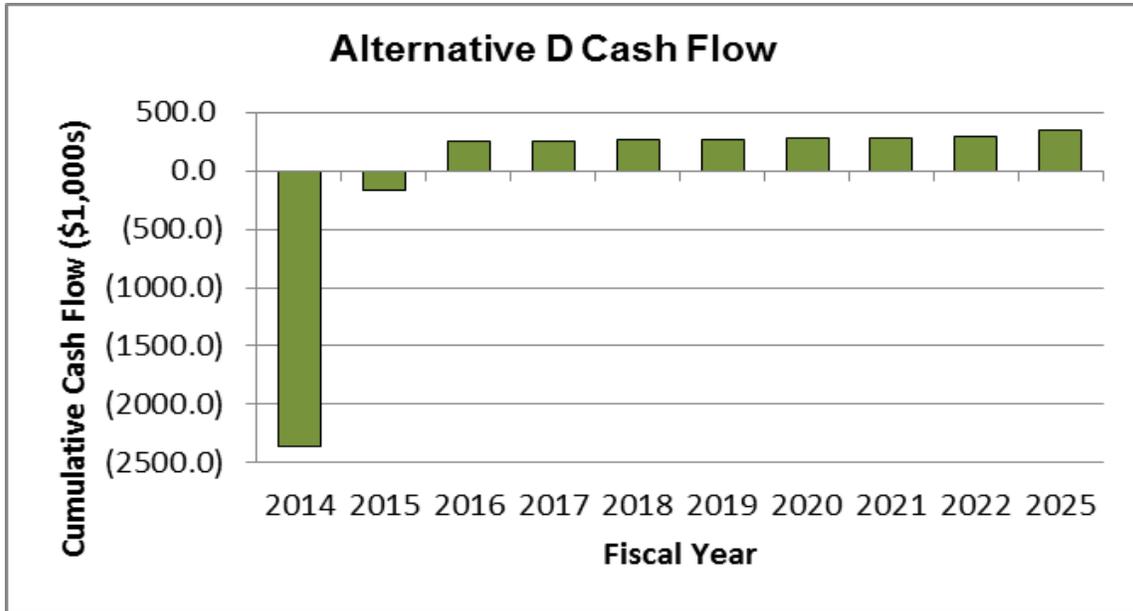


Exhibit 39: Annual Net Cash Flow, Alternative A (Current State)

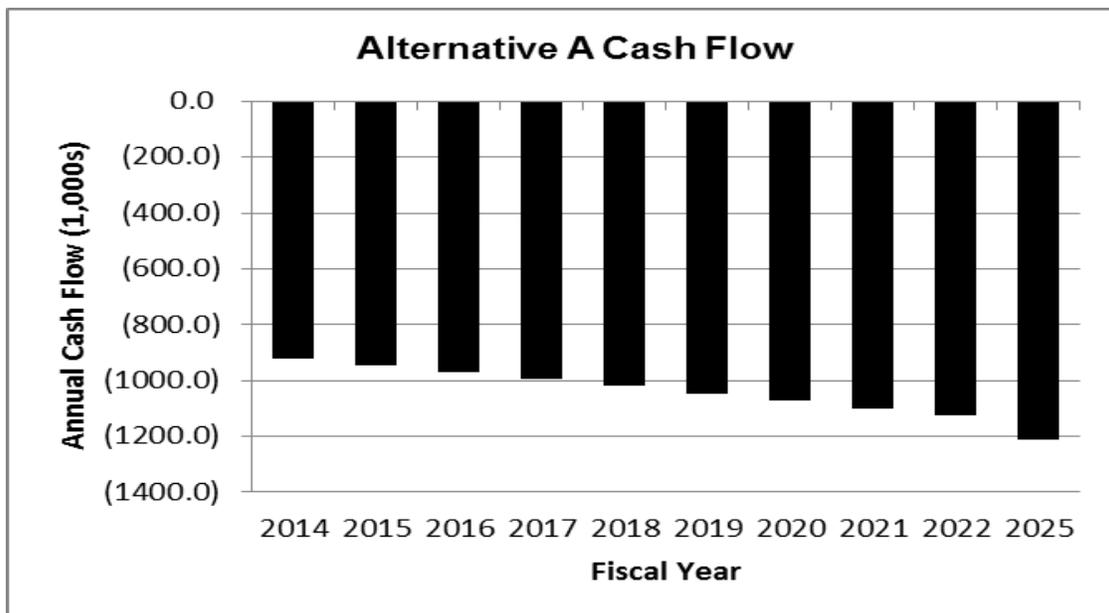


Exhibit 40: Annual Net Cash Flow, Alternative B

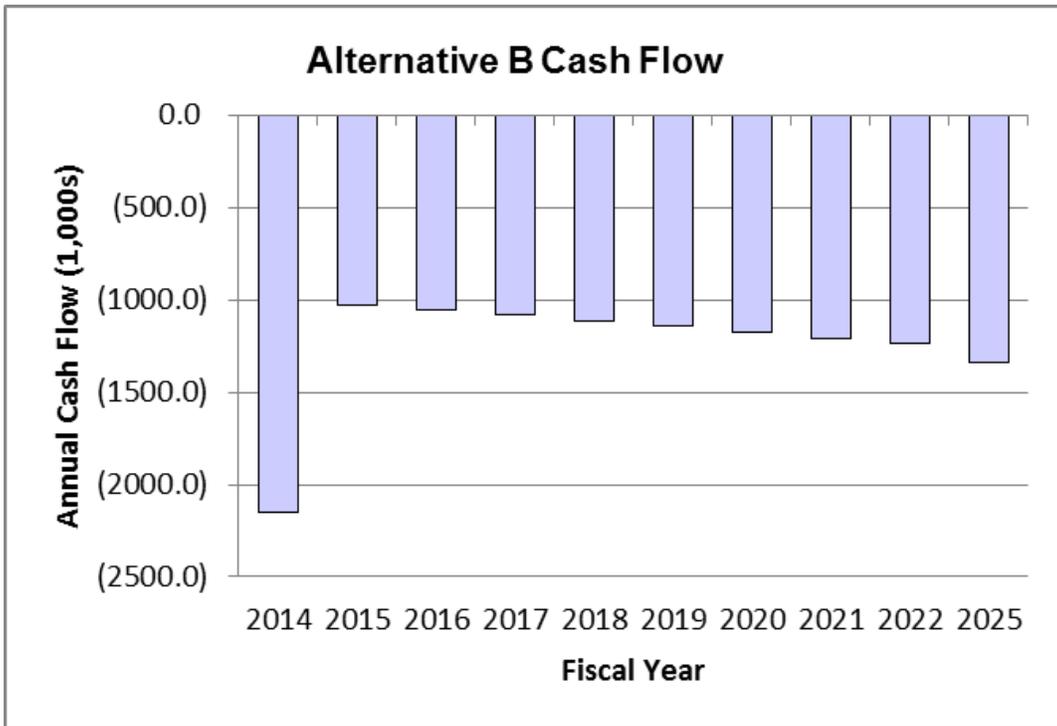
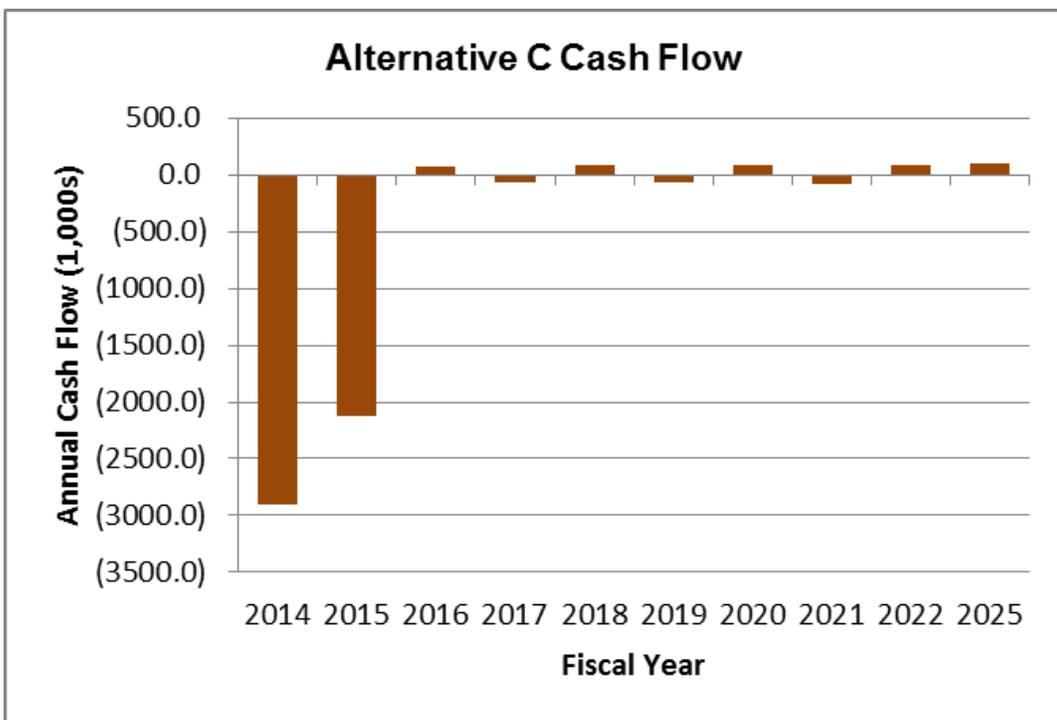


Exhibit 41: Annual Net Cash Flow, Alternative C



Cash flow graphs – cumulative cash flow

Exhibits 42 through 45 summarize in graphical form the net cash flow on an annual basis for each alternative.

Exhibit 42: Cumulative Cash Flow, Alternative D

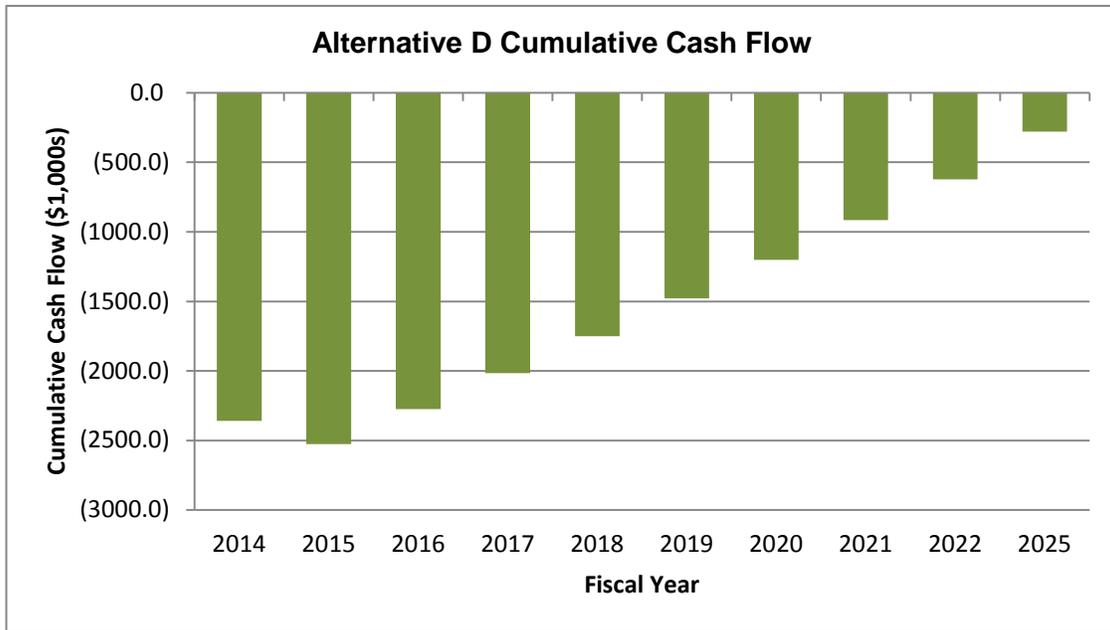


Exhibit 43: Cumulative Cash Flow, Alternative A

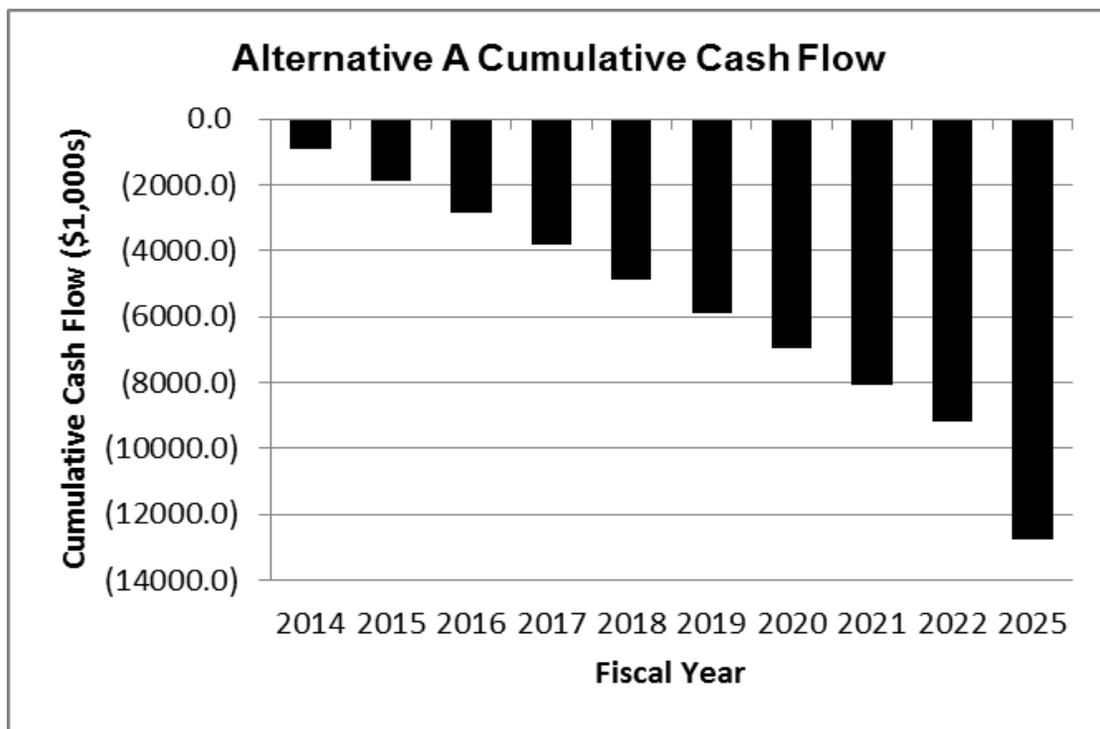


Exhibit 44: Cumulative Cash Flow, Alternative B

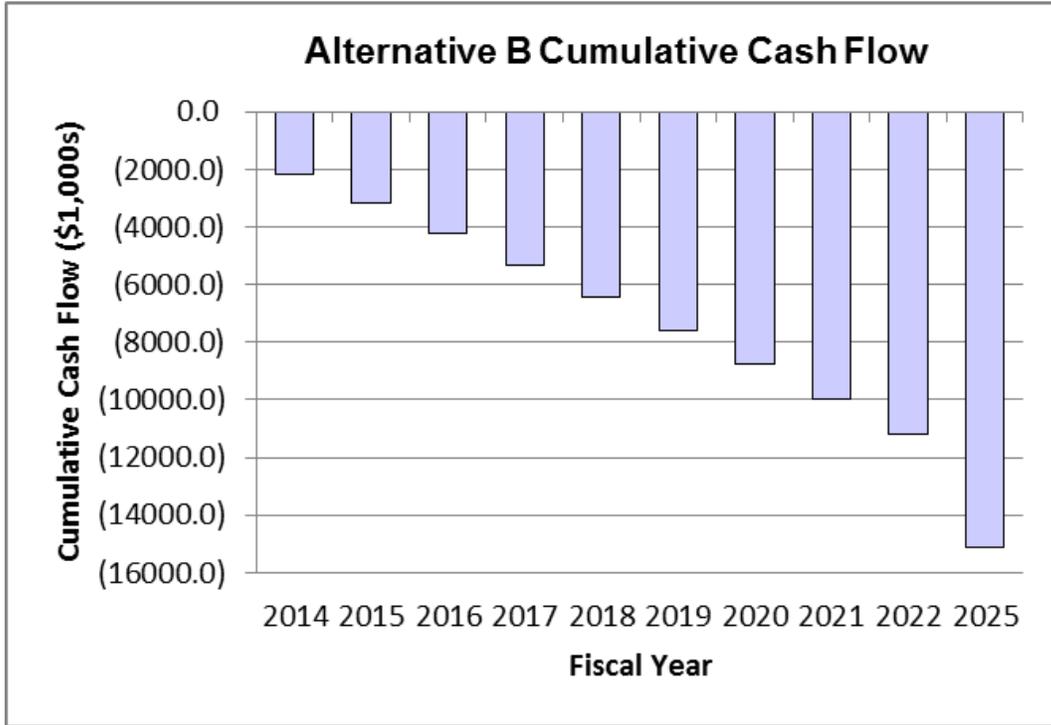
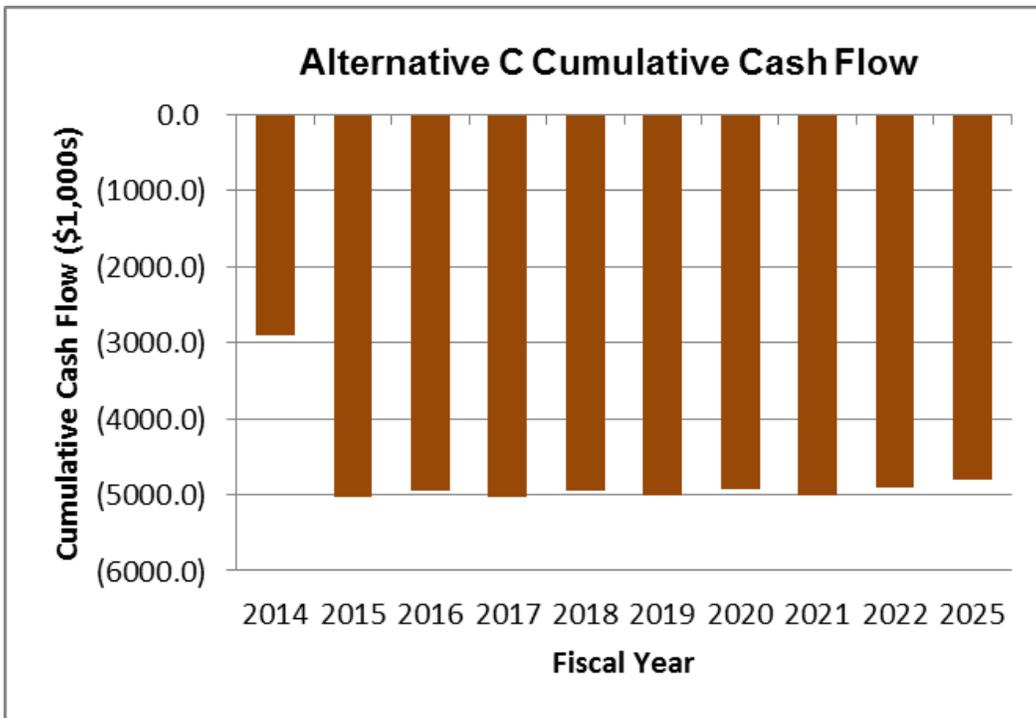


Exhibit 45: Cumulative Cash Flow, Alternative C



Cash flow graphs – net cash flow comparisons

Exhibits 46 through 48 compare the incremental cash flow projections on an annual basis between the current state and each alternative. Exhibit 47 shows the comparison of all alternatives.

Exhibit 46: Comparison of Annual Cash Flow Projections between Current State (Alternative A) and Preferred Alternative (Alternative D)

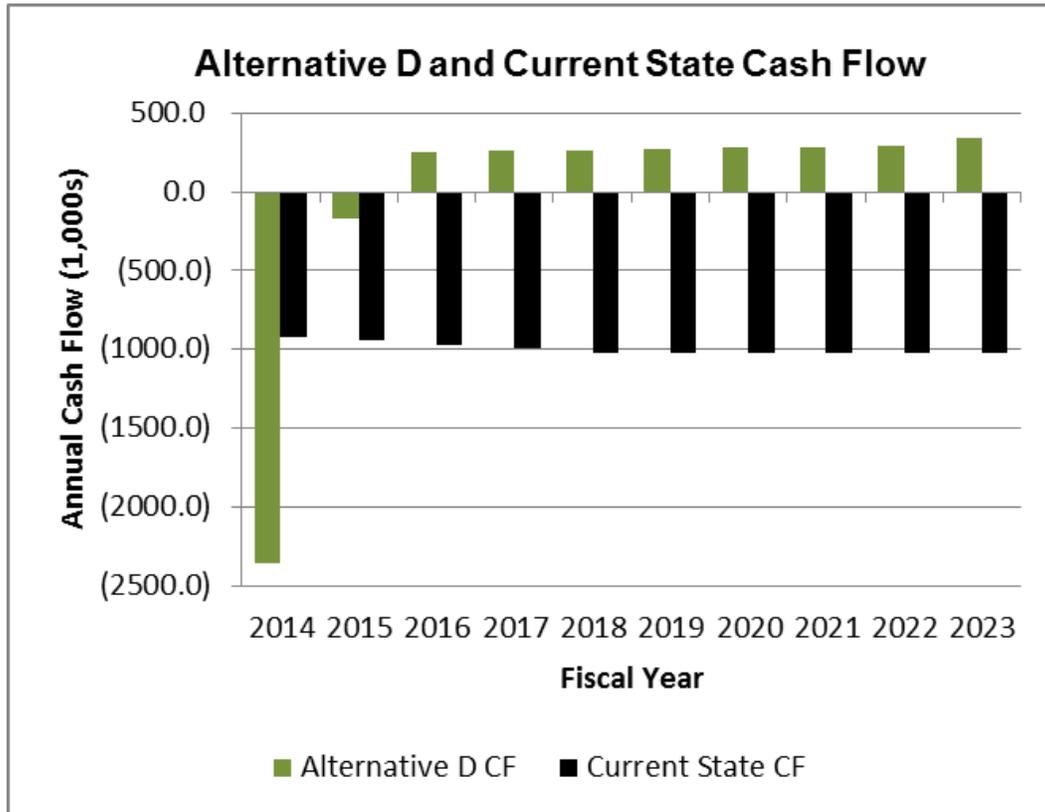


Exhibit 47: Comparison of Annual Cash Flow Projections between Current State (Alternative A) Alternative B

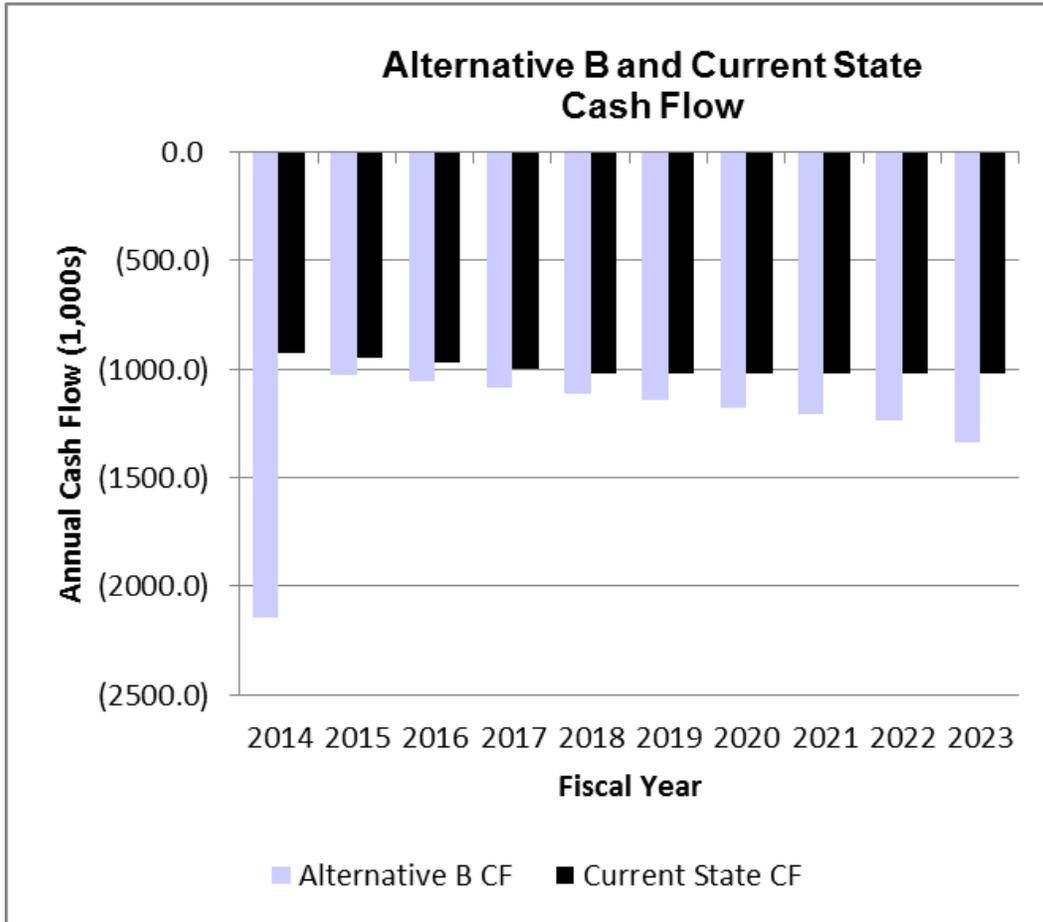


Exhibit 48: Comparison of Annual Cash Flow Projections between Current State (Alternative A) Alternative C

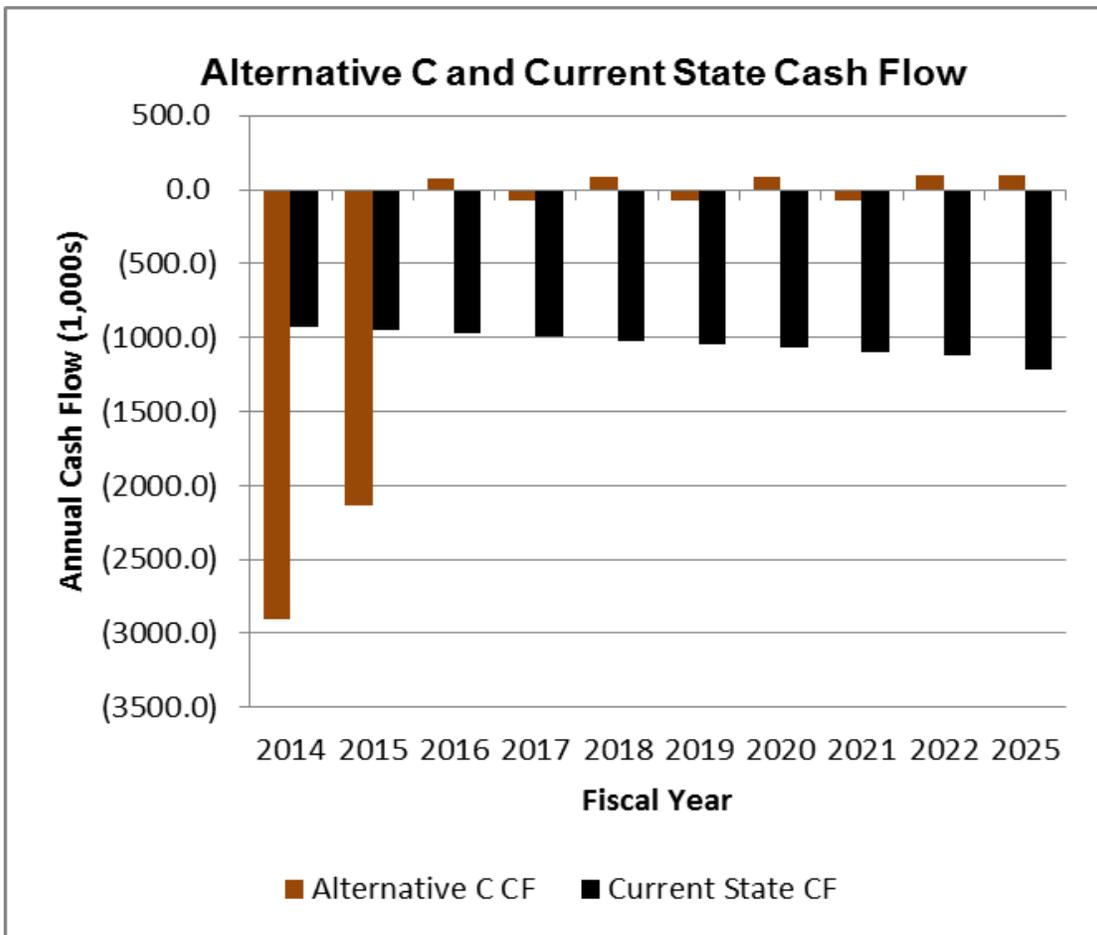
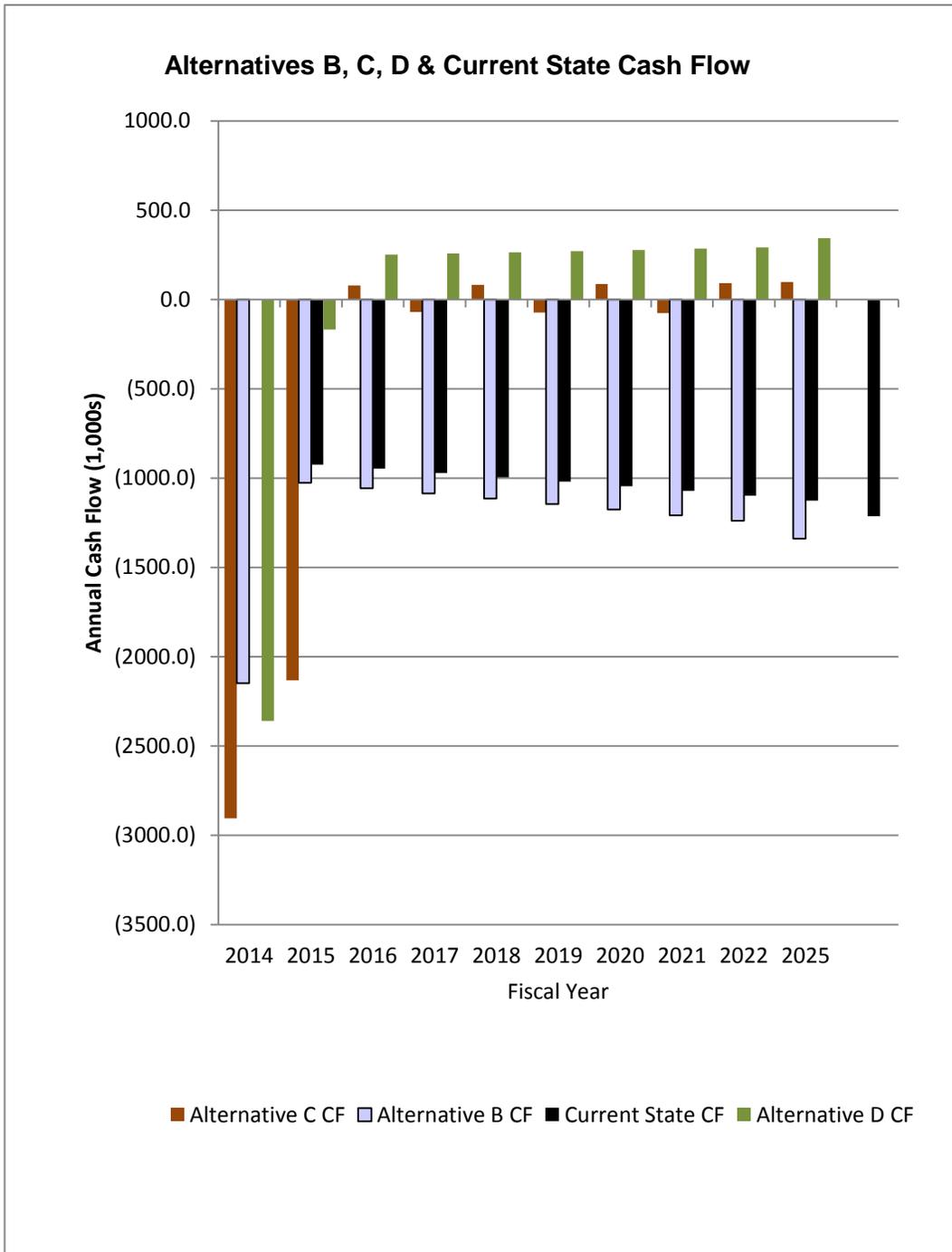


Exhibit 49: Comparison of Annual Cash Flow Projections between all Alternatives



Cash flow graphs – cumulative cash flow comparisons

Exhibits 50 through 52 compare the cumulative cash flow projections on an annual basis between the current state and each alternative. Exhibit 51 shows the comparison of all alternatives.

Exhibit 50: Comparison of Cumulative Cash Flow Projections between Current State (Alternative A) and Preferred Alternative (Alternative D)

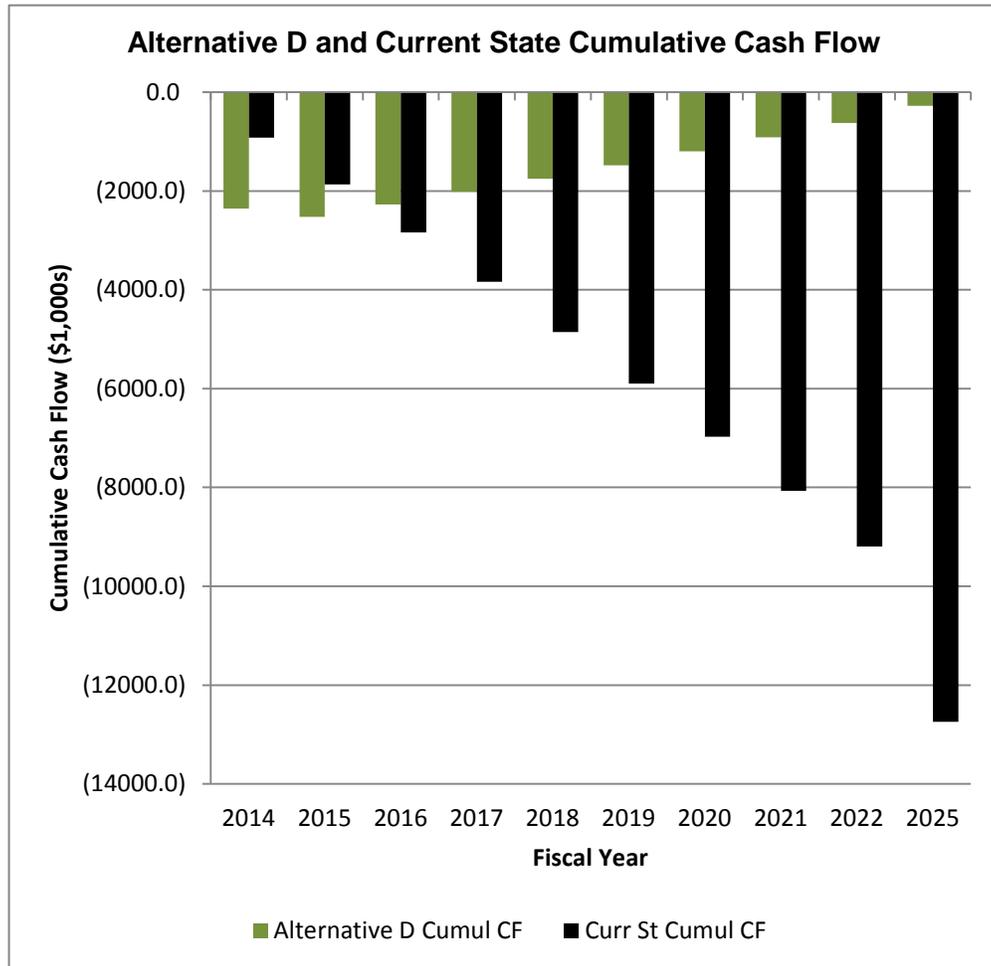


Exhibit 51: Comparison of Cumulative Cash Flow Projections between Current State (Alternative A) and Alternative B

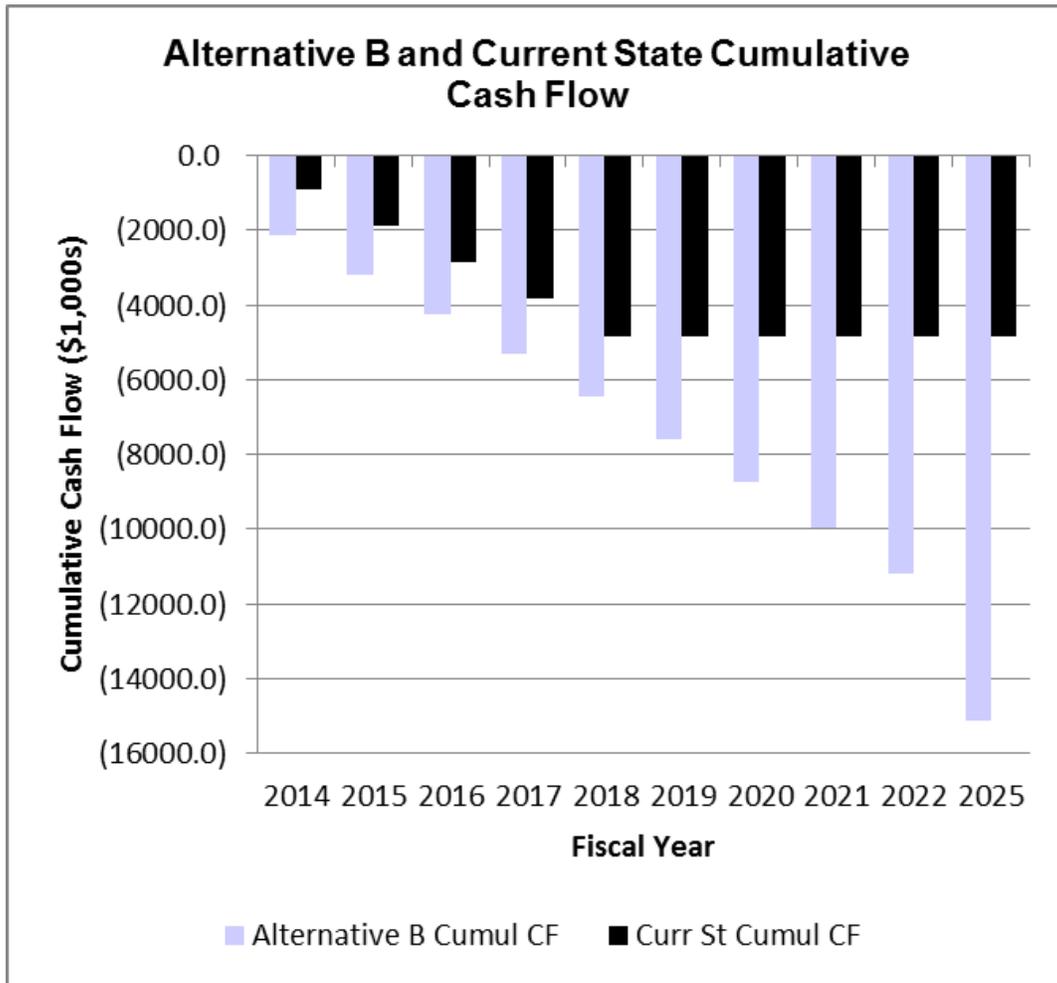


Exhibit 52: Comparison of Cumulative Cash Flow Projections between Current State (Alternative A) and Alternative C

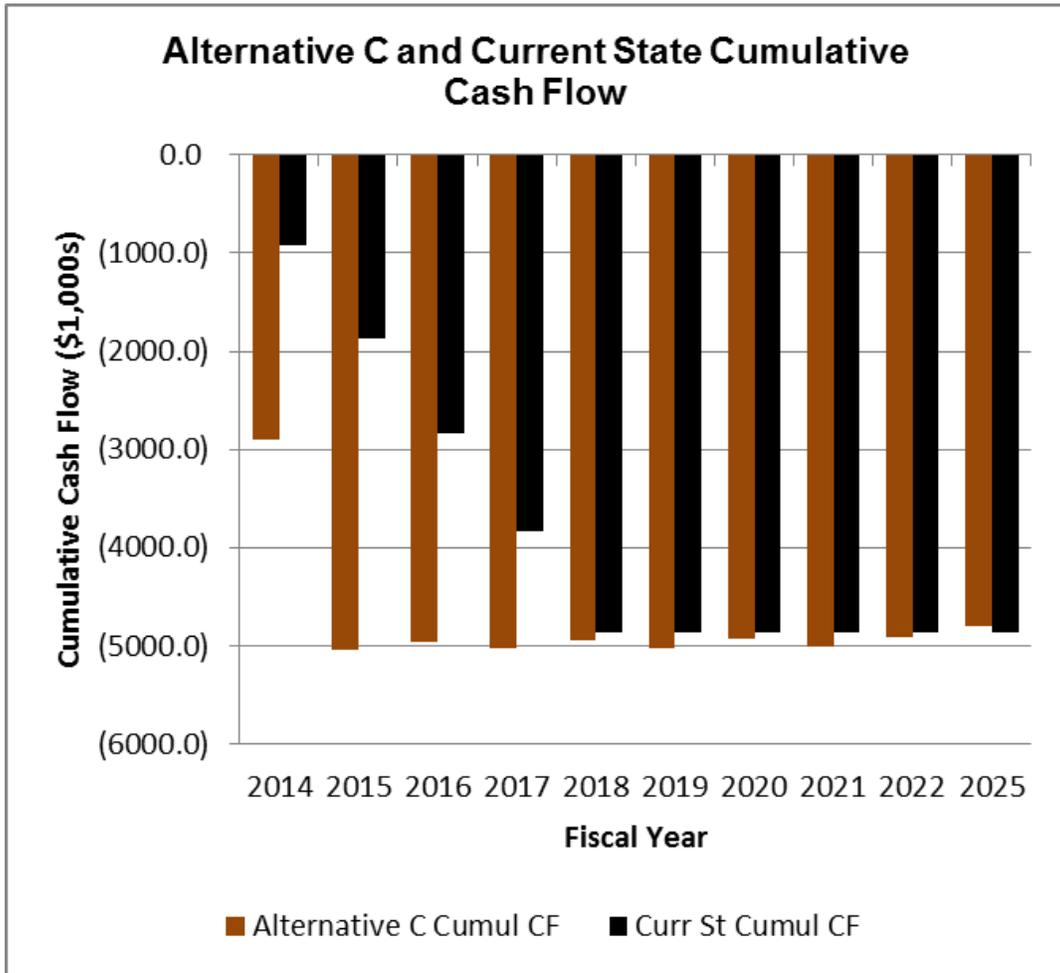
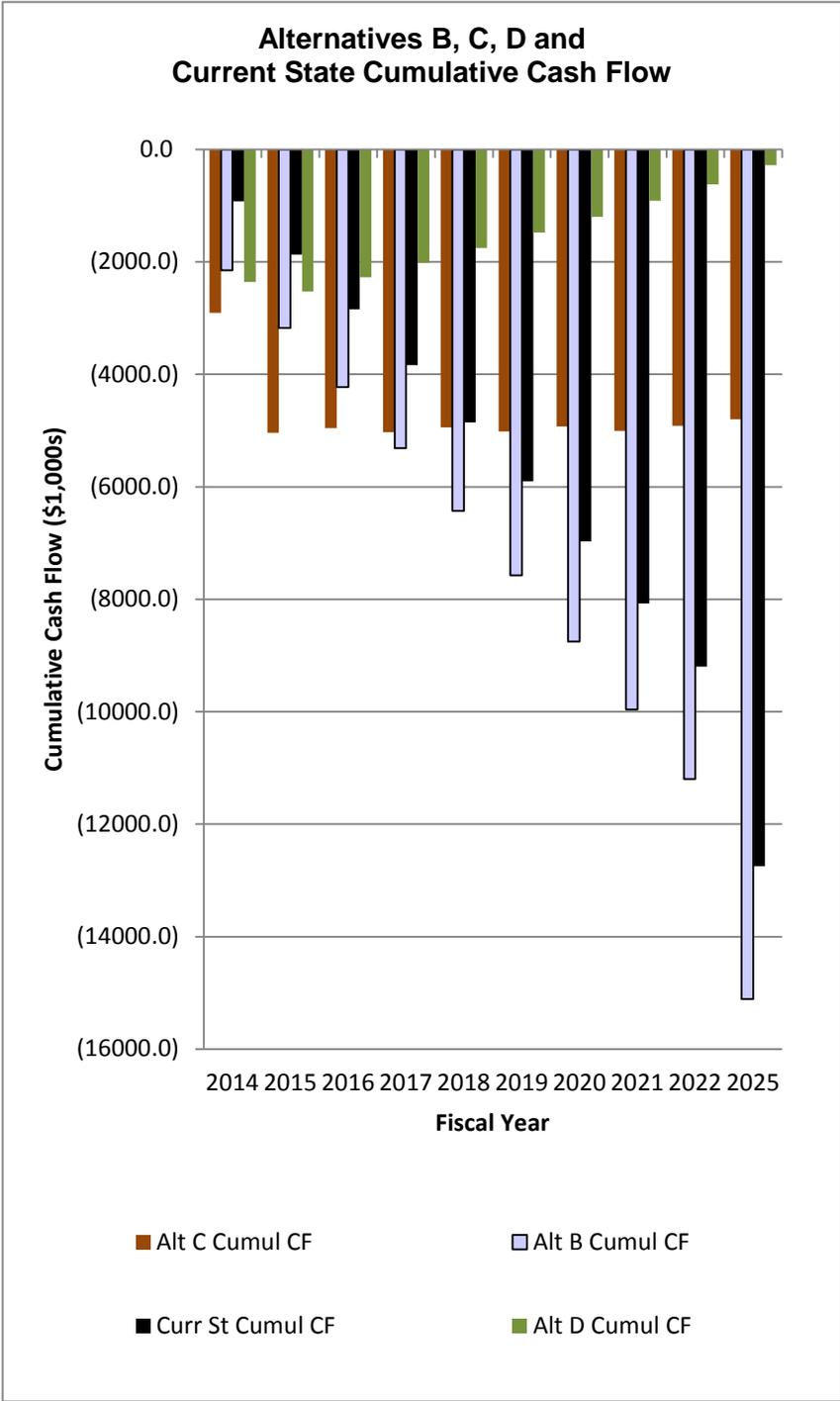


Exhibit 53: Comparison of Cumulative Cash Flow Projections between all Alternatives



Cash flow graphs – financial metrics summary

Exhibit 54 summarizes the annual and incremental cash flow projections.

Exhibit 54: Financial Metrics Summary

Financial Metrics Summary

	Alternative D	Alternative C	Alternative B	Alternative A Current State	Incr Alt B	Incr Alt C	Incr Alt D
Net Cash Flow	\$384.0	(\$4,797.5)	(\$15,109.9)	(\$12,745.4)	(\$2,364.5)	\$7,945.8	\$13,129.4
NPV at 3.0%	(\$128.5)	(\$4,646.7)	(\$12,588.3)	(\$10,480.8)	(\$2,295.6)	\$7,714.4	\$12,746.9
Total Benefits	\$8,889.6	\$8,533.6	\$147.4	\$0.0	\$147.4	\$8,533.6	\$8,889.6
Total Costs	(\$8,505.7)	(\$13,331.1)	(\$15,257.3)	(\$12,745.4)	(\$2,511.9)	(\$587.7)	\$4,239.7

\$ in \$1,000s
Numbers in parenthesis are negative numbers

Appendix B – Process Graphs

Five processes were documented during the project.

- HR01 – Time Capture Non-Maintenance
- HR02 – Time Capture Maintenance
- HR03 – Standard Labor Data Entry
- HR04 – Time Capture Facilities
- HR05 – FMLA Leave Processing

For each current process, an assessment was made applying Lean business process techniques to identify waste and potential efficiencies. Each current process graph is presented here. With the exception of the FMLA/OFLA process, each is followed immediately with a graphical version of the business process analysis.

FMLA/OFLA claims management will also benefit from the implementation of the recommended COTS solution through the automation of the leave request and approval process and the ability to validate the use of appropriate leave payroll codes. These benefits are analyzed in the individual time capture processes and were not duplicated in the FMLA process graph.

Exhibit 55: HR01 Time Capture Non Maintenance, Current Process

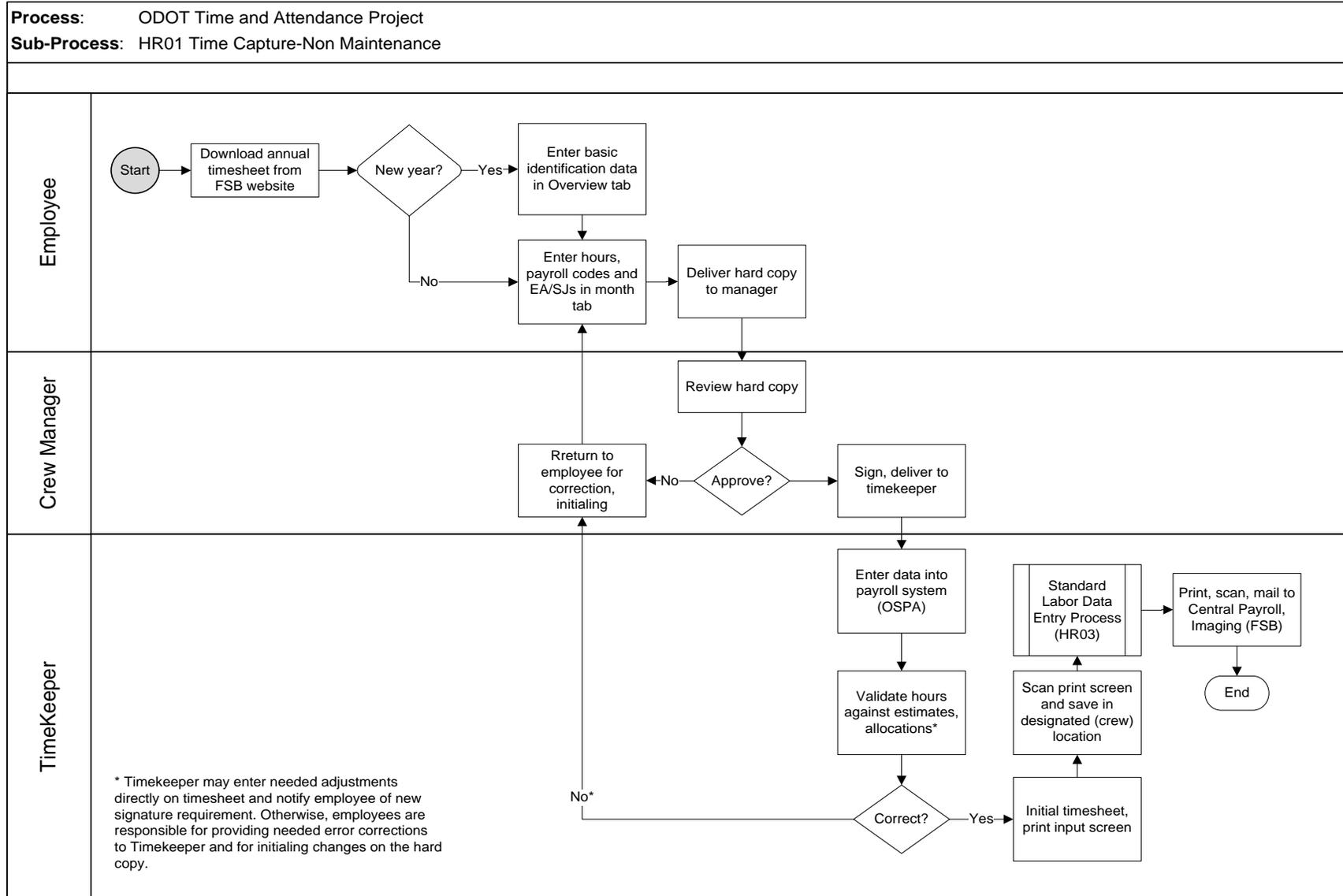


Exhibit 56: HR01 Time Capture Non Maintenance, LEAN Analysis

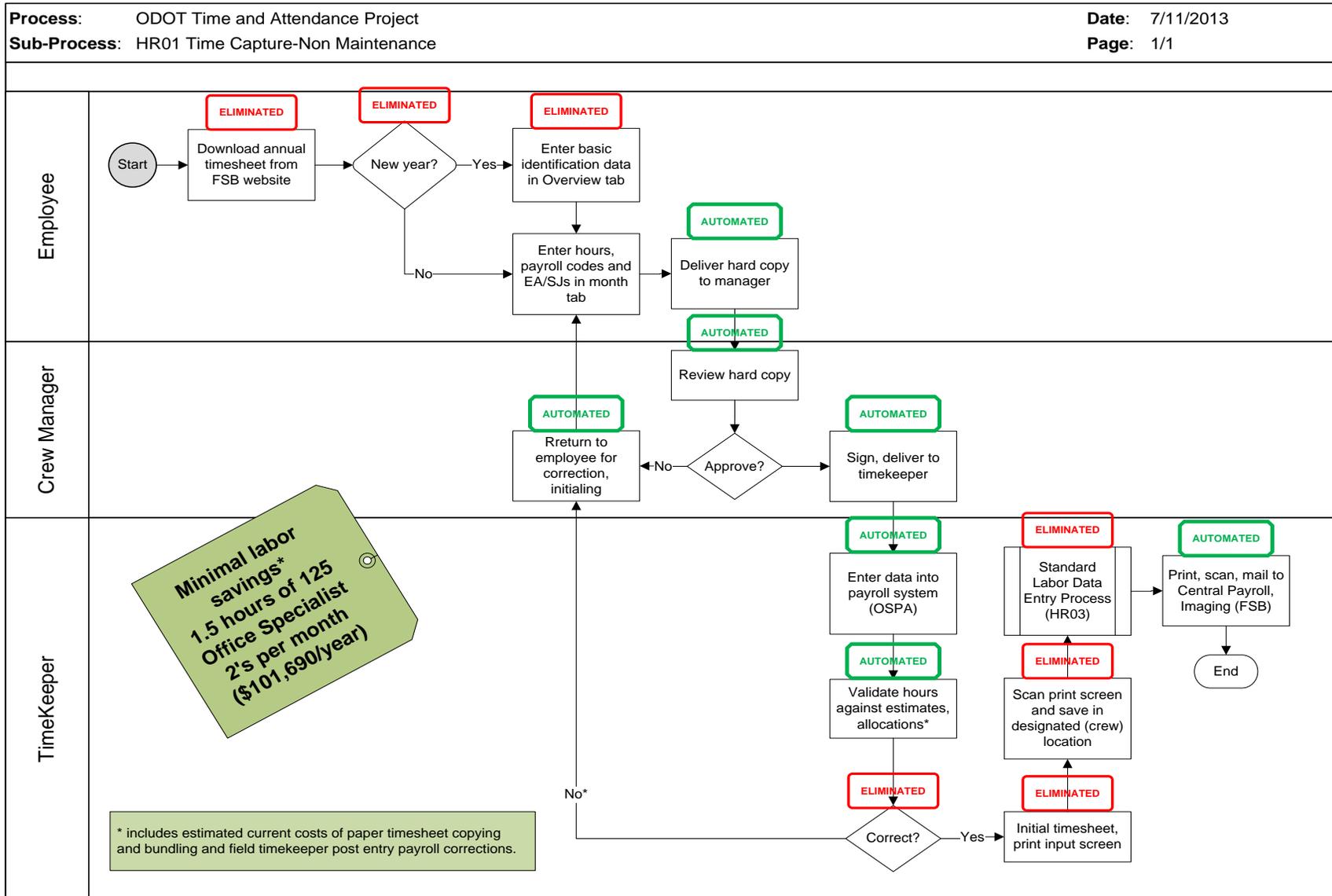
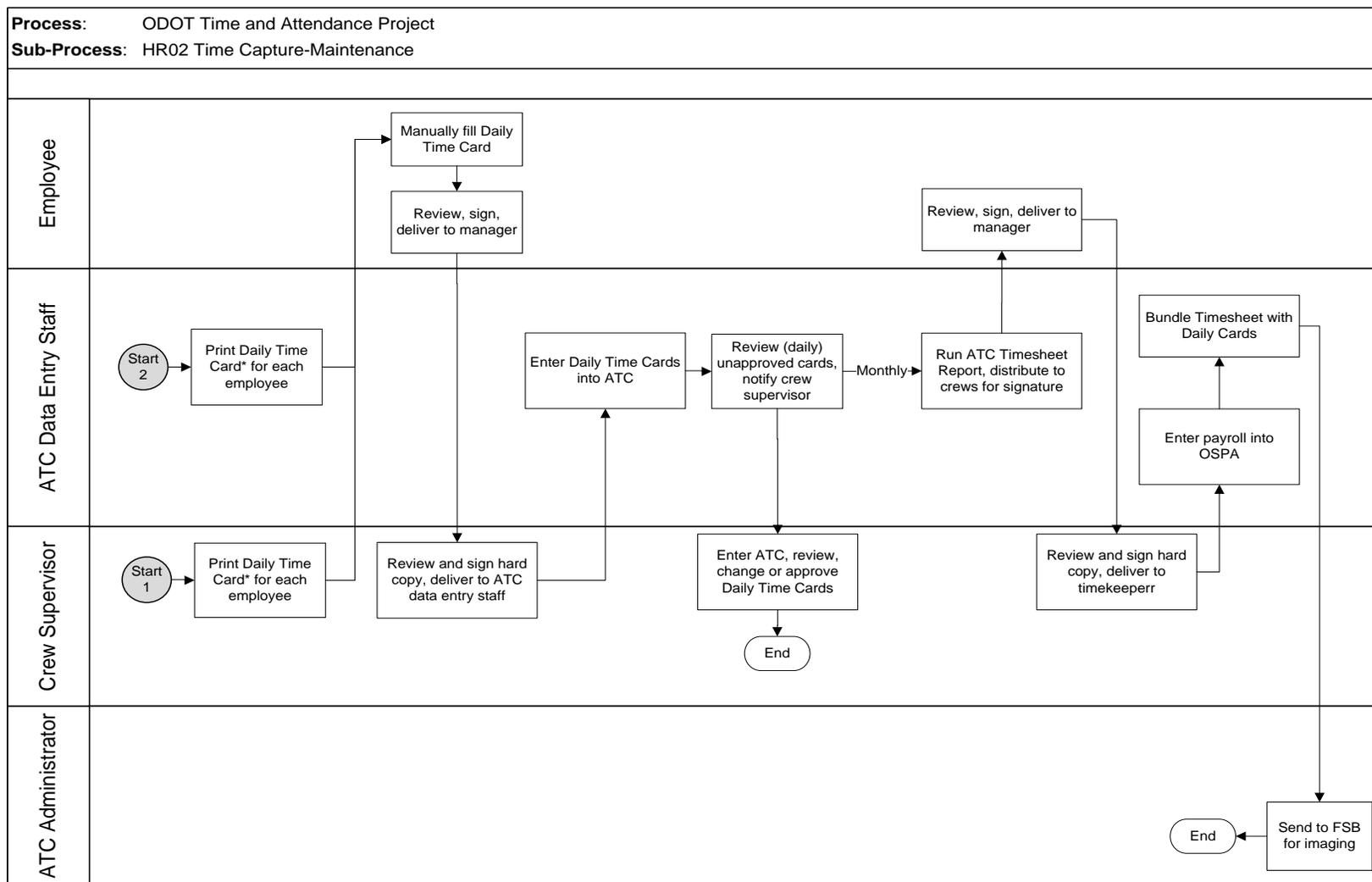
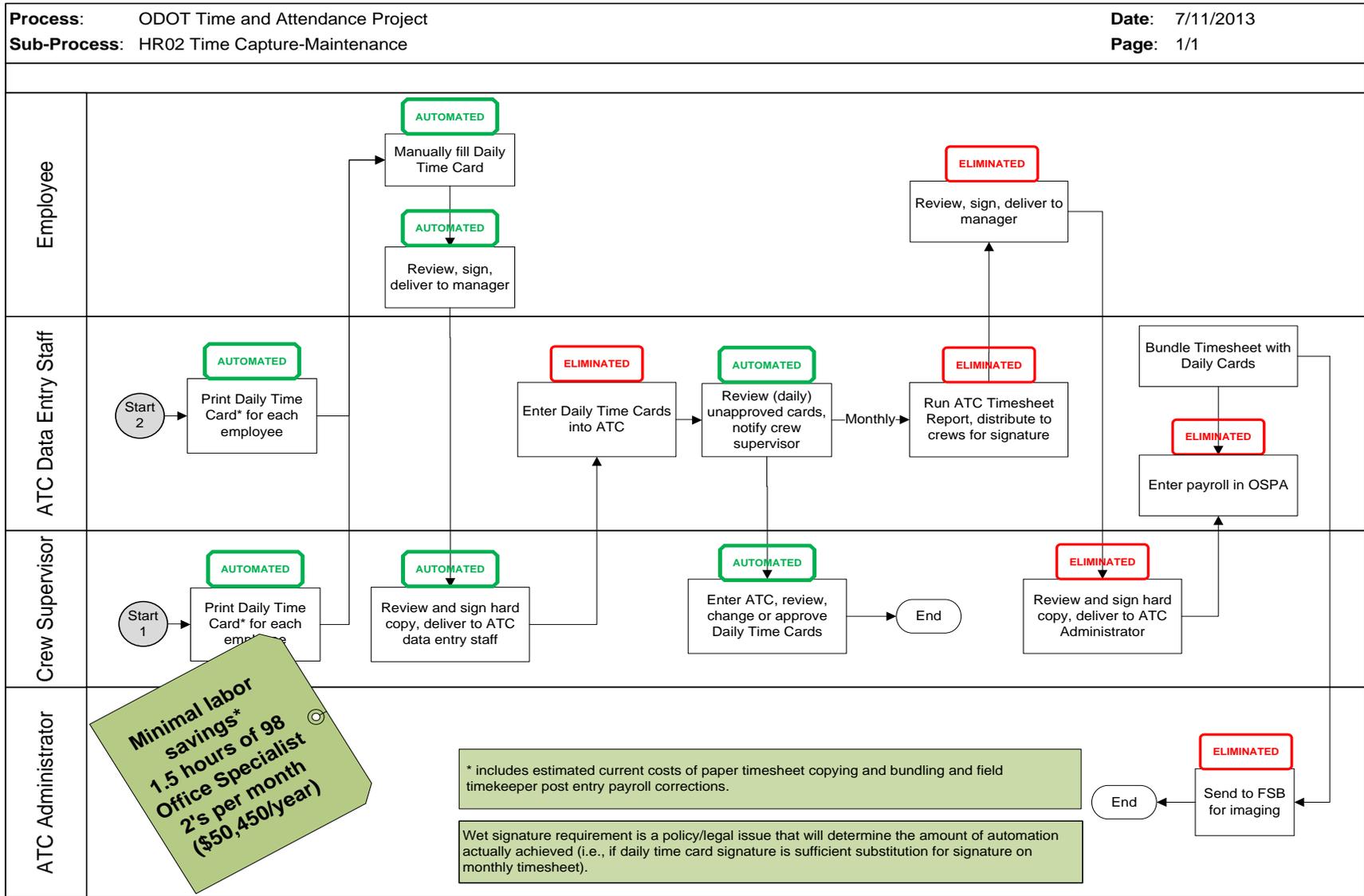


Exhibit 57: HR02 Time Capture Maintenance, Current Process



* ODOT Daily Time Card is produced by running the Day Card report in ATC to generate each Form 734-3925. The ATC Timesheet Report is run monthly to produce each employee's Payroll Timesheet in the standard DAS format.

Exhibit 58: HR02 Time Capture Maintenance, LEAN Analysis



**Minimal labor savings*
1.5 hours of 98
Office Specialist
2's per month
(\$50,450/year)**

Exhibit 59: HR03 Standard Labor Data Entry, Current Process

Process: ODOT Time and Attendance Project

Sub-Process: HR03 Standard Labor Data Entry

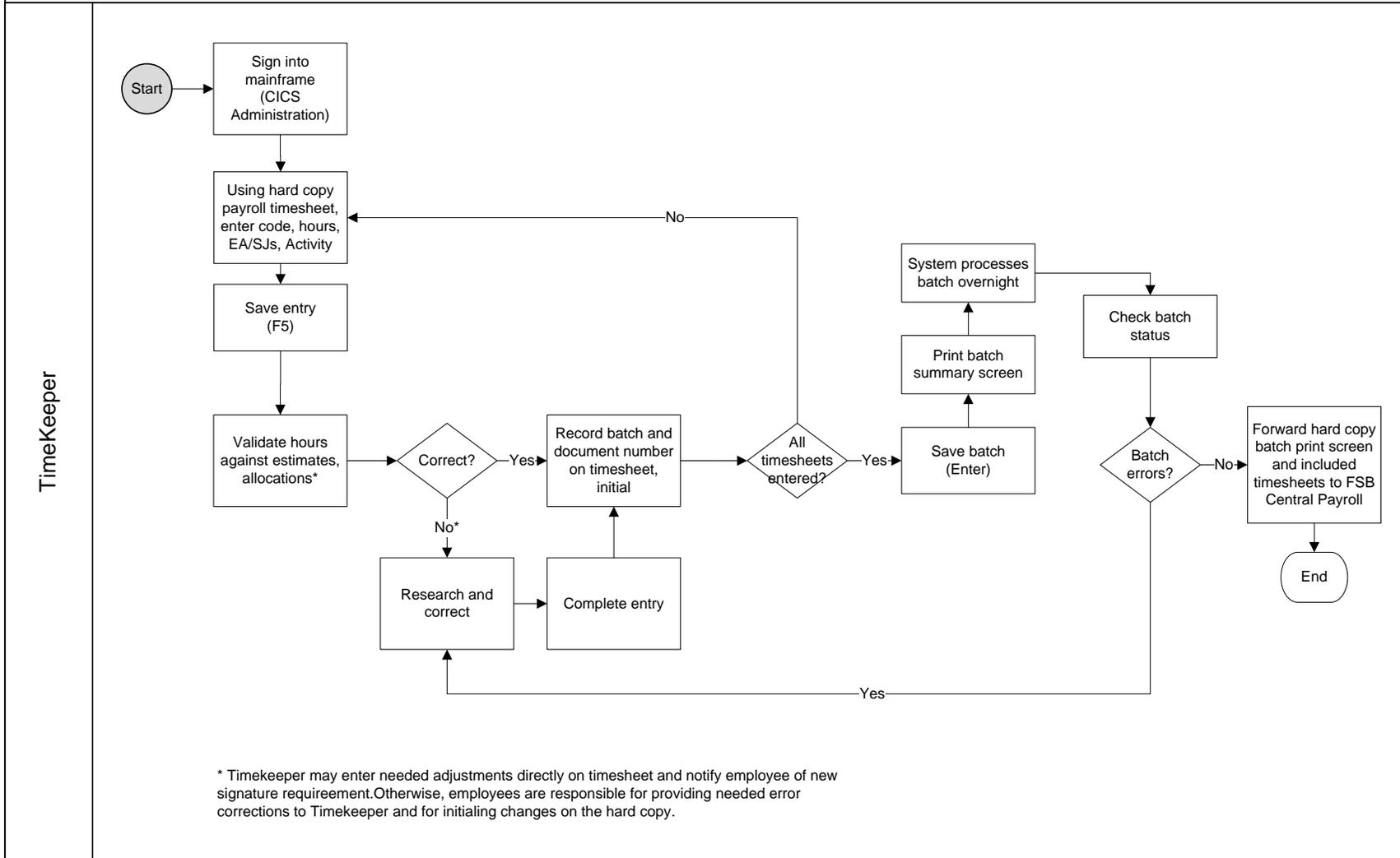


Exhibit 60: HR03 Standard Labor Data Entry, LEAN Analysis

Process: ODOT Time and Attendance Project
Sub-Process: HR03 Standard Labor Data Entry

Date: 7/16/2013
Page: 1/1

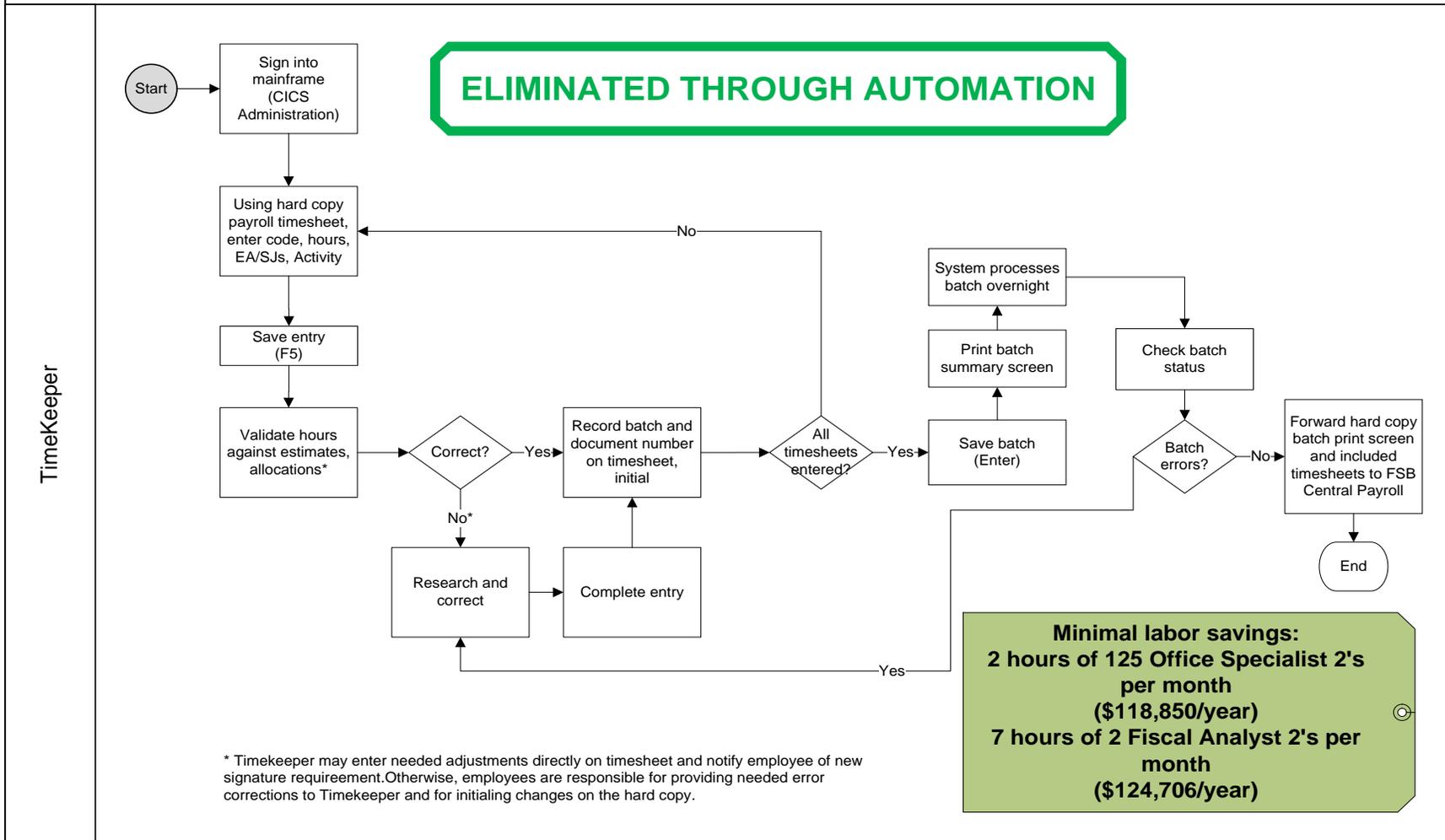


Exhibit 61: HR04 Time Capture Facilities, Current Process

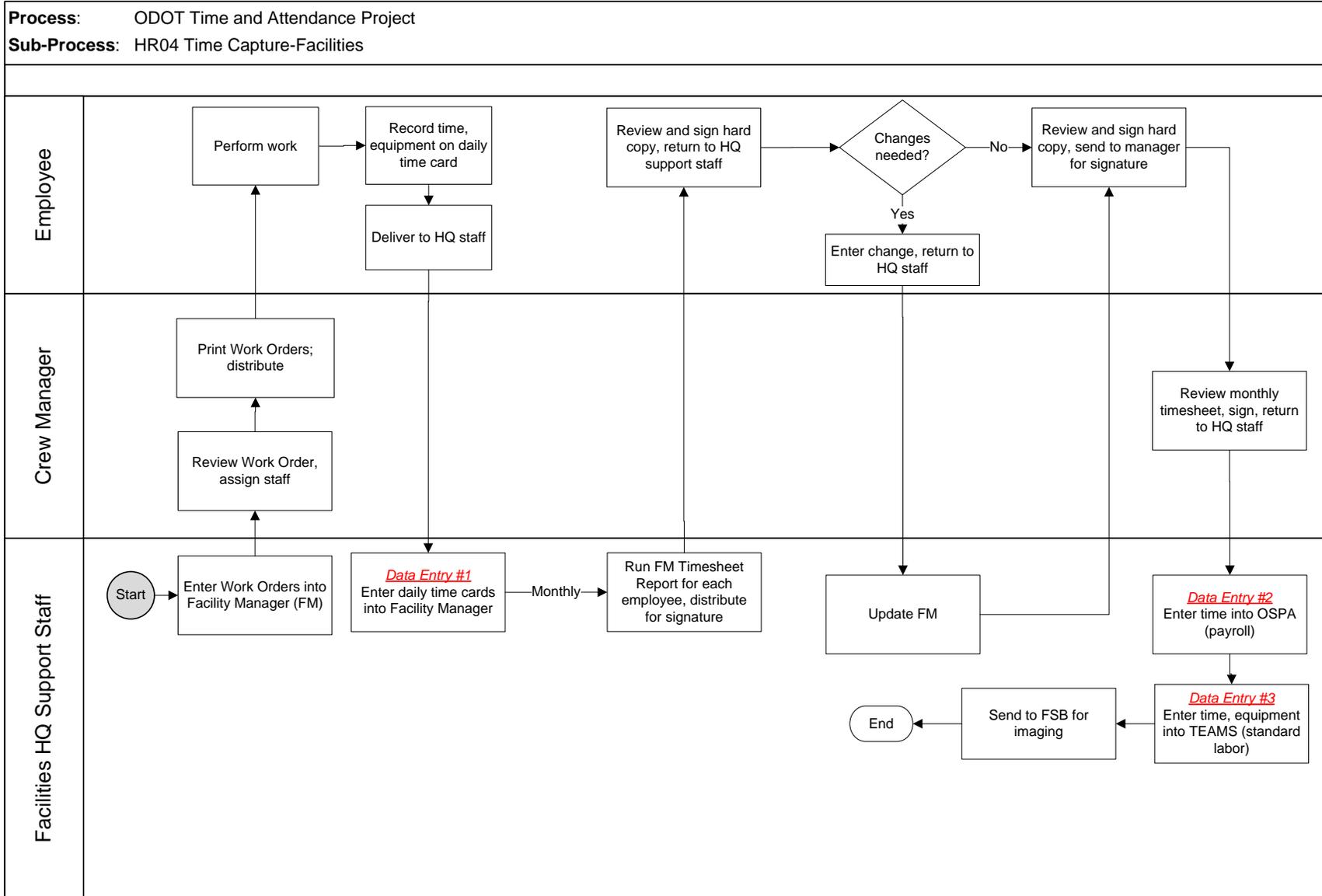


Exhibit 62: HR04 Time Capture Facilities, LEAN Analysis

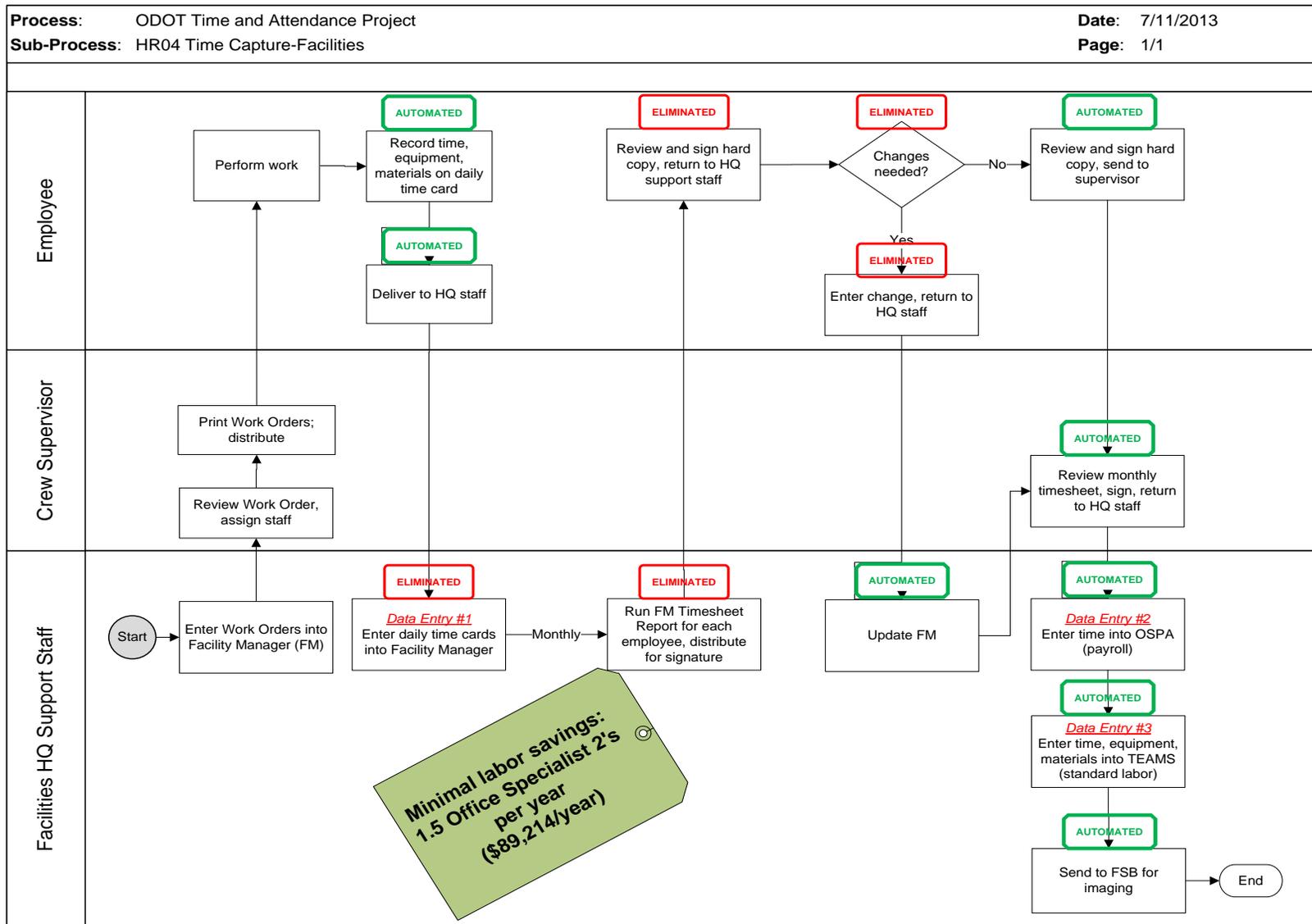
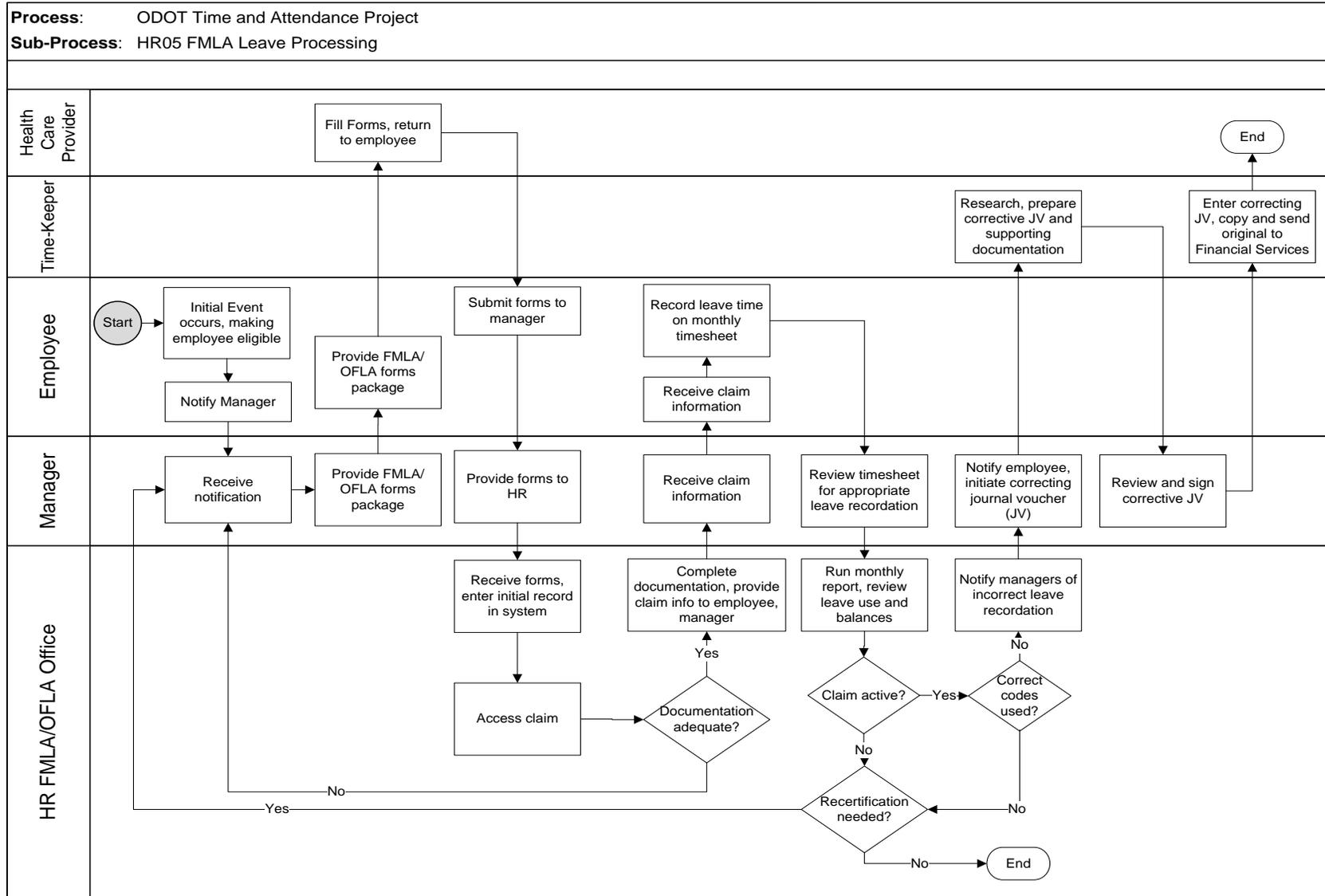


Exhibit 63: HR05 FMLA Leave Processing, Current Process



Appendix C – Survey Tools

As part of the overall requirements identification, the project team employed a survey tool to complete outreach to two important groups: ODOT executives and top line managers, and other state departments of transportation.

ODOT Executives and Top Line Managers

The project team developed a 12 question survey and solicited email responses from the following:

Unit	Executive Contacted
Director	Matt Garrett
Central Services	Clyde Saiki
Department of Motor Vehicles	Tom McClellan
Highway Division	Paul Mather
Motor Carrier	Gregg Del Ponte
Transportation Development	Jerri Bohard
Transportation Safety	Troy Costales
Highway-Region Manager	Jason Tell, Region 1
Highway -Technical Services	Cathy Nelson
Highway -Major Projects	Tom Lauer
Highway -Office of Maintenance	Lucy Moore
Central Services	Lisa Martinez
Central Services Human Resources	Jane Lee
Central Services Information Systems	Virginia Ellwanger
Central Services Financial Services	Les Brodie

Six responses were received, a return rate of 40 percent. A preliminary list of problems and issues as well as expected benefits and potential project success criteria resulted from these responses. A copy of the survey follows.



ODOT Executive and Top Line Manager Survey

Interview Objectives:

- Discuss the problems associated with the current business process to collect time and attendance information
- Identify the opportunities and benefits that are desired to be achieved through the implementation of a new time and attendance process
- Discuss potential alternatives for ODOT to implement a new time and attendance system

The information gathered will provide an understanding of the current problems, opportunities and alternatives for a new time and attendance business solution.

-
1. Please describe some of the key business goals and objectives for your unit related to the time and attendance business function.
 2. How does the current time and attendance process hinder the unit's ability to meet your key business goals and objectives?
 3. What are some of the opportunities and benefits that you would anticipate from a new time and attendance system? For example, automated workflow, customer self-services, and enhanced federal and state compliance.
 4. What time and attendance data do you currently capture to support performance measures reporting? Is there other time and attendance data you would like to see captured to support additional or enhanced performance measures?
 5. Can you describe any measures that could be applied to the potential benefits? As an example, reduced correction processing by 75%.
 6. What do you see as the key success factors that need to be in place for the new system? Specifically, what will be required in order to ensure that this system is a success from the perspective of your staff?
 7. What risks do you see that could impact a successful system implementation? What are some of your suggestions for managing these risks?
 8. What potential solutions do you believe should be considered for replacing the current time and attendance system?

9. How receptive do you feel the ODOT staff will be to a new time and attendance system? Are there any specific areas of resistance that should be managed to assist in gaining user acceptance?
10. Are there specific policies, business rules that influence the time and attendance processes that need to be taken into consideration?
11. With so many standalone “systems,” what’s the impact of a policy requiring use of a single system? Are there specific considerations that need to be taken into account for the requirements for the time and attendance system to address any special processing needs?
12. Any other considerations that need to be take into account in developing the business case for the new time and attendance system?

Other State DOT Survey

The project team reached out to other state DOTs to develop an understanding of the various time and attendance solutions employed by similar organizations. Surveys were sent to top level IT staff in all 50 states. Responses were received from the following:

- Alaska
- Arkansas
- California
- Connecticut
- Delaware
- Idaho
- Illinois
- Florida
- Louisiana
- Maine
- Michigan
- Mississippi
- Missouri
- Montana
- Nebraska
- New Mexico
- New York
- Ohio
- Rhode Island
- South Carolina
- South Dakota
- Vermont

While the amount of information provided and the method in which it was presented varied between the respondents, the project team was able to validate the alternatives to be considered in this project and develop an understanding of the common issues and processes used to accomplish time and attendance capture. A copy of the survey document follows:



Survey Questions for State Departments of Transportation (DOT's)

The Oregon Department of Transportation (ODOT) is in the process of completing a business case, with the assistance of Dye Management Group, Inc., to implement a Time and Attendance application. This system is intended to replace 30 disparate systems which capture time, leave, and labor costs associated with the employee population. The intent of this survey is to understand what other DOT's are doing in both Time and Attendance and the overall Enterprise Resource Planning (ERP) applications. While the initial business case for ODOT focuses on the Time and Attendance functions, the other administrative systems are also in need of replacement. It is Oregon's intent to use the Time and Attendance as a potential starting point to an ERP initiative.

Please take the time to complete the attached survey and return this information to:

Jeff Flowers, Region 1 Program & Funding Services Manager
 Oregon Department of Transportation
 Phone: 503.731.8235
 Email: Jeffrey.A.FLOWERS@odot.state.or.us

Organization:			
Contact Name:			
Contact Phone:		Contact Email:	

Questions	Comments
1. What is the current DOT official financial application of record and how long has it been in operation? Please define if this system was built in-house or is a commercially available off the shelf application.	
a. Is the system is maintained by the vendor or by DOT?	
b. What was the average cost to implement the system?	
c. What is the annual maintenance cost for the system?	

Questions	Comments
<p>2. What is the current DOT Human Resource (HR) and Payroll application of record and how long has it been in operation?</p> <p>Please define if this system was built in-house or is a commercially available off the shelf application.</p>	
<p>a. Is the system is maintained by the vendor or by DOT?</p>	
<p>b. What was the average cost to implement the system?</p>	
<p>c. What is the annual maintenance cost for the system?</p>	
<p>3. Is there a separate interface to a Statewide Financial and HR/Payroll application?</p> <p>If yes, please define the system used.</p>	
<p>4. Do you have a separate module or application that is used to record time, leave and labor costs for employees?</p> <p>Please define if this system was built in-house or is a commercially available off the shelf application.</p>	
<p>a. Is the system is maintained by the vendor or by DOT?</p>	
<p>b. What was the average cost to implement the system?</p>	
<p>c. What is the annual maintenance cost for the system?</p>	
<p>5. Was this system part of an overall ERP implementation or was it implemented as a stand-alone application?</p>	
<p>6. How long was the implementation phase?</p>	
<p>7. What other systems does this system integrate/interface with?</p>	
<p>8. Describe the processes used to collect time, leave and labor from an employee?</p> <p>For example, paper time cards, leave slips, employees enter over the web into a timesheet, etc.</p>	
<p>9. Define your approval process for time. Leave and labor?</p> <p>For example, do crew managers approve all crew member timesheets and leave requests.</p>	
<p>10. How are equipment and materials usage by activity captured?</p> <p>For example, snow plowing, bridge sweeping, etc.</p>	
<p>11. What are the management reporting processes available to managers for time, leave, and labor costs?</p>	

Appendix D – Requirements Validation Work Sessions

Project outreach began with a series of work sessions designed to include representatives from every business line in ODOT. Meeting invitations were extended by the project manager; attendance was encouraged but not mandatory.

Each session began with a review of the project scope and goals and the objectives of the particular work session. The table below shows the work session schedule and includes the list of attendees.

The work sessions were scheduled by project scope element. A pre-determined list of relevant requirements was presented in each session. These requirements were cultivated from prior Oregon state efforts and other state HR and time capture efforts, and supplemented with other standard system requirements from DMG corporate libraries.

Prior to the work sessions, DMG consultants reviewed the lists of requirements to identify and remove duplicates, defined project scope elements by which to group requirements, and remove requirements not applicable to this project. The attendees at each work session reviewed each requirement in detail to determine if it should remain on the list, be deleted, or be designated as a potential requirement for a future effort. Additionally, ODOT-specific information was gathered and documented to customize requirements wherever possible.

**ODOT Time and Attendance Project
Requirements Validation Work session Schedule**

Day	Scope Topics	Organizational Unit Invited	Attendees	Meeting or Interview?	Room
March 18 (Monday)	Schedule Management	Human Resources Financial Services-Central Payroll Office of Maintenance Motor Carrier DMV Facilities Section	Tracy Posey, HR Amy Jacobs, HR Tara Wait, MCTD Jennifer Coffin, DMV Stacy Johnson Kathryn Ryan, DMV	Meeting-large	T-Building Room 240
March 19 (Tuesday)	Request and Process Leave	Human Resources-FMLA Financial Services-Central Payroll Financial Services-Cost Allocation Facilities Section	Leann Linson, Region 1 Jennifer Coffin, DMV Jeff Towers, Administration Mary Rooper, Central Payroll Amy Jacobs, HR Kathy Johnson, IS Debra Burger, FSB Mary Crawford Jan Bass	Meeting-large	T-Building Room 341
	Process Time and Labor Costs	Financial Services-Central Payroll Financial Services-Travel/Expenses Financial Services-Cost Allocation Regions/Districts Facilities Section Legal Section	Jeff Towers, Administration Scott Lough, DMV Gene Silva, DMV Leann Linson, Region 1 Debra Burger, FSB David McLain, FSB (Region 1) Mary Rooper, Central Payroll Ginger Hersh, Facilities Anita Daily (by phone)	Meeting-large	

**ODOT Time and Attendance Project
Requirements Validation Work session Schedule**

Day	Scope Topics	Organizational Unit Invited	Attendees	Meeting or Interview?	Room
			Diana Ridenour (by phone) David Boyd, Traffic Management, Region 4 Amy Jacobs, HR Calvin Brown Ann Rittenhouse Jan Bass Rod Kamm Mary Crawford Tracy Posey, HR (offline review) Dan Tompkins, FSB (offline review) Carey Zeiglar (offline review) Tracy Wroblewski, Central Payroll (offline review) Tiffany Sturges (offline review) Tara Wait, MCTD (offline review) Kathy Johnson, IS (offline review) Donnell Fowler (offline review) Jennifer Coffin, DMV (offline review) David Bowers, Facilities (offline review) Richard Brock (offline review) Sally Jackson (offline review)		

**ODOT Time and Attendance Project
Requirements Validation Work session Schedule**

Day	Scope Topics	Organizational Unit Invited	Attendees	Meeting or Interview?	Room
	Automated Approval	Human Resources Financial Services-Central Payroll Regions/Districts Legal	Tracy Wroblewski, Central Payroll Mary Rooper, Central Payroll Debra Burger, FSB	Meeting-small	
March 20 (Wednesday)	Reporting, including data warehouse	Highway Division <ul style="list-style-type: none"> • Highway Budget • Maintenance Reporting • Project Reporting Transportation Safety Transportation Development <ul style="list-style-type: none"> • Highway Finance • Transit/Rail Motor Carrier DMV Central Services <ul style="list-style-type: none"> • IS • Financial Services-Cost Allocation • Human Resources 	Debra Burger, FSB Kathryn Ryan, DMV Donna Damme, DMV Gene Silva, DMV Darcy French, MPB John Fletcher, Region 2 David McLain, Region 1 Anita Daily, District 2C Kathy Johnson, IS Stacey Johnson, Safety Division Rachelle Nelson, Safety Division	Meeting-large	T-Building Room 441
	Reconciliation and Adjustment	Financial Services-Cost Allocation Regions/Districts	Debra Burger, FSB David McLain, Region 1	Interview	T-Building Room 439
March 21 (Thursday)	Maintain System Tables	Financial Services-Cost Allocation Central Services – IS	Debra Berger, FSB Kathy Johnson, IS (in person and offline review)	Interview	T-Building Room 439

**ODOT Time and Attendance Project
Requirements Validation Work session Schedule**

Day	Scope Topics	Organizational Unit Invited	Attendees	Meeting or Interview?	Room
	Data Validation	Financial Services-Cost Allocation Financial Services-Central Payroll	Debra Burger, FSB Tracy Wroblewski, Central Payroll Mary Rooper, Central Payroll Denise Jossy, FSB Kathy Johnson, IS (offline review)	Interview	T-Building Room 239
	Business Rules	Financial Services-Cost Allocation Financial Services-Central Payroll Financial Services-Regions/Districts	Debra Burger, FSB Tracy Wroblewski, Central Payroll Mary Rooper, Central Payroll Denise Jossy, FSB Kathy Johnson, IS (offline review)	Meeting-small	
March 22 (Friday)	System Security and Access Rules	Financial Services-Cost Allocation Financial Services-Central Payroll Financial Services-Regions/Districts Central Services-IS	Debra Burger, FSB Tracy Wroblewski, Central Payroll Mary Rooper, Central Payroll Denise Jossy, FSB	Offline review only	
	Auditability	Financial Services-Cost Allocation Financial Services-Central Payroll Financial Services-Regions/Districts	Debra Burger, FSB Tracy Wroblewski, Central Payroll Mary Rooper, Central Payroll Denise Jossy, FSB Kathy Johnson, IS (offline review)	Interview	
	Templates and Devices	Financial Services-Central Payroll Financial Services-Regions/Districts Central Services-IS	Debra Burger, FSB Tracy Wroblewski, Central Payroll Mary Rooper, Central Payroll	Interview	

**ODOT Time and Attendance Project
Requirements Validation Work session Schedule**

Day	Scope Topics	Organizational Unit Invited	Attendees	Meeting or Interview?	Room
			Denise Jossy, FSB Kathy Johnson, IS (offline review)		
	Interfaces	Financial Services-Central Payroll Financial Services-Regions/Districts Central Services-IS	Debra Burger, FSB Tracy Wroblewski, Central Payroll Mary Rooper, Central Payroll Denise Jossy, FSB Kathy Johnson, IS (offline review)	Interview	
	System Administration	Central Services-IS	Kathy Johnson, IS	Offline review only	

Appendix E – Vendor Demonstrations

As part of the research to identify alternative courses of action for ODOT, the following vendors were provided with a summary of the project and product requirements, and asked to provide cost estimates and to demonstrate their applicable product(s) to the core project team. The form used to provide the summary and solicit cost estimates is included below, and a summary of the vendor responses follows the form.

Vendor demonstrations were held as follows:

Vendor	Demonstration Date
Ceridian Time and Attendance	Declined to participate
SAP	Did not participate
TimeLink	May 7, 2013
PeopleSoft	May 8, 2013
ScheduleSoft	May 13, 2013
Infor (Workbrain)	May 14, 2013
WorkDay	May 14, 2013
Kronos	May 16, 2013

Members of the project team were asked to evaluate the vendors based on the same High Level Feature List provided to the vendors (see form below). Vendors were ranked at 1 (Poor), 5 (Average), or 10 (Excellent). The consolidated rankings were considered in establishing the Alternative criteria ranking in Exhibit 21.

Follow-up requests and questions were also submitted to enable the project team to develop the most comprehensive and accurate cost scenarios possible.



Vendor Cost Inquiry

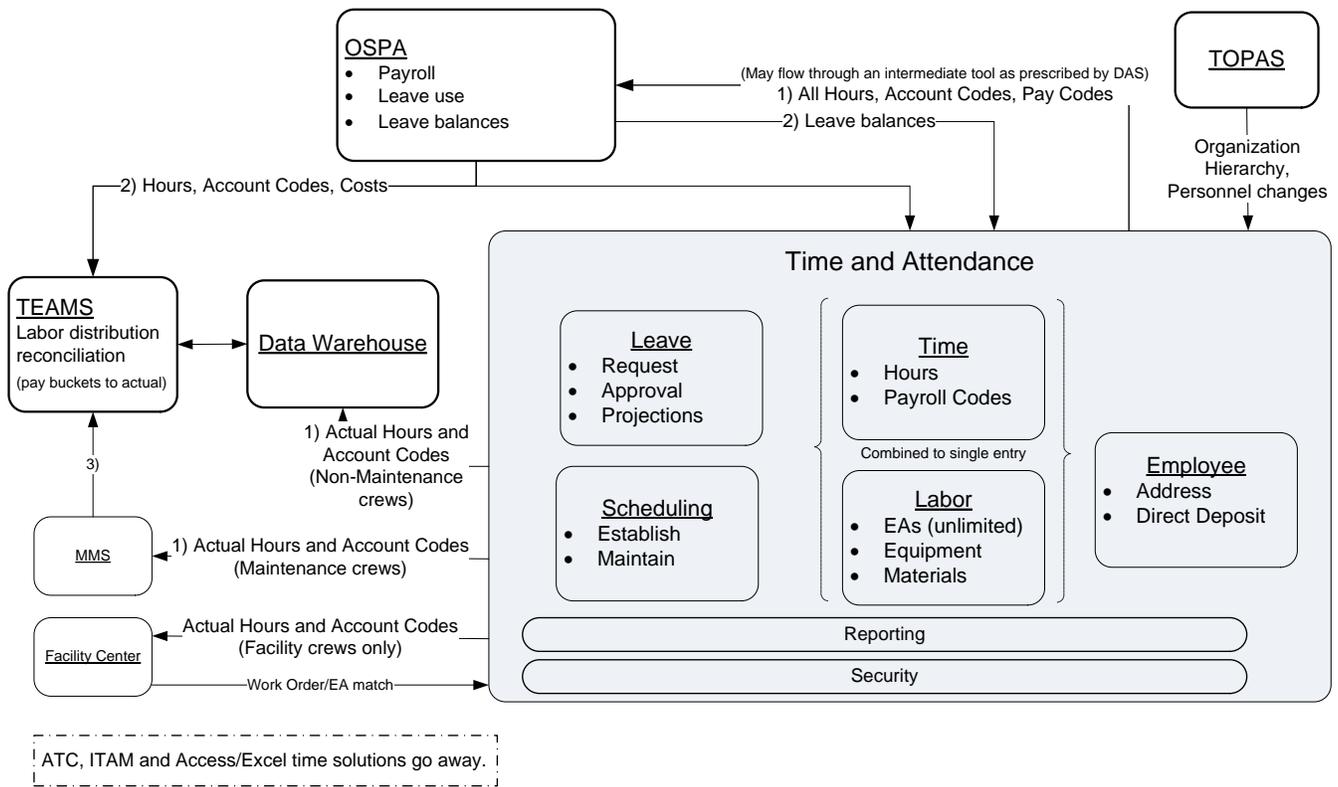
Simple Vision of the Time and Attendance System

The Oregon Department of Transportation (ODOT) is in the process of completing a business case, with the assistance of Dye Management Group, Inc., to implement a Time and Attendance application. This system is intended to replace 30 disparate systems which capture time, leave, and labor costs associated with the employee population.

The business case will include the problem and opportunity statements, global requirements, alternatives analysis, cost estimates, benefits analysis, risk assessment, and recommendations. Expected benefits include:

- Reduction in the number of systems used for capturing time and leave
- Elimination of the duplicate data entry required for payroll and standard labor
- Reduction in errors through data validation at the point of entry
- Potential implementation of improved technologies such as web and handheld access
- Enhanced reporting capability to support decision analysis
- Easier system update and maintenance capability

From an overall perspective of system integration, the diagram below is simplified picture of the Time and Attendance system and integration with other legacy systems currently in place today.



Below is a common set of features that ODOT is seeking in the Time and Attendance system.

High Level Feature List

Feature	Common Areas
<u>Schedule Management</u>	<ul style="list-style-type: none"> • Employee scheduling • Holiday and leave tracking • Create custom schedules for groups of employees • Ability to compare actual schedules to planned schedules • Ability to establish work week based on start and stop date and time • Ability to apply work schedules to timesheets for easy entry
<u>Leave Management</u>	<ul style="list-style-type: none"> • Ability to request, approve and deny leave requests • Ability to project available leave balances in the future • Ability to apply approved leave to timesheets for easy entry • Ability to track specific types of leave, such as state furlough, compensatory leave, and so forth • Ability to manage specific leave business rules by position or employee • Ability to adjust prior leave requests
<u>Time Entry and Validation</u>	<ul style="list-style-type: none"> • Ability to enter, approve and deny leave timesheets • Ability to view and edit timesheets by the supervisor or employee

Feature	Common Areas
	<ul style="list-style-type: none"> • Ability to override leave data with actual time worked • Ability to track specific types of time entry, such as overtime, straight time, et cetera • Ability to manage specific time entry business rules by position or employee
<u>Labor Distribution</u>	<ul style="list-style-type: none"> • Tracking of time labor distribution at a percentage of time, actual time entered, or based on a position or employee default value • Ability to capture additional labor cost information such as vehicle, milepost, work order or other predefined account elements • Ability to override position or employee default account elements • Ability to use timesheet templates based on position or employee data, such as predefined work schedules and approved leave activity • Ability to adjust prior timesheet entry
<u>Security and Workflow Features</u>	<ul style="list-style-type: none"> • Ability to support audit trail of entry, review and approval • Ability to route time and leave transactions for approval through automated business rules or through manual routing • Ability to flag time and leave transactions for special processing based on business rules • Ability to send an email alert of timesheet changes requiring review and approval • Ability to apply common security rules for employee and supervisor access
<u>Common System Integration</u>	<ul style="list-style-type: none"> • Ability to integrate with legacy systems • Ability to integrate with other ERP systems, such as PeopleSoft, SAP, Advantage • Ability to support a common integration language for ease in system design changes
<u>Other Features</u>	<ul style="list-style-type: none"> • Overall user configurable data entry validation and business rules • Support the use of attachments and comments for leave and time transactions • Support FMLA and OFLA rules • Employee attribute self-service such as employee address change, direct deposit, beneficiary information, etc. • Common user-friendly web interface • Online help • Ability to store and retrieve forms • Common report development tool

In addition, the business case requires a cost analysis to be performed for each potential alternative. To assist the vendors in providing cost data, the following background information for the ODOT employee population is shown below.

- Number of exempt employees - 693
- Number of non-exempt employees - 4500
- Number of seasonal / part time employees - 44 seasonal, 88 part-time employees, 10 employees in job share positions
- Payroll cycle-standard monthly pay cycle, with some exception pay mid-month

Cost Data

Question	Answer
1. Please provide license cost at both department and enterprise wide level.	
2. Please provide the annual maintenance cost for both department and enterprise level, if applicable.	
3. If the system can be vendor hosted or implemented as a SAAS, what is typical annual hosting fee <u>including standard maintenance and software upgrades</u> ?	
4. <u>If the software allows for both client owned and operated or vendor hosted options, is there a preferred option for the vendor? If yes, please describe the potential benefits and cost savings that could occur with the preferred option.</u>	
5. What is the standard schedule typically used for a similar sized organization?	
6. <u>Based on the size of ODOT and a fairly vanilla time and attendance application implementation, please provide a range of cost for the implementation, including the necessary interfaces as shown above.</u>	
7. Which ERP systems do you integrate with?	
8. Please provide the technical hardware and software options for installing the application, including any third party products necessary.	
9. Do you have a standard protocol for interfaces?	
10. What reporting tools do you support? Does the solution come with standard reports?	
11. <u>Please provide standard costs for upgrading the system if housed on the client's hardware.</u>	



Vendor Submitted Cost Data

Question	Vendor 1	Vendor 2	Vendor 3	Vendor 4	Vendor 5	Vendor 6
1	By EE, by module for <ul style="list-style-type: none"> • Manager User • Workforce T&A • Reporting User • Enterprise Scheduling • Enterprise Workforce Center • Mobile Workforce Center 	<u>Departmental \$973,568 (\$219.87 per employee)</u> Pricing is software only, i.e., not including remote devices, mobile time entry, time clocks, rugged devices, advanced scheduling, labor accounting, or IVR, etc., which are all common in DOTs. This and all pricing in this document is standard GSA (where applicable) for budgetary purposes. <u>Enterprise \$175.90 per employee.</u> Using the same methodology as departmental, 20% discount is applied to account for enterprise pricing.	We have provided costs for full use license for 4500 employees. The net license fee is: \$418,162.50. If ODOT were to decrease the number of employees using the system, then the costs quoted above would most likely marginally decrease.	List price is \$20 per month per employee, with a 40% discount for government (\$12 per employee with or 4300*12*12=619,200 per year)	Based on 4500 employees Perpetual License – approximately \$460	<i>No Answer</i>
2	SW: 21% of purchases HW: 18% of purchases	22% of the discounted sales price: Departmental: 214,185 (48.37 per employee) Enterprise: Per employee 38.70	We have provided costs for full use license for 4500 employees. The annual support is: \$91,995.75 for the first year. Potential to decrease with fewer employees using system.	Included in monthly fee	\$92,000 per year	Only provided as a software as a service model.

Question	Vendor 1	Vendor 2	Vendor 3	Vendor 4	Vendor 5	Vendor 6
	No answer but both options supported	<p>Hosting fee estimated for ODOT: approx. 6,000 – 7,000 per month (includes maintenance and technical software upgrades, etc.)</p> <p>Software as a service fee estimated for ODOT would be in the neighborhood of 20,000 per month depending on a variety of factors. This includes maintenance/support and technical software upgrades, etc. We have a lot of flexible options for payment,</p>	The standard annual hosting fee would be between \$60,000 and \$120,000 annually; depending upon services rendered.	Software as a service solution	<p>Software as a service = approximately \$230,000 per year subscription</p> <p>Hosting = \$6,000 to \$8,000 per month (must buy the software using a perpetual license model above; then add hosting charges)</p>	Annual Subscription – for core HR & Timekeeping: \$510,833
4	No answer	<p>We do not have a preferred option. Typically client-determined and based on the type of monies allocated. We offer extremely creative ways to finance, including</p> <ul style="list-style-type: none"> • equal payments, • step payments tied to benefit recognition, • payments based on funds availability/fiscal period. <p>Hosting is more expensive - ongoing costs of “renting” hardware, versus buying and managing on your own.</p>	The preferred method of acquisition is for the client to buy and own the application licenses. Once the application licenses are procured, decisions can be made around hosting the application and associated hardware.	There is no option for a client owned solution.	There is no preference.	Only delivered in the software as a service model.
5	9 months	Around 12 months is typical for a similar sized organization.	While the number of employees is important when determining the schedule for a Time and Labor implementation, a bigger question is what is the complexity of the Pay rules that must be created.	12 weeks	Typically take between 30 and 52 weeks from project initiation to deployment.	Our Government clients are implementing in 9-18 months. This is driven by client resources and abilities for decisions to be made.

Question	Vendor 1	Vendor 2	Vendor 3	Vendor 4	Vendor 5	Vendor 6
6	<i>No answer</i>	\$350,000 - \$700,000 (including interfaces). Implementation services are the same regardless of purchase model.	An implementer is providing this cost estimate with the industry standard assumptions and project understanding. Overall, a range for implementation costs of \$1,000,000 to \$1,200,000 is predictable.	Solution implementation allows users to self-implement. Should customers chose, implementation services may be obtained from us or another vendor. Costs are determined based on rules complexity.	Between \$800,000 and \$1,000,000, based on the information Infor understands today. Costs are determined based on rules complexity	Based on the limited information that we have on integrations, current systems and resources available we have the following estimate: \$800k - \$1,000,000 and would take 6-12 months.
7	PeopleSoft, Oracle E-Business, Lawson, SAP	We integrate with every system in the world. For Oregon's purposes, we integrate with all the major ERPs: CGI, SAP, Oracle, etc.	PeopleSoft HCM	All	We are committed to integrating with a wide-variety of existing Enterprise Resource Planning (ERP), Human Resource (HR), maintenance and General Ledger (GL), procurement, financial, payroll and benefits enterprise systems and technologies. Such systems include among others: ADP™, Ceridian™, Cyborg™, GEAC™, J.D. Edwards™, Lawson™, ORACLE™, PeopleSoft™ and SAP®. Infor WFM can receive legacy system data updates on a regular basis in order to perform various required operations.	Our Time Tracking must have our Human Capital Management. It is not a stand-alone solution
8	Internet-based. Supports following O/S: Windows Server 2000, 2003, 2008 Red Hat Linux 5, 5.2, 5.3 IBM AIX 6 Supports the following databases: Oracle 9i, 10g, 11g MS SQL Server 2005, 2005 (SP2)	Sizing Document provided separately.	The hardware and software depends on the particular configuration you choose. The components you need to consider include: <ul style="list-style-type: none"> • Database Server • File Server: • Application Server • Web Server: • Batch Serve. • End User Workstation 	NA	Our product is a web-based application that is accessed through standard Microsoft Internet Explorer, Chrome and Firefox browsers. Please see the attached Platform Support Matrix for more specific information.	There are no hardware or software requirements since our solution is software as a service only

Question	Vendor 1	Vendor 2	Vendor 3	Vendor 4	Vendor 5	Vendor 6
9	Supports multiple options (SFTP, SHTTP, Web Services), formats (XML, CSV), and transfer protocols (HTTP, FTP)	We use our Integration Manager to develop the interfaces. This is a proprietary software tool that accompanies our solution.	<p>INTEGRATION BROKER - A service oriented architecture (SOA) technology</p> <p>COMPONENT INTERFACES - Component interfaces encapsulate and expose PeopleSoft data and business processes.</p> <p>FILE INTERFACES - File-based integrations exchange files with third-party systems or legacy systems</p>	Web services with predefined templates	<p>Our solution supports a number of well-defined interface standards that provide the capability of creating batch interfaces or online, real-time interfaces with external applications. The implementation method used depends on the nature of the required interface to the legacy system.</p> <p>Batch Transport methods: Web (HTTP/s), FTP, shared file system, message queue</p> <p>Batch Formats: SOAP/XML, flat file, staging table</p> <p>Batch Tools: MQ Series, JMS, EAI vendors, Proprietary tools: Business Conenctor, Java Connector, Workbrain Adapters</p> <p>Real Time Transport Method: Web (HTTP/S), BAPI, RFC, TCI/IP</p> <p>Real Time Format: SOAP/SML, Row Source, Staging Table</p> <p>Real Time Tools: same as batch</p>	Our solution has an open API and an integration cloud platform.

Question	Vendor 1	Vendor 2	Vendor 3	Vendor 4	Vendor 5	Vendor 6
10	<p>>200 standard reports (Crystal Reports Business Objects embedded). Ad hoc reporting</p>	<p>We support MS RDL (Report Definition Language) and MicroStrategy Cubes and reporting tools. Many standard reports that would be of benefit out of the box for ODOT.</p>	<p>We support Crystal Reports, as well as Oracle Business Intelligence Applications for reporting. The HR application comes standard with many reports included out of the box.</p>	<p>The solution has no internal report engine. The system provides data file outputs for report creation.</p>	<p>Our system uses Cognos' fully-integrated Report Studio product for both the standard reports and the Ad Hoc report writer, allowing report authors to create sophisticated custom reports using the included template and metadata model and business users to create simple ad-hoc queries to quickly view data in Query Studio.</p> <p>Reports include a comprehensive set of pre-built reports that provide instant visibility into employee performance, history and system configuration. Users select from a list of reports, interact with pre-defined report prompts to set report parameters, run and view the reports. Report prompts include parameters such as associate, team name and date range. Report Users can quickly access these reports from the "My Reports" area of the application. Access to particular reports can be limited via security group settings. All reports support our built-in security structure that controls what employees/employee teams a given user has access to.</p>	<p>Our solution provides actionable and drillable analytics as part of the core product.</p>

Question	Vendor 1	Vendor 2	Vendor 3	Vendor 4	Vendor 5	Vendor 6
11	<i>No answer</i>	<p><u>Upgrades are free for good standing maintenance customers.</u></p> <p>Many clients upgrade themselves; but depending on the implementation and complexity, a services engagement to conduct upgrade testing activities for a customer the size of ODOT would be around \$25,000 – \$50,000. Major releases are published every 18 months. We support 2 releases back, so technically an upgrade would only need to be done every 36 months or so to stay in compliance.</p>	<p>It is our goal to enable the client to be self-sufficient. A good percentage of our clients can complete an upgrade with internal staff. If ODOT were to pursue a vendor lead upgrade, the costs could range from \$100,000 to \$300,000 per upgrade.</p>	<p>Upgrades are included in monthly user fee.</p>	<p>The cost of upgrades depends on two key factors. First, is the deployment model. For software as a service clients, the upgrade is included in the monthly software as a service costs. For vendor hosted and on-premise implementations a dedicated team is assigned to the upgrade. Secondly the costs vary based on the length of time between upgrades (incremental cost for each version that is skipped). In each scenario, the client will need to assist in verifying the upgrade works successfully.</p> <p>For a budgetary estimate plan of between \$125,000 and \$200,000 for upgrades. Please note that some of our clients are able to upgrade on their own without Infor assistance.</p>	<p>N/A – Our solution is software as a service only.</p>

Appendix F – Requirements List

This appendix provides an overview of the Oregon Department of Transportation (ODOT) Time and Attendance Business Case. It also explains the purpose and organization of the Requirements deliverable, describes assumptions related to the requirements, and describes the team's approach to gathering and validating the functional requirements.

The full list of requirements is provided under separate cover.

ODOT Affirmative Action Plan 2015 – 2017 Progress Report

This report summarizes the progress the Department of Transportation has achieved towards its Affirmative Action goals for the 2015 –2017 biennium and affirms its ongoing commitment towards those goals. This report provides information and demographics as of June 30, 2015.

The Department has a number of activities and programs including the Council for Diversity and Inclusion, the annual workforce diversity conference, staff training and development including the department’s commitment to our Building Cultural Competency training program, equal employment opportunity, and affirmative action which it continues to use as a set of tools. These tools provide a strong base for organizational and staff development.

Our Affirmative Action programs focus on:

- a. Enhancing efforts to ensure diverse applicant pools of women, minorities, and people with disabilities through demographic analysis of applicant trends. ODOT continues to work on developing partnerships with organizations throughout the state. Division and Section managers are encouraged to develop liaisons with local community-based organizations. ODOT sponsors membership and participation by employees with a number of organizations and significant conferences regarding protected class populations. The Diversity Council routinely meets and advocates for increased commitments toward diversity in ODOT by addressing issues related to cultural competency and inclusion by bringing diversity information and activities through diversity action teams to all areas of the businesses within ODOT.
- b. Increasing hiring and retention of protected class employees by addressing work environment issues through retention, policy, training and organizational development efforts.

ODOT’s Employee Civil Rights and Diversity Manager plays a key role in helping the organization advance toward its stated goals and consults with Recruitment, Training, Labor and Employee Relations staff, as well as meeting with the Director and his executive team on a regular basis to discuss and explore a variety of topics.

ODOT’s Affirmative Action Plan for 2015-2017 focuses on three specific goals:

1. Increasing the number of people with disabilities in administrator positions (salary range 24-31+), professional positions (this includes computer analyst, program coordinator, Right of Way coordinator, etc.) and skilled crafts positions (this includes Highway maintenance, mechanics, carpenter, plumber, etc.) (EEO A, B, G).

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2. Increase the number of women in administrator positions (salary range 24-31+) and skilled crafts positions (this includes Highway maintenance, mechanics, carpenter, plumber, etc.) (EEO A, G).
3. Increase the number of historically under-represented minorities in professional positions (this includes computer analyst, program coordinator, Right of Way coordinator, etc.) and skilled crafts positions (this includes Highway maintenance, mechanics, carpenter, plumber, etc.) (EEO B, G).

Specific Affirmative Action Activities – ODOT and its divisions have engaged in numerous and varied activities in support of its affirmative action goals throughout the current biennium. The following highlights significant activities and events. We do continue to be challenged in meeting parity for women in some job categories. Overall growth in the areas of women has remained relatively flat while minorities and disabled have made incremental increases.

CONTRACTORS/VENDORS*

- ODOT utilizes GALT and DePaul Industries for contract temporary services. GALT and DePaul Industries specifically employ individuals with disabilities.
- Job announcements are placed on community college websites, trade school bulletins and in minority-specific media. Additionally, recruiters work with the local hiring managers to determine local avenues of advertising job announcements that will reach local diverse communities.
- Through the Office of Civil Rights' Mentor-protégé relationships program, a small construction firm was partnered with a larger one.
- Office of Civil Rights program helps Tribal members through the program, "Highway Construction Fundamentals". This program provides a strong working knowledge of the construction trades with industry-recognized certifications, including First Aid/CPR, OSHA 10-Hour and Flagging.
- ODOT continues to participate in minority business owners mixer meetings throughout the state.
- Region 1 and Office of Civil Rights and Procurement continue attending the OAME (Oregon Association of Minority Entrepreneurs) meetings for job leads on ODOT projects.
- Region 1 team did a concerted outreach and work with NAMEC (National Association of Minority Entrepreneurs and Contractors).
- ODOT conducts quarterly "How to do Business with ODOT" seminars targeting small business and minority and women owned businesses.

* Source: 2015-2017 Affirmative Action Plan.

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MIDDLE / HIGH SCHOOLS

- More than 400 high school students attended the annual Construction and Utilities Career Day in Eugene on October 16, 2014. ODOT's Office of Civil Rights coordinated the event that gave young people a hands-on approach to learning about careers in road construction, utility work, carpentry and other trades.
- ODOT Region 5 participated with the Confederated Tribes of the Umatilla Indian Reservation and Pilot Rock schools, Wildhorse Resort and Casino, and Cayuse Technologies in northeast Oregon to hold the annual "Explore 2014 Career Fair", in November of 2014. The event, held at the Pendleton Convention Center, welcomed participants from middle schools, high schools and the community. Throughout the day representatives from businesses, contracting trades, educational institutions, government agencies and other groups showcased career paths and potential job opportunities

COLLEGES*

- In addition to visits made to universities and colleges nationwide through our outreach program, employees across the state also participate in these college career fairs:

Blue Mountain Community College	Portland Community College
Boise State University	Portland State University
Confederated Tribes of the Umatilla	Southern Oregon University
Eastern Oregon University	Spokane Community College
George Fox University	Treasure Valley Community College
Gonzaga University	Umpqua Community College
Klamath Community College	University of Idaho
Lane Community College	University of Oregon
Linfield College	University of Washington
Linn Benton Community College	Walla Walla Community College
Mount Hood Community College	Walla Walla University
Oregon State University	Washington State University
Pacific University	Whitman College

* Source: 2015-2017 Affirmative Action Plan.

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INTERNAL TO ODOT

- ODOT continues participating in the annual Diversity Conference for state employees. In September of 2014, a record number of ODOT employees (391) attended the annual diversity conference, titled “Celebrate! Educate! Advocate! The Part We All Play”. The total conference attendance was 1,676. The conference offered 24 workshops each day on a variety of subjects. Along with ODOT, 19 other agencies sponsored the 2014 conference. The number of participating agencies has consistently grown over the last 10 years to a record number of co-sponsors.
- ODOT continues providing “Building Cultural Competency” training for all managers and employees. We offer two versions of the training: one for employees and one for managers. Each version has three all-day trainings (modules).
- In terms of managers’ attendance to the Building Intercultural Competency trainings, as of June of 2015, 269 out of 364 supervisors had completed Module 1. In addition, 222 out of 364 managers have completed module 2. Module 3 has not yet been offered but plans are in progress to begin offering it in early 2015. Further, we anticipate finishing the trainings of supervisors by the end of 2016.
- In terms of employees’ (non-managers) attendance to the Building Intercultural Competency trainings, as of June of 2015, 3,000 employees had completed Module 1; 1, 650 employees had completed module 2; and 550 employees had completed Module 3.
- ODOT has incorporated diversity and inclusion language as a best practice standard into most of our job descriptions.
- In January of 2015, ODOT created and distributed a poster whose purpose was to increase awareness of how to address situations involving discrimination and harassment, and how to file an internal complaint within ODOT.
- A Maintenance Training Program has been launched with the intent to increase the percentage of diverse employees in the Transportation Maintenance Specialist (TMS) crews across the State. At the Oregon Department of Transportation, our Maintenance Trainee Program, or MTP, is designed to help successful applicants gain more skills and experience, while improving their ability to contribute to the work entrusted to us.
- The program is made up of approximately 24 months of on the job training in TMS work and technologies. Successful applicants may become fulltime, permanent Transportation Maintenance Specialists with benefits. Opportunities are available throughout the state.

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Council for Diversity and Inclusion

The Council for Diversity and Inclusion has been active over the last 12 months, and has sponsored or organized a number of Diversity and Inclusion activities, including:

- As part of the 2014 Diversity Conference, the Council sponsored the first ever summit for Diversity Action Teams. We took 2 hours of the conference to meet and discuss ODOT specific issues impacting our workforce. The result of this summit was the development of the Council's work plan covered in this report.
- The Council developed and adopted its work plan, and addressed specific tasks in the short and long term. Specifically, the work plan focuses on three areas: Recruitment and Selection; Training, Development, and Education; and Retention.
- With significant input from the Council, these policies we updated and adopted.
 - a. Policy PER 09-04-01 Diverse Workforce.
 - b. Policy PER19-01-02 Discrimination and Harassment-Free Workplace.
- The Council honored the memory of former ODOT employee, Bill Tebeau. Mr. Tebeau was an ODOT engineer for 30 years, retiring in 1984. He passed away in 2013. He was the first African American man to graduate from Oregon State University with a Bachelor of Science Degree (for chemical engineering). Mr. Tebeau was known for his mathematic skills; engineering expertise and his daily motto "Make it a great day!"
- With Council's input, the Employee Civil Rights and Diversity Manager recruited additional employees to join the Internal Training Corps. This employee group assists in the delivery of the Building Intercultural Competency Modules.
- With input from the Council, ODOT has now begun adding the following language to all job announcements:

We invite members of all diverse communities to join our workforce as we endeavor to best serve Oregonians from every background. ODOT values diversity and inclusion because they are good for Oregon. We believe that by welcoming differences, encouraging new ideas and views, listening to and learning from each other, and providing opportunities for professional enrichment we are better able to serve those around us. We thank you for considering this employment opportunity.
- In 2015, the Council reorganized to better meet the challenges ahead. The committee now has four different subcommittees: Workforce Management; Education/Communication; Performance Measurement; DAT Subcommittee.

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- As part of the Council for Diversity and Inclusion, Diversity Action Teams (DATs) have been established in all regions. These teams support the work by the Diversity Council and provide information to employees on a variety of topics, including those listed below.
 - » Communicating with persons with disabilities
 - » Stereotypes
 - » Generational differences
 - » Veterans returning to the workplace
 - » Depression in the workplace
 - » Self-disclosure as a person with a non-visible disability

Some highlights of the events put together by the DATs include:

- Partnered our published newsletter on self-disclosures of disabilities with the ODOT disability self-disclosure initiative. The newsletter included information on self-disclosure of disabilities, hidden disabilities, how to get an accommodation and resources.
- Organized DMV recognition of World Day for Cultural Diversity on May 21st 2014 and 2015 that included all of headquarters and the field offices.
- DAT met with the Management Team where we presented ideas about places to promote DMV employment and agencies that help place people who have different abilities into positions within DMV.
- Brown bag presentation of the video “The Iceberg of Miscommunication: Sinking a Titanic of Goodwill”.
- Brown Bag with a speaker from the Deschutes County Historical Society to learn about Women’s Suffrage.
- Brown Bag lunch where speaker Mellissa Kamanya shared her experiences about working in Zambia as a Peace Corps Volunteer and her adventures.
- Gwen Trice from the Maxville Heritage Center gave a presentation about the logging community of Maxville in Wallowa County. It was a biracial logging camp with African American Loggers from the South, notably at a time when African American’s were excluded by law in Oregon. Gwen’s father was a well-known African American logger in Maxville, a fact she discovered after his passing. Gwen has made it her life’s work to preserve the heritage of all the loggers at Maxville regardless of race.

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- The Code Talkers: In WWII the Native American Code Talkers were pivotal to the success of American operations, yet were not recognized for their contributions until operations were declassified in 1960's.
- Fly Wild: Falconry has a long history with mankind, specifically working together hunting. The traditions from this activity cross many cultures and are still in use for many of them today.
- Looking at our Past to See our Future: Display theme showcasing historic photos, relics and ODOT facts highlighting the past goals, focus and diverse talents ODOT used to achieve its vision at the time and evolved to what the organization is today. In this presentation we were able to incorporate how ODOT hired women in construction during the WWII era and minority classes early in ODOT history.
- Each month one MCTD DAT member is responsible for creating a Diversity Dialog topic that is posted on our website and is announced to all of MCTD that it has posted with a link via the email system for them all to review when they have the opportunity do so.
- TLC hosted the lunchtime talk “Indigenous Peoples and Spanish as a Lingua Franca,” by Octaviano Merceles-Cuevas, an Oregon State University faculty member, researcher, multi-media artist, and writer.
- Displayed a poster (at TLC and the Materials Lab) depicting early black transportation engineers and their notable contributions to the transportation industry.

COMMUNITY

- More than 400 high school students attended the annual Construction and Utilities Career Day in Eugene on October 16, 2014. ODOT's Office of Civil Rights coordinated the event that gave young people a hands-on approach to learning about careers in road construction, utility work, carpentry and other trades.
- On October 14, ODOT hosted four professionals from Chengdu, China, for a cross-cultural learning experience centered on rail transportation. The visitors are in Oregon for an extended period, working with the University of Oregon to compare transportation policies, practices, successes and more. The guests were interested in high speed rail and light rail development, and there was a lively discussion and comparison of land use and transportation policy, mode split, public property ownership, right-of-way acquisition, environmental assessment, funding, construction, operations and mobility culture.
- ODOT Region 5 participated with the Confederated Tribes of the Umatilla Indian Reservation and Pilot Rock schools, Wildhorse Resort and Casino, and Cayuse Technologies in northeast Oregon to hold the annual “Explore 2014 Career Fair”, in November of 2014. The event, held at the Pendleton Convention Center, welcomed participants from middle schools, high schools and the

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community. Throughout the day representatives from businesses, contracting trades, educational institutions, government agencies and other groups showcased career paths and potential job opportunities.

- Only two days after the event in Pendleton, a separate career fair was held at Treasure Valley Community College in Ontario. ODOT staff members were in attendance to share job description information and help visitors locate and maneuver through ODOT job-related websites.
- The Office of Civil Rights organized an Intermodal Vendor Fair as a way for small business owners to network. It was meant to educate small businesses about transportation projects. The event, held in October on the Region 2 campus in Salem, included representatives from Tri-Met, Rogue Valley Transit, Salem-Keizer Transit, Lane Transit and our Rail Division, as well as some 30 small business participants.
- ODOT engineers visited local schools in Eastern Oregon (Ontario and Hermiston) for Engineering Month in February of 2015. The goal of National Engineering Month visits is to spark student interest in engineering, math, science and related fields.
- The professional transportation organization WTS (Women Transportation Seminars) has named Jerri Bohard as the 2015 “Woman of the Year.” The award is given to a woman who has gone above and beyond in contributing to the WTS mission, regional transportation projects and the industry in general by creating new opportunities and advancing the careers of women and minorities in transportation.
- ODOT continues participating in and sponsoring safety fairs throughout the state focusing on issues such as driver safety, bike safety, and seat belt usage. These fairs target diverse groups of individuals and help educate the public about ODOT’s varied activities.
- ODOT participates in minority business owners mixer meetings throughout the state.
- ODOT continues to participate in the Women in Trades Career fair every year.
- The Department of Motor Vehicles continues its partnership with Chemeketa Community College to place students in various positions as a requisite for practicum or on-the-job experience. The training connection between Chemeketa Community College’s Occupational Skills Training program and ODOT’s DMV HQ operation has benefited all involved. This partnership has resulted in a track record of training success for students and a steady stream of well-trained applicants for DMV HQ. Many trainees have become successfully employed there. The goal is to help people gain the experience, skills and abilities needed to enter or re-enter the workforce or overcome barriers to employment. This past Fiscal Year, the DMV has used 19 trainees, 13 of whom have become employed with the DMV as either temporary or permanent employees.

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ODOT continues to update its affirmative action goals to reflect the areas that need the most attention. There are several areas where ODOT has met or surpassed parity with regards to affirmative action. While ODOT as a department might struggle in some identified areas, there are individual divisions that have made significant progress in meeting their affirmative action goals.

Progress Towards Goals

Goal #1

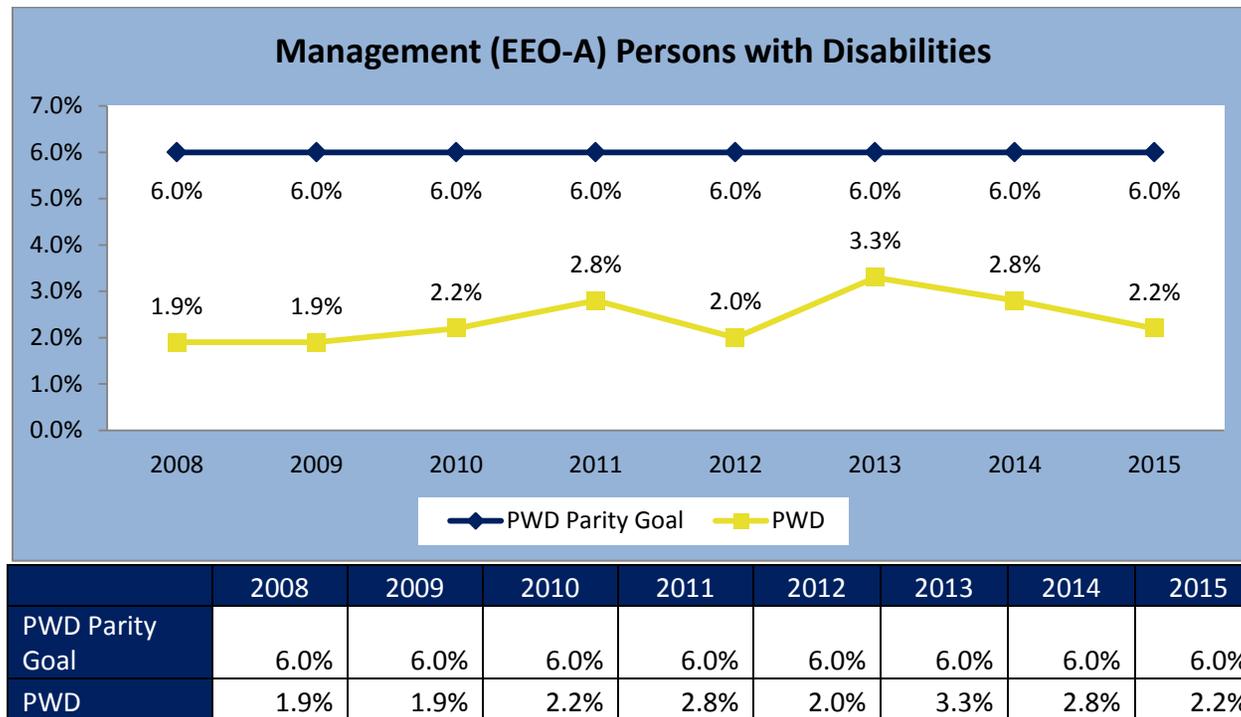
Increase the number of people with disabilities in administrator positions (salary range 24-31+), professional positions (this includes computer analyst, program coordinator, Right of Way coordinator, etc.) and skilled crafts positions (this includes Highway maintenance, mechanics, carpenter, plumber, etc.) (EEO A, B, G).

For ODOT as an organization, there continues to be an under-representation of people with disabilities in administrator, professional and skilled craft positions. Over the last year, there was a slight decrease in the overall number of people with disabilities as reflected on the previous table. That is likely a result of retirements within the organization. As employees grow older, the likelihood of acquiring a disability increases and, at the same time, this change is offset by the retirements. Another reason for the decrease is probably because this year ODOT did not send out the survey inviting employees to update their records and self-report if they have a disability. We plan to do that again in time for the next update.

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Employees with Disabilities: Officials and Administrators

This table reflects the percentage of people with disabilities in management positions. After several years of decline there was a slight uptick in the percentage of people with disabilities at this level and/or a slight increase in the number of people willing to disclose their disability at this level. However, the number dropped down slightly as of June 30, 2015 as reflected in the graph below.



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Employees with Disabilities: Professionals

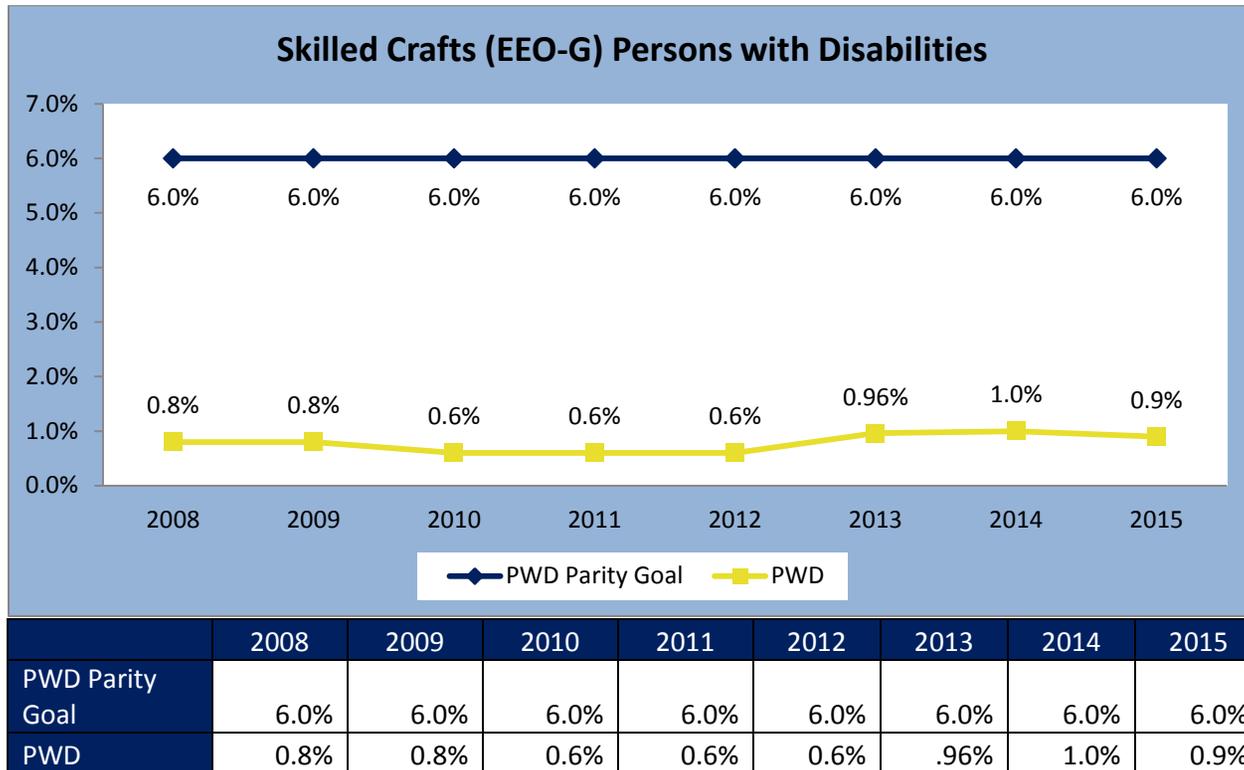
This table reflects the percentage of people with disabilities in professional positions. As an organization, ODOT is close to parity in this EEO category for employees with disabilities. Since 2008, there has been a slow and steady increase in the percentage of employees with disabilities at the professional level to our current 5.0 percent. This increase in part reflects some of the internal work that has been occurring to educate employees about their disability status as well as the on-going outreach efforts to the disability community at large. As of June 30, 2015 the number has remained steady for people with disabilities in this occupational category.



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Employees with Disabilities: Skilled Crafts

This table reflects the percentage of people with disabilities in skilled crafts positions. Historically this is an area with which ODOT has struggled. As of June 30, 2015, the numbers have remained constant with little fluctuation over the years.



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CHALLENGES include the following:

- Accurately capturing the number of employees with disabilities is one of the most difficult tasks. Disclosing a disability is voluntary. According to the Americans with Disabilities Act (ADA) an employee can qualify as a person with a disability without disclosing their disability or requesting a workplace accommodation. Additionally, based on US 2000 census data, of the 20 percent of Americans that experience a disability, approximately 94 percent of those disabilities are non-apparent or invisible disabilities.
- ODOT has an aging workforce. Individuals who, when hired, did not experience a disability may acquire a disability over time and not recognize it, and therefore not identify or disclose as a person with a disability.
- There is still a societal stigma associated with disabilities. Employees in general feel reluctant to disclose this information for fear that they will be discriminated against as a result of their disabilities.
- ODOT has attempted to address this challenge by gathering better data regarding accommodations being provided so we can more accurately represent the number and percentage of employees who experience a disability. As a practice, ODOT intends to contact employees throughout the organization, via email, suggesting they update their EEO records, and include whether they have a disability.

Goal #2

Increase the number of women in administrator positions (salary range 24-31+) and skilled crafts positions (this includes Highway maintenance, mechanics, carpenter, plumber, etc.) (EEO A, G).

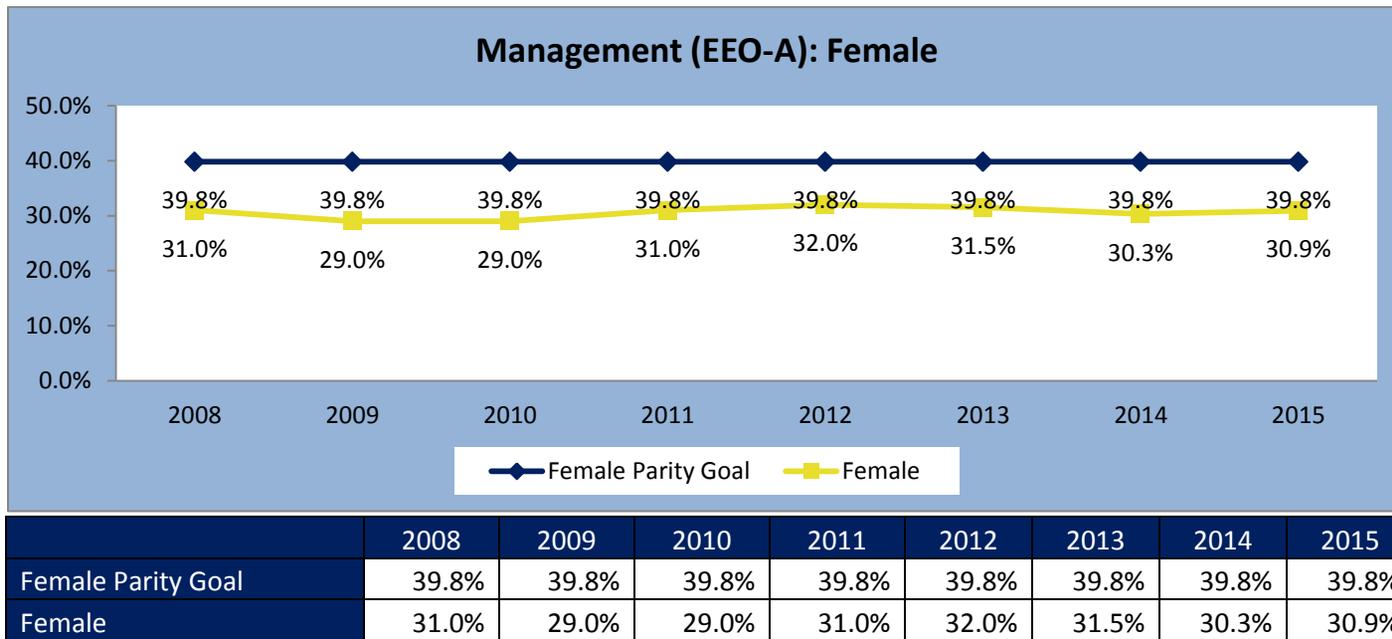
Women continue to be under-represented in administrator/management positions. As of June 30, 2015, of the 320 employees in this category, there are 99 women (30.9 percent) which is an increase over the last 12 months. We have hired two additional women in this category. The current parity for women is 39.8 percent.

Women continue to be under-represented in skilled craft positions. The previous AA Plan reported that as of June 30, 2014, of the 1,038 employees in this category, there are 74 women (7.1%) which is a **increase** since 2012. The current parity for women is 18.4%. As of June 30, 2015, the total number of jobs in this category increased to 1,044 but the total number of women decreased to 71. ODOT continues to try and address this disparity through targeted outreach efforts.

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Women: Officials and Administrator Positions

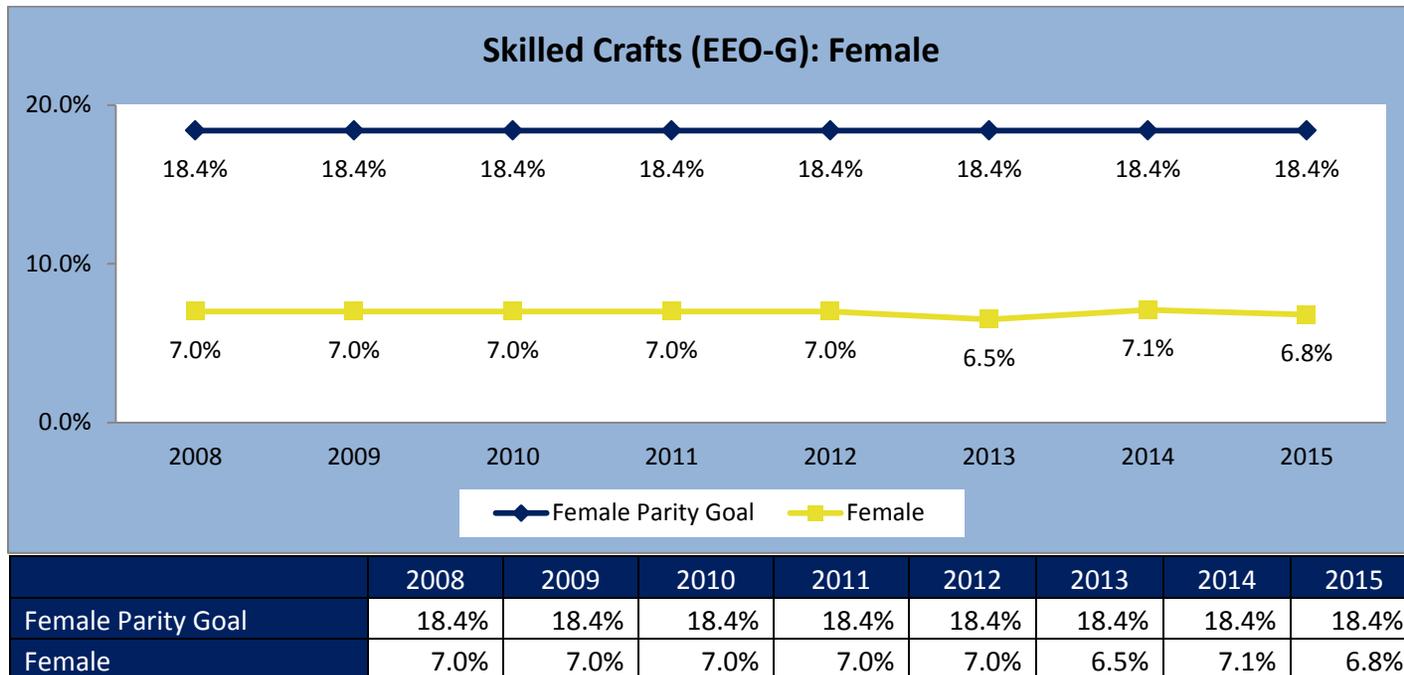
Reflects the percentage of women in management positions (salary range 24-42). The percentage of women at the management level has remained fairly steady over the past six years with a slight decrease over the last two years.



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Women: Skilled Crafts Positions *

Reflects the percentage of women in skilled crafts positions. As of June 30 2015, there were 1,044 positions in skilled crafts (EEO-G) primarily residing in the Highway Division. The trend for women has remained relatively flat over the last eight years. This is an area where we have historically had difficulty finding an effective way to recruit this population for these positions. In this biennium, ODOT has made a concerted effort to address the lack women and under-represented minorities in our highway maintenance positions

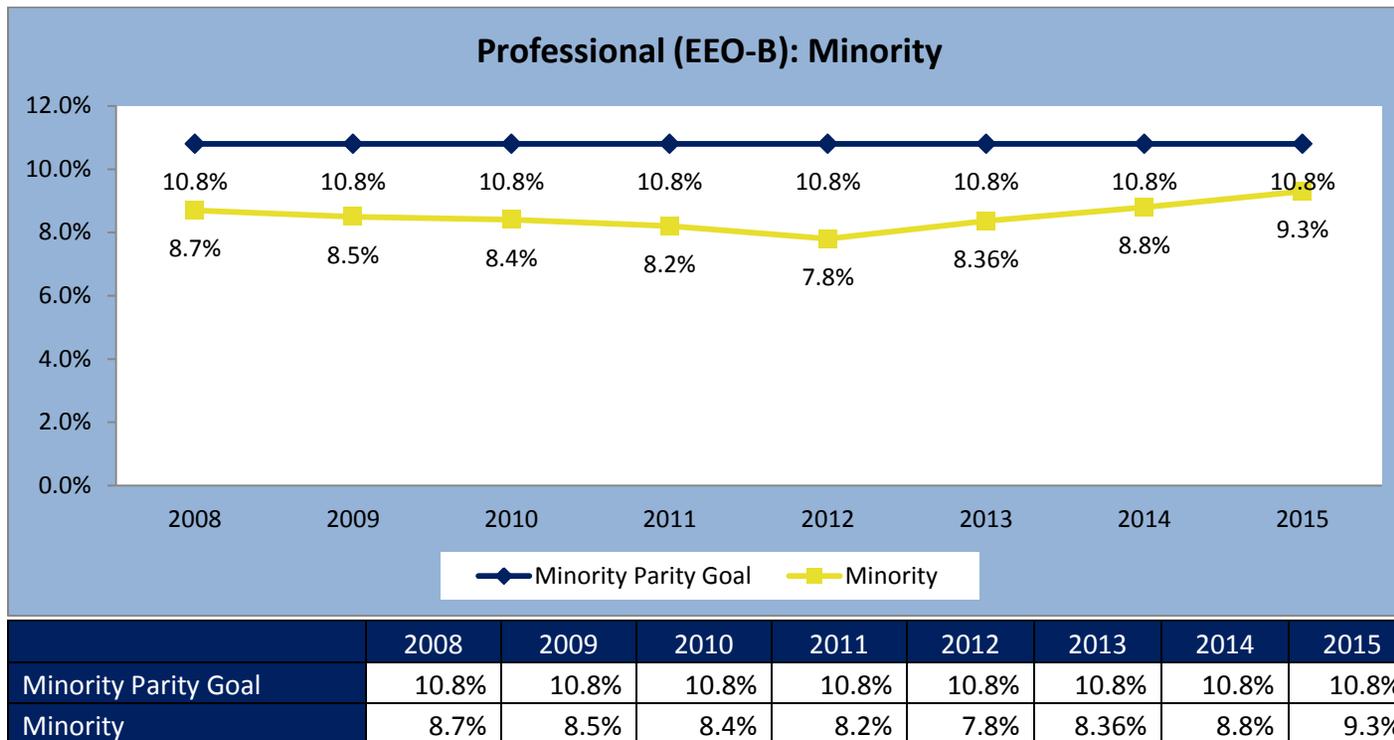


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Goal #3 Increase the number of historically under-represented minorities in professional positions (this includes computer analyst, program coordinator, Right of Way coordinator, etc.) and skilled crafts positions (this includes Highway maintenance, mechanics, carpenter, plumber, etc.) (EEO B, G).

As a whole, this is where the organization saw the most improvement in terms of the number of racial / ethnic minorities employed by the agency. While the Highway Division still has parity gaps to work on, it also saw the most significant change as the parity gap was basically cut by over 50% over the last 12 months

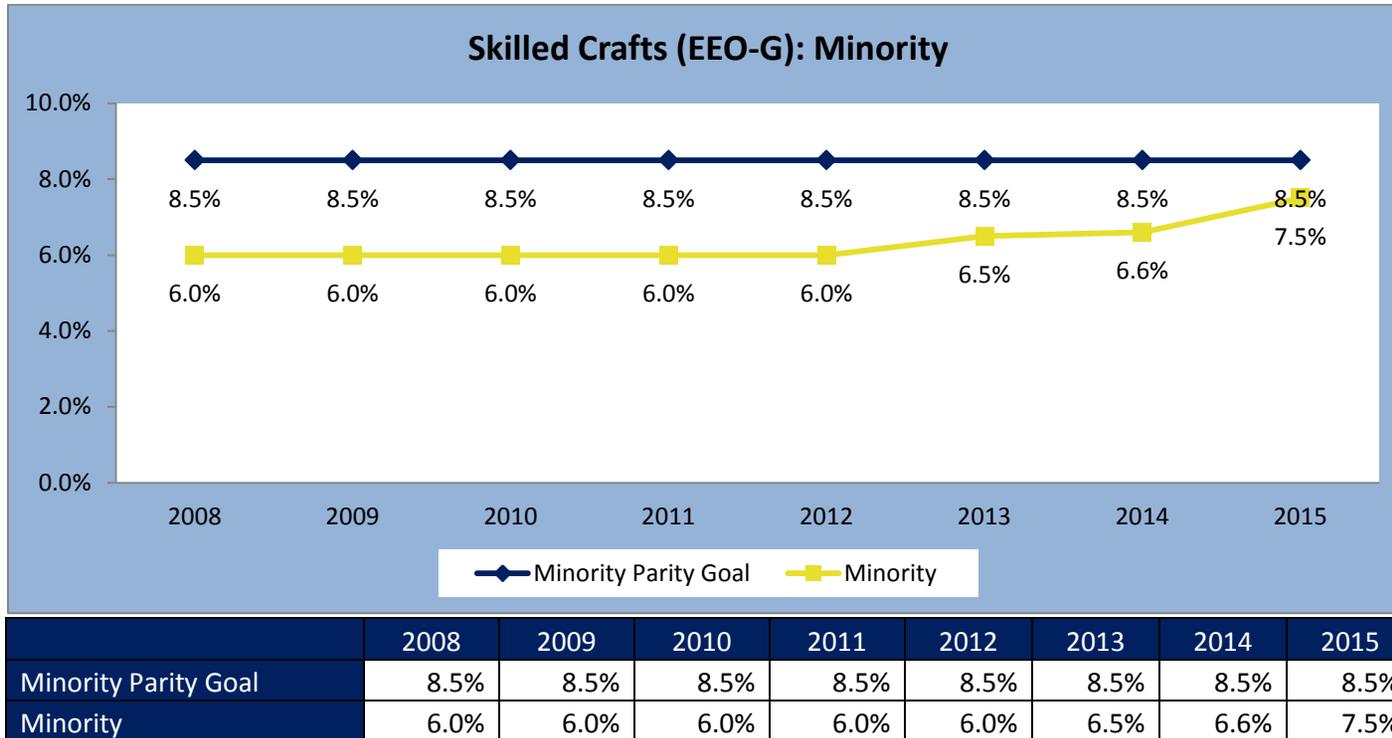
Under-Represented Minorities: Professional - Reflects the percentage of minorities, both male and female, in professional positions. Through the fiscal year ending in 2012, there had been a small but consistent decrease in the number and percentage of under-represented minorities in professional level positions overall in the Department. In the last two years, there is an upward tick in this EEO category. June 30, 2015 marked the highest point this category has reached in the last eight years.



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Under-Represented Minorities: Skilled Crafts

Reflects the percentage of minorities, both male and female, in skilled crafts positions. Minority female and male representation had remained flat but over the last three years there was a noticeable increase in the number of minority employees in this occupational category.



ODOT Workforce Composition and State of Oregon’s Demographics

As an organization of more than 4,000 full time and permanent employees, ODOT’s overall workforce diversity has remained fairly unchanged in skilled craft positions for both minority and disabled classifications while showing incremental gains in other positions over the past two fiscal years. ODOT has embarked on some community outreach and pipe-line endeavors that we do not expect to

2017–2019 Budget Narrative

see come into full fruition for 5 – 7 years. ODOT continues to explore new and innovative ways to be the “employer of choice” for a diverse array of applicants and employees.

This table provides a comparison of ODOT’s workforce of the last three fiscal years and the estimated Oregon total workforce aged 16 years and older. Due to rounding the numbers may not add up to 100%. Note: This table only includes those ODOT employees who work in permanent full time positions.

	Female, All Races	White Only	Black Only	American Indian / Pacific Islander**	Asian Only	Two or More Races	Other Race	Hispanic	Disabled	Totals
Employee Counts	1,437	3,616	45	82	123			181	98	4,047
End of June, 2013	35.54%	89.44%	1.11%	2.03%	3.04%			4.48%	2.42%	
Employee Counts	1,446	3,591	44	77	119			196	192	4,027
End of June, 2014	35.91%	89.17%	1.09%	1.91%	2.96%			4.87%	4.77%	
Employee Counts	1,469	3,626	50	86	126			215		4,079
End of June, 2015	36.00%	88.89%	1.22%	2.11%	3.09%			5.27%		
OREGON	50.70%	78.80%	1.60%	1.60%	3.50%	2.60%	3.00%	8.80%	4.80%	

Source of Oregon data: <http://www.qualityinfo.org/pubs/aa/oregon.pdf> ***

**includes American Indian, Alaska Native, Native Hawaiian, and Other Pacific Islanders.

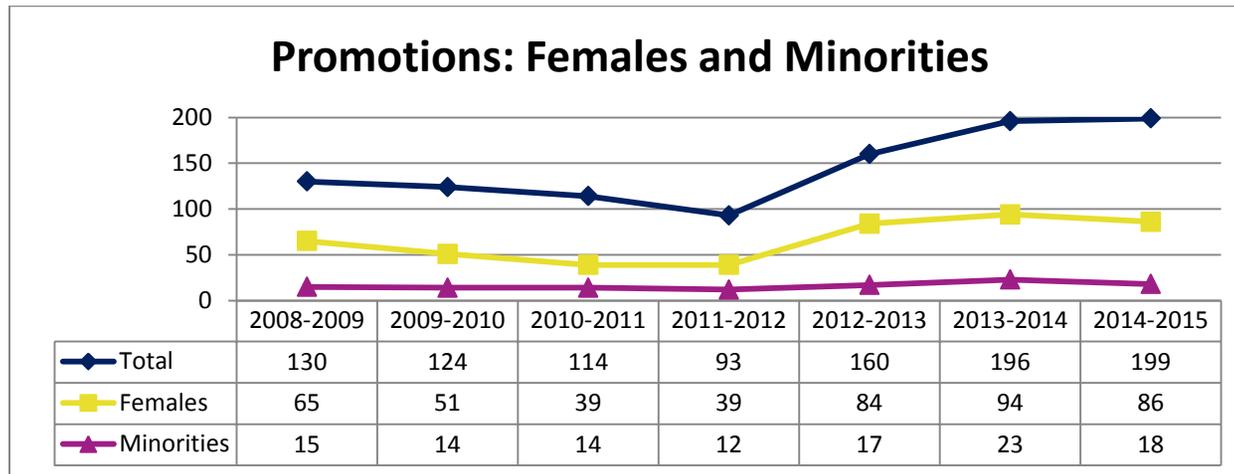
***This source has two additional categories: two or more races and other race.

* Source of Oregon data: <http://www.qualityinfo.org/pubs/aa/oregon.pdf>. Document entitled: Data for Affirmative Action Programs. Oregon. February 2013.

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Promotions: Females and Minorities

There was a decrease in the overall number of promotions across the Department from 2008 to 2012. The number began increasing again at the beginning of this past biennium. While the number of promotions for minorities has remained relatively flat, the number of women who were promoted more than doubled in 2012 -2013 as compared with the previous fiscal year. In the 2014-2015 fiscal year, the number of promotions for both females and minorities remained fairly flat, in fact there was a slight decrease in the overall numbers for both.



In terms of the promotions into the EEO codes as outlined in the current Affirmative Action Plan.

1. Increasing the number of people with disabilities in administrator positions (salary range 24-31+), professional positions (this includes computer analyst, program coordinator, Right of Way coordinator, etc.) and skilled crafts positions (this includes Highway maintenance, mechanics, carpenter, plumber, etc.) (EEO A, B, G).
 - i. There were 13 promotions into the Administrators EEO job code from July 1, 2014 to June 30, 2015. There were no disabled employees promoted within this EEO job code.
 - ii. There were 54 promotions into the Professionals EEO job code from July 1, 2014 to June 30, 2015. There were 4 disabled employees promoted within this EEO job code.

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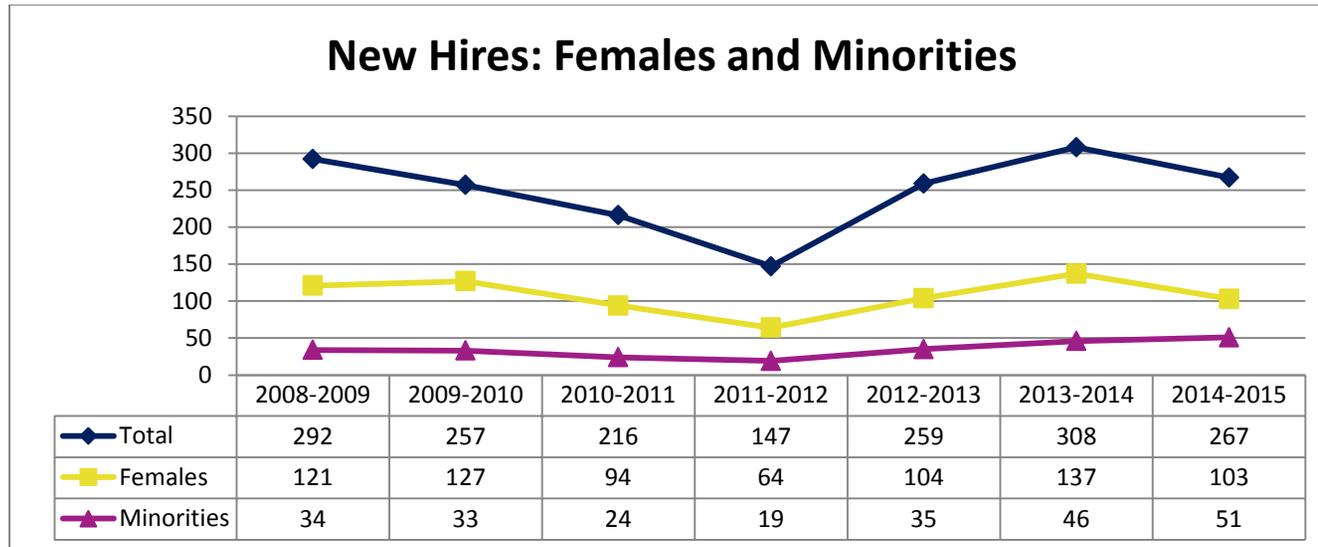
- iii. There were 11 promotions into the Skilled Crafts EEO job code from July 1, 2014 to June 30, 2015. There were no disabled employees promoted within this EEO job code.
 2. Increase the number of women in administrator positions (salary range 24-31+) and skilled crafts positions (this includes Highway maintenance, mechanics, carpenter, plumber, etc.) (EEO A, G).
 - i. There were 13 promotions into the Administrators EEO job code from July 1, 2014 to June 30, 2015. There were 6 female employees promoted within this EEO job code.
 - ii. There were 11 promotions into the Skilled Crafts EEO job code from July 1, 2014 to June 30, 2015. 1 female employee was promoted within this EEO job code.
 3. Increase the number of historically under-represented minorities in professional positions (this includes computer analyst, program coordinator, Right of Way coordinator, etc.) and skilled crafts positions (this includes Highway maintenance, mechanics, carpenter, plumber, etc.) (EEO B, G).
 - i. There were 54 promotions into the Professionals EEO job code from July 1, 2014 to June 30, 2015. There were 2 minority employees promoted within this EEO job code.
 - ii. There were 11 promotions into the Skilled Crafts EEO job code from July 1, 2014 to June 30, 2015. There were no minority employees promoted within this EEO job code.

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New Hires: Females and Minorities

Newly hired employees are asked to provide information about their gender and race. In those situations when an employee opts not to provide this information, the hiring supervisor makes a visual assessment of what their race/ethnicity may be. Employees are encouraged, but not required to provide information about their disability status. As a result we are not able to accurately reflect the percentage of newly hired employees or promoted employees who experience a disability.

There was an overall decrease in the total number of new hires across the Department which started on Fiscal Year 2009-2010 and hit bottom on 2011-2012. This was in part due to the statewide hiring freeze that was in effect for four to five months during the fiscal year. Since then, the number of hires has increased in each of the previous two fiscal years. The percentage of women hired during in the last six fiscal years has remained fairly steady at 40-45%. Minority new hires for the same time period also remain fairly steady. This past year, it increased to 19.1% which is the highest point in recent years.



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Ongoing Measures:

- In partnership with Human Resources, ODOT’s Council for Diversity and Inclusion will continue to promote and sponsor the “Building Intercultural Competence” training to all agency employees. The Council will continue to bring educational information to the Department regarding diversity topics. Individual Council members will work within their business lines to continue to develop interest and action emanating from the Diversity Action Teams (DATs) bringing educational materials and activities to local work teams as well as continuing to provide information and ideas about how to recruit and retain a diverse workforce. Starting in 2016, ODOT plans to resume offering the BIC training to supervisors and managers. We have not offered this training to them in the last 2 years but realize it is important to keep managers and supervisors involved as well..
- ODOT continues to increase its targeted strategy to further recruit disabled applicants, women and under-represented candidates in all three goals as set forth in the current AAP. As part of these efforts
 - ODOT is closely monitoring at what point of the selection process employment applicants fall out of consideration.
 - ODOT is closely monitoring the information we glean from exit surveys.
- ODOT will continue monitoring internal complaints related to discrimination and harassment.
- ODOT will continue to:
 - Participate in local job fairs.
 - Participate in various civic and community events.
 - Identify and participate in industry and professional associations, including those that target those populations where ODOT has not reached parity in the different EEO categories as identified on this plan.
 - E-mail job announcements to a diverse group of recruitment sources who traditionally provide outreach to women, minority groups, and people with disabilities.
 - Network with professional associations (in state and out of state) to better market ODOT as a destination employer.
 - Measure employee Affirmative Action and equal employment opportunity activities.
 - Promote an environment of respect and professionalism.
 - Monitor applicant pool as applicants progress through the recruitment and selection process.

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- ODOT will continue to externally market the Department as an *employer of choice* that is committed to diversity and inclusion, EEO, and Affirmative Action by strategically providing an ODOT presence at career fairs, community events, and civic events that draw diverse audiences to provide ODOT employment opportunity information.
- ODOT will continue participating in the State's annual Diversity Conference. Over the years, we have sent thousands of employees to this annual event.
- The Office of Civil Rights (OCR) oversees the management of the Disadvantaged Business Enterprises (DBE) Program. In conjunction with OCR, ODOT's Procurement Office also advertises upcoming contracting opportunities in a variety of publications. A part of the contracting process includes outreach and technical assistance to DBE firms. With a focus on the development of DBE firms as well as contracting opportunities, ODOT has developed a management strategy that is referred to as the "Continuum Strategy". The "Continuum Strategy" focuses on creating an environment where "young" small firms are identified early on in their business life, and offered training that will provide growth into future years that could culminate in contracts on ODOT projects.

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July 1, 2014–June 30, 2016 -- Audit Response Report

Summary of Audit Reports July 1, 2014 – June 30, 2016

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
Audits completed by the Secretary of State Audits Division							
<p>Management Letter No. 730-2015-01-01 Selected Financial Accounts For the Year Ended June 30, 2014</p>	<p>Jan 2015</p>	<p>Secretary of State Audits Division</p>	<p>No deficiencies in internal control considered to be material weaknesses.</p> <p>One deficiency in internal control considered to be a significant deficiency. Three opportunities for strengthening internal controls.</p>	<p>Significant Deficiency</p> <ul style="list-style-type: none"> Department management should review and revise the existing cash handling procedures for fuels taxes to ensure receipts continue to be correctly recorded and to strengthen safeguards over the receipts. <p>Opportunities for Strengthening Internal Controls</p> <ul style="list-style-type: none"> Department management should ensure that adequate supporting documentation is maintained to verify the internal controls are functioning as designed and as intended. Department management should ensure that infrequently purchased capital assets are depreciated over their useful lives and the depreciation amounts are properly recorded in the accounting system. Department management should ensure that proper review and approval of cost allocations occurs. 	<p>Management agreed with the findings and recommendations.</p>	<p>Management has instituted a short-term procedure to implement the cash handling recommendation, and is working on a long-term implementation procedure.</p>	<p>None</p>
<p>Management Letter No. 730-2015-12-01 Selected Financial Accounts For the Year Ended June 30, 2015</p>	<p>Dec. 2015</p>	<p>Secretary of State Audits Division</p>	<p>No deficiencies in internal control considered to be material weaknesses.</p> <p>One opportunity for strengthening internal controls.</p> <p>Corrective action taken on significant deficiency in internal controls related to handling cash receipts as reported in Management Letter No. 730-2015-01-01.</p>	<p>Opportunity for Strengthening Internal Controls</p> <ul style="list-style-type: none"> Department management should ensure that proper review and approval of cost allocations occur. 	<p>No response required.</p>	<p>No actions required.</p>	<p>None</p>

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July 1, 2014–June 30, 2016 -- Audit Response Report

Summary of Audit Reports July 1, 2014 – June 30, 2016

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
Audits completed by ODOT Audit Services							
Report 14-02 Clarifying Policy and Guidelines Would Improve Protection of Information Assets	July 2014	ODOT Audit Services	The audit reviewed policies and requirements related to security of information assets.	We found that ODOT's policy and guidance on classifying and securing assets were not clear. As a result, it is difficult to determine if ODOT is securing its information assets as intended by management. The audit makes recommendations for clarifying key components of the policy and related guidance: identifying information asset owners, classifying assets, and determining appropriate protection for assets.	Management agreed with the report.	Management is in the process of implementing the recommendations.	None
Management Letter 14-03 SPOTS Card Program FY2013	Oct 2014	ODOT Audit Services	This was an audit on the SPOTS card program for fiscal year 2013.	We determined that transactions generally complied with policy, card applications were complete, and training was occurring prior to use of SPOTS cards. The recommendation from the previous audit has been implemented. There may be cost savings for ODOT by making purchases using a price agreement.	Management agreed with the report.	Management has implemented the recommendations	None
Report 14-03 ODOT IT Procurement Follow-up: Progress Has Been Made; Greater Clarity of Expectations is Needed	Dec 2014	ODOT Audit Services	This was a follow-up to three audit reports issued in 2008 on IT procurements. They recommended greater oversight of IT procurements processed and approved by ODOT's Information Systems Branch.	ODOT management has made progress in implementing the 2008 recommendations, yet opportunities exist to further strengthen IT procurements and oversight. We recommend clarifying expectations and responsibilities regarding how IT procurements are processed and oversight is provided. We also recommend establishing a system of oversight and accountability for independent contractor status.	Management agreed with the report.	Management has implemented the recommendations..	None
Management Letter 15-01 SPOTS Card Program FY2014	April 2015	ODOT Audit Services	This was an audit of the SPOTS card program for fiscal year 2014.	In the FY 2013 review, we recommended that ODOT pursue cost savings from statewide price agreements when using SPOTS cards. We reviewed the status of this recommendation and determined that management took sufficient action. The recommendation was closed.	Management agreed with the report.	No actions required.	None
Report 15-01 The OTIA III State Bridge Program Has Substantially Met Budget, Scope, and Schedule	Aug 2015	ODOT Audit Services	The audit reviewed the Oregon Transportation Investment Act III State Bridge Program to determine if it operated within budget, completed scope, and was on schedule.	We found that ODOT substantially met scope, schedule and budget. We recommended that the Bridge Engineering Section reinforce the expectations for completing load ratings internally and hold those tasked with load ratings accountable for timely completion to meet Federal requirements.	Management agreed with the report	Management has implemented the recommendations	None

July 1, 2014–June 30, 2016 -- Audit Response Report

Summary of Audit Reports July 1, 2014 – June 30, 2016

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
Management Letter 15-03 DAS Delegation	Oct 2015	ODOT Audit Services	The audit reviewed compliance with the Department of Administrative Services State Procurement Office (SPO) Delegation Number 639-11.	We recommended that OPO ensure: 1. Staff properly code contracts issued under the agreement in PCMS. 2. Staff practices and guidance for completing a cost analysis and/or feasibility study align with OAR requirements. 3. Staff possess all required qualifications for the contract values they are approving and qualifications align to their level of delegated authority under the agreement. 4. Contracts issued under the agreement clearly and consistently reference the agreement.	Management concurred with the findings and recommendations.	Management has implemented the recommendations.	None
Report 16-01 Information Technology Projects: Better Demonstrating Value	Jan 2016	ODOT Audit Services	The audit reviewed recent IT projects across the department and looked at ODOT's experience in implementing IT projects.	We recommended that ODOT take the following steps: 1. Expand the discussion of project achievements to document all relevant factors that demonstrate the value of the project. 2. Track and report the status of actions still pending at project closure that significantly affect project value. 3. Establish a method to assess the significance of scope, schedule, and cost changes on the intended value of the individual project and other projects.	Management concurred with the findings and recommendations.	Management is exploring opportunities to address the recommendations.	None
Report 16-02 Voyager/Fuel Management Follow-up	May 2016	ODOT Audit Services	The audit reported on actions taken by Fleet Services in response to a prior follow-up on the Voyager fuel card program.	We followed up on the implementation status of recommendations from a 2007 audit, a 2011 follow-up, and the Action Plan to Implement Audit Recommendations that Fleet Services issued in response to the 2011 follow-up. We found that fuel management practices were much improved but some planned actions had not been completely implemented. We issued observations on the implementation status of these steps. We also recommended that Fleet Services meet with the Audit Committee to determine what additional steps should be pursued.	Management responded to our observations, including updating the implementation status and detailing plans to complete the steps, as needed.	Management is following up on the audit report recommendation.	None

July 1, 2014–June 30, 2016 -- Audit Response Report

Summary of Audit Reports July 1, 2014 – June 30, 2016

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
<p>Report 16-03 <i>Contracted Reviews Improved Transit's Grant Monitoring but Could Be Strengthened in Some Areas</i></p>	<p>May 2016</p>	<p>ODOT Audit Services</p>	<p>The audit reported on improvements in ODOT's oversight of public transit grants through contracted reviews of local transit agencies.</p>	<p>To fulfill its responsibilities for monitoring grantee compliance, we recommend that Transit:</p> <ol style="list-style-type: none"> 1. Modify contract language to require that reports of future site reviews are complete documentation of the areas covered in the review. 2. Work with the contractor to make sure that applicable requirements from the State Management Plan, including those related to the Special Transportation Fund and Warranty, are included in the field guide. 3. Review the areas of Covenants and Property Agreements, Force Account plan, Environmental Protection, and Environmental Justice in the State Management Plan to determine if any should be included in the site reviews. 4. Ensure that procedures in the field guide are augmented with more depth in the areas of subrecipient governance, segregation of duties, and documentation of purchases. 	<p>Management concurred with the recommendations and is taking steps to implement them.</p>	<p>Management is in the process of implementing the recommendations.</p>	<p>None</p>
<p>Management Letter 16-02 <i>Motor Carrier Contract Administration</i></p>	<p>May 2016</p>	<p>ODOT Audit Services</p>	<p>The audit reviewed fiscal processes in the Green Light and Scale Maintenance programs within the Motor Carrier Transportation Division, focusing on contract administration practices</p>	<p>We recommended that Motor Carrier should:</p> <ol style="list-style-type: none"> 1. Have staff with contract administration responsibilities and management complete appropriate training as provided by OPO and Financial Services. 2. Work with OPO to ensure contract language includes all necessary pricing and provisions for the work to be done by the contractor. 3. Require contractors to provide enough detail in invoices to be able to match them with the contract terms, specifications, and prices. 4. Ensure the timing and documentation approving additional work occurs according to the contract terms. 5. Ensure contract administration documentation demonstrates that completed electrical work was done by a licensed electrical contractor. 	<p>Management concurred with the recommendations and is taking steps to implement them.</p>	<p>Management is in the process of implementing the recommendations</p>	<p>None</p>
<p>Management Letter 16-03 <i>Monitoring of Certified Local Agencies</i></p>	<p>June 2016</p>	<p>ODOT Audit Services</p>	<p>The audit reviewed ODOT's Local Agency Certification Program with a focus on ODOT monitoring of fully certified local agencies.</p>	<p>Our preliminary work found that:</p> <ul style="list-style-type: none"> • Program expectations had not been clearly defined. • It was unclear how ODOT monitoring activities streamlined the local agency project delivery process, which was an aim of the Program. • Program reviews and completed project reviews were not done as required in written guidance. <p>A lack of clarity in guidance regarding monitoring roles, responsibilities, and procedures appeared to contribute to the conditions noted.</p> <p>At the time of our review, the Program was developing a manual to address these issues and other improvement efforts were also underway.</p> <p>We concluded that further audit work should be deferred until Program improvement steps are completed.</p>	<p>Management concurred with the conclusion that further audit work should be deferred until Program improvement steps are completed, and is taking steps to this end.</p>	<p>Management is in the process of addressing the issues raised.</p>	<p>None</p>

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Oregon Department of Transportation Additional Partnerships

The list below is meant to provide an overview of the many groups we work with to provide a generalized breadth of our external engagement. Listed are some examples of governor appointed committees, statewide advisory and topic committees, state agencies, academic institutions, and many others.

The Transportation Policy Group was established by the Governor's Office, the Oregon Transportation Commission, ODOT, the League of Oregon Cities, the Association of Oregon Counties, and the Oregon MPO Consortium to discuss issues and policies of mutual concern and to work jointly on policies, programs and activities that affect transportation in Oregon.

Oregon Transportation Safety Committee (OTSC) was formed in 1969 by the Legislature as the guiding board for highway safety programs, laws, research, and outreach in Oregon. In 1991, the OTSC merged into ODOT and became an advisory committee to the OTC and the department on highway safety matters. Committee members are Governor-appointed to four-year terms. The committee's primary areas of interest include speed, impaired driving, safety belts, community programs, and driver education.

Governor's Advisory Committee on DUII (Driving Under the Influence of Intoxicants) broadly represents public and private organizations involved in DUII countermeasures, victims of intoxicated drivers, and the general public and to heighten public awareness of the seriousness of driving under the influence of intoxicants.

Governor's Advisory Committee on Motorcycle Safety focuses on rider education, riding under the influence of intoxicants, road hazards unique to motorcyclists, motorist awareness of motorcycles, sharing the road, and other safety issues. The committee works closely with ODOT to find solutions to engineering-related safety issues that affect motorcyclists. All members are Governor-appointed and serve four-year terms.

Oregon Bicycle and Pedestrian Advisory Committee (OBPAC), established by state statute in 1973, is a Governor-appointed committee that advises ODOT about bicycle and pedestrian traffic and the establishment of bikeways and walkways.

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Driver Education Advisory Committee (DEAC) advises and confers on matters pertaining to the establishment of rules necessary to carry out the duties of the driver education program, reviews and updates guidelines for the operations of the Driver and Traffic Safety Educations Program and promotes the graduated driver licensing program.

Public Transportation Advisory Committee

In 2000, the OTC established the Public Transportation Advisory Committee (PTAC). The purpose of PTAC is to provide advice to OTC and PTD to assist in developing transit policies and programs, and to serve as a forum for discussing and identifying public transportation issues and solutions. Members provide input on public transportation issues of regional and statewide significance. The committee's membership is a diverse representation of public transportation stakeholders.

Oregon Freight Advisory Committee is to advise the ODOT, Oregon Transportation Commission and Oregon Legislature on priorities, issues, freight mobility projects and funding needs that impact freight mobility and to advocate the importance of a sound freight transportation system to the economic vitality of the State of Oregon.

Oregon State Fire Marshal's Office Urban Search and Rescue Team

The Task Force supports the interval between immediate services provided by local fire service agencies and the service of a federal USAR team. Task force objectives are to focus on training, funding, governance and partnerships supported by public-private resources.

Oregon Seismic Safety Policy and Advisory Commission (OSSPAC)

The Oregon Seismic Safety Policy Advisory Commission (OSSPAC), otherwise known as the Earthquake Commission, has the unique task of promoting earthquake awareness and preparedness through education, research, and legislation.

Oregon Emergency Response System Council (OERS)

The purpose of the Oregon Emergency Response System (OERS) is to coordinate and manage state resources in response to natural and technological emergencies and civil unrest involving multi-jurisdictional cooperation between all levels of government and the private sector.

Winter Recreation Advisory Committee (WRAC), established by the legislature in 1977 advises ODOT on matters related to the winter recreation parking location (Sno-Park) program.

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Railroads ODOT works with the 26 railroads throughout the state. Oregon has two Class 1 railroads (Union Pacific Railroad and BNSF Railway) and 24 shortline railroads.

Rail Advisory Committee Advises ODOT on issues that affect rail freight and passenger facilities and services in Oregon including rail project selection for *ConnectOregon*.

Oregon Passenger Rail Leadership Council Governor Kitzhaber created a Leadership Council of primarily elected officials from the Willamette Valley to advise the Governor and the Oregon Transportation Commission on a preferred alignment for inter-city passenger rail improvements that will become a foundation for the future to make Oregon more competitive in finding funding for future projects to our freight and passenger rail service in Oregon.

Historic Columbia River Highway Advisory Committee advises ODOT and the State Parks and Recreation Department on the management of that historic roadway.

Oregon Dealer Advisory Committee (ODAC) advises DMV on the administration of laws within the Oregon Vehicle Code that regulate new/used vehicle dealers, dismantlers, towing companies, etc.

Governor's Re-Entry Council - The Governor created the Re-entry Council through Executive Order 07-05 as a statewide leadership group to work collaboratively on improving the success and safety of offenders transitioning back to local communities.

STATE AGENCIES

Department of Administrative Services

- Highway Cost Allocation Study
- OR-Trans
- Electronic access to DMV driver records
- E-Plate Agreement
- Global Insights Data Sharing

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Oregon Department of Aviation

- *Connect*Oregon grants for aviation facilities
- Central Services Administrative support for ODA

Oregon Business Development Department

- Oregon Tourism Commission
- Geographic Names Board
- Immediate Opportunity Fund

Oregon Commission for the Blind

- Vending and Cafeteria Services

Department of Corrections

- Driver licenses and photo identification prior to release
- DMV Call Centers

Department of Education

- Training/certification of school bus drivers
- Suspension/Eligibility for provisional driver licenses.

Oregon Department of Energy

- Global Warming Commission
- Reducing Green House Gas (GHG) Emissions

Department of Environmental Quality

- Vehicle registration
- Reducing Green House Gas (GHG) Emissions

Department of Fish and Wildlife

- Fish Passage & Culvert Repair

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Department of Forestry

- Forest Fire Response and Prevention Efforts

Department of Geology and Mineral Industries

- LiDAR – Radar Mapping

Oregon Health Authority

- Linking Transportation to Health Impacts

Department of Human Services

- Transportation Coordination Workgroup
- Oregon Deaf and Hard of Hearing Services
- Driver and Vehicle Record information provided
- DMV receives death notices (Oregon Health Authority- Vital Statistics)

Department of Justice

- Child support enforcement
- Representation in contested cases

Oregon Judicial Department

- Odyssey System (sends DMV suspension information for state courts)

Department of Land Conservation and Development

- Transportation Growth Management
- Transportation Planning Rule
- Oregon Sustainability Transportation Initiative

Department of Veterans Affairs

- Veteran Designation on Driver License
- Disabled Veteran Plates
- At request at customer, submission of name and address to ODVA to receive benefit information.

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Oregon National Guard

- Vehicle Plates and extension of expired driver license

Oregon Parks and Recreation Department

- Revenue transfers for both the Recreational Trails Program and Parks properties being used as Rest Areas, and Parks maintaining some of ODOT's non-interstate Rest Areas
- Archeological and Historical Data (State Historic Preservation Office)
- Maintenance Assistance on Historic Columbia River Highway
- All-Terrain Vehicle Advisory Committee

Oregon Secretary of State

- Voter registration

Oregon State Police

- Law Enforcement Data Systems (LEDS)
- Criminal Justice Information Systems Advisory Board
- Work Zone Safety
- Truck Safety Inspections
- State Radio System
- VIN Inspections

Oregon Travel Experience / Travel Information Council (TIC)

- Traveler information signs
- Historic markers
- Interstate Rest Area maintenance

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Federal Highway Administration (FHWA)

The Federal Highway Administration (FHWA) supports State and local governments in the design, construction, and maintenance of the Nation's highway system (Federal Aid Highway Program) and various federally and tribal owned lands (Federal Lands Highway Program). Through financial and technical assistance, the Federal Highway Administration is responsible for ensuring that America's roads and highways continue to be among the safest and most technologically sound in the world.

Federal Department of Homeland Security

- Driver license issuance requirements

Oregon Transit Association

The Oregon Transit Association (OTA) is a nonprofit corporation whose membership is made up of public, private for-profit, nonprofit transit agencies, and transit industry providers such as transit vehicle vendors. The purpose of the association is to assist members in the development and improvement of efficient, safe, and convenient transportation services, techniques, methods, facilities, and equipment. The PTD Administrator is a voting member of the OTA Board.

Federal Transit Administration

The Federal Transit Administration (FTA) is responsible for providing overall policy and program guidance, apportioning funds annually to states, developing and implementing financial management procedures, initiating and managing program support activities, and conducting national program review and evaluation. They too approve the STIP

Motor Carrier Transportation Advisory Committee

A group composed of representatives of organizations having an interest in motor carrier programs to maintain a high level of service to the regulated industries. These organizations include the Oregon Trucking Associations, Oregon Tow Truck Association, Oregon Refuse and Recycling Association, and various other associations who are impacted by ODOT actions and regulations. Its purpose is to confer, collaborate, advise, and advocate on motor carrier industry issues.

Federal Motor Carrier Safety Administration

ODOT enforces compliance with federal safety requirements and federal commercial driver licensing requirements.

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Federal Railroad Administration

The Federal Railroad Administration (FRA) was created by the Department of Transportation Act of 1966. The purpose of FRA is to: promulgate and enforce rail safety regulations; administer railroad assistance programs; conduct research and development in support of improved railroad safety and national rail transportation policy; provide for the rehabilitation of Northeast Corridor rail passenger service; and consolidate government support of rail transportation activities. The FRA is one of ten agencies within the U.S. Department of Transportation concerned with intermodal transportation.

Federal, State and Local Road Authorities

- GIS Layers
- Traffic Counting and Crash Data

Metropolitan Planning Organizations

There are nine federally-designated Metropolitan Planning Organizations (MPOs) in Oregon. They include the three large urban MPOs (areas greater than 200,000 in population): the Portland regional area, the Salem/Keizer area, and the Eugene/Springfield area; and the six small urban MPOs (areas between 50,000 - 200,000 in population): the Medford/Rogue Valley area, the Cities of Corvallis/Philomath, and the City of Bend. The cities of Grants Pass and surrounding areas and the City of Albany and its surrounding areas were added as a result of the 2010 census information. The bi-state MPO of Milton-Freewater and Walla-Walla was an addition for the 2010 census as well.

Social Security Administration

- Verification of SSN to determine eligibility for driving privileges

Special Transportation Fund Agencies

Special Transportation Fund (STF) Agencies are the 42 counties, transit districts, and Indian Tribes designated by Oregon law to receive the state's Special Transportation Funds. The STF Agencies, in coordination with local transit providers and other stakeholders, identify projects for funding with a variety of local, state, and federal funds. The STF Agencies act to oversee implementation of the local projects. STF Agencies may be transit providers, fiscal partners, and/or grant managers.

Public Transportation Providers

Public transportation providers are the delivery system of transit service in Oregon. Urban transit districts, Indian tribal governments, cities, counties, non-profit agencies, and for-profit operators such as taxi and intercity bus companies offer a wide range of transit

2017–2019 Budget Narrative

services for general public and special needs populations. ODOT recognizes the value of for-profit transportation providers and reserves a seat on PTAC for a representative of for-profit providers.

Transportation Safety Administration

- Background Checks and Fingerprinting for Hazmat Endorsement applicants/holders

Transportation and Growth Management Advisory Committee

TGM, a joint program between ODOT and DLCD, was created in 1993 to support local efforts to improve transportation options, boost economic vitality, and enhance the livability of communities throughout Oregon. The advisory committee, which meets quarterly, provides the oversight and direction for this program. As a non-regulatory program, participation is voluntary. Members include representation from the Governor's Office, DLCD, ODOT, local government (city and county representation), FHWA and other stakeholders.

Fleet Management Advisory Council (FMAC)

The Fleet Management Advisory Council (FMAC) assists state and local government agencies in providing safe, dependable fleet services in a cost effective, sustainable and environmentally friendly manner.

The Oregon Local Program Committee, OLPC, is a partnership between counties, cities, Oregon Department of Transportation (ODOT) and Federal Highway Administration (FHWA). The purpose of this group to improve policy, process and oversight in the delivery of the Local Federal Aid Program and other local street and road programs and projects administered through ODOT.

League of Oregon Cities/Association of Oregon Counties (LOC/AOC) for Local Programs and Projects

Law Enforcement / DMV Coordinating Committee -- law enforcement community

Public Agency Network: A multi-agency group coordinated by LCOG responsible for coordinating public agency network communication needs in the Eugene area.

Public Works Departments: Training and Technical Advice for cities and counties

2017–2019 Budget Narrative

Portland Dispatch Center Consortium: A group that works on coordination and interoperability between emergency dispatch centers. Participants include 911 centers from Washington County, Clackamas County, City of Portland, Lake Oswego, Columbia County, Clark County (Washington), Portland Airport, ODOT and Oregon State Police.

Transport : A Portland area group for coordination and implementation of Transportation Operations related strategies and projects.

Traffic Signal Working Group (TSWG) works on common Traffic Signal issues and fosters sharing of knowledge and experience within the state.

US Department of Transportation

- Preparing for manufacturer testing and deployment of autonomous vehicles
- National Registry of Certified Medical Examiners (certificate required to obtain/maintain CDL)

National Committee of Uniform Traffic Control Devices (NCUTCD) is responsible for drafting the Manual of Uniform Traffic Control Devices (MUTCD). This committee sets national standards for traffic control devices.

Local Governments ODOT works with all levels of local government from individual cities and counties to regional and state wide associations.

American Association of Motor Vehicle Administrators (AAMVA) is a nonprofit organization developing model programs in motor vehicle administration, law enforcement and highway safety. The association also serves as an information clearinghouse in these areas, and acts as the international spokesman for these interests. AAMVA's programs encourage uniformity and reciprocity among the states and provinces. The association also serves as a liaison with other levels of government and the private sector.

Service Transformation Program (STP) Oversight Task Force is a work group comprised of six legislators, *State Chief Information Officer or designee, State Legislative Fiscal Office representative, and two private-sector members from the Technology Association of Oregon.*

TEAM Oregon is providing oversight of the motorcycle safety course and administers motorcycle skills test instead of having them done at a field office.

Energy Trust of Oregon is a nonprofit organization helping to develop Strategic Energy Management program for buildings.

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Federal Republic of Germany – Reciprocity Agreement to Waive Drive Test

Republic of Korea (South Korea) – Reciprocity Agreement to Waive Drive Test

Republic of China (Taiwan) – Reciprocity Agreement to Waive Drive Test

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Oregon Department of Transportation List of Additional Legislation

The following legislation was passed during the 2015 Session and the 2016 Session. Detailed information can be obtain on the OLIS (Oregon Legislative Information System) at www.oregonlegislature.gov

2015 Regular Session

House Bills

- HB 2036 Designates Veterans Memorial Highways
- HB 2075 Jet Fuel and Aviation Fuel Tax Increase
- HB 2174 Reporting of Deficient Municipal Audits
- HB 2177 New Motor Voter Program
- HB 2184 State Parks and Recreation Day Use Permit Fee Web Page
- HB 2208 Add Code Enforcement Officers to Business Address Program
- HB 2210 First Informers in Declared Emergencies
- HB 2255 11 to 1 Ratio of Nonsupervisory Employees to Supervisory Employees
- HB 2259 Self-loading Log Trucks and Refund of Fuel Tax
- HB 2261 Proof of Vehicle Registration
- HB 2266 Exempts Heavy Vehicles Held by Vehicles Dealer from Weight-Mile Tax
- HB 2274 *ConnectOregon* Policy Changes
- HB 2282 Electronic Filing of Documents with DMV; Fee Vehicle Dealers May Charge Customers
- HB 2375 Uniform Standards for Contract Administration and Training
- HB 2389 Process Changes for Fallen Hero Memorial Sign Program
- HB 2465 Driver License Issuance Efficiency Measures and Road Usage Charge Technical Amendments
- HB 2621 Use of Photo Radar in Portland High Crash Corridors
- HB 2625 Offense of Unlawful Parking in Alternative Fuel Vehicle Space

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- HB 2658 Siblings Eligible for Gold Star Plates
- HB 2660 Court Discretion to Waive Ignition Interlock Device in Certain Cases
- HB 2716 DBE/MWESB Required to Maintain Status
- HB 2730 Trail Blazer Plate, Cancer Awareness Plate and Specialty Plate Program Changes
- HB 2837 Medical Exemptions From Safety Belt Use
- HB 2886 Representation at Vehicle Dealer Auctions
- HB 2912 Transportation Statute Clean-Up
- HB 3005 90-Day Extension for Driver Licenses for Returning Overseas Volunteers
- HB 3025 Ban the Box
- HB 3035 Use of Flashing School Zone Lights
- HB 3037 Additional Privacy Protection From Public Records Disclosure
- HB 3225 HAZMAT / Oil Spill Preparedness Plans
- HB 3248 Transition Between Qualified Rehabilitation Facility Contactors
- HB 3401 Passenger Rail On-Time Performance and Ridership Improvements
- HB 3402 Increase Speed Limits on Eastern Oregon Highways
- HB 3524 Disposition of Surplus Property
- HB 5004 2015-2017 Department of Aviation Budget
- HB 5005 State 2015-2017 Bond Limits
- HB 5006 2015-2021 State Agency Capital Construction
- HB 5029 2015-2017 Lottery Revenue Allocations
- HB 5030 2015-2017 Lottery Bonds Authorizations / *ConnectOregon VI*
- HB 5040 2015-2017 Department of Transportation Legislatively –Adopted Budget
- HJM 5 Urges Congress to Reauthorize Build America Bonds

2017–2019 Budget Narrative

Senate Bills

- SB 5 Designates William Tebeau Memorial Highway
- SB 55 Collection of Debts Owed the State
- SB 120 Flexibility to Meet Mobility Standards
- SB 131 Task Force on Willamette Falls Locks
- SB 139 Travel Information Council
- SB 142 For-hire Passenger Transportation Deregulation
- SB 292 Work Group on Use of ATVs on Highways
- SB 270 Jobs and Transportation Act Reallocation
- SB 271 State Rail Fixed Guideway Safety Oversight
- SB 387 Sanctions for DUI Offenders
- SB 397 Ignition Interlock Device Omnibus Measure
- SB 463 Darker Window Tinting
- SB 472 Pacific Wonderland Plate Program Expansion
- SB 491 Pay Equity Policy in Public Contracting
- SB 494 Driver License Renewal without Photo for Military Stationed Outside Oregon
- SB 501 2015-2017 Program Changes
- SB 533 Motorcycles, Mopeds, Bicycles Proceed at “Dead Red” Light
- SB 584 Disadvantaged Business Enterprise Program Update
- SB 596 Construction Flagging Contractor License
- SB 628 Designates Don Kendall Memorial Highway
- SB 878 Proper Operation of Motorcycles and Mopeds
- SB 921 Median Barriers on Interstate Highways
- SB 943 Local Option Registration Fee Prohibited When Officials Use Business Address on DMV Record
- SB 948 Standard Passenger Plates Optional for County Vehicles
- SB 5507 Emergency Fund and Budget Reconciliation

2017–2019 Budget Narrative

SCR 20 Deadlines for Introduction of 2016 Legislative Measure

Memorial Signs

HCR 1 Recognizing and Honoring Lance Corporal Joseph Rodewald

HCR 2 Recognizing and Honoring Corporal Kory Wiens

HCR 3 Recognizing and Honoring Sergeant Ian Tawney

HCR 4 Recognizing and Honoring Deputy Sheriff Jimmy Lee Shoop

HCR 10 Recognizing and Honoring Portland Police Officer Thomas Jeffries

HCR 22 Recognizing and Honoring Specialist Taylor Marks

SCR 6 Recognizing and Honoring Specialist Nickolas Welch

SCR 7 Recognizing and Honoring Specialist John Pelham

SCR 12 Recognizing and Honoring Corporal Nathan Windsor

SCR 14 Recognizing and Honoring Corporal Keaton Coffey

SCR 16 Recognizing and Honoring Specialist Mabry Anders

2016 Session

House Measures

HB 4014 Changes Laws Regulating Production and Use Of Cannabis

HB 4047 Speed Limits on Eastern Oregon Highways

HB 4048 Jobs and Transportation Act Project Reallocation

HB 4066 Unmanned Aircraft Systems (Drones)

HB 4106 Report on Administrative Rules

HB 4110 Conveyance of Title for Property Purchased for Road Purposes

HB 4135 Standards for Electronic Public Records

HB 5202 2015-2017 Bond Authorization Adjustments

HCR 209 Deadlines for Introduction of 2017 Legislative Measures

2017–2019 Budget Narrative

Senate Measures

- SB 1523 Emergency Fuel Supplies
- SB 1538 Notification of Security Incidents
- SB 1539 Information Technology Procurements
- SB 1543 Distribution of Proceeds from Wine Country Plate
- SB 1569 Legislative Policy and Research Committee
- SB 5701 2015-2017 Budget Adjustments

Memorial Signs

Fallen Officers

- HCR 204 Deputy Robert L. ‘Bob’ Talburt
- HCR 206 Deputy William Bowman

Fallen Heroes

- HCR 201 Army Private First Class Anthony T. Justesen
- HCR 202 Sergeant Travis A. Moothart
- HCR 203 Chief Warrant Officer Erik C. Kesterson
- HCR 205 Specialist Cody James Patterson
- HCR 207 Sergeant Donald R. Walters
- SCR 206 Private George Nathan Wright and Specialist Four James Alfred Wright

Reports to the Legislative Assembly

- Report on Administrative Rules
- Notification of Security Incidents



OREGON DEPARTMENT
OF TRANSPORTATION

2017–2019
GOVERNOR'S
BUDGET

SUPPORT DOCUMENT
(BINDER B)

Oregon Department of Transportation
2017–2019 Governor’s Budget
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Transportation, Oregon Dept of

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 73000

BAM Analyst: Wittekind, Linnea

Budget Coordinator: Gibeaut, Theresa - (503)986-3906

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
087-01-00-00000	NL Debt Service and Loan Fund	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
087-01-00-00000	NL Debt Service and Loan Fund	021	0	Phase - In	Essential Packages
087-01-00-00000	NL Debt Service and Loan Fund	022	0	Phase-out Pgm & One-time Costs	Essential Packages
087-01-00-00000	NL Debt Service and Loan Fund	031	0	Standard Inflation	Essential Packages
087-01-00-00000	NL Debt Service and Loan Fund	032	0	Above Standard Inflation	Essential Packages
087-01-00-00000	NL Debt Service and Loan Fund	033	0	Exceptional Inflation	Essential Packages
087-01-00-00000	NL Debt Service and Loan Fund	050	0	Fundshifts	Essential Packages
087-01-00-00000	NL Debt Service and Loan Fund	060	0	Technical Adjustments	Essential Packages
087-01-00-00000	NL Debt Service and Loan Fund	080	0	May 2016 E-Board	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	081	0	September 2016 Emergency Board	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	090	0	Analyst Adjustments	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	091	0	Statewide Adjustment DAS Chgs	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	092	0	Statewide AG Adjustment	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	101	0	Transportation Funding	Policy Packages
087-03-00-00000	NL - Support Services	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
087-03-00-00000	NL - Support Services	021	0	Phase - In	Essential Packages
087-03-00-00000	NL - Support Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
087-03-00-00000	NL - Support Services	031	0	Standard Inflation	Essential Packages
087-03-00-00000	NL - Support Services	032	0	Above Standard Inflation	Essential Packages
087-03-00-00000	NL - Support Services	033	0	Exceptional Inflation	Essential Packages
087-03-00-00000	NL - Support Services	050	0	Fundshifts	Essential Packages

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087-03-00-00000	NL - Support Services	060	0	Technical Adjustments	Essential Packages
087-03-00-00000	NL - Support Services	080	0	May 2016 E-Board	Policy Packages
087-03-00-00000	NL - Support Services	081	0	September 2016 Emergency Board	Policy Packages
087-03-00-00000	NL - Support Services	090	0	Analyst Adjustments	Policy Packages
087-03-00-00000	NL - Support Services	091	0	Statewide Adjustment DAS Chgs	Policy Packages
087-03-00-00000	NL - Support Services	092	0	Statewide AG Adjustment	Policy Packages
087-03-00-00000	NL - Support Services	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
087-03-00-00000	NL - Support Services	101	0	Transportation Funding	Policy Packages
088-00-00-00000	Capital Improvements	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
088-00-00-00000	Capital Improvements	021	0	Phase - In	Essential Packages
088-00-00-00000	Capital Improvements	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvements	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	032	0	Above Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	033	0	Exceptional Inflation	Essential Packages
088-00-00-00000	Capital Improvements	050	0	Fundshifts	Essential Packages
088-00-00-00000	Capital Improvements	060	0	Technical Adjustments	Essential Packages
088-00-00-00000	Capital Improvements	080	0	May 2016 E-Board	Policy Packages
088-00-00-00000	Capital Improvements	081	0	September 2016 Emergency Board	Policy Packages
088-00-00-00000	Capital Improvements	090	0	Analyst Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	091	0	Statewide Adjustment DAS Chgs	Policy Packages
088-00-00-00000	Capital Improvements	092	0	Statewide AG Adjustment	Policy Packages
088-00-00-00000	Capital Improvements	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages

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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
088-00-00-00000	Capital Improvements	101	0	Transportation Funding	Policy Packages
089-00-00-00000	Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase - In	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages
089-00-00-00000	Capital Construction	050	0	Fundshifts	Essential Packages
089-00-00-00000	Capital Construction	060	0	Technical Adjustments	Essential Packages
089-00-00-00000	Capital Construction	080	0	May 2016 E-Board	Policy Packages
089-00-00-00000	Capital Construction	081	0	September 2016 Emergency Board	Policy Packages
089-00-00-00000	Capital Construction	090	0	Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	091	0	Statewide Adjustment DAS Chgs	Policy Packages
089-00-00-00000	Capital Construction	092	0	Statewide AG Adjustment	Policy Packages
089-00-00-00000	Capital Construction	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
089-00-00-00000	Capital Construction	101	0	Transportation Funding	Policy Packages
089-00-00-00000	Capital Construction	180	0	South Coast Phase II	Policy Packages
089-00-00-00000	Capital Construction	181	0	East Portland Facility	Policy Packages
089-00-00-00000	Capital Construction	182	0	Ona Beach Replacement	Policy Packages
100-20-00-00000	Maintenance	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-20-00-00000	Maintenance	021	0	Phase - In	Essential Packages
100-20-00-00000	Maintenance	022	0	Phase-out Pgm & One-time Costs	Essential Packages

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100-20-00-00000	Maintenance	031	0	Standard Inflation	Essential Packages
100-20-00-00000	Maintenance	032	0	Above Standard Inflation	Essential Packages
100-20-00-00000	Maintenance	033	0	Exceptional Inflation	Essential Packages
100-20-00-00000	Maintenance	050	0	Fundshifts	Essential Packages
100-20-00-00000	Maintenance	060	0	Technical Adjustments	Essential Packages
100-20-00-00000	Maintenance	080	0	May 2016 E-Board	Policy Packages
100-20-00-00000	Maintenance	081	0	September 2016 Emergency Board	Policy Packages
100-20-00-00000	Maintenance	090	0	Analyst Adjustments	Policy Packages
100-20-00-00000	Maintenance	091	0	Statewide Adjustment DAS Chgs	Policy Packages
100-20-00-00000	Maintenance	092	0	Statewide AG Adjustment	Policy Packages
100-20-00-00000	Maintenance	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
100-20-00-00000	Maintenance	101	0	Transportation Funding	Policy Packages
100-20-00-00000	Maintenance	104	0	State Radio Program Maintenance	Policy Packages
100-25-00-00000	Preservation	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-25-00-00000	Preservation	021	0	Phase - In	Essential Packages
100-25-00-00000	Preservation	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-25-00-00000	Preservation	031	0	Standard Inflation	Essential Packages
100-25-00-00000	Preservation	032	0	Above Standard Inflation	Essential Packages
100-25-00-00000	Preservation	033	0	Exceptional Inflation	Essential Packages
100-25-00-00000	Preservation	050	0	Fundshifts	Essential Packages
100-25-00-00000	Preservation	060	0	Technical Adjustments	Essential Packages
100-25-00-00000	Preservation	080	0	May 2016 E-Board	Policy Packages

Transportation, Oregon Dept of

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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
100-25-00-00000	Preservation	081	0	September 2016 Emergency Board	Policy Packages
100-25-00-00000	Preservation	090	0	Analyst Adjustments	Policy Packages
100-25-00-00000	Preservation	091	0	Statewide Adjustment DAS Chgs	Policy Packages
100-25-00-00000	Preservation	092	0	Statewide AG Adjustment	Policy Packages
100-25-00-00000	Preservation	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
100-25-00-00000	Preservation	101	0	Transportation Funding	Policy Packages
100-30-00-00000	Bridge	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-30-00-00000	Bridge	021	0	Phase - In	Essential Packages
100-30-00-00000	Bridge	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-30-00-00000	Bridge	031	0	Standard Inflation	Essential Packages
100-30-00-00000	Bridge	032	0	Above Standard Inflation	Essential Packages
100-30-00-00000	Bridge	033	0	Exceptional Inflation	Essential Packages
100-30-00-00000	Bridge	050	0	Fundshifts	Essential Packages
100-30-00-00000	Bridge	060	0	Technical Adjustments	Essential Packages
100-30-00-00000	Bridge	080	0	May 2016 E-Board	Policy Packages
100-30-00-00000	Bridge	081	0	September 2016 Emergency Board	Policy Packages
100-30-00-00000	Bridge	090	0	Analyst Adjustments	Policy Packages
100-30-00-00000	Bridge	091	0	Statewide Adjustment DAS Chgs	Policy Packages
100-30-00-00000	Bridge	092	0	Statewide AG Adjustment	Policy Packages
100-30-00-00000	Bridge	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
100-30-00-00000	Bridge	101	0	Transportation Funding	Policy Packages
100-35-00-00000	Highway Safety	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages

Transportation, Oregon Dept of

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 73000

BAM Analyst: Wittekind, Linnea

Budget Coordinator: Gibeaut, Theresa - (503)986-3906

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
100-35-00-00000	Highway Safety	021	0	Phase - In	Essential Packages
100-35-00-00000	Highway Safety	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-35-00-00000	Highway Safety	031	0	Standard Inflation	Essential Packages
100-35-00-00000	Highway Safety	032	0	Above Standard Inflation	Essential Packages
100-35-00-00000	Highway Safety	033	0	Exceptional Inflation	Essential Packages
100-35-00-00000	Highway Safety	050	0	Fundshifts	Essential Packages
100-35-00-00000	Highway Safety	060	0	Technical Adjustments	Essential Packages
100-35-00-00000	Highway Safety	080	0	May 2016 E-Board	Policy Packages
100-35-00-00000	Highway Safety	081	0	September 2016 Emergency Board	Policy Packages
100-35-00-00000	Highway Safety	090	0	Analyst Adjustments	Policy Packages
100-35-00-00000	Highway Safety	091	0	Statewide Adjustment DAS Chgs	Policy Packages
100-35-00-00000	Highway Safety	092	0	Statewide AG Adjustment	Policy Packages
100-35-00-00000	Highway Safety	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
100-35-00-00000	Highway Safety	101	0	Transportation Funding	Policy Packages
100-40-00-00000	Highway Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-40-00-00000	Highway Operations	021	0	Phase - In	Essential Packages
100-40-00-00000	Highway Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-40-00-00000	Highway Operations	031	0	Standard Inflation	Essential Packages
100-40-00-00000	Highway Operations	032	0	Above Standard Inflation	Essential Packages
100-40-00-00000	Highway Operations	033	0	Exceptional Inflation	Essential Packages
100-40-00-00000	Highway Operations	050	0	Fundshifts	Essential Packages
100-40-00-00000	Highway Operations	060	0	Technical Adjustments	Essential Packages

Transportation, Oregon Dept of

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 73000

BAM Analyst: Wittekind, Linnea

Budget Coordinator: Gibeaut, Theresa - (503)986-3906

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
100-40-00-00000	Highway Operations	080	0	May 2016 E-Board	Policy Packages
100-40-00-00000	Highway Operations	081	0	September 2016 Emergency Board	Policy Packages
100-40-00-00000	Highway Operations	090	0	Analyst Adjustments	Policy Packages
100-40-00-00000	Highway Operations	091	0	Statewide Adjustment DAS Chgs	Policy Packages
100-40-00-00000	Highway Operations	092	0	Statewide AG Adjustment	Policy Packages
100-40-00-00000	Highway Operations	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
100-40-00-00000	Highway Operations	101	0	Transportation Funding	Policy Packages
100-45-00-00000	Modernization	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-45-00-00000	Modernization	021	0	Phase - In	Essential Packages
100-45-00-00000	Modernization	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-45-00-00000	Modernization	031	0	Standard Inflation	Essential Packages
100-45-00-00000	Modernization	032	0	Above Standard Inflation	Essential Packages
100-45-00-00000	Modernization	033	0	Exceptional Inflation	Essential Packages
100-45-00-00000	Modernization	050	0	Fundshifts	Essential Packages
100-45-00-00000	Modernization	060	0	Technical Adjustments	Essential Packages
100-45-00-00000	Modernization	080	0	May 2016 E-Board	Policy Packages
100-45-00-00000	Modernization	081	0	September 2016 Emergency Board	Policy Packages
100-45-00-00000	Modernization	090	0	Analyst Adjustments	Policy Packages
100-45-00-00000	Modernization	091	0	Statewide Adjustment DAS Chgs	Policy Packages
100-45-00-00000	Modernization	092	0	Statewide AG Adjustment	Policy Packages
100-45-00-00000	Modernization	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
100-45-00-00000	Modernization	101	0	Transportation Funding	Policy Packages

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**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 73000

BAM Analyst: Wittekind, Linnea

Budget Coordinator: Gibeaut, Theresa - (503)986-3906

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
100-55-00-00000	Special Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-55-00-00000	Special Programs	021	0	Phase - In	Essential Packages
100-55-00-00000	Special Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-55-00-00000	Special Programs	031	0	Standard Inflation	Essential Packages
100-55-00-00000	Special Programs	032	0	Above Standard Inflation	Essential Packages
100-55-00-00000	Special Programs	033	0	Exceptional Inflation	Essential Packages
100-55-00-00000	Special Programs	050	0	Fundshifts	Essential Packages
100-55-00-00000	Special Programs	060	0	Technical Adjustments	Essential Packages
100-55-00-00000	Special Programs	080	0	May 2016 E-Board	Policy Packages
100-55-00-00000	Special Programs	081	0	September 2016 Emergency Board	Policy Packages
100-55-00-00000	Special Programs	090	0	Analyst Adjustments	Policy Packages
100-55-00-00000	Special Programs	091	0	Statewide Adjustment DAS Chgs	Policy Packages
100-55-00-00000	Special Programs	092	0	Statewide AG Adjustment	Policy Packages
100-55-00-00000	Special Programs	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
100-55-00-00000	Special Programs	101	0	Transportation Funding	Policy Packages
100-55-00-00000	Special Programs	110	0	DMV STP II	Policy Packages
100-55-00-00000	Special Programs	180	0	South Coast Phase II	Policy Packages
100-55-00-00000	Special Programs	181	0	East Portland Facility	Policy Packages
100-55-00-00000	Special Programs	182	0	Ona Beach Replacement	Policy Packages
100-55-00-00000	Special Programs	190	0	Security and ITS positions	Policy Packages
100-65-00-00000	Local Government	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-65-00-00000	Local Government	021	0	Phase - In	Essential Packages

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**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 73000

BAM Analyst: Wittekind, Linnea

Budget Coordinator: Gibeaut, Theresa - (503)986-3906

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
100-65-00-00000	Local Government	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-65-00-00000	Local Government	031	0	Standard Inflation	Essential Packages
100-65-00-00000	Local Government	032	0	Above Standard Inflation	Essential Packages
100-65-00-00000	Local Government	033	0	Exceptional Inflation	Essential Packages
100-65-00-00000	Local Government	050	0	Fundshifts	Essential Packages
100-65-00-00000	Local Government	060	0	Technical Adjustments	Essential Packages
100-65-00-00000	Local Government	080	0	May 2016 E-Board	Policy Packages
100-65-00-00000	Local Government	081	0	September 2016 Emergency Board	Policy Packages
100-65-00-00000	Local Government	090	0	Analyst Adjustments	Policy Packages
100-65-00-00000	Local Government	091	0	Statewide Adjustment DAS Chgs	Policy Packages
100-65-00-00000	Local Government	092	0	Statewide AG Adjustment	Policy Packages
100-65-00-00000	Local Government	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
100-65-00-00000	Local Government	101	0	Transportation Funding	Policy Packages
100-70-00-00000	Utility Permits	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-70-00-00000	Utility Permits	021	0	Phase - In	Essential Packages
100-70-00-00000	Utility Permits	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-70-00-00000	Utility Permits	031	0	Standard Inflation	Essential Packages
100-70-00-00000	Utility Permits	032	0	Above Standard Inflation	Essential Packages
100-70-00-00000	Utility Permits	033	0	Exceptional Inflation	Essential Packages
100-70-00-00000	Utility Permits	050	0	Fundshifts	Essential Packages
100-70-00-00000	Utility Permits	060	0	Technical Adjustments	Essential Packages
100-70-00-00000	Utility Permits	080	0	May 2016 E-Board	Policy Packages

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**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 73000

BAM Analyst: Wittekind, Linnea

Budget Coordinator: Gibeaut, Theresa - (503)986-3906

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
100-70-00-00000	Utility Permits	081	0	September 2016 Emergency Board	Policy Packages
100-70-00-00000	Utility Permits	090	0	Analyst Adjustments	Policy Packages
100-70-00-00000	Utility Permits	091	0	Statewide Adjustment DAS Chgs	Policy Packages
100-70-00-00000	Utility Permits	092	0	Statewide AG Adjustment	Policy Packages
100-70-00-00000	Utility Permits	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
100-70-00-00000	Utility Permits	101	0	Transportation Funding	Policy Packages
100-80-00-00000	State Radio Project	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-80-00-00000	State Radio Project	021	0	Phase - In	Essential Packages
100-80-00-00000	State Radio Project	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-80-00-00000	State Radio Project	031	0	Standard Inflation	Essential Packages
100-80-00-00000	State Radio Project	032	0	Above Standard Inflation	Essential Packages
100-80-00-00000	State Radio Project	033	0	Exceptional Inflation	Essential Packages
100-80-00-00000	State Radio Project	050	0	Fundshifts	Essential Packages
100-80-00-00000	State Radio Project	060	0	Technical Adjustments	Essential Packages
100-80-00-00000	State Radio Project	080	0	May 2016 E-Board	Policy Packages
100-80-00-00000	State Radio Project	081	0	September 2016 Emergency Board	Policy Packages
100-80-00-00000	State Radio Project	090	0	Analyst Adjustments	Policy Packages
100-80-00-00000	State Radio Project	091	0	Statewide Adjustment DAS Chgs	Policy Packages
100-80-00-00000	State Radio Project	092	0	Statewide AG Adjustment	Policy Packages
100-80-00-00000	State Radio Project	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
100-80-00-00000	State Radio Project	101	0	Transportation Funding	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages

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**Summary Cross Reference Listing and Packages
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Agency Number: 73000

BAM Analyst: Wittekind, Linnea

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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
200-00-00-00000	Driver and Motor Vehicles Svcs	021	0	Phase - In	Essential Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	031	0	Standard Inflation	Essential Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	032	0	Above Standard Inflation	Essential Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	033	0	Exceptional Inflation	Essential Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	050	0	Fundshifts	Essential Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	060	0	Technical Adjustments	Essential Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	080	0	May 2016 E-Board	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	081	0	September 2016 Emergency Board	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	090	0	Analyst Adjustments	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	091	0	Statewide Adjustment DAS Chgs	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	092	0	Statewide AG Adjustment	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	101	0	Transportation Funding	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	110	0	DMV STP II	Policy Packages
300-00-00-00000	Motor Carrier Transportation	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
300-00-00-00000	Motor Carrier Transportation	021	0	Phase - In	Essential Packages
300-00-00-00000	Motor Carrier Transportation	022	0	Phase-out Pgm & One-time Costs	Essential Packages
300-00-00-00000	Motor Carrier Transportation	031	0	Standard Inflation	Essential Packages
300-00-00-00000	Motor Carrier Transportation	032	0	Above Standard Inflation	Essential Packages
300-00-00-00000	Motor Carrier Transportation	033	0	Exceptional Inflation	Essential Packages
300-00-00-00000	Motor Carrier Transportation	050	0	Fundshifts	Essential Packages

Transportation, Oregon Dept of

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 73000

BAM Analyst: Wittekind, Linnea

Budget Coordinator: Gibeaut, Theresa - (503)986-3906

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
300-00-00-00000	Motor Carrier Transportation	060	0	Technical Adjustments	Essential Packages
300-00-00-00000	Motor Carrier Transportation	080	0	May 2016 E-Board	Policy Packages
300-00-00-00000	Motor Carrier Transportation	081	0	September 2016 Emergency Board	Policy Packages
300-00-00-00000	Motor Carrier Transportation	090	0	Analyst Adjustments	Policy Packages
300-00-00-00000	Motor Carrier Transportation	091	0	Statewide Adjustment DAS Chgs	Policy Packages
300-00-00-00000	Motor Carrier Transportation	092	0	Statewide AG Adjustment	Policy Packages
300-00-00-00000	Motor Carrier Transportation	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
300-00-00-00000	Motor Carrier Transportation	101	0	Transportation Funding	Policy Packages
400-02-00-00000	Aviation	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
400-02-00-00000	Aviation	021	0	Phase - In	Essential Packages
400-02-00-00000	Aviation	022	0	Phase-out Pgm & One-time Costs	Essential Packages
400-02-00-00000	Aviation	031	0	Standard Inflation	Essential Packages
400-02-00-00000	Aviation	032	0	Above Standard Inflation	Essential Packages
400-02-00-00000	Aviation	033	0	Exceptional Inflation	Essential Packages
400-02-00-00000	Aviation	050	0	Fundshifts	Essential Packages
400-02-00-00000	Aviation	060	0	Technical Adjustments	Essential Packages
400-02-00-00000	Aviation	080	0	May 2016 E-Board	Policy Packages
400-02-00-00000	Aviation	081	0	September 2016 Emergency Board	Policy Packages
400-02-00-00000	Aviation	090	0	Analyst Adjustments	Policy Packages
400-02-00-00000	Aviation	091	0	Statewide Adjustment DAS Chgs	Policy Packages
400-02-00-00000	Aviation	092	0	Statewide AG Adjustment	Policy Packages
400-02-00-00000	Aviation	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages

Transportation, Oregon Dept of

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 73000

BAM Analyst: Wittekind, Linnea

Budget Coordinator: Gibeaut, Theresa - (503)986-3906

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
400-02-00-00000	Aviation	101	0	Transportation Funding	Policy Packages
400-10-00-00000	Transportation Prog Dev	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
400-10-00-00000	Transportation Prog Dev	021	0	Phase - In	Essential Packages
400-10-00-00000	Transportation Prog Dev	022	0	Phase-out Pgm & One-time Costs	Essential Packages
400-10-00-00000	Transportation Prog Dev	031	0	Standard Inflation	Essential Packages
400-10-00-00000	Transportation Prog Dev	032	0	Above Standard Inflation	Essential Packages
400-10-00-00000	Transportation Prog Dev	033	0	Exceptional Inflation	Essential Packages
400-10-00-00000	Transportation Prog Dev	050	0	Fundshifts	Essential Packages
400-10-00-00000	Transportation Prog Dev	060	0	Technical Adjustments	Essential Packages
400-10-00-00000	Transportation Prog Dev	080	0	May 2016 E-Board	Policy Packages
400-10-00-00000	Transportation Prog Dev	081	0	September 2016 Emergency Board	Policy Packages
400-10-00-00000	Transportation Prog Dev	090	0	Analyst Adjustments	Policy Packages
400-10-00-00000	Transportation Prog Dev	091	0	Statewide Adjustment DAS Chgs	Policy Packages
400-10-00-00000	Transportation Prog Dev	092	0	Statewide AG Adjustment	Policy Packages
400-10-00-00000	Transportation Prog Dev	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
400-10-00-00000	Transportation Prog Dev	101	0	Transportation Funding	Policy Packages
400-10-00-00000	Transportation Prog Dev	130	0	ConnectOregon VII	Policy Packages
400-11-00-00000	Public Transit	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
400-11-00-00000	Public Transit	021	0	Phase - In	Essential Packages
400-11-00-00000	Public Transit	022	0	Phase-out Pgm & One-time Costs	Essential Packages
400-11-00-00000	Public Transit	031	0	Standard Inflation	Essential Packages
400-11-00-00000	Public Transit	032	0	Above Standard Inflation	Essential Packages

Transportation, Oregon Dept of

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 73000

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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
400-11-00-00000	Public Transit	033	0	Exceptional Inflation	Essential Packages
400-11-00-00000	Public Transit	050	0	Fundshifts	Essential Packages
400-11-00-00000	Public Transit	060	0	Technical Adjustments	Essential Packages
400-11-00-00000	Public Transit	080	0	May 2016 E-Board	Policy Packages
400-11-00-00000	Public Transit	081	0	September 2016 Emergency Board	Policy Packages
400-11-00-00000	Public Transit	090	0	Analyst Adjustments	Policy Packages
400-11-00-00000	Public Transit	091	0	Statewide Adjustment DAS Chgs	Policy Packages
400-11-00-00000	Public Transit	092	0	Statewide AG Adjustment	Policy Packages
400-11-00-00000	Public Transit	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
400-11-00-00000	Public Transit	101	0	Transportation Funding	Policy Packages
400-12-00-00000	Rail	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
400-12-00-00000	Rail	021	0	Phase - In	Essential Packages
400-12-00-00000	Rail	022	0	Phase-out Pgm & One-time Costs	Essential Packages
400-12-00-00000	Rail	031	0	Standard Inflation	Essential Packages
400-12-00-00000	Rail	032	0	Above Standard Inflation	Essential Packages
400-12-00-00000	Rail	033	0	Exceptional Inflation	Essential Packages
400-12-00-00000	Rail	050	0	Fundshifts	Essential Packages
400-12-00-00000	Rail	060	0	Technical Adjustments	Essential Packages
400-12-00-00000	Rail	080	0	May 2016 E-Board	Policy Packages
400-12-00-00000	Rail	081	0	September 2016 Emergency Board	Policy Packages
400-12-00-00000	Rail	090	0	Analyst Adjustments	Policy Packages
400-12-00-00000	Rail	091	0	Statewide Adjustment DAS Chgs	Policy Packages

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**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 73000

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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
400-12-00-00000	Rail	092	0	Statewide AG Adjustment	Policy Packages
400-12-00-00000	Rail	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
400-12-00-00000	Rail	101	0	Transportation Funding	Policy Packages
400-12-00-00000	Rail	160	0	Passenger Rail	Policy Packages
400-13-00-00000	Transportation Safety	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
400-13-00-00000	Transportation Safety	021	0	Phase - In	Essential Packages
400-13-00-00000	Transportation Safety	022	0	Phase-out Pgm & One-time Costs	Essential Packages
400-13-00-00000	Transportation Safety	031	0	Standard Inflation	Essential Packages
400-13-00-00000	Transportation Safety	032	0	Above Standard Inflation	Essential Packages
400-13-00-00000	Transportation Safety	033	0	Exceptional Inflation	Essential Packages
400-13-00-00000	Transportation Safety	050	0	Fundshifts	Essential Packages
400-13-00-00000	Transportation Safety	060	0	Technical Adjustments	Essential Packages
400-13-00-00000	Transportation Safety	080	0	May 2016 E-Board	Policy Packages
400-13-00-00000	Transportation Safety	081	0	September 2016 Emergency Board	Policy Packages
400-13-00-00000	Transportation Safety	090	0	Analyst Adjustments	Policy Packages
400-13-00-00000	Transportation Safety	091	0	Statewide Adjustment DAS Chgs	Policy Packages
400-13-00-00000	Transportation Safety	092	0	Statewide AG Adjustment	Policy Packages
400-13-00-00000	Transportation Safety	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
400-13-00-00000	Transportation Safety	101	0	Transportation Funding	Policy Packages
500-00-00-00000	Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
500-00-00-00000	Debt Service	021	0	Phase - In	Essential Packages
500-00-00-00000	Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages

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**Summary Cross Reference Listing and Packages
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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
500-00-00-00000	Debt Service	031	0	Standard Inflation	Essential Packages
500-00-00-00000	Debt Service	032	0	Above Standard Inflation	Essential Packages
500-00-00-00000	Debt Service	033	0	Exceptional Inflation	Essential Packages
500-00-00-00000	Debt Service	050	0	Fundshifts	Essential Packages
500-00-00-00000	Debt Service	060	0	Technical Adjustments	Essential Packages
500-00-00-00000	Debt Service	080	0	May 2016 E-Board	Policy Packages
500-00-00-00000	Debt Service	081	0	September 2016 Emergency Board	Policy Packages
500-00-00-00000	Debt Service	090	0	Analyst Adjustments	Policy Packages
500-00-00-00000	Debt Service	091	0	Statewide Adjustment DAS Chgs	Policy Packages
500-00-00-00000	Debt Service	092	0	Statewide AG Adjustment	Policy Packages
500-00-00-00000	Debt Service	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
500-00-00-00000	Debt Service	101	0	Transportation Funding	Policy Packages
600-00-00-00000	Board of Maritime Pilots	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
600-00-00-00000	Board of Maritime Pilots	021	0	Phase - In	Essential Packages
600-00-00-00000	Board of Maritime Pilots	022	0	Phase-out Pgm & One-time Costs	Essential Packages
600-00-00-00000	Board of Maritime Pilots	031	0	Standard Inflation	Essential Packages
600-00-00-00000	Board of Maritime Pilots	032	0	Above Standard Inflation	Essential Packages
600-00-00-00000	Board of Maritime Pilots	033	0	Exceptional Inflation	Essential Packages
600-00-00-00000	Board of Maritime Pilots	050	0	Fundshifts	Essential Packages
600-00-00-00000	Board of Maritime Pilots	060	0	Technical Adjustments	Essential Packages
600-00-00-00000	Board of Maritime Pilots	080	0	May 2016 E-Board	Policy Packages
600-00-00-00000	Board of Maritime Pilots	081	0	September 2016 Emergency Board	Policy Packages

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**Summary Cross Reference Listing and Packages
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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
600-00-00-00000	Board of Maritime Pilots	090	0	Analyst Adjustments	Policy Packages
600-00-00-00000	Board of Maritime Pilots	091	0	Statewide Adjustment DAS Chgs	Policy Packages
600-00-00-00000	Board of Maritime Pilots	092	0	Statewide AG Adjustment	Policy Packages
600-00-00-00000	Board of Maritime Pilots	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
600-00-00-00000	Board of Maritime Pilots	101	0	Transportation Funding	Policy Packages
700-00-00-00000	Central Services	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
700-00-00-00000	Central Services	021	0	Phase - In	Essential Packages
700-00-00-00000	Central Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
700-00-00-00000	Central Services	031	0	Standard Inflation	Essential Packages
700-00-00-00000	Central Services	032	0	Above Standard Inflation	Essential Packages
700-00-00-00000	Central Services	033	0	Exceptional Inflation	Essential Packages
700-00-00-00000	Central Services	050	0	Fundshifts	Essential Packages
700-00-00-00000	Central Services	060	0	Technical Adjustments	Essential Packages
700-00-00-00000	Central Services	080	0	May 2016 E-Board	Policy Packages
700-00-00-00000	Central Services	081	0	September 2016 Emergency Board	Policy Packages
700-00-00-00000	Central Services	090	0	Analyst Adjustments	Policy Packages
700-00-00-00000	Central Services	091	0	Statewide Adjustment DAS Chgs	Policy Packages
700-00-00-00000	Central Services	092	0	Statewide AG Adjustment	Policy Packages
700-00-00-00000	Central Services	501	0	Cig Tax & Other Tobacco Product Increase	Policy Packages
700-00-00-00000	Central Services	101	0	Transportation Funding	Policy Packages
700-00-00-00000	Central Services	190	0	Security and ITS positions	Policy Packages

Transportation, Oregon Dept of

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 73000

BAM Analyst: Wittekind, Linnea

Budget Coordinator: Gibeaut, Theresa - (503)986-3906

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	080	May 2016 E-Board	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-35-00-00000	Highway Safety
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Motor Carrier Transportation
			400-02-00-00000	Aviation
			400-10-00-00000	Transportation Prog Dev
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots

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**Policy Package List by Priority
2017-19 Biennium**

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Budget Coordinator: Gibeaut, Theresa - (503)986-3906

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	080	May 2016 E-Board	700-00-00-00000	Central Services
	081	September 2016 Emergency Board	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-35-00-00000	Highway Safety
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Motor Carrier Transportation
			400-02-00-00000	Aviation
			400-10-00-00000	Transportation Prog Dev
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service

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2017-19 Biennium**

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	081	September 2016 Emergency Board	600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Central Services
	090	Analyst Adjustments	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-35-00-00000	Highway Safety
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Motor Carrier Transportation
			400-02-00-00000	Aviation
			400-10-00-00000	Transportation Prog Dev
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety

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**Policy Package List by Priority
2017-19 Biennium**

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BAM Analyst: Wittekind, Linnea

Budget Coordinator: Gibeaut, Theresa - (503)986-3906

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	090	Analyst Adjustments	500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Central Services
	091	Statewide Adjustment DAS Chgs	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-35-00-00000	Highway Safety
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Motor Carrier Transportation
			400-02-00-00000	Aviation
			400-10-00-00000	Transportation Prog Dev
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	091	Statewide Adjustment DAS Chgs	400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Central Services
	092	Statewide AG Adjustment	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-35-00-00000	Highway Safety
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Motor Carrier Transportation
400-02-00-00000	Aviation			
400-10-00-00000	Transportation Prog Dev			
400-11-00-00000	Public Transit			

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**Policy Package List by Priority
2017-19 Biennium**

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	092	Statewide AG Adjustment	400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Central Services
	101	Transportation Funding	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-35-00-00000	Highway Safety
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Motor Carrier Transportation
			400-02-00-00000	Aviation
			400-10-00-00000	Transportation Prog Dev

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2017-19 Biennium**

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	101	Transportation Funding	400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Central Services
	104	State Radio Program Maintenance	100-20-00-00000	Maintenance
	110	DMV STP II	100-55-00-00000	Special Programs
			200-00-00-00000	Driver and Motor Vehicles Svcs
	130	ConnectOregon VII	400-10-00-00000	Transportation Prog Dev
	160	Passenger Rail	400-12-00-00000	Rail
	180	South Coast Phase II	089-00-00-00000	Capital Construction
			100-55-00-00000	Special Programs
	181	East Portland Facility	089-00-00-00000	Capital Construction
			100-55-00-00000	Special Programs
	182	Ona Beach Replacement	089-00-00-00000	Capital Construction
			100-55-00-00000	Special Programs
	190	Security and ITS positions	100-55-00-00000	Special Programs
			700-00-00-00000	Central Services
	501	Cig Tax & Other Tobacco Product Increase	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	501	Cig Tax & Other Tobacco Product Increase	100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-35-00-00000	Highway Safety
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Motor Carrier Transportation
			400-02-00-00000	Aviation
			400-10-00-00000	Transportation Prog Dev
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Central Services

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
4430 Lottery Funds Debt Svc Ltd	105,541	-	-	-	-	-
3200 Other Funds Non-Ltd	29,625,013	17,895,975	17,895,975	13,578,394	13,578,394	-
3400 Other Funds Ltd	326,695,564	486,030,971	486,030,971	422,864,896	422,864,896	-
3430 Other Funds Debt Svc Ltd	70,099,570	-	-	-	-	-
All Funds	426,525,688	503,926,946	503,926,946	436,443,290	436,443,290	-
0030 Beginning Balance Adjustment						
4430 Lottery Funds Debt Svc Ltd	(1,820)	463,162	463,162	-	134,375	-
3230 Other Funds Debt Svc Non-Ltd	1,303,218	-	-	-	-	-
3400 Other Funds Ltd	97,074,112	-	-	-	50,000,001	-
3430 Other Funds Debt Svc Ltd	(922,029)	-	-	-	-	-
All Funds	97,453,481	463,162	463,162	-	50,134,376	-
BEGINNING BALANCE						
4430 Lottery Funds Debt Svc Ltd	103,721	463,162	463,162	-	134,375	-
3200 Other Funds Non-Ltd	29,625,013	17,895,975	17,895,975	13,578,394	13,578,394	-
3230 Other Funds Debt Svc Non-Ltd	1,303,218	-	-	-	-	-
3400 Other Funds Ltd	423,769,676	486,030,971	486,030,971	422,864,896	472,864,897	-
3430 Other Funds Debt Svc Ltd	69,177,541	-	-	-	-	-
TOTAL BEGINNING BALANCE	\$523,979,169	\$504,390,108	\$504,390,108	\$436,443,290	\$486,577,666	-

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8000 General Fund	12,710,074	19,860,545	19,812,588	19,747,800	17,314,013	-
8030 General Fund Debt Svc	-	7,967,450	2,772,669	34,544,038	34,544,038	-
All Funds	12,710,074	27,827,995	22,585,257	54,291,838	51,858,051	-
TAXES						
0115 Gross Receipts Business Taxes/Fees						
3400 Other Funds Ltd	4,798,961	4,000,000	4,000,000	5,600,000	5,600,000	-
0175 Motor Fuels Taxes						
3400 Other Funds Ltd	1,003,000,121	1,087,114,501	1,087,114,501	1,161,603,741	1,161,603,741	-
0180 Weight-Mile Taxes						
3400 Other Funds Ltd	554,620,727	608,108,654	608,108,654	632,833,231	632,833,231	-
TAXES						
3400 Other Funds Ltd	1,562,419,809	1,699,223,155	1,699,223,155	1,800,036,972	1,800,036,972	-
TOTAL TAXES	\$1,562,419,809	\$1,699,223,155	\$1,699,223,155	\$1,800,036,972	\$1,800,036,972	-
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	14,518,109	5,384,568	5,384,568	5,414,998	5,414,998	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	88,005,983	591,523	591,523	706,969	706,969	-
0260 Vehicle Licenses						
3400 Other Funds Ltd	594,786,781	604,511,664	604,511,664	638,755,114	638,755,114	-
0265 Drivers Licenses						
3400 Other Funds Ltd	81,173,086	72,402,951	72,402,951	81,540,099	81,540,099	-
0270 Transportation Lic and Fees						

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	2,973,872	95,063,943	95,063,943	96,506,790	96,506,790	-
LICENSES AND FEES						
3400 Other Funds Ltd	781,457,831	777,954,649	777,954,649	822,923,970	822,923,970	-
TOTAL LICENSES AND FEES	\$781,457,831	\$777,954,649	\$777,954,649	\$822,923,970	\$822,923,970	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	876,172,297	725,226,410	745,707,153	1,020,482,672	1,093,434,088	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3200 Other Funds Non-Ltd	184,299	-	-	-	-	-
3400 Other Funds Ltd	15,505,934	5,833,287	5,833,287	6,958,834	6,958,834	-
All Funds	15,690,233	5,833,287	5,833,287	6,958,834	6,958,834	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	1,662,768	1,607,182	1,607,182	2,285,464	2,285,464	-
CHARGES FOR SERVICES						
3200 Other Funds Non-Ltd	184,299	-	-	-	-	-
3400 Other Funds Ltd	17,168,702	7,440,469	7,440,469	9,244,298	9,244,298	-
TOTAL CHARGES FOR SERVICES	\$17,353,001	\$7,440,469	\$7,440,469	\$9,244,298	\$9,244,298	-
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	10,498,976	2,321,541	2,321,541	2,557,463	2,557,463	-
0510 Rents and Royalties						
3020 Other Funds Cap Construction	37,796	-	-	-	-	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	7,112,283	1,193,985	1,193,985	1,814,806	1,814,806	-
All Funds	7,150,079	1,193,985	1,193,985	1,814,806	1,814,806	-
FINES, RENTS AND ROYALTIES						
3020 Other Funds Cap Construction	37,796	-	-	-	-	-
3400 Other Funds Ltd	17,611,259	3,515,526	3,515,526	4,372,269	4,372,269	-
TOTAL FINES, RENTS AND ROYALTIES	\$17,649,055	\$3,515,526	\$3,515,526	\$4,372,269	\$4,372,269	-
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construction	-	35,000,000	35,000,000	-	-	-
0560 Dedicated Fund Oblig Bonds						
3430 Other Funds Debt Svc Ltd	-	475,000	475,000	-	-	-
0565 Lottery Bonds						
3400 Other Funds Ltd	57,945,071	55,000,000	55,000,000	-	71,961,509	-
3430 Other Funds Debt Svc Ltd	-	879,734	879,734	-	-	-
All Funds	57,945,071	55,879,734	55,879,734	-	71,961,509	-
0570 Revenue Bonds						
3230 Other Funds Debt Svc Non-Ltd	200,016,794	-	-	-	-	-
3400 Other Funds Ltd	454,389,197	390,000,000	390,000,000	-	-	-
All Funds	654,405,991	390,000,000	390,000,000	-	-	-
0575 Refunding Bonds						
3230 Other Funds Debt Svc Non-Ltd	1,226,619,624	-	-	-	-	-
BOND SALES						
3020 Other Funds Cap Construction	-	35,000,000	35,000,000	-	-	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3230 Other Funds Debt Svc Non-Ltd	1,426,636,418	-	-	-	-	-
3400 Other Funds Ltd	512,334,268	445,000,000	445,000,000	-	71,961,509	-
3430 Other Funds Debt Svc Ltd	-	1,354,734	1,354,734	-	-	-
TOTAL BOND SALES	\$1,938,970,686	\$481,354,734	\$481,354,734	-	\$71,961,509	-
INTEREST EARNINGS						
0605 Interest Income						
4430 Lottery Funds Debt Svc Ltd	275,648	-	-	-	-	-
3020 Other Funds Cap Construction	617,735	-	-	-	-	-
3200 Other Funds Non-Ltd	1,723,416	-	-	-	-	-
3400 Other Funds Ltd	13,200,342	10,099,740	10,099,740	17,416,155	17,416,155	-
All Funds	15,817,141	10,099,740	10,099,740	17,416,155	17,416,155	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	35,137,398	22,518,704	22,518,704	13,172,249	13,172,249	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3020 Other Funds Cap Construction	48,000	-	-	-	-	-
3400 Other Funds Ltd	10,200	-	-	-	-	-
All Funds	58,200	-	-	-	-	-
LOAN REPAYMENT						
0925 Loan Repayments						
3200 Other Funds Non-Ltd	8,240,645	6,097,504	6,097,504	8,173,000	8,173,000	-
3400 Other Funds Ltd	8,951,046	-	-	-	-	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	17,191,691	6,097,504	6,097,504	8,173,000	8,173,000	-
OTHER						
0975 Other Revenues						
3020 Other Funds Cap Construction	15,770	-	-	-	-	-
3200 Other Funds Non-Ltd	120	-	-	-	-	-
3400 Other Funds Ltd	21,245,737	14,691,182	14,691,182	10,792,115	10,792,115	-
All Funds	21,261,627	14,691,182	14,691,182	10,792,115	10,792,115	-
0980 Loan Proceeds						
3200 Other Funds Non-Ltd	(21,300)	-	-	-	-	-
3400 Other Funds Ltd	21,300	-	-	-	-	-
All Funds	-	-	-	-	-	-
OTHER						
3020 Other Funds Cap Construction	15,770	-	-	-	-	-
3200 Other Funds Non-Ltd	(21,180)	-	-	-	-	-
3400 Other Funds Ltd	21,267,037	14,691,182	14,691,182	10,792,115	10,792,115	-
TOTAL OTHER	\$21,261,627	\$14,691,182	\$14,691,182	\$10,792,115	\$10,792,115	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6020 Federal Funds Cap Construction	1,827,307	1,234,122	1,234,122	-	-	-
6230 Federal Funds Debt Svc Non-Ltd	20,053,968	21,621,529	21,621,529	21,575,775	21,575,775	-
6400 Federal Funds Ltd	94,055,641	110,836,132	110,965,546	104,623,736	104,456,718	-
All Funds	115,936,916	133,691,783	133,821,197	126,199,511	126,032,493	-
TRANSFERS IN						

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improvement	3,228,858	5,438,164	5,438,164	5,639,376	5,639,376	-
3020 Other Funds Cap Construction	3,129,872	12,000,001	12,000,001	10,800,000	6,300,000	-
3200 Other Funds Non-Ltd	1,740,466	-	-	-	-	-
3400 Other Funds Ltd	3,216,688,259	2,339,935,210	2,339,935,210	2,160,087,078	2,160,087,078	-
3430 Other Funds Debt Svc Ltd	344,740,435	442,110,823	442,110,823	386,191,104	386,191,104	-
All Funds	3,569,527,890	2,799,484,198	2,799,484,198	2,562,717,558	2,558,217,558	-
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	3,504,427	-	-	4,875,671	4,875,671	-
1050 Transfer In Other						
3020 Other Funds Cap Construction	147,920	-	-	-	-	-
3400 Other Funds Ltd	44,841,274	110,411,653	110,411,653	233,236,866	249,604,496	-
All Funds	44,989,194	110,411,653	110,411,653	233,236,866	249,604,496	-
1107 Tsfr From Administrative Svcs						
4430 Lottery Funds Debt Svc Ltd	92,263,649	107,020,978	107,020,978	120,644,222	120,509,847	-
1109 Tsfr From Aviation, Dept of						
3400 Other Funds Ltd	-	391,419	391,419	445,691	445,691	-
1123 Tsfr From OR Business Development						
3400 Other Funds Ltd	365,000	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	7,336,416	6,635,363	6,635,363	6,399,667	9,022,216	-
1248 Tsfr From Military Dept, Or						
3020 Other Funds Cap Construction	35,000	-	-	-	-	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
1250 Tsfr From Marine Bd, Or State						
3400 Other Funds Ltd	85,120	-	-	-	-	-
1257 Tsfr From Police, Dept of State						
3400 Other Funds Ltd	-	5,580,836	5,580,836	6,058,726	6,058,726	-
1340 Tsfr From Environmental Quality						
3400 Other Funds Ltd	178,602	297,142	297,142	339,634	339,634	-
1634 Tsfr From Parks and Rec Dept						
3020 Other Funds Cap Construction	20,000	-	-	-	-	-
3400 Other Funds Ltd	551,206	546,000	546,000	538,928	538,928	-
All Funds	571,206	546,000	546,000	538,928	538,928	-
TRANSFERS IN						
4430 Lottery Funds Debt Svc Ltd	92,263,649	107,020,978	107,020,978	120,644,222	120,509,847	-
3010 Other Funds Cap Improvement	3,228,858	5,438,164	5,438,164	5,639,376	5,639,376	-
3020 Other Funds Cap Construction	3,332,792	12,000,001	12,000,001	10,800,000	6,300,000	-
3200 Other Funds Non-Ltd	1,740,466	-	-	-	-	-
3400 Other Funds Ltd	3,273,550,304	2,463,797,623	2,463,797,623	2,411,982,261	2,430,972,440	-
3430 Other Funds Debt Svc Ltd	344,740,435	442,110,823	442,110,823	386,191,104	386,191,104	-
TOTAL TRANSFERS IN	\$3,718,856,504	\$3,030,367,589	\$3,030,367,589	\$2,935,256,963	\$2,949,612,767	-
REVENUE CATEGORIES						
8000 General Fund	12,710,074	19,860,545	19,812,588	19,747,800	17,314,013	-
8030 General Fund Debt Svc	-	7,967,450	2,772,669	34,544,038	34,544,038	-
4430 Lottery Funds Debt Svc Ltd	92,539,297	107,020,978	107,020,978	120,644,222	120,509,847	-
3010 Other Funds Cap Improvement	3,228,858	5,438,164	5,438,164	5,639,376	5,639,376	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 73000-000-00-00-00000

2017-19 Biennium

Transportation, Oregon Dept of

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3020 Other Funds Cap Construction	4,052,093	47,000,001	47,000,001	10,800,000	6,300,000	-
3200 Other Funds Non-Ltd	11,867,646	6,097,504	6,097,504	8,173,000	8,173,000	-
3230 Other Funds Debt Svc Non-Ltd	1,426,636,418	-	-	-	-	-
3400 Other Funds Ltd	7,119,280,493	6,169,467,458	6,189,948,201	6,110,422,961	6,274,326,065	-
3430 Other Funds Debt Svc Ltd	344,740,435	443,465,557	443,465,557	386,191,104	386,191,104	-
6020 Federal Funds Cap Construction	1,827,307	1,234,122	1,234,122	-	-	-
6230 Federal Funds Debt Svc Non-Ltd	20,053,968	21,621,529	21,621,529	21,575,775	21,575,775	-
6400 Federal Funds Ltd	94,055,641	110,836,132	110,965,546	104,623,736	104,456,718	-
TOTAL REVENUE CATEGORIES	\$9,130,992,230	\$6,940,009,440	\$6,955,376,859	\$6,822,362,012	\$6,979,029,936	-

TRANSFERS OUT

2010 Transfer Out - Intrafund

3020 Other Funds Cap Construction	(3,773,252)	-	-	-	-	-
3200 Other Funds Non-Ltd	-	(3,863,672)	(3,863,672)	(2,000,000)	(2,000,000)	-
3400 Other Funds Ltd	(3,565,754,638)	(2,795,620,526)	(2,795,620,526)	(2,560,717,558)	(2,556,217,558)	-
All Funds	(3,569,527,890)	(2,799,484,198)	(2,799,484,198)	(2,562,717,558)	(2,558,217,558)	-

2020 Transfer Out - Indirect Cost

6400 Federal Funds Ltd	(3,504,427)	-	-	(4,875,671)	(4,875,671)	-
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2050 Transfer to Other

3400 Other Funds Ltd	(15,309,295)	(15,358,136)	(15,358,136)	(16,125,480)	(16,125,480)	-
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2070 Transfer to Cities

3400 Other Funds Ltd	(313,216,501)	(341,759,304)	(341,759,304)	(351,358,387)	(351,358,387)	-
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2080 Transfer to Counties

3400 Other Funds Ltd	(462,285,522)	(517,336,932)	(517,336,932)	(514,033,134)	(514,033,134)	-
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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
2107 Tsfr To Administrative Svcs						
3400 Other Funds Ltd	(4,762,924)	-	-	-	-	-
6020 Federal Funds Cap Construction	-	(1,234,122)	(1,234,122)	-	-	-
All Funds	(4,762,924)	(1,234,122)	(1,234,122)	-	-	-
2109 Tsfr To Aviation, Dept of						
3400 Other Funds Ltd	(3,980,036)	(9,581,651)	(9,581,651)	(11,119,090)	(11,119,090)	-
2121 Tsfr To Governor, Office of the						
3400 Other Funds Ltd	(130,000)	(140,000)	(140,000)	(160,000)	(160,000)	-
2123 Tsfr To OR Business Development						
3400 Other Funds Ltd	(1,867,427)	(1,661,911)	(1,661,911)	(2,150,598)	(2,150,598)	-
2250 Tsfr To Marine Bd, Or State						
3400 Other Funds Ltd	(9,093,952)	(8,031,919)	(8,031,919)	(8,102,000)	(8,102,000)	-
2274 Tsfr To Veterans' Affairs						
3400 Other Funds Ltd	(170,841)	(160,038)	(160,038)	(209,447)	(209,447)	-
2340 Tsfr To Environmental Quality						
3400 Other Funds Ltd	-	(1,230,811)	(1,230,811)	(1,230,811)	(1,230,811)	-
2634 Tsfr To Parks and Rec Dept						
3400 Other Funds Ltd	(48,857,901)	(46,322,776)	(46,322,776)	(48,071,828)	(48,071,828)	-
2635 Tsfr To Fish/Wildlife, Dept of						
3400 Other Funds Ltd	-	(1,975,000)	(1,975,000)	-	-	-
2691 Tsfr To Watershd Enhance Bd						
3400 Other Funds Ltd	(479,363)	(468,848)	(468,848)	(438,303)	(438,303)	-

TRANSFERS OUT

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 73000-000-00-00-00000

2017-19 Biennium

Transportation, Oregon Dept of

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3020 Other Funds Cap Construction	(3,773,252)	-	-	-	-	-
3200 Other Funds Non-Ltd	-	(3,863,672)	(3,863,672)	(2,000,000)	(2,000,000)	-
3400 Other Funds Ltd	(4,425,908,400)	(3,739,647,852)	(3,739,647,852)	(3,513,716,636)	(3,509,216,636)	-
6020 Federal Funds Cap Construction	-	(1,234,122)	(1,234,122)	-	-	-
6400 Federal Funds Ltd	(3,504,427)	-	-	(4,875,671)	(4,875,671)	-
TOTAL TRANSFERS OUT	(\$4,433,186,079)	(\$3,744,745,646)	(\$3,744,745,646)	(\$3,520,592,307)	(\$3,516,092,307)	-
AVAILABLE REVENUES						
8000 General Fund	12,710,074	19,860,545	19,812,588	19,747,800	17,314,013	-
8030 General Fund Debt Svc	-	7,967,450	2,772,669	34,544,038	34,544,038	-
4430 Lottery Funds Debt Svc Ltd	92,643,018	107,484,140	107,484,140	120,644,222	120,644,222	-
3010 Other Funds Cap Improvement	3,228,858	5,438,164	5,438,164	5,639,376	5,639,376	-
3020 Other Funds Cap Construction	278,841	47,000,001	47,000,001	10,800,000	6,300,000	-
3200 Other Funds Non-Ltd	41,492,659	20,129,807	20,129,807	19,751,394	19,751,394	-
3230 Other Funds Debt Svc Non-Ltd	1,427,939,636	-	-	-	-	-
3400 Other Funds Ltd	3,117,141,769	2,915,850,577	2,936,331,320	3,019,571,221	3,237,974,326	-
3430 Other Funds Debt Svc Ltd	413,917,976	443,465,557	443,465,557	386,191,104	386,191,104	-
6020 Federal Funds Cap Construction	1,827,307	-	-	-	-	-
6230 Federal Funds Debt Svc Non-Ltd	20,053,968	21,621,529	21,621,529	21,575,775	21,575,775	-
6400 Federal Funds Ltd	90,551,214	110,836,132	110,965,546	99,748,065	99,581,047	-
TOTAL AVAILABLE REVENUES	\$5,221,785,320	\$3,699,653,902	\$3,715,021,321	\$3,738,212,995	\$3,949,515,295	-

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	37,007	-	-	-	-	-
3010 Other Funds Cap Improvement	204,784	-	-	-	-	-
3400 Other Funds Ltd	465,058,255	503,567,984	528,907,830	553,718,467	552,281,247	-
6400 Federal Funds Ltd	4,669,124	1,604,887	1,685,629	1,690,167	1,690,167	-
All Funds	469,969,170	505,172,871	530,593,459	555,408,634	553,971,414	-
3160 Temporary Appointments						
3400 Other Funds Ltd	12,922,836	9,371,381	9,371,381	9,718,120	9,718,120	-
6400 Federal Funds Ltd	3,080	16,134	16,134	16,731	16,731	-
All Funds	12,925,916	9,387,515	9,387,515	9,734,851	9,734,851	-
3170 Overtime Payments						
8000 General Fund	97	39,987	755	-	-	-
3010 Other Funds Cap Improvement	5,914	-	-	-	-	-
3400 Other Funds Ltd	20,843,952	14,825,597	14,825,597	15,639,629	15,639,629	-
6400 Federal Funds Ltd	116,766	256,070	256,070	-	-	-
All Funds	20,966,729	15,121,654	15,082,422	15,639,629	15,639,629	-
3180 Shift Differential						
8000 General Fund	1	-	-	-	-	-
3400 Other Funds Ltd	666,848	523,512	523,512	542,880	542,880	-
6400 Federal Funds Ltd	503	-	-	-	-	-
All Funds	667,352	523,512	523,512	542,880	542,880	-
3190 All Other Differential						
8000 General Fund	70	-	-	-	-	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	7,933,902	3,489,260	3,489,260	3,618,362	3,618,362	-
6400 Federal Funds Ltd	12,807	-	-	-	-	-
All Funds	7,946,779	3,489,260	3,489,260	3,618,362	3,618,362	-
SALARIES & WAGES						
8000 General Fund	37,175	39,987	755	-	-	-
3010 Other Funds Cap Improvement	210,698	-	-	-	-	-
3400 Other Funds Ltd	507,425,793	531,777,734	557,117,580	583,237,458	581,800,238	-
6400 Federal Funds Ltd	4,802,280	1,877,091	1,957,833	1,706,898	1,706,898	-
TOTAL SALARIES & WAGES	\$512,475,946	\$533,694,812	\$559,076,168	\$584,944,356	\$583,507,136	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	16	-	-	-	-	-
3400 Other Funds Ltd	168,044	195,008	195,008	253,062	252,563	-
6400 Federal Funds Ltd	1,524	590	590	718	718	-
All Funds	169,584	195,598	195,598	253,780	253,281	-
3220 Public Employees' Retire Cont						
8000 General Fund	5,430	6,314	694	-	-	-
3400 Other Funds Ltd	75,041,222	82,486,803	86,138,275	92,700,748	92,502,157	-
6400 Federal Funds Ltd	663,249	293,486	305,121	279,731	279,731	-
All Funds	75,709,901	82,786,603	86,444,090	92,980,479	92,781,888	-
3221 Pension Obligation Bond						
8000 General Fund	2,414	2,475	2,353	-	-	-
3400 Other Funds Ltd	32,681,538	32,570,415	30,738,851	33,271,745	33,271,745	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	288,227	143,934	109,500	98,093	98,093	-
All Funds	32,972,179	32,716,824	30,850,704	33,369,838	33,369,838	-
3230 Social Security Taxes						
8000 General Fund	2,813	3,059	76	-	-	-
3400 Other Funds Ltd	39,042,778	40,655,411	42,593,909	44,580,956	44,471,008	-
6400 Federal Funds Ltd	343,678	143,599	149,776	130,498	130,498	-
All Funds	39,389,269	40,802,069	42,743,761	44,711,454	44,601,506	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	1,112,304	847,718	847,718	879,084	879,084	-
6400 Federal Funds Ltd	14,493	1,775	1,775	1,841	1,841	-
All Funds	1,126,797	849,493	849,493	880,925	880,925	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	23	-	-	-	-	-
3400 Other Funds Ltd	276,391	305,770	305,770	306,378	305,775	-
6400 Federal Funds Ltd	2,336	925	925	863	863	-
All Funds	278,750	306,695	306,695	307,241	306,638	-
3260 Mass Transit Tax						
8000 General Fund	148	-	-	-	-	-
3400 Other Funds Ltd	2,133,585	2,212,906	2,364,945	3,487,584	3,487,584	-
All Funds	2,133,733	2,212,906	2,364,945	3,487,584	3,487,584	-
3270 Flexible Benefits						
8000 General Fund	12,212	-	-	-	-	-
3400 Other Funds Ltd	133,201,022	134,836,195	134,836,195	147,494,985	147,203,295	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	1,152,469	410,477	410,962	418,236	418,236	-
All Funds	134,365,703	135,246,672	135,247,157	147,913,221	147,621,531	-
OTHER PAYROLL EXPENSES						
8000 General Fund	23,056	11,848	3,123	-	-	-
3400 Other Funds Ltd	283,656,884	294,110,226	298,020,671	322,974,542	322,373,211	-
6400 Federal Funds Ltd	2,465,976	994,786	978,649	929,980	929,980	-
TOTAL OTHER PAYROLL EXPENSES	\$286,145,916	\$295,116,860	\$299,002,443	\$323,904,522	\$323,303,191	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(5,091,564)	(5,091,564)	(4,690,964)	(4,690,964)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(6,000,624)	(6,000,624)	-	(183,616)	-
6400 Federal Funds Ltd	-	71,814	71,814	-	-	-
All Funds	-	(5,928,810)	(5,928,810)	-	(183,616)	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(11,092,188)	(11,092,188)	(4,690,964)	(4,874,580)	-
6400 Federal Funds Ltd	-	71,814	71,814	-	-	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$11,020,374)	(\$11,020,374)	(\$4,690,964)	(\$4,874,580)	-
PERSONAL SERVICES						
8000 General Fund	60,231	51,835	3,878	-	-	-
3010 Other Funds Cap Improvement	210,698	-	-	-	-	-
3400 Other Funds Ltd	791,082,677	814,795,772	844,046,063	901,521,036	899,298,869	-
6400 Federal Funds Ltd	7,268,256	2,943,691	3,008,296	2,636,878	2,636,878	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL PERSONAL SERVICES	\$798,621,862	\$817,791,298	\$847,058,237	\$904,157,914	\$901,935,747	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	63,488	63,488	444	444	-
3010 Other Funds Cap Improvement	799	-	-	-	-	-
3400 Other Funds Ltd	9,020,549	8,524,318	8,524,318	9,474,891	9,474,891	-
6400 Federal Funds Ltd	270,125	241,929	241,929	110,184	110,184	-
All Funds	9,291,473	8,829,735	8,829,735	9,585,519	9,585,519	-
4125 Out of State Travel						
8000 General Fund	-	63,488	63,488	444	444	-
3400 Other Funds Ltd	594,679	512,270	512,270	695,684	695,684	-
6400 Federal Funds Ltd	15,322	41,609	41,609	43,147	43,147	-
All Funds	610,001	617,367	617,367	739,275	739,275	-
4150 Employee Training						
3400 Other Funds Ltd	3,572,940	3,408,865	3,408,865	3,747,282	3,747,282	-
6400 Federal Funds Ltd	42,216	64,584	64,584	47,854	47,854	-
All Funds	3,615,156	3,473,449	3,473,449	3,795,136	3,795,136	-
4175 Office Expenses						
8000 General Fund	7,840	-	-	-	-	-
3010 Other Funds Cap Improvement	778	-	-	-	-	-
3400 Other Funds Ltd	18,710,042	19,015,006	19,015,006	20,173,422	20,126,643	-
6400 Federal Funds Ltd	186,012	275,355	275,355	190,529	190,529	-
All Funds	18,904,672	19,290,361	19,290,361	20,363,951	20,317,172	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4200 Telecommunications						
8000 General Fund	-	256,000	256,000	1,792	1,792	-
3400 Other Funds Ltd	8,425,925	16,520,961	16,520,961	17,683,049	17,683,049	-
6400 Federal Funds Ltd	34,447	31,671	31,671	31,800	31,800	-
All Funds	8,460,372	16,808,632	16,808,632	17,716,641	17,716,641	-
4225 State Gov. Service Charges						
3200 Other Funds Non-Ltd	230	-	-	-	-	-
3400 Other Funds Ltd	79,398,979	65,474,333	65,474,333	45,067,820	42,788,740	-
6400 Federal Funds Ltd	2,127	-	-	-	-	-
All Funds	79,401,336	65,474,333	65,474,333	45,067,820	42,788,740	-
4250 Data Processing						
3400 Other Funds Ltd	5,858,061	5,215,723	5,215,723	37,171,483	36,491,724	-
6400 Federal Funds Ltd	65,590	103,788	103,788	107,628	89,083	-
All Funds	5,923,651	5,319,511	5,319,511	37,279,111	36,580,807	-
4275 Publicity and Publications						
8000 General Fund	-	624,640	624,640	4,373	4,373	-
3010 Other Funds Cap Improvement	423	-	-	-	-	-
3400 Other Funds Ltd	1,179,450	1,392,690	1,392,690	1,495,691	1,495,691	-
6400 Federal Funds Ltd	61,341	254,344	254,344	263,755	263,755	-
All Funds	1,241,214	2,271,674	2,271,674	1,763,819	1,763,819	-
4300 Professional Services						
8000 General Fund	-	2,765,112	2,765,112	2,521,935	2,521,935	-
3010 Other Funds Cap Improvement	639,863	-	-	-	-	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	208,828,409	393,478,455	393,478,455	419,906,731	419,906,731	-
6400 Federal Funds Ltd	3,631,760	6,929,735	6,929,735	7,113,251	7,113,251	-
All Funds	213,100,032	403,173,302	403,173,302	429,541,917	429,541,917	-
4315 IT Professional Services						
3400 Other Funds Ltd	16,590,004	21,003,801	21,003,801	21,768,557	21,466,804	-
6400 Federal Funds Ltd	244,440	2,622,371	2,622,371	1,012,238	1,002,597	-
All Funds	16,834,444	23,626,172	23,626,172	22,780,795	22,469,401	-
4325 Attorney General						
8000 General Fund	2,003	650,000	650,000	735,410	687,094	-
3010 Other Funds Cap Improvement	2,401	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	11,650	-	-	-	-	-
3400 Other Funds Ltd	8,670,449	6,715,600	6,715,600	7,598,029	7,098,839	-
6400 Federal Funds Ltd	16,026	1,092,985	1,092,985	1,236,604	1,155,360	-
All Funds	8,702,529	8,458,585	8,458,585	9,570,043	8,941,293	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	3,322,236	2,489,850	2,489,850	5,016,093	5,016,093	-
6400 Federal Funds Ltd	18,668	7,224	7,224	7,491	7,491	-
All Funds	3,340,904	2,497,074	2,497,074	5,023,584	5,023,584	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	514,217	841,030	841,030	844,097	844,097	-
6400 Federal Funds Ltd	5,594	31,741	31,741	10,494	10,494	-
All Funds	519,811	872,771	872,771	854,591	854,591	-
4425 Facilities Rental and Taxes						

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3010 Other Funds Cap Improvement	23,055	-	-	-	-	-
3400 Other Funds Ltd	20,155,818	19,439,486	19,439,486	20,659,525	20,659,525	-
6400 Federal Funds Ltd	122,469	178,904	178,904	138,447	138,447	-
All Funds	20,301,342	19,618,390	19,618,390	20,797,972	20,797,972	-
4450 Fuels and Utilities						
3010 Other Funds Cap Improvement	376	-	-	-	-	-
3400 Other Funds Ltd	15,253,598	15,823,215	15,823,215	15,865,036	15,865,036	-
6400 Federal Funds Ltd	15,892	13,197	13,197	13,685	13,685	-
All Funds	15,269,866	15,836,412	15,836,412	15,878,721	15,878,721	-
4475 Facilities Maintenance						
3010 Other Funds Cap Improvement	801,847	-	-	-	-	-
3400 Other Funds Ltd	40,296,186	30,242,842	30,242,842	52,205,625	52,205,625	-
6400 Federal Funds Ltd	-	2,196	2,196	-	-	-
All Funds	41,098,033	30,245,038	30,245,038	52,205,625	52,205,625	-
4575 Agency Program Related S and S						
8000 General Fund	-	5,494,462	5,494,462	38,461	22,726	-
3010 Other Funds Cap Improvement	12,849	-	-	-	-	-
3020 Other Funds Cap Construction	-	35,000,000	35,000,000	-	-	-
3400 Other Funds Ltd	1,165,595,443	1,019,779,224	1,026,010,691	1,112,183,558	1,226,836,882	-
6400 Federal Funds Ltd	4,915,356	5,608,355	5,608,355	5,430,183	5,373,975	-
All Funds	1,170,523,648	1,065,882,041	1,072,113,508	1,117,652,202	1,232,233,583	-
4600 Intra-agency Charges						
8000 General Fund	742,998	491,520	491,520	-	-	-

Budget Support - Detail Revenues and Expenditures
2017-19 Biennium

Cross Reference Number: 73000-000-00-00-00000

Transportation, Oregon Dept of

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3010 Other Funds Cap Improvement	20,530	-	-	-	-	-
3400 Other Funds Ltd	25,748,074	29,284,273	29,284,273	31,950,980	31,950,980	-
6400 Federal Funds Ltd	126,953	393,862	393,862	408,434	408,434	-
All Funds	26,638,555	30,169,655	30,169,655	32,359,414	32,359,414	-
4625 Other COI Costs						
3400 Other Funds Ltd	-	958,858	2,365,396	-	815,101	-
4650 Other Services and Supplies						
4430 Lottery Funds Debt Svc Ltd	3,346,132	-	-	-	-	-
3010 Other Funds Cap Improvement	17,798	-	-	-	-	-
3200 Other Funds Non-Ltd	1,740,586	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	2,965,740	-	-	-	-	-
3400 Other Funds Ltd	16,954,682	28,637,853	30,637,853	24,156,901	24,085,036	-
6400 Federal Funds Ltd	927,259	4,579,198	4,579,198	464,479	464,479	-
All Funds	25,952,197	33,217,051	35,217,051	24,621,380	24,549,515	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	1,189,911	1,453,430	1,453,430	1,797,354	1,797,354	-
6400 Federal Funds Ltd	5,916	71,523	71,523	69,566	69,566	-
All Funds	1,195,827	1,524,953	1,524,953	1,866,920	1,866,920	-
4715 IT Expendable Property						
3010 Other Funds Cap Improvement	10,005	-	-	-	-	-
3400 Other Funds Ltd	10,785,818	9,271,796	9,271,796	10,921,048	10,921,048	-
6400 Federal Funds Ltd	155,885	1,281,184	1,281,184	1,304,429	1,303,049	-
All Funds	10,951,708	10,552,980	10,552,980	12,225,477	12,224,097	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
SERVICES & SUPPLIES						
8000 General Fund	752,841	10,408,710	10,408,710	3,302,859	3,238,808	-
4430 Lottery Funds Debt Svc Ltd	3,346,132	-	-	-	-	-
3010 Other Funds Cap Improvement	1,530,724	-	-	-	-	-
3020 Other Funds Cap Construction	-	35,000,000	35,000,000	-	-	-
3200 Other Funds Non-Ltd	1,740,816	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	2,977,390	-	-	-	-	-
3400 Other Funds Ltd	1,660,665,470	1,699,483,879	1,709,121,884	1,860,382,856	1,971,972,855	-
6400 Federal Funds Ltd	10,863,398	23,825,755	23,825,755	18,004,198	17,837,180	-
TOTAL SERVICES & SUPPLIES	\$1,681,876,771	\$1,768,718,344	\$1,778,356,349	\$1,881,689,913	\$1,993,048,843	-
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	13,986	134,813	134,813	134,678	134,678	-
5150 Telecommunications Equipment						
3010 Other Funds Cap Improvement	7,900	-	-	-	-	-
3400 Other Funds Ltd	982,660	1,127,186	1,127,186	740,518	740,518	-
All Funds	990,560	1,127,186	1,127,186	740,518	740,518	-
5200 Technical Equipment						
3400 Other Funds Ltd	2,214,013	2,203,736	2,203,736	3,290,457	3,290,457	-
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	1,118,379	523,053	523,053	502,373	502,373	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	22,959,304	22,959,304	21,930,966	21,930,966	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
5550 Data Processing Software						
3400 Other Funds Ltd	820,645	1,322,691	1,322,691	1,525,775	1,525,775	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	869,131	576,842	576,842	1,253,260	1,253,260	-
5650 Land and Improvements						
3010 Other Funds Cap Improvement	14,770	-	-	-	-	-
3400 Other Funds Ltd	38,250	-	-	-	-	-
All Funds	53,020	-	-	-	-	-
5700 Building Structures						
3010 Other Funds Cap Improvement	1,464,766	5,438,164	5,438,164	5,639,376	5,639,376	-
3020 Other Funds Cap Construction	278,841	12,000,001	12,000,001	10,800,000	6,300,000	-
3400 Other Funds Ltd	2,675,392	756,986	756,986	659,347	659,347	-
6020 Federal Funds Cap Construction	1,827,307	-	-	-	-	-
All Funds	6,246,306	18,195,151	18,195,151	17,098,723	12,598,723	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	35,621,626	20,421,792	20,421,792	31,781,006	31,781,006	-
6400 Federal Funds Ltd	2,500,430	96,960	96,960	100,548	100,548	-
All Funds	38,122,056	20,518,752	20,518,752	31,881,554	31,881,554	-
CAPITAL OUTLAY						
3010 Other Funds Cap Improvement	1,487,436	5,438,164	5,438,164	5,639,376	5,639,376	-
3020 Other Funds Cap Construction	278,841	12,000,001	12,000,001	10,800,000	6,300,000	-
3400 Other Funds Ltd	44,354,082	50,026,403	50,026,403	61,818,380	61,818,380	-
6020 Federal Funds Cap Construction	1,827,307	-	-	-	-	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	2,500,430	96,960	96,960	100,548	100,548	-
TOTAL CAPITAL OUTLAY	\$50,448,096	\$67,561,528	\$67,561,528	\$78,358,304	\$73,858,304	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
3200 Other Funds Non-Ltd	-	719,600	719,600	719,600	719,600	-
3400 Other Funds Ltd	21,490,469	28,006,785	28,006,785	33,448,212	33,448,212	-
6400 Federal Funds Ltd	10,914,267	15,504,043	15,504,043	16,077,693	16,077,693	-
All Funds	32,404,736	44,230,428	44,230,428	50,245,505	50,245,505	-
6020 Dist to Counties						
8000 General Fund	3,741,554	-	-	1,316,990	1,316,990	-
3200 Other Funds Non-Ltd	-	1,028,000	1,028,000	1,028,000	1,028,000	-
3400 Other Funds Ltd	12,734,649	47,332,279	47,332,279	46,021,166	46,021,166	-
6400 Federal Funds Ltd	14,034,203	10,791,819	10,791,819	12,880,248	12,880,248	-
All Funds	30,510,406	59,152,098	59,152,098	61,246,404	61,246,404	-
6025 Dist to Other Gov Unit						
8000 General Fund	8,155,448	-	-	-	-	-
3200 Other Funds Non-Ltd	-	102,800	102,800	102,800	102,800	-
3400 Other Funds Ltd	32,250,698	81,719,508	81,719,508	29,869,809	101,016,216	-
6400 Federal Funds Ltd	24,719,851	29,725,448	29,725,448	31,721,668	31,721,668	-
All Funds	65,125,997	111,547,756	111,547,756	61,694,277	132,840,684	-
6030 Dist to Non-Gov Units						
8000 General Fund	-	130,000	130,000	15,127,951	12,758,215	-
3400 Other Funds Ltd	39,516,153	30,965,750	30,965,750	50,821,341	50,821,341	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	9,955,613	23,052,543	23,052,543	13,582,782	13,582,782	-
All Funds	49,471,766	54,148,293	54,148,293	79,532,074	77,162,338	-
6035 Dist to Individuals						
6400 Federal Funds Ltd	-	379,186	379,186	393,216	393,216	-
6045 Dist to Comm College Districts						
3400 Other Funds Ltd	739,118	1,414,702	1,414,702	1,467,046	1,467,046	-
6400 Federal Funds Ltd	-	801	801	831	831	-
All Funds	739,118	1,415,503	1,415,503	1,467,877	1,467,877	-
6048 Spc Pmt to Public Universities						
3400 Other Funds Ltd	-	-	-	3,278,741	3,278,741	-
6400 Federal Funds Ltd	-	-	-	560,225	560,225	-
All Funds	-	-	-	3,838,966	3,838,966	-
6080 Loans Made - Other						
3200 Other Funds Non-Ltd	4,193,851	13,878,000	13,878,000	13,878,000	13,878,000	-
6085 Other Special Payments						
8000 General Fund	-	9,270,000	9,270,000	-	-	-
3200 Other Funds Non-Ltd	7,086,047	2,429,814	2,429,814	2,429,814	2,429,814	-
3400 Other Funds Ltd	5,913,259	19,568,607	19,568,607	5,580,837	5,580,837	-
6400 Federal Funds Ltd	7,157,895	8,061	8,061	8,359	8,359	-
All Funds	20,157,201	31,276,482	31,276,482	8,019,010	8,019,010	-
6100 Spc Pmt to Human Svcs, Dept of						
3400 Other Funds Ltd	16,786	103,000	103,000	106,811	106,811	-
6400 Federal Funds Ltd	2,493	-	-	-	-	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	19,279	103,000	103,000	106,811	106,811	-
6107 Spc Pmt to Administrative Svcs						
3400 Other Funds Ltd	-	-	-	-	406,813	-
6109 Spc Pmt to Aviation, Dept of						
3400 Other Funds Ltd	2,001,058	-	-	-	-	-
6137 Spc Pmt to Justice, Dept of						
6400 Federal Funds Ltd	397,610	474,382	474,382	911,044	911,044	-
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	1,459,273	2,358,445	2,358,445	2,445,707	2,445,707	-
6400 Federal Funds Ltd	1,398,894	2,371,983	2,371,983	2,459,746	2,459,746	-
All Funds	2,858,167	4,730,428	4,730,428	4,905,453	4,905,453	-
6259 Spc Pmt to Pub Safety Stds/Trng						
6400 Federal Funds Ltd	299,784	395,978	395,978	410,629	410,629	-
6340 Spc Pmt to Environmental Quality						
3400 Other Funds Ltd	968,660	555,137	555,137	577,898	577,898	-
6443 Spc Pmt to Oregon Health Authority						
6400 Federal Funds Ltd	445,080	-	-	-	-	-
6580 Spc Pmt to OR University System						
3400 Other Funds Ltd	2,638,076	3,161,756	3,161,756	-	-	-
6400 Federal Funds Ltd	593,440	540,236	540,236	-	-	-
All Funds	3,231,516	3,701,992	3,701,992	-	-	-
6581 Spc Pmt to Education, Dept of						
3400 Other Funds Ltd	65,397	133,900	133,900	138,854	138,854	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6635 Spc Pmt to Fish/Wildlife, Dept of						
3400 Other Funds Ltd	-	-	-	319,684	319,684	-
6660 Spc Pmt to Land Conservation Dev						
3400 Other Funds Ltd	377,677	414,013	414,013	489,349	489,349	-
SPECIAL PAYMENTS						
8000 General Fund	11,897,002	9,400,000	9,400,000	16,444,941	14,075,205	-
3200 Other Funds Non-Ltd	11,279,898	18,158,214	18,158,214	18,158,214	18,158,214	-
3400 Other Funds Ltd	120,171,273	215,733,882	215,733,882	174,565,455	246,118,675	-
6400 Federal Funds Ltd	69,919,130	83,244,480	83,244,480	79,006,441	79,006,441	-
TOTAL SPECIAL PAYMENTS	\$213,267,303	\$326,536,576	\$326,536,576	\$288,175,051	\$357,358,535	-
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	1,424,962,246	-	-	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	-	3,700,000	-	17,640,000	17,640,000	-
4430 Lottery Funds Debt Svc Ltd	37,447,977	49,590,865	49,590,865	60,938,979	60,938,979	-
3430 Other Funds Debt Svc Ltd	152,145,000	178,132,234	176,777,500	161,100,000	161,100,000	-
All Funds	189,592,977	231,423,099	226,368,365	239,678,979	239,678,979	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	-	4,267,450	2,772,669	11,470,695	11,470,695	-
4430 Lottery Funds Debt Svc Ltd	51,848,909	57,893,275	57,893,275	59,705,243	59,705,243	-
3430 Other Funds Debt Svc Ltd	191,342,332	263,756,971	263,756,971	223,308,863	223,308,863	-
6230 Federal Funds Debt Svc Non-Ltd	20,053,968	21,621,529	21,621,529	21,575,775	21,575,775	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	263,245,209	347,539,225	346,044,444	316,060,576	316,060,576	-
7200 Principal - COP						
8030 General Fund Debt Svc	-	-	-	4,620,000	4,620,000	-
3430 Other Funds Debt Svc Ltd	5,445,013	1,304,459	1,304,459	1,679,446	1,245,846	-
All Funds	5,445,013	1,304,459	1,304,459	6,299,446	5,865,846	-
7250 Interest - COP						
8030 General Fund Debt Svc	-	-	-	813,343	813,343	-
3430 Other Funds Debt Svc Ltd	6,405,089	271,893	271,893	102,795	63,552	-
All Funds	6,405,089	271,893	271,893	916,138	876,895	-
DEBT SERVICE						
8030 General Fund Debt Svc	-	7,967,450	2,772,669	34,544,038	34,544,038	-
4430 Lottery Funds Debt Svc Ltd	89,296,886	107,484,140	107,484,140	120,644,222	120,644,222	-
3230 Other Funds Debt Svc Non-Ltd	1,424,962,246	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	355,337,434	443,465,557	442,110,823	386,191,104	385,718,261	-
6230 Federal Funds Debt Svc Non-Ltd	20,053,968	21,621,529	21,621,529	21,575,775	21,575,775	-
TOTAL DEBT SERVICE	\$1,889,650,534	\$580,538,676	\$573,989,161	\$562,955,139	\$562,482,296	-
EXPENDITURES						
8000 General Fund	12,710,074	19,860,545	19,812,588	19,747,800	17,314,013	-
8030 General Fund Debt Svc	-	7,967,450	2,772,669	34,544,038	34,544,038	-
4430 Lottery Funds Debt Svc Ltd	92,643,018	107,484,140	107,484,140	120,644,222	120,644,222	-
3010 Other Funds Cap Improvement	3,228,858	5,438,164	5,438,164	5,639,376	5,639,376	-
3020 Other Funds Cap Construction	278,841	47,000,001	47,000,001	10,800,000	6,300,000	-
3200 Other Funds Non-Ltd	13,020,714	18,158,214	18,158,214	18,158,214	18,158,214	-

Budget Support - Detail Revenues and Expenditures

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2017-19 Biennium

Transportation, Oregon Dept of

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3230 Other Funds Debt Svc Non-Ltd	1,427,939,636	-	-	-	-	-
3400 Other Funds Ltd	2,616,273,502	2,780,039,936	2,818,928,232	2,998,287,727	3,179,208,779	-
3430 Other Funds Debt Svc Ltd	355,337,434	443,465,557	442,110,823	386,191,104	385,718,261	-
6020 Federal Funds Cap Construction	1,827,307	-	-	-	-	-
6230 Federal Funds Debt Svc Non-Ltd	20,053,968	21,621,529	21,621,529	21,575,775	21,575,775	-
6400 Federal Funds Ltd	90,551,214	110,110,886	110,175,491	99,748,065	99,581,047	-
TOTAL EXPENDITURES	\$4,633,864,566	\$3,561,146,422	\$3,593,501,851	\$3,715,336,321	\$3,888,683,725	-
ENDING BALANCE						
3200 Other Funds Non-Ltd	28,471,945	1,971,593	1,971,593	1,593,180	1,593,180	-
3400 Other Funds Ltd	500,868,267	135,810,641	117,403,088	21,283,494	58,765,547	-
3430 Other Funds Debt Svc Ltd	58,580,542	-	1,354,734	-	472,843	-
6400 Federal Funds Ltd	-	725,246	790,055	-	-	-
TOTAL ENDING BALANCE	\$587,920,754	\$138,507,480	\$121,519,470	\$22,876,674	\$60,831,570	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	4,569	4,509	4,509	4,509	4,500	-
8180 Position Reconciliation	-	1	1	-	-	-
TOTAL AUTHORIZED POSITIONS	4,569	4,510	4,510	4,509	4,500	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	4,462.48	4,404.52	4,404.52	4,407.54	4,398.79	-
8280 FTE Reconciliation	-	(3.63)	(3.63)	-	-	-
TOTAL AUTHORIZED FTE	4,462.48	4,400.89	4,400.89	4,407.54	4,398.79	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Non - Limited

Cross Reference Number: 73000-087-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	29,625,013	17,895,975	17,895,975	13,578,394	13,578,394	-
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3200 Other Funds Non-Ltd	184,299	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	1,723,416	-	-	-	-	-
LOAN REPAYMENT						
0925 Loan Repayments						
3200 Other Funds Non-Ltd	8,240,645	6,097,504	6,097,504	8,173,000	8,173,000	-
OTHER						
0980 Loan Proceeds						
3200 Other Funds Non-Ltd	(21,300)	-	-	-	-	-
REVENUE CATEGORIES						
3200 Other Funds Non-Ltd	10,127,060	6,097,504	6,097,504	8,173,000	8,173,000	-
TOTAL REVENUE CATEGORIES	\$10,127,060	\$6,097,504	\$6,097,504	\$8,173,000	\$8,173,000	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	-	(3,863,672)	(3,863,672)	(2,000,000)	(2,000,000)	-
AVAILABLE REVENUES						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Non - Limited

Cross Reference Number: 73000-087-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3200 Other Funds Non-Ltd	39,752,073	20,129,807	20,129,807	19,751,394	19,751,394	-
TOTAL AVAILABLE REVENUES	\$39,752,073	\$20,129,807	\$20,129,807	\$19,751,394	\$19,751,394	-
EXPENDITURES						
SERVICES & SUPPLIES						
4225 State Gov. Service Charges						
3200 Other Funds Non-Ltd	230	-	-	-	-	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
3200 Other Funds Non-Ltd	-	719,600	719,600	719,600	719,600	-
6020 Dist to Counties						
3200 Other Funds Non-Ltd	-	1,028,000	1,028,000	1,028,000	1,028,000	-
6025 Dist to Other Gov Unit						
3200 Other Funds Non-Ltd	-	102,800	102,800	102,800	102,800	-
6080 Loans Made - Other						
3200 Other Funds Non-Ltd	4,193,851	13,878,000	13,878,000	13,878,000	13,878,000	-
6085 Other Special Payments						
3200 Other Funds Non-Ltd	7,086,047	2,429,814	2,429,814	2,429,814	2,429,814	-
SPECIAL PAYMENTS						
3200 Other Funds Non-Ltd	11,279,898	18,158,214	18,158,214	18,158,214	18,158,214	-
TOTAL SPECIAL PAYMENTS	\$11,279,898	\$18,158,214	\$18,158,214	\$18,158,214	\$18,158,214	-
EXPENDITURES						
3200 Other Funds Non-Ltd	11,280,128	18,158,214	18,158,214	18,158,214	18,158,214	-
TOTAL EXPENDITURES	\$11,280,128	\$18,158,214	\$18,158,214	\$18,158,214	\$18,158,214	-

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
ENDING BALANCE						
3200 Other Funds Non-Ltd	28,471,945	1,971,593	1,971,593	1,593,180	1,593,180	-
TOTAL ENDING BALANCE	\$28,471,945	\$1,971,593	\$1,971,593	\$1,593,180	\$1,593,180	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 73000-087-01-00-00000

2017-19 Biennium

NL Debt Service and Loan Fund

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	29,625,013	17,895,975	17,895,975	13,578,394	13,578,394	-
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3200 Other Funds Non-Ltd	184,299	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	1,723,416	-	-	-	-	-
LOAN REPAYMENT						
0925 Loan Repayments						
3200 Other Funds Non-Ltd	8,240,645	6,097,504	6,097,504	8,173,000	8,173,000	-
OTHER						
0980 Loan Proceeds						
3200 Other Funds Non-Ltd	(21,300)	-	-	-	-	-
REVENUE CATEGORIES						
3200 Other Funds Non-Ltd	10,127,060	6,097,504	6,097,504	8,173,000	8,173,000	-
TOTAL REVENUE CATEGORIES	\$10,127,060	\$6,097,504	\$6,097,504	\$8,173,000	\$8,173,000	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	-	(3,863,672)	(3,863,672)	(2,000,000)	(2,000,000)	-
AVAILABLE REVENUES						

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 73000-087-01-00-00000

2017-19 Biennium

NL Debt Service and Loan Fund

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3200 Other Funds Non-Ltd	39,752,073	20,129,807	20,129,807	19,751,394	19,751,394	-
TOTAL AVAILABLE REVENUES	\$39,752,073	\$20,129,807	\$20,129,807	\$19,751,394	\$19,751,394	-
EXPENDITURES						
SERVICES & SUPPLIES						
4225 State Gov. Service Charges						
3200 Other Funds Non-Ltd	230	-	-	-	-	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
3200 Other Funds Non-Ltd	-	719,600	719,600	719,600	719,600	-
6020 Dist to Counties						
3200 Other Funds Non-Ltd	-	1,028,000	1,028,000	1,028,000	1,028,000	-
6025 Dist to Other Gov Unit						
3200 Other Funds Non-Ltd	-	102,800	102,800	102,800	102,800	-
6080 Loans Made - Other						
3200 Other Funds Non-Ltd	4,193,851	13,878,000	13,878,000	13,878,000	13,878,000	-
6085 Other Special Payments						
3200 Other Funds Non-Ltd	7,086,047	2,429,814	2,429,814	2,429,814	2,429,814	-
SPECIAL PAYMENTS						
3200 Other Funds Non-Ltd	11,279,898	18,158,214	18,158,214	18,158,214	18,158,214	-
TOTAL SPECIAL PAYMENTS	\$11,279,898	\$18,158,214	\$18,158,214	\$18,158,214	\$18,158,214	-
EXPENDITURES						
3200 Other Funds Non-Ltd	11,280,128	18,158,214	18,158,214	18,158,214	18,158,214	-
TOTAL EXPENDITURES	\$11,280,128	\$18,158,214	\$18,158,214	\$18,158,214	\$18,158,214	-

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
ENDING BALANCE						
3200 Other Funds Non-Ltd	28,471,945	1,971,593	1,971,593	1,593,180	1,593,180	-
TOTAL ENDING BALANCE	\$28,471,945	\$1,971,593	\$1,971,593	\$1,593,180	\$1,593,180	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
REVENUE CATEGORIES						
TRANSFERS IN						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improvement	3,228,858	5,438,164	5,438,164	5,639,376	5,639,376	-
AVAILABLE REVENUES						
3010 Other Funds Cap Improvement	3,228,858	5,438,164	5,438,164	5,639,376	5,639,376	-
TOTAL AVAILABLE REVENUES	\$3,228,858	\$5,438,164	\$5,438,164	\$5,639,376	\$5,639,376	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3010 Other Funds Cap Improvement	204,784	-	-	-	-	-
3170 Overtime Payments						
3010 Other Funds Cap Improvement	5,914	-	-	-	-	-
SALARIES & WAGES						
3010 Other Funds Cap Improvement	210,698	-	-	-	-	-
TOTAL SALARIES & WAGES	\$210,698	-	-	-	-	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3010 Other Funds Cap Improvement	799	-	-	-	-	-
4175 Office Expenses						
3010 Other Funds Cap Improvement	778	-	-	-	-	-
4275 Publicity and Publications						

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 73000-088-00-00-00000

2017-19 Biennium

Capital Improvements

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3010 Other Funds Cap Improvement	423	-	-	-	-	-
4300 Professional Services						
3010 Other Funds Cap Improvement	639,863	-	-	-	-	-
4325 Attorney General						
3010 Other Funds Cap Improvement	2,401	-	-	-	-	-
4425 Facilities Rental and Taxes						
3010 Other Funds Cap Improvement	23,055	-	-	-	-	-
4450 Fuels and Utilities						
3010 Other Funds Cap Improvement	376	-	-	-	-	-
4475 Facilities Maintenance						
3010 Other Funds Cap Improvement	801,847	-	-	-	-	-
4575 Agency Program Related S and S						
3010 Other Funds Cap Improvement	12,849	-	-	-	-	-
4600 Intra-agency Charges						
3010 Other Funds Cap Improvement	20,530	-	-	-	-	-
4650 Other Services and Supplies						
3010 Other Funds Cap Improvement	17,798	-	-	-	-	-
4715 IT Expendable Property						
3010 Other Funds Cap Improvement	10,005	-	-	-	-	-
SERVICES & SUPPLIES						
3010 Other Funds Cap Improvement	1,530,724	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	\$1,530,724	-	-	-	-	-
CAPITAL OUTLAY						

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
5150 Telecommunications Equipment						
3010 Other Funds Cap Improvement	7,900	-	-	-	-	-
5650 Land and Improvements						
3010 Other Funds Cap Improvement	14,770	-	-	-	-	-
5700 Building Structures						
3010 Other Funds Cap Improvement	1,464,766	5,438,164	5,438,164	5,639,376	5,639,376	-
CAPITAL OUTLAY						
3010 Other Funds Cap Improvement	1,487,436	5,438,164	5,438,164	5,639,376	5,639,376	-
TOTAL CAPITAL OUTLAY	\$1,487,436	\$5,438,164	\$5,438,164	\$5,639,376	\$5,639,376	-
EXPENDITURES						
3010 Other Funds Cap Improvement	3,228,858	5,438,164	5,438,164	5,639,376	5,639,376	-
TOTAL EXPENDITURES	\$3,228,858	\$5,438,164	\$5,438,164	\$5,639,376	\$5,639,376	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
REVENUE CATEGORIES						
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3020 Other Funds Cap Construction	37,796	-	-	-	-	-
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construction	-	35,000,000	35,000,000	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3020 Other Funds Cap Construction	617,735	-	-	-	-	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3020 Other Funds Cap Construction	48,000	-	-	-	-	-
OTHER						
0975 Other Revenues						
3020 Other Funds Cap Construction	15,770	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6020 Federal Funds Cap Construction	1,827,307	1,234,122	1,234,122	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3020 Other Funds Cap Construction	3,129,872	12,000,001	12,000,001	10,800,000	6,300,000	-
1050 Transfer In Other						

Budget Support - Detail Revenues and Expenditures

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2017-19 Biennium

Capital Construction

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3020 Other Funds Cap Construction	147,920	-	-	-	-	-
1248 Tsfr From Military Dept, Or						
3020 Other Funds Cap Construction	35,000	-	-	-	-	-
1634 Tsfr From Parks and Rec Dept						
3020 Other Funds Cap Construction	20,000	-	-	-	-	-
TRANSFERS IN						
3020 Other Funds Cap Construction	3,332,792	12,000,001	12,000,001	10,800,000	6,300,000	-
TOTAL TRANSFERS IN	\$3,332,792	\$12,000,001	\$12,000,001	\$10,800,000	\$6,300,000	-
REVENUE CATEGORIES						
3020 Other Funds Cap Construction	4,052,093	47,000,001	47,000,001	10,800,000	6,300,000	-
6020 Federal Funds Cap Construction	1,827,307	1,234,122	1,234,122	-	-	-
TOTAL REVENUE CATEGORIES	\$5,879,400	\$48,234,123	\$48,234,123	\$10,800,000	\$6,300,000	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3020 Other Funds Cap Construction	(3,773,252)	-	-	-	-	-
2107 Tsfr To Administrative Svcs						
6020 Federal Funds Cap Construction	-	(1,234,122)	(1,234,122)	-	-	-
TRANSFERS OUT						
3020 Other Funds Cap Construction	(3,773,252)	-	-	-	-	-
6020 Federal Funds Cap Construction	-	(1,234,122)	(1,234,122)	-	-	-
TOTAL TRANSFERS OUT	(\$3,773,252)	(\$1,234,122)	(\$1,234,122)	-	-	-
AVAILABLE REVENUES						
3020 Other Funds Cap Construction	278,841	47,000,001	47,000,001	10,800,000	6,300,000	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 73000-089-00-00-00000

2017-19 Biennium

Capital Construction

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6020 Federal Funds Cap Construction	1,827,307	-	-	-	-	-
TOTAL AVAILABLE REVENUES	\$2,106,148	\$47,000,001	\$47,000,001	\$10,800,000	\$6,300,000	-
EXPENDITURES						
SERVICES & SUPPLIES						
4575 Agency Program Related S and S						
3020 Other Funds Cap Construction	-	35,000,000	35,000,000	-	-	-
CAPITAL OUTLAY						
5700 Building Structures						
3020 Other Funds Cap Construction	278,841	12,000,001	12,000,001	10,800,000	6,300,000	-
6020 Federal Funds Cap Construction	1,827,307	-	-	-	-	-
All Funds	2,106,148	12,000,001	12,000,001	10,800,000	6,300,000	-
EXPENDITURES						
3020 Other Funds Cap Construction	278,841	47,000,001	47,000,001	10,800,000	6,300,000	-
6020 Federal Funds Cap Construction	1,827,307	-	-	-	-	-
TOTAL EXPENDITURES	\$2,106,148	\$47,000,001	\$47,000,001	\$10,800,000	\$6,300,000	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Highway

Cross Reference Number: 73000-100-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	229,137,482	383,148,009	383,148,009	321,473,287	321,473,287	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	97,074,112	-	-	-	50,000,001	-
BEGINNING BALANCE						
3400 Other Funds Ltd	326,211,594	383,148,009	383,148,009	321,473,287	371,473,288	-
TOTAL BEGINNING BALANCE	\$326,211,594	\$383,148,009	\$383,148,009	\$321,473,287	\$371,473,288	-
REVENUE CATEGORIES						
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	6,000,705	-	-	-	-	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	-	591,523	591,523	706,969	706,969	-
LICENSES AND FEES						
3400 Other Funds Ltd	6,000,705	591,523	591,523	706,969	706,969	-
TOTAL LICENSES AND FEES	\$6,000,705	\$591,523	\$591,523	\$706,969	\$706,969	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	803,814,239	650,959,602	669,016,573	941,886,837	1,014,838,253	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	13,924,905	5,363,387	5,363,387	6,488,934	6,488,934	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Highway

Cross Reference Number: 73000-100-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
0415 Admin and Service Charges						
3400 Other Funds Ltd	21,215	-	-	-	-	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	13,946,120	5,363,387	5,363,387	6,488,934	6,488,934	-
TOTAL CHARGES FOR SERVICES	\$13,946,120	\$5,363,387	\$5,363,387	\$6,488,934	\$6,488,934	-
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	42,840	-	-	-	-	-
0510 Rents and Royalties						
3400 Other Funds Ltd	7,112,283	941,985	941,985	1,562,806	1,562,806	-
FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	7,155,123	941,985	941,985	1,562,806	1,562,806	-
TOTAL FINES, RENTS AND ROYALTIES	\$7,155,123	\$941,985	\$941,985	\$1,562,806	\$1,562,806	-
BOND SALES						
0570 Revenue Bonds						
3400 Other Funds Ltd	452,340,712	390,000,000	390,000,000	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	8,436,800	9,694,740	9,694,740	17,011,155	17,011,155	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	22,783,836	4,523,070	4,523,070	6,041,144	6,041,144	-
DONATIONS AND CONTRIBUTIONS						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Highway

Cross Reference Number: 73000-100-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
0905 Donations						
3400 Other Funds Ltd	10,200	-	-	-	-	-
LOAN REPAYMENT						
0925 Loan Repayments						
3400 Other Funds Ltd	6,292,946	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	7,100,407	14,593,758	14,593,758	10,658,563	10,658,563	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	2,963,733,707	2,026,677,853	2,026,677,853	1,831,411,226	1,831,411,226	-
1050 Transfer In Other						
3400 Other Funds Ltd	43,013,154	99,185,833	99,185,833	222,428,978	238,796,608	-
1123 Tsfr From OR Business Development						
3400 Other Funds Ltd	365,000	-	-	-	-	-
1250 Tsfr From Marine Bd, Or State						
3400 Other Funds Ltd	85,120	-	-	-	-	-
1257 Tsfr From Police, Dept of State						
3400 Other Funds Ltd	-	5,580,836	5,580,836	6,058,726	6,058,726	-
1634 Tsfr From Parks and Rec Dept						
3400 Other Funds Ltd	551,206	546,000	546,000	538,928	538,928	-
TRANSFERS IN						
3400 Other Funds Ltd	3,007,748,187	2,131,990,522	2,131,990,522	2,060,437,858	2,076,805,488	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Highway

Cross Reference Number: 73000-100-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL TRANSFERS IN	\$3,007,748,187	\$2,131,990,522	\$2,131,990,522	\$2,060,437,858	\$2,076,805,488	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	4,335,629,275	3,208,658,587	3,226,715,558	3,044,794,266	3,134,113,312	-
TOTAL REVENUE CATEGORIES	\$4,335,629,275	\$3,208,658,587	\$3,226,715,558	\$3,044,794,266	\$3,134,113,312	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(1,478,924,307)	(1,459,388,431)	(1,459,388,431)	(1,139,907,216)	(1,135,407,216)	-
2050 Transfer to Other						
3400 Other Funds Ltd	(13,100,000)	-	-	-	-	-
2070 Transfer to Cities						
3400 Other Funds Ltd	(313,216,501)	-	-	-	-	-
2080 Transfer to Counties						
3400 Other Funds Ltd	(462,285,522)	-	-	-	-	-
2107 Tsfr To Administrative Svcs						
3400 Other Funds Ltd	(512,551)	-	-	-	-	-
2123 Tsfr To OR Business Development						
3400 Other Funds Ltd	(278,520)	-	-	-	-	-
2634 Tsfr To Parks and Rec Dept						
3400 Other Funds Ltd	(4,080,805)	(4,407,302)	(4,407,302)	(3,797,750)	(3,797,750)	-
2635 Tsfr To Fish/Wildlife, Dept of						
3400 Other Funds Ltd	-	(1,975,000)	(1,975,000)	-	-	-
TRANSFERS OUT						
3400 Other Funds Ltd	(2,272,398,206)	(1,465,770,733)	(1,465,770,733)	(1,143,704,966)	(1,139,204,966)	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Highway

Cross Reference Number: 73000-100-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL TRANSFERS OUT	(\$2,272,398,206)	(\$1,465,770,733)	(\$1,465,770,733)	(\$1,143,704,966)	(\$1,139,204,966)	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	2,389,442,663	2,126,035,863	2,144,092,834	2,222,562,587	2,366,381,634	-
TOTAL AVAILABLE REVENUES	\$2,389,442,663	\$2,126,035,863	\$2,144,092,834	\$2,222,562,587	\$2,366,381,634	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	273,457,112	293,439,083	307,620,160	319,445,896	319,520,536	-
3160 Temporary Appointments						
3400 Other Funds Ltd	10,174,132	7,030,417	7,030,417	7,290,543	7,290,543	-
3170 Overtime Payments						
3400 Other Funds Ltd	18,409,032	13,135,996	13,135,996	13,622,028	13,622,028	-
3180 Shift Differential						
3400 Other Funds Ltd	534,069	433,395	433,395	449,430	449,430	-
3190 All Other Differential						
3400 Other Funds Ltd	5,127,144	2,328,758	2,328,758	2,414,922	2,414,922	-
SALARIES & WAGES						
3400 Other Funds Ltd	307,701,489	316,367,649	330,548,726	343,222,819	343,297,459	-
TOTAL SALARIES & WAGES	\$307,701,489	\$316,367,649	\$330,548,726	\$343,222,819	\$343,297,459	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	94,878	109,228	109,228	141,409	141,409	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Highway

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	45,605,099	48,844,488	50,887,983	55,564,715	55,590,244	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	19,861,911	19,691,466	18,201,676	19,496,693	19,496,693	-
3230 Social Security Taxes						
3400 Other Funds Ltd	23,819,954	24,193,289	25,278,142	26,244,886	26,250,594	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	770,913	681,876	681,876	707,105	707,105	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	160,387	171,270	171,270	171,146	171,146	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	1,122,837	1,121,253	1,206,339	2,054,247	2,054,247	-
3270 Flexible Benefits						
3400 Other Funds Ltd	76,063,540	75,568,248	75,568,248	82,427,427	82,427,427	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	167,499,519	170,381,118	172,104,762	186,807,628	186,838,865	-
TOTAL OTHER PAYROLL EXPENSES	\$167,499,519	\$170,381,118	\$172,104,762	\$186,807,628	\$186,838,865	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(3,063,853)	(3,063,853)	(1,967,178)	(1,967,178)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(3,370,176)	(3,370,176)	-	(105,877)	-
P.S. BUDGET ADJUSTMENTS						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Highway

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	-	(6,434,029)	(6,434,029)	(1,967,178)	(2,073,055)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$6,434,029)	(\$6,434,029)	(\$1,967,178)	(\$2,073,055)	-
PERSONAL SERVICES						
3400 Other Funds Ltd	475,201,008	480,314,738	496,219,459	528,063,269	528,063,269	-
TOTAL PERSONAL SERVICES	\$475,201,008	\$480,314,738	\$496,219,459	\$528,063,269	\$528,063,269	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	6,801,409	6,388,854	6,388,854	7,017,814	7,017,814	-
4125 Out of State Travel						
3400 Other Funds Ltd	223,621	138,526	138,526	268,869	268,869	-
4150 Employee Training						
3400 Other Funds Ltd	2,025,983	1,880,527	1,880,527	2,034,680	2,034,680	-
4175 Office Expenses						
3400 Other Funds Ltd	4,841,224	5,014,425	5,014,425	5,179,189	5,179,189	-
4200 Telecommunications						
3400 Other Funds Ltd	5,509,511	5,390,883	5,390,883	5,676,619	5,676,619	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	20,841,861	21,284,200	21,284,200	14,789,118	14,041,233	-
4250 Data Processing						
3400 Other Funds Ltd	717,944	301,660	301,660	1,182,176	1,182,176	-
4275 Publicity and Publications						
3400 Other Funds Ltd	531,604	533,024	533,024	573,067	573,067	-
4300 Professional Services						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	166,306,270	346,833,400	346,833,400	360,855,630	360,855,630	-
4315 IT Professional Services						
3400 Other Funds Ltd	9,155,907	5,498,487	5,498,487	6,619,662	6,619,662	-
4325 Attorney General						
3400 Other Funds Ltd	6,130,185	3,641,881	3,641,881	4,120,425	3,849,714	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	3,026,507	2,043,078	2,043,078	4,485,962	4,485,962	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	306,723	356,070	356,070	340,606	340,606	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	11,239,187	9,353,616	9,353,616	9,891,551	9,891,551	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	13,160,592	13,762,667	13,762,667	13,503,168	13,503,168	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	34,200,253	22,005,786	22,005,786	44,317,120	44,317,120	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	1,139,371,073	976,903,171	983,134,638	1,072,071,510	1,186,786,988	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	22,588,791	26,198,861	26,198,861	27,210,135	27,210,135	-
4625 Other COI Costs						
3400 Other Funds Ltd	-	-	526,804	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	5,824,840	13,388,643	15,388,643	10,008,996	10,008,996	-

Budget Support - Detail Revenues and Expenditures
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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	1,117,770	877,762	877,762	1,192,348	1,192,348	-
4715 IT Expendable Property						
3400 Other Funds Ltd	6,127,771	4,658,846	4,658,846	5,570,563	5,570,563	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	1,460,049,026	1,466,454,367	1,475,212,638	1,596,909,208	1,710,606,090	-
TOTAL SERVICES & SUPPLIES	\$1,460,049,026	\$1,466,454,367	\$1,475,212,638	\$1,596,909,208	\$1,710,606,090	-
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	13,986	129,392	129,392	129,056	129,056	-
5150 Telecommunications Equipment						
3400 Other Funds Ltd	978,760	1,127,186	1,127,186	740,518	740,518	-
5200 Technical Equipment						
3400 Other Funds Ltd	2,106,478	2,092,380	2,092,380	3,174,981	3,174,981	-
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	1,042,229	523,053	523,053	502,373	502,373	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	22,256,051	22,256,051	21,201,693	21,201,693	-
5550 Data Processing Software						
3400 Other Funds Ltd	512,012	523,028	523,028	696,525	696,525	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	667,061	210,724	210,724	873,596	873,596	-
5650 Land and Improvements						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	38,250	-	-	-	-	-
5700 Building Structures						
3400 Other Funds Ltd	1,779,607	464,941	464,941	356,497	356,497	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	32,566,257	170,849	170,849	319,240	319,240	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	39,704,640	27,497,604	27,497,604	27,994,479	27,994,479	-
TOTAL CAPITAL OUTLAY	\$39,704,640	\$27,497,604	\$27,497,604	\$27,994,479	\$27,994,479	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	14,621,858	25,912,127	25,912,127	26,870,876	26,870,876	-
6020 Dist to Counties						
3400 Other Funds Ltd	1,606,698	29,911,379	29,911,379	31,018,100	31,018,100	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	2,926,371	2,914,785	2,914,785	3,598,309	3,598,309	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	1,082,607	1,462,666	1,462,666	1,516,784	1,516,784	-
6085 Other Special Payments						
3400 Other Funds Ltd	850,530	5,545,369	5,545,369	4,852,965	4,852,965	-
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	9,411	-	-	-	-	-
6340 Spc Pmt to Environmental Quality						
3400 Other Funds Ltd	-	555,137	555,137	577,898	577,898	-

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 2017-19 Biennium
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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6580 Spc Pmt to OR University System						
3400 Other Funds Ltd	33,317	-	-	-	-	-
6635 Spc Pmt to Fish/Wildlife, Dept of						
3400 Other Funds Ltd	-	-	-	319,684	319,684	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	21,130,792	66,301,463	66,301,463	68,754,616	68,754,616	-
TOTAL SPECIAL PAYMENTS	\$21,130,792	\$66,301,463	\$66,301,463	\$68,754,616	\$68,754,616	-
EXPENDITURES						
3400 Other Funds Ltd	1,996,085,466	2,040,568,172	2,065,231,164	2,221,721,572	2,335,418,454	-
TOTAL EXPENDITURES	\$1,996,085,466	\$2,040,568,172	\$2,065,231,164	\$2,221,721,572	\$2,335,418,454	-
ENDING BALANCE						
3400 Other Funds Ltd	393,357,197	85,467,691	78,861,670	841,015	30,963,180	-
TOTAL ENDING BALANCE	\$393,357,197	\$85,467,691	\$78,861,670	\$841,015	\$30,963,180	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	2,631	2,534	2,534	2,536	2,536	-
8180 Position Reconciliation	-	(2)	(2)	-	-	-
TOTAL AUTHORIZED POSITIONS	2,631	2,532	2,532	2,536	2,536	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	2,561.26	2,471.81	2,471.81	2,464.81	2,464.81	-
8280 FTE Reconciliation	-	(2.43)	(2.43)	-	-	-
TOTAL AUTHORIZED FTE	2,561.26	2,469.38	2,469.38	2,464.81	2,464.81	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
REVENUE CATEGORIES						
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	(63,100)	-	-	-	-	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	17,646,784	15,894,335	30,153,629	44,414,897	44,414,897	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	8,231,621	-	-	-	-	-
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3400 Other Funds Ltd	697,485	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	2,417,653	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	591,765	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	412,241,321	456,683,055	456,683,055	470,867,808	470,867,808	-
1257 Tsfr From Police, Dept of State						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	-	5,580,836	5,580,836	6,058,726	6,058,726	-
TRANSFERS IN						
3400 Other Funds Ltd	412,241,321	462,263,891	462,263,891	476,926,534	476,926,534	-
TOTAL TRANSFERS IN	\$412,241,321	\$462,263,891	\$462,263,891	\$476,926,534	\$476,926,534	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	441,763,529	478,158,226	492,417,520	521,341,431	521,341,431	-
TOTAL REVENUE CATEGORIES	\$441,763,529	\$478,158,226	\$492,417,520	\$521,341,431	\$521,341,431	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	(658,900)	(658,900)	-	-	-
2634 Tsfr To Parks and Rec Dept						
3400 Other Funds Ltd	(4,080,805)	(4,407,302)	(4,407,302)	(3,797,750)	(3,797,750)	-
TRANSFERS OUT						
3400 Other Funds Ltd	(4,080,805)	(5,066,202)	(5,066,202)	(3,797,750)	(3,797,750)	-
TOTAL TRANSFERS OUT	(\$4,080,805)	(\$5,066,202)	(\$5,066,202)	(\$3,797,750)	(\$3,797,750)	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	437,682,724	473,092,024	487,351,318	517,543,681	517,543,681	-
TOTAL AVAILABLE REVENUES	\$437,682,724	\$473,092,024	\$487,351,318	\$517,543,681	\$517,543,681	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	122,698,442	132,045,376	138,964,638	147,928,991	147,928,991	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Maintenance

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3160 Temporary Appointments						
3400 Other Funds Ltd	5,235,563	4,292,338	4,292,338	4,451,155	4,451,155	-
3170 Overtime Payments						
3400 Other Funds Ltd	7,433,909	6,560,061	6,560,061	6,802,783	6,802,783	-
3180 Shift Differential						
3400 Other Funds Ltd	239,564	433,395	433,395	449,430	449,430	-
3190 All Other Differential						
3400 Other Funds Ltd	2,299,853	2,328,758	2,328,758	2,414,922	2,414,922	-
SALARIES & WAGES						
3400 Other Funds Ltd	137,907,331	145,659,928	152,579,190	162,047,281	162,047,281	-
TOTAL SALARIES & WAGES	\$137,907,331	\$145,659,928	\$152,579,190	\$162,047,281	\$162,047,281	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	42,558	57,826	57,826	74,931	74,931	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	20,456,820	22,322,034	23,319,100	22,764,242	22,764,242	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	8,909,345	8,777,535	8,318,194	9,146,496	9,146,496	-
3230 Social Security Taxes						
3400 Other Funds Ltd	10,684,782	11,142,971	11,672,295	12,395,938	12,395,938	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	640,872	474,624	474,624	492,185	492,185	-
3250 Worker's Comp. Assess. (WCD)						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Maintenance

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	71,944	90,663	90,663	90,677	90,677	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	503,665	379,280	420,796	969,261	969,261	-
3270 Flexible Benefits						
3400 Other Funds Ltd	34,119,389	39,934,440	39,934,440	43,582,653	43,582,653	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	75,429,375	83,179,373	84,287,938	89,516,383	89,516,383	-
TOTAL OTHER PAYROLL EXPENSES	\$75,429,375	\$83,179,373	\$84,287,938	\$89,516,383	\$89,516,383	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(1,202,323)	(1,202,323)	(1,232,190)	(1,232,190)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	515,965	515,965	-	-	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(686,358)	(686,358)	(1,232,190)	(1,232,190)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$686,358)	(\$686,358)	(\$1,232,190)	(\$1,232,190)	-
PERSONAL SERVICES						
3400 Other Funds Ltd	213,336,706	228,152,943	236,180,770	250,331,474	250,331,474	-
TOTAL PERSONAL SERVICES	\$213,336,706	\$228,152,943	\$236,180,770	\$250,331,474	\$250,331,474	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	3,266,986	2,807,787	2,807,787	3,345,143	3,345,143	-
4125 Out of State Travel						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	18,472	-	-	16,214	16,214	-
4150 Employee Training						
3400 Other Funds Ltd	691,961	448,402	448,402	650,086	650,086	-
4175 Office Expenses						
3400 Other Funds Ltd	2,028,551	1,828,117	1,828,117	2,129,228	2,129,228	-
4200 Telecommunications						
3400 Other Funds Ltd	2,680,169	2,468,073	2,468,073	2,601,454	2,601,454	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	18,630,303	19,127,927	19,127,927	13,266,408	12,595,526	-
4250 Data Processing						
3400 Other Funds Ltd	133,306	89,301	89,301	359,427	359,427	-
4275 Publicity and Publications						
3400 Other Funds Ltd	58,778	20,349	20,349	71,617	71,617	-
4300 Professional Services						
3400 Other Funds Ltd	3,802,284	7,338,616	7,338,616	7,441,559	7,441,559	-
4315 IT Professional Services						
3400 Other Funds Ltd	479,402	502,811	502,811	1,419,163	1,419,163	-
4325 Attorney General						
3400 Other Funds Ltd	135,857	692,727	692,727	783,751	732,259	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	1,765,966	1,317,423	1,317,423	1,998,019	1,998,019	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	75,011	90,557	90,557	68,934	68,934	-

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 2017-19 Biennium
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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	3,292,308	3,363,784	3,363,784	3,529,526	3,529,526	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	10,527,142	10,887,182	10,887,182	10,406,113	10,406,113	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	19,631,319	9,891,432	9,891,432	23,467,983	23,467,983	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	101,139,800	137,663,546	143,895,013	146,298,300	145,196,554	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	17,703,284	18,465,714	18,465,714	20,681,028	20,681,028	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	1,471,354	2,692,942	2,692,942	3,678,851	3,678,851	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	793,755	586,868	586,868	710,993	710,993	-
4715 IT Expendable Property						
3400 Other Funds Ltd	2,782,037	1,487,007	1,487,007	1,602,951	1,602,951	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	191,108,045	221,770,565	228,002,032	244,526,748	242,702,628	-
TOTAL SERVICES & SUPPLIES	\$191,108,045	\$221,770,565	\$228,002,032	\$244,526,748	\$242,702,628	-
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	13,986	124,451	124,451	129,056	129,056	-
5150 Telecommunications Equipment						

Budget Support - Detail Revenues and Expenditures
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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	863,823	1,101,276	1,101,276	713,987	713,987	-
5200 Technical Equipment						
3400 Other Funds Ltd	293,670	206,000	206,000	93,330	93,330	-
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	995,436	390,862	390,862	405,324	405,324	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	20,555,420	20,555,420	21,201,693	21,201,693	-
5550 Data Processing Software						
3400 Other Funds Ltd	42,380	-	-	-	-	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	5,567	-	-	-	-	-
5700 Building Structures						
3400 Other Funds Ltd	900,441	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	30,092,670	-	-	142,069	142,069	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	33,207,973	22,378,009	22,378,009	22,685,459	22,685,459	-
TOTAL CAPITAL OUTLAY	\$33,207,973	\$22,378,009	\$22,378,009	\$22,685,459	\$22,685,459	-
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	30,000	-	-	-	-	-
EXPENDITURES						
3400 Other Funds Ltd	437,682,724	472,301,517	486,560,811	517,543,681	515,719,561	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL EXPENDITURES	\$437,682,724	\$472,301,517	\$486,560,811	\$517,543,681	\$515,719,561	-
ENDING BALANCE						
3400 Other Funds Ltd	-	790,507	790,507	-	1,824,120	-
TOTAL ENDING BALANCE	-	\$790,507	\$790,507	-	\$1,824,120	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	1,370	1,358	1,358	1,362	1,362	-
8180 Position Reconciliation	-	1	1	-	-	-
TOTAL AUTHORIZED POSITIONS	1,370	1,359	1,359	1,362	1,362	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	1,313.28	1,305.87	1,305.87	1,302.87	1,302.87	-
8280 FTE Reconciliation	-	1.16	1.16	-	-	-
TOTAL AUTHORIZED FTE	1,313.28	1,307.03	1,307.03	1,302.87	1,302.87	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Preservation

Cross Reference Number: 73000-100-25-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
REVENUE CATEGORIES						
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	204,430,089	143,366,169	143,366,169	216,796,148	216,796,147	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	30,370,090	124,974,531	124,974,531	37,910,838	37,910,838	-
1050 Transfer In Other						
3400 Other Funds Ltd	-	193,291	193,291	799,428	799,428	-
TRANSFERS IN						
3400 Other Funds Ltd	30,370,090	125,167,822	125,167,822	38,710,266	38,710,266	-
TOTAL TRANSFERS IN	\$30,370,090	\$125,167,822	\$125,167,822	\$38,710,266	\$38,710,266	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	234,800,179	268,533,991	268,533,991	255,506,414	255,506,413	-
TOTAL REVENUE CATEGORIES	\$234,800,179	\$268,533,991	\$268,533,991	\$255,506,414	\$255,506,413	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	(1,215)	(1,215)	-	-	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	234,800,179	268,532,776	268,532,776	255,506,414	255,506,413	-
TOTAL AVAILABLE REVENUES	\$234,800,179	\$268,532,776	\$268,532,776	\$255,506,414	\$255,506,413	-

EXPENDITURES

PERSONAL SERVICES

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Preservation

Cross Reference Number: 73000-100-25-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	13,029,550	15,408,672	16,059,546	16,141,056	16,150,968	-
3170 Overtime Payments						
3400 Other Funds Ltd	2,564,576	2,361,558	2,361,558	2,448,936	2,448,936	-
3180 Shift Differential						
3400 Other Funds Ltd	25,440	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	244,225	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	15,863,791	17,770,230	18,421,104	18,589,992	18,599,904	-
TOTAL SALARIES & WAGES	\$15,863,791	\$17,770,230	\$18,421,104	\$18,589,992	\$18,599,904	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	4,519	5,060	5,060	6,555	6,555	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	2,172,344	2,805,932	2,899,723	3,548,845	3,550,738	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	946,098	1,155,929	1,045,616	1,078,918	1,078,918	-
3230 Social Security Taxes						
3400 Other Funds Ltd	1,134,635	1,359,424	1,409,216	1,422,137	1,422,894	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	7,640	7,935	7,935	7,935	7,935	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Preservation

Cross Reference Number: 73000-100-25-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3260 Mass Transit Tax						
3400 Other Funds Ltd	53,485	61,237	65,142	111,016	111,016	-
3270 Flexible Benefits						
3400 Other Funds Ltd	3,623,195	3,510,720	3,510,720	3,833,640	3,833,640	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	7,941,916	8,906,237	8,943,412	10,009,046	10,011,696	-
TOTAL OTHER PAYROLL EXPENSES	\$7,941,916	\$8,906,237	\$8,943,412	\$10,009,046	\$10,011,696	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(28,099)	(28,099)	(21,617)	(21,617)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(1,158,496)	(1,158,496)	-	(12,562)	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(1,186,595)	(1,186,595)	(21,617)	(34,179)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$1,186,595)	(\$1,186,595)	(\$21,617)	(\$34,179)	-
PERSONAL SERVICES						
3400 Other Funds Ltd	23,805,707	25,489,872	26,177,921	28,577,421	28,577,421	-
TOTAL PERSONAL SERVICES	\$23,805,707	\$25,489,872	\$26,177,921	\$28,577,421	\$28,577,421	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	419,359	378,580	378,580	422,340	422,340	-
4150 Employee Training						
3400 Other Funds Ltd	175	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Preservation

Cross Reference Number: 73000-100-25-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4175 Office Expenses						
3400 Other Funds Ltd	102,458	77,905	77,905	110,561	110,561	-
4200 Telecommunications						
3400 Other Funds Ltd	102,024	25,437	25,437	12,111	12,111	-
4275 Publicity and Publications						
3400 Other Funds Ltd	117,364	57,361	57,361	179,599	179,599	-
4300 Professional Services						
3400 Other Funds Ltd	3,851,088	10,539,066	10,539,066	10,971,168	10,971,168	-
4325 Attorney General						
3400 Other Funds Ltd	53,996	12,510	12,510	14,154	13,224	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	2,614	1,023	1,023	4,735	4,735	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	120	-	-	67	67	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	36,370	53,911	53,911	55,906	55,906	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	463	10,300	10,300	124	124	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	3,595,472	-	-	5,546,045	5,546,045	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	201,518,944	228,178,172	228,178,172	208,392,943	207,311,831	-
4600 Intra-agency Charges						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Preservation

Cross Reference Number: 73000-100-25-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	1,115,313	1,076,040	1,076,040	1,131,286	1,131,286	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	75,157	77,117	77,117	87,954	87,954	-
4715 IT Expendable Property						
3400 Other Funds Ltd	3,555	1,545	1,545	-	-	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	210,994,472	240,488,967	240,488,967	226,928,993	225,846,951	-
TOTAL SERVICES & SUPPLIES	\$210,994,472	\$240,488,967	\$240,488,967	\$226,928,993	\$225,846,951	-
EXPENDITURES						
3400 Other Funds Ltd	234,800,179	265,978,839	266,666,888	255,506,414	254,424,372	-
TOTAL EXPENDITURES	\$234,800,179	\$265,978,839	\$266,666,888	\$255,506,414	\$254,424,372	-
ENDING BALANCE						
3400 Other Funds Ltd	-	2,553,937	1,865,888	-	1,082,041	-
TOTAL ENDING BALANCE	-	\$2,553,937	\$1,865,888	-	\$1,082,041	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	124	115	115	115	115	-
TOTAL AUTHORIZED POSITIONS	124	115	115	115	115	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	123.50	115.00	115.00	115.00	115.00	-
8280 FTE Reconciliation	-	(0.50)	(0.50)	-	-	-
TOTAL AUTHORIZED FTE	123.50	114.50	114.50	115.00	115.00	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Bridge

Cross Reference Number: 73000-100-30-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	-	-	-	9,159,419	-
REVENUE CATEGORIES						
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	145,768,269	135,970,543	135,970,543	166,596,814	204,031,592	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	102,774,740	64,526,021	64,526,021	30,345,116	30,345,116	-
1050 Transfer In Other						
3400 Other Funds Ltd	-	5,615,585	5,615,585	15,040,772	27,187,815	-
TRANSFERS IN						
3400 Other Funds Ltd	102,774,740	70,141,606	70,141,606	45,385,888	57,532,931	-
TOTAL TRANSFERS IN	\$102,774,740	\$70,141,606	\$70,141,606	\$45,385,888	\$57,532,931	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	248,543,009	206,112,149	206,112,149	211,982,702	261,564,523	-
TOTAL REVENUE CATEGORIES	\$248,543,009	\$206,112,149	\$206,112,149	\$211,982,702	\$261,564,523	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	(3,821)	(3,821)	-	-	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	248,543,009	206,108,328	206,108,328	211,982,702	270,723,942	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Bridge

Cross Reference Number: 73000-100-30-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL AVAILABLE REVENUES	\$248,543,009	\$206,108,328	\$206,108,328	\$211,982,702	\$270,723,942	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	14,090,359	16,186,704	16,909,283	16,588,824	16,591,536	-
3170 Overtime Payments						
3400 Other Funds Ltd	2,311,888	1,269,125	1,269,125	1,316,083	1,316,083	-
3180 Shift Differential						
3400 Other Funds Ltd	27,511	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	264,109	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	16,693,867	17,455,829	18,178,408	17,904,907	17,907,619	-
TOTAL SALARIES & WAGES	\$16,693,867	\$17,455,829	\$18,178,408	\$17,904,907	\$17,907,619	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	4,887	5,280	5,280	6,612	6,612	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	2,349,206	2,756,280	2,860,404	3,382,368	3,382,886	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	1,023,126	1,100,387	1,027,116	1,039,157	1,039,157	-
3230 Social Security Taxes						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Bridge

Cross Reference Number: 73000-100-30-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	1,227,011	1,335,377	1,390,654	1,369,714	1,369,922	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	3,201	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	8,262	8,280	8,280	8,004	8,004	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	57,840	62,104	66,439	107,148	107,148	-
3270 Flexible Benefits						
3400 Other Funds Ltd	3,918,180	3,663,360	3,663,360	3,866,976	3,866,976	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	8,591,713	8,931,068	9,021,533	9,779,979	9,780,705	-
TOTAL OTHER PAYROLL EXPENSES	\$8,591,713	\$8,931,068	\$9,021,533	\$9,779,979	\$9,780,705	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(113,059)	(113,059)	(86,469)	(86,469)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(1,327,863)	(1,327,863)	-	(3,438)	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(1,440,922)	(1,440,922)	(86,469)	(89,907)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$1,440,922)	(\$1,440,922)	(\$86,469)	(\$89,907)	-
PERSONAL SERVICES						
3400 Other Funds Ltd	25,285,580	24,945,975	25,759,019	27,598,417	27,598,417	-
TOTAL PERSONAL SERVICES	\$25,285,580	\$24,945,975	\$25,759,019	\$27,598,417	\$27,598,417	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Bridge

Cross Reference Number: 73000-100-30-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	643,851	712,687	712,687	633,165	633,165	-
4125 Out of State Travel						
3400 Other Funds Ltd	6,245	2,080	2,080	11,041	11,041	-
4150 Employee Training						
3400 Other Funds Ltd	39,182	39,657	39,657	51,143	51,143	-
4175 Office Expenses						
3400 Other Funds Ltd	112,088	144,859	144,859	83,247	83,247	-
4200 Telecommunications						
3400 Other Funds Ltd	53,200	53,104	53,104	52,697	52,697	-
4250 Data Processing						
3400 Other Funds Ltd	436	-	-	806	806	-
4275 Publicity and Publications						
3400 Other Funds Ltd	77,833	146,357	146,357	31,088	31,088	-
4300 Professional Services						
3400 Other Funds Ltd	39,501,281	104,912,986	104,912,986	109,214,418	109,214,418	-
4315 IT Professional Services						
3400 Other Funds Ltd	86,309	-	-	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	249,009	39,337	39,337	44,506	41,582	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	84,390	82,509	82,509	98,914	98,914	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Bridge

Cross Reference Number: 73000-100-30-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4400 Dues and Subscriptions						
3400 Other Funds Ltd	631	1,388	1,388	377	377	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	484,634	538,669	538,669	558,600	558,600	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	66,780	132,436	132,436	43,304	43,304	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	3,047,875	3,271,508	3,271,508	3,914,892	3,914,892	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	176,477,898	66,603,913	66,603,913	67,367,728	125,230,543	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	1,836,202	1,930,417	1,930,417	1,978,637	1,978,637	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	410,058	611,527	611,527	264,823	264,823	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	10,511	79,720	79,720	1,062	1,062	-
4715 IT Expendable Property						
3400 Other Funds Ltd	31,258	39,437	39,437	33,837	33,837	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	223,219,671	179,342,591	179,342,591	184,384,285	242,244,176	-
TOTAL SERVICES & SUPPLIES	\$223,219,671	\$179,342,591	\$179,342,591	\$184,384,285	\$242,244,176	-
CAPITAL OUTLAY						
5600 Data Processing Hardware						

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 73000-100-30-00-00000

2017-19 Biennium

Bridge

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	15,243	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	22,515	-	-	-	-	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	37,758	-	-	-	-	-
TOTAL CAPITAL OUTLAY	\$37,758	-	-	-	-	-
EXPENDITURES						
3400 Other Funds Ltd	248,543,009	204,288,566	205,101,610	211,982,702	269,842,593	-
TOTAL EXPENDITURES	\$248,543,009	\$204,288,566	\$205,101,610	\$211,982,702	\$269,842,593	-
ENDING BALANCE						
3400 Other Funds Ltd	-	1,819,762	1,006,718	-	881,349	-
TOTAL ENDING BALANCE	-	\$1,819,762	\$1,006,718	-	\$881,349	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	123	120	120	116	116	-
8180 Position Reconciliation	-	(1)	(1)	-	-	-
TOTAL AUTHORIZED POSITIONS	123	119	119	116	116	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	123.00	120.00	120.00	116.00	116.00	-
8280 FTE Reconciliation	-	(1.00)	(1.00)	-	-	-
TOTAL AUTHORIZED FTE	123.00	119.00	119.00	116.00	116.00	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Highway Operations

Cross Reference Number: 73000-100-40-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
REVENUE CATEGORIES						
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	105,337,169	92,959,734	94,496,521	168,751,888	168,751,888	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	28,507,206	41,703,831	41,703,831	50,040,909	50,040,909	-
1050 Transfer In Other						
3400 Other Funds Ltd	-	336,240	336,240	5,394,886	5,394,886	-
TRANSFERS IN						
3400 Other Funds Ltd	28,507,206	42,040,071	42,040,071	55,435,795	55,435,795	-
TOTAL TRANSFERS IN	\$28,507,206	\$42,040,071	\$42,040,071	\$55,435,795	\$55,435,795	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	133,844,375	134,999,805	136,536,592	224,187,683	224,187,683	-
TOTAL REVENUE CATEGORIES	\$133,844,375	\$134,999,805	\$136,536,592	\$224,187,683	\$224,187,683	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	(25,203)	(25,203)	-	-	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	133,844,375	134,974,602	136,511,389	224,187,683	224,187,683	-
TOTAL AVAILABLE REVENUES	\$133,844,375	\$134,974,602	\$136,511,389	\$224,187,683	\$224,187,683	-

EXPENDITURES

PERSONAL SERVICES

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Highway Operations

Cross Reference Number: 73000-100-40-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	22,919,937	19,020,256	19,937,874	24,097,340	24,106,628	-
3160 Temporary Appointments						
3400 Other Funds Ltd	158,930	-	-	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	2,293,347	602,025	602,025	624,300	624,300	-
3180 Shift Differential						
3400 Other Funds Ltd	44,750	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	429,610	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	25,846,574	19,622,281	20,539,899	24,721,640	24,730,928	-
TOTAL SALARIES & WAGES	\$25,846,574	\$19,622,281	\$20,539,899	\$24,721,640	\$24,730,928	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	7,950	6,960	6,960	10,212	10,212	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	3,821,313	3,098,352	3,230,581	4,342,857	4,344,630	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	1,664,255	1,218,356	1,154,592	1,434,784	1,434,784	-
3230 Social Security Taxes						
3400 Other Funds Ltd	1,995,904	1,501,116	1,571,314	1,891,191	1,891,902	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Highway Operations

Cross Reference Number: 73000-100-40-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3240 Unemployment Assessments						
3400 Other Funds Ltd	12,122	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	13,439	10,913	10,913	12,362	12,362	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	94,084	84,577	90,083	148,197	148,197	-
3270 Flexible Benefits						
3400 Other Funds Ltd	6,373,465	4,828,512	4,828,512	5,972,700	5,972,700	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	13,982,532	10,748,786	10,892,955	13,812,303	13,814,787	-
TOTAL OTHER PAYROLL EXPENSES	\$13,982,532	\$10,748,786	\$10,892,955	\$13,812,303	\$13,814,787	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(136,684)	(136,684)	(216,173)	(216,173)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(193,042)	(193,042)	-	(11,772)	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(329,726)	(329,726)	(216,173)	(227,945)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$329,726)	(\$329,726)	(\$216,173)	(\$227,945)	-
PERSONAL SERVICES						
3400 Other Funds Ltd	39,829,106	30,041,341	31,103,128	38,317,770	38,317,770	-
TOTAL PERSONAL SERVICES	\$39,829,106	\$30,041,341	\$31,103,128	\$38,317,770	\$38,317,770	-
SERVICES & SUPPLIES						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Highway Operations

Cross Reference Number: 73000-100-40-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4100 Instate Travel						
3400 Other Funds Ltd	298,860	295,560	295,560	303,749	303,749	-
4125 Out of State Travel						
3400 Other Funds Ltd	4,189	2,791	2,791	2,894	2,894	-
4150 Employee Training						
3400 Other Funds Ltd	36,362	33,596	33,596	28,626	28,626	-
4175 Office Expenses						
3400 Other Funds Ltd	212,427	200,951	200,951	206,074	206,074	-
4200 Telecommunications						
3400 Other Funds Ltd	825,235	991,257	991,257	981,444	981,444	-
4250 Data Processing						
3400 Other Funds Ltd	84,243	40,465	40,465	41,962	41,962	-
4275 Publicity and Publications						
3400 Other Funds Ltd	49,967	85,671	85,671	37,652	37,652	-
4300 Professional Services						
3400 Other Funds Ltd	11,208,847	10,487,943	10,487,943	10,917,949	10,917,949	-
4315 IT Professional Services						
3400 Other Funds Ltd	3,173,441	3,135,356	3,135,356	3,263,906	3,263,906	-
4325 Attorney General						
3400 Other Funds Ltd	154,622	259,442	259,442	293,533	274,248	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	63,269	42,162	42,162	28,558	28,558	-
4400 Dues and Subscriptions						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Highway Operations

Cross Reference Number: 73000-100-40-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	2,026	1,822	1,822	2,581	2,581	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	378,415	216,707	216,707	224,725	224,725	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	302,630	302,378	302,378	315,400	315,400	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	1,090,931	634,525	634,525	1,610,096	1,610,096	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	69,934,951	85,852,166	85,852,166	165,614,959	164,733,430	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	531,886	832,498	832,498	682,822	682,822	-
4625 Other COI Costs						
3400 Other Funds Ltd	-	-	475,000	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	288,214	304,194	304,194	366,769	366,769	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	2,588	-	-	2,769	2,769	-
4715 IT Expendable Property						
3400 Other Funds Ltd	272,353	107,348	107,348	109,554	109,554	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	88,915,456	103,826,832	104,301,832	185,036,022	184,135,208	-
TOTAL SERVICES & SUPPLIES	\$88,915,456	\$103,826,832	\$104,301,832	\$185,036,022	\$184,135,208	-

CAPITAL OUTLAY

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Highway Operations

Cross Reference Number: 73000-100-40-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	204,224	204,224	-	-	-
5550 Data Processing Software						
3400 Other Funds Ltd	92,520	261,105	261,105	16,633	16,633	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	509,423	162,559	162,559	634,486	634,486	-
5650 Land and Improvements						
3400 Other Funds Ltd	38,250	-	-	-	-	-
5700 Building Structures						
3400 Other Funds Ltd	720,656	43,053	43,053	44,646	44,646	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	434,644	60,453	60,453	62,690	62,690	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	1,795,493	731,394	731,394	758,455	758,455	-
TOTAL CAPITAL OUTLAY	\$1,795,493	\$731,394	\$731,394	\$758,455	\$758,455	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	99,131	-	-	-	-	-
6020 Dist to Counties						
3400 Other Funds Ltd	182,701	-	-	-	-	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	1,361,496	72,744	72,744	75,436	75,436	-
6030 Dist to Non-Gov Units						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Highway Operations

Cross Reference Number: 73000-100-40-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	802,077	-	-	-	-	-
6085 Other Special Payments						
3400 Other Funds Ltd	816,187	-	-	-	-	-
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	9,411	-	-	-	-	-
6580 Spc Pmt to OR University System						
3400 Other Funds Ltd	33,317	-	-	-	-	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	3,304,320	72,744	72,744	75,436	75,436	-
TOTAL SPECIAL PAYMENTS	\$3,304,320	\$72,744	\$72,744	\$75,436	\$75,436	-
EXPENDITURES						
3400 Other Funds Ltd	133,844,375	134,672,311	136,209,098	224,187,683	223,286,869	-
TOTAL EXPENDITURES	\$133,844,375	\$134,672,311	\$136,209,098	\$224,187,683	\$223,286,869	-
ENDING BALANCE						
3400 Other Funds Ltd	-	302,291	302,291	-	900,814	-
TOTAL ENDING BALANCE	-	\$302,291	\$302,291	-	\$900,814	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	160	159	159	180	180	-
8180 Position Reconciliation	-	(1)	(1)	-	-	-
TOTAL AUTHORIZED POSITIONS	160	158	158	180	180	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	158.58	157.79	157.79	178.79	178.79	-
8280 FTE Reconciliation	-	(1.21)	(1.21)	-	-	-

Budget Support - Detail Revenues and Expenditures
2017-19 Biennium
Highway Operations

Cross Reference Number: 73000-100-40-00-00000

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
TOTAL AUTHORIZED FTE	158.58	156.58	156.58	178.79	178.79	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Modernization

Cross Reference Number: 73000-100-45-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
REVENUE CATEGORIES						
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	151,010,491	76,713,595	76,713,595	106,537,450	106,537,450	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	253,259,281	218,742,880	218,742,880	192,014,150	192,014,150	-
1050 Transfer In Other						
3400 Other Funds Ltd	-	14,079,058	14,079,058	28,198,392	28,198,392	-
TRANSFERS IN						
3400 Other Funds Ltd	253,259,281	232,821,938	232,821,938	220,212,542	220,212,542	-
TOTAL TRANSFERS IN	\$253,259,281	\$232,821,938	\$232,821,938	\$220,212,542	\$220,212,542	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	404,269,772	309,535,533	309,535,533	326,749,992	326,749,992	-
TOTAL REVENUE CATEGORIES	\$404,269,772	\$309,535,533	\$309,535,533	\$326,749,992	\$326,749,992	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	(49,426)	(49,426)	-	-	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	404,269,772	309,486,107	309,486,107	326,749,992	326,749,992	-
TOTAL AVAILABLE REVENUES	\$404,269,772	\$309,486,107	\$309,486,107	\$326,749,992	\$326,749,992	-

EXPENDITURES

PERSONAL SERVICES

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Modernization

Cross Reference Number: 73000-100-45-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	22,152,216	23,945,064	25,070,925	25,075,548	25,092,492	-
3160 Temporary Appointments						
3400 Other Funds Ltd	10,580	-	-	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	3,046,931	1,919,326	1,919,326	1,990,341	1,990,341	-
3180 Shift Differential						
3400 Other Funds Ltd	43,251	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	415,221	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	25,668,199	25,864,390	26,990,251	27,065,889	27,082,833	-
TOTAL SALARIES & WAGES	\$25,668,199	\$25,864,390	\$26,990,251	\$27,065,889	\$27,082,833	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	7,684	7,480	7,480	9,633	9,633	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	3,693,314	4,083,993	4,246,230	5,147,919	5,162,432	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	1,608,510	1,719,497	1,521,884	1,570,838	1,570,838	-
3230 Social Security Taxes						
3400 Other Funds Ltd	1,929,051	1,978,631	2,064,759	2,070,540	2,071,835	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Modernization

Cross Reference Number: 73000-100-45-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	12,989	11,730	11,730	11,661	11,661	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	90,932	99,196	105,951	161,969	161,969	-
3270 Flexible Benefits						
3400 Other Funds Ltd	6,159,981	5,189,760	5,189,760	5,633,784	5,633,784	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	13,502,461	13,090,287	13,147,794	14,606,344	14,622,152	-
TOTAL OTHER PAYROLL EXPENSES	\$13,502,461	\$13,090,287	\$13,147,794	\$14,606,344	\$14,622,152	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(318,653)	(318,653)	(129,704)	(129,704)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(1,622,031)	(1,622,031)	-	(32,752)	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(1,940,684)	(1,940,684)	(129,704)	(162,456)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$1,940,684)	(\$1,940,684)	(\$129,704)	(\$162,456)	-
PERSONAL SERVICES						
3400 Other Funds Ltd	39,170,660	37,013,993	38,197,361	41,542,529	41,542,529	-
TOTAL PERSONAL SERVICES	\$39,170,660	\$37,013,993	\$38,197,361	\$41,542,529	\$41,542,529	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	262,056	385,458	385,458	218,474	218,474	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Modernization

Cross Reference Number: 73000-100-45-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4125 Out of State Travel						
3400 Other Funds Ltd	4,767	10,110	10,110	2,013	2,013	-
4150 Employee Training						
3400 Other Funds Ltd	941	1,950	1,950	360	360	-
4175 Office Expenses						
3400 Other Funds Ltd	219,407	300,395	300,395	168,811	168,811	-
4200 Telecommunications						
3400 Other Funds Ltd	43,067	84,503	84,503	13,544	13,544	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	10,933	-	-	-	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	146,219	159,820	159,820	121,653	121,653	-
4300 Professional Services						
3400 Other Funds Ltd	41,832,185	140,473,037	140,473,037	146,232,432	146,232,432	-
4315 IT Professional Services						
3400 Other Funds Ltd	37,458	-	-	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	2,464,890	508,802	508,802	575,659	537,838	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	2,474	2,162	2,162	3,680	3,680	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	1,341	1,087	1,087	1,723	1,723	-
4425 Facilities Rental and Taxes						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Modernization

Cross Reference Number: 73000-100-45-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	1,202,531	200,241	200,241	207,650	207,650	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	54,030	78,615	78,615	47,994	47,994	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	333,699	532,091	532,091	311,599	311,599	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	314,912,312	116,828,245	116,828,245	135,998,642	134,639,887	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	1,027,257	1,043,915	1,043,915	1,099,505	1,099,505	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	2,514,124	7,328,811	7,328,811	180,413	180,413	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	3,150	-	-	6,533	6,533	-
4715 IT Expendable Property						
3400 Other Funds Ltd	17,565	22,906	22,906	16,778	16,778	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	365,090,406	267,962,148	267,962,148	285,207,463	283,810,887	-
TOTAL SERVICES & SUPPLIES	\$365,090,406	\$267,962,148	\$267,962,148	\$285,207,463	\$283,810,887	-
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
3400 Other Funds Ltd	8,706	-	-	-	-	-
EXPENDITURES						
3400 Other Funds Ltd	404,269,772	304,976,141	306,159,509	326,749,992	325,353,416	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Modernization

Cross Reference Number: 73000-100-45-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL EXPENDITURES	\$404,269,772	\$304,976,141	\$306,159,509	\$326,749,992	\$325,353,416	-
ENDING BALANCE						
3400 Other Funds Ltd	-	4,509,966	3,326,598	-	1,396,576	-
TOTAL ENDING BALANCE	-	\$4,509,966	\$3,326,598	-	\$1,396,576	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	186	170	170	169	169	-
8180 Position Reconciliation	-	(2)	(2)	-	-	-
TOTAL AUTHORIZED POSITIONS	186	168	168	169	169	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	185.50	169.50	169.50	168.50	168.50	-
8280 FTE Reconciliation	-	(2.00)	(2.00)	-	-	-
TOTAL AUTHORIZED FTE	185.50	167.50	167.50	168.50	168.50	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Special Programs

Cross Reference Number: 73000-100-55-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	229,137,482	383,148,009	383,148,009	321,473,287	321,473,287	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	97,074,112	-	-	-	40,840,582	-
BEGINNING BALANCE						
3400 Other Funds Ltd	326,211,594	383,148,009	383,148,009	321,473,287	362,313,869	-
TOTAL BEGINNING BALANCE	\$326,211,594	\$383,148,009	\$383,148,009	\$321,473,287	\$362,313,869	-
REVENUE CATEGORIES						
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	6,063,805	-	-	-	-	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	-	591,523	591,523	706,969	706,969	-
LICENSES AND FEES						
3400 Other Funds Ltd	6,063,805	591,523	591,523	706,969	706,969	-
TOTAL LICENSES AND FEES	\$6,063,805	\$591,523	\$591,523	\$706,969	\$706,969	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	28,176,288	48,572,272	48,572,272	85,016,933	120,533,572	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	5,693,284	5,363,387	5,363,387	6,488,934	6,488,934	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Special Programs

Cross Reference Number: 73000-100-55-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
0415 Admin and Service Charges						
3400 Other Funds Ltd	21,215	-	-	-	-	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	5,714,499	5,363,387	5,363,387	6,488,934	6,488,934	-
TOTAL CHARGES FOR SERVICES	\$5,714,499	\$5,363,387	\$5,363,387	\$6,488,934	\$6,488,934	-
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	42,840	-	-	-	-	-
0510 Rents and Royalties						
3400 Other Funds Ltd	6,414,798	941,985	941,985	1,562,806	1,562,806	-
FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	6,457,638	941,985	941,985	1,562,806	1,562,806	-
TOTAL FINES, RENTS AND ROYALTIES	\$6,457,638	\$941,985	\$941,985	\$1,562,806	\$1,562,806	-
BOND SALES						
0570 Revenue Bonds						
3400 Other Funds Ltd	452,340,712	390,000,000	390,000,000	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	8,436,800	9,694,740	9,694,740	17,011,155	17,011,155	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	20,366,183	4,523,070	4,523,070	6,041,144	6,041,144	-
DONATIONS AND CONTRIBUTIONS						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Special Programs

Cross Reference Number: 73000-100-55-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
0905 Donations						
3400 Other Funds Ltd	10,200	-	-	-	-	-
LOAN REPAYMENT						
0925 Loan Repayments						
3400 Other Funds Ltd	6,292,946	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	6,508,642	14,593,758	14,593,758	10,658,563	10,658,563	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	1,977,000,478	928,866,272	928,866,272	973,285,945	973,285,945	-
1050 Transfer In Other						
3400 Other Funds Ltd	43,013,154	9,717,515	9,717,515	10,411,225	14,631,812	-
1123 Tsfr From OR Business Development						
3400 Other Funds Ltd	365,000	-	-	-	-	-
1250 Tsfr From Marine Bd, Or State						
3400 Other Funds Ltd	85,120	-	-	-	-	-
1634 Tsfr From Parks and Rec Dept						
3400 Other Funds Ltd	551,206	546,000	546,000	538,928	538,928	-
TRANSFERS IN						
3400 Other Funds Ltd	2,021,014,958	939,129,787	939,129,787	984,236,098	988,456,685	-
TOTAL TRANSFERS IN	\$2,021,014,958	\$939,129,787	\$939,129,787	\$984,236,098	\$988,456,685	-

REVENUE CATEGORIES

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	2,561,382,671	1,413,410,522	1,413,410,522	1,111,722,602	1,151,459,828	-
TOTAL REVENUE CATEGORIES	\$2,561,382,671	\$1,413,410,522	\$1,413,410,522	\$1,111,722,602	\$1,151,459,828	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(1,478,924,307)	(1,458,648,883)	(1,458,648,883)	(1,139,907,216)	(1,135,407,216)	-
2050 Transfer to Other						
3400 Other Funds Ltd	(13,100,000)	-	-	-	-	-
2070 Transfer to Cities						
3400 Other Funds Ltd	(313,216,501)	-	-	-	-	-
2080 Transfer to Counties						
3400 Other Funds Ltd	(462,285,522)	-	-	-	-	-
2107 Tsfr To Administrative Svcs						
3400 Other Funds Ltd	(512,551)	-	-	-	-	-
2123 Tsfr To OR Business Development						
3400 Other Funds Ltd	(278,520)	-	-	-	-	-
2635 Tsfr To Fish/Wildlife, Dept of						
3400 Other Funds Ltd	-	(1,975,000)	(1,975,000)	-	-	-
TRANSFERS OUT						
3400 Other Funds Ltd	(2,268,317,401)	(1,460,623,883)	(1,460,623,883)	(1,139,907,216)	(1,135,407,216)	-
TOTAL TRANSFERS OUT	(\$2,268,317,401)	(\$1,460,623,883)	(\$1,460,623,883)	(\$1,139,907,216)	(\$1,135,407,216)	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	619,276,864	335,934,648	335,934,648	293,288,673	378,366,481	-
TOTAL AVAILABLE REVENUES	\$619,276,864	\$335,934,648	\$335,934,648	\$293,288,673	\$378,366,481	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	70,003,626	81,845,667	85,501,661	80,792,289	80,828,073	-
3160 Temporary Appointments						
3400 Other Funds Ltd	4,763,999	2,738,079	2,738,079	2,839,388	2,839,388	-
3170 Overtime Payments						
3400 Other Funds Ltd	-	20,013	20,013	20,753	20,753	-
3180 Shift Differential						
3400 Other Funds Ltd	136,834	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	1,313,621	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	76,218,080	84,603,759	88,259,753	83,652,430	83,688,214	-
TOTAL SALARIES & WAGES	\$76,218,080	\$84,603,759	\$88,259,753	\$83,652,430	\$83,688,214	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	24,310	25,170	25,170	30,331	30,331	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	11,684,444	12,926,622	13,453,451	14,629,828	14,636,660	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	5,088,804	5,379,932	4,817,049	4,690,193	4,690,193	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3230 Social Security Taxes						
3400 Other Funds Ltd	6,102,892	6,463,340	6,743,024	6,388,461	6,391,198	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	114,718	207,252	207,252	214,920	214,920	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	41,092	39,472	39,472	36,712	36,712	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	287,681	412,252	434,188	501,302	501,302	-
3270 Flexible Benefits						
3400 Other Funds Ltd	19,488,178	17,434,032	17,434,032	17,704,194	17,704,194	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	42,832,119	42,888,072	43,153,638	44,195,941	44,205,510	-
TOTAL OTHER PAYROLL EXPENSES	\$42,832,119	\$42,888,072	\$43,153,638	\$44,195,941	\$44,205,510	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(1,233,508)	(1,233,508)	(281,025)	(281,025)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	261,615	261,615	-	(45,353)	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(971,893)	(971,893)	(281,025)	(326,378)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$971,893)	(\$971,893)	(\$281,025)	(\$326,378)	-
PERSONAL SERVICES						
3400 Other Funds Ltd	119,050,199	126,519,938	130,441,498	127,567,346	127,567,346	-

Budget Support - Detail Revenues and Expenditures

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL PERSONAL SERVICES	\$119,050,199	\$126,519,938	\$130,441,498	\$127,567,346	\$127,567,346	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	1,797,065	1,668,982	1,668,982	1,981,471	1,981,471	-
4125 Out of State Travel						
3400 Other Funds Ltd	189,925	123,545	123,545	236,707	236,707	-
4150 Employee Training						
3400 Other Funds Ltd	1,253,246	1,356,922	1,356,922	1,298,678	1,298,678	-
4175 Office Expenses						
3400 Other Funds Ltd	2,065,265	2,362,860	2,362,860	2,393,197	2,393,197	-
4200 Telecommunications						
3400 Other Funds Ltd	1,799,753	1,758,343	1,758,343	2,011,230	2,011,230	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	2,200,625	2,156,273	2,156,273	1,522,710	1,445,707	-
4250 Data Processing						
3400 Other Funds Ltd	499,902	171,894	171,894	779,863	779,863	-
4275 Publicity and Publications						
3400 Other Funds Ltd	61,525	44,464	44,464	108,831	108,831	-
4300 Professional Services						
3400 Other Funds Ltd	17,544,447	7,452,023	7,452,023	7,757,556	7,757,556	-
4315 IT Professional Services						
3400 Other Funds Ltd	4,999,348	1,854,748	1,854,748	1,930,793	1,930,793	-
4325 Attorney General						

Budget Support - Detail Revenues and Expenditures
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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	2,691,523	2,118,941	2,118,941	2,397,370	2,239,863	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	1,107,629	597,799	597,799	2,351,715	2,351,715	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	227,483	260,872	260,872	266,924	266,924	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	5,739,678	4,953,132	4,953,132	5,286,967	5,286,967	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	2,208,512	2,350,878	2,350,878	2,688,675	2,688,675	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	5,485,681	5,684,298	5,684,298	8,919,314	8,919,314	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	38,542,844	71,507,372	71,507,372	94,293,878	157,123,797	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	72,417	2,439,450	2,439,450	1,377,904	1,377,904	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	736,157	2,304,802	2,304,802	2,734,012	2,734,012	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	307,766	211,174	211,174	470,991	470,991	-
4715 IT Expendable Property						
3400 Other Funds Ltd	3,018,124	2,999,177	2,999,177	3,802,809	3,802,809	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	92,548,915	114,377,949	114,377,949	144,611,595	207,207,004	-

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Special Programs

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL SERVICES & SUPPLIES	\$92,548,915	\$114,377,949	\$114,377,949	\$144,611,595	\$207,207,004	-
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	-	4,941	4,941	-	-	-
5150 Telecommunications Equipment						
3400 Other Funds Ltd	106,231	25,910	25,910	26,531	26,531	-
5200 Technical Equipment						
3400 Other Funds Ltd	1,812,808	1,886,380	1,886,380	3,081,651	3,081,651	-
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	46,793	132,191	132,191	97,049	97,049	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	1,496,407	1,496,407	-	-	-
5550 Data Processing Software						
3400 Other Funds Ltd	377,112	261,923	261,923	679,892	679,892	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	136,828	48,165	48,165	239,110	239,110	-
5700 Building Structures						
3400 Other Funds Ltd	158,510	421,888	421,888	311,851	311,851	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	2,016,428	110,396	110,396	114,481	114,481	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	4,654,710	4,388,201	4,388,201	4,550,565	4,550,565	-
TOTAL CAPITAL OUTLAY	\$4,654,710	\$4,388,201	\$4,388,201	\$4,550,565	\$4,550,565	-

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Special Programs

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	9,085,428	6,251,122	6,251,122	6,482,414	6,482,414	-
6020 Dist to Counties						
3400 Other Funds Ltd	324,997	7,097,094	7,097,094	7,359,686	7,359,686	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	221,075	552,655	552,655	573,103	573,103	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	-	201,741	201,741	209,205	209,205	-
6085 Other Special Payments						
3400 Other Funds Ltd	34,343	1,054,720	1,054,720	774,060	774,060	-
6635 Spc Pmt to Fish/Wildlife, Dept of						
3400 Other Funds Ltd	-	-	-	319,684	319,684	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	9,665,843	15,157,332	15,157,332	15,718,152	15,718,152	-
TOTAL SPECIAL PAYMENTS	\$9,665,843	\$15,157,332	\$15,157,332	\$15,718,152	\$15,718,152	-
EXPENDITURES						
3400 Other Funds Ltd	225,919,667	260,443,420	264,364,980	292,447,658	355,043,067	-
TOTAL EXPENDITURES	\$225,919,667	\$260,443,420	\$264,364,980	\$292,447,658	\$355,043,067	-
ENDING BALANCE						
3400 Other Funds Ltd	393,357,197	75,491,228	71,569,668	841,015	23,323,414	-
TOTAL ENDING BALANCE	\$393,357,197	\$75,491,228	\$71,569,668	\$841,015	\$23,323,414	-
AUTHORIZED POSITIONS						

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<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
8150 Class/Unclass Positions	619	579	579	539	539	-
TOTAL AUTHORIZED POSITIONS	619	579	579	539	539	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	609.90	570.65	570.65	528.65	528.65	-
8280 FTE Reconciliation	-	0.12	0.12	-	-	-
TOTAL AUTHORIZED FTE	609.90	570.77	570.77	528.65	528.65	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
REVENUE CATEGORIES						
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	151,445,149	137,482,954	139,743,844	153,772,707	153,772,707	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	159,580,591	191,181,263	191,181,263	76,946,460	76,946,460	-
1050 Transfer In Other						
3400 Other Funds Ltd	-	69,244,144	69,244,144	162,584,275	162,584,275	-
TRANSFERS IN						
3400 Other Funds Ltd	159,580,591	260,425,407	260,425,407	239,530,735	239,530,735	-
TOTAL TRANSFERS IN	\$159,580,591	\$260,425,407	\$260,425,407	\$239,530,735	\$239,530,735	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	311,025,740	397,908,361	400,169,251	393,303,442	393,303,442	-
TOTAL REVENUE CATEGORIES	\$311,025,740	\$397,908,361	\$400,169,251	\$393,303,442	\$393,303,442	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	(983)	(983)	-	-	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	311,025,740	397,907,378	400,168,268	393,303,442	393,303,442	-
TOTAL AVAILABLE REVENUES	\$311,025,740	\$397,907,378	\$400,168,268	\$393,303,442	\$393,303,442	-

EXPENDITURES

PERSONAL SERVICES

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	8,562,982	4,987,344	5,176,233	8,821,848	8,821,848	-
3160 Temporary Appointments						
3400 Other Funds Ltd	5,060	-	-	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	758,381	403,888	403,888	418,832	418,832	-
3180 Shift Differential						
3400 Other Funds Ltd	16,719	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	160,505	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	9,503,647	5,391,232	5,580,121	9,240,680	9,240,680	-
TOTAL SALARIES & WAGES	\$9,503,647	\$5,391,232	\$5,580,121	\$9,240,680	\$9,240,680	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	2,970	1,452	1,452	3,135	3,135	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	1,427,658	851,275	878,494	1,748,656	1,748,656	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	621,773	339,830	317,225	536,307	536,307	-
3230 Social Security Taxes						
3400 Other Funds Ltd	745,679	412,430	426,880	706,905	706,905	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	5,021	2,277	2,277	3,795	3,795	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	35,150	22,607	23,740	55,354	55,354	-
3270 Flexible Benefits						
3400 Other Funds Ltd	2,381,152	1,007,424	1,007,424	1,833,480	1,833,480	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	5,219,403	2,637,295	2,657,492	4,887,632	4,887,632	-
TOTAL OTHER PAYROLL EXPENSES	\$5,219,403	\$2,637,295	\$2,657,492	\$4,887,632	\$4,887,632	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(31,527)	(31,527)	-	-	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	153,676	153,676	-	-	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	122,149	122,149	-	-	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	\$122,149	\$122,149	-	-	-
PERSONAL SERVICES						
3400 Other Funds Ltd	14,723,050	8,150,676	8,359,762	14,128,312	14,128,312	-
TOTAL PERSONAL SERVICES	\$14,723,050	\$8,150,676	\$8,359,762	\$14,128,312	\$14,128,312	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	113,232	139,800	139,800	113,472	113,472	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4125 Out of State Travel						
3400 Other Funds Ltd	23	-	-	-	-	-
4150 Employee Training						
3400 Other Funds Ltd	4,116	-	-	5,787	5,787	-
4175 Office Expenses						
3400 Other Funds Ltd	101,028	99,338	99,338	88,071	88,071	-
4200 Telecommunications						
3400 Other Funds Ltd	6,063	10,166	10,166	4,139	4,139	-
4250 Data Processing						
3400 Other Funds Ltd	57	-	-	118	118	-
4275 Publicity and Publications						
3400 Other Funds Ltd	19,918	19,002	19,002	22,627	22,627	-
4300 Professional Services						
3400 Other Funds Ltd	48,566,138	65,629,729	65,629,729	68,320,548	68,320,548	-
4315 IT Professional Services						
3400 Other Funds Ltd	379,949	5,572	5,572	5,800	5,800	-
4325 Attorney General						
3400 Other Funds Ltd	380,288	10,122	10,122	11,452	10,700	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	165	-	-	341	341	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	111	344	344	-	-	-
4425 Facilities Rental and Taxes						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	105,251	27,172	27,172	28,177	28,177	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	1,035	878	878	1,558	1,558	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	1,015,276	1,991,932	1,991,932	547,191	547,191	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	236,844,324	270,269,757	270,269,757	254,105,060	252,550,946	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	302,432	410,827	410,827	258,953	258,953	-
4625 Other COI Costs						
3400 Other Funds Ltd	-	-	51,804	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	329,776	69,250	2,069,250	2,696,174	2,696,174	-
4715 IT Expendable Property						
3400 Other Funds Ltd	2,879	1,426	1,426	4,634	4,634	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	288,172,061	338,685,315	340,737,119	326,214,102	324,659,236	-
TOTAL SERVICES & SUPPLIES	\$288,172,061	\$338,685,315	\$340,737,119	\$326,214,102	\$324,659,236	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	5,437,299	19,661,005	19,661,005	20,388,462	20,388,462	-
6020 Dist to Counties						
3400 Other Funds Ltd	1,099,000	22,814,285	22,814,285	23,658,414	23,658,414	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	1,343,800	2,289,386	2,289,386	2,949,770	2,949,770	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	250,530	1,260,925	1,260,925	1,307,579	1,307,579	-
6085 Other Special Payments						
3400 Other Funds Ltd	-	4,490,649	4,490,649	4,078,905	4,078,905	-
6340 Spc Pmt to Environmental Quality						
3400 Other Funds Ltd	-	555,137	555,137	577,898	577,898	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	8,130,629	51,071,387	51,071,387	52,961,028	52,961,028	-
TOTAL SPECIAL PAYMENTS	\$8,130,629	\$51,071,387	\$51,071,387	\$52,961,028	\$52,961,028	-
EXPENDITURES						
3400 Other Funds Ltd	311,025,740	397,907,378	400,168,268	393,303,442	391,748,576	-
TOTAL EXPENDITURES	\$311,025,740	\$397,907,378	\$400,168,268	\$393,303,442	\$391,748,576	-
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	-	1,554,866	-
TOTAL ENDING BALANCE	-	-	-	-	\$1,554,866	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	34	33	33	55	55	-
8180 Position Reconciliation	-	1	1	-	-	-
TOTAL AUTHORIZED POSITIONS	34	34	34	55	55	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	34.00	33.00	33.00	55.00	55.00	-

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
8280 FTE Reconciliation	-	1.00	1.00	-	-	-
TOTAL AUTHORIZED FTE	34.00	34.00	34.00	55.00	55.00	-

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	15	-	-	-	-	-
TOTAL AUTHORIZED POSITIONS	15	-	-	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	13.50	-	-	-	-	-
TOTAL AUTHORIZED FTE	13.50	-	-	-	-	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	399,133	7,513,962	7,513,962	17,990,051	17,990,051	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	70,074	51,835	3,878	-	-	-
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	2,441,139	2,617,810	2,617,810	2,648,240	2,648,240	-
0260 Vehicle Licenses						
3400 Other Funds Ltd	594,786,781	604,511,664	604,511,664	638,755,114	638,755,114	-
0265 Drivers Licenses						
3400 Other Funds Ltd	81,173,086	72,402,951	72,402,951	81,540,099	81,540,099	-
0270 Transportation Lic and Fees						
3400 Other Funds Ltd	2,973,872	3,875,292	3,875,292	3,478,585	3,478,585	-
LICENSES AND FEES						
3400 Other Funds Ltd	681,374,878	683,407,717	683,407,717	726,422,038	726,422,038	-
TOTAL LICENSES AND FEES	\$681,374,878	\$683,407,717	\$683,407,717	\$726,422,038	\$726,422,038	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	31,348	-	-	-	-	-
FINES, RENTS AND ROYALTIES						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
0505 Fines and Forfeitures						
3400 Other Funds Ltd	2,554,925	2,321,541	2,321,541	2,557,463	2,557,463	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	3,052	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	12,229,101	17,995,634	17,995,634	7,131,105	7,131,105	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	563,527	97,424	97,424	133,552	133,552	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	1,014,650	3,598,632	3,598,632	2,023,588	2,013,947	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	1,924,600	14,553,011	14,553,011	316,153	316,153	-
1050 Transfer In Other						
3400 Other Funds Ltd	-	11,225,820	11,225,820	10,807,888	10,807,888	-
1340 Tsfr From Environmental Quality						
3400 Other Funds Ltd	178,602	297,142	297,142	339,634	339,634	-
TRANSFERS IN						
3400 Other Funds Ltd	2,103,202	26,075,973	26,075,973	11,463,675	11,463,675	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL TRANSFERS IN	\$2,103,202	\$26,075,973	\$26,075,973	\$11,463,675	\$11,463,675	-
REVENUE CATEGORIES						
8000 General Fund	70,074	51,835	3,878	-	-	-
3400 Other Funds Ltd	698,860,033	729,898,289	729,898,289	747,707,833	747,707,833	-
6400 Federal Funds Ltd	1,014,650	3,598,632	3,598,632	2,023,588	2,013,947	-
TOTAL REVENUE CATEGORIES	\$699,944,757	\$733,548,756	\$733,500,799	\$749,731,421	\$749,721,780	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(501,246,678)	(302,890,704)	(302,890,704)	(327,159,094)	(327,159,094)	-
2050 Transfer to Other						
3400 Other Funds Ltd	(2,209,295)	(15,358,136)	(15,358,136)	(16,125,480)	(16,125,480)	-
2070 Transfer to Cities						
3400 Other Funds Ltd	-	(70,299,153)	(70,299,153)	(67,487,134)	(67,487,134)	-
2080 Transfer to Counties						
3400 Other Funds Ltd	-	(102,107,588)	(102,107,588)	(85,586,906)	(85,586,906)	-
2123 Tsfr To OR Business Development						
3400 Other Funds Ltd	(753,329)	(681,279)	(681,279)	(748,853)	(748,853)	-
2274 Tsfr To Veterans' Affairs						
3400 Other Funds Ltd	(170,841)	(160,038)	(160,038)	(209,447)	(209,447)	-
2340 Tsfr To Environmental Quality						
3400 Other Funds Ltd	-	(1,230,811)	(1,230,811)	(1,230,811)	(1,230,811)	-
2634 Tsfr To Parks and Rec Dept						
3400 Other Funds Ltd	(33,762,763)	(32,015,474)	(32,015,474)	(33,910,078)	(33,910,078)	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
2691 Tsfr To Watershd Enhance Bd						
3400 Other Funds Ltd	(479,363)	(468,848)	(468,848)	(438,303)	(438,303)	-
TRANSFERS OUT						
3400 Other Funds Ltd	(538,622,269)	(525,212,031)	(525,212,031)	(532,896,106)	(532,896,106)	-
TOTAL TRANSFERS OUT	(\$538,622,269)	(\$525,212,031)	(\$525,212,031)	(\$532,896,106)	(\$532,896,106)	-
AVAILABLE REVENUES						
8000 General Fund	70,074	51,835	3,878	-	-	-
3400 Other Funds Ltd	160,636,897	212,200,220	212,200,220	232,801,778	232,801,778	-
6400 Federal Funds Ltd	1,014,650	3,598,632	3,598,632	2,023,588	2,013,947	-
TOTAL AVAILABLE REVENUES	\$161,721,621	\$215,850,687	\$215,802,730	\$234,825,366	\$234,815,725	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	37,007	-	-	-	-	-
3400 Other Funds Ltd	63,943,417	72,404,874	76,518,680	82,843,662	82,843,662	-
6400 Federal Funds Ltd	544,686	-	-	-	-	-
All Funds	64,525,110	72,404,874	76,518,680	82,843,662	82,843,662	-
3160 Temporary Appointments						
3400 Other Funds Ltd	1,026,798	1,536,320	1,536,320	1,593,163	1,593,163	-
6400 Federal Funds Ltd	2,125	-	-	-	-	-
All Funds	1,028,923	1,536,320	1,536,320	1,593,163	1,593,163	-
3170 Overtime Payments						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8000 General Fund	97	39,987	755	-	-	-
3400 Other Funds Ltd	803,627	301,812	301,812	312,980	312,980	-
6400 Federal Funds Ltd	809	-	-	-	-	-
All Funds	804,533	341,799	302,567	312,980	312,980	-
3180 Shift Differential						
8000 General Fund	1	-	-	-	-	-
3400 Other Funds Ltd	3,111	21,227	21,227	22,012	22,012	-
All Funds	3,112	21,227	21,227	22,012	22,012	-
3190 All Other Differential						
8000 General Fund	70	-	-	-	-	-
3400 Other Funds Ltd	646,351	383,080	383,080	397,253	397,253	-
6400 Federal Funds Ltd	2,705	-	-	-	-	-
All Funds	649,126	383,080	383,080	397,253	397,253	-
SALARIES & WAGES						
8000 General Fund	37,175	39,987	755	-	-	-
3400 Other Funds Ltd	66,423,304	74,647,313	78,761,119	85,169,070	85,169,070	-
6400 Federal Funds Ltd	550,325	-	-	-	-	-
TOTAL SALARIES & WAGES	\$67,010,804	\$74,687,300	\$78,761,874	\$85,169,070	\$85,169,070	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	16	-	-	-	-	-
3400 Other Funds Ltd	31,267	38,146	38,146	49,647	49,647	-
6400 Federal Funds Ltd	155	-	-	-	-	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	31,438	38,146	38,146	49,647	49,647	-
3220 Public Employees' Retire Cont						
8000 General Fund	5,430	6,314	694	-	-	-
3400 Other Funds Ltd	9,582,702	11,544,231	12,137,030	11,717,208	11,717,208	-
6400 Federal Funds Ltd	83,681	-	-	-	-	-
All Funds	9,671,813	11,550,545	12,137,724	11,717,208	11,717,208	-
3221 Pension Obligation Bond						
8000 General Fund	2,414	2,475	2,353	-	-	-
3400 Other Funds Ltd	4,185,533	4,350,938	4,301,915	4,875,159	4,875,159	-
6400 Federal Funds Ltd	36,491	-	-	-	-	-
All Funds	4,224,438	4,353,413	4,304,268	4,875,159	4,875,159	-
3230 Social Security Taxes						
8000 General Fund	2,813	3,059	76	-	-	-
3400 Other Funds Ltd	4,977,639	5,708,959	6,023,665	6,513,035	6,513,035	-
6400 Federal Funds Ltd	41,393	-	-	-	-	-
All Funds	5,021,845	5,712,018	6,023,741	6,513,035	6,513,035	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	167,906	158,494	158,494	164,359	164,359	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	23	-	-	-	-	-
3400 Other Funds Ltd	48,139	59,801	59,801	60,099	60,099	-
6400 Federal Funds Ltd	237	-	-	-	-	-
All Funds	48,399	59,801	59,801	60,099	60,099	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3260 Mass Transit Tax						
8000 General Fund	148	-	-	-	-	-
3400 Other Funds Ltd	335,673	347,653	372,336	510,516	510,516	-
All Funds	335,821	347,653	372,336	510,516	510,516	-
3270 Flexible Benefits						
8000 General Fund	12,212	-	-	-	-	-
3400 Other Funds Ltd	24,032,006	26,463,960	26,463,960	29,035,656	29,035,656	-
6400 Federal Funds Ltd	117,072	-	-	-	-	-
All Funds	24,161,290	26,463,960	26,463,960	29,035,656	29,035,656	-
OTHER PAYROLL EXPENSES						
8000 General Fund	23,056	11,848	3,123	-	-	-
3400 Other Funds Ltd	43,360,865	48,672,182	49,555,347	52,925,679	52,925,679	-
6400 Federal Funds Ltd	279,029	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	\$43,662,950	\$48,684,030	\$49,558,470	\$52,925,679	\$52,925,679	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(606,971)	(606,971)	(1,318,659)	(1,318,659)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	1,035,917	1,035,917	-	-	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	428,946	428,946	(1,318,659)	(1,318,659)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	\$428,946	\$428,946	(\$1,318,659)	(\$1,318,659)	-

PERSONAL SERVICES

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8000 General Fund	60,231	51,835	3,878	-	-	-
3400 Other Funds Ltd	109,784,169	123,748,441	128,745,412	136,776,090	136,776,090	-
6400 Federal Funds Ltd	829,354	-	-	-	-	-
TOTAL PERSONAL SERVICES	\$110,673,754	\$123,800,276	\$128,749,290	\$136,776,090	\$136,776,090	-

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd	868,747	740,527	740,527	767,927	767,927	-
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4125 Out of State Travel

3400 Other Funds Ltd	9,729	23,551	23,551	24,422	24,422	-
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4150 Employee Training

3400 Other Funds Ltd	272,643	305,063	305,063	316,351	316,351	-
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4175 Office Expenses

8000 General Fund	7,840	-	-	-	-	-
3400 Other Funds Ltd	10,572,165	9,932,573	9,932,573	10,300,078	10,300,078	-
6400 Federal Funds Ltd	786	-	-	-	-	-
All Funds	10,580,791	9,932,573	9,932,573	10,300,078	10,300,078	-

4200 Telecommunications

3400 Other Funds Ltd	1,139,372	1,454,235	1,454,235	1,508,041	1,508,041	-
6400 Federal Funds Ltd	2,463	-	-	-	-	-
All Funds	1,141,835	1,454,235	1,454,235	1,508,041	1,508,041	-

4225 State Gov. Service Charges

3400 Other Funds Ltd	834,689	989,366	989,366	709,427	673,551	-
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4250 Data Processing

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3400 Other Funds Ltd	908,201	74,933	74,933	77,705	77,705	-
6400 Federal Funds Ltd	313	-	-	-	-	-
All Funds	908,514	74,933	74,933	77,705	77,705	-
4275 Publicity and Publications						
3400 Other Funds Ltd	269,238	414,308	414,308	429,638	429,638	-
4300 Professional Services						
3400 Other Funds Ltd	7,318,536	8,222,247	8,222,247	8,559,359	8,559,359	-
6400 Federal Funds Ltd	366	-	-	-	-	-
All Funds	7,318,902	8,222,247	8,222,247	8,559,359	8,559,359	-
4315 IT Professional Services						
3400 Other Funds Ltd	880,099	4,304,836	4,304,836	4,481,335	4,179,582	-
6400 Federal Funds Ltd	36,465	2,364,121	2,364,121	743,400	733,759	-
All Funds	916,564	6,668,957	6,668,957	5,224,735	4,913,341	-
4325 Attorney General						
8000 General Fund	2,003	-	-	-	-	-
3400 Other Funds Ltd	1,076,301	1,821,814	1,821,814	2,061,200	1,925,779	-
6400 Federal Funds Ltd	143	-	-	-	-	-
All Funds	1,078,447	1,821,814	1,821,814	2,061,200	1,925,779	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	57,078	149,436	149,436	154,965	154,965	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	59,793	65,657	65,657	68,087	68,087	-
4425 Facilities Rental and Taxes						

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3400 Other Funds Ltd	6,732,075	6,760,632	6,760,632	7,227,116	7,227,116	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	1,163,887	1,140,158	1,140,158	1,182,344	1,182,344	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	2,485,566	2,639,121	2,639,121	2,763,730	2,763,730	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	9,957,874	11,258,079	11,258,079	11,647,665	11,647,665	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	995,789	971,151	971,151	1,007,084	1,007,084	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	2,290,006	8,215,431	8,215,431	8,519,402	8,519,402	-
6400 Federal Funds Ltd	67,824	-	-	-	-	-
All Funds	2,357,830	8,215,431	8,215,431	8,519,402	8,519,402	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	4,186	422,294	422,294	437,919	437,919	-
4715 IT Expendable Property						
3400 Other Funds Ltd	682,664	1,740,275	1,740,275	1,804,665	1,804,665	-
6400 Federal Funds Ltd	76,936	1,234,511	1,234,511	1,280,188	1,280,188	-
All Funds	759,600	2,974,786	2,974,786	3,084,853	3,084,853	-
SERVICES & SUPPLIES						
8000 General Fund	9,843	-	-	-	-	-
3400 Other Funds Ltd	48,578,638	61,645,687	61,645,687	64,048,460	63,575,410	-
6400 Federal Funds Ltd	185,296	3,598,632	3,598,632	2,023,588	2,013,947	-

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Driver and Motor Vehicles Svcs

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL SERVICES & SUPPLIES	\$48,773,777	\$65,244,319	\$65,244,319	\$66,072,048	\$65,589,357	-
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
3400 Other Funds Ltd	3,250	-	-	-	-	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	142,137	142,137	147,396	147,396	-
5550 Data Processing Software						
3400 Other Funds Ltd	231,155	-	-	-	-	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	62,614	-	-	-	-	-
5700 Building Structures						
3400 Other Funds Ltd	91,390	31,304	31,304	32,462	32,462	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	160,612	20,179,624	20,179,624	31,387,807	31,387,807	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	549,021	20,353,065	20,353,065	31,567,665	31,567,665	-
TOTAL CAPITAL OUTLAY	\$549,021	\$20,353,065	\$20,353,065	\$31,567,665	\$31,567,665	-
SPECIAL PAYMENTS						
6340 Spc Pmt to Environmental Quality						
3400 Other Funds Ltd	968,660	-	-	-	-	-
EXPENDITURES						
8000 General Fund	70,074	51,835	3,878	-	-	-
3400 Other Funds Ltd	159,880,488	205,747,193	210,744,164	232,392,215	231,919,165	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	1,014,650	3,598,632	3,598,632	2,023,588	2,013,947	-
TOTAL EXPENDITURES	\$160,965,212	\$209,397,660	\$214,346,674	\$234,415,803	\$233,933,112	-
ENDING BALANCE						
3400 Other Funds Ltd	756,409	6,453,027	1,456,056	409,563	882,613	-
TOTAL ENDING BALANCE	\$756,409	\$6,453,027	\$1,456,056	\$409,563	\$882,613	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	848	879	879	871	871	-
8180 Position Reconciliation	-	11	11	-	-	-
TOTAL AUTHORIZED POSITIONS	848	890	890	871	871	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	825.75	850.16	850.16	854.25	854.25	-
8280 FTE Reconciliation	-	7.00	7.00	-	-	-
TOTAL AUTHORIZED FTE	825.75	857.16	857.16	854.25	854.25	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	84,481	11,326,756	11,326,756	2,288,604	2,288,604	-
REVENUE CATEGORIES						
TAXES						
0180 Weight-Mile Taxes						
3400 Other Funds Ltd	554,620,727	608,108,654	608,108,654	632,833,231	632,833,231	-
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	5,909,087	2,766,758	2,766,758	2,766,758	2,766,758	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	88,005,983	-	-	-	-	-
0270 Transportation Lic and Fees						
3400 Other Funds Ltd	-	91,188,651	91,188,651	93,028,205	93,028,205	-
LICENSES AND FEES						
3400 Other Funds Ltd	93,915,070	93,955,409	93,955,409	95,794,963	95,794,963	-
TOTAL LICENSES AND FEES	\$93,915,070	\$93,955,409	\$93,955,409	\$95,794,963	\$95,794,963	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	57,451	-	-	-	-	-
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	7,260,189	-	-	-	-	-

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Motor Carrier Transportation

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	3,117,310	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	21,438	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	10,966	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	4,691,351	5,963,392	5,963,392	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	2,479	834,419	834,419	-	-	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	659,005,630	702,898,482	702,898,482	728,628,194	728,628,194	-
6400 Federal Funds Ltd	4,691,351	5,963,392	5,963,392	-	-	-
TOTAL REVENUE CATEGORIES	\$663,696,981	\$708,861,874	\$708,861,874	\$728,628,194	\$728,628,194	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(603,097,188)	(391,731,642)	(391,731,642)	(417,669,683)	(417,669,683)	-
2070 Transfer to Cities						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	-	(99,437,938)	(99,437,938)	(100,849,131)	(100,849,131)	-
2080 Transfer to Counties						
3400 Other Funds Ltd	-	(151,143,917)	(151,143,917)	(147,270,615)	(147,270,615)	-
TRANSFERS OUT						
3400 Other Funds Ltd	(603,097,188)	(642,313,497)	(642,313,497)	(665,789,429)	(665,789,429)	-
TOTAL TRANSFERS OUT	(\$603,097,188)	(\$642,313,497)	(\$642,313,497)	(\$665,789,429)	(\$665,789,429)	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	55,992,923	71,911,741	71,911,741	65,127,369	65,127,369	-
6400 Federal Funds Ltd	4,691,351	5,963,392	5,963,392	-	-	-
TOTAL AVAILABLE REVENUES	\$60,684,274	\$77,875,133	\$77,875,133	\$65,127,369	\$65,127,369	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	25,727,304	27,816,336	29,499,500	30,197,688	30,197,688	-
6400 Federal Funds Ltd	1,924,430	-	10,642	-	-	-
All Funds	27,651,734	27,816,336	29,510,142	30,197,688	30,197,688	-
3160 Temporary Appointments						
3400 Other Funds Ltd	78,507	71,598	71,598	74,247	74,247	-
3170 Overtime Payments						
3400 Other Funds Ltd	193,997	119,097	119,097	388,987	388,987	-
6400 Federal Funds Ltd	85,712	256,070	256,070	-	-	-
All Funds	279,709	375,167	375,167	388,987	388,987	-

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Motor Carrier Transportation

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3180 Shift Differential						
3400 Other Funds Ltd	70,856	50,799	50,799	52,678	52,678	-
3190 All Other Differential						
3400 Other Funds Ltd	181,452	135,911	135,911	140,940	140,940	-
6400 Federal Funds Ltd	4,513	-	-	-	-	-
All Funds	185,965	135,911	135,911	140,940	140,940	-
SALARIES & WAGES						
3400 Other Funds Ltd	26,252,116	28,193,741	29,876,905	30,854,540	30,854,540	-
6400 Federal Funds Ltd	2,014,655	256,070	266,712	-	-	-
TOTAL SALARIES & WAGES	\$28,266,771	\$28,449,811	\$30,143,617	\$30,854,540	\$30,854,540	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	10,617	12,452	12,452	16,131	16,131	-
6400 Federal Funds Ltd	739	-	-	-	-	-
All Funds	11,356	12,452	12,452	16,131	16,131	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	3,836,995	4,440,495	4,683,039	5,356,058	5,356,058	-
6400 Federal Funds Ltd	296,706	40,435	41,969	-	-	-
All Funds	4,133,701	4,480,930	4,725,008	5,356,058	5,356,058	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	1,670,986	1,711,984	1,654,732	1,786,417	1,786,417	-
6400 Federal Funds Ltd	129,622	44,608	15,067	-	-	-
All Funds	1,800,608	1,756,592	1,669,799	1,786,417	1,786,417	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3230 Social Security Taxes						
3400 Other Funds Ltd	1,962,608	2,156,804	2,285,566	2,360,261	2,360,261	-
6400 Federal Funds Ltd	152,343	19,591	20,405	-	-	-
All Funds	2,114,951	2,176,395	2,305,971	2,360,261	2,360,261	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	50,093	-	-	-	-	-
6400 Federal Funds Ltd	11,537	-	-	-	-	-
All Funds	61,630	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	16,352	19,527	19,527	19,527	19,527	-
6400 Federal Funds Ltd	1,113	-	-	-	-	-
All Funds	17,465	19,527	19,527	19,527	19,527	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	120,207	131,118	141,217	183,450	183,450	-
3270 Flexible Benefits						
3400 Other Funds Ltd	8,325,132	8,639,424	8,639,424	9,434,088	9,434,088	-
6400 Federal Funds Ltd	559,293	-	64	-	-	-
All Funds	8,884,425	8,639,424	8,639,488	9,434,088	9,434,088	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	15,992,990	17,111,804	17,435,957	19,155,932	19,155,932	-
6400 Federal Funds Ltd	1,151,353	104,634	77,505	-	-	-
TOTAL OTHER PAYROLL EXPENSES	\$17,144,343	\$17,216,438	\$17,513,462	\$19,155,932	\$19,155,932	-

P.S. BUDGET ADJUSTMENTS

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(178,525)	(178,525)	(367,495)	(367,495)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(138,092)	(138,092)	-	-	-
6400 Federal Funds Ltd	-	143,632	143,632	-	-	-
All Funds	-	5,540	5,540	-	-	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(316,617)	(316,617)	(367,495)	(367,495)	-
6400 Federal Funds Ltd	-	143,632	143,632	-	-	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$172,985)	(\$172,985)	(\$367,495)	(\$367,495)	-
PERSONAL SERVICES						
3400 Other Funds Ltd	42,245,106	44,988,928	46,996,245	49,642,977	49,642,977	-
6400 Federal Funds Ltd	3,166,008	504,336	487,849	-	-	-
TOTAL PERSONAL SERVICES	\$45,411,114	\$45,493,264	\$47,484,094	\$49,642,977	\$49,642,977	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	386,782	164,356	164,356	353,986	353,986	-
6400 Federal Funds Ltd	213,142	95,119	95,119	-	-	-
All Funds	599,924	259,475	259,475	353,986	353,986	-
4125 Out of State Travel						
3400 Other Funds Ltd	74,143	77,220	77,220	80,077	80,077	-
6400 Federal Funds Ltd	8,938	-	-	-	-	-
All Funds	83,081	77,220	77,220	80,077	80,077	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4150 Employee Training						
3400 Other Funds Ltd	54,525	29,297	29,297	40,751	40,751	-
6400 Federal Funds Ltd	20,039	18,437	18,437	-	-	-
All Funds	74,564	47,734	47,734	40,751	40,751	-
4175 Office Expenses						
3400 Other Funds Ltd	1,604,615	2,083,407	2,083,407	2,078,570	2,078,570	-
6400 Federal Funds Ltd	87,328	91,624	91,624	-	-	-
All Funds	1,691,943	2,175,031	2,175,031	2,078,570	2,078,570	-
4200 Telecommunications						
3400 Other Funds Ltd	357,401	443,849	443,849	353,461	353,461	-
6400 Federal Funds Ltd	11,030	5,826	5,826	-	-	-
All Funds	368,431	449,675	449,675	353,461	353,461	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	193,646	-	-	-	-	-
6400 Federal Funds Ltd	2,127	-	-	-	-	-
All Funds	195,773	-	-	-	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	4,850	144,412	144,412	147,681	147,681	-
6400 Federal Funds Ltd	5,808	-	-	-	-	-
All Funds	10,658	144,412	144,412	147,681	147,681	-
4300 Professional Services						
3400 Other Funds Ltd	82,251	882,749	882,749	918,942	918,942	-
6400 Federal Funds Ltd	1,093	96,640	96,640	-	-	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	83,344	979,389	979,389	918,942	918,942	-
4315 IT Professional Services						
3400 Other Funds Ltd	249,627	931,906	931,906	970,114	970,114	-
4325 Attorney General						
3400 Other Funds Ltd	233,972	137,635	137,635	155,720	145,489	-
6400 Federal Funds Ltd	3,703	-	-	-	-	-
All Funds	237,675	137,635	137,635	155,720	145,489	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	44,106	73,273	73,273	51,096	51,096	-
6400 Federal Funds Ltd	2,128	-	-	-	-	-
All Funds	46,234	73,273	73,273	51,096	51,096	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	35,519	181,819	181,819	187,510	187,510	-
6400 Federal Funds Ltd	-	21,621	21,621	-	-	-
All Funds	35,519	203,440	203,440	187,510	187,510	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	1,648,114	2,080,987	2,080,987	2,047,737	2,047,737	-
6400 Federal Funds Ltd	146	49,394	49,394	-	-	-
All Funds	1,648,260	2,130,381	2,130,381	2,047,737	2,047,737	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	412,296	368,810	368,810	382,456	382,456	-
6400 Federal Funds Ltd	3,749	-	-	-	-	-
All Funds	416,045	368,810	368,810	382,456	382,456	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4475 Facilities Maintenance						
3400 Other Funds Ltd	535,920	2,299,644	2,299,644	2,325,622	2,325,622	-
6400 Federal Funds Ltd	-	2,196	2,196	-	-	-
All Funds	535,920	2,301,840	2,301,840	2,325,622	2,325,622	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	1,240,292	836,644	836,644	1,085,370	1,085,370	-
6400 Federal Funds Ltd	670,426	371,921	371,921	-	-	-
All Funds	1,910,718	1,208,565	1,208,565	1,085,370	1,085,370	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	402,697	382,738	382,738	407,269	407,269	-
6400 Federal Funds Ltd	7,876	-	-	-	-	-
All Funds	410,573	382,738	382,738	407,269	407,269	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	5,143,538	2,886,836	2,886,836	2,848,469	2,776,604	-
6400 Federal Funds Ltd	393,424	4,131,291	4,131,291	-	-	-
All Funds	5,536,962	7,018,127	7,018,127	2,848,469	2,776,604	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	22,781	15,022	15,022	15,578	15,578	-
6400 Federal Funds Ltd	4,996	4,438	4,438	-	-	-
All Funds	27,777	19,460	19,460	15,578	15,578	-
4715 IT Expendable Property						
3400 Other Funds Ltd	325,895	612,637	612,637	634,267	634,267	-
6400 Federal Funds Ltd	27,854	23,297	23,297	-	-	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	353,749	635,934	635,934	634,267	634,267	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	13,052,970	14,633,241	14,633,241	15,084,676	15,002,580	-
6400 Federal Funds Ltd	1,463,807	4,911,804	4,911,804	-	-	-
TOTAL SERVICES & SUPPLIES	\$14,516,777	\$19,545,045	\$19,545,045	\$15,084,676	\$15,002,580	-
CAPITAL OUTLAY						
5200 Technical Equipment						
3400 Other Funds Ltd	14,000	-	-	-	-	-
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	67,345	-	-	-	-	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	374,611	374,611	388,472	388,472	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	-	10,843	10,843	11,244	11,244	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	524,246	-	-	-	-	-
6400 Federal Funds Ltd	61,536	-	-	-	-	-
All Funds	585,782	-	-	-	-	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	605,591	385,454	385,454	399,716	399,716	-
6400 Federal Funds Ltd	61,536	-	-	-	-	-
TOTAL CAPITAL OUTLAY	\$667,127	\$385,454	\$385,454	\$399,716	\$399,716	-

EXPENDITURES

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Motor Carrier Transportation

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	55,903,667	60,007,623	62,014,940	65,127,369	65,045,273	-
6400 Federal Funds Ltd	4,691,351	5,416,140	5,399,653	-	-	-
TOTAL EXPENDITURES	\$60,595,018	\$65,423,763	\$67,414,593	\$65,127,369	\$65,045,273	-
ENDING BALANCE						
3400 Other Funds Ltd	89,256	11,904,118	9,896,801	-	82,096	-
6400 Federal Funds Ltd	-	547,252	563,739	-	-	-
TOTAL ENDING BALANCE	\$89,256	\$12,451,370	\$10,460,540	-	\$82,096	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	283	283	283	283	283	-
TOTAL AUTHORIZED POSITIONS	283	283	283	283	283	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	283.00	283.00	283.00	283.00	283.00	-
TOTAL AUTHORIZED FTE	283.00	283.00	283.00	283.00	283.00	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	90,798,199	77,662,347	77,662,347	73,379,146	73,379,146	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	12,640,000	19,808,710	19,808,710	19,747,800	17,314,013	-
TAXES						
0115 Gross Receipts Business Taxes/Fees						
3400 Other Funds Ltd	4,798,961	4,000,000	4,000,000	5,600,000	5,600,000	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	69,597,456	73,806,754	76,230,526	78,135,781	78,135,781	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	1,117,790	-	-	-	-	-
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	116,741	-	-	-	-	-
0510 Rents and Royalties						
3400 Other Funds Ltd	-	252,000	252,000	252,000	252,000	-
FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	116,741	252,000	252,000	252,000	252,000	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL FINES, RENTS AND ROYALTIES	\$116,741	\$252,000	\$252,000	\$252,000	\$252,000	-
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	57,945,071	55,000,000	55,000,000	-	71,961,509	-
0570 Revenue Bonds						
3400 Other Funds Ltd	2,048,485	-	-	-	-	-
BOND SALES						
3400 Other Funds Ltd	59,993,556	55,000,000	55,000,000	-	71,961,509	-
TOTAL BOND SALES	\$59,993,556	\$55,000,000	\$55,000,000	-	\$71,961,509	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	788,777	405,000	405,000	405,000	405,000	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	74,726	-	-	-	-	-
LOAN REPAYMENT						
0925 Loan Repayments						
3400 Other Funds Ltd	2,658,100	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	13,429,769	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						

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 Transportation Development

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	88,123,067	100,995,787	101,125,201	102,310,497	102,154,500	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	64,265,704	85,393,817	85,393,817	91,044,316	91,044,316	-
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	3,504,427	-	-	4,875,671	4,875,671	-
1050 Transfer In Other						
3400 Other Funds Ltd	1,828,120	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	7,336,416	6,635,363	6,635,363	6,399,667	9,022,216	-
TRANSFERS IN						
3400 Other Funds Ltd	76,934,667	92,029,180	92,029,180	102,319,654	104,942,203	-
TOTAL TRANSFERS IN	\$76,934,667	\$92,029,180	\$92,029,180	\$102,319,654	\$104,942,203	-
REVENUE CATEGORIES						
8000 General Fund	12,640,000	19,808,710	19,808,710	19,747,800	17,314,013	-
3400 Other Funds Ltd	229,510,543	225,492,934	227,916,706	186,712,435	261,296,493	-
6400 Federal Funds Ltd	88,123,067	100,995,787	101,125,201	102,310,497	102,154,500	-
TOTAL REVENUE CATEGORIES	\$330,273,610	\$346,297,431	\$348,850,617	\$308,770,732	\$380,765,006	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(1,397,698)	(9,498,894)	(9,498,894)	(11,883,668)	(11,883,668)	-
2020 Transfer Out - Indirect Cost						
6400 Federal Funds Ltd	(3,504,427)	-	-	(4,875,671)	(4,875,671)	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
2107 Tsfr To Administrative Svcs						
3400 Other Funds Ltd	(4,250,373)	-	-	-	-	-
TRANSFERS OUT						
3400 Other Funds Ltd	(5,648,071)	(9,498,894)	(9,498,894)	(11,883,668)	(11,883,668)	-
6400 Federal Funds Ltd	(3,504,427)	-	-	(4,875,671)	(4,875,671)	-
TOTAL TRANSFERS OUT	(\$9,152,498)	(\$9,498,894)	(\$9,498,894)	(\$16,759,339)	(\$16,759,339)	-
AVAILABLE REVENUES						
8000 General Fund	12,640,000	19,808,710	19,808,710	19,747,800	17,314,013	-
3400 Other Funds Ltd	314,660,671	293,656,387	296,080,159	248,207,913	322,791,971	-
6400 Federal Funds Ltd	84,618,640	100,995,787	101,125,201	97,434,826	97,278,829	-
TOTAL AVAILABLE REVENUES	\$411,919,311	\$414,460,884	\$417,014,070	\$365,390,539	\$437,384,813	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	38,788,749	39,787,128	41,779,966	43,131,173	43,131,173	-
6400 Federal Funds Ltd	2,200,008	1,604,887	1,674,987	1,690,167	1,690,167	-
All Funds	40,988,757	41,392,015	43,454,953	44,821,340	44,821,340	-
3160 Temporary Appointments						
3400 Other Funds Ltd	443,510	488,869	488,869	506,956	506,956	-
6400 Federal Funds Ltd	955	16,134	16,134	16,731	16,731	-
All Funds	444,465	505,003	505,003	523,687	523,687	-
3170 Overtime Payments						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	1,234,177	636,365	636,365	659,910	659,910	-
6400 Federal Funds Ltd	30,245	-	-	-	-	-
All Funds	1,264,422	636,365	636,365	659,910	659,910	-
3180 Shift Differential						
3400 Other Funds Ltd	58,790	1,251	1,251	1,297	1,297	-
6400 Federal Funds Ltd	503	-	-	-	-	-
All Funds	59,293	1,251	1,251	1,297	1,297	-
3190 All Other Differential						
3400 Other Funds Ltd	634,688	202,264	202,264	209,748	209,748	-
6400 Federal Funds Ltd	5,589	-	-	-	-	-
All Funds	640,277	202,264	202,264	209,748	209,748	-
SALARIES & WAGES						
3400 Other Funds Ltd	41,159,914	41,115,877	43,108,715	44,509,084	44,509,084	-
6400 Federal Funds Ltd	2,237,300	1,621,021	1,691,121	1,706,898	1,706,898	-
TOTAL SALARIES & WAGES	\$43,397,214	\$42,736,898	\$44,799,836	\$46,215,982	\$46,215,982	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	12,732	13,006	13,006	16,895	16,895	-
6400 Federal Funds Ltd	630	590	590	718	718	-
All Funds	13,362	13,596	13,596	17,613	17,613	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	6,182,117	6,414,819	6,701,986	7,914,040	7,914,040	-
6400 Federal Funds Ltd	282,862	253,051	263,152	279,731	279,731	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	6,464,979	6,667,870	6,965,138	8,193,771	8,193,771	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	2,693,183	2,522,358	2,390,529	2,553,777	2,553,777	-
6400 Federal Funds Ltd	122,114	99,326	94,433	98,093	98,093	-
All Funds	2,815,297	2,621,684	2,484,962	2,651,870	2,651,870	-
3230 Social Security Taxes						
3400 Other Funds Ltd	3,224,608	3,143,692	3,296,144	3,402,446	3,402,446	-
6400 Federal Funds Ltd	149,942	124,008	129,371	130,498	130,498	-
All Funds	3,374,550	3,267,700	3,425,515	3,532,944	3,532,944	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	50,457	1,624	1,624	1,684	1,684	-
6400 Federal Funds Ltd	2,956	1,775	1,775	1,841	1,841	-
All Funds	53,413	3,399	3,399	3,525	3,525	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	21,401	20,396	20,396	20,458	20,458	-
6400 Federal Funds Ltd	986	925	925	863	863	-
All Funds	22,387	21,321	21,321	21,321	21,321	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	169,343	211,137	223,094	266,760	266,760	-
3270 Flexible Benefits						
3400 Other Funds Ltd	10,142,882	8,778,451	8,778,451	9,615,900	9,615,900	-
6400 Federal Funds Ltd	476,104	410,477	410,898	418,236	418,236	-
All Funds	10,618,986	9,188,928	9,189,349	10,034,136	10,034,136	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	22,496,723	21,105,483	21,425,230	23,791,960	23,791,960	-
6400 Federal Funds Ltd	1,035,594	890,152	901,144	929,980	929,980	-
TOTAL OTHER PAYROLL EXPENSES	\$23,532,317	\$21,995,635	\$22,326,374	\$24,721,940	\$24,721,940	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(532,163)	(532,163)	(302,642)	(302,642)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(1,384,286)	(1,384,286)	-	-	-
6400 Federal Funds Ltd	-	(71,818)	(71,818)	-	-	-
All Funds	-	(1,456,104)	(1,456,104)	-	-	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(1,916,449)	(1,916,449)	(302,642)	(302,642)	-
6400 Federal Funds Ltd	-	(71,818)	(71,818)	-	-	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$1,988,267)	(\$1,988,267)	(\$302,642)	(\$302,642)	-
PERSONAL SERVICES						
3400 Other Funds Ltd	63,656,637	60,304,911	62,617,496	67,998,402	67,998,402	-
6400 Federal Funds Ltd	3,272,894	2,439,355	2,520,447	2,636,878	2,636,878	-
TOTAL PERSONAL SERVICES	\$66,929,531	\$62,744,266	\$65,137,943	\$70,635,280	\$70,635,280	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	63,488	63,488	444	444	-
3400 Other Funds Ltd	622,420	834,516	834,516	964,327	964,327	-

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6400 Federal Funds Ltd	56,983	142,560	142,560	105,777	105,777	-
All Funds	679,403	1,040,564	1,040,564	1,070,548	1,070,548	-
4125 Out of State Travel						
8000 General Fund	-	63,488	63,488	444	444	-
3400 Other Funds Ltd	182,923	90,805	90,805	112,637	112,637	-
6400 Federal Funds Ltd	5,381	33,171	33,171	34,397	34,397	-
All Funds	188,304	187,464	187,464	147,478	147,478	-
4150 Employee Training						
3400 Other Funds Ltd	343,515	260,219	260,219	348,660	348,660	-
6400 Federal Funds Ltd	21,607	46,147	46,147	47,854	47,854	-
All Funds	365,122	306,366	306,366	396,514	396,514	-
4175 Office Expenses						
3400 Other Funds Ltd	645,571	529,373	529,373	734,508	734,508	-
6400 Federal Funds Ltd	97,898	183,731	183,731	190,529	190,529	-
All Funds	743,469	713,104	713,104	925,037	925,037	-
4200 Telecommunications						
8000 General Fund	-	256,000	256,000	1,792	1,792	-
3400 Other Funds Ltd	525,157	334,453	334,453	907,179	907,179	-
6400 Federal Funds Ltd	20,954	25,845	25,845	31,800	31,800	-
All Funds	546,111	616,298	616,298	940,771	940,771	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	25,213	18,111	18,111	11,304	10,732	-
4250 Data Processing						

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3400 Other Funds Ltd	1,186,289	1,067,724	1,067,724	2,324,679	2,096,443	-
6400 Federal Funds Ltd	65,277	103,788	103,788	107,628	89,083	-
All Funds	1,251,566	1,171,512	1,171,512	2,432,307	2,185,526	-
4275 Publicity and Publications						
8000 General Fund	-	624,640	624,640	4,373	4,373	-
3400 Other Funds Ltd	302,454	194,114	194,114	243,521	243,521	-
6400 Federal Funds Ltd	55,533	254,344	254,344	263,755	263,755	-
All Funds	357,987	1,073,098	1,073,098	511,649	511,649	-
4300 Professional Services						
8000 General Fund	-	2,765,112	2,765,112	2,521,935	2,521,935	-
3400 Other Funds Ltd	30,322,862	29,048,002	29,048,002	35,015,970	35,015,970	-
6400 Federal Funds Ltd	3,630,301	6,833,095	6,833,095	7,113,251	7,113,251	-
All Funds	33,953,163	38,646,209	38,646,209	44,651,156	44,651,156	-
4315 IT Professional Services						
3400 Other Funds Ltd	1,297,126	2,118,325	2,118,325	2,205,177	2,205,177	-
6400 Federal Funds Ltd	19,950	-	-	-	-	-
All Funds	1,317,076	2,118,325	2,118,325	2,205,177	2,205,177	-
4325 Attorney General						
8000 General Fund	-	650,000	650,000	735,410	687,094	-
3400 Other Funds Ltd	574,602	332,062	332,062	375,694	351,011	-
6400 Federal Funds Ltd	12,180	1,092,985	1,092,985	1,236,604	1,155,360	-
All Funds	586,782	2,075,047	2,075,047	2,347,708	2,193,465	-
4375 Employee Recruitment and Develop						

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3400 Other Funds Ltd	56,141	53,248	53,248	78,775	78,775	-
6400 Federal Funds Ltd	16,540	7,224	7,224	7,491	7,491	-
All Funds	72,681	60,472	60,472	86,266	86,266	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	10,395	73,534	73,534	76,257	76,257	-
6400 Federal Funds Ltd	5,594	10,120	10,120	10,494	10,494	-
All Funds	15,989	83,654	83,654	86,751	86,751	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	118,552	107,345	107,345	114,752	114,752	-
6400 Federal Funds Ltd	122,323	129,510	129,510	138,447	138,447	-
All Funds	240,875	236,855	236,855	253,199	253,199	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	213,734	158,519	158,519	238,014	238,014	-
6400 Federal Funds Ltd	12,143	13,197	13,197	13,685	13,685	-
All Funds	225,877	171,716	171,716	251,699	251,699	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	372,883	869,086	869,086	559,976	559,976	-
4575 Agency Program Related S and S						
8000 General Fund	-	5,494,462	5,494,462	38,461	22,726	-
3400 Other Funds Ltd	13,802,140	15,732,542	15,732,542	12,099,200	12,037,046	-
6400 Federal Funds Ltd	4,244,930	5,236,434	5,236,434	5,430,183	5,373,975	-
All Funds	18,047,070	26,463,438	26,463,438	17,567,844	17,433,747	-
4600 Intra-agency Charges						

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8000 General Fund	742,998	491,520	491,520	-	-	-
3400 Other Funds Ltd	1,678,671	1,607,572	1,607,572	2,756,433	2,756,433	-
6400 Federal Funds Ltd	119,077	393,862	393,862	408,434	408,434	-
All Funds	2,540,746	2,492,954	2,492,954	3,164,867	3,164,867	-
4625 Other COI Costs						
3400 Other Funds Ltd	-	958,858	1,838,592	-	815,101	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	2,609,408	1,795,839	1,795,839	1,478,303	1,478,303	-
6400 Federal Funds Ltd	466,011	447,907	447,907	464,479	464,479	-
All Funds	3,075,419	2,243,746	2,243,746	1,942,782	1,942,782	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	38,447	12,326	12,326	52,759	52,759	-
6400 Federal Funds Ltd	920	67,085	67,085	69,566	69,566	-
All Funds	39,367	79,411	79,411	122,325	122,325	-
4715 IT Expendable Property						
3400 Other Funds Ltd	718,952	186,315	186,315	266,997	266,997	-
6400 Federal Funds Ltd	14,120	15,993	15,993	16,585	16,585	-
All Funds	733,072	202,308	202,308	283,582	283,582	-
SERVICES & SUPPLIES						
8000 General Fund	742,998	10,408,710	10,408,710	3,302,859	3,238,808	-
3400 Other Funds Ltd	55,647,455	56,382,888	57,262,622	60,965,122	61,464,578	-
6400 Federal Funds Ltd	8,987,722	15,036,998	15,036,998	15,690,959	15,534,962	-
TOTAL SERVICES & SUPPLIES	\$65,378,175	\$81,828,596	\$82,708,330	\$79,958,940	\$80,238,348	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
CAPITAL OUTLAY						
5200 Technical Equipment						
3400 Other Funds Ltd	93,535	109,137	109,137	113,175	113,175	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	125,905	125,905	130,563	130,563	-
5550 Data Processing Software						
3400 Other Funds Ltd	-	23,567	23,567	24,439	24,439	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	78,410	153,641	153,641	159,326	159,326	-
5700 Building Structures						
3400 Other Funds Ltd	209,663	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	2,286,975	71,319	71,319	73,959	73,959	-
6400 Federal Funds Ltd	2,438,894	96,960	96,960	100,548	100,548	-
All Funds	4,725,869	168,279	168,279	174,507	174,507	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	2,668,583	483,569	483,569	501,462	501,462	-
6400 Federal Funds Ltd	2,438,894	96,960	96,960	100,548	100,548	-
TOTAL CAPITAL OUTLAY	\$5,107,477	\$580,529	\$580,529	\$602,010	\$602,010	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	6,868,611	2,094,658	2,094,658	6,577,336	6,577,336	-
6400 Federal Funds Ltd	10,914,267	15,504,043	15,504,043	16,077,693	16,077,693	-

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All Funds	17,782,878	17,598,701	17,598,701	22,655,029	22,655,029	-
6020 Dist to Counties						
8000 General Fund	3,741,554	-	-	1,316,990	1,316,990	-
3400 Other Funds Ltd	11,127,951	17,420,900	17,420,900	15,003,066	15,003,066	-
6400 Federal Funds Ltd	14,034,203	10,791,819	10,791,819	12,880,248	12,880,248	-
All Funds	28,903,708	28,212,719	28,212,719	29,200,304	29,200,304	-
6025 Dist to Other Gov Unit						
8000 General Fund	8,155,448	-	-	-	-	-
3400 Other Funds Ltd	29,324,327	78,740,596	78,740,596	26,205,000	97,351,407	-
6400 Federal Funds Ltd	24,719,851	29,725,448	29,725,448	31,721,668	31,721,668	-
All Funds	62,199,626	108,466,044	108,466,044	57,926,668	129,073,075	-
6030 Dist to Non-Gov Units						
8000 General Fund	-	130,000	130,000	15,127,951	12,758,215	-
3400 Other Funds Ltd	38,433,546	29,503,084	29,503,084	49,304,557	49,304,557	-
6400 Federal Funds Ltd	9,955,613	23,052,543	23,052,543	13,582,782	13,582,782	-
All Funds	48,389,159	52,685,627	52,685,627	78,015,290	75,645,554	-
6035 Dist to Individuals						
6400 Federal Funds Ltd	-	379,186	379,186	393,216	393,216	-
6045 Dist to Comm College Districts						
3400 Other Funds Ltd	739,118	1,414,702	1,414,702	1,467,046	1,467,046	-
6400 Federal Funds Ltd	-	801	801	831	831	-
All Funds	739,118	1,415,503	1,415,503	1,467,877	1,467,877	-
6048 Spc Pmt to Public Universities						

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3400 Other Funds Ltd	-	-	-	3,278,741	3,278,741	-
6400 Federal Funds Ltd	-	-	-	560,225	560,225	-
All Funds	-	-	-	3,838,966	3,838,966	-
6085 Other Special Payments						
8000 General Fund	-	9,270,000	9,270,000	-	-	-
3400 Other Funds Ltd	5,062,729	14,023,238	14,023,238	727,872	727,872	-
6400 Federal Funds Ltd	7,157,895	8,061	8,061	8,359	8,359	-
All Funds	12,220,624	23,301,299	23,301,299	736,231	736,231	-
6100 Spc Pmt to Human Svcs, Dept of						
3400 Other Funds Ltd	16,786	103,000	103,000	106,811	106,811	-
6400 Federal Funds Ltd	2,493	-	-	-	-	-
All Funds	19,279	103,000	103,000	106,811	106,811	-
6109 Spc Pmt to Aviation, Dept of						
3400 Other Funds Ltd	2,001,058	-	-	-	-	-
6137 Spc Pmt to Justice, Dept of						
6400 Federal Funds Ltd	397,610	474,382	474,382	911,044	911,044	-
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	1,449,862	2,358,445	2,358,445	2,445,707	2,445,707	-
6400 Federal Funds Ltd	1,398,894	2,371,983	2,371,983	2,459,746	2,459,746	-
All Funds	2,848,756	4,730,428	4,730,428	4,905,453	4,905,453	-
6259 Spc Pmt to Pub Safety Stds/Trng						
6400 Federal Funds Ltd	299,784	395,978	395,978	410,629	410,629	-
6443 Spc Pmt to Oregon Health Authority						

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6400 Federal Funds Ltd	445,080	-	-	-	-	-
6580 Spc Pmt to OR University System						
3400 Other Funds Ltd	2,604,759	3,161,756	3,161,756	-	-	-
6400 Federal Funds Ltd	593,440	540,236	540,236	-	-	-
All Funds	3,198,199	3,701,992	3,701,992	-	-	-
6581 Spc Pmt to Education, Dept of						
3400 Other Funds Ltd	65,397	133,900	133,900	138,854	138,854	-
6660 Spc Pmt to Land Conservation Dev						
3400 Other Funds Ltd	377,677	414,013	414,013	489,349	489,349	-
SPECIAL PAYMENTS						
8000 General Fund	11,897,002	9,400,000	9,400,000	16,444,941	14,075,205	-
3400 Other Funds Ltd	98,071,821	149,368,292	149,368,292	105,744,339	176,890,746	-
6400 Federal Funds Ltd	69,919,130	83,244,480	83,244,480	79,006,441	79,006,441	-
TOTAL SPECIAL PAYMENTS	\$179,887,953	\$242,012,772	\$242,012,772	\$201,195,721	\$269,972,392	-
EXPENDITURES						
8000 General Fund	12,640,000	19,808,710	19,808,710	19,747,800	17,314,013	-
3400 Other Funds Ltd	220,044,496	266,539,660	269,731,979	235,209,325	306,855,188	-
6400 Federal Funds Ltd	84,618,640	100,817,793	100,898,885	97,434,826	97,278,829	-
TOTAL EXPENDITURES	\$317,303,136	\$387,166,163	\$390,439,574	\$352,391,951	\$421,448,030	-
ENDING BALANCE						
3400 Other Funds Ltd	94,616,175	27,116,727	26,348,180	12,998,588	15,936,783	-
6400 Federal Funds Ltd	-	177,994	226,316	-	-	-
TOTAL ENDING BALANCE	\$94,616,175	\$27,294,721	\$26,574,496	\$12,998,588	\$15,936,783	-

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	312	309	309	309	309	-
8180 Position Reconciliation	-	(3)	(3)	-	-	-
TOTAL AUTHORIZED POSITIONS	312	306	306	309	309	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	302.43	300.01	300.01	300.01	300.01	-
8280 FTE Reconciliation	-	(3.16)	(3.16)	-	-	-
TOTAL AUTHORIZED FTE	302.43	296.85	296.85	300.01	300.01	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	65,917,618	49,374,702	49,374,702	50,228,619	50,228,619	-
REVENUE CATEGORIES						
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	58,221,964	56,600,000	59,023,772	56,600,000	56,600,000	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	10,083	-	-	-	-	-
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	45,400,529	45,000,000	45,000,000	-	71,961,509	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	521,519	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	1,765	-	-	-	-	-
LOAN REPAYMENT						
0925 Loan Repayments						
3400 Other Funds Ltd	2,658,100	-	-	-	-	-
OTHER						

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
0975 Other Revenues						
3400 Other Funds Ltd	491,743	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	144,453	183,105	312,519	197,347	197,148	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	30,669,298	51,999,097	51,999,097	54,489,920	54,489,920	-
1050 Transfer In Other						
3400 Other Funds Ltd	1,825,159	-	-	-	-	-
TRANSFERS IN						
3400 Other Funds Ltd	32,494,457	51,999,097	51,999,097	54,489,920	54,489,920	-
TOTAL TRANSFERS IN	\$32,494,457	\$51,999,097	\$51,999,097	\$54,489,920	\$54,489,920	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	139,800,160	153,599,097	156,022,869	111,089,920	183,051,429	-
6400 Federal Funds Ltd	144,453	183,105	312,519	197,347	197,148	-
TOTAL REVENUE CATEGORIES	\$139,944,613	\$153,782,202	\$156,335,388	\$111,287,267	\$183,248,577	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	(8,290,877)	(8,290,877)	(10,519,609)	(10,519,609)	-
2107 Tsfr To Administrative Svcs						
3400 Other Funds Ltd	(3,216,498)	-	-	-	-	-
TRANSFERS OUT						

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	(3,216,498)	(8,290,877)	(8,290,877)	(10,519,609)	(10,519,609)	-
TOTAL TRANSFERS OUT	(\$3,216,498)	(\$8,290,877)	(\$8,290,877)	(\$10,519,609)	(\$10,519,609)	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	202,501,280	194,682,922	197,106,694	150,798,930	222,760,439	-
6400 Federal Funds Ltd	144,453	183,105	312,519	197,347	197,148	-
TOTAL AVAILABLE REVENUES	\$202,645,733	\$194,866,027	\$197,419,213	\$150,996,277	\$222,957,587	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	30,110,848	30,892,471	32,440,312	33,089,300	33,089,300	-
6400 Federal Funds Ltd	83,112	86,568	105,728	96,528	96,528	-
All Funds	30,193,960	30,979,039	32,546,040	33,185,828	33,185,828	-
3160 Temporary Appointments						
3400 Other Funds Ltd	330,077	388,469	388,469	402,842	402,842	-
3170 Overtime Payments						
3400 Other Funds Ltd	1,115,622	595,260	595,260	617,284	617,284	-
6400 Federal Funds Ltd	410	-	-	-	-	-
All Funds	1,116,032	595,260	595,260	617,284	617,284	-
3180 Shift Differential						
3400 Other Funds Ltd	58,790	1,251	1,251	1,297	1,297	-
6400 Federal Funds Ltd	503	-	-	-	-	-
All Funds	59,293	1,251	1,251	1,297	1,297	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3190 All Other Differential						
3400 Other Funds Ltd	564,396	202,264	202,264	209,748	209,748	-
6400 Federal Funds Ltd	1,558	-	-	-	-	-
All Funds	565,954	202,264	202,264	209,748	209,748	-
SALARIES & WAGES						
3400 Other Funds Ltd	32,179,733	32,079,715	33,627,556	34,320,471	34,320,471	-
6400 Federal Funds Ltd	85,583	86,568	105,728	96,528	96,528	-
TOTAL SALARIES & WAGES	\$32,265,316	\$32,166,283	\$33,733,284	\$34,416,999	\$34,416,999	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	10,444	10,076	10,076	13,110	13,110	-
6400 Federal Funds Ltd	29	44	44	57	57	-
All Funds	10,473	10,120	10,120	13,167	13,167	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	5,020,211	5,004,057	5,227,101	6,195,725	6,195,725	-
6400 Federal Funds Ltd	13,857	13,669	16,430	12,636	12,636	-
All Funds	5,034,068	5,017,726	5,243,531	6,208,361	6,208,361	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	2,186,400	2,001,464	1,864,741	1,968,497	1,968,497	-
6400 Federal Funds Ltd	6,035	5,358	5,094	5,602	5,602	-
All Funds	2,192,435	2,006,822	1,869,835	1,974,099	1,974,099	-
3230 Social Security Taxes						
3400 Other Funds Ltd	2,622,102	2,452,430	2,570,840	2,623,206	2,623,206	-

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6400 Federal Funds Ltd	7,237	6,623	8,089	7,384	7,384	-
All Funds	2,629,339	2,459,053	2,578,929	2,630,590	2,630,590	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	40,501	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	17,653	15,801	15,801	15,870	15,870	-
6400 Federal Funds Ltd	49	69	69	69	69	-
All Funds	17,702	15,870	15,870	15,939	15,939	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	123,603	161,272	170,559	205,660	205,660	-
3270 Flexible Benefits						
3400 Other Funds Ltd	8,373,081	6,746,688	6,746,688	7,400,592	7,400,592	-
6400 Federal Funds Ltd	23,111	30,528	30,643	33,336	33,336	-
All Funds	8,396,192	6,777,216	6,777,331	7,433,928	7,433,928	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	18,393,995	16,391,788	16,605,806	18,422,660	18,422,660	-
6400 Federal Funds Ltd	50,318	56,291	60,369	59,084	59,084	-
TOTAL OTHER PAYROLL EXPENSES	\$18,444,313	\$16,448,079	\$16,666,175	\$18,481,744	\$18,481,744	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(426,192)	(426,192)	(302,642)	(302,642)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(682,812)	(682,812)	-	-	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	-	(4,125)	(4,125)	-	-	-
All Funds	-	(686,937)	(686,937)	-	-	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(1,109,004)	(1,109,004)	(302,642)	(302,642)	-
6400 Federal Funds Ltd	-	(4,125)	(4,125)	-	-	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$1,113,129)	(\$1,113,129)	(\$302,642)	(\$302,642)	-
PERSONAL SERVICES						
3400 Other Funds Ltd	50,573,728	47,362,499	49,124,358	52,440,489	52,440,489	-
6400 Federal Funds Ltd	135,901	138,734	161,972	155,612	155,612	-
TOTAL PERSONAL SERVICES	\$50,709,629	\$47,501,233	\$49,286,330	\$52,596,101	\$52,596,101	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	386,807	512,732	512,732	640,431	640,431	-
6400 Federal Funds Ltd	-	573	573	594	594	-
All Funds	386,807	513,305	513,305	641,025	641,025	-
4125 Out of State Travel						
3400 Other Funds Ltd	53,172	34,473	34,473	54,221	54,221	-
6400 Federal Funds Ltd	1,061	3,434	3,434	3,561	3,561	-
All Funds	54,233	37,907	37,907	57,782	57,782	-
4150 Employee Training						
3400 Other Funds Ltd	278,317	207,305	207,305	293,788	293,788	-
6400 Federal Funds Ltd	139	10,189	10,189	10,566	10,566	-
All Funds	278,456	217,494	217,494	304,354	304,354	-

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4175 Office Expenses						
3400 Other Funds Ltd	453,676	371,840	371,840	586,701	586,701	-
6400 Federal Funds Ltd	865	2,934	2,934	3,043	3,043	-
All Funds	454,541	374,774	374,774	589,744	589,744	-
4200 Telecommunications						
3400 Other Funds Ltd	361,488	250,671	250,671	785,890	785,890	-
6400 Federal Funds Ltd	-	2,633	2,633	2,730	2,730	-
All Funds	361,488	253,304	253,304	788,620	788,620	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	24,649	18,111	18,111	11,304	10,732	-
4250 Data Processing						
3400 Other Funds Ltd	1,121,900	862,476	862,476	2,215,537	1,990,649	-
6400 Federal Funds Ltd	3,792	9,157	9,157	9,496	9,297	-
All Funds	1,125,692	871,633	871,633	2,225,033	1,999,946	-
4275 Publicity and Publications						
3400 Other Funds Ltd	50,535	30,789	30,789	74,155	74,155	-
6400 Federal Funds Ltd	-	2,590	2,590	2,686	2,686	-
All Funds	50,535	33,379	33,379	76,841	76,841	-
4300 Professional Services						
3400 Other Funds Ltd	26,537,079	24,401,958	24,401,958	30,179,438	30,179,438	-
4315 IT Professional Services						
3400 Other Funds Ltd	1,206,269	2,118,325	2,118,325	2,205,177	2,205,177	-
4325 Attorney General						

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3400 Other Funds Ltd	216,391	237,495	245,868	278,175	259,899	-
6400 Federal Funds Ltd	-	(106,176)	-	-	-	-
All Funds	216,391	131,319	245,868	278,175	259,899	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	34,834	40,205	40,205	65,249	65,249	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	1,567	49,106	49,106	50,924	50,924	-
6400 Federal Funds Ltd	1,747	-	-	-	-	-
All Funds	3,314	49,106	49,106	50,924	50,924	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	44,879	-	-	-	-	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	184,946	134,244	134,244	212,841	212,841	-
6400 Federal Funds Ltd	948	-	-	-	-	-
All Funds	185,894	134,244	134,244	212,841	212,841	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	265,059	674,248	674,248	357,928	357,928	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	7,397,248	9,953,667	9,953,667	6,106,506	6,106,506	-
6400 Federal Funds Ltd	-	152	152	158	158	-
All Funds	7,397,248	9,953,819	9,953,819	6,106,664	6,106,664	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	268,263	444,233	444,233	1,439,093	1,439,093	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	-	4,006	4,006	4,154	4,154	-
All Funds	268,263	448,239	448,239	1,443,247	1,443,247	-
4625 Other COI Costs						
3400 Other Funds Ltd	-	712,433	1,365,973	-	815,101	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	389,895	1,734,790	1,734,790	1,394,256	1,394,256	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	34,231	8,034	8,034	48,308	48,308	-
6400 Federal Funds Ltd	-	4,578	4,578	4,747	4,747	-
All Funds	34,231	12,612	12,612	53,055	53,055	-
4715 IT Expendable Property						
3400 Other Funds Ltd	586,872	137,225	137,225	216,090	216,090	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	39,898,077	42,934,360	43,596,273	47,216,012	47,787,377	-
6400 Federal Funds Ltd	8,552	(65,930)	40,246	41,735	41,536	-
TOTAL SERVICES & SUPPLIES	\$39,906,629	\$42,868,430	\$43,636,519	\$47,257,747	\$47,828,913	-
CAPITAL OUTLAY						
5200 Technical Equipment						
3400 Other Funds Ltd	93,535	109,137	109,137	113,175	113,175	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	96,281	96,281	99,843	99,843	-
5550 Data Processing Software						
3400 Other Funds Ltd	-	23,567	23,567	24,439	24,439	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
5600 Data Processing Hardware						
3400 Other Funds Ltd	72,843	153,641	153,641	159,326	159,326	-
5700 Building Structures						
3400 Other Funds Ltd	167,818	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	26,699	24,124	24,124	25,017	25,017	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	360,895	406,750	406,750	421,800	421,800	-
TOTAL CAPITAL OUTLAY	\$360,895	\$406,750	\$406,750	\$421,800	\$421,800	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	4,340,780	-	-	4,405,176	4,405,176	-
6020 Dist to Counties						
3400 Other Funds Ltd	6,548,656	7,857,429	7,857,429	5,278,503	5,278,503	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	18,736,177	64,367,585	64,367,585	11,589,320	82,735,727	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	25,443,182	-	-	21,279,887	21,279,887	-
6085 Other Special Payments						
3400 Other Funds Ltd	-	13,964,501	13,964,501	666,961	666,961	-
6109 Spc Pmt to Aviation, Dept of						
3400 Other Funds Ltd	2,001,058	-	-	-	-	-
6580 Spc Pmt to OR University System						

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3400 Other Funds Ltd	29,928	-	-	-	-	-
6660 Spc Pmt to Land Conservation Dev						
3400 Other Funds Ltd	377,677	414,013	414,013	489,349	489,349	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	57,477,458	86,603,528	86,603,528	43,709,196	114,855,603	-
TOTAL SPECIAL PAYMENTS	\$57,477,458	\$86,603,528	\$86,603,528	\$43,709,196	\$114,855,603	-
EXPENDITURES						
3400 Other Funds Ltd	148,310,158	177,307,137	179,730,909	143,787,497	215,505,269	-
6400 Federal Funds Ltd	144,453	72,804	202,218	197,347	197,148	-
TOTAL EXPENDITURES	\$148,454,611	\$177,379,941	\$179,933,127	\$143,984,844	\$215,702,417	-
ENDING BALANCE						
3400 Other Funds Ltd	54,191,122	17,375,785	17,375,785	7,011,433	7,255,170	-
6400 Federal Funds Ltd	-	110,301	110,301	-	-	-
TOTAL ENDING BALANCE	\$54,191,122	\$17,486,086	\$17,486,086	\$7,011,433	\$7,255,170	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	235	230	230	231	231	-
8180 Position Reconciliation	-	(1)	(1)	-	-	-
TOTAL AUTHORIZED POSITIONS	235	229	229	231	231	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	225.43	221.01	221.01	222.01	222.01	-
8280 FTE Reconciliation	-	(1.16)	(1.16)	-	-	-
TOTAL AUTHORIZED FTE	225.43	219.85	219.85	222.01	222.01	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	6,879,932	7,443,950	7,443,950	1,980,860	1,980,860	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	12,640,000	9,400,000	9,400,000	9,747,800	8,578,064	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	-	5,606,754	5,606,754	3,999,233	3,999,233	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	742,998	-	-	-	-	-
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	3,783,378	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	52,811	223,000	223,000	223,000	223,000	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	225,128	-	-	-	-	-
FEDERAL FUNDS REVENUE						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
0995 Federal Funds						
6400 Federal Funds Ltd	57,518,585	55,823,130	55,823,130	66,252,423	66,225,386	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	10,875,971	10,705,665	10,705,665	10,842,163	10,842,163	-
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	3,504,427	-	-	4,875,671	4,875,671	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	7,336,416	6,635,363	6,635,363	6,399,667	9,022,216	-
TRANSFERS IN						
3400 Other Funds Ltd	21,716,814	17,341,028	17,341,028	22,117,501	24,740,050	-
TOTAL TRANSFERS IN	\$21,716,814	\$17,341,028	\$17,341,028	\$22,117,501	\$24,740,050	-
REVENUE CATEGORIES						
8000 General Fund	12,640,000	9,400,000	9,400,000	9,747,800	8,578,064	-
3400 Other Funds Ltd	26,521,129	23,170,782	23,170,782	26,339,734	28,962,283	-
6400 Federal Funds Ltd	57,518,585	55,823,130	55,823,130	66,252,423	66,225,386	-
TOTAL REVENUE CATEGORIES	\$96,679,714	\$88,393,912	\$88,393,912	\$102,339,957	\$103,765,733	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(231,757)	-	-	-	-	-
2020 Transfer Out - Indirect Cost						
6400 Federal Funds Ltd	(3,504,427)	-	-	(4,875,671)	(4,875,671)	-
2107 Tsfr To Administrative Svcs						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	(268,042)	-	-	-	-	-
TRANSFERS OUT						
3400 Other Funds Ltd	(499,799)	-	-	-	-	-
6400 Federal Funds Ltd	(3,504,427)	-	-	(4,875,671)	(4,875,671)	-
TOTAL TRANSFERS OUT	(\$4,004,226)	-	-	(\$4,875,671)	(\$4,875,671)	-
AVAILABLE REVENUES						
8000 General Fund	12,640,000	9,400,000	9,400,000	9,747,800	8,578,064	-
3400 Other Funds Ltd	32,901,262	30,614,732	30,614,732	28,320,594	30,943,143	-
6400 Federal Funds Ltd	54,014,158	55,823,130	55,823,130	61,376,752	61,349,715	-
TOTAL AVAILABLE REVENUES	\$99,555,420	\$95,837,862	\$95,837,862	\$99,445,146	\$100,870,922	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	2,550,668	2,339,976	2,482,191	2,574,000	2,574,000	-
6400 Federal Funds Ltd	289,248	-	-	-	-	-
All Funds	2,839,916	2,339,976	2,482,191	2,574,000	2,574,000	-
3160 Temporary Appointments						
3400 Other Funds Ltd	48,968	42,977	42,977	44,567	44,567	-
3170 Overtime Payments						
3400 Other Funds Ltd	24,130	7,128	7,128	7,392	7,392	-
6400 Federal Funds Ltd	20,282	-	-	-	-	-
All Funds	44,412	7,128	7,128	7,392	7,392	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3190 All Other Differential						
3400 Other Funds Ltd	37,474	-	-	-	-	-
6400 Federal Funds Ltd	3,080	-	-	-	-	-
All Funds	40,554	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	2,661,240	2,390,081	2,532,296	2,625,959	2,625,959	-
6400 Federal Funds Ltd	312,610	-	-	-	-	-
TOTAL SALARIES & WAGES	\$2,973,850	\$2,390,081	\$2,532,296	\$2,625,959	\$2,625,959	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	802	836	836	1,026	1,026	-
6400 Federal Funds Ltd	103	-	-	-	-	-
All Funds	905	836	836	1,026	1,026	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	374,863	370,611	391,104	361,649	361,649	-
6400 Federal Funds Ltd	32,253	-	-	-	-	-
All Funds	407,116	370,611	391,104	361,649	361,649	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	165,348	145,261	138,106	149,818	149,818	-
6400 Federal Funds Ltd	15,300	-	-	-	-	-
All Funds	180,648	145,261	138,106	149,818	149,818	-
3230 Social Security Taxes						
3400 Other Funds Ltd	198,109	182,841	193,720	200,884	200,884	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	23,220	-	-	-	-	-
All Funds	221,329	182,841	193,720	200,884	200,884	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	1,805	-	-	-	-	-
6400 Federal Funds Ltd	2,956	-	-	-	-	-
All Funds	4,761	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	1,339	1,311	1,311	1,242	1,242	-
6400 Federal Funds Ltd	166	-	-	-	-	-
All Funds	1,505	1,311	1,311	1,242	1,242	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	16,009	13,566	14,419	15,745	15,745	-
3270 Flexible Benefits						
3400 Other Funds Ltd	609,175	580,032	580,032	600,048	600,048	-
6400 Federal Funds Ltd	72,903	-	-	-	-	-
All Funds	682,078	580,032	580,032	600,048	600,048	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	1,367,450	1,294,458	1,319,528	1,330,412	1,330,412	-
6400 Federal Funds Ltd	146,901	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	\$1,514,351	\$1,294,458	\$1,319,528	\$1,330,412	\$1,330,412	-
P.S. BUDGET ADJUSTMENTS						
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(104,268)	(104,268)	-	-	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
PERSONAL SERVICES						
3400 Other Funds Ltd	4,028,690	3,580,271	3,747,556	3,956,371	3,956,371	-
6400 Federal Funds Ltd	459,511	-	-	-	-	-
TOTAL PERSONAL SERVICES	\$4,488,201	\$3,580,271	\$3,747,556	\$3,956,371	\$3,956,371	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	104,020	190,457	190,457	145,654	145,654	-
6400 Federal Funds Ltd	997	3,782	3,782	3,922	3,922	-
All Funds	105,017	194,239	194,239	149,576	149,576	-
4125 Out of State Travel						
3400 Other Funds Ltd	15,659	27,170	27,170	28,175	28,175	-
6400 Federal Funds Ltd	-	2,073	2,073	2,149	2,149	-
All Funds	15,659	29,243	29,243	30,324	30,324	-
4150 Employee Training						
3400 Other Funds Ltd	28,197	26,421	26,421	27,399	27,399	-
6400 Federal Funds Ltd	68	4,024	4,024	4,173	4,173	-
All Funds	28,265	30,445	30,445	31,572	31,572	-
4175 Office Expenses						
3400 Other Funds Ltd	23,473	37,040	37,040	22,855	22,855	-
6400 Federal Funds Ltd	3,046	11,508	11,508	11,934	11,934	-
All Funds	26,519	48,548	48,548	34,789	34,789	-
4200 Telecommunications						
3400 Other Funds Ltd	39,107	15,807	15,807	55,798	55,798	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	4,286	3,717	3,717	3,854	3,854	-
All Funds	43,393	19,524	19,524	59,652	59,652	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	239	-	-	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	26,359	146,459	146,459	48,178	48,178	-
6400 Federal Funds Ltd	-	14,578	14,578	15,117	15,117	-
All Funds	26,359	161,037	161,037	63,295	63,295	-
4275 Publicity and Publications						
3400 Other Funds Ltd	415	12,842	12,842	13,317	13,317	-
6400 Federal Funds Ltd	22,674	27,578	27,578	28,598	28,598	-
All Funds	23,089	40,420	40,420	41,915	41,915	-
4300 Professional Services						
3400 Other Funds Ltd	95,295	63,703	63,703	66,315	66,315	-
6400 Federal Funds Ltd	26,880	1,576,466	1,576,466	1,641,101	1,641,101	-
All Funds	122,175	1,640,169	1,640,169	1,707,416	1,707,416	-
4315 IT Professional Services						
3400 Other Funds Ltd	1,945	-	-	-	-	-
6400 Federal Funds Ltd	14,950	-	-	-	-	-
All Funds	16,895	-	-	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	14,458	3,559	3,244	3,670	3,429	-
6400 Federal Funds Ltd	1,034	4,477	4,082	4,619	4,316	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	15,492	8,036	7,326	8,289	7,745	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	6,550	1,947	1,947	2,019	2,019	-
6400 Federal Funds Ltd	-	1,739	1,739	1,803	1,803	-
All Funds	6,550	3,686	3,686	3,822	3,822	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	-	3,236	3,236	3,356	3,356	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	20	-	-	-	-	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	11,816	-	-	-	-	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	32,894	83,639	83,639	86,734	86,734	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	13,958	176,967	176,967	183,515	177,217	-
6400 Federal Funds Ltd	4,067	3,685,759	3,685,759	3,822,132	3,795,398	-
All Funds	18,025	3,862,726	3,862,726	4,005,647	3,972,615	-
4600 Intra-agency Charges						
8000 General Fund	742,998	-	-	-	-	-
3400 Other Funds Ltd	685,829	476,606	476,606	605,199	605,199	-
6400 Federal Funds Ltd	1,428	4,760	4,760	4,936	4,936	-
All Funds	1,430,255	481,366	481,366	610,135	610,135	-
4650 Other Services and Supplies						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	37,795	3,179	3,179	24,036	24,036	-
6400 Federal Funds Ltd	5,384	32,893	32,893	34,110	34,110	-
All Funds	43,179	36,072	36,072	58,146	58,146	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	-	233	233	242	242	-
6400 Federal Funds Ltd	-	32,019	32,019	33,203	33,203	-
All Funds	-	32,252	32,252	33,445	33,445	-
4715 IT Expendable Property						
3400 Other Funds Ltd	58,699	5,341	5,341	5,539	5,539	-
6400 Federal Funds Ltd	560	-	-	-	-	-
All Funds	59,259	5,341	5,341	5,539	5,539	-
SERVICES & SUPPLIES						
8000 General Fund	742,998	-	-	-	-	-
3400 Other Funds Ltd	1,196,728	1,274,606	1,274,291	1,322,001	1,315,462	-
6400 Federal Funds Ltd	85,374	5,405,373	5,404,978	5,611,651	5,584,614	-
TOTAL SERVICES & SUPPLIES	\$2,025,100	\$6,679,979	\$6,679,269	\$6,933,652	\$6,900,076	-
CAPITAL OUTLAY						
5700 Building Structures						
3400 Other Funds Ltd	22,566	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	22,272	-	-	-	-	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	44,838	-	-	-	-	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL CAPITAL OUTLAY	\$44,838	-	-	-	-	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	2,073,305	-	-	-	-	-
6400 Federal Funds Ltd	7,199,827	7,571,706	7,571,706	7,851,859	7,851,859	-
All Funds	9,273,132	7,571,706	7,571,706	7,851,859	7,851,859	-
6020 Dist to Counties						
8000 General Fund	3,741,554	-	-	1,316,990	1,316,990	-
3400 Other Funds Ltd	4,167,469	8,994,766	8,994,766	9,134,816	9,134,816	-
6400 Federal Funds Ltd	13,234,360	9,317,966	9,317,966	11,351,862	11,351,862	-
All Funds	21,143,383	18,312,732	18,312,732	21,803,668	21,803,668	-
6025 Dist to Other Gov Unit						
8000 General Fund	8,155,448	-	-	-	-	-
3400 Other Funds Ltd	9,682,028	11,475,494	11,475,494	11,610,955	11,610,955	-
6400 Federal Funds Ltd	24,321,464	27,077,563	27,077,563	28,975,811	28,975,811	-
All Funds	42,158,940	38,553,057	38,553,057	40,586,766	40,586,766	-
6030 Dist to Non-Gov Units						
8000 General Fund	-	130,000	130,000	8,430,810	7,261,074	-
3400 Other Funds Ltd	485,354	4,972,399	4,972,399	2,156,378	2,156,378	-
6400 Federal Funds Ltd	6,646,693	6,071,336	6,071,336	7,192,353	7,192,353	-
All Funds	7,132,047	11,173,735	11,173,735	17,779,541	16,609,805	-
6035 Dist to Individuals						
6400 Federal Funds Ltd	-	379,186	379,186	393,216	393,216	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6085 Other Special Payments						
8000 General Fund	-	9,270,000	9,270,000	-	-	-
3400 Other Funds Ltd	3,514,825	51,500	51,500	53,406	53,406	-
6400 Federal Funds Ltd	2,023,146	-	-	-	-	-
All Funds	5,537,971	9,321,500	9,321,500	53,406	53,406	-
6580 Spc Pmt to OR University System						
3400 Other Funds Ltd	5,013	-	-	-	-	-
6400 Federal Funds Ltd	43,783	-	-	-	-	-
All Funds	48,796	-	-	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	11,897,002	9,400,000	9,400,000	9,747,800	8,578,064	-
3400 Other Funds Ltd	19,927,994	25,494,159	25,494,159	22,955,555	22,955,555	-
6400 Federal Funds Ltd	53,469,273	50,417,757	50,417,757	55,765,101	55,765,101	-
TOTAL SPECIAL PAYMENTS	\$85,294,269	\$85,311,916	\$85,311,916	\$88,468,456	\$87,298,720	-
EXPENDITURES						
8000 General Fund	12,640,000	9,400,000	9,400,000	9,747,800	8,578,064	-
3400 Other Funds Ltd	25,198,250	30,349,036	30,516,006	28,233,927	28,227,388	-
6400 Federal Funds Ltd	54,014,158	55,823,130	55,822,735	61,376,752	61,349,715	-
TOTAL EXPENDITURES	\$91,852,408	\$95,572,166	\$95,738,741	\$99,358,479	\$98,155,167	-
ENDING BALANCE						
3400 Other Funds Ltd	7,703,012	265,696	98,726	86,667	2,715,755	-
6400 Federal Funds Ltd	-	-	395	-	-	-
TOTAL ENDING BALANCE	\$7,703,012	\$265,696	\$99,121	\$86,667	\$2,715,755	-

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	19	19	19	18	18	-
TOTAL AUTHORIZED POSITIONS	19	19	19	18	18	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	19.00	19.00	19.00	18.00	18.00	-
TOTAL AUTHORIZED FTE	19.00	19.00	19.00	18.00	18.00	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	7,594,256	10,066,385	10,066,385	12,806,307	12,806,307	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	10,408,710	10,408,710	10,000,000	8,735,949	-
TAXES						
0115 Gross Receipts Business Taxes/Fees						
3400 Other Funds Ltd	4,798,961	4,000,000	4,000,000	5,600,000	5,600,000	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	9,072,484	7,400,000	7,400,000	13,336,548	13,336,548	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	347,929	-	-	-	-	-
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	116,741	-	-	-	-	-
0510 Rents and Royalties						
3400 Other Funds Ltd	-	252,000	252,000	252,000	252,000	-
FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	116,741	252,000	252,000	252,000	252,000	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL FINES, RENTS AND ROYALTIES	\$116,741	\$252,000	\$252,000	\$252,000	\$252,000	-
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	8,761,164	10,000,000	10,000,000	-	-	-
0570 Revenue Bonds						
3400 Other Funds Ltd	2,048,485	-	-	-	-	-
BOND SALES						
3400 Other Funds Ltd	10,809,649	10,000,000	10,000,000	-	-	-
TOTAL BOND SALES	\$10,809,649	\$10,000,000	\$10,000,000	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	101,297	50,000	50,000	50,000	50,000	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	72,961	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	12,708,299	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	16,285,550	26,251,911	26,251,911	16,394,354	16,284,121	-
TRANSFERS IN						
1010 Transfer In - Intrafund						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	11,121,429	12,040,870	12,040,870	16,248,716	16,248,716	-
1050 Transfer In Other						
3400 Other Funds Ltd	2,961	-	-	-	-	-
TRANSFERS IN						
3400 Other Funds Ltd	11,124,390	12,040,870	12,040,870	16,248,716	16,248,716	-
TOTAL TRANSFERS IN	\$11,124,390	\$12,040,870	\$12,040,870	\$16,248,716	\$16,248,716	-
REVENUE CATEGORIES						
8000 General Fund	-	10,408,710	10,408,710	10,000,000	8,735,949	-
3400 Other Funds Ltd	49,152,711	33,742,870	33,742,870	35,487,264	35,487,264	-
6400 Federal Funds Ltd	16,285,550	26,251,911	26,251,911	16,394,354	16,284,121	-
TOTAL REVENUE CATEGORIES	\$65,438,261	\$70,403,491	\$70,403,491	\$61,881,618	\$60,507,334	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(320,038)	-	-	-	-	-
2107 Tsfr To Administrative Svcs						
3400 Other Funds Ltd	(765,833)	-	-	-	-	-
TRANSFERS OUT						
3400 Other Funds Ltd	(1,085,871)	-	-	-	-	-
TOTAL TRANSFERS OUT	(\$1,085,871)	-	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	-	10,408,710	10,408,710	10,000,000	8,735,949	-
3400 Other Funds Ltd	55,661,096	43,809,255	43,809,255	48,293,571	48,293,571	-
6400 Federal Funds Ltd	16,285,550	26,251,911	26,251,911	16,394,354	16,284,121	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL AVAILABLE REVENUES	\$71,946,646	\$80,469,876	\$80,469,876	\$74,687,925	\$73,313,641	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	4,491,994	4,479,288	4,685,252	5,232,816	5,232,816	-
6400 Federal Funds Ltd	508,079	-	-	-	-	-
All Funds	5,000,073	4,479,288	4,685,252	5,232,816	5,232,816	-
3160 Temporary Appointments						
3400 Other Funds Ltd	61,995	46,386	46,386	48,102	48,102	-
3170 Overtime Payments						
3400 Other Funds Ltd	92,286	30,543	30,543	31,673	31,673	-
6400 Federal Funds Ltd	9,537	-	-	-	-	-
All Funds	101,823	30,543	30,543	31,673	31,673	-
3190 All Other Differential						
3400 Other Funds Ltd	31,931	-	-	-	-	-
6400 Federal Funds Ltd	100	-	-	-	-	-
All Funds	32,031	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	4,678,206	4,556,217	4,762,181	5,312,591	5,312,591	-
6400 Federal Funds Ltd	517,716	-	-	-	-	-
TOTAL SALARIES & WAGES	\$5,195,922	\$4,556,217	\$4,762,181	\$5,312,591	\$5,312,591	-
OTHER PAYROLL EXPENSES						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	982	1,408	1,408	1,881	1,881	-
6400 Federal Funds Ltd	68	-	-	-	-	-
All Funds	1,050	1,408	1,408	1,881	1,881	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	532,470	712,111	741,790	1,000,375	1,000,375	-
6400 Federal Funds Ltd	34,151	-	-	-	-	-
All Funds	566,621	712,111	741,790	1,000,375	1,000,375	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	233,885	246,975	265,362	305,538	305,538	-
6400 Federal Funds Ltd	15,034	-	-	-	-	-
All Funds	248,919	246,975	265,362	305,538	305,538	-
3230 Social Security Taxes						
3400 Other Funds Ltd	280,446	348,548	364,304	406,279	406,279	-
6400 Federal Funds Ltd	19,469	-	-	-	-	-
All Funds	299,915	348,548	364,304	406,279	406,279	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	8,151	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	1,621	2,208	2,208	2,277	2,277	-
6400 Federal Funds Ltd	109	-	-	-	-	-
All Funds	1,730	2,208	2,208	2,277	2,277	-
3260 Mass Transit Tax						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	22,347	23,760	24,996	31,858	31,858	-
3270 Flexible Benefits						
3400 Other Funds Ltd	767,277	976,896	976,896	1,100,088	1,100,088	-
6400 Federal Funds Ltd	50,109	-	-	-	-	-
All Funds	817,386	976,896	976,896	1,100,088	1,100,088	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	1,847,179	2,311,906	2,376,964	2,848,296	2,848,296	-
6400 Federal Funds Ltd	118,940	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	\$1,966,119	\$2,311,906	\$2,376,964	\$2,848,296	\$2,848,296	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(105,971)	(105,971)	-	-	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(506,009)	(506,009)	-	-	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(611,980)	(611,980)	-	-	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$611,980)	(\$611,980)	-	-	-
PERSONAL SERVICES						
3400 Other Funds Ltd	6,525,385	6,256,143	6,527,165	8,160,887	8,160,887	-
6400 Federal Funds Ltd	636,656	-	-	-	-	-
TOTAL PERSONAL SERVICES	\$7,162,041	\$6,256,143	\$6,527,165	\$8,160,887	\$8,160,887	-
SERVICES & SUPPLIES						
4100 Instate Travel						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8000 General Fund	-	63,488	63,488	444	444	-
3400 Other Funds Ltd	105,028	90,278	90,278	135,674	135,674	-
6400 Federal Funds Ltd	1,832	47,077	47,077	6,761	6,761	-
All Funds	106,860	200,843	200,843	142,879	142,879	-
4125 Out of State Travel						
8000 General Fund	-	63,488	63,488	444	444	-
3400 Other Funds Ltd	104,420	17,474	17,474	18,121	18,121	-
6400 Federal Funds Ltd	427	9,929	9,929	10,296	10,296	-
All Funds	104,847	90,891	90,891	28,861	28,861	-
4150 Employee Training						
3400 Other Funds Ltd	14,601	12,644	12,644	13,112	13,112	-
6400 Federal Funds Ltd	-	11,432	11,432	11,855	11,855	-
All Funds	14,601	24,076	24,076	24,967	24,967	-
4175 Office Expenses						
3400 Other Funds Ltd	34,827	36,374	36,374	37,720	37,720	-
6400 Federal Funds Ltd	45	456	456	473	473	-
All Funds	34,872	36,830	36,830	38,193	38,193	-
4200 Telecommunications						
8000 General Fund	-	256,000	256,000	1,792	1,792	-
3400 Other Funds Ltd	117,276	53,035	53,035	49,998	49,998	-
6400 Federal Funds Ltd	1,109	-	-	5,000	5,000	-
All Funds	118,385	309,035	309,035	56,790	56,790	-
4225 State Gov. Service Charges						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	325	-	-	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	519	-	-	-	-	-
4275 Publicity and Publications						
8000 General Fund	-	624,640	624,640	4,373	4,373	-
3400 Other Funds Ltd	195,475	12,128	12,128	12,575	12,575	-
6400 Federal Funds Ltd	110	500	500	519	519	-
All Funds	195,585	637,268	637,268	17,467	17,467	-
4300 Professional Services						
8000 General Fund	-	2,765,112	2,765,112	2,521,935	2,521,935	-
3400 Other Funds Ltd	3,152,278	4,547,023	4,547,023	4,733,451	4,733,451	-
6400 Federal Funds Ltd	1,884,180	3,760,005	3,760,005	3,914,165	3,914,165	-
All Funds	5,036,458	11,072,140	11,072,140	11,169,551	11,169,551	-
4315 IT Professional Services						
3400 Other Funds Ltd	78,683	-	-	-	-	-
4325 Attorney General						
8000 General Fund	-	650,000	650,000	735,410	687,094	-
3400 Other Funds Ltd	329,233	83,840	76,417	86,458	80,778	-
6400 Federal Funds Ltd	2,615	1,192,000	1,086,456	1,229,216	1,148,457	-
All Funds	331,848	1,925,840	1,812,873	2,051,084	1,916,329	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	12,690	10,079	10,079	10,452	10,452	-
6400 Federal Funds Ltd	497	-	-	-	-	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	13,187	10,079	10,079	10,452	10,452	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	7,590	550	550	571	571	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	3,644	-	-	-	-	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	10,565	16,723	16,723	17,342	17,342	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	74,930	111,199	111,199	115,314	115,314	-
4575 Agency Program Related S and S						
8000 General Fund	-	5,494,462	5,494,462	38,461	22,726	-
3400 Other Funds Ltd	6,346,566	5,559,319	5,559,319	5,765,014	5,709,158	-
6400 Federal Funds Ltd	3,916,767	804,492	804,492	834,259	804,785	-
All Funds	10,263,333	11,858,273	11,858,273	6,637,734	6,536,669	-
4600 Intra-agency Charges						
8000 General Fund	-	491,520	491,520	-	-	-
3400 Other Funds Ltd	697,105	639,099	639,099	662,745	662,745	-
6400 Federal Funds Ltd	64,197	166,063	166,063	172,207	172,207	-
All Funds	761,302	1,296,682	1,296,682	834,952	834,952	-
4625 Other COI Costs						
3400 Other Funds Ltd	-	246,425	472,619	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	2,152,554	26,523	26,523	27,504	27,504	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	409,786	1,898	1,898	1,968	1,968	-
All Funds	2,562,340	28,421	28,421	29,472	29,472	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	3,907	-	-	-	-	-
4715 IT Expendable Property						
3400 Other Funds Ltd	68,251	37,018	37,018	38,388	38,388	-
6400 Federal Funds Ltd	5,147	-	-	-	-	-
All Funds	73,398	37,018	37,018	38,388	38,388	-
SERVICES & SUPPLIES						
8000 General Fund	-	10,408,710	10,408,710	3,302,859	3,238,808	-
3400 Other Funds Ltd	13,510,467	11,499,731	11,718,502	11,724,439	11,662,903	-
6400 Federal Funds Ltd	6,286,712	5,993,852	5,888,308	6,186,719	6,076,486	-
TOTAL SERVICES & SUPPLIES	\$19,797,179	\$27,902,293	\$28,015,520	\$21,214,017	\$20,978,197	-
CAPITAL OUTLAY						
5600 Data Processing Hardware						
3400 Other Funds Ltd	5,567	-	-	-	-	-
5700 Building Structures						
3400 Other Funds Ltd	19,279	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	2,238,004	-	-	-	-	-
6400 Federal Funds Ltd	2,438,894	-	-	-	-	-
All Funds	4,676,898	-	-	-	-	-
CAPITAL OUTLAY						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	2,262,850	-	-	-	-	-
6400 Federal Funds Ltd	2,438,894	-	-	-	-	-
TOTAL CAPITAL OUTLAY	\$4,701,744	-	-	-	-	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	141,100	-	-	-	-	-
6400 Federal Funds Ltd	1,788,539	5,361,263	5,361,263	5,559,630	5,559,630	-
All Funds	1,929,639	5,361,263	5,361,263	5,559,630	5,559,630	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	8,565	-	-	-	-	-
6400 Federal Funds Ltd	-	832,999	832,999	863,820	863,820	-
All Funds	8,565	832,999	832,999	863,820	863,820	-
6030 Dist to Non-Gov Units						
8000 General Fund	-	-	-	6,697,141	5,497,141	-
3400 Other Funds Ltd	11,133,787	23,500,000	23,500,000	24,799,472	24,799,472	-
6400 Federal Funds Ltd	-	14,063,797	14,063,797	3,784,185	3,784,185	-
All Funds	11,133,787	37,563,797	37,563,797	35,280,798	34,080,798	-
6085 Other Special Payments						
3400 Other Funds Ltd	1,547,904	-	-	-	-	-
6400 Federal Funds Ltd	5,134,749	-	-	-	-	-
All Funds	6,682,653	-	-	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	-	-	-	6,697,141	5,497,141	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	12,831,356	23,500,000	23,500,000	24,799,472	24,799,472	-
6400 Federal Funds Ltd	6,923,288	20,258,059	20,258,059	10,207,635	10,207,635	-
TOTAL SPECIAL PAYMENTS	\$19,754,644	\$43,758,059	\$43,758,059	\$41,704,248	\$40,504,248	-
EXPENDITURES						
8000 General Fund	-	10,408,710	10,408,710	10,000,000	8,735,949	-
3400 Other Funds Ltd	35,130,058	41,255,874	41,745,667	44,684,798	44,623,262	-
6400 Federal Funds Ltd	16,285,550	26,251,911	26,146,367	16,394,354	16,284,121	-
TOTAL EXPENDITURES	\$51,415,608	\$77,916,495	\$78,300,744	\$71,079,152	\$69,643,332	-
ENDING BALANCE						
3400 Other Funds Ltd	20,531,038	2,553,381	2,063,588	3,608,773	3,670,309	-
6400 Federal Funds Ltd	-	-	105,544	-	-	-
TOTAL ENDING BALANCE	\$20,531,038	\$2,553,381	\$2,169,132	\$3,608,773	\$3,670,309	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	30	32	32	33	33	-
8180 Position Reconciliation	-	(2)	(2)	-	-	-
TOTAL AUTHORIZED POSITIONS	30	30	30	33	33	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	30.00	32.00	32.00	33.00	33.00	-
8280 FTE Reconciliation	-	(2.00)	(2.00)	-	-	-
TOTAL AUTHORIZED FTE	30.00	30.00	30.00	33.00	33.00	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	10,406,393	10,777,310	10,777,310	8,363,360	8,363,360	-
REVENUE CATEGORIES						
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	2,303,008	4,200,000	4,200,000	4,200,000	4,200,000	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	16,780	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	113,150	132,000	132,000	132,000	132,000	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	4,599	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	14,174,479	18,737,641	18,737,641	19,466,373	19,447,845	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	11,599,006	10,648,185	10,648,185	9,463,517	9,463,517	-

REVENUE CATEGORIES

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	14,036,543	14,980,185	14,980,185	13,795,517	13,795,517	-
6400 Federal Funds Ltd	14,174,479	18,737,641	18,737,641	19,466,373	19,447,845	-
TOTAL REVENUE CATEGORIES	\$28,211,022	\$33,717,826	\$33,717,826	\$33,261,890	\$33,243,362	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(845,903)	(1,208,017)	(1,208,017)	(1,364,059)	(1,364,059)	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	23,597,033	24,549,478	24,549,478	20,794,818	20,794,818	-
6400 Federal Funds Ltd	14,174,479	18,737,641	18,737,641	19,466,373	19,447,845	-
TOTAL AVAILABLE REVENUES	\$37,771,512	\$43,287,119	\$43,287,119	\$40,261,191	\$40,242,663	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	1,635,239	2,075,393	2,172,211	2,235,057	2,235,057	-
6400 Federal Funds Ltd	1,319,569	1,518,319	1,569,259	1,593,639	1,593,639	-
All Funds	2,954,808	3,593,712	3,741,470	3,828,696	3,828,696	-
3160 Temporary Appointments						
3400 Other Funds Ltd	2,470	11,037	11,037	11,445	11,445	-
6400 Federal Funds Ltd	955	16,134	16,134	16,731	16,731	-
All Funds	3,425	27,171	27,171	28,176	28,176	-
3170 Overtime Payments						
3400 Other Funds Ltd	2,139	3,434	3,434	3,561	3,561	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	16	-	-	-	-	-
All Funds	2,155	3,434	3,434	3,561	3,561	-
3190 All Other Differential						
3400 Other Funds Ltd	887	-	-	-	-	-
6400 Federal Funds Ltd	851	-	-	-	-	-
All Funds	1,738	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	1,640,735	2,089,864	2,186,682	2,250,063	2,250,063	-
6400 Federal Funds Ltd	1,321,391	1,534,453	1,585,393	1,610,370	1,610,370	-
TOTAL SALARIES & WAGES	\$2,962,126	\$3,624,317	\$3,772,075	\$3,860,433	\$3,860,433	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	504	686	686	878	878	-
6400 Federal Funds Ltd	430	546	546	661	661	-
All Funds	934	1,232	1,232	1,539	1,539	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	254,573	328,040	341,991	356,291	356,291	-
6400 Federal Funds Ltd	202,601	239,382	246,722	267,095	267,095	-
All Funds	457,174	567,422	588,713	623,386	623,386	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	107,550	128,658	122,320	129,924	129,924	-
6400 Federal Funds Ltd	85,745	93,968	89,339	92,491	92,491	-
All Funds	193,295	222,626	211,659	222,415	222,415	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3230 Social Security Taxes						
3400 Other Funds Ltd	123,951	159,873	167,280	172,077	172,077	-
6400 Federal Funds Ltd	100,016	117,385	121,282	123,114	123,114	-
All Funds	223,967	277,258	288,562	295,191	295,191	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	-	1,624	1,624	1,684	1,684	-
6400 Federal Funds Ltd	-	1,775	1,775	1,841	1,841	-
All Funds	-	3,399	3,399	3,525	3,525	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	788	1,076	1,076	1,069	1,069	-
6400 Federal Funds Ltd	662	856	856	794	794	-
All Funds	1,450	1,932	1,932	1,863	1,863	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	7,384	12,539	13,120	13,497	13,497	-
3270 Flexible Benefits						
3400 Other Funds Ltd	393,349	474,835	474,835	515,172	515,172	-
6400 Federal Funds Ltd	329,981	379,949	380,255	384,900	384,900	-
All Funds	723,330	854,784	855,090	900,072	900,072	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	888,099	1,107,331	1,122,932	1,190,592	1,190,592	-
6400 Federal Funds Ltd	719,435	833,861	840,775	870,896	870,896	-
TOTAL OTHER PAYROLL EXPENSES	\$1,607,534	\$1,941,192	\$1,963,707	\$2,061,488	\$2,061,488	-

P.S. BUDGET ADJUSTMENTS

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(91,197)	(91,197)	-	-	-
6400 Federal Funds Ltd	-	(67,693)	(67,693)	-	-	-
All Funds	-	(158,890)	(158,890)	-	-	-
PERSONAL SERVICES						
3400 Other Funds Ltd	2,528,834	3,105,998	3,218,417	3,440,655	3,440,655	-
6400 Federal Funds Ltd	2,040,826	2,300,621	2,358,475	2,481,266	2,481,266	-
TOTAL PERSONAL SERVICES	\$4,569,660	\$5,406,619	\$5,576,892	\$5,921,921	\$5,921,921	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	26,565	41,049	41,049	42,568	42,568	-
6400 Federal Funds Ltd	54,154	91,128	91,128	94,500	94,500	-
All Funds	80,719	132,177	132,177	137,068	137,068	-
4125 Out of State Travel						
3400 Other Funds Ltd	9,672	11,688	11,688	12,120	12,120	-
6400 Federal Funds Ltd	3,893	17,735	17,735	18,391	18,391	-
All Funds	13,565	29,423	29,423	30,511	30,511	-
4150 Employee Training						
3400 Other Funds Ltd	22,400	13,849	13,849	14,361	14,361	-
6400 Federal Funds Ltd	21,400	20,502	20,502	21,260	21,260	-
All Funds	43,800	34,351	34,351	35,621	35,621	-
4175 Office Expenses						
3400 Other Funds Ltd	133,595	84,119	84,119	87,232	87,232	-

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Transportation Safety

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	93,942	168,833	168,833	175,079	175,079	-
All Funds	227,537	252,952	252,952	262,311	262,311	-
4200 Telecommunications						
3400 Other Funds Ltd	7,286	14,940	14,940	15,493	15,493	-
6400 Federal Funds Ltd	15,559	19,495	19,495	20,216	20,216	-
All Funds	22,845	34,435	34,435	35,709	35,709	-
4250 Data Processing						
3400 Other Funds Ltd	37,511	58,789	58,789	60,964	57,616	-
6400 Federal Funds Ltd	61,485	80,053	80,053	83,015	64,669	-
All Funds	98,996	138,842	138,842	143,979	122,285	-
4275 Publicity and Publications						
3400 Other Funds Ltd	56,029	138,355	138,355	143,474	143,474	-
6400 Federal Funds Ltd	32,749	223,676	223,676	231,952	231,952	-
All Funds	88,778	362,031	362,031	375,426	375,426	-
4300 Professional Services						
3400 Other Funds Ltd	538,210	35,318	35,318	36,766	36,766	-
6400 Federal Funds Ltd	1,719,241	1,496,624	1,496,624	1,557,985	1,557,985	-
All Funds	2,257,451	1,531,942	1,531,942	1,594,751	1,594,751	-
4315 IT Professional Services						
3400 Other Funds Ltd	10,229	-	-	-	-	-
6400 Federal Funds Ltd	5,000	-	-	-	-	-
All Funds	15,229	-	-	-	-	-
4325 Attorney General						

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 73000-400-13-00-00000

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Transportation Safety

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	14,520	7,168	6,533	7,391	6,905	-
6400 Federal Funds Ltd	8,531	2,684	2,447	2,769	2,587	-
All Funds	23,051	9,852	8,980	10,160	9,492	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	2,067	1,017	1,017	1,055	1,055	-
6400 Federal Funds Ltd	16,043	5,485	5,485	5,688	5,688	-
All Funds	18,110	6,502	6,502	6,743	6,743	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	1,238	20,642	20,642	21,406	21,406	-
6400 Federal Funds Ltd	3,847	10,120	10,120	10,494	10,494	-
All Funds	5,085	30,762	30,762	31,900	31,900	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	70,009	107,345	107,345	114,752	114,752	-
6400 Federal Funds Ltd	122,323	129,510	129,510	138,447	138,447	-
All Funds	192,332	236,855	236,855	253,199	253,199	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	6,407	7,552	7,552	7,831	7,831	-
6400 Federal Funds Ltd	11,195	13,197	13,197	13,685	13,685	-
All Funds	17,602	20,749	20,749	21,516	21,516	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	44,368	42,589	42,589	44,165	44,165	-
6400 Federal Funds Ltd	324,096	746,031	746,031	773,634	773,634	-
All Funds	368,464	788,620	788,620	817,799	817,799	-

Budget Support - Detail Revenues and Expenditures

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Transportation Safety

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4600 Intra-agency Charges						
3400 Other Funds Ltd	27,474	47,634	47,634	49,396	49,396	-
6400 Federal Funds Ltd	53,452	219,033	219,033	227,137	227,137	-
All Funds	80,926	266,667	266,667	276,533	276,533	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	29,164	31,347	31,347	32,507	32,507	-
6400 Federal Funds Ltd	50,841	413,116	413,116	428,401	428,401	-
All Funds	80,005	444,463	444,463	460,908	460,908	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	309	4,059	4,059	4,209	4,209	-
6400 Federal Funds Ltd	920	30,488	30,488	31,616	31,616	-
All Funds	1,229	34,547	34,547	35,825	35,825	-
4715 IT Expendable Property						
3400 Other Funds Ltd	5,130	6,731	6,731	6,980	6,980	-
6400 Federal Funds Ltd	8,413	15,993	15,993	16,585	16,585	-
All Funds	13,543	22,724	22,724	23,565	23,565	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	1,042,183	674,191	673,556	702,670	698,836	-
6400 Federal Funds Ltd	2,607,084	3,703,703	3,703,466	3,850,854	3,832,326	-
TOTAL SERVICES & SUPPLIES	\$3,649,267	\$4,377,894	\$4,377,022	\$4,553,524	\$4,531,162	-
CAPITAL OUTLAY						
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	29,624	29,624	30,720	30,720	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
5900 Other Capital Outlay						
3400 Other Funds Ltd	-	47,195	47,195	48,942	48,942	-
6400 Federal Funds Ltd	-	96,960	96,960	100,548	100,548	-
All Funds	-	144,155	144,155	149,490	149,490	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	-	76,819	76,819	79,662	79,662	-
6400 Federal Funds Ltd	-	96,960	96,960	100,548	100,548	-
TOTAL CAPITAL OUTLAY	-	\$173,779	\$173,779	\$180,210	\$180,210	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	313,426	2,094,658	2,094,658	2,172,160	2,172,160	-
6400 Federal Funds Ltd	1,925,901	2,571,074	2,571,074	2,666,204	2,666,204	-
All Funds	2,239,327	4,665,732	4,665,732	4,838,364	4,838,364	-
6020 Dist to Counties						
3400 Other Funds Ltd	411,826	568,705	568,705	589,747	589,747	-
6400 Federal Funds Ltd	799,843	1,473,853	1,473,853	1,528,386	1,528,386	-
All Funds	1,211,669	2,042,558	2,042,558	2,118,133	2,118,133	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	897,557	2,897,517	2,897,517	3,004,725	3,004,725	-
6400 Federal Funds Ltd	398,387	1,814,886	1,814,886	1,882,037	1,882,037	-
All Funds	1,295,944	4,712,403	4,712,403	4,886,762	4,886,762	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	1,371,223	1,030,685	1,030,685	1,068,820	1,068,820	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	3,308,920	2,917,410	2,917,410	2,606,244	2,606,244	-
All Funds	4,680,143	3,948,095	3,948,095	3,675,064	3,675,064	-
6045 Dist to Comm College Districts						
3400 Other Funds Ltd	739,118	1,414,702	1,414,702	1,467,046	1,467,046	-
6400 Federal Funds Ltd	-	801	801	831	831	-
All Funds	739,118	1,415,503	1,415,503	1,467,877	1,467,877	-
6048 Spc Pmt to Public Universities						
3400 Other Funds Ltd	-	-	-	3,278,741	3,278,741	-
6400 Federal Funds Ltd	-	-	-	560,225	560,225	-
All Funds	-	-	-	3,838,966	3,838,966	-
6085 Other Special Payments						
3400 Other Funds Ltd	-	7,237	7,237	7,505	7,505	-
6400 Federal Funds Ltd	-	8,061	8,061	8,359	8,359	-
All Funds	-	15,298	15,298	15,864	15,864	-
6100 Spc Pmt to Human Svcs, Dept of						
3400 Other Funds Ltd	16,786	103,000	103,000	106,811	106,811	-
6400 Federal Funds Ltd	2,493	-	-	-	-	-
All Funds	19,279	103,000	103,000	106,811	106,811	-
6137 Spc Pmt to Justice, Dept of						
6400 Federal Funds Ltd	397,610	474,382	474,382	911,044	911,044	-
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	1,449,862	2,358,445	2,358,445	2,445,707	2,445,707	-
6400 Federal Funds Ltd	1,398,894	2,371,983	2,371,983	2,459,746	2,459,746	-

Budget Support - Detail Revenues and Expenditures

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Transportation Safety

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	2,848,756	4,730,428	4,730,428	4,905,453	4,905,453	-
6259 Spc Pmt to Pub Safety Stds/Trng						
6400 Federal Funds Ltd	299,784	395,978	395,978	410,629	410,629	-
6443 Spc Pmt to Oregon Health Authority						
6400 Federal Funds Ltd	445,080	-	-	-	-	-
6580 Spc Pmt to OR University System						
3400 Other Funds Ltd	2,569,818	3,161,756	3,161,756	-	-	-
6400 Federal Funds Ltd	549,657	540,236	540,236	-	-	-
All Funds	3,119,475	3,701,992	3,701,992	-	-	-
6581 Spc Pmt to Education, Dept of						
3400 Other Funds Ltd	65,397	133,900	133,900	138,854	138,854	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	7,835,013	13,770,605	13,770,605	14,280,116	14,280,116	-
6400 Federal Funds Ltd	9,526,569	12,568,664	12,568,664	13,033,705	13,033,705	-
TOTAL SPECIAL PAYMENTS	\$17,361,582	\$26,339,269	\$26,339,269	\$27,313,821	\$27,313,821	-
EXPENDITURES						
3400 Other Funds Ltd	11,406,030	17,627,613	17,739,397	18,503,103	18,499,269	-
6400 Federal Funds Ltd	14,174,479	18,669,948	18,727,565	19,466,373	19,447,845	-
TOTAL EXPENDITURES	\$25,580,509	\$36,297,561	\$36,466,962	\$37,969,476	\$37,947,114	-
ENDING BALANCE						
3400 Other Funds Ltd	12,191,003	6,921,865	6,810,081	2,291,715	2,295,549	-
6400 Federal Funds Ltd	-	67,693	10,076	-	-	-
TOTAL ENDING BALANCE	\$12,191,003	\$6,989,558	\$6,820,157	\$2,291,715	\$2,295,549	-

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	28	28	28	27	27	-
TOTAL AUTHORIZED POSITIONS	28	28	28	27	27	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	28.00	28.00	28.00	27.00	27.00	-
TOTAL AUTHORIZED FTE	28.00	28.00	28.00	27.00	27.00	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Debt Service

Cross Reference Number: 73000-500-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
4430 Lottery Funds Debt Svc Ltd	105,541	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	70,099,570	-	-	-	-	-
All Funds	70,205,111	-	-	-	-	-
0030 Beginning Balance Adjustment						
4430 Lottery Funds Debt Svc Ltd	(1,820)	463,162	463,162	-	134,375	-
3230 Other Funds Debt Svc Non-Ltd	1,303,218	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	(922,029)	-	-	-	-	-
All Funds	379,369	463,162	463,162	-	134,375	-
BEGINNING BALANCE						
4430 Lottery Funds Debt Svc Ltd	103,721	463,162	463,162	-	134,375	-
3230 Other Funds Debt Svc Non-Ltd	1,303,218	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	69,177,541	-	-	-	-	-
TOTAL BEGINNING BALANCE	\$70,584,480	\$463,162	\$463,162	-	\$134,375	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8030 General Fund Debt Svc	-	7,967,450	2,772,669	34,544,038	34,544,038	-
BOND SALES						
0560 Dedicated Fund Oblig Bonds						
3430 Other Funds Debt Svc Ltd	-	475,000	475,000	-	-	-
0565 Lottery Bonds						

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 Debt Service

Cross Reference Number: 73000-500-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3430 Other Funds Debt Svc Ltd	-	879,734	879,734	-	-	-
0570 Revenue Bonds						
3230 Other Funds Debt Svc Non-Ltd	200,016,794	-	-	-	-	-
0575 Refunding Bonds						
3230 Other Funds Debt Svc Non-Ltd	1,226,619,624	-	-	-	-	-
BOND SALES						
3230 Other Funds Debt Svc Non-Ltd	1,426,636,418	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	1,354,734	1,354,734	-	-	-
TOTAL BOND SALES	\$1,426,636,418	\$1,354,734	\$1,354,734	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
4430 Lottery Funds Debt Svc Ltd	275,648	-	-	-	-	-
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	120	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6230 Federal Funds Debt Svc Non-Ltd	20,053,968	21,621,529	21,621,529	21,575,775	21,575,775	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3200 Other Funds Non-Ltd	1,740,466	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	344,740,435	442,110,823	442,110,823	386,191,104	386,191,104	-
All Funds	346,480,901	442,110,823	442,110,823	386,191,104	386,191,104	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Debt Service

Cross Reference Number: 73000-500-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
1107 Tsfr From Administrative Svcs						
4430 Lottery Funds Debt Svc Ltd	92,263,649	107,020,978	107,020,978	120,644,222	120,509,847	-
TRANSFERS IN						
4430 Lottery Funds Debt Svc Ltd	92,263,649	107,020,978	107,020,978	120,644,222	120,509,847	-
3200 Other Funds Non-Ltd	1,740,466	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	344,740,435	442,110,823	442,110,823	386,191,104	386,191,104	-
TOTAL TRANSFERS IN	\$438,744,550	\$549,131,801	\$549,131,801	\$506,835,326	\$506,700,951	-
REVENUE CATEGORIES						
8030 General Fund Debt Svc	-	7,967,450	2,772,669	34,544,038	34,544,038	-
4430 Lottery Funds Debt Svc Ltd	92,539,297	107,020,978	107,020,978	120,644,222	120,509,847	-
3200 Other Funds Non-Ltd	1,740,586	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,426,636,418	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	344,740,435	443,465,557	443,465,557	386,191,104	386,191,104	-
6230 Federal Funds Debt Svc Non-Ltd	20,053,968	21,621,529	21,621,529	21,575,775	21,575,775	-
TOTAL REVENUE CATEGORIES	\$1,885,710,704	\$580,075,514	\$574,880,733	\$562,955,139	\$562,820,764	-
AVAILABLE REVENUES						
8030 General Fund Debt Svc	-	7,967,450	2,772,669	34,544,038	34,544,038	-
4430 Lottery Funds Debt Svc Ltd	92,643,018	107,484,140	107,484,140	120,644,222	120,644,222	-
3200 Other Funds Non-Ltd	1,740,586	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,427,939,636	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	413,917,976	443,465,557	443,465,557	386,191,104	386,191,104	-
6230 Federal Funds Debt Svc Non-Ltd	20,053,968	21,621,529	21,621,529	21,575,775	21,575,775	-
TOTAL AVAILABLE REVENUES	\$1,956,295,184	\$580,538,676	\$575,343,895	\$562,955,139	\$562,955,139	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Debt Service

Cross Reference Number: 73000-500-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
EXPENDITURES						
SERVICES & SUPPLIES						
4325 Attorney General						
3230 Other Funds Debt Svc Non-Ltd	11,650	-	-	-	-	-
4650 Other Services and Supplies						
4430 Lottery Funds Debt Svc Ltd	3,346,132	-	-	-	-	-
3200 Other Funds Non-Ltd	1,740,586	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	2,965,740	-	-	-	-	-
All Funds	8,052,458	-	-	-	-	-
SERVICES & SUPPLIES						
4430 Lottery Funds Debt Svc Ltd	3,346,132	-	-	-	-	-
3200 Other Funds Non-Ltd	1,740,586	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	2,977,390	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	\$8,064,108	-	-	-	-	-
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	1,424,962,246	-	-	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	-	3,700,000	-	17,640,000	17,640,000	-
4430 Lottery Funds Debt Svc Ltd	37,447,977	49,590,865	49,590,865	60,938,979	60,938,979	-
3430 Other Funds Debt Svc Ltd	152,145,000	178,132,234	176,777,500	161,100,000	161,100,000	-
All Funds	189,592,977	231,423,099	226,368,365	239,678,979	239,678,979	-
7150 Interest - Bonds						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Debt Service

Cross Reference Number: 73000-500-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8030 General Fund Debt Svc	-	4,267,450	2,772,669	11,470,695	11,470,695	-
4430 Lottery Funds Debt Svc Ltd	51,848,909	57,893,275	57,893,275	59,705,243	59,705,243	-
3430 Other Funds Debt Svc Ltd	191,342,332	263,756,971	263,756,971	223,308,863	223,308,863	-
6230 Federal Funds Debt Svc Non-Ltd	20,053,968	21,621,529	21,621,529	21,575,775	21,575,775	-
All Funds	263,245,209	347,539,225	346,044,444	316,060,576	316,060,576	-
7200 Principal - COP						
8030 General Fund Debt Svc	-	-	-	4,620,000	4,620,000	-
3430 Other Funds Debt Svc Ltd	5,445,013	1,304,459	1,304,459	1,679,446	1,245,846	-
All Funds	5,445,013	1,304,459	1,304,459	6,299,446	5,865,846	-
7250 Interest - COP						
8030 General Fund Debt Svc	-	-	-	813,343	813,343	-
3430 Other Funds Debt Svc Ltd	6,405,089	271,893	271,893	102,795	63,552	-
All Funds	6,405,089	271,893	271,893	916,138	876,895	-
DEBT SERVICE						
8030 General Fund Debt Svc	-	7,967,450	2,772,669	34,544,038	34,544,038	-
4430 Lottery Funds Debt Svc Ltd	89,296,886	107,484,140	107,484,140	120,644,222	120,644,222	-
3230 Other Funds Debt Svc Non-Ltd	1,424,962,246	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	355,337,434	443,465,557	442,110,823	386,191,104	385,718,261	-
6230 Federal Funds Debt Svc Non-Ltd	20,053,968	21,621,529	21,621,529	21,575,775	21,575,775	-
TOTAL DEBT SERVICE	\$1,889,650,534	\$580,538,676	\$573,989,161	\$562,955,139	\$562,482,296	-
EXPENDITURES						
8030 General Fund Debt Svc	-	7,967,450	2,772,669	34,544,038	34,544,038	-
4430 Lottery Funds Debt Svc Ltd	92,643,018	107,484,140	107,484,140	120,644,222	120,644,222	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 73000-500-00-00-00000

2017-19 Biennium

Debt Service

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3200 Other Funds Non-Ltd	1,740,586	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,427,939,636	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	355,337,434	443,465,557	442,110,823	386,191,104	385,718,261	-
6230 Federal Funds Debt Svc Non-Ltd	20,053,968	21,621,529	21,621,529	21,575,775	21,575,775	-
TOTAL EXPENDITURES	\$1,897,714,642	\$580,538,676	\$573,989,161	\$562,955,139	\$562,482,296	-
ENDING BALANCE						
3430 Other Funds Debt Svc Ltd	58,580,542	-	1,354,734	-	472,843	-
TOTAL ENDING BALANCE	\$58,580,542	-	\$1,354,734	-	\$472,843	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Central Services

Cross Reference Number: 73000-700-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	6,276,269	6,379,897	6,379,897	7,733,808	7,733,808	-
REVENUE CATEGORIES						
TAXES						
0175 Motor Fuels Taxes						
3400 Other Funds Ltd	1,003,000,121	1,087,114,501	1,087,114,501	1,161,603,741	1,161,603,741	-
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	167,178	-	-	-	-	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	2,760,602	460,054	460,054	460,054	460,054	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	374,440	469,900	469,900	469,900	469,900	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	1,641,553	1,607,182	1,607,182	2,285,464	2,285,464	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	2,015,993	2,077,082	2,077,082	2,755,364	2,755,364	-
TOTAL CHARGES FOR SERVICES	\$2,015,993	\$2,077,082	\$2,077,082	\$2,755,364	\$2,755,364	-
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Central Services

Cross Reference Number: 73000-700-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	524,281	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	854,403	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	28,297	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	141,068	-	-	-	-	-
0980 Loan Proceeds						
3400 Other Funds Ltd	21,300	-	-	-	-	-
OTHER						
3400 Other Funds Ltd	162,368	-	-	-	-	-
TOTAL OTHER	\$162,368	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	226,573	278,321	278,321	289,651	288,271	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	186,761,769	212,476,110	212,476,110	237,315,383	237,315,383	-
1109 Tsfr From Aviation, Dept of						
3400 Other Funds Ltd	-	391,419	391,419	445,691	445,691	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Central Services

Cross Reference Number: 73000-700-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TRANSFERS IN						
3400 Other Funds Ltd	186,761,769	212,867,529	212,867,529	237,761,074	237,761,074	-
TOTAL TRANSFERS IN	\$186,761,769	\$212,867,529	\$212,867,529	\$237,761,074	\$237,761,074	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	1,196,275,012	1,302,519,166	1,302,519,166	1,402,580,233	1,402,580,233	-
6400 Federal Funds Ltd	226,573	278,321	278,321	289,651	288,271	-
TOTAL REVENUE CATEGORIES	\$1,196,501,585	\$1,302,797,487	\$1,302,797,487	\$1,402,869,884	\$1,402,868,504	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(981,088,767)	(632,110,855)	(632,110,855)	(664,097,897)	(664,097,897)	-
2070 Transfer to Cities						
3400 Other Funds Ltd	-	(172,022,213)	(172,022,213)	(183,022,122)	(183,022,122)	-
2080 Transfer to Counties						
3400 Other Funds Ltd	-	(264,085,427)	(264,085,427)	(281,175,613)	(281,175,613)	-
2109 Tsfr To Aviation, Dept of						
3400 Other Funds Ltd	(3,980,036)	(9,581,651)	(9,581,651)	(11,119,090)	(11,119,090)	-
2121 Tsfr To Governor, Office of the						
3400 Other Funds Ltd	(130,000)	(140,000)	(140,000)	(160,000)	(160,000)	-
2123 Tsfr To OR Business Development						
3400 Other Funds Ltd	(835,578)	(980,632)	(980,632)	(1,401,745)	(1,401,745)	-
2250 Tsfr To Marine Bd, Or State						
3400 Other Funds Ltd	(9,093,952)	(8,031,919)	(8,031,919)	(8,102,000)	(8,102,000)	-
2634 Tsfr To Parks and Rec Dept						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Central Services

Cross Reference Number: 73000-700-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	(11,014,333)	(9,900,000)	(9,900,000)	(10,364,000)	(10,364,000)	-
TRANSFERS OUT						
3400 Other Funds Ltd	(1,006,142,666)	(1,096,852,697)	(1,096,852,697)	(1,159,442,467)	(1,159,442,467)	-
TOTAL TRANSFERS OUT	(\$1,006,142,666)	(\$1,096,852,697)	(\$1,096,852,697)	(\$1,159,442,467)	(\$1,159,442,467)	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	196,408,615	212,046,366	212,046,366	250,871,574	250,871,574	-
6400 Federal Funds Ltd	226,573	278,321	278,321	289,651	288,271	-
TOTAL AVAILABLE REVENUES	\$196,635,188	\$212,324,687	\$212,324,687	\$251,161,225	\$251,159,845	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	63,141,673	70,120,563	73,489,524	78,100,048	76,588,188	-
3160 Temporary Appointments						
3400 Other Funds Ltd	1,199,889	244,177	244,177	253,211	253,211	-
3170 Overtime Payments						
3400 Other Funds Ltd	203,119	632,327	632,327	655,724	655,724	-
3180 Shift Differential						
3400 Other Funds Ltd	22	16,840	16,840	17,463	17,463	-
3190 All Other Differential						
3400 Other Funds Ltd	1,344,267	439,247	439,247	455,499	455,499	-
SALARIES & WAGES						
3400 Other Funds Ltd	65,888,970	71,453,154	74,822,115	79,481,945	77,970,085	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Central Services

Cross Reference Number: 73000-700-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL SALARIES & WAGES	\$65,888,970	\$71,453,154	\$74,822,115	\$79,481,945	\$77,970,085	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	18,550	22,176	22,176	28,980	28,481	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	9,834,309	11,242,770	11,728,237	12,148,727	11,924,607	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	4,269,925	4,293,669	4,189,999	4,559,699	4,559,699	-
3230 Social Security Taxes						
3400 Other Funds Ltd	5,057,969	5,452,667	5,710,392	6,060,328	5,944,672	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	72,935	5,724	5,724	5,936	5,936	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	30,112	34,776	34,776	35,148	34,545	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	385,525	401,745	421,959	472,611	472,611	-
3270 Flexible Benefits						
3400 Other Funds Ltd	14,637,462	15,386,112	15,386,112	16,981,914	16,690,224	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	34,306,787	36,839,639	37,499,375	40,293,343	39,660,775	-
TOTAL OTHER PAYROLL EXPENSES	\$34,306,787	\$36,839,639	\$37,499,375	\$40,293,343	\$39,660,775	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Central Services

Cross Reference Number: 73000-700-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	-	(710,052)	(710,052)	(734,990)	(734,990)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(2,143,987)	(2,143,987)	-	(77,739)	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(2,854,039)	(2,854,039)	(734,990)	(812,729)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$2,854,039)	(\$2,854,039)	(\$734,990)	(\$812,729)	-
PERSONAL SERVICES						
3400 Other Funds Ltd	100,195,757	105,438,754	109,467,451	119,040,298	116,818,131	-
TOTAL PERSONAL SERVICES	\$100,195,757	\$105,438,754	\$109,467,451	\$119,040,298	\$116,818,131	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	341,191	396,065	396,065	370,837	370,837	-
6400 Federal Funds Ltd	-	4,250	4,250	4,407	4,407	-
All Funds	341,191	400,315	400,315	375,244	375,244	-
4125 Out of State Travel						
3400 Other Funds Ltd	104,263	182,168	182,168	209,679	209,679	-
6400 Federal Funds Ltd	1,003	8,438	8,438	8,750	8,750	-
All Funds	105,266	190,606	190,606	218,429	218,429	-
4150 Employee Training						
3400 Other Funds Ltd	876,274	933,759	933,759	1,006,840	1,006,840	-
6400 Federal Funds Ltd	570	-	-	-	-	-
All Funds	876,844	933,759	933,759	1,006,840	1,006,840	-
4175 Office Expenses						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Central Services

Cross Reference Number: 73000-700-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	1,046,467	1,455,228	1,455,228	1,881,077	1,834,298	-
4200 Telecommunications						
3400 Other Funds Ltd	894,484	8,897,541	8,897,541	9,237,749	9,237,749	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	57,503,570	43,182,656	43,182,656	29,557,971	28,063,224	-
4250 Data Processing						
3400 Other Funds Ltd	3,045,627	3,771,406	3,771,406	33,586,923	33,135,400	-
4275 Publicity and Publications						
3400 Other Funds Ltd	71,304	106,832	106,832	101,784	101,784	-
4300 Professional Services						
3400 Other Funds Ltd	4,798,490	8,492,057	8,492,057	14,556,830	14,556,830	-
4315 IT Professional Services						
3400 Other Funds Ltd	5,007,245	8,150,247	8,150,247	7,492,269	7,492,269	-
6400 Federal Funds Ltd	188,025	258,250	258,250	268,838	268,838	-
All Funds	5,195,270	8,408,497	8,408,497	7,761,107	7,761,107	-
4325 Attorney General						
3400 Other Funds Ltd	655,389	782,208	782,208	884,990	826,846	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	138,404	170,815	170,815	245,295	245,295	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	101,787	163,950	163,950	171,637	171,637	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	417,890	1,136,906	1,136,906	1,378,369	1,378,369	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Central Services

Cross Reference Number: 73000-700-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4450 Fuels and Utilities						
3400 Other Funds Ltd	303,089	393,061	393,061	559,054	559,054	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	2,701,564	2,429,205	2,429,205	2,239,177	2,239,177	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	1,224,064	15,048,788	15,048,788	15,279,813	15,279,813	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	82,126	123,951	123,951	570,059	570,059	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	1,086,890	2,351,104	2,351,104	1,301,731	1,301,731	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	6,727	126,026	126,026	98,750	98,750	-
4715 IT Expendable Property						
3400 Other Funds Ltd	2,930,536	2,073,723	2,073,723	2,644,556	2,644,556	-
6400 Federal Funds Ltd	36,975	7,383	7,383	7,656	6,276	-
All Funds	2,967,511	2,081,106	2,081,106	2,652,212	2,650,832	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	83,337,381	100,367,696	100,367,696	123,375,390	121,324,197	-
6400 Federal Funds Ltd	226,573	278,321	278,321	289,651	288,271	-
TOTAL SERVICES & SUPPLIES	\$83,563,954	\$100,646,017	\$100,646,017	\$123,665,041	\$121,612,468	-
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	-	5,421	5,421	5,622	5,622	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Central Services

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
5150 Telecommunications Equipment						
3400 Other Funds Ltd	650	-	-	-	-	-
5200 Technical Equipment						
3400 Other Funds Ltd	-	2,219	2,219	2,301	2,301	-
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	8,805	-	-	-	-	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	60,600	60,600	62,842	62,842	-
5550 Data Processing Software						
3400 Other Funds Ltd	77,478	776,096	776,096	804,811	804,811	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	61,046	201,634	201,634	209,094	209,094	-
5700 Building Structures						
3400 Other Funds Ltd	594,732	260,741	260,741	270,388	270,388	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	83,536	-	-	-	-	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	826,247	1,306,711	1,306,711	1,355,058	1,355,058	-
TOTAL CAPITAL OUTLAY	\$826,247	\$1,306,711	\$1,306,711	\$1,355,058	\$1,355,058	-
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	-	64,127	64,127	66,500	66,500	-
6107 Spc Pmt to Administrative Svcs						

Budget Support - Detail Revenues and Expenditures
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 Central Services

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	-	-	-	-	406,813	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	-	64,127	64,127	66,500	473,313	-
TOTAL SPECIAL PAYMENTS	-	\$64,127	\$64,127	\$66,500	\$473,313	-
EXPENDITURES						
3400 Other Funds Ltd	184,359,385	207,177,288	211,205,985	243,837,246	239,970,699	-
6400 Federal Funds Ltd	226,573	278,321	278,321	289,651	288,271	-
TOTAL EXPENDITURES	\$184,585,958	\$207,455,609	\$211,484,306	\$244,126,897	\$240,258,970	-
ENDING BALANCE						
3400 Other Funds Ltd	12,049,230	4,869,078	840,381	7,034,328	10,900,875	-
TOTAL ENDING BALANCE	\$12,049,230	\$4,869,078	\$840,381	\$7,034,328	\$10,900,875	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	495	504	504	510	501	-
8180 Position Reconciliation	-	(5)	(5)	-	-	-
TOTAL AUTHORIZED POSITIONS	495	499	499	510	501	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	490.04	499.54	499.54	505.47	496.72	-
8280 FTE Reconciliation	-	(5.04)	(5.04)	-	-	-
TOTAL AUTHORIZED FTE	490.04	494.50	494.50	505.47	496.72	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3200 Other Funds Non-Ltd	13,578,394	13,578,394	0	-
REVENUE CATEGORIES				
LOAN REPAYMENT				
0925 Loan Repayments				
3200 Other Funds Non-Ltd	8,173,000	8,173,000	0	-
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3200 Other Funds Non-Ltd	(2,000,000)	(2,000,000)	0	-
AVAILABLE REVENUES				
3200 Other Funds Non-Ltd	19,751,394	19,751,394	0	-
EXPENDITURES				
SPECIAL PAYMENTS				
6015 Dist to Cities				
3200 Other Funds Non-Ltd	719,600	719,600	0	-
6020 Dist to Counties				
3200 Other Funds Non-Ltd	1,028,000	1,028,000	0	-
6025 Dist to Other Gov Unit				
3200 Other Funds Non-Ltd	102,800	102,800	0	-
6080 Loans Made - Other				
3200 Other Funds Non-Ltd	13,878,000	13,878,000	0	-
6085 Other Special Payments				
3200 Other Funds Non-Ltd	2,429,814	2,429,814	0	-

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 Non - Limited

Cross Reference Number:73000-087-00-00-00000

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS				
3200 Other Funds Non-Ltd	18,158,214	18,158,214	0	-
ENDING BALANCE				
3200 Other Funds Non-Ltd	1,593,180	1,593,180	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3200 Other Funds Non-Ltd	13,578,394	13,578,394	0	-
REVENUE CATEGORIES				
 LOAN REPAYMENT				
0925 Loan Repayments				
3200 Other Funds Non-Ltd	8,173,000	8,173,000	0	-
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3200 Other Funds Non-Ltd	(2,000,000)	(2,000,000)	0	-
AVAILABLE REVENUES				
3200 Other Funds Non-Ltd	19,751,394	19,751,394	0	-
EXPENDITURES				
 SPECIAL PAYMENTS				
6015 Dist to Cities				
3200 Other Funds Non-Ltd	719,600	719,600	0	-
6020 Dist to Counties				
3200 Other Funds Non-Ltd	1,028,000	1,028,000	0	-
6025 Dist to Other Gov Unit				
3200 Other Funds Non-Ltd	102,800	102,800	0	-
6080 Loans Made - Other				
3200 Other Funds Non-Ltd	13,878,000	13,878,000	0	-
6085 Other Special Payments				
3200 Other Funds Non-Ltd	2,429,814	2,429,814	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS				
3200 Other Funds Non-Ltd	18,158,214	18,158,214	0	-
ENDING BALANCE				
3200 Other Funds Non-Ltd	1,593,180	1,593,180	0	-

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Capital Improvements

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1010 Transfer In - Intrafund

3010 Other Funds Cap Improvement	5,639,376	5,639,376	0	-
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AVAILABLE REVENUES

3010 Other Funds Cap Improvement	5,639,376	5,639,376	0	-
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EXPENDITURES

CAPITAL OUTLAY

5700 Building Structures

3010 Other Funds Cap Improvement	5,438,164	5,438,164	0	-
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ENDING BALANCE

3010 Other Funds Cap Improvement	201,212	201,212	0	-
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 Highway

Cross Reference Number:73000-100-00-00-00000

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	321,473,287	321,473,287	0	-
REVENUE CATEGORIES				
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	706,969	706,969	0	-
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	941,886,836	941,886,836	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	6,488,934	6,488,934	0	-
FINES, RENTS AND ROYALTIES				
0510 Rents and Royalties				
3400 Other Funds Ltd	1,562,806	1,562,806	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	17,011,155	17,011,155	0	-
SALES INCOME				
0705 Sales Income				
3400 Other Funds Ltd	6,041,144	6,041,144	0	-
OTHER				
0975 Other Revenues				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	10,658,563	10,658,563	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	1,831,411,226	1,831,411,226	0	-
1050 Transfer In Other				
3400 Other Funds Ltd	222,428,978	222,428,978	0	-
1257 Tsfr From Police, Dept of State				
3400 Other Funds Ltd	6,058,726	6,058,726	0	-
1634 Tsfr From Parks and Rec Dept				
3400 Other Funds Ltd	538,928	538,928	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	2,060,437,858	2,060,437,858	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	3,044,794,265	3,044,794,265	0	-
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(1,129,107,216)	(1,129,107,216)	0	-
2634 Tsfr To Parks and Rec Dept				
3400 Other Funds Ltd	(4,407,302)	(4,407,302)	0	-
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(1,133,514,518)	(1,133,514,518)	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	2,232,753,034	2,232,753,034	0	-
EXPENDITURES				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	319,445,896	319,520,536	74,640	0.02%
3160 Temporary Appointments				
3400 Other Funds Ltd	7,030,417	7,030,417	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	13,135,996	13,135,996	0	-
3180 Shift Differential				
3400 Other Funds Ltd	433,395	433,395	0	-
3190 All Other Differential				
3400 Other Funds Ltd	2,328,758	2,328,758	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	342,374,462	342,449,102	74,640	0.02%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	141,409	141,409	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	55,452,422	55,477,951	25,529	0.05%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	18,201,676	18,201,676	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	26,179,987	26,185,695	5,708	0.02%
3240 Unemployment Assessments				

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 Highway

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	681,876	681,876	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	171,146	171,146	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	1,206,339	1,206,339	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	82,427,427	82,427,427	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	184,462,282	184,493,519	31,237	0.02%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(3,063,853)	(3,063,853)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(105,877)	(105,877)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(3,063,853)	(3,169,730)	(105,877)	-3.46%
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	523,772,891	523,772,891	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	6,729,420	6,729,420	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	254,276	254,276	0	-
4150 Employee Training				

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 Highway

Cross Reference Number:73000-100-00-00-00000

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,934,979	1,934,979	0	-
4175 Office Expenses				
3400 Other Funds Ltd	4,954,807	4,954,807	0	-
4200 Telecommunications				
3400 Other Funds Ltd	5,508,006	5,508,006	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	21,284,200	21,284,200	0	-
4250 Data Processing				
3400 Other Funds Ltd	1,137,497	1,137,497	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	552,121	552,121	0	-
4300 Professional Services				
3400 Other Funds Ltd	346,833,400	346,833,400	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	5,498,487	5,498,487	0	-
4325 Attorney General				
3400 Other Funds Ltd	3,641,881	3,641,881	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	4,340,069	4,340,069	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	327,454	327,454	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	9,353,616	9,353,616	0	-
4450 Fuels and Utilities				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	12,988,399	12,988,399	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	42,663,987	42,663,987	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	964,515,612	964,515,612	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	26,149,236	26,149,236	0	-
4625 Other COI Costs				
3400 Other Funds Ltd	526,804	526,804	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	9,574,387	9,574,387	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,116,099	1,116,099	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	5,327,901	5,327,901	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,475,212,638	1,475,212,638	0	-
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	124,451	124,451	0	-
5150 Telecommunications Equipment				
3400 Other Funds Ltd	1,126,860	1,126,860	0	-
5200 Technical Equipment				
3400 Other Funds Ltd	3,177,698	3,177,698	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5350 Industrial and Heavy Equipment				
3400 Other Funds Ltd	484,448	484,448	0	-
5400 Automotive and Aircraft				
3400 Other Funds Ltd	20,555,420	20,555,420	0	-
5550 Data Processing Software				
3400 Other Funds Ltd	671,674	671,674	0	-
5600 Data Processing Hardware				
3400 Other Funds Ltd	842,427	842,427	0	-
5700 Building Structures				
3400 Other Funds Ltd	343,777	343,777	0	-
5900 Other Capital Outlay				
3400 Other Funds Ltd	170,849	170,849	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	27,497,604	27,497,604	0	-
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	25,912,127	25,912,127	0	-
6020 Dist to Counties				
3400 Other Funds Ltd	29,911,379	29,911,379	0	-
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	3,469,922	3,469,922	0	-
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	1,462,666	1,462,666	0	-
6085 Other Special Payments				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	4,679,812	4,679,812	0	-
6340 Spc Pmt to Environmental Quality				
3400 Other Funds Ltd	557,279	557,279	0	-
6635 Spc Pmt to Fish/Wildlife, Dept of				
3400 Other Funds Ltd	308,278	308,278	0	-
TOTAL SPECIAL PAYMENTS				
3400 Other Funds Ltd	66,301,463	66,301,463	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	2,092,784,596	2,092,784,596	0	-
ENDING BALANCE				
3400 Other Funds Ltd	139,968,438	139,968,438	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	2,536	2,536	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	2,464.81	2,464.81	0	-

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Maintenance

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	44,414,897	44,414,897	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	470,867,808	470,867,808	0	-
1257 Tsfr From Police, Dept of State				
3400 Other Funds Ltd	6,058,726	6,058,726	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	476,926,534	476,926,534	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	521,341,431	521,341,431	0	-
TRANSFERS OUT				
2634 Tsfr To Parks and Rec Dept				
3400 Other Funds Ltd	(4,407,302)	(4,407,302)	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	516,934,129	516,934,129	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	147,928,991	147,928,991	0	-
3160 Temporary Appointments				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	4,292,338	4,292,338	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	6,560,061	6,560,061	0	-
3180 Shift Differential				
3400 Other Funds Ltd	433,395	433,395	0	-
3190 All Other Differential				
3400 Other Funds Ltd	2,328,758	2,328,758	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	161,543,543	161,543,543	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	74,931	74,931	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	22,698,396	22,698,396	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	8,318,194	8,318,194	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	12,357,402	12,357,402	0	-
3240 Unemployment Assessments				
3400 Other Funds Ltd	474,624	474,624	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	90,677	90,677	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	420,796	420,796	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3270 Flexible Benefits				
3400 Other Funds Ltd	43,582,653	43,582,653	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	88,017,673	88,017,673	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(1,202,323)	(1,202,323)	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	248,358,893	248,358,893	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	3,187,789	3,187,789	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	10,636	10,636	0	-
4150 Employee Training				
3400 Other Funds Ltd	599,787	599,787	0	-
4175 Office Expenses				
3400 Other Funds Ltd	2,013,668	2,013,668	0	-
4200 Telecommunications				
3400 Other Funds Ltd	2,542,561	2,542,561	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	19,127,927	19,127,927	0	-
4250 Data Processing				
3400 Other Funds Ltd	344,103	344,103	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4275 Publicity and Publications				
3400 Other Funds Ltd	68,562	68,562	0	-
4300 Professional Services				
3400 Other Funds Ltd	7,338,616	7,338,616	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	502,811	502,811	0	-
4325 Attorney General				
3400 Other Funds Ltd	692,727	692,727	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	1,940,895	1,940,895	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	65,474	65,474	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	3,363,784	3,363,784	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	10,001,847	10,001,847	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	22,558,745	22,558,745	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	128,165,142	128,165,142	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	19,853,086	19,853,086	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	3,470,100	3,470,100	0	-

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Maintenance

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	651,919	651,919	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	1,501,853	1,501,853	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	228,002,032	228,002,032	0	-
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	124,451	124,451	0	-
5150 Telecommunications Equipment				
3400 Other Funds Ltd	1,101,276	1,101,276	0	-
5200 Technical Equipment				
3400 Other Funds Ltd	206,000	206,000	0	-
5350 Industrial and Heavy Equipment				
3400 Other Funds Ltd	390,862	390,862	0	-
5400 Automotive and Aircraft				
3400 Other Funds Ltd	20,555,420	20,555,420	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	22,378,009	22,378,009	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	498,738,934	498,738,934	0	-
ENDING BALANCE				
3400 Other Funds Ltd	18,195,195	18,195,195	0	-
AUTHORIZED POSITIONS				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	1,362	1,362	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1,302.87	1,302.87	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS AS OTHER FUNDS

0355 Federal Revenues

3400 Other Funds Ltd	216,796,147	216,796,147	0	-
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TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	37,910,838	37,910,838	0	-
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1050 Transfer In Other

3400 Other Funds Ltd	799,428	799,428	0	-
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TOTAL TRANSFERS IN

3400 Other Funds Ltd	38,710,266	38,710,266	0	-
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TOTAL REVENUES

3400 Other Funds Ltd	255,506,413	255,506,413	0	-
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AVAILABLE REVENUES

3400 Other Funds Ltd	255,506,413	255,506,413	0	-
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	16,141,056	16,150,968	9,912	0.06%
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3170 Overtime Payments

3400 Other Funds Ltd	2,361,558	2,361,558	0	-
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TOTAL SALARIES & WAGES

3400 Other Funds Ltd	18,502,614	18,512,526	9,912	0.05%
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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	6,555	6,555	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	3,532,165	3,534,058	1,893	0.05%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	1,045,616	1,045,616	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	1,415,453	1,416,210	757	0.05%
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	7,935	7,935	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	65,142	65,142	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	3,833,640	3,833,640	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	9,906,506	9,909,156	2,650	0.03%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(28,099)	(28,099)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(12,562)	(12,562)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(28,099)	(40,661)	(12,562)	-44.71%

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	28,381,021	28,381,021	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	407,271	407,271	0	-
4175 Office Expenses				
3400 Other Funds Ltd	106,616	106,616	0	-
4200 Telecommunications				
3400 Other Funds Ltd	11,679	11,679	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	173,191	173,191	0	-
4300 Professional Services				
3400 Other Funds Ltd	10,539,066	10,539,066	0	-
4325 Attorney General				
3400 Other Funds Ltd	12,510	12,510	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	4,566	4,566	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	65	65	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	53,911	53,911	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	120	120	0	-
4475 Facilities Maintenance				

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 Preservation

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	5,348,163	5,348,163	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	222,656,071	222,656,071	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	1,090,922	1,090,922	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	84,816	84,816	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	240,488,967	240,488,967	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	268,869,988	268,869,988	0	-
ENDING BALANCE				
3400 Other Funds Ltd	(13,363,575)	(13,363,575)	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	115	115	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	115.00	115.00	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS AS OTHER FUNDS

0355 Federal Revenues

3400 Other Funds Ltd	166,596,814	166,596,814	0	-
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TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	30,345,116	30,345,116	0	-
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1050 Transfer In Other

3400 Other Funds Ltd	15,040,772	15,040,772	0	-
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TOTAL TRANSFERS IN

3400 Other Funds Ltd	45,385,888	45,385,888	0	-
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TOTAL REVENUES

3400 Other Funds Ltd	211,982,702	211,982,702	0	-
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AVAILABLE REVENUES

3400 Other Funds Ltd	211,982,702	211,982,702	0	-
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	16,588,824	16,591,536	2,712	0.02%
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3170 Overtime Payments

3400 Other Funds Ltd	1,269,125	1,269,125	0	-
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TOTAL SALARIES & WAGES

3400 Other Funds Ltd	17,857,949	17,860,661	2,712	0.02%
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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	6,612	6,612	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	3,373,404	3,373,922	518	0.02%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	1,027,116	1,027,116	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	1,366,122	1,366,330	208	0.02%
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	8,004	8,004	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	66,439	66,439	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	3,866,976	3,866,976	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	9,714,673	9,715,399	726	0.01%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(113,059)	(113,059)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(3,438)	(3,438)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(113,059)	(116,497)	(3,438)	-3.04%

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	27,459,563	27,459,563	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	610,574	610,574	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	10,647	10,647	0	-
4150 Employee Training				
3400 Other Funds Ltd	49,318	49,318	0	-
4175 Office Expenses				
3400 Other Funds Ltd	80,277	80,277	0	-
4200 Telecommunications				
3400 Other Funds Ltd	50,817	50,817	0	-
4250 Data Processing				
3400 Other Funds Ltd	777	777	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	29,979	29,979	0	-
4300 Professional Services				
3400 Other Funds Ltd	104,912,986	104,912,986	0	-
4325 Attorney General				
3400 Other Funds Ltd	39,337	39,337	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	95,385	95,385	0	-
4400 Dues and Subscriptions				

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 Bridge

Cross Reference Number:73000-100-30-00-00000

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	364	364	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	538,669	538,669	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	41,759	41,759	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	3,775,209	3,775,209	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	66,909,425	66,909,425	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	1,908,040	1,908,040	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	255,374	255,374	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,024	1,024	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	32,630	32,630	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	179,342,591	179,342,591	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	206,802,154	206,802,154	0	-
ENDING BALANCE				
3400 Other Funds Ltd	5,180,548	5,180,548	0	-
AUTHORIZED POSITIONS				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	116	116	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	116.00	116.00	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS AS OTHER FUNDS

0355 Federal Revenues

3400 Other Funds Ltd	168,751,888	168,751,888	0	-
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TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	50,040,909	50,040,909	0	-
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1050 Transfer In Other

3400 Other Funds Ltd	5,394,886	5,394,886	0	-
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TOTAL TRANSFERS IN

3400 Other Funds Ltd	55,435,795	55,435,795	0	-
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TOTAL REVENUES

3400 Other Funds Ltd	224,187,683	224,187,683	0	-
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AVAILABLE REVENUES

3400 Other Funds Ltd	224,187,683	224,187,683	0	-
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	24,097,340	24,106,628	9,288	0.04%
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3170 Overtime Payments

3400 Other Funds Ltd	602,025	602,025	0	-
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TOTAL SALARIES & WAGES

3400 Other Funds Ltd	24,699,365	24,708,653	9,288	0.04%
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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	10,212	10,212	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	4,338,605	4,340,378	1,773	0.04%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	1,154,592	1,154,592	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	1,889,487	1,890,198	711	0.04%
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	12,362	12,362	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	90,083	90,083	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	5,972,700	5,972,700	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	13,468,041	13,470,525	2,484	0.02%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(136,684)	(136,684)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(11,772)	(11,772)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(136,684)	(148,456)	(11,772)	-8.61%

Version / Column Comparison Report - Detail
 2017-19 Biennium
 Highway Operations

Cross Reference Number:73000-100-40-00-00000

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	38,030,722	38,030,722	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	292,911	292,911	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	2,791	2,791	0	-
4150 Employee Training				
3400 Other Funds Ltd	27,605	27,605	0	-
4175 Office Expenses				
3400 Other Funds Ltd	198,721	198,721	0	-
4200 Telecommunications				
3400 Other Funds Ltd	946,427	946,427	0	-
4250 Data Processing				
3400 Other Funds Ltd	40,465	40,465	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	36,309	36,309	0	-
4300 Professional Services				
3400 Other Funds Ltd	10,487,943	10,487,943	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	3,135,356	3,135,356	0	-
4325 Attorney General				
3400 Other Funds Ltd	259,442	259,442	0	-
4375 Employee Recruitment and Develop				

Version / Column Comparison Report - Detail
 2017-19 Biennium
 Highway Operations

Cross Reference Number:73000-100-40-00-00000

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	27,539	27,539	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	2,489	2,489	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	216,707	216,707	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	304,146	304,146	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	1,552,648	1,552,648	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	85,174,876	85,174,876	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	658,459	658,459	0	-
4625 Other COI Costs				
3400 Other Funds Ltd	475,000	475,000	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	353,683	353,683	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	2,670	2,670	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	105,645	105,645	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	104,301,832	104,301,832	0	-
CAPITAL OUTLAY				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5550 Data Processing Software				
3400 Other Funds Ltd	16,040	16,040	0	-
5600 Data Processing Hardware				
3400 Other Funds Ltd	611,848	611,848	0	-
5700 Building Structures				
3400 Other Funds Ltd	43,053	43,053	0	-
5900 Other Capital Outlay				
3400 Other Funds Ltd	60,453	60,453	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	731,394	731,394	0	-
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	72,744	72,744	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	143,136,692	143,136,692	0	-
ENDING BALANCE				
3400 Other Funds Ltd	81,050,991	81,050,991	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	180	180	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	178.79	178.79	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS AS OTHER FUNDS

0355 Federal Revenues

3400 Other Funds Ltd	106,537,450	106,537,450	0	-
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TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	192,014,150	192,014,150	0	-
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1050 Transfer In Other

3400 Other Funds Ltd	28,198,392	28,198,392	0	-
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TOTAL TRANSFERS IN

3400 Other Funds Ltd	220,212,542	220,212,542	0	-
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TOTAL REVENUES

3400 Other Funds Ltd	326,749,992	326,749,992	0	-
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AVAILABLE REVENUES

3400 Other Funds Ltd	326,749,992	326,749,992	0	-
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	25,075,548	25,092,492	16,944	0.07%
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3170 Overtime Payments

3400 Other Funds Ltd	1,919,326	1,919,326	0	-
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TOTAL SALARIES & WAGES

3400 Other Funds Ltd	26,994,874	27,011,818	16,944	0.06%
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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	9,633	9,633	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	5,134,362	5,148,875	14,513	0.28%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	1,521,884	1,521,884	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	2,065,107	2,066,402	1,295	0.06%
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	11,661	11,661	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	105,951	105,951	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	5,633,784	5,633,784	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	14,482,382	14,498,190	15,808	0.11%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(318,653)	(318,653)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(32,752)	(32,752)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(318,653)	(351,405)	(32,752)	-10.28%

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	41,158,603	41,158,603	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	210,679	210,679	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	1,941	1,941	0	-
4150 Employee Training				
3400 Other Funds Ltd	347	347	0	-
4175 Office Expenses				
3400 Other Funds Ltd	162,788	162,788	0	-
4200 Telecommunications				
3400 Other Funds Ltd	13,061	13,061	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	117,312	117,312	0	-
4300 Professional Services				
3400 Other Funds Ltd	140,473,037	140,473,037	0	-
4325 Attorney General				
3400 Other Funds Ltd	508,802	508,802	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	3,549	3,549	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	1,662	1,662	0	-
4425 Facilities Rental and Taxes				

Version / Column Comparison Report - Detail
 2017-19 Biennium
 Modernization

Cross Reference Number:73000-100-45-00-00000

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	200,241	200,241	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	46,282	46,282	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	300,481	300,481	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	124,665,236	124,665,236	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	1,060,275	1,060,275	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	173,976	173,976	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	6,300	6,300	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	16,179	16,179	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	267,962,148	267,962,148	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	309,120,751	309,120,751	0	-
ENDING BALANCE				
3400 Other Funds Ltd	17,629,241	17,629,241	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	169	169	0	-
AUTHORIZED FTE				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	168.50	168.50	0	-

Version / Column Comparison Report - Detail
 2017-19 Biennium
 Special Programs

Cross Reference Number:73000-100-55-00-00000

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	321,473,287	321,473,287	0	-
REVENUE CATEGORIES				
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	706,969	706,969	0	-
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	85,016,933	85,016,933	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	6,488,934	6,488,934	0	-
FINES, RENTS AND ROYALTIES				
0510 Rents and Royalties				
3400 Other Funds Ltd	1,562,806	1,562,806	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	17,011,155	17,011,155	0	-
SALES INCOME				
0705 Sales Income				
3400 Other Funds Ltd	6,041,144	6,041,144	0	-
OTHER				
0975 Other Revenues				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	10,658,563	10,658,563	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	973,285,945	973,285,945	0	-
1050 Transfer In Other				
3400 Other Funds Ltd	10,411,225	10,411,225	0	-
1634 Tsfr From Parks and Rec Dept				
3400 Other Funds Ltd	538,928	538,928	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	984,236,098	984,236,098	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	1,111,722,602	1,111,722,602	0	-
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(1,129,107,216)	(1,129,107,216)	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	304,088,673	304,088,673	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	80,792,289	80,828,073	35,784	0.04%
3160 Temporary Appointments				
3400 Other Funds Ltd	2,738,079	2,738,079	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3170 Overtime Payments				
3400 Other Funds Ltd	20,013	20,013	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	83,550,381	83,586,165	35,784	0.04%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	30,331	30,331	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	14,629,687	14,636,519	6,832	0.05%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	4,817,049	4,817,049	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	6,380,654	6,383,391	2,737	0.04%
3240 Unemployment Assessments				
3400 Other Funds Ltd	207,252	207,252	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	36,712	36,712	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	434,188	434,188	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	17,704,194	17,704,194	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	44,240,067	44,249,636	9,569	0.02%
P.S. BUDGET ADJUSTMENTS				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3455 Vacancy Savings				
3400 Other Funds Ltd	(1,233,508)	(1,233,508)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(45,353)	(45,353)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(1,233,508)	(1,278,861)	(45,353)	-3.68%
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	126,556,940	126,556,940	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	1,910,773	1,910,773	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	228,261	228,261	0	-
4150 Employee Training				
3400 Other Funds Ltd	1,252,341	1,252,341	0	-
4175 Office Expenses				
3400 Other Funds Ltd	2,307,808	2,307,808	0	-
4200 Telecommunications				
3400 Other Funds Ltd	1,939,470	1,939,470	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	2,156,273	2,156,273	0	-
4250 Data Processing				
3400 Other Funds Ltd	752,038	752,038	0	-
4275 Publicity and Publications				

Version / Column Comparison Report - Detail
 2017-19 Biennium
 Special Programs

Cross Reference Number:73000-100-55-00-00000

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	104,948	104,948	0	-
4300 Professional Services				
3400 Other Funds Ltd	7,452,023	7,452,023	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	1,854,748	1,854,748	0	-
4325 Attorney General				
3400 Other Funds Ltd	2,118,941	2,118,941	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	2,267,806	2,267,806	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	257,400	257,400	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	4,953,132	4,953,132	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	2,592,743	2,592,743	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	8,601,074	8,601,074	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	65,541,656	65,541,656	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	1,328,740	1,328,740	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	2,636,463	2,636,463	0	-
4700 Expendable Prop 250 - 5000				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	454,186	454,186	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	3,667,125	3,667,125	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	114,377,949	114,377,949	0	-
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
3400 Other Funds Ltd	25,584	25,584	0	-
5200 Technical Equipment				
3400 Other Funds Ltd	2,971,698	2,971,698	0	-
5350 Industrial and Heavy Equipment				
3400 Other Funds Ltd	93,586	93,586	0	-
5550 Data Processing Software				
3400 Other Funds Ltd	655,634	655,634	0	-
5600 Data Processing Hardware				
3400 Other Funds Ltd	230,579	230,579	0	-
5700 Building Structures				
3400 Other Funds Ltd	300,724	300,724	0	-
5900 Other Capital Outlay				
3400 Other Funds Ltd	110,396	110,396	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	4,388,201	4,388,201	0	-
SPECIAL PAYMENTS				
6015 Dist to Cities				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	6,251,122	6,251,122	0	-
6020 Dist to Counties				
3400 Other Funds Ltd	7,097,094	7,097,094	0	-
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	552,655	552,655	0	-
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	201,741	201,741	0	-
6085 Other Special Payments				
3400 Other Funds Ltd	746,442	746,442	0	-
6635 Spc Pmt to Fish/Wildlife, Dept of				
3400 Other Funds Ltd	308,278	308,278	0	-
TOTAL SPECIAL PAYMENTS				
3400 Other Funds Ltd	15,157,332	15,157,332	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	260,480,422	260,480,422	0	-
ENDING BALANCE				
3400 Other Funds Ltd	43,608,251	43,608,251	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	539	539	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	528.65	528.65	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS AS OTHER FUNDS

0355 Federal Revenues

3400 Other Funds Ltd	153,772,707	153,772,707	0	-
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TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	76,946,460	76,946,460	0	-
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1050 Transfer In Other

3400 Other Funds Ltd	162,584,275	162,584,275	0	-
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TOTAL TRANSFERS IN

3400 Other Funds Ltd	239,530,735	239,530,735	0	-
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TOTAL REVENUES

3400 Other Funds Ltd	393,303,442	393,303,442	0	-
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AVAILABLE REVENUES

3400 Other Funds Ltd	393,303,442	393,303,442	0	-
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	8,821,848	8,821,848	0	-
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3170 Overtime Payments

3400 Other Funds Ltd	403,888	403,888	0	-
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TOTAL SALARIES & WAGES

3400 Other Funds Ltd	9,225,736	9,225,736	0	-
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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	3,135	3,135	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	1,745,803	1,745,803	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	317,225	317,225	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	705,762	705,762	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	3,795	3,795	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	23,740	23,740	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	1,833,480	1,833,480	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	4,632,940	4,632,940	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(31,527)	(31,527)	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	13,827,149	13,827,149	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	109,423	109,423	0	-
4150 Employee Training				
3400 Other Funds Ltd	5,581	5,581	0	-
4175 Office Expenses				
3400 Other Funds Ltd	84,929	84,929	0	-
4200 Telecommunications				
3400 Other Funds Ltd	3,991	3,991	0	-
4250 Data Processing				
3400 Other Funds Ltd	114	114	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	21,820	21,820	0	-
4300 Professional Services				
3400 Other Funds Ltd	65,629,729	65,629,729	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	5,572	5,572	0	-
4325 Attorney General				
3400 Other Funds Ltd	10,122	10,122	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	329	329	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	27,172	27,172	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	1,502	1,502	0	-
4475 Facilities Maintenance				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	527,667	527,667	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	271,403,206	271,403,206	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	249,714	249,714	0	-
4625 Other COI Costs				
3400 Other Funds Ltd	51,804	51,804	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	2,599,975	2,599,975	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	4,469	4,469	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	340,737,119	340,737,119	0	-
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	19,661,005	19,661,005	0	-
6020 Dist to Counties				
3400 Other Funds Ltd	22,814,285	22,814,285	0	-
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	2,844,523	2,844,523	0	-
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	1,260,925	1,260,925	0	-
6085 Other Special Payments				
3400 Other Funds Ltd	3,933,370	3,933,370	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6340 Spc Pmt to Environmental Quality				
3400 Other Funds Ltd	557,279	557,279	0	-
TOTAL SPECIAL PAYMENTS				
3400 Other Funds Ltd	51,071,387	51,071,387	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	405,635,655	405,635,655	0	-
ENDING BALANCE				
3400 Other Funds Ltd	(12,332,213)	(12,332,213)	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	55	55	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	55.00	55.00	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	17,990,051	17,990,051	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	3,310	3,310	0	-
LICENSES AND FEES				
0205 Business Lic and Fees				
3400 Other Funds Ltd	2,648,240	2,648,240	0	-
0260 Vehicle Licenses				
3400 Other Funds Ltd	638,755,114	638,755,114	0	-
0265 Drivers Licenses				
3400 Other Funds Ltd	81,540,099	81,540,099	0	-
0270 Transportation Lic and Fees				
3400 Other Funds Ltd	3,478,585	3,478,585	0	-
TOTAL LICENSES AND FEES				
3400 Other Funds Ltd	726,422,038	726,422,038	0	-
FINES, RENTS AND ROYALTIES				
0505 Fines and Forfeitures				
3400 Other Funds Ltd	2,557,463	2,557,463	0	-
SALES INCOME				
0705 Sales Income				
3400 Other Funds Ltd	7,131,105	7,131,105	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	133,552	133,552	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	2,023,588	2,023,588	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	316,153	316,153	0	-
1340 Tsfr From Environmental Quality				
3400 Other Funds Ltd	339,634	339,634	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	655,787	655,787	0	-
TOTAL REVENUES				
8000 General Fund	3,310	3,310	0	-
3400 Other Funds Ltd	736,899,945	736,899,945	0	-
6400 Federal Funds Ltd	2,023,588	2,023,588	0	-
TOTAL REVENUES	\$738,926,843	\$738,926,843	0	-
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(327,159,094)	(327,159,094)	0	-
2050 Transfer to Other				
3400 Other Funds Ltd	(16,125,480)	(16,125,480)	0	-
2070 Transfer to Cities				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(67,487,134)	(67,487,134)	0	-
2080 Transfer to Counties				
3400 Other Funds Ltd	(85,586,906)	(85,586,906)	0	-
2123 Tsfr To OR Business Development				
3400 Other Funds Ltd	(748,853)	(748,853)	0	-
2274 Tsfr To Veterans' Affairs				
3400 Other Funds Ltd	(209,447)	(209,447)	0	-
2340 Tsfr To Environmental Quality				
3400 Other Funds Ltd	(1,230,811)	(1,230,811)	0	-
2634 Tsfr To Parks and Rec Dept				
3400 Other Funds Ltd	(33,910,078)	(33,910,078)	0	-
2691 Tsfr To Watershd Enhance Bd				
3400 Other Funds Ltd	(438,303)	(438,303)	0	-
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(532,896,106)	(532,896,106)	0	-
AVAILABLE REVENUES				
8000 General Fund	3,310	3,310	0	-
3400 Other Funds Ltd	221,993,890	221,993,890	0	-
6400 Federal Funds Ltd	2,023,588	2,023,588	0	-
TOTAL AVAILABLE REVENUES	\$224,020,788	\$224,020,788	0	-

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	83,267,022	83,267,022	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	1,536,320	1,536,320	0	-
3170 Overtime Payments				
8000 General Fund	755	755	0	-
3400 Other Funds Ltd	301,812	301,812	0	-
All Funds	302,567	302,567	0	-
3180 Shift Differential				
3400 Other Funds Ltd	21,227	21,227	0	-
3190 All Other Differential				
3400 Other Funds Ltd	383,080	383,080	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	755	755	0	-
3400 Other Funds Ltd	85,509,461	85,509,461	0	-
TOTAL SALARIES & WAGES	\$85,510,216	\$85,510,216	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	49,989	49,989	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	144	144	0	-
3400 Other Funds Ltd	11,767,637	11,767,637	0	-
All Funds	11,767,781	11,767,781	0	-
3221 Pension Obligation Bond				
8000 General Fund	2,353	2,353	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	4,301,915	4,301,915	0	-
All Funds	4,304,268	4,304,268	0	-
3230 Social Security Taxes				
8000 General Fund	58	58	0	-
3400 Other Funds Ltd	6,539,074	6,539,074	0	-
All Funds	6,539,132	6,539,132	0	-
3240 Unemployment Assessments				
3400 Other Funds Ltd	158,494	158,494	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	60,513	60,513	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	372,336	372,336	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	29,235,672	29,235,672	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	2,555	2,555	0	-
3400 Other Funds Ltd	52,485,630	52,485,630	0	-
TOTAL OTHER PAYROLL EXPENSES	\$52,488,185	\$52,488,185	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(606,971)	(606,971)	0	-
TOTAL PERSONAL SERVICES				
8000 General Fund	3,310	3,310	0	-
3400 Other Funds Ltd	137,388,120	137,388,120	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	\$137,391,430	\$137,391,430	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	740,527	740,527	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	23,551	23,551	0	-
4150 Employee Training				
3400 Other Funds Ltd	305,063	305,063	0	-
4175 Office Expenses				
3400 Other Funds Ltd	9,932,573	9,932,573	0	-
4200 Telecommunications				
3400 Other Funds Ltd	1,454,235	1,454,235	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	989,366	989,366	0	-
4250 Data Processing				
3400 Other Funds Ltd	74,933	74,933	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	414,308	414,308	0	-
4300 Professional Services				
3400 Other Funds Ltd	8,222,247	8,222,247	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	4,304,836	4,304,836	0	-
6400 Federal Funds Ltd	2,364,121	2,364,121	0	-
All Funds	6,668,957	6,668,957	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4325 Attorney General				
3400 Other Funds Ltd	1,821,814	1,821,814	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	149,436	149,436	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	65,657	65,657	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	6,760,632	6,760,632	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	1,140,158	1,140,158	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	2,665,121	2,665,121	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	11,232,079	11,232,079	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	971,151	971,151	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	8,215,431	8,215,431	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	422,294	422,294	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	1,740,275	1,740,275	0	-
6400 Federal Funds Ltd	1,234,511	1,234,511	0	-
All Funds	2,974,786	2,974,786	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	61,645,687	61,645,687	0	-
6400 Federal Funds Ltd	3,598,632	3,598,632	0	-
TOTAL SERVICES & SUPPLIES	\$65,244,319	\$65,244,319	0	-
CAPITAL OUTLAY				
5400 Automotive and Aircraft				
3400 Other Funds Ltd	142,137	142,137	0	-
5700 Building Structures				
3400 Other Funds Ltd	31,304	31,304	0	-
5900 Other Capital Outlay				
3400 Other Funds Ltd	20,179,624	20,179,624	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	20,353,065	20,353,065	0	-
TOTAL EXPENDITURES				
8000 General Fund	3,310	3,310	0	-
3400 Other Funds Ltd	219,386,872	219,386,872	0	-
6400 Federal Funds Ltd	3,598,632	3,598,632	0	-
TOTAL EXPENDITURES	\$222,988,814	\$222,988,814	0	-
ENDING BALANCE				
3400 Other Funds Ltd	2,607,018	2,607,018	0	-
6400 Federal Funds Ltd	(1,575,044)	(1,575,044)	0	-
TOTAL ENDING BALANCE	\$1,031,974	\$1,031,974	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	877	877	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

AUTHORIZED FTE

8250 Class/Unclass FTE Positions

860.25

860.25

0

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Motor Carrier Transportation

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	2,288,604	2,288,604	0	-
REVENUE CATEGORIES				
TAXES				
0180 Weight-Mile Taxes				
3400 Other Funds Ltd	632,833,231	632,833,231	0	-
LICENSES AND FEES				
0205 Business Lic and Fees				
3400 Other Funds Ltd	2,766,758	2,766,758	0	-
0270 Transportation Lic and Fees				
3400 Other Funds Ltd	93,028,205	93,028,205	0	-
TOTAL LICENSES AND FEES				
3400 Other Funds Ltd	95,794,963	95,794,963	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	728,628,194	728,628,194	0	-
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(417,669,683)	(417,669,683)	0	-
2070 Transfer to Cities				
3400 Other Funds Ltd	(100,849,131)	(100,849,131)	0	-
2080 Transfer to Counties				
3400 Other Funds Ltd	(147,270,615)	(147,270,615)	0	-
TOTAL TRANSFERS OUT				

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Motor Carrier Transportation

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(665,789,429)	(665,789,429)	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	65,127,369	65,127,369	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	30,197,688	30,197,688	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	71,598	71,598	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	119,097	119,097	0	-
6400 Federal Funds Ltd	256,070	256,070	0	-
All Funds	375,167	375,167	0	-
3180 Shift Differential				
3400 Other Funds Ltd	50,799	50,799	0	-
3190 All Other Differential				
3400 Other Funds Ltd	135,911	135,911	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	30,575,093	30,575,093	0	-
6400 Federal Funds Ltd	256,070	256,070	0	-
TOTAL SALARIES & WAGES	\$30,831,163	\$30,831,163	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				

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Motor Carrier Transportation

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	16,131	16,131	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	5,303,165	5,303,165	0	-
6400 Federal Funds Ltd	48,886	48,886	0	-
All Funds	5,352,051	5,352,051	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	1,654,732	1,654,732	0	-
6400 Federal Funds Ltd	15,067	15,067	0	-
All Funds	1,669,799	1,669,799	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	2,338,856	2,338,856	0	-
6400 Federal Funds Ltd	19,590	19,590	0	-
All Funds	2,358,446	2,358,446	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	19,527	19,527	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	141,217	141,217	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	9,434,088	9,434,088	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	18,907,716	18,907,716	0	-
6400 Federal Funds Ltd	83,543	83,543	0	-
TOTAL OTHER PAYROLL EXPENSES	\$18,991,259	\$18,991,259	0	-

P.S. BUDGET ADJUSTMENTS

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Motor Carrier Transportation

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3455 Vacancy Savings				
3400 Other Funds Ltd	(178,525)	(178,525)	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	49,304,284	49,304,284	0	-
6400 Federal Funds Ltd	339,613	339,613	0	-
TOTAL PERSONAL SERVICES	\$49,643,897	\$49,643,897	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	341,356	341,356	0	-
6400 Federal Funds Ltd	95,119	95,119	0	-
All Funds	436,475	436,475	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	77,220	77,220	0	-
4150 Employee Training				
3400 Other Funds Ltd	39,297	39,297	0	-
6400 Federal Funds Ltd	18,437	18,437	0	-
All Funds	57,734	57,734	0	-
4175 Office Expenses				
3400 Other Funds Ltd	2,004,407	2,004,407	0	-
6400 Federal Funds Ltd	91,624	91,624	0	-
All Funds	2,096,031	2,096,031	0	-
4200 Telecommunications				
3400 Other Funds Ltd	340,849	340,849	0	-
6400 Federal Funds Ltd	5,826	5,826	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	346,675	346,675	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	142,412	142,412	0	-
4300 Professional Services				
3400 Other Funds Ltd	882,749	882,749	0	-
6400 Federal Funds Ltd	96,640	96,640	0	-
All Funds	979,389	979,389	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	931,906	931,906	0	-
4325 Attorney General				
3400 Other Funds Ltd	137,635	137,635	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	49,273	49,273	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	180,819	180,819	0	-
6400 Federal Funds Ltd	21,621	21,621	0	-
All Funds	202,440	202,440	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	2,080,987	2,080,987	0	-
6400 Federal Funds Ltd	49,394	49,394	0	-
All Funds	2,130,381	2,130,381	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	368,810	368,810	0	-
4475 Facilities Maintenance				

2017-19 Biennium

Motor Carrier Transportation

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,242,644	2,242,644	0	-
6400 Federal Funds Ltd	2,196	2,196	0	-
All Funds	2,244,840	2,244,840	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	1,046,644	1,046,644	0	-
6400 Federal Funds Ltd	371,921	371,921	0	-
All Funds	1,418,565	1,418,565	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	392,738	392,738	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	2,746,836	2,746,836	0	-
6400 Federal Funds Ltd	4,131,291	4,131,291	0	-
All Funds	6,878,127	6,878,127	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	15,022	15,022	0	-
6400 Federal Funds Ltd	4,438	4,438	0	-
All Funds	19,460	19,460	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	611,637	611,637	0	-
6400 Federal Funds Ltd	23,297	23,297	0	-
All Funds	634,934	634,934	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	14,633,241	14,633,241	0	-
6400 Federal Funds Ltd	4,911,804	4,911,804	0	-

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Motor Carrier Transportation

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	\$19,545,045	\$19,545,045	0	-
CAPITAL OUTLAY				
5400 Automotive and Aircraft				
3400 Other Funds Ltd	374,611	374,611	0	-
5600 Data Processing Hardware				
3400 Other Funds Ltd	10,843	10,843	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	385,454	385,454	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	64,322,979	64,322,979	0	-
6400 Federal Funds Ltd	5,251,417	5,251,417	0	-
TOTAL EXPENDITURES	\$69,574,396	\$69,574,396	0	-
ENDING BALANCE				
3400 Other Funds Ltd	804,390	804,390	0	-
6400 Federal Funds Ltd	(5,251,417)	(5,251,417)	0	-
TOTAL ENDING BALANCE	(\$4,447,027)	(\$4,447,027)	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	283	283	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	283.00	283.00	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	73,379,146	73,379,146	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	19,808,710	19,808,710	0	-
TAXES				
0115 Gross Receipts Business Taxes/Fees				
3400 Other Funds Ltd	5,600,000	5,600,000	0	-
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	78,135,781	78,135,781	0	-
FINES, RENTS AND ROYALTIES				
0510 Rents and Royalties				
3400 Other Funds Ltd	252,000	252,000	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	405,000	405,000	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	102,310,497	102,310,497	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	91,044,316	91,044,316	0	-
1020 Transfer In - Indirect Cost				
3400 Other Funds Ltd	4,875,671	4,875,671	0	-
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	6,399,667	9,022,216	2,622,549	40.98%
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	102,319,654	104,942,203	2,622,549	2.56%
TOTAL REVENUES				
8000 General Fund	19,808,710	19,808,710	0	-
3400 Other Funds Ltd	186,712,435	189,334,984	2,622,549	1.40%
6400 Federal Funds Ltd	102,310,497	102,310,497	0	-
TOTAL REVENUES	\$308,831,642	\$311,454,191	\$2,622,549	0.85%
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(11,883,668)	(11,883,668)	0	-
2020 Transfer Out - Indirect Cost				
6400 Federal Funds Ltd	(4,875,671)	(4,875,671)	0	-
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(11,883,668)	(11,883,668)	0	-
6400 Federal Funds Ltd	(4,875,671)	(4,875,671)	0	-
TOTAL TRANSFERS OUT	(\$16,759,339)	(\$16,759,339)	0	-
AVAILABLE REVENUES				
8000 General Fund	19,808,710	19,808,710	0	-
3400 Other Funds Ltd	248,207,913	250,830,462	2,622,549	1.06%

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	97,434,826	97,434,826	0	-
TOTAL AVAILABLE REVENUES	\$365,451,449	\$368,073,998	\$2,622,549	0.72%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	43,131,173	43,131,173	0	-
6400 Federal Funds Ltd	1,690,167	1,690,167	0	-
All Funds	44,821,340	44,821,340	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	488,869	488,869	0	-
6400 Federal Funds Ltd	16,134	16,134	0	-
All Funds	505,003	505,003	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	636,365	636,365	0	-
3180 Shift Differential				
3400 Other Funds Ltd	1,251	1,251	0	-
3190 All Other Differential				
3400 Other Funds Ltd	202,264	202,264	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	44,459,922	44,459,922	0	-
6400 Federal Funds Ltd	1,706,301	1,706,301	0	-
TOTAL SALARIES & WAGES	\$46,166,223	\$46,166,223	0	-
OTHER PAYROLL EXPENSES				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	16,895	16,895	0	-
6400 Federal Funds Ltd	718	718	0	-
All Funds	17,613	17,613	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	7,908,108	7,908,108	0	-
6400 Federal Funds Ltd	279,731	279,731	0	-
All Funds	8,187,839	8,187,839	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	2,390,529	2,390,529	0	-
6400 Federal Funds Ltd	94,433	94,433	0	-
All Funds	2,484,962	2,484,962	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	3,398,683	3,398,683	0	-
6400 Federal Funds Ltd	130,452	130,452	0	-
All Funds	3,529,135	3,529,135	0	-
3240 Unemployment Assessments				
3400 Other Funds Ltd	1,624	1,624	0	-
6400 Federal Funds Ltd	1,775	1,775	0	-
All Funds	3,399	3,399	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	20,458	20,458	0	-
6400 Federal Funds Ltd	863	863	0	-
All Funds	21,321	21,321	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	223,094	223,094	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	9,615,900	9,615,900	0	-
6400 Federal Funds Ltd	418,236	418,236	0	-
All Funds	10,034,136	10,034,136	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	23,575,291	23,575,291	0	-
6400 Federal Funds Ltd	926,208	926,208	0	-
TOTAL OTHER PAYROLL EXPENSES	\$24,501,499	\$24,501,499	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(532,163)	(532,163)	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	67,503,050	67,503,050	0	-
6400 Federal Funds Ltd	2,632,509	2,632,509	0	-
TOTAL PERSONAL SERVICES	\$70,135,559	\$70,135,559	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	63,488	63,488	0	-
3400 Other Funds Ltd	889,365	889,365	0	-
6400 Federal Funds Ltd	142,560	142,560	0	-
All Funds	1,095,413	1,095,413	0	-
4125 Out of State Travel				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	63,488	63,488	0	-
3400 Other Funds Ltd	108,618	108,618	0	-
6400 Federal Funds Ltd	33,171	33,171	0	-
All Funds	205,277	205,277	0	-
4150 Employee Training				
3400 Other Funds Ltd	336,219	336,219	0	-
6400 Federal Funds Ltd	46,147	46,147	0	-
All Funds	382,366	382,366	0	-
4175 Office Expenses				
3400 Other Funds Ltd	708,301	708,301	0	-
6400 Federal Funds Ltd	183,731	183,731	0	-
All Funds	892,032	892,032	0	-
4200 Telecommunications				
8000 General Fund	256,000	256,000	0	-
3400 Other Funds Ltd	879,632	879,632	0	-
6400 Federal Funds Ltd	25,845	25,845	0	-
All Funds	1,161,477	1,161,477	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	18,111	18,111	0	-
4250 Data Processing				
3400 Other Funds Ltd	2,241,735	2,241,735	0	-
6400 Federal Funds Ltd	103,788	103,788	0	-
All Funds	2,345,523	2,345,523	0	-
4275 Publicity and Publications				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	624,640	624,640	0	-
3400 Other Funds Ltd	234,834	234,834	0	-
6400 Federal Funds Ltd	254,344	254,344	0	-
All Funds	1,113,818	1,113,818	0	-
4300 Professional Services				
8000 General Fund	2,765,112	2,765,112	0	-
3400 Other Funds Ltd	29,048,002	29,048,002	0	-
6400 Federal Funds Ltd	6,833,095	6,833,095	0	-
All Funds	38,646,209	38,646,209	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	2,118,325	2,118,325	0	-
4325 Attorney General				
8000 General Fund	650,000	650,000	0	-
3400 Other Funds Ltd	332,062	332,062	0	-
6400 Federal Funds Ltd	1,092,985	1,092,985	0	-
All Funds	2,075,047	2,075,047	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	75,964	75,964	0	-
6400 Federal Funds Ltd	7,224	7,224	0	-
All Funds	83,188	83,188	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	73,534	73,534	0	-
6400 Federal Funds Ltd	10,120	10,120	0	-
All Funds	83,654	83,654	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	107,345	107,345	0	-
6400 Federal Funds Ltd	129,510	129,510	0	-
All Funds	236,855	236,855	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	229,522	229,522	0	-
6400 Federal Funds Ltd	13,197	13,197	0	-
All Funds	242,719	242,719	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	539,995	539,995	0	-
4575 Agency Program Related S and S				
8000 General Fund	5,494,462	5,494,462	0	-
3400 Other Funds Ltd	13,090,476	13,090,476	0	-
6400 Federal Funds Ltd	5,236,434	5,236,434	0	-
All Funds	23,821,372	23,821,372	0	-
4600 Intra-agency Charges				
8000 General Fund	491,520	491,520	0	-
3400 Other Funds Ltd	2,658,086	2,658,086	0	-
6400 Federal Funds Ltd	393,862	393,862	0	-
All Funds	3,543,468	3,543,468	0	-
4625 Other COI Costs				
3400 Other Funds Ltd	1,838,592	1,838,592	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,425,558	1,425,558	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	447,907	447,907	0	-
All Funds	1,873,465	1,873,465	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	50,876	50,876	0	-
6400 Federal Funds Ltd	67,085	67,085	0	-
All Funds	117,961	117,961	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	257,470	257,470	0	-
6400 Federal Funds Ltd	15,993	15,993	0	-
All Funds	273,463	273,463	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	10,408,710	10,408,710	0	-
3400 Other Funds Ltd	57,262,622	57,262,622	0	-
6400 Federal Funds Ltd	15,036,998	15,036,998	0	-
TOTAL SERVICES & SUPPLIES	\$82,708,330	\$82,708,330	0	-
CAPITAL OUTLAY				
5200 Technical Equipment				
3400 Other Funds Ltd	109,137	109,137	0	-
5400 Automotive and Aircraft				
3400 Other Funds Ltd	125,905	125,905	0	-
5550 Data Processing Software				
3400 Other Funds Ltd	23,567	23,567	0	-
5600 Data Processing Hardware				
3400 Other Funds Ltd	153,641	153,641	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5900 Other Capital Outlay				
3400 Other Funds Ltd	71,319	71,319	0	-
6400 Federal Funds Ltd	96,960	96,960	0	-
All Funds	168,279	168,279	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	483,569	483,569	0	-
6400 Federal Funds Ltd	96,960	96,960	0	-
TOTAL CAPITAL OUTLAY	\$580,529	\$580,529	0	-
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	6,342,658	6,342,658	0	-
6400 Federal Funds Ltd	15,504,043	15,504,043	0	-
All Funds	21,846,701	21,846,701	0	-
6020 Dist to Counties				
8000 General Fund	1,270,000	1,270,000	0	-
3400 Other Funds Ltd	14,669,556	14,669,556	0	-
6400 Federal Funds Ltd	10,791,819	10,791,819	0	-
All Funds	26,731,375	26,731,375	0	-
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	44,785,356	44,785,356	0	-
6400 Federal Funds Ltd	29,725,448	29,725,448	0	-
All Funds	74,510,804	74,510,804	0	-
6030 Dist to Non-Gov Units				
8000 General Fund	8,130,000	8,130,000	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	61,903,792	61,903,792	0	-
6400 Federal Funds Ltd	22,648,387	22,648,387	0	-
All Funds	92,682,179	92,682,179	0	-
6035 Dist to Individuals				
6400 Federal Funds Ltd	379,186	379,186	0	-
6045 Dist to Comm College Districts				
3400 Other Funds Ltd	1,414,702	1,414,702	0	-
6400 Federal Funds Ltd	801	801	0	-
All Funds	1,415,503	1,415,503	0	-
6048 Spc Pmt to Public Universities				
3400 Other Funds Ltd	3,161,756	3,161,756	0	-
6400 Federal Funds Ltd	540,236	540,236	0	-
All Funds	3,701,992	3,701,992	0	-
6085 Other Special Payments				
3400 Other Funds Ltd	14,023,238	14,023,238	0	-
6400 Federal Funds Ltd	8,061	8,061	0	-
All Funds	14,031,299	14,031,299	0	-
6100 Spc Pmt to Human Svcs, Dept of				
3400 Other Funds Ltd	103,000	103,000	0	-
6137 Spc Pmt to Justice, Dept of				
6400 Federal Funds Ltd	878,538	878,538	0	-
6257 Spc Pmt to Police, Dept of State				
3400 Other Funds Ltd	2,358,445	2,358,445	0	-
6400 Federal Funds Ltd	2,371,983	2,371,983	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	4,730,428	4,730,428	0	-
6259 Spc Pmt to Pub Safety Stds/Trng				
6400 Federal Funds Ltd	395,978	395,978	0	-
6581 Spc Pmt to Education, Dept of				
3400 Other Funds Ltd	133,900	133,900	0	-
6660 Spc Pmt to Land Conservation Dev				
3400 Other Funds Ltd	471,889	471,889	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	9,400,000	9,400,000	0	-
3400 Other Funds Ltd	149,368,292	149,368,292	0	-
6400 Federal Funds Ltd	83,244,480	83,244,480	0	-
TOTAL SPECIAL PAYMENTS	\$242,012,772	\$242,012,772	0	-
TOTAL EXPENDITURES				
8000 General Fund	19,808,710	19,808,710	0	-
3400 Other Funds Ltd	274,617,533	274,617,533	0	-
6400 Federal Funds Ltd	101,010,947	101,010,947	0	-
TOTAL EXPENDITURES	\$395,437,190	\$395,437,190	0	-
ENDING BALANCE				
3400 Other Funds Ltd	(26,409,620)	(23,787,071)	2,622,549	9.93%
6400 Federal Funds Ltd	(3,576,121)	(3,576,121)	0	-
TOTAL ENDING BALANCE	(\$29,985,741)	(\$27,363,192)	\$2,622,549	8.75%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	309	309	0	-
AUTHORIZED FTE				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	300.01	300.01	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	50,228,619	50,228,619	0	-
REVENUE CATEGORIES				
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	56,600,000	56,600,000	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	197,347	197,347	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	54,489,920	54,489,920	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	111,089,920	111,089,920	0	-
6400 Federal Funds Ltd	197,347	197,347	0	-
TOTAL REVENUES	\$111,287,267	\$111,287,267	0	-
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(10,519,609)	(10,519,609)	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	150,798,930	150,798,930	0	-
6400 Federal Funds Ltd	197,347	197,347	0	-
TOTAL AVAILABLE REVENUES	\$150,996,277	\$150,996,277	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	33,089,300	33,089,300	0	-
6400 Federal Funds Ltd	96,528	96,528	0	-
All Funds	33,185,828	33,185,828	0	-

3160 Temporary Appointments

3400 Other Funds Ltd	388,469	388,469	0	-
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3170 Overtime Payments

3400 Other Funds Ltd	595,260	595,260	0	-
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3180 Shift Differential

3400 Other Funds Ltd	1,251	1,251	0	-
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3190 All Other Differential

3400 Other Funds Ltd	202,264	202,264	0	-
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TOTAL SALARIES & WAGES

3400 Other Funds Ltd	34,276,544	34,276,544	0	-
6400 Federal Funds Ltd	96,528	96,528	0	-

TOTAL SALARIES & WAGES	\$34,373,072	\$34,373,072	0	-
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	13,110	13,110	0	-
6400 Federal Funds Ltd	57	57	0	-
All Funds	13,167	13,167	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	6,190,083	6,190,083	0	-
6400 Federal Funds Ltd	12,636	12,636	0	-
All Funds	6,202,719	6,202,719	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	1,864,741	1,864,741	0	-
6400 Federal Funds Ltd	5,094	5,094	0	-
All Funds	1,869,835	1,869,835	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	2,619,844	2,619,844	0	-
6400 Federal Funds Ltd	7,384	7,384	0	-
All Funds	2,627,228	2,627,228	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	15,870	15,870	0	-
6400 Federal Funds Ltd	69	69	0	-
All Funds	15,939	15,939	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	170,559	170,559	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	7,400,592	7,400,592	0	-
6400 Federal Funds Ltd	33,336	33,336	0	-
All Funds	7,433,928	7,433,928	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	18,274,799	18,274,799	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	58,576	58,576	0	-
TOTAL OTHER PAYROLL EXPENSES	\$18,333,375	\$18,333,375	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(426,192)	(426,192)	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	52,125,151	52,125,151	0	-
6400 Federal Funds Ltd	155,104	155,104	0	-
TOTAL PERSONAL SERVICES	\$52,280,255	\$52,280,255	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	617,581	617,581	0	-
6400 Federal Funds Ltd	573	573	0	-
All Funds	618,154	618,154	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	52,286	52,286	0	-
6400 Federal Funds Ltd	3,434	3,434	0	-
All Funds	55,720	55,720	0	-
4150 Employee Training				
3400 Other Funds Ltd	283,305	283,305	0	-
6400 Federal Funds Ltd	10,189	10,189	0	-
All Funds	293,494	293,494	0	-
4175 Office Expenses				
3400 Other Funds Ltd	565,768	565,768	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	2,934	2,934	0	-
All Funds	568,702	568,702	0	-
4200 Telecommunications				
3400 Other Funds Ltd	757,850	757,850	0	-
6400 Federal Funds Ltd	2,633	2,633	0	-
All Funds	760,483	760,483	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	18,111	18,111	0	-
4250 Data Processing				
3400 Other Funds Ltd	2,136,487	2,136,487	0	-
6400 Federal Funds Ltd	9,157	9,157	0	-
All Funds	2,145,644	2,145,644	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	71,509	71,509	0	-
6400 Federal Funds Ltd	2,590	2,590	0	-
All Funds	74,099	74,099	0	-
4300 Professional Services				
3400 Other Funds Ltd	24,401,958	24,401,958	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	2,118,325	2,118,325	0	-
4325 Attorney General				
3400 Other Funds Ltd	245,868	245,868	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	62,921	62,921	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Dues and Subscriptions				
3400 Other Funds Ltd	49,106	49,106	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	205,247	205,247	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	345,157	345,157	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	7,311,601	7,311,601	0	-
6400 Federal Funds Ltd	152	152	0	-
All Funds	7,311,753	7,311,753	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	1,387,747	1,387,747	0	-
6400 Federal Funds Ltd	4,006	4,006	0	-
All Funds	1,391,753	1,391,753	0	-
4625 Other COI Costs				
3400 Other Funds Ltd	1,365,973	1,365,973	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,344,509	1,344,509	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	46,584	46,584	0	-
6400 Federal Funds Ltd	4,578	4,578	0	-
All Funds	51,162	51,162	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	208,380	208,380	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	43,596,273	43,596,273	0	-
6400 Federal Funds Ltd	40,246	40,246	0	-
TOTAL SERVICES & SUPPLIES	\$43,636,519	\$43,636,519	0	-
CAPITAL OUTLAY				
5200 Technical Equipment				
3400 Other Funds Ltd	109,137	109,137	0	-
5400 Automotive and Aircraft				
3400 Other Funds Ltd	96,281	96,281	0	-
5550 Data Processing Software				
3400 Other Funds Ltd	23,567	23,567	0	-
5600 Data Processing Hardware				
3400 Other Funds Ltd	153,641	153,641	0	-
5900 Other Capital Outlay				
3400 Other Funds Ltd	24,124	24,124	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	406,750	406,750	0	-
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	4,248,000	4,248,000	0	-
6020 Dist to Counties				
3400 Other Funds Ltd	5,106,085	5,106,085	0	-
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	30,412,345	30,412,345	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	32,400,708	32,400,708	0	-
6085 Other Special Payments				
3400 Other Funds Ltd	13,964,501	13,964,501	0	-
6660 Spc Pmt to Land Conservation Dev				
3400 Other Funds Ltd	471,889	471,889	0	-
TOTAL SPECIAL PAYMENTS				
3400 Other Funds Ltd	86,603,528	86,603,528	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	182,731,702	182,731,702	0	-
6400 Federal Funds Ltd	195,350	195,350	0	-
TOTAL EXPENDITURES	\$182,927,052	\$182,927,052	0	-
ENDING BALANCE				
3400 Other Funds Ltd	(31,932,772)	(31,932,772)	0	-
6400 Federal Funds Ltd	1,997	1,997	0	-
TOTAL ENDING BALANCE	(\$31,930,775)	(\$31,930,775)	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	231	231	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	222.01	222.01	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	1,980,860	1,980,860	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	9,400,000	9,400,000	0	-
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	3,999,233	3,999,233	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	223,000	223,000	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	66,252,423	66,252,423	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	10,842,163	10,842,163	0	-
1020 Transfer In - Indirect Cost				
3400 Other Funds Ltd	4,875,671	4,875,671	0	-
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	6,399,667	9,022,216	2,622,549	40.98%
TOTAL TRANSFERS IN				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	22,117,501	24,740,050	2,622,549	11.86%
TOTAL REVENUES				
8000 General Fund	9,400,000	9,400,000	0	-
3400 Other Funds Ltd	26,339,734	28,962,283	2,622,549	9.96%
6400 Federal Funds Ltd	66,252,423	66,252,423	0	-
TOTAL REVENUES	\$101,992,157	\$104,614,706	\$2,622,549	2.57%
TRANSFERS OUT				
2020 Transfer Out - Indirect Cost				
6400 Federal Funds Ltd	(4,875,671)	(4,875,671)	0	-
AVAILABLE REVENUES				
8000 General Fund	9,400,000	9,400,000	0	-
3400 Other Funds Ltd	28,320,594	30,943,143	2,622,549	9.26%
6400 Federal Funds Ltd	61,376,752	61,376,752	0	-
TOTAL AVAILABLE REVENUES	\$99,097,346	\$101,719,895	\$2,622,549	2.65%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	2,574,000	2,574,000	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	42,977	42,977	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	7,128	7,128	0	-
TOTAL SALARIES & WAGES				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,624,105	2,624,105	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	1,026	1,026	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	361,599	361,599	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	138,106	138,106	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	200,742	200,742	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	1,242	1,242	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	14,419	14,419	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	600,048	600,048	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	1,317,182	1,317,182	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	3,941,287	3,941,287	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	140,457	140,457	0	-
6400 Federal Funds Ltd	3,782	3,782	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	144,239	144,239	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	27,170	27,170	0	-
6400 Federal Funds Ltd	2,073	2,073	0	-
All Funds	29,243	29,243	0	-
4150 Employee Training				
3400 Other Funds Ltd	26,421	26,421	0	-
6400 Federal Funds Ltd	4,024	4,024	0	-
All Funds	30,445	30,445	0	-
4175 Office Expenses				
3400 Other Funds Ltd	22,040	22,040	0	-
6400 Federal Funds Ltd	11,508	11,508	0	-
All Funds	33,548	33,548	0	-
4200 Telecommunications				
3400 Other Funds Ltd	53,807	53,807	0	-
6400 Federal Funds Ltd	3,717	3,717	0	-
All Funds	57,524	57,524	0	-
4250 Data Processing				
3400 Other Funds Ltd	46,459	46,459	0	-
6400 Federal Funds Ltd	14,578	14,578	0	-
All Funds	61,037	61,037	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	12,842	12,842	0	-
6400 Federal Funds Ltd	27,578	27,578	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	40,420	40,420	0	-
4300 Professional Services				
3400 Other Funds Ltd	63,703	63,703	0	-
6400 Federal Funds Ltd	1,576,466	1,576,466	0	-
All Funds	1,640,169	1,640,169	0	-
4325 Attorney General				
3400 Other Funds Ltd	3,244	3,244	0	-
6400 Federal Funds Ltd	4,082	4,082	0	-
All Funds	7,326	7,326	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	1,947	1,947	0	-
6400 Federal Funds Ltd	1,739	1,739	0	-
All Funds	3,686	3,686	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	3,236	3,236	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	83,639	83,639	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	176,967	176,967	0	-
6400 Federal Funds Ltd	3,685,759	3,685,759	0	-
All Funds	3,862,726	3,862,726	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	583,606	583,606	0	-
6400 Federal Funds Ltd	4,760	4,760	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	588,366	588,366	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	23,179	23,179	0	-
6400 Federal Funds Ltd	32,893	32,893	0	-
All Funds	56,072	56,072	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	233	233	0	-
6400 Federal Funds Ltd	32,019	32,019	0	-
All Funds	32,252	32,252	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	5,341	5,341	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,274,291	1,274,291	0	-
6400 Federal Funds Ltd	5,404,978	5,404,978	0	-
TOTAL SERVICES & SUPPLIES	\$6,679,269	\$6,679,269	0	-
SPECIAL PAYMENTS				
6015 Dist to Cities				
6400 Federal Funds Ltd	7,571,706	7,571,706	0	-
6020 Dist to Counties				
8000 General Fund	1,270,000	1,270,000	0	-
3400 Other Funds Ltd	8,994,766	8,994,766	0	-
6400 Federal Funds Ltd	9,317,966	9,317,966	0	-
All Funds	19,582,732	19,582,732	0	-
6025 Dist to Other Gov Unit				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	11,475,494	11,475,494	0	-
6400 Federal Funds Ltd	27,077,563	27,077,563	0	-
All Funds	38,553,057	38,553,057	0	-
6030 Dist to Non-Gov Units				
8000 General Fund	8,130,000	8,130,000	0	-
3400 Other Funds Ltd	4,972,399	4,972,399	0	-
6400 Federal Funds Ltd	6,071,336	6,071,336	0	-
All Funds	19,173,735	19,173,735	0	-
6035 Dist to Individuals				
6400 Federal Funds Ltd	379,186	379,186	0	-
6085 Other Special Payments				
3400 Other Funds Ltd	51,500	51,500	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	9,400,000	9,400,000	0	-
3400 Other Funds Ltd	25,494,159	25,494,159	0	-
6400 Federal Funds Ltd	50,417,757	50,417,757	0	-
TOTAL SPECIAL PAYMENTS	\$85,311,916	\$85,311,916	0	-
TOTAL EXPENDITURES				
8000 General Fund	9,400,000	9,400,000	0	-
3400 Other Funds Ltd	30,709,737	30,709,737	0	-
6400 Federal Funds Ltd	55,822,735	55,822,735	0	-
TOTAL EXPENDITURES	\$95,932,472	\$95,932,472	0	-
ENDING BALANCE				
3400 Other Funds Ltd	(2,389,143)	233,406	2,622,549	109.77%

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	5,554,017	5,554,017	0	-
TOTAL ENDING BALANCE	\$3,164,874	\$5,787,423	\$2,622,549	82.86%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	18	18	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	18.00	18.00	0	-

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Rail

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	12,806,307	12,806,307	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	10,408,710	10,408,710	0	-
TAXES				
0115 Gross Receipts Business Taxes/Fees				
3400 Other Funds Ltd	5,600,000	5,600,000	0	-
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	13,336,548	13,336,548	0	-
FINES, RENTS AND ROYALTIES				
0510 Rents and Royalties				
3400 Other Funds Ltd	252,000	252,000	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	50,000	50,000	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	16,394,354	16,394,354	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				

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Rail

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	16,248,716	16,248,716	0	-
TOTAL REVENUES				
8000 General Fund	10,408,710	10,408,710	0	-
3400 Other Funds Ltd	35,487,264	35,487,264	0	-
6400 Federal Funds Ltd	16,394,354	16,394,354	0	-
TOTAL REVENUES	\$62,290,328	\$62,290,328	0	-
AVAILABLE REVENUES				
8000 General Fund	10,408,710	10,408,710	0	-
3400 Other Funds Ltd	48,293,571	48,293,571	0	-
6400 Federal Funds Ltd	16,394,354	16,394,354	0	-
TOTAL AVAILABLE REVENUES	\$75,096,635	\$75,096,635	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	5,232,816	5,232,816	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	46,386	46,386	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	30,543	30,543	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	5,309,745	5,309,745	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,881	1,881	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	1,000,159	1,000,159	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	265,362	265,362	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	406,061	406,061	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	2,277	2,277	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	24,996	24,996	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	1,100,088	1,100,088	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	2,800,824	2,800,824	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(105,971)	(105,971)	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	8,004,598	8,004,598	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	63,488	63,488	0	-
3400 Other Funds Ltd	90,278	90,278	0	-

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Rail

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	47,077	47,077	0	-
All Funds	200,843	200,843	0	-
4125 Out of State Travel				
8000 General Fund	63,488	63,488	0	-
3400 Other Funds Ltd	17,474	17,474	0	-
6400 Federal Funds Ltd	9,929	9,929	0	-
All Funds	90,891	90,891	0	-
4150 Employee Training				
3400 Other Funds Ltd	12,644	12,644	0	-
6400 Federal Funds Ltd	11,432	11,432	0	-
All Funds	24,076	24,076	0	-
4175 Office Expenses				
3400 Other Funds Ltd	36,374	36,374	0	-
6400 Federal Funds Ltd	456	456	0	-
All Funds	36,830	36,830	0	-
4200 Telecommunications				
8000 General Fund	256,000	256,000	0	-
3400 Other Funds Ltd	53,035	53,035	0	-
All Funds	309,035	309,035	0	-
4275 Publicity and Publications				
8000 General Fund	624,640	624,640	0	-
3400 Other Funds Ltd	12,128	12,128	0	-
6400 Federal Funds Ltd	500	500	0	-
All Funds	637,268	637,268	0	-

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Rail

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4300 Professional Services				
8000 General Fund	2,765,112	2,765,112	0	-
3400 Other Funds Ltd	4,547,023	4,547,023	0	-
6400 Federal Funds Ltd	3,760,005	3,760,005	0	-
All Funds	11,072,140	11,072,140	0	-
4325 Attorney General				
8000 General Fund	650,000	650,000	0	-
3400 Other Funds Ltd	76,417	76,417	0	-
6400 Federal Funds Ltd	1,086,456	1,086,456	0	-
All Funds	1,812,873	1,812,873	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	10,079	10,079	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	550	550	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	16,723	16,723	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	111,199	111,199	0	-
4575 Agency Program Related S and S				
8000 General Fund	5,494,462	5,494,462	0	-
3400 Other Funds Ltd	5,559,319	5,559,319	0	-
6400 Federal Funds Ltd	804,492	804,492	0	-
All Funds	11,858,273	11,858,273	0	-
4600 Intra-agency Charges				

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Rail

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	491,520	491,520	0	-
3400 Other Funds Ltd	639,099	639,099	0	-
6400 Federal Funds Ltd	166,063	166,063	0	-
All Funds	1,296,682	1,296,682	0	-
4625 Other COI Costs				
3400 Other Funds Ltd	472,619	472,619	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	26,523	26,523	0	-
6400 Federal Funds Ltd	1,898	1,898	0	-
All Funds	28,421	28,421	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	37,018	37,018	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	10,408,710	10,408,710	0	-
3400 Other Funds Ltd	11,718,502	11,718,502	0	-
6400 Federal Funds Ltd	5,888,308	5,888,308	0	-
TOTAL SERVICES & SUPPLIES	\$28,015,520	\$28,015,520	0	-
SPECIAL PAYMENTS				
6015 Dist to Cities				
6400 Federal Funds Ltd	5,361,263	5,361,263	0	-
6025 Dist to Other Gov Unit				
6400 Federal Funds Ltd	832,999	832,999	0	-
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	23,500,000	23,500,000	0	-

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Rail

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	14,063,797	14,063,797	0	-
All Funds	37,563,797	37,563,797	0	-
TOTAL SPECIAL PAYMENTS				
3400 Other Funds Ltd	23,500,000	23,500,000	0	-
6400 Federal Funds Ltd	20,258,059	20,258,059	0	-
TOTAL SPECIAL PAYMENTS	\$43,758,059	\$43,758,059	0	-
TOTAL EXPENDITURES				
8000 General Fund	10,408,710	10,408,710	0	-
3400 Other Funds Ltd	43,223,100	43,223,100	0	-
6400 Federal Funds Ltd	26,146,367	26,146,367	0	-
TOTAL EXPENDITURES	\$79,778,177	\$79,778,177	0	-
ENDING BALANCE				
3400 Other Funds Ltd	5,070,471	5,070,471	0	-
6400 Federal Funds Ltd	(9,752,013)	(9,752,013)	0	-
TOTAL ENDING BALANCE	(\$4,681,542)	(\$4,681,542)	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	33	33	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	33.00	33.00	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	8,363,360	8,363,360	0	-
REVENUE CATEGORIES				
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	4,200,000	4,200,000	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	132,000	132,000	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	19,466,373	19,466,373	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	9,463,517	9,463,517	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	13,795,517	13,795,517	0	-
6400 Federal Funds Ltd	19,466,373	19,466,373	0	-
TOTAL REVENUES	\$33,261,890	\$33,261,890	0	-
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(1,364,059)	(1,364,059)	0	-
AVAILABLE REVENUES				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	20,794,818	20,794,818	0	-
6400 Federal Funds Ltd	19,466,373	19,466,373	0	-
TOTAL AVAILABLE REVENUES	\$40,261,191	\$40,261,191	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	2,235,057	2,235,057	0	-
6400 Federal Funds Ltd	1,593,639	1,593,639	0	-
All Funds	3,828,696	3,828,696	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	11,037	11,037	0	-
6400 Federal Funds Ltd	16,134	16,134	0	-
All Funds	27,171	27,171	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	3,434	3,434	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	2,249,528	2,249,528	0	-
6400 Federal Funds Ltd	1,609,773	1,609,773	0	-
TOTAL SALARIES & WAGES	\$3,859,301	\$3,859,301	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	878	878	0	-
6400 Federal Funds Ltd	661	661	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	1,539	1,539	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	356,267	356,267	0	-
6400 Federal Funds Ltd	267,095	267,095	0	-
All Funds	623,362	623,362	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	122,320	122,320	0	-
6400 Federal Funds Ltd	89,339	89,339	0	-
All Funds	211,659	211,659	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	172,036	172,036	0	-
6400 Federal Funds Ltd	123,068	123,068	0	-
All Funds	295,104	295,104	0	-
3240 Unemployment Assessments				
3400 Other Funds Ltd	1,624	1,624	0	-
6400 Federal Funds Ltd	1,775	1,775	0	-
All Funds	3,399	3,399	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	1,069	1,069	0	-
6400 Federal Funds Ltd	794	794	0	-
All Funds	1,863	1,863	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	13,120	13,120	0	-
3270 Flexible Benefits				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	515,172	515,172	0	-
6400 Federal Funds Ltd	384,900	384,900	0	-
All Funds	900,072	900,072	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	1,182,486	1,182,486	0	-
6400 Federal Funds Ltd	867,632	867,632	0	-
TOTAL OTHER PAYROLL EXPENSES	\$2,050,118	\$2,050,118	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	3,432,014	3,432,014	0	-
6400 Federal Funds Ltd	2,477,405	2,477,405	0	-
TOTAL PERSONAL SERVICES	\$5,909,419	\$5,909,419	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	41,049	41,049	0	-
6400 Federal Funds Ltd	91,128	91,128	0	-
All Funds	132,177	132,177	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	11,688	11,688	0	-
6400 Federal Funds Ltd	17,735	17,735	0	-
All Funds	29,423	29,423	0	-
4150 Employee Training				
3400 Other Funds Ltd	13,849	13,849	0	-
6400 Federal Funds Ltd	20,502	20,502	0	-
All Funds	34,351	34,351	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4175 Office Expenses				
3400 Other Funds Ltd	84,119	84,119	0	-
6400 Federal Funds Ltd	168,833	168,833	0	-
All Funds	252,952	252,952	0	-
4200 Telecommunications				
3400 Other Funds Ltd	14,940	14,940	0	-
6400 Federal Funds Ltd	19,495	19,495	0	-
All Funds	34,435	34,435	0	-
4250 Data Processing				
3400 Other Funds Ltd	58,789	58,789	0	-
6400 Federal Funds Ltd	80,053	80,053	0	-
All Funds	138,842	138,842	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	138,355	138,355	0	-
6400 Federal Funds Ltd	223,676	223,676	0	-
All Funds	362,031	362,031	0	-
4300 Professional Services				
3400 Other Funds Ltd	35,318	35,318	0	-
6400 Federal Funds Ltd	1,496,624	1,496,624	0	-
All Funds	1,531,942	1,531,942	0	-
4325 Attorney General				
3400 Other Funds Ltd	6,533	6,533	0	-
6400 Federal Funds Ltd	2,447	2,447	0	-
All Funds	8,980	8,980	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	1,017	1,017	0	-
6400 Federal Funds Ltd	5,485	5,485	0	-
All Funds	6,502	6,502	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	20,642	20,642	0	-
6400 Federal Funds Ltd	10,120	10,120	0	-
All Funds	30,762	30,762	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	107,345	107,345	0	-
6400 Federal Funds Ltd	129,510	129,510	0	-
All Funds	236,855	236,855	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	7,552	7,552	0	-
6400 Federal Funds Ltd	13,197	13,197	0	-
All Funds	20,749	20,749	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	42,589	42,589	0	-
6400 Federal Funds Ltd	746,031	746,031	0	-
All Funds	788,620	788,620	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	47,634	47,634	0	-
6400 Federal Funds Ltd	219,033	219,033	0	-
All Funds	266,667	266,667	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
3400 Other Funds Ltd	31,347	31,347	0	-
6400 Federal Funds Ltd	413,116	413,116	0	-
All Funds	444,463	444,463	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	4,059	4,059	0	-
6400 Federal Funds Ltd	30,488	30,488	0	-
All Funds	34,547	34,547	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	6,731	6,731	0	-
6400 Federal Funds Ltd	15,993	15,993	0	-
All Funds	22,724	22,724	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	673,556	673,556	0	-
6400 Federal Funds Ltd	3,703,466	3,703,466	0	-
TOTAL SERVICES & SUPPLIES	\$4,377,022	\$4,377,022	0	-
CAPITAL OUTLAY				
5400 Automotive and Aircraft				
3400 Other Funds Ltd	29,624	29,624	0	-
5900 Other Capital Outlay				
3400 Other Funds Ltd	47,195	47,195	0	-
6400 Federal Funds Ltd	96,960	96,960	0	-
All Funds	144,155	144,155	0	-
TOTAL CAPITAL OUTLAY				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	76,819	76,819	0	-
6400 Federal Funds Ltd	96,960	96,960	0	-
TOTAL CAPITAL OUTLAY	\$173,779	\$173,779	0	-
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	2,094,658	2,094,658	0	-
6400 Federal Funds Ltd	2,571,074	2,571,074	0	-
All Funds	4,665,732	4,665,732	0	-
6020 Dist to Counties				
3400 Other Funds Ltd	568,705	568,705	0	-
6400 Federal Funds Ltd	1,473,853	1,473,853	0	-
All Funds	2,042,558	2,042,558	0	-
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	2,897,517	2,897,517	0	-
6400 Federal Funds Ltd	1,814,886	1,814,886	0	-
All Funds	4,712,403	4,712,403	0	-
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	1,030,685	1,030,685	0	-
6400 Federal Funds Ltd	2,513,254	2,513,254	0	-
All Funds	3,543,939	3,543,939	0	-
6045 Dist to Comm College Districts				
3400 Other Funds Ltd	1,414,702	1,414,702	0	-
6400 Federal Funds Ltd	801	801	0	-
All Funds	1,415,503	1,415,503	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6048 Spc Pmt to Public Universities				
3400 Other Funds Ltd	3,161,756	3,161,756	0	-
6400 Federal Funds Ltd	540,236	540,236	0	-
All Funds	3,701,992	3,701,992	0	-
6085 Other Special Payments				
3400 Other Funds Ltd	7,237	7,237	0	-
6400 Federal Funds Ltd	8,061	8,061	0	-
All Funds	15,298	15,298	0	-
6100 Spc Pmt to Human Svcs, Dept of				
3400 Other Funds Ltd	103,000	103,000	0	-
6137 Spc Pmt to Justice, Dept of				
6400 Federal Funds Ltd	878,538	878,538	0	-
6257 Spc Pmt to Police, Dept of State				
3400 Other Funds Ltd	2,358,445	2,358,445	0	-
6400 Federal Funds Ltd	2,371,983	2,371,983	0	-
All Funds	4,730,428	4,730,428	0	-
6259 Spc Pmt to Pub Safety Stds/Trng				
6400 Federal Funds Ltd	395,978	395,978	0	-
6581 Spc Pmt to Education, Dept of				
3400 Other Funds Ltd	133,900	133,900	0	-
TOTAL SPECIAL PAYMENTS				
3400 Other Funds Ltd	13,770,605	13,770,605	0	-
6400 Federal Funds Ltd	12,568,664	12,568,664	0	-
TOTAL SPECIAL PAYMENTS	\$26,339,269	\$26,339,269	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES				
3400 Other Funds Ltd	17,952,994	17,952,994	0	-
6400 Federal Funds Ltd	18,846,495	18,846,495	0	-
TOTAL EXPENDITURES	\$36,799,489	\$36,799,489	0	-
ENDING BALANCE				
3400 Other Funds Ltd	2,841,824	2,841,824	0	-
6400 Federal Funds Ltd	619,878	619,878	0	-
TOTAL ENDING BALANCE	\$3,461,702	\$3,461,702	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	27	27	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	27.00	27.00	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0030 Beginning Balance Adjustment				
4430 Lottery Funds Debt Svc Ltd	-	134,375	134,375	100.00%
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	9,623,652	9,623,652	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6230 Federal Funds Debt Svc Non-Ltd	21,575,775	21,575,775	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3430 Other Funds Debt Svc Ltd	386,191,104	386,191,104	0	-
1107 Tsfr From Administrative Svcs				
4430 Lottery Funds Debt Svc Ltd	120,644,222	120,509,847	(134,375)	-0.11%
TOTAL TRANSFERS IN				
4430 Lottery Funds Debt Svc Ltd	120,644,222	120,509,847	(134,375)	-0.11%
3430 Other Funds Debt Svc Ltd	386,191,104	386,191,104	0	-
TOTAL TRANSFERS IN	\$506,835,326	\$506,700,951	(\$134,375)	-0.03%
TOTAL REVENUES				
8030 General Fund Debt Svc	9,623,652	9,623,652	0	-
4430 Lottery Funds Debt Svc Ltd	120,644,222	120,509,847	(134,375)	-0.11%
3430 Other Funds Debt Svc Ltd	386,191,104	386,191,104	0	-
6230 Federal Funds Debt Svc Non-Ltd	21,575,775	21,575,775	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL REVENUES	\$538,034,753	\$537,900,378	(\$134,375)	-0.02%
AVAILABLE REVENUES				
8030 General Fund Debt Svc	9,623,652	9,623,652	0	-
4430 Lottery Funds Debt Svc Ltd	120,644,222	120,644,222	0	-
3430 Other Funds Debt Svc Ltd	386,191,104	386,191,104	0	-
6230 Federal Funds Debt Svc Non-Ltd	21,575,775	21,575,775	0	-
TOTAL AVAILABLE REVENUES	\$538,034,753	\$538,034,753	0	-
EXPENDITURES				
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	4,925,000	4,925,000	0	-
4430 Lottery Funds Debt Svc Ltd	60,938,979	60,938,979	0	-
3430 Other Funds Debt Svc Ltd	173,815,000	173,815,000	0	-
All Funds	239,678,979	239,678,979	0	-
7150 Interest - Bonds				
8030 General Fund Debt Svc	4,698,652	4,698,652	0	-
4430 Lottery Funds Debt Svc Ltd	59,705,243	59,705,243	0	-
3430 Other Funds Debt Svc Ltd	230,080,906	230,080,906	0	-
6230 Federal Funds Debt Svc Non-Ltd	21,575,775	21,575,775	0	-
All Funds	316,060,576	316,060,576	0	-
7200 Principal - COP				
3430 Other Funds Debt Svc Ltd	6,299,446	5,865,846	(433,600)	-6.88%
7250 Interest - COP				
3430 Other Funds Debt Svc Ltd	916,138	876,895	(39,243)	-4.28%

2017-19 Biennium

Debt Service

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL DEBT SERVICE				
8030 General Fund Debt Svc	9,623,652	9,623,652	0	-
4430 Lottery Funds Debt Svc Ltd	120,644,222	120,644,222	0	-
3430 Other Funds Debt Svc Ltd	411,111,490	410,638,647	(472,843)	-0.12%
6230 Federal Funds Debt Svc Non-Ltd	21,575,775	21,575,775	0	-
TOTAL DEBT SERVICE	\$562,955,139	\$562,482,296	(\$472,843)	-0.08%
ENDING BALANCE				
3430 Other Funds Debt Svc Ltd	(24,920,386)	(24,447,543)	472,843	1.90%

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	7,733,808	7,733,808	0	-
REVENUE CATEGORIES				
TAXES				
0175 Motor Fuels Taxes				
3400 Other Funds Ltd	1,161,603,741	1,161,603,741	0	-
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	460,054	460,054	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	469,900	469,900	0	-
0415 Admin and Service Charges				
3400 Other Funds Ltd	2,285,464	2,285,464	0	-
TOTAL CHARGES FOR SERVICES				
3400 Other Funds Ltd	2,755,364	2,755,364	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	289,651	289,651	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	237,315,383	237,315,383	0	-
1109 Tsfr From Aviation, Dept of				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	445,691	445,691	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	237,761,074	237,761,074	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	1,402,580,233	1,402,580,233	0	-
6400 Federal Funds Ltd	289,651	289,651	0	-
TOTAL REVENUES	\$1,402,869,884	\$1,402,869,884	0	-
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(664,097,897)	(664,097,897)	0	-
2070 Transfer to Cities				
3400 Other Funds Ltd	(183,022,122)	(183,022,122)	0	-
2080 Transfer to Counties				
3400 Other Funds Ltd	(281,175,613)	(281,175,613)	0	-
2109 Tsfr To Aviation, Dept of				
3400 Other Funds Ltd	(11,119,090)	(11,119,090)	0	-
2121 Tsfr To Governor, Office of the				
3400 Other Funds Ltd	(160,000)	(160,000)	0	-
2123 Tsfr To OR Business Development				
3400 Other Funds Ltd	(1,401,745)	(1,401,745)	0	-
2250 Tsfr To Marine Bd, Or State				
3400 Other Funds Ltd	(8,102,000)	(8,102,000)	0	-
2634 Tsfr To Parks and Rec Dept				
3400 Other Funds Ltd	(10,364,000)	(10,364,000)	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(1,159,442,467)	(1,159,442,467)	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	250,871,574	250,871,574	0	-
6400 Federal Funds Ltd	289,651	289,651	0	-
TOTAL AVAILABLE REVENUES	\$251,161,225	\$251,161,225	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	77,435,932	77,430,172	(5,760)	-0.01%
3160 Temporary Appointments				
3400 Other Funds Ltd	244,177	244,177	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	632,327	632,327	0	-
3180 Shift Differential				
3400 Other Funds Ltd	16,840	16,840	0	-
3190 All Other Differential				
3400 Other Funds Ltd	439,247	439,247	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	78,768,523	78,762,763	(5,760)	-0.01%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	28,728	28,728	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	12,044,865	12,063,054	18,189	0.15%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	4,189,999	4,189,999	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	6,005,752	6,005,312	(440)	-0.01%
3240 Unemployment Assessments				
3400 Other Funds Ltd	5,724	5,724	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	34,845	34,845	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	421,959	421,959	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	16,834,680	16,834,680	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	39,566,552	39,584,301	17,749	0.04%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(710,052)	(710,052)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(11,989)	(11,989)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(710,052)	(722,041)	(11,989)	-1.69%
TOTAL PERSONAL SERVICES				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	117,625,023	117,625,023	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	354,713	354,713	0	-
6400 Federal Funds Ltd	4,250	4,250	0	-
All Funds	358,963	358,963	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	201,234	201,234	0	-
6400 Federal Funds Ltd	8,438	8,438	0	-
All Funds	209,672	209,672	0	-
4150 Employee Training				
3400 Other Funds Ltd	967,541	967,541	0	-
4175 Office Expenses				
3400 Other Funds Ltd	1,812,321	1,812,321	0	-
4200 Telecommunications				
3400 Other Funds Ltd	8,905,447	8,905,447	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	23,265,359	23,265,359	0	-
4250 Data Processing				
3400 Other Funds Ltd	23,950,968	23,950,968	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	98,151	98,151	0	-
4300 Professional Services				
3400 Other Funds Ltd	8,492,057	8,492,057	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4315 IT Professional Services				
3400 Other Funds Ltd	8,150,247	8,150,247	0	-
6400 Federal Funds Ltd	258,250	258,250	0	-
All Funds	8,408,497	8,408,497	0	-
4325 Attorney General				
3400 Other Funds Ltd	782,208	782,208	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	235,579	235,579	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	165,512	165,512	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	1,136,906	1,136,906	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	539,107	539,107	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	2,159,283	2,159,283	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	14,702,562	14,702,562	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	549,719	549,719	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,255,285	1,255,285	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	95,227	95,227	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
3400 Other Funds Ltd	2,548,270	2,548,270	0	-
6400 Federal Funds Ltd	7,383	7,383	0	-
All Funds	2,555,653	2,555,653	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	100,367,696	100,367,696	0	-
6400 Federal Funds Ltd	278,321	278,321	0	-
TOTAL SERVICES & SUPPLIES	\$100,646,017	\$100,646,017	0	-
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	5,421	5,421	0	-
5200 Technical Equipment				
3400 Other Funds Ltd	2,219	2,219	0	-
5400 Automotive and Aircraft				
3400 Other Funds Ltd	60,600	60,600	0	-
5550 Data Processing Software				
3400 Other Funds Ltd	776,096	776,096	0	-
5600 Data Processing Hardware				
3400 Other Funds Ltd	201,634	201,634	0	-
5700 Building Structures				
3400 Other Funds Ltd	260,741	260,741	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	1,306,711	1,306,711	0	-
SPECIAL PAYMENTS				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	64,127	64,127	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	219,363,557	219,363,557	0	-
6400 Federal Funds Ltd	278,321	278,321	0	-
TOTAL EXPENDITURES	\$219,641,878	\$219,641,878	0	-
ENDING BALANCE				
3400 Other Funds Ltd	31,508,017	31,508,017	0	-
6400 Federal Funds Ltd	11,330	11,330	0	-
TOTAL ENDING BALANCE	\$31,519,347	\$31,519,347	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	505	505	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	501.04	501.04	0	-

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5700 Building Structures				
3010 Other Funds Cap Improvement	201,212	201,212	0	0.00%
ENDING BALANCE				
3010 Other Funds Cap Improvement	(201,212)	(201,212)	0	0.00%
TOTAL ENDING BALANCE	(\$201,212)	(\$201,212)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1010 Transfer In - Intrafund				
3020 Other Funds Cap Construction	4,500,000	-	(4,500,000)	(100.00%)
AVAILABLE REVENUES				
3020 Other Funds Cap Construction	4,500,000	-	(4,500,000)	(100.00%)
TOTAL AVAILABLE REVENUES	\$4,500,000	-	(\$4,500,000)	(100.00%)
EXPENDITURES				
CAPITAL OUTLAY				
5700 Building Structures				
3020 Other Funds Cap Construction	4,500,000	-	(4,500,000)	(100.00%)
ENDING BALANCE				
3020 Other Funds Cap Construction	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1010 Transfer In - Intrafund				
3020 Other Funds Cap Construction	6,300,000	6,300,000	0	0.00%
AVAILABLE REVENUES				
3020 Other Funds Cap Construction	6,300,000	6,300,000	0	0.00%
TOTAL AVAILABLE REVENUES	\$6,300,000	\$6,300,000	\$0	0.00%
EXPENDITURES				
CAPITAL OUTLAY				
5700 Building Structures				
3020 Other Funds Cap Construction	6,300,000	6,300,000	0	0.00%
ENDING BALANCE				
3020 Other Funds Cap Construction	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd 260,126 260,126 0 0.00%

3170 Overtime Payments

3400 Other Funds Ltd 486,032 486,032 0 0.00%

3180 Shift Differential

3400 Other Funds Ltd 16,035 16,035 0 0.00%

3190 All Other Differential

3400 Other Funds Ltd 86,164 86,164 0 0.00%

SALARIES & WAGES

3400 Other Funds Ltd 848,357 848,357 0 0.00%

TOTAL SALARIES & WAGES

\$848,357 \$848,357 \$0 0.00%

OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd 112,293 112,293 0 0.00%

3221 Pension Obligation Bond

3400 Other Funds Ltd 1,295,017 1,295,017 0 0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Social Security Taxes				
3400 Other Funds Ltd	64,899	64,899	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	25,229	25,229	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	847,908	847,908	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	2,345,346	2,345,346	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$2,345,346	\$2,345,346	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	1,096,675	1,096,675	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	4,290,378	4,290,378	0	0.00%
TOTAL PERSONAL SERVICES	\$4,290,378	\$4,290,378	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	4,290,378	4,290,378	0	0.00%
TOTAL EXPENDITURES	\$4,290,378	\$4,290,378	\$0	0.00%
ENDING BALANCE				

Package Comparison Report - Detail
 2017-19 Biennium
 Highway

Cross Reference Number: 73000-100-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(4,290,378)	(4,290,378)	0	0.00%
TOTAL ENDING BALANCE	(\$4,290,378)	(\$4,290,378)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Highway

Cross Reference Number: 73000-100-00-00-00000

Package: Phase - In

Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2000				
2634 Tsfr To Parks and Rec Dept				
3400 Other Funds Ltd	609,552	609,552	0	0.00%
2000				
3400 Other Funds Ltd	609,552	609,552	0	0.00%
TOTAL 2000	\$609,552	\$609,552	\$0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	609,552	609,552	0	0.00%
TOTAL AVAILABLE REVENUES	\$609,552	\$609,552	\$0	0.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	124,350,903	124,350,903	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	124,350,903	124,350,903	0	0.00%
TOTAL SERVICES & SUPPLIES	\$124,350,903	\$124,350,903	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	124,350,903	124,350,903	0	0.00%
TOTAL EXPENDITURES	\$124,350,903	\$124,350,903	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Highway

Cross Reference Number: 73000-100-00-00-00000

Package: Phase - In

Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	(123,741,351)	(123,741,351)	0	0.00%
TOTAL ENDING BALANCE	(\$123,741,351)	(\$123,741,351)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Highway

Cross Reference Number: 73000-100-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(50,008,499)	(50,008,499)	0	0.00%
4625 Other COI Costs				
3400 Other Funds Ltd	(526,804)	(526,804)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(50,535,303)	(50,535,303)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$50,535,303)	(\$50,535,303)	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	(50,535,303)	(50,535,303)	0	0.00%
TOTAL EXPENDITURES	(\$50,535,303)	(\$50,535,303)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	50,535,303	50,535,303	0	0.00%
TOTAL ENDING BALANCE	\$50,535,303	\$50,535,303	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 248,988 248,988 0 0.00%

4125 Out of State Travel

3400 Other Funds Ltd 9,408 9,408 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 71,594 71,594 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 183,327 183,327 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 203,794 203,794 0 0.00%

4225 State Gov. Service Charges

3400 Other Funds Ltd (6,495,082) (6,495,082) 0 0.00%

4250 Data Processing

3400 Other Funds Ltd 42,087 42,087 0 0.00%

4275 Publicity and Publications

3400 Other Funds Ltd 20,428 20,428 0 0.00%

4300 Professional Services

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	14,220,170	14,220,170	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	225,438	225,438	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	478,544	478,544	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	160,582	160,582	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	12,115	12,115	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	537,935	537,935	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	480,571	480,571	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	1,578,569	1,578,569	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	33,836,763	33,836,763	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	967,521	967,521	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
3400 Other Funds Ltd	354,252	354,252	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	41,296	41,296	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	197,133	197,133	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	47,375,433	47,375,433	0	0.00%
TOTAL SERVICES & SUPPLIES	\$47,375,433	\$47,375,433	\$0	0.00%
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	4,605	4,605	0	0.00%
5150 Telecommunications Equipment				
3400 Other Funds Ltd	41,694	41,694	0	0.00%
5200 Technical Equipment				
3400 Other Funds Ltd	117,575	117,575	0	0.00%
5350 Industrial and Heavy Equipment				
3400 Other Funds Ltd	17,925	17,925	0	0.00%
5400 Automotive and Aircraft				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	760,550	760,550	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	24,851	24,851	0	0.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	31,169	31,169	0	0.00%
5700 Building Structures				
3400 Other Funds Ltd	12,720	12,720	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	6,322	6,322	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	1,017,411	1,017,411	0	0.00%
TOTAL CAPITAL OUTLAY	\$1,017,411	\$1,017,411	\$0	0.00%
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	958,749	958,749	0	0.00%
6020 Dist to Counties				
3400 Other Funds Ltd	1,106,721	1,106,721	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	128,387	128,387	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	54,118	54,118	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	173,153	173,153	0	0.00%
6340 Spc Pmt to Environmental Quality				
3400 Other Funds Ltd	20,619	20,619	0	0.00%
6635 Spc Pmt to Fish/Wildlife, Dept of				
3400 Other Funds Ltd	11,406	11,406	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	2,453,153	2,453,153	0	0.00%
TOTAL SPECIAL PAYMENTS	\$2,453,153	\$2,453,153	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	50,845,997	50,845,997	0	0.00%
TOTAL EXPENDITURES	\$50,845,997	\$50,845,997	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(50,845,997)	(50,845,997)	0	0.00%
TOTAL ENDING BALANCE	(\$50,845,997)	(\$50,845,997)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 39,406 39,406 0 0.00%

4125 Out of State Travel

3400 Other Funds Ltd 5,185 5,185 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 28,107 28,107 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 41,055 41,055 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd (35,181) (35,181) 0 0.00%

4250 Data Processing

3400 Other Funds Ltd 2,592 2,592 0 0.00%

4275 Publicity and Publications

3400 Other Funds Ltd 518 518 0 0.00%

4300 Professional Services

3400 Other Funds Ltd (197,940) (197,940) 0 0.00%

4315 IT Professional Services

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	895,737	895,737	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(14,689)	(14,689)	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	1,037	1,037	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	34,198	34,198	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	74,564	74,564	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(623,270)	(623,270)	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	93,378	93,378	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	80,357	80,357	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	34,953	34,953	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	45,529	45,529	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	505,536	505,536	0	0.00%
TOTAL SERVICES & SUPPLIES	\$505,536	\$505,536	\$0	0.00%
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
3400 Other Funds Ltd	(428,036)	(428,036)	0	0.00%
5200 Technical Equipment				
3400 Other Funds Ltd	(120,292)	(120,292)	0	0.00%
5400 Automotive and Aircraft				
3400 Other Funds Ltd	(114,277)	(114,277)	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	142,069	142,069	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(520,536)	(520,536)	0	0.00%
TOTAL CAPITAL OUTLAY	(\$520,536)	(\$520,536)	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	(15,000)	(15,000)	0	0.00%
TOTAL EXPENDITURES	(\$15,000)	(\$15,000)	\$0	0.00%

ENDING BALANCE

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	15,000	15,000	0	0.00%
TOTAL ENDING BALANCE	\$15,000	\$15,000	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Highway

Cross Reference Number: 73000-100-00-00-00000
 Package: Analyst Adjustments
 Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	-	50,000,001	50,000,001	100.00%
REVENUE CATEGORIES				
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	-	72,951,417	72,951,417	100.00%
TRANSFERS IN				
1050 Transfer In Other				
3400 Other Funds Ltd	-	16,367,630	16,367,630	100.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	-	89,319,047	89,319,047	100.00%
TOTAL REVENUE CATEGORIES	-	\$89,319,047	\$89,319,047	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	-	139,319,048	139,319,048	100.00%
TOTAL AVAILABLE REVENUES	-	\$139,319,048	\$139,319,048	100.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	122,252,847	122,252,847	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	122,252,847	122,252,847	100.00%
TOTAL SERVICES & SUPPLIES	-	\$122,252,847	\$122,252,847	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	122,252,847	122,252,847	100.00%
TOTAL EXPENDITURES	-	\$122,252,847	\$122,252,847	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	17,066,201	17,066,201	100.00%
TOTAL ENDING BALANCE	-	\$17,066,201	\$17,066,201	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Highway

Cross Reference Number: 73000-100-00-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	-	(747,885)	(747,885)	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	(7,537,368)	(7,537,368)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(8,285,253)	(8,285,253)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$8,285,253)	(\$8,285,253)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(8,285,253)	(8,285,253)	100.00%
TOTAL EXPENDITURES	-	(\$8,285,253)	(\$8,285,253)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	8,285,253	8,285,253	100.00%
TOTAL ENDING BALANCE	-	\$8,285,253	\$8,285,253	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Highway

Cross Reference Number: 73000-100-00-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(270,711)	(270,711)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(270,711)	(270,711)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$270,711)	(\$270,711)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(270,711)	(270,711)	100.00%
TOTAL EXPENDITURES	-	(\$270,711)	(\$270,711)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	270,711	270,711	100.00%
TOTAL ENDING BALANCE	-	\$270,711	\$270,711	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS AS OTHER FUNDS

0355 Federal Revenues

3400 Other Funds Ltd 1 - (1) (100.00%)

REVENUE CATEGORIES

3400 Other Funds Ltd 1 - (1) (100.00%)

TOTAL REVENUE CATEGORIES \$1 - (\$1) (100.00%)

AVAILABLE REVENUES

3400 Other Funds Ltd 1 - (1) (100.00%)

TOTAL AVAILABLE REVENUES \$1 - (\$1) (100.00%)

EXPENDITURES

SERVICES & SUPPLIES

4575 Agency Program Related S and S

3400 Other Funds Ltd 1 - (1) (100.00%)

SERVICES & SUPPLIES

3400 Other Funds Ltd 1 - (1) (100.00%)

TOTAL SERVICES & SUPPLIES \$1 - (\$1) (100.00%)

EXPENDITURES

3400 Other Funds Ltd 1 - (1) (100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	\$1	-	(\$1)	(100.00%)
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2000				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(4,500,000)	-	4,500,000	100.00%
2000				
3400 Other Funds Ltd	(4,500,000)	-	4,500,000	100.00%
TOTAL 2000	(\$4,500,000)	-	\$4,500,000	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(4,500,000)	-	4,500,000	100.00%
TOTAL AVAILABLE REVENUES	(\$4,500,000)	-	\$4,500,000	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	(4,500,000)	-	4,500,000	100.00%
TOTAL ENDING BALANCE	(\$4,500,000)	-	\$4,500,000	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2000				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(6,300,000)	(6,300,000)	0	0.00%
2000				
3400 Other Funds Ltd	(6,300,000)	(6,300,000)	0	0.00%
TOTAL 2000	(\$6,300,000)	(\$6,300,000)	\$0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(6,300,000)	(6,300,000)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$6,300,000)	(\$6,300,000)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(6,300,000)	(6,300,000)	0	0.00%
TOTAL ENDING BALANCE	(\$6,300,000)	(\$6,300,000)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	158,817	158,817	0	0.00%
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3170 Overtime Payments

3400 Other Funds Ltd	242,722	242,722	0	0.00%
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3180 Shift Differential

3400 Other Funds Ltd	16,035	16,035	0	0.00%
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3190 All Other Differential

3400 Other Funds Ltd	86,164	86,164	0	0.00%
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SALARIES & WAGES

3400 Other Funds Ltd	503,738	503,738	0	0.00%
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TOTAL SALARIES & WAGES

\$503,738	\$503,738	\$0	0.00%
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	65,846	65,846	0	0.00%
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3221 Pension Obligation Bond

3400 Other Funds Ltd	828,302	828,302	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Social Security Taxes				
3400 Other Funds Ltd	38,536	38,536	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	17,561	17,561	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	548,465	548,465	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	1,498,710	1,498,710	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$1,498,710	\$1,498,710	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(29,867)	(29,867)	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	1,972,581	1,972,581	0	0.00%
TOTAL PERSONAL SERVICES	\$1,972,581	\$1,972,581	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	1,972,581	1,972,581	0	0.00%
TOTAL EXPENDITURES	\$1,972,581	\$1,972,581	\$0	0.00%
ENDING BALANCE				

Package Comparison Report - Detail
 2017-19 Biennium
 Maintenance

Cross Reference Number: 73000-100-20-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(1,972,581)	(1,972,581)	0	0.00%
TOTAL ENDING BALANCE	(\$1,972,581)	(\$1,972,581)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Maintenance

Cross Reference Number: 73000-100-20-00-00000

Package: Phase - In

Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2000				
2634 Tsfr To Parks and Rec Dept				
3400 Other Funds Ltd	609,552	609,552	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	609,552	609,552	0	0.00%
TOTAL AVAILABLE REVENUES	\$609,552	\$609,552	\$0	0.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	13,999,318	13,999,318	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	13,999,318	13,999,318	0	0.00%
TOTAL SERVICES & SUPPLIES	\$13,999,318	\$13,999,318	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	13,999,318	13,999,318	0	0.00%
TOTAL EXPENDITURES	\$13,999,318	\$13,999,318	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(13,389,766)	(13,389,766)	0	0.00%
TOTAL ENDING BALANCE	(\$13,389,766)	(\$13,389,766)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 117,948 117,948 0 0.00%

4125 Out of State Travel

3400 Other Funds Ltd 393 393 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 22,192 22,192 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 74,505 74,505 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 94,074 94,074 0 0.00%

4225 State Gov. Service Charges

3400 Other Funds Ltd (5,861,519) (5,861,519) 0 0.00%

4250 Data Processing

3400 Other Funds Ltd 12,732 12,732 0 0.00%

4275 Publicity and Publications

3400 Other Funds Ltd 2,537 2,537 0 0.00%

4300 Professional Services

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	300,883	300,883	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	20,615	20,615	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	91,024	91,024	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	71,813	71,813	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	2,423	2,423	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	165,742	165,742	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	370,068	370,068	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	834,674	834,674	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	4,742,110	4,742,110	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	734,564	734,564	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
3400 Other Funds Ltd	128,394	128,394	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	24,121	24,121	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	55,569	55,569	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	2,004,862	2,004,862	0	0.00%
TOTAL SERVICES & SUPPLIES	\$2,004,862	\$2,004,862	\$0	0.00%
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	4,605	4,605	0	0.00%
5150 Telecommunications Equipment				
3400 Other Funds Ltd	40,747	40,747	0	0.00%
5200 Technical Equipment				
3400 Other Funds Ltd	7,622	7,622	0	0.00%
5350 Industrial and Heavy Equipment				
3400 Other Funds Ltd	14,462	14,462	0	0.00%
5400 Automotive and Aircraft				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	760,550	760,550	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	827,986	827,986	0	0.00%
TOTAL CAPITAL OUTLAY	\$827,986	\$827,986	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	2,832,848	2,832,848	0	0.00%
TOTAL EXPENDITURES	\$2,832,848	\$2,832,848	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(2,832,848)	(2,832,848)	0	0.00%
TOTAL ENDING BALANCE	(\$2,832,848)	(\$2,832,848)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 39,406 39,406 0 0.00%

4125 Out of State Travel

3400 Other Funds Ltd 5,185 5,185 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 28,107 28,107 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 41,055 41,055 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd (35,181) (35,181) 0 0.00%

4250 Data Processing

3400 Other Funds Ltd 2,592 2,592 0 0.00%

4275 Publicity and Publications

3400 Other Funds Ltd 518 518 0 0.00%

4300 Professional Services

3400 Other Funds Ltd (197,940) (197,940) 0 0.00%

4315 IT Professional Services

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	895,737	895,737	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(14,689)	(14,689)	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	1,037	1,037	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	34,198	34,198	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	74,564	74,564	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(608,270)	(608,270)	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	93,378	93,378	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	80,357	80,357	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	34,953	34,953	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	45,529	45,529	0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Maintenance

Cross Reference Number: 73000-100-20-00-00000
 Package: Technical Adjustments
 Pkg Group: ESS Pkg Type: 060 Pkg Number: 060

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	520,536	520,536	0	0.00%
TOTAL SERVICES & SUPPLIES	\$520,536	\$520,536	\$0	0.00%
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
3400 Other Funds Ltd	(428,036)	(428,036)	0	0.00%
5200 Technical Equipment				
3400 Other Funds Ltd	(120,292)	(120,292)	0	0.00%
5400 Automotive and Aircraft				
3400 Other Funds Ltd	(114,277)	(114,277)	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	142,069	142,069	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(520,536)	(520,536)	0	0.00%
TOTAL CAPITAL OUTLAY	(\$520,536)	(\$520,536)	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	-	-	\$0	0.00%
ENDING BALANCE				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Maintenance

Cross Reference Number: 73000-100-20-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	-	(670,882)	(670,882)	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	(1,101,746)	(1,101,746)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(1,772,628)	(1,772,628)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$1,772,628)	(\$1,772,628)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(1,772,628)	(1,772,628)	100.00%
TOTAL EXPENDITURES	-	(\$1,772,628)	(\$1,772,628)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	1,772,628	1,772,628	100.00%
TOTAL ENDING BALANCE	-	\$1,772,628	\$1,772,628	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Maintenance

Cross Reference Number: 73000-100-20-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(51,492)	(51,492)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(51,492)	(51,492)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$51,492)	(\$51,492)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(51,492)	(51,492)	100.00%
TOTAL EXPENDITURES	-	(\$51,492)	(\$51,492)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	51,492	51,492	100.00%
TOTAL ENDING BALANCE	-	\$51,492	\$51,492	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Preservation

Cross Reference Number: 73000-100-25-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

3400 Other Funds Ltd	87,378	87,378	0	0.00%
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	16,680	16,680	0	0.00%
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3221 Pension Obligation Bond

3400 Other Funds Ltd	33,302	33,302	0	0.00%
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3230 Social Security Taxes

3400 Other Funds Ltd	6,684	6,684	0	0.00%
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3260 Mass Transit Tax

3400 Other Funds Ltd	45,874	45,874	0	0.00%
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OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	102,540	102,540	0	0.00%
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TOTAL OTHER PAYROLL EXPENSES	\$102,540	\$102,540	\$0	0.00%
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P.S. BUDGET ADJUSTMENTS

3455 Vacancy Savings

Package Comparison Report - Detail
 2017-19 Biennium
 Preservation

Cross Reference Number: 73000-100-25-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	6,482	6,482	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	196,400	196,400	0	0.00%
TOTAL PERSONAL SERVICES	\$196,400	\$196,400	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	196,400	196,400	0	0.00%
TOTAL EXPENDITURES	\$196,400	\$196,400	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(196,400)	(196,400)	0	0.00%
TOTAL ENDING BALANCE	(\$196,400)	(\$196,400)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Preservation

Cross Reference Number: 73000-100-25-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(21,698,557)	(21,698,557)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(21,698,557)	(21,698,557)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$21,698,557)	(\$21,698,557)	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	(21,698,557)	(21,698,557)	0	0.00%
TOTAL EXPENDITURES	(\$21,698,557)	(\$21,698,557)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	21,698,557	21,698,557	0	0.00%
TOTAL ENDING BALANCE	\$21,698,557	\$21,698,557	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 15,069 15,069 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 3,945 3,945 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 432 432 0 0.00%

4275 Publicity and Publications

3400 Other Funds Ltd 6,408 6,408 0 0.00%

4300 Professional Services

3400 Other Funds Ltd 432,102 432,102 0 0.00%

4325 Attorney General

3400 Other Funds Ltd 1,644 1,644 0 0.00%

4375 Employee Recruitment and Develop

3400 Other Funds Ltd 169 169 0 0.00%

4400 Dues and Subscriptions

3400 Other Funds Ltd 2 2 0 0.00%

4425 Facilities Rental and Taxes

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,995	1,995	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	4	4	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	197,882	197,882	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	7,435,428	7,435,428	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	40,364	40,364	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	3,138	3,138	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	8,138,582	8,138,582	0	0.00%
TOTAL SERVICES & SUPPLIES	\$8,138,582	\$8,138,582	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	8,138,582	8,138,582	0	0.00%
TOTAL EXPENDITURES	\$8,138,582	\$8,138,582	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(8,138,582)	(8,138,582)	0	0.00%

**Package Comparison Report - Detail
2017-19 Biennium
Preservation**

Cross Reference Number: 73000-100-25-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	(\$8,138,582)	(\$8,138,582)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Preservation

Cross Reference Number: 73000-100-25-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	(1,081,111)	(1,081,111)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(1,081,111)	(1,081,111)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$1,081,111)	(\$1,081,111)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(1,081,111)	(1,081,111)	100.00%
TOTAL EXPENDITURES	-	(\$1,081,111)	(\$1,081,111)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	1,081,111	1,081,111	100.00%
TOTAL ENDING BALANCE	-	\$1,081,111	\$1,081,111	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Preservation

Cross Reference Number: 73000-100-25-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(930)	(930)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(930)	(930)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$930)	(\$930)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(930)	(930)	100.00%
TOTAL EXPENDITURES	-	(\$930)	(\$930)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	930	930	100.00%
TOTAL ENDING BALANCE	-	\$930	\$930	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Preservation

Cross Reference Number: 73000-100-25-00-00000
 Package: Transportation Funding
 Pkg Group: POL Pkg Type: POL Pkg Number: 101

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	1	-	(1)	(100.00%)
AVAILABLE REVENUES				
3400 Other Funds Ltd	1	-	(1)	(100.00%)
TOTAL AVAILABLE REVENUES	\$1	-	(\$1)	(100.00%)
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	1	-	(1)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1	-	(1)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$1	-	(\$1)	(100.00%)
EXPENDITURES				
3400 Other Funds Ltd	1	-	(1)	(100.00%)
TOTAL EXPENDITURES	\$1	-	(\$1)	(100.00%)
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%

**Package Comparison Report - Detail
2017-19 Biennium
Preservation**

**Cross Reference Number: 73000-100-25-00-00000
Package: Transportation Funding
Pkg Group: POL Pkg Type: POL Pkg Number: 101**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Bridge

Cross Reference Number: 73000-100-30-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

3400 Other Funds Ltd	46,958	46,958	0	0.00%
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	8,964	8,964	0	0.00%
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3221 Pension Obligation Bond

3400 Other Funds Ltd	12,041	12,041	0	0.00%
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3230 Social Security Taxes

3400 Other Funds Ltd	3,592	3,592	0	0.00%
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3260 Mass Transit Tax

3400 Other Funds Ltd	40,709	40,709	0	0.00%
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OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	65,306	65,306	0	0.00%
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TOTAL OTHER PAYROLL EXPENSES	\$65,306	\$65,306	\$0	0.00%
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P.S. BUDGET ADJUSTMENTS

3455 Vacancy Savings

Package Comparison Report - Detail
 2017-19 Biennium
 Bridge

Cross Reference Number: 73000-100-30-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	26,590	26,590	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	138,854	138,854	0	0.00%
TOTAL PERSONAL SERVICES	\$138,854	\$138,854	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	138,854	138,854	0	0.00%
TOTAL EXPENDITURES	\$138,854	\$138,854	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(138,854)	(138,854)	0	0.00%
TOTAL ENDING BALANCE	(\$138,854)	(\$138,854)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Bridge

Cross Reference Number: 73000-100-30-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(1,945,367)	(1,945,367)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(1,945,367)	(1,945,367)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$1,945,367)	(\$1,945,367)	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	(1,945,367)	(1,945,367)	0	0.00%
TOTAL EXPENDITURES	(\$1,945,367)	(\$1,945,367)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	1,945,367	1,945,367	0	0.00%
TOTAL ENDING BALANCE	\$1,945,367	\$1,945,367	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 22,591 22,591 0 0.00%

4125 Out of State Travel

3400 Other Funds Ltd 394 394 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 1,825 1,825 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 2,970 2,970 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 1,880 1,880 0 0.00%

4250 Data Processing

3400 Other Funds Ltd 29 29 0 0.00%

4275 Publicity and Publications

3400 Other Funds Ltd 1,109 1,109 0 0.00%

4300 Professional Services

3400 Other Funds Ltd 4,301,432 4,301,432 0 0.00%

4325 Attorney General

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	5,169	5,169	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	3,529	3,529	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	13	13	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	19,931	19,931	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	1,545	1,545	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	139,683	139,683	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	2,403,670	2,403,670	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	70,597	70,597	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	9,449	9,449	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	38	38	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
3400 Other Funds Ltd	1,207	1,207	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	6,987,061	6,987,061	0	0.00%
TOTAL SERVICES & SUPPLIES	\$6,987,061	\$6,987,061	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	6,987,061	6,987,061	0	0.00%
TOTAL EXPENDITURES	\$6,987,061	\$6,987,061	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(6,987,061)	(6,987,061)	0	0.00%
TOTAL ENDING BALANCE	(\$6,987,061)	(\$6,987,061)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Bridge

Cross Reference Number: 73000-100-30-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

BEGINNING BALANCE

0030 Beginning Balance Adjustment

3400 Other Funds Ltd	-	9,159,419	9,159,419	100.00%
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REVENUE CATEGORIES

FEDERAL FUNDS AS OTHER FUNDS

0355 Federal Revenues

3400 Other Funds Ltd	-	37,434,778	37,434,778	100.00%
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TRANSFERS IN

1050 Transfer In Other

3400 Other Funds Ltd	-	12,147,043	12,147,043	100.00%
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REVENUE CATEGORIES

3400 Other Funds Ltd	-	49,581,821	49,581,821	100.00%
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TOTAL REVENUE CATEGORIES	-	\$49,581,821	\$49,581,821	100.00%
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AVAILABLE REVENUES

3400 Other Funds Ltd	-	58,741,240	58,741,240	100.00%
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TOTAL AVAILABLE REVENUES	-	\$58,741,240	\$58,741,240	100.00%
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EXPENDITURES

SERVICES & SUPPLIES

4575 Agency Program Related S and S

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	58,741,239	58,741,239	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	58,741,239	58,741,239	100.00%
TOTAL SERVICES & SUPPLIES	-	\$58,741,239	\$58,741,239	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	58,741,239	58,741,239	100.00%
TOTAL EXPENDITURES	-	\$58,741,239	\$58,741,239	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	1	1	100.00%
TOTAL ENDING BALANCE	-	\$1	\$1	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Bridge

Cross Reference Number: 73000-100-30-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	(878,424)	(878,424)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(878,424)	(878,424)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$878,424)	(\$878,424)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(878,424)	(878,424)	100.00%
TOTAL EXPENDITURES	-	(\$878,424)	(\$878,424)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	878,424	878,424	100.00%
TOTAL ENDING BALANCE	-	\$878,424	\$878,424	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Bridge

Cross Reference Number: 73000-100-30-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(2,924)	(2,924)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(2,924)	(2,924)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$2,924)	(\$2,924)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(2,924)	(2,924)	100.00%
TOTAL EXPENDITURES	-	(\$2,924)	(\$2,924)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	2,924	2,924	100.00%
TOTAL ENDING BALANCE	-	\$2,924	\$2,924	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Highway Operations

Cross Reference Number: 73000-100-40-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

3400 Other Funds Ltd	22,275	22,275	0	0.00%
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	4,252	4,252	0	0.00%
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3221 Pension Obligation Bond

3400 Other Funds Ltd	280,192	280,192	0	0.00%
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3230 Social Security Taxes

3400 Other Funds Ltd	1,704	1,704	0	0.00%
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3260 Mass Transit Tax

3400 Other Funds Ltd	58,114	58,114	0	0.00%
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OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	344,262	344,262	0	0.00%
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TOTAL OTHER PAYROLL EXPENSES	\$344,262	\$344,262	\$0	0.00%
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P.S. BUDGET ADJUSTMENTS

3455 Vacancy Savings

Package Comparison Report - Detail
 2017-19 Biennium
 Highway Operations

Cross Reference Number: 73000-100-40-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(79,489)	(79,489)	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	287,048	287,048	0	0.00%
TOTAL PERSONAL SERVICES	\$287,048	\$287,048	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	287,048	287,048	0	0.00%
TOTAL EXPENDITURES	\$287,048	\$287,048	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(287,048)	(287,048)	0	0.00%
TOTAL ENDING BALANCE	(\$287,048)	(\$287,048)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	77,288,613	77,288,613	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	77,288,613	77,288,613	0	0.00%
TOTAL SERVICES & SUPPLIES	\$77,288,613	\$77,288,613	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	77,288,613	77,288,613	0	0.00%
TOTAL EXPENDITURES	\$77,288,613	\$77,288,613	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(77,288,613)	(77,288,613)	0	0.00%
TOTAL ENDING BALANCE	(\$77,288,613)	(\$77,288,613)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Highway Operations

Cross Reference Number: 73000-100-40-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4625 Other COI Costs				
3400 Other Funds Ltd	(475,000)	(475,000)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(475,000)	(475,000)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$475,000)	(\$475,000)	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	(475,000)	(475,000)	0	0.00%
TOTAL EXPENDITURES	(\$475,000)	(\$475,000)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	475,000	475,000	0	0.00%
TOTAL ENDING BALANCE	\$475,000	\$475,000	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 10,838 10,838 0 0.00%

4125 Out of State Travel

3400 Other Funds Ltd 103 103 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 1,021 1,021 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 7,353 7,353 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 35,017 35,017 0 0.00%

4250 Data Processing

3400 Other Funds Ltd 1,497 1,497 0 0.00%

4275 Publicity and Publications

3400 Other Funds Ltd 1,343 1,343 0 0.00%

4300 Professional Services

3400 Other Funds Ltd 430,006 430,006 0 0.00%

4315 IT Professional Services

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	128,550	128,550	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	34,091	34,091	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	1,019	1,019	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	92	92	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	8,018	8,018	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	11,254	11,254	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	57,448	57,448	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	3,151,470	3,151,470	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	24,363	24,363	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	13,086	13,086	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	99	99	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	3,909	3,909	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	3,920,577	3,920,577	0	0.00%
TOTAL SERVICES & SUPPLIES	\$3,920,577	\$3,920,577	\$0	0.00%
CAPITAL OUTLAY				
5550 Data Processing Software				
3400 Other Funds Ltd	593	593	0	0.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	22,638	22,638	0	0.00%
5700 Building Structures				
3400 Other Funds Ltd	1,593	1,593	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	2,237	2,237	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	27,061	27,061	0	0.00%
TOTAL CAPITAL OUTLAY	\$27,061	\$27,061	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Highway Operations

Cross Reference Number: 73000-100-40-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	2,692	2,692	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	3,950,330	3,950,330	0	0.00%
TOTAL EXPENDITURES	\$3,950,330	\$3,950,330	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(3,950,330)	(3,950,330)	0	0.00%
TOTAL ENDING BALANCE	(\$3,950,330)	(\$3,950,330)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	(881,529)	(881,529)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(881,529)	(881,529)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$881,529)	(\$881,529)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(881,529)	(881,529)	100.00%
TOTAL EXPENDITURES	-	(\$881,529)	(\$881,529)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	881,529	881,529	100.00%
TOTAL ENDING BALANCE	-	\$881,529	\$881,529	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Highway Operations

Cross Reference Number: 73000-100-40-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(19,285)	(19,285)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(19,285)	(19,285)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$19,285)	(\$19,285)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(19,285)	(19,285)	100.00%
TOTAL EXPENDITURES	-	(\$19,285)	(\$19,285)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	19,285	19,285	100.00%
TOTAL ENDING BALANCE	-	\$19,285	\$19,285	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Modernization

Cross Reference Number: 73000-100-45-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

3400 Other Funds Ltd	71,015	71,015	0	0.00%
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	13,557	13,557	0	0.00%
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3221 Pension Obligation Bond

3400 Other Funds Ltd	48,954	48,954	0	0.00%
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3230 Social Security Taxes

3400 Other Funds Ltd	5,433	5,433	0	0.00%
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3260 Mass Transit Tax

3400 Other Funds Ltd	56,018	56,018	0	0.00%
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OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	123,962	123,962	0	0.00%
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TOTAL OTHER PAYROLL EXPENSES	\$123,962	\$123,962	\$0	0.00%
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P.S. BUDGET ADJUSTMENTS

3455 Vacancy Savings

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	188,949	188,949	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	383,926	383,926	0	0.00%
TOTAL PERSONAL SERVICES	\$383,926	\$383,926	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	383,926	383,926	0	0.00%
TOTAL EXPENDITURES	\$383,926	\$383,926	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(383,926)	(383,926)	0	0.00%
TOTAL ENDING BALANCE	(\$383,926)	(\$383,926)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	6,720,792	6,720,792	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	6,720,792	6,720,792	0	0.00%
TOTAL SERVICES & SUPPLIES	\$6,720,792	\$6,720,792	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	6,720,792	6,720,792	0	0.00%
TOTAL EXPENDITURES	\$6,720,792	\$6,720,792	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(6,720,792)	(6,720,792)	0	0.00%
TOTAL ENDING BALANCE	(\$6,720,792)	(\$6,720,792)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 7,795 7,795 0 0.00%

4125 Out of State Travel

3400 Other Funds Ltd 72 72 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 13 13 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 6,023 6,023 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 483 483 0 0.00%

4275 Publicity and Publications

3400 Other Funds Ltd 4,341 4,341 0 0.00%

4300 Professional Services

3400 Other Funds Ltd 5,759,395 5,759,395 0 0.00%

4325 Attorney General

3400 Other Funds Ltd 66,857 66,857 0 0.00%

4375 Employee Recruitment and Develop

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	131	131	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	61	61	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	7,409	7,409	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	1,712	1,712	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	11,118	11,118	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	4,612,614	4,612,614	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	39,230	39,230	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	6,437	6,437	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	233	233	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	599	599	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	10,524,523	10,524,523	0	0.00%
TOTAL SERVICES & SUPPLIES	\$10,524,523	\$10,524,523	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	10,524,523	10,524,523	0	0.00%
TOTAL EXPENDITURES	\$10,524,523	\$10,524,523	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(10,524,523)	(10,524,523)	0	0.00%
TOTAL ENDING BALANCE	(\$10,524,523)	(\$10,524,523)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	(1,358,755)	(1,358,755)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(1,358,755)	(1,358,755)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$1,358,755)	(\$1,358,755)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(1,358,755)	(1,358,755)	100.00%
TOTAL EXPENDITURES	-	(\$1,358,755)	(\$1,358,755)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	1,358,755	1,358,755	100.00%
TOTAL ENDING BALANCE	-	\$1,358,755	\$1,358,755	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Modernization

Cross Reference Number: 73000-100-45-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(37,821)	(37,821)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(37,821)	(37,821)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$37,821)	(\$37,821)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(37,821)	(37,821)	100.00%
TOTAL EXPENDITURES	-	(\$37,821)	(\$37,821)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	37,821	37,821	100.00%
TOTAL ENDING BALANCE	-	\$37,821	\$37,821	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Special Programs

Cross Reference Number: 73000-100-55-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	101,309	101,309	0	0.00%
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3170 Overtime Payments

3400 Other Funds Ltd	740	740	0	0.00%
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SALARIES & WAGES

3400 Other Funds Ltd	102,049	102,049	0	0.00%
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TOTAL SALARIES & WAGES	\$102,049	\$102,049	\$0	0.00%
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	141	141	0	0.00%
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3221 Pension Obligation Bond

3400 Other Funds Ltd	(126,856)	(126,856)	0	0.00%
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3230 Social Security Taxes

3400 Other Funds Ltd	7,807	7,807	0	0.00%
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3240 Unemployment Assessments

3400 Other Funds Ltd	7,668	7,668	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	67,114	67,114	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(44,126)	(44,126)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	(\$44,126)	(\$44,126)	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	952,483	952,483	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	1,010,406	1,010,406	0	0.00%
TOTAL PERSONAL SERVICES	\$1,010,406	\$1,010,406	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	1,010,406	1,010,406	0	0.00%
TOTAL EXPENDITURES	\$1,010,406	\$1,010,406	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(1,010,406)	(1,010,406)	0	0.00%
TOTAL ENDING BALANCE	(\$1,010,406)	(\$1,010,406)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	26,342,180	26,342,180	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	26,342,180	26,342,180	0	0.00%
TOTAL SERVICES & SUPPLIES	\$26,342,180	\$26,342,180	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	26,342,180	26,342,180	0	0.00%
TOTAL EXPENDITURES	\$26,342,180	\$26,342,180	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(26,342,180)	(26,342,180)	0	0.00%
TOTAL ENDING BALANCE	(\$26,342,180)	(\$26,342,180)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 70,698 70,698 0 0.00%

4125 Out of State Travel

3400 Other Funds Ltd 8,446 8,446 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 46,337 46,337 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 85,389 85,389 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 71,760 71,760 0 0.00%

4225 State Gov. Service Charges

3400 Other Funds Ltd (633,563) (633,563) 0 0.00%

4250 Data Processing

3400 Other Funds Ltd 27,825 27,825 0 0.00%

4275 Publicity and Publications

3400 Other Funds Ltd 3,883 3,883 0 0.00%

4300 Professional Services

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	305,533	305,533	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	76,045	76,045	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	278,429	278,429	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	83,909	83,909	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	9,524	9,524	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	333,835	333,835	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	95,932	95,932	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	318,240	318,240	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	2,425,042	2,425,042	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	49,164	49,164	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
3400 Other Funds Ltd	97,549	97,549	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	16,805	16,805	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	135,684	135,684	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	3,906,466	3,906,466	0	0.00%
TOTAL SERVICES & SUPPLIES	\$3,906,466	\$3,906,466	\$0	0.00%
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
3400 Other Funds Ltd	947	947	0	0.00%
5200 Technical Equipment				
3400 Other Funds Ltd	109,953	109,953	0	0.00%
5350 Industrial and Heavy Equipment				
3400 Other Funds Ltd	3,463	3,463	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	24,258	24,258	0	0.00%
5600 Data Processing Hardware				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	8,531	8,531	0	0.00%
5700 Building Structures				
3400 Other Funds Ltd	11,127	11,127	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	4,085	4,085	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	162,364	162,364	0	0.00%
TOTAL CAPITAL OUTLAY	\$162,364	\$162,364	\$0	0.00%
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	231,292	231,292	0	0.00%
6020 Dist to Counties				
3400 Other Funds Ltd	262,592	262,592	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	20,448	20,448	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	7,464	7,464	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	27,618	27,618	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6635 Spc Pmt to Fish/Wildlife, Dept of				
3400 Other Funds Ltd	11,406	11,406	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	560,820	560,820	0	0.00%
TOTAL SPECIAL PAYMENTS	\$560,820	\$560,820	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	4,629,650	4,629,650	0	0.00%
TOTAL EXPENDITURES	\$4,629,650	\$4,629,650	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(4,629,650)	(4,629,650)	0	0.00%
TOTAL ENDING BALANCE	(\$4,629,650)	(\$4,629,650)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(15,000)	(15,000)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(15,000)	(15,000)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$15,000)	(\$15,000)	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	(15,000)	(15,000)	0	0.00%
TOTAL EXPENDITURES	(\$15,000)	(\$15,000)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	15,000	15,000	0	0.00%
TOTAL ENDING BALANCE	\$15,000	\$15,000	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	-	40,840,582	40,840,582	100.00%
REVENUE CATEGORIES				
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	-	35,516,639	35,516,639	100.00%
TRANSFERS IN				
1050 Transfer In Other				
3400 Other Funds Ltd	-	4,220,587	4,220,587	100.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	-	39,737,226	39,737,226	100.00%
TOTAL REVENUE CATEGORIES	-	\$39,737,226	\$39,737,226	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	-	80,577,808	80,577,808	100.00%
TOTAL AVAILABLE REVENUES	-	\$80,577,808	\$80,577,808	100.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	63,511,608	63,511,608	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	63,511,608	63,511,608	100.00%
TOTAL SERVICES & SUPPLIES	-	\$63,511,608	\$63,511,608	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	63,511,608	63,511,608	100.00%
TOTAL EXPENDITURES	-	\$63,511,608	\$63,511,608	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	17,066,200	17,066,200	100.00%
TOTAL ENDING BALANCE	-	\$17,066,200	\$17,066,200	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Special Programs

Cross Reference Number: 73000-100-55-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	-	(77,003)	(77,003)	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	(681,689)	(681,689)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(758,692)	(758,692)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$758,692)	(\$758,692)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(758,692)	(758,692)	100.00%
TOTAL EXPENDITURES	-	(\$758,692)	(\$758,692)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	758,692	758,692	100.00%
TOTAL ENDING BALANCE	-	\$758,692	\$758,692	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Special Programs

Cross Reference Number: 73000-100-55-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(157,507)	(157,507)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(157,507)	(157,507)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$157,507)	(\$157,507)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(157,507)	(157,507)	100.00%
TOTAL EXPENDITURES	-	(\$157,507)	(\$157,507)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	157,507	157,507	100.00%
TOTAL ENDING BALANCE	-	\$157,507	\$157,507	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2000				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(4,500,000)	-	4,500,000	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(4,500,000)	-	4,500,000	100.00%
TOTAL AVAILABLE REVENUES	(\$4,500,000)	-	\$4,500,000	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	(4,500,000)	-	4,500,000	100.00%
TOTAL ENDING BALANCE	(\$4,500,000)	-	\$4,500,000	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2000				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(6,300,000)	(6,300,000)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(6,300,000)	(6,300,000)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$6,300,000)	(\$6,300,000)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(6,300,000)	(6,300,000)	0	0.00%
TOTAL ENDING BALANCE	(\$6,300,000)	(\$6,300,000)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

3400 Other Funds Ltd	14,944	14,944	0	0.00%
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	2,853	2,853	0	0.00%
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3221 Pension Obligation Bond

3400 Other Funds Ltd	219,082	219,082	0	0.00%
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3230 Social Security Taxes

3400 Other Funds Ltd	1,143	1,143	0	0.00%
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3260 Mass Transit Tax

3400 Other Funds Ltd	31,614	31,614	0	0.00%
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OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	254,692	254,692	0	0.00%
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TOTAL OTHER PAYROLL EXPENSES	\$254,692	\$254,692	\$0	0.00%
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P.S. BUDGET ADJUSTMENTS

3455 Vacancy Savings

Package Comparison Report - Detail
 2017-19 Biennium
 Local Government

Cross Reference Number: 73000-100-65-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	31,527	31,527	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	301,163	301,163	0	0.00%
TOTAL PERSONAL SERVICES	\$301,163	\$301,163	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	301,163	301,163	0	0.00%
TOTAL EXPENDITURES	\$301,163	\$301,163	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(301,163)	(301,163)	0	0.00%
TOTAL ENDING BALANCE	(\$301,163)	(\$301,163)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Local Government

Cross Reference Number: 73000-100-65-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(26,364,575)	(26,364,575)	0	0.00%
4625 Other COI Costs				
3400 Other Funds Ltd	(51,804)	(51,804)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(26,416,379)	(26,416,379)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$26,416,379)	(\$26,416,379)	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	(26,416,379)	(26,416,379)	0	0.00%
TOTAL EXPENDITURES	(\$26,416,379)	(\$26,416,379)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	26,416,379	26,416,379	0	0.00%
TOTAL ENDING BALANCE	\$26,416,379	\$26,416,379	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 4,049 4,049 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 206 206 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 3,142 3,142 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 148 148 0 0.00%

4250 Data Processing

3400 Other Funds Ltd 4 4 0 0.00%

4275 Publicity and Publications

3400 Other Funds Ltd 807 807 0 0.00%

4300 Professional Services

3400 Other Funds Ltd 2,690,819 2,690,819 0 0.00%

4315 IT Professional Services

3400 Other Funds Ltd 228 228 0 0.00%

4325 Attorney General

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,330	1,330	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	12	12	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	1,005	1,005	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	56	56	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	19,524	19,524	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	9,066,429	9,066,429	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	9,239	9,239	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	96,199	96,199	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	165	165	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	11,893,362	11,893,362	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	\$11,893,362	\$11,893,362	\$0	0.00%
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	727,457	727,457	0	0.00%
6020 Dist to Counties				
3400 Other Funds Ltd	844,129	844,129	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	105,247	105,247	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	46,654	46,654	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	145,535	145,535	0	0.00%
6340 Spc Pmt to Environmental Quality				
3400 Other Funds Ltd	20,619	20,619	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	1,889,641	1,889,641	0	0.00%
TOTAL SPECIAL PAYMENTS	\$1,889,641	\$1,889,641	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	13,783,003	13,783,003	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	\$13,783,003	\$13,783,003	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(13,783,003)	(13,783,003)	0	0.00%
TOTAL ENDING BALANCE	(\$13,783,003)	(\$13,783,003)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Local Government

Cross Reference Number: 73000-100-65-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	(1,554,114)	(1,554,114)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(1,554,114)	(1,554,114)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$1,554,114)	(\$1,554,114)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(1,554,114)	(1,554,114)	100.00%
TOTAL EXPENDITURES	-	(\$1,554,114)	(\$1,554,114)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	1,554,114	1,554,114	100.00%
TOTAL ENDING BALANCE	-	\$1,554,114	\$1,554,114	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Local Government

Cross Reference Number: 73000-100-65-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(752)	(752)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(752)	(752)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$752)	(\$752)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(752)	(752)	100.00%
TOTAL EXPENDITURES	-	(\$752)	(\$752)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	752	752	100.00%
TOTAL ENDING BALANCE	-	\$752	\$752	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Driver and Motor Vehicles Svcs

Cross Reference Number: 73000-200-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(2,308)	(2,308)	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	(2,308)	(2,308)	0	0.00%
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TOTAL REVENUE CATEGORIES	(\$2,308)	(\$2,308)	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	(2,308)	(2,308)	0	0.00%
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TOTAL AVAILABLE REVENUES	(\$2,308)	(\$2,308)	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	56,843	56,843	0	0.00%
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3170 Overtime Payments

3400 Other Funds Ltd	11,168	11,168	0	0.00%
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3180 Shift Differential

3400 Other Funds Ltd	785	785	0	0.00%
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Package Comparison Report - Detail
 2017-19 Biennium
 Driver and Motor Vehicles Svcs

Cross Reference Number: 73000-200-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
3400 Other Funds Ltd	14,173	14,173	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	82,969	82,969	0	0.00%
TOTAL SALARIES & WAGES	\$82,969	\$82,969	\$0	0.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	4,987	4,987	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	(2,308)	(2,308)	0	0.00%
3400 Other Funds Ltd	573,244	573,244	0	0.00%
All Funds	570,936	570,936	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	6,349	6,349	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	5,865	5,865	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	138,180	138,180	0	0.00%
OTHER PAYROLL EXPENSES				

Package Comparison Report - Detail
 2017-19 Biennium
 Driver and Motor Vehicles Svcs

Cross Reference Number: 73000-200-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(2,308)	(2,308)	0	0.00%
3400 Other Funds Ltd	728,625	728,625	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$726,317	\$726,317	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(711,688)	(711,688)	0	0.00%
PERSONAL SERVICES				
8000 General Fund	(2,308)	(2,308)	0	0.00%
3400 Other Funds Ltd	99,906	99,906	0	0.00%
TOTAL PERSONAL SERVICES	\$97,598	\$97,598	\$0	0.00%
EXPENDITURES				
8000 General Fund	(2,308)	(2,308)	0	0.00%
3400 Other Funds Ltd	99,906	99,906	0	0.00%
TOTAL EXPENDITURES	\$97,598	\$97,598	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(99,906)	(99,906)	0	0.00%
TOTAL ENDING BALANCE	(\$99,906)	(\$99,906)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Driver and Motor Vehicles Svcs

Cross Reference Number: 73000-200-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(1,002)	(1,002)	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	(1,002)	(1,002)	0	0.00%
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TOTAL REVENUE CATEGORIES	(\$1,002)	(\$1,002)	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	(1,002)	(1,002)	0	0.00%
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TOTAL AVAILABLE REVENUES	(\$1,002)	(\$1,002)	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	(423,360)	(423,360)	0	0.00%
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3170 Overtime Payments

8000 General Fund	(755)	(755)	0	0.00%
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SALARIES & WAGES

8000 General Fund	(755)	(755)	0	0.00%
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Package Comparison Report - Detail
 2017-19 Biennium
 Driver and Motor Vehicles Svcs

Cross Reference Number: 73000-200-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(423,360)	(423,360)	0	0.00%
TOTAL SALARIES & WAGES	(\$424,115)	(\$424,115)	\$0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	(342)	(342)	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	(144)	(144)	0	0.00%
3400 Other Funds Ltd	(55,416)	(55,416)	0	0.00%
All Funds	(55,560)	(55,560)	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	(45)	(45)	0	0.00%
3230 Social Security Taxes				
8000 General Fund	(58)	(58)	0	0.00%
3400 Other Funds Ltd	(32,388)	(32,388)	0	0.00%
All Funds	(32,446)	(32,446)	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	(414)	(414)	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	(200,016)	(200,016)	0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Driver and Motor Vehicles Svcs

Cross Reference Number: 73000-200-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
8000 General Fund	(247)	(247)	0	0.00%
3400 Other Funds Ltd	(288,576)	(288,576)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	(\$288,823)	(\$288,823)	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	(1,002)	(1,002)	0	0.00%
3400 Other Funds Ltd	(711,936)	(711,936)	0	0.00%
TOTAL PERSONAL SERVICES	(\$712,938)	(\$712,938)	\$0	0.00%
SERVICES & SUPPLIES				
4315 IT Professional Services				
6400 Federal Funds Ltd	(1,650,000)	(1,650,000)	0	0.00%
SERVICES & SUPPLIES				
6400 Federal Funds Ltd	(1,650,000)	(1,650,000)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$1,650,000)	(\$1,650,000)	\$0	0.00%
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3400 Other Funds Ltd	(16,000,000)	(16,000,000)	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(16,000,000)	(16,000,000)	0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Driver and Motor Vehicles Svcs

Cross Reference Number: 73000-200-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL CAPITAL OUTLAY	(\$16,000,000)	(\$16,000,000)	\$0	0.00%
EXPENDITURES				
8000 General Fund	(1,002)	(1,002)	0	0.00%
3400 Other Funds Ltd	(16,711,936)	(16,711,936)	0	0.00%
6400 Federal Funds Ltd	(1,650,000)	(1,650,000)	0	0.00%
TOTAL EXPENDITURES	(\$18,362,938)	(\$18,362,938)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	16,711,936	16,711,936	0	0.00%
6400 Federal Funds Ltd	1,650,000	1,650,000	0	0.00%
TOTAL ENDING BALANCE	\$18,361,936	\$18,361,936	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(6)	(6)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(6.00)	(6.00)	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 27,400 27,400 0 0.00%

4125 Out of State Travel

3400 Other Funds Ltd 871 871 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 11,288 11,288 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 367,505 367,505 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 53,806 53,806 0 0.00%

4225 State Gov. Service Charges

3400 Other Funds Ltd (279,939) (279,939) 0 0.00%

4250 Data Processing

3400 Other Funds Ltd 2,772 2,772 0 0.00%

4275 Publicity and Publications

3400 Other Funds Ltd 15,330 15,330 0 0.00%

4300 Professional Services

Package Comparison Report - Detail
 2017-19 Biennium
 Driver and Motor Vehicles Svcs

Cross Reference Number: 73000-200-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	337,112	337,112	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	176,499	176,499	0	0.00%
6400 Federal Funds Ltd	29,279	29,279	0	0.00%
All Funds	205,778	205,778	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	239,386	239,386	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	5,529	5,529	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	2,430	2,430	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	466,484	466,484	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	42,186	42,186	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	98,609	98,609	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	415,586	415,586	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4600 Intra-agency Charges				
3400 Other Funds Ltd	35,933	35,933	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	303,971	303,971	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	15,625	15,625	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	64,390	64,390	0	0.00%
6400 Federal Funds Ltd	45,677	45,677	0	0.00%
All Funds	110,067	110,067	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	2,402,773	2,402,773	0	0.00%
6400 Federal Funds Ltd	74,956	74,956	0	0.00%
TOTAL SERVICES & SUPPLIES	\$2,477,729	\$2,477,729	\$0	0.00%
CAPITAL OUTLAY				
5400 Automotive and Aircraft				
3400 Other Funds Ltd	5,259	5,259	0	0.00%
5700 Building Structures				
3400 Other Funds Ltd	1,158	1,158	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5900 Other Capital Outlay				
3400 Other Funds Ltd	154,646	154,646	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	161,063	161,063	0	0.00%
TOTAL CAPITAL OUTLAY	\$161,063	\$161,063	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	2,563,836	2,563,836	0	0.00%
6400 Federal Funds Ltd	74,956	74,956	0	0.00%
TOTAL EXPENDITURES	\$2,638,792	\$2,638,792	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(2,563,836)	(2,563,836)	0	0.00%
6400 Federal Funds Ltd	(74,956)	(74,956)	0	0.00%
TOTAL ENDING BALANCE	(\$2,638,792)	(\$2,638,792)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Driver and Motor Vehicles Svcs

Cross Reference Number: 73000-200-00-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	-	(9,641)	(9,641)	100.00%
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REVENUE CATEGORIES

6400 Federal Funds Ltd	-	(9,641)	(9,641)	100.00%
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TOTAL REVENUE CATEGORIES	-	(\$9,641)	(\$9,641)	100.00%
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AVAILABLE REVENUES

6400 Federal Funds Ltd	-	(9,641)	(9,641)	100.00%
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TOTAL AVAILABLE REVENUES	-	(\$9,641)	(\$9,641)	100.00%
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EXPENDITURES

SERVICES & SUPPLIES

4225 State Gov. Service Charges

3400 Other Funds Ltd	-	(35,876)	(35,876)	100.00%
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4315 IT Professional Services

3400 Other Funds Ltd	-	(301,753)	(301,753)	100.00%
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6400 Federal Funds Ltd	-	(9,641)	(9,641)	100.00%
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All Funds	-	(311,394)	(311,394)	100.00%
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SERVICES & SUPPLIES

Package Comparison Report - Detail
 2017-19 Biennium
 Driver and Motor Vehicles Svcs

Cross Reference Number: 73000-200-00-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(337,629)	(337,629)	100.00%
6400 Federal Funds Ltd	-	(9,641)	(9,641)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$347,270)	(\$347,270)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(337,629)	(337,629)	100.00%
6400 Federal Funds Ltd	-	(9,641)	(9,641)	100.00%
TOTAL EXPENDITURES	-	(\$347,270)	(\$347,270)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	337,629	337,629	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	\$337,629	\$337,629	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Driver and Motor Vehicles Svcs

Cross Reference Number: 73000-200-00-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(135,421)	(135,421)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(135,421)	(135,421)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$135,421)	(\$135,421)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(135,421)	(135,421)	100.00%
TOTAL EXPENDITURES	-	(\$135,421)	(\$135,421)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	135,421	135,421	100.00%
TOTAL ENDING BALANCE	-	\$135,421	\$135,421	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Driver and Motor Vehicles Svcs

Cross Reference Number: 73000-200-00-00-00000

Package: DMV STP II

Pkg Group: POL Pkg Type: POL Pkg Number: 110

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1050 Transfer In Other

3400 Other Funds Ltd	10,807,888	10,807,888	0	0.00%
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REVENUE CATEGORIES

3400 Other Funds Ltd	10,807,888	10,807,888	0	0.00%
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TOTAL REVENUE CATEGORIES	\$10,807,888	\$10,807,888	\$0	0.00%
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AVAILABLE REVENUES

3400 Other Funds Ltd	10,807,888	10,807,888	0	0.00%
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TOTAL AVAILABLE REVENUES	\$10,807,888	\$10,807,888	\$0	0.00%
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EXPENDITURES

CAPITAL OUTLAY

5900 Other Capital Outlay

3400 Other Funds Ltd	27,053,537	27,053,537	0	0.00%
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CAPITAL OUTLAY

3400 Other Funds Ltd	27,053,537	27,053,537	0	0.00%
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TOTAL CAPITAL OUTLAY	\$27,053,537	\$27,053,537	\$0	0.00%
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EXPENDITURES

3400 Other Funds Ltd	27,053,537	27,053,537	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	\$27,053,537	\$27,053,537	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(16,245,649)	(16,245,649)	0	0.00%
TOTAL ENDING BALANCE	(\$16,245,649)	(\$16,245,649)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	2,649	2,649	0	0.00%
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3170 Overtime Payments

3400 Other Funds Ltd	4,406	4,406	0	0.00%
6400 Federal Funds Ltd	9,414	9,414	0	0.00%
All Funds	13,820	13,820	0	0.00%

3180 Shift Differential

3400 Other Funds Ltd	1,879	1,879	0	0.00%
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3190 All Other Differential

3400 Other Funds Ltd	5,029	5,029	0	0.00%
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SALARIES & WAGES

3400 Other Funds Ltd	13,963	13,963	0	0.00%
6400 Federal Funds Ltd	9,414	9,414	0	0.00%

TOTAL SALARIES & WAGES	\$23,377	\$23,377	\$0	0.00%
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,159	2,159	0	0.00%
6400 Federal Funds Ltd	1,848	1,848	0	0.00%
All Funds	4,007	4,007	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	116,273	116,273	0	0.00%
6400 Federal Funds Ltd	345	345	0	0.00%
All Funds	116,618	116,618	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	1,068	1,068	0	0.00%
6400 Federal Funds Ltd	747	747	0	0.00%
All Funds	1,815	1,815	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	42,233	42,233	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	161,733	161,733	0	0.00%
6400 Federal Funds Ltd	2,940	2,940	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$164,673	\$164,673	\$0	0.00%

P.S. BUDGET ADJUSTMENTS

3455 Vacancy Savings

Package Comparison Report - Detail
 2017-19 Biennium
 Motor Carrier Transportation

Cross Reference Number: 73000-300-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(188,970)	(188,970)	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(13,274)	(13,274)	0	0.00%
6400 Federal Funds Ltd	12,354	12,354	0	0.00%
TOTAL PERSONAL SERVICES	(\$920)	(\$920)	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	(13,274)	(13,274)	0	0.00%
6400 Federal Funds Ltd	12,354	12,354	0	0.00%
TOTAL EXPENDITURES	(\$920)	(\$920)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	13,274	13,274	0	0.00%
6400 Federal Funds Ltd	(12,354)	(12,354)	0	0.00%
TOTAL ENDING BALANCE	\$920	\$920	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

6400 Federal Funds Ltd (95,119) (95,119) 0 0.00%

4150 Employee Training

6400 Federal Funds Ltd (18,437) (18,437) 0 0.00%

4175 Office Expenses

6400 Federal Funds Ltd (91,624) (91,624) 0 0.00%

4200 Telecommunications

6400 Federal Funds Ltd (5,826) (5,826) 0 0.00%

4300 Professional Services

6400 Federal Funds Ltd (96,640) (96,640) 0 0.00%

4400 Dues and Subscriptions

6400 Federal Funds Ltd (21,621) (21,621) 0 0.00%

4425 Facilities Rental and Taxes

6400 Federal Funds Ltd (49,394) (49,394) 0 0.00%

4475 Facilities Maintenance

6400 Federal Funds Ltd (2,196) (2,196) 0 0.00%

4575 Agency Program Related S and S

Package Comparison Report - Detail
 2017-19 Biennium
 Motor Carrier Transportation

Cross Reference Number: 73000-300-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(371,921)	(371,921)	0	0.00%
4650 Other Services and Supplies				
6400 Federal Funds Ltd	(4,131,291)	(4,131,291)	0	0.00%
4700 Expendable Prop 250 - 5000				
6400 Federal Funds Ltd	(4,438)	(4,438)	0	0.00%
4715 IT Expendable Property				
6400 Federal Funds Ltd	(23,297)	(23,297)	0	0.00%
SERVICES & SUPPLIES				
6400 Federal Funds Ltd	(4,911,804)	(4,911,804)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$4,911,804)	(\$4,911,804)	\$0	0.00%
EXPENDITURES				
6400 Federal Funds Ltd	(4,911,804)	(4,911,804)	0	0.00%
TOTAL EXPENDITURES	(\$4,911,804)	(\$4,911,804)	\$0	0.00%
ENDING BALANCE				
6400 Federal Funds Ltd	4,911,804	4,911,804	0	0.00%
TOTAL ENDING BALANCE	\$4,911,804	\$4,911,804	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 12,630 12,630 0 0.00%

4125 Out of State Travel

3400 Other Funds Ltd 2,857 2,857 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 1,454 1,454 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 74,163 74,163 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 12,612 12,612 0 0.00%

4275 Publicity and Publications

3400 Other Funds Ltd 5,269 5,269 0 0.00%

4300 Professional Services

3400 Other Funds Ltd 36,193 36,193 0 0.00%

4315 IT Professional Services

3400 Other Funds Ltd 38,208 38,208 0 0.00%

4325 Attorney General

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	18,085	18,085	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	1,823	1,823	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	6,691	6,691	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	129,766	129,766	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	13,646	13,646	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	82,978	82,978	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	38,726	38,726	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	14,531	14,531	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	101,633	101,633	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	556	556	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
3400 Other Funds Ltd	22,630	22,630	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	614,451	614,451	0	0.00%
TOTAL SERVICES & SUPPLIES	\$614,451	\$614,451	\$0	0.00%
CAPITAL OUTLAY				
5400 Automotive and Aircraft				
3400 Other Funds Ltd	13,861	13,861	0	0.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	401	401	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	14,262	14,262	0	0.00%
TOTAL CAPITAL OUTLAY	\$14,262	\$14,262	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	628,713	628,713	0	0.00%
TOTAL EXPENDITURES	\$628,713	\$628,713	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(628,713)	(628,713)	0	0.00%
TOTAL ENDING BALANCE	(\$628,713)	(\$628,713)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

3400 Other Funds Ltd	265,484	265,484	0	0.00%
6400 Federal Funds Ltd	(265,484)	(265,484)	0	0.00%
All Funds	-	-	0	0.00%

SALARIES & WAGES

3400 Other Funds Ltd	265,484	265,484	0	0.00%
6400 Federal Funds Ltd	(265,484)	(265,484)	0	0.00%

TOTAL SALARIES & WAGES

-	-	\$0	0.00%
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	50,734	50,734	0	0.00%
6400 Federal Funds Ltd	(50,734)	(50,734)	0	0.00%
All Funds	-	-	0	0.00%

3221 Pension Obligation Bond

3400 Other Funds Ltd	15,412	15,412	0	0.00%
6400 Federal Funds Ltd	(15,412)	(15,412)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	-	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	20,337	20,337	0	0.00%
6400 Federal Funds Ltd	(20,337)	(20,337)	0	0.00%
All Funds	-	-	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	86,483	86,483	0	0.00%
6400 Federal Funds Ltd	(86,483)	(86,483)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	-	-	\$0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	351,967	351,967	0	0.00%
6400 Federal Funds Ltd	(351,967)	(351,967)	0	0.00%
TOTAL PERSONAL SERVICES	-	-	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	351,967	351,967	0	0.00%
6400 Federal Funds Ltd	(351,967)	(351,967)	0	0.00%
TOTAL EXPENDITURES	-	-	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(351,967)	(351,967)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	351,967	351,967	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	(163,016)	(163,016)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(163,016)	(163,016)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$163,016)	(\$163,016)	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	(163,016)	(163,016)	0	0.00%
TOTAL EXPENDITURES	(\$163,016)	(\$163,016)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	163,016	163,016	0	0.00%
TOTAL ENDING BALANCE	\$163,016	\$163,016	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Motor Carrier Transportation

Cross Reference Number: 73000-300-00-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(71,865)	(71,865)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(71,865)	(71,865)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$71,865)	(\$71,865)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(71,865)	(71,865)	100.00%
TOTAL EXPENDITURES	-	(\$71,865)	(\$71,865)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	71,865	71,865	100.00%
TOTAL ENDING BALANCE	-	\$71,865	\$71,865	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Motor Carrier Transportation

Cross Reference Number: 73000-300-00-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(10,231)	(10,231)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(10,231)	(10,231)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$10,231)	(\$10,231)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(10,231)	(10,231)	100.00%
TOTAL EXPENDITURES	-	(\$10,231)	(\$10,231)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	10,231	10,231	100.00%
TOTAL ENDING BALANCE	-	\$10,231	\$10,231	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Development

Cross Reference Number: 73000-400-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	18,087	18,087	0	0.00%
6400 Federal Funds Ltd	597	597	0	0.00%
All Funds	18,684	18,684	0	0.00%

3170 Overtime Payments

3400 Other Funds Ltd	23,545	23,545	0	0.00%
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3180 Shift Differential

3400 Other Funds Ltd	46	46	0	0.00%
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3190 All Other Differential

3400 Other Funds Ltd	7,484	7,484	0	0.00%
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SALARIES & WAGES

3400 Other Funds Ltd	49,162	49,162	0	0.00%
6400 Federal Funds Ltd	597	597	0	0.00%

TOTAL SALARIES & WAGES	\$49,759	\$49,759	\$0	0.00%
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Development

Cross Reference Number: 73000-400-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	5,932	5,932	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	163,248	163,248	0	0.00%
6400 Federal Funds Ltd	3,660	3,660	0	0.00%
All Funds	166,908	166,908	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	3,763	3,763	0	0.00%
6400 Federal Funds Ltd	46	46	0	0.00%
All Funds	3,809	3,809	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	60	60	0	0.00%
6400 Federal Funds Ltd	66	66	0	0.00%
All Funds	126	126	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	43,666	43,666	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	216,669	216,669	0	0.00%
6400 Federal Funds Ltd	3,772	3,772	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$220,441	\$220,441	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	229,521	229,521	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	495,352	495,352	0	0.00%
6400 Federal Funds Ltd	4,369	4,369	0	0.00%
TOTAL PERSONAL SERVICES	\$499,721	\$499,721	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	495,352	495,352	0	0.00%
6400 Federal Funds Ltd	4,369	4,369	0	0.00%
TOTAL EXPENDITURES	\$499,721	\$499,721	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(495,352)	(495,352)	0	0.00%
6400 Federal Funds Ltd	(4,369)	(4,369)	0	0.00%
TOTAL ENDING BALANCE	(\$499,721)	(\$499,721)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Development

Cross Reference Number: 73000-400-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(834,024)	(834,024)	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	(834,024)	(834,024)	0	0.00%
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TOTAL REVENUE CATEGORIES	(\$834,024)	(\$834,024)	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	(834,024)	(834,024)	0	0.00%
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TOTAL AVAILABLE REVENUES	(\$834,024)	(\$834,024)	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4300 Professional Services

8000 General Fund	(342,504)	(342,504)	0	0.00%
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4600 Intra-agency Charges

8000 General Fund	(491,520)	(491,520)	0	0.00%
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4625 Other COI Costs

3400 Other Funds Ltd	(1,838,592)	(1,838,592)	0	0.00%
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SERVICES & SUPPLIES

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Development

Cross Reference Number: 73000-400-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(834,024)	(834,024)	0	0.00%
3400 Other Funds Ltd	(1,838,592)	(1,838,592)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$2,672,616)	(\$2,672,616)	\$0	0.00%
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	(16,840,000)	(16,840,000)	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	(21,880,084)	(21,880,084)	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	(12,550,203)	(12,550,203)	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	(51,270,287)	(51,270,287)	0	0.00%
TOTAL SPECIAL PAYMENTS	(\$51,270,287)	(\$51,270,287)	\$0	0.00%
EXPENDITURES				
8000 General Fund	(834,024)	(834,024)	0	0.00%
3400 Other Funds Ltd	(53,108,879)	(53,108,879)	0	0.00%
TOTAL EXPENDITURES	(\$53,942,903)	(\$53,942,903)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Development

Cross Reference Number: 73000-400-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	53,108,879	53,108,879	0	0.00%
TOTAL ENDING BALANCE	\$53,108,879	\$53,108,879	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	773,114	773,114	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	773,114	773,114	0	0.00%
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TOTAL REVENUE CATEGORIES	\$773,114	\$773,114	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	773,114	773,114	0	0.00%
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TOTAL AVAILABLE REVENUES	\$773,114	\$773,114	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	2,349	2,349	0	0.00%
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3400 Other Funds Ltd	32,905	32,905	0	0.00%
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6400 Federal Funds Ltd	5,274	5,274	0	0.00%
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All Funds	40,528	40,528	0	0.00%
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4125 Out of State Travel

8000 General Fund	2,349	2,349	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	4,019	4,019	0	0.00%
6400 Federal Funds Ltd	1,226	1,226	0	0.00%
All Funds	7,594	7,594	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	12,441	12,441	0	0.00%
6400 Federal Funds Ltd	1,707	1,707	0	0.00%
All Funds	14,148	14,148	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	26,207	26,207	0	0.00%
6400 Federal Funds Ltd	6,798	6,798	0	0.00%
All Funds	33,005	33,005	0	0.00%
4200 Telecommunications				
8000 General Fund	9,472	9,472	0	0.00%
3400 Other Funds Ltd	32,547	32,547	0	0.00%
6400 Federal Funds Ltd	955	955	0	0.00%
All Funds	42,974	42,974	0	0.00%
4225 State Gov. Service Charges				
3400 Other Funds Ltd	(6,807)	(6,807)	0	0.00%
4250 Data Processing				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	82,944	82,944	0	0.00%
6400 Federal Funds Ltd	3,840	3,840	0	0.00%
All Funds	86,784	86,784	0	0.00%
4275 Publicity and Publications				
8000 General Fund	23,112	23,112	0	0.00%
3400 Other Funds Ltd	8,687	8,687	0	0.00%
6400 Federal Funds Ltd	9,411	9,411	0	0.00%
All Funds	41,210	41,210	0	0.00%
4300 Professional Services				
8000 General Fund	99,327	99,327	0	0.00%
3400 Other Funds Ltd	1,190,968	1,190,968	0	0.00%
6400 Federal Funds Ltd	280,156	280,156	0	0.00%
All Funds	1,570,451	1,570,451	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	86,852	86,852	0	0.00%
4325 Attorney General				
8000 General Fund	85,410	85,410	0	0.00%
3400 Other Funds Ltd	43,632	43,632	0	0.00%
6400 Federal Funds Ltd	143,619	143,619	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	272,661	272,661	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	2,811	2,811	0	0.00%
6400 Federal Funds Ltd	267	267	0	0.00%
All Funds	3,078	3,078	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	2,723	2,723	0	0.00%
6400 Federal Funds Ltd	374	374	0	0.00%
All Funds	3,097	3,097	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	7,407	7,407	0	0.00%
6400 Federal Funds Ltd	8,937	8,937	0	0.00%
All Funds	16,344	16,344	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	8,492	8,492	0	0.00%
6400 Federal Funds Ltd	488	488	0	0.00%
All Funds	8,980	8,980	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	19,981	19,981	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4575 Agency Program Related S and S				
8000 General Fund	203,295	203,295	0	0.00%
3400 Other Funds Ltd	484,348	484,348	0	0.00%
6400 Federal Funds Ltd	193,749	193,749	0	0.00%
All Funds	881,392	881,392	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	98,347	98,347	0	0.00%
6400 Federal Funds Ltd	14,572	14,572	0	0.00%
All Funds	112,919	112,919	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	52,745	52,745	0	0.00%
6400 Federal Funds Ltd	16,572	16,572	0	0.00%
All Funds	69,317	69,317	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,883	1,883	0	0.00%
6400 Federal Funds Ltd	2,481	2,481	0	0.00%
All Funds	4,364	4,364	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	9,527	9,527	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	592	592	0	0.00%
All Funds	10,119	10,119	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	425,314	425,314	0	0.00%
3400 Other Funds Ltd	2,202,659	2,202,659	0	0.00%
6400 Federal Funds Ltd	691,018	691,018	0	0.00%
TOTAL SERVICES & SUPPLIES	\$3,318,991	\$3,318,991	\$0	0.00%
CAPITAL OUTLAY				
5200 Technical Equipment				
3400 Other Funds Ltd	4,038	4,038	0	0.00%
5400 Automotive and Aircraft				
3400 Other Funds Ltd	4,658	4,658	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	872	872	0	0.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	5,685	5,685	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	2,640	2,640	0	0.00%
6400 Federal Funds Ltd	3,588	3,588	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	6,228	6,228	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	17,893	17,893	0	0.00%
6400 Federal Funds Ltd	3,588	3,588	0	0.00%
TOTAL CAPITAL OUTLAY	\$21,481	\$21,481	\$0	0.00%
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	234,678	234,678	0	0.00%
6400 Federal Funds Ltd	573,650	573,650	0	0.00%
All Funds	808,328	808,328	0	0.00%
6020 Dist to Counties				
8000 General Fund	46,990	46,990	0	0.00%
3400 Other Funds Ltd	542,773	542,773	0	0.00%
6400 Federal Funds Ltd	399,297	399,297	0	0.00%
All Funds	989,060	989,060	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	1,033,978	1,033,978	0	0.00%
6400 Federal Funds Ltd	1,099,842	1,099,842	0	0.00%
All Funds	2,133,820	2,133,820	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6030 Dist to Non-Gov Units				
8000 General Fund	300,810	300,810	0	0.00%
3400 Other Funds Ltd	1,480,877	1,480,877	0	0.00%
6400 Federal Funds Ltd	837,989	837,989	0	0.00%
All Funds	2,619,676	2,619,676	0	0.00%
6035 Dist to Individuals				
6400 Federal Funds Ltd	14,030	14,030	0	0.00%
6045 Dist to Comm College Districts				
3400 Other Funds Ltd	52,344	52,344	0	0.00%
6400 Federal Funds Ltd	30	30	0	0.00%
All Funds	52,374	52,374	0	0.00%
6048 Spc Pmt to Public Universities				
3400 Other Funds Ltd	116,985	116,985	0	0.00%
6400 Federal Funds Ltd	19,989	19,989	0	0.00%
All Funds	136,974	136,974	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	54,503	54,503	0	0.00%
6400 Federal Funds Ltd	298	298	0	0.00%
All Funds	54,801	54,801	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6100 Spc Pmt to Human Svcs, Dept of				
3400 Other Funds Ltd	3,811	3,811	0	0.00%
6137 Spc Pmt to Justice, Dept of				
6400 Federal Funds Ltd	32,506	32,506	0	0.00%
6257 Spc Pmt to Police, Dept of State				
3400 Other Funds Ltd	87,262	87,262	0	0.00%
6400 Federal Funds Ltd	87,763	87,763	0	0.00%
All Funds	175,025	175,025	0	0.00%
6259 Spc Pmt to Pub Safety Stds/Trng				
6400 Federal Funds Ltd	14,651	14,651	0	0.00%
6581 Spc Pmt to Education, Dept of				
3400 Other Funds Ltd	4,954	4,954	0	0.00%
6660 Spc Pmt to Land Conservation Dev				
3400 Other Funds Ltd	17,460	17,460	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	347,800	347,800	0	0.00%
3400 Other Funds Ltd	3,629,625	3,629,625	0	0.00%
6400 Federal Funds Ltd	3,080,045	3,080,045	0	0.00%
TOTAL SPECIAL PAYMENTS	\$7,057,470	\$7,057,470	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	773,114	773,114	0	0.00%
3400 Other Funds Ltd	5,850,177	5,850,177	0	0.00%
6400 Federal Funds Ltd	3,774,651	3,774,651	0	0.00%
TOTAL EXPENDITURES	\$10,397,942	\$10,397,942	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(5,850,177)	(5,850,177)	0	0.00%
6400 Federal Funds Ltd	(3,774,651)	(3,774,651)	0	0.00%
TOTAL ENDING BALANCE	(\$9,624,828)	(\$9,624,828)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd	42,057	42,057	0	0.00%
6400 Federal Funds Ltd	(42,057)	(42,057)	0	0.00%
All Funds	-	-	0	0.00%

4200 Telecommunications

3400 Other Funds Ltd	(5,000)	(5,000)	0	0.00%
6400 Federal Funds Ltd	5,000	5,000	0	0.00%
All Funds	-	-	0	0.00%

SERVICES & SUPPLIES

3400 Other Funds Ltd	37,057	37,057	0	0.00%
6400 Federal Funds Ltd	(37,057)	(37,057)	0	0.00%

TOTAL SERVICES & SUPPLIES

-	-	\$0	0.00%
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SPECIAL PAYMENTS

6020 Dist to Counties

3400 Other Funds Ltd	(192,756)	(192,756)	0	0.00%
6400 Federal Funds Ltd	1,689,132	1,689,132	0	0.00%
All Funds	1,496,376	1,496,376	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	(289,132)	(289,132)	0	0.00%
6400 Federal Funds Ltd	896,378	896,378	0	0.00%
All Funds	607,246	607,246	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	7,799,972	7,799,972	0	0.00%
6400 Federal Funds Ltd	(9,903,594)	(9,903,594)	0	0.00%
All Funds	(2,103,622)	(2,103,622)	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	7,318,084	7,318,084	0	0.00%
6400 Federal Funds Ltd	(7,318,084)	(7,318,084)	0	0.00%
TOTAL SPECIAL PAYMENTS	-	-	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	7,355,141	7,355,141	0	0.00%
6400 Federal Funds Ltd	(7,355,141)	(7,355,141)	0	0.00%
TOTAL EXPENDITURES	-	-	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(7,355,141)	(7,355,141)	0	0.00%
6400 Federal Funds Ltd	7,355,141	7,355,141	0	0.00%

**Package Comparison Report - Detail
2017-19 Biennium
Transportation Development**

Cross Reference Number: 73000-400-00-00-00000

Package: Fundshifts

Pkg Group: ESS Pkg Type: 050 Pkg Number: 050

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund (65,393) (65,393) 0 0.00%

4125 Out of State Travel

8000 General Fund (65,393) (65,393) 0 0.00%

4200 Telecommunications

8000 General Fund (263,680) (263,680) 0 0.00%

4275 Publicity and Publications

8000 General Fund (643,379) (643,379) 0 0.00%

4300 Professional Services

3400 Other Funds Ltd 4,777,000 4,777,000 0 0.00%

4575 Agency Program Related S and S

8000 General Fund (5,659,296) (5,659,296) 0 0.00%

3400 Other Funds Ltd (1,475,624) (1,475,624) 0 0.00%

All Funds (7,134,920) (7,134,920) 0 0.00%

SERVICES & SUPPLIES

8000 General Fund (6,697,141) (6,697,141) 0 0.00%

3400 Other Funds Ltd 3,301,376 3,301,376 0 0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Development

Cross Reference Number: 73000-400-00-00-00000
 Package: Technical Adjustments
 Pkg Group: ESS Pkg Type: 060 Pkg Number: 060

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	(\$3,395,765)	(\$3,395,765)	\$0	0.00%
SPECIAL PAYMENTS				
6020 Dist to Counties				
3400 Other Funds Ltd	(16,507)	(16,507)	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	(2,485,203)	(2,485,203)	0	0.00%
6030 Dist to Non-Gov Units				
8000 General Fund	6,697,141	6,697,141	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	(799,666)	(799,666)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	6,697,141	6,697,141	0	0.00%
3400 Other Funds Ltd	(3,301,376)	(3,301,376)	0	0.00%
TOTAL SPECIAL PAYMENTS	\$3,395,765	\$3,395,765	\$0	0.00%
EXPENDITURES				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	-	-	\$0	0.00%

ENDING BALANCE

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (2,369,736) (2,369,736) 100.00%

REVENUE CATEGORIES

8000 General Fund - (2,369,736) (2,369,736) 100.00%

TOTAL REVENUE CATEGORIES - (\$2,369,736) (\$2,369,736) 100.00%

AVAILABLE REVENUES

8000 General Fund - (2,369,736) (2,369,736) 100.00%

TOTAL AVAILABLE REVENUES - (\$2,369,736) (\$2,369,736) 100.00%

EXPENDITURES

SPECIAL PAYMENTS

6030 Dist to Non-Gov Units

8000 General Fund - (2,369,736) (2,369,736) 100.00%

SPECIAL PAYMENTS

8000 General Fund - (2,369,736) (2,369,736) 100.00%

TOTAL SPECIAL PAYMENTS - (\$2,369,736) (\$2,369,736) 100.00%

EXPENDITURES

8000 General Fund - (2,369,736) (2,369,736) 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	-	(\$2,369,736)	(\$2,369,736)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Development

Cross Reference Number: 73000-400-00-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (15,735) (15,735) 100.00%

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - (74,753) (74,753) 100.00%

REVENUE CATEGORIES

8000 General Fund - (15,735) (15,735) 100.00%

6400 Federal Funds Ltd - (74,753) (74,753) 100.00%

TOTAL REVENUE CATEGORIES - (\$90,488) (\$90,488) 100.00%

AVAILABLE REVENUES

8000 General Fund - (15,735) (15,735) 100.00%

6400 Federal Funds Ltd - (74,753) (74,753) 100.00%

TOTAL AVAILABLE REVENUES - (\$90,488) (\$90,488) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4225 State Gov. Service Charges

3400 Other Funds Ltd - (572) (572) 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	-	(228,236)	(228,236)	100.00%
6400 Federal Funds Ltd	-	(18,545)	(18,545)	100.00%
All Funds	-	(246,781)	(246,781)	100.00%
4575 Agency Program Related S and S				
8000 General Fund	-	(15,735)	(15,735)	100.00%
3400 Other Funds Ltd	-	(62,154)	(62,154)	100.00%
6400 Federal Funds Ltd	-	(56,208)	(56,208)	100.00%
All Funds	-	(134,097)	(134,097)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(15,735)	(15,735)	100.00%
3400 Other Funds Ltd	-	(290,962)	(290,962)	100.00%
6400 Federal Funds Ltd	-	(74,753)	(74,753)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$381,450)	(\$381,450)	100.00%
EXPENDITURES				
8000 General Fund	-	(15,735)	(15,735)	100.00%
3400 Other Funds Ltd	-	(290,962)	(290,962)	100.00%
6400 Federal Funds Ltd	-	(74,753)	(74,753)	100.00%
TOTAL EXPENDITURES	-	(\$381,450)	(\$381,450)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	290,962	290,962	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	\$290,962	\$290,962	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Development

Cross Reference Number: 73000-400-00-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (48,316) (48,316) 100.00%

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - (81,244) (81,244) 100.00%

REVENUE CATEGORIES

8000 General Fund - (48,316) (48,316) 100.00%

6400 Federal Funds Ltd - (81,244) (81,244) 100.00%

TOTAL REVENUE CATEGORIES - (\$129,560) (\$129,560) 100.00%

AVAILABLE REVENUES

8000 General Fund - (48,316) (48,316) 100.00%

6400 Federal Funds Ltd - (81,244) (81,244) 100.00%

TOTAL AVAILABLE REVENUES - (\$129,560) (\$129,560) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4325 Attorney General

8000 General Fund - (48,316) (48,316) 100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Development

Cross Reference Number: 73000-400-00-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(24,683)	(24,683)	100.00%
6400 Federal Funds Ltd	-	(81,244)	(81,244)	100.00%
All Funds	-	(154,243)	(154,243)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(48,316)	(48,316)	100.00%
3400 Other Funds Ltd	-	(24,683)	(24,683)	100.00%
6400 Federal Funds Ltd	-	(81,244)	(81,244)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$154,243)	(\$154,243)	100.00%
EXPENDITURES				
8000 General Fund	-	(48,316)	(48,316)	100.00%
3400 Other Funds Ltd	-	(24,683)	(24,683)	100.00%
6400 Federal Funds Ltd	-	(81,244)	(81,244)	100.00%
TOTAL EXPENDITURES	-	(\$154,243)	(\$154,243)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	24,683	24,683	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	\$24,683	\$24,683	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0565 Lottery Bonds

3400 Other Funds Ltd	-	71,961,509	71,961,509	100.00%
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REVENUE CATEGORIES

3400 Other Funds Ltd	-	71,961,509	71,961,509	100.00%
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TOTAL REVENUE CATEGORIES	-	\$71,961,509	\$71,961,509	100.00%
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AVAILABLE REVENUES

3400 Other Funds Ltd	-	71,961,509	71,961,509	100.00%
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TOTAL AVAILABLE REVENUES	-	\$71,961,509	\$71,961,509	100.00%
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EXPENDITURES

SERVICES & SUPPLIES

4625 Other COI Costs

3400 Other Funds Ltd	-	815,101	815,101	100.00%
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SERVICES & SUPPLIES

3400 Other Funds Ltd	-	815,101	815,101	100.00%
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TOTAL SERVICES & SUPPLIES	-	\$815,101	\$815,101	100.00%
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SPECIAL PAYMENTS

6025 Dist to Other Gov Unit

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1	71,146,408	71,146,407	7,114,640,700.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	1	71,146,408	71,146,407	7,114,640,700.00%
TOTAL SPECIAL PAYMENTS	\$1	\$71,146,408	\$71,146,407	7,114,640,700.00%
EXPENDITURES				
3400 Other Funds Ltd	1	71,961,509	71,961,508	7,196,150,800.00%
TOTAL EXPENDITURES	\$1	\$71,961,509	\$71,961,508	7,196,150,800.00%
ENDING BALANCE				
3400 Other Funds Ltd	(1)	-	1	100.00%
TOTAL ENDING BALANCE	(\$1)	-	\$1	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Prog Dev

Cross Reference Number: 73000-400-10-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	14,373	14,373	0	0.00%
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3170 Overtime Payments

3400 Other Funds Ltd	22,024	22,024	0	0.00%
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3180 Shift Differential

3400 Other Funds Ltd	46	46	0	0.00%
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3190 All Other Differential

3400 Other Funds Ltd	7,484	7,484	0	0.00%
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SALARIES & WAGES

3400 Other Funds Ltd	43,927	43,927	0	0.00%
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TOTAL SALARIES & WAGES

\$43,927	\$43,927	\$0	0.00%
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	5,642	5,642	0	0.00%
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3221 Pension Obligation Bond

3400 Other Funds Ltd	103,756	103,756	0	0.00%
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Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Prog Dev

Cross Reference Number: 73000-400-10-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	508	508	0	0.00%
All Funds	104,264	104,264	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	3,362	3,362	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	35,101	35,101	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	147,861	147,861	0	0.00%
6400 Federal Funds Ltd	508	508	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$148,369	\$148,369	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	123,550	123,550	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	315,338	315,338	0	0.00%
6400 Federal Funds Ltd	508	508	0	0.00%
TOTAL PERSONAL SERVICES	\$315,846	\$315,846	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	315,338	315,338	0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Prog Dev

Cross Reference Number: 73000-400-10-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	508	508	0	0.00%
TOTAL EXPENDITURES	\$315,846	\$315,846	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(315,338)	(315,338)	0	0.00%
6400 Federal Funds Ltd	(508)	(508)	0	0.00%
TOTAL ENDING BALANCE	(\$315,846)	(\$315,846)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Prog Dev

Cross Reference Number: 73000-400-10-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4625 Other COI Costs

3400 Other Funds Ltd	(1,365,973)	(1,365,973)	0	0.00%
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SERVICES & SUPPLIES

3400 Other Funds Ltd	(1,365,973)	(1,365,973)	0	0.00%
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TOTAL SERVICES & SUPPLIES

(\$1,365,973)	(\$1,365,973)	\$0	0.00%
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SPECIAL PAYMENTS

6025 Dist to Other Gov Unit

3400 Other Funds Ltd	(16,840,000)	(16,840,000)	0	0.00%
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6030 Dist to Non-Gov Units

3400 Other Funds Ltd	(11,880,084)	(11,880,084)	0	0.00%
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6085 Other Special Payments

3400 Other Funds Ltd	(12,550,203)	(12,550,203)	0	0.00%
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SPECIAL PAYMENTS

3400 Other Funds Ltd	(41,270,287)	(41,270,287)	0	0.00%
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TOTAL SPECIAL PAYMENTS

(\$41,270,287)	(\$41,270,287)	\$0	0.00%
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EXPENDITURES

3400 Other Funds Ltd	(42,636,260)	(42,636,260)	0	0.00%
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Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Prog Dev

Cross Reference Number: 73000-400-10-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	(\$42,636,260)	(\$42,636,260)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	42,636,260	42,636,260	0	0.00%
TOTAL ENDING BALANCE	\$42,636,260	\$42,636,260	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd	22,850	22,850	0	0.00%
6400 Federal Funds Ltd	21	21	0	0.00%
All Funds	22,871	22,871	0	0.00%

4125 Out of State Travel

3400 Other Funds Ltd	1,935	1,935	0	0.00%
6400 Federal Funds Ltd	127	127	0	0.00%
All Funds	2,062	2,062	0	0.00%

4150 Employee Training

3400 Other Funds Ltd	10,483	10,483	0	0.00%
6400 Federal Funds Ltd	377	377	0	0.00%
All Funds	10,860	10,860	0	0.00%

4175 Office Expenses

3400 Other Funds Ltd	20,933	20,933	0	0.00%
6400 Federal Funds Ltd	109	109	0	0.00%
All Funds	21,042	21,042	0	0.00%

4200 Telecommunications

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	28,040	28,040	0	0.00%
6400 Federal Funds Ltd	97	97	0	0.00%
All Funds	28,137	28,137	0	0.00%
4225 State Gov. Service Charges				
3400 Other Funds Ltd	(6,807)	(6,807)	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	79,050	79,050	0	0.00%
6400 Federal Funds Ltd	339	339	0	0.00%
All Funds	79,389	79,389	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	2,646	2,646	0	0.00%
6400 Federal Funds Ltd	96	96	0	0.00%
All Funds	2,742	2,742	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	1,000,480	1,000,480	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	86,852	86,852	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	32,307	32,307	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	2,328	2,328	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	1,818	1,818	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	7,594	7,594	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	12,771	12,771	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	270,529	270,529	0	0.00%
6400 Federal Funds Ltd	6	6	0	0.00%
All Funds	270,535	270,535	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	51,346	51,346	0	0.00%
6400 Federal Funds Ltd	148	148	0	0.00%
All Funds	51,494	51,494	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	49,747	49,747	0	0.00%
4700 Expendable Prop 250 - 5000				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,724	1,724	0	0.00%
6400 Federal Funds Ltd	169	169	0	0.00%
All Funds	1,893	1,893	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	7,710	7,710	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,684,336	1,684,336	0	0.00%
6400 Federal Funds Ltd	1,489	1,489	0	0.00%
TOTAL SERVICES & SUPPLIES	\$1,685,825	\$1,685,825	\$0	0.00%
CAPITAL OUTLAY				
5200 Technical Equipment				
3400 Other Funds Ltd	4,038	4,038	0	0.00%
5400 Automotive and Aircraft				
3400 Other Funds Ltd	3,562	3,562	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	872	872	0	0.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	5,685	5,685	0	0.00%
5900 Other Capital Outlay				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	893	893	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	15,050	15,050	0	0.00%
TOTAL CAPITAL OUTLAY	\$15,050	\$15,050	\$0	0.00%
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	157,176	157,176	0	0.00%
6020 Dist to Counties				
3400 Other Funds Ltd	188,925	188,925	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	502,177	502,177	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	759,263	759,263	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	52,329	52,329	0	0.00%
6660 Spc Pmt to Land Conservation Dev				
3400 Other Funds Ltd	17,460	17,460	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	1,677,330	1,677,330	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	\$1,677,330	\$1,677,330	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	3,376,716	3,376,716	0	0.00%
6400 Federal Funds Ltd	1,489	1,489	0	0.00%
TOTAL EXPENDITURES	\$3,378,205	\$3,378,205	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(3,376,716)	(3,376,716)	0	0.00%
6400 Federal Funds Ltd	(1,489)	(1,489)	0	0.00%
TOTAL ENDING BALANCE	(\$3,378,205)	(\$3,378,205)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	4,777,000	4,777,000	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(1,475,624)	(1,475,624)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	3,301,376	3,301,376	0	0.00%
TOTAL SERVICES & SUPPLIES	\$3,301,376	\$3,301,376	\$0	0.00%
SPECIAL PAYMENTS				
6020 Dist to Counties				
3400 Other Funds Ltd	(16,507)	(16,507)	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	(2,485,203)	(2,485,203)	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	(799,666)	(799,666)	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	(3,301,376)	(3,301,376)	0	0.00%
TOTAL SPECIAL PAYMENTS	(\$3,301,376)	(\$3,301,376)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Prog Dev

Cross Reference Number: 73000-400-10-00-00000
 Package: Technical Adjustments
 Pkg Group: ESS Pkg Type: 060 Pkg Number: 060

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	-	-	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Prog Dev

Cross Reference Number: 73000-400-10-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - (199) (199) 100.00%

REVENUE CATEGORIES

6400 Federal Funds Ltd - (199) (199) 100.00%

TOTAL REVENUE CATEGORIES - (\$199) (\$199) 100.00%

AVAILABLE REVENUES

6400 Federal Funds Ltd - (199) (199) 100.00%

TOTAL AVAILABLE REVENUES - (\$199) (\$199) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4225 State Gov. Service Charges

3400 Other Funds Ltd - (572) (572) 100.00%

4250 Data Processing

3400 Other Funds Ltd - (224,888) (224,888) 100.00%

6400 Federal Funds Ltd - (199) (199) 100.00%

All Funds - (225,087) (225,087) 100.00%

SERVICES & SUPPLIES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(225,460)	(225,460)	100.00%
6400 Federal Funds Ltd	-	(199)	(199)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$225,659)	(\$225,659)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(225,460)	(225,460)	100.00%
6400 Federal Funds Ltd	-	(199)	(199)	100.00%
TOTAL EXPENDITURES	-	(\$225,659)	(\$225,659)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	225,460	225,460	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	\$225,460	\$225,460	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Prog Dev

Cross Reference Number: 73000-400-10-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(18,276)	(18,276)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(18,276)	(18,276)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$18,276)	(\$18,276)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(18,276)	(18,276)	100.00%
TOTAL EXPENDITURES	-	(\$18,276)	(\$18,276)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	18,276	18,276	100.00%
TOTAL ENDING BALANCE	-	\$18,276	\$18,276	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0565 Lottery Bonds

3400 Other Funds Ltd	-	71,961,509	71,961,509	100.00%
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REVENUE CATEGORIES

3400 Other Funds Ltd	-	71,961,509	71,961,509	100.00%
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TOTAL REVENUE CATEGORIES	-	\$71,961,509	\$71,961,509	100.00%
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AVAILABLE REVENUES

3400 Other Funds Ltd	-	71,961,509	71,961,509	100.00%
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TOTAL AVAILABLE REVENUES	-	\$71,961,509	\$71,961,509	100.00%
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EXPENDITURES

SERVICES & SUPPLIES

4625 Other COI Costs

3400 Other Funds Ltd	-	815,101	815,101	100.00%
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SERVICES & SUPPLIES

3400 Other Funds Ltd	-	815,101	815,101	100.00%
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TOTAL SERVICES & SUPPLIES	-	\$815,101	\$815,101	100.00%
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SPECIAL PAYMENTS

6025 Dist to Other Gov Unit

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1	71,146,408	71,146,407	7,114,640,700.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	1	71,146,408	71,146,407	7,114,640,700.00%
TOTAL SPECIAL PAYMENTS	\$1	\$71,146,408	\$71,146,407	7,114,640,700.00%
EXPENDITURES				
3400 Other Funds Ltd	1	71,961,509	71,961,508	7,196,150,800.00%
TOTAL EXPENDITURES	\$1	\$71,961,509	\$71,961,508	7,196,150,800.00%
ENDING BALANCE				
3400 Other Funds Ltd	(1)	-	1	100.00%
TOTAL ENDING BALANCE	(\$1)	-	\$1	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Public Transit

Cross Reference Number: 73000-400-11-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	1,590	1,590	0	0.00%
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3170 Overtime Payments

3400 Other Funds Ltd	264	264	0	0.00%
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SALARIES & WAGES

3400 Other Funds Ltd	1,854	1,854	0	0.00%
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TOTAL SALARIES & WAGES	\$1,854	\$1,854	\$0	0.00%
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	50	50	0	0.00%
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3221 Pension Obligation Bond

3400 Other Funds Ltd	11,712	11,712	0	0.00%
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3230 Social Security Taxes

3400 Other Funds Ltd	142	142	0	0.00%
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3260 Mass Transit Tax

3400 Other Funds Ltd	1,326	1,326	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	13,230	13,230	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$13,230	\$13,230	\$0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	15,084	15,084	0	0.00%
TOTAL PERSONAL SERVICES	\$15,084	\$15,084	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	15,084	15,084	0	0.00%
TOTAL EXPENDITURES	\$15,084	\$15,084	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(15,084)	(15,084)	0	0.00%
TOTAL ENDING BALANCE	(\$15,084)	(\$15,084)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	347,800	347,800	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	347,800	347,800	0	0.00%
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TOTAL REVENUE CATEGORIES	\$347,800	\$347,800	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	347,800	347,800	0	0.00%
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TOTAL AVAILABLE REVENUES	\$347,800	\$347,800	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd	5,197	5,197	0	0.00%
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6400 Federal Funds Ltd	140	140	0	0.00%
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All Funds	5,337	5,337	0	0.00%
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4125 Out of State Travel

3400 Other Funds Ltd	1,005	1,005	0	0.00%
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6400 Federal Funds Ltd	76	76	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	1,081	1,081	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	978	978	0	0.00%
6400 Federal Funds Ltd	149	149	0	0.00%
All Funds	1,127	1,127	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	815	815	0	0.00%
6400 Federal Funds Ltd	426	426	0	0.00%
All Funds	1,241	1,241	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	1,991	1,991	0	0.00%
6400 Federal Funds Ltd	137	137	0	0.00%
All Funds	2,128	2,128	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	1,719	1,719	0	0.00%
6400 Federal Funds Ltd	539	539	0	0.00%
All Funds	2,258	2,258	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	475	475	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,020	1,020	0	0.00%
All Funds	1,495	1,495	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	2,612	2,612	0	0.00%
6400 Federal Funds Ltd	64,635	64,635	0	0.00%
All Funds	67,247	67,247	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	426	426	0	0.00%
6400 Federal Funds Ltd	537	537	0	0.00%
All Funds	963	963	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	72	72	0	0.00%
6400 Federal Funds Ltd	64	64	0	0.00%
All Funds	136	136	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	120	120	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	3,095	3,095	0	0.00%
4575 Agency Program Related S and S				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	6,548	6,548	0	0.00%
6400 Federal Funds Ltd	136,373	136,373	0	0.00%
All Funds	142,921	142,921	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	21,593	21,593	0	0.00%
6400 Federal Funds Ltd	176	176	0	0.00%
All Funds	21,769	21,769	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	857	857	0	0.00%
6400 Federal Funds Ltd	1,217	1,217	0	0.00%
All Funds	2,074	2,074	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	9	9	0	0.00%
6400 Federal Funds Ltd	1,184	1,184	0	0.00%
All Funds	1,193	1,193	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	198	198	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	47,710	47,710	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	206,673	206,673	0	0.00%
TOTAL SERVICES & SUPPLIES	\$254,383	\$254,383	\$0	0.00%
SPECIAL PAYMENTS				
6015 Dist to Cities				
6400 Federal Funds Ltd	280,153	280,153	0	0.00%
6020 Dist to Counties				
8000 General Fund	46,990	46,990	0	0.00%
3400 Other Funds Ltd	332,806	332,806	0	0.00%
6400 Federal Funds Ltd	344,764	344,764	0	0.00%
All Funds	724,560	724,560	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	424,593	424,593	0	0.00%
6400 Federal Funds Ltd	1,001,870	1,001,870	0	0.00%
All Funds	1,426,463	1,426,463	0	0.00%
6030 Dist to Non-Gov Units				
8000 General Fund	300,810	300,810	0	0.00%
3400 Other Funds Ltd	183,979	183,979	0	0.00%
6400 Federal Funds Ltd	224,639	224,639	0	0.00%
All Funds	709,428	709,428	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6035 Dist to Individuals				
6400 Federal Funds Ltd	14,030	14,030	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	1,906	1,906	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	347,800	347,800	0	0.00%
3400 Other Funds Ltd	943,284	943,284	0	0.00%
6400 Federal Funds Ltd	1,865,456	1,865,456	0	0.00%
TOTAL SPECIAL PAYMENTS	\$3,156,540	\$3,156,540	\$0	0.00%
EXPENDITURES				
8000 General Fund	347,800	347,800	0	0.00%
3400 Other Funds Ltd	990,994	990,994	0	0.00%
6400 Federal Funds Ltd	2,072,129	2,072,129	0	0.00%
TOTAL EXPENDITURES	\$3,410,923	\$3,410,923	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(990,994)	(990,994)	0	0.00%
6400 Federal Funds Ltd	(2,072,129)	(2,072,129)	0	0.00%
TOTAL ENDING BALANCE	(\$3,063,123)	(\$3,063,123)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Public Transit

Cross Reference Number: 73000-400-11-00-00000

Package: Fundshifts

Pkg Group: ESS Pkg Type: 050 Pkg Number: 050

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SPECIAL PAYMENTS

6020 Dist to Counties

3400 Other Funds Ltd	(192,756)	(192,756)	0	0.00%
6400 Federal Funds Ltd	1,689,132	1,689,132	0	0.00%
All Funds	1,496,376	1,496,376	0	0.00%

6025 Dist to Other Gov Unit

3400 Other Funds Ltd	(289,132)	(289,132)	0	0.00%
6400 Federal Funds Ltd	896,378	896,378	0	0.00%
All Funds	607,246	607,246	0	0.00%

6030 Dist to Non-Gov Units

3400 Other Funds Ltd	(3,000,000)	(3,000,000)	0	0.00%
6400 Federal Funds Ltd	896,378	896,378	0	0.00%
All Funds	(2,103,622)	(2,103,622)	0	0.00%

SPECIAL PAYMENTS

3400 Other Funds Ltd	(3,481,888)	(3,481,888)	0	0.00%
6400 Federal Funds Ltd	3,481,888	3,481,888	0	0.00%

TOTAL SPECIAL PAYMENTS

-	-	\$0	0.00%
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EXPENDITURES

Package Comparison Report - Detail
 2017-19 Biennium
 Public Transit

Cross Reference Number: 73000-400-11-00-00000

Package: Fundshifts

Pkg Group: ESS Pkg Type: 050 Pkg Number: 050

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(3,481,888)	(3,481,888)	0	0.00%
6400 Federal Funds Ltd	3,481,888	3,481,888	0	0.00%
TOTAL EXPENDITURES	-	-	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	3,481,888	3,481,888	0	0.00%
6400 Federal Funds Ltd	(3,481,888)	(3,481,888)	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (1,169,736) (1,169,736) 100.00%

REVENUE CATEGORIES

8000 General Fund - (1,169,736) (1,169,736) 100.00%

TOTAL REVENUE CATEGORIES - (\$1,169,736) (\$1,169,736) 100.00%

AVAILABLE REVENUES

8000 General Fund - (1,169,736) (1,169,736) 100.00%

TOTAL AVAILABLE REVENUES - (\$1,169,736) (\$1,169,736) 100.00%

EXPENDITURES

SPECIAL PAYMENTS

6030 Dist to Non-Gov Units

8000 General Fund - (1,169,736) (1,169,736) 100.00%

SPECIAL PAYMENTS

8000 General Fund - (1,169,736) (1,169,736) 100.00%

TOTAL SPECIAL PAYMENTS - (\$1,169,736) (\$1,169,736) 100.00%

EXPENDITURES

8000 General Fund - (1,169,736) (1,169,736) 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	-	(\$1,169,736)	(\$1,169,736)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Public Transit

Cross Reference Number: 73000-400-11-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - (26,734) (26,734) 100.00%

REVENUE CATEGORIES

6400 Federal Funds Ltd - (26,734) (26,734) 100.00%

TOTAL REVENUE CATEGORIES - (\$26,734) (\$26,734) 100.00%

AVAILABLE REVENUES

6400 Federal Funds Ltd - (26,734) (26,734) 100.00%

TOTAL AVAILABLE REVENUES - (\$26,734) (\$26,734) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4575 Agency Program Related S and S

3400 Other Funds Ltd - (6,298) (6,298) 100.00%

6400 Federal Funds Ltd - (26,734) (26,734) 100.00%

All Funds - (33,032) (33,032) 100.00%

SERVICES & SUPPLIES

3400 Other Funds Ltd - (6,298) (6,298) 100.00%

6400 Federal Funds Ltd - (26,734) (26,734) 100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Public Transit

Cross Reference Number: 73000-400-11-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	-	(\$33,032)	(\$33,032)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(6,298)	(6,298)	100.00%
6400 Federal Funds Ltd	-	(26,734)	(26,734)	100.00%
TOTAL EXPENDITURES	-	(\$33,032)	(\$33,032)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	6,298	6,298	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	\$6,298	\$6,298	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Public Transit

Cross Reference Number: 73000-400-11-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - (303) (303) 100.00%

REVENUE CATEGORIES

6400 Federal Funds Ltd - (303) (303) 100.00%

TOTAL REVENUE CATEGORIES - (\$303) (\$303) 100.00%

AVAILABLE REVENUES

6400 Federal Funds Ltd - (303) (303) 100.00%

TOTAL AVAILABLE REVENUES - (\$303) (\$303) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4325 Attorney General

3400 Other Funds Ltd - (241) (241) 100.00%

6400 Federal Funds Ltd - (303) (303) 100.00%

All Funds - (544) (544) 100.00%

SERVICES & SUPPLIES

3400 Other Funds Ltd - (241) (241) 100.00%

6400 Federal Funds Ltd - (303) (303) 100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Public Transit

Cross Reference Number: 73000-400-11-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	-	(\$544)	(\$544)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(241)	(241)	100.00%
6400 Federal Funds Ltd	-	(303)	(303)	100.00%
TOTAL EXPENDITURES	-	(\$544)	(\$544)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	241	241	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	\$241	\$241	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	1,716	1,716	0	0.00%
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3170 Overtime Payments

3400 Other Funds Ltd	1,130	1,130	0	0.00%
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SALARIES & WAGES

3400 Other Funds Ltd	2,846	2,846	0	0.00%
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TOTAL SALARIES & WAGES	\$2,846	\$2,846	\$0	0.00%
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	216	216	0	0.00%
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3221 Pension Obligation Bond

3400 Other Funds Ltd	40,176	40,176	0	0.00%
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3230 Social Security Taxes

3400 Other Funds Ltd	218	218	0	0.00%
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3260 Mass Transit Tax

3400 Other Funds Ltd	6,862	6,862	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	47,472	47,472	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$47,472	\$47,472	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	105,971	105,971	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	156,289	156,289	0	0.00%
TOTAL PERSONAL SERVICES	\$156,289	\$156,289	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	156,289	156,289	0	0.00%
TOTAL EXPENDITURES	\$156,289	\$156,289	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(156,289)	(156,289)	0	0.00%
TOTAL ENDING BALANCE	(\$156,289)	(\$156,289)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Rail

Cross Reference Number: 73000-400-12-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(834,024)	(834,024)	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	(834,024)	(834,024)	0	0.00%
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TOTAL REVENUE CATEGORIES	(\$834,024)	(\$834,024)	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	(834,024)	(834,024)	0	0.00%
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TOTAL AVAILABLE REVENUES	(\$834,024)	(\$834,024)	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4300 Professional Services

8000 General Fund	(342,504)	(342,504)	0	0.00%
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4600 Intra-agency Charges

8000 General Fund	(491,520)	(491,520)	0	0.00%
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4625 Other COI Costs

3400 Other Funds Ltd	(472,619)	(472,619)	0	0.00%
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SERVICES & SUPPLIES

Package Comparison Report - Detail
 2017-19 Biennium
 Rail

Cross Reference Number: 73000-400-12-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(834,024)	(834,024)	0	0.00%
3400 Other Funds Ltd	(472,619)	(472,619)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$1,306,643)	(\$1,306,643)	\$0	0.00%
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	(10,000,000)	(10,000,000)	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	(10,000,000)	(10,000,000)	0	0.00%
TOTAL SPECIAL PAYMENTS	(\$10,000,000)	(\$10,000,000)	\$0	0.00%
EXPENDITURES				
8000 General Fund	(834,024)	(834,024)	0	0.00%
3400 Other Funds Ltd	(10,472,619)	(10,472,619)	0	0.00%
TOTAL EXPENDITURES	(\$11,306,643)	(\$11,306,643)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	10,472,619	10,472,619	0	0.00%
TOTAL ENDING BALANCE	\$10,472,619	\$10,472,619	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Rail

Cross Reference Number: 73000-400-12-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	425,314	425,314	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	425,314	425,314	0	0.00%
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TOTAL REVENUE CATEGORIES	\$425,314	\$425,314	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	425,314	425,314	0	0.00%
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TOTAL AVAILABLE REVENUES	\$425,314	\$425,314	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	2,349	2,349	0	0.00%
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3400 Other Funds Ltd	3,339	3,339	0	0.00%
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6400 Federal Funds Ltd	1,741	1,741	0	0.00%
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All Funds	7,429	7,429	0	0.00%
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4125 Out of State Travel

8000 General Fund	2,349	2,349	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	647	647	0	0.00%
6400 Federal Funds Ltd	367	367	0	0.00%
All Funds	3,363	3,363	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	468	468	0	0.00%
6400 Federal Funds Ltd	423	423	0	0.00%
All Funds	891	891	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	1,346	1,346	0	0.00%
6400 Federal Funds Ltd	17	17	0	0.00%
All Funds	1,363	1,363	0	0.00%
4200 Telecommunications				
8000 General Fund	9,472	9,472	0	0.00%
3400 Other Funds Ltd	1,963	1,963	0	0.00%
All Funds	11,435	11,435	0	0.00%
4275 Publicity and Publications				
8000 General Fund	23,112	23,112	0	0.00%
3400 Other Funds Ltd	447	447	0	0.00%
6400 Federal Funds Ltd	19	19	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	23,578	23,578	0	0.00%
4300 Professional Services				
8000 General Fund	99,327	99,327	0	0.00%
3400 Other Funds Ltd	186,428	186,428	0	0.00%
6400 Federal Funds Ltd	154,160	154,160	0	0.00%
All Funds	439,915	439,915	0	0.00%
4325 Attorney General				
8000 General Fund	85,410	85,410	0	0.00%
3400 Other Funds Ltd	10,041	10,041	0	0.00%
6400 Federal Funds Ltd	142,760	142,760	0	0.00%
All Funds	238,211	238,211	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	373	373	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	21	21	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	619	619	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	4,115	4,115	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4575 Agency Program Related S and S				
8000 General Fund	203,295	203,295	0	0.00%
3400 Other Funds Ltd	205,695	205,695	0	0.00%
6400 Federal Funds Ltd	29,767	29,767	0	0.00%
All Funds	438,757	438,757	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	23,646	23,646	0	0.00%
6400 Federal Funds Ltd	6,144	6,144	0	0.00%
All Funds	29,790	29,790	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	981	981	0	0.00%
6400 Federal Funds Ltd	70	70	0	0.00%
All Funds	1,051	1,051	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	1,370	1,370	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	425,314	425,314	0	0.00%
3400 Other Funds Ltd	441,499	441,499	0	0.00%
6400 Federal Funds Ltd	335,468	335,468	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	\$1,202,281	\$1,202,281	\$0	0.00%
SPECIAL PAYMENTS				
6015 Dist to Cities				
6400 Federal Funds Ltd	198,367	198,367	0	0.00%
6025 Dist to Other Gov Unit				
6400 Federal Funds Ltd	30,821	30,821	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	499,500	499,500	0	0.00%
6400 Federal Funds Ltd	520,360	520,360	0	0.00%
All Funds	1,019,860	1,019,860	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	499,500	499,500	0	0.00%
6400 Federal Funds Ltd	749,548	749,548	0	0.00%
TOTAL SPECIAL PAYMENTS	\$1,249,048	\$1,249,048	\$0	0.00%
EXPENDITURES				
8000 General Fund	425,314	425,314	0	0.00%
3400 Other Funds Ltd	940,999	940,999	0	0.00%
6400 Federal Funds Ltd	1,085,016	1,085,016	0	0.00%
TOTAL EXPENDITURES	\$2,451,329	\$2,451,329	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(940,999)	(940,999)	0	0.00%
6400 Federal Funds Ltd	(1,085,016)	(1,085,016)	0	0.00%
TOTAL ENDING BALANCE	(\$2,026,015)	(\$2,026,015)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd	42,057	42,057	0	0.00%
6400 Federal Funds Ltd	(42,057)	(42,057)	0	0.00%
All Funds	-	-	0	0.00%

4200 Telecommunications

3400 Other Funds Ltd	(5,000)	(5,000)	0	0.00%
6400 Federal Funds Ltd	5,000	5,000	0	0.00%
All Funds	-	-	0	0.00%

SERVICES & SUPPLIES

3400 Other Funds Ltd	37,057	37,057	0	0.00%
6400 Federal Funds Ltd	(37,057)	(37,057)	0	0.00%

TOTAL SERVICES & SUPPLIES

-	-	\$0	0.00%
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SPECIAL PAYMENTS

6030 Dist to Non-Gov Units

3400 Other Funds Ltd	10,799,972	10,799,972	0	0.00%
6400 Federal Funds Ltd	(10,799,972)	(10,799,972)	0	0.00%
All Funds	-	-	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
3400 Other Funds Ltd	10,799,972	10,799,972	0	0.00%
6400 Federal Funds Ltd	(10,799,972)	(10,799,972)	0	0.00%
TOTAL SPECIAL PAYMENTS	-	-	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	10,837,029	10,837,029	0	0.00%
6400 Federal Funds Ltd	(10,837,029)	(10,837,029)	0	0.00%
TOTAL EXPENDITURES	-	-	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(10,837,029)	(10,837,029)	0	0.00%
6400 Federal Funds Ltd	10,837,029	10,837,029	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Rail

Cross Reference Number: 73000-400-12-00-00000
 Package: Technical Adjustments
 Pkg Group: ESS Pkg Type: 060 Pkg Number: 060

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund (65,393) (65,393) 0 0.00%

4125 Out of State Travel

8000 General Fund (65,393) (65,393) 0 0.00%

4200 Telecommunications

8000 General Fund (263,680) (263,680) 0 0.00%

4275 Publicity and Publications

8000 General Fund (643,379) (643,379) 0 0.00%

4575 Agency Program Related S and S

8000 General Fund (5,659,296) (5,659,296) 0 0.00%

SERVICES & SUPPLIES

8000 General Fund (6,697,141) (6,697,141) 0 0.00%

TOTAL SERVICES & SUPPLIES (\$6,697,141) (\$6,697,141) \$0 0.00%

SPECIAL PAYMENTS

6030 Dist to Non-Gov Units

8000 General Fund 6,697,141 6,697,141 0 0.00%

SPECIAL PAYMENTS

Package Comparison Report - Detail
 2017-19 Biennium
 Rail

Cross Reference Number: 73000-400-12-00-00000

Package: Technical Adjustments

Pkg Group: ESS Pkg Type: 060 Pkg Number: 060

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	6,697,141	6,697,141	0	0.00%
TOTAL SPECIAL PAYMENTS	\$6,697,141	\$6,697,141	\$0	0.00%
EXPENDITURES				
8000 General Fund	-	-	0	0.00%
TOTAL EXPENDITURES	-	-	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Rail

Cross Reference Number: 73000-400-12-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (1,200,000) (1,200,000) 100.00%

REVENUE CATEGORIES

8000 General Fund - (1,200,000) (1,200,000) 100.00%

TOTAL REVENUE CATEGORIES - (\$1,200,000) (\$1,200,000) 100.00%

AVAILABLE REVENUES

8000 General Fund - (1,200,000) (1,200,000) 100.00%

TOTAL AVAILABLE REVENUES - (\$1,200,000) (\$1,200,000) 100.00%

EXPENDITURES

SPECIAL PAYMENTS

6030 Dist to Non-Gov Units

8000 General Fund - (1,200,000) (1,200,000) 100.00%

SPECIAL PAYMENTS

8000 General Fund - (1,200,000) (1,200,000) 100.00%

TOTAL SPECIAL PAYMENTS - (\$1,200,000) (\$1,200,000) 100.00%

EXPENDITURES

8000 General Fund - (1,200,000) (1,200,000) 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	-	(\$1,200,000)	(\$1,200,000)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Rail

Cross Reference Number: 73000-400-12-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (15,735) (15,735) 100.00%

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - (29,474) (29,474) 100.00%

REVENUE CATEGORIES

8000 General Fund - (15,735) (15,735) 100.00%

6400 Federal Funds Ltd - (29,474) (29,474) 100.00%

TOTAL REVENUE CATEGORIES - (\$45,209) (\$45,209) 100.00%

AVAILABLE REVENUES

8000 General Fund - (15,735) (15,735) 100.00%

6400 Federal Funds Ltd - (29,474) (29,474) 100.00%

TOTAL AVAILABLE REVENUES - (\$45,209) (\$45,209) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4575 Agency Program Related S and S

8000 General Fund - (15,735) (15,735) 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(55,856)	(55,856)	100.00%
6400 Federal Funds Ltd	-	(29,474)	(29,474)	100.00%
All Funds	-	(101,065)	(101,065)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(15,735)	(15,735)	100.00%
3400 Other Funds Ltd	-	(55,856)	(55,856)	100.00%
6400 Federal Funds Ltd	-	(29,474)	(29,474)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$101,065)	(\$101,065)	100.00%
EXPENDITURES				
8000 General Fund	-	(15,735)	(15,735)	100.00%
3400 Other Funds Ltd	-	(55,856)	(55,856)	100.00%
6400 Federal Funds Ltd	-	(29,474)	(29,474)	100.00%
TOTAL EXPENDITURES	-	(\$101,065)	(\$101,065)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	55,856	55,856	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	\$55,856	\$55,856	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Rail

Cross Reference Number: 73000-400-12-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (48,316) (48,316) 100.00%

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - (80,759) (80,759) 100.00%

REVENUE CATEGORIES

8000 General Fund - (48,316) (48,316) 100.00%

6400 Federal Funds Ltd - (80,759) (80,759) 100.00%

TOTAL REVENUE CATEGORIES - (\$129,075) (\$129,075) 100.00%

AVAILABLE REVENUES

8000 General Fund - (48,316) (48,316) 100.00%

6400 Federal Funds Ltd - (80,759) (80,759) 100.00%

TOTAL AVAILABLE REVENUES - (\$129,075) (\$129,075) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4325 Attorney General

8000 General Fund - (48,316) (48,316) 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(5,680)	(5,680)	100.00%
6400 Federal Funds Ltd	-	(80,759)	(80,759)	100.00%
All Funds	-	(134,755)	(134,755)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(48,316)	(48,316)	100.00%
3400 Other Funds Ltd	-	(5,680)	(5,680)	100.00%
6400 Federal Funds Ltd	-	(80,759)	(80,759)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$134,755)	(\$134,755)	100.00%
EXPENDITURES				
8000 General Fund	-	(48,316)	(48,316)	100.00%
3400 Other Funds Ltd	-	(5,680)	(5,680)	100.00%
6400 Federal Funds Ltd	-	(80,759)	(80,759)	100.00%
TOTAL EXPENDITURES	-	(\$134,755)	(\$134,755)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	5,680	5,680	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	\$5,680	\$5,680	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	408	408	0	0.00%
6400 Federal Funds Ltd	597	597	0	0.00%
All Funds	1,005	1,005	0	0.00%

3170 Overtime Payments

3400 Other Funds Ltd	127	127	0	0.00%
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SALARIES & WAGES

3400 Other Funds Ltd	535	535	0	0.00%
6400 Federal Funds Ltd	597	597	0	0.00%

TOTAL SALARIES & WAGES	\$1,132	\$1,132	\$0	0.00%
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	24	24	0	0.00%
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3221 Pension Obligation Bond

3400 Other Funds Ltd	7,604	7,604	0	0.00%
6400 Federal Funds Ltd	3,152	3,152	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	10,756	10,756	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	41	41	0	0.00%
6400 Federal Funds Ltd	46	46	0	0.00%
All Funds	87	87	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	60	60	0	0.00%
6400 Federal Funds Ltd	66	66	0	0.00%
All Funds	126	126	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	377	377	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	8,106	8,106	0	0.00%
6400 Federal Funds Ltd	3,264	3,264	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$11,370	\$11,370	\$0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	8,641	8,641	0	0.00%
6400 Federal Funds Ltd	3,861	3,861	0	0.00%
TOTAL PERSONAL SERVICES	\$12,502	\$12,502	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Safety

Cross Reference Number: 73000-400-13-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	8,641	8,641	0	0.00%
6400 Federal Funds Ltd	3,861	3,861	0	0.00%
TOTAL EXPENDITURES	\$12,502	\$12,502	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(8,641)	(8,641)	0	0.00%
6400 Federal Funds Ltd	(3,861)	(3,861)	0	0.00%
TOTAL ENDING BALANCE	(\$12,502)	(\$12,502)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd	1,519	1,519	0	0.00%
6400 Federal Funds Ltd	3,372	3,372	0	0.00%
All Funds	4,891	4,891	0	0.00%

4125 Out of State Travel

3400 Other Funds Ltd	432	432	0	0.00%
6400 Federal Funds Ltd	656	656	0	0.00%
All Funds	1,088	1,088	0	0.00%

4150 Employee Training

3400 Other Funds Ltd	512	512	0	0.00%
6400 Federal Funds Ltd	758	758	0	0.00%
All Funds	1,270	1,270	0	0.00%

4175 Office Expenses

3400 Other Funds Ltd	3,113	3,113	0	0.00%
6400 Federal Funds Ltd	6,246	6,246	0	0.00%
All Funds	9,359	9,359	0	0.00%

4200 Telecommunications

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	553	553	0	0.00%
6400 Federal Funds Ltd	721	721	0	0.00%
All Funds	1,274	1,274	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	2,175	2,175	0	0.00%
6400 Federal Funds Ltd	2,962	2,962	0	0.00%
All Funds	5,137	5,137	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	5,119	5,119	0	0.00%
6400 Federal Funds Ltd	8,276	8,276	0	0.00%
All Funds	13,395	13,395	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	1,448	1,448	0	0.00%
6400 Federal Funds Ltd	61,361	61,361	0	0.00%
All Funds	62,809	62,809	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	858	858	0	0.00%
6400 Federal Funds Ltd	322	322	0	0.00%
All Funds	1,180	1,180	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	38	38	0	0.00%
6400 Federal Funds Ltd	203	203	0	0.00%
All Funds	241	241	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	764	764	0	0.00%
6400 Federal Funds Ltd	374	374	0	0.00%
All Funds	1,138	1,138	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	7,407	7,407	0	0.00%
6400 Federal Funds Ltd	8,937	8,937	0	0.00%
All Funds	16,344	16,344	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	279	279	0	0.00%
6400 Federal Funds Ltd	488	488	0	0.00%
All Funds	767	767	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	1,576	1,576	0	0.00%
6400 Federal Funds Ltd	27,603	27,603	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	29,179	29,179	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	1,762	1,762	0	0.00%
6400 Federal Funds Ltd	8,104	8,104	0	0.00%
All Funds	9,866	9,866	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,160	1,160	0	0.00%
6400 Federal Funds Ltd	15,285	15,285	0	0.00%
All Funds	16,445	16,445	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	150	150	0	0.00%
6400 Federal Funds Ltd	1,128	1,128	0	0.00%
All Funds	1,278	1,278	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	249	249	0	0.00%
6400 Federal Funds Ltd	592	592	0	0.00%
All Funds	841	841	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	29,114	29,114	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	147,388	147,388	0	0.00%
TOTAL SERVICES & SUPPLIES	\$176,502	\$176,502	\$0	0.00%
CAPITAL OUTLAY				
5400 Automotive and Aircraft				
3400 Other Funds Ltd	1,096	1,096	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	1,747	1,747	0	0.00%
6400 Federal Funds Ltd	3,588	3,588	0	0.00%
All Funds	5,335	5,335	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	2,843	2,843	0	0.00%
6400 Federal Funds Ltd	3,588	3,588	0	0.00%
TOTAL CAPITAL OUTLAY	\$6,431	\$6,431	\$0	0.00%
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	77,502	77,502	0	0.00%
6400 Federal Funds Ltd	95,130	95,130	0	0.00%
All Funds	172,632	172,632	0	0.00%
6020 Dist to Counties				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	21,042	21,042	0	0.00%
6400 Federal Funds Ltd	54,533	54,533	0	0.00%
All Funds	75,575	75,575	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	107,208	107,208	0	0.00%
6400 Federal Funds Ltd	67,151	67,151	0	0.00%
All Funds	174,359	174,359	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	38,135	38,135	0	0.00%
6400 Federal Funds Ltd	92,990	92,990	0	0.00%
All Funds	131,125	131,125	0	0.00%
6045 Dist to Comm College Districts				
3400 Other Funds Ltd	52,344	52,344	0	0.00%
6400 Federal Funds Ltd	30	30	0	0.00%
All Funds	52,374	52,374	0	0.00%
6048 Spc Pmt to Public Universities				
3400 Other Funds Ltd	116,985	116,985	0	0.00%
6400 Federal Funds Ltd	19,989	19,989	0	0.00%
All Funds	136,974	136,974	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6085 Other Special Payments				
3400 Other Funds Ltd	268	268	0	0.00%
6400 Federal Funds Ltd	298	298	0	0.00%
All Funds	566	566	0	0.00%
6100 Spc Pmt to Human Svcs, Dept of				
3400 Other Funds Ltd	3,811	3,811	0	0.00%
6137 Spc Pmt to Justice, Dept of				
6400 Federal Funds Ltd	32,506	32,506	0	0.00%
6257 Spc Pmt to Police, Dept of State				
3400 Other Funds Ltd	87,262	87,262	0	0.00%
6400 Federal Funds Ltd	87,763	87,763	0	0.00%
All Funds	175,025	175,025	0	0.00%
6259 Spc Pmt to Pub Safety Stds/Trng				
6400 Federal Funds Ltd	14,651	14,651	0	0.00%
6581 Spc Pmt to Education, Dept of				
3400 Other Funds Ltd	4,954	4,954	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	509,511	509,511	0	0.00%
6400 Federal Funds Ltd	465,041	465,041	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	\$974,552	\$974,552	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	541,468	541,468	0	0.00%
6400 Federal Funds Ltd	616,017	616,017	0	0.00%
TOTAL EXPENDITURES	\$1,157,485	\$1,157,485	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(541,468)	(541,468)	0	0.00%
6400 Federal Funds Ltd	(616,017)	(616,017)	0	0.00%
TOTAL ENDING BALANCE	(\$1,157,485)	(\$1,157,485)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Safety

Cross Reference Number: 73000-400-13-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - (18,346) (18,346) 100.00%

AVAILABLE REVENUES

6400 Federal Funds Ltd - (18,346) (18,346) 100.00%

TOTAL AVAILABLE REVENUES - (\$18,346) (\$18,346) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4250 Data Processing

3400 Other Funds Ltd - (3,348) (3,348) 100.00%

6400 Federal Funds Ltd - (18,346) (18,346) 100.00%

All Funds - (21,694) (21,694) 100.00%

SERVICES & SUPPLIES

3400 Other Funds Ltd - (3,348) (3,348) 100.00%

6400 Federal Funds Ltd - (18,346) (18,346) 100.00%

TOTAL SERVICES & SUPPLIES - (\$21,694) (\$21,694) 100.00%

EXPENDITURES

3400 Other Funds Ltd - (3,348) (3,348) 100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Safety

Cross Reference Number: 73000-400-13-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	(18,346)	(18,346)	100.00%
TOTAL EXPENDITURES	-	(\$21,694)	(\$21,694)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	3,348	3,348	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	\$3,348	\$3,348	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Safety

Cross Reference Number: 73000-400-13-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - (182) (182) 100.00%

AVAILABLE REVENUES

6400 Federal Funds Ltd - (182) (182) 100.00%

TOTAL AVAILABLE REVENUES - (\$182) (\$182) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4325 Attorney General

3400 Other Funds Ltd - (486) (486) 100.00%

6400 Federal Funds Ltd - (182) (182) 100.00%

All Funds - (668) (668) 100.00%

SERVICES & SUPPLIES

3400 Other Funds Ltd - (486) (486) 100.00%

6400 Federal Funds Ltd - (182) (182) 100.00%

TOTAL SERVICES & SUPPLIES - (\$668) (\$668) 100.00%

EXPENDITURES

3400 Other Funds Ltd - (486) (486) 100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Transportation Safety

Cross Reference Number: 73000-400-13-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	(182)	(182)	100.00%
TOTAL EXPENDITURES	-	(\$668)	(\$668)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	486	486	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	\$486	\$486	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Debt Service

Cross Reference Number: 73000-500-00-00-00000

Package: Fundshifts

Pkg Group: ESS Pkg Type: 050 Pkg Number: 050

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8030 General Fund Debt Svc	24,920,386	24,920,386	0	0.00%
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AVAILABLE REVENUES

8030 General Fund Debt Svc	24,920,386	24,920,386	0	0.00%
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TOTAL AVAILABLE REVENUES	\$24,920,386	\$24,920,386	\$0	0.00%
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EXPENDITURES

DEBT SERVICE

7100 Principal - Bonds

8030 General Fund Debt Svc	12,715,000	12,715,000	0	0.00%
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3430 Other Funds Debt Svc Ltd	(12,715,000)	(12,715,000)	0	0.00%
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All Funds	-	-	0	0.00%
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7150 Interest - Bonds

8030 General Fund Debt Svc	6,772,043	6,772,043	0	0.00%
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3430 Other Funds Debt Svc Ltd	(6,772,043)	(6,772,043)	0	0.00%
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All Funds	-	-	0	0.00%
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7200 Principal - COP

8030 General Fund Debt Svc	4,620,000	4,620,000	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3430 Other Funds Debt Svc Ltd	(4,620,000)	(4,620,000)	0	0.00%
All Funds	-	-	0	0.00%
7250 Interest - COP				
8030 General Fund Debt Svc	813,343	813,343	0	0.00%
3430 Other Funds Debt Svc Ltd	(813,343)	(813,343)	0	0.00%
All Funds	-	-	0	0.00%
DEBT SERVICE				
8030 General Fund Debt Svc	24,920,386	24,920,386	0	0.00%
3430 Other Funds Debt Svc Ltd	(24,920,386)	(24,920,386)	0	0.00%
TOTAL DEBT SERVICE	-	-	\$0	0.00%
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
3430 Other Funds Debt Svc Ltd	24,920,386	24,920,386	0	0.00%
TOTAL ENDING BALANCE	\$24,920,386	\$24,920,386	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	9,034	9,034	0	0.00%
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3170 Overtime Payments

3400 Other Funds Ltd	23,397	23,397	0	0.00%
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3180 Shift Differential

3400 Other Funds Ltd	623	623	0	0.00%
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3190 All Other Differential

3400 Other Funds Ltd	16,252	16,252	0	0.00%
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SALARIES & WAGES

3400 Other Funds Ltd	49,306	49,306	0	0.00%
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TOTAL SALARIES & WAGES

\$49,306	\$49,306	\$0	0.00%
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	7,688	7,688	0	0.00%
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3221 Pension Obligation Bond

3400 Other Funds Ltd	369,700	369,700	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Social Security Taxes				
3400 Other Funds Ltd	3,771	3,771	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	212	212	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	50,652	50,652	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	432,023	432,023	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$432,023	\$432,023	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(24,938)	(24,938)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(24,938)	(24,938)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	(\$24,938)	(\$24,938)	\$0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	456,391	456,391	0	0.00%
TOTAL PERSONAL SERVICES	\$456,391	\$456,391	\$0	0.00%

EXPENDITURES

Package Comparison Report - Detail
 2017-19 Biennium
 Central Services

Cross Reference Number: 73000-700-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	456,391	456,391	0	0.00%
TOTAL EXPENDITURES	\$456,391	\$456,391	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(456,391)	(456,391)	0	0.00%
TOTAL ENDING BALANCE	(\$456,391)	(\$456,391)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd	13,124	13,124	0	0.00%
6400 Federal Funds Ltd	157	157	0	0.00%
All Funds	13,281	13,281	0	0.00%

4125 Out of State Travel

3400 Other Funds Ltd	7,445	7,445	0	0.00%
6400 Federal Funds Ltd	312	312	0	0.00%
All Funds	7,757	7,757	0	0.00%

4150 Employee Training

3400 Other Funds Ltd	35,799	35,799	0	0.00%
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4175 Office Expenses

3400 Other Funds Ltd	67,056	67,056	0	0.00%
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4200 Telecommunications

3400 Other Funds Ltd	329,502	329,502	0	0.00%
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4225 State Gov. Service Charges

3400 Other Funds Ltd	6,292,612	6,292,612	0	0.00%
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4250 Data Processing

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	886,186	886,186	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	3,633	3,633	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	348,173	348,173	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	334,161	334,161	0	0.00%
6400 Federal Funds Ltd	10,588	10,588	0	0.00%
All Funds	344,749	344,749	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	102,782	102,782	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	8,716	8,716	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	6,125	6,125	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	78,447	78,447	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	19,947	19,947	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4475 Facilities Maintenance				
3400 Other Funds Ltd	79,894	79,894	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	543,996	543,996	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	20,340	20,340	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	46,446	46,446	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	3,523	3,523	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	94,286	94,286	0	0.00%
6400 Federal Funds Ltd	273	273	0	0.00%
All Funds	94,559	94,559	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	9,322,193	9,322,193	0	0.00%
6400 Federal Funds Ltd	11,330	11,330	0	0.00%
TOTAL SERVICES & SUPPLIES	\$9,333,523	\$9,333,523	\$0	0.00%

CAPITAL OUTLAY

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	201	201	0	0.00%
5200 Technical Equipment				
3400 Other Funds Ltd	82	82	0	0.00%
5400 Automotive and Aircraft				
3400 Other Funds Ltd	2,242	2,242	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	28,715	28,715	0	0.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	7,460	7,460	0	0.00%
5700 Building Structures				
3400 Other Funds Ltd	9,647	9,647	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	48,347	48,347	0	0.00%
TOTAL CAPITAL OUTLAY	\$48,347	\$48,347	\$0	0.00%
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	2,373	2,373	0	0.00%
SPECIAL PAYMENTS				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,373	2,373	0	0.00%
TOTAL SPECIAL PAYMENTS	\$2,373	\$2,373	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	9,372,913	9,372,913	0	0.00%
6400 Federal Funds Ltd	11,330	11,330	0	0.00%
TOTAL EXPENDITURES	\$9,384,243	\$9,384,243	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(9,372,913)	(9,372,913)	0	0.00%
6400 Federal Funds Ltd	(11,330)	(11,330)	0	0.00%
TOTAL ENDING BALANCE	(\$9,384,243)	(\$9,384,243)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	5,716,600	5,716,600	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	5,716,600	5,716,600	0	0.00%
TOTAL SERVICES & SUPPLIES	\$5,716,600	\$5,716,600	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	5,716,600	5,716,600	0	0.00%
TOTAL EXPENDITURES	\$5,716,600	\$5,716,600	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(5,716,600)	(5,716,600)	0	0.00%
TOTAL ENDING BALANCE	(\$5,716,600)	(\$5,716,600)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	8,749,769	8,749,769	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	8,749,769	8,749,769	0	0.00%
TOTAL SERVICES & SUPPLIES	\$8,749,769	\$8,749,769	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	8,749,769	8,749,769	0	0.00%
TOTAL EXPENDITURES	\$8,749,769	\$8,749,769	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(8,749,769)	(8,749,769)	0	0.00%
TOTAL ENDING BALANCE	(\$8,749,769)	(\$8,749,769)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 3,000 3,000 0 0.00%

4125 Out of State Travel

3400 Other Funds Ltd 1,000 1,000 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 3,500 3,500 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 1,700 1,700 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 2,800 2,800 0 0.00%

4375 Employee Recruitment and Develop

3400 Other Funds Ltd 1,000 1,000 0 0.00%

4425 Facilities Rental and Taxes

3400 Other Funds Ltd 163,016 163,016 0 0.00%

4715 IT Expendable Property

3400 Other Funds Ltd 2,000 2,000 0 0.00%

SERVICES & SUPPLIES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	178,016	178,016	0	0.00%
TOTAL SERVICES & SUPPLIES	\$178,016	\$178,016	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	178,016	178,016	0	0.00%
TOTAL EXPENDITURES	\$178,016	\$178,016	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(178,016)	(178,016)	0	0.00%
TOTAL ENDING BALANCE	(\$178,016)	(\$178,016)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd - (1,225,320) (1,225,320) 100.00%

SALARIES & WAGES

3400 Other Funds Ltd - (1,225,320) (1,225,320) 100.00%

TOTAL SALARIES & WAGES - (\$1,225,320) (\$1,225,320) 100.00%

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd - (399) (399) 100.00%

3220 Public Employees Retire Cont

3400 Other Funds Ltd - (196,314) (196,314) 100.00%

3230 Social Security Taxes

3400 Other Funds Ltd - (93,736) (93,736) 100.00%

3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd - (483) (483) 100.00%

3270 Flexible Benefits

3400 Other Funds Ltd - (233,352) (233,352) 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	(524,284)	(524,284)	100.00%
TOTAL OTHER PAYROLL EXPENSES	-	(\$524,284)	(\$524,284)	100.00%
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(65,750)	(65,750)	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	(65,750)	(65,750)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$65,750)	(\$65,750)	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	-	(1,815,354)	(1,815,354)	100.00%
TOTAL PERSONAL SERVICES	-	(\$1,815,354)	(\$1,815,354)	100.00%
SERVICES & SUPPLIES				
4175 Office Expenses				
3400 Other Funds Ltd	-	(46,779)	(46,779)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(46,779)	(46,779)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$46,779)	(\$46,779)	100.00%

EXPENDITURES

Package Comparison Report - Detail
 2017-19 Biennium
 Central Services

Cross Reference Number: 73000-700-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(1,862,133)	(1,862,133)	100.00%
TOTAL EXPENDITURES	-	(\$1,862,133)	(\$1,862,133)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	1,862,133	1,862,133	100.00%
TOTAL ENDING BALANCE	-	\$1,862,133	\$1,862,133	100.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	(7)	(7)	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	(7.00)	(7.00)	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Central Services

Cross Reference Number: 73000-700-00-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(1,380)	(1,380)	100.00%
AVAILABLE REVENUES				
6400 Federal Funds Ltd	-	(1,380)	(1,380)	100.00%
TOTAL AVAILABLE REVENUES	-	(\$1,380)	(\$1,380)	100.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	-	(1,494,747)	(1,494,747)	100.00%
4250 Data Processing				
3400 Other Funds Ltd	-	(451,523)	(451,523)	100.00%
4715 IT Expendable Property				
6400 Federal Funds Ltd	-	(1,380)	(1,380)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(1,946,270)	(1,946,270)	100.00%
6400 Federal Funds Ltd	-	(1,380)	(1,380)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$1,947,650)	(\$1,947,650)	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Central Services

Cross Reference Number: 73000-700-00-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	-	(1,946,270)	(1,946,270)	100.00%
6400 Federal Funds Ltd	-	(1,380)	(1,380)	100.00%
TOTAL EXPENDITURES	-	(\$1,947,650)	(\$1,947,650)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	1,946,270	1,946,270	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	\$1,946,270	\$1,946,270	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Central Services

Cross Reference Number: 73000-700-00-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(58,144)	(58,144)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(58,144)	(58,144)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$58,144)	(\$58,144)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(58,144)	(58,144)	100.00%
TOTAL EXPENDITURES	-	(\$58,144)	(\$58,144)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	58,144	58,144	100.00%
TOTAL ENDING BALANCE	-	\$58,144	\$58,144	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	664,116	383,336	(280,780)	(42.28%)
SALARIES & WAGES				
3400 Other Funds Ltd	664,116	383,336	(280,780)	(42.28%)
TOTAL SALARIES & WAGES	\$664,116	\$383,336	(\$280,780)	(42.28%)

OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	252	152	(100)	(39.68%)
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	96,174	50,179	(45,995)	(47.82%)
3230 Social Security Taxes				
3400 Other Funds Ltd	50,805	29,325	(21,480)	(42.28%)
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	303	183	(120)	(39.60%)
3270 Flexible Benefits				
3400 Other Funds Ltd	147,234	88,896	(58,338)	(39.62%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	294,768	168,735	(126,033)	(42.76%)
TOTAL OTHER PAYROLL EXPENSES	\$294,768	\$168,735	(\$126,033)	(42.76%)
PERSONAL SERVICES				
3400 Other Funds Ltd	958,884	552,071	(406,813)	(42.43%)
TOTAL PERSONAL SERVICES	\$958,884	\$552,071	(\$406,813)	(42.43%)
SERVICES & SUPPLIES				
4315 IT Professional Services				
3400 Other Funds Ltd	(992,139)	(992,139)	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	33,255	33,255	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(958,884)	(958,884)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$958,884)	(\$958,884)	\$0	0.00%
SPECIAL PAYMENTS				
6107 Spc Pmt to Administrative Svcs				
3400 Other Funds Ltd	-	406,813	406,813	100.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	-	406,813	406,813	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Central Services

Cross Reference Number: 73000-700-00-00-00000
 Package: Security and ITS positions
 Pkg Group: POL Pkg Type: POL Pkg Number: 190

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	-	\$406,813	\$406,813	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	-	-	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	5	3	(2)	(40.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	4.43	2.68	(1.75)	(39.50%)

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	E	C0438	AA PROCUREMENT & CONTRACT SPEC	3	1	1.00	24.00	5,899.00			141,576	141,576
000	E	C0761	AA RIGHT-OF-WAY AGENT 1		1	1.00	24.00	4,404.00			105,696	105,696
000	E	C0855	AA PROJECT MANAGER 2		1	1.00	24.00	6,828.00			163,872	163,872
000	E	C0872	AA OPERATIONS & POLICY ANALYST 3		2	2.00	48.00	7,170.00			344,160	344,160
000	E	C3106	AA ENGINEERING SPECIALIST 2		5	5.00	120.00	4,422.20			530,664	530,664
000	E	C3107	AA ENGINEERING SPECIALIST 3		19	19.00	456.00	5,233.63			2,386,536	2,386,536
000	E	C3137	AA CIVIL ENGINEERING SPECIALIST 2		7	7.00	168.00	6,111.71			1,026,768	1,026,768
000	E	C3138	AA CIVIL ENGINEERING SPECIALIST 3		1	1.00	24.00	7,170.00			172,080	172,080
000	E	C3148	AA PROFESSIONAL ENGINEER 1		2	2.00	48.00	7,178.00			344,544	344,544
000	E	C3149	AA PROFESSIONAL ENGINEER 2		1	1.00	24.00	8,717.00			209,208	209,208
000	E	C3846	AA ENVIRONMENTAL PROGRAM COORD 2		1	1.00	24.00	5,618.00			134,832	134,832
000	E	C3847	AA ENVIRONMENTAL PROGRAM COORD 3		1	1.00	24.00	7,170.00			172,080	172,080
000	E	C4310	AA TRAFFIC SYSTEMS TECH 2		2	2.00	48.00	5,618.00			269,664	269,664
000	MMN	X0856	AA PROJECT MANAGER 3		1	1.00	24.00	7,714.00			185,136	185,136
000	MMN	X0862	AA PROGRAM ANALYST 3		1	1.00	24.00	7,000.00			168,000	168,000
000	MMN	X0872	AA OPERATIONS & POLICY ANALYST 3		1	1.00	24.00	6,352.00			152,448	152,448
000	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4		1	1.00	24.00	7,714.00			185,136	185,136
000	MMN	X1245	AA FISCAL ANALYST 3		1	1.00	24.00	5,496.00			131,904	131,904
000	MMN	X1488	IA INFO SYSTEMS SPECIALIST 8		1	1.00	24.00	8,408.00			201,792	201,792
000	MMN	X8505	AA NATURAL RESOURCE SPECIALIST 5		1	1.00	24.00	8,091.00			194,184	194,184
000	MMS	X4009	AA ELECTRICIAN 3		2	2.00	48.00	5,827.50			279,720	279,720
000	MMS	X4160	AA TRANSPORTATION MAINTENANCE SPV		6	6.00	144.00	4,982.00			717,408	717,408
000	MMS	X4439	AA AUTO/HEAVY EQUIP REPAIR SUPVR		4	4.00	96.00	5,747.25			551,736	551,736
000	MMS	X7002	AA PRINCIPAL EXECUTIVE/MANAGER B		2	2.00	48.00	5,643.50			270,888	270,888
000	MMS	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C		69	69.00	1656.00	6,237.86			10,329,912	10,329,912

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2017-19

PROD FILE

AGENCY:73000 OREGON DEPT OF TRANSPORTATION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:100-20-00 000 Maintenance

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER	D	7	7.00	168.00	7,560.28	1,270,128			1,270,128
000	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER	E	3	3.00	72.00	8,496.00	611,712			611,712
000	MMS	X7008	IA PRINCIPAL EXECUTIVE/MANAGER	E	2	2.00	48.00	9,161.50	439,752			439,752
000	MMS	X7010	AA PRINCIPAL EXECUTIVE/MANAGER	F	15	15.00	360.00	8,834.06	3,180,264			3,180,264
000	MMS	X7010	IA PRINCIPAL EXECUTIVE/MANAGER	F	1	1.00	24.00	10,828.00	259,872			259,872
000	MMS	X7012	AA PRINCIPAL EXECUTIVE/MANAGER	G	3	3.00	72.00	10,828.00	779,616			779,616
000	OAO	C0104	AP OFFICE SPECIALIST 2		28	28.00	672.00	3,446.64	2,316,144			2,316,144
000	OAO	C0107	AP ADMINISTRATIVE SPECIALIST 1		11	11.00	264.00	3,883.54	1,025,256			1,025,256
000	OAO	C0108	AP ADMINISTRATIVE SPECIALIST 2		8	8.00	192.00	4,200.50	806,496			806,496
000	OAO	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2		2	2.00	48.00	4,227.00	202,896			202,896
000	OAO	C0211	AP ACCOUNTING TECHNICIAN 2		1	1.00	24.00	3,669.00	88,056			88,056
000	OAO	C0212	AP ACCOUNTING TECHNICIAN 3		1	1.00	24.00	4,432.00	106,368			106,368
000	OAO	C0435	AP PROCUREMENT AND CONTRACT ASST		1	1.00	24.00	4,432.00	106,368			106,368
000	OAO	C0436	AP PROCUREMENT & CONTRACT SPEC 1		2	2.00	48.00	5,343.00	256,464			256,464
000	OAO	C0437	AP PROCUREMENT & CONTRACT SPEC 2		1	1.00	24.00	6,470.00	155,280			155,280
000	OAO	C0758	AP SUPPLY SPECIALIST 1		1	1.00	24.00	3,073.00	73,752			73,752
000	OAO	C0759	AP SUPPLY SPECIALIST 2		5	5.00	120.00	4,312.60	517,512			517,512
000	OAO	C0783	AP PARTS SPECIALIST 2		7	7.00	168.00	4,119.00	691,992			691,992
000	OAO	C0801	AP OFFICE COORDINATOR		10	10.00	240.00	3,468.60	832,464			832,464
000	OAO	C0870	AP OPERATIONS & POLICY ANALYST 1		3	3.00	72.00	4,610.33	331,944			331,944
000	OAO	C0871	AP OPERATIONS & POLICY ANALYST 2		5	5.00	120.00	6,104.20	732,504			732,504
000	OAO	C0872	AP OPERATIONS & POLICY ANALYST 3		2	2.00	48.00	7,121.00	341,808			341,808
000	OAO	C1244	AP FISCAL ANALYST 2		1	1.00	24.00	6,470.00	155,280			155,280
000	OAO	C1338	AP TRAINING & DEVELOPMENT SPEC 1		1	1.00	24.00	5,343.00	128,232			128,232
000	OAO	C1482	IP INFO SYSTEMS SPECIALIST 2		2	2.00	48.00	3,544.00	170,112			170,112

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAO	C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	4,250.00		102,000			102,000
000	OAO	C1484	IP INFO SYSTEMS SPECIALIST 4	2	2.00	48.00	4,936.50		236,952			236,952
000	OAO	C1485	IP INFO SYSTEMS SPECIALIST 5	17	17.00	408.00	6,343.88		2,588,304			2,588,304
000	OAO	C1486	IP INFO SYSTEMS SPECIALIST 6	9	9.00	216.00	7,080.33		1,529,352			1,529,352
000	OAO	C1487	IP INFO SYSTEMS SPECIALIST 7	5	5.00	120.00	7,625.40		915,048			915,048
000	OAO	C3268	AP CONSTRUCTION PROJECT MANAGER 2	7	7.00	168.00	7,178.57		1,206,000			1,206,000
000	OAO	C4003	AP CARPENTER	4	4.00	96.00	5,036.25		483,480			483,480
000	OAO	C4008	AP ELECTRICIAN 2	25	23.84	572.00	6,009.60		3,448,106			3,448,106
000	OAO	C4009	AP ELECTRICIAN 3	3	3.00	72.00	6,780.00		488,160			488,160
000	OAO	C4015	AP FACILITY OPERATIONS SPEC 2	1	1.00	24.00	6,166.00		147,984			147,984
000	OAO	C4018	AP MACHINIST	3	3.00	72.00	5,544.33		399,192			399,192
000	OAO	C4131	AP SIGN TECHNICIAN 1	4	4.00	96.00	4,036.25		387,480			387,480
000	OAO	C4151	AP TRANSP MAINTENANCE SPECIALST 1	23	23.00	552.00	3,637.08		2,007,672			2,007,672
000	OAO	C4152	AP TRANSP MAINTENANCE SPECIALST 2	807	749.53	17989.00	4,113.85		74,929,545			74,929,545
000	OAO	C4161	AP TRANSP MAINTENANCE COORD 1	73	73.00	1752.00	4,664.61		8,172,408			8,172,408
000	OAO	C4162	AP TRANSP MAINTENANCE COORD 2	37	37.00	888.00	4,883.05		4,336,152			4,336,152
000	OAO	C4163	AP TRANSP OPERATIONS SPECIALIST	3	2.50	60.00	4,140.00		257,916			257,916
000	OAO	C4437	AP HEAVY EQUIPMENT TECHNICIAN 1	38	38.00	912.00	5,483.10		5,000,592			5,000,592
000	OAO	C4438	AP HEAVY EQUIPMENT TECHNICIAN 2	40	40.00	960.00	6,096.65		5,852,784			5,852,784
000	OAO	C8503	AP NATURAL RESOURCE SPECIALIST 3	2	2.00	48.00	6,470.00		310,560			310,560
000	OAO	C8504	AP NATURAL RESOURCE SPECIALIST 4	1	1.00	24.00	7,462.00		179,088			179,088
000				1362	1302.87	31269.00	4,676.77		147,928,991			147,928,991
				1362	1302.87	31269.00	4,676.77		147,928,991			147,928,991

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	E	C0762	AA RIGHT-OF-WAY AGENT 2	2	2.00	48.00	6,999.00		335,952			335,952
000	E	C0855	AA PROJECT MANAGER 2	6	6.00	144.00	6,828.00		983,232			983,232
000	E	C0872	AA OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	6,828.00		163,872			163,872
000	E	C3105	AA ENGINEERING SPECIALIST 1	1	1.00	24.00	2,703.00		64,872			64,872
000	E	C3106	AA ENGINEERING SPECIALIST 2	11	11.00	264.00	4,586.09		1,210,728			1,210,728
000	E	C3107	AA ENGINEERING SPECIALIST 3	9	9.00	216.00	5,051.22		1,091,064			1,091,064
000	E	C3136	AA CIVIL ENGINEERING SPECIALIST 1	34	34.00	816.00	5,541.08		4,521,528			4,521,528
000	E	C3137	AA CIVIL ENGINEERING SPECIALIST 2	8	8.00	192.00	6,194.00		1,189,248			1,189,248
000	E	C3138	AA CIVIL ENGINEERING SPECIALIST 3	3	3.00	72.00	7,170.00		516,240			516,240
000	E	C3144	AA PROFESSIONAL LAND SURVEYOR 1	1	1.00	24.00	7,170.00		172,080			172,080
000	E	C3145	AA PROFESSIONAL LAND SURVEYOR 2	1	1.00	24.00	7,906.00		189,744			189,744
000	E	C3146	AA ASSOCIATE IN ENGINEERING 1	10	10.00	240.00	5,120.20		1,228,848			1,228,848
000	E	C3147	AA ASSOCIATE IN ENGINEERING 2	8	8.00	192.00	5,709.62		1,096,248			1,096,248
000	E	C3148	AA PROFESSIONAL ENGINEER 1	10	10.00	240.00	6,920.30		1,660,872			1,660,872
000	E	C3149	AA PROFESSIONAL ENGINEER 2	2	2.00	48.00	8,717.00		418,416			418,416
000	E	C3512	AA ASSOCIATE IN GEOLOGY 2	1	1.00	24.00	6,028.00		144,672			144,672
000	E	C3513	AA PROFESSIONAL GEOLOGIST 1	1	1.00	24.00	6,645.00		159,480			159,480
000	E	C3514	AA PROFESSIONAL GEOLOGIST 2	1	1.00	24.00	6,645.00		159,480			159,480
000	E	C3846	AA ENVIRONMENTAL PROGRAM COORD 2	1	1.00	24.00	6,503.00		156,072			156,072
000	E	C3847	AA ENVIRONMENTAL PROGRAM COORD 3	4	4.00	96.00	7,170.00		688,320			688,320
000				115	115.00	2760.00	5,851.80		16,150,968			16,150,968
				115	115.00	2760.00	5,851.80		16,150,968			16,150,968

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	E	C0855	AA PROJECT MANAGER 2	3	3.00	72.00	6,424.66		462,576			462,576
000	E	C3106	AA ENGINEERING SPECIALIST 2	4	4.00	96.00	4,524.50		434,352			434,352
000	E	C3107	AA ENGINEERING SPECIALIST 3	17	17.00	408.00	5,159.58		2,105,112			2,105,112
000	E	C3136	AA CIVIL ENGINEERING SPECIALIST 1	18	18.00	432.00	5,423.38		2,342,904			2,342,904
000	E	C3137	AA CIVIL ENGINEERING SPECIALIST 2	8	8.00	192.00	6,194.00		1,189,248			1,189,248
000	E	C3138	AA CIVIL ENGINEERING SPECIALIST 3	10	10.00	240.00	6,911.10		1,658,664			1,658,664
000	E	C3146	AA ASSOCIATE IN ENGINEERING 1	9	9.00	216.00	5,227.11		1,129,056			1,129,056
000	E	C3147	AA ASSOCIATE IN ENGINEERING 2	13	13.00	312.00	5,873.23		1,832,448			1,832,448
000	E	C3148	AA PROFESSIONAL ENGINEER 1	18	18.00	432.00	7,032.61		3,038,088			3,038,088
000	E	C3149	AA PROFESSIONAL ENGINEER 2	3	3.00	72.00	8,717.00		627,624			627,624
000	E	C3512	AA ASSOCIATE IN GEOLOGY 2	1	1.00	24.00	5,209.00		125,016			125,016
000	E	C3846	AA ENVIRONMENTAL PROGRAM COORD 2	2	2.00	48.00	6,201.00		297,648			297,648
000	E	C3847	AA ENVIRONMENTAL PROGRAM COORD 3	2	2.00	48.00	6,999.00		335,952			335,952
000	MMS	X3149	AA PROFESSIONAL ENGINEER 2	1	1.00	24.00	8,926.00		214,224			214,224
000	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	8,496.00		203,904			203,904
000	AO	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,205.00		76,920			76,920
000	AO	C4152	AP TRANSP MAINTENANCE SPECIALST 2	5	5.00	120.00	4,315.00		517,800			517,800
000				116	116.00	2784.00	5,959.60		16,591,536			16,591,536
				116	116.00	2784.00	5,959.60		16,591,536			16,591,536

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	E	C0107 AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	3,803.00		91,272			91,272
000	E	C0761 AA	RIGHT-OF-WAY AGENT 1	2	2.00	48.00	4,860.00		233,280			233,280
000	E	C0762 AA	RIGHT-OF-WAY AGENT 2	1	1.00	24.00	7,170.00		172,080			172,080
000	E	C0854 AA	PROJECT MANAGER 1	1	1.00	24.00	5,352.00		128,448			128,448
000	E	C0855 AA	PROJECT MANAGER 2	3	3.00	72.00	5,932.66		427,152			427,152
000	E	C0865 AA	PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	5,899.00		141,576			141,576
000	E	C0871 AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	4,404.00		105,696			105,696
000	E	C0872 AA	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	7,170.00		172,080			172,080
000	E	C3106 AA	ENGINEERING SPECIALIST 2	4	4.00	96.00	4,503.75		432,360			432,360
000	E	C3107 AA	ENGINEERING SPECIALIST 3	5	5.00	120.00	4,810.00		577,200			577,200
000	E	C3136 AA	CIVIL ENGINEERING SPECIALIST 1	11	11.00	264.00	5,251.63		1,386,432			1,386,432
000	E	C3137 AA	CIVIL ENGINEERING SPECIALIST 2	5	5.00	120.00	5,836.00		700,320			700,320
000	E	C3138 AA	CIVIL ENGINEERING SPECIALIST 3	4	4.00	96.00	7,170.00		688,320			688,320
000	E	C3144 AA	PROFESSIONAL LAND SURVEYOR 1	2	2.00	48.00	7,170.00		344,160			344,160
000	E	C3145 AA	PROFESSIONAL LAND SURVEYOR 2	3	3.00	72.00	7,906.00		569,232			569,232
000	E	C3146 AA	ASSOCIATE IN ENGINEERING 1	2	2.00	48.00	5,121.00		245,808			245,808
000	E	C3147 AA	ASSOCIATE IN ENGINEERING 2	14	14.00	336.00	5,750.28		1,932,096			1,932,096
000	E	C3148 AA	PROFESSIONAL ENGINEER 1	25	25.00	600.00	7,317.96		4,390,776			4,390,776
000	E	C3149 AA	PROFESSIONAL ENGINEER 2	3	3.00	72.00	8,578.00		617,616			617,616
000	E	C3512 AA	ASSOCIATE IN GEOLOGY 2	1	1.00	24.00	6,028.00		144,672			144,672
000	E	C3513 AA	PROFESSIONAL GEOLOGIST 1	2	2.00	48.00	6,028.00		289,344			289,344
000	E	C3846 AA	ENVIRONMENTAL PROGRAM COORD 2	4	3.71	89.00	6,215.25		551,143			551,143
000	E	C3847 AA	ENVIRONMENTAL PROGRAM COORD 3	1	1.00	24.00	7,170.00		172,080			172,080
000	E	C4310 AA	TRAFFIC SYSTEMS TECH 2	7	7.00	168.00	5,434.42		912,984			912,984
000	E	C4311 AA	TRAFFIC SYSTEMS TECH 3	6	6.00	144.00	6,098.00		878,112			878,112

12/22/16 REPORT NO.: PPDPLBUDCL
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY:73000 OREGON DEPT OF TRANSPORTATION
 SUMMARY XREF:100-40-00 000 Highway Operations

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2017-19

PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMN	X0856	AA PROJECT MANAGER 3	1	1.00	24.00	7,714.00		185,136			185,136
000	MMN	X1346	AA SAFETY SPECIALIST 2	1	1.00	24.00	6,352.00		152,448			152,448
000	MMS	X4160	AA TRANSPORTATION MAINTENANCE SPV	1	1.00	24.00	4,982.00		119,568			119,568
000	MMS	X7002	AA PRINCIPAL EXECUTIVE/MANAGER B	2	2.00	48.00	5,258.50		252,408			252,408
000	MMS	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	6,673.00		160,152			160,152
000	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	7,714.00		185,136			185,136
000	MMS	X7010	AA PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,369.00		224,856			224,856
000	MMS	X7010	IA PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,319.00		247,656			247,656
000	OAO	C0801	AP OFFICE COORDINATOR	1	1.00	24.00	3,347.00		80,328			80,328
000	OAO	C4161	AP TRANSP MAINTENANCE COORD 1	1	1.00	24.00	4,860.00		116,640			116,640
000	OAO	C4162	AP TRANSP MAINTENANCE COORD 2	4	4.00	96.00	4,816.75		462,408			462,408
000	OAO	C4163	AP TRANSP OPERATIONS SPECIALIST	55	54.08	1298.00	4,315.69		5,615,653			5,615,653
000				180	178.79	4291.00	5,609.53		24,106,628			24,106,628
				180	178.79	4291.00	5,609.53		24,106,628			24,106,628

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	E	C0761	AA RIGHT-OF-WAY AGENT 1	8	8.00	192.00	5,680.50		1,090,656			1,090,656
000	E	C0762	AA RIGHT-OF-WAY AGENT 2	8	8.00	192.00	6,877.12		1,320,408			1,320,408
000	E	C0872	AA OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	5,899.00		141,576			141,576
000	E	C3105	AA ENGINEERING SPECIALIST 1	1	1.00	24.00	3,803.00		91,272			91,272
000	E	C3106	AA ENGINEERING SPECIALIST 2	10	10.00	240.00	4,582.50		1,099,800			1,099,800
000	E	C3107	AA ENGINEERING SPECIALIST 3	14	14.00	336.00	5,086.14		1,708,944			1,708,944
000	E	C3136	AA CIVIL ENGINEERING SPECIALIST 1	26	26.00	624.00	5,490.76		3,426,240			3,426,240
000	E	C3137	AA CIVIL ENGINEERING SPECIALIST 2	5	5.00	120.00	5,836.00		700,320			700,320
000	E	C3138	AA CIVIL ENGINEERING SPECIALIST 3	4	4.00	96.00	6,651.50		638,544			638,544
000	E	C3144	AA PROFESSIONAL LAND SURVEYOR 1	4	4.00	96.00	6,220.25		597,144			597,144
000	E	C3145	AA PROFESSIONAL LAND SURVEYOR 2	2	2.00	48.00	7,906.00		379,488			379,488
000	E	C3146	AA ASSOCIATE IN ENGINEERING 1	13	13.00	312.00	5,299.46		1,653,432			1,653,432
000	E	C3147	AA ASSOCIATE IN ENGINEERING 2	10	10.00	240.00	5,760.50		1,382,520			1,382,520
000	E	C3148	AA PROFESSIONAL ENGINEER 1	23	23.00	552.00	7,285.43		4,021,560			4,021,560
000	E	C3149	AA PROFESSIONAL ENGINEER 2	5	5.00	120.00	8,554.80		1,026,576			1,026,576
000	E	C3512	AA ASSOCIATE IN GEOLOGY 2	1	1.00	24.00	5,468.00		131,232			131,232
000	E	C3513	AA PROFESSIONAL GEOLOGIST 1	3	3.00	72.00	6,233.66		448,824			448,824
000	E	C3514	AA PROFESSIONAL GEOLOGIST 2	2	2.00	48.00	7,169.50		344,136			344,136
000	E	C3522	AA GEOLOGIST 3	1	1.00	24.00	6,503.00		156,072			156,072
000	E	C3846	AA ENVIRONMENTAL PROGRAM COORD 2	9	8.50	204.00	6,294.22		1,281,516			1,281,516
000	E	C3847	AA ENVIRONMENTAL PROGRAM COORD 3	8	8.00	192.00	7,011.12		1,346,136			1,346,136
000	MENNZ0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,320.00		103,680			103,680
000	MMN	X0856	AA PROJECT MANAGER 3	2	2.00	48.00	7,714.00		370,272			370,272
000	MMN	X0866	AA PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	7,714.00		185,136			185,136
000	MMN	X3149	AA PROFESSIONAL ENGINEER 2	3	3.00	72.00	8,926.00		642,672			642,672

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMS	X3149	AA PROFESSIONAL ENGINEER 2	2	2.00	48.00	8,926.00		428,448			428,448
000	MMS	X7012	AA PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,319.00		247,656			247,656
000	OAD	C0864	AP PUBLIC AFFAIRS SPECIALIST 1	1	1.00	24.00	5,343.00		128,232			128,232
000				169	168.50	4044.00	6,205.75		25,092,492			25,092,492
				169	168.50	4044.00	6,205.75		25,092,492			25,092,492

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2017-19

PROD FILE

AGENCY:73000 OREGON DEPT OF TRANSPORTATION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:100-55-00 000 Special Programs

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	E	C0108	AA ADMINISTRATIVE SPECIALIST 2	3	3.00	72.00	4,194.00		301,968			301,968
000	E	C0436	AA PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	3,624.00		86,976			86,976
000	E	C0437	AA PROCUREMENT & CONTRACT SPEC 2	4	4.00	96.00	5,832.25		559,896			559,896
000	E	C0438	AA PROCUREMENT & CONTRACT SPEC 3	3	3.00	72.00	6,828.00		491,616			491,616
000	E	C0761	AA RIGHT-OF-WAY AGENT 1	3	3.00	72.00	6,095.66		438,888			438,888
000	E	C0762	AA RIGHT-OF-WAY AGENT 2	11	11.00	264.00	7,019.09		1,853,040			1,853,040
000	E	C0854	AA PROJECT MANAGER 1	2	2.00	48.00	5,261.50		252,552			252,552
000	E	C0855	AA PROJECT MANAGER 2	2	2.00	48.00	6,363.50		305,448			305,448
000	E	C0860	AA PROGRAM ANALYST 1	1	1.00	24.00	3,997.00		95,928			95,928
000	E	C0861	AA PROGRAM ANALYST 2	1	1.00	24.00	6,194.00		148,656			148,656
000	E	C0865	AA PUBLIC AFFAIRS SPECIALIST 2	3	3.00	72.00	6,719.66		483,816			483,816
000	E	C0870	AA OPERATIONS & POLICY ANALYST 1	4	4.00	96.00	4,481.75		430,248			430,248
000	E	C0871	AA OPERATIONS & POLICY ANALYST 2	10	9.00	216.00	5,434.20		1,177,032			1,177,032
000	E	C0872	AA OPERATIONS & POLICY ANALYST 3	8	8.00	192.00	6,392.25		1,227,312			1,227,312
000	E	C1097	AA PLANNER 2	1	.50	12.00	5,899.00		70,788			70,788
000	E	C1098	AA PLANNER 3	2	2.00	48.00	7,170.00		344,160			344,160
000	E	C1099	AA PLANNER 4	1	1.00	24.00	6,194.00		148,656			148,656
000	E	C1117	AA RESEARCH ANALYST 3	1	1.00	24.00	5,899.00		141,576			141,576
000	E	C1244	AA FISCAL ANALYST 2	2	2.00	48.00	5,524.50		265,176			265,176
000	E	C2511	AA ELECTRONIC PUB DESIGN SPEC 2	1	1.00	24.00	4,624.00		110,976			110,976
000	E	C3105	AA ENGINEERING SPECIALIST 1	3	2.50	60.00	3,304.33		203,844			203,844
000	E	C3106	AA ENGINEERING SPECIALIST 2	8	8.00	192.00	4,481.37		860,424			860,424
000	E	C3107	AA ENGINEERING SPECIALIST 3	8	8.00	192.00	5,175.25		993,648			993,648
000	E	C3136	AA CIVIL ENGINEERING SPECIALIST 1	19	19.00	456.00	5,336.57		2,433,480			2,433,480
000	E	C3137	AA CIVIL ENGINEERING SPECIALIST 2	15	15.00	360.00	5,814.06		2,093,064			2,093,064

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	E	C3138	AA CIVIL ENGINEERING SPECIALIST 3	9	9.00	216.00	6,915.11		1,493,664			1,493,664
000	E	C3144	AA PROFESSIONAL LAND SURVEYOR 1	6	6.00	144.00	6,999.00		1,007,856			1,007,856
000	E	C3145	AA PROFESSIONAL LAND SURVEYOR 2	6	6.00	144.00	7,524.66		1,083,552			1,083,552
000	E	C3146	AA ASSOCIATE IN ENGINEERING 1	4	4.00	96.00	5,303.00		509,088			509,088
000	E	C3147	AA ASSOCIATE IN ENGINEERING 2	25	25.00	600.00	5,583.72		3,350,232			3,350,232
000	E	C3148	AA PROFESSIONAL ENGINEER 1	39	39.00	936.00	7,055.43		6,603,888			6,603,888
000	E	C3149	AA PROFESSIONAL ENGINEER 2	44	44.00	1056.00	8,623.15		9,106,056			9,106,056
000	E	C3512	AA ASSOCIATE IN GEOLOGY 2	2	2.00	48.00	5,494.00		263,712			263,712
000	E	C3513	AA PROFESSIONAL GEOLOGIST 1	1	1.00	24.00	4,960.00		119,040			119,040
000	E	C3514	AA PROFESSIONAL GEOLOGIST 2	4	4.00	96.00	7,340.00		704,640			704,640
000	E	C3522	AA GEOLOGIST 3	1	1.00	24.00	6,503.00		156,072			156,072
000	E	C3845	AA ENVIRONMENTAL PROGRAM COORD 1	1	1.00	24.00	3,803.00		91,272			91,272
000	E	C3846	AA ENVIRONMENTAL PROGRAM COORD 2	5	5.00	120.00	6,205.20		744,624			744,624
000	E	C3847	AA ENVIRONMENTAL PROGRAM COORD 3	14	14.00	336.00	6,902.14		2,319,120			2,319,120
000	E	C4310	AA TRAFFIC SYSTEMS TECH 2	1	1.00	24.00	5,618.00		134,832			134,832
000	E	C5248	AA COMPLIANCE SPECIALIST 3	1	1.00	24.00	6,828.00		163,872			163,872
000	MENNZ0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	2	2.00	48.00	4,320.00		207,360			207,360
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	3	3.00	72.00	9,790.00		704,880			704,880
000	MESNZ7014	AA	PRINCIPAL EXECUTIVE/MANAGER H	2	2.00	48.00	11,938.00		573,024			573,024
000	MESNZ7016	AA	PRINCIPAL EXECUTIVE/MANAGER I	2	2.00	48.00	12,265.50		588,744			588,744
000	MMC C0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,432.00		106,368			106,368
000	MMC X0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,320.00		103,680			103,680
000	MMN X0856	AA	PROJECT MANAGER 3	4	4.00	96.00	7,535.50		723,408			723,408
000	MMN X0872	AA	OPERATIONS & POLICY ANALYST 3	7	7.00	168.00	7,255.00		1,218,840			1,218,840
000	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	11	11.00	264.00	7,531.81		1,988,400			1,988,400

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMN	X1245	AA FISCAL ANALYST 3	2	2.00	48.00	6,852.00		328,896			328,896
000	MMN	X1346	AA SAFETY SPECIALIST 2	4	4.00	96.00	6,352.00		609,792			609,792
000	MMN	X3149	AA PROFESSIONAL ENGINEER 2	4	4.00	96.00	8,711.00		836,256			836,256
000	MMN	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	6,056.00		145,344			145,344
000	MMN	X8505	AA NATURAL RESOURCE SPECIALIST 5	1	1.00	24.00	8,091.00		194,184			194,184
000	MMS	X0806	AA OFFICE MANAGER 2	1	1.00	24.00	4,523.00		108,552			108,552
000	MMS	X0873	AA OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,091.00		194,184			194,184
000	MMS	X3149	AA PROFESSIONAL ENGINEER 2	10	10.00	240.00	8,799.50		2,111,880			2,111,880
000	MMS	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	2	2.00	48.00	6,673.00		320,304			320,304
000	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	6	6.00	144.00	7,714.00		1,110,816			1,110,816
000	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	30	30.00	720.00	8,170.66		5,882,880			5,882,880
000	MMS	X7010	AA PRINCIPAL EXECUTIVE/MANAGER F	21	21.00	504.00	9,240.61		4,657,272			4,657,272
000	MMS	X7012	AA PRINCIPAL EXECUTIVE/MANAGER G	6	6.00	144.00	10,828.00		1,559,232			1,559,232
000	OAO	C0103	AP OFFICE SPECIALIST 1	1	1.00	24.00	3,205.00		76,920			76,920
000	OAO	C0104	AP OFFICE SPECIALIST 2	37	36.00	864.00	3,486.91		3,008,328			3,008,328
000	OAO	C0107	AP ADMINISTRATIVE SPECIALIST 1	14	14.00	336.00	3,811.71		1,280,736			1,280,736
000	OAO	C0108	AP ADMINISTRATIVE SPECIALIST 2	11	11.00	264.00	4,123.90		1,088,712			1,088,712
000	OAO	C0118	AP EXECUTIVE SUPPORT SPECIALIST 1	5	5.00	120.00	3,880.80		465,696			465,696
000	OAO	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,669.00		88,056			88,056
000	OAO	C0211	AP ACCOUNTING TECHNICIAN 2	1	1.00	24.00	3,347.00		80,328			80,328
000	OAO	C0212	AP ACCOUNTING TECHNICIAN 3	1	1.00	24.00	4,432.00		106,368			106,368
000	OAO	C0801	AP OFFICE COORDINATOR	3	3.00	72.00	3,505.33		252,384			252,384
000	OAO	C0860	AP PROGRAM ANALYST 1	2	2.00	48.00	4,641.00		222,768			222,768
000	OAO	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	5,607.00		134,568			134,568
000	OAO	C0865	AP PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	7,114.00		170,736			170,736

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	0AO	C0870	AP OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	4,432.00		106,368			106,368
000	0AO	C0871	AP OPERATIONS & POLICY ANALYST 2	2	2.00	48.00	6,177.00		296,496			296,496
000	0AO	C1105	AP TRAFFIC SURVEY INTERVIEWER	1	.04	1.00	2,716.00		2,716			2,716
000	0AO	C1243	AP FISCAL ANALYST 1	1	1.00	24.00	4,432.00		106,368			106,368
000	0AO	C1244	AP FISCAL ANALYST 2	5	5.00	120.00	5,987.00		718,440			718,440
000	0AO	C1245	AP FISCAL ANALYST 3	2	2.00	48.00	7,462.00		358,176			358,176
000	0AO	C1339	AP TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	6,470.00		155,280			155,280
000	0AO	C1345	AP SAFETY SPECIALIST 1	5	5.00	120.00	4,947.20		593,664			593,664
000	0AO	C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	5,819.00		139,656			139,656
000	0AO	C2512	AP ELECTRONIC PUB DESIGN SPEC 3	1	1.00	24.00	5,343.00		128,232			128,232
000	0AO	C4008	AP ELECTRICIAN 2	7	7.00	168.00	6,166.00		1,035,888			1,035,888
000	0AO	C4009	AP ELECTRICIAN 3	1	1.00	24.00	6,470.00		155,280			155,280
000	0AO	C4152	AP TRANSP MAINTENANCE SPECIALST 2	27	20.61	494.00	3,760.37		1,938,725			1,938,725
000	0AO	C4161	AP TRANSP MAINTENANCE COORD 1	3	3.00	72.00	4,860.00		349,920			349,920
000	0AO	C4162	AP TRANSP MAINTENANCE COORD 2	1	1.00	24.00	5,095.00		122,280			122,280
000				539	528.65	12687.00	6,316.37		80,828,073			80,828,073
				539	528.65	12687.00	6,316.37		80,828,073			80,828,073

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	E	C0762	AA RIGHT-OF-WAY AGENT 2	2	2.00	48.00	7,170.00		344,160			344,160
000	E	C0855	AA PROJECT MANAGER 2	1	1.00	24.00	5,899.00		141,576			141,576
000	E	C0871	AA OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	5,096.00		122,304			122,304
000	E	C0872	AA OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	6,828.00		163,872			163,872
000	E	C3106	AA ENGINEERING SPECIALIST 2	2	2.00	48.00	4,855.00		233,040			233,040
000	E	C3107	AA ENGINEERING SPECIALIST 3	4	4.00	96.00	5,288.00		507,648			507,648
000	E	C3136	AA CIVIL ENGINEERING SPECIALIST 1	4	4.00	96.00	5,212.75		500,424			500,424
000	E	C3137	AA CIVIL ENGINEERING SPECIALIST 2	6	6.00	144.00	5,895.66		848,976			848,976
000	E	C3138	AA CIVIL ENGINEERING SPECIALIST 3	16	16.00	384.00	7,170.00		2,753,280			2,753,280
000	E	C3144	AA PROFESSIONAL LAND SURVEYOR 1	1	1.00	24.00	7,170.00		172,080			172,080
000	E	C3148	AA PROFESSIONAL ENGINEER 1	6	6.00	144.00	7,528.00		1,084,032			1,084,032
000	E	C3149	AA PROFESSIONAL ENGINEER 2	2	2.00	48.00	8,717.00		418,416			418,416
000	E	C3846	AA ENVIRONMENTAL PROGRAM COORD 2	1	1.00	24.00	6,503.00		156,072			156,072
000	E	C3847	AA ENVIRONMENTAL PROGRAM COORD 3	3	3.00	72.00	7,170.00		516,240			516,240
000	MMN	X0856	AA PROJECT MANAGER 3	1	1.00	24.00	7,714.00		185,136			185,136
000	MMN	X3149	AA PROFESSIONAL ENGINEER 2	1	1.00	24.00	8,926.00		214,224			214,224
000	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	8,496.00		203,904			203,904
000	OAD	C0870	AP OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	5,343.00		128,232			128,232
000	OAD	C1243	AP FISCAL ANALYST 1	1	1.00	24.00	5,343.00		128,232			128,232
000				55	55.00	1320.00	6,683.21		8,821,848			8,821,848
				55	55.00	1320.00	6,683.21		8,821,848			8,821,848

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2017-19

PROD FILE

AGENCY:73000 OREGON DEPT OF TRANSPORTATION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:200-00-00 000 Driver and Motor Veh

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MENNZ0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,727.00		89,448			89,448
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,828.00		259,872			259,872
000	MESNZ7014	AA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	11,938.00		286,512			286,512
000	MMN C0872	AA	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	5,343.00		128,232			128,232
000	MMN X0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,077.00		73,848			73,848
000	MMN X0856	AA	PROJECT MANAGER 3	1	1.00	24.00	7,714.00		185,136			185,136
000	MMN X0872	AA	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	7,352.00		176,448			176,448
000	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,091.00		194,184			194,184
000	MMN X1245	AA	FISCAL ANALYST 3	1	1.00	24.00	5,770.00		138,480			138,480
000	MMS X0113	AA	SUPPORT SERVICES SUPERVISOR 2	16	16.00	384.00	3,950.93		1,517,160			1,517,160
000	MMS X0114	AA	SUPPORT SERVICES SUPERVISOR 3	1	1.00	24.00	4,747.00		113,928			113,928
000	MMS X0872	AA	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	7,352.00		176,448			176,448
000	MMS X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,091.00		194,184			194,184
000	MMS X7000	AA	PRINCIPAL EXECUTIVE/MANAGER A	15	15.00	360.00	5,110.60		1,839,816			1,839,816
000	MMS X7002	AA	PRINCIPAL EXECUTIVE/MANAGER B	17	17.00	408.00	5,647.05		2,304,000			2,304,000
000	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	7	7.00	168.00	6,238.28		1,048,032			1,048,032
000	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	9	9.00	216.00	7,316.22		1,580,304			1,580,304
000	MMS X7006	IA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	8,496.00		203,904			203,904
000	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	3	3.00	72.00	7,854.00		565,488			565,488
000	MMS X7008	IA	PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	8,413.50		403,848			403,848
000	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	4	4.00	96.00	9,049.50		868,752			868,752
000	OAO C0102	AP	OFFICE ASSISTANT 2	19	19.00	456.00	2,621.73		1,195,512			1,195,512
000	OAO C0103	AP	OFFICE SPECIALIST 1	70	70.00	1680.00	2,857.70		4,800,936			4,800,936
000	OAO C0104	AP	OFFICE SPECIALIST 2	128	124.75	2994.00	3,405.85		10,191,234			10,191,234
000	OAO C0107	AP	ADMINISTRATIVE SPECIALIST 1	32	32.00	768.00	3,730.37		2,864,928			2,864,928

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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PROD FILE

AGENCY:73000 OREGON DEPT OF TRANSPORTATION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:200-00-00 000 Driver and Motor Veh

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	0AO	C0108	AP ADMINISTRATIVE SPECIALIST 2	10	10.00	240.00	4,203.80		1,008,912			1,008,912
000	0AO	C0118	AP EXECUTIVE SUPPORT SPECIALIST 1	3	3.00	72.00	3,691.33		265,776			265,776
000	0AO	C0323	AP PUBLIC SERVICE REP 3	38	38.00	912.00	3,000.23		2,736,216			2,736,216
000	0AO	C0331	AP TRANSPORTATION SVCS REP 1	262	249.00	5976.00	3,558.95		21,310,272			21,310,272
000	0AO	C0332	AP TRANSPORTATION SVCS REP 2	22	22.00	528.00	4,005.22		2,114,760			2,114,760
000	0AO	C0333	AP TRANSP SVCS OFFICE LEADER	53	53.00	1272.00	4,692.88		5,969,352			5,969,352
000	0AO	C0438	AP PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	7,114.00		170,736			170,736
000	0AO	C0501	AP DATA ENTRY OPERATOR	37	37.00	888.00	2,868.70		2,547,408			2,547,408
000	0AO	C0801	AP OFFICE COORDINATOR	1	1.00	24.00	3,669.00		88,056			88,056
000	0AO	C0854	AP PROJECT MANAGER 1	1	1.00	24.00	6,166.00		147,984			147,984
000	0AO	C0855	AP PROJECT MANAGER 2	4	4.00	96.00	5,925.00		568,800			568,800
000	0AO	C0860	AP PROGRAM ANALYST 1	1	1.00	24.00	4,860.00		116,640			116,640
000	0AO	C0865	AP PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	5,607.00		134,568			134,568
000	0AO	C0870	AP OPERATIONS & POLICY ANALYST 1	13	13.00	312.00	4,499.46		1,403,832			1,403,832
000	0AO	C0871	AP OPERATIONS & POLICY ANALYST 2	28	28.00	672.00	5,688.71		3,822,816			3,822,816
000	0AO	C0872	AP OPERATIONS & POLICY ANALYST 3	17	17.00	408.00	7,142.17		2,914,008			2,914,008
000	0AO	C1116	AP RESEARCH ANALYST 2	2	2.00	48.00	4,032.00		193,536			193,536
000	0AO	C1243	AP FISCAL ANALYST 1	2	2.00	48.00	4,641.00		222,768			222,768
000	0AO	C1244	AP FISCAL ANALYST 2	3	3.00	72.00	5,860.33		421,944			421,944
000	0AO	C1338	AP TRAINING & DEVELOPMENT SPEC 1	9	9.00	216.00	4,515.55		975,360			975,360
000	0AO	C1339	AP TRAINING & DEVELOPMENT SPEC 2	3	3.00	72.00	6,173.33		444,480			444,480
000	0AO	C1484	IP INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	5,534.00		132,816			132,816
000	0AO	C1485	IP INFO SYSTEMS SPECIALIST 5	2	2.00	48.00	4,916.00		235,968			235,968
000	0AO	C1487	IP INFO SYSTEMS SPECIALIST 7	14	14.00	336.00	6,277.71		2,109,312			2,109,312
000	0AO	C2511	AP ELECTRONIC PUB DESIGN SPEC 2	1	1.00	24.00	4,432.00		106,368			106,368

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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PROD FILE

AGENCY:73000 OREGON DEPT OF TRANSPORTATION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:200-00-00 000 Driver and Motor Veh

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	0AO	C2512	AP ELECTRONIC PUB DESIGN SPEC 3	1	1.00	24.00	5,343.00		128,232			128,232
000	0AO	C4012	AP FACILITY MAINTENANCE SPEC	1	1.00	24.00	3,347.00		80,328			80,328
000	0AO	C5233	AP INVESTIGATOR 3	2	2.00	48.00	5,884.00		282,432			282,432
000	0AO	C5247	AP COMPLIANCE SPECIALIST 2	7	7.00	168.00	5,516.42		926,760			926,760
000	0AO	C5647	AP GOVERNMENTAL AUDITOR 2	1	1.00	24.00	6,166.00		147,984			147,984
000	0AO	U7538	AP MEDICAL CONSULTANT	1	.50	12.00	11,497.00		137,964			137,964
000				877	860.25	20646.00	4,026.27		83,267,022			83,267,022

12/22/16 REPORT NO.: PPDPLBUDCL
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY:73000 OREGON DEPT OF TRANSPORTATION
 SUMMARY XREF:200-00-00 022 Driver and Motor Veh

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
022	0AO	C0331	AP TRANSPORTATION SVCS REP 1	6-	6.00-	144.00-	2,940.00		423,360-			423,360-
022				6-	6.00-	144.00-	2,940.00		423,360-			423,360-
				871	854.25	20502.00	4,018.89		82,843,662			82,843,662

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2017-19

PROD FILE

AGENCY:73000 OREGON DEPT OF TRANSPORTATION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:300-00-00 000 Motor Carrier Transp

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	E	C3137 AA	CIVIL ENGINEERING SPECIALIST 2	2	2.00	48.00	5,151.50		247,272			247,272
000	MENNZ0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,113.00		98,712			98,712
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,828.00		259,872			259,872
000	MMN X1245	AA	FISCAL ANALYST 3	1	1.00	24.00	7,352.00		176,448			176,448
000	MMS X7000	AA	PRINCIPAL EXECUTIVE/MANAGER A	1	1.00	24.00	4,747.00		113,928			113,928
000	MMS X7002	AA	PRINCIPAL EXECUTIVE/MANAGER B	7	7.00	168.00	5,704.71		958,392			958,392
000	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	9	9.00	216.00	6,736.77		1,455,144			1,455,144
000	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	3	3.00	72.00	8,496.00		611,712			611,712
000	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,369.00		224,856			224,856
000	OAD C0104	AP	OFFICE SPECIALIST 2	3	3.00	72.00	3,454.33		248,712			248,712
000	OAD C0332	AP	TRANSPORTATION SVCS REP 2	10	10.00	240.00	3,769.20		904,608			904,608
000	OAD C0871	AP	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,166.00		147,984			147,984
000	OAD C5857	AP	MOTOR CARRIER ENFORCMNT OFCR 1	62	62.00	1488.00	3,982.82		5,926,440			5,926,440
000	OAD C5858	AP	MOTOR CARRIER ENFORCMNT OFCR 2	13	13.00	312.00	4,608.84		1,437,960			1,437,960
000	UA C0103	AA	OFFICE SPECIALIST 1	9	9.00	216.00	2,797.55		604,272			604,272
000	UA C0104	AA	OFFICE SPECIALIST 2	8	8.00	192.00	3,080.50		591,456			591,456
000	UA C0108	AA	ADMINISTRATIVE SPECIALIST 2	6	6.00	144.00	3,792.50		546,120			546,120
000	UA C0211	AA	ACCOUNTING TECHNICIAN 2	2	2.00	48.00	3,159.00		151,632			151,632
000	UA C0331	AA	TRANSPORTATION SVCS REP 1	8	8.00	192.00	3,281.62		630,072			630,072
000	UA C0332	AA	TRANSPORTATION SVCS REP 2	50	50.00	1200.00	3,654.26		4,385,112			4,385,112
000	UA C0801	AA	OFFICE COORDINATOR	2	2.00	48.00	2,611.50		125,352			125,352
000	UA C0862	AA	PROGRAM ANALYST 3	1	1.00	24.00	6,704.00		160,896			160,896
000	UA C0871	AA	OPERATIONS & POLICY ANALYST 2	4	4.00	96.00	5,134.25		492,888			492,888
000	UA C5246	AA	COMPLIANCE SPECIALIST 1	6	6.00	144.00	4,448.50		640,584			640,584
000	UA C5247	AA	COMPLIANCE SPECIALIST 2	58	58.00	1392.00	4,973.93		6,923,712			6,923,712

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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PROD FILE

AGENCY:73000 OREGON DEPT OF TRANSPORTATION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:300-00-00 000 Motor Carrier Transp

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	UA	C5248 AA	COMPLIANCE SPECIALIST 3	14	14.00	336.00	6,349.85		2,133,552			2,133,552
000				283	283.00	6792.00	4,446.06		30,197,688			30,197,688
				283	283.00	6792.00	4,446.06		30,197,688			30,197,688

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	E	C0436	AA PROCUREMENT & CONTRACT SPEC 1	1	.50	12.00	5,096.00		61,152			61,152
000	E	C0437	AA PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	6,194.00		148,656			148,656
000	E	C0438	AA PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	6,828.00		163,872			163,872
000	E	C0855	AA PROJECT MANAGER 2	2	2.00	48.00	5,841.50		280,392			280,392
000	E	C0861	AA PROGRAM ANALYST 2	1	1.00	24.00	5,096.00		122,304			122,304
000	E	C0862	AA PROGRAM ANALYST 3	2	2.00	48.00	5,377.00		258,096			258,096
000	E	C0871	AA OPERATIONS & POLICY ANALYST 2	9	9.00	216.00	5,746.77		1,241,304			1,241,304
000	E	C0872	AA OPERATIONS & POLICY ANALYST 3	6	6.00	144.00	6,824.33		982,704			982,704
000	E	C1096	AA PLANNER 1	1	1.00	24.00	4,855.00		116,520			116,520
000	E	C1097	AA PLANNER 2	3	3.00	72.00	5,529.33		398,112			398,112
000	E	C1098	AA PLANNER 3	28	27.58	662.00	6,837.35		4,523,004			4,523,004
000	E	C1099	AA PLANNER 4	7	6.50	156.00	7,252.28		1,123,512			1,123,512
000	E	C1118	AA RESEARCH ANALYST 4	4	4.00	96.00	6,240.75		599,112			599,112
000	E	C1164	AA ECONOMIST 4	3	3.00	72.00	8,300.00		597,600			597,600
000	E	C1243	AA FISCAL ANALYST 1	2	2.00	48.00	4,645.00		222,960			222,960
000	E	C1244	AA FISCAL ANALYST 2	3	3.00	72.00	6,002.00		432,144			432,144
000	E	C1245	AA FISCAL ANALYST 3	2	2.00	48.00	6,999.00		335,952			335,952
000	E	C1339	AA TRAINING & DEVELOPMENT SPEC 2	3	.75	18.00	5,828.00		104,904			104,904
000	E	C3106	AA ENGINEERING SPECIALIST 2	13	13.00	312.00	4,389.07		1,369,392			1,369,392
000	E	C3107	AA ENGINEERING SPECIALIST 3	4	4.00	96.00	5,062.50		486,000			486,000
000	E	C3136	AA CIVIL ENGINEERING SPECIALIST 1	6	6.00	144.00	5,403.83		778,152			778,152
000	E	C3137	AA CIVIL ENGINEERING SPECIALIST 2	2	2.00	48.00	6,194.00		297,312			297,312
000	E	C3138	AA CIVIL ENGINEERING SPECIALIST 3	3	3.00	72.00	6,947.66		500,232			500,232
000	E	C3146	AA ASSOCIATE IN ENGINEERING 1	2	2.00	48.00	4,095.50		196,584			196,584
000	E	C3147	AA ASSOCIATE IN ENGINEERING 2	12	12.00	288.00	5,608.66		1,615,296			1,615,296

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	E	C3148	AA PROFESSIONAL ENGINEER 1	19	19.00	456.00	7,051.94		3,215,688			3,215,688
000	E	C3149	AA PROFESSIONAL ENGINEER 2	8	8.00	192.00	8,717.00		1,673,664			1,673,664
000	E	C3846	AA ENVIRONMENTAL PROGRAM COORD 2	1	1.00	24.00	6,194.00		148,656			148,656
000	E	C3847	AA ENVIRONMENTAL PROGRAM COORD 3	2	2.00	48.00	7,170.00		344,160			344,160
000		MENNZ0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,320.00		103,680			103,680
000		MESNZ7014	AA PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	11,938.00		286,512			286,512
000		MMN X0863	AA PROGRAM ANALYST 4	1	1.00	24.00	7,000.00		168,000			168,000
000		MMN X0873	AA OPERATIONS & POLICY ANALYST 4	4	4.00	96.00	7,582.25		727,896			727,896
000		MMN X1099	AA PLANNER 4	2	2.00	48.00	7,902.50		379,320			379,320
000		MMN X1164	AA ECONOMIST 4	1	1.00	24.00	8,496.00		203,904			203,904
000		MMN X1245	AA FISCAL ANALYST 3	1	1.00	24.00	7,352.00		176,448			176,448
000		MMS X1245	AA FISCAL ANALYST 3	1	1.00	24.00	5,496.00		131,904			131,904
000		MMS X7002	AA PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	6,056.00		145,344			145,344
000		MMS X7004	IA PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	7,714.00		185,136			185,136
000		MMS X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	4	4.00	96.00	7,535.50		723,408			723,408
000		MMS X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	6	6.00	144.00	8,365.66		1,204,656			1,204,656
000		MMS X7010	AA PRINCIPAL EXECUTIVE/MANAGER F	6	6.00	144.00	8,257.33		1,189,056			1,189,056
000		MMS X7012	AA PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	9,877.00		474,096			474,096
000		OAD C0104	AP OFFICE SPECIALIST 2	12	12.00	288.00	3,325.83		957,840			957,840
000		OAD C0107	AP ADMINISTRATIVE SPECIALIST 1	3	3.00	72.00	3,848.00		180,528	96,528		277,056
000		OAD C0108	AP ADMINISTRATIVE SPECIALIST 2	2	2.00	48.00	4,050.50		194,424			194,424
000		OAD C0118	AP EXECUTIVE SUPPORT SPECIALIST 1	4	4.00	96.00	3,934.50		377,712			377,712
000		OAD C0801	AP OFFICE COORDINATOR	1	1.00	24.00	3,669.00		88,056			88,056
000		OAD C0870	AP OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	5,343.00		128,232			128,232
000		OAD C1105	AP TRAFFIC SURVEY INTERVIEWER	6	1.42	34.00	2,639.83		90,208			90,208

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	0AO	C1117	AP RESEARCH ANALYST 3	2	2.00	48.00	6,166.00		295,968			295,968
000	0AO	C1118	AP RESEARCH ANALYST 4	1	1.00	24.00	7,462.00		179,088			179,088
000	0AO	C1162	AP ECONOMIST 2	1	1.00	24.00	6,470.00		155,280			155,280
000	0AO	C1163	AP ECONOMIST 3	1	1.00	24.00	7,462.00		179,088			179,088
000	0AO	C1482	IP INFO SYSTEMS SPECIALIST 2	2	1.26	30.25	4,068.00		126,376			126,376
000	0AO	C1483	IP INFO SYSTEMS SPECIALIST 3	3	3.00	72.00	4,828.00		347,616			347,616
000	0AO	C1484	IP INFO SYSTEMS SPECIALIST 4	2	2.00	48.00	4,823.00		231,504			231,504
000	0AO	C1485	IP INFO SYSTEMS SPECIALIST 5	2	2.00	48.00	6,777.00		325,296			325,296
000	0AO	C1486	IP INFO SYSTEMS SPECIALIST 6	2	2.00	48.00	7,256.00		348,288			348,288
000	0AO	C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	8,027.00		192,648			192,648
000	0AO	C2220	AP LIBRARIAN	1	1.00	24.00	6,166.00		147,984			147,984
000	0AO	C2512	AP ELECTRONIC PUB DESIGN SPEC 3	1	1.00	24.00	4,432.00		106,368			106,368
000				231	222.01	5328.25	6,148.46		33,089,300	96,528		33,185,828
				231	222.01	5328.25	6,148.46		33,089,300	96,528		33,185,828

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,091.00		194,184			194,184
000	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	8,091.00		194,184			194,184
000	OAD	C0104	AP OFFICE SPECIALIST 2	1	1.00	24.00	3,669.00		88,056			88,056
000	OAD	C0107	AP ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	4,022.00		96,528			96,528
000	OAD	C0108	AP ADMINISTRATIVE SPECIALIST 2	2	2.00	48.00	3,758.00		180,384			180,384
000	OAD	C0862	AP PROGRAM ANALYST 3	6	6.00	144.00	7,002.66		1,008,384			1,008,384
000	OAD	C0870	AP OPERATIONS & POLICY ANALYST 1	2	2.00	48.00	5,101.50		244,872			244,872
000	OAD	C0871	AP OPERATIONS & POLICY ANALYST 2	3	3.00	72.00	6,182.33		445,128			445,128
000	OAD	C1244	AP FISCAL ANALYST 2	1	1.00	24.00	5,095.00		122,280			122,280
000				18	18.00	432.00	5,958.33		2,574,000			2,574,000
				18	18.00	432.00	5,958.33		2,574,000			2,574,000

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	E	C0860	AA PROGRAM ANALYST 1	1	1.00	24.00	5,096.00		122,304			122,304
000	E	C0861	AA PROGRAM ANALYST 2	1	1.00	24.00	6,194.00		148,656			148,656
000	E	C1244	AA FISCAL ANALYST 2	1	1.00	24.00	6,194.00		148,656			148,656
000	E	C3148	AA PROFESSIONAL ENGINEER 1	1	1.00	24.00	7,528.00		180,672			180,672
000	E	C5248	AA COMPLIANCE SPECIALIST 3	3	3.00	72.00	6,336.00		456,192			456,192
000	E	C5832	AA RAIL COMPLIANCE SPECIALIST	18	18.00	432.00	6,387.77		2,759,520			2,759,520
000	MENNZ0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,113.00		98,712			98,712
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,828.00		259,872			259,872
000	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,091.00		194,184			194,184
000	MMN X1099	AA	PLANNER 4	1	1.00	24.00	8,091.00		194,184			194,184
000	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	3	3.00	72.00	8,235.33		592,944			592,944
000	OAO C0104	AP	OFFICE SPECIALIST 2	1	1.00	24.00	3,205.00		76,920			76,920
000				33	33.00	792.00	6,607.09		5,232,816			5,232,816
				33	33.00	792.00	6,607.09		5,232,816			5,232,816

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2017-19

PROD FILE

AGENCY:73000 OREGON DEPT OF TRANSPORTATION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:400-13-00 000 Transportation Safet

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00		1,310	2,290		3,600
000	E	C0861	AA PROGRAM ANALYST 2	1	1.00	24.00	5,899.00		141,576			141,576
000	E	C0862	AA PROGRAM ANALYST 3	1	1.00	24.00	6,828.00		65,549	98,323		163,872
000	MENNC0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,432.00		31,910	74,458		106,368
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,828.00		103,949	155,923		259,872
000	MMN X1346	AA	SAFETY SPECIALIST 2	2	2.00	48.00	6,352.00		304,896			304,896
000	MMN X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	8,496.00		203,904			203,904
000	MMS X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,091.00		38,837	155,347		194,184
000	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	6,056.00		29,069	116,275		145,344
000	OAO C0104	AP	OFFICE SPECIALIST 2	1	1.00	24.00	3,205.00		15,384	61,536		76,920
000	OAO C0107	AP	ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	4,022.00		115,834	77,222		193,056
000	OAO C0108	AP	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,432.00		38,718	67,650		106,368
000	OAO C0860	AP	PROGRAM ANALYST 1	1	1.00	24.00	5,343.00		128,232			128,232
000	OAO C0861	AP	PROGRAM ANALYST 2	6	6.00	144.00	6,043.66		746,064	124,224		870,288
000	OAO C0862	AP	PROGRAM ANALYST 3	2	2.00	48.00	6,470.00		104,038	206,522		310,560
000	UA C0860	AA	PROGRAM ANALYST 1	2	2.00	48.00	5,034.00		48,326	193,306		241,632
000	UA C0861	AA	PROGRAM ANALYST 2	2	2.00	48.00	5,689.00		83,876	189,196		273,072
000	UA C0870	AA	OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	4,373.00		33,585	71,367		104,952
000				27	27.00	648.00	4,980.59		2,235,057	1,593,639		3,828,696
				27	27.00	648.00	4,980.59		2,235,057	1,593,639		3,828,696

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00		7,200			7,200
000	E	C0107	AA ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	2,703.00		64,872			64,872
000	E	C0436	AA PROCUREMENT & CONTRACT SPEC 1	3	3.00	72.00	4,294.33		309,192			309,192
000	E	C0437	AA PROCUREMENT & CONTRACT SPEC 2	3	3.00	72.00	5,049.00		363,528			363,528
000	E	C0438	AA PROCUREMENT & CONTRACT SPEC 3	3	3.00	72.00	6,307.00		454,104			454,104
000	E	C0871	AA OPERATIONS & POLICY ANALYST 2	2	2.00	48.00	5,906.00		283,488			283,488
000	E	C1339	AA TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	6,194.00		148,656			148,656
000	E	C2512	AA ELECTRONIC PUB DESIGN SPEC 3	1	1.00	24.00	4,194.00		100,656			100,656
000	MEAHZ7016	HA	PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	14,023.00		336,552			336,552
000	MENNZ0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	5	5.00	120.00	3,939.80		472,776			472,776
000	MENNZ0860	AA	PROGRAM ANALYST 1	2	2.00	48.00	4,877.00		234,096			234,096
000	MESNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	2	2.00	48.00	8,730.00		419,040			419,040
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	4	4.00	96.00	9,799.25		940,728			940,728
000	MESNZ7014	AA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	8,496.00		203,904			203,904
000	MESNZ7014	IA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	13,813.00		331,512			331,512
000	MMC X0104	AA	OFFICE SPECIALIST 2	1	.50	12.00	3,560.00		42,720			42,720
000	MMC X0107	AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	3,727.00		89,448			89,448
000	MMC X0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	2,946.00		70,704			70,704
000	MMC X0871	AA	OPERATIONS & POLICY ANALYST 2	1	.50	12.00	5,231.00		62,772			62,772
000	MMC X0872	AA	OPERATIONS & POLICY ANALYST 3	3	3.00	72.00	7,125.66		513,048			513,048
000	MMN X0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	3,560.00		85,440			85,440
000	MMN X0861	AA	PROGRAM ANALYST 2	2	2.00	48.00	5,776.00		277,248			277,248
000	MMN X0862	AA	PROGRAM ANALYST 3	2	2.00	48.00	6,115.50		293,544			293,544
000	MMN X0863	AA	PROGRAM ANALYST 4	1	1.00	24.00	5,770.00		138,480			138,480
000	MMN X0866	AA	PUBLIC AFFAIRS SPECIALIST 3	5	5.00	120.00	7,714.00		925,680			925,680

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMN	X0871	AA OPERATIONS & POLICY ANALYST 2	2	2.00	48.00	5,401.50		259,272			259,272
000	MMN	X0872	AA OPERATIONS & POLICY ANALYST 3	9	9.00	216.00	6,753.00		1,458,648			1,458,648
000	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	8	8.00	192.00	7,913.75		1,519,440			1,519,440
000	MMN	X1218	AA ACCOUNTANT 4	3	3.00	72.00	7,352.00		529,344			529,344
000	MMN	X1245	AA FISCAL ANALYST 3	5	5.00	120.00	6,710.40		805,248			805,248
000	MMN	X1319	AA HUMAN RESOURCE ASSISTANT	1	1.00	24.00	4,113.00		98,712			98,712
000	MMN	X1320	AA HUMAN RESOURCE ANALYST 1	9	9.00	216.00	4,719.66		1,019,448			1,019,448
000	MMN	X1321	AA HUMAN RESOURCE ANALYST 2	11	11.00	264.00	5,517.09		1,456,512			1,456,512
000	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	14	13.04	313.00	6,930.35		2,167,600			2,167,600
000	MMN	X1346	AA SAFETY SPECIALIST 2	1	1.00	24.00	5,231.00		125,544			125,544
000	MMN	X1488	IA INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	8,408.00		201,792			201,792
000	MMN	X5617	AA INTERNAL AUDITOR 2	5	5.00	120.00	6,016.40		721,968			721,968
000	MMN	X5618	AA INTERNAL AUDITOR 3	3	3.00	72.00	7,714.00		555,408			555,408
000	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	4	4.00	96.00	6,728.50		645,936			645,936
000	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	7	7.00	168.00	8,220.85		1,381,104			1,381,104
000	MMS	X7008	IA PRINCIPAL EXECUTIVE/MANAGER E	9	9.00	216.00	9,827.00		2,122,632			2,122,632
000	MMS	X7010	AA PRINCIPAL EXECUTIVE/MANAGER F	7	7.00	168.00	8,983.85		1,509,288			1,509,288
000	MMS	X7010	IA PRINCIPAL EXECUTIVE/MANAGER F	4	4.00	96.00	10,049.50		964,752			964,752
000	MMS	X7012	AA PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,828.00		259,872			259,872
000	MMS	X7012	IA PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	12,842.50		616,440			616,440
000	OAO	C0103	AP OFFICE SPECIALIST 1	8	7.50	180.00	2,913.12		520,860			520,860
000	OAO	C0104	AP OFFICE SPECIALIST 2	7	6.50	156.00	3,250.28		502,020			502,020
000	OAO	C0107	AP ADMINISTRATIVE SPECIALIST 1	10	10.00	240.00	3,644.00		874,560			874,560
000	OAO	C0108	AP ADMINISTRATIVE SPECIALIST 2	3	3.00	72.00	3,886.33		279,816			279,816
000	OAO	C0118	AP EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,669.00		88,056			88,056

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAO	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2	3	2.50	60.00	4,121.33		254,736			254,736
000	OAO	C0211	AP ACCOUNTING TECHNICIAN 2	4	4.00	96.00	3,599.00		345,504			345,504
000	OAO	C0212	AP ACCOUNTING TECHNICIAN 3	18	18.00	432.00	4,201.33		1,814,976			1,814,976
000	OAO	C0436	AP PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	5,343.00		128,232			128,232
000	OAO	C0437	AP PROCUREMENT & CONTRACT SPEC 2	5	5.00	120.00	6,043.40		725,208			725,208
000	OAO	C0438	AP PROCUREMENT & CONTRACT SPEC 3	21	21.00	504.00	6,578.90		3,315,768			3,315,768
000	OAO	C0855	AP PROJECT MANAGER 2	2	2.00	48.00	7,114.00		341,472			341,472
000	OAO	C0860	AP PROGRAM ANALYST 1	1	1.00	24.00	4,217.00		101,208			101,208
000	OAO	C0861	AP PROGRAM ANALYST 2	5	5.00	120.00	6,010.20		721,224			721,224
000	OAO	C0866	AP PUBLIC AFFAIRS SPECIALIST 3	7	7.00	168.00	7,681.71		1,290,528			1,290,528
000	OAO	C0871	AP OPERATIONS & POLICY ANALYST 2	12	12.00	288.00	5,731.00		1,650,528			1,650,528
000	OAO	C0872	AP OPERATIONS & POLICY ANALYST 3	2	2.00	48.00	7,462.00		358,176			358,176
000	OAO	C1116	AP RESEARCH ANALYST 2	1	1.00	24.00	3,847.00		92,328			92,328
000	OAO	C1215	AP ACCOUNTANT 1	3	3.00	72.00	4,860.00		349,920			349,920
000	OAO	C1216	AP ACCOUNTANT 2	2	2.00	48.00	4,992.00		239,616			239,616
000	OAO	C1217	AP ACCOUNTANT 3	1	1.00	24.00	5,095.00		122,280			122,280
000	OAO	C1244	AP FISCAL ANALYST 2	5	4.50	108.00	6,123.00		660,768			660,768
000	OAO	C1339	AP TRAINING & DEVELOPMENT SPEC 2	3	3.00	72.00	5,933.33		427,200			427,200
000	OAO	C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	5,592.00		134,208			134,208
000	OAO	C1484	IP INFO SYSTEMS SPECIALIST 4	21	21.00	504.00	5,255.71		2,648,880			2,648,880
000	OAO	C1485	IP INFO SYSTEMS SPECIALIST 5	38	38.00	912.00	6,265.13		5,713,800			5,713,800
000	OAO	C1486	IP INFO SYSTEMS SPECIALIST 6	48	48.00	1152.00	6,974.27		8,034,360			8,034,360
000	OAO	C1487	IP INFO SYSTEMS SPECIALIST 7	51	51.00	1224.00	7,853.78		9,613,032			9,613,032
000	OAO	C1488	IP INFO SYSTEMS SPECIALIST 8	19	19.00	456.00	8,626.89		3,933,864			3,933,864
000	OAO	C2176	AP VIDEO PRODUCER	2	2.00	48.00	6,780.00		325,440			325,440

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAD	C2446	AP PRINT SERVICES TECHNICIAN	2	2.00	48.00	3,847.00		184,656			184,656
000	OAD	C2512	AP ELECTRONIC PUB DESIGN SPEC 3	1	1.00	24.00	5,343.00		128,232			128,232
000	OAD	C2540	AP AERIAL PHOTOGRAPHER	2	2.00	48.00	4,814.50		231,096			231,096
000	OAD	C4012	AP FACILITY MAINTENANCE SPEC	6	6.00	144.00	4,122.83		593,688			593,688
000	OAD	C4015	AP FACILITY OPERATIONS SPEC 2	1	1.00	24.00	6,166.00		147,984			147,984
000	OAD	C5112	AP REVENUE AGENT 3	3	3.00	72.00	4,580.66		329,808			329,808
000	OAD	C5248	AP COMPLIANCE SPECIALIST 3	2	2.00	48.00	6,640.00		318,720			318,720
000	OAD	C5646	AP GOVERNMENTAL AUDITOR 1	5	5.00	120.00	5,096.80		611,616			611,616
000	OAD	C5647	AP GOVERNMENTAL AUDITOR 2	4	4.00	96.00	6,166.00		591,936			591,936
000	UA	C1216	AA ACCOUNTANT 2	1	1.00	24.00	5,034.00		120,816			120,816
000	UA	C1217	AA ACCOUNTANT 3	2	2.00	48.00	5,952.50		285,720			285,720
000	UA	C1243	AA FISCAL ANALYST 1	1	1.00	24.00	3,972.00		95,328			95,328
000	UA	C1484	IA INFO SYSTEMS SPECIALIST 4	2	2.00	48.00	5,588.00		268,224			268,224
000	UA	C1485	IA INFO SYSTEMS SPECIALIST 5	2	2.00	48.00	6,243.00		299,664			299,664
000	UA	C1486	IA INFO SYSTEMS SPECIALIST 6	4	4.00	96.00	6,209.25		596,088			596,088
000	UA	C1487	IA INFO SYSTEMS SPECIALIST 7	6	6.00	144.00	7,177.33		1,033,536			1,033,536
000	UA	C1488	IA INFO SYSTEMS SPECIALIST 8	2	2.00	48.00	8,253.00		396,144			396,144
000				505	501.04	12025.00	6,363.39		77,430,172			77,430,172

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
090	MMS	X7008	IA PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	9,827.00		235,848-			235,848-
090	OAO	C1484	IP INFO SYSTEMS SPECIALIST 4	2-	2.00-	48.00-	5,050.00		242,400-			242,400-
090	OAO	C1486	IP INFO SYSTEMS SPECIALIST 6	1-	1.00-	24.00-	7,256.00		174,144-			174,144-
090	OAO	C1488	IP INFO SYSTEMS SPECIALIST 8	1-	1.00-	24.00-	8,754.00		210,096-			210,096-
090	UA	C1487	IA INFO SYSTEMS SPECIALIST 7	2-	2.00-	48.00-	7,559.00		362,832-			362,832-
090				7-	7.00-	168.00-	7,293.57		1,225,320-			1,225,320-

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
190	MMS	X7008	IA PRINCIPAL EXECUTIVE/MANAGER E		.00	.00	7,000.00					
190	OA0	C1487	IP INFO SYSTEMS SPECIALIST 7	2	1.80	43.00	5,819.00		250,217			250,217
190	OA0	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	6,339.00		133,119			133,119
190				3	2.68	64.00	6,263.20		383,336			383,336
				501	496.72	11921.00	6,374.90		76,588,188			76,588,188
				4500	4398.79	105570.25	5,201.45		552,281,247	1,690,167		553,971,414

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00		8,510	2,290		10,800
000	E	C0107	AA ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	3,253.00		156,144			156,144
000	E	C0108	AA ADMINISTRATIVE SPECIALIST 2	3	3.00	72.00	4,194.00		301,968			301,968
000	E	C0436	AA PROCUREMENT & CONTRACT SPEC 1	5	4.50	108.00	4,320.60		457,320			457,320
000	E	C0437	AA PROCUREMENT & CONTRACT SPEC 2	8	8.00	192.00	5,583.75		1,072,080			1,072,080
000	E	C0438	AA PROCUREMENT & CONTRACT SPEC 3	8	8.00	192.00	6,516.50		1,251,168			1,251,168
000	E	C0761	AA RIGHT-OF-WAY AGENT 1	14	14.00	336.00	5,561.07		1,868,520			1,868,520
000	E	C0762	AA RIGHT-OF-WAY AGENT 2	24	24.00	576.00	6,988.95		4,025,640			4,025,640
000	E	C0854	AA PROJECT MANAGER 1	3	3.00	72.00	5,291.66		381,000			381,000
000	E	C0855	AA PROJECT MANAGER 2	18	18.00	432.00	6,398.72		2,764,248			2,764,248
000	E	C0860	AA PROGRAM ANALYST 1	2	2.00	48.00	4,546.50		218,232			218,232
000	E	C0861	AA PROGRAM ANALYST 2	4	4.00	96.00	5,845.75		561,192			561,192
000	E	C0862	AA PROGRAM ANALYST 3	3	3.00	72.00	5,860.66		323,645	98,323		421,968
000	E	C0865	AA PUBLIC AFFAIRS SPECIALIST 2	4	4.00	96.00	6,514.50		625,392			625,392
000	E	C0870	AA OPERATIONS & POLICY ANALYST 1	4	4.00	96.00	4,481.75		430,248			430,248
000	E	C0871	AA OPERATIONS & POLICY ANALYST 2	23	22.00	528.00	5,538.04		2,929,824			2,929,824
000	E	C0872	AA OPERATIONS & POLICY ANALYST 3	20	20.00	480.00	6,657.45		3,195,576			3,195,576
000	E	C1096	AA PLANNER 1	1	1.00	24.00	4,855.00		116,520			116,520
000	E	C1097	AA PLANNER 2	4	3.50	84.00	5,621.75		468,900			468,900
000	E	C1098	AA PLANNER 3	30	29.58	710.00	6,859.53		4,867,164			4,867,164
000	E	C1099	AA PLANNER 4	8	7.50	180.00	7,120.00		1,272,168			1,272,168
000	E	C1117	AA RESEARCH ANALYST 3	1	1.00	24.00	5,899.00		141,576			141,576
000	E	C1118	AA RESEARCH ANALYST 4	4	4.00	96.00	6,240.75		599,112			599,112
000	E	C1164	AA ECONOMIST 4	3	3.00	72.00	8,300.00		597,600			597,600
000	E	C1243	AA FISCAL ANALYST 1	2	2.00	48.00	4,645.00		222,960			222,960

REPORT: SUMMARY LIST BY PKG BY AGENCY

2017-19

PROD FILE

AGENCY:73000 OREGON DEPT OF TRANSPORTATION

PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	E	C1244 AA	FISCAL ANALYST 2	6	6.00	144.00	5,874.83		845,976			845,976
000	E	C1245 AA	FISCAL ANALYST 3	2	2.00	48.00	6,999.00		335,952			335,952
000	E	C1339 AA	TRAINING & DEVELOPMENT SPEC 2	4	1.75	42.00	5,919.50		253,560			253,560
000	E	C2511 AA	ELECTRONIC PUB DESIGN SPEC 2	1	1.00	24.00	4,624.00		110,976			110,976
000	E	C2512 AA	ELECTRONIC PUB DESIGN SPEC 3	1	1.00	24.00	4,194.00		100,656			100,656
000	E	C3105 AA	ENGINEERING SPECIALIST 1	5	4.50	108.00	3,283.80		359,988			359,988
000	E	C3106 AA	ENGINEERING SPECIALIST 2	57	57.00	1368.00	4,510.78		6,170,760			6,170,760
000	E	C3107 AA	ENGINEERING SPECIALIST 3	80	80.00	1920.00	5,133.41		9,856,152			9,856,152
000	E	C3136 AA	CIVIL ENGINEERING SPECIALIST 1	118	118.00	2832.00	5,434.02		15,389,160			15,389,160
000	E	C3137 AA	CIVIL ENGINEERING SPECIALIST 2	58	58.00	1392.00	5,957.27		8,292,528			8,292,528
000	E	C3138 AA	CIVIL ENGINEERING SPECIALIST 3	50	50.00	1200.00	7,017.52		8,421,024			8,421,024
000	E	C3144 AA	PROFESSIONAL LAND SURVEYOR 1	14	14.00	336.00	6,825.35		2,293,320			2,293,320
000	E	C3145 AA	PROFESSIONAL LAND SURVEYOR 2	12	12.00	288.00	7,715.33		2,222,016			2,222,016
000	E	C3146 AA	ASSOCIATE IN ENGINEERING 1	40	40.00	960.00	5,169.60		4,962,816			4,962,816
000	E	C3147 AA	ASSOCIATE IN ENGINEERING 2	82	82.00	1968.00	5,695.54		11,208,840			11,208,840
000	E	C3148 AA	PROFESSIONAL ENGINEER 1	143	143.00	3432.00	7,150.38		24,540,120			24,540,120
000	E	C3149 AA	PROFESSIONAL ENGINEER 2	68	68.00	1632.00	8,638.22		14,097,576			14,097,576
000	E	C3512 AA	ASSOCIATE IN GEOLOGY 2	6	6.00	144.00	5,620.16		809,304			809,304
000	E	C3513 AA	PROFESSIONAL GEOLOGIST 1	7	7.00	168.00	6,051.71		1,016,688			1,016,688
000	E	C3514 AA	PROFESSIONAL GEOLOGIST 2	7	7.00	168.00	7,192.00		1,208,256			1,208,256
000	E	C3522 AA	GEOLOGIST 3	2	2.00	48.00	6,503.00		312,144			312,144
000	E	C3845 AA	ENVIRONMENTAL PROGRAM COORD 1	1	1.00	24.00	3,803.00		91,272			91,272
000	E	C3846 AA	ENVIRONMENTAL PROGRAM COORD 2	24	23.21	557.00	6,239.79		3,470,563			3,470,563
000	E	C3847 AA	ENVIRONMENTAL PROGRAM COORD 3	35	35.00	840.00	7,016.77		5,894,088			5,894,088
000	E	C4310 AA	TRAFFIC SYSTEMS TECH 2	10	10.00	240.00	5,489.50		1,317,480			1,317,480

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	E	C4311 AA	TRAFFIC SYSTEMS TECH 3	6	6.00	144.00	6,098.00		878,112			878,112
000	E	C5248 AA	COMPLIANCE SPECIALIST 3	4	4.00	96.00	6,459.00		620,064			620,064
000	E	C5832 AA	RAIL COMPLIANCE SPECIALIST	18	18.00	432.00	6,387.77		2,759,520			2,759,520
000	MEAHZ7016	HA	PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	14,023.00		336,552			336,552
000	MENNC0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,432.00		31,910	74,458		106,368
000	MENNZ0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	12	12.00	288.00	4,077.66		1,174,368			1,174,368
000	MENNZ0860	AA	PROGRAM ANALYST 1	2	2.00	48.00	4,877.00		234,096			234,096
000	MESNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	2	2.00	48.00	8,730.00		419,040			419,040
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	11	11.00	264.00	10,170.81		2,529,173	155,923		2,685,096
000	MESNZ7014	AA	PRINCIPAL EXECUTIVE/MANAGER H	5	5.00	120.00	11,249.60		1,349,952			1,349,952
000	MESNZ7014	IA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	13,813.00		331,512			331,512
000	MESNZ7016	AA	PRINCIPAL EXECUTIVE/MANAGER I	2	2.00	48.00	12,265.50		588,744			588,744
000	MMC C0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,432.00		106,368			106,368
000	MMC X0104	AA	OFFICE SPECIALIST 2	1	.50	12.00	3,560.00		42,720			42,720
000	MMC X0107	AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	3,727.00		89,448			89,448
000	MMC X0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	2,946.00		70,704			70,704
000	MMC X0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,320.00		103,680			103,680
000	MMC X0871	AA	OPERATIONS & POLICY ANALYST 2	1	.50	12.00	5,231.00		62,772			62,772
000	MMC X0872	AA	OPERATIONS & POLICY ANALYST 3	3	3.00	72.00	7,125.66		513,048			513,048
000	MMN C0872	AA	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	5,343.00		128,232			128,232
000	MMN X0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	3,560.00		85,440			85,440
000	MMN X0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,077.00		73,848			73,848
000	MMN X0856	AA	PROJECT MANAGER 3	10	10.00	240.00	7,642.60		1,834,224			1,834,224
000	MMN X0861	AA	PROGRAM ANALYST 2	2	2.00	48.00	5,776.00		277,248			277,248
000	MMN X0862	AA	PROGRAM ANALYST 3	3	3.00	72.00	6,410.33		461,544			461,544

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMN	X0863	AA PROGRAM ANALYST 4	2	2.00	48.00	6,385.00		306,480			306,480
000	MMN	X0866	AA PUBLIC AFFAIRS SPECIALIST 3	6	6.00	144.00	7,714.00		1,110,816			1,110,816
000	MMN	X0871	AA OPERATIONS & POLICY ANALYST 2	2	2.00	48.00	5,401.50		259,272			259,272
000	MMN	X0872	AA OPERATIONS & POLICY ANALYST 3	18	18.00	432.00	6,959.22		3,006,384			3,006,384
000	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	27	27.00	648.00	7,721.33		5,003,424			5,003,424
000	MMN	X1099	AA PLANNER 4	3	3.00	72.00	7,965.33		573,504			573,504
000	MMN	X1164	AA ECONOMIST 4	1	1.00	24.00	8,496.00		203,904			203,904
000	MMN	X1218	AA ACCOUNTANT 4	3	3.00	72.00	7,352.00		529,344			529,344
000	MMN	X1245	AA FISCAL ANALYST 3	11	11.00	264.00	6,656.90		1,757,424			1,757,424
000	MMN	X1319	AA HUMAN RESOURCE ASSISTANT	1	1.00	24.00	4,113.00		98,712			98,712
000	MMN	X1320	AA HUMAN RESOURCE ANALYST 1	9	9.00	216.00	4,719.66		1,019,448			1,019,448
000	MMN	X1321	AA HUMAN RESOURCE ANALYST 2	11	11.00	264.00	5,517.09		1,456,512			1,456,512
000	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	14	13.04	313.00	6,930.35		2,167,600			2,167,600
000	MMN	X1346	AA SAFETY SPECIALIST 2	8	8.00	192.00	6,211.87		1,192,680			1,192,680
000	MMN	X1488	IA INFO SYSTEMS SPECIALIST 8	2	2.00	48.00	8,408.00		403,584			403,584
000	MMN	X3149	AA PROFESSIONAL ENGINEER 2	8	8.00	192.00	8,818.50		1,693,152			1,693,152
000	MMN	X5617	AA INTERNAL AUDITOR 2	5	5.00	120.00	6,016.40		721,968			721,968
000	MMN	X5618	AA INTERNAL AUDITOR 3	3	3.00	72.00	7,714.00		555,408			555,408
000	MMN	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	7,276.00		349,248			349,248
000	MMN	X8505	AA NATURAL RESOURCE SPECIALIST 5	2	2.00	48.00	8,091.00		388,368			388,368
000	MMS	X0113	AA SUPPORT SERVICES SUPERVISOR 2	16	16.00	384.00	3,950.93		1,517,160			1,517,160
000	MMS	X0114	AA SUPPORT SERVICES SUPERVISOR 3	1	1.00	24.00	4,747.00		113,928			113,928
000	MMS	X0806	AA OFFICE MANAGER 2	1	1.00	24.00	4,523.00		108,552			108,552
000	MMS	X0872	AA OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	7,352.00		176,448			176,448
000	MMS	X0873	AA OPERATIONS & POLICY ANALYST 4	3	3.00	72.00	8,091.00		427,205	155,347		582,552

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMS	X1245 AA	FISCAL ANALYST 3	1	1.00	24.00	5,496.00		131,904			131,904
000	MMS	X3149 AA	PROFESSIONAL ENGINEER 2	13	13.00	312.00	8,828.69		2,754,552			2,754,552
000	MMS	X4009 AA	ELECTRICIAN 3	2	2.00	48.00	5,827.50		279,720			279,720
000	MMS	X4160 AA	TRANSPORTATION MAINTENANCE SPV	7	7.00	168.00	4,982.00		836,976			836,976
000	MMS	X4439 AA	AUTO/HEAVY EQUIP REPAIR SUPVR	4	4.00	96.00	5,747.25		551,736			551,736
000	MMS	X7000 AA	PRINCIPAL EXECUTIVE/MANAGER A	16	16.00	384.00	5,087.87		1,953,744			1,953,744
000	MMS	X7002 AA	PRINCIPAL EXECUTIVE/MANAGER B	29	29.00	696.00	5,648.03		3,931,032			3,931,032
000	MMS	X7004 AA	PRINCIPAL EXECUTIVE/MANAGER C	79	79.00	1896.00	6,254.43		11,858,400			11,858,400
000	MMS	X7004 IA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	7,714.00		185,136			185,136
000	MMS	X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	40	40.00	960.00	7,261.32		6,970,872			6,970,872
000	MMS	X7006 IA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	8,496.00		203,904			203,904
000	MMS	X7008 AA	PRINCIPAL EXECUTIVE/MANAGER E	59	59.00	1416.00	8,190.55		11,481,557	116,275		11,597,832
190	MMS	X7008 IA	PRINCIPAL EXECUTIVE/MANAGER E	12	12.00	288.00	9,361.33		2,730,384			2,730,384
000	MMS	X7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	55	55.00	1320.00	8,980.56		11,854,344			11,854,344
000	MMS	X7010 IA	PRINCIPAL EXECUTIVE/MANAGER F	6	6.00	144.00	10,224.16		1,472,280			1,472,280
000	MMS	X7012 AA	PRINCIPAL EXECUTIVE/MANAGER G	13	13.00	312.00	10,642.53		3,320,472			3,320,472
000	MMS	X7012 IA	PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	12,842.50		616,440			616,440
000	OAO	C0102 AP	OFFICE ASSISTANT 2	19	19.00	456.00	2,621.73		1,195,512			1,195,512
000	OAO	C0103 AP	OFFICE SPECIALIST 1	79	78.50	1884.00	2,867.70		5,398,716			5,398,716
000	OAO	C0104 AP	OFFICE SPECIALIST 2	218	213.25	5118.00	3,415.48		17,404,638	61,536		17,466,174
000	OAO	C0107 AP	ADMINISTRATIVE SPECIALIST 1	73	73.00	1752.00	3,774.04		6,438,370	173,750		6,612,120
000	OAO	C0108 AP	ADMINISTRATIVE SPECIALIST 2	38	38.00	912.00	4,103.10		3,674,382	67,650		3,742,032
000	OAO	C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	13	13.00	312.00	3,837.30		1,197,240			1,197,240
000	OAO	C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	6	5.50	132.00	4,081.16		545,688			545,688
000	OAO	C0211 AP	ACCOUNTING TECHNICIAN 2	6	6.00	144.00	3,568.66		513,888			513,888

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	0AO	C0212	AP ACCOUNTING TECHNICIAN 3	20	20.00	480.00	4,224.40		2,027,712			2,027,712
000	0AO	C0323	AP PUBLIC SERVICE REP 3	38	38.00	912.00	3,000.23		2,736,216			2,736,216
022	0AO	C0331	AP TRANSPORTATION SVCS REP 1	256	243.00	5832.00	3,545.09		20,886,912			20,886,912
000	0AO	C0332	AP TRANSPORTATION SVCS REP 2	32	32.00	768.00	3,931.46		3,019,368			3,019,368
000	0AO	C0333	AP TRANSP SVCS OFFICE LEADER	53	53.00	1272.00	4,692.88		5,969,352			5,969,352
000	0AO	C0435	AP PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	4,432.00		106,368			106,368
000	0AO	C0436	AP PROCUREMENT & CONTRACT SPEC 1	3	3.00	72.00	5,343.00		384,696			384,696
000	0AO	C0437	AP PROCUREMENT & CONTRACT SPEC 2	6	6.00	144.00	6,114.50		880,488			880,488
000	0AO	C0438	AP PROCUREMENT & CONTRACT SPEC 3	22	22.00	528.00	6,603.22		3,486,504			3,486,504
000	0AO	C0501	AP DATA ENTRY OPERATOR	37	37.00	888.00	2,868.70		2,547,408			2,547,408
000	0AO	C0758	AP SUPPLY SPECIALIST 1	1	1.00	24.00	3,073.00		73,752			73,752
000	0AO	C0759	AP SUPPLY SPECIALIST 2	5	5.00	120.00	4,312.60		517,512			517,512
000	0AO	C0783	AP PARTS SPECIALIST 2	7	7.00	168.00	4,119.00		691,992			691,992
000	0AO	C0801	AP OFFICE COORDINATOR	16	16.00	384.00	3,492.93		1,341,288			1,341,288
000	0AO	C0854	AP PROJECT MANAGER 1	1	1.00	24.00	6,166.00		147,984			147,984
000	0AO	C0855	AP PROJECT MANAGER 2	6	6.00	144.00	6,321.33		910,272			910,272
000	0AO	C0860	AP PROGRAM ANALYST 1	5	5.00	120.00	4,740.40		568,848			568,848
000	0AO	C0861	AP PROGRAM ANALYST 2	12	12.00	288.00	5,993.33		1,601,856	124,224		1,726,080
000	0AO	C0862	AP PROGRAM ANALYST 3	8	8.00	192.00	6,869.50		1,112,422	206,522		1,318,944
000	0AO	C0864	AP PUBLIC AFFAIRS SPECIALIST 1	1	1.00	24.00	5,343.00		128,232			128,232
000	0AO	C0865	AP PUBLIC AFFAIRS SPECIALIST 2	2	2.00	48.00	6,360.50		305,304			305,304
000	0AO	C0866	AP PUBLIC AFFAIRS SPECIALIST 3	7	7.00	168.00	7,681.71		1,290,528			1,290,528
000	0AO	C0870	AP OPERATIONS & POLICY ANALYST 1	21	21.00	504.00	4,649.76		2,343,480			2,343,480
000	0AO	C0871	AP OPERATIONS & POLICY ANALYST 2	51	51.00	1224.00	5,796.94		7,095,456			7,095,456
000	0AO	C0872	AP OPERATIONS & POLICY ANALYST 3	21	21.00	504.00	7,170.61		3,613,992			3,613,992

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	0AO	C1105	AP TRAFFIC SURVEY INTERVIEWER	7	1.46	35.00	2,650.71		92,924			92,924
000	0AO	C1116	AP RESEARCH ANALYST 2	3	3.00	72.00	3,970.33		285,864			285,864
000	0AO	C1117	AP RESEARCH ANALYST 3	2	2.00	48.00	6,166.00		295,968			295,968
000	0AO	C1118	AP RESEARCH ANALYST 4	1	1.00	24.00	7,462.00		179,088			179,088
000	0AO	C1162	AP ECONOMIST 2	1	1.00	24.00	6,470.00		155,280			155,280
000	0AO	C1163	AP ECONOMIST 3	1	1.00	24.00	7,462.00		179,088			179,088
000	0AO	C1215	AP ACCOUNTANT 1	3	3.00	72.00	4,860.00		349,920			349,920
000	0AO	C1216	AP ACCOUNTANT 2	2	2.00	48.00	4,992.00		239,616			239,616
000	0AO	C1217	AP ACCOUNTANT 3	1	1.00	24.00	5,095.00		122,280			122,280
000	0AO	C1243	AP FISCAL ANALYST 1	4	4.00	96.00	4,764.25		457,368			457,368
000	0AO	C1244	AP FISCAL ANALYST 2	15	14.50	348.00	5,979.73		2,078,712			2,078,712
000	0AO	C1245	AP FISCAL ANALYST 3	2	2.00	48.00	7,462.00		358,176			358,176
000	0AO	C1338	AP TRAINING & DEVELOPMENT SPEC 1	10	10.00	240.00	4,598.30		1,103,592			1,103,592
000	0AO	C1339	AP TRAINING & DEVELOPMENT SPEC 2	7	7.00	168.00	6,112.85		1,026,960			1,026,960
000	0AO	C1345	AP SAFETY SPECIALIST 1	5	5.00	120.00	4,947.20		593,664			593,664
000	0AO	C1482	IP INFO SYSTEMS SPECIALIST 2	4	3.26	78.25	3,806.00		296,488			296,488
000	0AO	C1483	IP INFO SYSTEMS SPECIALIST 3	5	5.00	120.00	4,865.20		583,824			583,824
090	0AO	C1484	IP INFO SYSTEMS SPECIALIST 4	24	24.00	576.00	5,197.25		3,007,752			3,007,752
000	0AO	C1485	IP INFO SYSTEMS SPECIALIST 5	59	59.00	1416.00	6,259.44		8,863,368			8,863,368
000	0AO	C1486	IP INFO SYSTEMS SPECIALIST 6	58	58.00	1392.00	7,004.26		9,737,856			9,737,856
190	0AO	C1487	IP INFO SYSTEMS SPECIALIST 7	74	73.80	1771.00	7,460.02		13,219,913			13,219,913
190	0AO	C1488	IP INFO SYSTEMS SPECIALIST 8	19	18.88	453.00	8,424.68		3,856,887			3,856,887
000	0AO	C2176	AP VIDEO PRODUCER	2	2.00	48.00	6,780.00		325,440			325,440
000	0AO	C2220	AP LIBRARIAN	1	1.00	24.00	6,166.00		147,984			147,984
000	0AO	C2446	AP PRINT SERVICES TECHNICIAN	2	2.00	48.00	3,847.00		184,656			184,656

REPORT: SUMMARY LIST BY PKG BY AGENCY

2017-19

PROD FILE

AGENCY:73000 OREGON DEPT OF TRANSPORTATION

PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAO	C2511	AP ELECTRONIC PUB DESIGN SPEC 2	1	1.00	24.00	4,432.00		106,368			106,368
000	OAO	C2512	AP ELECTRONIC PUB DESIGN SPEC 3	4	4.00	96.00	5,115.25		491,064			491,064
000	OAO	C2540	AP AERIAL PHOTOGRAPHER	2	2.00	48.00	4,814.50		231,096			231,096
000	OAO	C3268	AP CONSTRUCTION PROJECT MANAGER 2	7	7.00	168.00	7,178.57		1,206,000			1,206,000
000	OAO	C4003	AP CARPENTER	4	4.00	96.00	5,036.25		483,480			483,480
000	OAO	C4008	AP ELECTRICIAN 2	32	30.84	740.00	6,043.81		4,483,994			4,483,994
000	OAO	C4009	AP ELECTRICIAN 3	4	4.00	96.00	6,702.50		643,440			643,440
000	OAO	C4012	AP FACILITY MAINTENANCE SPEC	7	7.00	168.00	4,012.00		674,016			674,016
000	OAO	C4015	AP FACILITY OPERATIONS SPEC 2	2	2.00	48.00	6,166.00		295,968			295,968
000	OAO	C4018	AP MACHINIST	3	3.00	72.00	5,544.33		399,192			399,192
000	OAO	C4131	AP SIGN TECHNICIAN 1	4	4.00	96.00	4,036.25		387,480			387,480
000	OAO	C4151	AP TRANSP MAINTENANCE SPECIALST 1	23	23.00	552.00	3,637.08		2,007,672			2,007,672
000	OAO	C4152	AP TRANSP MAINTENANCE SPECIALST 2	839	775.14	18603.00	4,103.67		77,386,070			77,386,070
000	OAO	C4161	AP TRANSP MAINTENANCE COORD 1	77	77.00	1848.00	4,674.76		8,638,968			8,638,968
000	OAO	C4162	AP TRANSP MAINTENANCE COORD 2	42	42.00	1008.00	4,881.78		4,920,840			4,920,840
000	OAO	C4163	AP TRANSP OPERATIONS SPECIALIST	58	56.58	1358.00	4,306.60		5,873,569			5,873,569
000	OAO	C4437	AP HEAVY EQUIPMENT TECHNICIAN 1	38	38.00	912.00	5,483.10		5,000,592			5,000,592
000	OAO	C4438	AP HEAVY EQUIPMENT TECHNICIAN 2	40	40.00	960.00	6,096.65		5,852,784			5,852,784
000	OAO	C5112	AP REVENUE AGENT 3	3	3.00	72.00	4,580.66		329,808			329,808
000	OAO	C5233	AP INVESTIGATOR 3	2	2.00	48.00	5,884.00		282,432			282,432
000	OAO	C5247	AP COMPLIANCE SPECIALIST 2	7	7.00	168.00	5,516.42		926,760			926,760
000	OAO	C5248	AP COMPLIANCE SPECIALIST 3	2	2.00	48.00	6,640.00		318,720			318,720
000	OAO	C5646	AP GOVERNMENTAL AUDITOR 1	5	5.00	120.00	5,096.80		611,616			611,616
000	OAO	C5647	AP GOVERNMENTAL AUDITOR 2	5	5.00	120.00	6,166.00		739,920			739,920
000	OAO	C5857	AP MOTOR CARRIER ENFORCMNT OFCR 1	62	62.00	1488.00	3,982.82		5,926,440			5,926,440

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAD	C5858	AP MOTOR CARRIER ENFORCMNT OFCR 2	13	13.00	312.00	4,608.84		1,437,960			1,437,960
000	OAD	C8503	AP NATURAL RESOURCE SPECIALIST 3	2	2.00	48.00	6,470.00		310,560			310,560
000	OAD	C8504	AP NATURAL RESOURCE SPECIALIST 4	1	1.00	24.00	7,462.00		179,088			179,088
000	OAD	U7538	AP MEDICAL CONSULTANT	1	.50	12.00	11,497.00		137,964			137,964
000	UA	C0103	AA OFFICE SPECIALIST 1	9	9.00	216.00	2,797.55		604,272			604,272
000	UA	C0104	AA OFFICE SPECIALIST 2	8	8.00	192.00	3,080.50		591,456			591,456
000	UA	C0108	AA ADMINISTRATIVE SPECIALIST 2	6	6.00	144.00	3,792.50		546,120			546,120
000	UA	C0211	AA ACCOUNTING TECHNICIAN 2	2	2.00	48.00	3,159.00		151,632			151,632
000	UA	C0331	AA TRANSPORTATION SVCS REP 1	8	8.00	192.00	3,281.62		630,072			630,072
000	UA	C0332	AA TRANSPORTATION SVCS REP 2	50	50.00	1200.00	3,654.26		4,385,112			4,385,112
000	UA	C0801	AA OFFICE COORDINATOR	2	2.00	48.00	2,611.50		125,352			125,352
000	UA	C0860	AA PROGRAM ANALYST 1	2	2.00	48.00	5,034.00		48,326	193,306		241,632
000	UA	C0861	AA PROGRAM ANALYST 2	2	2.00	48.00	5,689.00		83,876	189,196		273,072
000	UA	C0862	AA PROGRAM ANALYST 3	1	1.00	24.00	6,704.00		160,896			160,896
000	UA	C0870	AA OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	4,373.00		33,585	71,367		104,952
000	UA	C0871	AA OPERATIONS & POLICY ANALYST 2	4	4.00	96.00	5,134.25		492,888			492,888
000	UA	C1216	AA ACCOUNTANT 2	1	1.00	24.00	5,034.00		120,816			120,816
000	UA	C1217	AA ACCOUNTANT 3	2	2.00	48.00	5,952.50		285,720			285,720
000	UA	C1243	AA FISCAL ANALYST 1	1	1.00	24.00	3,972.00		95,328			95,328
000	UA	C1484	IA INFO SYSTEMS SPECIALIST 4	2	2.00	48.00	5,588.00		268,224			268,224
000	UA	C1485	IA INFO SYSTEMS SPECIALIST 5	2	2.00	48.00	6,243.00		299,664			299,664
000	UA	C1486	IA INFO SYSTEMS SPECIALIST 6	4	4.00	96.00	6,209.25		596,088			596,088
000	UA	C1487	IA INFO SYSTEMS SPECIALIST 7	4	4.00	96.00	7,272.75		670,704			670,704
000	UA	C1488	IA INFO SYSTEMS SPECIALIST 8	2	2.00	48.00	8,253.00		396,144			396,144
000	UA	C5246	AA COMPLIANCE SPECIALIST 1	6	6.00	144.00	4,448.50		640,584			640,584

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	UA	C5247	AA COMPLIANCE SPECIALIST 2	58	58.00	1392.00	4,973.93		6,923,712			6,923,712
000	UA	C5248	AA COMPLIANCE SPECIALIST 3	14	14.00	336.00	6,349.85		2,133,552			2,133,552
				4500	4398.79	105570.25	5,201.45		552,281,247	1,690,167		553,971,414

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 SUMMARY XREF: 200-00-00 022 Driver and Motor Veh

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0000045	001216210	200-04-00-00000	022 0 PF	0AO C0331 AP	17 02	1-	1.00-	2,940.00	24.00-		70,560-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0000046	001216220	200-04-00-00000	022 0 PF	0AO C0331 AP	17 02	1-	1.00-	2,940.00	24.00-		70,560-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0000047	001216230	200-04-00-00000	022 0 PF	0AO C0331 AP	17 02	1-	1.00-	2,940.00	24.00-		70,560-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0000048	001216240	200-04-00-00000	022 0 PF	0AO C0331 AP	17 02	1-	1.00-	2,940.00	24.00-		70,560-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0000049	001216250	200-04-00-00000	022 0 PF	0AO C0331 AP	17 02	1-	1.00-	2,940.00	24.00-		70,560-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0000050	001216260	200-04-00-00000	022 0 PF	0AO C0331 AP	17 02	1-	1.00-	2,940.00	24.00-		70,560-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
			022			6-	6.00-		144.00-		423,360-			
						6-	6.00-		144.00-		423,360-			

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 73000 OREGON DEPT OF TRANSPORTATION

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 700-00-00 090 Central Services

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0032005	000433420	700-07-00-00000	090 0 PF	UA C1487 IA	31 09	1-	1.00-	7,559.00	24.00-		181,416-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0334002	000435750	700-07-00-00000	090 0 PF	OAO C1488 IP	33 09	1-	1.00-	8,754.00	24.00-		210,096-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0334005	000433760	700-07-00-00000	090 0 PF	MMS X7008 IA	33X 09	1-	1.00-	9,827.00	24.00-		235,848-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0371019	000633560	700-07-00-00000	090 0 PF	UA C1487 IA	31 09	1-	1.00-	7,559.00	24.00-		181,416-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
3551173	001255830	700-07-00-00000	090 0 PF	OAO C1484 IP	25 05	1-	1.00-	5,050.00	24.00-		121,200-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
3551174	001255840	700-07-00-00000	090 0 PF	OAO C1484 IP	25 05	1-	1.00-	5,050.00	24.00-		121,200-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9901201	000784030	700-07-00-00000	090 0 PF	OAO C1486 IP	29 09	1-	1.00-	7,256.00	24.00-		174,144-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
			090				7-	7.00-		168.00-		1,225,320-	

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0002928	001289210	700-07-00-00000	190 0 PF	MMS X7008 IA	33X 02		.00	7,000.00	.00					
EST DATE: 2017/09/01 EXP DATE: 9999/01/01														
0002929	001290030	700-07-00-00000	190 0 PF	OAO C1488 IP	33 02		.00	6,339.00	.00					
EST DATE: 2017/11/01 EXP DATE: 9999/01/01														
0002930	001290110	700-07-00-00000	190 0 PF	OAO C1487 IP	31 02	1	.88	5,819.00	21.00		122,199			
EST DATE: 2017/10/01 EXP DATE: 9999/01/01														
0002931	001290170	700-07-00-00000	190 0 PF	OAO C1487 IP	31 02	1	.92	5,819.00	22.00		128,018			
EST DATE: 2017/09/01 EXP DATE: 9999/01/01														
0002932	001290300	700-07-00-00000	190 0 PF	OAO C1488 IP	33 02	1	.88	6,339.00	21.00		133,119			
EST DATE: 2017/10/01 EXP DATE: 9999/01/01														
						190	3	2.68	64.00		383,336			
							4-	4.32-	104.00-		841,984-			
							10-	10.32-	248.00-		1,265,344-			

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
							10-	10.32-		248.00-		1,265,344-			